

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF OCTOBER 25, 2021

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY

Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI

Treasurer

PENNSYLVANIA

HONORABLE PAMELA JANVEY

Vice Chair

HONORABLE AMY ZANELLI

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

Secretary

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Grace, Shahid

NEW JERSEY: Ciesla,*, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Christy*, Zanelli

NEW JERSEY: Lavery, VanVliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Grace, Janvey

NEW JERSEY: Komjathy, VanVliet*

PERSONNEL

PENNSYLVANIA: Janvey*, Grace

NEW JERSEY: Ciesla, Komjathy

AUDIT COMMITTEE

PENNSYLVANIA: Janvey, Shahid*

NEW JERSEY: Laurenti, Lavery

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Shahid

NEW JERSEY: Ciesla, Laurenti*

Chairman and Vice Chair are Ex-Officio of All Committees

*Chairperson of Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP

Lavery	(1)	Ex-Officio of all Committees
	(2)	Projects, Property and Equipment
	(3)	Audit Committee
Laurenti	(1)	Finance, Insurance Management and Operations
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
VanVliet	(1)	Projects, Property and Equipment
	(2)	Professional Services (Chairperson)
Ciesla	(1)	Finance, Insurance Management and Operations (Chairperson)
	(2)	Personnel
	(3)	Administrative Committee
Komjathy	(1)	Professional Services
	(2)	Personnel
Janvey	(1)	Ex-Officio of all Committees
	(2)	Personnel Committee (Chairperson)
	(3)	Audit Committee
Grace	(1)	Finance, Insurance Management and Operations
	(2)	Professional Services (Chairperson)
	(3)	Personnel
	(4)	Administrative Committee
Christy	(1)	Projects, Property and Equipment (Chairperson)
Zanelli	(1)	Projects, Property and Equipment
Shahid	(1)	Finance, Insurance Management and Operations
	(2)	Audit Committee (Chairperson)
	(3)	Administrative Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

PICKERING, CORTS & SUMMERSON, INC.
Newtown, Pennsylvania

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI
Phillipsburg, New Jersey

LABOR COUNSEL

STRADLEY, RONON
Philadelphia, Pennsylvania

CHISEA, SHAHINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

MERCADIEN, P.C.
Hamilton, New Jersey

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

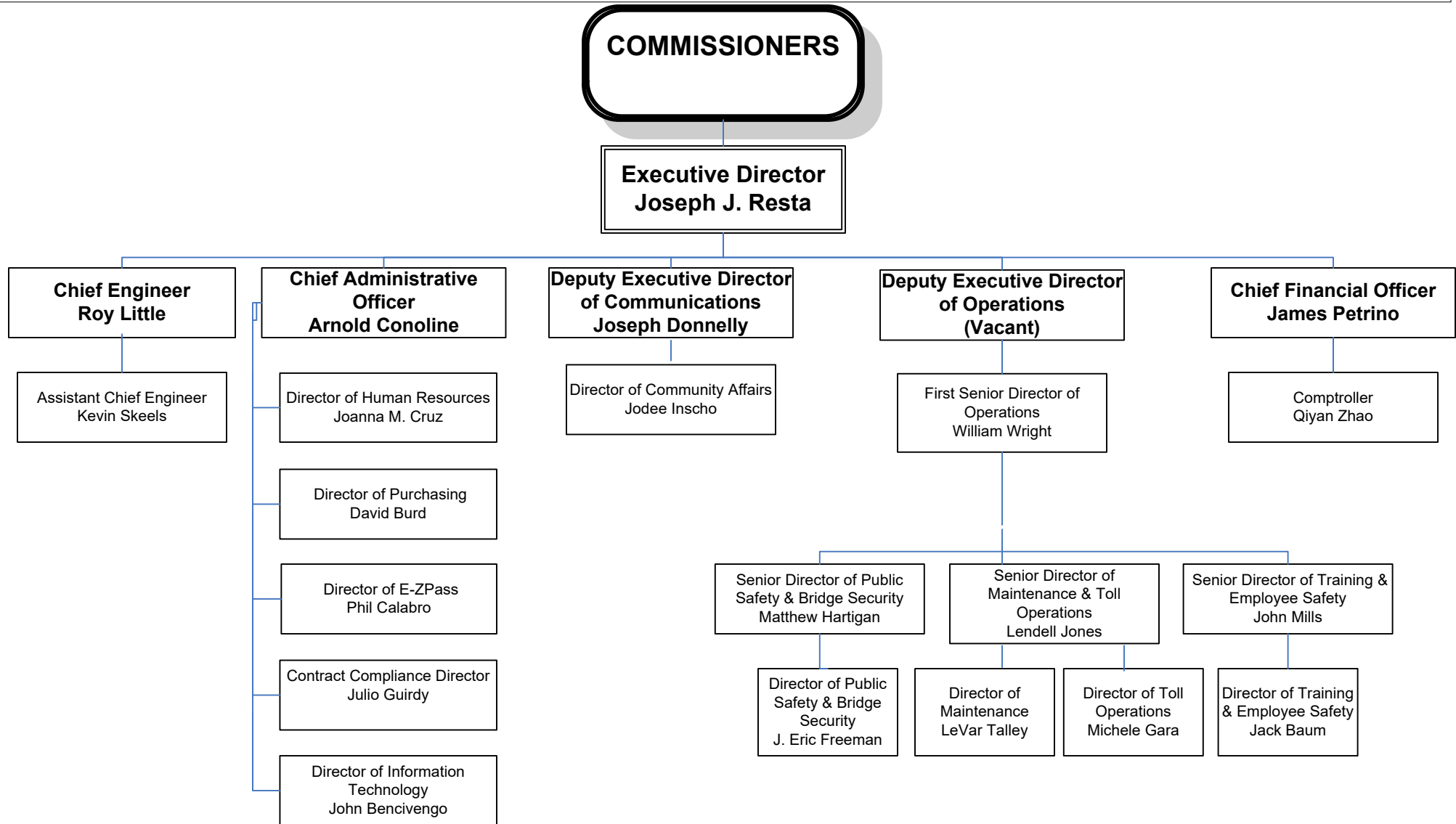
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

STONERIDGE PMG ADVISORS, LLC
Radnor, Pennsylvania

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams and in person on Monday, October 25, 2021 at 10:33 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. John Christy (Pennsylvania)
Hon. Daniel Grace (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Lori Ciesla (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Garrett Van Vliet (New Jersey)
Hon. Ismail Shahid (Pennsylvania)
Hon. Aladar Komjathy (New Jersey)

COMMISSION MEMBERS ABSENT:

Hon. Amy Zanelli (Pennsylvania)

COMMISSION COUNSEL:

Jonathan Bloom, Stradley Ronon, Pennsylvania
John Casey, Chiesa Shahanian & Giantomasi, New Jersey
Shelly Smith, Archer Law, Pennsylvania
Douglas Steinhardt, Florio Perrucci, Steinhardt & Cappelli,
New Jersey

GOVERNORS REPRESENTATIVES:

Rudy Rodas, NJ Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Roy Little, Chief Engineer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications
James Petrino, Chief Financial Officer

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Qiyao Zhao, Comptroller
William Wright, First Senior Director of Operations
Charles Straccioli, Program Manager of Technology
John Bencivengo, Director of Information Technology
Joanna Cruz, Human Resources Director
Jodee Inscho, Director of Community Affairs
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

OTHERS:

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Good morning Commissioners, today's agenda includes resolutions for renewal of certain 2022 health insurance policies for our active employees and eligible retirees. These are the first of several resolutions that will be put forth for Commissioner's consideration in the months of October, November, and December as the building blocks for the 2022 Operating Budget and the 2022-2023 Capital Plan come together. In addition, staff has been working for the past two months in development of the operating and capital budgets, the review of which will begin with Commissioners in the coming weeks, and, as always, we thank our unpaid Commissioners for their time and attention during our budget review cycles.

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Also for today's consideration is an amendment to the Investment Policy for our Other Post-Employment Benefits, or "OPEB" Trust. This amendment, reviewed and passed favorably out of the Commission's Administrative Committee, allows for further diversification of the Trust's assets into a Private Infrastructure category. Successful passage of this resolution would allow for future investments, as recommended by our financial advisor Marquette Associates, and accepted by the Administrative Committee.

In closing, we also have hiring resolutions for your consideration today as 2020 and a portion of 2021 effectively froze new hires as mitigation from the financial effects of the COVID-19 pandemic. Commissioners, please support these and all resolutions on today's agenda.

Thank you Commissioners, this concludes my report.

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD SEPTEMBER 27, 2021

R: 4522-10-21-ADM-01-10-21

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held September 27, 2021.

At the conclusion of the review, Chairman Lavery moved and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021 that the Minutes of the Commission Meeting held on September 27, 2021 be and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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APPROVAL OF OPERATIONS REPORT-MONTH OF SEPTEMBER 2021

R: 4523-10-21-ADM-02-10-21

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the “Operations Report”.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 25th day of October 2021 that the Operations Report, which reflects Commission activity for the month of September 2021 are hereby approved.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

CONSENT TO AMENDMENT TO INVESTMENT POLICY STATEMENT FOR SECTION 115 OPEB TRUST FUND

R: 4524-10-21-ADM-03-10-21

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Ciesla seconded the adoption of the following Resolution:

“**WHEREAS:** the Delaware River Joint Toll Bridge Commission (the “Commission”) sponsors a Retiree Welfare Benefits Plan (the “Plan”) and has established the Section 115 OPEB Trust Fund (the “Trust”) to provide for the funding of non-pension post-employment benefits (“OPEB”) for employees who meet the applicable requirements set forth in the Plan; and

“**WHEREAS:** the Commission has previously established under the Trust an Administrative Committee with general oversight power of the Trust and has previously approved an Investment

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Policy Statement (the “IPS”), which sets forth the investment objectives and policies regarding monies held in the Trust; and

“WHEREAS: the Administrative Committee has previously appointed Marquette Associates (“Marquette”) to serve as Investment Manager under the Trust; and

“WHEREAS: Marquette has recommended that the Administrative Committee consider adding to the IPS a permitted investment category known as Private Infrastructure under which Marquette would be authorized to invest a certain portion of the Trust in managed funds that invest in transportation, energy & utility, communications and other privately-operated or regulated infrastructure facilities, for the purpose of providing additional investment diversification in furtherance of the portfolio objectives set forth in the IPS; and

“WHEREAS: after sufficient review and consideration, the Administrative Committee at its October 20, 2021 meeting approved an amendment of the Policy Statement to allow for the investment in Private Infrastructure, as evidenced in Exhibit A; therefore, be it

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 25th day of October 2021 that the Commission via this Resolution, hereby consents to the amendments to the Policy Statement for the Section 115 OPEB Trust Fund as evidenced in Exhibit A.

Executive Director Resta was requested to conduct a Roll Call Vote.

Commissioner Laurenti addressed the meeting and said;

May I make just a very brief comment?

Executive Director Resta addressed the meeting and said;

Yes, you may.

Commissioner Laurenti addressed the meeting and said;

I would like to thank the Administrative Committee for their thoughtfulness and patience with this process. We do wish to diversify our portfolio in order to continue to have a well-funded OPEB Trust for our retirees. Thank you.

Executive Director Resta addressed the meeting and said;

Thank you, Commissioner.

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<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey			X

Vice Chair Janvey addressed the meeting and said:

As a former Commission employee who receives retiree health benefits, I abstain from voting on this resolution and have recused myself from any deliberation on this issue.

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

RENEWAL OF PRESCRIPTION BENEFITS PROGRAM, JANUARY 1, 2022-DECEMBER 31, 2024

R: 4525-10-21-INS-01-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Shahid seconded the adoption of the following Resolution,

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 25th day of October 2021 that the Commission via this Resolution, to renew Prescription Drug Benefit Plan with Express Scripts \$8,976,097 projected three – year cost for self-insured program.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

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Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

PLACEMENT OF MEDICARE-ELIGIBLE-RETIREE MEDICAL AND PRESCRIPTION INSURANCE

R: 4526-10-21-INS-02-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 25th day of October 2021 that, the Commission via this Resolution, that the Commission authorizes the Executive Director to effect the placement of the current Medicare-eligible retiree medical and prescription insurance plans administered by NEBCO/AMWINS with the medical and prescription insurers Transamerica and Elixir for eligible retirees and dependents who are sixty-five years and older. That coverage is to be provided at the current benefit levels on an insured premium basis at a monthly rate per enrollee of \$563.66, reflecting overall increase of 2.1%, for the one year period January 1, 2022 through December 31, 2022.”

Executive Director Resta was requested to conduct a Roll Call Vote.

Vice Chair Janvey addressed the meeting and said;

As a former Commission employee who receives retiree health benefits, I abstain from voting on this resolution and have recused myself from any deliberation on this issue.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey			X

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

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RENEWAL OF DENTAL INSURANCE PROGRAM FOR ACTIVE EMPLOYEES, JANUARY 1, 2022-DECEMBER 31, 2023

R: 4527-10-21- INS-03-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Ciesla seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, to renew Dental Insurance Program with Delta Dental."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

RENEWAL OF DENTAL INSURANCE PROGRAM FOR RETIREES, JANUARY 1, 2022-DECEMBER 31, 2023

R: 4528-09-21- INS-04-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, to renew Dental Insurance Program for Retirees with Delta Dental."

Vice Chair Janvey addressed the meeting and said;

As a former Commission employee who receives retiree health benefits, I abstain from voting

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on this resolution and have recused myself from any deliberation on this issue.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey			X

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

APPROVAL FOR RETIREMENT BENEFITS, DANIEL PALMISANO, TOLL CORPORAL, NORTHERN REGION

R: 4529-10-21- PER-01-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Daniel Palmisano who is to retire on December 30, 2021."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

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Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, ERNEST RATH, MAINTENANCE WORKER I, NORTHERN REGION

R: 4530-10-21- PER-02-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Ernest Rath who is to retire on March 31, 2022."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, THERESA KASAPOV, TOLL COLLECTOR, NORTHERN REGION

R: 4531-10-21- PER-03-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Ciesla seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, that subject to applicable practices and procedures, the

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Commission approves the provision of retirement benefits to Theresa Kasapov who is to retire on February 17, 2022.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, THOMAS WALSH, ASSISTANT COORDINATOR, BRIDGE SECURITY

R: 4532-10-21- PER-04-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Thomas Walsh who is to retire on February 19, 2022.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF STEPHEN BARTZAK JR., TO MAINTENANCE WORKER III, SOUTHERN REGION

R: 4533-10-21- PER-05-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, that Stephen Bartzak, Jr. be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF CASEY WALLACE-WALKER TO MAINTENANCE WORKER III, SOUTHERN REGION

R: 4534-10-21- PER-06-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Vice Chair Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, that Casey Wallace Walker be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF MATTHEW STOCK TO MAINTENANCE WORKER III, NORTHERN REGION

R: 4535-10-21- PER-07-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, that Matthew Stock be appointed to the position of Maintenance Worker III, Northern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 -

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\$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF THEODORE LEE JR., TO BRIDGE MONITOR II, SOUTHERN REGION

R: 4536-10-21- PER-08-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, that Theodore Lee, Jr. be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

PROMOTION OF ESS EMPLOYEES (2) INDIVIDUALS, PUBLIC SAFETY AND BRIDGE SECURITY

R: 4537-10-21- PER-10-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, that the Commission authorizes the Executive Director to effect the promotion of the following employees, at the stated salaries at the start of the first pay period after the approval of this Resolution to the classifications indicated: James Montgomery ROIC ESS Monitor I \$49,748; Joseph Trinian ROIC ESS Monitor I \$49,748."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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APPROVAL FOR PAYMENT OF INVOICES

CHIESA, SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

R: 4538-10-21- ACCT -01-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, via this Resolution, authorizes payment of invoice #538276 in the total amount due of \$1,500.00 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel;

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Commissioner Laurenti addressed the meeting and said;

Mr. Resta, I wish to make a comment.

Executive Director Resta addressed the meeting and said;

Sure thing.

Commissioner Laurenti addressed the meeting and said;

Mr. Resta, I wish to note my anticipation that there will be an update in the future for Commissioners on some of the cases that Stradley Ronon is pursuing on behalf of the Commission.

Executive Director Resta addressed the meeting and said;

Yes. Thank you, Commissioner.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli		
Mr. Van Vliet	X		Mr. Christy	X	
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

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Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4539-10-21- ACCT -02-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, via this Resolution, authorizes payment of invoices #204418, #203684, #203453, #203185, and #203454 in the total amount due of \$ 4,700.69 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli		
Mr. Van Vliet	X		Mr. Christy	X	
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4540-10-21- ACCT -03-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, via this Resolution, authorizes payment of invoices #21082128, #21082129, #21092166, #21082127, #21072346, #21072344 and #2102345 in the total amount of \$28,482.51 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli		
Mr. Van Vliet	X		Mr. Christy	X	
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

R: 4541-10-21- ACCT -04-10-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of October 2021, via this Resolution, authorization for payment of

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

invoices #4230903, #4230908, #4230904, #4230905, and #4230906 in the total amount of \$4,319.16 for Professional Services Rendered.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli		
Mr. Van Vliet	X		Mr. Christy	X	
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public.

SCHEDULING OF THE NOVEMBER 22, 2021 MEETING.

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting will be the scheduled to be held Monday, November 22, 2021.

This meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an “Official Notice of Meeting” would be forwarded to each and every Member of the Commission.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

ADJOURNMENT

Executive Director Resta invited a motion for Adjournment.

Commissioner Van Vliet then moved that the Meeting be adjourned and Commissioner Grace seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 11:03 am, Monday, October 25, 2021.

Prepared and submitted by:


HEATHER MCCONNELL

Administrative Generalist Executive Offices

Attested by:



ARNOLD J. CONOLINE

Assistant Secretary/Treasurer

Approved by:


JOSEPH J. RESTA
Executive Director

INVESTMENT POLICY STATEMENT

FOR

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SECTION 115 OPEB TRUST FUND

As amended May 2019 and October 2021

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Background

The Delaware River Joint Toll Bridge Commission (the “DRJTBC”) sponsors the Delaware River Joint Toll Bridge Commission Retiree Welfare Benefits Plan (the “Plan”) and has established the Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund (the “Trust”). The Trust is intended to provide for funding of non-pension post-employment benefits (“OPEB”) for employees who meet the applicable requirements set forth in the Plan.

Scope

This Investment Policy Statement (the “Policy Statement”) sets forth the investment policies (in the form of guidelines) and objectives of the Trust.

Purpose

The main investment objectives of the Trust are to achieve long-term growth of Trust assets by maximizing the long-term rate of return on investments and minimizing the long-term risk of loss, to provide for sufficient liquidity to meet benefit obligations under the Plan and to ensure a risk-appropriate investment of existing (as of the effective date of this Policy Statement) Trust assets, to fulfill the DRJTBC’s current and long-term, as applicable, OPEB obligations with respect to the Plan. The Policy Statement is intended to assist in meeting such objectives by providing policy guidelines, so that investment-related decisions may more easily be made. The Trust’s investment objectives are more fully set forth in “Statement of Investment Objectives” below.

Specifically, the purpose of this Policy Statement is to achieve the following:

1. Document investment objectives, performance expectations and investment guidelines for Trust assets.
2. Establish an appropriate investment strategy for managing all Trust assets, including an investment time horizon, risk tolerance ranges and asset allocation to provide sufficient diversification and overall return over the long-term time horizon of the Trust.
3. Establish investment guidelines to control overall risk and liquidity.
4. Establish periodic performance reporting requirements that will effectively monitor investment results and ensure that the investment policy is being followed.
5. Comply with all fiduciary, prudence, due diligence and legal requirements for Trust assets.

It is the intention of the Committee (as hereinafter defined) to periodically review and, if appropriate, amend the Policy Statement to reflect changes in the capital markets, Plan and Trust objectives, or other relevant factors. This document is intended solely to provide a set of guidelines and, as such, the Committee has discretion to deviate from these guidelines where appropriate. Any such instances of deviation may not be used by any other person or entity as evidence of a fiduciary breach.

Investment Authority

The DRJTBC has appointed the Administrative Committee (the “Committee”) to oversee certain policies and procedures related to the operation and administration of the Trust, including the investment of Trust assets. In implementing this Policy Statement, the Committee has delegated certain functions to:

1. An “Investment Manager”, to assist the Committee in the investment process and to maintain compliance with this Policy Statement. The Investment Manager may assist the Committee in establishing investment policies, objectives, and guidelines; selecting investment agents (“Agents”) or mutual funds and other common investment vehicles as specifically approved by the Committee from time to time (“Investments”); reviewing Agents and Investments over time; measuring and evaluating performance; and other tasks as deemed appropriate. The Investment Manager, to the extent provided in an investment management or similar agreement with the DRJTBC (“Investment Management Agreement”), may also select Investments and assign Agents with discretion to purchase, sell, or hold specific securities that will be used to meet the Trust’s investment objectives. The Investment Manager, to the extent required in the Investment Management Agreement, must be registered with the Securities and Exchange Commission.
2. The Trustee, to the extent provided in a Trust Agreement with the DRJTBC, to maintain records of street name securities owned by the Trust, collect dividend and interest payments, redeem maturing securities, and effect receipt and delivery following purchases and sales, among other duties. The Trustee, to the extent provided in the Trust Agreement, may also perform regular accounting of all assets owned, purchased, or sold, as well as movement of assets into and out of the Trust.
3. The Trustee, to assume, to the extent provided in the Trust Agreement, fiduciary responsibility for the administration of Trust assets; provided, however, that because the Committee has appointed an Investment Manager, then any Trustee appointed under this paragraph shall have no authority with respect to selection of investments.
4. Additional specialists such as attorneys, auditors, actuaries, retirement plan consultants, and others to assist the Committee and the DRJTBC in meeting their responsibilities and obligations to administer Trust assets prudently.

Statement of Investment Objectives

The investment objectives of the Trust are as follows:

1. To invest assets of the Trust in a manner consistent with the following fiduciary standards:
(a) all transactions undertaken must be for the sole interest of Trust beneficiaries, and (b) assets are to be diversified in order to minimize the impact of large losses from individual investments.
2. To provide for funding and anticipated withdrawals on a continuing basis for payment of benefits and reasonable expenses of operation of the Trust.
3. To conserve and enhance the value of Trust assets in real terms through asset appreciation and income generation, while maintaining a reasonable investment risk profile.

4. To minimize principal fluctuations over the Time Horizon (as defined below).
5. To achieve a long-term level of return commensurate with contemporary economic conditions and equal to or exceeding the investment objective set forth in this Policy Statement under the section labeled “Performance Expectations”.

Investment Guidelines

Time Horizon

The Trust’s investment objectives are based on a 20-year investment horizon (“Time Horizon”). Interim fluctuations should be viewed with appropriate perspective. The Committee has adopted a long-term investment horizon such that the risks and duration of investment losses are carefully weighed against the long-term potential for appreciation of assets.

Asset Allocation

Assets will be invested in accordance with the targets for each asset class as follows to achieve an average total annual rate of return that is equal to or greater than the Trust’s actuarial discount rate as described in the section titled “Performance Expectations”.

<u>Asset Classes</u>	<u>Range</u>	<u>Target</u>	<u>Benchmark</u>
Domestic Equity	12% - 32%	22%	Russell 3000 Index
International Equity	4% - 24%	14%	MSCI ACWI ex U.S. Index IMI (Net)
Core Real Estate	0% - 10%	3.5%	NCREIF ODCE
REITs	0% - 10%	0%	FTSE NAREIT
Private Infrastructure	0% - 10%	4.5%	Consumer Price Index +3.0%
Inflation Hedge	0% - 10%	0%	Bloomberg Barclays TIPS
Fixed Income	50% - 70%	56%	Bloomberg Barclays U.S. Aggregate Bond
Cash Equivalents	0% - 5%	0%	ML 90-Day T-Bill

The asset allocation targets listed in the table above are in effect only after the Trust makes an investment in Private Infrastructure. Until an investment in Private Infrastructure is made, the asset allocation targets on the following page will be in effect.

<u>Asset Classes</u>	<u>Range</u>	<u>Target</u>	<u>Benchmark</u>
Domestic Equity	12% - 32%	22%	Russell 3000 Index
International Equity	4% - 24%	14%	MSCI ACWI ex U.S. Index IMI (Net)
Core Real Estate	0% - 10%	4%	NCREIF ODCE
REITs	0% - 10%	0%	FTSE NAREIT
Inflation Hedge	0% - 10%	0%	Bloomberg Barclays TIPS
Fixed Income	50% - 70%	60%	Bloomberg Barclays U.S. Aggregate Bond
Cash Equivalents	0% - 5%	0%	ML 90-Day T-Bill

The Investment Manager will be evaluated against its peers on the basis of a variety of factors, including, but not limited to, the performance of the Trust assets.

Rebalancing Philosophy

Except as otherwise provided herein, the asset allocation range established by this Policy Statement represents a long-term perspective. As such, rapid unanticipated market shifts or changes in economic conditions may cause the asset mix to fall outside Policy Statement ranges. When these divergences occur, the Investment Manager will rebalance the assets within the specified ranges.

Risk Tolerance

The Trust will be managed in a style that seeks to minimize principal fluctuations over the established Time Horizon and that is consistent with the Trust's investment objectives.

Performance Expectations

Over the long-term, for this purpose a rolling five-year period, the performance objective for the Trust will be to achieve an average total annual rate of return that is equal to or greater than the Trust's actuarial discount rate, which is expected to be 6.0%. Additionally, it is expected that the annual rate of return on Trust assets will be commensurate with the then prevailing investment environment. Measurement of this return expectation will be judged by reviewing returns in the context of industry standard benchmarks, peer universe comparisons for individual Trust Investments and blended benchmark comparisons for the Trust in its entirety.

Selection of Agents

The Investment Manager, to the extent provided in the Investment Management Agreement, may select appropriate Agents to invest the assets of the Trust, provided that any such selection is done prudently and for the exclusive benefit of Trust beneficiaries. Agents must meet the following criteria and any other criteria set forth in the Investment Management Agreement:

- The Agent must be a bank, insurance company, or investment adviser as defined by the Investment Advisers Act of 1940.
- The Agent must provide historical quarterly performance data compliant with Global Investment Performance Standards (GIPS®), Securities & Exchange Commission (“SEC”), and Financial Industry Regulatory Agency (“FINRA”) rules, as appropriate.
- The Agent must provide detailed information on the history of the firm, key personnel, support personnel, key clients, and fee schedule (including most favored nation clauses). This information can be a copy of a recent Request for Proposal (“RFP”) completed by the Agent or regulatory disclosure.
- The Agent must clearly articulate the investment strategy that will be followed and document that the strategy has been successfully adhered to over time.
- The Agent must confirm receipt, understanding and adherence to this Policy Statement and any investment specific policies by signing a consent form provided to the Agent prior to investment of Trust assets.

Guidelines for Portfolio Holdings

Direct Investments by Investment Manager

Every effort shall be made, to the extent practical, prudent and appropriate, to select Investments that have investment objectives and policies that are consistent with this Policy Statement (as outlined in following sub-sections of the “Guidelines for Portfolio Holdings”). However, given the nature of the Investments, it is recognized that there may be deviations between this Policy Statement and the objectives of these Investments.

Limitations on Agents Portfolios

EQUITIES

Domestic Equities. No Agent’s portfolio valued at market may be invested in the greater of 5% of any one corporation or 1.5 times the weighting of a security within the benchmark. Ownership of the shares of one company shall not exceed 5% of those outstanding. No portfolio valued at market may be invested in the greater of 25% in any one sector or 1.5 times the weighting of a sector within the benchmark. Other than these constraints, there are no quantitative guidelines as to issues, industry or individual security diversification. However, prudent diversification standards should be developed and maintained by the Agent.

International Equities. No portfolio valued at market may be invested in the greater of 5% of any one corporation or 1.5 times the weighting of a security within the benchmark. Ownership of the shares of one company shall not exceed 5% of those outstanding. No portfolio valued at market may be invested in the greater of 25% in any one sector or 1.5 times the weighting of a sector within the benchmark. The overall non-U.S. equity allocation should include a diverse global mix that is comprised of the equity of companies from multiple regions and sectors. The emerging markets exposure, as defined by Morgan Stanley Capital International Inc. (“MSCI”), should be limited to 40% of the non-U.S. portion of the portfolio.

REIT

Real estate assets may be held in Real Estate Investment Trusts and servicing companies.

INFLATION HEDGE ASSETS

Inflation hedging assets will include only Investments holding among other assets: Treasury Inflation Protected Securities (“TIPS”), commodities or commodity derivative contracts, index-linked derivative contracts, the equity of companies in generally accepted businesses believed to hedge inflation.

CORE REAL ESTATE

Real estate assets may be held in private real estate investments, which will be implemented through open-end commingled fund vehicles. Direct investment in real estate by the Fund is prohibited.

Pooled real estate investment funds must invest at least 75% of aggregate gross fair market value in core real estate investments. Core investments are generally considered to be stable, well-maintained properties located in major metropolitan areas with high occupancy rates and high-quality tenants. Property types include, but are not limited to, office, industrial, retail, and multi-family apartments.

Pooled real estate investment funds will diversify their exposures by property type and location and maintain overall occupancy rates in excess of 80%. The Agent(s) should diversify in an attempt to limit exposure to any single property type or to any single geographic area. It is expected that at various points in time, the portfolio may be more heavily exposed to a single property type or location by virtue of opportunities in the market that are expected to generate excess return above long-term expectations. The diversification of the real estate portfolio will be compared to the composition of its peer benchmark the NCREIF ODCE Index.

Limited use of leverage is permissible within pooled real estate investment funds to enhance investment returns and to mirror the NCREIF ODCE Index. Portfolio leverage is limited to a maximum of 35% of the aggregate gross fair market value of the funded investments. Individual holdings may have higher leverage.

PRIVATE INFRASTRUCTURE

Infrastructure is broadly defined as the essential assets a society requires to facilitate the orderly operation of its economy and can be broken out into three broad categories: transportation, utility, and communications. Typically, they are long-lived assets with low growth, similar volatility to real estate, and have an income stream tied to GDP/inflation that exceeds that of bonds. The Trust's private infrastructure

allocation will consist predominately of core infrastructure strategies/assets. Such assets are generally characterized as having a mature age, steady cash flows, long-term, regulated contracts, low growth opportunities, monopolistic or semi-monopolistic competitive positioning, and a total return profile consisting predominately of cash yield.

Private infrastructure investments will be implemented through open-end commingled fund vehicles. The underlying infrastructure assets held by the commingled vehicles shall be adequately diversified by geography and broad infrastructure sector.

With the understanding that private infrastructure managers employ leverage to enhance returns, leverage within the private infrastructure allocation of the Fund shall be limited to 75%. Leverage may be utilized at the commingled fund or asset-level. Leverage for individual asset may exceed 75%.

FIXED INCOME

Fixed income investments shall be high quality with a preponderance of the investments in (1) U.S. Treasury, federal agencies and U.S. Government guaranteed obligations, (2) investment grade corporate issues including convertibles, and (3) sovereign debt of foreign countries.

Fixed income securities of any one issuer shall not exceed 5% of a total bond portfolio at time of purchase. The 5% limitation does not apply to issues of the U.S. Treasury or other Federal Agencies. The overall rating of the fixed income assets shall be at least "A", based on the rating of one of the three rating agencies (Fitch, Moody's or Standard & Poor's). In cases where the yield spread adequately compensates for additional risk, high yield securities (BB+ or lower), can be purchased or held up to a maximum of 30% of total market value of fixed income securities of the Trust.

Cash Equivalents

Cash equivalents shall be held in funds complying with Rule 2(a)-7 of the Investment Company Act of 1940.

Portfolio Risk Hedging

Portfolio investments designed to hedge various risks including volatility risk, interest rate risk, etc. are allowed to the extent that the Investments do not create direct portfolio leverage. One example of a hedge vehicle is an exchange traded fund ("ETF") which takes short positions.

Prohibited Investments

Except for purchase within authorized Investments, securities having the following characteristics, are not authorized and shall not be purchased: letter stock and other unregistered securities, commodities or commodity contracts where the Trust is a counterparty, short sales, margin transactions, closed-end private placements (with the exception of Rule 144A securities), or venture capital funds, private equity, or hedge funds. Further, derivatives, options, futures, or any other investment for the sole purpose of direct portfolio leveraging are prohibited. Direct ownership of real estate, natural resource properties such as oil, gas or timber and the purchase of collectibles is also prohibited.

Safekeeping

Except as otherwise may be provided for in the Trust Agreement, the Trustee shall produce statements on a monthly basis, listing the name and value of all Trust assets, and the dates and nature of all transactions in accordance with the terms in the Trust Agreement. Except as otherwise may be provided for in the Trust Agreement, Investments of the Trust shall, at all times, be invested in interest-bearing accounts. Investments and portfolio securities may not be loaned.

Control Procedures

Review of Investment Objectives

The Investment Manager shall review and report to the Committee, not less frequently than annually, the appropriateness of this Policy Statement for achieving the Trust's stated objectives. It is not expected that this Policy Statement will change frequently. In particular, short-term changes in the financial markets should not require an adjustment in this Policy Statement.

Review of Investment Performance

The Investment Manager shall report on a quarterly basis to the Committee to review the investment performance of the Trust. In addition, the Investment Manager will be responsible for keeping the Committee advised of any material change in investment strategy, Agents, and other pertinent information potentially affecting performance of the Trust.

The Investment Manager shall compare the investment results on a quarterly basis to appropriate peer universe benchmarks, as well as market indices in both equity and fixed income markets.

Review of Investment Manager and Other Service Providers

The Committee shall periodically, and not less frequently than annually, review the performance of the Investment Manager and other service providers, including Agents, to the Trust with respect to Investments based, in part, upon its fulfillment of its responsibilities under this Policy Statement.

Voting of Proxies

The Investment Manager is not responsible for voting proxies, except for mutual fund proxies, in which case the Investment Manager will vote proxies received on behalf of the Commission in accordance with Investment Manager's proxy voting policy as set forth in its ADV Part 2A.

Coordination with Other Documents

Notwithstanding the foregoing, if any term or condition of this Policy Statement conflicts with any term or condition in the Trust Agreement or the Investment Management Agreement, the applicable term or condition set forth in the Trust Agreement or Investment Management Agreement shall control.

Adoption of Investment Policy Statement

Any changes and exceptions to this Policy Statement will be made in writing and adopted by the Committee. Once adopted, changes and exceptions will be delivered to each Agent, as appropriate, by the Investment Manager.

Approved by the Delaware River Joint Toll Bridge Commission:

By: _____

Name: _____ Joseph J. Resta _____

Title: _____ Executive Director _____

Date: _____ October 27, 2021 _____

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at September 30, 2021	1
Accounting	Status of Bond Retirement at September 30, 2021	2
Accounting	Status of Investments at September 30, 2021	3-6
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of September 2021 Compared with Month of September 2020	7-22
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period September 1, 2021 through September 30, 2021	23-31
Accounting	Statement of Revenue and Expenses: Nine Months Period ending September 30, 2021	32

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

**There follows Cash Balances of the Commission at September 30, 2021 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	8,106,016
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Payroll Fund	130,921
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Insurance Clearing Account	750,000
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TOTAL	\$ 8,986,937
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CASH DEPOSIT GUARANTEES

Wells Fargo Bank

PA ACT 72

FULL BALANCE

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

STATUS OF BRIDGE REVENUE BONDS AT SEPTEMBER 30, 2021

SERIES 2012A				SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015		N/A															
7/1/2016	0.85%	1,030,000	1,030,000														
7/1/2017	1.09%	1,065,000	1,065,000														
7/1/2018	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000	6,825,000	1.86%	2,540,000	2,540,000	1.00%	875,000	875,000	1.20%	435,000	435,000	1.20%	5,945,000	5,945,000		-
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	5,000,000	5,000,000	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026	3.01%	3,620,000	3,620,000														-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000														3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033		N/A		3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034		N/A		3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035		N/A		3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A					3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A			N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A			N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A			N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A			N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A			N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A			N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A			N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A			N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A			N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A			N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A			N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A			N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A			N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A			N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A			N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000					3.04%	1,490,000
7/1/2049										3.04%	1,535,000					3.04%	1,535,000
		\$ 77,145,000	\$ 57,805,000		\$ 86,505,000	\$ 18,425,000		\$ 430,250,000	\$ 1,820,000		\$ 73,640,000	\$ 940,000		\$ 99,730,000	\$ 11,960,000		\$ 676,320,000

Footnote:



**Delaware River Joint TBC
Purchases Report
Sorted by Purchase Date - Fund
September 1, 2021 - September 30, 2021**

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
55607LF17	10906	01GRF	ACP	MACQUA	3,000,000.00	09/17/2021	06/01 - At Maturity	2,996,145.00		0.180	06/01/2022	0.182	2,996,355.00
55607LF17	10905	06CF19A	ACP	MACQUA	7,000,000.00	09/17/2021	06/01 - At Maturity	6,991,005.00		0.180	06/01/2022	0.182	6,991,495.00
Total Purchases					10,000,000.00			9,987,150.00	0.00				9,987,850.00



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
September 30, 2021**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	70.44	0.006		100.000	09/30/2021	70.44	70.44	70.44
Subtotal					70.44	0.006				70.44	70.44	70.44
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00			100.000	09/30/2021	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	09/30/2021	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	32,948,747.80	0.010		100.000	09/30/2021	32,948,747.80	32,948,747.80	32,948,747.80
912828YP9	10842	01GRF	U.S. Treasury	Fair	6,000,000.00	0.127	10/31/2021	100.115	09/30/2021	6,006,914.04	6,006,762.30	6,006,914.04
55607KYF7	10855	01GRF	Macquarie Group	Fair	6,000,000.00	0.202	11/15/2021	99.991	09/30/2021	5,999,484.00	5,998,500.00	5,999,484.00
27873JZH1	10871	01GRF	Ebury Finance Ltd	Fair	5,000,000.00	0.203	12/17/2021	99.970	09/30/2021	4,998,525.00	4,997,861.10	4,998,525.00
419792YL4	10808	01GRF	State of Hawaii	Fair	1,500,000.00	1.740	01/01/2022	100.619	09/30/2021	1,509,286.50	1,503,784.25	1,509,286.50
27873KA77	10872	01GRF	Ebury Finance Ltd	Fair	2,000,000.00	0.223	01/07/2022	99.959	09/30/2021	1,999,198.00	1,998,802.22	1,999,198.00
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	100.697	09/30/2021	3,222,320.00	3,197,517.06	3,222,320.00
60689GAJ5	10898	01GRF	Mizuho Bank Ltd	Fair	2,000,000.00	0.140	01/18/2022	99.965	09/30/2021	1,999,300.00	1,999,152.23	1,999,300.00
05970UAL2	10884	01GRF	BANCO SANTANDER	Fair	3,000,000.00	0.162	01/20/2022	99.965	09/30/2021	2,998,962.00	2,998,520.00	2,998,962.00
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	100.845	09/30/2021	5,042,275.00	5,000,802.33	5,042,275.00
62455BBB0	10882	01GRF	Mountcliff FDG	Fair	4,000,000.00	0.234	02/11/2022	99.934	09/30/2021	3,997,396.00	3,996,601.11	3,997,396.00
678519C72	10818	01GRF	Oklahoma City, OK	Fair	2,170,000.00	0.845	03/01/2022	101.216	09/30/2021	2,196,395.88	2,187,049.76	2,196,395.88
53948BD14	10886	01GRF	Lloyd Bank Corp	Fair	3,000,000.00	0.173	04/01/2022	99.925	09/30/2021	2,997,768.00	2,997,421.66	2,997,768.00
62455BD85	10888	01GRF	Mountcliff FDG	Fair	4,200,000.00	0.203	04/08/2022	99.895	09/30/2021	4,195,606.80	4,195,589.98	4,195,606.80
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	101.231	09/30/2021	5,061,550.00	4,997,450.55	5,061,550.00
62455BE27	10896	01GRF	Mountcliff FDG	Fair	3,000,000.00	0.213	05/02/2022	99.875	09/30/2021	2,996,271.00	2,996,272.48	2,996,271.00
06742XNF0	10901	01GRF	Barclays US Funding LLC	Fair	3,500,000.00	0.172	05/24/2022	99.882	09/30/2021	3,495,873.50	3,496,115.94	3,495,873.50
55607LF17	10906	01GRF	Macquarie Group	Fair	3,000,000.00	0.182	06/01/2022	99.879	09/30/2021	2,996,382.00	2,996,355.00	2,996,382.00
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729	06/10/2022	101.462	09/30/2021	1,014,620.00	1,003,845.73	1,014,620.00
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860	06/28/2022	101.715	09/30/2021	6,102,900.00	6,027,627.50	6,102,900.00
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	101.715	09/30/2021	8,560,334.40	8,449,570.27	8,560,334.40
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730	10/17/2022	102.361	09/30/2021	2,313,369.90	2,277,677.49	2,313,369.90
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	103.368	09/30/2021	1,033,685.00	1,015,280.91	1,033,685.00
57629WCU2	10857	01GRF	Mass Mutual Global	Fair	4,332,000.00	0.304	06/09/2023	100.864	09/30/2021	4,369,450.14	4,371,717.90	4,369,450.14
3136G46A6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299	10/27/2023	99.894	09/30/2021	7,991,520.00	8,000,000.00	7,991,520.00
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	105.624	09/30/2021	1,557,956.95	1,518,595.26	1,557,956.95

Data Updated: ~REPORT~: 10/01/2021 13:21

Run Date: 10/01/2021 - 13:22

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
September 30, 2021**

Page 2

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
822582BZ4	10881	01GRF	Shell International Finance	Fair	3,000,000.00	0.380	11/13/2023	106.316	09/30/2021	3,189,480.00	3,191,911.74	3,189,480.00
58989V2C7	10879	01GRF	Met Tower Global Fund	Fair	570,000.00	0.654	04/05/2024	100.176	09/30/2021	571,006.05	571,216.22	571,006.05
57629WBV1	10856	01GRF	Mass Mutual Global	Fair	2,500,000.00	0.475	04/09/2024	107.260	09/30/2021	2,681,512.50	2,695,353.29	2,681,512.50
2027A0KB4	10868	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	0.617	06/04/2024	107.049	09/30/2021	5,352,450.00	5,361,375.78	5,352,450.00
91282CCL3	10890	01GRF	U.S. Treasury	Fair	5,000,000.00	0.373	07/15/2024	99.726	09/30/2021	4,986,328.15	5,000,184.43	4,986,328.15
30231GBC5	10869	01GRF	Exxon Mobil	Fair	2,800,000.00	0.696	08/16/2024	103.978	09/30/2021	2,911,398.00	2,905,067.41	2,911,398.00
9128283D0	10900	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.484	10/31/2024	105.242	09/30/2021	5,262,109.40	5,269,479.09	5,262,109.40
64971XYN2	10875	01GRF	NYC Transitional Fin Authority	Fair	5,500,000.00	0.612	11/01/2024	99.390	09/30/2021	5,466,477.50	5,482,904.06	5,466,477.50
3130AN7P9	10889	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.397	01/28/2025	99.872	09/30/2021	4,993,600.00	5,004,240.96	4,993,600.00
341271AD6	10894	01GRF	Florida St Brd of Adm	Fair	4,000,000.00	0.752	07/01/2025	100.955	09/30/2021	4,038,200.00	4,080,442.70	4,038,200.00
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	99.246	09/30/2021	2,481,150.00	2,500,000.00	2,481,150.00
Subtotal					167,871,747.80	0.674				169,539,803.51	169,239,796.51	169,539,803.51
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	2,429.04	0.006		100.000	09/30/2021	2,429.04	2,429.04	2,429.04
912796C31	10860	01OF	U.S. Treasury	Fair	6,429,000.00	0.071	01/27/2022	99.987	09/30/2021	6,428,183.52	6,427,524.90	6,428,183.52
Subtotal					6,431,429.04	0.070				6,430,612.56	6,429,953.94	6,430,612.56
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	1,734.82	0.006		100.000	09/30/2021	1,734.82	1,734.82	1,734.82
912796C31	10859	01RMF	U.S. Treasury	Fair	11,535,000.00	0.071	01/27/2022	99.987	09/30/2021	11,533,535.06	11,532,353.36	11,533,535.06
Subtotal					11,536,734.82	0.070				11,535,269.88	11,534,088.18	11,535,269.88
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	4,065,000.00	0.001		100.000	09/30/2021	4,065,000.00	4,065,000.00	4,065,000.00
Subtotal					4,065,000.00	0.001				4,065,000.00	4,065,000.00	4,065,000.00
Construction Fund 2019A												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	09/30/2021	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	1,625,615.98	0.010		100.000	09/30/2021	1,625,615.98	1,625,615.98	1,625,615.98
16536HXN6	10874	06CF19A	Chesham Finance	Fair	5,000,000.00	0.200	10/22/2021	99.993	09/30/2021	4,999,685.00	4,999,416.66	4,999,685.00
912828YP9	10844	06CF19A	U.S. Treasury	Fair	3,000,000.00	0.127	10/31/2021	100.115	09/30/2021	3,003,457.02	3,003,381.15	3,003,457.02
0018A2Y59	10870	06CF19A	ANZ New Zealand International	Fair	4,000,000.00	0.203	11/05/2021	99.991	09/30/2021	3,999,672.00	3,999,222.22	3,999,672.00
854324TYV2	10858	06CF19A	Standard Chart	Fair	10,000,000.00	0.203	11/29/2021	99.981	09/30/2021	9,998,100.00	9,996,722.22	9,998,100.00
3130AABG2	10845	06CF19A	Federal Home Loan Bank	Fair	1,330,000.00	0.132	11/29/2021	100.294	09/30/2021	1,333,916.85	1,333,730.09	1,333,916.85
40588LZA0	10877	06CF19A	Halkin Fin LLC	Fair	5,000,000.00	0.194	12/10/2021	99.974	09/30/2021	4,998,700.00	4,998,152.77	4,998,700.00

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Delaware River Joint TBC
Investment Classification
September 30, 2021

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Construction Fund 2019A												
40588LZU6	10878	06CF19A	Halkin Fin LLC	Fair	5,000,000.00	0.193	12/28/2021	99.964	09/30/2021	4,998,225.00	4,997,677.76	4,998,225.00
27873KA77	10873	06CF19A	Ebury Finance Ltd	Fair	3,000,000.00	0.223	01/07/2022	99.959	09/30/2021	2,998,797.00	2,998,203.32	2,998,797.00
60689GAJ5	10899	06CF19A	Mizuho Bank Ltd	Fair	2,000,000.00	0.140	01/18/2022	99.965	09/30/2021	1,999,300.00	1,999,152.23	1,999,300.00
05970UAL2	10885	06CF19A	BANCO SANTANDER	Fair	3,000,000.00	0.162	01/20/2022	99.965	09/30/2021	2,998,962.00	2,998,520.00	2,998,962.00
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.049	01/28/2022	100.371	09/30/2021	3,011,130.00	2,997,170.75	3,011,130.00
16536JB14	10876	06CF19A	Chesham Finance	Fair	3,000,000.00	0.203	02/01/2022	99.947	09/30/2021	2,998,419.00	2,997,950.00	2,998,419.00
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057	02/01/2022	100.845	09/30/2021	1,512,682.50	1,503,360.67	1,512,682.50
05253CC12	10883	06CF19A	Aust & NZ Banking Group	Fair	3,000,000.00	0.132	03/01/2022	99.949	09/30/2021	2,998,488.00	2,998,364.17	2,998,488.00
53948BD14	10887	06CF19A	Lloyd Bank Corp	Fair	4,000,000.00	0.173	04/01/2022	99.925	09/30/2021	3,997,024.00	3,996,562.24	3,997,024.00
62455BE27	10897	06CF19A	Mountcliff FDG	Fair	3,000,000.00	0.213	05/02/2022	99.875	09/30/2021	2,996,271.00	2,996,272.48	2,996,271.00
06742XNF0	10902	06CF19A	Barclays US Funding LLC	Fair	5,000,000.00	0.172	05/24/2022	99.882	09/30/2021	4,994,105.00	4,994,451.35	4,994,105.00
55607LF17	10905	06CF19A	Macquarie Group	Fair	7,000,000.00	0.182	06/01/2022	99.879	09/30/2021	6,991,558.00	6,991,495.00	6,991,558.00
912828YF1	10843	06CF19A	U.S. Treasury	Fair	1,000,000.00	0.143	09/15/2022	101.343	09/30/2021	1,013,437.50	1,012,936.24	1,013,437.50
084670BJ6	10895	06CF19A	Bershire Hathaway	Fair	1,000,000.00	0.253	02/11/2023	103.647	09/30/2021	1,036,475.00	1,037,283.39	1,036,475.00
166764AH3	10854	06CF19A	Chevron Corp	Fair	2,500,000.00	0.319	06/24/2023	104.247	09/30/2021	2,606,175.00	2,611,443.58	2,606,175.00
Subtotal					76,955,615.98	0.295				77,110,195.85	77,087,084.27	77,110,195.85
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs IIa Fed Port	Amort	2,086.31	0.006		100.000	09/30/2021	2,086.31	2,086.31	2,086.31
912796C31	10861	06DSRF12A	U.S. Treasury	Fair	2,871,000.00	0.071	01/27/2022	99.987	09/30/2021	2,870,635.38	2,870,341.27	2,870,635.38
Subtotal					2,873,086.31	0.070				2,872,721.69	2,872,427.58	2,872,721.69
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs IIa Fed Port	Amort	1,250.00	0.006		100.000	09/30/2021	1,250.00	1,250.00	1,250.00
912796C31	10862	06DSRF15	U.S. Treasury	Fair	12,764,000.00	0.071	01/27/2022	99.987	09/30/2021	12,762,378.97	12,761,071.37	12,762,378.97
Subtotal					12,765,250.00	0.071				12,763,628.97	12,762,321.37	12,763,628.97
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	3,113.57	0.006		100.000	09/30/2021	3,113.57	3,113.57	3,113.57
912796C31	10863	06DSRF17	U.S. Treasury	Fair	30,651,000.00	0.071	01/27/2022	99.987	09/30/2021	30,647,107.32	30,643,967.30	30,647,107.32
Subtotal					30,654,113.57	0.070				30,650,220.89	30,647,080.87	30,650,220.89
Debt Service Reserve Fund 19A												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	3,039.47	0.006		100.000	09/30/2021	3,039.47	3,039.47	3,039.47
912796C31	10866	06DSRF19A	U.S. Treasury	Fair	3,850,000.00	0.071	01/27/2022	99.987	09/30/2021	3,849,511.05	3,849,116.64	3,849,511.05
Subtotal					3,853,039.47	0.070				3,852,550.52	3,852,156.11	3,852,550.52
Total					317,006,087.43	0.445				318,820,074.31	318,489,979.27	318,820,074.31

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021
TOLL TRAFFIC AND REVENUE STATISTICS (September 2021)

Summary: The Commission experienced an increase in total toll revenue for September 2021 in comparison to the September 2020 traffic and revenue statistics. [It should be noted that the Commission implemented a toll rate increase on April 11, 2021]. Total toll traffic also reflected an increase for the month of September 2021 when compared to September 2020.

NOTE: *September 2020 traffic and revenue figures for all bridges reflect major decreases as the result of the COVID-19 lockdown.*

Analysis of September 2021 / September 2020 toll revenue data comparison:

- An overall toll revenue increase of 29.41 percent was recorded at the Commission's eight toll bridges for the month of September.
- Commercial-vehicle toll revenue reflected a 19.55 percent increase.
- Passenger-vehicle toll revenue generated a 60.18 percent increase.

Analysis of September 2021 / September 2020 traffic data comparison:

- Total toll traffic increased by 197,025 vehicles, or 5.63 percent for the month.
- Commercial-vehicle traffic increased by 18,749 vehicles, or 3.28 percent.
- Passenger-vehicle toll traffic increased by 178,276 vehicles, or 6.08 percent.
- Average daily toll traffic for the Commission's eight toll bridges for September 2021 was 123,317 total vehicles as compared to the 116,750 total vehicles recorded on the toll bridges in September 2020.
- Total recorded westbound traffic volume at the Commission's toll supported bridges for September 2021 increased by 165,776 vehicles, or 9.9 percent as compared to September 2020. Average daily westbound traffic on the toll supported bridges was 61,262 vehicles in September 2021 as compared to 55,736 vehicles in September 2020.

Traffic analysis for 2021 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting an 11.27 percent increase for the first nine months of 2021 as compared to the same nine-month period in 2020.

- Westbound traffic on the ten toll supported bridges is reflecting a 12.7 percent increase through the first nine months of 2021 as compared to 2020.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 1.14 percent decrease for September 2021 when compared to September 2020 as the result of the decrease of 8,077 cars and the increase of 556 trucks. The Scudder Falls Bridge recorded an increase of 22.53 percent in total toll traffic for September 2021 as compared to September 2020 as the result of the combined increases of 101,823 passenger vehicles and 1,583 trucks. At New Hope-Lambertville (NHL), an increase of 18,740 cars combined with the increase of 409 trucks generated an overall increase of 15.57 percent in total toll traffic for September 2021 as compared to September 2020.

Central Region

The I-78 Toll Bridge recorded an increase of 9.23 percent in total toll traffic for the month of September 2021 when compared to September 2020 as the result of increases of 72,126 cars and 9,576 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the combined increases of 6,480 passenger vehicles and 289 trucks resulted in a 1.73 percent increase in total toll traffic for September 2021 as compared to September 2020.

Northern Region

Portland-Columbia (PC) recorded a 0.94 percent increase in total toll traffic during September 2021 compared to September 2020 as the result of the decrease of 404 automobiles and the increase of 1,397 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 13,037 passenger vehicles combined with the increase of 4,942 trucks to generate an overall decrease of 1.05 percent in total toll traffic for September 2021 when compared to September 2020. At Milford-Montague (MM), the increase of 625 passenger vehicles combined with the decrease of 3 trucks produced an increase of 0.58 percent in total toll traffic for September 2021 as compared to September 2020.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of September, 2021 and September 2020, and the year-to-date periods ending September 30, 2021 and September 30, 2020.

		<i>E-ZPass</i> PENETRATION RATES					
		Sept. 2021	Sept. 2020	Change in Monthly Percentage	YTD 2021	YTD 2020	Change in YTD Percentage
All Toll Bridges	Cars	84.82	75.48	9.34	81.07	77.64	3.43
	Trucks	94.04	91.91	2.13	93.44	92.89	0.55
	Total	86.29	78.16	8.13	83.09	80.21	2.88
Trenton - Morrisville	Cars	84.08	70.12	13.96	78.54	73.11	5.43
	Trucks	93.82	92.08	1.74	93.25	93.45	-0.20
	Total	85.18	72.56	12.62	80.19	75.38	4.81
Scudder Falls	Cars	91.22	90.04	1.18	90.28	90.03	0.25
	Trucks	89.13	87.58	1.55	88.39	84.87	3.52
	Total	91.08	89.84	1.24	90.14	89.62	0.52
New Hope - Lambertville	Cars	91.59	86.49	5.10	90.45	87.51	2.94
	Trucks	92.71	89.46	3.25	91.66	91.32	0.34
	Total	91.67	86.73	4.94	90.55	87.85	2.70
I-78	Cars	81.70	74.17	7.53	78.68	76.29	2.39
	Trucks	95.09	93.11	1.98	94.57	94.15	0.42
	Total	85.74	80.20	5.54	83.59	82.29	1.30
Easton - Phillipsburg	Cars	86.81	72.23	14.58	81.37	75.19	6.18
	Trucks	89.15	85.98	3.17	88.25	88.30	-0.05
	Total	86.97	73.17	13.80	81.86	76.11	5.75
Portland - Columbia	Cars	83.13	66.44	16.69	77.17	69.35	7.82
	Trucks	94.58	90.61	3.97	92.81	92.15	0.66
	Total	84.22	68.46	15.76	78.58	71.30	7.28
Delaware Water Gap	Cars	91.69	74.00	17.69	78.45	76.14	2.31
	Trucks	94.48	92.10	2.38	94.00	93.42	0.58
	Total	83.96	77.23	6.73	81.16	79.25	1.91
Milford - Montague	Cars	81.51	70.03	11.48	77.22	72.06	5.16
	Trucks	87.39	85.86	1.53	87.88	87.14	0.74
	Total	81.72	70.59	11.13	77.62	72.57	5.05

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2021

JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		JANUARY 1, 2021 SEPTEMBER 30, 2021 273 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2021 30 DAYS		MONTH OF SEPTEMBER 2020 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
23,672,035	\$ 25,289,117.95	26,502,031	\$ 38,217,916.90	Passenger	3,109,652	\$ 4,920,515.45	2,931,376	\$ 3,123,662.50
-	(965,611.73)	-	(876,854.19)	Discounts *	-	(76,371.25)	-	(99,515.25)
23,672,035	\$ 24,323,506.22	26,502,031	\$ 37,341,062.71	TOTAL PASSENGER	3,109,652	\$ 4,844,144.20	2,931,376	\$ 3,024,147.25
872,388	5,705,704.25	1,019,748	8,432,688.05	2-Axle Trucks	115,022	1,053,860.00	107,096	700,140.40
303,861	3,632,261.18	356,789	4,685,346.53	3-Axle Trucks	45,731	624,994.50	33,696	402,359.48
400,177	6,331,867.70	413,055	7,215,884.90	4-Axle Trucks	47,670	869,576.00	44,798	707,494.40
3,127,478	61,575,816.32	3,306,409	71,732,268.19	5-Axle Trucks	371,455	8,463,222.50	373,916	7,357,360.36
103,292	2,401,351.95	90,330	2,324,384.70	6-Axle Trucks	9,724	263,709.00	11,389	264,829.80
1,947	58,980.13	3,189	106,558.34	7-Axle Trucks	257	8,905.50	215	6,557.65
-	-	-	-	Permits	-	-	-	-
4,809,143	\$ 79,705,981.53	5,189,520	\$ 94,497,130.71	TOTAL TRUCKS	589,859	\$ 11,284,267.50	571,110	\$ 9,438,742.09
28,481,178	\$ 104,029,487.75	31,691,551	\$ 131,838,193.42	TOTAL TOLL VEHICLES	3,699,511	\$ 16,128,411.70	3,502,486	12,462,889.34
103,946	\$ 379,669.66	116,086	\$ 482,923.79	DAILY AVERAGE	123,317	\$ 537,613.72	116,750	\$ 415,429.64
YTD Rate Change with SFB Traffic				MTD Rate Change Traffic				
Traffic (toll)	11.27%				Traffic (toll)	5.63%		
Autos	11.96%				Autos	6.08%		
Trucks	7.91%				Trucks	3.28%		
Revenue	26.73%				Revenue	29.41%		
Autos	53.52%				Autos	60.18%		
Trucks	18.56%				Trucks	19.55%		

NOTE: Total toll traffic and toll revenue for the Commission's bridges increased compared to September 2020. The traffic decreased significantly in September 2020 as a result of COVID-19 pandemic. In June 2021, both PA and NJ Governors implemented reopening plans and began to lift the restrictions on gathering. In addition, toll rate adjustments took effect on April 11th, 2021.

* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings. Starting May 2021, the commuter discount rate is reduced from 40% to 20%.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2021

JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS			JANUARY 1, 2021 SEPTEMBER 30, 2021 273 DAYS			MONTH OF SEPTEMBER 2021 30 DAYS			MONTH OF SEPTEMBER 2020 30 DAYS			
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
4,886,335	\$	4,913,581.00	5,153,997	\$	7,288,230.00	Passenger	580,146	\$	925,751.25	588,223	\$	592,238.00
		(176,751.15)			(159,754.18)	Discounts *			(13,842.55)			(18,304.60)
4,886,335	\$	4,736,829.85	5,153,997	\$	7,128,475.82	TOTAL PASSENGER	580,146	\$	911,908.70	588,223	\$	573,933.40
236,794		1,528,191.60	217,882		1,753,500.30	2-Axle Trucks	21,580		197,571.00	28,694		185,222.05
78,766		937,981.20	99,162		1,288,389.90	3-Axle Trucks	13,423		183,114.00	8,193		97,179.60
68,504		1,085,366.40	76,782		1,338,566.80	4-Axle Trucks	9,446		172,430.00	8,370		131,956.80
226,881		4,463,230.00	252,781		5,506,233.00	5-Axle Trucks	29,210		669,122.50	27,871		548,400.00
2,047		48,408.00	2,592		66,213.60	6-Axle Trucks	235		6,420.00	212		4,982.40
129		3,767.20	204		6,484.20	7-Axle Trucks	26		878.00	24		685.20
						Permits						
613,121	\$	8,066,944.40	649,403	\$	9,959,387.80	TOTAL TRUCKS	73,920	\$	1,229,535.50	73,364	\$	968,426.05
5,499,456	\$	12,803,774.25	5,803,400	\$	17,087,863.62	TOTAL TOLL VEHICLES	654,066	\$	2,141,444.20	661,587	\$	1,542,359.45
20,071	\$	46,729.10	21,258	\$	62,592.91	DAILY AVERAGE	21,802	\$	71,381.47	22,053	\$	51,411.98
Rate Change												
Traffic (toll)		5.53%								Rate Change		
Autos		5.48%								Traffic (toll)		-1.14%
Trucks		5.92%								Autos		-1.37%
Revenue		33.46%								Trucks		0.76%
Autos		50.49%								Revenue		38.84%
Trucks		23.46%								Autos		58.89%
										Trucks		26.96%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2021

JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		JANUARY 1, 2021 SEPTEMBER 30, 2021 273 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2021 30 DAYS		MONTH OF SEPTEMBER 2020 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,686,287	\$ 5,123,886.95	4,111,926	\$ 5,834,144.15	Passenger	524,640	\$ 742,183.95	422,817	\$ 588,241.50
	(239,003.52)		(190,241.04)	Discounts *		(16,387.97)		(25,279.55)
3,686,287	\$ 4,884,883.43	4,111,926	\$ 5,643,903.11	TOTAL PASSENGER	524,640	\$ 725,795.98	422,817	\$ 562,961.95
123,421	877,452.90	163,545	1,377,885.85	2-Axle Trucks	17,704	161,142.00	14,970	106,071.60
31,642	405,512.78	37,822	505,096.43	3-Axle Trucks	4,598	62,703.00	3,512	45,013.88
20,848	357,037.30	23,548	421,416.50	4-Axle Trucks	2,620	47,870.00	2,280	38,894.40
139,700	2,980,744.32	118,594	2,636,430.69	5-Axle Trucks	12,406	282,842.50	15,102	320,220.36
1,856	47,851.95	2,476	65,909.70	6-Axle Trucks	324	8,796.00	198	5,025.00
343	10,693.93	309	10,053.34	7-Axle Trucks	29	975.00	36	1,119.25
				Permits				
317,810	\$ 4,679,293.18	346,294	\$ 5,016,792.51	TOTAL TRUCKS	37,681	\$ 564,328.50	36,098	\$ 516,344.49
4,004,097	\$ 9,564,176.61	4,458,220	\$ 10,660,695.62	TOTAL TOLL VEHICLES	562,321	\$ 1,290,124.48	458,915	\$ 1,079,306.44
14,613	\$ 34,905.75	16,330	\$ 39,050.17	DAILY AVERAGE	18,744	\$ 43,004.15	15,297	\$ 35,976.88
Rate Change					Rate Change			
Traffic (toll)		11.34%			Traffic (toll)		22.53%	
Autos		11.55%			Autos		24.08%	
Trucks		8.96%			Trucks		4.39%	
Revenue		11.46%			Revenue		19.53%	
Autos		15.54%			Autos		28.92%	
Trucks		7.21%			Trucks		9.29%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2021

JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS			JANUARY 1, 2021 SEPTEMBER 30, 2021 273 DAYS			MONTH OF SEPTEMBER 2021 30 DAYS			MONTH OF SEPTEMBER 2020 30 DAYS		
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
873,358	\$	882,902.00	959,317	\$	1,266,999.50	Passenger	131,759	\$	113,019	\$	114,417.00
		(50,494.75)			(54,628.05)	Discounts *		(4,109.13)			(5,196.43)
873,358	\$	832,407.25	959,317	\$	1,212,371.45	TOTAL PASSENGER	131,759	\$	113,019	\$	109,220.57
35,487		229,219.90	39,505		324,069.60	2-Axle Trucks	4,524	41,321.00	4,310		27,845.35
11,243		134,086.80	11,165		147,378.60	3-Axle Trucks	1,493	20,341.50	1,226		14,650.80
9,232		145,019.20	8,395		146,438.80	4-Axle Trucks	982	17,916.00	1,010		15,856.00
27,998		551,626.00	28,312		613,831.00	5-Axle Trucks	3,209	72,982.50	3,231		63,596.00
1,467		33,415.20	1,327		33,961.20	6-Axle Trucks	130	3,513.00	153		3,504.00
26		730.40	23		712.20	7-Axle Trucks	1	31.50			
-						Permits					
85,453	\$	1,094,097.50	88,727	\$	1,266,391.40	TOTAL TRUCKS	10,339	\$	9,930	\$	125,452.15
958,811	\$	1,926,504.75	1,048,044	\$	2,478,762.85	TOTAL TOLL VEHICLES	142,098	\$	122,949	\$	234,672.72
3,499	\$	7,031.04	3,839	\$	9,079.72	DAILY AVERAGE	4,737	\$	4,098	\$	7,822.42
Rate Change									Rate Change		
Traffic (toll)		9.31%							Traffic (toll)		15.57%
Autos		9.84%							Autos		16.58%
Trucks		3.83%							Trucks		4.12%
Revenue		28.67%							Revenue		46.21%
Autos		45.65%							Autos		71.23%
Trucks		15.75%							Trucks		24.43%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2021

JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		JANUARY 1, 2021 SEPTEMBER 30, 2021 273 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2021 30 DAYS		MONTH OF SEPTEMBER 2020 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
4,682,558	\$ 4,737,888.00	5,717,823	\$ 8,596,329.75	Passenger	675,036	\$ 1,125,591.00	602,910	\$ 611,210.00
	(173,200.40)		(146,222.34)	Discounts *		(13,035.68)		(17,625.52)
4,682,558	\$ 4,564,687.60	5,717,823	\$ 8,450,107.41	TOTAL PASSENGER	675,036	\$ 1,112,555.32	602,910	\$ 593,584.48
216,351	1,392,981.20	265,881	2,207,804.85	2-Axle Trucks	32,276	296,371.00	26,625	171,527.85
99,376	1,172,823.60	112,810	1,477,726.20	3-Axle Trucks	14,917	204,108.00	11,177	131,955.60
196,215	3,083,516.80	188,692	3,281,385.60	4-Axle Trucks	20,646	376,506.00	21,306	334,321.60
1,786,303	34,998,162.00	1,926,309	41,716,690.50	5-Axle Trucks	217,201	4,945,565.00	214,648	4,206,102.00
71,260	1,652,244.00	59,236	1,522,948.20	6-Axle Trucks	6,275	170,145.00	8,036	186,708.00
863	25,879.60	2,038	68,968.90	7-Axle Trucks	156	5,524.00	103	3,121.60
				Permits				
2,370,368	\$ 42,325,607.20	2,554,966	\$ 50,275,524.25	TOTAL TRUCKS	291,471	\$ 5,998,219.00	281,895	\$ 5,033,736.65
7,052,926	\$ 46,890,294.80	8,272,789	\$ 58,725,631.66	TOTAL TOLL VEHICLES	966,507	\$ 7,110,774.32	884,805	\$ 5,627,321.13
25,741	\$ 171,132.46	30,303	\$ 215,112.20	DAILY AVERAGE	32,217	\$ 237,025.81	29,494	\$ 187,577.37
Rate Change				Rate Change				
Traffic (toll)		17.30%		Traffic (toll)		9.23%		
Autos		22.11%		Autos		11.96%		
Trucks		7.79%		Trucks		3.40%		
Revenue		25.24%		Revenue		26.36%		
Autos		85.12%		Autos		87.43%		
Trucks		18.78%		Trucks		19.16%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2021

JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		JANUARY 1, 2021 SEPTEMBER 30, 2021 273 DAYS		MONTH OF SEPTEMBER 2021 30 DAYS		MONTH OF SEPTEMBER 2020 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
2,921,794	\$ 2,943,051.00	3,223,799	\$ 4,421,673.75	Passenger	370,394	\$ 567,523.25	363,914	\$ 367,187.00
	(105,729.61)		(99,114.66)	Discounts *		(9,168.05)		(10,900.33)
2,921,794	\$ 2,837,321.39	3,223,799	\$ 4,322,559.09	TOTAL PASSENGER	370,394	\$ 558,355.20	363,914	\$ 356,286.67
84,110	543,197.20	95,281	785,937.85	2-Axle Trucks	10,830	99,212.00	10,652	68,870.75
26,913	320,265.60	27,627	364,368.90	3-Axle Trucks	3,175	43,486.50	2,942	35,049.60
24,113	380,902.40	25,502	449,091.60	4-Axle Trucks	2,657	48,670.00	2,597	41,022.40
85,610	1,683,068.00	94,857	2,067,719.50	5-Axle Trucks	10,120	231,265.00	10,326	203,260.00
726	17,121.60	873	22,911.00	6-Axle Trucks	97	2,634.00	85	2,020.80
26	729.20	124	3,876.00	7-Axle Trucks	16	508.50	4	116.00
				Permits	-		-	-
221,498	\$ 2,945,284.00	244,264	\$ 3,693,904.85	TOTAL TRUCKS	26,895	\$ 425,776.00	26,606	\$ 350,339.55
3,143,292	\$ 5,782,605.39	3,468,063	\$ 8,016,463.94	TOTAL TOLL VEHICLES	397,289	\$ 984,131.20	390,520	\$ 706,626.22
11,472	\$ 21,104.40	12,704	\$ 29,364.34	DAILY AVERAGE	13,243	\$ 32,804.37	13,017	\$ 23,554.21
Rate Change				Rate Change				
Traffic (toll)		10.33%		Traffic (toll)		1.73%		
Autos		10.34%		Autos		1.78%		
Trucks		10.28%		Trucks		1.09%		
Revenue		38.63%		Revenue		39.27%		
Autos		52.35%		Autos		56.72%		
Trucks		25.42%		Trucks		21.53%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2021

JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS			JANUARY 1, 2021 SEPTEMBER 30, 2021 273 DAYS			MONTH OF SEPTEMBER 2021 30 DAYS			MONTH OF SEPTEMBER 2020 30 DAYS		
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
772,183	\$	781,767.00	784,880	\$	1,131,276.25	Passenger	96,903	\$ 155,230.25	97,307	\$	98,678.00
		(29,192.52)			(35,550.12)	Discounts *		(2,637.01)			(2,972.74)
772,183	\$	752,574.48	784,880	\$	1,095,726.13	TOTAL PASSENGER	96,903	\$ 152,593.24	97,307	\$	95,705.26
17,369		112,463.65	20,042		165,605.85	2-Axle Trucks	2,337	21,407.00	2,274		14,699.10
6,282		75,024.00	7,028		92,697.00	3-Axle Trucks	955	13,048.50	745		8,892.00
20,577		328,342.40	20,084		354,138.40	4-Axle Trucks	3,383	61,270.00	2,401		38,284.80
27,933		551,860.00	30,362		663,018.50	5-Axle Trucks	3,568	81,272.50	3,423		67,678.00
142		3,388.80	151		3,965.40	6-Axle Trucks	18	492.00	21		501.60
5		144.00	14		442.00	7-Axle Trucks	1	36.00	1		32.00
						Permits					
72,308	\$	1,071,222.85	77,681	\$	1,279,867.15	TOTAL TRUCKS	10,262	\$ 177,526.00	8,865	\$	130,087.50
844,491	\$	1,823,797.33	862,561	\$	2,375,593.28	TOTAL TOLL VEHICLES	107,165	\$ 330,119.24	106,172	\$	225,792.76
3,082	\$	6,656.19	3,160	\$	8,701.81	DAILY AVERAGE	3,572	\$ 11,003.97	3,539	\$	7,526.43
Rate Change						Rate Change					
Traffic (toll)		2.14%				Traffic (toll)			0.94%		
Autos		1.64%				Autos			-0.42%		
Trucks		7.43%				Trucks			15.76%		
Revenue		30.26%				Revenue			46.20%		
Autos		45.60%				Autos			59.44%		
Trucks		19.48%				Trucks			36.47%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2021

JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		JANUARY 1, 2021 SEPTEMBER 30, 2021 273 DAYS		MONTH OF SEPTEMBER 2021 30 DAYS		MONTH OF SEPTEMBER 2020 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
5,002,334	\$ 5,047,445.00	5,669,755	\$ 8,391,165.00	Passenger	626,042	\$ 1,041,862.25	639,079	\$ 646,020.00
-	(163,112.92)		(158,033.62)	Discounts *	-	(14,325.13)	-	(16,393.40)
5,002,334	\$ 4,884,332.08	5,669,755	\$ 8,233,131.38	TOTAL PASSENGER	626,042	\$ 1,027,537.12	639,079	\$ 629,626.60
142,973	920,011.30	197,750	1,653,182.30	2-Axle Trucks	23,512	215,931.00	17,452	112,253.05
46,480	548,751.60	58,216	770,025.60	3-Axle Trucks	6,799	92,994.00	5,409	63,732.00
57,836	906,630.40	67,317	1,176,518.80	4-Axle Trucks	7,658	139,754.00	6,481	101,585.60
825,243	16,192,562.00	846,648	18,341,390.50	5-Axle Trucks	94,827	2,159,162.50	98,448	1,930,972.00
25,706	596,815.20	23,581	606,002.40	6-Axle Trucks	2,629	71,265.00	2,675	61,872.00
551	16,923.80	476	15,993.70	7-Axle Trucks	28	952.50	46	1,455.60
				Permits				
1,098,789	\$ 19,181,694.30	1,193,988	\$ 22,563,113.30	TOTAL TRUCKS	135,453	\$ 2,680,059.00	130,511	\$ 2,271,870.25
6,101,123	\$ 24,066,026.38	6,863,743	\$ 30,796,244.68	TOTAL TOLL VEHICLES	761,495	\$ 3,707,596.12	769,590	\$ 2,901,496.85
22,267	\$ 87,832.21	25,142	\$ 112,806.76	DAILY AVERAGE	25,383	\$ 123,586.54	25,653	\$ 96,716.56
Rate Change				Rate Change				
Traffic (toll)		12.50%		Traffic (toll)		-1.05%		
Autos		13.34%		Autos		-2.04%		
Trucks		8.66%		Trucks		3.79%		
Revenue		27.97%		Revenue		27.78%		
Autos		68.56%		Autos		63.20%		
Trucks		17.63%		Trucks		17.97%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2021

JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		JANUARY 1, 2021 SEPTEMBER 30, 2021 273 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2021 30 DAYS		MONTH OF SEPTEMBER 2020 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
847,186	\$ 858,597.00	880,534	\$ 1,288,098.50	Passenger	104,732	\$ 171,248.75	104,107	\$ 105,671.00
	(28,126.86)		(33,310.18)	Discounts *		(2,865.73)		(2,842.68)
847,186	\$ 830,470.14	880,534	\$ 1,254,788.32	TOTAL PASSENGER	104,732	\$ 168,383.02	104,107	\$ 102,828.32
15,883	102,186.50	19,862	164,701.45	2-Axle Trucks	2,259	20,905.00	2,119	13,650.65
3,159	37,815.60	2,959	39,663.90	3-Axle Trucks	371	5,199.00	492	5,886.00
2,852	45,052.80	2,735	48,328.40	4-Axle Trucks	278	5,160.00	353	5,572.80
7,810	154,564.00	8,546	186,954.50	5-Axle Trucks	914	21,010.00	867	17,132.00
88	2,107.20	94	2,473.20	6-Axle Trucks	16	444.00	9	216.00
4	112.00	1	28.00	7-Axle Trucks			1	28.00
				Permits	-	-	-	-
29,796	\$ 341,838.10	34,197	\$ 442,149.45	TOTAL TRUCKS	3,838	\$ 52,718.00	3,841	\$ 42,485.45
876,982	\$ 1,172,308.24	914,731	\$ 1,696,937.77	TOTAL TOLL VEHICLES	108,570	\$ 221,101.02	107,948	\$ 145,313.77
3,201	\$ 4,278.50	3,351	\$ 6,215.89	DAILY AVERAGE	3,619	\$ 7,370.03	3,598	\$ 4,843.79
Rate Change				Rate Change				
Traffic (toll)		4.30%		Traffic (toll)		0.58%		
Autos		3.94%		Autos		0.60%		
Trucks		14.77%		Trucks		-0.08%		
Revenue		44.75%		Revenue		52.15%		
Autos		51.09%		Autos		63.75%		
Trucks		29.34%		Trucks		24.08%		



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

September 2021

Bridge	Westbound Volume					
	September 2021	September 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	427,319	378,659	12.9%	3,678,680	3,225,955	14.0%
Calhoun Street	311,246	290,837	7.0%	2,688,218	2,362,191	13.8%
Washington Crossing	125,286	121,790	2.9%	1,089,861	1,012,378	7.7%
New Hope - Lambertville	238,376	184,783	29.0%	1,865,887	1,455,510	28.2%
Centre Bridge - Stockton ¹	60,972	81,532	-25.2%	679,620	647,067	5.0%
Uhlerstown - Frenchtown	91,837	74,613	23.1%	764,885	728,778	5.0%
Upper Black Eddy - Milford	53,512	53,220	0.5%	479,484	449,822	6.6%
Riegelsville	52,897	47,718	10.9%	447,258	404,234	10.6%
Northampton Street	375,111	344,353	8.9%	3,299,219	2,974,802	10.9%
Riverton - Belvidere	101,312	94,587	7.1%	830,103	775,095	7.1%
Total	1,837,868	1,672,092	9.9%	15,823,216	14,035,832	12.7%

NOTES:

On 9/1/2021, Tropical Storm Ida passed through the NJ/PA area with heavy rain and wind, causing flash flooding of local roadways and flooding of the Delaware River. Some Toll-Supported Bridges were closed due to flood approach roadways.

1. River Road (SR 32) North, and Upper York Road (SR 263) West of Centre Bridge remain closed from Tropical Storm Ida.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.



Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts September 2021

Bridge	Eastbound				Westbound				Total Volume	
	September 2021		September 2020		September 2021		September 2020		September 2021	September 2020
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	80,162	15.8%	77,599	17.01%	427,319	84.2%	378,659	82.99%	507,481	456,258
Calhoun Street	146,609	32.0%	168,226	36.65%	311,246	68.0%	290,837	63.35%	457,855	459,063
Washington Crossing	84,783	40.4%	60,894	33.33%	125,286	59.6%	121,790	66.67%	210,069	182,684
New Hope-Lambertville	162,912	40.6%	157,349	45.99%	238,376	59.4%	184,783	54.01%	401,288	342,132
Centre Bridge - Stockton ¹	49,434	44.8%	69,988	46.19%	60,972	55.2%	81,532	53.81%	110,406	151,520
Uhlerstown-Frenchtown	54,797	37.4%	39,660	34.71%	91,837	62.6%	74,613	65.29%	146,634	114,273
Upper Black Eddy-Milford	50,313	48.5%	50,363	48.62%	53,512	51.5%	53,220	51.38%	103,825	103,583
Riegelsville	46,608	46.8%	44,395	48.20%	52,897	53.2%	47,718	51.80%	99,505	92,113
Northampton Street	130,791	25.9%	135,570	28.25%	375,111	74.1%	344,353	71.75%	505,902	479,923
Riverton-Belvidere	52,945	34.3%	54,536	36.57%	101,312	65.7%	94,587	63.43%	154,257	149,123
Total	859,354	31.9%	858,580	33.9%	1,837,868	68.1%	1,672,092	66.1%	2,697,222	2,530,672

NOTES:

On 9/1/2021, Tropical Storm Ida passed through the NJ/PA area with heavy rain and wind, causing flash flooding of local roadways and flooding of the Delaware River. Some Toll-Supported Bridges were closed due to flood approach roadways.

1. River Road (SR 32) North, and Upper York Road (SR 263) West of Centre Bridge remain closed from Tropical Storm Ida.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.

This Table added in September 2020.



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts September 2021

Bridge	Total Volume					
	September 2021	September 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	507,481	456,258	11.2%	4,387,695	3,906,024	12.3%
Calhoun Street	457,855	459,063	-0.3%	4,085,386	3,620,805	12.8%
Washington Crossing	210,069	182,684	15.0%	1,676,673	1,529,413	9.6%
New Hope - Lambertville	401,288	342,132	17.3%	3,243,413	2,727,832	18.9%
Centre Bridge - Stockton ¹	110,406	151,520	-27.1%	1,243,673	1,230,588	1.1%
Uhlerstown - Frenchtown	146,634	114,273	28.3%	1,188,487	1,107,544	7.3%
Upper Black Eddy-Milford	103,825	103,583	0.2%	912,488	863,534	5.7%
Riegelsville	99,505	92,113	8.0%	837,753	771,170	8.6%
Northampton Street	505,902	479,923	5.4%	4,493,516	4,151,354	8.2%
Riverton - Belvidere	154,257	149,123	3.4%	1,304,502	1,229,478	6.1%
Total	2,697,222	2,530,672	6.6%	23,373,586	21,137,742	10.6%

NOTES:

On 9/1/2021, Tropical Storm Ida passed through the NJ/PA area with heavy rain and wind, causing flash flooding of local roadways and flooding of the Delaware River. Some Toll-Supported Bridges were closed due to flood approach roadways.

1. River Road (SR 32) North, and Upper York Road (SR 263) West of Centre Bridge remain closed from Tropical Storm Ida.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.



Delaware River Joint Toll Bridge Commission

Toll Bridge - Two Way Traffic Counts

September 2021

Bridge	Total Volume (all classes)					
	September 2021	September 2020	% Change	YTD 2021	YTD 2020	% Change
Trenton - Morrisville	1,629,806	1,552,883	5.0%	14,264,990	12,935,513	10.3%
Scudder Falls ¹	1,110,980	950,300	16.9%	9,001,665	8,343,205	7.9%
New Hope - Lambertville	343,068	295,963	15.9%	2,611,458	2,372,446	10.1%
Interstate 78	1,979,766	1,809,690	9.4%	16,952,904	14,472,819	17.1%
Easton - Phillipsburg	1,019,562	980,563	4.0%	8,897,764	8,230,047	8.1%
Portland - Columbia	218,900	218,742	0.1%	1,847,441	1,754,978	5.3%
Delaware Water Gap	1,520,063	1,540,134	-1.3%	13,588,501	12,013,376	13.1%
Milford - Montague	244,351	238,862	2.3%	2,036,405	1,919,750	6.1%
Total	8,066,496	7,587,137	6.3%	69,201,128	62,042,134	11.5%

NOTES:

On 9/1/2021, Tropical Storm Ida passed through the NJ/PA area with heavy rain and wind, causing flash flooding of local roadways and flooding of the Delaware River. Some Toll-Supported Bridges were closed due to flood approach roadways.

¹ Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge. In July 2019, SFB became a Toll Bridge. Construction will continue into 2022.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25th, 2021

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled **“Budget vs Actual”** covering the month of September 2021 and the nine months year-to-date (“YTD”) operations of fiscal year 2021 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense plus encumbrance totaled \$5,934,862 for the month of September. For the 2021 fiscal period, total expense plus encumbrances amounted to \$52,299,792, which represents 91.06% of 2021 year-to-date operating budget.

The EZPass Operating Expense exceeded YTD budget by \$1,081,842. The violation processing cost increased since we collected more administration fee in the first nine months of year 2021. In addition, EZPass penetration rate went up after the toll rate adjustment in April this year. Furthermore, the percentage allocation of service charges for EZPass processing cost and EZPass credit card fee rose due to increase of EZPass toll revenue.

The Regular Employee Healthcare Benefits is 26% under YTD budget due to lower medical insurance claims and high vacancy rate in the first three quarters of year 2021.

There were no unusual expenses during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2021

TOTAL COMMISSION

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$24,344,872	17,667,044	\$1,741,522	\$16,887,924	\$0	\$7,456,948
Part-Time Employee Wages	267,948	206,036	20,063	147,799	0	120,149
Overtime Wages	460,197	364,110	27,483	350,806	0	109,391
Pension Contributions	8,201,553	5,993,446	567,876	5,429,903	0	2,771,650
FICA Contributions	2,020,366	1,476,972	143,454	1,401,373	0	618,993
Regular Employee Healthcare Benefits	12,128,873	9,082,984	801,143	6,680,634	0	5,448,239
Life Insurance Benefits	234,912	177,084	17,935	165,528	0	69,384
Unemployment Compensation Benefits	44,100	33,075	0	12,764	0	31,336
Utility Expense	821,201	633,056	51,277	507,555	40,779	272,867
Office Expense	318,557	255,148	15,464	122,583	35,436	160,537
Telecommunication Expense	1,465,457	1,126,013	101,282	1,053,123	6,773	405,561
Information Technology Expense	779,944	646,010	50,436	448,916	145,960	185,067
Professional Development/Meetings	543,649	422,795	20,488	114,909	30,155	398,585
Vehicle Maintenance Expense and Fuel	472,464	418,577	38,299	286,019	83,160	103,285
Operations Maintenance Expense	1,471,591	1,257,660	65,400	803,884	316,440	351,266
ESS Operating Maintenance Expense	1,246,045	934,534	86,855	697,749	0	548,295
Commission Expense	19,448	14,586	0	3,986	0	15,462
Toll Collection Expense	84,803	76,423	1,768	43,424	0	41,378
Uniform Expense	192,714	145,837	6,460	79,256	59,759	53,699
Business Insurance	4,723,456	3,373,417	360,702	3,267,452	0	1,456,004
Licenses & Inspections Expense	10,594	8,584	334	6,879	0	3,715
Advertising	59,027	48,241	348	13,301	0	45,726
Professional Services	1,861,732	1,427,302	64,844	913,984	166,623	781,125
State Police Bridge Security	6,580,762	5,014,887	535,388	4,743,088	0	1,837,674
EZP Equip/Traffic Counter Maint	1,400,000	1,048,839	134,681	897,607	17,323	485,071
General Contingency	467,500	350,625	0	7,250	0	460,250
EZPass Operating Expense	6,906,126	5,227,842	829,255	6,309,685	0	596,441
Total	\$77,127,891	\$57,431,128	\$5,682,759	\$51,397,383	\$902,409	\$24,828,100

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2021

ADMINISTRATION*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,606,585	3,366,669	\$331,281	\$3,204,889	\$0	\$1,401,696
Overtime Wages	5,931	4,512	192	2,824	0	3,107
Pension Contributions	1,439,715	1,052,104	99,458	947,423	0	492,293
FICA Contributions	352,781	257,802	24,248	243,434	0	109,347
Regular Employee Healthcare Benefits	1,545,293	1,150,631	100,184	854,643	0	690,651
Life Insurance Benefits	44,226	33,170	3,230	30,260	0	13,966
Unemployment Compensation Benefits	44,100	33,075	0	12,764	0	31,336
Utility Expense	119,900	59,949	5,740	67,621	0	52,279
Office Expense	214,034	172,385	12,795	95,339	31,639	87,057
Telecommunication Expense	129,216	93,223	8,133	88,134	0	41,082
Information Technology Expense	774,000	641,243	50,436	448,916	145,960	179,123
Professional Development/Meetings	123,672	104,445	725	45,403	0	78,269
Vehicle Maintenance Expense and Fuel	28,041	17,090	3,709	24,089	506	3,446
Operations Maintenance Expense	110,004	57,701	20,100	51,015	13,098	45,891
Commission Expense	19,448	14,586	0	3,986	0	15,462
Uniform Expense	9,000	6,545	0	3,146	0	5,854
Business Insurance	600,049	280,861	21,417	192,673	0	407,376
Advertising	59,027	48,241	348	13,301	0	45,726
Professional Services	1,256,732	973,549	64,844	789,965	0	466,767
General Contingency	467,500	350,625	0	7,250	0	460,250
OPERATING EXPENSE SUBTOTAL	\$11,949,256	\$8,718,407	\$746,840	\$7,127,075	\$191,202	\$4,630,979
ADM OPS ALLOCATION						
TES Allocation			12,534	102,312		
ADM OPS ALLOCATION SUBTOTAL			\$12,534	\$102,312		
TOTAL EXPENSES			\$759,374	\$7,229,387		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2021

ADMINISTRATION - OPERATIONS*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,041,832	2,198,530	\$222,116	\$2,239,519	\$0	\$802,312
Overtime Wages	33,300	25,785	2,846	13,975	0	19,325
Pension Contributions	1,377,780	1,006,820	97,803	935,738	0	442,042
FICA Contributions	337,605	246,711	25,894	248,344	0	89,261
Regular Employee Healthcare Benefits	1,491,057	1,118,468	97,999	807,168	0	683,889
Life Insurance Benefits	39,736	29,802	3,089	29,736	0	10,001
Office Expense	65,571	49,970	644	8,613	537	56,420
Telecommunication Expense	137,637	103,228	5,512	84,127	0	53,510
Professional Development/Meetings	393,126	296,648	19,763	67,677	30,155	295,294
Vehicle Maintenance Expense and Fuel	700	525	0	170	0	530
ESS Operating Maintenance Expense	1,246,045	934,534	86,855	697,749	0	548,295
Toll Collection Expense	265	198	0	0	0	265
Uniform Expense	26,208	19,656	174	7,318	2,226	16,664
Business Insurance	83,013	62,260	6,909	62,187	0	20,826
Professional Services	605,000	453,753	0	124,020	166,623	314,357
State Police Bridge Security	44,513	33,385	0	0	0	44,513
OPERATING EXPENSE SUBTOTAL	\$8,923,387	\$6,580,273	\$569,606	\$5,326,340	\$199,541	\$3,397,506
ADM OPS ALLOCATION						
TES Allocation			(94,780)	(773,654)		
Toll Operation Allocation			(51,929)	(485,863)		
Bridge Maint Allocation			(50,780)	(471,866)		
Maint/Toll Allocation			(19,021)	(178,195)		
PSBS Allocation			(279,794)	(2,499,706)		
ADM OPS ALLOCATION SUBTOTAL			(\$496,304)	(\$4,409,284)		
TOTAL EXPENSES			\$73,302	\$917,056		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2021

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,264,092	3,116,659	\$292,785	\$2,984,547	\$0	\$1,279,545
Part-Time Employee Wages	50,872	43,741	2,138	15,302	0	35,570
Overtime Wages	85,882	69,566	11,415	113,371	0	(27,490)
Pension Contributions	1,373,061	1,008,699	82,211	787,134	0	585,928
FICA Contributions	336,665	247,878	23,189	237,812	0	98,853
Regular Employee Healthcare Benefits	2,299,931	1,727,746	155,200	1,314,017	0	985,913
Life Insurance Benefits	38,688	29,175	2,716	27,630	0	11,058
Utility Expense	235,428	198,552	15,181	151,384	21,098	62,946
Office Expense	17,083	13,861	885	8,109	1,183	7,790
Telecommunication Expense	179,447	146,801	8,222	119,136	0	60,311
Information Technology Expense	2,679	1,957	0	0	0	2,679
Professional Development/Meetings	5,333	4,333	0	171	0	5,162
Vehicle Maintenance Expense and Fuel	168,459	155,655	10,333	115,750	28,775	23,934
Operations Maintenance Expense	380,156	328,146	16,063	208,671	65,769	105,716
Toll Collection Expense	21,612	19,667	31	11,563	0	10,049
Uniform Expense	65,259	50,909	4,520	25,941	34,011	5,307
Business Insurance	1,445,604	1,084,203	118,822	1,079,239	0	366,365
Licenses & Inspections Expense	1,435	1,435	148	1,811	0	(376)
State Police Bridge Security	1,853,026	1,412,193	151,783	1,344,665	0	508,361
EZP Equipment/Traffic Counter Maint	482,964	363,213	67,354	331,108	2,889	148,966
EZPass Operating Expense	3,870,288	2,920,798	401,432	3,130,554	0	739,734
OPERATING EXPENSE SUBTOTAL	\$17,177,962	\$12,945,184	\$1,364,429	\$12,007,915	\$153,725	\$5,016,321
ADM OPS ALLOCATION						
TES Allocation			16,730	136,564		
Toll Operation Allocation			15,579	145,759		
Bridge Maint Allocation			12,695	117,966		
Maint/Toll Allocation			4,185	39,203		
PSBS Allocation			73,950	654,909		
ADM OPS ALLOCATION SUBTOTAL			\$123,139	\$1,094,401		
TOTAL EXPENSES			\$1,487,568	\$13,102,316		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2021

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,343,611	3,142,628	\$278,033	\$2,815,993	\$0	\$1,527,617
Part-Time Employee Wages	113,450	85,087	10,715	61,519	0	51,931
Overtime Wages	92,135	71,342	3,757	73,278	0	18,857
Pension Contributions	1,394,840	1,019,310	97,077	929,216	0	465,624
FICA Contributions	348,013	254,313	22,124	225,767	0	122,247
Regular Employee Healthcare Benefits	2,338,912	1,754,556	155,279	1,293,805	0	1,045,107
Life Insurance Benefits	39,207	30,305	2,713	26,633	0	12,574
Utility Expense	228,984	184,460	14,890	140,976	10,808	77,200
Office Expense	11,368	9,598	444	5,175	737	5,456
Telecommunication Expense	427,879	339,303	32,201	315,177	6,773	105,930
Information Technology Expense	2,503	2,234	0	0	0	2,503
Professional Development/Meetings	12,098	10,219	0	1,431	0	10,666
Vehicle Maintenance Expense and Fuel	130,151	112,518	16,622	69,369	31,236	29,547
Operations Maintenance Expense	494,618	437,320	19,727	284,756	133,099	76,763
Toll Collection Expense	28,995	26,100	1,097	14,878	0	14,117
Uniform Expense	27,503	18,928	505	7,394	7,209	12,900
Business Insurance	1,016,008	762,006	83,625	759,050	0	256,958
Licenses & Inspections Expense	3,544	2,222	75	2,988	0	556
State Police Bridge Security	1,794,200	1,367,361	146,964	1,301,978	0	492,223
EZP Equipment/Traffic Counter Maint	407,214	306,552	28,771	251,245	1,926	154,043
EZPass Operating Expense	1,751,128	1,330,746	246,776	1,833,782	0	(82,654)
OPERATING EXPENSE SUBTOTAL	\$15,006,360	\$11,267,109	\$1,161,395	\$10,414,410	\$191,787	\$4,400,164
ADM OPS ALLOCATION						
TES Allocation			21,461	175,175		
Toll Operation Allocation			20,772	194,345		
Bridge Maint Allocation			15,234	141,560		
Maint/Toll Allocation			6,087	57,023		
PSBS Allocation			48,253	426,425		
ADM OPS ALLOCATION SUBTOTAL			\$111,806	\$994,528		
TOTAL EXPENSES			\$1,273,201	\$11,408,937		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2021

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,274,337	3,098,439	\$302,481	\$2,932,012	\$0	\$1,342,325
Part-Time Employee Wages	93,726	69,783	7,210	52,568	0	41,159
Overtime Wages	140,823	112,465	7,806	118,263	0	22,560
Pension Contributions	1,393,413	1,018,267	98,530	942,401	0	451,012
FICA Contributions	344,930	252,064	24,059	236,964	0	107,966
Regular Employee Healthcare Benefits	2,251,203	1,691,546	149,479	1,241,035	0	1,010,169
Life Insurance Benefits	38,672	29,004	2,835	26,156	0	12,515
Utility Expense	147,969	117,875	11,046	106,242	8,873	32,853
Office Expense	9,637	8,686	696	5,312	1,340	2,986
Telecommunication Expense	341,811	256,358	26,286	261,508	0	80,303
Information Technology Expense	762	576	0	0	0	762
Professional Development/Meetings	4,147	3,195	0	227	0	3,920
Vehicle Maintenance Expense and Fuel	129,537	120,575	7,098	70,875	22,644	36,017
Operations Maintenance Expense	364,923	331,000	8,382	225,612	83,788	55,522
Toll Collection Expense	33,931	30,457	641	16,983	0	16,948
Uniform Expense	28,870	22,597	911	17,607	8,835	2,428
Business Insurance	964,861	723,646	79,440	720,225	0	244,636
Licenses & Inspections Expense	2,420	2,420	75	1,693	0	727
State Police Bridge Security	1,232,736	939,692	100,974	894,546	0	338,190
EZP Equipment/Traffic Counter Maint	482,949	363,291	34,271	298,003	2,884	182,062
EZPass Operating Expense	1,284,710	976,299	181,047	1,345,349	0	(60,639)
OPERATING EXPENSE SUBTOTAL	\$13,566,370	\$10,168,235	\$1,043,265	\$9,513,583	\$128,364	\$3,924,423
ADM OPS ALLOCATION						
TES Allocation			21,744	177,489		
Toll Operation Allocation			15,579	145,759		
Bridge Maint Allocation			12,187	113,248		
Maint/Toll Allocation			4,565	42,767		
PSBS Allocation			72,380	639,637		
ADM OPS ALLOCATION SUBTOTAL			\$126,455	\$1,118,899		
TOTAL EXPENSES			\$1,169,720	\$10,632,482		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2021

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$1,813,584	1,296,524	\$153,558	\$1,256,195	\$0	\$557,389
Part-Time Employee Wages	4,500	3,375	0	10,320	0	(5,820)
Overtime Wages	51,551	41,374	1,212	15,009	0	36,542
Pension Contributions	582,295	420,222	45,242	433,759	0	148,536
FICA Contributions	143,027	103,220	11,723	97,074	0	45,953
Regular Employee Healthcare Benefits	1,062,257	784,689	67,240	544,017	0	518,240
Life Insurance Benefits	16,342	12,098	1,701	11,919	0	4,423
Utility Expense	47,957	41,547	2,002	21,964	0	25,994
Telecommunication Expense	65,032	48,774	5,564	50,334	0	14,699
Professional Development/Meetings	3,025	2,269	0	0	0	3,025
Vehicle Maintenance Expense and Fuel	8,384	6,821	0	270	0	8,114
Operations Maintenance Expense	61,206	51,831	60	6,864	12,621	41,721
Uniform Expense	19,230	14,659	443	12,356	3,636	3,238
Business Insurance	354,009	265,506	29,083	261,537	0	92,471
Licenses & Inspections Expense	1,570	1,505	36	176	0	1,394
State Police Bridge Security	1,023,577	780,069	83,842	742,768	0	280,809
EZP Equipment/Traffic Counter Maint	13,449	7,840	2,145	8,633	4,816	0
OPERATING EXPENSE SUBTOTAL	\$5,270,996	\$3,882,322	\$403,851	\$3,473,195	\$21,073	\$1,776,728
ADM OPS ALLOCATION						
TES Allocation			11,161	91,102		
Bridge Maint Allocation			5,078	47,187		
Maint/Toll Allocation			2,092	19,601		
PSBS Allocation			45,222	412,739		
ADM OPS ALLOCATION SUBTOTAL			\$63,553	\$570,629		
TOTAL EXPENSES			\$467,403	\$4,043,825		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2021

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,000,831	1,447,596	\$161,267	\$1,454,768	\$0	\$546,063
Part-Time Employee Wages	5,400	4,050	0	8,090	0	(2,690)
Overtime Wages	50,575	39,067	256	14,085	0	36,490
Pension Contributions	640,449	468,025	47,555	454,233	0	186,216
FICA Contributions	157,346	114,984	12,216	111,979	0	45,366
Regular Employee Healthcare Benefits	1,140,220	855,347	75,762	625,950	0	514,270
Life Insurance Benefits	18,040	13,530	1,652	13,194	0	4,846
Utility Expense	40,963	30,673	2,419	19,368	0	21,594
Office Expense	864	648	0	35	0	829
Telecommunication Expense	184,434	138,325	15,364	134,707	0	49,727
Professional Development/Meetings	2,247	1,685	0	0	0	2,247
Vehicle Maintenance Expense and Fuel	7,191	5,394	537	5,495	0	1,696
Operations Maintenance Expense	60,684	51,662	1,068	26,966	8,066	25,653
Uniform Expense	16,644	12,544	(92)	5,494	3,843	7,308
Business Insurance	259,913	194,935	21,405	192,541	0	67,372
Licenses & Inspections Expense	1,625	1,001	0	211	0	1,414
State Police Bridge Security	632,709	482,188	51,826	459,131	0	173,578
EZP Equipment/Traffic Counter Maint	13,425	7,943	2,141	8,618	4,807	0
OPERATING EXPENSE SUBTOTAL	\$5,233,560	\$3,869,597	\$393,374	\$3,534,866	\$16,716	\$1,681,979
ADM OPS ALLOCATION						
TES Allocation			11,150	91,013		
Bridge Maint Allocation			5,586	51,905		
Maint/Toll Allocation			2,092	19,601		
PSBS Allocation			39,989	365,995		
ADM OPS ALLOCATION SUBTOTAL			\$58,817	\$528,515		
TOTAL EXPENSES			\$452,191	\$4,063,380		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2021

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2021	TOTAL 2020
TOLL REVENUE												
Net Toll Revenue	29,306,408	64,269,019	33,545,423	127,120,851	-	-	-	-	-	-	127,120,851	101,463,623
EZPass Fee	348,182	777,436	395,054	1,520,672	-	-	-	-	-	-	1,520,672	1,369,225
Net Violation Fee Income	2,182,222	1,977,151	1,325,463	5,484,836	-	-	-	-	-	-	5,484,836	3,903,248
REVENUE FROM TOLL	\$ 31,836,812	\$ 67,023,606	\$ 35,265,940	\$ 134,126,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 134,126,358	\$ 106,736,096
OPERATING EXPENSE												
Regular Employee Salaries	2,984,547	2,815,993	2,932,012	8,732,552	1,256,195	1,454,768	2,710,964	2,239,519	3,204,889	5,444,409	16,887,924	18,366,729
Part-Time Employee Wages	15,302	61,519	52,568	129,389	10,320	8,090	18,410	-	-	-	147,799	67,560
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	113,371	73,278	118,263	304,912	15,009	14,085	29,095	13,975	2,824	16,799	350,806	171,154
Pension Contributions	787,134	929,216	942,401	2,658,750	433,759	454,233	887,992	935,738	947,423	1,883,161	5,429,903	5,782,474
FICA Contributions	237,812	225,767	236,964	700,543	97,074	111,979	209,053	248,344	243,434	491,777	1,401,373	1,483,857
Regular Employee Healthcare Benefits	1,314,017	1,293,805	1,241,035	3,848,857	544,017	625,950	1,169,966	807,168	854,643	1,661,810	6,680,634	6,485,796
Life Insurance Benefits	27,630	26,633	26,156	80,419	11,919	13,194	25,113	29,736	30,260	59,996	165,528	189,738
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	12,764	12,764	12,764	13,408
Utility Expense	151,384	140,976	106,242	398,602	21,964	19,368	41,332	-	67,621	67,621	507,555	479,977
Office Expense	8,109	5,175	5,312	18,596	-	35	35	8,613	95,339	103,952	122,583	101,970
Telecommunication Expense	119,136	315,177	261,508	695,821	50,334	134,707	185,041	84,127	88,134	172,261	1,053,123	1,012,855
Information Technology Expense	-	-	-	-	-	-	-	-	448,916	448,916	448,916	512,429
Professional Development/Meetings	171	1,431	227	1,829	-	-	-	67,677	45,403	113,080	114,909	105,755
Vehicle Maintenance Expense and Fuel	115,750	69,369	70,875	255,994	270	5,495	5,766	170	24,089	24,259	286,019	158,079
Operations Maintenance Expense	208,671	284,756	225,612	719,039	6,864	26,966	33,830	-	51,015	51,015	803,884	590,664
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	697,749	-	697,749	697,749	791,333
Commission Expense	-	-	-	-	-	-	-	-	3,986	3,986	3,986	6,897
Toll Collection Expense	11,563	14,878	16,983	43,424	-	-	-	-	-	-	43,424	30,371
Uniform Expense	25,941	7,394	17,607	50,942	12,356	5,494	17,850	7,318	3,146	10,464	79,256	70,498
Business Insurance	1,079,239	759,050	720,225	2,558,514	261,537	192,541	454,078	62,187	192,673	254,860	3,267,452	2,463,000
Licenses & Inspections Expense	1,811	2,988	1,693	6,492	176	211	387	-	-	-	6,879	5,191
Advertising	-	-	-	-	-	-	-	-	13,301	13,301	13,301	6,864
Professional Services	-	-	-	-	-	-	-	124,020	789,965	913,984	913,984	1,088,999
State Police Bridge Security	1,344,665	1,301,978	894,546	3,541,189	742,768	459,131	1,201,898	-	-	-	4,743,088	4,601,598
EZP Equip/Traffic Counter Maint	331,108	251,245	298,003	880,356	8,633	8,618	17,251	-	-	-	897,607	822,109
General Contingency	-	-	-	-	-	-	-	-	7,250	7,250	7,250	-
EZPass Operating Expense	3,130,554	1,833,782	1,345,349	6,309,685	-	-	-	-	-	-	6,309,685	4,876,634
TOTAL OP., MAINT., & ADM	\$ 12,007,915	\$ 10,414,410	\$ 9,513,583	\$ 31,935,907	\$ 3,473,195	\$ 3,534,866	\$ 7,008,061	\$ 5,326,340	\$ 7,127,075	\$ 12,453,415	\$ 51,397,383	\$ 50,285,937
ADM OPS ALLOCATION												
TES Allocation	136,564	175,175	177,489	489,228	91,102	91,013	182,115	(773,654)	102,312	(671,343)	-	-
Toll Ops Allocation	145,759	194,345	145,759	485,863	-	-	-	(485,863)	-	(485,863)	-	-
Bridge Maint Allocation	117,966	141,560	113,248	372,774	47,187	51,905	99,092	(471,866)	-	(471,866)	-	-
Maint/Toll Allocation	39,203	57,023	42,767	138,993	19,601	19,601	39,203	(178,195)	-	(178,195)	-	-
PSBS Allocation	654,909	426,425	639,637	1,720,971	412,739	365,995	778,734	(2,499,706)	-	(2,499,706)	-	-
TOTAL ADM OPS ALLOCATION	\$ 1,094,401	\$ 994,528	\$ 1,118,899	\$ 3,207,828	\$ 570,629	\$ 528,515	\$ 1,099,144	\$ (4,409,284)	\$ 102,312	\$ (4,306,972)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	-	-	-	-	-	-	309,108	309,108	309,108	327,565
TOTAL OTHER OP INC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 309,108	\$ 309,108	\$ 309,108	\$ 327,565
NET OPERATING INC	\$ 18,734,496	\$ 55,614,669	\$ 24,633,458	\$ 98,982,623	\$ (4,043,825)	\$ (4,063,380)	\$ (8,107,205)	\$ (917,056)	\$ (6,920,278)	\$ (7,837,334)	\$ 83,038,084	\$ 56,777,724
NON-OPERATING REV/EXP												
Interest Revenue											380,297	5,839,402
Other Non-Operating Revenue											40,400	-
Interest Expense											(20,909,500)	(21,325,381)
Depreciation Expense											(19,079,594)	(19,275,490)
TOTAL NON-OPS REV/EXP											\$ (39,568,397)	\$ (34,761,469)
CHANGE IN NET ASSETS											\$ 43,469,687	\$ 22,016,254

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

PURCHASING REPORT INDEX

MONTH OF SEPTEMBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of SEPTEMBER, 2021	1-5

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

MONTHLY PURCHASING REPORT

Month of September 2021

This report itemizes all orders for purchases made for the month of September, 2021, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of September 2021, culminated in the preparation and placement of 58 purchase orders in the total amount of \$7,987,300.35. For five (5) of these purchases, (15) price inquiries were sent out for an average of three (3) inquiries per Order ($15/5=3$).

Procurements of over \$5,000.00 during the period of September 2021 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$1,656,557.00 for the PremierOne Suite (CAD) upgrade;
- One (1) Purchase Order was issued, in the total amount of \$1,466,275.00 for the Primary Control Center installation;
- One (1) Purchase Order was issued, in the total amount of \$1,379,775.00 for the Secondary Control Center installation;
- One (1) Purchase Order was let, in the total amount of \$1,053,344.91 for the Primary Control Center AXS Dispatch Consoles;
- A Purchase Order was issued, in the total amount of \$874,944.00 for (23) 2022 Ford F-250 Pick-ups.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

September 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20210437	WATSON BOWMAN ACME CORP.	ELASTOMERIC CONCRETE MIX	DWG			914.27	
20210438	BINSKY SERVICE	HVAC REPAIR	TM			977.00	
20210439	BINSKY SERVICE	HVAC REPAIR	TM			3,179.50	
20210440	BINSKY SERVICE	HVAC LEAK TEST	I78			1,084.00	
20210441	PPC LUBRICANTS	MOTOR OIL	I78	PA 4400024062		861.30	
20210442	SEITZ BROTHERS PEST CONTROL	EXTERMINATION SERVICE	EP			160.00	
20210443	STARR UNIFORM	CLOTHING: PSBS CLOTHING	ESS	COSTARS 12		28,096.65	
20210444	HILLTOP SALES & SERVICE, INC.	EMERGENCY REPAIR-JOHN DEERE	I78			343.03	
20210445	DEER COUNTRY	EMERGENCY REPAIR-JOHN DEERE	I78			343.80	
20210446	PITNEY BOWES	POSTAGE FOR ADMIN. BLDG. @ SF	AB SF			2,000.00	
20210447	MOTOROLA INC. CAPITAL RESERVE	SCC AXS Dispatch Consoles	ENG	R4400-12-20	470,093.51		
20210448	MOTOROLA INC. CAPITAL RESERVE	PREMIERONE SUITE (CAD) UPGRADE	ENG	NJ T-0109	1,656,557.00		
20210449	MOTOROLA INC. CAPITAL RESERVE	PCC AXS DISPATCH CONSOLES	ENG	NJ T-0109	1,053,344.91		
20210450	TENNANT COMPANY	FLOOR SCRUBBER - SERVICE	I78			269.23	
20210451	TENNANT COMPANY	RIDER FLOOR SCRUBBER - SERVICE	I78			269.23	
20210452	NAZARETH FORD	REPAIR-2012 FORD EXPEDITION	I78			1,323.82	
20210453	INNOVATIVE SURFACE SOLUTIONS	LIQUID MAGNESIUM CHLORIDE	NHL			3,150.00	
20210454	STARR UNIFORM	PATCHES FOR MAINTENANCE SHIRTS	PC	COSTARS 12		41.00	
20210455	C&C FORD SALES, INC. CAPITAL RESERVE	2022 FORD F-250 PICK-UPS-23	MULTI	COSTARS 25	874,944.00		
20210456	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 5		386.25	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

September 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20210457	AL'S COLLISION INC	2018 FORD Police Interceptor u	TM			1,671.41	
20210458	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	PCC INSTALLATION	ENG	4032-09-18	1,466,275.00		
20210459	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	SCC INSTALLATION	ENG	4032-09-18	1,379,775.00		
20210460	CAROUSEL INDUSTRIES OF NORTH AMERICA, INC CAPITAL RESERVE	PCC PHONE SYSTEM INSTALLATION	ENG	4032-09-18	296,495.08		
20210461	CAROUSEL INDUSTRIES OF NORTH AMERICA, INC CAPITAL RESERVE	SCC PHONE SYSTEM INSTALLATION	ENG	4032-09-18	326,683.43		
20210462	WEATHERWORKS	WEATHER FORECAST SVCS RENEWAL	ESS			7,180.00	
20210463	GEORGE ALLEN WASTEWATER	SEPTIC TANK PUMP/WORK	AB SF			310.00	
20210464	OFFICE BASICS	GLOVES (PPE)	I78	COSTARS 5		6,361.21	
20210465	OFFICE BASICS	GLOVES (PPE)	DWG	COSTARS 5		1,171.65	
20210466	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 5		663.20	
20210467	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 5		1,046.86	
20210468	EMR POWER SYSTEMS LLC	GENERATOR BATTERY REPAIR	EP	NJ T-2848		261.42	
20210469	YARDVILLE SUPPLY	PRO SLICER ICE MELTER	NHL			2,951.76	
20210470	YARDVILLE SUPPLY	PRO SLICER ICE MELTER	I78			1,475.88	
20210471	YARDVILLE SUPPLY	PRO SLICER ICE MELTER	EP			3,689.70	
20210472	YARDVILLE SUPPLY	PRO SLICER ICE MELTER	DWG			2,213.82	
20210473	INNOVATIVE SURFACE SOLUTIONS	MAGNESIUM CHLORIDE	PC			630.00	
20210474	INNOVATIVE SURFACE SOLUTIONS	MAGNESIUM CHLORIDE	DWG			840.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

September 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20210475	INNOVATIVE SURFACE SOLUTIONS	MAGNESIUM CHLORIDE	MM			1,680.00	
20210476	EQUIPMENT DEPOT	SCISSOR LIFT INSPECTION	DWG	PA 4400021187		210.00	
20210477	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	178	TTS-723A	10,105.00		
20210478	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	178	TTS-723A	6,125.00		
20210479	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	178	TTS-723A	5,250.00		
20210480	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	EP	TTS-723A	18,500.00		
20210481	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	NDTS	TTS-723A	10,400.00		
20210482	K C TREE SERVICE LLC	DWG TREE REMOVAL	DWG			9,183.69	
20210483	CDW-G	CISCO SMARTNT ANNL MAINT RENEW	IT	COSTARS 3		62,432.88	
20210484	GOODYEAR AUTO SERVICE CENTER	AUTO REPAIR / SUPPLIES	TM	PA 4400015997		465.01	
20210485	ROYAL TRUCK AND EQUIPMENT, INC. CAPITAL RESERVE	2022 MACK SFTY CONE VEHICLE	178	COSTARS 25	141,099.00		
20210486	YARDVILLE SUPPLY	SIDEWALK DE-ICER	TM			1,844.85	
20210487	BINSKY SERVICE	SF CAMPUS PM & EMERGENT SVCS	MULTI			17,363.00	
20210488	OFFICE BASICS	PAPER & PLASTIC PRODUCTS	DWG	COSTARS 5		5,006.78	
20210489	OFFICE BASICS	JANITORAL SUPPLIES/EQUIP	DWG	COSTARS 5		2,402.46	
20210490	STARR UNIFORM	CLOTHING: SST (FOR TES)	TES	COSTARS 12		905.78	
20210491	TYLER TECHNOLOGIES	TYLER ANNUAL SUPPORT CONTRACT	IT			16,974.98	
20210492	SS&C TECHNOLOGIES. INC.	FIN/ACCT'G SFTWARE MAINT RNWL	IT			3,750.00	
20210493	C&C FORD SALES, INC. CAPITAL RESERVE	2022 FORD EXPLORER 4DR 4X4 XLT	SFT	COSTARS 26	38,514.00		
20210494	C&C FORD SALES, INC. CAPITAL RESERVE	2022 FORD EDGE 4DR AWD SEL 1	SFT	COSTARS 26	37,054.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

September 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director

Purchase Order Count: 58

AUTHORITY TOTALS: \$7,791,214.93 \$196,085.42 \$0.00

GRAND TOTAL: \$7,987,300.35

Delaware River Joint Toll Bridge Commission
Meeting of October 25, 2021

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report September	1-4

Delaware River Joint Toll Bridge Commission
Meeting of October 25, 2021

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2021**

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,451,184

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,779,456

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of October 25, 2021

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2021**

E-ZPass Department Call Activity	Total Calls for September
<i>CSC/VPC Inquiries</i>	
Account Modification Requests	37
Violation Notification Inquires	53
SFB Inquiries (commuter discount/toll by plate)	37
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	19
<i>Web-Inquiries</i>	
Account Updates	42
Violations	36
Disputes	42
TOTAL NUMBER OF CALLS	265

E-ZPass account modification requests and violation inquiries represent an increase in calls for September.

SCUDDER FALLS BRIDGE	TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN SEPTEMBER
TOLL BILL A	25,264
TOLL BILL B	13,142
LEVEL 1 VIOLATIONS	9,017
LEVEL 2 VIOLATIONS	8,200

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2021**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – September 2021, New Jersey E-ZPass reports \$5,888,022.44 collected in tolls and \$27,493,355.47 collected in fees.

Collection Account Updates:

CRST Lincoln Sales - August Settlement: DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

Transcom - August Settlement: DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

TMT Trucking: On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

Jhonatan Trucking: Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

Sakoutis Transport LLC: Settlement complete. Check has been received and processed for \$13,250.00.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2021**

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF SEPTEMBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF JULY AND AUGUST 2021

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. At the request of the NJ E-ZPass CSC, TransCore prepared a revised interface control document (ICD) that limits transactions in the file exchanges between the toll lane system and the CSC to one day. In the unusual event the lane system has to transmit multiple days of transactions, each day will be included in their own file. The ICD was reviewed, comments were addressed and both TransCore and Conduent are proceeding with the implementation. A meeting was scheduled to discuss the implementation of the revised ICD.
2. TransCore is coordinating with Road-Con, Inc. for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project. TransCore installed the roadway loops for toll lanes one and two, connected the loops to the lane controller, configured/tested the loops and finally opened the lane to traffic. TransCore met on site with the construction team to discuss the sequence of work for the open road tolling lanes and how to install the roadway loops after the milling and paving of the lanes.
3. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.
2. At the request of the NJ E-ZPass CSC, TransCore prepared a revised interface control document (ICD) that limits transactions in the file exchanges between the toll lane system and the CSC to one day. In the unusual event the lane system has to transmit multiple days of transactions, each day will be included in their own file. The ICD was reviewed, comments were addressed and both TransCore and Conduent are proceeding with the implementation. A meeting was scheduled to discuss the implementation of the revised ICD.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings. At the August 2021 IAG EMC Meeting, Mr. Stracciolini was elected by the members to serve as Vice Chair to the EMC.
2. Mr. Stracciolini is participating in the Non-toll Business Opportunity Task Force and Protocol Planning Working Group.
3. Mr. Stracciolini is serving on IAG's Next Generation Equipment Procurement Committee. The request for proposals (RFP) was issued by the North Carolina Turnpike Authority (NCTA), the procurement host agency.
4. Mr. Stracciolini served on the evaluation committee for the review of proposals in response to the IAG Interoperability Hub Request for Proposals.

**Delaware River Joint Toll Bridge
Commission Meeting of October 25, 2021**

CONTRACT COMPLIANCE REPORT INDEX

Months of September 2021

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Delaware River Joint Toll Bridge Commission
Month of September 2021

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Delaware River Joint Toll Bridge Commission
Month of September 2021

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(69)** contracts with the IBE Program requirements. Currently, there are **(35) active** projects and **(34) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Delaware River Joint Toll Bridge Commission
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Contract Compliance Department Compliance
IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

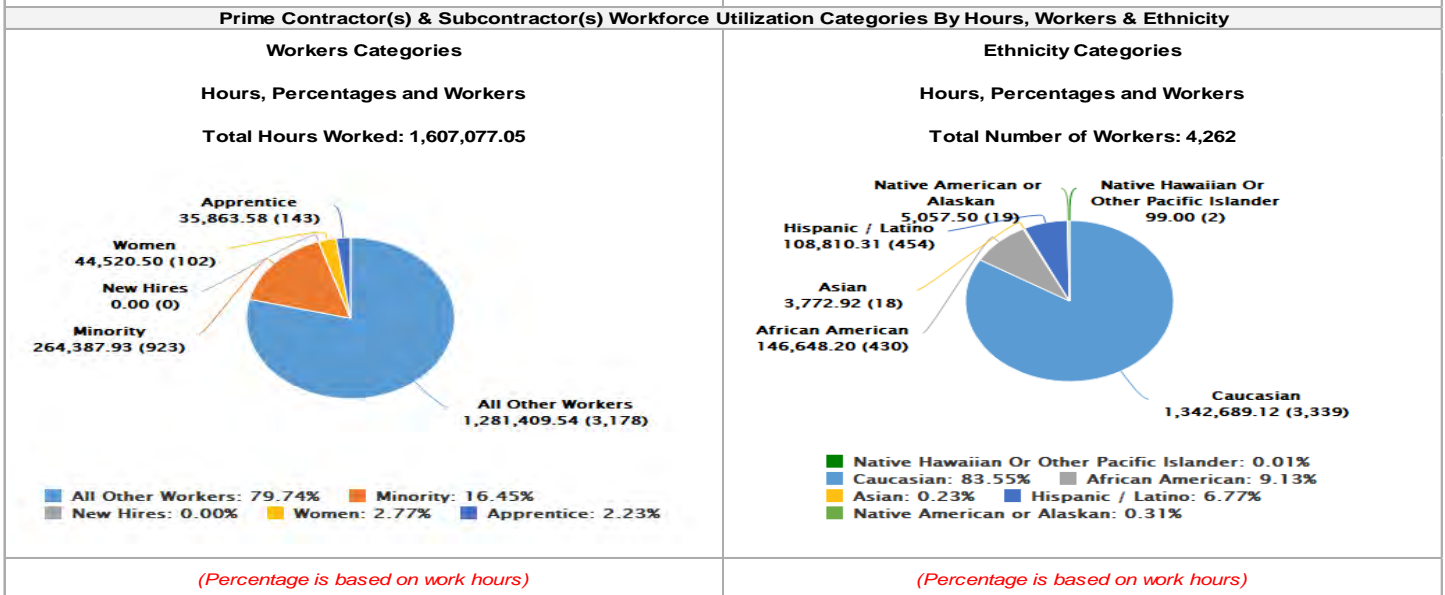
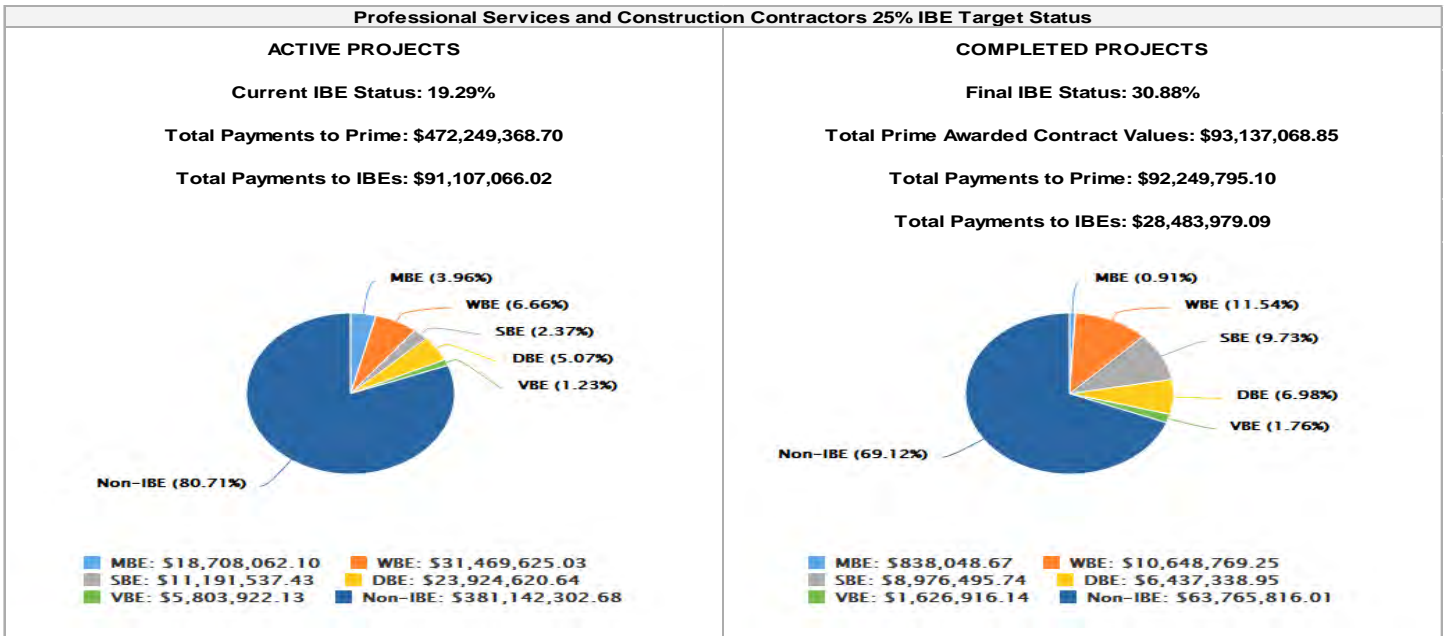
Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

Delaware River Joint Toll Bridge Commission Month of September 2021

SEPTEMBER 2021 IBE SUMMARY REPORT



	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals	\$ 640,092,487.29	\$ 472,249,368.70	\$ 91,107,066.02	19.29%	C
All Professional Services Projects Totals	\$ 102,533,092.49	\$ 81,199,269.30	\$ 20,107,379.73	24.76%	C+
	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Complete Professional and Construction Projects Totals	\$ 93,137,068.85	\$ 92,249,795.10	\$ 28,483,979.09	30.88%	B+
Complete Professional Services Projects Totals	\$ 7,506,035.49	\$ 7,315,531.85	\$ 1,274,920.15	17.43%	C

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.60%						Ethnicity Participation Summary			
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score <div>(Total IBE Payments)</div>	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score <div>(Total Hours Worked)</div>	Caucasian %	Minority %	Women %	Ethnicity Score <div>(Total Participation)</div>
\$537,559,394.80	\$391,050,099.40	\$70,999,686.29	18.16%	C	3003	1,400,954.75	1,168,312.03	232,642.72	41,996.25	B	83.39%	16.61%	3.00%	A

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.63%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

Delaware River Joint Toll Bridge Commission

Month of September 2021

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 09/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 640,092,487.29	\$ 472,249,368.70	\$ 91,107,066.02	19.29%	C
Active Professional Services Projects Totals	\$ 102,533,092.49	\$ 81,199,269.30	\$ 20,107,379.73	24.76%	C+

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.54	\$ 3,805,383.92	\$ 906,658.73	23.83%	C+
2	Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING	\$ 1,420,768.65	\$ 1,048,860.82	\$ 442,415.77	42.18%	A
3	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 32,908,006.30	\$ 6,591,356.68	20.03%	C+
4	McCormick Taylor, Inc.		C-662A MCCORMICK - SFB Replacement	\$ 1,800,016.87	\$ 1,430,551.45	\$ 364,088.20	25.45%	B
5	Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY	\$ 1,260,000.00	\$ 1,222,340.65	\$ 292,358.15	23.92%	C+
6	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA/ Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
7	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection	\$ 500,000.00	\$ 461,377.87	\$ 91,464.15	19.82%	C
8	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$ 1,000,000.00	\$ 863,109.07	\$ 863,109.07	100.00%	A+
9	Urban Engineers, Inc.		C-703A URBAN - TOA/ Construction	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
10	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$ 1,376,354.11	100.00%	A+
11	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$ 1,000,000.00	\$ 826,516.45	\$ 198,308.65	23.99%	C+
12	Johnson, Mirmiran and Thompson, Inc.		C-716AJMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order	\$ 500,000.00	\$ 229,207.43	\$ -	0.00%	F
13	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB	\$ 650,000.00	\$ 267,243.19	\$ -	0.00%	F
14	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$ 500,000.00	\$ 159,465.39	\$ 8,510.46	5.34%	D
15	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$ 500,000.00	\$ 15,677.45	\$ 15,677.45	100.00%	A+
16	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA- NJ	\$ 1,000,000.00	\$ 584,613.98	\$ 584,613.98	100.00%	A+
17	KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT	\$ 500,000.00	\$ 220,798.17	\$ 220,798.17	100.00%	A+
18	WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ 48,717.20	\$ -	0.00%	F
19	TRC Engineers		CI-671A TRC - SFB Replacement Project	\$ 6,515,220.03	\$ 3,704,270.68	\$ 1,368,213.21	36.94%	A
20	WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$ 7,776,718.32	\$ 4,831,429.13	\$ 1,330,004.95	27.53%	B
21	Gannett Fleming Inc. - Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$ 6,568,103.32	\$ 5,394,451.15	\$ 1,817,637.51	33.69%	B+
22	Joseph Jingoli & Son, Inc.		CM-519A SOUTHERN OPERATION &	\$ 3,611,070.08	\$ 61,461.60	\$ -	0.00%	F
23	Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 20,623,426.78	\$ 3,371,248.18	16.35%	C
24	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$ 564,133.25	\$ 530,880.29	\$ 35,749.96	6.73%	D

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Month of September 2021

Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 08/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Complete Professional and Construction Projects Totals	\$ 93,137,068.85	\$ 92,249,795.10	\$ 28,483,979.09	30.88%	B+
Completed Professional Services Projects Totals	\$ 7,506,035.49	\$ 7,315,531.85	\$ 1,274,920.15	17.43%	C

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
3	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
4	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
5	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
6	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$ 500,000.00	\$ 436,347.22	\$ 92,842.42	21.28%	C+
7	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$ 500,000.00	\$ 610,145.27	\$ 26,570.72	4.35%	F
8	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
9	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
10	STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
11	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
12	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Month of September 2021

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 09/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$537,559,394.80

Total Payments to all Primes \$391,050,099.40

Total Payments to all IBEs \$70,999,686.29

IBE Target 25.00%

IBE Actual 18.16%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.60%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$537,559,394.80	\$391,050,099.40	\$70,999,686.29	18.16%	C	3003	1,400,954.75	1,168,312.03	232,642.72	41,996.25	B	83.39%	16.61%	3.00%	A

DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,346,449.43	\$2,316,211.51	20.41%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.89%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,182,625.66	\$27,708.76	2.34%	F	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-519A BRACY Southern Operations & Maintenance Facilities Improvements - Trenton, Morrisville, Langhorne & New Hope														
Payments Summary						Workforce Hours Summary 3.26%					Ethnicity Participation Summary			
Total <div>Contracts</div> <div>Value</div>	Total Prime <div>P / T / D</div>	Total IBE <div>P / T / D</div>	Total IBE %	Payments Score <div>(Total IBE Payments)</div>	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score <div>(Total Hours Worked)</div>	Caucasian %	Minority %	Women %	Ethnicity Score <div>(Total Participation)</div>
\$56,535,181.25	\$-	\$-	0.00%	N/A	12	460.50	452.50	8.00	7.00	F	98.26%	1.74%	1.52%	F

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.05%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1597	605,702.49	494,658.85	111,043.64	16,454.50	B+	81.67%	18.33%	2.72%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.39%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$424,129,137.19	\$373,478,925.27	\$65,850,050.01	17.63%	C	1825	775,734.33	658,153.01	117,581.32	25,079.75	B	84.84%	15.16%	3.23%	A

T-719A ROAD-CON Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs.														
Payments Summary					Workforce Hours Summary 8.32%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,773,197.85	\$1,873,486.52	\$77,547.06	4.14%	F	68	5,806.17	5,326.17	480.00	3.00	D	91.73%	8.27%	0.05%	C

TS-590A NORTHAMPTON STREET TOLL SUPPORTED BRIDGE REHABILITATION														
Payments Summary						Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$15,487,427.50	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

Delaware River Joint Toll Bridge Commission

Month of September 2021

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 09/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$537,559,394.80

Total Payments to all Primes \$391,050,099.40

Total Payments to all IBEs \$70,999,686.29

IBE Target 25.00%

IBE Actual 18.16%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary					Workforce Hours Summary 37.96%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,376,666.00	\$500,626.80	\$60,183.23	12.02%	D+	50	1,715.00	1,064.00	651.00	0.00	A+	62.04%	37.96%	0.00%	A+

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction														
Payments Summary					Workforce Hours Summary 21.26%					Ethnicity Participation Summary				
Total <div>▢</div> Contracts <div>▢</div> Value	Total Prime <div>▢</div> P / T / D	Total IBE <div>▢</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$967,003.81	\$967,003.81	100.00%	A+	44	4,359.50	3,789.00	570.50	356.50	B+	86.91%	13.09%	8.18%	B

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 20.30%					Ethnicity Participation Summary				
Total <div>▢</div> Contracts <div>▢</div> Value	Total Prime <div>▢</div> P / T / D	Total IBE <div>▢</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$566,743.72	\$566,743.72	100.00%	A+	36	3,083.50	2,457.50	626.00	0.00	B+	79.70%	20.30%	0.00%	A

TTS-736A RCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region														
Payments Summary					Workforce Hours Summary 48.50%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$65,231.99	\$65,231.99	100.00%	A+	2	334.00	172.00	162.00	0.00	A+	51.50%	48.50%	0.00%	A+

TTS-737A RCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.88%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,069,006.20	\$1,069,006.20	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	0.45%	A

Delaware River Joint Toll Bridge Commission

Month of September 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 09/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$85,631,033.36

Total Payments to all Primes \$84,934,263.25

Total Payments to all IBEs \$27,209,058.94

IBE Target 25.00%

IBE Actual 32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.63%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary				Workforce Hours Summary 7.39%						Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIHI Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 2.16%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

Delaware River Joint Toll Bridge Commission

Month of September 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 09/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$85,631,033.36

Total Payments to all Primes \$84,934,263.25

Total Payments to all IBEs \$27,209,058.94

IBE Target 25.00%

IBE Actual 32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score <div>(Total IBE Payments)</div>	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score <div>(Total Hours Worked)</div>	Caucasian %	Minority %	Women %	Ethnicity Score <div>(Total Participation)</div>
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary					Workforce Hours Summary 14.94%					Ethnicity Participation Summary				
Total <div>▢</div> Contracts <div>▢</div> Value	Total Prime <div>▢</div> P / T / D	Total IBE <div>▢</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <div>▢</div> Contracts <div>▢</div> Value	Total Prime <div>▢</div> P / T / D	Total IBE <div>▢</div> P / T / D	Total IBE %	Payments Score <div>(Total IBE Payments)</div>	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score <div>(Total Hours Worked)</div>	Caucasian %	Minority %	Women %	Ethnicity Score <div>(Total Participation)</div>
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score <div>(Total IBE Payments)</div>	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score <div>(Total Hours Worked)</div>	Caucasian %	Minority %	Women %	Ethnicity Score <div>(Total Participation)</div>
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,468,985.71	\$4,382,167.83	20.41%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 15.61%					Ethnicity Participation Summary				
Total <div>Contracts</div> <div>Value</div>	Total Prime <div>P / T / D</div>	Total IBE <div>P / T / D</div>	Total IBE <div>%</div>	Payments <div>Score</div> <div>(Total IBE</div> <div>Payments)</div>	Total <div>Number</div> <div>of</div> <div>Workers</div>	Total Hours <div>Worked</div>	Caucasian <div>Hours</div>	Total Minority <div>Hours</div>	Total <div>Women</div> <div>Hours</div>	Workforce <div>Score</div> <div>(Total</div> <div>Hours</div> <div>Worked)</div>	Caucasian <div>%</div>	Minority <div>%</div>	Women <div>%</div>	Ethnicity <div>Score (Total</div> <div>Participation)</div>
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	0.00%	A

Delaware River Joint Toll Bridge Commission

Month of September 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 08/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$85,631,033.36

Total Payments to all Primes \$84,934,263.25

Total Payments to all IBEs \$27,209,058.94

IBE Target 25.00%

IBE Actual 32.04%





Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS





T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building

Payments Summary				Workforce Hours Summary 7.70%							Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	C

T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations

Payments Summary					Workforce Hours Summary 6.85%						Ethnicity Participation Summary			
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$3,234,621.97	\$450,025.89	13.91%	D+	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D





TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements

Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB

Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <div>Contracts Value</div>	Total Prime <div>P / T / D</div>	Total IBE <div>P / T / D</div>	Total IBE <div>%</div>	Payments Score <div>(Total IBE Payments)</div>	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score <div>(Total Hours Worked)</div>	Caucasian %	Minority %	Women %	Ethnicity Score <div>(Total Participation)</div>
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A





TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95

Payments Summary					Workforce Hours Summary 13.62%						Ethnicity Participation Summary			
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Score (Total Participation))
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements

Payments Summary				Workforce Hours Summary 1.50%							Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES

Payments Summary				Workforce Hours Summary 28.52%							Ethnicity Participation Summary			
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

Delaware River Joint Toll Bridge Commission
Months of September 2021

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

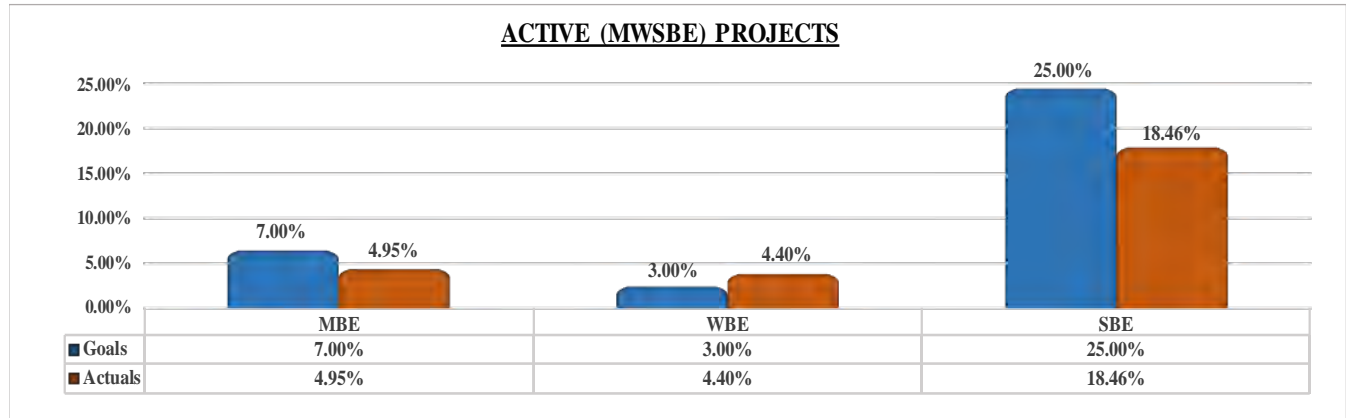
➤ Active Projects:	5
➤ Completed Projects:	72
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Delaware River Joint Toll Bridge Commission
Months of September 2021

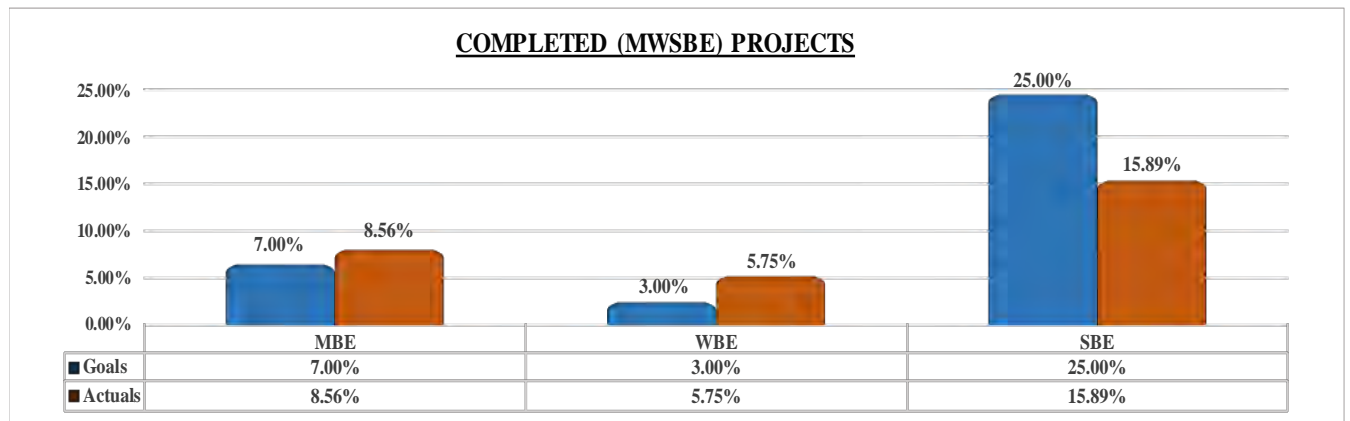
Minority, Women and Small Business Enterprise Payment Reporting

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



M/WBE Actual Summary Totals \$26,678,603.35	MBE		WBE		SBE Actual Summary Totals \$1,253,074.27	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	4.95%	\$1,319,428.97	4.40%	\$1,173,375.19		18.46%	\$231,333.17

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7%	MBE PAYMENTS	WBE GOAL 3%	WBE PAYMENTS	SBE GOAL 25%	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	3.84%	\$ 1,168,375.19		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 147,560.34		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	25.21%	\$ 98,228.18
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 781,897.95		\$ -		\$ -	9.21%	\$ 92,111.29
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -



M/WBE Actual Summary Totals \$139,098,476.93	MBE		WBE		SBE Actual Summary Totals \$20,593,480.45	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	8.56%	\$11,903,166.05	5.75%	\$8,003,051.95		15.89%	\$3,271,639.83

The details relative to the Completed Projects data above are available on page 15.

Delaware River Joint Toll Bridge Commission

Months of September 2021

Minority, Women and Small Business Enterprise Payment Reporting Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

PROJECT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
TTS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35						
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66						
C-628A	Dewberry	\$ 474,625.86	9.69%	\$ 46,014.78	13.27%	\$ 62,999.77	9.12%	\$ 43,294.17
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.59					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00				
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00			6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	K.S. Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
T-639A	Road-Con	\$ 3,324,313.00			13.90%	\$ 462,079.51		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17						
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transsystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transsystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69						

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of September 2021	1-2





DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 2021

Information Technology Department Report Month of September 2021


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:


-  Processed 56 work orders for the month.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:



Coronavirus Work from Home Initiative:

-  IT Department has returned to the office full-time.

MUNIS Migration:

-  MUNIS migration has begun. The IT Department has been re-configuring VPN connections and setting up a migration schedule.

Telephone System:


-  Phone System installation has been completed in the central and northern divisions.
-  Work has begun at New Hope and Trenton-Morrisville.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 2021

Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

 **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of September 2021	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

COMMUNICATIONS REPORT

September 2021

- **COMMISSION AWARENESS EFFORTS:**

2020 Annual Report – Draft design of the annual report is completed and we are in the process of finalizing the product. Since the report design was changed from landscape to portrait style format, there are a large number of adjustments and layout changes that are being made. This re-design experiment exposed the advantages of a landscape format. The 2021 report probably will return to that format.

Scudder Falls Bridge Replacement Project – An effort was undertaken to warn bridge users of overnight paving work at the I-295/Taylorsville Road interchange's (Exit 10) reconstructed ramps. This involved an advance press release, alerts and website pop-up windows to forewarn motorists of the ramp closures and corresponding detours to the nearby highway interchange at Exit 8. Community Affairs assisted in answering website inquiries.

Presentation – Morrisville Borough Council Meeting – Prepared a 32-page PowerPoint presentation on the Southern Operations & Maintenance Facilities Improvement Project and the scope and duration of work taking place at the Commission's Morrisville facility over the next three years. Community Affairs and Engineering assisted with this work. The presentation was given to Morrisville's governing body on Sept. 21. Community Affairs Director Jodee Inscho also attended and assisted in answering questions. The presentation was well received. It has been posted on a new Commission project webpage that went live before the meeting.

Southern Operations & Maintenance Facilities Improvements - Morrisville Webpage – Created a new project webpage for the site improvements planned for the Commission's Morrisville operations/maintenance facilities over the next three years. The new webpage explains the service functions that will be performed out of the location, the maintenance equipment that will be stored at the site; the sequence of upcoming construction elements, the overall schedule, construction hours, contact information, and photographs and renderings. Myron Mariano of website consultant Stokes Creative Group was integral in creating this new webpage. The new page can be found in the Projects section of the Commission website – www.drjtbc.org.

- **MEDIA RELATIONS:**

Hot Topics: Flash floods in Southern Region; serious flash flooding in Lambertville; river flooding predicted; residents of Yardley, Washington Crossing and New Hope prepare for river to crest; forecast major flood stage in Easton; Delaware River recedes in Bucks County and Governor Wolf visits tornado-damaged area; long-term road closures in Solebury and New Hope due to Ida remnants flash flooding; historic reminder of Delaware River flooding in Easton; abandoned 116-year-old bridge in Belvidere; Washington Crossing Bridge closure for line painting; overturn tractor-

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

trailer on I-78; Bristol man convicted in DUI crash involving Scudder Falls Bridge chase; William Jennings Bryans visited Phillipsburg 100 years ago (Union Square); mural painting at Trenton-Morrisville Toll Bridge (PA side); three-week closure Delaware Canal towpath segment near Scudder Falls Toll Bridge; severe traffic warning issued for I-80 WB at Delaware Water Gap Toll Bridge; contracts awarded for Northampton Street Toll-Supported Bridge rehabilitation; overnight detours at I-295/Taylorsville Road interchange; Commission assistance cited in article on Smithfield, PA trail network.

- **WEBSITES:** Double checked the accuracy of 2020 traffic counts on the website; posted post-storm closures of approach roadways; updated the NJ Route 29 SB bypass closure detour map on the Scudder Falls Bridge Replacement Project website; updated COVID meetings webpage to reflect changes for in-person September meeting with teleconferencing and Microsoft Teams access; posted meeting notice and agenda; posted homepage popup for September meeting; updated both the DRJTBC's Commission meetings page and COVID-meetings page to state that masks would be required for attending the Sept. 27 in-person meeting; updated bio and posted new photograph of Commissioner Ciesla upon her request; posted financial advisory services RFP and drafted synopsis in DRJTBC's Doing Business section.
- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)
Edited/proofread draft warning poster on three-week closure of Delaware Canal towpath near the Scudder Falls (I-295) Toll Bridge; posted the posters in the field at various locations in Pennsylvania upstream and downstream.

INTERNAL/EXTERNAL COMMUNICATIONS

- Recorded a total of 18,560 sessions (visits) during September for the Commission's website – www.drjtbc.org. That's an increase over the 16,842 sessions recorded in August and the 12,700 recorded in September 2020.
- Issued 15 press releases/travel advisories in September. The Scudder Falls Bridge Rehabilitation Project's travel advisories and new travel restrictions were the focus of eight of these, including an uninterrupted canal towpath closure on the bridge's Pennsylvania side and overnight detours at the I-295/Taylorsville Road interchange (Exit 10). The other seven press releases during the month concerned the following: a four-hour closure of the Washington Crossing Toll-Supported Bridge; a weekend-long severe traffic warning for I-80 WB at the Delaware Water Gap Toll Bridge; contract awards for the Northampton Street Toll-Supported Bridge rehabilitation project; the award of a new traffic engineering contract; the Commission holding its first in-person meeting since the onset of the COVID pandemic in early 2020; and two regarding overnight single-lane travel in both directions on the Delaware Water Gap (I-80) Toll Bridge.
- Attended annual report design meeting via Zoom online meeting platform.
- Participated in Emergency Operations Center follow-up meeting at the Scudder Falls administration building.
- Attended Commissioners discussion on COVID procedures.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

- Posted various press releases and travel advisories on overnight lane closures at the Delaware Water Gap (I-80) Toll Bridge.
- Culled various aerial photos taken by Justin Bowers of the Engineering Department for use in annual reports and on the Commission website.
- Posted a variety of alerts and warning on the approach of Ida's storm remnants and potential impacts to low-lying roads near Commission bridges.
- Responded to various storm-related inquiries received through the Commission website.
- Provided information on proposed PA SHPO proposed national historical register actions that could affect the Commission's Delaware Water Gap Toll Bridge and Upper Black Eddy-Milford Toll Supported Bridge.
- Attended breakfast meeting with editor/writer Daniel Aubrey concerning history of the Lower Trenton Bridge river crossing and its Trenton Makes signage; sent various photographs and links to Mr. Aubrey.
- Discussed planned presentation and arrangements for Morrisville Borough council meeting with Borough Manager Judith Danko.
- Reviewed February Bellevue billing that had not been paid.
- Visited Morrisville facility to take photographs of demarcation building construction area.
- Communicated with Chris Hann of River Towns magazine regarding potential article on the Commission's bridge monitors and the work they do in protecting the structures from harm and helping people who use them; initiated coordination with
- Responded to LehighValleyLive inquiry regarding status of Northampton Street Bridge Rehabilitation Project.
- Processed two-year Meltwater media tracking subscription; corresponded with company representative Reggie Lee.
- Reviewed meeting notice for September 27 Commission meeting.
- Posted detailed response to Lower Trenton Bridge historic photo on Trenton history Facebook page.
- Sent Delaware Canal towpath closure email package to various media outlets and organizations.
- Reviewed content for Contract Compliance Department spotlight for WTS-Philadelphia.
- Spoke with Khurram Saeed of the New York Thruway regarding rules and restrictions the agency has instituted for its walkway on the Mario Cuomo Toll Bridge.
- Reviewed rules and regulations for a variety of public walkways, including the Golden Gate Bridge, George Washington Bridge, and the New York City Highline.
- Contacted consultant Tom Sobe of the Scudder Falls Bridge Replacement Project concerning inconsistencies in planned ramp closure times at the I-295/Taylorsville Road interchange.
- Provided various photographs to Christine Baker of the Contract Compliance Department.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

- Contacted Peter Dolan of the New York-New Jersey Trail Conference regarding designation of Appalachian Trail across the Commission Delaware Water Gap Toll Bridge.
- Edited press releases submitted by media consultant Alex Styer of Bellevue Communications Group: Northampton Street Bridge Rehabilitation Project contract awards and the traffic engineering contract award.
- Conducted extensive advance notification effort on planned single-lane restriction at the Delaware Water Gap Toll Bridge on the weekend of Oct. 1-4; lane restriction needed for replacement of aging transitional concrete slabs between bridge and toll plaza on PA side.
- Reviewed detailed detour plans for upcoming overnight ramp closures at I-295/NJ Route 29 interchange; drafted explanatory routes for use in press release/travel advisory.
- Reviewed draft memo on employee COVID vaccinations/testing requirements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of September 2021	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

**Community Affairs Report
September 2021**

The following Community Affairs activities took place during September 2021:

Scudder Falls Bridge Replacement Project- Public Involvement

Assisted in the review and response to messages received via the Commission and Scudder Falls project websites. Assisted in posting weekly construction activity notice on the project website and disseminating information on various road closures, traffic pattern changes and canal towpath closures. Answered inquiries from commuters regarding debris from storm and associated flooding, lane/ramp closures and other travel restrictions, and timing of traffic light at intersection of Taylorsville and Woodside roads. Followed up on previous inquiry regarding groundwater diversion.

“Trenton Makes” sign lighting

Coordinated special request for light shows at the Lower Trenton Toll-Supported Bridge with assistance from Justin Bowers in the Engineering Department. Shows for September included recognition of Labor Day and Patriots Day (September 11) and awareness of ovarian cancer and polycystic ovarian syndrome, prostate cancer, and lymphoma. Shows currently scheduled for October include breast cancer, metastatic breast cancer and pregnancy loss awareness.

Southern Operations and Maintenance Facilities Improvements

Participated in bi-weekly project status teleconferences. Prepared informational postcard for distribution to neighboring property owners and for use by contractors if approached by members of the public. Attended Morrisville Borough Council meeting to assist Joe Donnelly in presentation on the project. Received call from Bucks County Health Department; relayed to Project Engineer Rany Zakharia.

Paulins Kill Bridge (Route 46) replacement project

Participated in teleconference with New Jersey Department of Transportation and local officials on update of plans for the replacement of bridge in Route 46 in Knowlton Township, Warren County over the Paulins Kill. Project is still in design phase. Previous plan to close ramp from Portland-Columbia Toll Bridge to Route 46 East may be changed to incorporate a temporary ramp.

Riverton-Belvidere Toll Supported Bridge lights

Received inquiries from Belvidere Mayor and neighboring property owner in Riverton regarding the upgrade of traffic control lights. Referred to Bridge Security and Public Safety Department. Adjustments were made to the lights to lessen impact on neighboring residential property.

Various Community Affairs activities

Handled a wide assortment of community affairs tasks during the month, including:

- Coordinated with E-ZPass Department staff regarding various customer questions
- Disseminated information to Public Safety and Bridge Security regarding various community events
- Assisted the Communications Department with the posting of various project-related signs and images
- Answered question regarding the use of e-bikes on the pedestrian walkways and decks of bridges.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A Construction Management Services, CM-519A Construction, T-519A 	1-4
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A 	4-6
	CTH/KMS	<ul style="list-style-type: none"> Construction Management, CM-669A 	6
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A 	6-7
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, NJ Approaches, CI-673A 	7
	KMS/RWL	DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I 	8
	CTH/KMS	Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A 	9
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2021, C-502A-1M 	10
New Hope-Lambertville Toll Bridge	HDH/JRB/RWL	East Abutment Stone Veneer Repairs <ul style="list-style-type: none"> Study, C-704A-2 	10
Uhlertown-Frenchtown Toll Supported Bridge	HDH/RWL	Replacement of NJ Upstream Retaining Wall <ul style="list-style-type: none"> Design, C-732A-1 	10-11
I-78 Toll Bridge	WMC/RWL	Power and Communication Infrastructure <ul style="list-style-type: none"> Design Services, C-732A-3 NJ Approach Roadway Joint Rehabilitation <ul style="list-style-type: none"> Design and Construction Inspection, C-751A-2 NJ Approach Roadway Joint Rehabilitation <ul style="list-style-type: none"> Job Order Contract, T/TS 734A-005 	11
Northampton Street Toll Supported Bridge	MEM/CTH	Rehabilitation <ul style="list-style-type: none"> Design Services, C-590A CM/CI Services CM-590A Construction, TS-590A 	12
Easton-Phillipsburg Toll Bridge	CTH/RWL	Facility Parking Lot Improvements <ul style="list-style-type: none"> Design, C-732A-5 	13
Riverton-Belvidere Toll Supported Bridge	HDH/MEM	Northwest & Southwest Wingwall Rehabilitation <ul style="list-style-type: none"> C-751A-1 	13

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
CTH – C. Harney HDH – D. Hettema

Program Manager Legend

RWL – R. Little MEM – M. McCandless
KMS – K. Skeels RLR – R. Rash
CAS – C. Straccioli CLR – C. Rood
RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021
PROJECT STATUS REPORT

Delaware Water Gap Toll Bridge	CTH/RWL	Westbound Toll Plaza Roadway and NJ Approach Repairs <ul style="list-style-type: none"> • Design, C-732A-4 • Construction Management, C-733A-2 • Construction, T-719A 	13-14
Multiple Facilities and/or Commission-Wide	WMC/RWL	Electronic Surveillance/ Detection System <ul style="list-style-type: none"> • ESS Maintenance Contract, DB-724A 	14
	CAS/RWL	Electronic Toll Collection <ul style="list-style-type: none"> • Customer Service Center/Violation Processing Center Project, DB-584A 	15
	CAS/RWL	Electronic Toll Collection/Tolling Task Order Consultant <ul style="list-style-type: none"> • AET Tolling Study Update, C-728A-2 • NH-L and E-P Toll Bridge Sign Replacement, C-728A-5 	15
	CAS/RWL	Electronic Toll Collection System Replacement <ul style="list-style-type: none"> • Design, Build, and Maintain, DB-540A 	16
	WMC/RWL	Job Ordering Contracting <ul style="list-style-type: none"> • Program Manager, C-727A 	16
	HDH/MEM	General Engineering Consultant <ul style="list-style-type: none"> • 2021-2022 Annual Inspections, C-757A 	16-17
	HDH/MEM	Underwater Inspections <ul style="list-style-type: none"> • Central and Northern Regions 2021, C-750A-2 	17
	CAS/RWL	Traffic Engineering Consultant <ul style="list-style-type: none"> • 2021-2022 Annual Reports, C-761A 	18

Facilities are listed South to North

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Project Manager Legend

WMC – M. Cane JRB – J. Bowers
CTH – C. Harney HDH – D. Hettema

Program Manager Legend

RWL – R. Little MEM – M. McCandless
KMS – K. Skeels RLR – R. Rash
CAS – C. Straccioli CLR – C. Rood
RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**October 25, 2021
PROJECT STATUS REPORT**

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

**Preliminary, Final & Post Design Services
Contract No. C-519A
(RJZ/RWL)**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. Site visits continue to be conducted by the Consultant as further field investigation needs are identified. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys at Trenton Morrisville site. Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future is complete. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A was to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This was being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A was publically bid on April 12, 2021 to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26, 2019 in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. Electronic Bids for Contract T-730A were received on March 5, 2020, Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27th Regular Monthly Meeting, Construction was substantially completed on November 6, 2020 and Project was completed on November 20, 2020 on schedule under budget.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II.

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A second advanced Final Design submission was made by GF on 12/2/19 for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. Using one of the Commission's standing Job Order Contractor RCC Builders Contract TTS-737A-2 was executed January 22, 2020. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

As part of an NPDES permit application process for this site, screening for suspected Bog Turtles and other federally endangered species' was made on June 14th, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meetings were held on June 20th 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and stormwater impact and mitigation at this Langhorne site. Also; as a pre-requisite to obtain NPDES permit approval, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16th 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. Furthermore; the ACOE biologist who provided this survey agreed that the pond that exists on-site is man-made and therefore is not considered jurisdictional based on his field inspection. Additionally; two state identified endangered species were identified by the Pennsylvania Natural Diversity Inventory (PNDI) to potentially exist on-site. The design team initiated field surveys on March 13th 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded and PNDI concurred on September 9 2020 that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019, conditional approval was received and an easement agreement has been received from PECO. GF prepared the Legal Description and Plot Plan and Commission's Real Estate Counsels filed this easement with the County's Clerk's Office.

A General Permit GP-7 for minor wetland crossing was submitted on November 4, 2020 and an approval was received from PA DEP on December 22, 2020.

A Bucks County Soil Erosion and Sediment Control (SE&SC) Permit was submitted together with an NPDES Permit on August 24, 2020 and an SE&SC permit approval was received April 23, 2021. NPDES conditional approval was received on September 27, 2021 pending PADEP approval of ACT 537 Sewage Planning Module to help address the local sewage disposal capacity that will be exceeded due to this Project.

Pre-Final Design submission review meeting for T-519A was conducted with the Consultant on October 28th 2020. Constructability, Peer and Code review meetings were conducted on February 18, February 19 and February 24, 2021. Final Design submission and Bid Documents were received on April 9, 2021. Project public bid advertisement was made on April 12, 2021, virtual Pre-Bid meeting and site visits were made on April 19 and April 29, 2021 and

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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electronic Bid Opening was made on June 2 2021. Three bids were received, reviewed and a Construction Contract Award was made at the June 2021 Regular Monthly Meeting.

Currently GF is providing professional services Post-Design services by attending all Project meetings, respond to requests for information, review submittals and assist in resolving and clarifying the contract documents.

Construction Management
Contract No. CM-519A
(RJZ/RWL)

This contract is for Construction Management (CM) Services in connection with the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. As part of the CM services the Consultant scope of work includes Constructability Review of the Bid Documents during the Pre-Construction phase of T-519A.

Joseph Jingoli & Son, Inc. (JJS) was issued Notice of Award and Limited Notice to Proceed effective January 26, 2021. A meeting was held with the Consultant on February 3 to review the Commission's expectations of the consultant's services during the Pre-Construction phase of T-519A. Constructability Review was provided by the Consultant on the Pre-Final Design Submission, attended its design review meeting on February 24, 2021, and reviewed the Final Design Submission to confirm all comments have been addressed.

JJS attended the Pre-Construction Meeting on July 29, 2021, and is currently conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services.

Construction
Contract No. T-519A
(RJZ/RWL)

Contract T-519A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of June 28, 2021.

This Contract will cover the southern operations & maintenance needs in a multi-phased construction. Specifically; The Project includes the demolition of the existing Trenton Morrisville Toll Bridge Administration Building and Maintenance Garage, construction of new Operations Building which will include the Primary Control Center and Toll Collection functions as well as a separate Vehicle Storage Building that will support Maintenance needs and Salt Operation for this location. This Project also include Construction of new salt storage building, fueling island, deicing equipment, maintenance garage that will include a wash bay, welding shop, vehicle maintenance and vehicle storage bays along with support spaces such as: offices, lockers and recreation and conference rooms.

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This Project also includes the installation of new Fleet Management System to be integrated into the Commission-Wide Fleet Management System at the New Hope Lambertville Toll Bridge Facility.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on June 28, 2021. Contractor submitted all preliminary documents necessary for executing the agreement and issuing Notice to Proceed was made effective July 27, 2021. Pre-Construction Meeting was conducted on July 29, 2021, and the Contractor continues preparing submittals of the Long Lead Delivery Items as required to meet the Project Schedule. Utilities coordination and relocation are in progress at both the Langhorne & Trenton Morrisville site. Ground improvements and footings for Phase 1 at both sites are expected to start in October 2021.

SCUDDER FALLS TOLL SUPPORTED BRIDGE SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

Final Design
Contract No. C-660A
(KMS/RWL)

During the September reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, participated in Contract T-668A Progress Meetings, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team, all via conference call.

Construction
Contract No. T-668A
(KMS/RWL)

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 916 Contractor RFIs and a total of 1,686 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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During the September reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Traffic patterns throughout the Project remained consistent, with no major changes.

In **Pennsylvania**, during the September time period, the Contractor continued with the following roadway and structural construction activities: drainage structures and barrier installation along the median section of I-295 between the Route 332 interchange and the I-295 bridge over Taylorsville Road; began the final grading of stormwater retention basin F (south of I-295/West of Taylorsville Road); installed fencing on the PA Canal Bridge parapet; began final paving of the Taylorsville Road Interchange ramps; milling, paving and pavement markings on Taylorsville Road and Maplevale Drive; infield topsoil grading, seeding and erosion control matting installation; and ITS, ESS and highway lighting at various locations.

Through coordination with the Pennsylvania Department of Conservation and Natural Resources, (DCNR), the Commission has undertaken the final design and construction of a shared-use pedestrian bridge over the Delaware Canal. This bridge will provide the final, dedicated connection from the I-295 Park-and-Ride lot to the Delaware Canal towpath and the Commission's shared-use path over the new Scudder Falls Bridge. The current access requires pedestrians to walk on Woodside Road at its narrowest section. The new bridge will provide safe access to the trail-head 1799 house from the tow path.

Trumbull Corporation has teamed with the engineering firm Alfred Benesch & Company for the final design of the pathways; and CONTECH Engineered Solutions for the design and fabrication of the truss bridge over the canal. During this reporting period, final permit approvals were received from the PADEP and the Bucks County Conservation District. Construction of the bridge foundations began on September 20th.

On September 1st and 2nd Hurricane Ida dropped heavy rains along the Delaware River up to the New York border resulting in flooding in the Scudder Falls Bridge area. As a result the Pennsylvania wetlands mitigation site was flooded and resulted in failed side slopes and damaged plantings within the wetlands. Trumbull began the assessment of repair, which continued through the work period.

On the **Main River Bridge (MRB)**, during the September period, the work included the following; rubbing/patching of the concrete surfaces at various piers; stripping of deck forms and overhangs at the New Jersey-bound MRB structure; punch list item work; and installation of downspout pipe on the underside of the bridge.

On September 1st and 2nd Hurricane Ida dropped heavy rains along the Delaware River up to the New York border resulting in flooding in the Scudder Falls Bridge area. High river levels topped the work platform, or trestle causeway, in the river. Damage to the platform was significant rendering it unusable without repairs. The River levels detached and/or damaged a large portion of the timber decking. A heavy build-up of debris from up river collected on the platform, which

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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contributed to the damage to the platform structure and deck. Trumbull began the assessment of repair and schedule impact, if any, which continued through the work period.

In **New Jersey**, during the September period, the Contractor continued with retaining wall construction for the I-295SB entrance Ramp from NJ Route 175 (Ramp M); median barrier construction from the Main Approach Bridge (MAB) over Route 29 NB, Route 175 and the Delaware and Raritan Canal, to the Bear Tavern Road interchange; ITS and highway lighting installation at various locations; barrier construction along NJ Route 29 SB; guiderail installation with non-vegetative surface course placement underneath; grading and stabilization of the slopes along NJ Route 29 NB; installation of sign structures; construction of the NJ pedestrian walkway and retaining walls; deck pours and curb/pylons construction for the NJ Pedestrian/Bike path approach; and, stripping of parapet/median forms from the MAB. NJ Route 29 SB in the interchange remained closed throughout the period, providing a contractor work zone, while traffic continued detouring through the interchange roundabouts.

Construction Management Contract No. CM-669A (CTH/KMS)

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

Construction Inspection of the Pennsylvania Approach Contract No. CI-671A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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During this reporting period TRC continued to provide three (3) full time inspectors for the inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. Also, during this reporting period, Invoice No. 52 and Monthly Progress Report No. 52 were received and reviewed.

Construction Inspection of the Main River Bridge Contract No. CI-672A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide four (4) full time inspectors for the inspection of the work on the Main River Bridge portion of the Project, with all inspectors working under the supervision of the Construction Manager. One of the current four inspectors is from PB's IBE sub-consultant, KS Engineers. Also, during this reporting period, Invoice 51 and Monthly Progress Report 51 were received and reviewed.

Construction Inspection of New Jersey Approach Contract No. CI-673A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting GF continued to provide four (4) full time inspectors to provide inspection and material testing for work on the New Jersey Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. One of the current four inspectors is from GF's IBE sub-consultant, Churchill Consulting Engineers. Also, during this reporting period, Invoice 52 and Monthly Progress Report 52 were received and reviewed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I
KMS/RWL

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting – During the September time period AECOM coordinated the various ongoing environmental monitoring activities for the project in compliance with the approved permits.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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PROJECT STATUS REPORT**

PUBLIC INVOLVEMENT SERVICES

Final Design Services
Contract No. C-662A
(CTH/KMS)

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021

Task Order Assignment No. C-502A-1M
(KMS/RWL)

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing one (1) part-time Project Manager to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. No activities were performed by CPMC Staff during this reporting period.

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NEW HOPE-LAMBERTVILLE TOLL BRIDGE
New Hope-Lambertville Toll Bridge Stone Veneer Repairs
Contract No. C-704A-2
(MEM/RWL)

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. Report was finalized 7/15/2019. Preliminary design/repair documents received 8/9/2019, and reviewed by 8/23/19. Revisions to design documents received electronically on 9/13/2019. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment. Anticipate the repairs to go to a JOC, negotiations with contractor on-going. Due to excessive bid from contractor, change in scope of work have been made and the design consultant has provide revised bid documents.

UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE
Replacement of NJ Upstream Retaining Wall
Contract No. C-732A-1
(HDH/RWL)

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice to Proceed on August 16, 2019. A Preliminary Design submission has been received September 4, 2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on October 17, 2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on December 20, 2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

Since the discussion with Green Acres to purchase additional property fell through, a meeting was held with Arora on February 19, 2021 to discuss moving forward with a design to replace the wall in-place. On February 26, 2021 meeting was held with Frenchtown Borough to discuss some additional improvements to benefit the adjacent Sunbeam Lenape Park. On the same date, a meeting between Arora, Commission personnel and JCP&L was held to discuss relocating

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

October 25, 2021 PROJECT STATUS REPORT

the utility pole on Commission property. On March 18, 2021 a meeting was held at the site with the contractor and the design consultant to discuss constructability of the new retaining wall.

Awaiting approval of construction easement, currently with SHPO, and signed agreement from JCP&L.

INTERSTATE 78 TOLL BRIDGE

I-78 Toll Bridge Power and Communication Infrastructure Design Services
Contract No. C-732A-3
(WMC/RWL)

Arora and Associates completed the concept level ITS plan for the I-78 Toll Bridge facility to be used together with the expanded camera coverage plan to quantifying the project power and communication requirements. Additional work activities include evaluating network architecture options as well as identifying additional power sources along the corridor.

I-78 Toll Bridge NJ Approach Roadway Joint Rehabilitation
Design and Construction Inspection
Contract No. C-751A-2
(WMC/RWL)

Traffic Planning and Design (TPD) completed the design and is providing post design as well as construction inspection services in support of the rehabilitation of deteriorated longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction.

I-78
Contract No. T/TS-734A -005
(WMC/RWL)

As part of the Commission's Job Order Contracting program, Mount Construction Company is rehabilitating the asphalt overlay at various transverse and longitudinal joints throughout the Commission's NJ jurisdictional approach to the river bridge. The project also includes sealing, pothole repairs, striping and raised pavement marker replacement where removed during the pavement repairs.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**October 25, 2021
PROJECT STATUS REPORT**

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE

Northampton Street Toll Supported Bridge Rehabilitation

Design Services

Contract No. C-590A

(MEM/CTH)

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted their Preliminary Design plans and specification. On October 30, 2020 GPI submitted the Pre-Final Design submission that was originally scheduled for October 16, 2020 but has been adjusted to October 30, 2020 to better align with the Commission's needs for coordination with Public Officials. On December 18, 2020 GPI submitted the Final Design documents. GPI continues to coordinate with utility companies for proposed utility installation. A virtual Public Officials Presentation of the project was conducted on June 16, 2021 followed by a virtual Open House Presentation on June 23, 2021.

CM/CI Services

Contract No. CM-590A

(MEM/RWL)

At the September 27, 2021 Commission Meeting authorization was granted to award the Construction Management/Construction Inspection Services contract to Johnson, Mirmiran and Thompson, Inc. of Philadelphia for a not-to-exceed amount of \$1,554,968.16 and Notice of Award/Limited Notice to proceed was issued effective September 28, 2021. A project kick-off meeting has been scheduled with JMT for October 15, 2021.

Construction

Contract No. TS-590A

(MEM/RWL)

This project was posted for bid on July 20, 2021. A virtual pre-bid meeting was conducted on July 27, 2021. Bids were received and open during a virtual public bid opening held at 2:00 PM on Tuesday August 31, 2021. At the September 27, 2021 Commission Meeting authorization was granted to award the construction contract to J.D. Eckman of Atglen, PA for a not-to-exceed amount of \$15,487,427.50 and Notice of Award/Limited Notice to proceed was issued on September 28, 2021.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

October 25, 2021
PROJECT STATUS REPORT

EASTON-PHILLIPSBURG TOLL BRIDGE

Facility Parking Lot Improvements

Design

Task Order Assignment No. C-732A-5
(CTH/RWL)

Arora and Associates was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with Arora on April 6, 2021. This Task Order Assignment is to perform design services for repaving the Easton-Phillipsburg Toll Bridge Facility Parking Lot, renewal of settled sidewalk and curb along the Ramp C retaining wall, replacement of a fire hydrant and water main located in the parking lot, and connection of garage floor drains to the sanitary sewer. Arora submitted their Preliminary Design documents on April 30, 2021. The documents have been reviewed by Commission staff and comments were provided to Arora for consideration. Arora provided final design documents on August 27, 2021. The final construction documents are being reviewed by the selected Job Order Contractor.

RIVERTON-BELVIDERE TOLL SUPPORTED BRIDGE

Northwest & Southwest Wingwall Rehabilitation

Contract No. C-751A-1

(HDH/MEM)

The masonry wingwalls at the northwest and southwest corners of the Riverton – Belvidere Toll Supported Bridge are in need of repair, rehabilitation or replacement. The walls exhibits vertical misalignment, areas of bulging stones, missing mortar and water staining as a result of water seeping through the wall. The sidewalk along the high side of the northwest wall exhibits signs of settlement and the concrete monument on the high side of the wall has settled and rotated.

Traffic Planning and Design, Inc. (TPD) was provided with Notice To Proceed on June 16, 2021. On Wednesday, June 23, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from TPD. Sub-consultant is performing soil borings. TPD submitted an initial draft Alternatives Analysis Submission report the beginning of September.

DELAWARE WATER GAP TOLL BRIDGE

Westbound Toll Plaza Roadway and New Jersey Approach Repairs

Design

Task Order Assignment No. C-732A-4
(CTH/RWL)

Arora and Associates was issued Notice to Proceed effective October 1, 2020. A project kick-off meeting was held with Arora on October 6, 2020 and a field view was held on October 8, 2020. This Task Order Assignment is to perform final design for replacing/rehabilitating the pavement at the Delaware Water Gap toll plaza and the I-80 NJ Approach Roadway.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

October 25, 2021 PROJECT STATUS REPORT

The designer submitted the final version of the Preliminary Design/Condition Report. Arora submitted final design documents for T-719A on January 15, 2021. Bids were opened for T-719A on February 23, 2021. Arora is currently performing post-design services.

CM/CI SERVICES Task Order Assignment No. C-733A-2 (CTH/RWL)

KS Engineers (KSE) was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with KSE on April 6, 2021. KSE is providing a part time Project Manager, full time Resident Engineer, full time Office Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. KSE attended a kick-off meeting with the contractor (Road-Con), conducted job progress meetings and performing construction management, inspection and schedule monitoring activities.

CONSTRUCTION Contract No. T-719A (CTH/RWL)

At the March 29, 2021 Commissioners Meeting, the Commission awarded Contract No. T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs to Road-Con, Inc. of West Chester, PA for an amount not-to-exceed \$3,773,197.85. Road-Con was provided with Notice of Award/Limited Notice to proceed on March 30, 2021 and a full Notice-to-Proceed was given on April 22, 2021. A kick-off meeting was held with Road-Con on April 27, 2021. Road-Con has commenced construction. Completion of the project is expected in late fall 2021.

MULTIPLE FACILITIES AND/OR COMMISSION-WIDE

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS Maintenance Contract Contract No. DB-724A (WMC/RWL)

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**October 25, 2021
PROJECT STATUS REPORT**

ELECTRONIC TOLL COLLECTION

Customer Service Center/Violation Processing Center Project
Contract No. DB-584A
(CAS/RWL)

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

At the request of the NJ E-ZPass CSC, TransCore prepared a revised interface control document (ICD) that limits transactions in the file exchanges between the toll lane system and the CSC to one day. In the unusual event the lane system has to transmit multiple days of transactions, each day will be included in their own file. The ICD was reviewed, comments were addressed and both TransCore and Conduent are proceeding with the implementation. A meeting was scheduled to discuss the implementation of the revised ICD.

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT

All Electronic Tolling Study Update
Task Order Assignment No. C-728A-2
(CAS/RWL)

A task order assignment closeout modification was executed and this task order assignment is now closed.

New Hope-Lambertville and Easton-Phillipsburg Toll Bridge Sign
Task Order Assignment No. C-728A-5
(CAS/RWL)

A task order assignment was executed for RK&K to prepare plans and specification for the replacement of two (2) overhead roadway sign panels required as a result of the recent toll adjustment. One panel is located on the New Hope – Lambertville Toll Bridge and the other is located on the Easton – Phillipsburg Toll Bridge. Both signs are over the westbound travel lanes in advance of the toll plazas.

Pre-final plans, specifications and estimate were submitted and review comments were provided to RK&K. The plans and specifications are being prepared for a Job Order Contract implementation.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

October 25, 2021
PROJECT STATUS REPORT

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT

Design, Build and Maintain
Contract No. DB-540A
(CAS/RWL)

At the request of the NJ E-ZPass CSC, TransCore prepared a revised interface control document (ICD) that limits transactions in the file exchanges between the toll lane system and the CSC to one day. In the unusual event the lane system has to transmit multiple days of transactions, each day will be included in their own file. The ICD was reviewed, comments were addressed and both TransCore and Conduent are proceeding with the implementation. A meeting was scheduled to discuss the implementation of the revised ICD.

TransCore is coordinating with Road-Con, Inc. for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project. TransCore installed the roadway loops for toll lanes one and two, connected the loops to the lane controller, configured/tested the loops and finally opened the lane to traffic. TransCore met on site with the construction team to discuss the sequence of work for the open road tolling lanes and how to install the roadway loops after the milling and paving of the lanes.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

JOB ORDER CONTRACTING SERVICES

Job Order Contracting Program Manager
Contract No. C-727A
(WMC/RWL)

Gordian Group's activities included providing program management services in support of individual job orders.

GENERAL ENGINEERING CONSULTANT

2021-2022 Annual Inspections
Contract No. C-757A
(HDH/MEM)

As the Commission's General Engineering Consultant (GEC), Pickering, Corts & Summerson (PCS) is providing Annual Inspection Services for the Toll Bridges in 2021, and Toll Supported bridges in 2022. PCS was provided with Limited NTP on February 23, 2021, and Notice to Proceed on April 12, 2021. A kick-off meeting was held virtually April 9, 2021 via Microsoft Teams, and attended by representatives from Operations in all three Regions; Engineering and PCS.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

October 25, 2021 PROJECT STATUS REPORT

As of June 25, 2021 Interim inspections have been completed at the following Toll Supported Bridges: Riverton Belvedere, Centre Bridge Stockton, Lower Trenton, Calhoun Street, Washington Crossing, New Hope Lambertville, Uhlerstown Frenchtown, Riegelsville and Northampton Street. This completes all Interim Inspection work.

On July 15, 2021, after a dump truck overturned on the east (NJ) approach the GEC inspected the north approach guiderail, parapet and bridge parapet for impact damage.

As of July 31, 2021 Regular inspections have been completed at the following Toll Bridges: Easton Phillipsburg Toll Bridge (Route 22), Broad Street Viaduct (approach structure to the EPTB), all approach structures at the PA side of the EPTB, I-78 Toll Bridges (East & Westbound), NJ and PA approach structures to the I-78 main river bridges, Delaware Water Gap toll Bridges (East & Westbound), the Portland-Columbia Toll bridge, NJ approach structures to the PCTB, Trenton-Morrisville, the NJ and PA approach structures to the TMTB, New Hope Lambertville, and approach structures to the NHLTB. In addition, sign structures and retaining walls associated with the TMTB, NHLTB, DWGTB, the EPTB, I-78TB, MMTB and the PCTB have been inspected.

As of September 29, 2021, Facilities inspections have been completed at all Toll Bridges. The completion of the inspection of (6) bridge, (4) sign structure, and retaining wall structures associated with the Scudder Falls Toll Bridge is anticipated the first week of October, 2021. The two (2) pedestrian bridges located at SFTB will be scheduled for inspection once the main river bridge walkway is open to pedestrian and bicycle traffic.

UNDERWATER INSPECTIONS

Central and Northern Regions 2021

Contract No. C-750A-2

(HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in Central and Northern Regions. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections on all of its bridges in 2016, with the exception of the Scudders Falls Toll Bridge, located in the southern region, which will be an initial evaluation. The inspections for the Central and Northern regions were performed in August and September of 2016.

WSP USA, Inc. (WSP) was provided with Notice to Proceed on May 4, 2021. On Wednesday, May 26, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant PCS. As of August 31, 2021 underwater inspection at Uhlerstown-Frenchtown, Upper Black Eddy, Riegelsville, I-78, Northampton Street and the Easton Philipsburg bridges have been completed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**October 25, 2021
PROJECT STATUS REPORT**

TRAFFIC ENGINEERING CONSULTANT
2021–2022 Annual Reports
Contract No. C-761A
(CAS/RWL)

A notice of award and limited notice to proceed letter was issued to Pennoni Associates. Upon receipt and approval of their insurance certificates a contract will be prepared and executed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of September 2021	1-23

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

PUBLIC SAFETY AND BRIDGE SECURITY

Month of September 2021

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department (PSBS):

Radio System

- Public Safety and Bridge Security (PSBS) personnel alone, and in conjunction with the New Jersey State Police investigated various DRJTBC radio issues during the Month of September 2021.
- During the month of September, PSBS installed and programmed new radios for various new vehicles.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

Access Control System

- During the month of September, the Access Control System (ACS) database was audited and pictures were updated for employees and contractor cards.
- Various employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were investigated and addressed.

Public Safety & Bridge Security

- During the month of September, PSBS conducted interviews for open Bridge Monitor positions.
- During the month of September, PSBS began functional use and testing of the BriefCam Analytics.
- During the month of September, PSBS continued to social distance the Primary & Secondary Control Center (PCC, SCC) staff by utilizing the SCC at NHL Toll Bridge.
- During the month of September, PSBS continued to social distance staff by using the Upper Black Eddy-Milford (UBE) Toll Supported Bridge to house Central Region Assistant Coordinators and the Scudder Falls Toll Bridge for Southern Region Assistant Coordinators.
- During the month of September, PSBS personnel continued work with Schneider Electric on various new capital projects such as the Milford/Montague (M/M) camera upgrade,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

PUBLIC SAFETY AND BRIDGE SECURITY

Month of September 2021

additional cameras at Trenton-Morrisville (TM) on the east side of the bridge toward Broad Street, along with the new PCC and SCC .

- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS PCC and SCC continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of September, PSBS worked with Human Resources (HR) on various internal investigations.
- During the month of September, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated thirty-five (35) video requests. Please see the attached “ESS Request Video Report” for a summary of information on each request.
- During the month of September, PSBS continued work with Signal Service Inc., to install an oversized vehicle detection laser system at Riverton-Belvidere (RB). The design for a similar system at the Lower Trenton (LT) Toll Supported Bridge is ongoing, as well as the installation of a traffic signal on the PA side of Centre Bridge-Stockton.
- During the month of September, Signal Service installed the lighted “Do Not Enter” signs at the Trenton-Morrisville Route 1 North 29 exit ramp to deter wrong way drivers from entering the ramp.

Miscellaneous

- During the month of September, PSBS Staff took delivery of the new patrol vehicle. PSBS staff and members of the Training staff provided familiarization training for Toll personnel in all regions.
- During the month of September, PSBS staff assisted Maintenance and Engineering with storm preparations and operations during Tropical Storm Ida.
- During the month of September, PSBS worked in conjunction with Operations to review and critique the Commission’s response and recovery from Hurricane Ida.
- During the month of September, PSBS Staff attended the Operations Meetings.
- During the month of September, PSBS attended an onsite meeting with Engineering and contractors for the I-78 Electronic Security and Surveillance (ESS) Power and

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

PUBLIC SAFETY AND BRIDGE SECURITY

Month of September 2021

Communication Infrastructure Design project which will do away with the current unreliable wireless camera system and replace it with a fiber backbone.

- During the month of September, PSBS continued to work with Engineering and the Executive Director for the construction of the Southern Operations & Maintenance Facilities – Primary Control Center Project and the Secondary Control Center Project.
- During September, PSBS Staff attended telephonic meetings with Motorola regarding the radio systems for the SCC, PCC, Computer Aided Dispatch System (CAD) and the Carousel integrated telephone system.
- During the month of September, PSBS personnel worked with Schneider Electric on the installation of a new generator at the (RB) Toll-Supported Bridge.



ESS Request Video

Report Run Date: 9/28/2021

Report Month: 8/30/2021- 9/28/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2947	8/30/21	DRJTBC	Steve Mongiovi	TM	Motor Vehicle Accident	Stephen Mongiovi
2948	8/31/21	DRJTBC	Matt Skrebel	TM	Motor Vehicle Accident	Matt Skrebel
2949	9/2/21	Bensalem Twp. Police Department	Det. Thomas Jackson #22282	TM	Burglary	Matt Skrebel
2950	9/3/21	Drjtbc	Jim Montgomery	Washington Crossing	Motor Vehicle Accident	James Montgomery
2951	9/5/21	DRJTBC	Steve Mongiovi	Washington Crossing	Hit & Run MVA	Stephen Mongiovi
2952	9/6/21	DRJTBC	M. Leary Jr	DWG	Motor Vehicle Accident	Mark Leary Jr
2953	9/8/21	PSP Blooming Grove	Trooper John S PETROSHUK	DWG	Police Investigation	Kevin Clark
2954	9/9/21	DRJTBC	Matt Skrebel	Riverton-Belvidere	Motor Vehicle Accident	Matt Skrebel
2955	9/9/21	DRJTBC	Ken Terry	Centre Bridge-Stockton	Other	Matt Skrebel
2956	9/9/21	DRJTBC	A. León	I78	Motor Vehicle Accident	Ariel Leon
2957	9/9/21	Drjtbc	Jim Montgomery	Northampton	Motor Vehicle Accident	James Montgomery
2958	9/10/21	DRJTBC	M. Leary Jr	Scudder Falls	Motor Vehicle Accident	Mark Leary Jr
2959	9/10/21	DRJTBC	M. Leary Jr	Calhoun St.	Motor Vehicle Accident	Mark Leary Jr
2960	9/10/21	DRJTBC	Matt Jones	DWG	Motor Vehicle Accident	Matt Jones
2961	9/11/21	DRJTBC	Nicholas Knechel	DWG	Motor Vehicle Accident	Nicholas Knechel
2962	9/11/21	NJSP	Tpr. J. Schlosser #8525	Riverton-Belvidere	Police Investigation	Kevin Raike
2963	9/14/21	DRKTB	Cpl Ottinger	TM	Motor Vehicle Accident	Kevin Clark
2964	9/15/21	NJSP	Det. John Menafrá	Lower Trenton	Hit & Run MVA	Mark Leary Jr
2965	9/15/21	DRJTBC	Matt Jones	I78	Motor Vehicle Accident	Matt Jones
2966	9/16/21	Palmer Township Police Department	Officer James Alercia	EP	Burglary	Mark Leary Jr
2967	9/16/21	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
2968	9/16/21	DRJTBC	Matt Jones	TM	Other	Matt Jones
2969	9/17/21	DRJTBC	D Stites - PCC	Calhoun St.	Motor Vehicle Accident	Denis Stites

ESS Request Video

Report Run Date: 9/28/2021

Report Month: 8/30/2021- 9/28/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2970	9/17/21	NJSP	Det. John Menafr # 7781	Lower Trenton	Police Investigation	Michael Wahl
2971	9/18/21	DRJTBC	Cpl Aumick	MM	Motor Vehicle Accident	Kevin Clark
2972	9/18/21	Drjtbc	M. Wahl	DWG	Internal Investigation	Michael Wahl
2973	9/19/21	DRJTBC	A. León	I78	Motor Vehicle Accident	Ariel Leon
2974	9/19/21	DRJTBC	A. León	DWG	Other	Ariel Leon
2975	9/19/21	Drjtbc	Jim Montgomery	DWG	Hit & Run MVA	James Montgomery
2976	9/19/21	Drjtbc	Jim Montgomery	DWG	Motor Vehicle Accident	James Montgomery
2977	9/21/21	DRJTBC	Nicholas Knechel	Scudder Falls	Motor Vehicle Accident	Nicholas Knechel
2978	9/23/21	Morrisville Borough Police	Ofc. Halas #23	Lower Trenton	Hit & Run MVA	Matt Skrebel
2979	9/23/21	DRJTBC	Matt Skrebel	Scudder Falls	Motor Vehicle Accident	Matt Skrebel
2980	9/25/21	DRJTBC	Nicholas Knechel	I78	Motor Vehicle Accident	Nicholas Knechel
2982	9/27/21	Drjtbc	Jim Montgomery	TM	Motor Vehicle Accident	James Montgomery
Total for Month:		35				

September 2021

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	0	0
Delaware Water Gap 41	0	1	2	0	1	0	3	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland – Columbia 43	0	0	0	0	0	0	1	0
Riverton – Belvidere 44	0	1	0	0	0	0	1	0
Rt 22 EP 45	0	0	1	1	1	1	14	0
Northampton St 46	0	1	1	1	0	0	5	0
I-78 47	1	2	5	2	11	0	28	0
Riegelsville 48	0	0	0	0	0	0	0	0
Upper Black Eddy Milford 49	0	0	0	0	0	0	0	0
Uhlertown Frenchtown 50	0	0	1	1	0	0	1	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	1	0	0	0	2	0
New Hope Lambertville Toll 53	0	0	0	0	0	0	8	0
New Hope Lambertville 54	0	0	0	0	0	0	3	0
Washington Crossing 55	0	1	2	0	0	0	2	0
Scudder Falls 56	0	0	2	0	0	0	5	0
Calhoun St 57	0	1	1	0	1	0	0	0
Lower Trenton 58	0	0	0	0	0	0	0	0
Morrisville Trenton 59	0	1	1	2	0	0	0	0

	Citations	Warnings	Security Checks
New Jersey State Police	92	46	531
Pennsylvania State Police	74	21	885

SR/CR September 2021 YTD Overweight Turnarounds/Crossings Report

Southern Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Lower Trenton	262	252	10	10
Calhoun Street	101	62	39	5
Washington Crossing	184	174	10	2
New Hope Lambertville	102	71	31	2
Centre Bridge Stockton	77	70	7	5
YTD SR Totals	726	629	97	24
Central Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Riverton-Belvidere	104	96	8	4
Northampton St.	573	499	74	11
Riegelsville	204	137	67	0
Uhlerstown - Frenchtown	91	85	6	0
YTD CR Totals	972	817	155	15
Southern/Central Region Bridges	Total Turnarounds	Total Turnarounds NJ Side	Total Turnarounds PA Side	Total Overweights
January YTD SR/CR Totals	12396	10575	1819	459

Sept. 2021 Overweight Crossings-Central Region

9/30/2021

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	104	4	4	0	4	3	1	0	0	0	0	0
Northampton St.	573	11	11	0	8	2	6	3	0	2	0	1
Riegelsville	204	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	91	0	0	0	0	0	0	0	0	0	0	0
September Totals	972	15	15	0	12	5	7	3	0	2	0	1
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	787	27	10	17	20	13	9	3	1	2	0	3
Northampton St.	4778	34	34	0	24	12	12	11	2	8	0	2
Riegelsville	1447	4	4	1	3	1	1	1	1	0	0	0
Uhlerstown - Frenchtown	599	11	1	9	10	8	2	1	1	0	0	0
Year to Date Totals	7611	76	49	27	57	34	24	16	5	10	0	5

Sept. 2021 Overweight Crossings-Southern Region

9/30/2021

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response
Lower Trenton	262	10	0	10	0	0	0	10	2	8	0	0
Calhoun Street	101	5	5	0	1	1	0	2	1	1	0	2
Washington Crossing	184	2	1	1	1	1	0	1	0	1	0	0
New Hope	102	2	2	0	2	1	1	0	0	0	0	0
Lambertville	77	4	0	4	4	2	2	0	0	0	0	0
Centre Bridge												
Stockton												
September Totals	726	23	8	15	8	5	3	13	3	10	0	2
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response
Lower Trenton	1101	268	0	268	7	2	5	261	110	151	0	0
Calhoun Street	775	25	19	6	7	5	2	16	6	10	0	2
Washington Crossing	1386	23	10	13	14	10	4	8	4	4	0	1
New Hope	820	11	11	0	4	2	2	7	3	4	0	0
Lambertville	688	51	1	50	50	37	13	0	0	0	0	1
Centre Bridge												
Stockton												
Year to Date Totals	4770	378	41	337	82	56	26	292	123	169	0	4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-Belvidere

MONTH September

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 4-Sep	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	TOTAL
Hours Worked	168	168	168	168	672
Patrols	84	83	83	76	326
Overweight Crossings	1	1	2	0	4
Overweights Refused	18	21	44	21	104
Pass Through	13	12	12	7	44
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	10	6	5	8	29
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	9	8	9	11	37
Jumpers/Code 100	0	0	0	0	0
Public Interactions	68	72	39	57	236
Bicycle Warnings	3	7	11	1	22
Equipment Check	15	15	14	15	59

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH September

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 4-Sep	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	168	159	168	166	661
Overweight Crossings	3	4	3	1	11
Overweights Refused	151	138	132	152	573
Pass Through	1	0	1	1	3
Disabled Vehicles	0	0	1	0	1
Accidents	0	1	0	0	1
State / Local Police Requested	1	4	2	1	8
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	1	0	0	1
Traffic Control	16	29	42	35	122
Jumpers/Code 100	0	0	0	0	0
Public Interactions	237	155	145	144	681
Bicycle Warnings	13	21	26	34	94
Equipment Check	15	20	22	19	76

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH September

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 4-Sep	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	161	161	155	161	638
Overweight Crossings	0	0	0	0	0
Overweights Refused	42	47	51	64	204
Pass Through	0	5	1	0	6
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	1	1
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	12	11	7	30
Jumpers/Code 100	0	0	0	0	0
Public Interactions	143	77	78	71	369
Bicycle Warnings	0	3	3	9	15
Equipment Check	18	23	24	23	88

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-Milford

MONTH September

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 4-Sep	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	TOTAL
Hours Worked	0	0	0	8	8
Patrols	0	0	0	4	4
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers/Code 100	0	0	0	0	0
Public Interactions	0	0	0	6	6
Bicycle Warnings	0	0	0	0	0
Equipment Check	0	0	0	1	1

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-Frenchtown

MONTH September

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 4-Sep	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	TOTAL
Hours Worked	31	36	40	44	151
Patrols	15	22	18	22	77
Overweight Crossings	0	0	0	0	0
Overweights Refused	15	15	24	37	91
Pass Through	8	5	11	8	32
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	1	0	6	7
Jumpers/Code 100	0	0	0	0	0
Public Interactions	12	34	26	52	124
Bicycle Warnings	0	9	0	4	13
Equipment Check	4	4	4	4	16

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia Pedestrian

MONTH September

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 4-Sep	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	TOTAL
Hours Worked	0	0	0	0	0
Patrols	12	12	12	12	48
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers/Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Equipment Check	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH SeptemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	252	108	156	168	684
Patrols	96	52	76	84	308
Overweight Crossings	2	1	1	0	4
Overweights Refused	49	13	12	3	77
Pass Through	12	3	8	0	23
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	2	1	0	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	30	8	14	0	52
Jumpers / Code 100	0	0	0	0	0
Public Interactions	98	83	61	0	242
Bicycle Warnings	32	15	8		55
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH SeptemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	528	336	336	336	1536
Patrols	194	133	129	168	624
Overweight Crossings	0	1	0	1	2
Overweights Refused	48	18	14	22	102
Pass Through	8	2	3	0	13
Disabled Vehicles	1	0	0	0	1
Accidents	1	1	1	1	4
Police Requests	1	2	2	0	5
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	33	10	12	0	55
Jumpers / Code 100	0	0	0	0	0
Public Interactions	919	407	327	0	1653
Bicycle Warnings	71	27	27	0	125
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Washington CrossingMONTH SeptemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	264	168	168	168	768
Patrols	104	84	76	84	348
Overweight Crossings	1	1	0	0	2
Overweights Refused	83	46	21	34	184
Pass Through	4	9	6	0	19
Disabled Vehicles	0	0	0	0	0
Accidents	2	1	0	0	3
Police Requests	3	1	1	0	5
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	48	37	49	50	184
Jumpers / Code 100	0	0	0	0	0
Public Interactions	240	160	110	42	552
Bicycle Warnings	24	13	11	7	55
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun StreetMONTH SeptemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	528	336	336	336	1536
Patrols	209	150	102	168	629
Overweight Crossings	2	1	1	1	5
Overweights Refused	42	20	21	18	101
Pass Through	0	6	3	0	9
Disabled Vehicles	1	1	0	0	2
Accidents	1	1	0	0	2
Police Requests	3	1	0	0	4
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	13	1	2	0	16
Jumpers / Code 100	0	0	0	0	0
Public Interactions	171	89	75	0	335
Bicycle Warnings	8	3	5	0	16
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH SeptemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	172	60	126	128	486
Patrols	2	0	15	64	81
Overweight Crossings	3	3	3	1	10
Overweights Refused	63	37	85	67	252
Pass Through	0	0	18	0	18
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	3	0	5	0	8
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	1	0	1
Traffic Control	0	0	124	0	124
Jumpers / Code 100	0	0	1	0	1
Public Interactions	0	0	92	0	92
Bicycle Warnings	0	0	23	0	23
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven RockMONTH SeptemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 11-Sep	WEEK OF 18-Sep	WEEK OF 25-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	0	0	0	0	0
Patrols	8	6	9	14	37
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

AC Monthly Activity Report

September 2021

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	147	10	1	1	0	1
Calhoun Street	190	5	6	0	4	0
Scudder Falls	388	0	3	0	21	0
Washington Crossing	127	2	3	0	0	0
New Hope	98	2	4	0	1	0
Lambertville	80	5	1	0	2	0
Centre Bridge	37	0	0	0	0	0
Stockton	77	0	0	0	0	0
Lumberville	78	0	0	0	0	0
RavenRock	106	0	0	0	0	0
Uhlersown	198	11	1	0	0	0
Frenchtown	93	4	1	0	0	0
Upper Black Eddy	44	0	0	0	0	0
Milford	1663	39	20	1	28	1
Riegelsville						
Totals						

Yearly Totals

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	1101	268	11	2	9	3
Calhoun Street	1313	99	22	0	16	2
Scudder Falls	3014	0	31	0	112	1
Washington Crossing	834	23	13	0	1	1
New Hope	767	11	7	0	3	0
Lambertville	617	51	3	1	2	1
Centre Bridge	382	0	0	1	0	1
Stockton						
Lumberville						
RavenRock						

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Uhlersown	767	10	3	0	1	0
Frenchtown						
Upper Black Eddy	888	0	1	0	0	1
Milford						
Riegelsville	1191	5	0	0	0	0
Northampton St.	1787	36	9	1	0	3
Riverton	848	27	4	0	0	0
Belvidere						
Portland Columbia	394	0	1	0	0	0
Totals	13903	530	105	5	144	13

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of September 2021	1-8

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

MAINTENANCE AND TOLL OPERATIONS
MONTH OF SEPTEMBER 2021

- Participated in Oral Interviews via Teams for the vacant Northern Region Toll Lieutenant's position.
- Participated in Oral Interviews via Teams for the Southern Region Deputy Regional Maintenance Supervisor.
- Participated in Oral Interviews via Teams for the vacant Northern Region Toll Corporal position.
- Participated in T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs, Bi-weekly Schedule & Progress Meeting.
- Participated in Teams meeting to review and discuss the Garda armored car service contract
- Participated in weekly conference call with Toll Lieutenants to discuss Part Time Toll Collector New Hires, Training, Patrols, Projects, Toll Schedules.
- Participated in monthly Toll Sergeant's meetings to discuss ongoing projects, ADP, Scheduling and PPE.
- Participated in Teams meeting with Operations staff to critique operations before, during and after Hurricane Ida.
- Participated in Teams meeting to discuss PSBS Emergency Operations Center power point presentation.
- Participated in Operations Department Teams meeting to discuss items of interest from Toll, Maintenance, PSBS and Training departments.
- Senior Director reviewed Use of Facilities requests and forwarded Certificates of Insurance for review and approval.
- Senior Director prepared monthly Maintenance and Toll reports for the September 2021 staff agenda meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

- Senior Director prepared and forwarded report of Use of Commission Facilities for the month of September 2021 to the First Senior Director of Operations.

Maintenance Operations

- Director of Maintenance attended meeting regarding guidelines for the Emergency Operations Center.
- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of September from Regional Maintenance Supervisors.
- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors to discuss Hurricane Ida, ongoing projects and vehicle/equipment repair updates.
- Trenton Morrisville maintenance crews cleared storm drains and debris from area to prepare for Hurricane Ida.
- Trenton Morrisville maintenance crews cleaned area under bridge on Delmor street in preparation for mural painting.
- Trenton Morrisville maintenance crews made plumbing repairs at the 1799 visitor center.
- Trenton Morrisville maintenance crews made repairs to a dislodged drain cover on Route 1 Northbound.
- New Hope maintenance crews repaired a sinkhole, cleared trees and debris from piers at the Washington Crossing Toll Supported Bridge.
- New Hope Maintenance crews removed cleared debris from approach roadway to Centre Bridge Stockton Toll Supported Bridge after Hurricane Ida.
- New Hope Maintenance crews assisted City of Lambertville by cleaning streets after Hurricane Ida.
- New Hope maintenance crews repaired water leak at Centre Bridge Stockton Toll Supported Bridge shelter.
- I-78 Maintenance crews cleaned storm drains and debris from area to prepare for Hurricane Ida.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

- I-78 Maintenance crews continued landscape Capital Project by installing shrubs, perennial flowers in various locations in the Welcome center area.
- I-78 Maintenance crews continue regular cleaning of the I-78 Toll Administration Building and Maintenance Garage buildings.
- I-78 Maintenance crews assisted with major accident on I-78 by setting up a traffic pattern and closing a lane for emergency vehicles.
- I-78 maintenance crews filled potholes along North and Southbound roadways on Route I-78.
- Easton Phillipsburg Maintenance crews cleared storm drains and debris from area to prepare for Hurricane Ida.
- Easton Phillipsburg Maintenance crews replaced damaged circuit board on overhead garage door.
- Easton Phillipsburg maintenance crews fabricated and installed “sidewalk closed” chains at Toll Supported Bridges.
- Easton Phillipsburg maintenance crews placed emergency generators at Toll Supported Bridges in preparation of upcoming storm.
- Portland-Columbia Maintenance crews cleaned deck joints and storm drains on Portland Columbia Toll Bridge in preparation for upcoming storm.
- Portland-Columbia maintenance crews continue regular cleaning of all areas of the Portland Columbia facility.
- Portland- Columbia maintenance crews assisted with clean up after major accident on Route 46.
- Portland – Columbia maintenance crews cleaned up after mud slide and stabilized bank area near salt facility.
- Portland-Columbia maintenance crews removed debris from piers of Portland pedestrian bridge.
- Delaware Water Gap Maintenance crews cleaned deck joints and storm drains on main river bridge in preparation for upcoming storm.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

- Delaware Water Gap maintenance crews cleaned soot build up from basement chimney in preparation for winter season.
- Delaware Water Gap maintenance crews replaced grinder on septic tank in ticket office area.
- Delaware Water Gap maintenance assisted General Engineering Contractor with inspection of facility.
- Milford-Montague maintenance crews completed work on Stone cap replacement project on MM Toll Plaza.
- Milford-Montague maintenance crews checked all drains and preparation for upcoming storm.
- Milford-Montague maintenance crews continue regular cleaning of the Milford-Montague facility.
- Milford-Montague maintenance crews trimmed overgrown shrubs to allow ESS camera to have better view.
- Milford-Montague maintenance crews completed underground conduit install for ESS new camera installation.
-

Toll Operations

- Director of Tolls coordinated with Transcore to close the DWG ORT lanes to make equipment repairs.
- Director of Tolls participated in Delaware Water Gap roadway approach bi-weekly progress meeting.
- Director of Tolls prepared and forwarded weekly toll cash deposits and cash transaction reports.
- Director of Tolls provided weekly report on daily cash pickups by armored car service.
- Director held monthly Sergeants conference call meeting to provide updates and discuss items of interest:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

- DWG Project
 - TM Project
 - New Northern Region Toll Lieutenant
 - Part Time Toll Collectors
 - Safety
 - ADP
- Director of Toll and Deputy Director of Toll continue to conduct interviews for Part-Time Toll Collectors, schedule onboarding and training.
- Director of Tolls held weekly Toll Lieutenants conference call meeting.
- Director of Toll and Deputy Director of Toll continue to review monthly Toll Collector variance reports and report any discrepancies.
- Director of Toll participated in Transcore weekly conference calls to discuss toll system issues and updates.

Fleet Department

Vehicle & Equipment Status

- I-78 received new TMA Crash Truck
- 23 Ford pickup trucks ordered.
- Purchase Order issued for two SUV vehicles for Engineering Department.
- New logo design approved by ED.
- Equipment list by location submitted to Senior Director.

Vehicle & Equipment Repairs

DWG - F550 flex tube and pipe.
NHL - ABS and Wiper motor.
EP - 2007 F250 bed replacement.
All – 2019 F250 Patrol Vehicles steering recall.

Other Items

- Vehicle recalls received and forwarded to RMS to complete.
- Added new vehicles and equipment to Fleet insurance as needed.
- Added assets into Maximo.

Southern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	48	16	16	8	60	120	152	0	0				420
Bldg./Facilities Maintenance	1,574	1,008	1,888	1,280	1,555	1,723	1866	2,050	2,023				14,967
Grounds Maintenance	216	8	272	456	928	984	776	796	888				5,324
Road Maintenance	88	40	242	360	48	80	88	144	32				1,122
Snow/Ice Maintenance	280	883	136	0	0	0	0	0	0				1,299
Vehicle Maintenance	328	244	324	244	208	256	296	272	332				2,504
Miscellaneous	120	72	80	24	72	74	16	132	72				662
Total Man-hours	2,654	2,271	2,958	2,372	2,871	3,237	3,194	3,394	3,347	0	0	0	26,298

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	200	8	184	352	256	296	384	304	40				2,024
Bldg./Facilities Maintenance	408	506	832	568	416	692	540	626	512				5,100
Grounds Maintenance	304	64	320	448	768	814	740	875	784				5,117
Road Maintenance	248	32	336	160	16	80	216	208	168				1,464
Snow/Ice Maintenance	430	1,749	48	48	0	0	0	40	72				2,387
Vehicle Maintenance	328	120	272	240	256	280	220	332	272				2,320
Miscellaneous	352	80	264	104	48	72	56	80	56				1,112
Total Man-hours	2,270	2,559	2,256	1,920	1,760	2,234	2,156	2,465	1,904	0	0	0	19,524

Central Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Robert Varju, Regional Maintenance Supervisor, I-78****Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg****Easton-Phillipsburg Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	336	192	520	552	696	648	616	536	312				4,408
Bldg./Facilities Maintenance	808	440	960	744	504	560	480	512	464				5,472
Grounds Maintenance	128	24	328	392	624	784	704	624	816				4,424
Road Maintenance	24	24	216	160	96	96	184	312	240				1,352
Snow/Ice Maintenance	176	896	24	0	0	0	0	8	0				1,104
Vehicle Maintenance	280	136	424	264	224	256	272	328	248				2,432
Miscellaneous	96	72	88	88	112	120	96	120	120				912
Total Man-hours	1,848	1,784	2,560	2,200	2,256	2,464	2,352	2,440	2,200	0	0	0	20,104

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	56	48	96	0	0	80				280
Bldg./Facilities Maintenance	986	656	1020	760	748	920	748	956	1,092				7,886
Grounds Maintenance	308	0	496	548	776	744	552	704	592				4,720
Road Maintenance	48	48	204	80	40	80	256	48	161				965
Snow/Ice Maintenance	256	1,344	24	40	0	0	0	0	0				1,664
Vehicle Maintenance	208	120	342	264	240	212	160	224	248				2,018
Miscellaneous	182	0	152	64	48	24	0	96	204				770
Total Man-hours	1,988	2,168	2,238	1,812	1,900	2,076	1,716	2,028	2,377	0	0	0	18,303

Northern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****James Gower, Regional Maintenance Supervisor****Matt Meeker, Regional Maintenance Supervisor - Milford-Montague****Portland-Columbia Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	64	0	0	104	58	8	0	24				258
Bldg./Facilities Maintenance	445	488	508	394	278	348	256	354	352				3,423
Grounds Maintenance	90	46	176	386	328	558	404	548	448				2,984
Road Maintenance	6	0	126	172	228	60	48	159	115				914
Snow/Ice Maintenance	248	1,118	32	0	0	0	0	10	0				1,408
Vehicle Maintenance	91	142	272	192	32	148	80	201	108				1,266
Miscellaneous	32	42	0	52	0	70	24	50	78				348
Total Man-hours	912	1,900	1,114	1,196	970	1,242	820	1,322	1,125	0	0	0	10,601

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	16	8	184	8	264	80	8				568
Bldg./Facilities Maintenance	1,094	608	1,012	958	608	776	796	720	824				7,396
Grounds Maintenance	216	168	280	344	352	283	424	576	356				2,999
Road Maintenance	0	8	198	88	136	120	120	72	133				875
Snow/Ice Maintenance	180	677	62	24	0	0	0	0	0				943
Vehicle Maintenance	232	132	376	176	248	248	200	260	184				2,056
Miscellaneous	8	37	64	41	80	72	148	350	304				1,104
Total Man-hours	1,730	1630	2,008	1,639	1,608	1,507	1,952	2,058	1,809	0	0	0	15,941

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	0	80	32	64	0	0				176
Bldg./Facilities Maintenance	509	432	584	581	488	552	520	600	640				4,906
Grounds Maintenance	0	0	16	168	112	104	120	128	32				680
Road Maintenance	0	0	16	16	32	56	24	48	64				256
Snow/Ice Maintenance	24	224	8	0	0	0	0	0	0				256
Vehicle Maintenance	96	48	208	104	80	120	104	88	40				888
Miscellaneous	24	0	16	0	32	0	0	8	73				153
Total Man-hours	653	704	848	869	824	864	832	872	849	0	0	0	7,315

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

USE OF FACILITIES REQUEST REPORT

MONTH OF SEPTEMBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of September 2021	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Delaware Water Gap	DWG Celebration of the Arts	September 11, 2021 through September 12, 2021	Vehicle parking, Port a Potty placement.
New Hope Lambertville storage yard	Earle Asphalt Co.	August 30, 2021 through November 2, 2021	Earle Asphalt Co. - Equipment Storage (Watermain Replacement Project)

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 25, 2021

OPERATIONS INDEX

FOR

TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Report Month of September 2021	1 of 11

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF SEPTEMBER 2021

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed and/or facilitated (13) virtual and/or in-person training sessions for (144) commission employees during the month of September. The following training topics were covered during the month of September.

- Creating Fill in the Blank Forms -Skillpath
- Part time Toll Collector Orientation (3)
- CPR/AED/First Aid Certification (2)
- Harassment and Discrimination Prevention (2)
- Flagger Certification (2)
- Promotional Exam Prep Course (DRMS)
- DRMS Promotional Exam (2)
- Toll Lieutenant Promotional Exam
- Toll Corporal Promotional Exam
- Bucket Truck Certification (3)
- Microsoft Access-New Horizons (2)
- Sling Safety: (TBT) (3)
- Lockout/Tagout: (TBT) (3)

The Training & Employee Safety (TES) Department launched its new DRJTBC Learning Platform (Litmos) on May 25th. Listed are the training classes that employees completed in September that cover various subjects which are documented in Litmos. These training records and subjects are available upon completion in Litmos. There were (76) training courses taken by (16) commission employees.

- A Motivators Tool Kit (2)
- A New Way to Train Employees
- Advanced Spelling-Suffixes and Capitalization
- Advanced Use of the Comma
- Alcohol and Drug Awareness
- Alcohol and Drug Awareness for Managers
- Armed Robbery Survival Skills
- Barriers to Communication Success Part One (2)
- Barriers to Communication Success Part Two
- Basic Use of the Comma
- Be Active (3)
- Be Assertive the Right Way

- Be Likeable (2)
- Benefits and Pitfalls of Planning
- Bloodborne Pathogens and your Exposure Control Plan (2)
- Business Report Writing Skills (2)
- Business Writing Tips-Edit, Rewrite and Say it Right
- Business Writing Tips-Make an Outline and a First Draft
- CBT and Mental Health-Anxiety and Panic Attacks (2)
- CBT and Mental Health-Bipolar Disorder (2)
- CBT and Mental Health-Borderline Personality Disorder (2)
- CBT and Mental Health-Introduction to Cognitive Behavioral Therapy (2)
- Chemical Safety (2)
- Close Your Project Successfully
- Cloud Computing
- Coaching Skills
- Common Word Usage Errors
- Communicating Effectively (2)
- Communication and Channels
- Communication and Ethics
- Communication and Social Skills-Giving Feedback
- Communication and Social Skills-Receiving Feedback
- Communication and Social Skills-Resolving Conflict
- Communication Barriers
- Communication Channels
- Communication Styles and Emotional Intelligence
- Conducting Effective Meetings
- Conflict Management
- Consequences for Careless Social Media Use in the Workplace
- Correct Word Usage
- CPR Basics for Everyone-Adult and Child (3)
- Creative Problem Solving
- Culture Series-Be the Change (For Non-Managers)
- Culture Series-Doing What's Right
- Culture Series-Owning Up
- Culture Series-Setting an Example (For Non-Managers)
- Culture Series-Standing Up
- Culture Series-Valuing Diversity (2)
- Current Trends in Privacy
- Cyber Security-How to Stay Safe Online 2.0
- Dealing with Stressful People
- De-stressing Your Inner and Outer World
- Developing Employees
- Developing Management Skills
- Developing Resilience
- Directions of Communication in an Organization

- Driver Safety Awareness (2)
- Effective Delegation
- Email Management and Ethics (2)
- Embedding Organizational Culture
- Emotional Intelligence 2.0
- Employee Motivation-Job Dimensions
- Employee Motivation and Ethics
- Employee Rights-Job Protection Rights in the US 2.0
- Excel 2013 Advanced 1.0
- Five-Ways to Well-Being
- Healthy Eating at Work
- Hiring Employees 1.0
- Kick the Habit 1.0
- Outlook 2013 Basic 1.0
- Reducing Stress-Meditation and Visualization 1.0
- Reducing Stress-Techniques to Relax 1.0
- Reducing Stress-Thorough Time Management 1.0
- Start Using Word 1.0
- Understanding Conflict in the Workplace 1.0
- Word 2016 Basic 1.0

Training -

- Attended Professional Development Management/Leadership Part 1
- Facilitated CPR/AED/First Aid ILT (in-person) training sessions in various locations
- Trained new PT Toll Collectors in PT Toll Collector Orientation and Harassment & Discrimination Prevention
- Created sessions in Litmos for ILT classes and marked attendance accordingly
- Facilitated Flagger Certification classes in various locations
- Facilitated 3-day Bucket Truck Certification for Maintenance employees
- Instructed (7) ILT Toolbox Talks sessions
- Began to Develop Train the Trainer Procedures for New F-250 Patrol Vehicle and Power Point Presentation
- Trained TES Staff on F-250 Safety and Signage Procedures
- Instructed Promotional Exams Prep Course for DRMS
- Proctored Promotional Exams for DRMS, Toll Lieutenant & Toll Corporal

Administrative -

- Conducted weekly MS Teams calls for TES Department
- Assigned weekly work tasks for TES Coordinators/Assist. Coordinators

- Monitored/approved ADP timekeeping for TES staff
- Uploaded all new Certifications for Staff
- Added New sessions for Classes Facilitated/Completed
- Purchased additional coupons for New Horizon training courses
- Ran weekly reports on new hire/update import from ADP
- Assisted DRJTBC Employees as needed with LMS
- Coordinated calls with LITMOS Support as needed
- Disseminated Litmos Content Release Notes to TES for review
- Assisted Maintenance to Access/Utilize Training Kiosks
- Updated the Promotional Exams via the testing website
- Reviewed and updated PPE Procedures
- Developing Covid/CDC Power Point for review for potential training for staff
- Researched local Bucket Truck and Bridge Master vendors for future training
- Prepared and distributed booklets for Bucket Truck Training for Maintenance
- Created instructions for compliance reports and added to TES Drive
- Updated departmental instructions for "How to Proctor Promotional Exams"
- Ordered Departmental supplies
- Prepared and Implemented State Police Form for Details
- Ran weekly report on any new employee updates imported from ADP
- Submitted/Processed Invoices for various training classes
- Purchased additional Coupons from New Horizons for Computer Classes
- Scheduled the Workplace Safety Committee Meeting for October
- Facilitated the September Monthly WPSC Meeting
- Disseminated Monthly Communication for Managers Newsletter
- Updated Daily TES Facility Log (Contact Tracing Protocol)
- Attended scheduled COVID-19 Task Force Meetings
- Reviewed weekly TES reports of assignments
- Prepared and reviewed minutes from TES Weekly Meetings
- Prepared/submitted the Monthly Operations Report for TES
- Scheduled Maintenance staff for TCC Refreshers Course in October
- Finalized/scheduled dates for Flagger Certification Training w/PSATS for October
- Scheduled dates and employees for CPR/AED/First Aid Certification
- Printed and Laminated CPR Cards for Distribution to Staff
- Coordinated meeting for Potential Active Shooter Course in October
- Preparing Training Class for Peer Support Group for New Members
- Updated Vendor List in TES Drive
- Implemented Traffic Control Coordinator Guide

State Police/Liaison Collaboration -

- Reviewed/Approved State Police invoices
- Assigned PSP/NJSP personnel for DRJTBC Traffic Details@78 and DWG
- Obtained accident reports from NJSP/PSP Liaisons as requested by HR
- Trooper Assistance Request Form for Informational purposes for Details
- Background Checks for Numerous New Hires

Employee Safety -

- Reviewed and approved upcoming safety topics and presentations
- Approved Toolbox Talks (TBT) to be Uploaded to TEAMS for virtual training
- Recorded and uploaded Toolbox Talks presentations to Microsoft Teams
- Researched and reviewed Safety Talks Internet platforms
- Prepared and uploaded informational handouts/attendance sheets to Microsoft Teams
- Uploaded training records for staff for all courses completed
- Facilitated projects for Workplace Safety Committee (WPSC)
- Prepared for Monthly WPSC Meeting
- Facilitated WPSC Meeting, Reviewed Old Business and Discussed New Business
- Inventoried all AED units (including toll supported bridges)
- Inventoried/Replenished First Aid Kits as needed (All Regions)
- Inspected Fire Safety Equipment (Live Fire/Electric) for training

TES MONTHLY TRAINING REPORT - SEPTEMBER 2021

Date	Class Name	Business Unit	Employee
	Total # of ILT Courses: 13 Total # of Instructor Led Training (ILT) Sessions: 25		Total # Trained in ILT: 144
9/1/2021			# Trained for Day: 6
	PT Toll Collector Orientation		# in Class: 1
		OPERATIONS	Joshua Bussey
	Harassment & Discrimination Prevention		# in Class: 1
		OPERATIONS	Joshua Bussey
	Promotional Exam Prep Course (DRMS) @ DWG		# in Class: 5
		OPERATIONS	John Anderson
		OPERATIONS	Richard Hett
		OPERATIONS	Austin McCleery
		OPERATIONS	Anthony Sassani
		OPERATIONS	Michael Schermerhorn
9/7/2021			# Trained for Day: 7
	Microsoft Word: Creating Fill-in-the-Blank Forms - SkillPath		# in Class: 1
		OPERATIONS	James Cavallo
	TBT - Sling Safety		# in Class: 6
		OPERATIONS	Travis Utter
		OPERATIONS	Mitchell Vance
		OPERATIONS	John Cerra
		OPERATIONS	Daniel Vander Berg
		OPERATIONS	Matthew Meeker
		OPERATIONS	Michael Curnkey
	TBT - Lockout/Tagout		# in Class: 6
		OPERATIONS	Travis Utter
		OPERATIONS	Mitchell Vance
		OPERATIONS	John Cerra
		OPERATIONS	Daniel Vander Berg
		OPERATIONS	Matthew Meeker
		OPERATIONS	Michael Curnkey
9/8/2021			# Trained for Day: 11
	DRMS Promotional Exam @ 9am - NHL		# in Class: 3
		OPERATIONS	Austin McCleery
		OPERATIONS	John Anderson
		OPERATIONS	Richard Hett
	DRMS Promotional Exam @ 11am - NHL		# in Class: 3
		OPERATIONS	Alexie Reyes
		OPERATIONS	Michael Schermerhorn
		OPERATIONS	Anthony Sassani
	Toll Lieutenant Promotional Exam @ 9am - DWG		# in Class: 2
		OPERATIONS	Susan Lobb
		OPERATIONS	Rachael Stocker
	Toll Corporal Promotional Exam @ 11am - DWG		# in Class: 3
		OPERATIONS	Cleveland Currie
		OPERATIONS	Matthew Paul
		OPERATIONS	Cameron Huffman
9/13/2021			# Trained for Day: 14
	Bucket Truck Certification (Group A)		# in Class: 8
		OPERATIONS	Anthony Sassani
		OPERATIONS	Donald Day
		OPERATIONS	Robert Williamson
		OPERATIONS	Joseph Ritts
		OPERATIONS	Matthew Gary
		OPERATIONS	Mark Simonetta Jr.
		OPERATIONS	Stephen Bosga
		OPERATIONS	Robert Coates
	Microsoft Access - New Horizons		# in Class: 1
		OPERATIONS	Stacy Wilson
	CPR/AED/First Aid Certification - Hunterdon Healthcare		# in Class: 5
		OPERATIONS	Rachael Stocker
		OPERATIONS	Timothy Murray
		OPERATIONS	Laurie Marion
		OPERATIONS	Thomas Pomager
		OPERATIONS	Joseph Sancineto
9/14/2021			# Trained for Day: 17
	Bucket Truck Certification (Groups A & B)		# in Class: 16
		OPERATIONS	Robert Reinhardt
		OPERATIONS	Donald Day
		OPERATIONS	Robert Williamson
		OPERATIONS	Joseph Ritts
		OPERATIONS	Matthew Gary
		OPERATIONS	Mark Simonetta Jr.
		OPERATIONS	Stephen Bosga
		OPERATIONS	Robert Coates
		OPERATIONS	John Penrose
		OPERATIONS	Aaron Kinsman
		OPERATIONS	Robert Smith
		OPERATIONS	Michael Curnkey

	OPERATIONS	Daniel Vander Berg
	OPERATIONS	William Luscik
	OPERATIONS	William Kresge
Microsoft Access - New Horizons		# in Class: 1
	OPERATIONS	Stacy Wilson
9/15/2021		# Trained for Day: 9
Bucket Truck Certification (Group B)		# in Class: 9
	OPERATIONS	John Penrose
	OPERATIONS	Aaron Kinsman
	OPERATIONS	Robert Smith
	OPERATIONS	Michael Curnkey
	OPERATIONS	Daniel Vander Berg
	OPERATIONS	William Luscik
	OPERATIONS	William Kresge
	OPERATIONS	Robert Reinhardt
	OPERATIONS	Anthony Sassani
9/21/2021		# Trained for Day: 17
TBT - Sling Safety		# in Class: 10
	OPERATIONS	Greg Lohrman
	OPERATIONS	Stephen Bosga
	OPERATIONS	Stephen Smith
	OPERATIONS	Robert Varju
	OPERATIONS	Wayne Villante
	OPERATIONS	John Penrose
	OPERATIONS	Robert Coates
	OPERATIONS	Harald Simon
	OPERATIONS	Daniel Steele
	OPERATIONS	Jordan Purdy
TBT - Lockout/Tagout		# in Class: 10
	OPERATIONS	Greg Lohrman
	OPERATIONS	Stephen Bosga
	OPERATIONS	Stephen Smith
	OPERATIONS	Robert Varju
	OPERATIONS	Wayne Villante
	OPERATIONS	John Penrose
	OPERATIONS	Robert Coates
	OPERATIONS	Harald Simon
	OPERATIONS	Daniel Steele
	OPERATIONS	Jordan Purdy
TBT - Sling Safety		# in Class: 7
	OPERATIONS	Paul Panto
	OPERATIONS	Richard Kisselbach
	OPERATIONS	Mark Simonetta Jr.
	OPERATIONS	Matthew Gary
	OPERATIONS	Aaron Kinsman
	OPERATIONS	Philip Becker
	OPERATIONS	Wayne Stamets
TBT - Lockout/Tagout		# in Class: 7
	OPERATIONS	Paul Panto
	OPERATIONS	Richard Kisselbach
	OPERATIONS	Mark Simonetta Jr.
	OPERATIONS	Matthew Gary
	OPERATIONS	Aaron Kinsman
	OPERATIONS	Philip Becker
	OPERATIONS	Wayne Stamets
9/22/2021		# Trained for Day: 1
PT Toll Collector Orientation		# in Class: 1
	OPERATIONS	Vivanne Ortiz
Harassment & Discrimination Prevention		# in Class: 1
	OPERATIONS	Vivanne Ortiz
9/23/2021		# Trained for Day: 14
TBT - Sling Safety		# in Class: 10
	OPERATIONS	James Gower
	OPERATIONS	Leon Werkheiser, Jr.
	OPERATIONS	Mason Vance
	OPERATIONS	Paul Wallace
	OPERATIONS	Kyle Williams
	OPERATIONS	Steve Borger
	OPERATIONS	Walter Paul George
	OPERATIONS	William Luscik
	OPERATIONS	Lloyd Johnson
	OPERATIONS	Brian Feller
TBT - Lockout/Tagout		# in Class: 10
	OPERATIONS	James Gower
	OPERATIONS	Leon Werkheiser, Jr.
	OPERATIONS	Mason Vance
	OPERATIONS	Paul Wallace
	OPERATIONS	Kyle Williams
	OPERATIONS	Steve Borger
	OPERATIONS	Walter Paul George

	OPERATIONS	William Lusick
	OPERATIONS	Lloyd Johnson
	OPERATIONS	Brian Feller
TBT - Sling Safety		# in Class: 4
	OPERATIONS	Jamie Franks
	OPERATIONS	Robert Reinhardt
	OPERATIONS	Scott Sheldon
	OPERATIONS	William Kresge
TBT - Lockout/Tagout		# in Class: 4
	OPERATIONS	Jamie Franks
	OPERATIONS	Robert Reinhardt
	OPERATIONS	Scott Sheldon
	OPERATIONS	William Kresge
9/24/2021		# Trained for Day: 11
PT Toll Collector Orientation		# in Class: 1
	OPERATIONS	Trachelle Sky Causey
Flagger Certification - PSATS (Virtual)		# in Class: 10
	OPERATIONS	Ronald Masker
	OPERATIONS	Aaron Edison
	OPERATIONS	Frances Flynn
	OPERATIONS	Mark Shetayh
	OPERATIONS	Donna Piazza
	OPERATIONS	Christopher Crose
	OPERATIONS	Christopher Kilmer
	OPERATIONS	David Hill
	OPERATIONS	Zachary Varju
	OPERATIONS	Doug Higgins
9/27/2021		# Trained for Day: 6
CPR/AED/First Aid Certification - Hunterdon Healthcare		# in Class: 6
	OPERATIONS	Anthony Doran
	OPERATIONS	Scott McDonald
	OPERATIONS	Richard West
	OPERATIONS	Deborah Seddon
	OPERATIONS	Ariela Burgess
	OPERATIONS	George Gacser
9/28/2021		# Trained for Day: 12
Flagger Certification - PSATS (Virtual)		# in Class: 12
	OPERATIONS	Floyd Southard
	OPERATIONS	Amy Martinelli
	OPERATIONS	Sandra Ledner
	OPERATIONS	Darren Catto
	OPERATIONS	Adam Mazza
	OPERATIONS	Timothy Quickel
	OPERATIONS	George Gacser
	OPERATIONS	Kyle Kilmer
	OPERATIONS	LaRue Hooper
	OPERATIONS	Justin Vegh
	OPERATIONS	Eugene Lelie
	OPERATIONS	Robert Savelli
9/29/2021		# Trained for Day: 19
TBT - Sling Safety		# in Class: 13
	OPERATIONS	Richard Hett
	OPERATIONS	John Anderson
	OPERATIONS	Joseph Ritts
	OPERATIONS	Austin McCleery
	OPERATIONS	Kaitlyn Piro
	OPERATIONS	Kenneth Terry III
	OPERATIONS	Richard Fleming
	OPERATIONS	Charles Slack
	OPERATIONS	George Farrell
	OPERATIONS	Christopher Jackson
	OPERATIONS	Jared Burd
	OPERATIONS	Robert Williamson
	OPERATIONS	Boris Pustiak
TBT - Lockout/Tagout		# in Class: 13
	OPERATIONS	Richard Hett
	OPERATIONS	John Anderson
	OPERATIONS	Joseph Ritts
	OPERATIONS	Austin McCleery
	OPERATIONS	Kaitlyn Piro
	OPERATIONS	Kenneth Terry III
	OPERATIONS	Richard Fleming
	OPERATIONS	Charles Slack
	OPERATIONS	George Farrell
	OPERATIONS	Christopher Jackson
	OPERATIONS	Jared Burd
	OPERATIONS	Robert Williamson
	OPERATIONS	Boris Pustiak
TBT - Sling Safety		# in Class: 6
	OPERATIONS	Alexie Reyes

	OPERATIONS	Rayford Johnson
	OPERATIONS	Michael Carosi
	OPERATIONS	Harry Fawkes
	OPERATIONS	Shaun Profy
	OPERATIONS	Matthew Satmary
TBT - Lockout/Tagout		# in Class: 6
	OPERATIONS	Alexie Reyes
	OPERATIONS	Rayford Johnson
	OPERATIONS	Michael Carosi
	OPERATIONS	Harry Fawkes
	OPERATIONS	Shaun Profy
	OPERATIONS	Matthew Satmary
DRJTBC Learning Platform (Litmos) - Courses Completed		
# of Courses: 76	# of Users Logged into LP in September: 26	# of Users Taking Courses: 16
A Motivators Tool Kit 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
	OPERATIONS	Stacy Wilson
A New Way to Train Employees 1.0		# in Course: 1
	OPERATIONS	Robert Varju
Advanced Spelling - Suffixes and Capitalization 1.0 (US)		# in Course: 1
	OPERATIONS	Jeffrey Collura
Advanced Uses of the Comma 1.0 (US)		# in Course: 1
	OPERATIONS	Jeffrey Collura
Alcohol and Drug Awareness 1.0 (US)		# in Course: 1
	OPERATIONS	Jeffrey Collura
Alcohol and Drug Awareness for Managers 1.0 (US)		# in Course: 1
	OPERATIONS	Jack Baum
Armed Robbery Survival Skills 3.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Barriers to Communication Success, Part One 1.0		# in Course: 2
	ADMINISTRATIVE	Jodee Inscho
	OPERATIONS	Lauren Werner
Barriers to Communication Success, Part Two 1.0		# in Course: 1
	ADMINISTRATIVE	Robert Varju
Basic Uses of the Comma 1.0 (US)		# in Course: 1
	OPERATIONS	Jeffrey Collura
Be Active 1.0		# in Course: 3
	OPERATIONS	Aaron Edison
	OPERATIONS	Jeffrey Collura
	OPERATIONS	Linda Tipton
Be Assertive the Right Way 2.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Be Likeable 1.0		# in Course: 2
	OPERATIONS	Jeffrey Collura
	OPERATIONS	Sandra Hoagland
Benefits and Pitfalls of Planning 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Bloodborne Pathogens and Your Exposure Control Plan 1.0 (US)		# in Course: 2
	OPERATIONS	Jack Baum
	OPERATIONS	Jeffrey Collura
Business Report Writing Skills 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Business Writing Tips - Edit, Rewrite and Say It Right 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Business Writing Tips - Make an Outline and a First Draft 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
CBT and Mental Health - Anxiety and Panic Attacks 1.0		# in Course: 2
	OPERATIONS	Aaron Edison
	OPERATIONS	Jeffrey Collura
CBT and Mental Health - Bipolar Disorder 1.0		# in Course: 2
	OPERATIONS	Aaron Edison
	OPERATIONS	Jeffrey Collura
CBT and Mental Health - Borderline Personality Disorder 1.0		# in Course: 1
	OPERATIONS	Aaron Edison
	OPERATIONS	Jeffrey Collura
CBT and Mental Health - Introduction to Cognitive Behavioral Therapy 1.0		# in Course: 1
	OPERATIONS	Aaron Edison
	OPERATIONS	Jeffrey Collura
Chemical Safety 1.0 (US)		# in Course: 2
	OPERATIONS	Jack Baum
	OPERATIONS	Jeffrey Collura
Close Your Project Successfully 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Cloud Computing 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Coaching Skills 2.0		# in Course: 1
	OPERATIONS	Linda Tipton
Common Word Usage Errors 1.0 (US)		# in Course: 1
	OPERATIONS	Jeffrey Collura
Communicating Effectively 2.0		# in Course: 2

	OPERATIONS	Aminah El-Burki
	OPERATIONS	Jeffrey Collura
Communication and Channels 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Communication and Ethics 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Communication and Social Skills - Giving Feedback 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Communication and Social Skills - Receiving Feedback 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Communication and Social Skills - Resolving Conflict 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Communication Barriers 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Communication Channels 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Communication Styles and Emotional Intelligence 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Conducting Effective Meetings 1.0		# in Course: 1
	OPERATIONS	Jack Baum
Conflict Management 2.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Consequences for Careless Social Media Use in the Workplace 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Correct Word Usage 1.0 (US)		# in Course: 1
	OPERATIONS	Jeffrey Collura
CPR Basics for Everyone - Adult and Child 1.0 (US)		# in Course: 3
	OPERATIONS	Aminah El-Burki
	OPERATIONS	Jeffrey Collura
	OPERATIONS	Ralph Reppert
Creative Problem Solving 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Culture Series – Be the Change (For Non-Managers) 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Culture Series – Doing What's Right 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Culture Series - Owning Up 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Culture Series – Setting An Example (For Non-managers) 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Culture Series - Standing Up 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Culture Series - Valuing Diversity 1.0		# in Course: 2
	OPERATIONS	Aminah El-Burki
	OPERATIONS	Jeffrey Collura
Current Trends in Privacy 1.0		# in Course: 1
	OPERATIONS	Jeffrey Collura
Cyber Security - How to Stay Safe Online 2.0		# in Course: 1
	ADMINISTRATIVE	Joanna Cruz
Dealing with Stressful People 1.0		# in Course: 1
	OPERATIONS	Aaron Edison
De-stressing Your Inner and Outer World 1.0		# in Course: 1
	OPERATIONS	Aaron Edison
Developing Employees 1.0		# in Course: 1
	OPERATIONS	Kenneth O Terry
Developing Management Skills 2019		# in Course: 1
	OPERATIONS	Kenneth O Terry
Developing Resilience 2.0		# in Course: 1
	OPERATIONS	Kenneth O Terry
Directions of Communication in an Organization 1.0		# in Course: 1
	OPERATIONS	Kenneth O Terry
Driver Safety Awareness 1.0 (US)		# in Course: 2
	OPERATIONS	Kenneth O Terry
	OPERATIONS	Wade B Caccese
Effective Delegation 1.0		# in Course: 1
	OPERATIONS	Kenneth O Terry
Email Management and Ethics 1.0 (US)		# in Course: 2
	OPERATIONS	James Cavallo
	OPERATIONS	Kenneth O Terry
Embedding Organizational Culture 1.0		# in Course: 1
	OPERATIONS	Kenneth O Terry
Emotional Intelligence 2.0		# in Course: 1
	OPERATIONS	Kenneth O Terry
Employee Motivation - Job Dimensions 1.0		# in Course: 1
	OPERATIONS	Kenneth O Terry
Employee Motivation and Ethics 1.0		# in Course: 1
	OPERATIONS	Ralph Reppert
Employee Rights - Job Protection Rights in the U.S. 2.0		# in Course: 1
	OPERATIONS	Tina Amato
Excel 2013 Advanced 1.0		# in Course: 1

	OPERATIONS	Jonathan Freeman
Five Ways to Well-being 1.0		# in Course: 1
	OPERATIONS	Aaron Edison
Healthy Eating at Work 1.0		# in Course: 1
	OPERATIONS	Aaron Edison
Hiring Employees 1.0		# in Course: 1
	OPERATIONS	Ralph Reppert
Kick The Habit 1.0		# in Course: 1
	OPERATIONS	James Cavallo
Outlook 2013 Intermediate 1.0		# in Course: 1
	OPERATIONS	James Cavallo
Outlook 2016 Basic 1.0		# in Course: 1
	OPERATIONS	James Cavallo
Reducing Stress - Meditation and Visualization 1.0		# in Course: 1
	OPERATIONS	Aaron Edison
Reducing Stress - Techniques to Relax 1.0		# in Course: 1
	OPERATIONS	Aaron Edison
Reducing Stress Through Time Management 1.0		# in Course: 1
	OPERATIONS	Aaron Edison
Start Using Word 1.0		# in Course: 1
	OPERATIONS	James Cavallo
Understanding Conflict in the Workplace 1.0		# in Course: 1
	OPERATIONS	Sandra Hoagland
Word 2016 Basic 1.0		# in Course: 1
	OPERATIONS	James Cavallo
Total # of Courses: 87		Total # Trained: 160