

**DELAWARE RIVER**  
**JOINT TOLL BRIDGE COMMISSION**  
**MINUTES**  
**MEETING OF JANUARY 27, 2025**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MEMBERS OF THE COMMISSION**

**NEW JERSEY**

HONORABLE ALADAR KOMJATHY  
**Chairman**

HONORABLE MICHAEL B. LAVERY

VACANT

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI  
**Treasurer**

**PENNSYLVANIA**

HONORABLE PAMELA JANVEY  
**Vice Chair**

HONORABLE DANIELLA YOUNG

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE  
**Secretary**

HONORABLE JOHN D. CHRISTY

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**STANDING COMMITTEES**

**FINANCE, INSURANCE MANAGEMENT AND OPERATIONS**

**PENNSYLVANIA:** Janvey, Shahid

**NEW JERSEY:** Ciesla, Komjathy\*

**PROJECTS, PROPERTY AND EQUIPMENT**

**PENNSYLVANIA:** Christy\*, Young

**NEW JERSEY:** Lavery, VACANT

**PROFESSIONAL SERVICES**

**PENNSYLVANIA:** Christy, Janvey

**NEW JERSEY:** Komjathy\*, VACANT

**PERSONNEL**

**PENNSYLVANIA:** Young, Grace\*

**NEW JERSEY:** Laurenti, Komjathy

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**AUDIT COMMITTEE**

**PENNSYLVANIA:** Janvey, Shahid\*

**NEW JERSEY:** Laurenti, Lavery

**ADMINISTRATIVE COMMITTEE**

**PENNSYLVANIA:** Grace, Shahid

**NEW JERSEY:** Ciesla, Laurenti\*

Chairman and Vice Chair are Ex-Officio of All Committees

\*Chairperson of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**RECAPITULATION OF COMMITTEE MEMBERSHIP**

|                 |     |  |
|-----------------|-----|--|
| <b>Lavery</b>   | (1) | Projects, Property and Equipment                       |
|                 | (2) | Audit Committee  |
| <b>Laurenti</b> | (1) | Personnel  |
|                 | (2) | Audit Committee  |
|                 | (3) | Administrative Committee (Chairperson)                 |
| <b>VACANT</b>   | (1) | Projects, Property and Equipment                       |
|                 | (2) | Professional Services                                  |
| <b>Ciesla</b>   | (1) | Finance, Insurance Management Operations               |
|                 | (2) | Administrative Committee                               |
| <b>Komjathy</b> | (1) | Ex-Officio of all Committees                           |
|                 | (2) | Finance, Insurance Management Operations (Chairperson) |
|                 | (3) | Professional Services (Chairperson)                    |
|                 | (4) | Personnel  |
| <b>Janvey</b>   | (1) | Ex-Officio of all Committees                           |
|                 | (2) | Finance, Insurance Management and Operations           |
|                 | (3) | Audit Committee  |
|                 | (4) | Professional Services                                  |
| <b>Grace</b>    | (1) | Administrative Committee                               |
|                 | (2) | Personnel Committee (Chairperson)                      |
| <b>Christy</b>  | (1) | Projects, Property and Equipment (Chairperson)         |
|                 | (2) | Professional Services                                  |
| <b>Young</b>    | (1) | Projects, Property and Equipment                       |
|                 | (2) | Personnel  |
| <b>Shahid</b>   | (1) | Finance, Insurance Management Operations               |
|                 | (2) | Audit Committee (Chairperson)                          |
|                 | (3) | Administrative Committee                               |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**PROFESSIONAL ASSOCIATES**

**CONSULTING ENGINEERS**

PICKERING, CORTS & SUMMERSON, INC.  
Newtown, Pennsylvania

**GENERAL COUNSEL**

ARCHER  
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI  
Phillipsburg, New Jersey

**LABOR COUNSEL**

STRADLEY, RONON  
Philadelphia, Pennsylvania

CHISEA, SHAHINIAN & GIANTOMASI  
West Orange, New Jersey

**AUDITOR**

MERCADIEN, P.C.  
Hamilton, New Jersey

**FINANCIAL ADVISOR**

ACACIA FINANCIAL GROUP  
Mt. Laurel, New Jersey

**COMMUNICATIONS CONSULTANT**

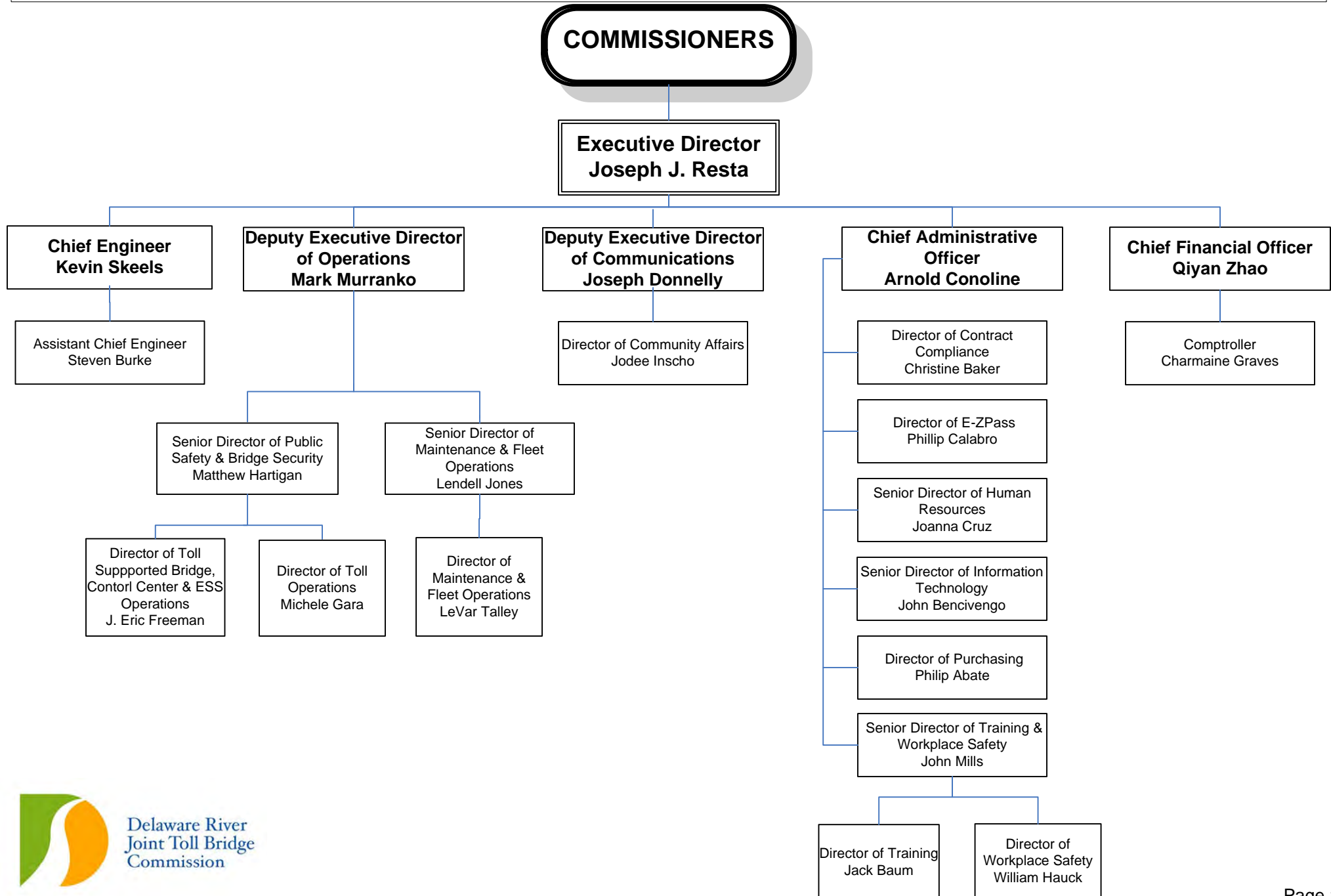
BELLEVUE COMMUNICATIONS  
Philadelphia, Pennsylvania

**INVESTMENT ADVISOR**

STONERIDGE PMG ADVISORS, LLC  
Radnor, Pennsylvania

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## ORGANIZATION CHART



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2025

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# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of January 27, 2025

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

**CALL TO ORDER**

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to order at the Scudder Falls Administration Building via Microsoft Teams and in person on Monday, January 27, 2025, at 10:46 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

**APPEARANCES:**

**COMMISSION MEMBERS:**

Hon. Aladar Komjathy (New Jersey)  
Hon. Michael Lavery (New Jersey)  
Hon. Daniel Grace (Pennsylvania)  
Hon. Pamela Janvey (Pennsylvania)  
Hon. Yuki Moore Laurenti (New Jersey)  
Hon. Ismail Shahid (Pennsylvania)  
Hon. John Christy (Pennsylvania)  
Hon. Lori Ciesla (New Jersey)  
Hon. Daniella Young (Pennsylvania)

**COMMISSION MEMBERS ABSENT:**

**COMMISSION COUNSEL:**

Jonathan Bloom, Stradley Ronon, Pennsylvania  
Shelley Smith, Archer Law, Pennsylvania  
Seth Tipton, Florio, Perrucci Steinhardt & Cappelli, New Jersey  
Brian O'Neill, Chiesa, Shahinian & Giantomasi, New Jersey

**GOVERNORS' REPRESENTATIVES:**

Dorian Smith, NJ Governor's Office  
Anthony Luker, PA Governor's Office

**COMMISSION STAFF MEMBERS:**

Arnold Conoline, Chief Administrative Officer  
Kevin Skeels, Chief Engineer  
Qiyang (Tracy) Zhao, Chief Financial Officer  
Joseph Donnelly, Deputy Executive Director of Communications  
Charmaine Graves, Comptroller  
Mark Murranko, Deputy Executive Director of Operations

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Joanna Cruz, Human Resources Director  
Jodee Inscho, Director of Community Affairs  
Donna Tronolone, Administrative Generalist, Executive Office  
Heather McConnell, Executive Administrative Generalist/Commissioner Liaison

**PROFESSIONAL ASSOCIATES:**

Pete Peterson, Bellevue Associates  
Alex Styer, Bellevue Associates

**OTHERS:**

Executive Director Resta addressed the meeting and said:

*We have a number of visitors in person and there seem to be visitors on the Teams meeting as well. I'm going to introduce the in-person visitors first.*

Kevin Raike, DRJTBC Control Center Monitor  
Bakari Jenkins, Trenton NJ.  
Gary Wallace, Mayor of Morrisville Pa.  
Melissa Johnson, Morrisville Borough Council  
Helen Hlahol, President of Morrisville Borough Council  
Rich Ciampa, Morrisville Police Chief  
Jacob Rigg, Morrisville Borough Engineer  
Scott Robinson, Vice President of Morrisville Borough Council  
Kathleen Pisauo, Chairman of the Planning Commission, Upper Makefield  
Scott Holbert, Solicitor, Morrisville Borough  
Braun Taylor, Supervisor, Upper Makefield  
Glenn, (teams)  
M. Price, (teams)  
Kyle Rutherford, (teams)

**ROLL CALL**

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and four members present from the State of New Jersey.

**WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR**

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

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**INTRODUCE ANY COMMENTS FROM THE PUBLIC**

Executive Director Resta addressed the meeting and said:

*This is the portion of the agenda where we invite any comments on agenda items from the public. There is an opportunity for new business comments later in the meeting, so if there is an agenda item that you would like to make a comment on.*

Kathleen Pisauro, Chairman of the Planning Commission, Upper Makefield addressed the meeting and said:

*I need to make a correction. I'm not on the council.*

Executive Director Resta addressed the meeting and said:

*Just Upper Makefield.*

Kathleen Pisauro, Chairman of the Planning Commission, Upper Makefield addressed the meeting and said:

*I'm not a supervisor.*

Executive Director Resta addressed the meeting and said:

*Okay. Thank you. So, this is the opportunity to make comments on agenda items from the public. Hearing none.*

**EXECUTIVE DIRECTOR'S REPORT**

*I'm going to forego any comments today based on the number of folks here. We will get started on our general items requiring Commission action.*

**APPROVAL OF MINUTES FOR COMMISSION MEETING DECEMBER 23, 2024**

**R: 5085-01-25-ADM-01-01-25**

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held December 23, 2024.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Komjathy seconded the adoption of the following Resolution:

**"RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January 2025 that the Minutes of the Commission Meeting held on December 23, 2024, be adopted and the same hereby are approved."

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five

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affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVAL OF OPERATIONS REPORT-MONTH OF DECEMBER 2024**

**R: 5086-01-25-ADM-02-01-25**

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the “Operations Report”.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025 that the Operations Report, which reflects Commission activity for the month of December 2024 is hereby approved.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**ACCEPTANCE OF 2024 TOLL-SUPPORTED BRIDGE ANNUAL INSPECTION REPORT SUBMITTED BY THE GENERAL ENGINEERING CONSULTANT, C-757A**

**R: 5087-01-25-ENG-01-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Commissioner Lavery moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025 that the Commission, via this resolution, authorizes receipt, filing, and acceptance of the 2024 Toll-Supported Bridge Annual Inspection Report as prepared by the Commission’s General Engineering Consultant, Pickering, Corts & Summerson, Incorporated.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

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**APPROVAL OF RETIREMENT BENEFITS, WADE CACCESE, MAINTENANCE WORKER II**

**R:5088-01-25-PER-01-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Christy seconded the adoption of the following Resolution:

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Wade Caccese, who is to retire on April 18, 2025.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVAL OF RETIREMENT BENEFITS, ANDREA L. MCBRIDE, BRIDGE MONITOR I**

**R:5089-01-25-PER-02-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Shahid seconded the adoption of the following Resolution:

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Andrea L. McBride, who is to retire on April 22, 2025.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

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**APPROVAL OF RETIREMENT BENEFITS, NANCY SHERLOCK, TOLL COLLECTOR**

**R: 5090-01-25-PER-03-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Lavery seconded the adoption of the following Resolution:

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Nancy Sherlock, who retired on January 18, 2025.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVAL OF RETIREMENT BENEFITS, PAUL PANTO, MAINTENANCE WORKER I**

**R: 5091-01-25-PER-04-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Commissioner Young moved and Commissioner Laurenti seconded the adoption of the following Resolution:

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Paul Panto, who is to retire on April 18, 2025.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

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**APPROVAL OF RETIREMENT BENEFITS, MICHAEL WAHL, SENIOR CONTROL CENTER MONITOR**

**R: 5092-01-25-PER-05-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January 2025, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Michael M. Wahl, who is to retire on February 1, 2025.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVAL FOR RETIREMENT BENEFITS, ROBERT T. VARJU, REGIONAL MAINTENANCE SUPERVISOR**

**R: 5093-01-25-PER-06-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Commissioner Lavery moved and Commissioner Christy gladly seconded the adoption of the following Resolution:

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Robert T. Varju, who retired on January 11, 2025.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

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Executive Director Resta addressed the meeting and said:

*In keeping with past practice, we will recite all of our ratification of legal invoices in one resolution or one motion and then do a voice vote for all four.*

**APPROVAL FOR PAYMENT OF INVOICES, CHIESA, SHAHINIAN & GIANTOMASI,  
NJ LABOR COUNSEL**

**R: 5094-01-25-ACCT-01-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025, authorizes payment of invoice #628212 in the total amount due of \$9,000.20 for professional services rendered by Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVE PAYMENT OF INVOICES, ARCHER LAW, PA GENERAL COUNSEL**

**R: 5095-01-25-ACCT-02-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025, authorizes payment of invoices #4341149, #4341150, #4341151, #4341152, #4341153 and #4341154 in the total amount of \$11,875.00 for Professional Services Rendered; and

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”



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Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVE PAYMENT OF INVOICES, STRADLEY RONON, PA LABOR COUNSEL**

**R: 5096-01-25-ACCT-03-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025, authorizes payment of invoice #24122195 in the total amount of \$8,000.00; and

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVE PAYMENT OF INVOICES, FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ GENERAL COUNSEL**

**R: 5097-01-25-ACCT-04-01-25**

Executive Director Resta addressed the Meeting and asked the Commission Members, if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution

**“RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> Day of January 2025, authorizes payment of invoice #639901 in the total amount due of \$1,975.00; and

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

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Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**INVITE ANY COMMENTS FROM THE PUBLIC**

Executive Director Resta addressed the meeting and said:

*We will move onto the part of the meeting where we allow for new business comments from the public. This is based on the number of people from Morrisville, I think we will start with Morrisville. Gary Wallace, are you going first?*

Chairman Komjathy addressed the meeting and said:

*Who is your leader here?*

Executive Director Resta addressed the meeting and said:

*Please state your name and spell your last name and, obviously, you are from Morrisville.*

Gary Wallace, Mayor of Morrisville addressed the meeting and said:

*Gary Wallace, W-a-l-l-a-c-e. Mayor of Morrisville. Good morning, everyone, ladies and gentlemen and executive director, Mr. Resta. I am going to pass out these letters. This is for the future comment from Mr. Holbert. For everyone that is not in the room today, we will be following up with an e-mail letter as well. Thank you, everyone.*

Executive Director Resta addressed the meeting and said:

*Do you wish to speak?*

Gary Wallace Mayor of Morrisville addressed the meeting and said:

*We also wanted to convey congratulations to Nancy Sherlock on her retirement. Thank you.*

Executive Director Resta addressed the meeting and said:

*Thank you. I'm sorry. Is there another speaker from Morrisville?*

Scott Holbert, Morrisville Borough Solicitor addressed the meeting and said:

*Scott Holbert, H-o-l-b-e-r-t. I'm here on behalf of Morrisville Borough. With me, as you saw, Gary Wallace, our mayor; council president, Helen Hlahol. To the left our council vice-president, Scott Robinson, and Melissa Johnson, borough council member. Over there I have chief of police,*

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*Richard Ciampa, and our borough engineer, Jacob Rigg. We are here today to talk with you about a matter of mutual concern that link the three toll Bridge Commission bridges in Morrisville Borough. As you are aware, we have the Route 1, the Trenton Makes and the Calhoun Street Bridges that all come to and from across the river into Morrisville. Our borough engineer did some evaluation of the trips through all the bridges and it is provided on the website. Approximately, 24 to 25 percent of all trips across Toll Bridge Commission Bridges come through Morrisville Borough based on your daily counts. With only one of those bridges being a toll bridge, traffic, unfortunately, sometimes gets diverted to the Calhoun Street or Trenton Makes Bridge. Unfortunately, with that there is restriction. It places a strain on our resources, that relates to the infrastructure and the police. We are here today to ask for support and some help. We want to further our relationship and work together to solve some of these issues. As I said, with that number being 25 percent of all traffic across these three bridges into Morrisville, we have some infrastructure improvements we are looking for. We are seeing increased traffic on our smaller roads coming off Calhoun Street and Trenton Makes Bridges. There are also four critical lights at those bridges that need replacement – need to be replaced. Excuse me. That totals approximately three million dollars. In addition, in 2023 our police department, less than a dozen officers, responded to almost 100 calls in 2023 and over 140 in 2024 as it relates to bridge issues. Again, this is putting a strain on our town, on our police department. We have a new chief here. He's looking to find ways to improve his manpower and improve his staff, but our resources are limited. Those bridges, when we have those issues, you know, our police need to respond before we run out of, you know, things, get longer, time gets longer, issues come up. We are just looking to foster a relationship, work together cooperatively to see if there is a way, we can work together to have some of these improvements made and to better the town of Morrisville, as well as improve the experience for drivers coming across those bridges to and from Morrisville into New Jersey back in to here and in PA. We look forward to continuing this relationship any time we can meet, set up a meeting again, we would be happy to do so. Like I said, I have my council president here. She would love to continue to meet with you as well. All of our council members wanted to come but we didn't want to overwhelm you. We are a team trying to help with Morrisville and work with the Bridge Commission. I thank you.*

Executive Director Resta addressed the meeting and said:

*Thank you. Thank you for your comment. Kathleen Pisauro, please spell your last name and your town of residence.*

Kathleen Pisauro, Chairman of the Planning Committee addressed the meeting and said:

*P, as in Peter, I, S, as in Sam, a-u-r-o. I'm not a supervisor, but I am chairman of the planning commission for Upper Makefield. I just had a question about your web page on the bridge and the timeline that shows a public scoping meeting projected to -- looks like before the spring or early spring. Has a date been set for that yet?*

Executive Director Resta addressed the meeting and said:

*I'm sorry. Can you repeat that? I was taking a note, putting your title down.*

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Kathleen Pisauo, Chairman of the Planning Committee addressed the meeting and said:

*On your bridge website, the Washington Crossing timeline, and there is a start date that looks like early spring or late winter getting a public scoping meeting. Has there been a date or time yet set for that?*

Executive Director Resta addressed the meeting and said:

*No, there has not.*

Kathleen Pisauo, Chairman of the Planning Committee addressed the meeting and said:

*When will we know?*

Executive Director Resta addressed the meeting and said:

*The public scoping meetings are actually later in the process. We still have to do all the environmental work and you can't really do a lot of that in the wintertime.*

Kathleen Pisauo, Chairman of the Planning Committee addressed the meeting and said:

*It's on your website.*

Executive Director Resta addressed the meeting and said:

*Well, then, that's a mistake.*

Kathleen Pisauo, Chairman of the Planning Committee addressed the meeting and said:

*Okay. Thank you.*

Executive Director Resta addressed the meeting and said:

*Okay. Thank you. Bakari Jenkins, Trenton, New Jersey?*

Bakari Jenkins, from Trenton NJ. addressed the meeting and said:

*Just here for observance purposes. That's it.*

Executive Director Resta addressed the meeting and said:

*Okay. Thank you. Kevin Raike?*

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

Kevin Raike, DRJTBC Employee addressed the meeting and said:

*I have nothing today.*

Executive Director Resta addressed the meeting and said:

*I'm going to go to our folks on Teams. A lot of these I'm going to start with just phone numbers. (267) 394-6702? (484) 903-3522? (570) 269-7141? (610) 554-1104? (610) 721-7219? (908) 256-2443? Andre C? Braun Taylor?*

Braun Taylor, Supervisor, Upper Makefield Township addressed the meeting and said:

*Hi. My name's Braun Taylor. I'm a supervisor in Upper Makefield. I'm just going to briefly say that the board is looking forward to the public process that would initiate at some point for the Washington Crossing Bridge. Thank you.*

Executive Director Resta addressed the meeting and said:

*Thank you. Collin? Glenn?*

Glenn on teams addressed the meeting and said:

*No comment.*

Executive Director Resta addressed the meeting and said:

*Thank you. John Finley Jr.? Kevin Clark? Laura Rome? There is an M. Price?*

M. Price on teams addressed the meeting and said:

*No comment at this time.*

Executive Director Resta addressed the meeting and said:

*M. White? Mark? Michael Tampier? Kyle Rutherford?*

Kyle Rutherford addressed the meeting and said:

*Good morning. Just listening in. Thank you.*

Executive Director Resta addressed the meeting and said:

*Simon 146? Steven Reilly, Jr.? I believe that is it. Is there anyone that I didn't address that wishes to make comment on new business items at this time? Hearing none.*

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

**SCHEDULING OF THE FEBRUARY 24, 2025, MEETING**

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting is scheduled to be held Monday, February 24, 2025.

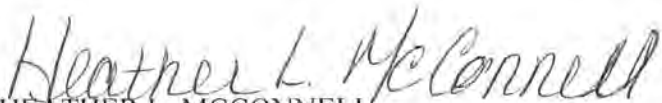
This meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

**ADJOURNMENT**

Chairman Komjathy then moved that the Meeting be adjourned, and Commissioner Grace seconded. The voice vote was unanimously affirmative, and the Meeting was adjourned at 11:09 a.m., Monday, January 27, 2025.

**Prepared and submitted by:**

  
HEATHER L. MCCONNELL  
Executive Administrative Generalist/  
Commissioner Liaison

**Attested by:**

  
ARNOLD J. CONOLINE  
Assistant Secretary/Treasurer

**Approved by:**

  
JOSEPH J. RESTA  
Executive Director





## BOROUGH OF MORRISVILLE

35 Union Street • Morrisville, Pennsylvania 19067

Phone: 215-295-8181

[www.morrisvilleboro.org](http://www.morrisvilleboro.org)

January 27, 2025

Delaware River Joint Toll Bridge Commission  
1199 Woodside Road  
Yardley, PA 19067

Dear Commissioners,

On behalf of the Morrisville Borough Council and our community, I am writing to formally address a matter of mutual concern related to the three bridges owned and operated by the Delaware River Joint Toll Bridge Commission (DRJTBC) within the boundaries of Morrisville Borough. These bridges serve as vital connections for the region, supporting substantial vehicle and pedestrian traffic, and playing a critical role in facilitating economic activity and regional mobility.

While we recognize and appreciate the Commission's efforts in maintaining these bridges, their presence imposes significant demands on Morrisville Borough's infrastructure. Increased traffic, wear and tear on local roads, public safety requirements, and the need for ongoing maintenance of adjacent areas have placed a growing strain on our limited municipal resources. Addressing these challenges effectively is vital to ensuring the safety and well-being of our residents, commuters, and visitors. As of 2024, the three bridges in Morrisville Borough account for 24% of the overall average annual daily traffic among DRJTBC bridges. Notably, Route 1 accounts for 19% of the traffic on Toll Bridges, while the two free bridges—Trenton Makes Bridge and Calhoun Street Bridge—comprise 20% and 16% respectively. These free bridges, in particular, funnel significant pass-through traffic through Morrisville as a way to avoid the Route 1 toll fees and the New Jersey cigarette tax, which further strains our infrastructure and diminishes quality of life in our community. Additionally, we note that the DRJTBC owns eight properties located within Morrisville Borough that are tax-exempt, further impacting our municipal revenue and ability to fund essential services. In light of these considerations, we respectfully request financial compensation or other tangible resources from the DRJTBC to assist Morrisville Borough in mitigating the impacts associated with the operation and upkeep of these bridges. Specifically, we seek support in the following areas:

1. **Infrastructure Maintenance:** Funding to repair and maintain local roads, streets, and traffic signals located at the ends of the bridges within Morrisville that experience heightened usage due to bridge-related traffic. For example, four critical traffic signals near the bridges require replacement at a total estimated cost of \$3 million. These signals are essential to managing the substantial traffic flow through our borough and ensuring the safety of motorists and pedestrians alike.
2. **Public Safety Enhancements:** Resources to support the police, fire, and emergency services that respond to incidents on or near the bridges. Our small police department, consisting of nine full-time officers providing 24/7 coverage, responded to over 100 calls for aid on the bridges in 2023, and another 143 calls in 2024. These incidents divert critical resources from other community needs and have resulted in substantial risks, including the loss of a police vehicle during a recent bridge-related response.

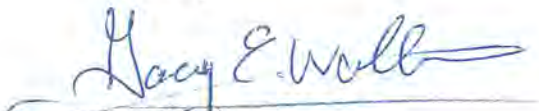
3. **Community Improvement Projects:** Investment in initiatives aimed at enhancing the quality of life for residents affected by bridge-related activities, such as noise mitigation and environmental enhancements.

We believe that a collaborative partnership between the DRJTBC and Morrisville Borough is essential to address these shared responsibilities effectively. By working together, we can ensure the continued functionality of these critical transportation assets while safeguarding the interests of our community.


We would welcome the opportunity to discuss this matter further and explore potential avenues for cooperation. Please let us know a convenient time to meet or speak, so we can identify solutions that benefit both parties.

Thank you for your attention to this important matter. We look forward to your response and to fostering a productive partnership that supports the shared goals of regional connectivity and community well-being.

Sincerely,



Gary Wallace  
Mayor  
Morrisville Borough



Helen Hlahol  
Council President  
Morrisville Borough

Enclosures: DRJTBC Meeting Agenda, dated November 14, 2024

cc: Joseph Resta, Executive Director – Delaware River Joint Toll Bridge Commission  
Governor Josh Shapiro – Governor of Pennsylvania  
Governor Phil Murphy – Governor of New Jersey  
Congressman Brian Fitzpatrick – U.S. Congress, PA District 1  
Senator Steve Santarsiero – PA State Senate District 10  
Representative Jim Prokopiak – PA House of Representatives District 140  
Bucks County Commissioners  
Morrisville Borough Council Members  
James Dillon, Interim Borough Manager – Morrisville Borough  
Randall C. Flager, Borough Solicitor – Flager & Associates, PC  
Scott Holbert, Borough Solicitor – Flager & Associates, PC  
Jacob Rigg, P.E., Borough Engineer – Gilmore & Associates, Inc.





## AGENDA

1. Introductions
2. Background

**Morrisville Borough** is a 2 square mile town with a population of 9,000 that has 3 Bridge Commission Bridges ranking second in terms of average annual daily traffic (10%) of the 19 Bridge Commission bridges.

RT 1 accounts for 19% of the average annual daily traffic

Two non-toll bridges account for 36% of average annual daily traffic (Trenton Makes Bridge accounts for 20% and Calhoun St Bridge accounts for 16%)

The 3 bridges account for 24% of the overall average annual daily traffic

The 2 free bridges bring pass through traffic through the small borough to avoid the Rt 1 toll and the NJ cigarette tax

As a pass-through town, the quality of life decreases in terms of additional traffic, prohibits a walkable town, inability for residents who cannot access their streets due to traffic back-up, the damage to infrastructure and amenities.

| Toll Bridges                        | 2019    | 2020    | 2021    | 2022    | 2023    |
|-------------------------------------|---------|---------|---------|---------|---------|
| I-78                                | 66,400  | 53,400  | 62,800  | 63,500  | 63,700  |
| Trenton-Morrisville Trenton (Rt. 1) | 62,000  | 47,400  | 52,600  | 53,000  | 53,300  |
| Delaware Water Gap (I-80)           | 51,300  | 44,100  | 49,300  | 49,800  | 53,200  |
| Scudder Falls Toll Bridge (I-295)   | 20,800  | 30,300  | 34,300  | 40,100  | 43,500  |
| Easton-Phillipsburg (Rt. 22)        | 35,800  | 30,300  | 33,300  | 34,700  | 34,200  |
| New Hope-Lambertville (Rt. 202)     | 12,600  | 8,800   | 10,000  | 10,700  | 11,100  |
| Portland-Columbia                   | 7,800   | 6,400   | 6,800   | 7,100   | 7,900   |
| Milford-Montague (Rt. 206)          | 7,500   | 7,000   | 7,300   | 7,000   | 7,000   |
| TOTAL - TOLL BRIDGES                | 264,200 | 227,700 | 256,400 | 265,900 | 273,900 |

| Toll-Supported Bridges             | 2019    | 2020   | 2021   | 2022   | 2023   |
|------------------------------------|---------|--------|--------|--------|--------|
| Scudder Falls Bridge (I-295)       | 26,500  | N/A    | N/A    | N/A    | N/A    |
| Lower Trenton ("Trenton Makes")    | 15,500  | 14,200 | 16,100 | 16,600 | 17,800 |
| Northampton Street ("free bridge") | 16,900  | 15,100 | 16,500 | 14,600 | 16,600 |
| Calhoun Street                     | 15,400  | 13,200 | 15,200 | 15,500 | 13,600 |
| New Hope-Lambertville              | 12,600  | 10,300 | 12,200 | 12,400 | 12,200 |
| Washington Crossing                | 7,300   | 5,600  | 6,400  | 7,000  | 7,200  |
| Uhlerstown Frenchtown              | 5,400   | 3,900  | 4,500  | 4,500  | 4,200  |
| Centre Bridge-Stockton             | 5,000   | 4,500  | 4,300  | 3,900  | 4,100  |
| Riverton-Belvidere                 | 5,100   | 4,500  | 4,800  | 4,100  | 4,100  |
| Upper Black Eddy Milford           | 3,500   | 3,200  | 3,400  | 3,400  | 3,500  |
| Riegelsville                       | 3,200   | 2,800  | 3,100  | 3,100  | 3,100  |
| TOTAL - TOLL-SUPPORTED BRIDGES     | 116,400 | 77,300 | 86,500 | 85,100 | 86,400 |



**Morrisville Borough** has a small police department with 9 full-time officers to provide 24/7 coverage yet first on the scene to respond to issues on the 3 Bridges before the State Police arrive.

Every year, our officers respond to over 100 calls for help on the Bridges. YTD Sept 2024, the Borough officers responded to 110 calls for aid on the Bridges.

These calls jeopardize the safety of our officers as well as property damage - one borough police vehicle was totaled while on a stop helping a disabled vehicle on Rt 1 going south.

These calls also take away service from the residents of Morrisville.





**Morrisville Borough**  
35 Union Street Morrisville, PA

**DRJTB Meeting**  
**Mr. Joe Resta**  
**2:30pm, Thurs., November 14, 2024**

| Code   | Call Type                       | 2022 | 2023 | YTD 24 |
|--------|---------------------------------|------|------|--------|
| ABAND  | ABANDONED VEHICLE               | 1    | 0    | 0      |
| ABD911 | ABANDONED 9-1-1 CALL            | 1    | 0    | 0      |
| AFAIN  | SYNCOPEAL EPISODE (SYNCOPE)     | 1    | 0    | 0      |
| ANIMAL | ANIMAL COMPLAINT                | 2    | 2    | 0      |
| ARMED  | ARMED SUBJECT                   | 0    | 2    | 4      |
| ATAI   | TRAFFIC ACCIDENT (CRITICAL)     | 4    | 2    | 0      |
| ATRA   | NON-SPECIFIC (CRITICAL) EMERG   | 0    | 1    | 2      |
| AUNC   | UNCONSCIOUS PERSON              | 1    | 0    | 1      |
| BACKUP | BACKUP OFFICER                  | 2    | 1    | 3      |
| BFALL  | FALL VICTIM (NON-CRITICAL)      | 0    | 2    | 1      |
| BOD    | OVERDOSE-POISONING (NON CRIT)   | 0    | 2    | 0      |
| BODY   | DEATH INVESTIGATION             | 0    | 1    | 0      |
| BPSVCH | PSYCHIATRIC EMERGENCY           | 1    | 1    | 0      |
| BTAI   | TRAFFIC ACCIDENT (NON-CRITICAL) | 1    | 3    | 8      |
| BUNK   | UNKNOWN EMERGENCY (3RD PARTY)   | 0    | 0    | 1      |
| CKWEL  | CHECK THE WELL BEING            | 18   | 13   | 7      |
| CONTRL | TRAFFIC CONTROL                 | 1    | 0    | 1      |
| DISABL | DISABLED MOTORIST               | 8    | 8    | 5      |
| DOMP   | DOMESTIC DISTURBANCE (IP)       | 1    | 0    | 0      |
| DRUGS  | DRUG OFFENSE                    | 1    | 0    | 0      |
| DUI    | DRIVING WHILE INTOXICATED       | 3    | 0    | 0      |
| FBRU   | BRUSH FIRE (LOC)                | 0    | 0    | 1      |
| FOLLOW | FOLLOW UP INVESTIGATION         | 0    | 0    | 3      |
| FOUND  | FOUND PROPERTY                  | 1    | 0    | 0      |
| FRUB   | RUBBISH FIRE (LOC)              | 0    | 0    | 1      |
| FTAI   | TRAFFIC ACCID W/FIRE&INJ (LOC)  | 0    | 0    | 1      |
| GAME   | GAME LAWS                       | 0    | 0    | 1      |
| HARASS | HARASSMENT                      | 1    | 0    | 0      |
| HR     | HIT AND RUN-NO INJURY           | 2    | 3    | 2      |
| JUV    | JUVENILE DELINQUENCY            | 1    | 0    | 0      |
| LITTER | LITTERING                       | 0    | 1    | 0      |
| MALF   | TRAFFIC SIGNAL MALFUNCTION      | 1    | 0    | 2      |
| MEET   | MEET OFFICER                    | 0    | 1    | 0      |

Currently Morrisville Borough is staffed with 2 officers on call per shift. Whenever the officers provide aid outside the Borough, is time that issues within the borough are not being addressed.

In addition to the time on the call, the officers must fill out internal paperwork to document the incident.

Just this past year, our officers were first on scene:

- woman killed on Rt. 1 in Jan
- Calhoun St. jumper in Jan
- Suicide attempt on Rt. 1 this past Oct
- 

Additionally, the bridges bring crime into the borough due to easy access from Trenton. Most common are the cars stolen within the Borough that are found in Trenton. Other Trenton issues:

- <https://midjersey.news/2024/10/02/man-arrested-for-trenton-fatal-shooting-by-u-s-marshals-and-morrisville-police/>
- 4 high-speed chases originated in the Borough
- 51 year old male was arrested for a warrant from Trenton Police
- Trenton Man Charged with Shooting at Morrisville Club (Aug)

| Call Type                          | 2022 | 2023 | YTD 24 |
|------------------------------------|------|------|--------|
| VEHICLE CODE VIOLATION             | 4    | 1    | 2      |
| 1 NO VOICE CONTACT 9-1-1 CALL      | 1    | 1    | 2      |
| PREMISE CHECK                      | 0    | 2    | 0      |
| 2 PHONE MESSAGE                    | 1    | 3    | 2      |
| POLICE INFORMATION                 | 2    | 9    | 4      |
| PROPERTY DAMAGE                    | 1    | 0    | 1      |
| 3 ROAD HAZARD                      | 4    | 3    | 5      |
| MARINE RESCUE (MBOX)               | 1    | 1    | 5      |
| SICK CALL                          | 1    | 0    | 0      |
| SPEEDING/RECKLESS DRIVER           | 6    | 5    | 7      |
| 4 SUBJECT STOP                     | 0    | 0    | 1      |
| IP RECOVERED/FOUND STOLEN PROPERTY | 0    | 1    | 5      |
| SUICIDE ATTEMPT                    | 0    | 0    | 1      |
| 5 SUSPICIOUS OCCURRENCE            | 0    | 2    | 1      |
| SUSPICIOUS PERSON(S)               | 1    | 3    | 0      |
| TRAFFIC ACCIDENT                   | 10   | 20   | 17     |
| THREAT                             | 0    | 0    | 1      |
| 6 TRAFFIC PURSUIT                  | 2    | 0    | 0      |
| TRESPASSER                         | 1    | 0    | 0      |
| 7 TRAFFIC STOP                     | 9    | 15   | 9      |
| WANTED PERSON                      | 0    | 0    | 1      |
| TRANSPORT                          | 0    | 1    | 1      |
| Total                              | 96   | 110  | 109    |

**Oct Headlines:**

- Oct: Trenton Man Charged With Shooting at Morrisville Club
- Oct: Male was arrested in Morrisville for a warrant from Trenton Police
- Oct: Kia Stolen in Morrisville Recovered by Trenton Police

**Parcels:** Bridge Commission owns 8 properties in the Borough that are tax exempt with an assessed value of \$588K and an estimated \$9M market value.

|              |         |                             |                  |
|--------------|---------|-----------------------------|------------------|
| 24-008-050 ✓ | \$3,600 | DELAWARE RIVER JOINT TOL... | N DLEMORR AVE    |
| 24-008-051 ✓ | 3,160   | DELAWARE RIVER JOINT TOL... | N DLEMORR AVE    |
| 24-009-201 ✓ | 12,600  | DELAWARE RIVER JT TOLL B... | 40 PRINCETON CT  |
| 24-009-202 ✓ | 4,360   | DELAWARE RIVER JT TOLL B... | 12 N DELMOOR AVE |
| 24-009-226 ✓ | 6,160   | DELAWARE RIVER JT TOLL B... | CENTRAL AVE      |
| 24-009-271 ✓ | 11,240  | DELAWARE RIVER JT TOLL B... | E BRIDGE ST      |
| 24-009-393 ✓ | 520     | DELAWARE RIVER JT TOLL B... | E BRIDGE ST      |
| 24-009-397 ✓ | 546,000 | DELAWARE RIVER JOINT TOL... | WASHINGTON ST    |





3. Discussion:

- Bridge St/Trenton Makes Bridge
- Rt. 1 S. Ramp Exit
- State Police contract

4. Requests:

**Traffic Signals** in the Borough. In proximity to the Bridges are four traffic signals that control the traffic with the intersections directly impacted by the traffic from Trenton. As these signals are in dire need of replacement, we ask the Bridge Commission help fund the replacement (Total value: \$3M)

|                             |        |
|-----------------------------|--------|
| E. Trenton Ave/Delmorr Ave. | \$598K |
| Delmorr Ave/E. Bridge St.   | \$742K |
| PA Ave./Bridge St.          | \$817K |
| S. Penna at US Rt. 1 ramp:  | \$872K |



**Police Coverage.** As Morrisville Borough officers are responding in lieu of the State Police, we ask the Bridge Commission fund an officer salary, benefits, and equipment on an annual basis (Total value: \$150K/annum)

**Weigh Scale:** Borough is looking to move its weigh scale from the downtown area. Would the Bridge Commission consider allowing it on its property along S. Pennsylvania Ave and help towards the installation. (Total Value: \$125K)

**Cameras:** Is the Bridge Commission open to adding cameras at their locations to aid our Officers and crime in the Borough? Locations include: Washington St., S. Delmorr Ave., Grove St., Bridge St., S. Pennsylvania Ave.

**Tyburn Road Bridge.** DRJTB did a 2002 study (which I have) SOUTHERLY CROSSINGS CORRIDOR STUDY PHASE I TRANSPORTATION STUDY. With the opening of KIP/Northpoint and the amount of new traffic, would the Bridge Commission be interested in updating the study and consider the Bridge option?

The Delaware Valley Regional Planning Commission recently completed a Lower Bucks Freight Access Study <https://www.dvrpc.org/reports/23134.pdf> In that study there is a recommendation to Undertake a traffic and feasibility study for a new river crossing between PA and NJ connecting Tyburn Road to NJ-29. There is support from PA local municipalities as well as NJ/Mercer County as the traffic is impacting all towns near the Keystone Industrial Park (Northpoint). Northpoint and Waste Management is also in favor of this. I believe the footers for this bridge are in existence.

Background: In 1988, a study was conducted by STV Engineers and DVRPC for the Delaware River Joint Toll Bridge Commission (DRJTBC) exploring the feasibility of constructing a new bridge crossing the Delaware River — connecting Tyburn Road in Falls Township, PA to NJ-29 in Hamilton Township, NJ. Discussions and pre-feasibility analysis began in the 1970's and culminated in the 1988 study. It concluded that the projected increase in traffic through 2000 was not enough to justify the expense of construction, at the time estimated at between 80 and 120 million dollars.





New developments, increasing truck traffic, and equity concerns call for a reexamination of this potential crossing as a means of mitigating the negative effects of continued industrial development within the area.

To that end, the NJ suggested I95 to Rt 1 route is 14 miles (at best 20 min) out of the way and the PA suggested Rt 1 to Tyburn is 5 miles (at best 10 min) out of the way. For one trip:

- round trip is an extra 38 miles/1 hour = extra cost to truckers, especially independent owner/operators
- trucks get 7 miles/gallon, an extra 6 gallons of fuel for the suggested route, at \$5/gallon diesel = an extra \$30 per trip
- truckers need to make \$2.12 a mile (which includes all costs, repairs, gas, etc) -- adding \$0.79/mile in costs
- additionally, there is a quarterly tax on fuel used, over and above the fuel pump costs
- truckers can only work 14 hours (11 hours behind the wheel) -- an extra hour to a trip is an additional financial burden to the employer/independent owner/operation
- the above points also are arguments to add a feasibility study for a Bridge from Tyburn Road to NJ. Conversely, this bridge would accumulate to large savings for a trucker/owner/operator as well as local communities.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

## **FINANCE**

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

| <b>SUBJECT</b>    | <b>DESCRIPTION</b>  | <b>PAGE<br/>NUMBER</b> |
|-------------------|---|------------------------|
| <b>Accounting</b> | <b>Status of Cash Balances at<br/>December 31, 2024</b>   | <b>1</b>               |
| <b>Accounting</b> | <b>Status of Bond Retirement at<br/>December 31, 2024</b>   | <b>2</b>               |
| <b>Accounting</b> | <b>Status of Investments at<br/>December 31, 2024</b>   | <b>3–7</b>             |
| <b>Accounting</b> | <b>Status of Toll Traffic and Revenue &amp; Toll<br/>Supported Traffic Month of December 2024<br/>Compared with Month of December 2023</b>                            | <b>8-23</b>            |
| <b>Accounting</b> | <b>Statistical Summary of Expenditures on Toll<br/>Bridges and Toll Supported Bridges<br/>Accounts for the Period December 1, 2024,<br/>through December 31, 2024</b> | <b>24-32</b>           |
| <b>Accounting</b> | <b>Statement of Revenue and Expenses: Twelve<br/>Months Period ending December 31, 2024</b>   | <b>33</b>              |
|                   |   |                        |
|                   |   |                        |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

**There follows Cash Balances of the Commission at December 31, 2024 for the  
information and review of the Members:**

**COMMISSION CASH DEPOSITS**

Wells Fargo Bank, N. A.

|                            |                     |
|----------------------------|---------------------|
| Revenue Fund               | 7,325,537           |
| Payroll Fund               | 62,292              |
| Insurance Clearing Account | 750,000             |
| <b>TOTAL</b>               | <b>\$ 8,137,829</b> |

**CASH DEPOSIT GUARANTEES**

|                         |                  |                     |
|-------------------------|------------------|---------------------|
| <b>Wells Fargo Bank</b> | <b>PA ACT 72</b> | <b>FULL BALANCE</b> |
|-------------------------|------------------|---------------------|

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2025

STATUS OF BRIDGE REVENUE BONDS AT December 31, 2024

| SERIES 2015 |       |                  |                    | SERIES 2017 |                  |                    | SERIES 2019A |                  |                    | SERIES 2019B |                  |                    | Total         |                       |
|-------------|-------|------------------|--------------------|-------------|------------------|--------------------|--------------|------------------|--------------------|--------------|------------------|--------------------|---------------|-----------------------|
| Maturity    | Yield | Principal Amount | Maturities & Calls | Yield       | Principal Amount | Maturities & Calls | Yield        | Principal Amount | Maturities & Calls | Yield        | Principal Amount | Maturities & Calls | Average Yield | Remaining Outstanding |
| 7/1/2019    | 0     | 2,410,000        | 2,410,000          |             |                  |                    |              |                  |                    |              |                  |                    |               |                       |
| 7/1/2020    | 1.62% | 2,540,000        | 2,540,000          | 1.00%       | 945,000          | 945,000            | 1.17%        | 505,000          | 505,000            | 1.17%        | 6,015,000        | 6,015,000          |               | -                     |
| 7/1/2021    | 1.86% | 2,540,000        | 2,540,000          | 1.00%       | 875,000          | 875,000            | 1.20%        | 435,000          | 435,000            | 1.20%        | 5,945,000        | 5,945,000          |               | -                     |
| 7/1/2022    | 2.10% | 2,695,000        | 2,695,000          | 1.81%       | 1,740,000        | 1,740,000          | 1.23%        | 455,000          | 455,000            | 1.23%        | 6,255,000        | 6,255,000          |               | -                     |
| 7/1/2022    |       |                  |                    |             |                  |                    | 0.00%        |                  |                    |              |                  |                    |               | -                     |
| 7/1/2023    | 2.34% | 2,795,000        | 2,795,000          | 2.03%       | 1,865,000        | 1,865,000          | 1.25%        | 480,000          | 480,000            | 1.25%        | 6,565,000        | 6,565,000          |               | -                     |
| 7/1/2024    | 2.43% | 2,935,000        | 2,935,000          | 2.31%       | 1,970,000        | 1,970,000          | 1.31%        | 8,015,000        | 8,015,000          | 1.31%        | 6,830,000        | 6,830,000          |               | -                     |
| 7/1/2025    | 2.55% | 3,015,000        |                    | 2.52%       | 1,070,000        |                    | 1.40%        | 8,170,000        |                    | 1.40%        | 7,195,000        |                    | 1.64%         | 19,450,000            |
| 7/1/2026    | 2.73% | 3,180,000        |                    |             |                  |                    | 1.49%        | 8,585,000        |                    | 1.49%        | 7,515,000        |                    | 1.69%         | 19,280,000            |
| 7/1/2026    |       |                  |                    |             |                  |                    |              |                  |                    |              |                  |                    |               | -                     |
| 7/1/2027    | 3.10% | 4,540,000        |                    | 2.80%       | 20,000           |                    | 1.59%        | 5,800,000        |                    | 1.59%        | 7,880,000        |                    | 1.97%         | 18,240,000            |
| 7/1/2027    |       |                  |                    |             |                  |                    |              |                  |                    |              |                  |                    |               | -                     |
| 7/1/2028    | 3.28% | 3,380,000        |                    | 2.95%       | 35,000           |                    | 1.69%        | 9,410,000        |                    | 1.69%        | 8,300,000        |                    | 1.95%         | 21,125,000            |
| 7/1/2029    | 3.04% | 3,480,000        | 3,480,000          | 3.08%       | 8,380,000        |                    | 1.77%        | 3,725,000        |                    | 1.77%        | 8,670,000        |                    | 2.30%         | 20,775,000            |
| 7/1/2030    | 3.10% | 3,670,000        | 3,670,000          | 3.19%       | 8,845,000        |                    | 1.85%        | 3,930,000        |                    | 1.85%        | 9,045,000        |                    | 2.39%         | 21,820,000            |
| 7/1/2031    | 3.14% | 3,785,000        | 3,785,000          | 3.27%       | 10,765,000       |                    | 1.91%        | 4,055,000        |                    | 1.91%        | 9,520,000        |                    | 2.51%         | 24,340,000            |
| 7/1/2032    | 3.55% | 545,000          |                    | 3.35%       | 14,735,000       |                    | 1.97%        | 725,000          |                    | 1.97%        | 9,995,000        |                    | 2.79%         | 26,000,000            |
| 7/1/2033    | 3.56% | 10,595,000       |                    | 3.41%       | 15,715,000       |                    | 2.09%        | 760,000          |                    |              |                  |                    | 3.43%         | 27,070,000            |
| 7/1/2034    | 3.60% | 11,020,000       |                    | 3.47%       | 16,500,000       |                    | 2.16%        | 800,000          |                    |              |                  |                    | 3.48%         | 28,320,000            |
| 7/1/2035    | 3.64% | 11,460,000       |                    | 3.52%       | 17,325,000       |                    | 2.21%        | 835,000          |                    |              |                  |                    | 3.53%         | 29,620,000            |
| 7/1/2036    | 3.73% | 11,920,000       |                    | 3.56%       | 18,190,000       |                    | 2.25%        | 880,000          |                    |              |                  |                    | 3.59%         | 30,990,000            |
| 7/1/2037    |       | N/A              |                    | 3.59%       | 22,015,000       |                    | 2.29%        | 925,000          |                    |              |                  |                    | 3.54%         | 22,940,000            |
| 7/1/2038    |       | N/A              |                    | 3.64%       | 23,115,000       |                    | 2.32%        | 970,000          |                    |              |                  |                    | 3.59%         | 24,085,000            |
| 7/1/2039    |       | N/A              |                    | 3.64%       | 24,270,000       |                    | 2.35%        | 1,020,000        |                    |              |                  |                    | 3.59%         | 25,290,000            |
| 7/1/2040    |       | N/A              |                    | 3.64%       | 25,485,000       |                    | 2.50%        | 1,070,000        |                    |              |                  |                    | 3.59%         | 26,555,000            |
| 7/1/2041    |       | N/A              |                    | 3.64%       | 26,760,000       |                    | 2.50%        | 1,125,000        |                    |              |                  |                    | 3.59%         | 27,885,000            |
| 7/1/2042    |       | N/A              |                    | 3.64%       | 28,100,000       |                    | 2.50%        | 1,180,000        |                    |              |                  |                    | 3.59%         | 29,280,000            |
| 7/1/2043    |       | N/A              |                    | 3.69%       | 15,930,000       |                    | 2.50%        | 1,240,000        |                    |              |                  |                    | 3.60%         | 17,170,000            |
| 7/1/2043    |       | N/A              |                    | 4.04%       | 13,575,000       |                    |              |                  |                    |              |                  |                    | 4.04%         | 13,575,000            |
| 7/1/2044    |       | N/A              |                    | 3.69%       | 16,590,000       |                    | 2.50%        | 1,300,000        |                    |              |                  |                    | 3.60%         | 17,890,000            |
| 7/1/2044    |       | N/A              |                    | 4.04%       | 14,255,000       |                    |              |                  |                    |              |                  |                    | 4.04%         | 14,255,000            |
| 7/1/2045    |       | N/A              |                    | 3.69%       | 17,275,000       |                    | 3.04%        | 1,365,000        |                    |              |                  |                    | 3.64%         | 18,640,000            |
| 7/1/2045    |       | N/A              |                    | 4.04%       | 14,965,000       |                    |              |                  |                    |              |                  |                    | 4.04%         | 14,965,000            |
| 7/1/2046    |       | N/A              |                    | 3.69%       | 17,990,000       |                    | 3.04%        | 1,405,000        |                    |              |                  |                    | 3.64%         | 19,395,000            |
| 7/1/2046    |       | N/A              |                    | 4.04%       | 15,715,000       |                    |              |                  |                    |              |                  |                    | 4.04%         | 15,715,000            |
| 7/1/2047    |       | N/A              |                    | 3.69%       | 18,745,000       |                    | 3.04%        | 1,450,000        |                    |              |                  |                    | 3.64%         | 20,195,000            |
| 7/1/2047    |       | N/A              |                    | 4.04%       | 16,490,000       |                    |              |                  |                    |              |                  |                    | 4.04%         | 16,490,000            |
| 7/1/2048    |       |                  |                    |             |                  |                    | 3.04%        | 1,490,000        |                    |              |                  |                    | 3.04%         | 1,490,000             |
| 7/1/2049    |       |                  |                    |             |                  |                    | 3.04%        | 1,535,000        |                    |              |                  |                    | 3.04%         | 1,535,000             |
|             |       | \$ 86,505,000    | \$ 26,850,000      |             | \$ 430,250,000   | \$ 7,395,000       |              | \$ 73,640,000    | \$ 9,890,000       |              | \$ 99,730,000    | \$ 31,610,000      |               | \$ 614,380,000        |

Footnote: Series 2012A Bonds were Called on October 17, 2022.





Delaware River Joint TBC  
Purchases Report  
Sorted by Fund - Maturity Date  
December 1, 2024 - December 31, 2024

DRJTBC

| CUSIP                | Investment # | Fund  | Sec<br>Type | Issuer | Original<br>Par Value | Purchase<br>Date | Payment Periods     | Principal<br>Purchased | Accrued Interest<br>at Purchase | Rate at<br>Purchase | Maturity<br>Date | YTM   | Ending<br>Book Value |              |
|----------------------|--------------|-------|-------------|--------|-----------------------|------------------|---------------------|------------------------|---------------------------------|---------------------|------------------|-------|----------------------|--------------|
| General Reserve Fund |              |       |             |        |                       |                  |                     |                        |                                 |                     |                  |       |                      |              |
| 55609EQM3            | 11161        | 01GRF | ACP         | MACQUA | 6,000,000.00          | 12/12/2024       | 03/21 - At Maturity | 5,925,750.00           |                                 | 4.500               | 03/21/2025       | 4.556 | 5,940,750.00         |              |
| Subtotal             |              |       |             |        | 6,000,000.00          |                  |                     | 5,925,750.00           | 0.00                            |                     |                  |       |                      | 5,940,750.00 |
| Total Purchases      |              |       |             |        | 6,000,000.00          |                  |                     | 5,925,750.00           | 0.00                            |                     |                  |       |                      | 5,940,750.00 |



**Delaware River Joint TBC  
Investment Classification  
Sorted by Fund - Maturity Date  
December 31, 2024**

DRJTBC

| CUSIP                       | Investment # | Fund  | Issuer                         | Investment Class | Par Value            | YTM          | Maturity Date | Market Price | Market Date | Market Value         | Book Value           | Reported Value       |
|-----------------------------|--------------|-------|--------------------------------|------------------|----------------------|--------------|---------------|--------------|-------------|----------------------|----------------------|----------------------|
| <b>Debt Service Fund</b>    |              |       |                                |                  |                      |              |               |              |             |                      |                      |                      |
| 38145C752                   | 10113        | 01DSF | Goldman Sachs Ila Fed Port     | Amort            | 14,572,402.70        | 3.680        |               | 100.000      | 12/31/2024  | 14,572,402.70        | 14,572,402.70        | 14,572,402.70        |
| <b>Subtotal</b>             |              |       |                                |                  | <b>14,572,402.70</b> | <b>3.680</b> |               |              |             | <b>14,572,402.70</b> | <b>14,572,402.70</b> | <b>14,572,402.70</b> |
| <b>General Reserve Fund</b> |              |       |                                |                  |                      |              |               |              |             |                      |                      |                      |
| 38145C752                   | 10115        | 01GRF | Goldman Sachs Ila Fed Port     | Amort            | 0.00                 |              |               | 100.000      | 12/31/2024  | 0.00                 | 0.00                 | 0.00                 |
| PAINVEST                    | 10050        | 01GRF | PA Invest                      | Amort            | 0.00                 |              |               | 100.000      | 12/31/2024  | 0.00                 | 0.00                 | 0.00                 |
| PAINVEST                    | 10462        | 01GRF | PA Invest                      | Amort            | 29,923,147.80        | 4.526        |               | 100.000      | 12/31/2024  | 29,923,147.80        | 29,923,147.80        | 29,923,147.80        |
| 31849HN73                   | 11115        | 01GRF | First Abu Dhabi Bank P.J.S.C   | Fair             | 3,000,000.00         | 5.542        | 01/07/2025    | 99.915       | 12/31/2024  | 2,997,453.00         | 2,997,360.00         | 2,997,453.00         |
| 64952WEK5                   | 10926        | 01GRF | New York Life Global           | Fair             | 1,000,000.00         | 1.486        | 01/14/2025    | 99.874       | 12/31/2024  | 998,744.00           | 999,987.00           | 998,744.00           |
| 3130AN7P9                   | 10889        | 01GRF | Federal Home Loan Bank         | Fair             | 5,000,000.00         | 0.397        | 01/28/2025    | 99.721       | 12/31/2024  | 4,986,095.00         | 5,000,095.66         | 4,986,095.00         |
| 06741FP43                   | 11135        | 01GRF | Barclays US Funding LLC        | Fair             | 5,000,000.00         | 5.384        | 02/04/2025    | 99.564       | 12/31/2024  | 4,978,210.00         | 4,975,775.00         | 4,978,210.00         |
| 85324TPA8                   | 11147        | 01GRF | Standard Chart NY              | Fair             | 2,000,000.00         | 4.845        | 02/10/2025    | 99.498       | 12/31/2024  | 1,989,962.00         | 1,989,444.44         | 1,989,962.00         |
| 55607KPB6                   | 11143        | 01GRF | Macquarie Group                | Fair             | 4,000,000.00         | 4.903        | 02/11/2025    | 99.478       | 12/31/2024  | 3,979,140.00         | 3,978,133.33         | 3,979,140.00         |
| 55609EQM3                   | 11161        | 01GRF | Macquarie Group                | Fair             | 6,000,000.00         | 4.556        | 03/21/2025    | 99.007       | 12/31/2024  | 5,940,456.00         | 5,940,750.00         | 5,940,456.00         |
| 13063DGB8                   | 10983        | 01GRF | State of California            | Fair             | 1,175,000.00         | 4.580        | 04/01/2025    | 99.718       | 12/31/2024  | 1,171,686.50         | 1,171,672.84         | 1,171,686.50         |
| 13063DGB8                   | 11069        | 01GRF | State of California            | Fair             | 1,125,000.00         | 4.811        | 04/01/2025    | 99.718       | 12/31/2024  | 1,121,827.50         | 1,121,109.38         | 1,121,827.50         |
| 13063DGB8                   | 11117        | 01GRF | State of California            | Fair             | 2,000,000.00         | 5.216        | 04/01/2025    | 99.718       | 12/31/2024  | 1,994,360.00         | 1,991,099.69         | 1,994,360.00         |
| 20772KGP8                   | 11081        | 01GRF | Connecticut ST                 | Fair             | 2,000,000.00         | 4.722        | 04/15/2025    | 99.643       | 12/31/2024  | 1,992,860.00         | 1,991,169.54         | 1,992,860.00         |
| 98459LAA1                   | 11038        | 01GRF | Yale University                | Fair             | 1,500,000.00         | 5.357        | 04/15/2025    | 98.657       | 12/31/2024  | 1,479,861.00         | 1,481,586.98         | 1,479,861.00         |
| 63873JRU6                   | 11137        | 01GRF | ATIXIS NY Brh                  | Fair             | 5,000,000.00         | 5.217        | 04/28/2025    | 98.544       | 12/31/2024  | 4,927,235.00         | 4,919,237.50         | 4,927,235.00         |
| 74172WAG1                   | 10910        | 01GRF | Prince George County Rev Autho | Fair             | 1,130,000.00         | 1.002        | 05/01/2025    | 99.664       | 12/31/2024  | 1,126,203.20         | 1,139,369.12         | 1,126,203.20         |
| 037833BG4                   | 10923        | 01GRF | Apple Inc                      | Fair             | 3,000,000.00         | 1.380        | 05/13/2025    | 99.495       | 12/31/2024  | 2,984,865.00         | 3,019,486.76         | 2,984,865.00         |
| 8923A0ST1                   | 11160        | 01GRF | TOYOTA Motor Credit CP         | Fair             | 1,305,000.00         | 4.647        | 05/27/2025    | 98.172       | 12/31/2024  | 1,281,149.82         | 1,281,183.75         | 1,281,149.82         |
| 65558RAA7                   | 10999        | 01GRF | Nordea Bank                    | Fair             | 2,040,000.00         | 5.030        | 06/06/2025    | 99.509       | 12/31/2024  | 2,029,985.64         | 2,028,353.11         | 2,029,985.64         |
| 341271AD6                   | 10894        | 01GRF | Florida St Brd of Adm          | Fair             | 4,000,000.00         | 0.752        | 07/01/2025    | 98.349       | 12/31/2024  | 3,933,960.00         | 4,010,725.69         | 3,933,960.00         |
| 63873JU32                   | 11151        | 01GRF | ATIXIS NY Brh                  | Fair             | 5,000,000.00         | 4.604        | 07/03/2025    | 97.723       | 12/31/2024  | 4,886,195.00         | 4,887,658.33         | 4,886,195.00         |
| 62479LUR4                   | 11159        | 01GRF | Mitsubishi UFJ                 | Fair             | 4,000,000.00         | 4.530        | 07/25/2025    | 97.474       | 12/31/2024  | 3,898,996.00         | 3,900,688.88         | 3,898,996.00         |
| 3136G4D75                   | 10825        | 01GRF | Federal National Mtg Assn      | Fair             | 2,500,000.00         | 0.599        | 07/29/2025    | 97.880       | 12/31/2024  | 2,447,010.00         | 2,500,000.00         | 2,447,010.00         |
| 91282CHN4                   | 11031        | 01GRF | U.S. Treasury                  | Fair             | 2,000,000.00         | 5.063        | 07/31/2025    | 100.265      | 12/31/2024  | 2,005,312.50         | 1,996,571.62         | 2,005,312.50         |
| 64952WEU3                   | 10975        | 01GRF | New York Life Global           | Fair             | 2,000,000.00         | 5.053        | 08/05/2025    | 99.377       | 12/31/2024  | 1,987,546.00         | 1,984,059.96         | 1,987,546.00         |
| 57629WDM3                   | 11035        | 01GRF | Mass Mutual Global             | Fair             | 2,000,000.00         | 5.609        | 08/26/2025    | 99.773       | 12/31/2024  | 1,995,470.00         | 1,982,140.00         | 1,995,470.00         |
| 74153WCR8                   | 11015        | 01GRF | Prcoa Global Fund              | Fair             | 2,000,000.00         | 5.150        | 08/28/2025    | 99.772       | 12/31/2024  | 1,995,448.00         | 1,988,292.84         | 1,995,448.00         |

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**Delaware River Joint TBC**  
**Investment Classification**  
**December 31, 2024**

| CUSIP                       | Investment # | Fund  | Issuer                         | Investment Class | Par Value    | YTM   | Maturity Date | Market Price | Market Date | Market Value | Book Value   | Reported Value      |
|-----------------------------|--------------|-------|--------------------------------|------------------|--------------|-------|---------------|--------------|-------------|--------------|--------------|---------------------|
| <b>General Reserve Fund</b> |              |       |                                |                  |              |       |               |              |             |              |              |                     |
| 91282CJL6                   | 11059        | 01GRF | U.S. Treasury                  | Fair             | 3,000,000.00 | 4.717 | 11/30/2025    | 100.531      | 12/31/2024  | 3,015,937.50 | 3,004,119.14 | <b>3,015,937.50</b> |
| 49474E3Z4                   | 10991        | 01GRF | King County Washington         | Fair             | 560,000.00   | 4.364 | 12/01/2025    | 100.817      | 12/31/2024  | 564,575.20   | 565,081.55   | <b>564,575.20</b>   |
| 05254JAA8                   | 11004        | 01GRF | Aust & NZ Banking Group        | Fair             | 3,000,000.00 | 4.777 | 12/08/2025    | 100.500      | 12/31/2024  | 3,015,012.00 | 3,008,008.32 | <b>3,015,012.00</b> |
| 592179KD6                   | 11121        | 01GRF | METLIFE                        | Fair             | 2,000,000.00 | 5.135 | 01/06/2026    | 100.241      | 12/31/2024  | 2,004,834.00 | 1,997,315.81 | <b>2,004,834.00</b> |
| 592179KD6                   | 11139        | 01GRF | METLIFE                        | Fair             | 2,000,000.00 | 4.486 | 01/06/2026    | 100.241      | 12/31/2024  | 2,004,834.00 | 2,009,910.30 | <b>2,004,834.00</b> |
| 742718BH1                   | 11150        | 01GRF | Procter & Gamble CO            | Fair             | 2,093,000.00 | 3.897 | 01/15/2026    | 101.733      | 12/31/2024  | 2,129,280.06 | 2,146,507.05 | <b>2,129,280.06</b> |
| 64966MYL7                   | 10944        | 01GRF | City of New York               | Fair             | 3,000,000.00 | 2.642 | 04/01/2026    | 98.622       | 12/31/2024  | 2,958,660.00 | 3,022,599.45 | <b>2,958,660.00</b> |
| 57629W6F2                   | 11116        | 01GRF | Mass Mutual Global             | Fair             | 2,250,000.00 | 5.350 | 04/10/2026    | 99.819       | 12/31/2024  | 2,245,929.75 | 2,227,111.24 | <b>2,245,929.75</b> |
| 57629W6F2                   | 11120        | 01GRF | Mass Mutual Global             | Fair             | 2,000,000.00 | 5.151 | 04/10/2026    | 99.819       | 12/31/2024  | 1,996,382.00 | 1,984,274.50 | <b>1,996,382.00</b> |
| 06405LAD3                   | 11119        | 01GRF | Bank of New York Mellon        | Fair             | 3,765,000.00 | 5.232 | 05/22/2026    | 100.069      | 12/31/2024  | 3,767,627.97 | 3,760,799.71 | <b>3,767,627.97</b> |
| 58989V2F0                   | 11129        | 01GRF | Met Tower Global Fund          | Fair             | 2,000,000.00 | 4.853 | 06/20/2026    | 101.145      | 12/31/2024  | 2,022,912.00 | 2,015,105.55 | <b>2,022,912.00</b> |
| 54438CYL0                   | 10955        | 01GRF | Los Angeles CA Community Colle | Fair             | 1,480,000.00 | 3.339 | 08/01/2026    | 95.756       | 12/31/2024  | 1,417,188.80 | 1,437,451.54 | <b>1,417,188.80</b> |
| 826200AD9                   | 11141        | 01GRF | SIEMENS                        | Fair             | 2,500,000.00 | 4.364 | 08/17/2026    | 102.776      | 12/31/2024  | 2,569,412.50 | 2,567,889.25 | <b>2,569,412.50</b> |
| 91282CHY0                   | 11041        | 01GRF | U.S. Treasury                  | Fair             | 1,000,000.00 | 4.911 | 09/15/2026    | 100.593      | 12/31/2024  | 1,005,937.50 | 995,485.45   | <b>1,005,937.50</b> |
| 06375M3Z6                   | 11034        | 01GRF | Bank of Montreal               | Fair             | 3,000,000.00 | 6.157 | 09/21/2026    | 99.113       | 12/31/2024  | 2,973,417.00 | 3,000,000.00 | <b>2,973,417.00</b> |
| 882724WT0                   | 10915        | 01GRF | Texas Public Finance Authority | Fair             | 7,500,000.00 | 1.289 | 10/01/2026    | 101.060      | 12/31/2024  | 7,579,500.00 | 7,969,588.99 | <b>7,579,500.00</b> |
| 771196CE0                   | 11128        | 01GRF | ROCHE HLDGS INC                | Fair             | 3,500,000.00 | 4.842 | 11/13/2026    | 101.292      | 12/31/2024  | 3,545,223.50 | 3,525,640.43 | <b>3,545,223.50</b> |
| 5253JAZ4                    | 11142        | 01GRF | Aust & NZ Banking Group        | Fair             | 3,000,000.00 | 4.255 | 01/18/2027    | 100.323      | 12/31/2024  | 3,009,705.00 | 3,028,459.93 | <b>3,009,705.00</b> |
| 64953BBM9                   | 11127        | 01GRF | New York Life Global           | Fair             | 2,000,000.00 | 4.837 | 04/02/2027    | 100.680      | 12/31/2024  | 2,013,614.00 | 2,002,508.08 | <b>2,013,614.00</b> |
| 29446MAE2                   | 11097        | 01GRF | EQUINOR ASA                    | Fair             | 1,000,000.00 | 4.833 | 04/06/2027    | 96.848       | 12/31/2024  | 968,483.00   | 961,855.09   | <b>968,483.00</b>   |
| 57629W4S6                   | 11126        | 01GRF | Mass Mutual Global             | Fair             | 3,000,000.00 | 4.867 | 04/09/2027    | 100.967      | 12/31/2024  | 3,029,025.00 | 3,014,500.91 | <b>3,029,025.00</b> |
| 166764BX7                   | 11073        | 01GRF | Chevron Corp                   | Fair             | 3,000,000.00 | 4.379 | 05/11/2027    | 94.615       | 12/31/2024  | 2,838,471.00 | 2,844,228.73 | <b>2,838,471.00</b> |
| 90327QD97                   | 11124        | 01GRF | USAA CAP CORP                  | Fair             | 5,000,000.00 | 5.048 | 06/01/2027    | 101.266      | 12/31/2024  | 5,063,310.00 | 5,022,258.65 | <b>5,063,310.00</b> |
| 649907XF4                   | 11100        | 01GRF | New York State Dormitory Auth  | Fair             | 1,000,000.00 | 5.049 | 07/01/2027    | 100.049      | 12/31/2024  | 1,000,490.00 | 996,795.85   | <b>1,000,490.00</b> |
| 3130B2F42                   | 11138        | 01GRF | Federal Home Loan Bank         | Fair             | 3,000,000.00 | 4.579 | 08/20/2027    | 99.719       | 12/31/2024  | 2,991,588.00 | 3,000,000.00 | <b>2,991,588.00</b> |
| 3130B2QD0                   | 11146        | 01GRF | Federal Home Loan Bank         | Fair             | 2,500,000.00 | 4.070 | 09/10/2027    | 99.254       | 12/31/2024  | 2,481,372.50 | 2,500,000.00 | <b>2,481,372.50</b> |
| 3130B2WX9                   | 11148        | 01GRF | Federal Home Loan Bank         | Fair             | 3,000,000.00 | 3.666 | 10/01/2027    | 98.276       | 12/31/2024  | 2,948,286.00 | 3,000,000.00 | <b>2,948,286.00</b> |
| 3130B3DA8                   | 11157        | 01GRF | Federal Home Loan Bank         | Fair             | 1,470,000.00 | 4.393 | 10/15/2027    | 99.349       | 12/31/2024  | 1,460,442.06 | 1,469,307.75 | <b>1,460,442.06</b> |
| 3130B3JC8                   | 11158        | 01GRF | Federal Home Loan Bank         | Fair             | 1,500,000.00 | 4.310 | 10/22/2027    | 99.550       | 12/31/2024  | 1,493,260.50 | 1,500,000.00 | <b>1,493,260.50</b> |
| 40139LBG7                   | 11098        | 01GRF | Guardian Life Global Funding   | Fair             | 3,000,000.00 | 4.853 | 10/28/2027    | 101.946      | 12/31/2024  | 3,058,392.00 | 3,053,265.57 | <b>3,058,392.00</b> |
| 3130AYCQ7                   | 11067        | 01GRF | Federal Home Loan Bank         | Fair             | 2,610,000.00 | 4.999 | 01/03/2028    | 100.001      | 12/31/2024  | 2,610,044.37 | 2,610,000.00 | <b>2,610,044.37</b> |
| 64952WEY5                   | 11111        | 01GRF | New York Life Global           | Fair             | 3,000,000.00 | 5.020 | 01/09/2028    | 100.273      | 12/31/2024  | 3,008,208.00 | 2,985,921.89 | <b>3,008,208.00</b> |
| 3130AYLF1                   | 11094        | 01GRF | Federal Home Loan Bank         | Fair             | 3,000,000.00 | 4.535 | 01/14/2028    | 99.944       | 12/31/2024  | 2,998,338.00 | 2,998,680.06 | <b>2,998,338.00</b> |
| 3134H1PS6                   | 11082        | 01GRF | Federal Home Loan Mtg Corp     | Fair             | 4,400,000.00 | 5.013 | 01/14/2028    | 100.020      | 12/31/2024  | 4,400,902.00 | 4,398,312.56 | <b>4,400,902.00</b> |
| 13063DGC6                   | 11040        | 01GRF | State of California            | Fair             | 2,000,000.00 | 5.035 | 04/01/2028    | 97.350       | 12/31/2024  | 1,947,000.00 | 1,911,629.05 | <b>1,947,000.00</b> |
| 637639AK1                   | 11104        | 01GRF | National Securities Clearing   | Fair             | 4,000,000.00 | 4.641 | 05/30/2028    | 100.224      | 12/31/2024  | 4,008,960.00 | 4,043,805.94 | <b>4,008,960.00</b> |

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**Delaware River Joint TBC**  
**Investment Classification**  
**December 31, 2024**

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| CUSIP                                 | Investment # | Fund    | Issuer                         | Investment Class | Par Value             | YTM          | Maturity Date | Market Price | Market Date | Market Value          | Book Value            | Reported Value        |
|---------------------------------------|--------------|---------|--------------------------------|------------------|-----------------------|--------------|---------------|--------------|-------------|-----------------------|-----------------------|-----------------------|
| <b>General Reserve Fund</b>           |              |         |                                |                  |                       |              |               |              |             |                       |                       |                       |
| 01266HFL8                             | 11050        | 01GRF   | Albemarle Cnty VA Economic Dev | Fair             | 3,000,000.00          | 5.260        | 06/01/2028    | 101.276      | 12/31/2024  | 3,038,280.00          | 3,003,473.47          | <b>3,038,280.00</b>   |
| 898365AP6                             | 11066        | 01GRF   | Boston College                 | Fair             | 2,550,000.00          | 4.705        | 07/01/2028    | 98.619       | 12/31/2024  | 2,514,784.50          | 2,535,140.61          | <b>2,514,784.50</b>   |
| 91282CJA0                             | 11042        | 01GRF   | U.S. Treasury                  | Fair             | 1,000,000.00          | 4.806        | 09/30/2028    | 100.968      | 12/31/2024  | 1,009,687.50          | 994,000.41            | <b>1,009,687.50</b>   |
| 67080LAA3                             | 11063        | 01GRF   | Nuveen LLC                     | Fair             | 5,000,000.00          | 5.034        | 11/01/2028    | 96.824       | 12/31/2024  | 4,841,210.00          | 4,814,770.89          | <b>4,841,210.00</b>   |
| 91282CJN2                             | 11060        | 01GRF   | U.S. Treasury                  | Fair             | 2,000,000.00          | 4.257        | 11/30/2028    | 100.078      | 12/31/2024  | 2,001,562.50          | 2,008,176.32          | <b>2,001,562.50</b>   |
| 64952WFF5                             | 11149        | 01GRF   | New York Life Global           | Fair             | 1,850,000.00          | 4.045        | 01/29/2029    | 99.652       | 12/31/2024  | 1,843,578.65          | 1,894,821.17          | <b>1,843,578.65</b>   |
| 3134H1WS8                             | 11102        | 01GRF   | Federal Home Loan Mtg Corp     | Fair             | 3,400,000.00          | 5.349        | 03/07/2029    | 100.154      | 12/31/2024  | 3,405,242.80          | 3,400,000.00          | <b>3,405,242.80</b>   |
| 3130B0KB4                             | 11105        | 01GRF   | Federal Home Loan Bank         | Fair             | 3,000,000.00          | 5.000        | 03/20/2029    | 100.847      | 12/31/2024  | 3,025,416.00          | 3,000,000.00          | <b>3,025,416.00</b>   |
| 3130BORT8                             | 11112        | 01GRF   | Federal Home Loan Bank         | Fair             | 3,000,000.00          | 5.400        | 04/10/2029    | 100.169      | 12/31/2024  | 3,005,088.00          | 3,000,000.00          | <b>3,005,088.00</b>   |
| 95662NSL3                             | 11154        | 01GRF   | West Virginia Housing Developm | Fair             | 510,000.00            | 4.207        | 05/01/2029    | 104.099      | 12/31/2024  | 530,904.90            | 545,697.76            | <b>530,904.90</b>     |
| 3130B22X2                             | 11134        | 01GRF   | Federal Home Loan Bank         | Fair             | 4,000,000.00          | 5.124        | 07/24/2029    | 100.045      | 12/31/2024  | 4,001,824.00          | 4,000,000.00          | <b>4,001,824.00</b>   |
| 3134HACE1                             | 11136        | 01GRF   | Federal Home Loan Mtg Corp     | Fair             | 4,000,000.00          | 5.050        | 08/01/2029    | 100.001      | 12/31/2024  | 4,000,048.00          | 4,000,000.00          | <b>4,000,048.00</b>   |
| 3130B2N43                             | 11144        | 01GRF   | Federal Home Loan Bank         | Fair             | 4,000,000.00          | 4.000        | 09/10/2029    | 97.267       | 12/31/2024  | 3,890,700.00          | 4,000,000.00          | <b>3,890,700.00</b>   |
| 95662NSM1                             | 11155        | 01GRF   | West Virginia Housing Developm | Fair             | 505,000.00            | 4.800        | 11/01/2029    | 104.093      | 12/31/2024  | 525,669.65            | 542,898.46            | <b>525,669.65</b>     |
| <b>Subtotal</b>                       |              |         |                                |                  | <b>233,641,147.80</b> | <b>4.372</b> |               |              |             | <b>232,833,730.67</b> | <b>233,516,496.65</b> | <b>232,833,730.67</b> |
| <b>Operating Fund</b>                 |              |         |                                |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10108        | 01OF    | Goldman Sachs Ila Fed Port     | Amort            | 23,617.32             | 3.680        |               | 100.000      | 12/31/2024  | 23,617.32             | 23,617.32             | <b>23,617.32</b>      |
| 912797JR9                             | 11090        | 01OF    | U.S. Treasury                  | Fair             | 8,375,000.00          | 4.758        | 01/23/2025    | 99.751       | 12/31/2024  | 8,354,188.13          | 8,351,797.30          | <b>8,354,188.13</b>   |
| <b>Subtotal</b>                       |              |         |                                |                  | <b>8,398,617.32</b>   | <b>4.755</b> |               |              |             | <b>8,377,805.45</b>   | <b>8,375,414.62</b>   | <b>8,377,805.45</b>   |
| <b>Reserve Maintenance Fund</b>       |              |         |                                |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10106        | 01RMF   | Goldman Sachs Ila Fed Port     | Amort            | 52,344.24             | 3.680        |               | 100.000      | 12/31/2024  | 52,344.24             | 52,344.24             | <b>52,344.24</b>      |
| 912797JR9                             | 11089        | 01RMF   | U.S. Treasury                  | Fair             | 10,350,000.00         | 4.758        | 01/23/2025    | 99.751       | 12/31/2024  | 10,324,280.25         | 10,321,327.51         | <b>10,324,280.25</b>  |
| <b>Subtotal</b>                       |              |         |                                |                  | <b>10,402,344.24</b>  | <b>4.753</b> |               |              |             | <b>10,376,624.49</b>  | <b>10,373,671.75</b>  | <b>10,376,624.49</b>  |
| <b>Scudder Falls Insurance Reserv</b> |              |         |                                |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10506        | 01SFIR  | Goldman Sachs Ila Fed Port     | Amort            | 1,371,777.00          | 3.680        |               | 100.000      | 12/31/2024  | 1,371,777.00          | 1,371,777.00          | <b>1,371,777.00</b>   |
| <b>Subtotal</b>                       |              |         |                                |                  | <b>1,371,777.00</b>   | <b>3.680</b> |               |              |             | <b>1,371,777.00</b>   | <b>1,371,777.00</b>   | <b>1,371,777.00</b>   |
| <b>Construction Fund 2019A</b>        |              |         |                                |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10713        | 06CF19A | Goldman Sachs Ila Fed Port     | Amort            | 0.00                  |              |               | 100.000      | 12/31/2024  | 0.00                  | 0.00                  | <b>0.00</b>           |
| PAINVEST                              | 10752        | 06CF19A | PA Invest                      | Amort            | 2,610,944.15          | 4.526        |               | 100.000      | 12/31/2024  | 2,610,944.15          | 2,610,944.15          | <b>2,610,944.15</b>   |
| <b>Subtotal</b>                       |              |         |                                |                  | <b>2,610,944.15</b>   | <b>4.526</b> |               |              |             | <b>2,610,944.15</b>   | <b>2,610,944.15</b>   | <b>2,610,944.15</b>   |

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Delaware River Joint TBC  
Investment Classification  
December 31, 2024

| CUSIP                          | Investment # | Fund     | Issuer                     | Investment Class | Par Value      | YTM   | Maturity Date | Market Price | Market Date | Market Value   | Book Value     | Reported Value |
|--------------------------------|--------------|----------|----------------------------|------------------|----------------|-------|---------------|--------------|-------------|----------------|----------------|----------------|
| Debt Service Reserve Fund Comm |              |          |                            |                  |                |       |               |              |             |                |                |                |
| 38145C752                      | 10994        | 06DSRF   | Goldman Sachs IIa Fed Port | Amort            | 8,018.33       | 3.680 |               | 100.000      | 12/31/2024  | 8,018.33       | 8,018.33       | 8,018.33       |
| 912797JR9                      | 11088        | 06DSRF   | U.S. Treasury              | Fair             | 43,600,000.00  | 4.759 | 01/23/2025    | 99.751       | 12/31/2024  | 43,491,654.00  | 43,479,540.47  | 43,491,654.00  |
| 912797JR9                      | 11092        | 06DSRF   | U.S. Treasury              | Fair             | 8,406,000.00   | 4.771 | 01/23/2025    | 99.751       | 12/31/2024  | 8,385,111.09   | 8,382,647.20   | 8,385,111.09   |
| Subtotal                       |              |          |                            |                  | 52,014,018.33  | 4.761 |               |              |             | 51,884,783.42  | 51,870,206.00  | 51,884,783.42  |
| 2019A Rebate Account           |              |          |                            |                  |                |       |               |              |             |                |                |                |
| 38145C752                      | 11039        | 06REB19A | Goldman Sachs IIa Fed Port | Amort            | 986.25         | 3.680 |               | 100.000      | 12/31/2024  | 986.25         | 986.25         | 986.25         |
| Subtotal                       |              |          |                            |                  | 986.25         | 3.680 |               |              |             | 986.25         | 986.25         | 986.25         |
| Total                          |              |          |                            |                  | 323,012,237.79 | 4.424 |               |              |             | 322,029,054.13 | 322,691,899.12 | 322,029,054.13 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**  
**TOLL TRAFFIC AND REVENUE STATISTICS (December 2024)**

**Summary:** The Commission recorded an increase in total toll revenue for December 2024 in comparison to the December 2023 traffic and revenue statistics. Total toll traffic also reflected an increase for the month of the December. [It should be noted that 2024 was a leap year. In addition, the Commission had a toll rate increase for Class 1 and Class 11 vehicles effective January 7, 2024].

**Analysis of December 2024 / December 2023 toll revenue data comparison:**

- Total toll revenue increased by **\$1,047,948** or 6.84 percent at the Commission's eight toll bridges for the month of December.
- Commercial-vehicle toll revenue increased \$255,311 for a 2.45 percent decrease.
- Passenger-vehicle toll revenue increased \$792,637 for a 16.27 percent increase.

**Analysis of December 2024 / December 2023 traffic data comparison:**

- Total toll traffic increased by **8,541** vehicles, or 0.22 percent for the month.
- Commercial-vehicle traffic increased by 13,972 vehicles, or 2.57 percent.
- Passenger-vehicle toll traffic decreased by 5,431 vehicles, or 0.17 percent.
- Average daily toll traffic for the Commission's toll bridges for December 2024 was 122,945 total vehicles as compared to the 122,669 total vehicles recorded in December 2023, an increase on average of 276 vehicles a day.
- Total recorded westbound traffic volume at the toll supported bridges for December 2024 decreased by 54,477 vehicles, or 3.0 percent as compared to December 2023. Average daily westbound traffic on the toll supported bridges was 55,943 vehicles in December 2024 as compared to 57,701 vehicles in December 2023.

**Traffic analysis for 2024 YTD:**

- Total toll traffic for the eight toll bridges reflected a 1.41 percent increase for 2024 as compared to 2023, resulting in a 7.88 percent increase in toll revenue for 2024.
- Westbound traffic on the ten toll supported bridges reflects a decrease of 0.3 percent for 2024 when compared to 2023.

## **REGION REVIEW:**

### **Southern Region**

Total toll traffic at Trenton-Morrisville (TM) reflected a 1.52 percent increase for December 2024 when compared to December 2023 as the result of the increase of 13,739 cars and the decrease of 3,680 trucks. The Scudder Falls Bridge recorded a 1.99 percent increase in total toll traffic for December 2024 when compared to December 2023 as the result of increases of 12,624 cars and 231 trucks. At New Hope-Lambertville (NHL), a decrease of 4,904 cars combined with an increase of 1,455 trucks resulted in an overall decrease of 2.39 percent in total toll traffic for December 2024 as compared to December 2023.

### **Central Region**

The I-78 Toll Bridge recorded an increase of 2.68 percent in total toll traffic for the month of December 2024 when compared to December 2023 as the result of increases of 13,276 cars and 11,253 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, a decrease of 10,135 passenger vehicles combined with an increase of 1,748 trucks generated a 1.85 percent decrease in total toll traffic for December 2024 as compared to December 2023.

### **Northern Region**

Portland-Columbia (PC) recorded a 15.61 percent decrease in total toll traffic during December 2024 compared to December 2023 as the result of decreases of 16,655 automobiles and 106 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 7,296 passenger vehicles and the increase of 2,656 trucks generated a 0.59 percent decrease in total toll traffic for December 2024 when compared to December 2023. At Milford-Montague (MM), a decrease of 6,080 passenger vehicles combined with an increase of 415 trucks produced a 6.03 percent decrease in total toll traffic for the month of December 2024 as compared to December 2023.

### **E-ZPass Penetration Rates**

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of December 2024 and December 2023, and the year-to-date periods ending December 31, 2024 and December 31, 2023.

|                                |              | <b><i>E-ZPass</i> PENETRATION RATES</b> |                  |                                     |                 |                 |                                 |
|--------------------------------|--------------|---|------------------|-------------------------------------|-----------------|-----------------|---------------------------------|
|                                |              | <b>Dec. 2024</b>                        | <b>Dec. 2023</b> | <b>Change in Monthly Percentage</b> | <b>YTD 2024</b> | <b>YTD 2023</b> | <b>Change in YTD Percentage</b> |
| <b>All Toll Bridges</b>        | Cars         | 84.22                                   | 88.29            | -4.07                               | 84.73           | 87.96           | -3.23                           |
|                                | Trucks       | 87.10                                   | 96.61            | -9.51                               | 87.94           | 96.13           | -8.19                           |
|                                | <b>Total</b> | 84.64                                   | 89.48            | -4.84                               | 85.21           | 89.15           | -3.94                           |
| <b>Trenton - Morrisville</b>   | Cars         | 83.36                                   | 88.46            | -5.10                               | 83.75           | 88.17           | -4.42                           |
|                                | Trucks       | 85.57                                   | 96.38            | -10.81                              | 86.19           | 96.13           | -9.94                           |
|                                | <b>Total</b> | 83.57                                   | 89.28            | -5.71                               | 84.01           | 88.96           | -4.95                           |
| <b>Scudder Falls</b>           | Cars         | 91.26                                   | 92.40            | -1.14                               | 91.88           | 91.91           | -0.03                           |
|                                | Trucks       | 89.37                                   | 91.09            | -1.72                               | 89.67           | 89.70           | -0.03                           |
|                                | <b>Total</b> | 91.16                                   | 92.34            | -1.18                               | 91.77           | 91.80           | -0.03                           |
| <b>New Hope - Lambertville</b> | Cars         | 93.07                                   | 94.54            | -1.47                               | 92.98           | 94.42           | -1.44                           |
|                                | Trucks       | 87.70                                   | 95.96            | -8.26                               | 89.69           | 95.67           | -5.98                           |
|                                | <b>Total</b> | 92.65                                   | 94.63            | -1.98                               | 92.70           | 94.51           | -1.81                           |
| <b>I-78</b>                    | Cars         | 80.17                                   | 86.50            | -6.33                               | 80.99           | 86.10           | -5.11                           |
|                                | Trucks       | 87.79                                   | 97.65            | -9.86                               | 88.72           | 97.24           | -8.52                           |
|                                | <b>Total</b> | 82.38                                   | 89.68            | -7.30                               | 83.31           | 89.38           | -6.07                           |
| <b>Easton - Phillipsburg</b>   | Cars         | 85.80                                   | 89.45            | -3.65                               | 86.14           | 89.25           | -3.11                           |
|                                | Trucks       | 84.57                                   | 93.23            | -8.66                               | 85.47           | 92.06           | -6.59                           |
|                                | <b>Total</b> | 85.71                                   | 89.70            | -3.99                               | 86.09           | 89.44           | -3.35                           |
| <b>Portland - Columbia</b>     | Cars         | 88.16                                   | 86.50            | 1.66                                | 86.31           | 85.90           | 0.41                            |
|                                | Trucks       | 86.63                                   | 95.97            | -9.34                               | 87.83           | 95.95           | -8.12                           |
|                                | <b>Total</b> | 88.00                                   | 87.37            | 0.63                                | 86.48           | 86.89           | -0.41                           |
| <b>Delaware Water Gap</b>      | Cars         | 78.66                                   | 84.81            | -6.15                               | 79.69           | 84.73           | -5.04                           |
|                                | Trucks       | 86.54                                   | 97.03            | -10.49                              | 87.36           | 96.59           | -9.23                           |
|                                | <b>Total</b> | 79.99                                   | 86.82            | -6.83                               | 81.02           | 86.72           | -5.70                           |
| <b>Milford - Montague</b>      | Cars         | 87.69                                   | 84.71            | 2.98                                | 85.53           | 84.62           | 0.91                            |
|                                | Trucks       | 86.04                                   | 91.68            | -5.64                               | 85.11           | 88.12           | -3.01                           |
|                                | <b>Total</b> | 87.62                                   | 84.95            | 2.67                                | 85.51           | 84.74           | 0.77                            |

*The Commission implemented toll-by-plate functionality at seven toll plazas in January 2024 and changed the way to calculate the E-ZPass Penetration rate for those seven toll bridges to be similar with how the calculation is completed at its AET Scudder Falls Bridge. For all toll bridges, E-ZPass penetration rate is now calculated by dividing the sum of E-ZPass transactions and itoll/vtoll transactions, over total transaction volume. Prior to year 2024, for non-AET bridges, E-ZPass penetration rate was calculated by dividing all non-cash transactions, which includes both E-ZPass and violation transactions, over total transaction volume. Starting 11pm on June 16th, 2024, the Commission ceased cash toll collections at NH, PC and MM, which impacted EZPass Penetration rate for those three plazas.*



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**ALL TOLL BRIDGES**  
**COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE**

**DECEMBER 2024**

| JANUARY 1, 2023<br>DECEMBER 31, 2023<br>365 DAYS |                   | JANUARY 1, 2024<br>DECEMBER 31, 2024<br>366 DAYS |                       | VEHICLE CLASS                  | MONTH OF<br>DECEMBER 2024<br>31 DAYS |                  | MONTH OF<br>DECEMBER 2023<br>31 DAYS |                  |
|--|-------------------|--|-----------------------|--------------------------------|--------------------------------------|------------------|--------------------------------------|------------------|
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE  | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE      |                                | NUMBER OF<br>VEHICLES                | TOTAL<br>REVENUE | NUMBER OF<br>VEHICLES                | TOTAL<br>REVENUE |
| 39,406,419                                       | \$ 60,642,418.00  | 39,719,500                                       | \$ 69,198,193.85      | Passenger                      | 3,254,380                            | \$ 5,686,597.65  | 3,259,811                            | \$ 4,970,132.85  |
| -  | (1,095,113.10)    | -  | (345,248.75)          | Discounts *                    | -                                    | (23,622.50)      | -                                    | (99,794.25)      |
| 39,406,419                                       | \$ 59,547,304.90  | 39,719,500                                       | \$ 68,852,945.10      | <b>TOTAL PASSENGER</b>         | 3,254,380                            | \$ 5,662,975.15  | 3,259,811                            | \$ 4,870,338.60  |
| 1,241,356  | 11,357,024.25     | 1,412,113  | 12,911,178.30         | <b>2-Axle Trucks</b>           | 111,951                              | 1,024,036.00     | 103,807                              | 948,008.00       |
| 479,252  | 6,547,923.30      | 492,592  | 6,739,489.50          | <b>3-Axle Trucks</b>           | 38,690                               | 529,866.00       | 38,428                               | 525,363.00       |
| 585,816  | 10,693,548.80     | 527,527  | 9,645,168.00          | <b>4-Axle Trucks</b>           | 35,418                               | 647,724.00       | 43,644                               | 795,862.00       |
| 4,298,856  | 97,884,306.00     | 4,500,434  | 102,517,850.00        | <b>5-Axle Trucks</b>           | 363,123                              | 8,280,637.50     | 347,973                              | 7,919,897.50     |
| 99,384   | 2,697,966.00      | 106,010  | 2,878,533.00          | <b>6-Axle Trucks</b>           | 7,327                                | 199,131.00       | 8,399                                | 227,937.00       |
| 3,416  | 115,563.00        | 5,415  | 180,457.50            | <b>7-Axle Trucks</b>           | 398                                  | 13,462.00        | 684                                  | 22,478.00        |
| 6,708,080  | \$ 129,296,331.35 | 7,044,091  | \$ 134,872,676.30     | <b>TOTAL TRUCKS</b>            | 556,907                              | \$ 10,694,856.50 | 542,935                              | \$ 10,439,545.50 |
| 46,114,499                                       | \$ 188,843,636.25 | 46,763,591                                       | \$ 203,725,621.40     | <b>TOTAL TOLL VEHICLES</b>     | 3,811,287                            | \$ 16,357,831.65 | 3,802,746                            | 15,309,884.10    |
| 126,341  | \$ 517,379.83     | 127,769  | \$ 556,627.38         | <b>DAILY AVERAGE</b>           | 122,945                              | \$ 527,671.99    | 122,669                              | \$ 493,867.23    |
| <b>YTD Rate Change</b>                           |                   |  |                       | <b>MTD Rate Change Traffic</b> |                                      |                  |                                      |                  |
| <b>Traffic (toll)</b>                            |                   | 1.41%  | <b>Traffic (toll)</b> |                                | 0.22%                                |                  |                                      |                  |
| Autos  |                   | 0.79%  | Autos                 |                                | -0.17%                               |                  |                                      |                  |
| Trucks   |                   | 5.01%  | Trucks                |                                | 2.57%                                |                  |                                      |                  |
| <b>Revenue</b>                                   |                   | 7.88%  | <b>Revenue</b>        |                                | 6.84%                                |                  |                                      |                  |
| Autos  |                   | 15.63%   | Autos                 |                                | 16.27%                               |                  |                                      |                  |
| Trucks   |                   | 4.31%  | Trucks                |                                | 2.45%                                |                  |                                      |                  |

\* "Discounts" The Commuter Discount was eliminated effective January 1st, 2024. The commuter discount reported in the January 2024 Comparatives represented the discounts issued for trips made in December 2023. "Discounts" now represents adjustments for employee and Commission vehicle non-revenue crossings.

NOTE: On January 7, 2024 the Commission increased the *E-ZPass* toll rate for both Class 1 and Class 11 vehicles. The *E-ZPass* toll rate for a Class 1 vehicle was raised from \$1.25 to \$1.50 and the *E-ZPass* toll rate for a Class 11 vehicle was raised from \$3.25 to \$3.50

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2024

| JANUARY 1, 2023<br>DECEMBER 31, 2023<br>365 DAYS |                   | JANUARY 1, 2024<br>DECEMBER 31, 2024<br>366 DAYS |                  | MONTH OF<br>DECEMBER 2024<br>31 DAYS |                       | MONTH OF<br>DECEMBER 2023<br>31 DAYS |                       |                  |
|--|-------------------|--|------------------|--------------------------------------|-----------------------|--------------------------------------|-----------------------|------------------|
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE  | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE | VEHICLE CLASS                        | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE                     | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE |
| 7,214,463  | \$ 11,113,877.00  | 7,375,839  | \$ 12,935,029.50 | Passenger                            | 606,200               | \$ 1,066,489.25                      | 592,461               | \$ 905,078.50    |
|  | (197,410.03)      |  | (49,474.25)      | Discounts *                          |                       | (3,498.50)                           |                       | (17,998.97)      |
| 7,214,463  | \$ 10,916,466.97  | 7,375,839  | \$ 12,885,555.25 | TOTAL PASSENGER                      | 606,200               | \$ 1,062,990.75                      | 592,461               | \$ 887,079.53    |
| 218,994  | 1,998,267.25      | 275,905  | 2,519,714.00     | 2-Axle Trucks                        | 21,387                | 195,722.00                           | 20,701                | 188,606.00       |
| 128,343  | 1,752,342.30      | 136,864  | 1,872,633.00     | 3-Axle Trucks                        | 9,936                 | 136,020.00                           | 10,991                | 150,168.00       |
| 130,372  | 2,380,598.80      | 112,577  | 2,061,128.00     | 4-Axle Trucks                        | 6,266                 | 114,400.00                           | 10,715                | 195,882.00       |
| 313,633  | 7,167,996.00      | 319,227  | 7,297,382.50     | 5-Axle Trucks                        | 26,049                | 595,657.50                           | 24,142                | 551,722.50       |
| 5,753  | 157,485.00        | 8,900  | 243,564.00       | 6-Axle Trucks                        | 803                   | 21,924.00                            | 1,237                 | 34,005.00        |
| 832  | 26,666.50         | 2,376  | 75,841.50        | 7-Axle Trucks                        | 142                   | 4,504.50                             | 477                   | 15,263.50        |
| j  |                   |  |                  |                                      |                       |                                      |                       |                  |
| 6,708,080  | \$ 129,296,331.35 | 855,849  | \$ 14,070,263.00 | TOTAL TRUCKS                         | 64,583                | \$ 1,068,228.00                      | 68,263                | \$ 1,135,647.00  |
| 13,922,543                                       | \$ 140,212,798.32 | 8,231,688  | \$ 26,955,818.25 | TOTAL TOLL VEHICLES                  | 670,783               | \$ 2,131,218.75                      | 660,724               | \$ 2,022,726.53  |
| 38,144   | \$ 384,144.65     | 22,491   | \$ 73,649.78     | DAILY AVERAGE                        | 21,638                | \$ 68,748.99                         | 21,314                | \$ 65,249.24     |
| Rate Change                                      |                   |  |                  | Rate Change                          |                       |                                      |                       |                  |
| Traffic (toll)                                   | -40.88%           |  |                  |                                      | Traffic (toll)        |                                      |                       | 1.52%            |
| Autos  | 2.24%             |  |                  |                                      | Autos                 |                                      |                       | 2.32%            |
| Trucks   | -87.24%           |  |                  |                                      | Trucks                |                                      |                       | -5.39%           |
| Revenue  | -80.78%           |  |                  |                                      | Revenue               |                                      |                       | 5.36%            |
| Autos  | 18.04%            |  |                  |                                      | Autos                 |                                      |                       | 19.83%           |
| Trucks   | -89.12%           |  |                  |                                      | Trucks                |                                      |                       | -5.94%           |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
SCUDDER FALLS TOLL BRIDGE  
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

| DECEMBER 2024                                    |                  |  |                  |                                      |                       |                                      |                       |                  |  |
|--|------------------|--|------------------|--------------------------------------|-----------------------|--------------------------------------|-----------------------|------------------|--|
| JANUARY 1, 2023<br>DECEMBER 31, 2023<br>365 DAYS |                  | JANUARY 1, 2024<br>DECEMBER 31, 2024<br>366 DAYS |                  | MONTH OF<br>DECEMBER 2024<br>31 DAYS |                       | MONTH OF<br>DECEMBER 2023<br>31 DAYS |                       |                  |  |
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE | VEHICLE CLASS                        | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE                     | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE |  |
| 7,370,198  | \$ 10,325,679.00 | 7,628,558  | \$ 12,413,840.60 | Passenger                            | 626,261               | \$ 1,025,248.90                      | 613,637               | \$ 852,601.35    |  |
|  | (197,311.01)     |  | (52,355.79)      | Discounts *                          |                       | (3,048.50)                           |                       | (18,398.55)      |  |
| 7,370,198  | \$ 10,128,367.99 | 7,628,558  | \$ 12,361,484.81 | TOTAL PASSENGER                      | 626,261               | \$ 1,022,200.40                      | 613,637               | \$ 834,202.80    |  |
| 177,749  | 1,615,549.00     | 205,680  | 1,869,418.30     | 2-Axle Trucks                        | 16,064                | 146,024.00                           | 15,967                | 144,800.00       |  |
| 36,436   | 496,858.50       | 37,190   | 506,115.00       | 3-Axle Trucks                        | 2,902                 | 39,547.50                            | 2,808                 | 38,283.00        |  |
| 29,133   | 531,698.00       | 27,346   | 499,792.00       | 4-Axle Trucks                        | 1,953                 | 35,728.00                            | 1,962                 | 35,866.00        |  |
| 138,953  | 3,167,775.00     | 137,771  | 3,140,695.00     | 5-Axle Trucks                        | 10,927                | 249,160.00                           | 10,885                | 247,927.50       |  |
| 1,804  | 49,095.00        | 2,246  | 61,284.00        | 6-Axle Trucks                        | 113                   | 3,084.00                             | 108                   | 2,919.00         |  |
| 218  | 7,248.00         | 241  | 8,323.00         | 7-Axle Trucks                        | 21                    | 739.00                               | 19                    | 620.50           |  |
| 384,293  | \$ 5,868,223.50  | 410,474  | \$ 6,085,627.30  | TOTAL TRUCKS                         | 31,980                | \$ 474,282.50                        | 31,749                | \$ 470,416.00    |  |
| 7,754,491  | \$ 15,996,591.49 | 8,039,032  | \$ 18,447,112.11 | TOTAL TOLL VEHICLES                  | 658,241               | \$ 1,496,482.90                      | 645,386               | \$ 1,304,618.80  |  |
| 21,245   | \$ 43,826.28     | 21,965   | \$ 50,401.95     | DAILY AVERAGE                        | 21,234                | \$ 48,273.64                         | 20,819                | \$ 42,084.48     |  |
| Rate Change                                      |                  |  |                  |                                      | Rate Change           |                                      |                       |                  |  |
| Traffic (toll)                                   |                  | 3.67%  |                  |                                      | Traffic (toll)        |                                      | 1.99%                 |                  |  |
| Autos  |                  | 3.51%  |                  |                                      | Autos                 |                                      | 2.06%                 |                  |  |
| Trucks   |                  | 6.81%  |                  |                                      | Trucks                |                                      | 0.73%                 |                  |  |
| Revenue  |                  | 15.32%   |                  |                                      | Revenue               |                                      | 14.71%                |                  |  |
| Autos  |                  | 22.05%   |                  |                                      | Autos                 |                                      | 22.54%                |                  |  |
| Trucks   |                  | 3.70%  |                  |                                      | Trucks                |                                      | 0.82%                 |                  |  |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
NEW HOPE - LAMBERTVILLE TOLL BRIDGE  
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

| DECEMBER 2024                                    |                  |  |                  |                                      |                       |                                      |                       |                  |  |
|--|------------------|--|------------------|--------------------------------------|-----------------------|--------------------------------------|-----------------------|------------------|--|
| JANUARY 1, 2023<br>DECEMBER 31, 2023<br>365 DAYS |                  | JANUARY 1, 2024<br>DECEMBER 31, 2024<br>366 DAYS |                  | MONTH OF<br>DECEMBER 2024<br>31 DAYS |                       | MONTH OF<br>DECEMBER 2023<br>31 DAYS |                       |                  |  |
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE | VEHICLE CLASS                        | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE                     | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE |  |
| 1,510,468  | \$ 2,126,712.25  | 1,555,092  | \$ 2,528,675.00  | Passenger                            | 129,959               | \$ 210,408.75                        | 134,863               | \$ 187,108.50    |  |
|  | (56,975.78)      |  | (32,057.58)      | Discounts *                          |                       | (2,525.00)                           |                       | (5,085.44)       |  |
| 1,510,468  | \$ 2,069,736.47  | 1,555,092  | \$ 2,496,617.42  | TOTAL PASSENGER                      | 129,959               | \$ 207,883.75                        | 134,863               | \$ 182,023.06    |  |
| 53,979   | 491,689.00       | 68,438   | 622,721.00       | 2-Axle Trucks                        | 5,770                 | 52,582.00                            | 4,386                 | 39,841.00        |  |
| 14,642   | 199,045.50       | 14,116   | 192,264.00       | 3-Axle Trucks                        | 1,023                 | 13,960.50                            | 816                   | 11,092.50        |  |
| 9,943  | 181,660.00       | 10,193   | 186,844.00       | 4-Axle Trucks                        | 681                   | 12,508.00                            | 718                   | 13,094.00        |  |
| 42,880   | 973,262.50       | 45,618   | 1,037,120.00     | 5-Axle Trucks                        | 3,239                 | 73,820.00                            | 3,313                 | 75,215.00        |  |
| 3,495  | 94,710.00        | 3,656  | 99,300.00        | 6-Axle Trucks                        | 271                   | 7,365.00                             | 299                   | 8,091.00         |  |
| 37   | 1,179.50         | 42   | 1,351.00         | 7-Axle Trucks                        | 5                     | 161.00                               | 2                     | 63.00            |  |
| 124,976  | \$ 1,941,546.50  | 142,063  | \$ 2,139,600.00  | TOTAL TRUCKS                         | 10,989                | \$ 160,396.50                        | 9,534                 | \$ 147,396.50    |  |
| 1,635,444  | \$ 4,011,282.97  | 1,697,155  | \$ 4,636,217.42  | TOTAL TOLL VEHICLES                  | 140,948               | \$ 368,280.25                        | 144,397               | \$ 329,419.56    |  |
| 4,481  | \$ 10,989.82     | 4,637  | \$ 12,667.26     | DAILY AVERAGE                        | 4,547                 | \$ 11,880.01                         | 4,658                 | \$ 10,626.44     |  |
| Rate Change                                      |                  |  |                  |                                      |                       | Rate Change                          |                       |                  |  |
| Traffic (toll)                                   | 3.77%            |  |                  |                                      |                       | Traffic (toll)                       | -2.39%                |                  |  |
| Autos  | 2.95%            |  |                  |                                      |                       | Autos                                | -3.64%                |                  |  |
| Trucks   | 13.67%           |  |                  |                                      |                       | Trucks                               | 15.26%                |                  |  |
| Revenue  | 15.58%           |  |                  |                                      |                       | Revenue                              | 11.80%                |                  |  |
| Autos  | 20.62%           |  |                  |                                      |                       | Autos                                | 14.21%                |                  |  |
| Trucks   | 10.20%           |  |                  |                                      |                       | Trucks                               | 8.82%                 |                  |  |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

178 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2024

| JANUARY 1, 2023<br>DECEMBER 31, 2023<br>365 DAYS |                                  | JANUARY 1, 2024<br>DECEMBER 31, 2024<br>366 DAYS |                                 | MONTH OF<br>DECEMBER 2024<br>31 DAYS |                       | MONTH OF<br>DECEMBER 2023<br>31 DAYS |                       |                                |
|--|----------------------------------|--|---------------------------------|--------------------------------------|-----------------------|--------------------------------------|-----------------------|--------------------------------|
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE                 | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE                | VEHICLE CLASS                        | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE                     | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE               |
| 7,771,357  | \$ 12,527,026.00<br>(189,380.33) | 7,835,621  | \$ 14,138,989.00<br>(26,866.90) | Passenger<br>Discounts *             | 666,702               | \$ 1,208,231.50<br>(871.50)          | 653,426               | \$ 1,041,345.25<br>(17,404.68) |
| 7,771,357  | \$ 12,337,645.67                 | 7,835,621  | \$ 14,112,122.10                | TOTAL PASSENGER                      | 666,702               | \$ 1,207,360.00                      | 653,426               | \$ 1,023,940.57                |
| 339,844  | 3,115,802.00                     | 365,451  | 3,350,743.00                    | 2-Axle Trucks                        | 29,773                | 273,096.00                           | 26,763                | 245,044.00                     |
| 163,502  | 2,235,121.50                     | 159,972  | 2,188,452.00                    | 3-Axle Trucks                        | 13,548                | 185,578.50                           | 12,820                | 175,350.00                     |
| 233,045  | 4,246,930.00                     | 222,074  | 4,055,130.00                    | 4-Axle Trucks                        | 15,990                | 291,996.00                           | 16,927                | 307,998.00                     |
| 2,443,635  | 55,607,772.50                    | 2,555,243  | 58,159,405.00                   | 5-Axle Trucks                        | 208,409               | 4,749,097.50                         | 199,541               | 4,537,837.50                   |
| 58,155   | 1,577,721.00                     | 59,180   | 1,605,015.00                    | 6-Axle Trucks                        | 4,059                 | 110,109.00                           | 4,504                 | 121,905.00                     |
| 1,129  | 38,384.00                        | 1,647  | 55,665.00                       | 7-Axle Trucks                        | 116                   | 4,061.00                             | 87                    | 2,954.50                       |
| 3,239,310  | \$ 66,821,731.00                 | 3,363,567  | \$ 69,414,410.00                | TOTAL TRUCKS                         | 271,895               | \$ 5,613,938.00                      | 260,642               | \$ 5,391,089.00                |
| 11,010,667                                       | \$ 79,159,376.67                 | 11,199,188                                       | \$ 83,526,532.10                | TOTAL TOLL VEHICLES                  | 938,597               | \$ 6,821,298.00                      | 914,068               | \$ 6,415,029.57                |
| 30,166   | \$ 216,875.00                    | 30,599   | \$ 228,214.57                   | DAILY AVERAGE                        | 30,277                | \$ 220,041.87                        | 29,486                | \$ 206,936.44                  |
| Rate Change                                      |                                  |  |                                 | Rate Change                          |                       |                                      |                       |                                |
| Traffic (toll)                                   |                                  | 1.71%  |                                 | Traffic (toll)                       |                       | 2.68%                                |                       |                                |
| Autos  |                                  | 0.83%  |                                 | Autos                                |                       | 2.03%                                |                       |                                |
| Trucks   |                                  | 3.84%  |                                 | Trucks                               |                       | 4.32%                                |                       |                                |
| Revenue  |                                  | 5.52%  |                                 | Revenue                              |                       | 6.33%                                |                       |                                |
| Autos  |                                  | 14.38%   |                                 | Autos                                |                       | 17.91%                               |                       |                                |
| Trucks   |                                  | 3.88%  |                                 | Trucks                               |                       | 4.13%                                |                       |                                |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2024

| JANUARY 1, 2023<br>DECEMBER 31, 2023<br>365 DAYS |                                 | JANUARY 1, 2024<br>DECEMBER 31, 2024<br>366 DAYS |                                | MONTH OF<br>DECEMBER 2024<br>31 DAYS |                       | MONTH OF<br>DECEMBER 2023<br>31 DAYS |                       |                              |
|--|---------------------------------|--|--------------------------------|--------------------------------------|-----------------------|--------------------------------------|-----------------------|------------------------------|
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE                | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE               | VEHICLE CLASS                        | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE                     | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE             |
| 5,027,583  | \$ 7,581,072.25<br>(146,889.73) | 4,937,936  | \$ 8,490,965.00<br>(41,296.76) | Passenger<br>Discounts *             | 413,204               | \$ 711,592.25<br>(2,550.00)          | 423,339               | \$ 633,966.50<br>(13,457.87) |
| 5,027,583  | \$ 7,434,182.52                 | 4,937,936  | \$ 8,449,668.24                | TOTAL PASSENGER                      | 413,204               | \$ 709,042.25                        | 423,339               | \$ 620,508.63                |
| 137,759  | 1,259,684.00                    | 142,940  | 1,308,465.00                   | 2-Axle Trucks                        | 11,425                | 104,697.00                           | 10,249                | 93,667.00                    |
| 32,112   | 438,255.00                      | 39,271   | 540,492.00                     | 3-Axle Trucks                        | 3,178                 | 43,960.50                            | 2,704                 | 37,101.00                    |
| 33,069   | 604,584.00                      | 34,214   | 625,206.00                     | 4-Axle Trucks                        | 2,218                 | 40,646.00                            | 2,669                 | 48,782.00                    |
| 158,313  | 3,609,085.00                    | 178,137  | 4,066,877.50                   | 5-Axle Trucks                        | 15,535                | 354,685.00                           | 14,988                | 341,790.00                   |
| 1,787  | 48,516.00                       | 1,929  | 52,644.00                      | 6-Axle Trucks                        | 159                   | 4,329.00                             | 158                   | 4,293.00                     |
| 122  | 3,897.00                        | 41   | 1,319.50                       | 7-Axle Trucks                        | 2                     | 63.00                                | 1                     | 31.50                        |
| 363,162  | \$ 5,964,021.00                 | 396,532  | \$ 6,595,004.00                | TOTAL TRUCKS                         | 32,517                | \$ 548,380.50                        | 30,769                | \$ 525,664.50                |
| 5,390,745  | \$ 13,398,203.52                | 5,334,468  | \$ 15,044,672.24               | TOTAL TOLL VEHICLES                  | 445,721               | \$ 1,257,422.75                      | 454,108               | \$ 1,146,173.13              |
| 14,769   | \$ 36,707.41                    | 14,575   | \$ 41,105.66                   | DAILY AVERAGE                        | 14,378                | \$ 40,562.02                         | 14,649                | \$ 36,973.33                 |
| Rate Change                                      |                                 |  |                                | Rate Change                          |                       |                                      |                       |                              |
| Traffic (toll)                                   |                                 | -1.04%   |                                | Traffic (toll)                       |                       | -1.85%                               |                       |                              |
| Autos  |                                 | -1.78%   |                                | Autos                                |                       | -2.39%                               |                       |                              |
| Trucks   |                                 | 9.19%  |                                | Trucks                               |                       | 5.68%                                |                       |                              |
| Revenue  |                                 | 12.29%   |                                | Revenue                              |                       | 9.71%                                |                       |                              |
| Autos  |                                 | 13.66%   |                                | Autos                                |                       | 14.27%                               |                       |                              |
| Trucks   |                                 | 10.58%   |                                | Trucks                               |                       | 4.32%                                |                       |                              |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
PORTLAND - COLUMBIA TOLL BRIDGE  
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

| DECEMBER 2024                                    |                  |  |                  |                                      |                       |                                      |                       |                  |  |
|--|------------------|--|------------------|--------------------------------------|-----------------------|--------------------------------------|-----------------------|------------------|--|
| JANUARY 1, 2023<br>DECEMBER 31, 2023<br>365 DAYS |                  | JANUARY 1, 2024<br>DECEMBER 31, 2024<br>366 DAYS |                  | MONTH OF<br>DECEMBER 2024<br>31 DAYS |                       | MONTH OF<br>DECEMBER 2023<br>31 DAYS |                       |                  |  |
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE | VEHICLE CLASS                        | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE                     | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE |  |
| 1,247,836  | \$ 1,946,731.25  | 1,166,581  | \$ 2,013,070.25  | Passenger                            | 80,859                | \$ 136,782.00                        | 97,514                | \$ 149,545.50    |  |
|  | (48,925.82)      |  | (47,861.36)      | Discounts *                          |                       | (3,823.00)                           |                       | (3,619.41)       |  |
| 1,247,836  | \$ 1,897,805.43  | 1,166,581  | \$ 1,965,208.89  | TOTAL PASSENGER                      | 80,859                | \$ 132,959.00                        | 97,514                | \$ 145,926.09    |  |
| 28,530   | 261,768.00       | 37,036   | 337,108.00       | 2-Axle Trucks                        | 2,879                 | 26,010.00                            | 2,617                 | 23,870.00        |  |
| 12,326   | 169,480.50       | 13,736   | 188,121.00       | 3-Axle Trucks                        | 872                   | 11,931.00                            | 832                   | 11,365.50        |  |
| 47,317   | 865,088.00       | 46,154   | 844,748.00       | 4-Axle Trucks                        | 2,941                 | 54,158.00                            | 2,657                 | 48,624.00        |  |
| 48,025   | 1,090,270.00     | 48,267   | 1,098,082.50     | 5-Axle Trucks                        | 3,051                 | 69,480.00                            | 3,740                 | 84,880.00        |  |
| 331  | 9,042.00         | 400  | 10,971.00        | 6-Axle Trucks                        | 37                    | 1,020.00                             | 39                    | 1,071.00         |  |
| 25   | 798.00           | 12   | 385.00           | 7-Axle Trucks                        | 2                     | 63.00                                | 3                     | 94.50            |  |
| 136,554  | \$ 2,396,446.50  | 145,605  | \$ 2,479,415.50  | TOTAL TRUCKS                         | 9,782                 | \$ 162,662.00                        | 9,888                 | \$ 169,905.00    |  |
| 1,384,390  | \$ 4,294,251.93  | 1,312,186  | \$ 4,444,624.39  | TOTAL TOLL VEHICLES                  | 90,641                | \$ 295,621.00                        | 107,402               | \$ 315,831.09    |  |
| 3,793  | \$ 11,765.07     | 3,585  | \$ 12,143.78     | DAILY AVERAGE                        | 2,924                 | \$ 9,536.16                          | 3,465                 | \$ 10,188.10     |  |
| Rate Change                                      |                  |  |                  |                                      |                       | Rate Change                          |                       |                  |  |
| Traffic (toll)                                   | -5.22%           |  |                  |                                      |                       | Traffic (toll)                       | -15.61%               |                  |  |
| Autos  | -6.51%           |  |                  |                                      |                       | Autos                                | -17.08%               |                  |  |
| Trucks   | 6.63%            |  |                  |                                      |                       | Trucks                               | -1.07%                |                  |  |
| Revenue  | 3.50%            |  |                  |                                      |                       | Revenue                              | -6.40%                |                  |  |
| Autos  | 3.55%            |  |                  |                                      |                       | Autos                                | -8.89%                |                  |  |
| Trucks   | 3.46%            |  |                  |                                      |                       | Trucks                               | -4.26%                |                  |  |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2024

| JANUARY 1, 2023<br>DECEMBER 31, 2023<br>365 DAYS |                  |               | JANUARY 1, 2024<br>DECEMBER 31, 2024<br>366 DAYS |                  |               | MONTH OF<br>DECEMBER 2024<br>31 DAYS |                       |                  | MONTH OF<br>DECEMBER 2023<br>31 DAYS |                       |                  |              |
|--|------------------|---------------|--|------------------|---------------|--------------------------------------|-----------------------|------------------|--------------------------------------|-----------------------|------------------|--------------|
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE |               | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE |               | VEHICLE CLASS                        | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE |                                      | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE |              |
| 8,082,610  | \$               | 13,151,749.50 | 8,050,287  | \$               | 14,643,162.25 | Passenger                            | 646,606               | \$               | 1,184,012.75                         | 653,902               | \$               | 1,058,464.00 |
|  |                  | (204,195.65)  |  |                  | (47,097.75)   | Discounts *                          | -                     |                  | (2,388.50)                           | -                     |                  | (18,885.00)  |
| 8,082,610  | \$               | 12,947,553.85 | 8,050,287  | \$               | 14,596,064.50 | TOTAL PASSENGER                      | 646,606               | \$               | 1,181,624.25                         | 653,902               | \$               | 1,039,579.00 |
| 257,713  |                  | 2,368,043.00  | 283,667  |                  | 2,601,479.00  | 2-Axle Trucks                        | 21,911                |                  | 200,874.00                           | 20,807                |                  | 190,976.00   |
| 88,298   |                  | 1,207,246.50  | 87,610   |                  | 1,198,498.50  | 3-Axle Trucks                        | 7,038                 |                  | 96,178.50                            | 7,275                 |                  | 99,504.00    |
| 100,202  |                  | 1,832,440.00  | 72,583   |                  | 1,328,222.00  | 4-Axle Trucks                        | 5,253                 |                  | 96,158.00                            | 7,835                 |                  | 142,636.00   |
| 1,145,766  |                  | 26,093,595.00 | 1,208,482  |                  | 27,542,802.50 | 5-Axle Trucks                        | 95,335                |                  | 2,175,557.50                         | 90,788                |                  | 2,067,412.50 |
| 27,820   |                  | 754,902.00    | 29,314   |                  | 795,288.00    | 6-Axle Trucks                        | 1,853                 |                  | 50,430.00                            | 2,044                 |                  | 55,380.00    |
| 1,050  |                  | 37,292.00     | 1,047  |                  | 37,268.00     | 7-Axle Trucks                        | 110                   |                  | 3,870.50                             | 95                    |                  | 3,450.50     |
| 1,620,849  | \$               | 32,293,518.50 | 1,682,703  | \$               | 33,503,558.00 | TOTAL TRUCKS                         | 131,500               | \$               | 2,623,068.50                         | 128,844               | \$               | 2,559,359.00 |
| 9,703,459  | \$               | 45,241,072.35 | 9,732,990  | \$               | 48,099,622.50 | TOTAL TOLL VEHICLES                  | 778,106               | \$               | 3,804,692.75                         | 782,746               | \$               | 3,598,938.00 |
| 26,585   | \$               | 123,948.14    | 26,593   | \$               | 131,419.73    | DAILY AVERAGE                        | 25,100                | \$               | 122,732.02                           | 25,250                | \$               | 116,094.77   |
| Rate Change                                      |                  |               |  |                  |               | Rate Change                          |                       |                  |                                      |                       |                  |              |
| Traffic (toll)                                   |                  | 0.30%         | Traffic (toll)                                   |                  | -0.59%        |                                      |                       |                  |                                      |                       |                  |              |
| Autos  |                  | -0.40%        | Autos  |                  | -1.12%        |                                      |                       |                  |                                      |                       |                  |              |
| Trucks   |                  | 3.82%         | Trucks   |                  | 2.06%         |                                      |                       |                  |                                      |                       |                  |              |
| Revenue  |                  | 6.32%         | Revenue  |                  | 5.72%         |                                      |                       |                  |                                      |                       |                  |              |
| Autos  |                  | 12.73%        | Autos  |                  | 13.66%        |                                      |                       |                  |                                      |                       |                  |              |
| Trucks   |                  | 3.75%         | Trucks   |                  | 2.49%         |                                      |                       |                  |                                      |                       |                  |              |



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2024

| JANUARY 1, 2023<br>DECEMBER 31, 2023<br>365 DAYS |                  | JANUARY 1, 2024<br>DECEMBER 31, 2024<br>366 DAYS |                  | MONTH OF<br>DECEMBER 2024<br>31 DAYS |                       | MONTH OF<br>DECEMBER 2023<br>31 DAYS |                       |                  |
|--|------------------|--|------------------|--------------------------------------|-----------------------|--------------------------------------|-----------------------|------------------|
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE | VEHICLE CLASS                        | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE                     | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE |
| 1,181,904  | \$ 1,869,570.75  | 1,169,586  | \$ 2,034,462.25  | Passenger                            | 84,589                | \$ 143,832.25                        | 90,669                | \$ 142,023.25    |
|  | (54,024.75)      |  | (48,238.36)      | Discounts *                          |                       | (4,917.50)                           |                       | (4,944.33)       |
| 1,181,904  | \$ 1,815,546.00  | 1,169,586  | \$ 1,986,223.89  | TOTAL PASSENGER                      | 84,589                | \$ 138,914.75                        | 90,669                | \$ 137,078.92    |
| 26,788   | 246,222.00       | 32,996   | 301,530.00       | 2-Axle Trucks                        | 2,742                 | 25,031.00                            | 2,317                 | 21,204.00        |
| 3,593  | 49,573.50        | 3,833  | 52,914.00        | 3-Axle Trucks                        | 193                   | 2,689.50                             | 182                   | 2,499.00         |
| 2,735  | 50,550.00        | 2,386  | 44,098.00        | 4-Axle Trucks                        | 116                   | 2,130.00                             | 161                   | 2,980.00         |
| 7,651  | 174,550.00       | 7,689  | 175,485.00       | 5-Axle Trucks                        | 578                   | 13,180.00                            | 576                   | 13,112.50        |
| 239  | 6,495.00         | 385  | 10,467.00        | 6-Axle Trucks                        | 32                    | 870.00                               | 10                    | 273.00           |
| 3  | 98.00            | 9  | 304.50           | 7-Axle Trucks                        |                       |                                      | -                     | -                |
| 41,009   | \$ 527,488.50    | 47,298   | \$ 584,798.50    | TOTAL TRUCKS                         | 3,661                 | \$ 43,900.50                         | 3,246                 | \$ 40,068.50     |
| 1,222,913  | \$ 2,343,034.50  | 1,216,884  | \$ 2,571,022.39  | TOTAL TOLL VEHICLES                  | 88,250                | \$ 182,815.25                        | 93,915                | \$ 177,147.42    |
| 3,350  | \$ 6,419.27      | 3,325  | \$ 7,024.65      | DAILY AVERAGE                        | 2,847                 | \$ 5,897.27                          | 3,030                 | \$ 5,714.43      |
| Rate Change                                      |                  |  |                  | Rate Change                          |                       |                                      |                       |                  |
| Traffic (toll)                                   |                  | -0.49%   |                  | Traffic (toll)                       |                       | -6.03%                               |                       |                  |
| Autos  |                  | -1.04%   |                  | Autos                                |                       | -6.71%                               |                       |                  |
| Trucks   |                  | 15.34%   |                  | Trucks                               |                       | 12.78%                               |                       |                  |
| Revenue  |                  | 9.73%  |                  | Revenue                              |                       | 3.20%                                |                       |                  |
| Autos  |                  | 9.40%  |                  | Autos                                |                       | 1.34%                                |                       |                  |
| Trucks   |                  | 10.86%   |                  | Trucks                               |                       | 9.56%                                |                       |                  |



## Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

December 2024

| Bridge                                  | Westbound Volume |                  |              |                   |                   |              |
|---|------------------|------------------|--------------|-------------------|-------------------|--------------|
|   | December 2024    | December 2023    | % Change     | YTD 2024          | YTD 2023          | % Change     |
| Lower Trenton                           | 440,311          | 460,412          | -4.4%        | 5,527,631         | 5,505,284         | 0.4%         |
| Calhoun Street <sup>1</sup>             | 313,566          | 286,874          | 9.3%         | 3,739,967         | 3,442,874         | 8.6%         |
| Washington Crossing                     | 123,479          | 124,670          | -1.0%        | 1,562,898         | 1,651,272         | -5.4%        |
| New Hope-Lambertville <sup>2</sup>      | 135,438          | 205,144          | -34.0%       | 2,065,035         | 2,613,512         | -21.0%       |
| Centre Bridge-Stockton                  | 80,338           | 76,056           | 5.6%         | 943,417           | 808,895           | 16.6%        |
| Uhlerstown-Frenchtown <sup>3</sup>      | 91,159           | 91,641           | -0.5%        | 1,034,409         | 1,010,630         | 2.4%         |
| Upper Black Eddy-Milford <sup>3,4</sup> | 53,547           | 57,388           | -6.7%        | 624,827           | 648,296           | -3.6%        |
| Riegelsville                            | 46,568           | 49,041           | -5.0%        | 592,624           | 615,929           | -3.8%        |
| Northampton Street                      | 379,212          | 365,916          | 3.6%         | 4,529,608         | 4,266,186         | 6.2%         |
| Riverton-Belvidere                      | 70,623           | 71,575           | -1.3%        | 790,343           | 901,679           | -12.3%       |
| <b>Total</b>                            | <b>1,734,241</b> | <b>1,788,718</b> | <b>-3.0%</b> | <b>21,410,759</b> | <b>21,464,557</b> | <b>-0.3%</b> |

### NOTES:

1. There has been a significant increase in EB traffic due to several counter recalibrations throughout the year. Construction on US Route 29 in New Jersey in both directions may affect counts. Traffic counts will continue to be monitored monthly.

2. On January 30, 2024, eastbound traffic detour set in place due to construction under Contract No. TS-694A NH-L TSB Rehabilitation. Detour expected to remain in place into 2025. Eastbound traffic is detoured over the NH-L Toll Bridge. Counter was permanently relocated to the PA approach on September 9, 2024. Traffic counts will continue to be monitored monthly.

3. December 2023 traffic counts were inaccurate due to the counter under-counting vehicles. The increase from December 2023 to December 2024 was due to a recalibration, reconfiguration, and repositioning of the counter between June 13, 2024 and June 26, 2024, which has yielded more accurate counts to date. Traffic counts will continue to be monitored monthly. On August 1, 2024, CR 619 in New Jersey was closed due to bridge construction between the Uhlerstown-Frenchtown TSB and the Upper Black Eddy-Milford TSB. This portion of CR 619 was reopened to traffic on December 20, 2024.

4. Total traffic volume appears to be correct. However, based on the geometry on the bridge, the location of the traffic sensor, and the driving habits of motorists, we will continue to monitor the Eastbound/Westbound directional percentage split.

*\*Due to the narrowness of many of the toll-supported bridges, some vehicles drive over the centerline when there is no oncoming traffic, causing directional misclassification.*

*\*With the upgrade of the traffic counting sensors in 2023, there have been some significant drops in traffic counts at some locations. Commission Staff has been in communication with the vendor, Signal Service, and is working to adjust and verify the new sensors are reporting as accurate as possible. In doing so, we have identified the previous counters may have been inaccurate at times at some of the locations. This could be caused by a number of factors including being out of calibration, double counting due to microwave reflections and/or driver behavior (i.e. straddling the lane line when no opposing traffic is coming) and also the geometry at those specific sites. Signal Service has been to the sites and verified counts and the newer sensors are within a margin of error of 5-7%. Sites where our counts are 10-15% lower than previous years are believed to be as a result of more accurate counts. Sites with counts greater than 15% differences from last year are being examined, will be visited and recalibrated, or counter hardware will be physically moved to see if we can achieve better results. Once Signal Service and the Commission Staff agree the counts are accurate, they will serve as a new baseline for our traffic counts. Going forward, Signal Service will perform routine recalibrations and documented verification counts quarterly at the sites to assure the Commission that the counters are recording traffic accurately.*



## Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts December 2024

| Bridge                                  | Eastbound      |              |                |              | Westbound        |              |                  |              | Total Volume     |                  |
|---|----------------|--------------|----------------|--------------|------------------|--------------|------------------|--------------|------------------|------------------|
|   | December 2024  |              | December 2023  |              | December 2024    |              | December 2023    |              | December 2024    | December 2023    |
|   | Volume         | % of Total   | Volume         | % of Total   | Volume           | % of Total   | Volume           | % of Total   |                  |                  |
| Lower Trenton                           | 79,106         | 15.2%        | 80,220         | 14.8%        | 440,311          | 84.8%        | 460,412          | 85.2%        | 519,417          | 540,632          |
| Calhoun Street <sup>1</sup>             | 209,116        | 40.0%        | 66,188         | 18.7%        | 313,566          | 60.0%        | 286,874          | 81.3%        | 522,682          | 353,062          |
| Washington Crossing                     | 70,042         | 36.2%        | 61,417         | 33.0%        | 123,479          | 63.8%        | 124,670          | 67.0%        | 193,521          | 186,087          |
| New Hope-Lambertville <sup>2</sup>      | -              | 0.0%         | 156,231        | 43.2%        | 135,438          | 100.0%       | 205,144          | 56.8%        | 135,438          | 361,375          |
| Centre Bridge-Stockton                  | 62,551         | 43.8%        | 55,592         | 42.2%        | 80,338           | 56.2%        | 76,056           | 57.8%        | 142,889          | 131,648          |
| Uhlerstown-Frenchtown <sup>3</sup>      | 80,476         | 46.9%        | 41,787         | 31.3%        | 91,159           | 53.1%        | 91,641           | 68.7%        | 171,635          | 133,428          |
| Upper Black Eddy-Milford <sup>3,4</sup> | 67,033         | 55.6%        | 47,123         | 45.1%        | 53,547           | 44.4%        | 57,388           | 54.9%        | 120,580          | 104,511          |
| Riegelsville                            | 38,247         | 45.1%        | 41,513         | 45.8%        | 46,568           | 54.9%        | 49,041           | 54.2%        | 84,815           | 90,554           |
| Northampton Street                      | 163,972        | 30.2%        | 159,011        | 30.3%        | 379,212          | 69.8%        | 365,916          | 69.7%        | 543,184          | 524,927          |
| Riverton-Belvidere                      | 49,388         | 41.2%        | 42,921         | 37.5%        | 70,623           | 58.8%        | 71,575           | 62.5%        | 120,011          | 114,496          |
| <b>Total</b>                            | <b>819,931</b> | <b>32.1%</b> | <b>752,003</b> | <b>29.6%</b> | <b>1,734,241</b> | <b>67.9%</b> | <b>1,788,718</b> | <b>70.4%</b> | <b>2,554,172</b> | <b>2,540,721</b> |

### NOTES:

1. There has been a significant increase in EB traffic due to several counter recalibrations throughout the year. Construction on US Route 29 in New Jersey in both directions may affect counts. Traffic counts will continue to be monitored monthly.
2. On January 30, 2024, eastbound traffic detour set in place due to construction under Contract No. TS-694A NH-L TSB Rehabilitation. Detour expected to remain in place into 2025. Eastbound traffic is detoured over the NH-L Toll Bridge. Counter was permanently relocated to the PA approach on 9/9/24. Traffic counts will continue to be monitored monthly.
3. December 2023 traffic counts were inaccurate due to the counter under-counting vehicles. The increase from December 2023 to December 2024 was due to a recalibration, reconfiguration, and repositioning of the counter between June 13, 2024 and June 26, 2024, which has yielded more accurate counts to date. Traffic counts will continue to be monitored monthly. On August 1, 2024, CR 619 in New Jersey was closed due to bridge construction between the Uhlerstown-Frenchtown TSB and the Upper Black Eddy-Milford TSB. This portion of CR 619 was reopened to traffic on December 20, 2024.
4. Total traffic volume appears to be correct. However, based on the geometry on the bridge, the location of the traffic sensor, and the driving habits of motorists, we will continue to monitor the Eastbound/Westbound directional percentage split.

*\*Due to the narrowness of many of the toll-supported bridges, some vehicles drive over the centerline when there is no oncoming traffic, causing directional misclassification.*

*\*With the upgrade of the traffic counting sensors in 2023, there have been some significant drops in traffic counts at some locations. Commission Staff has been in communication with the vendor, Signal Service, and is working to adjust and verify the new sensors are reporting as accurate as possible. In doing so, we have identified the previous counters may have been inaccurate at times at some of the locations. This could be caused by a number of factors including being out of calibration, double counting due to microwave reflections and/or driver behavior (i.e. straddling the lane line when no opposing traffic is coming) and also the geometry at those specific sites. Signal Service has been to the sites and verified counts and the newer sensors are within a margin of error of 5-7%. Sites where our counts are 10-15% lower than previous years are believed to be as a result of more accurate counts. Sites with counts greater than 15% differences from last year are being examined, will be visited and recalibrated, or counter hardware will be physically moved to see if we can achieve better results. Once Signal Service and the Commission Staff agree the counts are accurate, they will serve as a new baseline for our traffic counts. Going forward, Signal Service will perform routine recalibrations and documented verification counts quarterly at the sites to assure the Commission that the counters are recording traffic accurately.*



# Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts

December 2024

| Bridge                                  | Total Volume     |                  |             |                   |                   |              |
|---|------------------|------------------|-------------|-------------------|-------------------|--------------|
|   | December 2024    | December 2023    | % Change    | YTD 2024          | YTD 2023          | % Change     |
| Lower Trenton                           | 519,417          | 540,632          | -3.9%       | 6,579,917         | 6,494,020         | 1.3%         |
| Calhoun Street <sup>1</sup>             | 522,682          | 353,062          | 48.0%       | 6,175,380         | 4,969,518         | 24.3%        |
| Washington Crossing                     | 193,521          | 186,087          | 4.0%        | 2,433,393         | 2,609,703         | -6.8%        |
| New Hope-Lambertville <sup>2</sup>      | 135,438          | 361,375          | -62.5%      | 2,186,048         | 4,455,814         | -50.9%       |
| Centre Bridge-Stockton                  | 142,889          | 131,648          | 8.5%        | 1,689,490         | 1,496,619         | 12.9%        |
| Uhlerstown-Frenchtown <sup>3</sup>      | 171,635          | 133,428          | 28.6%       | 1,778,984         | 1,544,632         | 15.2%        |
| Upper Black Eddy-Milford <sup>3,4</sup> | 120,580          | 104,511          | 15.4%       | 1,413,657         | 1,271,238         | 11.2%        |
| Riegelsville                            | 84,815           | 90,554           | -6.3%       | 1,066,664         | 1,130,386         | -5.6%        |
| Northampton Street                      | 543,184          | 524,927          | 3.5%        | 6,503,027         | 6,045,269         | 7.6%         |
| Riverton-Belvidere                      | 120,011          | 114,496          | 4.8%        | 1,494,173         | 1,505,595         | -0.8%        |
| <b>Total</b>                            | <b>2,554,172</b> | <b>2,540,721</b> | <b>0.5%</b> | <b>31,320,733</b> | <b>31,522,794</b> | <b>-0.6%</b> |

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## Delaware River Joint Toll Bridge Commission

### Toll Bridge - Two Way Traffic Counts

December 2024

| Bridge                             | Total Volume (all classes) |                  |             |                    |                   |             |
|------------------------------------|----------------------------|------------------|-------------|--------------------|-------------------|-------------|
|                                    | December 2024              | December 2023    | % Change    | YTD 2024           | YTD 2023          | % Change    |
| Trenton-Morrisville <sup>1</sup>   | 1,556,290                  | 1,557,725        | -0.1%       | 19,378,387         | 19,469,014        | -0.5%       |
| Scudder Falls                      | 1,383,599                  | 1,332,123        | 3.9%        | 16,790,781         | 15,894,511        | 5.6%        |
| New Hope-Lambertville <sup>2</sup> | 421,778                    | 351,770          | 19.9%       | 5,045,361          | 4,048,712         | 24.6%       |
| Interstate 78 <sup>3</sup>         | 2,019,688                  | 1,956,399        | 3.2%        | 23,748,647         | 23,247,856        | 2.2%        |
| Easton - Phillipsburg              | 1,037,623                  | 1,042,118        | -0.4%       | 12,489,013         | 12,493,791        | 0.0%        |
| Portland-Columbia <sup>4</sup>     | 193,008                    | 219,624          | -12.1%      | 2,776,096          | 2,884,953         | -3.8%       |
| Delaware Water Gap <sup>4</sup>    | 1,557,628                  | 1,593,860        | -2.3%       | 19,516,657         | 19,406,802        | 0.6%        |
| Milford - Montague                 | 186,344                    | 193,882          | -3.9%       | 2,541,755          | 2,545,934         | -0.2%       |
| <b>Total</b>                       | <b>8,355,958</b>           | <b>8,247,501</b> | <b>1.3%</b> | <b>102,286,697</b> | <b>99,991,573</b> | <b>2.3%</b> |

**NOTES:**

1. Construction for Contract T-746A Trenton-Morrisville TB Roadway Paving & Deck Sealing Improvements began on July 25, 2024, with daily lane closings between 7AM and 3PM. Substantial Completion was reached on October 31, 2024. Periodic lane closures continued into December 2024.

2. On January 30, 2024, eastbound traffic detour set in in place due to construction under Contract No. TS-694A NH-L TSB Rehabilitation. Detour expected to remain in place into 2025. Eastbound traffic from the TSB is detoured over the NH-L Toll Bridge, resulting in an increase of Eastbound traffic over the toll bridge.

3. Construction for Contract T-766A I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements began on April 15, 2024. Work includes daily and nightly lane closures.

4. On December 6, 2022, a portion of Route 611 North of Portland was closed indefinitely after a rockfall occurred in Delaware Water Gap Borough. On November 9, 2024, this portion of Route 611 was re-opened to traffic in a long-term temporary configuration of one lane, alternating via traffic signals. It will remain in this configuration until a permanent solution is decided on in the future.

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27<sup>th</sup>, 2025

### STATISTICAL SUMMARY OF EXPENDITURES

There follow reports entitled **"Budget vs Actual"** covering the month of December 2024 and the entire fiscal year 2024 relative to Toll Bridges, Toll Supported Bridges and Administration Departments.

Total operating expense totaled \$6,657,921 for the month of December. For the 2024 fiscal year, total expense amounted to \$83,809,872 which represents 87.15% of the operating budget.

During 2024 year-end closing, accrual adjustments were made for unused sick (\$56,338), earned vacation time (\$168,949), as well as payroll and pension expenses (\$316,918).

2024 budget surplus totaled \$12,359,643 due to savings in Overtime Wages by \$949,407, Pension Contribution by \$1,249,181 and Healthcare Benefits Costs by \$3,619,735 as a result of lower medical/prescription insurance claims.

There was also surplus saving in Professional Services of \$899,387, and EZPass Operating Expenses by \$1,103,424.

With budget transfers made in year 2024, all expense line items finished the year as surplus

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2024**

**TOTAL COMMISSION**

|                                      | <b>Annual<br/>Budget<br/>2024</b> | <b>YTD<br/>Budget<br/>2024</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| Regular Employee Salaries            | \$27,318,225                      | 27,318,225                     | \$2,589,693                           | \$27,083,563                         | \$0               | \$234,662                              |
| Part-Time Employee Wages             | 1,080,414                         | 1,080,414                      | 67,300                                | 961,514                              | 0                 | 118,900                                |
| Overtime Wages                       | 1,153,705                         | 1,153,705                      | 27,826                                | 204,298                              | 0                 | 949,407                                |
| Pension Contributions                | 9,763,609                         | 9,763,609                      | 718,362                               | 8,514,428                            | 0                 | 1,249,181                              |
| FICA Contributions                   | 2,368,677                         | 2,368,677                      | 183,888                               | 2,214,085                            | 0                 | 154,592                                |
| Regular Employee Healthcare Benefits | 15,006,387                        | 15,006,387                     | 959,020                               | 11,386,652                           | 0                 | 3,619,735                              |
| Life Insurance Benefits              | 302,454                           | 302,454                        | 23,537                                | 283,673                              | 0                 | 18,781                                 |
| Unemployment Compensation Benefits   | 44,100                            | 44,100                         | 0                                     | (17,362)                             | 0                 | 61,462                                 |
| Utility Expense                      | 939,478                           | 939,478                        | 119,736                               | 790,832                              | 0                 | 148,646                                |
| Office Expense                       | 397,071                           | 397,071                        | 40,035                                | 295,965                              | 0                 | 101,106                                |
| Telecommunication Expense            | 1,617,515                         | 1,617,515                      | 107,197                               | 1,326,937                            | 0                 | 290,578                                |
| Information Technology Expense       | 1,188,174                         | 1,188,174                      | 66,749                                | 998,060                              | 0                 | 190,114                                |
| Professional Development/Meetings    | 538,814                           | 538,814                        | 10,828                                | 210,421                              | 0                 | 328,393                                |
| Vehicle Maintenance Expense and Fuel | 755,914                           | 755,914                        | 87,106                                | 591,317                              | 0                 | 164,597                                |
| Operations Maintenance Expense       | 2,278,520                         | 2,278,520                      | 269,681                               | 1,727,293                            | 0                 | 551,226                                |
| ESS Operating Maintenance Expense    | 1,444,798                         | 1,444,798                      | 70,680                                | 893,119                              | 0                 | 551,679                                |
| Commission Expense                   | 25,948                            | 25,948                         | 1,612                                 | 15,566                               | 0                 | 10,383                                 |
| Toll Collection Expense              | 132,676                           | 132,676                        | 5,501                                 | 71,536                               | 0                 | 61,140                                 |
| Uniform Expense                      | 328,045                           | 328,045                        | 13,841                                | 123,958                              | 0                 | 204,087                                |
| Business Insurance                   | 6,000,038                         | 6,000,038                      | 393,791                               | 5,491,959                            | 0                 | 508,079                                |
| Licenses & Inspections Expense       | 21,685                            | 21,685                         | 769                                   | 13,587                               | 0                 | 8,099                                  |
| Advertising                          | 64,458                            | 64,458                         | 1,179                                 | 31,969                               | 0                 | 32,489                                 |
| Professional Services                | 2,049,112                         | 2,049,112                      | 139,585                               | 1,149,725                            | 0                 | 899,387                                |
| State Police Bridge Security         | 7,549,437                         | 7,549,437                      | 616,455                               | 7,263,349                            | 0                 | 286,088                                |
| ETC Equip/Traffic Counter Maint      | 1,481,000                         | 1,481,000                      | 101,836                               | 1,221,505                            | 0                 | 259,495                                |
| General Contingency                  | 500,000                           | 500,000                        | 71,971                                | 246,087                              | 0                 | 253,913                                |
| ETC Operating Expense                | 11,819,261                        | 11,819,261                     | 984,534                               | 10,715,837                           | 0                 | 1,103,424                              |
| <b>Total</b>                         | <b>\$96,169,515</b>               | <b>\$96,169,515</b>            | <b>\$7,672,712</b>                    | <b>\$83,809,872</b>                  | <b>\$0</b>        | <b>\$12,359,643</b>                    |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2024**

**ADMINISTRATION\***

|                                      | <b>Annual<br/>Budget<br/>2024</b> | <b>YTD<br/>Budget<br/>2024</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |  |
| Regular Employee Salaries            | \$6,119,299                       | 6,119,299                      | \$643,919                             | \$6,169,043                          | \$0               | \$(49,744)                             |
| Part-Time Employee Wages             | 72,000                            | 72,000                         | 0                                     | 0                                    | 0                 | 72,000                                 |
| Overtime Wages                       | 10,101                            | 10,101                         | 0                                     | 217                                  | 0                 | 9,884                                  |
| Pension Contributions                | 1,997,991                         | 1,997,991                      | 151,150                               | 1,755,887                            | 0                 | 242,103                                |
| FICA Contributions                   | 474,407                           | 474,407                        | 34,189                                | 443,161                              | 0                 | 31,246                                 |
| Regular Employee Healthcare Benefits | 2,551,088                         | 2,551,088                      | 155,799                               | 1,860,436                            | 0                 | 690,652                                |
| Life Insurance Benefits              | 66,030                            | 66,030                         | 5,278                                 | 61,999                               | 0                 | 4,030                                  |
| Unemployment Compensation Benefits   | 44,100                            | 44,100                         | 0                                     | (17,362)                             | 0                 | 61,462                                 |
| Utility Expense                      | 137,400                           | 137,400                        | 20,964                                | 129,779                              | 0                 | 7,621                                  |
| Office Expense                       | 287,801                           | 287,801                        | 31,584                                | 224,104                              | 0                 | 63,697                                 |
| Telecommunication Expense            | 160,919                           | 160,919                        | 8,857                                 | 104,822                              | 0                 | 56,097                                 |
| Information Technology Expense       | 1,185,630                         | 1,185,630                      | 66,749                                | 998,060                              | 0                 | 187,570                                |
| Professional Development/Meetings    | 404,327                           | 404,327                        | 8,385                                 | 179,546                              | 0                 | 224,781                                |
| Vehicle Maintenance Expense and Fuel | 64,902                            | 64,902                         | 6,972                                 | 57,016                               | 0                 | 7,885                                  |
| Operations Maintenance Expense       | 198,450                           | 198,450                        | 18,863                                | 152,843                              | 0                 | 45,607                                 |
| Commission Expense                   | 25,948                            | 25,948                         | 1,612                                 | 15,566                               | 0                 | 10,383                                 |
| Uniform Expense                      | 9,597                             | 9,597                          | 2,075                                 | 6,626                                | 0                 | 2,971                                  |
| Business Insurance                   | 501,136                           | 501,136                        | 25,346                                | 173,640                              | 0                 | 327,496                                |
| Licenses & Inspections Expense       | 500                               | 500                            | 0                                     | 104                                  | 0                 | 396                                    |
| Advertising                          | 64,458                            | 64,458                         | 1,179                                 | 31,969                               | 0                 | 32,489                                 |
| Professional Services                | 1,364,112                         | 1,364,112                      | 91,137                                | 872,926                              | 0                 | 491,186                                |
| General Contingency                  | 500,000                           | 500,000                        | 71,971                                | 246,087                              | 0                 | 253,913                                |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$16,240,196</b>               | <b>\$16,240,196</b>            | <b>\$1,346,029</b>                    | <b>\$13,466,472</b>                  | <b>\$0</b>        | <b>\$2,773,725</b>                     |
| <b>ADM OPS AIIOCATION</b>            |                                   |                                |                                       |                                      |                   |  |
| TES Allocation                       |                                   |                                | (120,279)                             | (1,410,927)                          |                   |  |
| <b>ADM OPS AIIOCATION SUBTOTAL</b>   |                                   |                                | <b>(\$120,279)</b>                    | <b>(\$1,410,927)</b>                 |                   |  |
|                                      |                                   |                                | <b>\$0</b>                            | <b>\$0</b>                           |                   |  |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$1,225,750</b>                    | <b>\$12,055,545</b>                  |                   |  |

\* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs, Contract/Compliance, and Training & Employee Safety.



**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2024**

**ADMINISTRATION - OPERATIONS\***

|                                      | <b>Annual<br/>Budget<br/>2024</b> | <b>YTD<br/>Budget<br/>2024</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |  |
| Regular Employee Salaries            | \$4,128,770                       | 4,128,770                      | \$470,002                             | \$4,188,315                          | \$0               | \$(59,544)                             |
| Part-Time Employee Wages             | 62,000                            | 62,000                         | 0                                     | 43,656                               | 0                 | 18,344                                 |
| Overtime Wages                       | 164,649                           | 164,649                        | 6,613                                 | 52,769                               | 0                 | 111,880                                |
| Pension Contributions                | 1,871,122                         | 1,871,122                      | 159,884                               | 1,673,712                            | 0                 | 197,410                                |
| FICA Contributions                   | 441,112                           | 441,112                        | 32,755                                | 421,527                              | 0                 | 19,584                                 |
| Regular Employee Healthcare Benefits | 2,261,116                         | 2,261,116                      | 157,521                               | 1,819,419                            | 0                 | 441,697                                |
| Life Insurance Benefits              | 57,977                            | 57,977                         | 4,740                                 | 56,633                               | 0                 | 1,344                                  |
| Utility Expense                      | 76,000                            | 76,000                         | 4,255                                 | 54,829                               | 0                 | 21,171                                 |
| Office Expense                       | 53,678                            | 53,678                         | 6,072                                 | 36,744                               | 0                 | 16,934                                 |
| Telecommunication Expense            | 176,203                           | 176,203                        | 6,293                                 | 102,356                              | 0                 | 73,847                                 |
| Professional Development/Meetings    | 111,925                           | 111,925                        | 2,303                                 | 29,289                               | 0                 | 82,636                                 |
| Vehicle Maintenance Expense and Fuel | 162,502                           | 162,502                        | 8,846                                 | 119,013                              | 0                 | 43,489                                 |
| Operations Maintenance Expense       | 418,403                           | 418,403                        | 34,233                                | 281,521                              | 0                 | 136,882                                |
| ESS Operating Maintenance Expense    | 1,444,798                         | 1,444,798                      | 70,680                                | 893,119                              | 0                 | 551,679                                |
| Toll Collection Expense              | 265                               | 265                            | 0                                     | 0                                    | 0                 | 265                                    |
| Uniform Expense                      | 60,005                            | 60,005                         | 5,528                                 | 43,267                               | 0                 | 16,738                                 |
| Business Insurance                   | 217,330                           | 217,330                        | 11,575                                | 211,040                              | 0                 | 6,290                                  |
| Licenses & Inspections Expense       | 2,515                             | 2,515                          | 64                                    | 2,001                                | 0                 | 514                                    |
| Professional Services                | 685,000                           | 685,000                        | 48,448                                | 276,799                              | 0                 | 408,201                                |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$12,395,370</b>               | <b>\$12,395,370</b>            | <b>\$1,029,811</b>                    | <b>\$10,306,009</b>                  | <b>\$0</b>        | <b>\$2,089,361</b>                     |
| <b>ADM OPS ALLOCATION</b>            |                                   |                                |                                       |                                      |                   |  |
| TES Allocation                       |                                   |                                | 14,667                                | 169,830                              |                   |  |
| Toll Operation Allocation            |                                   |                                | (88,257)                              | (949,264)                            |                   |  |
| Bridge Maint Allocation              |                                   |                                | (264,639)                             | (2,941,055)                          |                   |  |
| PSBS Allocation                      |                                   |                                | (458,440)                             | (4,998,105)                          |                   |  |
| <b>ADM OPS ALLOCATION SUBTOTAL</b>   |                                   |                                | <b>(\$796,668)</b>                    | <b>(\$8,718,595)</b>                 |                   |  |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$233,143</b>                      | <b>\$1,587,414</b>                   |                   |  |

\* Includes Engineering, Maintenance/Toll Operation, Southern Region Maintenance Center, Public Safety and Bridge Security.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2024**

**SOUTHERN REGION TOLL BRIDGE**

|                                      | <b>Annual<br/>Budget<br/>2024</b> | <b>YTD<br/>Budget<br/>2024</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |  |
| Regular Employee Salaries            | \$3,707,770                       | 3,707,770                      | \$313,081                             | \$3,613,888                          | \$0               | \$93,882                               |
| Part-Time Employee Wages             | 291,694                           | 291,694                        | 24,801                                | 289,571                              | 0                 | 2,122                                  |
| Overtime Wages                       | 272,065                           | 272,065                        | 4,912                                 | 32,106                               | 0                 | 239,958                                |
| Pension Contributions                | 1,310,699                         | 1,310,699                      | 89,159                                | 1,047,535                            | 0                 | 263,164                                |
| FICA Contributions                   | 324,458                           | 324,458                        | 25,180                                | 297,920                              | 0                 | 26,537                                 |
| Regular Employee Healthcare Benefits | 2,107,820                         | 2,107,820                      | 129,577                               | 1,555,298                            | 0                 | 552,521                                |
| Life Insurance Benefits              | 39,471                            | 39,471                         | 2,810                                 | 35,466                               | 0                 | 4,005                                  |
| Utility Expense                      | 242,105                           | 242,105                        | 33,795                                | 209,941                              | 0                 | 32,163                                 |
| Office Expense                       | 11,446                            | 11,446                         | 573                                   | 8,909                                | 0                 | 2,537                                  |
| Telecommunication Expense            | 197,390                           | 197,390                        | 9,265                                 | 144,253                              | 0                 | 53,137                                 |
| Information Technology Expense       | 179                               | 179                            | 0                                     | 0                                    | 0                 | 179                                    |
| Professional Development/Meetings    | 3,144                             | 3,144                          | 0                                     | 100                                  | 0                 | 3,045                                  |
| Vehicle Maintenance Expense and Fuel | 151,895                           | 151,895                        | 17,089                                | 86,006                               | 0                 | 65,890                                 |
| Operations Maintenance Expense       | 454,156                           | 454,156                        | 29,053                                | 391,704                              | 0                 | 62,452                                 |
| Toll Collection Expense              | 36,305                            | 36,305                         | 1,861                                 | 20,632                               | 0                 | 15,673                                 |
| Uniform Expense                      | 83,132                            | 83,132                         | 2,069                                 | 21,156                               | 0                 | 61,976                                 |
| Business Insurance                   | 1,811,060                         | 1,811,060                      | 131,326                               | 1,758,111                            | 0                 | 52,948                                 |
| Licenses & Inspections Expense       | 3,307                             | 3,307                          | 128                                   | 2,369                                | 0                 | 938                                    |
| State Police Bridge Security         | 2,262,636                         | 2,262,636                      | 184,831                               | 2,178,051                            | 0                 | 84,586                                 |
| ETC Equipment/Traffic Counter Maint  | 516,658                           | 516,658                        | 35,781                                | 429,085                              | 0                 | 87,573                                 |
| ETC Operating Expense                | 4,593,639                         | 4,593,639                      | 376,372                               | 4,385,960                            | 0                 | 207,679                                |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$18,421,028</b>               | <b>\$18,421,028</b>            | <b>\$1,411,664</b>                    | <b>\$16,508,064</b>                  | <b>\$0</b>        | <b>\$1,912,964</b>                     |
| <b>ADM OPS ALLOCATION</b>            |                                   |                                |                                       |                                      |                   |  |
| TES Allocation                       |                                   |                                | 21,483                                | 252,463                              |                   |  |
| Toll Operation Allocation            |                                   |                                | 26,477                                | 284,779                              |                   |  |
| Bridge Maint Allocation              |                                   |                                | 118,869                               | 1,332,636                            |                   |  |
| PSBS Allocation                      |                                   |                                | 116,622                               | 1,288,517                            |                   |  |
| <b>ADM OPS ALLOCATION SUBTOTAL</b>   |                                   |                                | <b>\$283,451</b>                      | <b>\$3,158,395</b>                   |                   |  |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$1,695,115</b>                    | <b>\$19,666,460</b>                  |                   |  |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2024**

**CENTRAL REGION TOLL BRIDGE**

|                                      | <b>Annual<br/>Budget<br/>2024</b> | <b>YTD<br/>Budget<br/>2024</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |  |
| Regular Employee Salaries            | \$4,058,503                       | 4,058,503                      | \$325,607                             | \$3,830,117                          | \$0               | \$228,386                              |
| Part-Time Employee Wages             | 251,020                           | 251,020                        | 22,859                                | 241,693                              | 0                 | 9,327                                  |
| Overtime Wages                       | 106,596                           | 106,596                        | 7,144                                 | 34,421                               | 0                 | 72,176                                 |
| Pension Contributions                | 1,352,840                         | 1,352,840                      | 95,211                                | 1,291,548                            | 0                 | 61,292                                 |
| FICA Contributions                   | 336,410                           | 336,410                        | 26,951                                | 311,030                              | 0                 | 25,380                                 |
| Regular Employee Healthcare Benefits | 2,376,088                         | 2,376,088                      | 146,978                               | 1,765,532                            | 0                 | 610,556                                |
| Life Insurance Benefits              | 42,957                            | 42,957                         | 3,070                                 | 39,432                               | 0                 | 3,524                                  |
| Utility Expense                      | 238,784                           | 238,784                        | 33,658                                | 197,297                              | 0                 | 41,487                                 |
| Office Expense                       | 11,038                            | 11,038                         | 937                                   | 4,635                                | 0                 | 6,403                                  |
| Telecommunication Expense            | 454,720                           | 454,720                        | 37,169                                | 414,263                              | 0                 | 40,457                                 |
| Information Technology Expense       | 1,003                             | 1,003                          | 0                                     | 0                                    | 0                 | 1,003                                  |
| Professional Development/Meetings    | 8,498                             | 8,498                          | 140                                   | 1,336                                | 0                 | 7,161                                  |
| Vehicle Maintenance Expense and Fuel | 187,573                           | 187,573                        | 30,432                                | 174,210                              | 0                 | 13,363                                 |
| Operations Maintenance Expense       | 601,841                           | 601,841                        | 141,422                               | 512,923                              | 0                 | 88,917                                 |
| Toll Collection Expense              | 54,609                            | 54,609                         | 2,748                                 | 33,879                               | 0                 | 20,729                                 |
| Uniform Expense                      | 59,952                            | 59,952                         | 104                                   | 24,257                               | 0                 | 35,695                                 |
| Business Insurance                   | 1,034,279                         | 1,034,279                      | 64,101                                | 998,459                              | 0                 | 35,821                                 |
| Licenses & Inspections Expense       | 4,247                             | 4,247                          | 137                                   | 2,965                                | 0                 | 1,283                                  |
| State Police Bridge Security         | 2,051,910                         | 2,051,910                      | 167,641                               | 1,974,640                            | 0                 | 77,270                                 |
| ETC Equipment/Traffic Counter Maint  | 436,574                           | 436,574                        | 30,276                                | 368,795                              | 0                 | 67,778                                 |
| ETC Operating Expense                | 4,175,586                         | 4,175,586                      | 352,992                               | 3,672,673                            | 0                 | 502,913                                |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$17,845,028</b>               | <b>\$17,845,028</b>            | <b>\$1,489,578</b>                    | <b>\$15,894,105</b>                  | <b>\$0</b>        | <b>\$1,950,922</b>                     |
| <b>ADM OPS AIIOICATION</b>           |                                   |                                |                                       |                                      |                   |  |
| TES Allocation                       |                                   |                                | 27,557                                | 323,843                              |                   |  |
| Toll Operation Allocation            |                                   |                                | 35,303                                | 379,706                              |                   |  |
| Bridge Maint Allocation              |                                   |                                | 34,212                                | 370,283                              |                   |  |
| PSBS Allocation                      |                                   |                                | 74,832                                | 831,211                              |                   |  |
| <b>ADM OPS AIIOICATION SUBTOTAL</b>  |                                   |                                | <b>\$171,905</b>                      | <b>\$1,905,043</b>                   |                   |  |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$1,661,482</b>                    | <b>\$17,799,148</b>                  |                   |  |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2024**

**NORTHERN REGION TOLL BRIDGE**

|                                      | <b>Annual<br/>Budget<br/>2024</b> | <b>YTD<br/>Budget<br/>2024</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |  |
| Regular Employee Salaries            | \$3,931,714                       | 3,931,714                      | \$347,596                             | \$3,913,710                          | \$0               | \$18,004                               |
| Part-Time Employee Wages             | 396,359                           | 396,359                        | 19,641                                | 386,594                              | 0                 | 9,765                                  |
| Overtime Wages                       | 178,163                           | 178,163                        | 3,737                                 | 47,317                               | 0                 | 130,846                                |
| Pension Contributions                | 1,350,708                         | 1,350,708                      | 104,612                               | 1,352,631                            | 0                 | (1,924)                                |
| FICA Contributions                   | 348,464                           | 348,464                        | 27,143                                | 329,573                              | 0                 | 18,891                                 |
| Regular Employee Healthcare Benefits | 2,222,792                         | 2,222,792                      | 134,923                               | 1,629,593                            | 0                 | 593,198                                |
| Life Insurance Benefits              | 41,498                            | 41,498                         | 3,057                                 | 37,823                               | 0                 | 3,675                                  |
| Utility Expense                      | 164,069                           | 164,069                        | 21,654                                | 143,023                              | 0                 | 21,045                                 |
| Office Expense                       | 11,373                            | 11,373                         | 869                                   | 6,606                                | 0                 | 4,767                                  |
| Telecommunication Expense            | 354,356                           | 354,356                        | 25,470                                | 317,205                              | 0                 | 37,151                                 |
| Information Technology Expense       | 1,362                             | 1,362                          | 0                                     | 0                                    | 0                 | 1,362                                  |
| Professional Development/Meetings    | 5,647                             | 5,647                          | 0                                     | 150                                  | 0                 | 5,497                                  |
| Vehicle Maintenance Expense and Fuel | 188,166                           | 188,166                        | 23,441                                | 154,735                              | 0                 | 33,431                                 |
| Operations Maintenance Expense       | 392,251                           | 392,251                        | 21,978                                | 262,148                              | 0                 | 130,103                                |
| Toll Collection Expense              | 41,498                            | 41,498                         | 892                                   | 17,024                               | 0                 | 24,474                                 |
| Uniform Expense                      | 68,244                            | 68,244                         | 542                                   | 15,933                               | 0                 | 52,311                                 |
| Business Insurance                   | 1,832,067                         | 1,832,067                      | 127,510                               | 1,771,358                            | 0                 | 60,709                                 |
| Licenses & Inspections Expense       | 4,420                             | 4,420                          | 376                                   | 4,108                                | 0                 | 313                                    |
| State Police Bridge Security         | 1,425,919                         | 1,425,919                      | 116,250                               | 1,370,201                            | 0                 | 55,718                                 |
| ETC Equipment/Traffic Counter Maint  | 516,658                           | 516,658                        | 35,779                                | 418,065                              | 0                 | 98,593                                 |
| ETC Operating Expense                | 3,050,035                         | 3,050,035                      | 255,171                               | 2,657,204                            | 0                 | 392,832                                |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$16,525,764</b>               | <b>\$16,525,764</b>            | <b>\$1,270,639</b>                    | <b>\$14,835,001</b>                  | <b>\$0</b>        | <b>\$1,690,764</b>                     |
| <b>ADM OPS AIIOICATION</b>           |                                   |                                |                                       |                                      |                   |  |
| TES Allocation                       |                                   |                                | 27,921                                | 328,119                              |                   |  |
| Toll Operation Allocation            |                                   |                                | 26,477                                | 284,779                              |                   |  |
| Bridge Maint Allocation              |                                   |                                | 27,370                                | 296,227                              |                   |  |
| PSBS Allocation                      |                                   |                                | 112,248                               | 1,246,816                            |                   |  |
| <b>ADM OPS AIIOICATION SUBTOTAL</b>  |                                   |                                | <b>\$194,017</b>                      | <b>\$2,155,941</b>                   |                   |  |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$1,464,656</b>                    | <b>\$16,990,942</b>                  |                   |  |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2024**

**SOUTHERN DIVISION TOLL SUPPORTED BRIDGES**

|                                      | <b>Annual<br/>Budget<br/>2024</b> | <b>YTD<br/>Budget<br/>2024</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |  |
| Regular Employee Salaries            | \$2,490,966                       | 2,490,966                      | \$223,302                             | \$2,471,015                          | \$0               | \$19,951                               |
| Part-Time Employee Wages             | 3,671                             | 3,671                          | 0                                     | 0                                    | 0                 | 3,671                                  |
| Overtime Wages                       | 215,565                           | 215,565                        | 4,369                                 | 23,009                               | 0                 | 192,556                                |
| Pension Contributions                | 878,269                           | 878,269                        | 51,111                                | 630,965                              | 0                 | 247,304                                |
| FICA Contributions                   | 207,330                           | 207,330                        | 16,840                                | 189,175                              | 0                 | 18,155                                 |
| Regular Employee Healthcare Benefits | 1,686,256                         | 1,686,256                      | 112,755                               | 1,329,014                            | 0                 | 357,242                                |
| Life Insurance Benefits              | 25,345                            | 25,345                         | 2,087                                 | 24,342                               | 0                 | 1,003                                  |
| Utility Expense                      | 44,657                            | 44,657                         | 3,117                                 | 28,293                               | 0                 | 16,364                                 |
| Office Expense                       | 11,500                            | 11,500                         | 0                                     | 10,625                               | 0                 | 875                                    |
| Telecommunication Expense            | 72,146                            | 72,146                         | 5,257                                 | 63,750                               | 0                 | 8,395                                  |
| Professional Development/Meetings    | 3,025                             | 3,025                          | 0                                     | 0                                    | 0                 | 3,025                                  |
| Vehicle Maintenance Expense and Fuel | 865                               | 865                            | 326                                   | 326                                  | 0                 | 539                                    |
| Operations Maintenance Expense       | 144,298                           | 144,298                        | 23,863                                | 97,456                               | 0                 | 46,842                                 |
| Uniform Expense                      | 24,466                            | 24,466                         | 1,964                                 | 6,631                                | 0                 | 17,835                                 |
| Business Insurance                   | 353,876                           | 353,876                        | 20,786                                | 339,861                              | 0                 | 14,015                                 |
| Licenses & Inspections Expense       | 4,570                             | 4,570                          | 64                                    | 1,377                                | 0                 | 3,193                                  |
| State Police Bridge Security         | 1,149,619                         | 1,149,619                      | 93,952                                | 1,106,580                            | 0                 | 43,039                                 |
| ETC Equipment/Traffic Counter Maint  | 5,555                             | 5,555                          | 0                                     | 2,780                                | 0                 | 2,775                                  |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$7,321,980</b>                | <b>\$7,321,980</b>             | <b>\$559,794</b>                      | <b>\$6,325,200</b>                   | <b>\$0</b>        | <b>\$996,781</b>                       |
| <b>ADM OPS ALLOCATION</b>            |                                   |                                |                                       |                                      |                   |  |
| TES Allocation                       |                                   |                                | 14,332                                | 168,418                              |                   |  |
| Bridge Maint Allocation              |                                   |                                | 71,643                                | 806,139                              |                   |  |
| PSBS Allocation                      |                                   |                                | 81,908                                | 864,558                              |                   |  |
| <b>ADM OPS ALLOCATION SUBTOTAL</b>   |                                   |                                | <b>\$167,883</b>                      | <b>\$1,839,115</b>                   |                   |  |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$727,677</b>                      | <b>\$8,164,315</b>                   |                   |  |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2024**

**NORTHERN DIVISION TOLL SUPPORTED BRIDGES**

|                                      | <b>Annual<br/>Budget<br/>2024</b> | <b>YTD<br/>Budget<br/>2024</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |  |
| Regular Employee Salaries            | \$2,881,201                       | 2,881,201                      | \$266,186                             | \$2,897,474                          | \$0               | \$(16,273)                             |
| Part-Time Employee Wages             | 3,671                             | 3,671                          | 0                                     | 0                                    | 0                 | 3,671                                  |
| Overtime Wages                       | 206,566                           | 206,566                        | 1,052                                 | 14,459                               | 0                 | 192,107                                |
| Pension Contributions                | 1,001,980                         | 1,001,980                      | 67,234                                | 762,149                              | 0                 | 239,832                                |
| FICA Contributions                   | 236,495                           | 236,495                        | 20,830                                | 221,697                              | 0                 | 14,798                                 |
| Regular Employee Healthcare Benefits | 1,801,228                         | 1,801,228                      | 121,466                               | 1,427,359                            | 0                 | 373,869                                |
| Life Insurance Benefits              | 29,176                            | 29,176                         | 2,496                                 | 27,976                               | 0                 | 1,199                                  |
| Utility Expense                      | 36,463                            | 36,463                         | 2,291                                 | 27,670                               | 0                 | 8,793                                  |
| Office Expense                       | 10,235                            | 10,235                         | 0                                     | 4,342                                | 0                 | 5,893                                  |
| Telecommunication Expense            | 201,782                           | 201,782                        | 14,887                                | 180,288                              | 0                 | 21,495                                 |
| Professional Development/Meetings    | 2,247                             | 2,247                          | 0                                     | 0                                    | 0                 | 2,247                                  |
| Vehicle Maintenance Expense and Fuel | 11                                | 11                             | 0                                     | 11                                   | 0                 | 0                                      |
| Operations Maintenance Expense       | 69,121                            | 69,121                         | 269                                   | 28,698                               | 0                 | 40,422                                 |
| Uniform Expense                      | 22,650                            | 22,650                         | 1,559                                 | 6,088                                | 0                 | 16,561                                 |
| Business Insurance                   | 250,289                           | 250,289                        | 13,147                                | 239,489                              | 0                 | 10,800                                 |
| Licenses & Inspections Expense       | 2,125                             | 2,125                          | 0                                     | 664                                  | 0                 | 1,461                                  |
| State Police Bridge Security         | 659,353                           | 659,353                        | 53,781                                | 633,878                              | 0                 | 25,476                                 |
| ETC Equipment/Traffic Counter Maint  | 5,556                             | 5,556                          | 0                                     | 2,780                                | 0                 | 2,776                                  |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$7,420,149</b>                | <b>\$7,420,149</b>             | <b>\$565,197</b>                      | <b>\$6,475,022</b>                   | <b>\$0</b>        | <b>\$945,127</b>                       |
| <b>ADM OPS AIIOCATION</b>            |                                   |                                |                                       |                                      |                   |  |
| TES Allocation                       |                                   |                                | 14,318                                | 168,254                              |                   |  |
| Bridge Maint Allocation              |                                   |                                | 12,545                                | 135,770                              |                   |  |
| PSBS Allocation                      |                                   |                                | 72,830                                | 767,002                              |                   |  |
| <b>ADM OPS AIIOCATION SUBTOTAL</b>   |                                   |                                | <b>\$99,692</b>                       | <b>\$1,071,026</b>                   |                   |  |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$664,889</b>                      | <b>\$7,546,048</b>                   |                   |  |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM**  
**STATEMENT OF REVENUE AND EXPENSES FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2024**

|   | Southern<br>Toll Bridges | Central Toll<br>Bridges | Northern<br>Toll Bridges | Toll Bridges<br>Subtotal | Southern<br>Region TSB | Northern<br>Region TSB | TSB<br>Subtotal        | Administration<br>Operation | Administration<br>Administrative | ADM<br>Subtotal        | TOTAL<br>2024          | TOTAL<br>2023          |
|---|--------------------------|-------------------------|--------------------------|--------------------------|------------------------|------------------------|------------------------|-----------------------------|----------------------------------|------------------------|------------------------|------------------------|
|   | -----                    | -----                   | -----                    | -----                    | -----                  | -----                  | -----                  | -----                       | -----                            | -----                  | -----                  | -----                  |
| <b>TOLL REVENUE</b>                     |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        |                        |                        |
| Net Toll Revenue                        | 48,451,494               | 95,381,092              | 53,144,155               | 196,976,741              | -                      | -                      | -                      | -                           | -                                | -                      | 196,976,741            | 182,332,584            |
| EZPass Fee                              | 702,355                  | 1,515,772               | 802,820                  | 3,020,947                | -                      | -                      | -                      | -                           | -                                | -                      | 3,020,947              | 2,704,527              |
| Net Violation Fee Income                | 913,120                  | (1,848,701)             | (1,298,328)              | (2,233,909)              | -                      | -                      | -                      | -                           | -                                | -                      | (2,233,909)            | 9,198,404              |
| <b>REVENUE FROM TOLL</b>                | <b>\$ 50,066,969</b>     | <b>\$ 95,048,163</b>    | <b>\$ 52,648,647</b>     | <b>\$ 197,763,780</b>    | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>                 | <b>\$ -</b>                      | <b>\$ -</b>            | <b>\$ 197,763,780</b>  | <b>\$ 194,235,514</b>  |
| <b>OPERATING EXPENSE</b>                |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        |                        |                        |
| Regular Employee Salaries               | 3,613,888                | 3,830,117               | 3,913,710                | 11,357,716               | 2,471,015              | 2,897,474              | 5,368,489              | 4,188,315                   | 6,169,043                        | 10,357,358             | 27,083,563             | 24,814,713             |
| Part-Time Employee Wages                | 289,571                  | 241,693                 | 386,594                  | 917,858                  | -                      | -                      | -                      | 43,656                      | -                                | 43,656                 | 961,514                | 939,684                |
| Summer Employee Wages                   | -                        | -                       | -                        | -                        | -                      | -                      | -                      | -                           | -                                | -                      | -                      | -                      |
| Overtime Wages                          | 32,106                   | 34,421                  | 47,317                   | 113,844                  | 23,009                 | 14,459                 | 37,468                 | 52,769                      | 217                              | 52,986                 | 204,298                | 655,488                |
| Pension Contributions                   | 1,047,535                | 1,291,548               | 1,352,631                | 3,691,715                | 630,965                | 762,149                | 1,393,114              | 1,673,712                   | 1,755,887                        | 3,429,600              | 8,514,428              | 8,034,998              |
| FICA Contributions                      | 297,920                  | 311,030                 | 329,573                  | 938,523                  | 189,175                | 221,697                | 410,872                | 421,527                     | 443,161                          | 864,689                | 2,214,085              | 2,077,862              |
| Regular Employee Healthcare Benefits    | 1,555,298                | 1,765,532               | 1,629,593                | 4,950,424                | 1,329,014              | 1,427,359              | 2,756,373              | 1,819,419                   | 1,860,436                        | 3,679,855              | 11,386,652             | 11,423,380             |
| Life Insurance Benefits                 | 35,466                   | 39,432                  | 37,823                   | 112,722                  | 24,342                 | 27,976                 | 52,319                 | 56,633                      | 61,999                           | 118,633                | 283,673                | 264,222                |
| Unemployment Compensation Benefits      | -                        | -                       | -                        | -                        | -                      | -                      | -                      | -                           | (17,362)                         | (17,362)               | (17,362)               | 33,881                 |
| Utility Expense                         | 209,941                  | 197,297                 | 143,023                  | 550,262                  | 28,293                 | 27,670                 | 55,963                 | 54,829                      | 129,779                          | 184,608                | 790,832                | 736,390                |
| Office Expense                          | 8,909                    | 4,635                   | 6,606                    | 20,150                   | 10,625                 | 4,342                  | 14,967                 | 36,744                      | 224,104                          | 260,848                | 295,965                | 224,760                |
| Telecommunication Expense               | 144,253                  | 414,263                 | 317,205                  | 875,721                  | 63,750                 | 180,288                | 244,038                | 102,356                     | 104,822                          | 207,178                | 1,326,937              | 1,391,316              |
| Information Technology Expense          | -                        | -                       | -                        | -                        | -                      | -                      | -                      | -                           | -                                | 998,060                | 998,060                | 913,316                |
| Professional Development/Meetings       | 100                      | 1,336                   | 150                      | 1,586                    | -                      | -                      | -                      | 29,289                      | 179,546                          | 208,835                | 210,421                | 260,538                |
| Vehicle Maintenance Expense and Fuel    | 86,006                   | 174,210                 | 154,735                  | 414,951                  | 326                    | 11                     | 337                    | 119,013                     | 57,016                           | 176,029                | 591,317                | 477,919                |
| Operations Maintenance Expense          | 391,704                  | 512,923                 | 262,148                  | 1,166,776                | 97,456                 | 28,698                 | 126,154                | 281,521                     | 152,843                          | 434,364                | 1,727,293              | 3,098,817              |
| ESS Operating Maintenance Expense       | -                        | -                       | -                        | -                        | -                      | -                      | -                      | 893,119                     | -                                | 893,119                | 893,119                | 1,157,259              |
| Commission Expense                      | -                        | -                       | -                        | -                        | -                      | -                      | -                      | -                           | 15,566                           | 15,566                 | 15,566                 | 11,035                 |
| Toll Collection Expense                 | 20,632                   | 33,879                  | 17,024                   | 71,536                   | -                      | -                      | -                      | -                           | -                                | -                      | 71,536                 | 83,740                 |
| Uniform Expense                         | 21,156                   | 24,257                  | 15,933                   | 61,346                   | 6,631                  | 6,088                  | 12,719                 | 43,267                      | 6,626                            | 49,893                 | 123,958                | 177,180                |
| Business Insurance                      | 1,758,111                | 998,459                 | 1,771,358                | 4,527,928                | 339,861                | 239,489                | 579,350                | 211,040                     | 173,640                          | 384,680                | 5,491,959              | 5,764,456              |
| Licenses & Inspections Expense          | 2,369                    | 2,965                   | 4,108                    | 9,441                    | 1,377                  | 664                    | 2,041                  | 2,001                       | 104                              | 2,105                  | 13,587                 | 11,898                 |
| Advertising                             | -                        | -                       | -                        | -                        | -                      | -                      | -                      | -                           | 31,969                           | 31,969                 | 31,969                 | 31,684                 |
| Professional Services                   | -                        | -                       | -                        | -                        | -                      | -                      | -                      | 276,799                     | 872,926                          | 1,149,725              | 1,149,725              | 1,338,281              |
| State Police Bridge Security            | 2,178,051                | 1,974,640               | 1,370,201                | 5,522,891                | 1,106,580              | 633,878                | 1,740,458              | -                           | -                                | -                      | 7,263,349              | 6,980,637              |
| ETC Equip/Traffic Counter Maint         | 429,085                  | 368,795                 | 418,065                  | 1,215,945                | 2,780                  | 2,780                  | 5,560                  | -                           | -                                | -                      | 1,221,505              | 1,179,106              |
| General Contingency                     | -                        | -                       | -                        | -                        | -                      | -                      | -                      | -                           | 246,087                          | 246,087                | 246,087                | -                      |
| ETC Operating Expense                   | 4,385,960                | 3,672,673               | 2,657,204                | 10,715,837               | -                      | -                      | -                      | -                           | -                                | -                      | 10,715,837             | 9,601,188              |
| <b>TOTAL OP., MAINT., &amp; ADM</b>     | <b>\$ 16,508,064</b>     | <b>\$ 15,894,105</b>    | <b>\$ 14,835,001</b>     | <b>\$ 47,237,170</b>     | <b>\$ 6,325,200</b>    | <b>\$ 6,475,022</b>    | <b>\$ 12,800,221</b>   | <b>\$ 10,306,009</b>        | <b>\$ 13,466,472</b>             | <b>\$ 23,772,481</b>   | <b>\$ 83,809,872</b>   | <b>\$ 81,683,748</b>   |
| <b>ADM OPS ALLOCATION</b>               |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        |                        |                        |
| TES Allocation                          | 252,463                  | 323,843                 | 328,119                  | 904,425                  | 168,418                | 168,254                | 336,672                | 169,830                     | (1,410,927)                      | (1,241,097)            | -                      | -                      |
| Toll Ops Allocation                     | 284,779                  | 379,706                 | 284,779                  | 949,264                  | -                      | -                      | -                      | (949,264)                   | -                                | (949,264)              | -                      | -                      |
| Bridge Maint Allocation                 | 1,332,636                | 370,283                 | 296,227                  | 1,999,146                | 806,139                | 135,770                | 941,909                | (2,941,055)                 | -                                | (2,941,055)            | -                      | -                      |
| Maint/Toll Allocation                   | -                        | -                       | -                        | -                        | -                      | -                      | -                      | -                           | -                                | -                      | -                      | -                      |
| PSBS Allocation                         | 1,288,517                | 831,211                 | 1,246,816                | 3,366,544                | 864,558                | 767,002                | 1,631,561              | (4,998,105)                 | -                                | (4,998,105)            | -                      | -                      |
| <b>TOTAL ADM OPS ALLOCATION</b>         | <b>\$ 3,158,395</b>      | <b>\$ 1,905,043</b>     | <b>\$ 2,155,941</b>      | <b>\$ 7,219,379</b>      | <b>\$ 1,839,115</b>    | <b>\$ 1,071,026</b>    | <b>\$ 2,910,142</b>    | <b>\$ (8,718,595)</b>       | <b>\$ (1,410,927)</b>            | <b>\$ (10,129,521)</b> | <b>\$ -</b>            | <b>\$ -</b>            |
| <b>OTHER OPERATING INC/EXP</b>          |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        |                        |                        |
| Other Operating Income                  | -                        | -                       | -                        | -                        | -                      | -                      | -                      | -                           | 246,115                          | 246,115                | 246,115                | 324,141                |
| <b>TOTAL OTHER OP INC</b>               | <b>\$ -</b>              | <b>\$ -</b>             | <b>\$ -</b>              | <b>\$ -</b>              | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>                 | <b>\$ 246,115</b>                | <b>\$ 246,115</b>      | <b>\$ 246,115</b>      | <b>\$ 324,141</b>      |
| <b>NET OPERATING INC</b>                | <b>\$ 30,400,509</b>     | <b>\$ 77,249,015</b>    | <b>\$ 35,657,705</b>     | <b>\$ 143,307,230</b>    | <b>\$ (8,164,315)</b>  | <b>\$ (7,546,048)</b>  | <b>\$ (15,710,363)</b> | <b>\$ (1,587,414)</b>       | <b>\$ (11,809,429)</b>           | <b>\$ (13,396,844)</b> | <b>\$ 114,200,023</b>  | <b>\$ 112,875,907</b>  |
| <b>NON-OPERATING REV/EXP</b>            |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        |                        |                        |
| Interest Revenue & Unrealized Gain/Loss |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        | 15,152,863             | 14,826,008             |
| Other Non-Operating Revenue             |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        | 458,041                | 2,000                  |
| Interest Expense                        |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        | (25,833,770)           | (26,278,522)           |
| Depreciation Expense                    |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        | (41,691,701)           | (41,330,152)           |
| <b>TOTAL NON-OPS REV/EXP</b>            |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        | <b>\$ (51,914,567)</b> | <b>\$ (52,780,665)</b> |
| <b>CHANGE IN NET ASSETS</b>             |                          |                         |                          |                          |                        |                        |                        |                             |                                  |                        | <b>\$ 62,285,456</b>   | <b>\$ 60,095,242</b>   |

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

## **ADMINISTRATION**

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

**PURCHASING REPORT INDEX**

**MONTH OF DECEMBER 2024**

| SUBJECT    | DESCRIPTION   | PAGE<br>NUMBER |
|------------|---|----------------|
| Purchasing | Monthly Purchasing Report covering the month of December 2024 | 1-3            |

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

## **MONTHLY PURCHASING REPORT**

**Month of December 2024**

This report itemizes all orders for purchases made for the month of December 2024, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of December 2024, culminated in the preparation and placement of 31 purchase orders in the total amount of \$142,226.68. There were no quotes sent out for the month of December.

Significant procurements are shown below:

- One (1) Purchase Order was issued, in the total amount of \$29,883.00 for a telephone service contract renewal;
- Four (4) Purchase Orders were issued, in the total amount of \$26,800.00 for guiderail and attenuator repairs/replacements at I78 and DWG;
- One (1) Purchase Order was issued, in the total amount of \$21,140.75 for Bridgemaster repairs and inspection;
- One (1) Purchase Order was issued, in the total amount of \$17,806.00 for a network monitoring maintenance software renewal;
- One (1) Purchase Order was issued, in the total amount of \$7,029.54 for an ESS workstation for the HR Investigator.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**December 2024**

| PO<br>Number | Vendor Name   | General Description            | Req Dept | Contract/Resolution/<br>Comment | <b>** BY AUTHORITY OF **</b> |                           | Director |
|--------------|---|--------------------------------|----------|---------------------------------|------------------------------|---------------------------|----------|
|              |   |                                |          |                                 | Commission                   | Director of<br>Purchasing |          |
| 20240709     | CDW-G   | IT SERVER UPDATES              | IT       |                                 |                              | 1,846.44                  |          |
| 20240710     | OFFICE BASICS   | PAPER & PLASTIC PRODUCTS       | DWG      | COSTARS 4                       |                              | 4,575.50                  |          |
| 20240711     | HARTFORD STEAM BOILER<br>INSPECTION AND INSURANCE CO. | BOILER INSPECTIONS             | AB SF    |                                 |                              | 4,745.00                  |          |
| 20240712     | THE BADGE COMPANY OF NJ                               | COMMISSIONER BADGE             | EO       |                                 |                              | 119.00                    |          |
| 20240713     | GRAINGER  | SF Maintenance                 | TES      | NJ M-0002                       |                              | 2,163.99                  |          |
| 20240715     | OVERHEAD DOOR CO OF ALLENTOWN                         | MAINTENANCE GARAGE DOOR REPAIR | PC       |                                 |                              | 704.00                    |          |
| 20240716     | TRANSEdge TRUCK CENTERS -<br>STROUDSBURG (MACK)       | DWG- MACK PARTS TRANSEdge- INV | DWG      |                                 |                              | 2,814.88                  |          |
| 20240717     | OFFICE BASICS   | CANISTER SUGAR                 | ENG      | COSTARS 5                       |                              | 128.96                    |          |
| 20240718     | FYR-FYTER SALES & SERVICE, INC.                       | FIRE EXTINGUISHER INSPECTION W | NHL      |                                 |                              | 284.33                    |          |
| 20240719     | J. FLETCHER CREAMER & SONS , INC                      | GUIDE RAIL & ATTENUATOR RPLCMN | I78      | TTS-783A                        |                              | 11,800.00                 |          |
| 20240720     | J. FLETCHER CREAMER & SONS , INC                      | GUIDE RAIL & ATTENUATOR RPLCMN | DWG      | TTS-783A                        |                              | 6,000.00                  |          |
| 20240721     | J. FLETCHER CREAMER & SONS , INC                      | GUIDE RAIL & ATTENUATOR RPLCMN | DWG      | TTS-783A                        |                              | 1,500.00                  |          |
| 20240722     | NATIONAL HIGHWAY PRODUCTS                             | NATIONAL HIGHWAY TRAFFIC CONES | SRMC     | COSTARS 24                      |                              | 4,676.00                  |          |
| 20240723     | DELL MARKETING LP                                     | ESS WORKSTATION-HR INVESTIGATO | HR       | PA COSTARS 3                    |                              | 7,029.54                  |          |
| 20240724     | J. FLETCHER CREAMER & SONS , INC                      | GUIDE RAIL & ATTENUATOR RPLCMN | I78      | TTS-783A                        |                              | 7,500.00                  |          |
| 20240725     | KENCOR, LLC   | EMERGENCY I-78 ELEVATOR REPAIR | I78      |                                 |                              | 717.60                    |          |
| 20240726     | EMR POWER SYSTEMS LLC                                 | I-78 GENERATOR REPAIR          | I78      |                                 |                              | 439.38                    |          |
| 20240727     | GREEN POWER   | JANITORIAL - LANE DEGREASER    | DWG      |                                 |                              | 800.00                    |          |
| 20240728     | SOLARWINDS, INC.                                      | NET MONITOR SOFTWARE RENEWAL   | IT       |                                 |                              | 17,806.00                 |          |
| 20240729     | EMR POWER SYSTEMS LLC                                 | GENERATOR REPAIR               | NHL      | NJ T-284                        |                              | 1,919.27                  |          |
| 20240730     | IPFONE  | TELEPHONE SERVICE CONTRACT (1H | IT       |                                 |                              | 29,883.00                 |          |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**December 2024**

| PO<br>Number                    | Vendor Name                           | General Description            | Req Dept | Contract/Resolution/<br>Comment | ** BY AUTHORITY OF **    |                           |                     |
|---------------------------------|---------------------------------------|--------------------------------|----------|---------------------------------|--------------------------|---------------------------|---------------------|
|                                 |                                       |                                |          |                                 | Commission               | Director of<br>Purchasing | Director            |
| 20240731                        | ACS SERVICES LLC                      | HVAC LEAK REPAIR (NHL)         | NHL      |                                 |                          | 1,290.00                  |                     |
| 20240732                        | SIGNAL SERVICE INC<br>CAPITAL RESERVE | ESS CAMERA TM D-MARK ROOM      | ESS      | R4853-12-23                     | 2,667.00                 |                           |                     |
| 20240733                        | SIGNAL SERVICE INC<br>CAPITAL RESERVE | ESS-EZPASS WALK IN CENTER INTE | ESS      | COSTARS 18                      | 1,875.00                 |                           |                     |
| 20240734                        | DFM ENTERPRISES, INC.                 | BRIDGEMASTER REPAIR \$21140.75 | BMAINT   |                                 |                          | 21,140.75                 |                     |
| 20240735                        | JTECHUSA                              | SMART FLASH WIRELESSCONTROLLER | AB SF    |                                 |                          | 2,198.00                  |                     |
| 20240736                        | FYR-FYTER SALES & SERVICE, INC.       | FIRE EXTINGUISHER INSPECTION   | SFT      |                                 |                          | 284.33                    |                     |
| 20240737                        | ACS SERVICES LLC                      | HVAC LEAK REPAIR (NHL)         | NHL      |                                 |                          | 510.00                    |                     |
| 20240738                        | EASTERN TIME, INC.                    | SERVICES FOR FIRE ALARM SYSTEM | NHL      |                                 |                          | 2,469.82                  |                     |
| 20240739                        | BERGEY'S HD TRUCK CENTER              | TM- BERGEYS PARTS ORDER-INVOI  | TM       |                                 |                          | 647.89                    |                     |
| 20240740                        | TRIOUS INC                            | NHL- MACK REPAIR- TRIUS        | NHL      |                                 |                          | 1,691.00                  |                     |
| <b>Purchase Order Count: 31</b> |                                       |                                |          |                                 | <b>AUTHORITY TOTALS:</b> | <b>\$4,542.00</b>         | <b>\$137,684.68</b> |
|                                 |                                       |                                |          |                                 | <b>GRAND TOTAL:</b>      | <b>\$142,226.68</b>       | <b>\$0.00</b>       |

Delaware River Joint Toll Bridge Commission  
Meeting of January 27, 2025

**E-ZPASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**DECEMBER 2024**

| <b>SUBJECT</b>                               | <b>DESCRIPTION</b>                                    | <b>PAGE<br/>NUMBER</b> |
|--|---|------------------------|
| <b>E-ZPass CSC/VPC<br/>Operations Report</b> | <b>E-ZPass CSC/VPC Operations Report<br/>December</b> | <b>1-4</b>             |

Delaware River Joint Toll Bridge Commission  
Meeting of January 27, 2025

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2024**

E-ZPass Account and Transponder Information as reported by Conduent State and Local  
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

| Migrated Business Accounts | Migrated Private Accounts | Total Number of<br>Migrated<br>Accounts | Total Number of<br>NJ CSC Active<br>Accounts |
|----------------------------|---------------------------|---|--|
| 1,654                      | 77,339                    | 78,993                                  | 4,034,668                                    |

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

| Migrated Business Account<br>Transponders | Migrated Private Account<br>Transponders | Total Number<br>of Migrated<br>Transponders | Total Number of NJ<br>CSC Active<br>Transponders |
|---|--|---|--|
| 9,228                                     | 131,323                                  | 140,551                                     | 6,477,691  |

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission  
Meeting of January 27, 2025

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2024**

| <b>E-ZPass Department Call Activity</b>               | <b>Total Calls<br/>for<br/>December</b> |
|---|---|
|   |   |
| Account Modification Requests                         | 83                                      |
| Violation Notification Inquires                       | 63                                      |
| E-ZPass/TBP Inquiries                                 | 220                                     |
| <b><i>General Commission Inquiries</i></b>            |   |
| Calls referred to Other Departments (H.R., Eng., ESS) | 27                                      |
| <b><i>Web-Inquiries</i></b>                           |   |
| Account Updates                                       | 53                                      |
| Violations  | 57                                      |
| Disputes  | 86                                      |
| <b>TOTAL NUMBER OF CALLS</b>                          | <b>589</b>                              |

E-ZPass account modification requests and violation inquiries represent an increase in calls for December.

Delaware River Joint Toll Bridge Commission  
Meeting of January 27, 2025

**E-ZPASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**December 2024**

**CSC/VPC Post-Migration Collection Update:**

As a result of post-migration collection efforts from May 2014 – December 2024, New Jersey E-ZPass reports \$22,992,127.04 collected in tolls and \$61,893,076.93 collected in fees.

**Collection Account Updates:**

**CRST Lincoln Sales - August Settlement:** DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

**Transcom - August Settlement:** DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

**TMT Trucking:** On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

**Jhonatan Trucking:** Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

**Sakoutis Transport LLC:** Settlement complete. Check has been received and processed for \$13,250.00.

**TEV Corporation:** Settlement complete. Check has been received in the amount of \$61,883.43.



Delaware River Joint Toll Bridge Commission  
Meeting of January 27, 2025

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2024**

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)  
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

**ELECTRONIC TOLL COLLECTION PROGRAM**

**MONTH OF DECEMBER 2024**

| <b>SUBJECT</b> | <b>DESCRIPTION</b>                        | <b>PAGE<br/>NUMBER</b> |
|----------------|---|------------------------|
| ETC PROGRAM    | Electronic Toll Collection Program Report | 1-4                    |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

**ELECTRONIC TOLL COLLECTION PROGRAM**  
**MONTH OF DECEMBER 2024**

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore completed the preparation of the remaining seven (7) toll plazas for the installation of the Encompass E6 multiprotocol reader. This included installing the cabling from the proposed reader location to each antenna. The preliminary work is complete and TransCore is preparing to cutover to the E6 reader on a plaza-by-plaza basis.
2. Commission Staff are working with TransCore and the NJ E-ZPass CSC provider, Conduent, to implement IAG Interface Control Document (ICD) version 1.60. This will allow CSCs to receive data and process transactions from other transponder protocols such as SeGo and 6C, in addition to the current TDM protocol, as well as other functionalities. After testing is completed with all agencies within the NJ E-ZPass CSC and the Inter Agency Group Hub, go-live will be scheduled.
3. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. Commission Staff are working with the New Jersey E-ZPass Customer Service Center (NJ E-ZPass CSC) provider, Conduent, to implement IAG Interface Control Document (ICD) version 1.60. This will allow CSCs to receive data and process transactions from other transponder protocols such as SeGo and 6C, in addition to the current TDM protocol, as well as other functionalities. After testing is completed with all agencies within the NJ E-ZPass CSC and the Inter Agency Group Hub, go-live will be scheduled.
2. Conduent continues to develop the real time digital payment function at the NJ E-ZPass CSC for toll by plate customers. Conduent revised the terms and conditions that will be displayed on the NJ E-ZPass website, and they are being reviewed by the NJTA. Conduent has released this functionality into the NJ CSC software, and they are proceeding with testing it through a small group of individuals.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

3. For the NJ E-ZPass CSC Services re-procurement, the New Jersey Turnpike Authority (NJTA) awarded the agreements at their Board Meeting. The NJTA is addressing a procurement challenge.
4. The NJTA, as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

AET Program

1. Job Order Contract agreements to support All Electronic Tolling (AET) in Place at the Trenton – Morrisville, I-78, Easton – Phillipsburg, and Delaware Water Gap Toll Bridges were executed with Mount Construction. Mount Construction was provided with the Contract's Notice to Proceed effective December 10, 2024. Mount Construction submitted the toll sign replacement shop drawings, which were subsequently approved as noted and the signs were procured for installation in early January 2025.
2. Rummel, Klepper & Kahl, LLP (RK&K) team is providing program management services for the transition to soft All Electronic Tolling (AET). The RK&K team and Commission Staff met with TransCore to discuss comments related to the new All Electronic Toll Collection System agreement that was based off of the SJTA procurement that includes a provision for all the agencies of the New Jersey E-ZPass Customer Service Center to purchase their toll system. At the November 2024 Commission Meeting, authorization was provided for the Executive Director to execute the agreement. RK&K prepared the final agreement for execution by TransCore and the Commission.
3. RK&K submitted the pre-final plans, specifications and estimate for the New Hope – Lambertville Toll Bridge AET Conversion. Commission and CPMC Staff reviewed the pre-final submission and comments were provided to RK&K. The Commission, CPMC and RK&K met to discuss the review comments and provide clarification as needed.
4. Commission Staff discussed the potential of combining the New Hope – Lambertville Toll Bridge AET Conversion project with the Pennsylvania bridge abutment backwall replacement. Given the proximity of these projects to each other and that they involve similar contractor services, combining the projects would reduce construction impacts to the traveling public, completing the work more efficiently. This concept was then discussed with RK&K and TPD, the engineer of record for the abutment backwall

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

replacement design. TPD is preparing final plans and specifications that will be integrated into the current construction documents for AET project.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings. At the August 2023 IAG EMC Meeting, Mr. Stracciolini was re-elected by the members to serve as Vice Chair to the EMC.
2. At the December 12, 2024 IAG Service Corp. Board of Directors Meeting, a resolution was approved electing and appointing Mr. Stracciolini as the Chair of the IAG Service Corporation, effective December 12, 2024.
3. Mr. Stracciolini is participating in the Non-toll Business Opportunity Task Force.
4. Mr. Stracciolini is serving on the International Bridge, Tunnel & Turnpike Association's (IBTTA) 2025 Engineering and Construction Task Force and the Toll Revenue Assurance Committee.

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 9, 2025**

**CONTRACT COMPLIANCE REPORT INDEX**  
**Month of December 2024**

| <b>SUBJECT</b>   | <b>DESCRIPTION</b>                         | <b>PAGE NUMBER</b> |
|--|--|--------------------|
| <b>Contract Compliance Program<br/>Operations Report</b> | <b>Operations Report<br/>December 2024</b> | <b>1-21</b>        |

**Delaware River Joint Toll Bridge Commission  
Meeting of January 9, 2025**

**Delaware River Joint Toll Bridge Commission  
Month of December 2024**

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**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 9, 2024**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(101)** contracts with the IBE Program requirements. Currently, there are **(46)** active projects and **(55)** completed projects.

**IBE Program Requirements**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regard to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

*The following are all mandatory requirements:*

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.



## Delaware River Joint Toll Bridge Commission

Meeting of January 9, 2025

### Contract Compliance Department Compliance IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. *The Score(s) are factored using the following criteria:*

#### IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

#### WORKFORCE TILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity, and gender.

| IBE Payments Legend |                              |
|---------------------|------------------------------|
| Score Rankings      | IBE Commitment Participation |
| A+                  | 45% & above                  |
| A                   | 35% to 44.9%                 |
| B+                  | 30% to 34.9%                 |
| B                   | 25% to 29.9%                 |
| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

| Workforce Utilization Legend |                                    |                                  |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings               | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+                           | 30% & above                        | 25% & a above                    |
| A                            | 25% to 29.9%                       | 15% to 24.9%                     |
| B+                           | 20% to 24.9%                       | over 15%                         |
| B                            | 15% to 19.9%                       | 10% to 14.9%                     |
| C+                           | 10% to 14.9%                       | over 10%                         |
| C                            | 10% to 14.9%                       | 7.5% to 9.9%                     |
| D+                           | 5% to 9.9%                         | over 7.5%                        |
| D                            | 5% to 9.9%                         | 5% to 7.4%                       |
| F                            | 4.9% & below                       | 4.9% & below                     |

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 09, 2025**

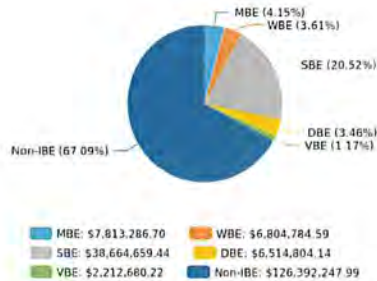
**Summary - Professional Services and Construction Contractors 25% IBE Target Status**

**ACTIVE PROJECTS**

**Current IBE Status: 32.91%**

**Total Payments to Prime: \$188,402,463.08**

**Total Payments to IBEs: \$62,010,215.09**



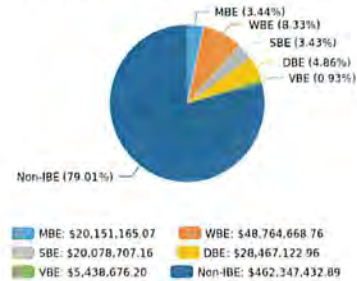
**COMPLETED PROJECTS**

**Final IBE Status: 20.99%**

**Total Prime Awarded Contract Values: \$608,812,350.17**

**Total Payments to Prime: \$585,201,577.40**

**Total Payments to IBEs: \$122,854,144.51**



**Summary - Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity**

**Workers Categories**

**Hours, Percentages and Workers**

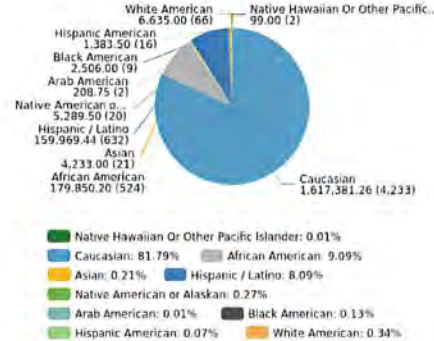
**Total Hours Worked: 1,977,555.65**



**Ethnicity Categories**

**Hours, Percentages and Workers**

**Total Number of Workers: 5,525**



(Percentage is based on work hours)

(Percentage is based on work hours)

| Active Professional & Construction Projects Payment Summary    |  | Contract Value   | Prime P / T / D  | IBE P / T / D    | IBE Actual | Score |
|--|--|------------------|------------------|------------------|------------|-------|
| Professional and Construction Projects Totals                  |  | \$247,747,632.41 | \$188,402,463.08 | \$62,010,215.09  | 32.91%     | B+    |
| Professional Services Projects Totals                          |  | \$80,453,033.96  | \$61,965,810.63  | \$18,240,399.27  | 29.44%     | B     |
| Completed Professional & Construction Projects Payment Summary |  | Contract Value   | Prime P / T / D  | IBE P / T / D    | IBE Actual | Score |
| Professional and Construction Projects Totals                  |  | \$608,812,350.17 | \$585,201,577.40 | \$122,854,144.51 | 20.99%     | C+    |
| Professional Services Projects Totals                          |  | \$62,722,858.80  | \$55,679,144.39  | \$16,761,466.49  | 30.10%     | B+    |

| ACTIVE CONSTRUCTION PROJECTS |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|------------------------------|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary             |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 27.70% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value        | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$167,294,598.45             | \$126,436,652.45      | \$43,769,815.82     | 34.62%      |                                     | 1271                           | 249,703.20         | 183,084.20      | 66,619.00            | 2,537.34          |                                      | 73.32%                          | 26.68%     | 1.02%   |                                       |

| COMPLETED CONSTRUCTION PROJECTS |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |             |            |         |                                       |
|---------------------------------|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary                |                       |                     |             |                                     | Workforce Hours Summary 19.66% |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |         |                                       |
| Total Contracts Value           | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$546,089,491.37                | \$529,522,433.01      | \$106,092,678.02    | 20.04%      | C+                                  | 4425                           | 1,727,852.45       | 1,434,297.06    | 293,555.39           | 46,198.00         | B                                    | 83.01%      | 16.99%     | 2.67%   | A                                     |



**Delaware River Joint Toll Bridge Commission**

Meeting of January 09, 2025

**Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)**

Date: From 07/01/2014 To 12/31/2024

| IBE Payments Legend |                              |
|---------------------|------------------------------|
| Score Rankings      | IBE Commitment Participation |
| A+                  | 45% & above                  |
| A                   | 35% to 44.9%                 |
| B+                  | 30% to 34.9%                 |
| B                   | 25% to 29.9%                 |
| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

**Total of all Primes Contract Values \$167,294,598.45**

**Total Payments to all Primes \$126,436,652.45**

**Total Payments to all IBEs \$43,769,815.82**

**IBE Target 25.00%**

**IBE Actual 34.62%**

| Workforce Utilization Legend |                                    |                                  |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings               | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+                           | 30% & above                        | 25% & above                      |
| A                            | 25% to 29.9%                       | 15% to 24.9%                     |
| B+                           | 20% to 24.9%                       | over 15%                         |
| B                            | 15% to 19.9%                       | 10% to 14.9%                     |
| C+                           | 10% to 14.9%                       | over 10%                         |
| C                            | 10% to 14.9%                       | 7.5% to 9.9%                     |
| D+                           | 5% to 9.9%                         | over 7.5%                        |
| D                            | 5% to 9.9%                         | 5% to 7.4%                       |
| F                            | 4.9% & below                       | 4.9% & below                     |

| ACTIVE CONSTRUCTION PROJECTS |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|------------------------------|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary             |                       |                     |             |                                     | Workforce Hours Summary 27.70% |                    |                 |                      |                   |                                      | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value        | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$167,294,598.45             | \$126,436,652.45      | \$43,769,815.82     | 34.62%      | B+                                  | 1271                           | 249,703.20         | 183,084.20      | 66,619.00            | 2,537.34          | A                                    | 73.32%                          | 26.68%     | 1.02%   | A+                                    |

| DB-540A/B/C TRANSORE, LP - Electronic Toll Collection System Replacement - Design, Build & Maintain |                       |                     |             |  |                                |                    |                 |                      |                   |  |                                 |            |         |                                       |
|---|-----------------------|---------------------|-------------|--|--------------------------------|--------------------|-----------------|----------------------|-------------------|--|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             | Payments Score (Total IBE Payments)<br><br>C | Workforce Hours Summary 53.31% |                    |                 |                      |                   | Workforce Score (Total Hours Worked)<br><br>A+ | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |  | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |  | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$14,596,402.09   | \$12,616,770.32       | \$2,316,211.51      | 18.36%      |  | 15                             | 2,040.00           | 952.50          | 1,087.50             | 0.00              |  | 46.69%                          | 53.31%     | 0.00%   | A+                                    |

| DB-768B DYNAMIC SECURITY, LLC (IBE) dba SECUNI / Network Video Management System (NVMS) Integrator Services |                       |                     |             |                                     |                               |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             |                                     | Workforce Hours Summary 0.00% |                    |                 |                      |                   |                                      | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$104,074.00  | \$87,232.80           | \$87,232.80         | 100.00%     | A+                                  | 0                             | 0.00               | 0.00            | 0.00                 | 0.00              | N/A                                  | 0.00%                           | 0.00%      | 0.00%   | N/A                                   |

| T-519A BRACY CONSTRUCTION, INC. / Southern Operations and Maintenance Facilities Improvements - Trenton Morrisville, Langhorne, and New Hope |                       |                     |             |  |                                |                    |                 |                      |                   |   |                                 |            |         |  |
|--|-----------------------|---------------------|-------------|--|--------------------------------|--------------------|-----------------|----------------------|-------------------|---|---------------------------------|------------|---------|--|
| Payments Summary   |                       |                     |             |  | Workforce Hours Summary 19.34% |                    |                 |                      |                   |   | Ethnicity Participation Summary |            |         |  |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments)<br><br>C | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked)<br><br>B | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation)<br><br>A |
| \$58,935,181.25  | \$47,951,525.06       | \$7,346,477.32      | 15.32%      |  | 516                            | 92,827.70          | 75,407.70       | 17,420.00            | 529.84            |   | 81.23%                          | 18.77%     | 0.57%   |  |

| T-746B ROAD-CON, INC. / Trenton Morrisville TB Roadway Repaving and Deck Sealing Improvements |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 23.59% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$5,980,564.55  | \$4,765,993.34        | \$263,777.70        | 5.53%       |                                     | D                              | 102                | 10,976.25       | 8,390.00             | 2,586.25          |                                      | 3.00                            | B+         | 76.44%  | 23.56%                                |

| T-766A CRISDEL GROUP, INC. / I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |             |            |         |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             |                                     | Workforce Hours Summary 38.48% |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |         |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$23,530,677.00   | \$17,762,456.77       | \$3,801,919.53      | 21.40%      | C+                                  | 172                            | 25,453.50          | 15,765.75       | 9,687.75             | 107.00            | A+                                   | 61.94%      | 38.06%     | 0.42%   | A+                                    |

| TS-590A J.D. ECKMAN, INC. / Northampton St. TSB Rehabilitation |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             |                                     | Workforce Hours Summary 22.68% |                    |                 |                      |                   |                                      | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$15,487,427.50  | \$14,796,804.04       | \$3,917,310.23      | 26.47%      | B                                   | 111                            | 35,867.50          | 27,733.25       | 8,134.25             | 0.00              | B+                                   | 77.32%                          | 22.68%     | 0.00%   | A                                     |



**Delaware River Joint Toll Bridge Commission**

Meeting of January 09, 2025

**Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)**

Date: From 07/01/2014 To 12/31/2024

| IBE Payments Legend |                              |
|---------------------|------------------------------|
| Score Rankings      | IBE Commitment Participation |
| A+                  | 45% & above                  |
| A                   | 35% to 44.9%                 |
| B+                  | 30% to 34.9%                 |
| B                   | 25% to 29.9%                 |
| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

Total of all Primes Contract Values \$167,294,598.45

Total Payments to all Primes \$126,436,652.45

Total Payments to all IBEs \$43,769,815.82

IBE Target 25.00%

IBE Actual 34.62%

| Workforce Utilization Legend |                                    |                                  |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings               | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+                           | 30% & above                        | 25% & above                      |
| A                            | 25% to 29.9%                       | 15% to 24.9%                     |
| B+                           | 20% to 24.9%                       | over 15%                         |
| B                            | 15% to 19.9%                       | 10% to 14.9%                     |
| C+                           | 10% to 14.9%                       | over 10%                         |
| C                            | 10% to 14.9%                       | 7.5% to 9.9%                     |
| D+                           | 5% to 9.9%                         | over 7.5%                        |
| D                            | 5% to 9.9%                         | 5% to 7.4%                       |
| F                            | 4.9% & below                       | 4.9% & below                     |

| TS-694A/B/C/D/E ANSELM I & DeCICCO (IBE) / New Hope Lambertville TSB Rehabilitation |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary  |                       |                     |             | Workforce Hours Summary 45.10%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$25,072,471.06   | \$17,387,529.03       | \$17,387,529.03     | 100.00%     | A+                                  | 121                     | 49,398.00          | 27,126.75       | 22,271.25            | 8.00              | A+                                   | 54.91%      | 45.09%     | A+                                    |

| TTS-734A MOUNT CONSTRUCTION CO., INC. (IBE) / JOC - Bridge, Highway & Civil Work - North Region |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary  |                       |                     |             | Workforce Hours Summary 26.07%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$7,000,000.00  | \$6,962,308.81        | \$6,962,308.81      | 100.00%     | A+                                  | 148                     | 22,646.75          | 18,609.25       | 4,037.50             | 1,866.50          | A                                    | 82.17%      | 17.83%     | A                                     |

| TTS-735A MOUNT CONSTRUCTION CO., INC. (IBE) / JOC - Bridge, Highway & Civil Work - South Region |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary  |                       |                     |             | Workforce Hours Summary 16.37%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$2,500,000.00  | \$1,687,048.89        | \$1,687,048.89      | 100.00%     | A+                                  | 82                      | 6,340.00           | 5,325.00        | 1,015.00             | 23.00             | B                                    | 83.99%      | 16.01%     | A                                     |

| TTS-783A J. FLETCHER CREAMER & SON, INC. / On-Call Beam Guide Rail and Attenuator Replacement |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary  |                       |                     |             | Workforce Hours Summary 41.30%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$2,087,801.00  | \$-                   | \$-                 | 0.00%       | N/A                                 | 33                      | 563.00             | 330.50          | 232.50               | 0.00              | A+                                   | 58.70%      | 41.30%     | A+                                    |

| TTS-784A MOUNT CONSTRUCTION CO., INC. / JOC - Bridge, Highway, and Civil Work - North Region |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary   |                       |                     |             | Workforce Hours Summary 24.65%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$3,000,000.00   | \$-                   | \$-                 | 0.00%       | N/A                                 | 9                       | 499.00             | 376.00          | 123.00               | 0.00              | B+                                   | 75.35%      | 24.65%     | A                                     |

| TTS-785A MOUNT CONSTRUCTION CO., INC. / JOC - Bridge, Highway, and Civil Work - South Region |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary   |                       |                     |             | Workforce Hours Summary 42.86%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$3,000,000.00   | \$-                   | \$-                 | 0.00%       | N/A                                 | 3                       | 56.00              | 32.00           | 24.00                | 0.00              | A+                                   | 57.14%      | 42.86%     | A+                                    |

| TTS-786A MOUNT CONSTRUCTION CO., INC. / JOC - Building and Facility Work - North Region |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary  |                       |                     |             | Workforce Hours Summary 0.00%       |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$3,000,000.00  | \$122,049.95          | \$-                 | 0.00%       | F                                   | 5                       | 257.00             | 257.00          | 0.00                 | 0.00              | F                                    | 100.00%     | 0.00%      | F                                     |

Delaware River Joint Toll Bridge Commission

Meeting of January 09, 2025

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

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|---------------------|------------------------------|
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| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

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IBE Target 25.00%

IBE Actual 34.62%

| Workforce Utilization Legend |                                    |                                  |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings               | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+                           | 30% & above                        | 25% & above                      |
| A                            | 25% to 29.9%                       | 15% to 24.9%                     |
| B+                           | 20% to 24.9%                       | over 15%                         |
| B                            | 15% to 19.9%                       | 10% to 14.9%                     |
| C+                           | 10% to 14.9%                       | over 10%                         |
| C                            | 10% to 14.9%                       | 7.5% to 9.9%                     |
| D+                           | 5% to 9.9%                         | over 7.5%                        |
| D                            | 5% to 9.9%                         | 5% to 7.4%                       |
| F                            | 4.9% & below                       | 4.9% & below                     |

| TTS-787A A.P. CONSTRUCTION, INC. / JOC - Building and Facility Work - South Region |                       |                     |             |                                     |                               |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             |                                     | Workforce Hours Summary 0.00% |                    |                 |                      |                   |                                      | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,000,000.00   | \$2,296,933.44        | \$-                 | 0.00%       | F                                   | 19                            | 2,778.50           | 2,778.50        | 0.00                 | 0.00              | F                                    | 100.00%                         | 0.00%      | 0.00%   | F                                     |



**Delaware River Joint Toll Bridge Commission**

Meeting of January 09, 2025

**Active Professional Services Projects Payments Detail Report**

Date: From 07/01/2014 To 12/31/2024

| IBE Payments Legend |                              |
|---------------------|------------------------------|
| Score Rankings      | IBE Commitment Participation |
| A+                  | 45% & above                  |
| A                   | 35% to 44.9%                 |
| B+                  | 30% to 34.9%                 |
| B                   | 25% to 29.9%                 |
| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

| Summary  |          |   | Contract Value   | Prime P / T / D  | IBE P / T / D   | IBE Actual | Score |
|--|----------|---|------------------|------------------|-----------------|------------|-------|
| Professional and Construction Projects Totals  |          |   | \$547,747,632.41 | \$188,402,461.08 | \$62,910,215.92 | 32.91%     | B+    |
| Professional Services Projects Totals          |          |   | \$10,453,033.96  | \$61,985,610.63  | \$18,240,399.27 | 29.44%     | F     |
| Prime Consultants                              | IBE Firm | Project Title   | Contract Value   | Prime P / T / D  | IBE P / T / D   | IBE Actual | Score |
| Gannett Fleming Inc. - Camp Hill, PA           |          | C-519A GANNETT FLEMING ARCHITECTS, INC. / Southern Operations & Maintenance Facilities Improvements - Consulting Engineer Agreement                                   | \$4,848,884.54   | \$4,768,643.56   | \$1,158,885.33  | 24.30%     | C+    |
| Greenman-Pedersen, Inc.                        |          | C-590A GREENMAN-PEDERSEN, INC. / Northampton St. TSB Rehabilitation - Preliminary, Final and Post Design - Consulting Engineer Agreement                              | \$1,504,783.15   | \$1,447,098.57   | \$540,453.22    | 37.35%     | A     |
| WSP USA, Inc. - PHILADELPHIA, PA               |          | C-642A WSP USA, INC. / Uhlertown Frenchtown TSB Rehabilitation - Preliminary, Final and Post Design - Consulting Engineer Agreement                                   | \$1,771,189.56   | \$1,492,122.59   | \$381,196.53    | 25.55%     | B     |
| Michael Baker International, Inc.              |          | C-660A MICHAEL BAKER, JR., INC. / SFB Replacement Project Final Design Services - Consulting Engineer Agreement   | \$33,626,658.74  | \$33,539,647.35  | \$6,808,784.95  | 20.30%     | C+    |
| Greenman-Pedersen, Inc.                        |          | C-694A GREENMAN-PEDERSEN, INC. / New Hope Lambertville TSB Rehabilitation - Preliminary, Final and Post Design - Consulting Engineer Agreement                        | \$1,895,134.27   | \$1,403,296.67   | \$635,859.21    | 45.31%     | A+    |
| French & Parrello Associates (IBE Prime)       | VBE      | C-696B FRENCH & PARRELLO ASSOCIATES, P.A. / TOA - Facilities - NJ - Consulting Engineer Agreement   | \$500,000.00     | \$139,135.60     | \$139,135.60    | 100.00%    | A+    |
| HDR Engineering, Inc. - Pittsburgh, PA         |          | C-697A HDR ENGINEERING, INC. / Preliminary Engineering and Environmental Documentation for the Washington Crossing Bridge Replacement - Consulting Engineer Agreement | \$8,061,761.62   | \$502,200.09     | \$30,390.17     | 6.05%      | D     |
| Greenman-Pedersen, Inc.                        |          | C-704A GREENMAN-PEDERSEN, INC. / TOA - New Hope-Lambertville Toll Bridge Salt Storage Building - CM/CI Services   | \$610,145.27     | \$610,145.27     | \$26,570.72     | 4.35%      | F     |
| Johnson, Mirmiran and Thompson, Inc.           |          | C-716A JOHNSON, MIRIRAN & THOMPSON / TOA - Facilities - Consulting Engineer Agreement   | \$500,000.00     | \$310,843.62     | \$48,594.97     | 15.63%     | C     |
| The Gordian Group, Inc.                        |          | C-727A THE GORDIAN GROUP, INC. / JOC - Program Manager Consultant - Consulting Engineer Agreement   | \$1,450,000.00   | \$1,343,125.75   | \$729,008.62    | 54.28%     | A+    |
| Rummel, Klepper and Kahl, LLP                  |          | C-728A RUMMEL, KLEPPER & KAHL / TOA - Electric Toll Collection / Tolling - PA - Consulting Engineer Agreement   | \$740,277.89     | \$499,798.28     | \$114,472.44    | 22.90%     | C+    |
| French & Parrello Associates (IBE Prime)       | VBE      | C-729A FRENCH & PARRELLO ASSOCIATES, P.A. / TOA - Facilities - NJ - Consulting Engineer Agreement   | \$500,000.00     | \$99,472.30      | \$99,472.30     | 100.00%    | A+    |
| Arora and Associates, P.C. (IBE Prime)         | MBE      | C-732A ARORA AND ASSOCIATES, PC. (IBE) / TOA - Structural / Civil - NJ - Consulting Engineer Agreement  | \$1,000,000.00   | \$788,087.07     | \$788,087.07    | 100.00%    | A+    |
| WSP/PARSONS BRINCKERHOFF, INC                  |          | C-750A WSP USA, INC. / TOA - Structural / Civil - Consulting Engineer Agreement   | \$1,000,000.00   | \$756,100.55     | \$125,019.51    | 16.53%     | C     |
| Traffic Planning and Design, Inc.              |          | C-751A TRAFFIC PLANNING AND DESIGN, INC. / TOA - Construction Inspection - Consulting Engineer Agreement  | \$500,000.00     | \$367,176.51     | \$30,950.72     | 8.43%      | D     |
| Rummel, Klepper and Kahl, LLP                  |          | C-754A RUMMEL, KLEPPER & KAHL, LLP / New Hope Lambertville TB All Electronic Tolling (AET) Conversion Design - Consulting Engineer Agreement                          | \$1,277,452.16   | \$589,531.76     | \$35,731.75     | 6.06%      | D     |
| Pickering, Corts & Summerson, Inc. (IBE Prime) | SBE      | C-757A-1 PICKERING, CORTS & SUMMERSON / Professional Engineering Services for 2023-2024 Annual Inspections - Consulting Engineer Agreement                            | \$748,898.24     | \$590,235.63     | \$590,235.63    | 100.00%    | A+    |
| Naik Consulting Group, P.C. (IBE Prime)        | DBE      | C-759A NAIK CONSULTING GROUP, PC (IBE) / TOA - Structural / Civil - Consulting Engineer Agreement   | \$1,000,000.00   | \$690,949.37     | \$690,949.37    | 100.00%    | A+    |
| Remington & Vernick                            |          | C-760A REMINGTON & VERNICK ENGINEERS, INC. / TOA - Construction Management Services - Consulting Engineer Agreement   | \$500,000.00     | \$303,912.55     | \$60,290.60     | 19.84%     | C     |
| Pennoni Associates Inc                         |          | C-761A PENNONI ASSOCIATES, INC. / Traffic Engineering Consultant 2021-2022 Annual Reports - Consulting Engineer Agreement   | \$120,000.00     | \$88,104.81      | \$-             | 0.00%      | F     |
| Arora and Associates, P.C. (IBE Prime)         | MBE      | C-766A ARORA & ASSOCIATES, PC / I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure - Final and Post Design - Consulting Engineer Agreement       | \$2,900,943.54   | \$2,412,271.81   | \$2,412,271.81  | 100.00%    | A+    |
| Traffic Planning and Design, Inc.              |          | C-769A TRAFFIC PLANNING & DESIGN, INC. / TOA - Structural / Civil - Consulting Engineer Agreement   | \$1,000,000.00   | \$706,140.81     | \$176,429.07    | 24.99%     | C+    |
| Rummel, Klepper and Kahl, LLP                  |          | C-770A RUMMEL, KLEPPER & KAHL, LLP / TOA - Electronic Toll Collection / Tolling - Consulting Engineer Agreement   | \$750,000.00     | \$394,026.94     | \$147.79        | 0.04%      | F     |

\*Met or Exceeded the Target

\*Did Not Meet the Target

\*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Meeting of January 09, 2025

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 12/31/2024

| IBE Payments Legend |                              |
|---------------------|------------------------------|
| Score Rankings      | IBE Commitment Participation |
| A+                  | 45% & above                  |
| A                   | 35% to 44.9%                 |
| B+                  | 30% to 34.9%                 |
| B                   | 25% to 29.9%                 |
| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

| Prime Consultants                    | IBE Firm | Project Title   | Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|--------------------------------------|----------|---|----------------|-----------------|---------------|------------|-------|
| French & Parrello Associates         |          | C-771A FRENCH & PARRELLO ASSOCIATES, P.A. / TOA - Facilities - Consulting Engineer Agreement  | \$999,620.38   | \$663,636.32    | \$127,736.82  | 19.25%     | C     |
| KS Engineers, P.C. (IBE Prime)       | MBE      | C-772A KS ENGINEERS, PC / TOA - Construction Inspection - Consulting Engineer Agreement   | \$500,000.00   | \$259,807.29    | \$259,807.29  | 100.00%    | A+    |
| IH Engineers, P.C. (IBE Prime)       | SBE      | C-782A IH ENGINEERS, PC (IBE) / Underwater Substructure Improvement Design - All Regions - Professional Engineering Services Agreement                                    | \$1,866,074.12 | \$764,532.45    | \$764,532.45  | 100.00%    | A+    |
| Traffic Planning and Design, Inc.    |          | C-788A TRAFFIC PLANNING & DESIGN, INC. / TOA - Structural / Civil - Consulting Engineer Agreement   | \$1,000,000.00 | \$193,835.84    | \$-           | 0.00%      | F     |
| Pennoni Associates Inc               |          | C-789A PENNONI ASSOCIATES, INC. / TOA - Consulting Engineer Agreement   | \$500,000.00   | \$-             | \$-           | 0.00%      | N/A   |
| Joseph Jingoli & Son, Inc.           |          | CM-519A JOSEPH JINGOLI & SON, INC. / Southern Operations & Maintenance Facilities Improvements - Consulting Engineer Agreement  | \$3,611,070.08 | \$2,860,466.20  | \$771,541.53  | 26.97%     | B     |
| Johnson, Mirmiran and Thompson, Inc. |          | CM-590A JOHNSON, MIRMIRAN AND THOMPSON, INC. / Northampton St. TSB Rehabilitation - CM / CI Services - Consulting Engineer Agreement                                      | \$1,554,968.16 | \$1,279,571.54  | \$325,198.53  | 25.41%     | B     |
| Urban Engineers, Inc.                |          | CM-694A URBAN ENGINEERS, INC. / New Hope Lambertville TSB Rehabilitation - CM / CI Services - Consulting Engineer Agreement   | \$1,209,964.08 | \$909,891.87    | \$230,128.23  | 25.29%     | B     |
| Greenman-Pedersen, Inc.              |          | CM-766A GREENMAN-PEDERSEN, INC. / I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements - CM / CI Services - Consulting Engineer Agreement | \$2,405,208.16 | \$1,192,001.66  | \$138,517.04  | 11.62%     | D+    |

\*Met or Exceeded the Target

\*Did Not Meet the Target

\*P/T/D = Paid To Date



**Delaware River Joint Toll Bridge Commission**

Meeting of January 09, 2025

**Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)**

Date: From 07/01/2014 To 12/31/2024

| IBE Payments Legend |                              |
|---------------------|------------------------------|
| Score Rankings      | IBE Commitment Participation |
| A+                  | 45% & above                  |
| A                   | 35% to 44.9%                 |
| B+                  | 30% to 34.9%                 |
| B                   | 25% to 29.9%                 |
| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

**Total of all Primes Contract Values \$546,089,491.37**

**Total Payments to all Primes \$529,522,433.01**

**Total Payments to all IBEs \$106,092,678.02**

**IBE Target 25.00%**

**IBE Actual 20.04%**

| Workforce Utilization Legend |                                    |                                  |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings               | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+                           | 30% & above                        | 25% & above                      |
| A                            | 25% to 29.9%                       | 15% to 24.9%                     |
| B+                           | 20% to 24.9%                       | over 15%                         |
| B                            | 15% to 19.9%                       | 10% to 14.9%                     |
| C+                           | 10% to 14.9%                       | over 10%                         |
| C                            | 10% to 14.9%                       | 7.5% to 9.9%                     |
| D+                           | 5% to 9.9%                         | over 7.5%                        |
| D                            | 5% to 9.9%                         | 5% to 7.4%                       |
| F                            | 4.9% & below                       | 4.9% & below                     |

| COMPLETED CONSTRUCTION PROJECTS |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|---------------------------------|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary                |                       |                     |             |                                     | Workforce Hours Summary 19.66% |                    |                 |                      |                   |                                      | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value           | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$546,089,491.37                | \$529,522,433.01      | \$106,092,678.02    | 20.04%      | C+                                  | 4425                           | 1,727,852.45       | 1,434,297.06    | 293,555.39           | 46,198.00         | B                                    | 83.01%                          | 16.99%     | 2.67%   | A                                     |

| DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 45.89% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$11,294,820.75  | \$1,436,335.65        | \$215,551.42        | 15.01%      |                                     | 57                             | 717.00             | 479.00          | 238.00               | 91.00             |                                      | 66.81%                          | 33.19%     | 12.69%  | A+                                    |

| T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility |                       |                     |             |                                     |                               |                    |                 |                      |                   |             |                                      |                                 |         |                                       |       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|-------------|--------------------------------------|---------------------------------|---------|---------------------------------------|-------|
| Payments Summary  |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 7.33% |                    |                 |                      |                   |             | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |         |                                       |       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Caucasian % |                                      | Minority %                      | Women % | Ethnicity Score (Total Participation) |       |
| \$10,049,000.00   | \$9,845,176.91        | \$1,589,381.54      | 16.14%      |                                     | C                             | 244                | 31,516.58       | 30,048.08            | 1,468.50          | 861.25      |                                      | D                               | 95.34%  | 4.66%                                 | 2.73% |

| T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements |                       |                     |             |  |                               |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|---|-----------------------|---------------------|-------------|--|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             | Payments Score<br>(Total IBE Payments) | Workforce Hours Summary 0.00% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |  | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$680,480.00  | \$644,686.00          | \$197,339.99        | 30.61%      |  | 0                             | 0.00               | 0.00            | 0.00                 | 0.00              |                                      | 0.00%                           | 0.00%      | 0.00%   | N/A                                   |

| T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS |                       |                     |             |                                     |                               |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             |                                     | Workforce Hours Summary 0.00% |                    |                 |                      |                   |                                      | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$6,317,000.00  | \$6,193,334.28        | \$1,877,906.86      | 30.32%      | B+                                  | 0                             | 0.00               | 0.00            | 0.00                 | 0.00              | N/A                                  | 0.00%                           | 0.00%      | 0.00%   | N/A                                   |

| T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility |                       |                     |             |                                     |                               |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 2.16% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value                                      | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,439,584.00   | \$1,348,934.71        | \$1,348,934.71      | 100.00%     |                                     | 65                            | 5,925.50           | 5,805.50        | 120.00               | 8.00              |                                      | 97.97%                          | 2.03%      | 0.14%   |                                       |

| T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization |                       |                     |             |                                     |                               |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 0.00% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value                                     | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,130,000.00  | \$998,300.00          | \$998,300.00        | 100.00%     |                                     | A+                            | 0                  | 0.00            | 0.00                 | 0.00              |                                      | 0.00                            | N/A        | 0.00%   | 0.00%                                 |



**Delaware River Joint Toll Bridge Commission**

Meeting of January 09, 2025

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|---------------------|------------------------------|
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**IBE Target 25.00%**

**IBE Actual 20.04%**

| Workforce Utilization Legend |                                    |                                  |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings               | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+                           | 30% & above                        | 25% & above                      |
| A                            | 25% to 29.9%                       | 15% to 24.9%                     |
| B+                           | 20% to 24.9%                       | over 15%                         |
| B                            | 15% to 19.9%                       | 10% to 14.9%                     |
| C+                           | 10% to 14.9%                       | over 10%                         |
| C                            | 10% to 14.9%                       | 7.5% to 9.9%                     |
| D+                           | 5% to 9.9%                         | over 7.5%                        |
| D                            | 5% to 9.9%                         | 5% to 7.4%                       |
| F                            | 4.9% & below                       | 4.9% & below                     |

| T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg. |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary  |                       |                     |             | Workforce Hours Summary 28.50%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$11,117,003.61   | \$11,038,703.72       | \$3,066,725.97      | 27.76%      | B                                   | 320                     | 47,800.75          | 35,278.00       | 12,522.75            | 1,098.75          | A                                    | 73.80%      | 26.20%     | A+                                    |

| T-645A MJF Building & Facilities Energy Conservation |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary                                     |                       |                     |             | Workforce Hours Summary 23.54%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value                                | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$5,376,806.87                                       | \$5,376,806.87        | \$5,376,806.87      | 100.00%     | A+                                  | 46                      | 9,735.28           | 7,509.23        | 2,226.05             | 65.75             | B+                                   | 77.13%      | 22.87%     | A                                     |

| T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary   |                       |                     |             | Workforce Hours Summary 0.00%       |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$1,247,159.50   | \$1,247,159.50        | \$129,525.50        | 10.39%      | D+                                  | 7                       | 1,625.50           | 1,625.50        | 0.00                 | 0.00              | F                                    | 100.00%     | 0.00%      | F                                     |

| T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary  |                       |                     |             | Workforce Hours Summary 0.00%       |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$1,559,275.00  | \$1,438,941.98        | \$234,466.30        | 16.29%      | C                                   | 0                       | 0.00               | 0.00            | 0.00                 | 0.00              | N/A                                  | 0.00%       | 0.00%      | N/A                                   |

| T-666A PKF - SFB Replacement Project Construction for PA Noise Walls |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary   |                       |                     |             | Workforce Hours Summary 14.94%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$11,394,750.00  | \$11,219,737.01       | \$3,338,786.23      | 29.76%      | B                                   | 42                      | 5,738.00           | 5,122.00        | 616.00               | 241.50            | C                                    | 89.26%      | 10.74%     | B                                     |

| T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary   |                       |                     |             | Workforce Hours Summary 0.00%       |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$1,814,999.39   | \$1,721,688.26        | \$454,825.01        | 26.42%      | B                                   | 0                       | 0.00               | 0.00            | 0.00                 | 0.00              | N/A                                  | 0.00%       | 0.00%      | N/A                                   |

| T-668A TRUMBULL 2 New Jersey - SFB Replacement Project |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |             |            |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------------------------------------|
| Payments Summary                                       |                       |                     |             | Workforce Hours Summary 21.67%      |                         |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |                                       |
| Total Contracts Value                                  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Ethnicity Score (Total Participation) |
| \$-  | \$-                   | \$-                 | 0.00%       | N/A                                 | 1729                    | 666,190.74         | 539,434.44      | 126,756.30           | 16,967.50         | B+                                   | 80.97%      | 19.03%     | A                                     |



**Delaware River Joint Toll Bridge Commission**

Meeting of January 09, 2025

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Date: From 07/01/2014 To 12/31/2024

| IBE Payments Legend |                              |
|---------------------|------------------------------|
| Score Rankings      | IBE Commitment Participation |
| A+                  | 45% & above                  |
| A                   | 35% to 44.9%                 |
| B+                  | 30% to 34.9%                 |
| B                   | 25% to 29.9%                 |
| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

**Total of all Primes Contract Values \$546,089,491.37**

**Total Payments to all Primes \$529,522,433.01**

**Total Payments to all IBEs \$106,092,678.02**

**IBE Target 25.00%**

**IBE Actual 20.04%**

| Workforce Utilization Legend |                                    |                                  |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings               | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+                           | 30% & above                        | 25% & above                      |
| A                            | 25% to 29.9%                       | 15% to 24.9%                     |
| B+                           | 20% to 24.9%                       | over 15%                         |
| B                            | 15% to 19.9%                       | 10% to 14.9%                     |
| C+                           | 10% to 14.9%                       | over 10%                         |
| C                            | 10% to 14.9%                       | 7.5% to 9.9%                     |
| D+                           | 5% to 9.9%                         | over 7.5%                        |
| D                            | 5% to 9.9%                         | 5% to 7.4%                       |
| F                            | 4.9% & below                       | 4.9% & below                     |

| T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project |                       |                     |             |  |                                |                    |                 |                      |                   |   |                                 |            |         |  |
|---|-----------------------|---------------------|-------------|--|--------------------------------|--------------------|-----------------|----------------------|-------------------|---|---------------------------------|------------|---------|--|
| Payments Summary  |                       |                     |             | Payments Score (Total IBE Payments)<br><br>C | Workforce Hours Summary 18.76% |                    |                 |                      |                   | Workforce Score (Total Hours Worked)<br><br>B | Ethnicity Participation Summary |            |         |  |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |  | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |   | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation)<br><br>A |
| \$436,216,954.02  | \$437,608,416.90      | \$76,711,826.97     | 17.53%      |  | 1953                           | 841,284.08         | 709,643.76      | 131,640.32           | 26,191.25         |   | 84.35%                          | 15.65%     | 3.11%   |  |

| T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement |                       |                     |             |   |                               |                    |                 |                      |                   |   |             |            |         |  |
|--|-----------------------|---------------------|-------------|---|-------------------------------|--------------------|-----------------|----------------------|-------------------|---|-------------|------------|---------|--|
| Payments Summary   |                       |                     |             |   | Workforce Hours Summary 0.00% |                    |                 |                      |                   | Ethnicity Participation Summary                 |             |            |         |  |
| Total Contracts Value                                      | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments)<br><br>A+ | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked)<br><br>N/A | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation)<br><br>N/A |
| \$160,006.00   | \$160,006.00          | \$160,006.00        | 100.00%     |   | 0                             | 0.00               | 0.00            | 0.00                 | 0.00              |   | 0.00%       | 0.00%      | 0.00%   |  |

| T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 12.32% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$21,468,985.71  | \$21,468,985.71       | \$4,382,167.83      | 20.41%      |                                     | 435                            | 80,061.86          | 70,408.20       | 9,653.66             | 209.00            |                                      | 87.94%                          | 12.06%     | 0.26%   |                                       |
|  |                       |                     |             | C+                                  |                                |                    |                 |                      |                   | C                                    | B                               |            |         |                                       |

| T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 64.88% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,694,000.00   | \$1,546,100.00        | \$170,944.28        | 11.06%      |                                     | D+                             | 26                 | 5,244.00        | 1,842.50             | 3,401.50          |                                      | 0.00                            | A+         | 35.14%  | 64.86%                                |

| T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building |                       |                     |             |  |                                |                    |                 |                      |                   |   |                                 |            |         |  |
|---|-----------------------|---------------------|-------------|--|--------------------------------|--------------------|-----------------|----------------------|-------------------|---|---------------------------------|------------|---------|--|
| Payments Summary  |                       |                     |             | Payments Score (Total IBE Payments)<br><br>F | Workforce Hours Summary 15.61% |                    |                 |                      |                   | Workforce Score (Total Hours Worked)<br><br>B | Ethnicity Participation Summary |            |         |  |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |  | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |   | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation)<br><br>A |
| \$1,711,600.00  | \$1,666,931.06        | \$18,727.94         | 1.12%       |  | 77                             | 5,669.75           | 4,784.50        | 885.25               | 0.00              |   | 84.39%                          | 15.61%     | 0.00%   |  |

| T-717A BRACY Millford-Montague Toll Bridge Salt Storage Building |                       |                     |             |                                     |                               |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 7.70% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,244,000.00   | \$1,232,810.45        | \$70,588.96         | 5.73%       |                                     | D                             | 43                 | 3,227.00        | 2,978.50             | 248.50            |                                      | 0.00                            | D          | 92.30%  | 7.70%                                 |

| T-719A ROAD-CON Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs. |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 23.68% |                    |                 |                      |                   | Workforce Score (Total Hours Worked) | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |                                      | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,773,197.85  | \$3,554,825.27        | \$610,051.82        | 17.16%      |                                     | 123                            | 9,822.57           | 7,915.77        | 1,906.80             | 419.50            |                                      | 80.59%                          | 19.41%     | 4.27%   | A                                     |



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| IBE Payments Legend |                              |
|---------------------|------------------------------|
| Score Rankings      | IBE Commitment Participation |
| A+                  | 45% & above                  |
| A                   | 35% to 44.9%                 |
| B+                  | 30% to 34.9%                 |
| B                   | 25% to 29.9%                 |
| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

Total of all Primes Contract Values \$546,089,491.37

Total Payments to all Primes \$529,522,433.01

Total Payments to all IBEs \$106,092,678.02

IBE Target 25.00%

IBE Actual 20.04%

| Workforce Utilization Legend |                                    |                                  |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings               | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+                           | 30% & above                        | 25% & above                      |
| A                            | 25% to 29.9%                       | 15% to 24.9%                     |
| B+                           | 20% to 24.9%                       | over 15%                         |
| B                            | 15% to 19.9%                       | 10% to 14.9%                     |
| C+                           | 10% to 14.9%                       | over 10%                         |
| C                            | 10% to 14.9%                       | 7.5% to 9.9%                     |
| D+                           | 5% to 9.9%                         | over 7.5%                        |
| D                            | 5% to 9.9%                         | 5% to 7.4%                       |
| F                            | 4.9% & below                       | 4.9% & below                     |

| T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations |                       |                     |             |                                     |                               |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             |                                     | Workforce Hours Summary 6.86% |                    |                 |                      |                   |                                      | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,275,000.00   | \$3,234,621.97        | \$450,025.89        | 13.91%      | D+                                  | 57                            | 5,831.08           | 5,471.58        | 359.50               | 40.00             | D                                    | 93.83%                          | 6.17%      | 0.69%   | D                                     |

| T-746A. ROAD-CON, INC. / Trenton Morrisville TB Roadway repaving and Deck Sealing Improvements |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |             |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             |                                     | Workforce Hours Summary 25.00% |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1.00   | \$-                   | \$-                 | 0.00%       | N/A                                 | 5                              | 64.00              | 48.00           | 16.00                | 0.00              | A                                    | 75.00%      | 25.00%     | 0.00%   | A+                                    |

| TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements |                       |                     |             |                                     |                               |                    |                 |                      |                   |                                      |             |            |         |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 0.00% |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |         |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$2,731,688.30  | \$2,090,794.00        | \$2,090,794.00      | 100.00%     |                                     | A+                            | 0                  | 0.00            | 0.00                 | 0.00              | 0.00                                 | N/A         | 0.00%      | 0.00%   | 0.00%                                 |

| TS-650A ROAD-CON - RIVERTON BELVIDERE TSB |                       |                     |             |  |                               |                    |                 |                      |                   |   |                                 |            |         |                                       |
|---|-----------------------|---------------------|-------------|--|-------------------------------|--------------------|-----------------|----------------------|-------------------|---|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary                          |                       |                     |             | Payments Score (Total IBE Payments)<br><br>F | Workforce Hours Summary 0.00% |                    |                 |                      |                   | Workforce Score (Total Hours Worked)<br><br>N/A | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value                     | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |  | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours |   | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$708,707.00                              | \$652,738.50          | \$28,347.48         | 4.34%       |  | 0                             | 0.00               | 0.00            | 0.00                 | 0.00              |   | 0.00%                           | 0.00%      | 0.00%   | N/A                                   |

| TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95 |                       |                     |             |   |                                |                    |                 |                      |                   |   |             |            |         |  |
|--|-----------------------|---------------------|-------------|---|--------------------------------|--------------------|-----------------|----------------------|-------------------|---|-------------|------------|---------|--|
| Payments Summary                                       |                       |                     |             |   | Workforce Hours Summary 13.62% |                    |                 |                      |                   | Ethnicity Participation Summary               |             |            |         |  |
| Total Contracts Value                                  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments)<br><br>A+ | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked)<br><br>C | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation)<br><br>B |
| \$999,656.00   | \$999,656.00          | \$999,656.00        | 100.00%     |   | 8                              | 580.00             | 501.00          | 79.00                | 0.00              |   | 86.38%      | 13.62%     | 0.00%   |  |

| TS-887A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements |                       |                     |             |                                     |                               |                    |                 |                      |                   |                                      |             |            |         |                                       |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary  |                       |                     |             | Payments Score (Total IBE Payments) | Workforce Hours Summary 1.50% |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |         |                                       |
| Total Contracts Value   | Total Prime P / T / D | Total IBE P / T / D | Total IBE % |                                     | Total Number of Workers       | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$647,000.00  | \$647,000.00          | \$163,632.58        | 25.29%      |                                     | B                             | 14                 | 2,734.00        | 2,693.00             | 41.00             | 0.00                                 | F           | 98.50%     | 1.50%   | 0.00%                                 |

| TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES |                       |                     |             |                                     |                         |                    |                 |                      |                   |                                      |                                 |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             | Workforce Hours Summary 28.52%      |                         |                    |                 |                      |                   |                                      | Ethnicity Participation Summary |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian %                     | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$161,150.37   | \$161,150.32          | \$61,169.00         | 37.96%      | A                                   | 11                      | 433.00             | 309.50          | 123.50               | 0.00              | A                                    | 71.48%                          | 28.52%     | 0.00%   | A+                                    |



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| B+                           | 20% to 24.9%                       | over 15%                         |
| B                            | 15% to 19.9%                       | 10% to 14.9%                     |
| C+                           | 10% to 14.9%                       | over 10%                         |
| C                            | 10% to 14.9%                       | 7.5% to 9.9%                     |
| D+                           | 5% to 9.9%                         | over 7.5%                        |
| D                            | 5% to 9.9%                         | 5% to 7.4%                       |
| F                            | 4.9% & below                       | 4.9% & below                     |

| TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |             |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             |                                     | Workforce Hours Summary 38.70% |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,376,666.00   | \$756,232.60          | \$113,829.53        | 15.05%      | C                                   | 55                             | 2,315.50           | 1,419.50        | 896.00               | 0.00              | A+                                   | 61.30%      | 38.70%     | 0.00%   | A+                                    |

| TTS-736A RCC BUILDERS & DEVELOPERS - (IBE) JOC for Building and Facility Work North Region |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |             |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             |                                     | Workforce Hours Summary 48.50% |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,000,000.00   | \$68,665.26           | \$68,665.26         | 100.00%     | A+                                  | 2                              | 334.00             | 172.00          | 162.00               | 0.00              | A+                                   | 51.50%      | 48.50%     | 0.00%   | A+                                    |

| TTS-737A RCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION |                       |                     |             |                                     |                                |                    |                 |                      |                   |                                      |             |            |         |                                       |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary   |                       |                     |             |                                     | Workforce Hours Summary 19.88% |                    |                 |                      |                   | Ethnicity Participation Summary      |             |            |         |                                       |
| Total Contracts Value  | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers        | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,500,000.00   | \$1,163,694.08        | \$1,163,694.08      | 100.00%     | A+                                  | 35                             | 1,002.26           | 807.50          | 194.76               | 4.50              | B                                    | 80.57%      | 19.43%     | 0.45%   | A                                     |

**Delaware River Joint Toll Bridge Commission**

Meeting of January 09, 2025

**Completed Professional Services Projects Payments Detail Report**

Date: From 07/01/2014 To 12/31/2024

| IBE Payments Legend |                              |
|---------------------|------------------------------|
| Score Rankings      | IBE Commitment Participation |
| A+                  | 45% & above                  |
| A                   | 35% to 44.9%                 |
| B+                  | 30% to 34.9%                 |
| B                   | 25% to 29.9%                 |
| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

| Summary  |          |   | Contract Value   | Prime P / T / D  | IBE P / T / D    | IBE Actual | Score |
|--|----------|---|------------------|------------------|------------------|------------|-------|
| Professional and Construction Projects Totals  |          |   | \$606,812,350.17 | \$565,201,577.10 | \$122,854,144.51 | 20.99%     | C+    |
| Professional Services Projects Totals          |          |   | \$62,722,858.00  | \$58,679,144.70  | \$16,761,406.40  | 30.10%     | B+    |
| Prime Consultants                              | IBE Firm | Project Title   | Contract Value   | Prime P / T / D  | IBE P / T / D    | IBE Actual | Score |
| Burns Engineering, Inc.                        |          | C-508A BURNS - I-78 Maintenance Garage Expansion  | \$717,042.74     | \$717,042.74     | \$305,795.94     | 42.65%     | A     |
| Gannett Fleming Inc. - Camp Hill, PA           |          | C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation  | \$651,157.49     | \$600,565.63     | \$42,925.47      | 7.15%      | D     |
| Ammann & Whitney                               |          | C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design   | \$517,538.84     | \$451,072.33     | \$36,347.80      | 8.06%      | D     |
| Joseph Jingoli & Son, Inc.                     |          | C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract                                 | \$300,000.00     | \$297,447.96     | \$13,380.00      | 4.50%      | F     |
| McCormick Taylor, Inc.                         |          | C-662A MCCORMICK - SFB Replacement Public Involvement Services  | \$1,800,016.87   | \$1,566,323.71   | \$382,985.84     | 24.45%     | C+    |
| Pennoni Associates Inc                         |          | C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study  | \$248,468.49     | \$237,424.67     | \$118,547.24     | 49.93%     | A+    |
| Cherry, Weber & Associates, P.C.               |          | C-684A-1/2 Van Cleef Engineering Associates, LLC - formally - CHERRY WEBER ENG.-General Engineering Services 2015-2018 Annual Inspections for contract C-684A-1 | \$1,222,340.65   | \$1,222,340.65   | \$292,358.15     | 23.92%     | C+    |
| Johnson, Mirmiran and Thompson, Inc.           |          | C-696A JMT - TOA / Engineering Services - PA Assignment   | \$500,000.00     | \$436,347.22     | \$92,842.42      | 21.28%     | C+    |
| Rummel, Klepper and Kahl, LLP                  |          | C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems   | \$500,000.00     | \$461,812.98     | \$91,464.15      | 19.81%     | C     |
| IH Engineers, P.C. (IBE Prime)                 | MBE      | C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT   | \$1,000,000.00   | \$863,109.07     | \$863,109.07     | 100.00%    | A+    |
| Urban Engineers, Inc.                          |          | C-703A URBAN - TOA / Construction Management Services for PA Assignment   | \$500,000.00     | \$445,990.62     | \$89,676.75      | 20.11%     | C+    |
| USA Architects (IBE Prime)                     | SBE      | C-707A USA - Commission Administration Building at Scudder Falls  | \$1,376,451.71   | \$1,376,354.11   | \$1,376,354.11   | 100.00%    | A+    |
| Pennoni Associates Inc                         |          | C-715A PENNONI ASSOCIATES INC -Structural/Civil Task Order Agreement - PA Assignment  | \$1,000,000.00   | \$826,516.45     | \$198,308.65     | 23.99%     | C+    |
| KS Engineers, P.C. (IBE Prime)                 | MBE      | C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT FOR PROFESSIONAL ENGINEERING SERVICES   | \$500,000.00     | \$459,522.55     | \$459,522.55     | 100.00%    | A+    |
| Pickering, Corts & Summerson, Inc. (IBE Prime) | SBE      | C-757A - PICKERING, CORTS & SUMMERSON – SBE - PROFESSIONAL ENGINEERING SERVICES FOR THE GENENRAL ENGINEERING SERVICES 2021-2021 ANNUAL INSPECTION               | \$1,280,000.00   | \$531,101.62     | \$531,101.62     | 100.00%    | A+    |
| Jacobs Engineering Group Inc.                  |          | CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements   | \$532,349.00     | \$476,991.53     | \$144,473.11     | 30.29%     | B+    |
| Jacobs Engineering Group Inc.                  |          | CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction   | \$626,965.76     | \$626,933.76     | \$44,766.05      | 7.14%      | D     |
| TRC Engineers                                  |          | CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements   | \$6,515,220.03   | \$4,191,312.55   | \$1,401,556.53   | 33.44%     | B+    |
| WSP/PARSONS BRINCKERHOFF, INC.                 |          | CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement  | \$7,776,718.32   | \$5,398,968.46   | \$1,398,298.09   | 25.90%     | B     |
| Gannett Fleming Inc. - Camp Hill, PA           |          | CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction   | \$6,568,103.32   | \$6,084,459.84   | \$1,932,944.20   | 31.77%     | B+    |
| STV Inc. - Trenton, NJ                         |          | CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management  | \$586,402.81     | \$582,335.21     | \$44,851.79      | 7.70%      | D     |
| Greenman-Pedersen, Inc.                        |          | CM-644A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services  | \$1,545,442.08   | \$1,429,603.53   | \$266,934.72     | 18.67%     | C     |
| Greenman-Pedersen, Inc.                        |          | CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services   | \$912,693.42     | \$849,622.00     | \$137,484.89     | 16.18%     | C     |

\*Met or Exceeded the Target

\*Did Not Meet the Target

\*P/T/D = Paid To Date



Delaware River Joint Toll Bridge Commission

Meeting of January 09, 2025

Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 12/31/2024

| IBE Payments Legend |                              |
|---------------------|------------------------------|
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| C+                  | 20% to 24.9%                 |
| C                   | 15% to 19.9%                 |
| D+                  | 10% to 14.9%                 |
| D                   | 5% to 9.9%                   |
| F                   | 4.9% & below                 |

| Prime Consultants                           | IBE Firm | Project Title  | Contract Value  | Prime P / T / D | IBE P / T / D  | IBE Actual | Score |
|---|----------|--|-----------------|-----------------|----------------|------------|-------|
| Hill International, Inc. - Philadelphia, PA |          | CM-669A HILL - SFB Replacement Project Construction Management Services                                  | \$25,015,066.98 | \$25,015,064.91 | \$6,459,687.39 | 25.82%     | B     |
| Joseph Jingoli & Son, Inc.                  |          | CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services | \$530,880.29    | \$530,880.29    | \$35,749.96    | 6.73%      | D     |

\*Met or Exceeded the Target

\*Did Not Meet the Target

\*P/T/D = Paid To Date

## **Delaware River Joint Toll Bridge Commission**

**Meeting of January 9, 2025**

### **MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

- |   |                   |
|---|-------------------|
| a) PA Assigned Professional Services Contracts:       | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts:               | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts:       | 25% SBE           |

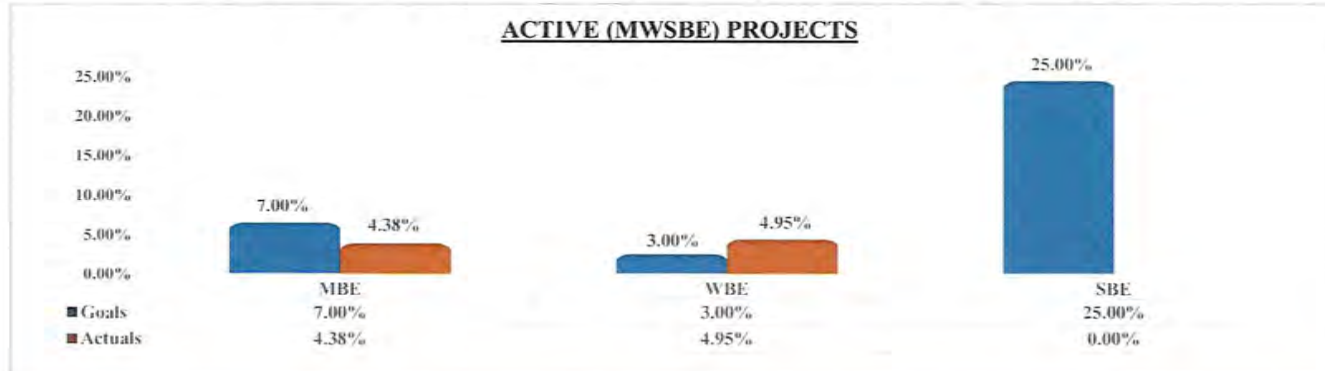
Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

- |                                   |     |
|-----------------------------------|-----|
| ➤ Active Projects:                | 1   |
| ➤ Completed Projects:             | 76  |
| ➤ Total Capital Program Projects: | 77  |
| ➤ Total Number of Contractors:    | 180 |

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 9, 2025**

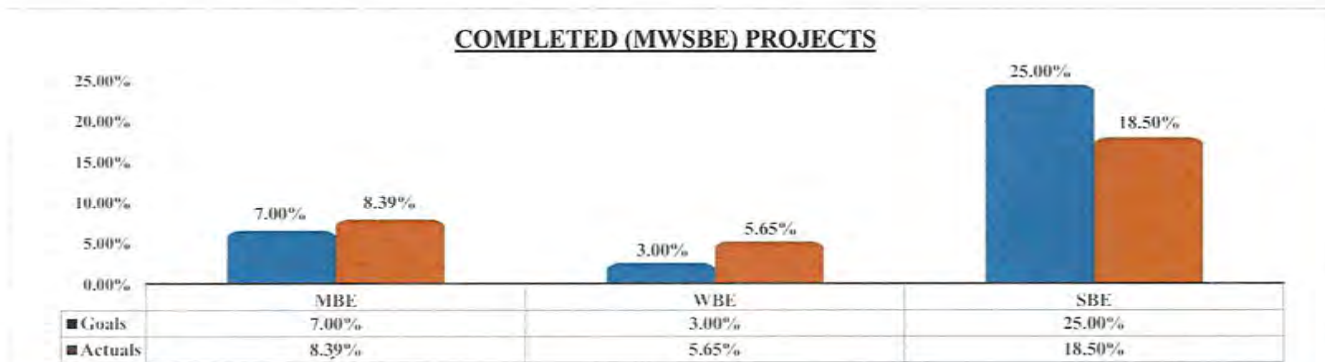
**ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS**



| M/WBE Actual Summary Totals<br>\$2,810,599.24 |  | MBE    |                | WBE    |                | SBE Actual Summary Totals<br>\$0.00 |  | SBE    |          |
|---|--|--------|----------------|--------|----------------|-------------------------------------|--|--------|----------|
|   |  | ACTUAL | PAYMENTS       | ACTUAL | PAYMENTS       |                                     |  | ACTUAL | PAYMENTS |
|   |  | 4.38%  | \$1,319,428.97 | 4.95%  | \$1,491,170.27 |                                     |  | 0.00%  | \$0.00   |

| PROJECT NO. | CONTRACTOR / CONSULTANT | PROJECT VALUE    | TOTAL PAYMENTS TO DATE | MBE GOAL 7% | MBE PAYMENTS    | WBE GOAL 3% | WBE PAYMENTS    | SBE GOAL 25% | SBE PAYMENTS |
|-------------|-------------------------|------------------|------------------------|-------------|-----------------|-------------|-----------------|--------------|--------------|
| C-502A      | AECOM Transp.           | \$ 30,397,000.00 | \$ 30,140,549.35       | 4.38%       | \$ 1,319,428.97 | 4.95%       | \$ 1,491,170.27 |              | \$ -         |



| M/WBE Actual Summary Totals<br>\$141,820,320.30 |  | MBE    |                 | WBE    |                | SBE Actual Summary Totals<br>\$18,938,470.71 |  | SBE    |                |
|---|--|--------|-----------------|--------|----------------|--|--|--------|----------------|
|   |  | ACTUAL | PAYMENTS        | ACTUAL | PAYMENTS       |  |  | ACTUAL | PAYMENTS       |
|   |  | 8.39%  | \$11,903,166.05 | 5.65%  | \$8,008,051.95 |  |  | 18.50% | \$3,502,973.00 |

The details relative to the Completed Projects data above are available on the following pages.



**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 9, 2025**

**Minority, Women and Small Business Enterprise Payment Reporting**  
**Completed Contracts**

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

| PROJECT NO. | CONTRACTOR / CONSULTANT | CONTRACT VALUE   | MBE GOAL 7.0 % | MBE PAYMENTS    | WBE GOAL 3.0 % | WBE PAYMENTS    | SBE GOAL 25.0 % | SBE PAYMENTS  |
|-------------|-------------------------|------------------|----------------|-----------------|----------------|-----------------|-----------------|---------------|
| DB-427B     | A.P. Construction       | \$ 4,356,866.00  | 10.00%         | \$ 435,686.60   | 7.30%          | \$ 318,051.22   |                 |               |
| T/TS-573A   | A.P. Construction       | \$ 7,823,588.00  | 7.69%          | \$ 601,633.92   | 4.92%          | \$ 384,920.53   |                 |               |
| T-440BR     | A.P. Construction       | \$ 4,608,295.33  | 11.70%         | \$ 539,170.55   | 7.33%          | \$ 337,788.05   |                 |               |
| TTS-476A-2  | A.P. Construction       | \$ 3,511,153.06  | 7.20%          | \$ 252,803.02   | 5.50%          | \$ 193,113.42   |                 |               |
| T-472A      | Allied Painting         | \$ 15,595,983.76 | 9.70%          | \$ 1,512,810.42 | 15.00%         | \$ 2,339,397.56 |                 |               |
| C-443A      | Ammann & Whitney        | \$ 770,909.81    | 10.00%         | \$ 77,090.98    | 14.00%         | \$ 107,927.37   |                 |               |
| C-445A      | Ammann & Whitney        | \$ 920,304.08    | 7.20%          | \$ 66,261.89    | 3.20%          | \$ 29,449.73    |                 |               |
| C-629B      | Michael Baker           | \$ 500,000.00    |                |                 |                |                 | 2.79%           | \$ 13,937.96  |
| T-474A      | Bracy Contracting       | \$ 2,660,000.00  | 6.05%          | \$ 160,930.00   | 2.87%          | \$ 76,342.00    |                 |               |
| C-474A      | Brinjac                 | \$ 287,603.87    | 8.00%          | \$ 23,008.31    | 9.00%          | \$ 25,884.35    |                 |               |
| C-627A      | Buchart Horn            | \$ 132,374.35    |                |                 |                |                 |                 |               |
| C-598A      | Burns Group             | \$ 408,272.00    |                |                 |                |                 | 8.00%           | \$ 32,661.76  |
| C-454A      | Carroll Engineers       | \$ 500,000.00    | 18.10%         | \$ 90,500.00    | 5.90%          | \$ 29,500.00    |                 |               |
| C-543A      | Cherry Weber            | \$ 612,233.00    |                |                 |                |                 | 28.30%          | \$ 173,261.94 |
| C-639A      | Cherry Weber            | \$ 401,455.40    | 18.10%         | \$ 72,663.43    | 5.90%          | \$ 23,685.87    |                 |               |
| T-498A      | Cornell & Co.           | \$ 1,999,015.22  | 9.30%          | \$ 185,908.42   | 6.30%          | \$ 125,937.96   |                 |               |
| T-554A      | Dayspring Electric      | \$ 232,117.66    |                |                 |                |                 |                 |               |
| C-628A      | Dewberry                | \$ 474,625.86    | 9.69%          | \$ 46,014.78    | 13.27%         | \$ 62,999.77    | 9.12%           | \$ 43,294.17  |
| C-454B      | French & Parello        | \$ 500,000.00    |                |                 |                |                 | 17.00%          | \$ 85,000.00  |
| C-627B      | French & Parello        | \$ 276,851.59    |                |                 |                |                 | 5.70%           | \$ 28,487.21  |
| C-453A      | Gannett Fleming         | \$ 1,000,000.00  | 5.33%          | \$ 53,300.00    | 0.87%          | \$ 8,700.00     |                 | \$ -          |
| C-598B      | Gannett Fleming         | \$ 367,353.90    |                |                 |                |                 | 8.95%           | \$ 32,878.17  |
| C-566A      | Greenman Pedersen       | \$ 350,675.02    | 9.54%          | \$ 33,464.64    | 0.83%          | \$ 2,924.37     |                 | \$ -          |
| C-599B      | Greenman Pedersen       | \$ 1,000,000.00  |                |                 |                |                 | 4.00%           | \$ 40,000.00  |
| CM-437A     | Greenman Pedersen       | \$ 2,559,020.59  |                |                 |                |                 | 19.50%          | \$ 499,009.02 |
| CM-440B     | Greenman Pedersen       | \$ 753,336.71    |                |                 |                |                 | 17.64%          | \$ 132,888.60 |
| T-441A      | H & G Contractors       | \$ 1,586,698.00  | 6.60%          | \$ 104,722.07   | 1.57%          | \$ 24,911.16    |                 |               |
| C-530A      | Hill International      | \$ 400,000.00    | 2.50%          | \$ 10,000.00    |                |                 |                 |               |
| CM-427B     | Hill International      | \$ 629,749.00    |                |                 |                |                 | 13.60%          | \$ 85,645.86  |
| CM-447B     | Hill International      | \$ 973,401.52    | 4.10%          | \$ 39,909.46    | 2.10%          | \$ 20,441.43    |                 |               |
| CM-442A     | Hill International      | \$ 319,826.73    |                |                 |                |                 | 25.14%          | \$ 80,404.44  |
| CM-573A     | Hill International      | \$ 1,038,384.48  | 6.20%          | \$ 64,379.84    | 5.80%          | \$ 60,226.30    |                 |               |
| C-629A      | Hill International      | \$ 147,560.34    |                |                 |                |                 | 13.66%          | \$ 40,993.70  |
| T-506A      | HRI                     | \$ 13,727,411.69 | 7.17%          | \$ 984,255.42   | 2.91%          | \$ 399,467.68   |                 |               |
| TS-505A     | IEW                     | \$ 661,352.00    | 55.00%         | \$ 363,743.60   | 8.93%          | \$ 59,058.73    |                 |               |
| DB-563A     | J. Fletcher Creamer     | \$ 1,283,717.00  | 15.00%         | \$ 192,557.55   | 4.00%          | \$ 51,348.68    |                 |               |
| TTS-634AR   | J. Fletcher Creamer     | \$ 896,808.00    | 8.35%          | \$ 74,885.53    | 0.42%          | \$ 3,755.75     |                 |               |
| T-437A      | J.D. Eckman             | \$ 24,412,321.90 | 7.48%          | \$ 1,826,041.68 | 3.04%          | \$ 742,134.59   |                 |               |
| C-549AR     | Jacobs Engineering      | \$ 445,549.98    | 8.02%          | \$ 35,745.16    | 3.11%          | \$ 13,866.11    |                 |               |
| TS-442A     | James A. Anderson       | \$ 2,149,268.62  | 6.30%          | \$ 135,403.92   | 1.30%          | \$ 27,940.49    |                 |               |
| TS-443A     | James A. Anderson       | \$ 2,461,975.00  |                |                 | 6.10%          | \$ 150,180.48   |                 |               |
| T-543A      | James D. Morrissey      | \$ 6,683,640.40  | 4.80%          | \$ 320,814.74   | 8.64%          | \$ 577,466.53   |                 |               |

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 9, 2025**

**Minority, Women and Small Business Enterprise Payment Reporting**  
**Completed Contracts**

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| PROJECT NO. | CONTRACTOR / CONSULTANT | CONTRACT VALUE  | MBE GOAL 7.0 % | MBE PAYMENTS    | WBE GOAL 3.0 % | WBE PAYMENTS  | SBE GOAL 25.0 % | SBE PAYMENTS  |
|-------------|-------------------------|-----------------|----------------|-----------------|----------------|---------------|-----------------|---------------|
| CM-444A     | JMT                     | \$ 905,196.00   | 9.50%          | \$ 85,993.62    | 2.80%          | \$ 25,345.49  |                 |               |
| CM-506A     | JMT                     | \$ 1,459,000.00 | 7.65%          | \$ 111,613.50   | 2.40%          | \$ 35,016.00  |                 |               |
| CM-543A     | JMT                     | \$ 752,729.58   |                |                 |                |               | 30.60%          | \$ 230,335.25 |
| C-506A      | K.S. Engineers          | \$ 1,156,622.33 | 63.38%         | \$ 733,067.23   | 13.44%         | \$ 155,450.04 |                 |               |
| TTS-476A-I  | Kyle Conti              | \$ 4,128,641.00 | 0.09%          | \$ 3,715.78     | 9.00%          | \$ 371,577.69 |                 |               |
| C-628B      | Louis Berger Group      | \$ 781,897.95   |                |                 |                |               | 9.21%           | \$ 92,111.29  |
| C-599A      | McCormick & Taylor      | \$ 259,868.37   |                |                 | 0.01%          | \$ 5,000.00   |                 |               |
| DB-562A     | M.L. Ruberton           | \$ 344,492.68   | 8.30%          | \$ 28,592.89    | 3.80%          | \$ 13,090.72  |                 |               |
| T-475A      | Miniscalco              | \$ 68,229.51    | 2.25%          | \$ 1,535.16     | 1.20%          | \$ 818.75     |                 |               |
| TS-445A     | Neshaminy Contractors   | \$ 6,285,926.10 | 16.90%         | \$ 1,062,321.51 | 2.70%          | \$ 169,720.00 |                 |               |
| TS-447B     | Neshaminy Contractors   | \$ 8,955,586.24 | 8.60%          | \$ 770,180.42   | 2.58%          | \$ 231,054.12 |                 |               |
| C-437B      | Parsons Brinkerhoff     | \$ 2,254,674.00 |                |                 |                |               | 22.54%          | \$ 508,203.52 |
| C-437A      | Pennoni Associates      | \$ 764,181.39   |                |                 |                |               | 24.00%          | \$ 183,403.53 |
| C-556A      | Pennoni Associates      | \$ 323,615.98   |                |                 |                |               | 25.21%          | \$ 98,228.18  |
| C-455B      | Remington & Vernick     | \$ 400,000.00   |                |                 |                |               | 2.49%           | \$ 9,960.00   |
| TS-444A     | Road-Con                | \$ 7,814,850.68 | 4.87%          | \$ 380,583.23   | 0.31%          | \$ 24,226.04  |                 |               |
| T-639A      | Road-Con                | \$ 3,324,313.00 |                |                 | 13.90%         | \$ 462,079.51 |                 |               |
| C-621A      | Rummel, Klepper & Kahl  | \$ 487,881.64   | 9.01%          | \$ 43,941.24    | 3.16%          | \$ 15,427.54  |                 |               |
| T-624A      | Sparwick                | \$ 874,601.00   | 7.60%          | \$ 66,469.68    | 0.75%          | \$ 6,559.51   |                 |               |
| C-440B      | Stantec                 | \$ 728,011.79   | 4.75%          | \$ 34,580.56    | 2.80%          | \$ 20,384.33  |                 |               |
| C-440A      | Stantec                 | \$ 405,011.03   | 4.80%          | \$ 19,440.53    | 6.60%          | \$ 26,730.73  |                 |               |
| C-600A      | STV                     | \$ 800,000.00   |                |                 |                |               | 12.60%          | \$ 100,800.00 |
| CM-472A     | STV                     | \$ 1,728,385.40 |                |                 |                |               | 23.80%          | \$ 411,355.73 |
| CM-474A     | STV                     | \$ 291,172.17   |                |                 |                |               |                 |               |
| C-538A      | STV                     | \$ 500,000.00   | 1.25%          | \$ 6,250.00     | 31.20%         | \$ 156,000.00 |                 |               |
| CM-443A     | STV                     | \$ 204,152.63   | 16.75%         | \$ 34,195.57    | 11.00%         | \$ 22,456.79  |                 |               |
| CM-445A     | STV                     | \$ 682,064.44   |                |                 |                |               | 26.00%          | \$ 177,336.75 |
| CM-498A     | STV                     | \$ 571,665.66   | 12.00%         | \$ 68,599.88    | 2.40%          | \$ 13,719.98  |                 |               |
| C-453B      | T & M Associates        | \$ 1,000,000.00 |                |                 |                |               | 18.90%          | \$ 189,000.00 |
| C-07-11     | Transystems             | \$ 747,493.55   |                |                 |                |               | 21.05%          | \$ 157,347.39 |
| C-447B      | Transystems             | \$ 666,016.64   | 8.00%          | \$ 53,281.33    | 2.00%          | \$ 13,320.33  |                 |               |
| CM-476A     | Trumbull                | \$ 699,250.00   | 13.60%         | \$ 95,098.00    | 6.10%          | \$ 42,654.25  |                 |               |
| C-505A      | Urban Engineers         | \$ 154,598.70   |                |                 |                |               | 36.50%          | \$ 56,428.53  |
| C-539A      | URS Corporation         | \$ 265,070.69   |                |                 |                |               |                 |               |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

**OPERATIONS INDEX  
FOR  
INFORMATION TECHNOLOGY**

| <b>SUBJECT</b>            | <b>DESCRIPTION</b>                      | <b>PAGE NUMBER</b> |
|---------------------------|---|--------------------|
| Information<br>Technology | Status Report Month of<br>December 2024 | 1-2                |

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION





Meeting of January 2025

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## Information Technology Department Report Month of December 2024


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

### Helpdesk/Deployments:


-  Processed 12 work orders for the month of October.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, ESS CAD/RMS, and other Enterprise Software updates and maintenance, and EZ-Pass support.

### Projects:


#### MUNIS Upgrade:

-  We continue to work on the MUNIS Upgrade. Specifically, we are working with Tyler to resolve several open, ongoing issues while attempting to meet a January 20, 2025 cut-over.


#### ESS CAD/RMS Implementation:

-  We continue to provide desktop support for the CAD/RMS system as the project prepares to go live in January 2025.

#### Customer Service Center:

-  We have deployed desktops and telephones at I78 and DWG and have begun to roll out a new Customer Service phone system. We are preparing for the design of the call center phone system as well as training for the representatives.

#### Security, Upgrades, and Migration Initiative:


-  We have completed infrastructure upgrades at Trenton-Morrisville and with that completion, the infrastructure upgrades are generally complete.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of January 2025

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### Meetings Attended:

-  **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

**DELAWARE RIVER JOINT TOLL BRIDGE  
COMMISSION  
Meeting of January 27, 2025**

**OPERATIONS**

**INDEX FOR**

**TRAINING AND EMPLOYEE SAFETY**

| SUBJECT                       | DESCRIPTION                              | PAGE<br>NUMBER |
|-------------------------------|--|----------------|
| Training &<br>Employee Safety | Status Reports Month of<br>December 2024 | 1 of 1         |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**TRAINING AND EMPLOYEE SAFETY DEPARTMENT  
MONTH OF December 2024**

The activities delineated below represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department for the Month of December 2024

- 12/02: Attended the monthly Administration Dept. meeting via Microsoft Teams
- 12/03: Conducted First Aid and AED inspections at the SRMC
- 12/04: Participated in the Monthly Staff Mtg via Microsoft Teams
- 12/05: Met with the IT Dept. Sr. Director to assess training needs/requirements
- 12/06: Meet w/Sr. Dir. Of HR and EAP rep to discuss training for supervisors
- 12/06: TES Safety Coordinator conducted First Aid/AED checks in the Southern Region
- 12/09: Inspection of Fire Safety Equipment @ NHL
- 12/09: Underground utility locator training for affected personnel @ NHL
- 12/10: Coordinated scheduling/attended Coleman Consulting Sessions @ the DWG
- 12/10: Conducted First Aid/AED checks @ DWG and PC
- 12/10: Met w/PSBS, Maintenance Coordinators to critique onboarding training
- 12/11: Coordinated scheduling/attended Coleman Consulting Sessions @ I 78
- 12/11: CPR/AED/First Aid training @ SF
- 12/11: Meeting to discuss the re-purposing of the Boardroom @ NHL
- 12/12: Coordinated scheduling/attended Coleman Consulting Sessions @ NHL
- 12/13: NHL RMS attends Basic Hydraulics Training (Makeup) @ Foley (Bensalem PA)
- 12/16: Met w/JVN Systems rep @ NHL to discuss boardroom renovations
- 12/17: CPR/AED/First Aid training @ NHL
- 12/18: Conducted First Aid/AED inspections at MM
- 12/19: Facilitated Mechanic Truck Lift Training @ the SRMC
- 12/19: Facilitated the Monthly WPSC Meeting at the Langhorne Facility
- 12/30: Conducted inspections of AED's/First Aid kits in the CR

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

## **COMMUNICATIONS**

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

**OPERATIONS INDEX**  
**FOR**  
**COMMUNICATIONS**

| <b>SUBJECT</b> | <b>DESCRIPTION</b>                      | <b>PAGE NUMBER</b> |
|----------------|---|--------------------|
| Communications | Status Report Month of<br>December 2024 | 1-3                |

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

## **COMMUNICATIONS REPORT**

**December 2024**

- **COMMISSION AWARENESS EFFORTS:**

**Continuing Preparations for Toll Conversion/AET in Place Stage 2** – Drafted and issued press releases relative to the approaching elimination of cash service at the Commission’s four highest volume toll bridges: Trenton-Morrisville (Route 1), I-78, Easton-Phillipsburg (Route 22), and Delaware Water Gap (I-80). Billboard design and procurement continued. A plan to install perforated (see-through) signs on toll booth windows was abandoned due to scheduling issues and the onset of cold temperatures that would have compromised installation efforts. A second round of handout cards has been ordered to promote money-saving advantages of E-ZPass versus TOLL BY PLATE.

**Washington Crossing Bridge Website Goes Live** – Preparations were completed for a new website to accurately document and raise public awareness of the Washington Crossing Bridge Alternative Analysis process. A press release was issued to mark the website’s launch, generating some press coverage and social media postings. Additionally, a webpage and link to the new website were added to the projects section on the Commission’s public website. The new website also was promoted with a WCBA logo posting on the Commission website homepage.

**New Hope-Lambertville Toll-Supported Bridge Rehabilitation Project and Unforeseen Structural Issue** – Initiated the countdown process for the start of an uninterrupted two-week-long shutdown of the New Hope-Lambertville Toll Supported Bridge, starting January 13. This release stressed that the closure would occur during two of the coldest weeks of the year. This release coupled with website and social media postings further raised public awareness of the impending bridge closures. Additional public-awareness efforts are planned for early 2025.

**Uhlerstown-Frenchtown Bridge Rehabilitation Project Contract Award** – Drafted and issued a press release announcing the Commission’s contract awards for the 2025 Uhlerstown-Frenchtown Bridge Rehabilitation Project. The announcement regarding the construction contract and construction management/inspections contract was distributed to media outlets and posted on social media. The project webpage was subsequently updated to reflect the contract awards.

**90<sup>th</sup> Anniversary Date Announcement** – A press release was issued to mark the Delaware River Joint Toll Bridge Commission’s 90<sup>th</sup> anniversary. The release will be used as the basis for an article in the upcoming 2024 annual report. Other 90<sup>th</sup> anniversary releases might be issued in 2025, notably at the 90<sup>th</sup> anniversary date of when the U.S. Congress approved the Commission’s inaugural compact in August 1935.

- **MEDIA RELATIONS:**

**Hot Topics:** New Hope-Lambertville Toll-Supported Bridge shutdown announced for late January; Washington Crossing Bridge Alternatives Analysis website launched; New Hope-

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

Lambertville Bridge has new walkway; Commission's four high-traffic-volume toll bridge to stop accepting cash January 13; Delaware Water Gap to end cash tolls; Lehigh Valley bridges to New Jersey to stop cash collections; lane closures and travel delays for road/ramp repairs near Trenton-Morrisville Toll Bridge; four Delaware River bridges to stop accepting cash; daytime lane closures scheduled for both directions of Commission's I-78 jurisdiction; Delaware River Joint Toll Bridge Commission to stop accepting cash; Uhlerstown-Frenchtown Bridge rehabilitation contracts awarded; DRJTBC ending manned tollbooths; cashless tolls coming to these Northeast bridges in 2025; four-hour closure scheduled for New Hope-Lambertville Toll-Supported Bridge; two-weeks left before end of cash tolls at four DRJTBC bridges; New Hope-Lambertville Bridge closing twice in January; website launched for Washington Crossing Bridge fact-gathering process.

- **WEBSITE:**

Established Washington Crossing Bridge Alternatives Analysis (WCBAA) link on website; created featured WCBA logo box on homepage; posted various traffic-oriented scroll messages for I-78 and T-M projects; posted various traffic alert, including I-78 ORT work postponement; posted homepage popup for Jan. 13 cashless tolling conversions; posted similar popup on tolls rates webpage; updated toll rates webpage content; uploaded and posted contract compliance monthly reports; updated other portions of contract compliance webpage; worked with website consultant Myron Mariano of Stokes Creative Group to complete additional coded changes to the Contract Compliance webpage; inserted meeting notice, Teams meeting link, teleconferencing info, and meeting agenda onto the Public Access-Commission Meetings webpage for the December 23 meeting; updated the New Hope-Lambertville project webpage's two-week lookahead section on a weekly basis; updated overview and schedule for the New Hope-Lambertville project; updated the Uhlerstown-Frenchtown project schedule and current status webpage sections following approval of project contracts; created WCBA webpage; posted revised NH-L project schedule graphic designed by Community Affairs Director Jodee Inscho; corrected various typos in project pages flagged by the finance department; posted scroll message regarding travel delays and detours at the Washington Crossing Bridge for annual Christmas Day reenactment; switched out WCBA homepage button and reposted NH-L project button due to upcoming bridge closures scheduled for January 6 and January 13-27; using HTML editor, entered 2025 Commission meeting dates into events function for appearance on Commission Meetings webpage.

- **COMMUNITY AFFAIRS** (Please refer to Community Affairs report):

Reviewed and edited NH-L project schedule graphic; provided 1988-90 correspondence confirming New Hope Borough ownership of Rosenwald sculpture on Commission property adjacent to the NH-LTSB's PA abutment; reviewed/proofread annual safety calendar produced by Inscho; photoshopped images of Commission toll plazas for in-lane toll conversions public-awareness efforts; edited draft NH-L bridge closure handout.

**INTERNAL/EXTERNAL COMMUNICATIONS**

- Recorded a total of 15,186 sessions (visits) to Commission's website – [www.drjtbc.org](http://www.drjtbc.org) – during December 2024. That's an increase over the 13,381 recorded in November, but a decrease from the 16,284 recorded in December 2023. Most visited webpages during

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of January 27, 2025**

December were TOLL BY PLATE, Current Toll Rates, and the New Hope-Lambertville Bridge Rehabilitation.

- Drafted and issued eight press releases in December: Washington Crossing Bridge Alternatives Analysis; 4 toll bridges to stop accepting cash(2); T-M/Route 1 backups and delays; January New Hope-Lambertville Bridge closures (2); Uhlerstown-Frenchtown project contracts; DRJTBC 90<sup>th</sup> Anniversary.
- Fielded call from Washington Crossing State Park (N.J.) employee Bob McHugh regarding bridge closure process for annual reenactment practice session.
- Responded to public inquiry (Zekis) concerning photography off the Portland-Columbia Pedestrian Bridge.
- Attended various Commission budget meetings.
- Reaffirmed TOLL BY PLATE invoice-issuance timeline and business rule.
- Attended Greater Lehigh Valley Chamber of Commerce transportation committee meeting and provided update on January 13 cashless tolling conversions of I-78, Delaware Water Gap, and Portland-Columbia toll bridges.
- Responded to email inquiries from Star-Ledger/NJ.com transportation reporter Larry Higgs regarding cashless tolling conversion.
- Reviewed various clip packets to be added to the Commission's intranet.
- Acquired atmospheric Northampton Street Bridge photograph image and limited-use arrangement from Phillipsburg-Easton photographer Kristie Bull for use in 2024 annual report.
- Corresponded with Friends of Delaware Canal's Susan Taylor regarding Joseph Yardley involvement with the former Yardleyville Delaware Bridge Company;
- Responded to customer inquiry (Ackerman) regarding NJDOT construction work and traffic shifts near the Portland-Columbia Toll Bridge.
- Posted various DRJTBC Facebook page items concerning the New Hope-Lambertville and Uhlerstown-Frenchtown rehabilitation projects; the Washington Crossing Bridge Alternatives Analysis, and cash tolling conversions.
- Participated in planning meeting for sequencing the deteriorated pin on the New Hope-Lambertville Toll-Supported Bridge.
- Attended internal public involvement discussion for the WCBA.
- Reaffirmed with Chip Straccioli the available advertising budget for the toll conversions of the Commission's four high-traffic-volume toll bridges.
- Provided taped answers to WRNJ-AM news reporter Joyce Estey's questions regarding the impending cashless tolling conversions of the I-78, Portland-Columbia, and Delaware Water Gap Toll Bridges.
- Researched I-78 billboard rental for toll-conversion awareness campaign and requested acquisition of additional billboard space.
- Scheduled group photograph of Commissioners attending December meeting.
- Completed concept design of round-2 handout cards and forwarded to Alex Styer of Bellevue Communications; proofread and vetted final card drafts.
- Provided Uhlerstown-Frenchtown project contract materials to Pete Peterson of Bellevue Communications for press release drafting.
- Attended WCBA progress meeting.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of January 27, 2025**

- Responded to Washington Crossing reenactor inquiry (Steele Caldwell) regarding planned Christmas Day reenactment and corresponding bridge closure.
- Monitored Facebook posts for NH-L and U-F projects.
- Drafted VMS message for Jan. 6 four-closure of New Hope-Lambertville Bridge.
- Photographed Pennsylvania portals of Uhlerstown-Frenchtown, Upper Black Eddy-Milford, and Lumberville-Raven Rock bridges for potential use in 2024 annual report.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

**OPERATIONS INDEX  
FOR  
COMMUNITY AFFAIRS**

| <b>SUBJECT</b>       | <b>DESCRIPTION</b>                      | <b>PAGE NUMBER</b> |
|----------------------|---|--------------------|
| Community<br>Affairs | Status Report Month of<br>December 2024 | 1-2                |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting January 27, 2025

**Community Affairs Report  
December 2024**

The following Community Affairs activities took place during December 2024:

**New Hope-Lambertville Toll Supported Bridge Rehabilitation Project**

Attended bi-weekly progress meetings. Provided information to local officials and community organizations regarding two-week closure in January. Confirmed with shuttle company that they are prepared to resume daily service during the closure.

Responded to variety of questions and comments from the public and local officials regarding the status of the project, the upcoming closures, estimated completion date.

Coordinated with Lambertville Station Inn personnel and JCP&L to provide information needed for a new independent service installation. A neighboring business owner expressed concern when a Commission vehicle was parked in front of his business while JCP&L crews were working in the area.

**Uhlerstown-Frenchtown Toll-Supported Bridge Rehabilitation**

Received and responded to questions from the public and local officials regarding the project's status.

**Washington Crossing Toll-Supported Bridge Alternatives Analysis**

Participated in both general project meetings and Public Involvement discussions. Distributed information on new website. Updated post cards to add website for contractor and bridge monitors should they be approached by public with questions. Along with W. Michael Cane, met with area business owner regarding misunderstanding with pavement markings on private property.

**All-Electronic Tolling**

Provided notice to local emergency agencies regarding change in procedure. Replied to questions from the public on AET, Toll-by-Plate and plaza removal.

**Rosenwald statue**

Received follow-up inquiry from New Hope Arts (independent agency) regarding the Rosenwald sculpture at the Pennsylvania approach to New Hope-Lambertville Toll-Supported Bridge. Provided information to them and New Hope Borough officials, that past agreements state the structure is owned by the Borough. The Commission will not grant access to the structure to any other group without written Borough approval.

**Commission Publication**

Created, printed, and distributed Safety and Training calendar.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting January 27, 2025

**Bridge/Sign lighting**

Coordinated requests for light shows for both “Trenton Makes” sign and Northampton Street Bridge with technical assistance from Justin Bowers. Shows in December included holidays and several other disease awareness campaigns.

**Various Community Affairs activities**

Handled a wide assortment of community affairs tasks during the month, including:

- Replied to communications from the public concerning proposed warehouse in the Easton area, re-surfacing of Route 1 ramps at Trenton-Morrisville, community events, use of facilities requests and questions about toll rates and Toll-by-Plate.
- Neighbor at Trenton-Morrisville called regarding a potential safety concern due to stacked material and high winds. Confirmed with caller that contractor responded quickly to secure materials.
- Provided information to PSBS regarding community events.
- Assisted the Communications Department by proofreading various news releases and communications, and editing various images



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

## **ENGINEERING**

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of January 27, 2025 PROJECT STATUS REPORT

| FACILITY                                     | PM/PAM  | CONTRACT DESCRIPTION   | PAGE NO. |
|--|---------|--|----------|
| Trenton-Morrisville Toll Bridge/Langhorne    | RJZ/KMS | <b>Southern Operations &amp; Maintenance Facilities Improvements</b> <ul style="list-style-type: none"> <li>Design, C-519A</li> <li>CM/CI Services, CM-519A</li> <li>Construction, T-519A</li> </ul>           | 1        |
|  | EVO/SJB | <b>TM TB Roadway Pavement and Deck Sealing Improvements</b> <ul style="list-style-type: none"> <li>Design, TOA No. C-788A-1</li> <li>CM/CI Services, TOA No. C-772A-2</li> <li>Construction, T-746A</li> </ul> | 2        |
| Lower Trenton Toll-Supported Bridge          | SJB/KMS | <b>Lower Trenton TSB Truck Warning System (Pilot) &amp; NJ Bridge Monitor Shelter</b> <ul style="list-style-type: none"> <li>Final Design, TOA No. C-771A-7</li> </ul>   | 4        |
| Calhoun Street Toll-Supported Bridge         | HDH/MEM | <b>Decorative Knee Brace Replacement</b> <ul style="list-style-type: none"> <li>Design, TOA No. C-788A-2</li> </ul>  | 5        |
| Scudder Falls Toll Bridge                    | SJB/KMS | <b>Scudder Falls Bridge Replacement Project</b> <ul style="list-style-type: none"> <li>Final Design, C-660A</li> <li>Construction, T-668A</li> </ul>   | 5        |
|  | SJB/KMS | <b>DMC Services for T-668A Construction of the SFB Project</b> <ul style="list-style-type: none"> <li>Oversight of Final Design, TOA No. C-502A-1M</li> </ul>  | 6        |
| Washington Crossing Toll-Supported Bridge    | WMC/KMS | <b>Washington Crossing Bridge Replacement</b> <ul style="list-style-type: none"> <li>Preliminary Engineering /Environmental Documentation, C-697A</li> </ul>   | 7        |
|  | VMF/SJB | <b>PA Oversized Vehicle Protection Structure Evaluation &amp; Design</b> <ul style="list-style-type: none"> <li>Design, TOA No. C-769A-5</li> </ul>  | 7        |
| New Hope-Lambertville Toll-Supported Bridge  | MEM/SJB | <b>NH-L TSB Rehabilitation</b> <ul style="list-style-type: none"> <li>Design, C-694A</li> <li>CM/CI Services, CM-694A</li> <li>Construction, TS-694A</li> </ul>  | 8        |
| New Hope-Lambertville Toll Bridge            | MEM/KMS | <b>NH-L TB Stone Veneer Replacement</b> <ul style="list-style-type: none"> <li>Design, TOA No. C-704A-2</li> </ul>   | 9        |
|  | VMF/MEM | <ul style="list-style-type: none"> <li>CI Services, TOA No. C-772A-3</li> <li>Construction, JOC No. T/TS-735A-13</li> </ul>  | 10       |
|  | CAS/KMS | <b>NH-L TB All Electronic Tolling (AET) Conversion Design</b> <ul style="list-style-type: none"> <li>Contract No. C-754A</li> </ul>  | 11       |
| Centre Bridge-Stockton Toll-Supported Bridge | HDH/MEM | <b>CB-S TSB Bearing and Bridge Seat Rehabilitation</b> <ul style="list-style-type: none"> <li>Design, TOA No. C-769A-2</li> </ul>  | 11       |
| Lumberville-Raven Rock Toll-Supported Bridge | JRB/SJB | <b>L-RR TSPB Concept Design for Architectural Lighting &amp; Electronic Surveillance/Detection System Installation</b> <ul style="list-style-type: none"> <li>Concept Design, TOA No. C-771A-4</li> </ul>      | 12       |
| Uhlerstown-Frenchtown Toll-Supported Bridge  | MEM/KMS | <b>Uhlerstown-Frenchtown TSB Rehabilitation</b> <ul style="list-style-type: none"> <li>Design, C-642A</li> <li>CM/CI Services, CM-642A</li> <li>Construction, TS-642A</li> </ul>                               | 13       |

*Facilities are listed South to North*

*The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager*

### Project Manager Legend

WMC – M. Cane  
HDH – D. Hettema  
JRB – J. Bowers  
CLR – C. Rood  
VMF-Vincent Fischer  
EVO – E. Van-Otoo

### Program Manager Legend

KMS – K. Skeels  
SJB – S. Burke  
MEM – M. McCandless  
CAS – C. Stracciolini  
RJZ – R. Zakharia

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of January 27, 2025 PROJECT STATUS REPORT

| FACILITY                                   | PM/PAM      | CONTRACT DESCRIPTION  | PAGE NO. |
|--|-------------|---|----------|
| Interstate-78 Toll Bridge                  | WMC/SJB     | <b>I-78 TB Joint Rehabilitation &amp; Miscellaneous Work</b> <ul style="list-style-type: none"> <li>Design and Construction Inspection, TOA No. C-769A-4</li> </ul>   | 14       |
|  | CLR/SJB     | <b>I-78 NJ Roadway Rehab and Power &amp; Communication Infrastructure Upgrades</b> <ul style="list-style-type: none"> <li>Design, C-766A</li> <li>Construction Management/Construction Inspection, CM-766A</li> <li>Construction, T-766A</li> </ul>   | 14       |
| Riverton-Belvidere Toll-Supported Bridge   | EVO/HDH/MEM | <b>Northwest &amp; Southwest Wingwalls Rehabilitation</b> <ul style="list-style-type: none"> <li>Design, TOA No. C-751A-1</li> <li>Construction, JOC No. T/TS-784A-001</li> </ul>   | 16       |
| Multiple Facilities and/or Commission-Wide | SJB/KMS     | <b>Capital Program Management Consultant (CPMC) &amp; Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project</b> <ul style="list-style-type: none"> <li>CPMC Services 2024 through 2028, C-502A-1N</li> </ul>  | 18       |
|  | HDH/SJB     | <b>Underwater Substructure Improvements Design – All Regions</b> <ul style="list-style-type: none"> <li>Design, C-782A</li> <li>Constructability Review, TOA C-788A-6</li> </ul>  | 18       |
|  | EVO/MEM     | <b>Exigent Substructure Masonry Rehabilitation</b> <ul style="list-style-type: none"> <li>TS-694B- Lumberville Raven Rock TSB</li> <li>TS-694C- Calhoun Street TSB</li> <li>TS-694D- Washington Crossing TSB</li> <li>TS-694E- Riverton- Belvidere TSB</li> </ul>   | 20       |
|  | WMC/KMS     | <b>Bridge Monitor Shelter Enhancements Program Development</b> <ul style="list-style-type: none"> <li>TOA No. C-771A-1</li> </ul>   | 20       |
|  | WMC/KMS     | <b>Electronic Surveillance/Detection System</b> <ul style="list-style-type: none"> <li>Network Video Management System (NVMS) Integrator Services, Contract No. DB-768A</li> </ul>  | 21       |
|  | CAS/KMS     | <b>Electronic Toll Collection</b> <ul style="list-style-type: none"> <li>Customer Service Center/Violation Processing Center Project, DB-584A</li> </ul>  | 21       |
|  | CAS/KMS     | <b>Electronic Toll Collection System Replacement</b> <ul style="list-style-type: none"> <li>Design, Build, and Maintain, DB-540A</li> </ul>   | 22       |
|  | WMC/KMS     | <b>Job Ordering Contracting Services</b> <ul style="list-style-type: none"> <li>Program Manager, C-727A</li> <li>T/TS-784A, JOC For Bridge, Highway and Civil Work- North Region</li> <li>T/TS-785A, JOC For Bridge, Highway and Civil Work- South Region</li> <li>T/TS-786A, JOC Services for Building and Facility Work- North Region</li> <li>T/TS-787A, JOC Services for Building and Facility Work - South Region</li> </ul> | 22       |

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### Project Manager Legend

WMC – M. Cane  
HDH – D. Hettema  
JRB – J. Bowers  
CLR – C. Rood  
VMF-Vincent Fischer  
EVO – E. Van-Otoo

### Program Manager Legend

KMS – K. Skeels  
SJB – S. Burke  
MEM – M. McCandless  
CAS – C. Stracciolini  
RJZ – R. Zakharia

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**  
**PROJECT STATUS REPORT**

| FACILITY | PM/PAM  | CONTRACT DESCRIPTION  | PAGE NO. |
|----------|---------|---|----------|
|          | HDH/MEM | <b>General Engineering Consultant</b> <ul style="list-style-type: none"> <li>2023-2024 Annual Inspections, C-757A</li> </ul>  | 23       |
|          | JRB/SJB | <b>Toll Plaza Restriping – All Regions</b> <ul style="list-style-type: none"> <li>TOA No. C-760A-6</li> </ul>   | 24       |
|          | CAS/KMS | <b>Traffic Engineering Consultant- 2021-2022/ 2023- 2024 Annual Reports</b> <ul style="list-style-type: none"> <li>TOA No. C-761A</li> </ul>  | 25       |
|          | JRB/CAS | <b>Traffic Count Program Upgrade</b> <ul style="list-style-type: none"> <li>DR-550A</li> </ul>  | 25       |
|          | CAS/KMS | <b>Electronic Toll Collection/Tolling-Task Order Consultant</b> <ul style="list-style-type: none"> <li>E6 MPR Testing, TOA No.C-770A-2</li> </ul>   | 26       |
|          | CAS/KMS | <b>Soft AET Program Management and Roadway Sign Replacement</b> <ul style="list-style-type: none"> <li>Phase 2 Design, TOA No. C-770A-3</li> <li>Construction, JOC No. T/TS-784A-4, I-78 TB</li> <li>Construction, JOC No. T/TS-784A-5, E-P TB</li> <li>Construction, JOC No. T/TS-784A-6, DWG TB</li> <li>Construction, JOC No. T/TS-785A-1, NH-L TB</li> <li>Construction, JOC No. T/TS-785A-2, T-M TB</li> </ul> | 26       |

*Facilities are listed South to North*

*The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager*

**Project Manager Legend**

WMC – M. Cane  
HDH – D. Hettema  
JRB – J. Bowers  
CLR – C. Rood  
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**Program Manager Legend**

KMS – K. Skeels  
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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025  
PROJECT STATUS REPORT**

**TRENTON- MORRISVILLE TOLL BRIDGE/LANGHORNE**

**SOUTHERN OPERATIONS & MAINTENANCE FACILITIES  
IMPROVEMENTS**

Preliminary, Final & Post Design Services  
Contract No. C-519A  
(RJZ/KMS)

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018, Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly, a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

Currently GF is providing Post-Design services for Contract T-519A by attending all project meetings, responding to requests for information, reviewing submittals, assisting in resolving conflicts in the field and clarifying the contract documents.

Construction Management/Construction Inspection Services  
Contract No. CM-519A  
(RJZ/KMS)

This contract is for Construction Management (CM) and Construction Inspection (CI) Services in connection with the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. Joseph Jingoli & Son, Inc. (JJS) was issued Notice of Award and Limited Notice to Proceed effective January 26, 2021.

JJS is currently conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services.

Construction  
Contract No. T-519A  
(RJZ/KMS)

Contract T-519A is a multi-phase, 4-year primary construction contract for the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. It was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of June 28, 2021. Notice of Award and Limited Notice to Proceed was issued to the Contractor on June 29, 2021; Notice to Proceed was made effective July 27, 2021 and a Pre-Construction Meeting was conducted on July 29, 2021.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **January 27, 2025 PROJECT STATUS REPORT**

At the **Trenton Morrisville** site, the Demarcation building construction is complete. Temporary electrical equipment has been sourced and installed as an attempt to overcome global supply chain delays associated with delivery of final electrical system components. The relocation of mission-critical infrastructure and utilities from the old Administration Building to the new Demarcation building is complete. New diverse telecommunication, electrical and gas services were completed and activated. Tolling system Bridge Host, Lanes Controllers and Daktronic Toll Plaza signs' cut overs were completed on April 21, 2023.

Temporary office trailers currently house our Toll Operations and are set-up with utilities, security devices and furniture for Commission use. Commission staff moved out of the old Administration Building on May 19, 2023, and its demolition was completed on October 27, 2023, exposing the toll plaza retaining wall. Demolition of the old generator and storage garage and removal of the temporary emergency power equipment activities are complete. Also, the demolition of the existing tunnel access stair tower is complete allowing for the construction start of the new Officer-In-Charge section of the new building. In the new administration building the contractor completed exterior wall waterproofing and brick façade installation is in progress. Interior partition walls, rough-in for Mechanical, Electrical and Plumbing activities continue throughout the building along with the installation of interior stair towers.

At the new maintenance garage location, the contractor completed footers, steel erection and metal roof deck, under-slab utilities' rough-in and storm water installation. Bottom concrete slab on grade was poured and the contractor is currently working on the perimeter wall installation, radiant floor piping and rough-in Mechanical Electrical and Plumbing throughout the building. Roofing and overhead door installation activities are also in progress.

At the **Langhorne site**, Final Inspection for the new maintenance building was made November 6, 2023, Punch List was issued November 15, Salt Operation and Building Occupancy commenced on November 20, 2023. Permanent emergency generator was received on April 18, 2023, contractor completed its installation on 8/14/24 and removed the temporary generators. Punch List work and commissioning efforts continued along with Close-Out of final construction details throughout the reporting period.

### **TRENTON MORRISVILLE TB ROADWAY PAVEMENT AND DECK SEALING IMPROVEMENTS**

Design  
Task Order Assignment C-788A-1  
(EVO/SJB)

This Task Order Assignment is for the design of the roadway pavement and bridge deck sealing improvements for the Trenton – Morrisville Toll Bridge facility. Notice to Proceed was issued to Traffic Planning and Design, Inc. (TPD) on January 8, 2024, and a Kick-Off Meeting was held with TPD on January 16, 2024. Final plans and specifications were submitted for bidding on May 3, 2024. The Construction Contract No. T-746A bids were received on June 6, 2024. TPD reviewed the bids for completeness.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **January 27, 2025 PROJECT STATUS REPORT**

The Construction Contractor was issued Notice to Proceed effective July 11, 2024. TPD is providing post-design phase services including Submittals and Request for Information (RFI) reviews and participating in various construction related meetings throughout the reporting period as necessary and working on the construction contract as built.

### **Construction Management/Construction Inspection Task Order Assignment C-772A-2 (EVO/SJB)**

Notice to Proceed was issued to KS Engineers, P.C. (KSE) for this Task Order Assignment effective June 4, 2024. KSE is providing CM/CI services for the Trenton – Morrisville Toll Bridge Roadway Paving and Deck Sealing Improvements project. KSE staff includes a full-time Resident Engineer, a full-time Construction Inspector, a part-time Scheduler, and a part-time Safety Inspector for the duration of the construction. Notice-to-Proceed for construction was issued on July 11, 2024, with substantial completion scheduled for October 31, 2024.

During this reporting period KSE continued tracking RFIs, submittals, shop drawings, and project correspondence along with on-site inspection of the contractor's ongoing construction activities. They also completed the red line as-builts which were then passed onto the design engineer for finalizing. KSE submitted in their Lessons Learned Report and continued uploading project related files into Share File

The contractor's fourth pay estimate was processed.

### **Construction Contract No. T-746A (EVO/SJB)**

At the June 24, 2024 Commission Meeting the Commissioners awarded construction Contract No. T-746A, Trenton – Morrisville Toll Bridge Roadway Paving and Deck Sealing Improvements, to Road-Con, Incorporated of West Chester, Pennsylvania for an amount not to exceed \$5,980,564.55. Road-Con was provided with Notice of Award and Limited Notice to Proceed effective June 25, 2024. Road-Con's full Notice to Proceed was issued effective July 11, 2024.

During this reporting period, Road-Con continued submitting in RFIs, correspondence, submittals, and shop drawings. Road-Con completed the installation of the Solar Powered "Curve Warning" sign at the top of the Rte. 1 to Rte. 29 NJ Exit Ramp on December 12, 2024 and as a result reached Contract Substantial Completion. Road-Con continued work on various remaining punch list items along with asphalt patching remediation at the following areas: PA Ramps E & H, NJ Ramps B, I, Y and PA Route 1 SB adjacent to Ramps E & A in the right lane and right shoulder (gore area).

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

## **PROJECT STATUS REPORT**

Road-Con's time extension request to February 10, 2025, due to delays associated with the acquisition of the material for the Solar Powered Dynamic Curve Warning Device Truck Rollover Right Curve sign was approved.

## **LOWER TRENTON TOLL – SUPPORTED BRIDGE**

### **LOWER TRENTON TSB TRUCK WARNING SYSTEM (PILOT) and NJ BRIDGE MONITOR SHELTER**

**Final Design**

**Task Order Assignment No. C-771A-7  
(SJB/KMS)**

Under Task Order Assignment No. C-771A-2 French & Parrello Associates provided conceptual design services for the development of a new pilot over height vehicle detection system for the New Jersey approach to the Lower Trenton TSB. The work of that assignment was completed with acceptance of the final Concept Report dated March 6, 2024.

This project includes the design and eventual construction of a Bridge Monitor Shelter on the New Jersey approach to the Lower Trenton Toll-Supported Bridge. Conceptual layouts of the proposed Shelter have been created in conjunction with the over height detection system layout. The concepts include the need to establish construction and property easements with the City of Trenton.

On May 14, 2024, the Commission provided French & Parrello Associated with Notice-to-Proceed for final design services for the development of a new over height vehicle detection system for the New Jersey approach to the Lower Trenton TSB. A project kickoff meeting was held on May 21, 2024. In June, FPA performed field inspections, utility verifications and submitted a Traffic Signal Removal Study Report. On August 9, 2024, FPA submitted their pre-final design submission. Comments were provided by DRJTBC on August 26, 2024. On September 4, 2024, Commission personnel met with City of Trenton personnel to discuss temporary construction and permanent property easements needed for this project. On September 20, 2024, FPA submitted their final design submission. On October 18, 2024, Commission Engineering and PSBS staff met with FPA to discuss the need to assure the specified LiDAR system can be directly integrated into our Genetec video management server. FPA is now having direct discussions with Genetec and the specified LiDAR vendor to confirm or modify the final design. On November 18, 2024, FPA submitted final plans. On November 22, 2024 this project was assigned to a JOC Contractor, Mount Construction, for pricing and construction in 2025 under contract No. T/TS-785A-004. On December 4, 2024, FPA attended an on-site Joint Scope of Work Meeting with the anticipated JOC Contractor to begin scoping and pricing efforts. DRJTBC attorneys are getting an appraisal for the two City of Trenton properties that are needed for temporary construction and permanent easements for the project.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **CALHOUN STREET TOLL – SUPPORTED BRIDGE**

### **DECORATIVE KNEE BRACE REPLACEMENT**

Design  
Task Order Assignment Contract No.C-788A-2  
(HDH/MEM)

On December 14, 2023, a Tractor Trailer crossed the CSTSB from Pennsylvania to New Jersey, and damaged five (5) end portal decorative brackets along the downstream truss.

Traffic Planning and Design, Inc (TPD) was provided with Notice to Proceed on February 27th, 2024 to design the removal and replacement of five (5) damaged ornamental cast iron portal frame brackets over the eastbound travel lane. These brackets are non-structural in nature, and the new portal frames will be replicas of the original ornamental cast iron brackets. It is anticipated that the new brackets will be cast from a mold made from an existing bracket, and part of TPD's task is finding foundries that can mold and produce the castings required. TPD submitted the final design and responded to interim submission comments from the Commission.

A Scope meeting with the Contractor (AP construction) was held on-site on November 19<sup>th</sup>. A cost proposal is pending from the Contractor (T/TS-787A-005).

## **SCUDDER FALLS TOLL BRIDGE**

### **SCUDDER FALLS BRIDGE REPLACEMENT PROJECT**

Final Design  
Contract No. C-660A  
(SJB/KMS)

During the reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued to provide design input on the under-bridge inspection rail issue.

Construction  
Contract No. T-668A  
(SJB/KMS)

The remaining open permit-related issue is that the Bucks County Soil Conservation District Office has not yet signed-off on closeout of the National Pollutant Discharge Elimination System (NPDES) and Erosion and Sediment Control (E&S) permits. Sufficient grass growth within the project corridor has yet to be established, and minor areas of re-seeding took place during the reporting period. Since sufficient grass establishment has not yet been achieved in all areas of the project, a final inspection with the BCCD will be scheduled after the next grass-growing period in the Spring of 2025.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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PROJECT STATUS REPORT**

## **DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION**

Oversight of Final Design  
Task Order Assignment No. C-502A-1M  
(SJB/KMS)

AECOM has provided DMC services throughout the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A under Task Order Assignment C-502A-2I. The remaining unexpended funds in Task Order Assignment C-502A-2I have been transferred over to Task Order Assignment C-502A-1M and Task Order Assignment C-502A-2I has been closed out. Remaining DMC services on the Scudder Falls Project will be completed under the C-502A-1M Task order Assignment.

The remaining DMC Services include support to the Commission in the following and assistance with various project close-out activities:

**Environmental Permitting** – A final inspection will be performed by the Bucks County Soil Conservation District (BCSCD) in the Spring of 2025 in order to obtain final acceptance of all BCSCD Permitting work. Once BCSCD final acceptance is received, Permit Completion Forms will then be sent to the BCSCD, PADEP and the USACE. This will close-out all outstanding permitting work associated with the project other than the continued five-year monitoring period for the PA Wetlands Mitigation Site.

**Environmental Monitoring Services** – Continuous services were provided throughout construction to meet project permit requirements. Year 2 monitoring activities for the PA Wetlands Mitigation Site, by ACT Engineers will continue through 2028. This includes monthly monitoring well readings of the groundwater levels within the wetlands site. Wetlands Monitoring Report #4 was submitted to US Army Corps of Engineers for their review on December 19, 2024.

**Right of Way Transfers** – Working with Commission staff and attorneys to transfer certain property and easements to NJDOT, PennDOT and Lower Makefield Township. These properties and easements were acquired by DRJTBC to construct the project but are located within jurisdiction of these other agencies or municipalities.

**Contracts C-660A and T-668A Progress Support** - Support of open issues resolution to achieve project acceptance by the Bucks County Soil Conservation District in Pennsylvania.

DMC Services for these remaining efforts occur on a sporadic as-needed basis

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **WASHINGTON CROSSING TOLL- SUPPORTED BRIDGE**

### **WASHINGTON CROSSING BRIDGE REPLACEMENT**

#### **PRELIMINARY ENGINEERING AND ENVIRONMENTAL DOCUMENTATION FOR THE WASHINGTON CROSSING BRIDGE REPLACEMENT**

**Contract No. C-697A  
(WMC/KMS)**

At the June 24, 2024 Commissioners Meeting, the Commission awarded Contract No. C-697A, to HDR Engineering, Inc. of Philadelphia, PA. HDR Engineering and their team of sub-consultants are providing preliminary engineering and environmental documentation type services in support of the analysis of improvement alternatives for the Delaware River crossing between Upper Makefield Township, PA and Hopewell Township, NJ.

Throughout the reporting period, work involved numerous meetings in support of public involvement, lead agency designation and DVRPC's Travel Improvement Model. The Washington Crossing Bridge Alternatives Analysis specific website ([www.washingtoncrossingbridge.com](http://www.washingtoncrossingbridge.com)) was launched on December 3, 2024. The consultant provided a draft project purpose and need statement as well as updates to the stakeholders list. Other activities included developing load ratings for the existing bridge, analyzing traffic data, conducting topographic surveys as well as desktop research in support of the establishing project regulatory obligations, wetland delineation and crash data.

#### **WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE PENNSYLVANIA OVERSIZE VEHICLE PROTECTION STRUCTURE EVALUATION & DESIGN**

**Design  
Task Order Assignment No. C-769A-5  
(VMF/SJB)**

Traffic Planning and Design, Inc. (TPD) is providing Professional Engineering Services for the evaluation and design of the recently damaged Oversize Vehicle Protection Structure (Structure) on the Pennsylvania approach to the Washington Crossing Toll-Supported Bridge.

TPD has performed field views with Engineering staff to assess the situation and has prepared construction documents for the complete replacement of the structure. These construction documents were issued to the Commission's Job Order Contractor, Mount Construction through the Gordian System, on October 21, 2024 to provide a price proposal. A Joint Scope Meeting was held with TPD and Mount Construction at the site on October 25, 2024. Mount Construction is preparing a price for the work.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025  
PROJECT STATUS REPORT**

## **NEW HOPE-LAMBERTVILLE TOLL-SUPPORTED BRIDGE**

### **NH-L TSB REHABILITATION**

Design  
Contract No. C-694A  
(MEM/SJB)

At the February 27, 2023 Commissioners Meeting, the Commission awarded Contract No. C-694A, New Hope - Lambertville Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ for an amount not-to-exceed \$1,895,132.27. GPI was provided with Notice of Award and Limited Notice to Proceed on February 28, 2023. GPI was then issued a Full Notice to Proceed on March 22, 2023 with the execution of the Agreement with the Commission.

The construction Contract was awarded at the Commission's November 2023 meeting. GPI continued to provide post-Award services including submittal and request-for-information reviews and responses during the reporting period. GPI is also providing design services and support of the span 2 pin replacement work.

Construction Management/Inspection Services  
Contract No. CM-694A  
(MEM/SJB)

At the November 20, 2023 Commission Meeting, authorization was granted to award the Construction Management/Construction Inspection Services contract (CM-694A) to Urban Engineers, Inc. (Urban) of Philadelphia for the not-to-exceed amount of \$1,209,96.08. Urban Engineers, Inc. of Philadelphia was issued Notice of Award and a Limited Notice to proceed effective November 21, 2023. A project kick-off meeting has held on November 30, 2023. The full Notice to Proceed was issued December 21, 2023 with the execution of the Agreement with the Commission.

The Contractor's on-site mobilization activities commenced on Tuesday January 23, 2024. The Contractor has completed the Stage 1 & 2 work. The stage 3 work is nearly complete; however, the repair and replacement of a deteriorated truss connection pin has delayed the completion of stage 3. Urban continues to provide CM/CI services for the project, including CM/CI services for the emergent pin replacement work.

Construction  
Contract No. TS-694A  
(MEM/SJB)

The Construction Contract was Awarded to Anselmi & DeCicco, Inc. (A&D) of Maplewood, NJ for a not-to-exceed amount of \$25,072,471.06 at the Commission's November

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **PROJECT STATUS REPORT**

2023 Meeting. LNTP provided November 20 ,2023 and Full Notice to Proceed on December 20, 2023.

The Phase 1 construction, including the painting of the upstream truss, was completed in June 2024. The Phase 2 Construction for the installation of the temporary pedestrian walkway placed on the bridge deck was completed in July 2024. The Contractor is currently completing the Phase 3 work; however, the repair and replacement of a deteriorated truss connection pin has delayed the completion of stage 3. Painting operations have been completed with the exception of final touch-up work. The walkway panels have been installed and all of the pedestrian handrail sections have been installed. Vehicular traffic on the bridge is still in the Pennsylvania-bound direction only. Base contract work including architectural Lighting components, wire installation and connections, and overhead work platform removal continued throughout the reporting period.

As presented at the September Commissioners Meeting, significant deterioration to a pin connection in span 2, panel point 4, was discovered after the blast cleaning operations in mid-August 2024. Ultrasonic testing of the pin found anomalies in the cross section of the pin, which could be classified as cracking. This led to the decision to replace the pin under emergent conditions using the process described below. It should be noted that all other pins on the bridge immediately underwent ultrasonic testing, with negative results on all pins.

Considerable coordination took place between the Commission staff, Engineer of Record, the Construction Management Resident Engineer and Construction Inspector, the General Contractor and their Engineer to identify the solution to this issue. The Contractor's temporary support designer, EIC, has designed and detailed a friction collar support. The Contractor's fabricator, Pellet Welding, has completed the fabrication of the collar and clamping elements. The temporary collar components were delivered to the site and the installation of the temporary friction collar was completed on 11/27/2024. Pedestrian traffic was then moved to the new walkway on the same day at noon time, one and one-half (1-1/2) weeks ahead of projected completion; traffic remains in one (1) lane into Pennsylvania until the full pin replacement can take place. In early to mid-January, after the holiday season, the bridge will be required to be closed for the pin replacement activities. The bridge closure is anticipated to last as long as two (2) weeks. Community coordination from initial notification of the issue to date has taken place with the town of New Hope and the city of Lambertville officials and business community representatives.

## **NEW HOPE-LAMBERTVILLE TOLL BRIDGE**

### **NEW HOPE-LAMBERTVILLE TOLL BRIDGE STONE VENEER REPLACEMENT**

**Design**

**Task Order Assignment No. C-704A-2  
(MEM/KMS)**

At the end of March 2019, a section of the stone veneer façade at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) came loose and separated from the structural abutment. Greenman-Pederson, Inc. (GPI) was given the task to investigate the cause and

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

## **PROJECT STATUS REPORT**

determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7<sup>th</sup>, 2019. The report was finalized 7/15/2019. Preliminary design/repair documents were received 8/9/2019 and reviewed by 8/23/19. Final design documents were received electronically on 9/13/2019. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment facade.

The initial and revised construction costs prepared by one of the Commission's Job Order Contractors, RCC Builders & Developers (RCC) were both excessive. Therefore, the design documents have been provided to our Job Order Contractor, Mount Construction, to provide a construction cost for this work.

The project was repackaged and issued to our other Job Order Contractor, Mount Construction. After performing a field view with Commission staff, Mount Construction developed a cost estimate for review. The Job Order Contract with Mount Construction was executed on 7/25/2024. GPI continues to provide construction support services for this work

Construction Inspection Services  
Task Order Agreement No. C-772A-3  
(VMF/MEM)

This Task Order Assignment is for providing Construction Inspection services for the New Hope-Lambertville Toll Bridge Stone Veneer Replacement. KS Engineers, P.C. (KSE) was provided with their Notice to Proceed effective June 4, 2024. KSE has provided a full-time Construction Inspector for the duration of the construction.

Construction  
Job Order Contract No. TTS-735A-13  
(VMF/MEM)

This Job Order Contract for an amount not-to-exceed \$347,793.77 is to reinstall the missing stone veneer at the north end of the east (NJ) abutment, to install anchors in areas identified as potentially unstable, and perform various other maintenance repairs to prevent future deterioration of the stone veneer at both east (NJ) and west (PA) abutments. This contract also includes the removal and storage of the stone veneer from a portion of the north and south abutment walls adjacent to the Pennsylvania abutment backwall to investigate the cause of this backwall rotation toward the bridge.

The project was issued to Job Order Contractor, Mount Construction with Notice to Proceed issued August 7<sup>th</sup>, 2024. A preconstruction meeting was held on August 14, 2024, and work began on the Pennsylvania abutment walls on August 26, 2024. The Commission's ESS group removed one camera from the PA abutment north wall and removed the wire feed to this

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

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camera and two (2) additional cameras near the westbound approach to the toll plaza. The ESS group also removed the wire feed and conduit on the PA abutment back to the Tee junction box attached to the south parapet wall. These cameras will be rewired, and the removed camera temporarily reinstalled at a later date by the ESS group. The stone veneer was removed from the north and south abutment walls exposing a diagonal crack in the abutment backwall, revealing the cause of the backwall rotation. The stone veneer removed from the abutment walls were stored near the PA abutment on Commission property to be reused on this abutment walls after the abutment backwall issue is corrected. Mount Construction drilled holes and installed anchor bolts in designated stone veneer block at both the Pennsylvania and New Jersey abutments. Mount also sealed the longitudinal joints at both approaches and performed epoxy crack sealing of various cracks on the approach parapets. The granite stone that will replace the missing stone on the NJ abutment has been delivered and will be installed pending appropriate ambient temperatures.

### **NH-L TB ALL ELECTRONIC TOLLING (AET) CONVERSION DESIGN**

Contract No. C-754A  
(CAS/ KMS)

Rummel, Klepper & Kahl, LLP (RK&K) submitted the pre-final plans, specifications and estimate. Commission and CPMC Staff reviewed the pre-final submission and comments were provided to RK&K. The Commission, CPMC and RK&K met to discuss the review comments and provide clarification as needed.

Commission Staff discussed the potential of combining the New Hope – Lambertville Toll Bridge AET Conversion project with the Pennsylvania bridge abutment backwall replacement project. Given the proximity of these projects to each other and that they involve similar contractor services, combining the projects would reduce construction impacts to the traveling public, completing the work more efficiently. This concept was then discussed with RK&K and TPD, the engineer of record for the abutment backwall replacement design. TPD is preparing final plans and specifications that will be integrated into the current construction documents for AET project.

### **CENTRE BRIDGE- STOCKTON TOLL-SUPPORTED BRIDGE**

#### **CB-S TSB BEARING & BRIDGE SEAT REHABILITATION**

Design  
Task Order Assignment No. C-769A-2  
(HDH/MEM)

During the biannual inspection of the toll supported bridges, the Commission's General Engineering Consultant (GEC) identified several areas that require repair at the Centre Bridge-Stockton Toll- Supported Bridge (CBSTSB). The areas of concern are identified as loose, missing and/or bent anchor bolts at the truss and sidewalk bearings with associated spalls in the bridge seats resulting in loss of bearing area. Additional areas of repair are identified at the deck joints and bridge seats of the single span bridge over the Canal at the west approach of CBSTSB.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

### **PROJECT STATUS REPORT**

Traffic Planning and Design, Inc (TPD) was provided with Notice to Proceed on December 13, 2022, for the design of the repairs. An inspection crew from TPD started an in-depth field inspection the week of January 9, 2023, for the purposes of determining the approach to the design and construction of the repairs. A Preliminary Condition Assessment Report (CAR) on the CBSTB conditions was submitted the end of January 2023.

A Draft CAR for the approach structure to the CBS-TSB bridge (York Road over the PA Canal) was submitted February 14<sup>th</sup>, 2023 and was reviewed by Engineering. In addition to the CAR, TPD has provided a Load Rating Analysis for this structure. The Preliminary Load Rating was received by the Commission on March 30<sup>th</sup>, 2023 and has been reviewed. The final Load Rating Report was accepted the end of May, 2023.

Preliminary assessment reports for the structure over the canal, and for the main river bridge have been received, reviewed, and accepted. Recommendations from this report will be incorporated into a future project for rehabilitation of the bridge.

Final design documents for the stringer bearing repairs on the main river bridge as well as miscellaneous pier bearing repairs are complete.

The final design construction documents have been provided to a Job Order Contractor who will provide a construction cost under a Job Order Contract.

## **LUMBERVILLE-RAVEN ROCK TOLL-SUPPORTED BRIDGE**

### **L-RR TOLL-SUPPORTED PEDESTRIAN BRIDGE CONCEPT DESIGN FOR ARCHITECTURAL LIGHTING & ELECTRONIC SURVEILLANCE/DETECTION SYSTEM INSTALLATION**

Concept Design

Task Order Assignment No. C-771A-4  
(JRB/SJB)

Under this Task Order Assignment (TOA) the Consultant, French & Parrello Associates (FPA) with lighting design subconsultant Domingo Gonzales Associates (DGA), is providing professional consulting services to develop concept designs for both an Architectural Lighting System (ALS) and an Electronic Surveillance/Detection System (ESS) on the bridge. These concept designs include investigating the feasibility and practicality of an ALS and an ESS that require minimal equipment located on-site and connect via the Commission's WAN to another facility that would contain any necessary servers or equipment. Due to the lack of both property and buildings, and the picturesque landscape, the Commission would like the systems to be designed to utilize the smallest amount of space possible for back-end equipment located on-site, and any equipment cabinets or other necessary equipment on site should be in a context sensitive containment unit.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

## **PROJECT STATUS REPORT**

A kickoff meeting was held with Commission Staff, representatives of FPA & DGA, via MS Teams on September 27, 2023. A site visit was held on October 5, 2023. Draft concept reports for the ALS and ESS systems were submitted on November 19<sup>th</sup>. A progress meeting was held on November 22, 2023.

A revised draft concept report was submitted in mid-January and review comments were provided back to FPA/DGA. A progress meeting was held on February 15, 2024. A revised concept report was submitted on February 29, 2024. A meeting was held on March 20 with the Executive Director and several DEDs as well as Public Safety & Bridge Security (PSBS). FPA working with DGA, submitted a revised Draft Concept Report to incorporate feedback from the ED, PSBS, and Engineering staff, which is currently under review.

## **UHLERSTOWN-FRENCHTOWN TOLL-SUPPORTED BRIDGE**

### **UHLERSTOWN-FRENCHTOWN TSB REHABILITATION**

Design

Contract No. C-642A

(MEM/KMS)

At the January 29, 2024 Commissioners Meeting, the Commission awarded Contract No. C-642A, Uhlerstown - Frenchtown Toll-Supported Bridge Rehabilitation Design to WSP USA, Inc. (WSP) of Exton, PA for an amount not-to-exceed \$1,771,189.56. WSP was provided with Notice of Award and Limited Notice to Proceed on January 29, 2024. A project Kick-Off meeting was held on February 6, 2024.

WSP submitted Final Design Bid Documents, after which, project TS-642A was advertised for bid on 10/22/2024. Four (4) bids were received by the Commission on 11/26/2024, which were reviewed by the Engineer-of-Record, the Contract Compliance Department and Commission Counsel. All reviewers found the bids to be responsible and in compliance with the Bid Documents.

Construction Management/Inspection Services

Contract CM-642A

(MEM/KMS)

At the December 2024 Meeting, the Commission awarded Contract No. CM-642A, Construction Management/Inspection Services for the Uhlerstown-Frenchtown Toll-Supported Bridge Rehabilitation Project, to Urban Engineers, Inc. of Cherry Hill, NJ (Urban) for a not-to-exceed amount of \$1,587,138.62. Urban was provided with Notice of Award and Limited Notice to Proceed effective December 23, 2024. Urban will submit their Certificates of Insurance for Commission approval, after which the contract agreement can be signed and a full notice to proceed issued by the Commission.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **January 27, 2025 PROJECT STATUS REPORT**

Construction  
Contract No. TS-642A  
(MEM/KMS)

At the December 2024 Meeting, the Commission awarded Contract No. TS-642A, Uhlerstown-Frenchtown Toll-Supported Bridge Rehabilitation, to Anselmi & DeCicco, Inc. of Maplewood, NJ (Anselmi) for a not-to-exceed amount of \$22,216,237.00. Anselmi was provided with Notice of Award and Limited Notice to Proceed effective December 23, 2024. Anselmi will submit their Certificates of Insurance for Commission approval, after which the contract agreement can be signed and a full notice to proceed issued by the Commission.

### **I-78 TOLL BRIDGE**

#### **I-78 TB JOINT REHABILITATION & MISCELLANEOUS WORK**

Design and Construction Inspection  
Task Order Assignment No. C-769A-4  
(WMC/SJB)

Traffic Planning & Design, Inc. (TPD) submitted a draft needs assessment report including rehabilitation alternatives for I-78 approach pavement deterioration, I-78 bridge over County Route 519 deck deterioration, and the pavement within the open road tolling (ORT) lanes at the I-78 Toll Bridge. The first two (2) of these items have been completed. TPD continued to provide counsel to GPI in support of the plans and specifications for implementation of pavement repairs within the ORT lanes and scheduled to be performed by Crisdel Group as part of Contract T-766A.

#### **I-78 TB NEW JERSEY ROADWAY REHABILITATION AND POWER & COMMUNICATION INFRASTRUCTURE UPGRADES**

Design  
Contract No. C-766A  
(CLR/SJB)

This Contract is for professional consultant design services to include verification of condition assessment, preliminary and final design, and post-design services for the rehabilitation of the I-78 New Jersey Approach Roadway and reassessment of the preliminary design documents associated with the I-78 Power and Communication Infrastructure Design Services as developed by Arora and Associates, P.C. in October 2022 along with the preliminary and final design and post design services for the I-78 Power and Communication Infrastructure Design.

Arora and Associates, P.C. was issued a Notice of Award and Limited Notice to Proceed effective May 23, 2023. A project kick-off meeting was held with Arora on May 31, 2023. The Contract was fully executed on June 20, 2023, with full Notice to Proceed effective June 22, 2023.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

## **PROJECT STATUS REPORT**

The Construction Contractor was issued Notice to Proceed effective March 22, 2024. Arora continues providing post-design phase services including Submittals and Request for Information (RFIs) reviews and participating in various construction related meetings throughout the reporting period.

Construction Management/Construction Inspection  
Contract No. CM-766A  
(CLR/SJB)

At the February 26, 2024 Commissioners' Meeting, the Commission awarded Contract No. CM-766A, Construction Management/Construction Inspection Services for the I-78 New Jersey Roadway Rehabilitation and Power & Communication Infrastructure Improvements Project to Greenman-Pedersen, Incorporated (GPI) of Bridgewater, New Jersey for an amount not-to-exceed of \$2,405,208.16. GPI was provided with the Contract Notice of Award and Limited Notice to Proceed effective February 27, 2024. GPI's full Notice to Proceed was issued effective March 22, 2024.

GPI's current staff includes a full time Resident Engineer, two (2) full time Assistant Resident Engineers, one (1) full time Inspector/Office Engineer, one (1) full time Inspector and one (1) part time Project Manager. A part time scheduler and part time safety consultant, both from Envision, Inc. are providing schedule update reviews and independent on-site safety inspections respectively as needed.

During this reporting period, GPI conducted and documented the Contract No. T-766A Progress Meetings Nos.17, 18 and 19; processed the contractor's ninth pay estimate; developed the contractor's Unforeseen Allowance Reduction No. 1; continued developing the red line as built and continued tracking and filing RFIs, correspondence, submittals, and shop drawings, along with on-site inspection of the contractor's ongoing work. GPI's subconsultant Envision reviewed and commented on the contractor's bi-weekly CPM schedule updates and performed bi-weekly on-site independent safety inspections of the contractor's work.

Construction  
Contract No. T-766A  
(CLR/SJB)

At the February 26, 2024 Commissioners' Meeting, the Commission awarded Contract No. T-766A, I-78 New Jersey Roadway Rehabilitation and Power & Communication Infrastructure Improvements to Crisdel Group, Incorporated (Crisdel) of South Plainfield, New Jersey for an amount not-to-exceed \$23,530,677.00. Crisdel was provided with Notice of Award and Limited Notice to proceed effective February 27, 2024. Crisdel's full Notice to Proceed was issued effective March 22, 2024.

During this reporting period, Crisdel participated in the Contract No. T-766A Progress Meetings, and continued submitting in RFIs, correspondence, submittals, and shop drawings. Crisdel and their sub-contractor Tiffany Electric continued field work consisting of completing

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **PROJECT STATUS REPORT**

splicing the new electric and fiber cables into the new equipment, completing the installation of all of the ESS cameras and prepping them to be able to be tied into the Commission's Genetec System, completing the stand by generators' start up and testing at Springtown Road, Carpentersville Road and Edge Road electric service locations, began working on the drainage improvements behind the sound wall which runs along the Morgan Hill to I-78 Westbound on ramp, , began working on punch list items, began installing topsoil and seeding along the edge of both the left and right shoulders of I-78 and the median turnarounds, and continued the installation of the turf pavers and stone driveways for each of the new camera pole locations.

## **RIVERTON-BELVIDERE TOLL-SUPPORTED BRIDGE**

### **NORTHWEST & SOUTHWEST WINGWALLS REHABILITATION**

Design

Task Order Assignment No. C-751A-1  
(HDH/MEM)

The masonry wingwalls at the northwest and southwest corners of the Riverton – Belvidere Toll Supported Bridge needed repair, rehabilitation, or replacement. The walls exhibited vertical misalignment, areas of bulging stones, missing mortar and water staining because of water seeping through the wall. The sidewalk along the high side of the northwest wall exhibited signs of settlement and the concrete monument on the high side of the wall settled and rotated.

Traffic Planning and Design, Inc (TPD) was provided with Notice to Proceed on June 16, 2021 for design services to address the wall conditions. On Wednesday, June 23, 2021, a Kick-Off meeting was held. TPD submitted an initial draft Alternatives Analysis Submission report the beginning of September. A meeting was held on October 14, 2021, to review the proposed solutions in the report and discuss any other future alternatives.

A revised analysis report was submitted on November 5, 2021. This report included an interim recommendation to monitor the northwest wingwall for further movement at three-month intervals for a year. A meeting was held with TPD on November 17, 2021 to discuss this recommendation, and TPD was given the go-ahead to start the survey-based monitoring work on November 18, 2021.

An initial Survey of the Northwest wingwall was performed by Navarro & Wright, subconsultant to TPD, on December 1, 2021. Reflective targets and plates were attached to the wall. The next monitoring was performed early February, with negligible changes noted. The monitoring in May 2022 again noted minor changes. The monitoring report from August 3<sup>rd</sup> registered minor changes from the previous report as well. Comparing the results of August 2022 to the December 2021 baseline, it appears there is active movement of the wall.

As a result, TPD was authorized to proceed with the Phase 2 wall rehabilitation design on November 29, 2022. Project design plans were finalized in December 2023 and issued to a JOC Contractor for pricing and construction in 2024. Construction began in July 2024 and the contractor finished the last item, waterproofing the masonry walls, in early November. As-built

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

## **PROJECT STATUS REPORT**

plans are being prepared by the Construction Inspector and the design engineer and are expected in January 2025.

Construction

Job Order Contract No. TTS-784A-001

(HDH/MEM)

A Joint Scope of Work Meeting was held on January 11, 2024. Personnel from TPD, Job Order Contractor Mount Construction, JOC Program Manager Gordian and the Engineering Department met on-site at the RBTBSB. A follow-up Teams meeting was held on January 19<sup>th</sup>, 2024. Mount Construction provided a cost proposal via several review iterations, which has been finalized with the JOC Program Manager Gordian Group.

This Job Order Contract was awarded to Mount Construction Company, Inc. on June 20, 2024 for an amount not-to-exceed \$449,748.88 for the rehabilitation of the Northwest (NW) and Southwest (SW) wingwalls at the Riverton-Belvidere, Pennsylvania bridge approach. This contract includes the removal of the existing concrete wall cap, stone masonry where the wall has bulged and resetting the stone and replacing the wall cap including a new moment slab on the NW wingwall. Work at the NW wingwall also includes removing and resetting the railing on top of the NW wingwall, sidewalk replacement, blast cleaning, repointing, and applying a waterproofing agent on the wall. The SW wingwall work includes the blast cleaning, repointing, and applying a waterproofing agent. The work on the roadway adjacent to the SW wingwall includes construction of a concrete trough, asphalt curb, and minor paving immediately adjacent to the wall to address drainage issues.

No progress meetings were held during this reporting period progress. Mount Construction addressed all of the items on the generated punch list as of December 10, 2024 and met with the adjacent property owner to ensure the site is restored to a satisfactory condition. Per the request of the property owner, Mount will monitor the site in the spring of 2025 to determine whether reseeded is required.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025  
PROJECT STATUS REPORT**

## **MULTIPLE FACILITIES AND/OR COMMISSION-WIDE**

### **CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANAGEMENT CONSULTANT (DMC) SERVICES FOR CAPITAL IMPROVEMENT PROJECTS**

#### **CPMC SERVICES THROUGH DECEMBER 31, 2028**

**Task Order Assignment No. C-502A-1N  
(SJB/KMS)**

Task Order Assignment No. C-502A-1N was authorized on April 8, 2024 for the continuation of Capital Program Management Consultant (CPMC) Services through December 31, 2028. The budget currently authorized for this assignment is anticipated to cover full-staff CPMC Services through December 31, 2025. Services under this Task Order Assignment from January 1, 2026 through December 31, 2028. Under Task Order Assignment 502A-1M, AECOM continues to provide Capital Program Management Consultant (CPMC) Staff Augmentation Services for delivery of the Commission's Capital Program. AECOM is currently providing four (4) full-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program.

CPMC staff will continue to provide support to the Commission in advancing the Capital Program in the following areas: procurement assistance, scheduling and cost control, programming/planning, Project Management, Program Area Management, technical support, design oversight and support, construction oversight and support, and oversight and support of the Job Order Contract (JOC) construction work, all including coordination with multiple Commission departments outside of Engineering.

#### **UNDERWATER SUBSTRUCTURE IMPROVEMENTS DESIGN – ALL REGIONS**

**Design  
Contract No. C-782A  
(HDH/SJB)**

IH Engineers, P.C. of Princeton, New Jersey was awarded this contract and given full notice to proceed with the delivery of the executed agreement on August 18, 2023. In 2021 the Commission performed the 5-year interval underwater inspections of each of its river crossing bridges, to meet National Bridge Inspection Standards (NBIS) requirements. The findings of these inspections identified the need for bridge substructure repair and/or rehabilitation of existing scour remediation measures at bridge substructures below the water level. IH's scope is to prepare draft **Condition Assessment Report (CAR)** and a draft **Substructure Foundation Report (SFR)** that will include the substructures all of the Commissions main river bridge crossings. Where the CAR will outline the need for repairs and at which bridges, the SFR will be used as a source of information regarding the foundations and its susceptibility to flooding damage for the Commission in the future. Bi-weekly progress meetings are scheduled with the consultant.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

## **PROJECT STATUS REPORT**

IH's subconsultants GPI and JMT have completed the in-depth field inspections for the preparation of the CAR and SFR. Draft CAR and SFR documents have undergone the submittal/review cycle between Commission staff and IH Engineers prior to meeting with NJDEP. A pre-application meeting with NJDEP was conducted on April 2, 2024 to review potential grout bag repair methods included in the CAR. NJDEP does not allow this method of construction in an underwater environment that is not completely "dry". Alternate repair methods are being developed by IH as the CAR continues to be progressed. IH is finalizing their reports and working on the preliminary design to support the effort to acquire the necessary permits.

IH has continued to work on both the **CAR** and **SFR**. A copy of both reports has been forwarded for constructability review under task order C-788A-6. Task Order Consultant TPD and their subconsultant Childs Engineering has performed a peer-review of the documents for four (4) bridges in the **CAR**. A meeting between Engineering and IH was held November 22<sup>nd</sup> to discuss Commission and TPD/Childs comments on the **SFR**. Revised pages of the SFR were received late December and are currently under review by Commission staff and TPD/Childs.

## **CONSTRUCTABILITY REVIEW OF UNDERWATER SUBSTRUCTURE IMPROVEMENTS – AL REGIONS (C-782A)**

Design

Task Order Assignment No. C-788A-06  
(HDH/SJB)

Under the standing C-788A Structural/Civil Task Order Agreement, Traffic Planning and Design, Inc. (TPD) along with their sub-consultant Childs Engineering will perform a constructability review of the design of the underwater pier repairs being prepared under Contract C-782A. TPD was provided with the full Notice-to-Proceed date of October 21, 2024.

On August 19<sup>th</sup> a pre-proposal/scoping meeting was held with TPD and Childs Engineering to discuss a peer review of IH's C-782A Condition Assessment Report (CAR) with emphasis on constructability. This report contains recommendations for underwater and scour remediation repairs to the main river bridge piers at each river crossing.

The CAR and FAR were delivered to TPD who provided a submittal of the draft constructability review for the C-782A contract Condition Assessment Report on November 27<sup>th</sup>, 2024. This report was reviewed by Commission staff, and a meeting was held with TPD and Childs to discuss findings. A review workshop with IH is anticipated in January.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**  
**PROJECT STATUS REPORT**

## **EXIGENT SUBSTRUCTURE MASONRY REHABILITATION**

Construction Contracts No:

TS-694B – Lumberville-Raven Rock TSB Exigent Substructure Masonry Rehabilitation

TS-694C – Calhoun Street TSB Exigent Substructure Masonry Rehabilitation

TS-694D – Washington Crossing TSB Exigent Substructure Masonry Rehabilitation

TS-694E – Riverton-Belvidere TSB Exigent Substructure Masonry Rehabilitation  
(EVO/MEM)

These contracts are for the rehabilitation of existing masonry joints at the abutments, piers, and retaining walls at four (4) locations as directed by the Commission. These exigent substructure masonry rehabilitation projects are an extension of the TS-694A - New Hope – Lambertville Toll-Supported Bridge Rehabilitation Design. This work includes the cleaning and repointing of existing masonry joints, the removal and salvaging existing masonry, constructing mortar beds, placing stones back in their original locations, and repointing courses on piers, abutments at designated locations as directed by the Commission. Torrado and the inspector communicated daily and recorded the linear footage of repointing on each face the substructure units.

The contractor, Torrado Construction began work at the first bridge site, Lumberville-Raven Rock on July 23, 2024, and was substantially complete on October 9, 2024. Torrado completed the spall repair located at the bottom of the Pier 2 nose at Lumberville-Raven Rock on November 11, 2024 once the additional spall repair material ordered was available and completed the repointing at Pier 4 at the Calhoun Street bridge on November 13, 2024.

Torrado did not return to the project site after November 13, 2024 due to decreasing temperatures. The project will resume in the spring of 2025 when the temperature is consistently 40 degrees and above, which is more conducive for successful repointing work.

## **BRIDGE MONITOR SHELTER ENHANCEMENTS PROGRAM DEVELOPMENT**

Task Order Assignment No. C-771A-1  
(WMC/KMS)

French & Parrello Associates, P.A. and their sub-consultant, USA Architects, Planners + Interior Designers are developing a system-wide program to enhance the Commission's inventory of bridge monitor shelters. Work involved preparing the program needs assessment, as discussed during the April 22nd meeting with Commission staff, and continued through the reporting period. A revised site constraints analysis was submitted addressing previously provided comments from the Commission. Additionally, the Commission received revised drawings for the primary and satellite shelter prototypes.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 27, 2025  
PROJECT STATUS REPORT

## ELECTRONIC SURVEILLANCE / DETECTION SYSTEM NETWORK VIDEO MANAGEMENT SYSTEM (NVMS) INTEGRATOR SERVICES Contract No. DB-768A (WMC/KMS)

Dynamic Security, LLC (dba Secuni) continued to provide maintenance services of headend type equipment in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security Department, who operates the system from the Control Centers located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey and the New Hope-Lambertville Toll Bridge facility in New Hope, Pennsylvania.

## ELECTRONIC TOLL COLLECTION CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT Contract No. DB-584A (CAS/KMS)

Commission Staff are working with the New Jersey E-ZPass Customer Service Center (NJ E-ZPass CSC) provider, Conduent, to implement IAG Interface Control Document (ICD) version 1.60. This will allow CSCs to receive data and process transactions from other transponder protocols such as SeGo and 6C, in addition to the current TDM protocol, as well as other functionalities. After testing is completed with all agencies within the NJ E-ZPass CSC and the Inter Agency Group Hub, go-live will be scheduled.

Conduent continues to develop the **real time digital payment function** at the NJ E-ZPass CSC for toll by plate customers. Conduent revised the terms and conditions that will be displayed on the NJ E-ZPass website, and they are being reviewed by the NJTA. Conduent has released this functionality into the NJ CSC software, and they are proceeding with testing it through a small group of individuals.

For the **NJ E-ZPass CSC Services re-procurement**, the New Jersey Turnpike Authority (NJTA) awarded the agreements at their Board Meeting. The NJTA is addressing a procurement challenge.

The NJTA, as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025  
PROJECT STATUS REPORT**

## **ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT**

**Design, Build and Maintain**

**Contract No. DB-540A**

**(CAS/KMS)**

TransCore completed the preparation of the remaining seven (7) toll plazas for the installation of the Encompass E6 multiprotocol reader. This included installing the cabling from the proposed reader location to each antenna. The preliminary work is complete and TransCore is preparing to cutover to the E6 reader on a plaza-by-plaza basis.

Commission Staff are working with TransCore and the NJ E-ZPass CSC provider, Conduent, to implement IAG Interface Control Document (ICD) version 1.60. This will allow CSCs to receive data and process transactions from other transponder protocols such as SeGo and 6C, in addition to the current TDM protocol, as well as other functionalities. After testing is completed with all agencies within the NJ E-ZPass CSC and the Inter Agency Group Hub, go-live will be scheduled.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

## **JOB ORDER CONTRACTING SERVICES**

### **JOB ORDER CONTRACTING PROGRAM MANAGER**

**Contract No. C-727A**

**(WMC/KMS)**

The Gordian Group continued to provide program management services in support of the Commission's Job Order Contracting Program involving development of price proposals within the information management software as well as the construction management services in support of each individual job order.

### **JOB ORDER CONTRACTING SERVICES FOR BRIDGE, HIGHWAY, AND CIVIL WORK – NORTH REGION**

**Contract No. T/TS-784A**

**(WMC/KMS)**

Representatives from Mount Construction Company participated in a training session on June 28, 2023 involving the JOC Information Management Software, using the Construction Task Catalog and the understanding the Job Order Development Process.

Notice-to-Proceed was issued effective July 1, 2023.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **January 27, 2025 PROJECT STATUS REPORT**

### **JOB ORDER CONTRACTING SERVICES FOR BRIDGE, HIGHWAY, AND CIVIL WORK – SOUTH REGION Contract No. T/TS-785A (WMC/KMS)**

Representatives from Mount Construction Company participated in a training session on June 28, 2023 involving the JOC Information Management Software, using the Construction Task Catalog and the understanding the Job Order Development Process.

Notice-to-Proceed was issued effective July 1, 2023.

### **JOB ORDER CONTRACTING SERVICES FOR BUILDING AND FACILITY WORK – NORTH REGION Contract No. T/TS-786A (WMC/KMS)**

Representatives from Mount Construction Company participated in a training session on June 28, 2023 involving the JOC Information Management Software, using the Construction Task Catalog and the understanding the Job Order Development Process.

Notice-to-Proceed was issued effective July 1, 2023.

### **JOB ORDER CONTRACTING SERVICES FOR BUILDING AND FACILITY WORK – SOUTH REGION Contract No. T/TS-787A (WMC/KMS)**

Representatives from A.P. Construction participated in a training session on June 28, 2023 involving the JOC Information Management Software, using the Construction Task Catalog and the understanding the Job Order Development Process.

Notice-to-Proceed was issued effective July 1, 2023.

### **GENERAL ENGINEERING CONSULTANT 2023-2024 Annual Inspections Contract No. C-757A (HDH/MEM)**

As the Commission's General Engineering Consultant (GEC), Pickering, Corts & Summerson (PCS) provided Annual Inspection Services for the Toll Bridges in 2021, Toll-Supported bridges in 2022, and Toll Bridges again in 2023.

Inspections of the Toll-Supported bridges and facilities take place in 2024. A kick-off meeting was held with Maintenance, Engineering and PCS team staff on February 20, 2024.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

### **PROJECT STATUS REPORT**

Maintenance forces from NHL performed cable rigging of the Toll-Supported Bridges beginning the last week of February in preparation for inspections that commenced the week of March 18<sup>th</sup>, 2024.

All Toll-Supported Bridges and Facilities were inspected during the months of March, April, May and June. Sign Reflectivity Assessment for the Toll-Supported bridges was performed by PCS' sub-consultant SJH the second week of October, this work is performed during nighttime hours.

An interim inspection of the New Hope-Lambertville Toll bridge was performed the first week of December. This bridge has been on a 6-month interim since an issue was found with a tie-plate in span 9. However, the redundant back-up post tensioning system rods are functioning as intended at this location.

The Preliminary Draft Maintenance and Annual Inspection Reports were received on October 2<sup>nd</sup>, 2024. Meetings with Engineering, Maintenance and the GEC were held on October 21<sup>st</sup> (Southern Region) and October 22<sup>nd</sup>, 2024 (Central and Northern Regions). Copies of Final-Draft reports were received November 6<sup>th</sup>, 2024 addressing Commission comments. Final Reports are scheduled to be completed early January 2025 and distributed to the Commissioners at the January meeting for acceptance.

Toll Bridges and Facilities are scheduled to be inspected April through August of 2025.

### **TOLL PLAZA RESTRIPING**

Design

Task Order Assignment No. C-760A-6  
(JRB/SJB)

Under this Task Order Assignment (TOA) the Consultant, Remington & Vernick Engineers (RVE), is providing professional consulting services to review, analyze, provide alternatives, and prepare construction plans for revised toll plaza and approach restriping at the seven (7) traditional toll plazas.

A kickoff meeting was held on October 5, 2023, via MS Teams. A research assessment report was submitted to the Commission on October 19, 2023, and a meeting was held on October 24, 2023, to discuss it. A revised report was submitted on November 20, 2023, for internal review and coordination. A status meeting was held on February 14, 2024. RVE submitted an updated assessment report based on additional Commission comments on February 21 and it is currently under review. RVE submitted preliminary plans on April 1, 2024, and comments were provided back to RVE on April 22. Plans for Interstate 78 and Trenton – Morrisville were finalized on May 20 and provided to Engineering staff to incorporate into the current T-766A I-78 I-NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements project and for the current procurement of T-746A Trenton – Morrisville Toll Bridge Roadway Paving and Deck Sealing Improvements. The Commission has received final submission for the remaining five (5) toll plazas and the submission is under review.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**  
**PROJECT STATUS REPORT**

**TRAFFIC ENGINEERING CONSULTANT**  
2021–2022/ 2023-2024 Annual Reports  
Task Order Assignment No. C-761A  
(CAS/ KMS)

Commission Staff continues to provide the monthly 2024 traffic data to Pennoni to prepare the 2024 Traffic Engineering report that will summarize the 2024 traffic and revenue and forecast the 2025 traffic and revenue.

**TRAFFIC COUNT PROGRAM UPGRADE**  
Contract No. DR-550A  
(JRB/CAS)

A Purchase Order was issued to Signal Service, Inc. of West Chester, PA for new overhead traffic counters radar units and support materials in April 2023. Signal Service (SS) is a member of the Pennsylvania Department of General Services COSTARS Program.

The purchase order included 19 new overhead radar units (included 2 spare units), and new units have been installed at all vehicular bridges. These new sensors replaced end of life RTMS (radar) traffic monitoring units that began to fail. Due to increased sensitivity of the newer technology in the counters and the unique geometry of some of the Commission's Toll-Supported Bridge approaches, Commission staff and Signal Service have been working to monitor and reconfigure or recalibrate the sensors at many bridges when needed. There are a few bridges that are problematic, including Uhlerstown – Frenchtown, Upper Black Eddy – Milford, and Riverton – Belvidere where narrow approach roadways coupled with steel guiderail has caused issues with radar counts.

Commission staff and SS are working together to try and remedy the situation, either by recalibration, reconfiguration, or relocation of the counter heads where possible.

At the New Hope-Lambertville Toll-Supported bridge, on September 9, 2024, the traffic counter was relocated to the PA Approach. During review of the data collected from 9/10 – 9/30, it was determined the counts (westbound only due to TS-694A) were inaccurate and that SS will be contacted to come out and reconfigure the sensor. SS recalibrated the NH-L TSB sensor on October 23. Counts continue to be monitored.

SS visited –Trenton – Morrisville and New Hope – Lambertville Toll Bridges on November 12, 2024, as part of their quarterly preventive maintenance.

Engineering and SS will continue monitoring any issues with the sensors at other Toll-Supported Bridges where geometry and roadway appurtenances cause problems.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025  
PROJECT STATUS REPORT**

## **ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT**

**E6 MPR TESTING  
Task Order Assignment No. C-770A-2  
(CAS/ KMS)**

TransCore completed the preparation of the remaining seven (7) toll plazas for the installation of the Encompass E6 multiprotocol reader. This included installing the cabling from the proposed reader location to each antenna. The preliminary work is complete and TransCore is preparing to cutover to the E6 reader on a plaza-by-plaza basis. This reader enables the Commission toll facilities to read transponders that use TDM (IAG), SeGo or 6C protocols, an IAG directive. TransCore and RK&K will collect data to document the performance of the reader in multiprotocol operation as each plaza is cut over to the new reader. This data will assist TransCore in determining if additional tuning of the reader is needed as they are placed into the production environment.

## **SOFT AET PROGRAM MANAGEMENT AND ROADWAY SIGN REPLACEMENT**

**Design  
Task Order Assignment No. C-770A-3  
(CAS/ KMS)**

Job Order Contract agreements to support All Electronic Tolling (AET) in Place at the Trenton – Morrisville, I-78, Easton – Phillipsburg, and Delaware Water Gap Toll Bridges were executed with Mount Construction. Mount Construction was provided with the Contract's Notice to Proceed effective December 10, 2024. Mount Construction submitted the toll sign replacement shop drawings, which were subsequently approved as noted and the signs were procured for installation in early January 2025.

RK&K team is providing program management services for the transition to soft All Electronic Tolling (AET) under this task order assignment. The RK&K team and Commission Staff met with TransCore to discuss comments related to the agreement that was based off of the SJTA procurement that includes a provision for all the agencies of the New Jersey E-ZPass Customer Service Center to purchase their toll system. At the November 2024 Commission Meeting, authorization was provided for the Executive Director to execute the agreement. RK&K prepared the final agreement for execution by TransCore and the Commission.

## **TOLL SIGN REPLACEMENTS AT I-78 TOLL BRIDGE**

**Construction  
Job Order Contract No. T/TS-784A-4  
(CAS/KMS)**

This Job Order Contract for an amount not-to-exceed \$68,018.60 is for the installation of advanced tolling signs at the I-78 bridge approach and toll plaza in preparation to transitioning to All Electronic Tolling In-place at this bridge on January 12, 2025. The Toll Sign Replacement



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

## **PROJECT STATUS REPORT**

contractor is Mount Construction Company, Incorporated of Berlin, New Jersey. Mount was provided with the Contract's Notice to Proceed effective December 10, 2024. Mount submitted the toll sign replacement shop drawings, which were subsequently approved as noted and procured for installation in early January 2025.

### **TOLL SIGN REPLACEMENTS AT EASTON-PHILLIPSBURG TOLL BRIDGE**

Construction

Job Order Contract No. T/TS-784A-5  
(CAS/KMS)

This Job Order Contract for an amount not-to-exceed \$70,500.70 is for the installation of advanced tolling signs at the Easton-Phillipsburg bridge approach and toll plaza in preparation to transitioning to All Electronic Tolling In-place at this bridge on January 12, 2025. The Toll Sign Replacement contractor is Mount Construction Company, Incorporated of Berlin, New Jersey. Mount was provided with the Contract's Notice to Proceed effective December 10, 2024. Mount submitted the toll sign replacement shop drawings, which were subsequently approved as noted and procured for installation in early January 2025.

### **TOLL SIGN REPLACEMENTS AT DELAWARE WATER GAP TOLL BRIDGE**

Construction

Job Order Contract No. T/TS-784A-6  
(CAS/KMS)

This Job Order Contract for an amount not-to-exceed \$106,412.71 is for the installation of advanced tolling signs at the Delaware Water Gap bridge approach and toll plaza in preparation to transitioning to All Electronic Tolling In-place at this bridge on January 12, 2025. The Toll Sign Replacement contractor is Mount Construction Company, Incorporated of Berlin, New Jersey. Mount was provided with the Contract's Notice to Proceed effective December 10, 2024. Mount submitted the toll sign replacement shop drawings, which were subsequently approved as noted and procured for installation in early January 2025.

### **TOLL SIGN REPLACEMENTS AT NEW HOPE-LAMBERTVILLE TOLL BRIDGE**

Construction

Job Order Contract No. T/TS-785A-1  
(CAS/KMS)

This Job Order Contract is for the installation of advanced tolling signs along the New Hope-Lambertville toll bridge approach and at the toll plaza in preparation to transitioning to All Electronic Tolling In-place at this bridge on June 16, 2024. The Toll Sign Replacement contractor is Mount Construction Company, Incorporated of Berlin, New Jersey. Mount was provided with the Contract's Notice to Proceed effective May 24, 2024 and began sign installation and replacement work at this bridge on June 12, 2024. Mount completed the sign replacements within the toll plaza and replaced the advance signage in New Jersey prior to going to all electronic tolling on June 16, 2024. Three (3) large overhead signs on the bridge required additional structural

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2025**

### **PROJECT STATUS REPORT**

support, which was submitted by Mount and approved by the design engineer RK&K. Two (2) of these remaining three (3) overhead signs were installed on September 27, 2024 and the remaining overhead sign was replaced on October 4, 2024, completing the AET sign placements for this facility. Close out of the project financials continued during the reporting period.

### **TOLL SIGN REPLACEMENTS AT TRENTON-MORRISVILLE TOLL BRIDGE**

Construction

Job Order Contract No. T/TS-785A-2

(CAS/KMS)

This Job Order Contract for an amount not-to-exceed \$79,296.67 is for the installation of advanced tolling signs at the Trenton-Morrisville bridge approach and toll plaza in preparation to transitioning to All Electronic Tolling In-place at this bridge on January 12, 2025. The Toll Sign Replacement contractor is Mount Construction Company, Incorporated of Berlin, New Jersey. Mount was provided with the Contract's Notice to Proceed effective December 10, 2024. Mount submitted the toll sign replacement shop drawings, which were subsequently approved as noted and procured for installation in early January 2025.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

## **OPERATIONS**

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

**OPERATIONS INDEX**

**FOR**

**PUBLIC SAFETY & BRIDGE SECURITY**

| <b>SUBJECT</b>                     | <b>DESCRIPTION</b>                       | <b>PAGE NUMBER</b> |
|------------------------------------|--|--------------------|
| Public Safety & Bridge<br>Security | Status Reports Month of<br>December 2024 | 1-26               |

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2025

## PUBLIC SAFETY AND BRIDGE SECURITY

Month of December 2024

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department (PSBS):

### Radio System

- PSBS personnel and the New Jersey State Police investigated various DRJTBC radio issues during December 2024. Both agencies and Motorola investigated putting a micro antenna system on the new Trenton-Morrisville facility to reach the NJSP Bordentown radio tower instead of seeking permission to go on the NJ Labor and Industry building in Trenton, NJ. After a review of the same, the Bordentown Tower does not seem cost-effective.
- In December 2024, ESS Maintenance staff installed and programmed new radios for various new vehicles.
- In December 2024, ESS Maintenance staff continued to work with the Regions and IT to update the Maximo radio inventory database.

### Access Control System

- In December 2024, ESS Maintenance staff continued upgrading components of the Commission's access control system and adjusting doors to ensure the security of commission facilities.
- In December 2024, the Access Control System (ACS) database was audited, and pictures were updated for employees and contractor cards.
- Various employee ACS rights were updated and changed at the supervisors' request.
- Various door alarms and ACS issues were investigated and addressed.

### Public Safety & Bridge Security

- PSBS continued to arrange various Pennsylvania State Police (PSP) enforcement details and safety checks at Commission bridges.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2025

PUBLIC SAFETY AND BRIDGE SECURITY

Month of December 2024

- PSBS Control Center (CC) continues to operate 24/7 detects, documents, and assists the regional bridges with various emergencies, traffic, and security-related incidents.
- In December 2024, PSBS Staff visited Winstead in Minnesota. The purpose of the trip was to finalize the Trenton Morrisville Control Center furniture design.
- During December 2024, PSBS worked with Human Resources (HR) on various internal investigations.
- During December 2024, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated (48) video requests.
- In December 2024, PSBS Staff attended the I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure meeting.
- In December 2024, PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- In December 2024, PSBS staff attended a meeting for the Lower Trenton Toll Supported Bridge Truck Warning System (Pilot) and a Bridge Monitor Shelter Concept Design.
- In December 2024, PSBS continued working with Engineering to construct the Southern Operations & Maintenance Facilities – Trenton-Morrisville Control Center Project.
- In December 2024, work continued at the New Hope Control Center on the Computer Aided Dispatch System (CAD), and the Carousel integrated phone system. PSBS Staff and Engineering continue to conduct Bi-Weekly meetings with Motorola and Carousel regarding the CAD and phone system. Operations personnel received training on the CAD and Reporting systems. The go-live date for the CAD is anticipated for January 2025, however, currently, Motorola is having difficulty with e-mailing the reports.
- In December 2024, PSBS staff attended various meetings concerning switching to electronic tolling (AET).
- In December 2024, PSBS attended meetings with the Coleman Consulting group regarding work schedules and rules.
- In December 2024, PSBS attended and participated in the DRJTBC Monthly WPSC meeting.

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2025

### PUBLIC SAFETY AND BRIDGE SECURITY

Month of December 2024

- In December 2024, PSBS completed monthly NJSP and PSP billing processing.
- In December 2024, PSBS assisted in Security details for the DRJTBC monthly Committee and Commission meetings.
- In December 2024, PSBS assisted with supplemental overweight crossing prevention details at the New Hope-Lambertville Toll Supported Bridge during the bridge rehabilitation project.
- In December 2024, PSBS assisted with the Christmas Day Re-enactment rehearsal at the Washington Crossing Bridge.
- In December 2024, PSBS assisted with the Christmas Day Re-enactment at the Washington Crossing Bridge

#### Electronic Security Surveillance (ESS) Maintenance

- In December 2024, ESS Maintenance responded to and closed 45 Maximo work orders concerning the Commission's ESS and radio systems.
- In December 2024, the ESS Maintenance continued supporting the DRJTBC electronic vehicle counting system by verifying counts and adjusting the readers.
- In December 2024, the ESS Maintenance worked with the I-78 power and communications contractors in preparation for a new I-78 IP scheme and transitioning the I-78/611 network into the existing I-78 network.

#### Toll Department

1. Facilitated an internal meeting with various Commission Departments to discuss AET conversion at TM, I78, EP and DWG
2. Drafted Toll Operations guidelines for the January 12, 2025, AET conversion
3. Attended and participated in multiple employee schedule meetings with the Coleman Consulting Group.
4. Participated in Coleman Consulting meeting regarding new schedules for PSBS/Toll

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
Meeting of January 27, 2025

PUBLIC SAFETY AND BRIDGE SECURITY  
Month of December 2024

5. Held weekly Teams meetings with Lieutenants and DDOT to keep staff informed of any updates and answer questions
6. Attended monthly TransCore Maintenance meeting
7. Participated in TransCore weekly Teams meetings and assist with any toll system updates
8. Coordinate with E-Z Pass Department to schedule newly appointed Customer Service / Toll Auditor employees to attend in-house training
9. Continue to monitor the daily Garda pickups and prepare a weekly report
10. Continue to work with TES to schedule training for Toll Personnel
11. Continue to monitor traffic flow to adjust schedules
12. Approve and monitor payroll / address any ADP or portal issues
13. Visited toll locations to meet with staff and discuss any issues



## December 2024 NJSP/PSP DRJTBC Combined Stats

| Bridges  | N/R Accidents |    | Reportable Accidents |    | Motorist Assists |    | Other |    |
|--|---------------|----|----------------------|----|------------------|----|-------|----|
|  | NJ            | PA | NJ                   | PA | NJ               | PA | NJ    | PA |
| Milford-Montague Toll Bridge (R0440)             | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 0  |
| Delaware Water Gap Toll Bridge (N0641)           | 0             | 0  | 1                    | 0  | 0                | 1  | 0     | 4  |
| Portland-Columbia Pedestrian TSB (M0642)         | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 0  |
| Portland-Columbia Toll Bridge (M0643)            | 0             | 0  | 0                    | 1  | 1                | 0  | 0     | 1  |
| Riverton-Belvidere Toll Supported Bridge (M0644) | 0             | 1  | 0                    | 0  | 0                | 0  | 0     | 0  |
| Easton-Phillipsburg Toll Bridge (M0645)          | 0             | 1  | 1                    | 1  | 1                | 0  | 0     | 1  |
| Northampton St TSB (M0646)                       | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 1  |
| I-78 Toll Bridge (M0646)                         | 0             | 2  | 2                    | 0  | 2                | 2  | 0     | 9  |
| Riegelsville Toll Supported Bridge (M0248)       | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 0  |
| Upper BlackEddyMilford Toll Supported (M0249)    | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 0  |
| Uhlertown Frenchtown TSB (M0250)                 | 0             | 1  | 1                    | 0  | 0                | 0  | 1     | 0  |
| Lumberville Raven Rock TSB Ped. (M0251)          | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 0  |
| Centre Bridge Stockton TSB (M0252)               | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 0  |
| New Hope Lambertville Toll (M0253)               | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 0  |
| New Hope Lambertville TSB (M0254)                | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 0  |
| Washington Crossing TSB (M0355)                  | 0             | 1  | 1                    | 0  | 0                | 0  | 0     | 0  |
| Scudder Falls Toll (M0356)                       | 0             | 0  | 2                    | 1  | 0                | 0  | 0     | 1  |
| Calhoun St TSB (M0357)                           | 0             | 0  | 0                    | 0  | 0                | 0  | 0     | 2  |
| Lower Trenton TSB (M0358)                        | 0             | 1  | 0                    | 1  | 0                | 0  | 0     | 0  |
| Morrisville Trenton Toll (M0359)                 | 0             | 6  | 1                    | 1  | 3                | 0  | 0     | 0  |

|                                  | Citations | Warnings | Security Checks |
|----------------------------------|-----------|----------|-----------------|
| New Jersey State Police          | 23        | 10       | 501             |
| <b>Pennsylvania State Police</b> | 127       | 127      | 969             |

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Riverton-BelvidereMONTH DecemberYEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 28-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 168           | 168            | 172            | 168            | 676   |
| Patrols                  | 66            | 96             | 75             | 52             | 289   |
| Overweight Crossings     | 2             | 0              | 0              | 0              | 2     |
| Overweights Refused      | 24            | 30             | 26             | 23             | 103   |
| Pass Through             | 3             | 3              | 2              | 3              | 11    |
| Disabled Vehicles        | 0             | 0              | 0              | 0              | 0     |
| Accidents                | 0             | 0              | 0              | 0              | 0     |
| Police Requests          | 1             | 6              | 9              | 5              | 21    |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 0              | 0              | 0              | 0     |
| Traffic Control          | 2             | 9              | 6              | 0              | 17    |
| Jumpers / Code 100       | 0             | 0              | 0              | 0              | 0     |
| Public Interactions      | 37            | 27             | 35             | 31             | 130   |
| Bicycle Warnings         | 0             | 1              | 0              | 0              | 1     |
| Other                    | 12            | 13             | 14             | 11             | 50    |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Northampton StreetMONTH DecemberYEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 28-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 336           | 336            | 340            | 340            | 1352  |
| Patrols                  | 140           | 143            | 138            | 114            | 535   |
| Overweight Crossings     | 0             | 0              | 2              | 2              | 4     |
| Overweights Refused      | 166           | 160            | 159            | 134            | 619   |
| Pass Through             | 2             | 0              | 8              | 1              | 11    |
| Disabled Vehicles        | 6             | 0              | 0              | 0              | 6     |
| Accidents                | 0             | 0              | 0              | 1              | 1     |
| Police Requests          | 0             | 3              | 1              | 1              | 5     |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 1              | 0              | 0              | 1     |
| Traffic Control          | 28            | 16             | 29             | 0              | 73    |
| Jumpers / Code 100       | 0             | 0              | 0              | 0              | 0     |
| Public Interactions      | 71            | 61             | 122            | 70             | 324   |
| Bicycle Warnings         | 5             | 3              | 8              | 2              | 18    |
| Other                    | 24            | 27             | 27             | 29             | 107   |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE ReigelsvilleMONTH DecemberYEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 28-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 336           | 332            | 336            | 348            | 1352  |
| Patrols                  | 138           | 114            | 132            | 117            | 501   |
| Overweight Crossings     | 0             | 0              | 0              | 0              | 0     |
| Overweights Refused      | 41            | 56             | 86             | 54             | 237   |
| Pass Through             | 5             | 0              | 1              | 2              | 8     |
| Disabled Vehicles        | 0             | 0              | 0              | 0              | 0     |
| Accidents                | 0             | 0              | 0              | 0              | 0     |
| Police Requests          | 0             | 0              | 0              | 0              | 0     |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 0              | 0              | 0              | 0     |
| Traffic Control          | 8             | 0              | 1              | 2              | 11    |
| Jumpers / Code 100       | 0             | 0              | 0              | 0              | 0     |
| Public Interactions      | 48            | 23             | 0              | 40             | 111   |
| Bicycle Warnings         | 0             | 0              | 0              | 3              | 3     |
| Other                    | 29            | 26             | 29             | 19             | 103   |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-MilfordMONTH DecemberYEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 28-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 36            | 44             | 16             | 52             | 148   |
| Patrols                  | 15            | 14             | 8              | 16             | 53    |
| Overweight Crossings     | 0             | 0              | 0              | 0              | 0     |
| Overweights Refused      | 0             | 0              | 0              | 0              | 0     |
| Pass Through             | 0             | 0              | 0              | 0              | 0     |
| Disabled Vehicles        | 0             | 0              | 0              | 0              | 0     |
| Accidents                | 0             | 0              | 0              | 0              | 0     |
| Police Requests          | 0             | 0              | 0              | 0              | 0     |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 0              | 0              | 0              | 0     |
| Traffic Control          | 0             | 0              | 0              | 0              | 0     |
| Jumpers / Code 100       | 0             | 0              | 0              | 0              | 0     |
| Public Interactions      | 2             | 0              | 0              | 8              | 10    |
| Bicycle Warnings         | 0             | 0              | 0              | 0              | 0     |
| Other                    | 5             | 3              | 2              | 14             | 24    |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-FrenchtownMONTH DecemberYEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 28-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 132           | 92             | 108            | 112            | 444   |
| Patrols                  | 59            | 45             | 45             | 41             | 190   |
| Overweight Crossings     | 1             | 0              | 1              | 0              | 2     |
| Overweights Refused      | 30            | 36             | 43             | 37             | 146   |
| Pass Through             | 8             | 11             | 9              | 5              | 33    |
| Disabled Vehicles        | 0             | 0              | 0              | 0              | 0     |
| Accidents                | 0             | 0              | 0              | 0              | 0     |
| Police Requests          | 0             | 0              | 0              | 0              | 0     |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 0              | 0              | 0              | 0     |
| Traffic Control          | 0             | 0              | 0              | 0              | 0     |
| Jumpers / Code 100       | 0             | 0              | 0              | 0              | 0     |
| Public Interactions      | 11            | 0              | 4              | 6              | 21    |
| Bicycle Warnings         | 0             | 0              | 0              | 0              | 0     |
| Other                    | 10            | 7              | 12             | 10             | 39    |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia Pedestrian BridgeMONTH DecemberYEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 28-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 0             | 0              | 0              | 0              | 0     |
| Patrols                  | 14            | 14             | 14             | 12             | 54    |
| Overweight Crossings     | 0             | 0              | 0              | 0              | 0     |
| Overweights Refused      | 0             | 0              | 0              | 0              | 0     |
| Pass Through             | 0             | 0              | 0              | 0              | 0     |
| Disabled Vehicles        | 0             | 0              | 0              | 0              | 0     |
| Accidents                | 0             | 0              | 0              | 0              | 0     |
| Police Requests          | 0             | 0              | 0              | 0              | 0     |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 0              | 0              | 0              | 0     |
| Traffic Control          | 0             | 0              | 0              | 0              | 0     |
| Jumpers / Code 100       | 0             | 0              | 0              | 0              | 0     |
| Public Interactions      | 0             | 0              | 0              | 0              | 0     |
| Bicycle Warnings         | 0             | 0              | 0              | 0              | 0     |
| Other                    | 0             | 0              | 0              | 0              | 0     |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH DecemberYEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 120           | 88             | 84             | 88             | 380   |
| Patrols                  | 35            | 21             | 22             | 18             | 96    |
| Overweight Crossings     | 1             | 2              | 0              | 1              | 4     |
| Overweights Refused      | 27            | 18             | 37             | 6              | 88    |
| Pass Through             | 8             | 4              | 8              | 5              | 25    |
| Disabled Vehicles        | 0             | 0              | 0              | 0              | 0     |
| Accidents                | 0             | 0              | 0              | 0              | 0     |
| Police Requests          | 1             | 1              | 0              | 1              | 3     |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 0              | 0              | 0              | 0     |
| Traffic Control          | 6             | 6              | 14             | 4              | 30    |
| Jumpers / Code 100       | 0             | 0              | 0              | 0              | 0     |
| Public Interactions      | 60            | 44             | 55             | 48             | 207   |
| Bicycle Warnings         | 5             | 0              | 5              | 0              | 10    |
| Other                    | 0             | 0              | 0              | 0              | 0     |

NOTES:



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

MONTH December

YEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 336           | 345            | 316            | 319            | 1316  |
| Patrols                  | 28            | 25             | 28             | 20             | 101   |
| Overweight Crossings     | 0             | 0              | 1              | 0              | 1     |
| Overweights Refused      | 183           | 174            | 76             | 65             | 498   |
| Pass Through             | 2             | 0              | 2              | 1              | 5     |
| Disabled Vehicles        | 2             | 0              | 0              | 0              | 2     |
| Accidents                | 0             | 0              | 0              | 0              | 0     |
| Police Requests          | 1             | 0              | 0              | 0              | 1     |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 0              | 0              | 0              | 0     |
| Traffic Control          | 48            | 58             | 53             | 14             | 173   |
| Jumpers / Code 100       | 0             | 0              | 3              | 0              | 3     |
| Public Interactions      | 82            | 287            | 189            | 251            | 809   |
| Bicycle Warnings         | 14            | 2              | 6              | 9              | 31    |
| Other                    | 0             | 0              | 0              | 0              | 0     |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Washington CrossingMONTH DecemberYEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 156           | 144            | 132            | 132            | 564   |
| Patrols                  | 37            | 26             | 19             | 16             | 98    |
| Overweight Crossings     | 0             | 0              | 1              | 1              | 2     |
| Overweights Refused      | 30            | 27             | 32             | 8              | 97    |
| Pass Through             | 5             | 0              | 1              | 0              | 6     |
| Disabled Vehicles        | 0             | 0              | 0              | 0              | 0     |
| Accidents                | 2             | 0              | 0              | 0              | 2     |
| Police Requests          | 2             | 0              | 1              | 1              | 4     |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 0              | 0              | 0              | 0     |
| Traffic Control          | 30            | 26             | 33             | 4              | 93    |
| Jumpers / Code 100       | 0             | 0              | 0              | 0              | 0     |
| Public Interactions      | 20            | 10             | 21             | 5              | 56    |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

|                  |   |   |   |   |   |
|------------------|---|---|---|---|---|
| Bicycle Warnings | 1 | 0 | 2 | 1 | 4 |
| Other            | 0 | 0 | 0 | 0 | 0 |

**NOTES:**

BRIDGE Calhoun Street

MONTH December

YEAR 2024

| ACTIVITY/SERVICE         | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked             | 288           | 231            | 283            | 272            | 1074  |
| Patrols                  | 74            | 48             | 63             | 60             | 245   |
| Overweight Crossings     | 1             | 0              | 0              | 0              | 1     |
| Overweights Refused      | 28            | 27             | 13             | 25             | 93    |
| Pass Through             | 0             | 0              | 4              | 1              | 5     |
| Disabled Vehicles        | 0             | 0              | 0              | 0              | 0     |
| Accidents                | 0             | 0              | 0              | 0              | 0     |
| Police Requests          | 0             | 0              | 0              | 0              | 0     |
| Fire Dept. Requests      | 0             | 0              | 0              | 0              | 0     |
| EMS / First Aid Requests | 0             | 0              | 0              | 0              | 0     |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

|                     |    |    |    |    |    |
|---------------------|----|----|----|----|----|
| Traffic Control     | 4  | 9  | 2  | 2  | 17 |
| Jumpers / Code 100  | 0  | 0  | 0  | 0  | 0  |
| Public Interactions | 26 | 22 | 27 | 13 | 88 |
| Bicycle Warnings    | 8  | 7  | 3  | 4  | 22 |
| Other               | 0  | 0  | 0  | 0  | 0  |

**NOTES:**

BRIDGE Lower Trenton

MONTH December

YEAR 2024

| ACTIVITY/SERVICE     | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 31-Dec | TOTAL |
|----------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked         |               |                | 24             |                | 24    |
| Patrols              |               |                | 0              |                | 0     |
| Overweight Crossings |               |                | 1              |                | 1     |
| Overweights Refused  |               |                | 30             |                | 30    |
| Pass Through         |               |                | 1              |                | 1     |
| Disabled Vehicles    |               |                | 0              |                | 0     |
| Accidents            |               |                | 0              |                | 0     |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

|                          |  |  |    |  |    |
|--------------------------|--|--|----|--|----|
| Police Requests          |  |  | 1  |  | 1  |
| Fire Dept. Requests      |  |  | 0  |  | 0  |
| EMS / First Aid Requests |  |  | 0  |  | 0  |
| Traffic Control          |  |  | 21 |  | 21 |
| Jumpers / Code 100       |  |  | 0  |  | 0  |
| Public Interactions      |  |  | 12 |  | 12 |
| Bicycle Warnings         |  |  | 0  |  | 0  |
| Other                    |  |  | 0  |  | 0  |

**NOTES:**

BRIDGE Lumberville - Raven Rock

MONTH December

YEAR 2024

| ACTIVITY/SERVICE     | WEEK OF 7-Dec | WEEK OF 14-Dec | WEEK OF 21-Dec | WEEK OF 31-Dec | TOTAL |
|----------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked         |               |                |                |                | 0     |
| Patrols              |               |                |                |                | 0     |
| Overweight Crossings |               |                |                |                | 0     |
| Overweights Refused  |               |                |                |                | 0     |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

|                          |  |  |  |  |   |
|--------------------------|--|--|--|--|---|
| Pass Through             |  |  |  |  | 0 |
| Disabled Vehicles        |  |  |  |  | 0 |
| Accidents                |  |  |  |  | 0 |
| Police Requests          |  |  |  |  | 0 |
| Fire Dept. Requests      |  |  |  |  | 0 |
| EMS / First Aid Requests |  |  |  |  | 0 |
| Traffic Control          |  |  |  |  | 0 |
| Jumpers / Code 100       |  |  |  |  | 0 |
| Public Interactions      |  |  |  |  | 0 |
| Bicycle Warnings         |  |  |  |  | 0 |
| Other                    |  |  |  |  | 0 |

**NOTES:**

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## December 2024 Overweight Crossings-Central Region

12/31/2024

| Bridge                     | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued2 | Local Police Response | No Response |
|----------------------------|-------------------|-------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|------------------|-----------------------|-------------|
| Riverton-Belvidere         | 103               | 2                 | 0            | 2              | 0             | 0              | 0               | 0            | 0                | 0                | 0                     | 1           |
| Northampton St.            | 619               | 4                 | 4            | 0              | 2             | 0              | 2               | 2            | 1                | 1                | 0                     | 0           |
| Riegelsville               | 237               | 0                 | 0            | 0              | 0             | 0              | 0               | 0            | 0                | 0                | 0                     | 0           |
| Uhlerstown - Frenchtown    | 146               | 2                 | 1            | 1              | 1             | 1              | 0               | 0            | 0                | 0                | 0                     | 1           |
| <b>December Totals</b>     | <b>1105</b>       | <b>8</b>          | <b>5</b>     | <b>3</b>       | <b>3</b>      | <b>1</b>       | <b>2</b>        | <b>2</b>     | <b>1</b>         | <b>1</b>         | <b>0</b>              | <b>2</b>    |
| Bridge                     | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued  | Local Police Response | No Response |
| Riverton-Belvidere         | 1710              | 55                | 10           | 45             | 39            | 11             | 24              | 7            | 4                | 2                | 0                     | 9           |
| Northampton St.            | 9230              | 56                | 56           | 0              | 23            | 6              | 18              | 27           | 8                | 19               | 0                     | 6           |
| Riegelsville               | 3052              | 2                 | 2            | 0              | 0             | 0              | 0               | 0            | 0                | 0                | 0                     | 1           |
| Uhlerstown - Frenchtown    | 2160              | 17                | 2            | 15             | 14            | 11             | 3               | 1            | 0                | 0                | 0                     | 1           |
|                            | 0                 | 0                 | 0            | 0              | 0             | 0              | 0               | 0            | 0                | 0                | 0                     | 0           |
| <b>Year to Date Totals</b> | <b>16152</b>      | <b>130</b>        | <b>70</b>    | <b>60</b>      | <b>76</b>     | <b>28</b>      | <b>45</b>       | <b>35</b>    | <b>12</b>        | <b>21</b>        | <b>0</b>              | <b>17</b>   |



## December 2024 Overweight Crossings-Southern Region

12/31/2024

| Bridge                     | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued2 | Local Police Response | No Response |
|----------------------------|-------------------|-------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|------------------|-----------------------|-------------|
| Lower Trenton              | 30                | 1                 | 0            | 1              | 1             | 1              | 0               | 0            | 0                | 0                | 0                     | 0           |
| Calhoun Street             | 91                | 1                 | 1            | 0              | 1             | 0              | 1               | 0            | 0                | 0                | 0                     | 0           |
| Washington Crossing        | 97                | 1                 | 0            | 1              | 1             | 0              | 1               | 0            | 0                | 0                | 0                     | 0           |
| New Hope                   | 498               | 1                 | 1            | 0              | 0             | 0              | 0               | 1            | 1                | 0                | 0                     | 0           |
| Lambertville               | 88                | 5                 | 0            | 5              | 5             | 4              | 1               | 0            | 0                | 0                | 0                     | 0           |
| Centre Bridge              |                   |                   |              |                |               |                |                 |              |                  |                  |                       |             |
| Stockton                   |                   |                   |              |                |               |                |                 |              |                  |                  |                       |             |
| <b>December Totals</b>     | <b>804</b>        | <b>9</b>          | <b>2</b>     | <b>7</b>       | <b>8</b>      | <b>5</b>       | <b>3</b>        | <b>1</b>     | <b>1</b>         | <b>0</b>         | <b>0</b>              | <b>0</b>    |
|                            |                   |                   |              |                |               |                |                 |              |                  |                  |                       |             |
| Bridge                     | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued  | Local Police Response | No Response |
| Lower Trenton              | 274               | 10                | 1            | 9              | 1             | 1              | 0               | 9            | 1                | 8                | 0                     | 0           |
| Calhoun Street             | 1673              | 16                | 12           | 4              | 5             | 2              | 3               | 9            | 2                | 7                | 0                     | 2           |
| Washington Crossing        | 1711              | 21                | 4            | 16             | 15            | 10             | 5               | 4            | 3                | 1                | 0                     | 2           |
| New Hope                   | 4652              | 4                 | 4            | 0              | 0             | 0              | 0               | 4            | 2                | 2                | 0                     | 0           |
| Lambertville               | 1175              | 52                | 1            | 51             | 50            | 31             | 19              | 1            | 1                | 0                | 1                     | 0           |
| Centre Bridge              |                   |                   |              |                |               |                |                 |              |                  |                  |                       |             |
| Stockton                   |                   |                   |              |                |               |                |                 |              |                  |                  |                       |             |
| <b>Year to Date Totals</b> | <b>9485</b>       | <b>103</b>        | <b>22</b>    | <b>80</b>      | <b>71</b>     | <b>44</b>      | <b>27</b>       | <b>27</b>    | <b>9</b>         | <b>18</b>        | <b>1</b>              | <b>4</b>    |



# 2024 Overweight Turnaround/Overweight Crossing Report YTD

Totals

| Belvidere              | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
|------------------------|---------|----------|-------|-------|-----|------|------|--------|-----------|---------|----------|----------|---------------------|
| Turnarounds            | 89      | 94       | 127   | 156   | 145 | 144  | 170  | 181    | 171       | 167     | 163      | 103      | 1710                |
| NJ Side                | 72      | 83       | 104   | 124   | 124 | 123  | 157  | 157    | 155       | 146     | 144      | 84       | 1473                |
| PA Side                | 17      | 11       | 23    | 32    | 21  | 21   | 13   | 24     | 16        | 21      | 19       | 19       | 237                 |
| Overweight Crossings   | 2       | 4        | 6     | 8     | 7   | 9    | 5    | 2      | 3         | 3       | 4        | 2        | 55                  |
| Northampton Street     | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
| Turnarounds            | 554     | 567      | 752   | 733   | 674 | 894  | 943  | 858    | 842       | 899     | 895      | 619      | 9230                |
| NJ Side                | 524     | 528      | 699   | 682   | 651 | 837  | 882  | 791    | 790       | 843     | 858      | 575      | 8660                |
| PA Side                | 30      | 39       | 53    | 51    | 23  | 57   | 61   | 67     | 52        | 56      | 37       | 44       | 570                 |
| Overweight Crossings   | 3       | 2        | 5     | 2     | 0   | 10   | 11   | 5      | 5         | 7       | 2        | 4        | 56                  |
| Riegelsville           | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
| Turnarounds            | 150     | 169      | 275   | 221   | 227 | 288  | 357  | 309    | 242       | 262     | 315      | 237      | 3052                |
| NJ Side                | 115     | 130      | 184   | 160   | 166 | 204  | 268  | 228    | 181       | 182     | 233      | 172      | 2223                |
| PA Side                | 35      | 39       | 91    | 61    | 61  | 84   | 89   | 81     | 61        | 80      | 82       | 65       | 829                 |
| Overweight Crossings   | 0       | 0        | 0     | 0     | 0   | 1    | 1    | 0      | 0         | 0       | 0        | 0        | 2                   |
| Frenchtown             | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
| Turnarounds            | 119     | 119      | 190   | 182   | 134 | 127  | 201  | 275    | 246       | 200     | 221      | 146      | 2160                |
| NJ Side                | 109     | 107      | 149   | 166   | 113 | 91   | 184  | 265    | 230       | 195     | 198      | 134      | 1941                |
| PA Side                | 10      | 12       | 41    | 16    | 21  | 36   | 17   | 10     | 16        | 5       | 23       | 12       | 219                 |
| Overweight Crossings   | 1       | 0        | 1     | 2     | 2   | 1    | 0    | 1      | 4         | 2       | 1        | 2        | 17                  |
| Centre Bridge Stockton | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
| Turnarounds            | 80      | 99       | 82    | 78    | 87  | 117  | 132  | 99     | 121       | 111     | 81       | 88       | 1175                |
| NJ Side                | 70      | 72       | 65    | 66    | 69  | 93   | 91   | 77     | 88        | 89      | 70       | 72       | 922                 |
| PA Side                | 10      | 27       | 17    | 12    | 18  | 24   | 41   | 22     | 33        | 22      | 11       | 16       | 253                 |
| Overweight Crossings   | 3       | 4        | 5     | 1     | 6   | 3    | 7    | 4      | 6         | 4       | 4        | 5        | 52                  |
| New Hope Lambertville  | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
| Turnarounds            | 114     | 143      | 166   | 140   | 199 | 157  | 125  | 597    | 1126      | 801     | 586      | 498      | 4652                |
| NJ Side                | 31      | 136      | 162   | 139   | 183 | 155  | 124  | 597    | 1126      | 798     | 586      | 492      | 4529                |
| PA Side                | 81      | 7        | 4     | 1     | 16  | 2    | 1    | 0      | 0         | 3       | 0        | 6        | 121                 |

| Belvidere            | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
|----------------------|---------|----------|-------|-------|-----|------|------|--------|-----------|---------|----------|----------|---------------------|
| Overweight Crossings | 0       | 1        | 0     | 0     | 0   | 0    | 0    | 2      | 0         | 0       | 0        | 1        | 4                   |
| Washington Crossing  | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
| Turnarounds          | 124     | 123      | 114   | 153   | 221 | 203  | 129  | 137    | 166       | 113     | 131      | 97       | 1711                |
| NJ Side              | 116     | 119      | 103   | 141   | 218 | 170  | 118  | 125    | 152       | 97      | 119      | 89       | 1567                |
| PA Side              | 8       | 4        | 11    | 12    | 3   | 33   | 11   | 12     | 14        | 16      | 12       | 8        | 144                 |
| Overweight Crossings | 0       | 1        | 0     | 0     | 2   | 3    | 4    | 2      | 3         | 2       | 3        | 1        | 21                  |
| Calhoun Street       | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
| Turnarounds          | 79      | 100      | 120   | 72    | 182 | 164  | 153  | 171    | 164       | 268     | 109      | 91       | 1673                |
| NJ Side              | 44      | 60       | 94    | 39    | 108 | 111  | 123  | 116    | 111       | 156     | 93       | 84       | 1139                |
| PA Side              | 35      | 40       | 26    | 33    | 74  | 53   | 30   | 55     | 53        | 112     | 16       | 7        | 534                 |
| Overweight Crossings | 0       | 1        | 0     | 1     | 2   | 2    | 0    | 3      | 1         | 2       | 3        | 1        | 16                  |
| Lower Trenton        | January | February | March | April | May | June | July | August | September | October | November | December | Year to date totals |
| Turnarounds          | 0       | 0        | 73    | 46    | 53  | 50   | 22   | 0      | 0         | 0       | 0        | 30       | 274                 |
| NJ Side              | 0       | 0        | 73    | 46    | 53  | 50   | 22   | 0      | 0         | 0       | 0        | 30       | 274                 |
| PA Side              | 0       | 0        | 0     | 0     | 0   | 0    | 0    | 0      | 0         | 0       | 0        | 0        | 0                   |
| Overweight Crossings | 0       | 0        | 0     | 4     | 0   | 0    | 4    | 1      | 0         | 0       | 0        | 1        | 10                  |



2024

## Cpl. Monthly Activity Report

December 2024

| Location            | Bridge Checks | Overweights | Accidents | Code 100 | Disabled Vehicles | Medical Emergencies |
|---------------------|---------------|-------------|-----------|----------|-------------------|---------------------|
| Lower Trenton       | 81            | 1           | 2         | 0        | 0                 | 0                   |
| Calhoun Street      | 102           | 1           | 3         | 0        | 0                 | 0                   |
| Langhorne           | 73            | 0           | 0         | 0        | 0                 | 0                   |
| Scudder Falls       | 278           | 0           | 2         | 1        | 9                 | 0                   |
| Washington Crossing | 116           | 1           | 2         | 0        | 0                 | 0                   |
| New Hope            | 77            | 1           | 0         | 0        | 1                 | 0                   |
| Lambertville        |               |             |           |          |                   |                     |
| Centre Bridge       | 52            | 5           | 0         | 0        | 0                 | 0                   |
| Stockton            |               |             |           |          |                   |                     |
| Lumberville         | 31            | 0           | 0         | 0        | 0                 | 0                   |
| RavenRock           |               |             |           |          |                   |                     |
| Uhlersown           | 65            | 2           | 1         | 0        | 0                 | 0                   |
| Frenchtown          |               |             |           |          |                   |                     |
| Upper Black Eddy    | 92            | 0           | 0         | 0        | 0                 | 0                   |
| Milford             |               |             |           |          |                   |                     |
| Riegelsville        | 173           | 0           | 0         | 0        | 0                 | 0                   |
|                     |               |             |           |          |                   |                     |
| Northampton St.     | 213           | 4           | 2         | 0        | 0                 | 0                   |
| Riverton            |               |             |           |          |                   |                     |
| Belvidere           | 88            | 2           | 0         | 0        | 0                 | 0                   |
|                     |               |             |           |          |                   |                     |
| Portland Columbia   | 41            | 0           | 0         | 0        | 0                 | 0                   |
|                     |               |             |           |          |                   |                     |
| Totals              | 1482          | 17          | 12        | 1        | 10                | 0                   |
| Yearly Totals       |               |             |           |          |                   |                     |
|                     |               |             |           |          |                   |                     |
| Location            | Bridge Checks | Overweights | Accidents | Code 100 | Disabled Vehicles | Medical Emergencies |
| Lower Trenton       | 81            | 1           | 2         | 0        | 0                 | 0                   |
| Calhoun Street      | 102           | 1           | 3         | 0        | 0                 | 0                   |
| Langhorne           | 73            | 0           | 0         | 0        | 0                 | 0                   |
| Scudder Falls       | 278           | 0           | 2         | 1        | 9                 | 0                   |
| Washington Crossing | 116           | 1           | 2         | 0        | 0                 | 0                   |
| New Hope            | 77            | 1           | 0         | 0        | 1                 | 0                   |
| Lambertville        |               |             |           |          |                   |                     |

| Location          | Bridge Checks | Overweights | Accidents | Code 100 | Disabled Vehicles | Medical Emergencies |
|-------------------|---------------|-------------|-----------|----------|-------------------|---------------------|
| Centre Bridge     | 52            | 5           | 0         | 0        | 0                 | 0                   |
| Stockton          |               |             |           |          |                   |                     |
| Lumberville       | 31            | 0           | 0         | 0        | 0                 | 0                   |
| RavenRock         |               |             |           |          |                   |                     |
| Uhlersown         | 65            | 2           | 1         | 0        | 0                 | 0                   |
| Frenchtown        |               |             |           |          |                   |                     |
| Upper Black Eddy  | 92            | 0           | 0         | 0        | 0                 | 0                   |
| Milford           |               |             |           |          |                   |                     |
| Riegelsville      | 173           | 0           | 0         | 0        | 0                 | 0                   |
|                   |               |             |           |          |                   |                     |
| Northampton St.   | 213           | 4           | 2         | 0        | 0                 | 0                   |
|                   |               |             |           |          |                   |                     |
| Riverton          | 88            | 2           | 0         | 0        | 0                 | 0                   |
| Belvidere         |               |             |           |          |                   |                     |
| Portland Columbia | 41            | 0           | 0         | 0        | 0                 | 0                   |
|                   |               |             |           |          |                   |                     |
| Totals            | 1482          | 17          | 12        | 1        | 10                | 0                   |

| Electronic Security Surveillance System Maintenance Technician Report |  |              |             |             |                              |                                    |
|---|--|--------------|-------------|-------------|------------------------------|------------------------------------|
| Work Order  | Description  | Date Created | Opened By   | Date closed | Work Completed and Closed By | Not closed explanation             |
| 27695   | Camera CS13 offline  | 1/29/2024    | DSTITES     |             |                              | Broken fiber                       |
| 31124   | Cameras SF5,16,35 are offline in genetech                                      | 8/4/2024     | KCLARK      |             |                              | waiting on material                |
| 32067   | Camera CS12 out of focus   | 9/19/2024    | DSTITES     |             |                              | waiting on material                |
| 32167   | NHL03 & NHL17 are offline and red in tree                                      | 9/26/2024    | JMONTGOMERY |             |                              |                                    |
| 32896   | Camera MM116 image has no color and blurry                                     | 11/4/2024    | HZINK       |             |                              | waiting on material                |
| 32983   | 7801 red in nav tree and offline   | 11/8/2024    | HZINK       |             |                              | waiting on material                |
| 33133   | NHST02 not playing live stream,nor playing back at CC                          | 11/18/2024   | SMITSTIFER  |             |                              |                                    |
| 33236   | NR Pod failed to power back on after power outage                              | 11/22/2024   | MSKREBEL    | 12/4/2024   | SCORDREY                     |                                    |
| 33269   | DG09,13,15 offline   | 11/25/2024   | KRAIKE      | 12/23/2024  | Maint. Restored power        | power down on pole via maintenance |
| 33280   | TM Trailer -toll forced door alarm   | 11/25/2024   | NKNECHEL    | 12/2/2024   | GLELIE                       |                                    |
| 33281   | TM Counting Room forced door alarm   | 11/25/2024   | NKNECHEL    | 12/2/2024   | GLELIE                       |                                    |
| 33282   | SFA Vistor Entrance forced door alarm  | 11/25/2024   | NKNECHEL    | 12/2/2024   | GLELIE                       |                                    |
| 33287   | TM02 Lower Trailer forced door alarm   | 11/25/2024   | NKNECHEL    | 12/3/2024   | GLELIE                       |                                    |
| 33288   | TM Cash Locker forced door alarm   | 11/25/2024   | NKNECHEL    | 12/3/2024   | GLELIE                       |                                    |
| 33334   | SF R106/107 forced door alarm  | 11/27/2024   | SMITSTIFER  | 12/2/2024   | SCORDREY                     |                                    |
| 33335   | SF R302/S01 forced door alarm  | 11/27/2024   | SMITSTIFER  | 12/2/2024   | SCORDREY                     |                                    |
| 33387   | SF23 & SF36 offline and red in nav tree  | 11/27/2024   | SCORDREY    | 12/2/2024   | SCORDREY                     |                                    |
| 33390   | WC06 is offline & red in nav tree  | 12/2/2024    | JTRINIAN    | 12/2/2024   | SCORDREY                     |                                    |
| 33457   | Camera CB502 red in nav tree   | 12/3/2024    | GLELIE      | 12/3/2024   | GLELIE                       |                                    |
| 33584   | SFA111 is offline and yellow in nav tree                                       | 12/8/2024    | SMITSTIFER  | 12/11/2024  | SCORDREY                     |                                    |
| 33585   | CBS shelter unable to log into Genetec   | 12/8/2024    | DSTITES     | 12/9/2024   | GLELIE                       |                                    |
| 33610   | EP102 Intercom red in tree   | 12/9/2024    | HZINK       | 12/16/2024  | DUNANGST                     |                                    |
| 33612   | MM Intercom door 101 red in tree   | 12/9/2024    | HZINK       |             |                              |                                    |
| 33632   | cameras at CC are offline and red in tree/PC has them but internet and phone   | 12/10/2024   | JMONTGOMERY |             |                              |                                    |
| 33661   | LH001A,002A,002B,003A,004A, and LH005A all offline and red in tree             | 12/10/2024   | JMONTGOMERY |             |                              |                                    |
| 33665   | CS unable to log into genetec  | 12/11/2024   | JFOSTER     | 12/13/2024  | SCORDREY                     |                                    |
| 33696   | SF23 & SF26 red in nav tree and offline  | 12/12/2024   | ELELIE      |             |                              |                                    |
| 33711   | SF34 and SF35 are offline and red in nav tree                                  | 12/12/2024   | SMITSTIFER  | 12/12/2024  | GLELIE                       |                                    |
| 33735   | DG 133 no video on live feed   | 12/12/2024   | JFOSTER     |             |                              |                                    |
| 33750   | NHST13 has a pixelation issue  | 12/13/2024   | HZINK       |             |                              |                                    |
| 33769   | A phone communication Error (Big Oak Gate)                                     | 12/13/2024   | MLEARY      |             |                              |                                    |
| 33772   | DWG Access Control offline   | 12/14/2024   | NKNECHEL    | 12/10/2024  | HZINK                        |                                    |
| 33773   | PC door 144 not unlocking locally or remotely                                  | 12/14/2024   | NKNECHEL    |             |                              |                                    |
| 33774   | PC cameras distorted locally w/ red spots on screen                            | 12/14/2024   | NKNECHEL    | 12/16/2024  | HZINK                        |                                    |
| 33775   | PC Sergeants office cameras misspelled on tree                                 | 12/14/2024   | NKNECHEL    |             |                              |                                    |
| 33797   | CB501 offline and red in tree  | 12/16/2024   | SMITSTIFER  | 12/16/2024  | GLELIE                       |                                    |
| 33798   | CB502 offline and red in tree  | 12/16/2024   | SMITSTIFER  | 12/16/2024  | GLELIE                       |                                    |
| 33819   | PC14 out of focus  | 12/16/2024   | DUNANGST    | 12/16/2024  | BWILSON                      |                                    |
| 33821   | Power outage @ ROIC & big screens are offline                                  | 12/16/2024   | CREYES      | 12/16/2024  | Secuni                       |                                    |
| 33886   | 7817 red in tree and offline   | 12/18/2024   | HZINK       |             |                              |                                    |
| 33887   | 7831 red in tree and offline   | 12/18/2024   | HZINK       |             |                              |                                    |
| 33934   | NHL18 red in tree and offline since 12/19/24                                   | 12/20/2024   | SMITSTIFER  | 12/20/2024  | GLELIE                       |                                    |
| 33961   | CC Supervisor Genetec Insufficient disk space error                            | 12/20/2024   | MSKREBEL    |             |                              |                                    |
| 33990   | BM reports that computer in AET bldg is shutting down and unable to log in     | 12/23/2024   | KCLARK      |             |                              |                                    |
| 34008   | MM OIC advised there is no cameras in SGTs office                              | 12/24/2024   | JMONTGOMERY | 12/26/2024  | BWILSON                      |                                    |
| 34030   | SF319 Intercom not working red in nav tree                                     | 12/25/2024   | SMITSTIFER  |             |                              |                                    |
| 34031   | Intercom 319 at SF AET bldg not working  | 12/25/2024   | DSTITES     | 12/26/2024  |                              |                                    |
| 34033   | BM tried to restart comp. and its just spinning unable to get anything working | 12/26/2024   | KCLARK      | 12/27/2024  | HZINK                        |                                    |
| 34034   | RP shelter door is offline in genetech   | 12/26/2024   | KCLARK      | 12/27/2024  | DUNANGST                     |                                    |
| 34048   | 78 Intercom 102 offline and red in tree  | 12/26/2024   | HZINK       |             |                              |                                    |
| 34079   | SF58 and SF59 is red in tree   | 12/26/2024   | ELELIE      | 12/26/2024  | GLELIE                       |                                    |
| 34155   | 78WO01 has no video  | 12/30/2024   | HZINK       | 12/30/2024  | HZINK                        |                                    |
| 34156   | 78WO08 red in the tree   | 12/30/2024   | HZINK       | 12/30/2024  | HZINK                        |                                    |
| 34167   | Door NHL154 sticking or not unlocking with badge swipe                         | 12/30/2024   | SMITSTIFER  | 12/30/2024  | GLELIE                       |                                    |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

**Operations Report Index**

**Maintenance / Fleet Operations**

| <b>SUBJECT</b>           | <b>DESCRIPTION</b>                      | <b>PAGE<br/>NUMBER</b> |
|--------------------------|---|------------------------|
| Maintenance and<br>Fleet | Status report<br>Month of December 2024 | 1-8                    |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

**MAINTENANCE / FLEET OPERATIONS DECEMBER 2024**

- Senior Director attended meeting to discuss Building Automation System transfer of responsibilities meeting at Scudder Falls administration building.
- Senior Director participated in Maintenance operations meeting to discuss issues related to Maintenance, Toll, HR and PSBS department.
- Senior Director participated in Teams in T-519A - Southern Operations and Maintenance Facilities Improvements (Bi-Weekly Progress Mtg.)
- Senior Director attended meeting to discuss transition to AET-in-place conversion for TM, I-78, EP and DWG held at Scudder Falls administration building.
- Senior Director reviewed and approved Garda invoices and miscellaneous charges for the month of December 2024.
- Senior Director reviewed and approved invoices from J. Fletcher Creamer for Guide Rail repairs at various locations.
- Senior Director reviewed Use of Facilities requests for December 2024 and forwarded Certificates of Insurance for review and approval.
- Senior Director prepared monthly maintenance and fleet report for the December 2024 staff agenda meeting.
- Senior Director prepared and forwarded report of Use of Commission Facilities for the month of December 2024.

**Maintenance Operations**

- Director of Maintenance reviewed, and approved P Card purchases for the month of December from Regional Maintenance Supervisors.
- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of December from Regional Maintenance Supervisors.
- TM/SRMC/SF maintenance crews placed Variable Message Board in designated location displaying ending of cash toll collection.



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

- TM/SRMC/SF operated street sweeper to remove debris from main river bridge and roadway ramps on Commission property.
- TM/ SRMC/SF completed HVAC building maintenance by replacing air filters at Langhorne facility.
- TM/SRMC/SF assisted Hartford Steam Boiler with yearly inspection of boilers and pressure vessels.
- TM/SRMC/SF repaired two malfunctioning letters on the Trenton Makes the World takes sign.
- TM/SRMC/SF completed provided crash vehicle for Transcore to make repairs at Trenton Morrisville facility.
- TM/SRMC/SF repaired damaged bollards at the Lower Trenton toll supported bridge.
- TM/SRMC/SF replaced damaged signs at multiple locations on bridge commission property.
- New Hope Maintenance crews placed Variable Message Board in designated location displaying ending of cash toll collection.
- New Hope Maintenance crews assisted Hartford Steam Boiler with yearly inspection of boilers and pressure vessels.
- New Hope Maintenance crews completed repairs at the NHL toll supported bridge firehouse garage.
- New Hope Maintenance crews assisted contractor by closing lanes for inspection on main river bridge.
- New Hope Maintenance crews used street sweeper to remove debris from main river bridge and roadway ramps on Commission property.
- I-78 maintenance crews placed Variable Message Board in designated location displaying ending of cash toll collection.
- I-78 Maintenance crews assisted Hartford Steam Boiler with yearly inspection of boilers and pressure vessels.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

- I-78 maintenance crews installed new Envirox dispensing systems for custodians to use of cleaning detergents.
- I-78 maintenance crews cleaned all gutters and downspouts at the Welcome Center and Maintenance garage building.
- I-78 maintenance crews pressure washed and cleaned outside of Welcome Center and maintenance garage.
- I-78 maintenance crews repaired potholes at Pa. turnaround and right shoulder of roadway near exit 75.
- Easton Phillipsburg maintenance crews placed Variable Message Board in designated location displaying ending of cash toll collection.
- Easton Phillipsburg maintenance crews assisted Hartford Steam Boiler with yearly inspection of boilers and pressure vessels.
- Easton Phillipsburg maintenance crews provided MPT for Easton Suburban Water Authority to repair main break on Snyder St.
- Easton Phillipsburg maintenance crews repaired numerous potholes on Route 22 bridge.
- Easton Phillipsburg maintenance crews repaired flexible bollards in front of attenuator to Easton Phillipsburg toll plaza.
- Easton Phillipsburg maintenance crews replaced numerous air vents at EP administration building and toll plaza HVAC.
- Easton Phillipsburg maintenance crews cut out old floor drain and replaced with new drain in building bathroom.
- Portland Columbia maintenance crews placed Variable Message Board in designated location displaying ending of cash toll collection.
- Portland-Columbia Maintenance crews assisted Hartford Steam Boiler with yearly inspection of boilers and pressure vessels.
- Portland-Columbia maintenance crews reported for multiple snow / weather events on commission property.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

- Portland-Columbia maintenance crews used street sweeper to remove debris from main river bridge and roadway ramps on Commission property.
- Portland- Columbia maintenance crews made 1500 gallons of brine for use in preparation for weather events in Northern Region.
- Delaware Water Gap maintenance crews placed Variable Message Board in designated location displaying ending of cash toll collection.
- Delaware Water Gap Maintenance crews assisted Hartford Steam Boiler with yearly inspection of boilers and pressure vessels.
- Delaware Water Gap Maintenance crews reported for multiple snow / weather events on commission property.
- Delaware Water Gap maintenance crews constructed and installed height sign in New Jersey.
- Delaware Water Gap maintenance crews escorted numerous super loads across main river bridge.
- Delaware Water Gap maintenance crews clean and refurbished wood furniture at DWG administration building.
- Milford-Montague maintenance crews placed Variable Message Board in designated location displaying ending of cash toll collection.
- Milford-Montague maintenance crews assisted Hartford Steam Boiler with yearly inspection of boilers and pressure vessels.
- Milford-Montague maintenance crews picked up Bridge Master unit from DFM in Connecticut then transported to PC.
- Milford-Montague maintenance crews cleaned and waxed all maintenance vehicles for winter protection.
- Milford-Montague maintenance crews reported for multiple snow / weather events on commission property.
- Milford-Montague maintenance crews fabricated new steel floor drain lids for detached garage.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2025**

**Fleet Department**

**Highlights**

- Three remaining auction items for 2025.
- Fleet open invoices for 2024 have been paid.
- Vehicle inspections have been completed and brought up to date.
- Approved new vehicles and equipment for 2025 are quoted and ready for procurement in January.
- Certificate of origin received for new Versalift bucket truck at DWG facility. Vehicle in service.
- Received all but three items that will be carried over to 2025 budget.

**Repairs**

- **MM-** Bridgemaster repairs and inspection completed at DFM.
- Safety recall on all Mack trucks all completed.
- **NHL-** Mack plow piston hydraulics repaired.

**Miscellaneous Items**

- Recalls received and forwarded to RMS to schedule and complete.
- Registration renewals submitted as needed.
- Added new vehicles/ equipment to Fleet insurance as needed.
- Supplied accounting with new asset spread sheets.

Southern Region  
LeVar Talley, Director of Maintenance  
Richard Taitt Deputy Director of Maintenance  
Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville  
Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville

Trenton-Morriville Toll Bridge

| Task                         | JAN   | FEB   | MAR   | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC  | Total Staffing-Hours |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------|----------------------|
| Bridge Maintenance           | 48    | 72    | 208   | 144   | 160   | 280   | 168   | 128   | 336   | 240   | 96    | 32   | 1,912                |
| Bldg./Facilities Maintenance | 2,432 | 2,344 | 2,224 | 2,480 | 2,416 | 2,432 | 3536  | 2,480 | 2,664 | 3,192 | 2,104 | 2416 | 30,720               |
| Grounds Maintenance          | 224   | 336   | 520   | 856   | 1,008 | 752   | 1232  | 1,224 | 968   | 1,000 | 584   | 352  | 9,056                |
| Road Maintenance             | 296   | 296   | 336   | 320   | 360   | 16    | 248   | 208   | 136   | 88    | 280   | 120  | 2,704                |
| Snow/Ice Maintenance         | 608   | 464   | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 24    | 344  | 1,440                |
| Vehicle Maintenance          | 296   | 288   | 296   | 280   | 312   | 272   | 400   | 320   | 376   | 368   | 272   | 288  | 3,768                |
| Miscellaneous                | 104   | 208   | 88    | 72    | 80    | 104   | 248   | 120   | 168   | 120   | 80    | 64   | 1,456                |
| Total Man-hours              | 4,008 | 4,008 | 3,672 | 4,152 | 4,336 | 3,856 | 5,832 | 4,480 | 4,648 | 5,008 | 3,440 | 3616 | 51,056               |

New Hope-Lambertville Toll Bridge

| Task                         | JAN   | FEB   | MAR   | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC  | Total Staffing-Hours |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------|----------------------|
| Bridge Maintenance           | 240   | 260   | 824   | 568   | 136   | 472   | 592   | 312   | 320   | 200   | 48    | 224  | 4,196                |
| Bldg./Facilities Maintenance | 648   | 424   | 624   | 600   | 696   | 512   | 708   | 488   | 464   | 604   | 476   | 792  | 7,036                |
| Grounds Maintenance          | 56    | 216   | 144   | 552   | 838   | 440   | 736   | 664   | 288   | 560   | 312   | 184  | 4,990                |
| Road Maintenance             | 24    | 96    | 104   | 40    | 80    | 24    | 256   | 128   | 48    | 24    | 72    | 64   | 960                  |
| Snow/Ice Maintenance         | 688   | 344   | 0     | 48    | 0     | 0     | 0     | 40    | 96    | 272   | 424   | 296  | 2,208                |
| Vehicle Maintenance          | 168   | 112   | 96    | 160   | 160   | 108   | 208   | 168   | 136   | 128   | 128   | 104  | 1,676                |
| Miscellaneous                | 216   | 312   | 192   | 128   | 144   | 184   | 352   | 296   | 472   | 344   | 120   | 216  | 2,976                |
| Total Man-hours              | 2,040 | 1,764 | 1,984 | 2,096 | 2,054 | 1,740 | 2,852 | 2,096 | 1,824 | 2,132 | 1,580 | 1880 | 24,042               |

Central Region  
LeVar Talley, Director of Maintenance  
Richard Taitt Deputy Director of Maintenance  
Robert Varju, Regional Maintenance Supervisor, I-78  
Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

| Task                         | JAN   | FEB   | MAR   | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC   | Total Staffing-Hours |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------------------|
| Bridge Maintenance           | 240   | 288   | 1,104 | 1,088 | 704   | 904   | 488   | 176   | 840   | 688   | 368   | 328   | 7,216                |
| Bldg./Facilities Maintenance | 784   | 720   | 584   | 568   | 520   | 408   | 960   | 608   | 512   | 480   | 320   | 560   | 7,024                |
| Grounds Maintenance          | 304   | 232   | 504   | 720   | 952   | 704   | 1,200 | 792   | 728   | 704   | 384   | 320   | 7,544                |
| Road Maintenance             | 304   | 256   | 168   | 160   | 96    | 80    | 168   | 344   | 168   | 320   | 96    | 336   | 2,496                |
| Snow/Ice Maintenance         | 864   | 376   | 0     | 0     | 0     | 0     | 0     | 0     | 16    | 136   | 160   | 392   | 1,944                |
| Vehicle Maintenance          | 192   | 248   | 264   | 280   | 224   | 184   | 312   | 160   | 200   | 168   | 176   | 256   | 2,664                |
| Miscellaneous                | 0     | 0     | 0     | 0     | 0     | 16    | 112   | 88    | 40    | 128   | 0     | 0     | 384                  |
| Total Man-hours              | 2,688 | 2,120 | 2,624 | 2,816 | 2,496 | 2,296 | 3,240 | 2,168 | 2,504 | 2,624 | 1,504 | 2,192 | 29,272               |

I-78 Toll Bridge

| Task                         | JAN   | FEB   | MAR  | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC  | Total Staffing-Hours |
|------------------------------|-------|-------|------|-------|-------|-------|-------|-------|-------|-------|-------|------|----------------------|
| Bridge Maintenance           | 0     | 0     | 32   | 56    | 0     | 96    | 176   | 8     | 24    | 64    | 128   | 48   | 632                  |
| Bldg./Facilities Maintenance | 828   | 1,040 | 1048 | 952   | 912   | 784   | 1,408 | 844   | 1,000 | 1,096 | 912   | 1040 | 11,864               |
| Grounds Maintenance          | 96    | 184   | 496  | 632   | 848   | 856   | 936   | 776   | 728   | 400   | 336   | 192  | 6,480                |
| Road Maintenance             | 400   | 184   | 232  | 104   | 48    | 8     | 40    | 48    | 0     | 88    | 0     | 96   | 1,248                |
| Snow/Ice Maintenance         | 516   | 184   | 32   | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 160   | 208  | 1,100                |
| Vehicle Maintenance          | 280   | 232   | 144  | 160   | 184   | 8     | 120   | 128   | 168   | 256   | 152   | 328  | 2,160                |
| Miscellaneous                | 24    | 8     | 16   | 16    | 16    | 56    | 224   | 160   | 48    | 288   | 56    | 48   | 960                  |
| Total Man-hours              | 2,144 | 1,832 | 2000 | 1,920 | 2,008 | 1,808 | 2,904 | 1,964 | 1,968 | 2,192 | 1,744 | 1960 | 24,444               |

Northern Region  
LeVar Talley, Director of Maintenance  
Richard Taitt Deputy Director of Maintenance  
James Gower, Regional Maintenance Supervisor  
Matt Meeker, Regional Maintenance Supervisor - Milford-Montague

Portland-Columbia Toll Bridge

| Task                         | JAN   | FEB   | MAR   | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT | NOV | DEC | Total Staffing-Hours |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----|-----|-----|----------------------|
| Bridge Maintenance           | 54    | 12    | 28    | 0     | 40    | 110   | 132   | 0     | 46    | 10  | 0   | 0   | 432                  |
| Bldg./Facilities Maintenance | 612   | 558   | 530   | 500   | 448   | 442   | 604   | 440   | 380   | 384 | 330 | 388 | 5,616                |
| Grounds Maintenance          | 80    | 132   | 168   | 356   | 574   | 390   | 534   | 434   | 321   | 126 | 162 | 84  | 3,361                |
| Road Maintenance             | 52    | 24    | 192   | 96    | 56    | 76    | 72    | 48    | 116   | 166 | 44  | 36  | 978                  |
| Snow/Ice Maintenance         | 196   | 172   | 0     | 32    | 0     | 0     | 0     | 0     | 0     | 0   | 116 | 212 | 728                  |
| Vehicle Maintenance          | 108   | 198   | 140   | 200   | 146   | 88    | 228   | 108   | 129   | 42  | 124 | 148 | 1,659                |
| Miscellaneous                | 30    | 40    | 58    | 36    | 44    | 58    | 12    | 16    | 78    | 80  | 24  | 8   | 484                  |
| Total Man-hours              | 1,132 | 1,136 | 1,116 | 1,220 | 1,308 | 1,164 | 1,582 | 1,046 | 1,070 | 808 | 800 | 876 | 13,258               |

Delaware Water Gap Toll Bridge

| Task                         | JAN   | FEB  | MAR   | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC   | Total Staffing-Hours |
|------------------------------|-------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------------------|
| Bridge Maintenance           | 48    | 8    | 8     | 8     | 32    | 0     | 64    | 48    | 40    | 176   | 200   | 204   | 836                  |
| Bldg./Facilities Maintenance | 688   | 812  | 684   | 932   | 964   | 544   | 1,036 | 772   | 772   | 784   | 644   | 732   | 9,364                |
| Grounds Maintenance          | 220   | 200  | 352   | 412   | 528   | 408   | 758   | 472   | 432   | 296   | 252   | 200   | 4,530                |
| Road Maintenance             | 72    | 104  | 188   | 128   | 144   | 270   | 184   | 136   | 252   | 112   | 24    | 160   | 1,774                |
| Snow/Ice Maintenance         | 352   | 200  | 24    | 32    | 0     | 16    | 0     | 0     | 0     | 56    | 72    | 308   | 1,060                |
| Vehicle Maintenance          | 244   | 216  | 264   | 264   | 256   | 136   | 432   | 232   | 164   | 136   | 148   | 176   | 2,668                |
| Miscellaneous                | 52    | 24   | 32    | 135   | 68    | 48    | 224   | 128   | 132   | 410   | 347   | 88    | 1,688                |
| Total Man-hours              | 1,676 | 1564 | 1,552 | 1,911 | 1,992 | 1,422 | 2,698 | 1,788 | 1,792 | 1,970 | 1,687 | 1,868 | 21,920               |

Milford-Montague Toll Bridge

| Task                         | JAN | FEB | MAR | APR | MAY | JUN | JUL   | AUG   | SEP   | OCT   | NOV | DEC | Total Staffing-Hours |
|------------------------------|-----|-----|-----|-----|-----|-----|-------|-------|-------|-------|-----|-----|----------------------|
| Bridge Maintenance           | 0   | 0   | 0   | 0   | 0   | 0   | 32    | 0     | 48    | 0     | 0   | 0   | 80                   |
| Bldg./Facilities Maintenance | 572 | 480 | 556 | 488 | 584 | 464 | 778   | 556   | 580   | 526   | 468 | 510 | 6,562                |
| Grounds Maintenance          | 0   | 8   | 64  | 168 | 164 | 144 | 382   | 322   | 176   | 226   | 120 | 62  | 1,836                |
| Road Maintenance             | 0   | 0   | 32  | 16  | 0   | 24  | 112   | 106   | 94    | 142   | 16  | 0   | 542                  |
| Snow/Ice Maintenance         | 82  | 57  | 0   | 0   | 0   | 0   | 16    | 16    | 0     | 0     | 32  | 150 | 353                  |
| Vehicle Maintenance          | 188 | 224 | 208 | 240 | 148 | 136 | 238   | 176   | 136   | 152   | 252 | 240 | 2,338                |
| Miscellaneous                | 24  | 24  | 32  | 48  | 32  | 40  | 28    | 8     | 12    | 120   | 16  | 0   | 384                  |
| Total Man-hours              | 866 | 793 | 892 | 960 | 928 | 808 | 1,586 | 1,184 | 1,046 | 1,166 | 904 | 962 | 12,095               |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

**USE OF FACILITIES REQUEST REPORT**

**MONTH OF DECEMBER 2024**

| SUBJECT           | DESCRIPTION                                      | PAGE<br>NUMBER |
|-------------------|--|----------------|
| Use of Facilities | Use of Facilities Request-Month of December 2024 | 1              |
|                   |  |                |



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2025**

**PROPERTY REPORT**

**Use of Commission Facilities**

| <b>Facility</b>      | <b>Organization</b>                     | <b>Date/Time</b>                              | <b>Description of Use</b>   |
|----------------------|---|---|---|
| New Hope Toll Bridge | Henkles & McCoy, Inc.<br>/ HLH Aviation | October 7, 2024, through December<br>31, 2024 | Truck parking and<br>refueling a<br>Helicopter on PSE<br>&G transmission<br>line. |
|                      |   |   |   |
|                      |   |   |   |