DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MINUTES MEETING OF NOVEMBER 24, 2014

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE DAVID R. DEGEROLAMO Chairman

HONORABLE GEOFFREY S. STANLEY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE WILLIAM J. HODAS

HONORABLE YUKI MOORE LAURENTI

PENNSYLVANIA

HONORABLE GAETAN J. ALFANO
Vice Chairman

VACANT

HONORABLE JOSEPH ULIANA

Secretary-Treasurer

HONORABLE DANIEL GRACE

HONORABLE JACK MUEHLHAN

STANDING COMMITTEES

FINANCE, INSURANCE, MANAGEMENT OPERATIONS

PENNSYLVANIA: Alfano*, Muehlhan NEW JERSEY: Laurenti, ,Stanley

PROJECTS, PROPERTY AND EQUIPMENT

NEW JERSEY: DeGerolamo*, Van Vliet PENNSYLVANIA: Uliana, Grace

PROFESSIONAL SERVICES COMMITTEE

PENNSYLVANIA: Uliana*, Muehlhan NEW JERSEY: Laurenti, Van Vliet

PERSONNEL

NEW JERSEY: Stanley*, Hodas **PENNSYLVANIA:** Uliana, Grace

AUDIT COMMITTEE

PENNSYLVANIA: Alfano*, Uliana, NEW JERSEY: DeGerolamo, Stanley

ADMINISTRATIVE COMMITTEE

NEW JERSEY: Laurenti*, Stanley, PENNSYLVANIA: Muehlhan*,Grace Odessa Barkley, John Anderson, Sean McNeeley

*Chairman of Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION RECAPITULATION OF COMMITTEE MEMBERSHIP

DeGerolamo	(1) (2) (3)	Ex-Officio of all Committees Projects Property and Equipment Committee* Audit Committee
Alfano	(1) (2)	Finance, Insurance, Management Operations Committee* Audit Committee*
Grace	(1) (2) (3)	Projects, Property and Equipment Committee Personnel Committee Administrative Committee*
Hodas	(1)	Personnel Committee
Laurenti	(1) (2) (4)	Finance, Insurance, Management Operations Committee Professional Services Committee Administrative Committee*
Muehlhan	(1) (2) (3)	Finance, Insurance Management and Operations Committee Professional Services Committee Administrative Committee
Stanley	(1) (2) (3) (4)	Finance, Insurance Management and Operations Committee Personnel Committee* Administrative Committee Audit Committee
Uliana	(1) (2) (3) (4)	Projects, Property and Equipment Committee Professional Services Committee* Personnel Audit Committee
Van Vliet	(1) (2)	Projects, Property and Equipment Committee Professional Services

VACANT

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

TRANSYSTEMS CONSULTING ENGINEERS
Paramus, New Jersey

LEGAL COUNSEL

STRADLEY, RONON, STEVENS & YOUNG Philadelphia, Pennsylvania FLORIO, PERRUCCI, STEINHARDT & FADER Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STEVENS & LEE Philadelphia, Pennsylvania WOLFF AND SAMSON West Orange, New Jersey

AUDITOR

BOWMAN & COMPANY Voorhees, New Jersey

FINANCIAL ADVISOR

NW FINANCIAL GROUP Jersey City, New Jersey

COMMUNICATIONS CONSULTANT

INVESTMENT ADVISOR

BRABENDER COX Pittsburg, Pennsylvania PFM BANK Pennsylvania

Revised 2012

ORGANIZATION CHART



Executive Director

Joseph J. Resta

Chief Administrative

Deputy Executive Director

Chief Engineer Roy Little

of Communications Joseph Donnelly

Arnold Conoline

Officer

Deputy Executive Director of Operations Sean Hill

Chief Financial Officer Sean P. McNeeley District Superintendents

Comptroller Stephen Cathcart

LeVar Talley, D I James Shelly, D II Jeanne Clark, D III

Director of Human Resources Joanna M. Cruz

Director of Community Affairs Richard McClellan

Assistant Chief Engineer Kevin Skeels

Director of Purchasing David Burd

Director of Plants & Facilities Lendell Jones

Director of E-ZPass Yvonne Kushner

Director of Security Safety

and Training James P. Stettner

Contract Compliance Director Julio Guirdy

Director of Electronic Security Surveillance Matthew Hartigan

Director of Information Technology Mary Jane Hansen

Delaware River Joint Toll Bridge Commission

Meeting of November 24, 2014

INDEX TO MINUTES

		PA	GE	
1.	Call to Order			1
2.	Appearances	1	-	2
3.	Roll Call			2
4.	Welcome Remarks of Chairman			2
5.	Introduce any Comments from the Public			2
6.	Executive Director's Report	2	-	4
7.	Approval of Minutes for Commission Meeting held October 27, 2014			4
8.	Approval of Operations Report for the Month October 2014			4
9.	Approval of 2015 Committee Meeting Schedule			5
10.	Approval of 2015 Commission Meeting Schedule			5
11.	Engage Auditors for 2014 Audit – Zelenkofske Axelrod	5	-	6
12.	Terminate Contract with Electronic Transaction Consultants (ETC) and Continue Collection Services with LAW Enforcement System, LLC A Duncan Solutions Company			6
13.	Approval of Retiree Health Benefits-Thomas Thurman-Bridge Officer-Riegelsville Toll Supported Bridge	6	_	7
16.	Approval for Payment of Invoice Stradley Ronon, PA Legal Counsel			7

Meeting of November 24, 2014

<i>17.</i>	Approval for Payment of Invoice			
	Florio, Perrucci, Steinhardt and			
	Fader, NJ Legal Counsel	7	-	8
18.	Approval for Payment of Invoice,			
	Stevens and Lee, PA Labor			
	Counsel			8
18.	Approval for Payment of Invoice,			
	Wolff & Samson, NJ Labor Counsel	8	-	9
19.	Approval for Payment of Invoice			
	NW Financial Group, LLC			9
20.	Proclamation of the Commissioners-Thomas Mugavero			
	Bridge Officer-Northampton Street Toll Supported			
	Bridge	9	-	11
21.	Invite any Comments from Public			11
	•			
22.	Scheduling of the December 22, 2014 Annual Meeting			11
23.	Adjournment			11

Meeting of November 24, 2014

CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, November 24, 2014 at 10:40 a.m. pursuant to notice properly forwarded to each member in compliance with the bylaws. David DeGerolamo, Chairman, presided at this Meeting. The Commission met in Executive Session to discuss legal and personnel matters prior to this meeting.

APPEARANCES

COMMISSION MEMBERS:

Hon. Gaetan Alfano (Pennsylvania) (Via Conference Call)

Hon. David DeGerolamo (New Jersey)

Hon. Daniel Grace (Pennsylvania)

Hon. Yuki Moore Laurenti (New Jersey)

Hon. Jack Muehlhan (Pennsylvania)

Hon. Garrett Van Vliet (New Jersey)

Hon. Geoffrey S. Stanley (New Jersey)

Hon. Joseph Uliana (Pennsylvania)

COMMISSION MEMBER ABSENT

Hon. William Hodas (New Jersey)

COMMISSION GENERAL COUNSEL:

Jonathon Bloom, Stradley, Ronon, Stevens & Young Pennsylvania Douglas Steinhardt, Florio, Perrucci, Steinhardt & Fader, New Jersey

COMMISSION LABOR COUNSEL:

William Payne, Stevens and Lee, Pennsylvania John Casey, Wolff and Samson

GOVERNORS REPRESENTATIVES:

Michael Collins, NJ Authorities Unit Catharine Thurston, PA Governors Office

REPRESENTING THE COMMISSION'S COMMUNICATIONS CONSULTANTS: BRABENDER COX

Ethan Vickers, Brabender Cox

Meeting of November 24, 2014

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director

Sean Hill, Deputy Executive Director of Operations

Roy Little, Chief Engineer

Joseph Donnelly, Deputy Executive Director of Communications

Arnold Conoline, Chief Administrative Officer

Sean McNeeley, Chief Financial Officer

Wendy Reading, Administrative Services Director/ Assistant Secretary Treasurer to the

Commission

Joanna Cruz, Director of Human Resources

Stephen Cathcart, Comptroller

Julio Guridy, Director of Contract Compliance

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and four members present from the State of New Jersey.

WELCOMING REMARKS OF CHAIRMAN

Chairman DeGerolamo welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman DeGerolamo addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. He then reported that there were no public present at today's meeting

EXECUTIVE DIRECTOR'S REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

"Thank you, Mr. Chairman. Today is a bit of an anomaly, but the near-record low temperatures of the past couple weeks have affected the Commission in a number of ways. First and foremost, the protracted cold has hampered completion of the Easton-Phillipsburg Toll Bridge Rehabilitation Project's 2014 work stage. This unfortunate development means that we will not be able to lift the project's remaining round-the-clock traffic restrictions before Thanksgiving. Construction activities had progressed so far ahead of schedule in October that it looked like all lane and ramp closures might be lifted before the upcoming holiday weekend, but the severe cold of the past couple weeks has hampered our ability to progress with

Meeting of November 24, 2014

the work as anticipated. December 4th is now the new target date for ending the project's remaining 24/7 travel restrictions. This revised date is still ahead of the original schedule, and it should be achievable – weather permitting.

"When the project's remaining travel restrictions get lifted, we intend to affix banners to the bridge's entrance portals thanking the driving public for their patience during the major construction phases. Various project tasks still need to be performed into the spring of 2015, but none of these will require further uninterrupted lane and ramp closures.

"The recent cold snap impacted more than the Commission's capital program. Our maintenance crews have already been called into service this month for two road-salting events and for pre-freeze roadway brining. These early cold-weather response calls did not catch anyone off guard. The Commission has been in preparation mode ever since last winter's brutal cold, successive snowfalls and salt shortages came to an end.

"Our purchasing department has worked with the three districts to secure delivery of all needed parts and materials. Road salt and magnesium chloride supplies are filled to the brim. Equipment and vehicle repairs have been made. Most importantly, our maintenance crews – the guts of any winter storm response – are at the ready.

"The early engagement of winter conditions has yielded a notable dividend: it has put our new snow operations reporting system to the test. The new procedure calls for reporting of road and air temperatures in addition to precipitation conditions and the response status of maintenance crews. The expanded reports are being compiled by our ESS monitors, ensuring improved interaction between agency personnel and the meteorologists at our weather consulting service on an as needed basis.

"Turning to today's agenda, we have prepared a proclamation of commendation for one of our bridge officers, Thomas Mugavero, who thwarted an apparent suicide attempt at the Northampton Street Bridge in October. I will leave it to the Chairman to detail how Mr. Mugavero's quick and decisive intervention prevented a potential tragedy. What I want to single out is how Mr. Mugavero's life-saving actions reflect the commitment and effort Commission employees display in the performance of their respective jobs on a daily basis. Whether it is a bridge officer enforcing the weight-limits on a century-old truss bridge, maintenance crews working through the early morning hours to plow and salt a highway bridge, or one of our toll-booth attendants about whom we regularly receive positive customer comments for providing friendly and helpful service. These men and women repeatedly rise to the occasion despite being denied raises for the past four years.

Meeting of November 24, 2014

"Today, we honor Thomas Mugavero's extraordinary conduct in the performance of his duties. He is the third employee to be recognized this year alone for taking life-saving actions at one of our facilities. As such, he is a testament to the commitment and dedication our employees display every day. He underscores why we should do better on their behalf, compensating them in a manner that respects their integrity and their effort.

"I wish everyone the safest of Thanksgivings. Mr. Chairman, that concludes my report."

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD OCTOBER 27, 2014

R: 2658-11-14- ADM-01-11-14

Chairman DeGerolamo addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held October 27, 2014.

At the conclusion of the review, Commissioner Muehlhan moved and Commissioner Stanley seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, that the Minutes of the Regular Commission Meeting held on October 27, 2014 be and the same hereby are approved."

Chairman DeGerolamo then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF OCTOBER, 2014

R: 2659-11-14- ADM-02-11-14

Chairman DeGerolamo addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Muehlhan moved and Commissioner Stanley seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, that the Operations Report, which reflects Commission activity for the month of October are hereby approved."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

Meeting of November 24, 2014

APPROVAL OF 2015 COMMITTEE MEETING SCHEDULE

R: 2660-11-14- ADM-03-11-14

Chairman DeGerolamo addressed the meeting and asked the Commission Members if, after there review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, that the Commission via this resolution approves the 2015 Committee Meeting Schedule."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF 2015 COMMISSION MEETING SCHEDULE

R-2661-11-14 -ADM-04-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November 2014, that the Commission via this resolution approves the 2015 Commission Meeting Schedule."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

ENGAGE AUDITORS FOR 2014 AUDIT-ZELENKOFSKE AXELROD

R: 2662-11-14- PROF-01-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Uliana moved and Commissioner Stanley seconded the adoption of the following Resolution:

Meeting of November 24, 2014

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, via the resolution, that the Commission authorizes the Executive Director to engage Zelenkofske Axelrod LLC, to perform a financial audit for the 2014 financial year at a fee of \$42,750.00"

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

TERMINATE CONTRACT WITH ELECTRONIC TRANSACTION CONSULTANTS (ETC)-CONTINUE COLLECTION SERVICES WITH LAW ENFORCEMENT SYSTEMS, LLC A DUNCAN SOLUTIONS COMPANY

R: 2663-11-14- PROF-02-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, via the resolution, authorizes the Executive Director to terminate the contract with Electronic Transaction Consultants (ETC) and continue collection services with Law Enforcement Systems, LLC, a Duncan Solutions Company; and

"RESOLVED, Identify E-Z Pass Operation as the source of funds; and

"RESOLVED, The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF RETIREE HEALTH BENEFITS-THOMAS THURMAN-BRIDGE OFFICER-RIEGELSVILLE TOLL SUPPORTED BRIDGE

R: 2664-11-14- PER-01-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, via the resolution, that subject to applicable practices

Meeting of November 24, 2014

and procedures, the Commission approves the provision of retirement benefits to Thomas Thurman who is to retire on February 28, 2015."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE STRADLEY RONON, PA LEGAL COUNSEL

R: 2665-11-14- ACCT -01-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, via this Resolution authorizing payment of invoices #10342726, #10342728, #10342729, #10342726 and #10342730 in the total amount of \$13,327.97 for Professional Services Rendered to Stradley Ronon, PA Legal Counsel.; and

"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE FLORIO, PERRUCCI, STEINHARDT AND FADER, NJ LEGAL COUNSEL

R: 2666-11-14- ACCT -02-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, via this Resolution authorizing payment of invoices, number invoices # 99808, # 99688,# 99391,# 99809, # 99389, and #99392, in the total amount due of \$ 9,437.68 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Fader, NJ Legal Counsel.; and

Meeting of November 24, 2014

"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE STEVENS & LEE, PA LABOR COUNSEL

R: 2667-11-14- ACCT -03-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, via this Resolution, and authorizes payment of invoice #427133 and #427135 in the total amount due of \$5,267.00 for Professional Services Rendered;

"RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE WOLFF & SAMSON, NJ LABOR COUNSEL

R: 2668-11-14- ACCT -04-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

Chairman DeGerolamo then addressed the meeting and requested to be recorded as recusing himself from this vote.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, via this Resolution authorizing payment of invoice number # 305363 and #305362 in the total amount due of \$1,740.00 for professional services rendered to Wolff and Samson, New Jersey Labor Counsel;

Meeting of November 24, 2014

"RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was adopted

APPROVAL FOR PAYMENT OF INVOICE NW FINANCIAL GROUP, LLC

R: 2669-11-14- ACCT -05-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

Chairman DeGerolamo then addressed the meeting and requested to be recorded as abstaining from this vote.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of November, 2014, via this Resolution authorizing payment of invoice number # 20881, # 20897, # 20946, and #21048 in the total amount due of \$ 25,728.75 for professional services rendered to NW Financial; and

"RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was adopted

PROCLAMATION OF THE COMMISSIONERS- THOMAS MUGAVERO-BRIDGE OFFICER-NORTHAMPTON STREET TOLL SUPPORTED BRIDGE

R: 2670-11-14- ADM -03-11-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Muehlhan moved and Commissioner Grace seconded the adoption of the following Resolution:

"WHEREAS, the Delaware River Joint Toll Bridge Commission is a bistate transportation agency with a network of 20 bridges linking the states of New Jersey and Pennsylvania; and

Meeting of November 24, 2014

- **"WHEREAS**, the Commission employs roughly 350 full-time employees to operate, maintain, and protect its system of transportation facilities; and
- **"WHEREAS**, District II Bridge Officer Thomas Mugavero began employment at the Commission on December 7, 1981; and
- **"WHEREAS**, Officer Mugavero was stationed at the Northampton Street Bridge on the morning of October 7, 2014 when he and a colleague Bridge Officer Leonard Ringhoff noticed a pedestrian behaving unusually; and
- "WHEREAS, the despondent pedestrian initiated an apparent attempted suicide by climbing onto the bridge's downstream walkway railing; and
- "WHEREAS, Officer Mugavero recognized that a jump from the bridge could be fatal due to the river's atypical low-water level; and
- "WHEREAS, he subsequently decided to intervene after the man did not dismount the railing after repeated requests; and
- "WHEREAS, Officer Mugavero ran to mid-span where he lunged at the individual, firmly grasped his lower torso, and proceeded to pull him safely onto the walkway; and
- "WHEREAS, Officer Mugavero was solely focused on preventing imminent serious injury or death without concern for his own safety and wellbeing; and
- "WHEREAS, he and Officer Leonard Ringhoff restrained the individual until police arrived; and
- "WHEREAS, Officer Mugavero's quick response exemplified the Commission's overriding public safety mission; and
- "WHEREAS, his life-saving effort on behalf of another individual was fully in keeping with the Commission's highest standards of service; now, therefore,
- **'BE IT RESOLVED,** by the Delaware River Joint Toll Bridge Commission assembled for a Meeting at New Hope, Pennsylvania this 24th day of November 2014: That this Commission hereby recognizes Thomas Mugavero, commends his selfless actions to prevent a tragic incident and save the life of a fellow human being; and
- "BE IT FURTHER RESOLVED, That this Proclamation be included in the Minutes of this Meeting, a copy be placed in Bridge Office Mugavero's personnel file, and a duly authenticated ceremonal copy be transmitted to Bridge Officer Thomas Mugavero.
- Chairman DeGerolamo addressed the meeting requested that it be on the record that all Commission Members applauded Officer Mugavero's action, in his absence so it can become an

Meeting of November 24, 2014

official part of the minutes of this meeting. He then requested invited questions on the Resolution. He then requested No questions were presented and the Resolution was unanimously adopted

INVITE ANY COMMENTS FROM PUBLIC

Chairman DeGerolamo addressed the meeting and invited any comments from the Public.

SCHEDULING OF THE DECEMBER 22, 2014 MEETING

Chairman DeGerolamo addressed the Meeting and stated that the Commission's next meeting will be held December 22, 2014.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

ADJOURNMENT

Chairman DeGerolamo invited a motion for Adjournment.

Commissioner Muehlhan then moved that the Meeting be adjourned and Commissioner Van Vliet seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:55 a.m., Monday, November 24, 2014.

Prepared and submitted by:

WENDY VADOLA READING

Assistant Secretary Treasurer to the Commission

Approved by:

JOSEPH J. RESTA Executive Director

Meeting of November 24th, 2014

FINANCE

The following pages reflect a report on those items assigned to the Finance, Insurance and Management Committee.

Each item is reported separately and page numbered accordingly hereunder.

Meeting of November 24, 2014

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Accounting	Status of Cash Balances at October 31, 2014	1
Accounting	Status of Bond Retirement at October 31, 2014	2
Accounting	Status of Investments at October 31, 2014	3–6
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of October 2014 Compared with Month of October 2013	7-20
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period October 1, 2014 through October 31, 2014	21-33
Accounting	Statement of Revenue and Expenses: Ten Months Period ending October 31, 2014	34

Meeting of November 24, 2014

There follows Cash Balances of the Commission at October 31, 2014 for the information and review of the Members:

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

TOTAL	\$ 10,937,	764
Insurance Clearing Account	450,	000
Payroll Fund	50,	402
Revenue Fund	10,437,	362

CASH DEPOSIT GUARANTEES

Wells Fargo Bank PA

PA ACT 72

FULL BALANCE

11/5/2014 2:22 PM

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 24, 2014

STATUS OF BRIDGE SYSTEM REVENUE BONDS at OCTOBER 31, 2014

	SERIES 2005A	005A		SERIES 2007A	7A		SERIES 2007B	7B	σ ₂	SERIES 2012A	ZA.		SERIES 2012B	~	ŗ	Total
	Yield Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal 1	Maturities & Calls	Yeld	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2003	N/A A/N			N/A A/A			N/A A/A		in the second						MARINE STATES	
	2.35% \$ 330,000	330,000		N/A			Z/A		Mess			Ma n			Messa	
				A/N			N/A		Stran-		355135					•
	2,76% 930,000	930,000		N/A			N/A								in the same of	•
			3.53% \$	\$ 470,000 \$			s 3,350,000 s		Elim							•
		1,005,000	3.53%	1,615,000	1,615,000	4,23%	3,350,000	3,350,000	965×1-0		Henry					r
			3.53%	1,410,000	1,410,000	4,23%	3,650,000	3,650,000								t
	_		3.54%	1,545,000	1,545,000	4.23%	3,850,000	3,850,000	Albert.		Water					•
	_	_	3.56%	1,670,000	1,670,000	4.23%	3,950,000	3,950,000	inter-		Weise	<i>10020</i>				
7/1/2013 3.0	3.66% 1,210,000	1,210,000	3.58%	1,660,000	1,660,000	4,23%	4,200,000	4,200,000	0,35%	4,435,000	4,435,000	0.60%	3,430,000	3,430,000		
			3.0270	000,000	1,450,000	4.45%	4.450.000	4,350,000		NA		1,017e	3,300,000	ono'one's	2 2 7 60 /	000 220 1/1
		1415 000	3,00%	1,520,000		4 23%	4,430,000		0.85%	1 030 000		1.50%	3 440 000		3.77%	15.155.000
		•	2000	1,000,000		1000	4,600,000		200.5	000,000,1		1.017	2,440,000		70000	15 055 000
			2.007	7,000,000		7000	4,220,000		1 3207	1,000,000	***************************************	1,01/2	3 560 000		2 20%	16 510 000
			3.06%	2 135 000		4 2 3%	5.450.000		161%	1,100,000		4.10/a	N/A		3 62%	13 565 000
			4.03%	2,275,000		4.23%	5,650,000		1.90%	1,195,000			N/A		3.97%	14,225,000
	4.14% 1,825,000		4.08%	2,260,000		4.23%	5,950,000		2.14%	6,825,000			N/A		3.26%	15,035,000
		,	4.12%	2,400,000		4.23%	6,250,000		2.33%	4,000,000			N/A		3.61%	12,650,000
7/1/2022									2.33%	3,165,000		550550	N/A		2,33%	3,165,000
			4.17%	2,490,000		4.23%	6,550,000		2.50%	7,445,000		esto.	N/A		3.44%	16,485,000
			4.21%	2,640,000		4.23%	6,800,000		2.60%	7,815,000			N/A		3.49%	17,255,000
		2,235,000	4.25%	2,710,000		4.23%	7,150,000		2.67%	8,205,000		STACK!	N/A		3.52%	18,065,000
	4.67% 2,345,000		4.27%	2,855,000		4.23%	7,450,000		2.73%	5,000,000			N/A		3.75%	15,305,000
									3.01%	3,620,000		est income	N/A		3.01%	3,620,000
	4.67% 2,450,000	2,450,000	4.30%	2,925,000		4.23%	7,800,000		3.06%	7,015,000	1,210,000	tores	A/A		3.83%	16,530,000
									3.12%	2,000,000		STATE OF THE PARTY	N/A		3.12%	2,000,000
7/1/2028 4.0	4.6/% 2,560,000	2,560,000	4.35%	3,050,000		4.23%	8,200,000		3.17%	1245,000			K/N		2.17%	13 005 000
8			4.33%	3,200,000		4.23%	8,550,000		2,21%	1,545,000			N/A		4.1.3%	13,053,000
7/1/2030 4.0	4,6/% 2,795,000		4.55%	3,375,000		4.23%	8,900,000		2/7	1,585,000			K/N		4.10%	12,000,000
7/1/2037	A/N		4.30%	3 595 000	3 595 000	4.73%	9 800 000		2011ear-	V /2		ES:SE	N/A		4.23%	9.800.000
7/1/2033	N/N		4.39%	14,000,000	14,000,000		N/A		nyaw.	Z,A		****	N/A			
7/1/2034	N/A		4.39%	14,700,000	14,310,000		N/A		&Mess-	N/A			N/A		4.39%	390,000
7/1/2035	N/A		4.39%	15,435,000			N/A		Ollean	N/A		500000	N/A		4.39%	15,435,000
7/1/2036	A/N		4.60%	16,205,000			N/A		D1500-00-0	Ϋ́Z,		696M	N/A		4.60%	16,205,000
//1/2037	N/A	sæ T	4.50%	16,935,000			N/A			N/A			N/A		4.0070	10,555,000
	23 645 000	\$ 44.420.000	6	\$ 134 170 000 6	ξ		000 002 96 3 000 000 021 3	26 700 000	inimus.	S 77 145 000 S 5 645 000	S 5 645 000	4	000 665 000 \$ 6.790.000	8 6.790.000		\$ 329.345.000
	- 11		2	- 11	41,142,000		a anninantari d	70', 00', 00', 10', 10', 10', 10', 10', 1		- 11	*					

Footnote: 2012 Series Bonds Refunded remaining balance of 2003 A Series and \$30,795,000 of the 2005 A Series Bonds.



Delaware River Joint TBC Purchases Report Sorted by Fund - Maturity Date October 1, 2014 - October 31, 2014

21,974,216.41				0.00	21,972,258.34			22,000,000.00	Total Purchases			
1,999,767.78				0.00	1,999,633.33			2,000,000.00	Subtotal			
1,999,767.78	0.110	0.110 12/09/2014	0.110		1,999,633.33	2,000,000.00 10/10/2014 12/09 - At Maturity	10/10/2014	2,000,000.00	ACP GS	06CF07	10331	3773E3M95
											nd 2007	Construction Fund 2007
19,974,448.63				0.00	19,972,625.01			20,000,000.00	Subtotal			
4,992,133.34	0.243	06/25/2015	0.240		4,991,566.67	5,000,000.00 10/15/2014 06/25 - At Maturity	10/15/2014	5,000,000.00	ACP BOFA	OIGRE	10332	191221BTR0
4,991,586.11	0.264	06/22/2015	0.260		4,991,225.00	5,000,000.00 10/22/2014 06/22 - At Maturity	10/22/2014	5,000,000.00	ACP TOYOTA	01GRF	10333	8923A1TN1
4,992,972.23	0.223	06/19/2015	0.220		4,992,666.67	5,000,000.00 10/22/2014 06/19 - At Maturity	10/22/2014	5,000,000.00	ACP GECORP	01GRF	10334	36959JTK9
4,997,756.95	0.170	02/04/2015	0.170		4,997,166.67	5,000,000.00 10/07/2014 02/04 - At Maturity	10/07/2014	5,000,000.00	ACP CREDSU	01GRF	10330	67983UP49
											Fund	General Reserve Fund
Ending Book Value	WTY	Maturity	Rate at rchase	Accrued Interest Rate at at Purchase	Principal Purchased	Date Payment Periods	Original Purchase Par Value Date	Original Par Value	Sec. Type Issuer	Fund	Investment #	CUSIP



Delaware River Joint TBC Investment Classification Sorted by Fund - Maturity Date October 31, 2014

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	Ma YTM	Maturity Ma Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund	Fund											
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	1,222,148.19	0.006	100	1,000.0	100,000 10/31/2014	1,222,148.19	1,222,148.19	1,222,148.19
				Subtotal	1,222,148.19	0.006				1,222,148.19	1,222,148.19	1,222,148.19
General Reserve Fund	bund exist											
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	10,295,461.55	900'0	100	100.000	10/31/2014	10,295,461.55	10,295,461.55	10,295,461.55
PAINVEST	10050	01GRF	PA Invest	Amort	5,077,585,17	0.050	100	100.000	10/31/2014	5,077,585.17	5,077,585.17	5,077,585.17
912828DC1	10296	01GRF	U.S. Treasury	Fair	5,000,000.00	0.190 11/1	11/15/2014 100	100.139 1	10/31/2014	5,006,950.00	5,007,760.53	5,006,950.00
31398AZV7	10190	OIGRE	Federal National Mtg Assn	Fair	1,780,000.00	0.760 11/20/2014		100.120 1	10/31/2014	1,782,136.00	1,781,727.44	1,782,136.00
31398AZV7	10199	OIGRE	Federal National Mtg Assn	Fair	2,800,000.00	0.667 11/20/2014		100.120 1	10/31/2014	2,803,360.00	2,802,858.40	2,803,360.00
912828RV4	10261	OIGRE	U.S. Treasury	Fair	3,500,000.00	0.258 12/15/2014		100,027	10/31/2014	3,500,945.00	3,499,967.48	3,500,945.00
3135G0FY4	10219	OIGRE	Federal National Mtg Assn	Fair	4,500,000.00	0.432 12/19	12/19/2014 10(1 060,001	10/31/2014	4,504,050.00	4,501,893.90	4,504,050.00
3135G0FY4	10268	OIGRE	Federal National Mtg Assn	Fair	10,000,000,00	0.287 12/19	12/19/2014 100	100,001	10/31/2014	10,009,000.00	10,006,151.81	10,009,000.00
912828ME7	10298	01GRF	U.S. Treasury	Fair	5,000,000.00	0.211 12/31/2014		100,406 1	10/31/2014	5,020,300.00	5,019,759.18	5,020,300.00
7562E1NP5	10324	01GRF	JP Morgan chase & Co CP	Fair	5,000,000.00	0.160 01/23	01/23/2015 99	99,945 1	10/31/2014	4,997,266.67	4,998,155.56	4,997,266.67
67983UP49	10330	OIGRE	Credit Suisse 355	Fair	5,000,000.00	0.170 02/04/2015		99.943 1	10/31/2014	4,997,166.65	4,997,756.95	4,997,166.65
36959JQP1	10322	OIGRE	General Elec Cap Corp	Fair	5,000,000.00	0.200 03/23/2015		99.898	10/31/2014	4,994,944.44	4,996,055.55	4,994,944.44
31359MA45	10220	01GRF	Federal National Mtg Assn	Fair	3,485,000.00	0.495 04/15	04/15/2015 10:	102.185 1	10/31/2014	3,561,147.25	3,555,851.17	3,561,147.25
89233HSK1	10323	OIGRE	TOYOTA Motor Credit CP	Fair	5,000,000.00	0.242 05/19/2015		99.840 1	10/31/2014	4,992,033.33	4,993,366.66	4,992,033.33
69349KT83	10325	OIGRE	JP Morgan chase & Co CP	Fair	5,000,000.00	0.283 06/08/2015		1 867.66	10/31/2014	4,989,927.78	4,991,483.34	4,989,927.78
36959JTK9	10334	OIGRE	General Elec Cap Corp	Fair	5,000,000.00	0.223 06/19/2015		99.853 1	10/31/2014	4,992,666.67	4,992,972.23	4,992,666.67
8923A1TN1	10333	OIGRE	TOYOTA Motor Credit CP	Fair	5,000,000.00	0.263 06/22/2015		99.824 1	10/31/2014	4,991,225.00	4,991,586.11	4,991,225.00
191221BTR0	10332	01GRF	Bank of America	Fair	5,000,000.00	0.243 06/25/2015		99.831	10/31/2014	4,991,566,67	4,992,133.34	4,991,566.67
912828NL0	10221	01GRF	U.S. Treasury	Fair	6,000,000.00	0.508 06/30/2015	-	101.149 1	10/31/2014	6,068,940.00	6,053,648.14	6,068,940.00
912828NP1	10308	01GRF	Federal Home Loan Bank	Fair	3,880,000.00	0.261 07/31/2015		101.203 1	10/31/2014	3,926,676.40	3,923,011.18	3,926,676.40
31338V81	10297	OIGRE	Federal Home Loan Bank	Fair	7,500,000.00	0.401 08/28/2015		100.189 1	0/31/2014	7,514,175.00	7,498,345,46	7,514,175.00
313383V81	10306	01GRF	Federal Home Loan Bank	Fair	9,980,000.00	0.301 08/28/2015		100.189 1	0/31/2014	9,998,862.20	9,986,007.56	9,998,862.20
912828NZ9	10312	OIGRE	Federal Home Loan Bank	Fair	4,000,000.00	0.234 09/30	09/30/2015 10	101.008 1	10/31/2014	4,040,320.00	4,036,953.52	4,040,320.00
912828PE4	10299	OIGRE	U.S. Treasury	Fair	5,000,000.00	0.419 10/3	10/31/2015 10	101.086 1	0/31/2014	5,054,300.00	5,041,182.90	5,054,300.00
912828PJ3	10317	OIGRE	Federal Home Loan Bank	Fair	10,000,000,00	0.273 11/30	11/30/2015 10	101,281	0/31/2014	10,128,100.00	10,118,533.58	10,128,100.00
3130A0GK0	10305	01GRF	Federal Home Loan Bank	Fair	10,000,000.00	0.407 12/30	12/30/2015 100	100.170 1	0/31/2014	10,017,000.00	9,996,217.36	10,017,000.00
3133EDWA6	10328	OIGRE	Federal Farm Credit Bank	Fair	6,000,000.00	0.345 01/26/2016		100.128 1	10/31/2014	6,007,680.00	5,998,887.50	6,007,680.00
3130A0SD3	10313	OIGRE	Federal Home Loan Bank	Fair	4,000,000.00	0.356 02/19/2016		100.146 1	10/31/2014	4,005,840.00	4,000,950.12	4,005,840.00

Portfolio DRJ AP IC (PRF_IC) 7.1.1 Report Ver. 7.3.2

Delaware River Joint TBC Investment Classification October 31, 2014

CUSIP	Investment #	Fund	Issuer	Investment Class	r Par Value	Maturity YTM Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund	rve Fund										E
912828QA1	10320	01GRF	Federal Home Loan Bank	Fair	5,015,000.00	0.381 03/31/2016	102.766	10/31/2014	5,153,714.90	5,146,694.37	5,153,714.90
912B2BQF0	10311	OIGRE	Federal Home Loan Bank	Fair	4,000,000.00	0.390 04/30/2016	102,469	10/31/2014	4,098,760.00	4,095,739.58	4,098,760.00
912828QP8	10309	01GRF	Federal Home Loan Bank	Fair	4,850,000.00	0.533 05/31/2016	102.188	10/31/2014	4,956,118.00	4,942,458.71	4,956,118.00
912828QX1	10321	OIGRE	Federal Home Loan Bank	Fair	3,900,000.00	0.512 07/31/2016	101.891	10/31/2014	3,973,749.00	3,966,856.89	3,973,749.00
				Subtotal	175,563,046.72	0.304			176,451,967.68	176,308,013.24	176,451,967.68
Operating Fund	pu			And the second s	- transferrence - Africa description representation			The state of the s			
38145C752	10108	010F	Goldman Sachs Ila Fed Port	Amort	200,802.28	0.006	100,000	10/31/2014	200,802.28	200,802.28	200,802.28
3135G0FY4	10289	010F	Federal National Mtg Assn	Fair	1,875,000.00	0.264 12/19/2014	100.090	10/31/2014	1,876,687.50	1,876,211.48	1,876,687.50
313381H24	10274	010F	Federal Home Loan Bank	Fair	1,975,000.00	0.300 01/16/2015	100.034	10/31/2014	1,975,671.50	1,974,794.21	1,975,671.50
				Subtotal	4,050,802.28	0.268			4,053,161.28	4,051,807.97	4,053,161.28
Reserve Mair	Reserve Maintenance Fund				ddd childion d dan a dd a channedd a dan llawn a'i an dd a channedd a can	skerrerrencommeterneterrerekentet volunrer-renchterrerekente	* days of the state of the stat				
38145C752	10106	O1RMF	Goldman Sachs Ita Fed Port	Amort	108,341.71	90000	100.000	10/31/2014	108,341.71	108,341.71	108,341.71
3135G0FY4	10291	01RMF	Federal National Mtg Assn	Fair	935,000.00	0.264 12/19/2014	100.090	10/31/2014	935,841.50	935,604.12	935,841.50
313381H24	10275	01RMF	Federal Home Loan Bank	Fair	1,085,000.00	0.300 01/16/2015	100.034	10/31/2014	1,085,368.90	1,084,886.95	1,085,368.90
5				Subtotal	2,128,341.71	0.269			2,129,552.11	2,128,832.78	2,129,552.11
Construction Fund 2005A	Fund 2005A										
38145C752	10112	05CF05	Goldman Sachs IIa Fed Port	Amort	0.02	0.006	100.000	100.000 10/31/2014	0.02	0.02	0.02
				Subtotal	0.02	0.006			0.02	0.02	0.02
Debt Service	Debt Service Reserve 2005A										
38145C752	10110	05DSRF05	Goldman Sachs Ila Fed Port	Amort	48,060.01	0.006	100.000	10/31/2014	48,060.01	48,060.01	48,060.01
3135G0SB0	10292	05DSRF05	Federal National Mtg Assn	Fair	1,490,000.00	0.478 12/21/2015	100.174	10/31/2014	1,492,592.60	1,488,249.78	1,492,592.60
3130A0SD3	10314	05DSRF05	Federal Home Loan Bank	Fair	1,445,000.00	0.356 02/19/2016	100.146	10/31/2014	1,447,109.70	1,445,343.23	1,447,109.70
				Subtotal	2,983,060.01	0.412			2,987,762.31	2,981,653.02	2,987,762.31
Construction Fund 2007	Fund 2007										
38145C752	10114	06CF07	Goldman Sachs IIa Fed Port	Amort	3,449,831.83	0.006	100,000	10/31/2014	3,449,831.83	3,449,831.83	3,449,831.83
59157ULH1	10327	06CF07	JP Morgan chase & Co CP	Fair	2,000,000.00	0.110 11/17/2014	99,983	10/31/2014	1,999,676.12	1,999,902.22	1,999,676.12
3773E3M95	10331	06CF07	Goldman Sachs Ila Fed Port	Fair	2,000,000.00	0.110 12/09/2014	99.981	10/31/2014	1,999,633.33	1,999,767.78	1,999,633.33
2082P3MC3	10326	06CF07	Bank of America	Fair	2,000,000.00	0.120 12/12/2014	99.974	10/31/2014	1,999,480.00	1,999,726.67	1,999,480.00
				Subtotal	9,449,831.83	0.074			9,448,621.28	9,449,228.50	9,448,621.28
				-							

Portfolio DRJ AP IC (PRF JC) 7.1.1 Report Ver. 7.3.2

Delaware River Joint TBC Investment Classification October 31, 2014

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	Ma YTM	Maturity Market Date Price	arket Price	Market Date	Market Value	Book Value	Reported Value
Clearing Fund 2012A	i 2012A		The state of the s									
38145C752	10294	06CLEAR:	06CLEAR12 Goldman Sachs !!a Fed Port	Amort	145,241.69	0.006	10	0.000	100.000 10/31/2014	145,241.69	145,241,69	145,241.69
				Subtotal	145,241.69	900'0				145,241.69	145,241.69	145,241.69
Debt Service	Debt Service Reserve Fund 12A	A	Halling Halling And Control of the C									
38145C752	10260	06DSRF12	06DSRF12A Goldman Sachs Ita Fed Port	Amort	40,728.26	0.006	<u>5</u>	1,000.1	100.000 10/31/2014	40,728.26	40,728.26	40,728.26
3135G0NV1	10264	06DSRF12	06DSRF12A Federal National Mtg Assn	Fair	2,845,000.00	0.368 09/28/2015 100.331 10/31/2014	1/2015 10	331 10	1/31/2014	2,854,416.95	2,848,382.96	2,854,416.95
:				Subtotal	2,885,728,26	0.362				2,895,145.21	2,889,111.22	2,895,145.21
Debt Service	Debt Service Reserve Fund 07A	A			Additional and the Additional Add							
38145C752	10111	06DSRF7	06DSRF7A Goldman Sachs IIa Fed Port	Amort	345,968.39	900'0	10	000.0	100.000 10/31/2014	345,968.39	345,968.39	345,968.39
3135G0SB0	10293	06DSRF74	06DSRF7A Federal National Mtg Assn	Fair	5,780,000.00	0.478 12/21/2015 100.174 10/31/2014	/2015 10(174 10	//31/2014	5,790,057.20	5,773,210,56	5,790,057.20
3130A0S D 3	10315	06DSRF7	06DSRF7A Federal Home Loan Bank	Fair	5,780,000.00	0.356 02/19/2016 100.146 10/31/2014	/2016 10(146 10	1/31/2014	5,788,438.80	5,781,372.93	5,788,438.80
			The state of the s	Subtotal	11,905,968.39	0.405				11,924,464.39	11,900,551.88	11,924,464.39
				Total 21	210,334,169.10	0,299				211,258,064.16	211,076,588.51	211,258,064.16

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of November 24, 2014 TOLL TRAFFIC AND REVENUE STATISTICS (October, 2014)

Summary: The Commission experienced an increase in total toll revenue for October 2014 in comparison to the October 2013 traffic and revenue statistics. Total toll traffic also reflected an increase for the month of October. This is the seventh consecutive month that toll traffic has reflected an increase. October is also the first month in 2014 where both YTD traffic and revenue were positive when compared to YTD 2013 totals.

Analysis of October 2014 / October 2013 toll revenue data comparison:

- An overall toll revenue increase of 3.84 percent was recorded at the Commission's seven toll bridges for the month.
- Commercial-vehicle toll revenue reflected a 4.97 percent increase.
- Passenger-vehicle toll revenue generated a 0.66 percent increase.

Analysis of October 2014 / October 2013 traffic data comparison:

- Total toll traffic increased by 86,902 vehicles, or 2.66 percent for the month.
- Commercial-vehicle traffic increased by 23,002 vehicles, or 4.95 percent.
- Passenger-vehicle toll traffic increased by 63,900 vehicles, or 2.28 percent.
- Total recorded westbound traffic at the 11 vehicular toll supported bridges for October 2014 decreased by 109,929 vehicles, or 3.86 percent as compared to October 2013. Average daily westbound traffic at these toll supported bridges for October 2014 was 88,310 vehicles as compared for 91,856 vehicles in October 2013.

Traffic analysis for 2014 YTD:

- Average daily toll traffic for the Commission's seven toll bridges for October 2014 was 108,294 total vehicles as compared to 105,491 total vehicles in October 2013. Total YTD toll traffic at these bridges is reflecting a 0.06% increase through October as compared to the same ten-month period in 2013. This is the first month in 2014 that total YTD toll traffic has reflected an increase.
- Recorded westbound traffic on the 11 toll supported bridges is reflecting a 1.57% decrease through the first ten months of 2014 as compared to the same period in 2013.

DISTRICT REVIEW:

District 1

Total toll traffic at Trenton-Morrisville (TM) for October 2014 reflected a 2.03 percent increase when compared to October 2013 as the result of the increases of 8,598 cars and 5,772 trucks. At New Hope-Lambertville (NHL), increases of 4,365 cars and 128 trucks combined to generate an increase in total toll traffic of 2.54 percent for October 2014 as compared to October 2013.

District II

The I-78 Toll Bridge generated an increase of 3.25 percent in total toll traffic for the month of October 2014 compared to October 2013 as the result of increases of 17,775 cars and 14,051 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the increase of 11,237 passenger vehicles and the decrease of 810 trucks produced a 2.48 percent increase in total toll traffic for October 2014. (It should be noted that the construction related to the Toll Bridge Rehabilitation Project at the Easton-Phillipsburg Toll Bridge has resulted in lane closures and the diversion of traffic to the I78 Toll Bridge).

District III

Portland-Columbia (PC) experienced a 2.53 percent increase in total toll traffic during October 2014 as a result of increases of 1,275 automobiles and 1,339 trucks as compared to October 2013. At the Delaware Water Gap (DWG) Toll Bridge, the increase of 13,904 passenger vehicles combined with the increase of 2,274 trucks to produce a 2.08 percent increase in total toll traffic for October 2014 as compared to October 2013. At Milford-Montague (MM), combined increases of 6,746 cars and 248 trucks generated an increase of 6.63 percent in total toll traffic for the month of October 2014.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of October, 2014 and October, 2013, and the year-to-date periods ending October 31, 2014 and October 31, 2013.

			E-ZP	ass PENET	RATION	RATES	
		OCt. 2014	OCT. 2013	Change in Monthly Percentage	YTD 2014	YTD 2013	Change in YTD Percentage
A N. Per . N.	Cars	64.27	63.05	1.22	62.65	61.94	0.71
All Toll Bridges	Trucks	83.21	81.45	1.76	82.61	81.03	1.58
Druges	Total	67.02	65.66	1.36	65.39	64.52	0.87
	Cars	62.18	61.24	0.94	60.65	60.20	0.45
Trenton - Morrisville	Trucks	90.08	87.90	2.18	89.17	87.96	1.21
WIOTI ISVINE	Total	64.32	63.12	1.20	62.70	62.11	0.59
	Cars	76.61	75.29	1.32	75.56	74.35	1.21
New Hope - Lambertville	Trucks	79.88	7.62	72.26	80.68	79.68	1.00
Lamberteme	Total	76.82	75.58	1.24	75.87	74.68	1.19
	Cars	66.02	64.11	1.91	63.59	62.49	1.10
I-78	Trucks	83.46	81.68	1.78	82.66	81.19	1.47
	Total	70.50	68.51	1.99	68.20	66.99	1.21
Easton -	Cars	66.51	65.69	0.82	65.24	64.97	0.27
Phillipsburg	Trucks	80.74	79.96	0.78	80.45	80.01	0.44
r minpsourg	Total	67.39	66.62	0.77	66.17	65.99	0.18
Portland -	Cars	58.74	56.81	1.93	58.03	56.66	1.37
Columbia	Trucks	78.67	75.71	2.96	79.00	77.86	1.14
Columbia	Total	60.24	57.96	2.28	59.40	57.98	1.42
Dolovio	Cars	61.87	60.67	1.20	60.50	59.76	0.74
Delaware	Trucks	80.88	79.40	1.48	80.63	78.63	2.00
Water Gap	Total	64.81	63.58	1.23	63.43	62.50	0.93
Milford	Cars	57.37	57.40	-0.03	57.54	57.46	0.08
Milford - Montague	Trucks	76.54	75.53	1.01	77.69	73.91	3.78
	Total	57.92	57.91	0.01	58.12	57.92	0.20

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER, 2014

MONTH OF OCTOBER 2013 31 DAYS	TOTAL NUMBER OF TOTAL SVENUE VEHICLES REVENUE
OCTOBER 2014 31 DAYS	OF TOTAL ES REVENUE
0	NUMBER OF VEHICLE CLASS VEHICLES
2014 2014 'S	TOTAL REVENUE VEH
304 DAYS	NUMBER OF VEHICLES
1, 2013 11, 2013 4YS	TOTAL REVENUE
JANUARY 1, 2013 OCTOBER 31, 2013 304 DAYS	NUMBER OF VEHICLES

4.97%

Trucks

1.13%

Trucks

NOTE: Several snow and ice events during 2014 resulted in decreases in both automobile and truck traffic in all three Districts.

^{*} Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

:- S	TOTAL REVENUE	660,053.50 (15,347.91) 644,705.59	125,624.85 87,584.40 102,945.80 318,612.00	4,672.80 137.20	639,576.85	1,284,282,44	2.03% 1.31% 11.59% 6.94% -0.16% 14.09%
MONTH OF OCTOBER 2013 31 DAYS	NUMBER OF VEHICLES	658,056 \$ 858,056 \$	19,437 7,354 6,547 16,258	201 5	49,802 \$	707,858 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
ጉ ነ014 ሰS	TOTAL REVENUE	698,623.00 (24,960.96) 643,662.04	130,700,05 96,255.60 136,076.80 362,530.00	3,900.00 256.00	729,718,45	1,373,380.49	Ration 1
MONTH OF OCTOBER 2014 31 DAYS	NUMBER OF VEHICLES	666,654 \$ 666,654 \$	20,234 8,080 8,626 18,461	164 9	55,574 \$	722,228 \$	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks 5-Axle Trucks	6-Axle Trucks 7-Axle Trucks Permits	TOTAL TRUCKS	12,440,682.52 TOTAL TOLL VEHICLES 40,923.30 DAILY AVERAGE	
JANUARY 1, 2014 OCTOBER 31, 2014 304 DAYS	TOTAL	6,320,972.00 (203,922.88) 6,117,049.12	1,202,991.40 837,938.40 1,127,518.40 3,117,280.00	35,419.20 2,486.00	6,323,633.40	12,440,682,52 40,923.30	
	NUMBER OF VEHICLES	6,304,547 \$ 6,304,547 \$	186,359 70,368 71,590 158,869	1,500	488,763 \$	6,793,310 \$ 22,346 \$	
JANUARY 1, 2013 OCTOBER 31, 2013 304 DAYS	TOTAL REVENUE	6,296,350.75 (168,949.51) 6,127,401.24	1,152,472.10 803,332.80 936,698.00 3,087,964.00	35,937.60 1,153.20	6,017,555.70	12,144,956.94 39,950.52	0.76% 0.43% 5.27% 2.43% -0.17% 5.09%
	NUMBER OF VEHICLES	6,277,836 \$	178,341 67,469 59,458 157,439	1,531 40	464,278 \$	6,742,114 \$ 22,178 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MONTH OF OCTOBER 2013 31 DAYS	TOTAL REVENUE	166,082.00 (5,153.05) 160,928.95	39,618,80 20,942,40 12,216,00 57,556,00 1,526,40	132,108.80 283,037.75	9,452.83 2,54% 2,65% 1,10% 2,70% 0,63% 5,22%
	NUMBER OF VEHICLES	164,936 \$	6,125 1,757 782 2,926 64	11,663 %	5,697 \$ Rate Change Traffic (toll) Autos Autos Revenue Autos
MONTH OF OCTOBER 2014 31 DAYS	TOTAL REVENUE	170,434.00 (8,488.36) 161,945.64	36,768.55 23,077.20 12,817.60 63,768.00 2,282.40		9,707.89 Rai Tra Rai A A A Tra A A Tra A Tra A Tra A Tra A Tra A Tra
	NUMBER OF VEHICLES	169,301 \$	5,682 1,934 826 3,241		.0.842 842
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axie Trucks 3-Axie Trucks 4-Axie Trucks 5-Axie Trucks	1,152,788.90 TOTAL TRUCKS 2,628,718.48 TOTAL TOLL VEHICLES	БАІСУ
JANUARY 1, 2014 OCTOBER 31, 2014 304 DAYS	TOTAL REVENUE	1,542,317.00 (68,388.42) 1,473,928.58	324,338.30 184,027.20 108,736.00 520,704.00 13,730.40	1,152,789,90	8,640.52
	NUMBER OF VEHICLES	1,532,663 \$	50,156 15,439 6,937 26,525 582	98,741 \$	8, 570 8
JANUARY 1, 2013 OCTOBER 31, 2013 304 DAYS	TOTAL REVENUE	1,521,942.25 (57,938.45) 1,464,003.80	340,887.30 190,489.20 110,686.40 482,020.00 11,083.20	1,136,296.10	8,553.62 1.21% 1.36% -1.05% 0.68% 1.45%
	NUMBER OF VEHICLES	1,512,025 \$	52,682 15,980 7,713 24,518 465	100,798 \$	5,305 \$ Rate Change Traffic (toll) Autos Trucks Revenue Autos

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

178 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MONTH OF OCTOBER 2013 31 DAYS	TOTAL REVENUE	739,763.75 (22,826.08) 716,937.67	146,727.75 143,293.20 221,433.60 3,689,998.00 147,087.20 20,390.40	4,378,910.15 5,095,847.82 164,382.19	3.25% 2.43% 5.73% 4.78% 0.61% 5.47%
	NUMBER OF VEHICLES	732,885 \$	22,768 12,146 14,879 188,324 6,327 727	245,171 \$ 978,056 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
MONTH OF OCTOBER 2014 31 DAYS	TOTAL REVENUE	757,748.00 (36,439.67) 721,308.33	153,355.15 151,028.40 309,200.00 3,824,500.00 158,632.80 21,655.20	4,616,371.55 5,339,679,88 172,247.74	Ra Tr C
	NUMBER OF VEHICLES	750,660 \$ 750,660 \$	23,808 12,787 19,812 195,208 6,816	259,222 \$ 1,009,882 \$ 32,577 \$	
	VEHICLE CLASS	Passenger Discounts ↑ TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks 5-Axle Trucks 6-Axle Trucks 7-Axle Trucks	40,908,485.10 TOTAL TRUCKS 47,886,025.22 TOTAL TOLL VEHICLES 157,454.03 DAILY AVERAGE	
JANUARY 1, 2014 OCTOBER 31, 2014 304 DAYS	TOTAL	7,254,546.50 (297,006.38) 6,957,540.12	1,380,450.50 1,357,616.40 2,289,812.80 34,375,132.00 1,317,929.80 187,543.60	40,908,485.10 47,866,025.22 157,454,03	
	NUMBER OF VEHICLES	7,196,346 \$ 7,196,346 \$	214,352 115,076 147,246 1,754,526 56,700 6,792	2,294,692 \$ 9,491,038 \$ 31,221 \$	
JANUARY 1, 2013 OCTOBER 31, 2013 304 DAYS	TOTAL REVENUE	7,085,182.25 (244,374.24) 6,840,808.01	1,340,979.50 1,363,038.00 2,062,824.00 33,398,088.00 1,316,685.60 194,580.80 51.24	39,676,247.14 46,517,055.15 153,016,63	2.59% 2.41% 3.16% 2.90% 1.71% 3.11%
	NUMBER OF VEHICLES	7,026,733 \$	208,263 115,618 132,800 1,704,099 56,639 7,036	2,224,457 \$ 9,251,190 \$ 30,432 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos

NOTE: Construction and lane closures at the Easton-Phillipsburg Toll Bridge are causing traffic diversion to the I78 Toll Bridge.

^{*} Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER, 2014

т 8 20	TOTAL REVENUE	395,372.00 (11,332.84) 384,039.16	74,443.20 40,191.60 50,080.00	180,995,00 3,396,00	349,106.80 733,145,96	23,649,87	2.48% 2.86% -2.95% -0.72% 1.46% -3.13%
MONTH OF OCTOBER 2013 31 DAYS	NUMBER OF VEHICLES	393,199 \$	11,530 3,384 3,159	9,207 145	27,425 \$ 420,624 \$	13,569 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
MONTH OF OCTOBER 2014 31 DAYS	TOTAL REVENUE	406,509.00 (16,850.56) 389,658,44	72,599.15 38,602.80 49,451.20	175,060.00 2,448.00 36.00	338,197.15 727,855.59	23,479.21	Rat Trange to the transfer of
	NUMBER OF VEHICLES	404,436 \$	11,2 <i>47</i> 3,252 3,114	8,898 103 1	26,615 \$ 431,051 \$	13,905 \$	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks	5-Axle Trucks 6-Axle Trucks 7-Axle Trucks Permits	3,242,436,80 TOTAL TRUCKS 6,965,489,56 TOTAL TOLL VEHICLES	DAILY AVERAGE	
JANUARY 1, 2014 OCTOBER 31, 2014 304 DAYS	TOTAL REVENUE	3,866,797.00 (143,744.24) 3,723,052.76	677,055.60 332,280.00 410,967.20	1,797,934,00 23,397.60 782.40	3,242,436,80 6,965,489.56 T	22,912.79	
	NUMBER OF VEHICLES	3,849,056 \$ 3,849,056 \$	104,940 28,013 25,873	91,366 986 25	251,203 \$ 4,100,259 \$	13,488 \$	
JANUARY 1, 2013 OCTOBER 31, 2013 304 DAYS	TOTAL REVENUE	4,060,735,75 (124,857,71) 3,935,878,04	725,653,60 410,371,20 531,299,20	2,192,559.00 32,001.60 796.80	3,892,681.40 7,828,559.44	25,751.84	-5.44% -4.78% -14.49% -11.02% -5.41%
	NUMBER OF VEHICLES	4,042,235 \$	112,393 34,613 33,599	111,752 1,376 28	293,761 \$ 4,335,996 \$	14,263 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

Note: Construction and lane closures are causing traffic diversion to the I78 Toll Bridge.

^{*} Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MONTH OF OCTOBER 2013 31 DAYS	TOTAL REVENUE	97,649.00 (3,465.90) 94,183.10	14,808.30 13,659.60 12,246.40	47,818.00 408.00	88,940.30	5,907.21	2.53% 1.32% 20.21% 11.27% 0.31%
	NUMBER OF VEHICLES	96,842 \$ 96,842 \$	2,284 1,142 768	2,416	6,627 \$	\$ 338	Rate Change Traffic (toll) Autos Trucks Revenue Autos
F 014 'S	TOTAL REVENUE	99,020.00 (4,542.94) 94,477.08	15,748.85 17,997.80 18.108.80	56,872.00 528.00 28.00	109,283.25	6,572.91	∝
MONTH OF OCTOBER 2014 31 DAYS	NUMBER OF VEHICLES	\$ 711,89 98,117 \$	2,430 1,506 1,134	2,873 22 1	7,966 \$	3,422 \$	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks	5-Axle Trucks 6-Axle Trucks 7-Axle Trucks Permits	885,758.25 TOTAL TRUCKS 1,783,792.13 TOTAL TOLL VEHICLES	DAILY AVERAGE	
JANUARY 1, 2014 OCTOBER 31, 2014 304 DAYS	TOTAL REVENUE	941,216.00 (43,182.12) 898,033.88	140,307,05 135,957.60 121,118.40	483,840.00 4,507.20 28.00	885,758.25	5,867.74	
	NUMBER OF VEHICLES	933,181 \$	21,670 11,387 7,595	24,438 189 1	65,280 \$	3,284 \$	
, 2013 1, 2013 YS	TOTAL REVENUE	951,568.75 (39,102.36) 912,466.39	136,284.85 111,655.20 159,166.40	443,960.00 5,726.40 28.00	856,820.85	5,820.02	-0.89% -1.17% 3.69% 0.82% -1.59%
JANUARY 1, 2013 OCTOBER 31, 2013 304 DAYS	NUMBER OF VEHICLES	944,195 \$ 944,195 \$	21;040 9,347 9,962	22,387 239 1	62,976 \$	3,313 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER, 2014

JANUARY 1, 2013 OCTOBER 31, 2013 304 DAYS	, 2013 I, 2013 YS	JANUARY 1, 2014 OCTOBER 31, 2014 304 DAYS	, 2014 1, 2014 \YS		MONTH OF OCTOBER 2014 31 DAYS	2014 YS	MONTH OF OCTOBER 2013 31 DAYS	лғ 2013 YS
	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
6,642.872 \$	6,686,554.50	6,592,267 \$	6,634,774.50	Passenger	\$ 080,129	675,544.00	657,176 \$	661,443.75
	(193,782.76)	,	(230,588.12)	Discounts *	•	(28,683.46)		(17,693.40)
6,642,872 \$	6,492,771.74	6,592,267 \$	6,404,186.38	TOTAL PASSENGER	671,080 \$	646,860.54	657,176 \$	643,750.35
122,685	789,434.75	120,268	774,770.10	2-Axle Trucks	12,557	80,911.35	12,191	78,506.35
73,058	863,035.20	72,177	652,015.60	3-Axfe Trucks	7,422	87,655.20	7,371	87,100.80
59,140	919,828.80	60,458	940,092.80	4-Axle Trucks	866'9	108,976.00	6,937	108,084.80
845,716	16,592,520.00	843,563	16,547,110.00	5-Axfe Trucks	83,368	1,831,300.00	91,410	1,793,452.00
27,281	636,760.80	24,264	563,947.20	6-Axle Trucks	2,644	61,224.00	2,799	65,140.80
	48,111.20	1,713	49,437.20	7-Axle Trucks	154	4,341.60	163	4,615,60
83	1,240.26	16	952.10	Permits	2	09.60		
1,129,564 \$	19,850,931.01	1,122,459 \$	19,728,325.00	TOTAL TRUCKS	123,145 \$	2,174,507.75	120,871 \$	2,136,900.35
7,772,436 \$	26,343,702.75.	7,714,726 \$		26,132,511.38 TOTAL TOLL VEHICLES	794,225 \$	2,821,368.29	778,047 \$	2,780,650.70
25,567 \$	86,656.92	25,377 \$	85,962.21	DAILY AVERAGE	25,620 \$	91,011.88	25,098 \$	89,698.41

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee'	ployee's and
Commission vehicle's non-revenue crossings.	

2.08% 2.12% 1.88% 1.46% 0.48%

Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

> -0.74% -0.76% -0.63% -0.80% -1.36% -0.62%

Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER, 2014

	TOTAL REVENUE	103,443.00 (2,764.89) 100,678.11	11,560,25 4,230,00 2,921,60 13,058,00 117,60	31,887,45 132,585.56	4,276.31	6.63% 6.58% 8.29% 4.92% 4.82% 5.23%
ONTH OF OBER 201 31 DAYS		ы		ы ы	es.	
MONTH OF OCTOBER 2013 31 DAYS	NUMBER OF VEHICLES	102,567	1,787 354 187 658 5	2,991	3,405 Rate Change	rraffic (toll) Autos Trucks Revenue Autos Trucks
)F 2014 YS	TOTAL REVENUE	110,295.00 (4,767.00) 105,528.00	13,367,90 3,464,40 3,187,20 13,154.00 72,00	33,555.10	4,486.55 F	- E
MONTH OF CTOBER 201 31 DAYS		69 69 		ы ы	t)	
MONTH OF OCTOBER 2014 31 DAYS	NUMBER OF VEHICLES	109,313 109,313	2,067 290 290 203 203 13	3,239 112,552	3,631	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks 5-Axle Trucks 6-Axle Trucks	Permits 308,836.45 TOTAL TRUCKS 1,310,141.01 TOTAL TOLL VEHICLES	DAILY AVERAGE	
2014 2014 fS	TOTAL REVENUE	1,044,889,00 (43,584,44) 1,001,304,56	131,402.05 35,348.40 23,323.20 117,082.00 1,516.80	308,836.45	4,309,67	
JUARY 1, 20 OBER 31, 21 304 DAYS		69 69		и и	₩	
JANUARY 1, 2014 OCTOBER 31, 2014 304 DAYS	NUMBER OF VEHICLES	1,035,887	20,349 2,960 1,470 5,912 64 8	30,760 1,068,647	603'8	
2013 2013 S	TOTAL REVENUE	1,036,487.00 (33,930.61) 1,002,556.39	115,883.30 45,120.00 27,580.80 120,368.00 1,249.50	310,639.70	4,319.72	0.89% 0.80% 3.89% -0.23% -0.12%
10ARY 1, 20 OBER 31, 21 304 DAYS		ы ы		4 4	u	
JANUARY 1, 2013 OCTOBER 31, 2013 304 DAYS	NUMBER OF VEHICLES	1,027,625 1,027,625	17,939 3,778 1,759 6,084 8	29,609	3,478 Rate Change	Traffic (foll) Autos Trucks Revenue Autos Trucks

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

Toll Supported Bridge - Westbound Traffic Counts Delaware River Joint Toll Bridge Commission

October 2014

			Westbound Volume	Volume		
Bridge	October 2014	October 2013	% Change	YTD 2014	YTD 2013	% Change
Lower Trenton	372,579	389,136	4.25%	3,657,124	3,812,809	4.08%
Calhoun Street	274,960	265,086	3.72%	2,601,749	2,631,514	-1.13%
Scudder Falls ¹	1,017,660	1,099,795	-7.47%	9,399,745	9,329,670	0.75%
Washington Crossing	137,928	144,949	-4.84%	1,337,463	1,368,576	-2.27%
New Hope - Lambertville	206,969	208,873	-0.91%	1,988,621	2,048,268	-2.91%
Centre Bridge - Stockton	70,947	86,181	-17.68%	661,461	696,840	-5.08%
Uhlerstown - Frenchtown	66,867	66,839	0.04%	622,224	644,118	-3.40%
Upper Black Eddy - Milford	59,080	54,951	7.51%	550,973	499,169	10.38%
Riegelsville	60,212	59,296	1.54%	582,630	614,228	-5.14%
Northampton Street	390,997	392,921	-0.49%	3,756,255	3,913,343	-4.01%
Riverton - Belvidere	79,403	79,503	-0.13%	722,169	734,673	-1.70%
Total	2,737,601	2,847,530	-3.86%	25,880,414	26,293,208	-1.57%

NOTES: (1) Counter down 10-20-14 to 10-31-14. Data interpolated.

Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts

October 2014

			7. 1-4-F	1		
			i otal Volume	olume		
Bridge	October 2014	October 2013	% Change	YTD 2014	YTD 2013	% Change
Lower Trenton	502,005	507,566	-0.50%	4,834,222	4,970,291	-2.74%
Calhoun Street	555,735	526,698	5.51%	5,154,604	5,182,089	-0.53%
Scudder Falls 1	1,913,984	2,090,418	-8.44%	17,689,210	17,815,609	-0.71%
Washington Crossing	236,072	244,916	-3.61%	2,278,134	2,317,508	-1.70%
New Hope - Lambertville	439,894	445,212	-1.19%	4,236,582	4,350,686	-2.62%
Centre Bridge - Stockton	154,150	181,837	-15.23%	1,436,964	1,497,694	-4.05%
Uhlerstown - Frenchtown	131,335	132,782	-1.09%	1,225,735	1,280,178	-4.25%
Upper Black Eddy - Milford	118,441	112,482	5.30%	1,121,619	1,018,206	10.16%
Riegelsville	102,703	101,622	1.06%	976,262	1,030,341	-5.25%
Northampton Street	654,654	683,916	-4.28%	6,281,322	6,350,458	-1.09%
Riverton - Belvidere	148,836	148,277	0.38%	1,349,380	1,376,698	-1.98%
Total	4,960,809	5,175,727	4.15%	46,584,034	47,189,757	-1.28%

NOTES: (1) Counter down 10-20-14 to 10-31-14. Data interpolated.

Delaware River Joint Toll Bridge Commission **Toll Bridge - Two Way Traffic Counts**

4	
•	
0	
20	
_	
ber	
_0	
Octo	
Ü	
O	
_	

		To	tal Volume	Total Volume (all classes)		
Bridge	October 2014	October 2013	% Change	YTD 2014	YTD 2013	% Change
Trenton - Morrisville ¹	1,809,735	1,771,513	2.16%	16,908,533	16,999,443	-0.53%
New Hope - Lambertville	402,161	348,685	15.34%	3,640,468	3,189,828	14.13%
Interstate 78	2,062,722	2,002,981	2.98%	19,613,895	18,994,842	3.26%
Easton - Phillipsburg	952,895	968,056	-1.57%	9,317,664	10,359,023	-10.05%
Portland - Columbia	237,385	219,106	8.34%	2,157,893	2,139,296	0.87%
Delaware Water Gap	1,564,589	1,553,710	0.70%	15,392,365	15,525,821	-0.86%
Milford - Montague	200,537	193,527	3.62%	1,911,829	1,930,922	~66:0-
Total	7,230,024	7,057,578	2.44%	68,942,646	69,139,176	-0.28%

Notes: (1) Counter down 10-1-14 to 10-31-14 due to paving contract T-639A. 2013 Data interpolated and increasd by 2%.

Meeting of November 24, 2014

STATISTICAL SUMMARY OF EXPENDITURES

This includes reports entitled "Budget vs Actual" covering the month of October 2014 and the ten month year-to-date operations of fiscal year 2014 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total expense plus encumbrance totaled \$4,998,644 for the month of October. For the 2014 fiscal year-to-date period, total expense plus encumbrances amounted to \$43,688,286 or 98.0% of the year-to-date operating budget.

Most of the expense line categories are within their line item budget except for the following; Regular Employee Wages, Part-Time Wages and Overtime Wages are currently running ahead of budget. Regular Salaries are \$46,000 or .30%, Part-time wages are \$108,000 or 33.0% and Overtime wages are \$19,000 or 7.1% over their respective year-to-date budgets due to less than anticipated vacancy rate and heavy use of Overtime during the winter snow season. Additionally, Business Insurance is \$103,000 or 4.7% over the year-to-date operating budget due to higher than anticipated rates for business insurance and a higher than budget Workers Compensation Retro payment for 2013. Professional Services are currently \$248,000 or 24.6% ahead of the YTD operating budget mainly due to higher than anticipates non-retainer Legal Fees, Investment Advisory fees and Engineering Specialized Staff expense. And EZPass operating expenses are running \$246,000 or 6.6% due to some duplication of cost resulting from the CSC conversion from ETCC to NJ Service center.

The month of October had three payrolls, which resulted in higher than usual monthly expense. This additional payroll is accounted for in the Commission's operating budget.

TOTAL COMMISSION

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$17,033,303	\$1,945,928	\$14,433,083	\$0	\$2,600,220
Part-Tiime Employee Wages	388,500	58,516	437,116	0	(48,616)
Summer Employee Wages	108,195	0	85,325	0	22,870
Overtime Wages	339,837	23,200	294,394	0	45,443
Pension Contributions	3,181,511	399,093	2,379,015	0	802,496
FICA Contributions	1,438,372	157,191	1,209,409	0	228,963
Regular Employee Healthcare Benefits	8,017,833	753,412	6,792,413	0	1,225,420
Life Insurance Benefits	111,073	12,745	104,729	0	6,344
Unemployment Compensation Benefits	45,000	9,211	19,209	0	25,791
Retirees Expense	2,200,000	0	1,650,000	0	550,000
Utility Expense	914,041	37,234	616,700	54,887	242,454
Office Expense	257,820	16,662	161,872	30,306	65,642
Telecommunication Expense	664,603	26,655	434,492	7,422	222,690
Information Technology Expense	445,700	86,655	311,233	8,831	125,636
Professional Development/Meetings/Memberships	194,530	10,080	94,104	0	100,426
Vehicle Maintenance Expense and Fuel	388,804	29,852	324,609	116,566	(52,370)
Operations Maintenance Expense	1,014,041	58,642	653,098	129,376	231,567
ESS Operating Maintenance Expense	1,500,000	116,129	947,183	15,329	537,489
Commission Expense	22,500	1,941	10,612	0	11,888
Toli Collection Expense	64,800	4,575	33,837	6,362	24,600
Uniform Expense	93,400	1,294	25,680	43,571	24,149
Business Insurance	2,753,987	250,165	2,264,159	0	489,828
Licenses & Inspections Expense	6,950	524	2,717	0	4,233
Advertising	60,500	54	7,026	0	53,474
Professional Services	1,146,616	127,383	1,148,236	108,770	(110,390)
State Police Bridge Security	4,685,759	420,820	3,852,004	0	833,755
EZPass Equipment/Maintenance	1,074,784	165,163	802,795	10,397	261,591
General Contingency	300,000	14,891	32,599	78,533	188,869
EZPass Operating Expense	4,443,576	364,284	3,950,287	0	493,289
Total	\$52,896,036	\$5,092,297	\$43,077,937	\$610,349	\$9,207,751

ADMINISTRATION*

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$3,2 16,199	\$369,642	\$2,750,821	\$0	\$465,378
Summer Employee Wages	8,196	0	11,995	0	(3,799)
Overtime Wages	1,200	3,103	10,731	0	(9,531)
Pension Contributions	558,862	63,815	380,405	0	178,458
FICA Contributions	246,758	25,992	208,966	0	37,792
Regular Employee Healthcare Benefits	1,036,405	96,787	891,069	0	145,336
Life Insurance Benefits	20,146	2,327	19,512	0	634
Unemployment Compensation Benefits	45,000	9,211	19,209	0	25,791
Retirees Expense	2,200,000	0	1,650,000	0	550,000
Office Expense	206,299	13,238	134,362	25,134	46,803
Telecommunication Expense	191,696	8,074	120,627	0	71,069
Information Technology Expense	417,000	86,655	284,833	8,831	123,336
Professional Development/Meetings/Memberships	149,460	4, 191	57,712	0	91,748
Vehicle Maintenance Expense and Fuel	2,824	0	2,857	0	(33)
Commission Expense	22,500	1,941	10,612	0	11,888
Business Insurance	279,452	11,200	116,202	0	163,250
Advertising	60,500	54	7,026	0	53,474
Professional Services	911,616	119,860	970,506	15,162	(74,052)
General Contingency	300,000	14,891	32,599	78,533	188,869
TOTAL	\$9,874,113	\$830,981	\$7,680,044	\$127,659	\$2,066,410

^{*} Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

ADMINISTRATION - OPERATIONS*

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$974,027	\$129,664	\$831,980	\$0	\$142,047
Part-Tiime Employee Wages	0	0	11,569	0	(11,569)
Overtime Wages	9,000	362	9,828	0	(828)
Pension Contributions	334,570	38,872	231,716	0	102,853
FICA Contributions	144,220	15,495	117,041	0	27,179
Regular Employee Healthcare Benefits	540,119	51,100	438,827	0	101,292
Life Insurance Benefits	11,703	1,202	10,740	0	963
Office Expense	17,550	671	5,046	1,940	10,564
Telecommunication Expense	86,882	2,533	40,471	1,950	44,461
Professional Development/Meetings/Memberships	28,550	5,113	21,013	0	7,537
Vehicle Maintenance Expense and Fuel	1,000	0	37	0	963
Operations Maintenance Expense	0	(545)	0	0	0
ESS Operating Maintenance Expense	1,500,000	116,129	947,183	15,329	537,489
Uniform Expense	3,000	0	1,008	550	1,442
Business Insurance	50,693	4,603	40,381	0	10,313
Professional Services	235,000	7,523	177,730	93,608	(36,338)
TOTAL	\$3,936,314	\$372,724	\$2,884,569	\$113,377	\$938,369

^{*} Includes Engineering, Security, Safety & Training, Plant & Facility, and Electronic Security & Surveilance.

TRENTON - MORRISVILLE TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,445,032	\$178,192	\$1,292,864	\$0	\$152,168
Part-Tiime Employee Wages	60,000	11,585	92,232	0	(32,232)
Summer Employee Wages	26,993	0	24,364	0	2,629
Overtime Wages	32,000	2,121	18,380	0	13,620
Pension Contributions	256,561	35,160	209,591	0	46,969
FICA Contributions	119,648	14,545	108,808	0	10,840
Regular Employee Healthcare Benefits	742,663	77,384	650,130	0	92,533
Life Insurance Benefits	8,930	1,133	9,072	0	(142)
Utility Expense	154,950	9,308	113,411	27,500	14,039
Office Expense	2,925	852	2,527	645	(246)
Telecommunication Expense	62,598	2,694	48,499	2,534	11,565
Information Technology Expense	7,400	0	6,875	0	525
Professional Development/Meetings/Memberships	1,500	6	1,472	0	28
Vehicle Maintenance Expense and Fuel	67,080	5,874	59,097	8,314	(331)
Operations Maintenance Expense	166,195	11,817	119,051	20,194	26,950
Toll Collection Expense	13,000	2,292	8,351	1,007	3,642
Uniform Expense	31,400	0	2,655	28,814	(69)
Business Insurance	353,011	34,200	296,808	0	56,203
Licenses & Inspections Expense	480	65	325	0	155
State Police Bridge Security	684,589	61,361	541,183	0	143,406
EZPass Equipment/Maintenance	158,056	25,150	119,796	1,625	36,636
EZPass Operating Expense	906,045	74,279	802,680	0	103,365
TOTAL	\$5,301,057	\$548,018	\$4,528,171	\$90,632	\$682,254

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumhered	Budget Remaining Balance
Regular Employee Salaries	\$959,124	\$112,680	\$865,269	\$0	\$93,854
Part-Tiime Employee Wages	12,000	1,242	5,527	0	6,473
Summer Employee Wages	4,296	0	0	0	4,296
Overtime Wages	24,800	3,968	31,347	0	(6,547)
Pension Contributions	170,908	21,910	130,608	0	40,300
FICA Contributions	78,047	8,957	68,622	0	9,424
Regular Employee Healthcare Benefits	473,782	45,565	392,620	0	81,161
Life Insurance Benefits	5,945	618	5,386	0	559
Utility Expense	151,990	8,420	108,186	240	43,564
Office Expense	2,425	196	1,314	204	907
Telecommunication Expense	48,862	2,038	38,812	0	10,051
Information Technology Expense	7,900	0	7,665	0	235
Professional Development/Meetings/Memberships	1,120	0	2,245	0	(1,125)
Vehicle Maintenance Expense and Fuel	69,260	2,847	53,284	12,453	3,523
Operations Maintenance Expense	130,800	2,892	75,546	20,795	34,459
Toll Collection Expense	6,200	505	3,110	1,013	2,076
Uniform Expense	3,000	43	724	2,276	0
Business Insurance	247,866	24,310	217,837	0	30,029
Licenses & Inspections Expense	240	65	325	0	(85)
State Police Bridge Security	131,201	11,760	105,658	0	25,544
EZPass Equipment/Maintenance	126,445	20,145	96,119	1,300	29,027
EZPass Operating Expense	263,060	21,560	231,517	0	31,542
TOTAL	\$2,919,270	\$289,723	\$2,441,722	\$38,281	\$439,266

INTERSTATE - 78 TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,101,831	\$248,389	\$1,708,498	\$0	\$393,333
Part-Tiime Employee Wages	80,000	4,784	57,564	0	22,436
Summer Employee Wages	8,900	0	8,878	0	22
Overtime Wages	47,900	2,822	48,893	0	(993)
Pension Contributions	373,418	44,898	267,639	0	105,778
FICA Contributions	172,049	19,398	138,525	0	33,524
Regular Employee Healthcare Benefits	1,080,237	96,490	869,469	0	210,768
Life Insurance Benefits	12,742	1,611	12,663	0	79
Utility Expense	136,000	929	83,321	20,287	32,392
Office Expense	8,950	481	4,027	590	4,333
Telecommunication Expense	55,500	1,823	35,030	0	20,470
Information Technology Expense	4,000	0	2,660	0	1,340
Professional Development/Meetings/Memberships	3,100	162	3,227	0	(127)
Vehicle Maintenance Expense and Fuel	72,380	7,751	58,214	20,731	(6,565)
Operations Maintenance Expense	185,722	14,402	95,360	38,423	51,939
Toll Collection Expense	12,000	387	5,992	1,367	4,641
Uniform Expense	14,500	297	5,282	194	9,025
Business Insurance	426,416	41,594	374,500	0	51,917
Licenses & Inspections Expense	1,000	39	352	0	648
State Police Bridge Security	769,402	68,963	634,238	0	135,163
EZPass Equipment/Maintenance	221,279	32,292	158,706	1,949	60,623
EZPass Operating Expense	1,351,291	110,769	1,196,247	0	155,045
TOTAL	\$7,138,618	\$698,28 0	\$5,769,286	\$83,541	\$1,285,791

EASTON - PHILLIPSBURG TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,507,005	\$173,339	\$1,293,315	\$0	\$213,690
Part-Tiime Employee Wages	86,000	13,811	91,603	0	(5,603)
Summer Employee Wages	24,300	0	24,919	0	(619)
Overtime Wages	35,000	3,176	34,527	0	473
Pension Contributions	267,846	38,113	227,196	0	40,650
FICA Contributions	126,401	14,452	109,729	0	16,672
Regular Employee Healthcare Benefits	700,195	66,864	612,461	0	87,734
Life Insurance Benefits	9,326	1,144	9,535	0	(209)
Utility Expense	137,000	5,950	86,013	0	50,987
Office Expense	6,200	287	3,220	386	2,594
Telecommunication Expense	71,500	3,135	53,894	2,938	14,668
Information Technology Expense	2,200	0	2,300	0	(100)
Professional Development/Meetings/Memberships	3,050	432	2,943	0	107
Vehicle Maintenance Expense and Fuel	48,300	3,295	35,378	51,375	(38,452)
Operations Maintenance Expense	129,804	10,465	114,132	6,024	9,648
Toll Collection Expense	12,500	457	5,644	926	5,930
Uniform Expense	6,000	359	2,587	0	3,413
Business Insurance	173,347	16,371	148,693	0	24,654
Licenses & Inspections Expense	1,600	0	148	0	1,452
State Police Bridge Security	414,690	37,170	349,276	0	65,414
EZPass Equipment/Maintenance	158,056	25,150	119,796	1,625	36,636
EZPass Operating Expense	616,324	50,555	560,766	0	55,558
TOTAL	\$4,536,644	\$464,524	\$3,888,072	\$63,274	\$585,298

PORTLAND - COLUMBIA TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$727,826	\$78,074	\$582,454	\$0	\$145,371
Part-Tiime Employee Wages	22,000	2,760	29,047	0	(7,047)
Summer Employee Wages	13,655	2,700	25,017	0	13,655
Overtime Wages	20,945	197	17,662	0	3,283
Pension Contributions	130,061	16,642	99,205	0	30,857
FICA Contributions	60,009	6,166	48,053	0	11,956
Regular Employee Healthcare Benefits	337,574	31,997	285,442	0	52,132
Life Insurance Benefits	4,507	475	4,067	0	440
Utility Expense	68,020	2.077	44,504	4,688	18,827
- ·	3,423	381	,	,	16,627
Office Expense	-		2,593	333	
Telecommunication Expense	38,454	1,818	27,641	0	10,814
Information Technology Expense	2,400	0	2,300	0	100
Professional Development/Meetings/Memberships	1,200	0	646	0	554
Vehicle Maintenance Expense and Fuel	21,720	1,651	23,547	8,425	(10,252)
Operations Maintenance Expense	77,195	6,506	49,610	10,980	16,604
Toll Collection Expense	7,900	265	3,048	698	4,154
Uniform Expense	3,500	0	2,301	510	688
Business Insurance	131,620	12,684	113,005	0	18,616
Licenses & Inspections Expense	600	0	300	0	300
State Police Bridge Security	85,281	7,644	73,518	0	11,763
EZPass Equipment/Maintenance	94,834	15,077	71,736	975	22,122
EZPass Operating Expense	126,198	10,356	117,430	0	8,767
TOTAL	\$1,978,922	\$194,772	\$1,598,109	\$26,611	\$354,202

DELAWARE WATER GAP TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	P.,	Budget Remaining Balance
D 1 D 1 011				Encumbered	
Regular Employee Salaries	\$2,121,471	\$234,991	\$1,810,657	\$0	\$310,814
Part-Tiime Employee Wages	110,000	17,157	106,827	0	3,173
Summer Employee Wages	8,200	0	3,026	0	5,174
Overtime Wages	37,230	2,310	39,883	0	(2,653)
Pension Contributions	374,966	53,678	319,978	0	54,989
FICA Contributions	174,183	19,334	149,048	0	25,135
Regular Employee Healthcare Benefits	1,102,742	102,277	943,557	0	159,185
Life Insurance Benefits	13,121	1,637	12,835	0	287
Utility Expense	92,400	479	52,183	0	40,217
Office Expense	5,649	379	5,656	725	(732)
Telecommunication Expense	48,748	1,701	33,266	0	15,483
Information Technology Expense	2,400	0	2,300	0	100
Professional Development/Meetings/Memberships	2,000	176	2,296	0	(296)
Vehicle Maintenance Expense and Fuel	59,000	6,389	56,133	10,908	(8,041)
Operations Maintenance Expense	115,270	4,138	80,753	17,840	16,678
Toll Collection Expense	7,900	442	4,836	897	2,167
Uniform Expense	10,000	270	6,609	1,940	1,450
Business Insurance	362,844	34,892	314,513	0	48,331
Licenses & Inspections Expense	1,000	225	405	0	595
State Police Bridge Security	624,143	56,769	517,835	0	106,308
EZPass Equipment/Maintenance	221,279	32,273	164,906	1,947	54,426
EZPass Operating Expense	1,049,573	86,018	927,009	0	122,564
TOTAL	\$6,544,120	\$655,536	\$5,554,511	\$34,257	\$955,351

MILFORD - MONTAGUE TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$725,912	\$78,875	\$628,356	\$0	\$97,556
Part-Tiime Employee Wages	18,500	7,177	42,746	0	(24,246)
Summer Employee Wages	13,655	0	12,144	0	1,511
Overtime Wages	24,250	1,763	22,896	0	1,355
Pension Contributions	130,303	17,560	104,677	0	25,626
FICA Contributions	59,847	6,66 1	53,651	0	6,196
Regular Employee Healthcare Benefits	337,574	31,937	285,173	0	52,401
Life Insurance Benefits	4,498	464	3,816	0	683
Utility Expense	56,050	2,918	54,154	2,172	(277)
Office Expense	3,398	175	2,670	350	379
Telecommunication Expense	31,362	1,329	22,279	0	9,083
Information Technology Expense	2,400	0	2,300	0	100
Professional Development/Meetings/Memberships	1,200	0	1,036	0	164
Vehicle Maintenance Expense and Fuel	27,120	1,361	31,000	4,060	(7,940)
Operations Maintenance Expense	81,635	2,376	55,998	2,058	23,579
Toll Collection Expense	5,300	227	2,857	453	1,989
Uniform Expense	4,500	20	2,239	713	1,548
Business Insurance	103,869	9,893	87,156	0	16,713
Licenses & Inspections Expense	500	0	152	0	348
State Police Bridge Security	76,846	6,888	62,446	0	14,400
EZPass Equipment/Maintenance	94,834	15,077	71,736	975	22,122
EZPass Operating Expense	131,085	10,746	114,637	0	16,448
TOTAL	\$1,934,640	\$195,447	\$1,664,120	\$10,782	\$259,738

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,775,670	\$175,089	\$1,408,181	\$0	\$367,489
Overtime Wages	56,320	1,602	25,992	0	30,328
Pension Contributions	318,217	37,036	220,773	0	97,444
FICA Contributions	140,147	13,392	108,767	0	31,380
Regular Employee Healthcare Benefits	923,880	78,590	777,448	0	146,433
Life Insurance Benefits	11,008	1,149	9,523	0	1,485
Utility Expense	63,240	5,802	45,266	0	17,974
Telecommunication Expense	8,100	683	5,586	0	2,514
Professional Development/Meetings/Memberships	2,250	0	413	0	1,837
Vehicle Maintenance Expense and Fuel	14,300	442	3,187	0	11,113
Operations Maintenance Expense	86,420	4,260	31,428	8,542	46,449
Uniform Expense	12,200	64	1,813	8,574	1,813
Business Insurance	443,091	43,114	392,443	0	50,648
Licenses & Inspections Expense	900	130	585	0	315
State Police Bridge Security	1,453,991	130,324	1,203,911	0	250,080
TOTAL	\$5,309,734	\$491,678	\$4,235,315	\$17,116	\$1,057,304

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,479,208	\$166,991	\$1,260,687	\$0	\$218,521
Overtime Wages	51,192	1,775	34,257	0	16,935
Pension Contributions	265,800	31,409	187,229	0	78,571
FICA Contributions	117,062	12,798	98,198	0	18,864
Regular Employee Healthcare Benefits	742,663	74,421	646,218	0	96,445
Life Insurance Benefits	9,145	986	7,581	0	1,564
Utility Expense	54,391	1,351	29,661	0	24,730
Office Expense	1,000	0	457	0	543
Telecommunication Expense	20,900	826	8,387	0	12,513
Professional Development/Meetings/Memberships	1,100	0	1,100	0	0
Vehicle Maintenance Expense and Fuel	5,820	242	1,874	300	3,646
Operations Maintenance Expense	41,000	2,329	31,221	4,518	5,261
Uniform Expense	5,300	241	462	0	4,838
Business Insurance	181,777	17,304	162,622	0	19,155
Licenses & Inspections Expense	630	0	125	0	505
State Police Bridge Security	445,616	39,942	363,940	0	81,676
TOTAL	\$3,422,604	\$350,614	\$2,834,019	\$4,818	\$583,767

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM STATEMENT OF REVENUE AND EXPENSES FOR THE TEN MONTHS ENDED OCTOBER 31, 2014

Control Cont		T-M	NH-L	8/-I	4-3	သူ	DWG	м-м	SDTS	NDTS	ADM	TOTAL 2014	% of Revenue	TOTAL 2013	% of Revenue
1,2,2,4,5,5,5,5,5,5,5,5,5,5,5,5,5,5,5,5,5				!		1 7 1 1 1 1 7	t t t t					1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	; ; ; ; ; ;	} \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	
1,12,214 1,12,214 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124 1,12,124															
1,12,144 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145 1,14,145	Net Tail Revenue	12,459,525	2,621,347	47,734,438	7,240,185	1,923,637	26,090,944	1,306,007	•	•	•	580°02.0°66		98,661,835	
1.20.144 1.20.145 1.20.447 1.20.147 1.20.447 1.20.147 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.447 1.20.444 1.20.444 1.20.444 1.20.444 1.20.444 1.20.444 1.20.444 1.20.444 1.20.444	EZPuss Fee	136,160	39,521	203,064	92.680	16,802	159,874	19,698	•	•	13C+	672,157		71,417	
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Net Violation Rec Income	216,820	36,058	1,094,021	(262,873)	(298,954)	505,559	33,684		•		13(4)315		1,427,658	
1.25 1.4 1.25 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.4 1.	REVENUE FROM TOLLACTIVITY	\$ 12,806,505	S 2,736,926	\$ 49,031,522	\$ 7,069,992	\$1,641,485	\$ 26,756,377	S 1,359,389	Š	**	S 4.357	S 101,406,554		\$ 100,010,940	
1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19,40 1,19	OPERATING EXPENSE														
1,454 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,514 1,51	Regular Employee Sutaries	1,292,864	865,269	1,708,198	1,293,315	582,454	1,810,657	628,356	1,408,181	1.260,687	3,582,801	14,433,083	14.23%	13,761,915	13,65%
1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,00	Part-Time Employee Wages	92,232	5,527	57,564	91,603	29,047	106,827	12,746	•		11.569	437,116	0.43%	406,619	0.40%
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Summer Employee Wages	24,364	•	8,878	24,919	•	3,026	12,144	•	•	11,995	85.325	A.08%	93,339	460%
1965 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966 1966	Overtime Wages	18,380	31,347	48,893	34,527	17,662	593,05	72,896	25,992	34,257	20,559	29.1,394	4,29%	205,684	0,20%
1,10,2,10, 0,6,2,2, 1,10,2,0, 0,6,1,0, 1,10,2,0, 1,10,2,0, 1,10,2,0, 1,10,2,0, 1,10,2,0, 1,10,2,0, 1,10,2,2,2,2,2,2,2,2,2,2,2,2,2,2,2,2,2,2	Pension Contributions	209,591	130,608	267,639	961,722	99,205	319,978	104,677	270,773	622.781	612,121	2,379,015	135%	1,752,543	1.74%
Column C	FICA Contributions	806.801	68,622	138,525	109,729	48,053	1.49,fM8	184,58	108,767	98,198	326,007	1,209,469	1.19%	1,154,553	1.15%
111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 111-11 1	Regular Employee Healtheare Benefits	650,130	392,620	694,698	6,12,461	285,442	782,019	285,173	## FLL	646.218	1,329,895	6,792,413	6.70%	6,355,532	6.30%
111411 111411 111411 111411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 114411 1	Life Insurance Benefits	5,072	97KE'S	12,663	9,535	1901	12,835	3,816	55.5	7,581	30,252	104,729	0.10%	95,968	4,10%
113-11 1166.18 62371 24501 24505 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 24507 2	Unemployment Compensation Benefits		•	•	•	•	•	í	•	1	19,209	19,209	0.02%	12,912	*
11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 11441 1144	Refires Expense	' ;		• !		1	• ;	1	,	' '	1,650,040	1,650,000	1,63%	1 200	% (00)
1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,11, 1,1, 1,11, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1,1, 1	Utility Expense	113,411	108,186	85,321	86,013	100	52,183	54,154	45,266	29,661	' ;	016,700	%19%	616,935	8. E9.
1,117 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,121 1,12	Office Expense	7,527	#1 7 1	4,027	3,220	2.593	3,656	2,670		157	139,406	101,872	0.16%	156,417	0,16%
1,177 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,175 1,17	Juformation Technology Evanues	558.9	2000	90%00	2 100	002 c	2 300	001.5	P OCTO	(opto	EE 787	311,233	415	263.023	%92.0 %92.0
19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 19,007 1	Professional Development/Mediacs/Member	3,472	2775	3,227	2,943	£ 5	2,2%	1.036	413	1,100	78,725	94,104	0.09%	74,346	0.07%
1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,	Vehicle Maintenance Expense and Fuel	59,097	53,284	58,214	35,78	23,547	56,133	31,860	3,187	1,874	2,894	324,609	0.32%	767,282	0.28%
Right Righ	Operations Maintenance Expense	120,011	75,546	95,360	114,132	49,610	88,753	55,998	31,428	31,221	,	653,098	0.64%	5101,273	0.50%
Signate Sign	ESS Operating Maintenance Expense	r	•			ŧ	٠	•	•	•	947,183	947.183	0.93%	1,005,714	1.00%
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Commission Expense	•	•	•	,	•	•	•	•	•	10,612	10,612	0.01%	9934	0.01%
2566 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120 120	Tell Collection Expense	152'8	3,110	5,992	H-9%	3,048	4,836	2,857	• ;	' !	• 4	33,837	0.03%	789 ['] 96	0.04%
11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,000,000 11,	Uniform Expense	2,655	<u> </u>	5,282	2,587	2,301	6,609	2,239	1,813	29+	1,008	25,680	0.03%	16,490	0.03%
St.1343 186,649 G64,238 349,76 71,756 164,906 71,776 710,501 364,949 71,43,26 71,43,26 71,43,26 71,43,26 71,43,26 71,43,26 71,43,26 71,736 71,43,26 71,736 71,43,26 71,736 71,43,26 71,736 71,43,26 71,736 71,43,27 71,43,26 71,736 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27 71,43,27	DESIDERS INSUITABLE Libertain II. Transactions Persons	800F067	\ 28.	353	1484093	500°CIT	C15410	05t,18	585 585	125,201	encénce.	717.5	0.00%	1004	% OU 0
1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236 1146,236	Advertising	! '	'	'	'	;	'		'	! '	7,026	7,026	0.61%	8,270	0.01%
Still Stil	Professional Services	ı.	٠	•	į	٠	•	į	•	•	1,148,236	1,148,236	1.13%	767,544	0.76%
119,776 96,119 188,706 119,736 71,736 164,906 71,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736 91,736	State Police Bridge Security	541,183	859'501	634,238	349,276	73,518	517,835	977.79	11203,911	363,940	į	3,852,004	3.80%	3,469,407	3.44%
R802.080 23.15.77 500,256 117,420 71,4637 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,458.316 5,448.316 5,448.316 5,448.316 5,448.316 5,448.316 5,448.316 5,448.316 5,448.	EZP128 Equipment Maintenance	119,796	96,119	158,706	119,796	71,736	164,906	71,736	•	•	•	802,795	0.79%	769,218	0.76%
Section 231517 1,196,247 Sec7700,266 S.3486,477 S.1596,199 S.5584,511 S.164,120 S.428,419 S.42	General Contingency	•	•	•	i	į	•	•	•	•	32,599	32,599	0.03%	18,193	0.02%
S4,728,171 S2,441,722 S5,700,2266 S5,845,11 S1,644,120 S4,245,11 S1,444,120 S4,245,11 S1,444,120 S4,245,11 S1,444,120 S4,245,11 S1,425,124 S1,425,	EZPass Operating Expense	\$62,6B0	231,517	1,196,247	560,766	117,430	927,009	114,637	•	•	,	3,950,287	330%	3,129,459	3.10%
CP S 8,278.334 S 19,52.14 S 14,20.21.26 S 21,20.1,866 S(344,735) S(4,235,415)	Total op., maint, & adm	5 4,528,171	\$ 2,441,722	\$ 5.769,786	S 3,888,072	\$1,598,109	\$ 5,554,511	\$ 1,664,120	\$ 4,235.315	\$ 2,834,019	S 10,564,612	\$ 43,877,937	42.48%	\$ 37,668,261	37,37%
CP	NET OPERATING REVENUE	\$ 8,278,334	\$ 295,204	\$ 43,262,236	S 3,181,920	S 43,376	\$ 21.201,866	S(3H,731)	\$(4,235,315)	\$(2,834,019)	\$(10,560,255)	\$ 58.328,618	57.52%	S 63,142,678	62.63%
S- S- S- S- S- S- S- S-	OTHER OPERATING INC/EXP														
Expense 4. 314 616 (803.548) (1,718,767) (1,116,902) (1,716,902) (548,013) (1,241,753) (1,204,309) 10,262,424 \$ 58,627,803 56,963,718 \$(508,344) \$41,472,748 \$2,051,050 \$(1467,692) \$19,484,963 \$(8421,745) \$(4,038,827) \$58,627,803 \$ 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7	Other Operating Income	•	•	278	1,075		•	•	•	,	297,831	299,185	0,30%	75,077	0.07%
Expense (1,314,616) (803,548) (1,718,9767) (1,111,945) (1,211,608) (1,211,753) (1,204,809) 10,262,424 \$6,9063,718 \$(508,344) \$41,472,748 \$2,051,050 \$(1467,692) \$19,484,963 \$(852,745) \$(4,038,827) \$58,627,803 \$147,602 \$14,038,827) \$1,425,408 \$1,425,408 \$1,425,408 \$1,425,408 \$1,425,408 \$1,425,408 \$1,425,408 \$1,425,408 \$1,425,408 \$1,425,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436,408 \$1,436	TOTAL OTHER OPERATING INC	့် န	\$5°	S 278	\$ 1,075	s-	-s	- s4	S-	**	\$ 297,831	\$ 299,185	9.000	\$ 75,077	0.07%
\$6,963,718 \$(5,477,063) \$(4,038,827) \$ \$58,627,803 \$ \$6,4038,827) \$ \$ \$58,627,803 \$ \$ \$6,963,718 \$ \$ \$58,627,803 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Administration Allocated Expense	(1,314,616)	(803,548)	(1,789.767)	(1,131.945)	(511,069)	(1,716,903)	(548,013)	(1.241,753)	(1.204,809)	10,262,424				
(12,554,077) (17,575,77) (17,574,077)	NET OPERATING INC	\$6,963,718	\$(508,344)	\$41,472,748	\$2,051,050	\$(467,692)	\$19,484,963	\$(852,745)	\$(5,477,068)	\$(4,838,827)		\$ 58,627,803	57.81%	\$ 63,217,755	62,71%
C25,147 (17,574,087) (17,574,71) (17,574,01)	ahdihaa Suun adan mon												•		
(17.57.571)	Total Description of the Party											625,147	0.62%	612.358	0.61%
((180482,21)	Afternation Operation Description												4.00%	13.54	% L0 0-
(17.574.087)	Ciner von-Operating Accenie												\$ 0.0 \$	•	0.00%
(115.785,41)	Interest Expense											(12,524,087)	-12.35%	(18,269,322)	-18.12%
- (11595P-62)S	Depreciation Expense											(17,575,571)	-17.31%	(13,810,852)	-13.70%
(115787 G2)S	ОРЕВ Атог Ехрепес										'	'	0.00%	-	0.00%
	TOTAL NON-OPERATING REV/EXP											S(25,456,211)	29.05%	\$(31,454,772)	31,20%

CHANGE IN NET ASSETS

31.51%

28.77% \$31.763,483

\$29,171,292

11/05/2014 2:19 рт

Meeting of November 24th, 2014

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

Meeting of November 24, 2014

PURCHASING REPORT INDEX

MONTH OF OCTOBER 2014

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of October, 2014	1-4
Purchasing	Supplemental Monthly Purchase Report Lessors, Maintenance and Service Contracts Expiring Between November 2014 and January 2015	5-12

Meeting of November 24, 2014

MONTHLY PURCHASING REPORT

OCTOBER 2014

This report itemizes all orders for purchases made for the month of October 2014, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Superintendent

The purchasing activities for the month culminated in the preparation and placement of 48 purchase orders in the total amount of \$1,105,740.31. To secure competitive prices on items being purchased, 32 price inquiries were sent out for 15 of the requisitions leading to purchase orders, an average of 2.13 per order (32/15 = 2.13).

Some of the larger procurements of over \$5,000.00 during the period are shown below:

- ➤ A Purchase Order was issued, in the total amount of \$689,000.00, for system upgrades to the Commission's radio network in all of District III and a portion of District II.
- > Five Purchase Orders were let, in the total amount of \$177,061.98, at the request of the IT Department, for the Commission's Office 365 and SharePoint program implementation and configuration.
- > Two Purchase Orders were let, in the total amount of \$66,787.50, for the overhead door replacements at the E-P and I-78 Toll Bridge Facilities.
- ➤ A Purchase Order was issued, in the total amount of \$39,663.54, for Commission employee uniform needs in District I.
- > Two Purchase Orders were issued, in the total amount of \$21,963.72, for desktop and laptop computer replacements.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES October 2014

		ACIONEI ZUITA				
PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/	** BY AUT Commission	** BY AUTHORITY OF ** sion Director Dist. Supt.
20140457	JEFFREY SPARKS	SAND FOR BRIDGE LOAD TEST	NHL			264.00
20140458	FIRE RESEARCH CORP	SAFETY BAR - MANSAVER	DMG			1,020.00
20140459	STARR UNIFORM	CLOTHING: TOLL COLLECTOR	DMG	COSTARS 12	COMMISSION NATIONAL STATES AND A STATE OF THE STATES AND A STATES AND A STATE	950.56
20140460	STARR UNIFORM	CLOTHING: MAINTENANCE	DWG	COSTARS 12		681.83
20140461	DELL MARKETING LP	DESKTOP COMPUTER REPLACEMENTS		PA COSTARS 3		13,548.36
20140462	DELL MARKETING LP	LAPTOP REPLACEMENTS	E	PA COSTARS 3		8,415.36
20140463	BILLOWS ELECTRIC SUPPLY CAPITAL RESERVE	ELECTRICAL PARTS	Μī	FIN 2401-12-13	2,628.12	
20140464	INTEGRITY MECHANICAL INC.	BOILER REPAIR	DWG			270.00
20140465	PENN JERSEY MACHINERY LLC	VOLVO LOADER PM PARTS	뜝			443.84
20140466	WARREN COUNTY SERVICE CTR INC	JD BACKHOE MAINT. PARTS	딻			315.85
20140467	HEWLETT-PACKARD COMPANY	STORAGE NODE SERVICE RENEWAL	ΤΙ	PA COSTARS 3		6,763.92
20140468	DELL MARKETING LP	MONITOR INVENTORY RESUPPLY	LI LI	PA COSTATS 3		2,152.67
20140469	VER-MAC	MESSAGE BOARD PARTS	DWG			750.00
20140470	SWIFTREACH NETWORKS, INC	SWIFTREACH NOTIFICATION SYSTEM	ESS			495.00
20140471	MOTOROLA INC. CAPITAL RESERVE	RADIO SYSTEM UPGRADE PROJECT	ESS	NJ T0109	689,000.00	
20140472	CAMDEN BAG & PAPER CO.	HZ ORANGE CLEANER	8/1			1,602.31
20140473	LEHIGH VALLEY PETROLEUM	EMERGENCY REPAIR TO FUEL PUMP	品			863,26
20140474	SOLARWINDS. INC.	NETWORK SOFTWARE MAINTENANCE R	П			3,857.00
20140475	BI-STATE CONSTRUCTION COMPANY, INC.	T-M TOLL BOOTH REPAIR	MI			3,645.00
20140476	INTEGRITY MECHANICAL INC.	HVAC FALL PM WORK	אמנדנו		100.00	4,625.00
20140477	JAMMER DOORS	OVERHEAD DOOR REPLACEMT-6	ΕP		42,287.50	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES October 2014

	and the second s	October 2014					
PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/	** BY AU Commission	** BY AUTHORITY OF ** ion Director	Dist. Supt.
	CAPITAL RESERVE						
20140478	FRED BEANS OF WEST CHESTER	2012 FORD F-550 TRUCK REPAIR	¥Ι		AND THE CONTRACT OF THE CONTRA	2,014.54	CONTRACTOR OF THE PROPERTY OF
20140479	CLEAR CHOICE GLASS & MIRROR, LLC	SAFETY GLASS FOR GARAGE WINDOW	PC	A CONTRACTOR OF THE CONTRACTOR		480.00	
20140480	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL & ATTENUATOR RPLCMN	178	use and to see more respectively to the second current of the second second second second of the selection of	and a resemble resident relation and the resident confidence de listé processes en la confidence de listé processes en la confidence de listé de la confidence	10,312.50	and the same of th
20140481	BERGEY'S TIRE	TIRES-LOADER & TRUCKS	178	A CHAINN A TA-ANNAIN NO CHAINN ANN ANN ANN ANN ANN ANN ANN ANN ANN		10,039.92	The state of the s
20140482	CHRIN HAULINGS INC.	STREET SWEEPINGS	178			576.00	
20140483	SET RITE CORPORATION CAPITAL RESERVE	I-78 OVERHEAD DOOR PROJECT-6	8/1	FIN 2401-12-13	24,500.00		
20140484	MORTON SALT	BLIZZARD WIZARD ICE MELTER	NHL	PA 4600015456		5,492.90	
20140485	GENERAL SUPPLY COMPANY CAPITAL RESERVE	EXTERIOR DOOR REPLACEMENT-3	E	FIN 2401-12-13	23,690.00		
20.140486	CRAFTMASTER HARDWARE	EXIT DEVICE MORTISE LOCKS (AD	DWG			1,105.65	
20140487	LEHIGH VALLEY PETROLEUM	REPLACEMENT DIESEL PUMP METER	đi			750.00	
20140488	SPECIALTY INDUSTRIAL PRODUCTS	VELCRO LOCKING TABS	EZP			856.00	
20140489	YESCO SIGN AND LIGHT	TRENTON MAKES SIGN SERVICE	ΣĽ			785.00	
20140490	DELL MARKETING LP CAPITAL RESERVE	OFFICE365 SOFTWARE LICENSING	LI LI	IT-01-09-14	68,064.84		
20140491	DELL MARKETING LP CAPITAL RESERVE	OFFICES65 CONFIGURATION & INST	ΤΙ	17-01-09-14	49,990.00		
20140492	DELL MARKETING LP CAPITAL RESERVE	SHAREPOINT IMPLEMENTATION	E	IT-01-09-14	36,782.00		
20140493	DELL MARKETING LP CAPITAL RESERVE	OFFICE365 & SHAREPOINT CONFIGU	TI	IT-01-09-14	8,850.00		
20140494	DELL MARKETING LP CAPITAL RESERVE	SHAREPOINT SERVER HARDWARE	Ħ	IT-01-09-14	13,375.14		
20140495	SEARS COMMERCIAL ONE	ALUMINUM FLOOR JACK	DWG			179.96	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES October 2014

		October 2014					
Ю				/*************************************	** BY AUT	** BY AUTHORITY OF **	
Number	Vendor Name	General Description	Req Dept	Connection	Commission	Director	Dist. Supt.
20140496	AMERICAN ASPHALT CO INC	ASPHALT ROAD PATCH	ΜI			2,060,10	
20140497	WILSON PRODUCTS COMPRESSED GAS	WELDER GAS CYLINDER	<u>Σ</u>			325.00	
20140498	APR SUPPLY CO.	REPLACEMENT SINK & TRAP	ਰ		1-4-1	390.66	
20140499	STARR UNIFORM	EMPLOYEE UNIFORMS	ΨI	COSTARS 6		39,663,54	
20140500	FRED BEANS PARTS/NAPA	AUTO FILTERS	EP	PA 4400012478		1,128.66	
20140501	E.M. KUTZ, INC.	SNOW PLOW PARTS	DWG			17,839.32	
20140502	INTEGRITY MECHANICAL INC.	BOILER REPAIR	DWG			540.00	
20140503	DELAWARE ELECTRIC CO.	TOLL BOOTH HVAC REPAIR PARTS	百			794.00	
20140504	CUMMINS-ALLISON CORPORATION	BANKING PRINTER REPLACEMENT	NHC			375.00	
ď	Purchase Order Count: 48			AUTHORITY TOTALS:	\$959,167.60	\$146,572.71	\$0.00
				•			

GRAND TOTAL:

Meeting of November 24, 2014

SUPPLEMENTAL MONTHLY PURCHASING REPORT LESSORS, MAINTENANCE AND SERVICE CONTRACTS EXPIRING BETWEEN NOVEMBER 2014 AND JANUARY 2015

As requested by Commission Members at the August 31, 1998 meeting, reproduced hereunder are all lessors, maintenance and service contracts that will expire within a three-month period, from November, 2014 through January, 2015.

A compendium of existing lessors, maintenance and service contracts has been transmitted to all Commission Members under separate cover.

LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

TRENTON-MORRISVILLE TOLL BRIDGE				
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD	
International Salt Company LLC	\$29,078.84	Sodium Chloride Rock Salt	1/1/2014 through 12/31/2014	
Quench	\$1,591.80	Service Contract (5) Water Coolers	1/1/2014 through 12/31/2014	
American Tower Corp.	\$13,788.00	Tower Rental	1/1/2014 through 12/31/2014	
Kencor Elevator Systems	\$3,228.00	Maintenance Contract for Elevator	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$27,995.00	Fuel Oil	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$22,000.00	Diesel Fuel	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$22,068.75	Gasoline	1/1/2014 through 12/31/2014	
Waste Management	\$6,552.00	Municipal Waste & Recycling Service	1/1/2014 through 12/31/2014	

LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

NEW HOPE-LAMBERTVILLE TOLL BRIDGE				
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD	
Quench	\$955.08	Service Contract for (3) Water Coolers	1/1/2014 through 12/31/2014	
Crystal Springs Inc.	\$223.63	Service Contract for Bottled Water for District I Toll-Supported Bridges	1/1/2014 through 12/31/2014	
Kencor Elevator Systems	\$1,512.00	Maintenance Contract for Elevator	1/1/2014 through 12/31/2014	
International Salt Company LLC	\$31,477.55	Sodium Chloride Rock Salt	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$28,737.50	Diesel Fuel	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$44,591.25	Fuel Oil	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$22,000.00	Gasoline	1/1/2014 through 12/31/2014	
Waste Management	\$3,952.00	Municipal Waste Service Contract	1/1/2014 through 12/31/2014	
S & G Water Conditioning	\$1,000.00	Water Testing for NHL	1/1/2014 through 12/31/2014	

LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

EASTON-PHILLIPSBURG TOLL BRIDGE PAYMENT/CONTRACT PERIOD **VENDOR** PAYMENT DESCRIPTION OF **AMOUNT SERVICES** Industrial Commercial \$17,030.04 Lease Agreement for 1/1/2014 through 12/31/2014 Communications Radio Tower Site located in Gravel Hill. New Jersey (Hunterdon County) (Monthly Payments of \$1,419.17) Water Cooler Contract Quench 1/1/2014 through 12/31/2014 \$1,273.4 Otis Elevator \$1,800.00 1/1/2014 through 12/31/2014 Maintenance Contract for Elevator ISOBunkers, LLC Diesel Fuel 1/1/2014 through 12/31/2014 \$19.305.00 ISOBunkers, LLC \$17,297.50 Gasoline 1/1/2014 through 12/31/2014 Shammy Shine \$1,500.00 Car Wash Service for 1/1/2014 through 12/31/2014 NJ Clean Water Act International Salt \$22,942.23 Sodium Chloride Rock 1/1/2014 through 12/31/2014 Company LLC Salt

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MEETING OF NOVEMBER 24, 2014 LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

I-78 TOLL BRIDGE				
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD	
Quench	\$955.08	Service contract (3) Water Coolers	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$16,995.00	Gasoline	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$49,995.00	Fuel Oil	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$34,993.75	Diesel Fuel	1/1/2014 through 12/31/2014	
Kencor Elevator Systems	\$1,512.00	Maintenance Contract for Elevator	1/1/2014 through 12/31/2014	
International Salt Company LLC	\$72,665.70	Sodium Chloride Rock Salt	1/1/2014 through 12/31/2014	
Chrin Hauling	\$3,955.50	Municipal Waste Service Contract	1/1/2014 through 12/31/2014	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MEETING OF NOVEMBER 24, 2014 LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

PORTLAND-COLUMBIA TOLL BRIDGE				
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD	
ISOBunkers, LLC	\$3,492.50	Gasoline	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$23,993.75	Fuel Oil	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$8,992.50	Diesel Fuel	1/1/2014 through 12/31/2014	
Quench	\$636.72	Service Contract (2) Water Coolers	1/1/2014 through 12/31/2014	
Cargill Incorporated	\$27,975.49	Sodium Chloride Rock Salt	1/1/2014 through 12/31/2014	
Waste Management	\$1,040.00	Municipal Waste Service Contract	1/1/2014 through 12/31/2014	
International Salt	\$23,658.06	Sodium Chloride Rock Salt	1/1/2014 through 12/31/2014	

LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

DELAWARE WATER GAP TOLL BRIDGE				
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD	
Quench	\$1,591.80	Service Contract (5) Water Coolers	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$11,000	Gasoline	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$16,995.00	Diesel Fuel	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$31,996.25	Fuel Oil	1/1/2014 through 12/31/2014	
Waste Management	\$2,080.00	Municipal Waste Service Contract	1/1/2014 through 12/31/2014	
Cargill Incorporated	\$37,949.86	Sodium Chloride Rock Salt	1/1/2014 through 12/31/2014	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MEETING OF NOVEMBER 24, 2014 LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

MILFORD-MONTAGUE TOLL BRIDGE				
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD	
ISOBunkers, LLC	\$5,500.00	Gasoline	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$16,390.00	Fuel Oil	1/1/2014 through 12/31/2014	
ISOBunkers, LLC	\$9,487.50	Diesel Fuel	1/1/2014 through 12/31/2014	
Quench	\$636.72	Service Contract (2) Water Coolers	1/1/2014 through 12/31/2014	
Cargill Incorporated	\$28,978.82	Sodium Chloride Rock Salt	1/1/2014 through 12/31/2014	
Waste Management	\$1,456.00	Municipal Waste Service Contract	1/1/2014 through 12/31/2014	

Delaware River Joint Toll Bridge Commission Meeting of November 24th 2014

E-Z PASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM OCTOBER 2014

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC	E-ZPass CSC/VPC Operations Report	1.2
Operations Report	October	1-3

Delaware River Joint Toll Bridge Commission Meeting of November 24th 2014

E-Z PASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM OCTOBER 2014

E-ZPass Migrated Account and Transponder Information as reported by Xerox State and Local Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Business Accounts	Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	2,448,472

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Business Account Transponders	Private Account Transponders		Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	4,867,215

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission Meeting of November 24th 2014

E-Z PASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC) OPERATIONS REPORT FOR THE E-ZPASS SYSTEM OCTOBER 2014

E-ZPass Department Call Activity	Total Calls for the Month of October	
CSC/VPC Inquiries		
Replenishment Inquiries	13	
Billing Inquiries	20	
Account Modification Requests	133	
Requests to Close Account	0	
Violation Notification Inquires	74	
Website Inquiries	7	
Cash Lane Violation Inquiries	2	
Violation Payments	10	
General Commission Inquiries		
Calls referred to Other Departments (H.R., Eng., ESS)	19	
TOTAL NUMBER OF CALLS	278	

E-ZPass account modification and violation inquiries represent an increase in calls to the E-ZPass Department in October.

Delaware River Joint Toll Bridge Commission Meeting of November 24th 2014

E-Z PASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC) OPERATIONS REPORT FOR THE E-ZPASS SYSTEM OCTOBER 2014

New Jersey Customer Service Center (NJ CSC) Project Status Meeting

Upcoming meeting scheduled at the Atlantic City Airport on Friday, November 21st.

DRJTBC Contract No. DB-427D, Capital Project 0454A: Customer Service Center/Violation Processing Center DBOM: Transmittal of Original Executed Change Order No. 02 (Represents continued operation and maintenance of the violation processing center, collection agency, lockbox forwarding and account access via the Rite system)

DRJTBC's CSC/VPC Transition Team received a summary of Post-Transition Services. Commission agreed to provide Electronic Transaction Consultants (ETC) with one (1) month advance notice to ETC of terminating post-transition services. Recommendation is to terminate Post-Transition Services by year end.

IAG Reciprocity Committee and IAG PR& Marketing Committee

Continue to represent the Commission at the IAG Reciprocity and PR & Marketing Committee Meetings.

ELECTRONIC TOLL COLLECTION PROGRAM MONTH OF OCTOBER 2014

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-3

ELECTRONIC TOLL COLLECTION PROGRAM MONTH OF OCTOBER 2014

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

- 1. Xerox continues to perform preventative maintenance for the electronic toll collection system and violation enforcement system.
- 2. The toll data from the conventional toll lanes is archived on a separate dedicated Commission database that is maintained by the IT Department. The data from the ORT lanes is currently not being displayed in the reports developed from this database. Xerox is preparing a price proposal for this effort.
- 3. The Commission and Xerox executed a change order to extend the maintenance services by one (1) year. Additionally, the change order allowed for TransCore to contract directly with the Commission to maintain the legacy software.
- 4. Xerox continues to acquire the annual 2014 spare parts/consumables as required by the purchase order that was issued by Commission Staff. An inspection of the spare parts was completed by Commission Staff. Commission Staff and Xerox are preparing the 2015 annual spare parts budget.
- 5. RK&K and Commission Staff facilitated a half day workshop to discuss the existing electronic toll collection system, likes and dislikes, plus functionality of the new system with Commission Staff and RK&K. The workshop included a discussion of each task and subtask that will be included in the technical requirements of the Request for Proposal (RFP). Representatives from Engineering, Finance, Operations and E-ZPass participated in the workshop.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

- 1. ETC is providing continued operation of the violation processing center on a month to month basis. This activity includes processing violations that have reached the collection agency.
- 2. Xerox continues to provide E-ZPass Customer Service Center / Violation Processing Center (CSC/VPC) services.

General Electronic Toll Collection Program Activities

- 1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee, Policy Committee and Screening Committee meetings.
- 2. Mr. Stracciolini served on the Purchasing Policy subgroup for the IAG. This subgroup prepared a draft Purchasing Policy for the IAG. The document will be submitted to the Executive Management Committee for acceptance.
- 3. Mr. Stracciolini served on the Non-toll Opportunities subgroup for the IAG. This subgroup is preparing a policy and procedure document that provides a method for the IAG to follow for non-toll opportunities, such as use of the E-ZPass transponder system at parking garages or drive-thru services.

Meeting of November 24th, 2014

CONTRACT COMPLIANCE REPORT

Month of October 2014

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance	Operations Report	1-4
Program Operations	October 2014	
Report		1

Meeting of November 24, 2014

CONTRACT COMPLIANCE REPORT

The Contract Compliance Department (CCD) met with consultant, Ms. Nancy Myers, President of QWIC, Inc. to recommend a data base system for the Contract Compliance Department. A live webinar demonstration was presented of B2GNow software, which is 100% cloud-based, accessible from any internet browser on any platform or operating system. In addition, this software is modular, making it highly configurable and easy to tailor to the needs of the CCD as well as able to interface with the Tyler MUNIS system, which is the Commission existing financial program.

The Contract Compliance Department along with the support of Ms. Myers has researched what hereto seems to be the appropriate software to interface with Tyler MUNIS and that will help facilitate the development of data tracking reporting of IBEs interaction with consultant and contractors services to the Commission through the prime companies that are awarded Commission contracts. Ms. Myers submitted a proposal that will be useful as the CCD moves forward in capturing legacy data of M/W/SBEs subconsultants and subcontractors to primes doing business with the Commission. In addition, the intent of the CCD is be able to produce appropriate reporting information to the Commissioners and post that information on the Commission website as mean to monitor the progress of the Prime to meet or exceed the 25% target of each contract.

- ❖ The CCD Director and Manager attended a pre-proposal coordination meeting for contract number C-684A General Engineering Consultant 2015- 2016 Annual Inspections.
- ❖ The CCD Director attended and set up a Contract Compliance Department exhibition table at the Statewide Hispanic Chamber of Commerce Annual Expo in Paterson, New Jersey.
- ❖ The CCD Director attended the Kick-Off meeting for Contract C-629B, Construction Inspection Services Task Order Agreement.
- ❖ The CCD Director attended a DCNR event with the Lt. Governor where he will announce the statewide Community Conservation Partnership Program grants for 2014 at the Canal Park in Solebury Township where a Compact Compliance program project was built that included a parking lot, an extension of a walking trail, and a Camelback bridge over the canal.
- ❖ The Manager attended a "Women in Business" conference in Philadelphia.
- ❖ The Manager attended C-629A, Construction Management Task Order Agreement NJ Assignment.
- ❖ The Manager presented an overview of the contract compliance guidelines with professional services firm, Dewberry.
- ❖ The total amount of contracts awarded under the Capital Program and having MWSBE requirements is seventy-nine (79), of that, forty-five (45) contracts have been completed to date and thirty-four (34) remain open for both programs. Over One hundred thirty-one (132) Minority, Women, & Small Businesses will participate in the Commission's MWSBE Program.

Meeting of November 24, 2014

CONTRACT COMPLIANCE REPORT

- This month (1) new contract was awarded under the new CCP.
- ❖ The MBE/WBE/SBE program goals were:
 - a. For Pennsylvania assigned Professional Services contracts the goals were 7% MBE and a 3% WBE goal.
 - **b.** For New Jersey assigned Professional Services contracts the goal was 25% SBE.
 - c. For Professional Services contracts with no State assignment there was a 7% MBE goal, and a 3%WBE goal.
 - **d.** For Capital Plan Construction Contracts there was a 7% MBE goal and a 3%WBE goal.
- ❖ The new Contract Compliance target of 25% was effective July 1, 2014.
- Projects that are put out for bids after July 1, 2014 will fall into the new IBE status with a projected target to be or exceed 25% IBEs participation of the total project award amount.
- Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE program with the Commission's engineering contracts with prime consultants/contractors and their sub-consultants/subcontractors.
- ❖ The CCD is now monitoring the previous program M/W/SBE and the new target of 25% for all IBEs participation as well as attending relevant engineering meetings and doing outreach to various organizations to promote and enhance the participation of Prime Consultants and IBE sub-consultants as well as contractors and subcontractors.

CHECK TO THE U.S.	DO WOOT WAS	AND DESCRIPTION OF THE PARTY OF	TOTAL FOR MWBE	2014	Section Street Land	WEST OF THE PARTY OF THE	TOTAL FOR SBE	A SUPERIOR OF
MBE/WBE/SBE PROJECTI	ONS	MBE/WBE PRIME	\$6,011,857	(4 M/WBE accts open)		SBE PRIME	\$1,139,632	(3 SBE accts open)
MBE AWARD PROJECTED	MBE PAYMENTS ACTUAL	MBE BALANCE ANTICIPATED	WBE AWARD PROJECTED	WBE PAYMENTS ACTUAL	WBE BALANCE ANTICIPATED	SBE AWARD PROJECTED	SBE PAYMENTS ACTUAL	SBE BALANCE ANTICIPATED
\$217,474.00	\$60,114.00	\$157,360.00	\$405,028.00	\$30,924.00	\$101,979.00	\$97,040.00	\$14,751.00	\$82,289.00
4.00%	1,00%	3.00%	7.00%	0.50%	1.70%	9.00%	1.60%	7.009
2 10 10 10 10 10 10 10 10 10 10 10 10 10	Annual and A		TOTAL FOR MWBE	2013	CENTRAL SE	Market Market	TOTAL FOR SBE	Mark Look
MBE/WBE/SBE PROJECTI	IONS	MBE/WBE PRIME	\$40,909,112	(9 M/WBE accts open)		SBE PRIME	\$4,447,476	(3 SBE accts open)
MBE AWARD PROJECTED	MBE PAYMENTS ACTUAL	MBE BALANCE ANTICIPATED	WBE AWARD PROJECTED	WBE PAYMENTS ACTUAL	WBE BALANCE ANTICIPATED	SBE AWARD PROJECTED	SBE PAYMENTS ACTUAL	SBE BALANCE ANTICIPATED
\$2,793,844.00	\$2,161,592.00	\$667,995.00	\$1,507,061.26	\$1,055,807.00	\$451,254.00	\$1,345,832.60	\$650,142.00	\$695,691.00
6.80%	5.30%	1.60%	3.70%	2.60%	1.10%	30.26%	14.00%	16.009
Payment over Commi	tments	\$22,863	TOTAL FOR MWBE	2012	STATE OF THE PARTY OF THE PARTY.	高级的 (高级)(高	TOTAL FOR SBE	A PROPERTY
MBE/WBE/SBE PROJECTI	IONS	MBE/WBE PRIME	\$22,586,709	(5 M/WBE accts open)		SBE PRIME	\$3,399,196	(3 SBE accts open)
MBE AWARD PROJECTED	MBE PAYMENTS ACTUAL	MBE BALANCE ANTICIPATED	WBE AWARD PROJECTED	WBE PAYMENTS ACTUAL	WBE BALANCE ANTICIPATED	SBE AWARD PROJECTED	SBE PAYMENTS ACTUAL	SBE BALANCE ANTICIPATED
\$1,852,657.85	\$1,381,151.36	\$471,506.49	\$1,084,358.78	\$802,913.00	\$281,446.00	\$874,509.40	\$744,230.00	\$130,279.00
8.20%	6.10%	2.10%	4.80%	3,60%	1.20%	25.70%	21.90%	3.809
ayment over Commi	tments	\$5,252.50	TOTAL FOR MWBE	2011	\$1,005.67	MIRANE IN	TOTAL FOR SBE	0.0000000000000000000000000000000000000
MBE/WBE/SBE PROJECTI	IONS	MBE/WBE PRIME	\$12,028,150.71	(6 M/WBE accts open)		SBE PRIME	\$2,722,599	(4 SBE accts open)
MBE AWARD PROJECTED	MBE PAYMENTS ACTUAL	MBE BALANCE ANTICIPATED	WBE AWARD PROJECTED	WBE PAYMENTS ACTUAL	WBE BALANCE ANTICIPATED	SBE AWARD PROJECTED	SBE PAYMENTS ACTUAL	SBE BALANCE ANTICIPATED
\$1,920,208.75	\$1,374,564.52	\$545,644.23	\$860,529.00	\$698,351.19	\$162,178.00	\$492,004.00	\$230,288.00	\$261,715.00
16.00%	11.16%	4,84%	6.98%	6.00%	1.00%	18.00%	8.00%	10.009
ayment over Commi	tments	LOUIS AND COME	TOTAL FOR MWBE	2010	A STATE OF	Mark Company	TOTAL FOR SBE	\$22,880.94
MBE/WBE/SBE PROJECTI	IONS	MBE/WBE PRIME	\$59,629,701.12	(1 M/WBE acct open)		SBE PRIME	\$4,873,543.63	(3 SBE accts open)
MBE AWARD PROJECTED	MBE PAYMENTS ACTUAL	MBE BALANCE ANTICIPATED	WBE AWARD PROJECTED	WBE PAYMENTS ACTUAL	WBE BALANCE ANTICIPATED	SBE AWARD PROJECTED	SBE PAYMENTS ACTUAL	SBE BALANCE ANTICIPATED
\$5,702,054.32	\$5,193,754.52	\$508,299.80	\$4,638,781.67	\$4,248,241.41	\$390,540.26	\$1,536,230.58	\$935,270.62	\$600,959.96
9.56%	8.71%	0.85%	7.78%	7.12%	0.66%	31.52%	19.19%	12.33
		SELECTION OF SELECTION				格取得地震播放 着	1875年1975年1	THE PROPERTY.
Law Market		RECEIVE OF STREET				A SECTION ASSESSMENT	WHITH AND AND	
200000000000000000000000000000000000000	作。如果是因	The Security	TOTAL FOR MWBE	PILOT PROGRAM 2009		Best of the	TOTAL FOR SBE	The second
MBE/WBE/SBE PROJECT		MBE/WBE PRIME	\$10,173,819	(2 M/WBE accts open)		SBE PRIME	\$1,928,682	(3 SBE accts open)
MBE AWARD PROJECTED	MBE PAYMENTS ACTUAL	MBE BALANCE ANTICIPATED	WBE AWARD PROJECTED	WBE PAYMENTS ACTUAL	WBE BALANCE ANTICIPATED	SBE AWARD PROJECTED	SBE PAYMENTS ACTUAL	SBE BALANCE ANTICIPATED
\$1,057,621.03	\$971,539.77	\$86,081.36	\$2,279,931.07	\$2,124,575.69	\$155,355.38	\$700,399.61	\$217,091.34	\$483,308.27
10.19%	9.36%	0.83%	22.10%	20.60%	1.50%	28.80%	8.93%	19.87
The state of the s	PERCHANCE VALUE	(1) 图 (1) (1)	TOTAL FOR MWBE	PILOT PROGRAM 2008				AND STANFORD
MBE/WBE/SBE PROJECT		MBE/WBE PRIME	\$19,022,653	(1 M/WBE acct(s) open)		STATE OF THE		100,000,000
MBE AWARD PROJECTED	MBE PAYMENTS ACTUAL	MBE BALANCE ANTICIPATED	WBE AWARD PROJECTED	WBE PAYMENTS ACTUAL	WBE BALANCE ANTICIPATED			
\$1,585,005.03	\$1,380,403.86	\$204,601.17	\$497,419.97	\$133,322.96	\$364,097.01	STATE STATE	THE RESIDENCE OF THE PARTY.	South Sweeth A
8,30%	7.26%	1.04%	2.61%	0.70%	1.91%			

* Please note that in 2014 there are no SBE awards yet MBE goal = 7%, WBE goal = 3%, and SBE goal = 25%

Example of Calculation in 2012

Actual Payment to date \$1,381,151.36

Overpayment to date (-) 22,863.00

Expected Payment to date 1,358,288.36

Anticipated Payment Balance +471,506.49

Total Projected Award Payment \$1,829,794.85 + (22, 863) = 1,852,657.85

Open Accounts 2014	Open Accounts 2013	Open Accounts 2012	Open Accounts 2011	Open Accounts 2010	Open Accounts 2009	Open Accounts 2008	
C-628A	CM-474A	C-437B		C-539A		C-502A	
C-639A	T-453A				C-455A		
C-627B	C-628B	C-543A		C-538A			
C-629A	DB-575A (no goal)	C-598B	C-505A	CM-472A			
C-629B	T-437A	CM-506A	C-600A				
	CM-437A	T-506A	C-506A				
	CM-543A						
	C-621A		C-599A				
	C-549AR		C-5998				
	C-627A						

Closed Accounts 2013		\$24000000000000000000000000000000000000	 Construction and other control of the control of the	CHOOSING CONTRACTOR AND	Closed Accounts 2009	Closed Accounts 2008		
T-624A	TS-505A		CM-447B	1	CM-498A	C-440A		
		C-474A	TS-447B	CM-442A	T-498A	С-447В		
		CM-443A	T-441A	CM-444A	C-445A			-
		TS-443A	CM-440B	TTS-476A-1	C-440B		ĺ	
		T-474A	C-454B	TTS-476A-2	DB-427B			
		CM-573A	TS-445A	T-472A	T-554A			
		TS-505A	T-440BR	OB-562A	CM-427B			
		C-443A	TS-442A	D8-563A	T-475A		ĺ	
		C-598A		C-437A	C-453A			
					C-453B	l		
					C-454A			
	ľ		CM-476A	TS-444A	C-530A			

Meeting of November 24th, 2014

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

Meeting of November 24, 2014

Operation Index For Communications

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of October 2014	1-3

COMMUNICATIONS REPORT October 2014

COMMISSION AWARENESS EFFORTS:

Calhoun Street Bridge's Lincoln Hwy. Designation 100th Anniversary – Worked with operations, engineering and community affairs to arrange and execute a media event to mark the Calhoun Street Bridge's 1914 inclusion in the historic coast-to-coast Lincoln Highway. The event involved the unveiling of replica porcelain-enamel-on-steel Lincoln Highway signs at the CSTSB's New Jersey and Pennsylvania approaches. Speakers included Mindy Crawford, executive director of Preservation Pennsylvania and the former PA director to the national Lincoln Highway Assn; Bob Prunetti, president and CEO of the Mid-Jersey Chamber of Commerce; Damon Tvaryanas, president of the Trenton Historical Society; Assemblyman Reed Gusciora of New Jersey; and Andy Hamilton of the East Coast Greenway Trail, which follows the Lincoln Hwy, route in NJ and PA. The event attracted some local media and a professional photographer was arranged to take photos for distribution and use in next year's annual report. The event also attracted one Lincoln Highway enthusiast a local reporter and two news photographers, one of whom made a video available on the Internet. A press release and two related photographs were distributed to various outlets, resulting in a series of articles. Signs also are being posted at the Lower Trenton Bridge, which was made the Lincoln Highway's Delaware River crossing in 1920.

Annual Report – Began relaying photographs and edited/proofread copy to Brabender Cox for design of annual report. Met with Ethan Vickers and updated the outline for contents. Identified cover photograph and thoroughly research historic photographs for feature article on the 75th anniversary of the Commission's first toll bridge.

Delaware River Sojourn – Attended annual fundraising dinner for the Delaware River Sojourn. Arranged viewing of historic Roy Creveling newsreel film about Delaware River canoeists in the 1950s through the National Canal Museum in Easton. Commission's PA system was utilized to assist in the film's presentation. The Commission was cited for its cooperation and assistance.

Alliance for Action Mercer County – Worked with engineering and community affairs to prepare PowerPoint presentation on Scudder Falls Bridge Replacement Project that included construction sequencing slides. Presentation was given by Executive Director Resta. The file will be used as the basis for other near-term presentations by the Commission on the subject.

• MEDIA RELATIONS:

Hot Topics: Various ramp and lane closures for T-M approaches repaving project; obituary of Toll Corporal Steve Ennis; obituary of former secretary-treasurer Fred Bertram Atwood, Jr.; bridge tokens inquiry; railroad trestle could be trail connection between Easton and P'burg; E-P rehab project reaches 90 percent completion; New Hope-Lambertville Bridge film at Lambertville screening room; road and bridge closures for 5k race and parade in Easton and Phillipsburg; 7-car crash on Scudder Falls Bridge; 50 years ago: triplets born to DRJTBC bridge officer; Commissioners accept audit.

• **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)

Easton-Phillipsburg Toll Bridge Rehabilitation Project: Sought designs of thank-you-for-your-patience banner to be hung at end of 24/7 lane and ramp closures.

Time Capsules: Worked on organizing effort to acquire various materials and items to be placed in time capsules for interment near the Centre Bridge-Stockton and New Hope-Lambertville bridges as part of their respective 200th anniversaries. The plan is for the capsules to be buried until the bridges' 300th anniversaries in 2115.

CAPITAL IMPROVEMENT PROGRAM

Trenton-Morrisville Approaches Project – Drafted press releases/travel alerts to provide motorists with advance warning of off-peak lane and entrance/exit ramp closures along Route 1 for the paving and improvement project on the approaches for the Trenton-Morrisville Toll Bridge.

Easton-Phillipsburg Toll Bridge Rehabilitation Project – Posted various travel restrictions on the website and on NJ511. Drafted and distributed expanded press release announcing attainment of the 90-percent-completed mark and corresponding expectation for ending round-the-clock travel restrictions before the Thanksgiving holiday travel weekend.

WEBSITE

Easton-Phillipsburg Toll Bridge Rehabilitation Project: Updated information on the project page and the Commission's website home page.

INTERNAL/EXTERNAL COMMUNICATIONS

- A total of 7 press releases/travel alerts produced, distributed or posted to the website during the month. Primary topics were various travel restriction changes for the E-PTB rehabilitation and the T-M approaches repaying project.
- Recorded 12,641 sessions (visits) to Commission's website in October.
- Attended Greater Lehigh Valley Chamber of Commerce transportation committee meeting in Allentown, PA.
- Scheduled E-P banner site meeting.

- Attended executive staff workshop for 2015 capital plan and 2015 budget review meeting.
- Participated as member of senior selection committee for Website Design/Hosting RFP.
- Attended Safe 80 Task Force meeting at Stroud Township municipal meeting.
- Teamed with Director of Plants and Facilities Lendell Jones for site visit of Calhoun Street Bridge before the October 31 Lincoln Highway anniversary event.
- Crafted, vetted and framed ceremonial resolutions for Stockton, N.J. and Solebury, PA. in recognition of their involvement and assistance with the operation of the bridge between their two communities during the past 200 years. Signed proclamations were presented to the respective governing bodies at their public meetings in mid-October.
- Responded to Express-Times editor's request for RTK form.
- Provided taped interview for WRNJ's news department on 90 percent completion for the E-P rehab project.
- Assisted patron on E-ZPass violation; passed through E-ZPass-only lane without transponder.
- Drafted proclamation in recognition of former Commissioner Ed Smith's tenure and accomplishments on the Commission; ordered professional frame from Lambertville shop.
- Compiled professional organizations memberships list for administration.
- Rewrite VMS message for ramp closure at T-M approaches project; original project-team message had generated motorists' phone calls.
- Spoke with Infra-Americas reporter Gene Gilligan regarding Scudder Falls Bridge P3.
- Responded to proposer inquiries on website redesign/hosting RFP.
- Secured needed additional documentation from two proposers.
- Provided historic photographs of former thru-truss bridge at Milford-Montague to Montague historian Alicia Batko.
- Sent electronic JPGs of historic Centre Bridge-Stockton Bridge to bridge enthusiast Nathan Holth for inclusion in future newsletter.
- Scheduled DCNR grant award event in Solebury for Commission staff; attended event featuring Lt. Governor Cawley.
- Organized and bound loose, out-of-sequence, or misidentified historic photographs from Commission archives.
- Provided historic E-P bridge bus photograph to Martz Trailways Group.
- Presented Centre Bridge 200th anniversary proclamations at municipal meetings in Stockton Borough and Solebury Township.

Meeting of November 24, 2014

Operation Index For Community Affairs

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Community Affairs	Community Affairs Report	1
	Month of October 2014	

COMMUNITY AFFAIRS REPORT October 2014

The following activities under the general heading of community relations/governmental affairs were recently initiated, accomplished or performed:

- ❖ Easton-Phillipsburg Toll Bridge Rehabilitation Project
 - o Continued to supervise the implementation of the Twitter account for this project, including the monitoring of followers and assumed responsibility for drafting of Twitter messages
 - o Monitored/participated-in project progress meetings
 - o Designed concept thank-you-for-your-patience banners for prospective use after project's 24/7 lane and ramp closures come to an end
 - o Attended site-visit meeting for potential banner locations and logistical issues
- ❖ Calhoun Street Toll-Supported Bridge Lincoln Highway Anniversary Event
 - o Designed invitation post cards with Lincoln Highway sign and historic photographs of the Calhoun Street Bridge
 - o Provided contact lists for inviting public officials and other interested parties in Trenton and Morrisville, Mercer and Bucks counties, and the two states
- ❖ T639A Trenton Morrisville Approach Project
 - o Advised various governmental officials and stakeholders of impending ramp and lane closures associated with this project
 - o Participated in project progress meetings
- ❖ Solebury Gateway Project Grant Event Attended PA Lt. Governor Jim Cawley grant announcement event at Solebury's Canal Park.
- ❖ Portland-Columbia Toll Bridge Approaches Project Continued communications with project staff to become familiar with this upcoming capital initiative and potential impacts for motorists and communities
- Conducted bill research and legislative tracking concerning William Cahir bridgedesignation measure in Pennsylvania and Port Authority of NY and NJ bills in New Jersey
- Participated as a member of the technical evaluation committee assigned to review the various submissions in response to the Commission's RFP for website redesign and hosting services
- ❖ Time capsules for Centre Bridge-Stockton and New Hope-Lambertville 200th bridge anniversaries
 - o Assembled lists of community organizations that could contribute materials to be placed in time capsules at the respective bridge locations
 - o Drafted and mailed letters inviting community groups to provide items that could be place in time capsules

Meeting of November 24th, 2014

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

Meeting of November 24, 2014

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Administration Building	RJZ/RWL	Administration Building Improvements • Space Program and Concept Study, C-598B-3	1
Trenton-Morrisville TB & Lower Trenton TSB	CLR/KMS	Trenton-Morrisville Toll & Lower Trenton Toll Supported Bridges Approach Roadways Improvements • Design, C-639A	2
Trenton-Morrisville TB	VMF/CLR/KMS	Trenton-Morrisville Toll Bridge Approach Roadways Improvements Construction, T-639A Construction Management, C-627B-1	2-3
Scudder Falls Toll Supported Bridge	KMS/RWL	Replacement Project • Preliminary Engineering and Environmental Documentation for 1-95/Scudder Falls Toll Supported Bridge — Study, Contract C-393A Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project • CPMC Services — Year 2014, C-502A-1I • DMC Advanced Engineering Support Services for Priority Items of Work, C-502A-2D • C-502A-2F DMC Services — Year 2013	3-5
	CLR/KMS	I-95 Scudder Falls Bridge Deck Condition Survey • Design, C-599A-6	6
	RFM/KMS	Interim Deck Repairs Task Order Assignment C-628A-2	6
New Hope-Lambertville Toll Supported Bridge	RJZ/RWL	Fire House Condition Assessment • C-598B-5	7
New Hope-Lambertville Toll Bridge	VMF/CLR/KMS	 Pavement Rehabilitation & Approach Bridges Repairs Design, C-543A Construction Management/Construction Inspection, CM-543A Construction, T-543A 	7-8
	RFM/KMS	Pin and Hanger Evaluation and Improvement Study • Task Order Assignment C-628B-2	8
I 79 Tall Duidea	VMF/CLR/KMS	I-78 PA Approach Paving Improvements • Construction, T-506A	8
I-78 Toll Bridge	RJZ/RWL	I-78 Toll Bridge Maintenance Garage Space Program and Concept Study, C-627A-2	9

1

Notes:

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

Program Area Manager Legend

WMC - M. Cane

RSL - R. Luciani

KMS - K. Skeels CAS - C. Stracciolini RJZ – R. Zakharia RLR - R. Rash

RFM - Ronald Mieszkowski CLR - C. Rood

CTH - C. Harney

VMF - V. Fischer

Meeting of November 24, 2014

Easton-Phillipsburg Toll Bridge	CTH/RWL	 Rehabilitation Scoping/Concept Study Preliminary, Final, and Post Design Services, C-437B Construction Management, CM-437A Construction, T-437A 	9-10
	CTH/RWL	Ramp C Slope Stabilization Concept Study • Task Order Assignment C-628B-1	10
Portland-Columbia Toll Bridge	VMF/CLR/KMS	Toll Bridge Approach Roadway Improvements • Design, C-566A	11
	CTH/RWL	Gusset Plate Analysis and Improvement Study • Task Order Assignment C-598B-4	11
	CLR/KMS	District Three Toll Facilities Emergency Standby Generator Study Task Order Assignment No. C-627A-1	12
Multiple Facilities and/or Commission-Wide	WMC/RWL	 Electronic Surveillance/ Detection System RFP development, Procurement Support and Transition Services, C-539A-5 ESS Maintenance Contract, DB-575A 	12
Commission VIIIC	CAS/RWL	 Electronic Toll Collection In-Lane Toll System Design-Build-Maintain, DB-427C Customer Service Center/ Violation Processing Center Design-Build-Operate-Maintain, DB-427D Customer Service Center/Violation Processing Center Project, DB-584A 	13
	RSL/CAS	Electronic Toll Collection / Tolling Task Order Consultant - 2010 • Traffic Count Program Design, C-538A-8	14
Multiple Facilities and/or Commission-Wide	CAS/RWL	Electronic Toll Collection / Tolling Task Order Consultant - 2013 • In-Lane Toll System Review and Request for Proposal Development, C-621A-1	14
	WMC/RWL	Bridge Monitoring System • Study for Select Vehicular Bridges, C-556A	14
	CAS/RWL	Level 3 Investment Grade Traffic & Revenue Forecasts • C-549AR	15
	CTH/RWL	General Engineering Consultant Annual Inspections • 2014 Toll-Supported Bridge Inspections, C-07-11D	15-16

Notes:

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

Program Area Manager Legend

WMC - M. Cane

RSL-R. Luciani

KMS – K. Skeels CAS-C. Stracciolini RJZ - R. Zakharia

RFM - Ronald Mieszkowski CLR - C. Rood

RLR - R. Rash

CTH - C. Harney

VMF - V. Fischer

Meeting of November 24, 2014 PROJECT STATUS REPORT

TRENTON MORRISVILLE ADMINISTRATION BUILDING IMPROVEMENTS

SPACE PROGRAM AND CONCEPT STUDY Task Order Assignment No. C-598B-3

This Task Order Assignment is for a Space Program and Concept Study for the Trenton Morrisville Toll Bridge Administration Building. The purpose of this assignment is to provide the Commission with guidance in enhancing operational efficiency and facility space utilization. The Space Program will include a detailed analysis of the current versus required space to support the Commission's current as well as the projected operational, administrative and maintenance needs at the T-M facility.

At the conclusion of the Space Program, a Concept Study Report will be prepared by the Consultant presenting adjacency diagrams and sketches to explain space relationships and space allocation using the existing and/or new space. Three (3) proposed alternatives will be identified by the Consultant for review and consideration by the Commission in selecting the preferred alternative to be advanced to Final Design under a separate procurement process. As part of each alternative, the mechanical, electrical, plumbing, and life and safety improvements will be presented. Also, Building Management Systems will be part of each design concept which will reduce building systems' energy use and benefit the Commission in a long-term energy cost saving.

A kick-off meeting was held with Gannet Fleming on February 25, 2014. The Consultant collected as-built drawings, and reviewed building systems deficiencies and improvement recommendations as presented under various recently completed concept studies. An executive staff work session was held on March 14, 2014. A Draft Space Program report was received on April 4, 2014 and a meeting was held with the Consultant on May 1 to share the Commission's comments.

Revised Space Utilization Report was received on June 30, 2014 for incorporation into a Draft Concept Study Report, and a meeting was held with the Consultant on July 8, 2014. Subsequent to this meeting, the Commission asked Gannet Fleming to explore an additional fourth option to this Project for enhanced maintenance capabilities at the Trenton-Morrisville site. A Review Meeting of this draft submission is scheduled to be held on November 17, 2014.

Meeting of November 24, 2014 PROJECT STATUS REPORT

TRENTON-MORRISVILLE TOLL AND LOWER TRENTON TOLL-SUPPORTED BRIDGES APPROACH ROADWAYS IMPROVEMENTS

DESIGN Contract No. C-639A

Cherry, Weber and Associates, P.C. (CWA) was issued Notice of Award and Limited Notice to Proceed effective February 25, 2014. This contract is for the Scope Development, Preliminary and Final Design and Post-Design Services for work at both the Trenton-Morrisville Toll Bridge Approach Roadways and the Lower Trenton Toll-Supported Bridge Approach Roadways. The Preliminary and Final Design effort under this contract is developing two (2) separate construction contracts: T-639A Trenton-Morrisville Toll Bridge Approach Roadways Improvements which is presently under construction; and TS-639B Lower Trenton Toll-Supported Bridge Approach Roadways Improvements for construction in spring 2015.

For Contract T-639A, CWA continues performing Post-Design Services, which includes reviewing submittals, responding to Requests for Information (RFIs) and participating in T-639A Progress and Schedule Meetings as needed. For TS-639B, CWA submitted the Pre-Final Design Submission on October 3rd. The Commission and CPMC Staff provided comments on that submission to CWA on October 17th.

TRENTON-MORRISVILLE TOLL BRIDGE APPROACH ROADWAYS IMPROVEMENTS

CONSTRUCTION Contract No. T-639A

Road-Con, Inc. (R-C) was awarded the construction contract at the Commission's June meeting; given the full Notice to Proceed on July 25, 2014; and mobilized and started field work on August 4th. Through October R-C: completed the Route 1 overpass bridges joint sealing, concrete roadway joint cleaning and sealing; cleared vegetation, and paved the Route 1 northbound lanes including a short section of the Route 1 southbound roadway. R-C also completed paving the various ramps in Pennsylvania and New Jersey.. New pavement markings and signs have also been installed. The daily lane closures on Route 1 and the on/off ramps on both sides of the River Bridge were implemented to complete the work. Substantial completion for the project was achieved on October 31, 2014, on schedule. Project punch list items were identified for completion into November

Meeting of November 24, 2014 PROJECT STATUS REPORT

CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION Task Order Assignment Contract No. C-627B-1

This is a Task Order Agreement Assignment to French & Parrello Associates (F&P) for inspection services associated with the T-639A Trenton-Morrisville Toll Bridge Approach Roadways Improvements Project. F&P was given a Notice to Proceed for this Task Order Assignment on July 31, 2014 and is currently providing a full-time inspector and a part-time scheduler to assist the Resident Engineer from AECOM's CPMC in providing CM/CI over sight of the construction project.

PRELIMINARY ENGINEERING AND ENVIRONMENTAL DOCUMENTATION FOR I-95/SCUDDER FALLS TOLL SUPPORTED BRIDGE

STUDY Contract No. C-393A

On June 14, 2012 FHWA issued the NEPA decision of a "Finding of No Significant Impact" (FONSI) for the I-95/Scudder Falls Bridge Improvement Project in Bucks County, Pennsylvania and Mercer County in New Jersey. This is a determination that the proposed action will have no significant impact on the human environment.

This completes the Preliminary Design and Environmental Documentation Phase of the I-95/Scudder Falls Bridge Improvement Project. AECOM is continuing further work efforts for the I-95/Scudder Falls Bridge Improvement Project under various Task Order Assignments associated with Contract C-502A Capital Program Management Consultant & I-95/Scudder Falls TS Bridge Improvement Design Management Consultant Professional Services.

Meeting of November 24, 2014 PROJECT STATUS REPORT

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES - YEAR 2014

Task Order Assignment No. C-502A-11

The Capital Program Management Consultant (CPMC) services are being continued under this Task Order Assignment, which began in March 2014. AECOM is providing one (1) full-time Project Manager and one (1) full-time Program Area Manager to oversee and manage various design and construction projects that are being advanced in the Capital Improvement Program. CPMC Staff have been providing management oversight of the Final Design of the Trenton-Morrisville Toll and Lower Trenton Toll-Supported Bridges Approach Roadway Improvements, as well as Contract C-566A, Final Design of the Portland – Columbia Toll Bridge Approach Roadway Improvements. CPMC Staff are also currently providing: Resident Engineer (RE) oversight of the T-639A, Trenton – Morrisville Toll Bridge Approach Roadway Improvements Contract; administration of Task Order Assignment C-627B-1 for Construction Inspection Services for same; and management oversight of Task Order Assignment C-627A-I, District 3 Standby Generator Study, which was authorized on June 27, 2014.

DMC ADVANCED ENGINEERING SERVICES FOR PRIORITY ITEMS OF WORK

Task Order Assignment No. C-502A-2D

The AECOM team continued to perform **Public Involvement** activities with the monitoring of the Project Hotline.

The Right of Way (ROW) impacts to adjacent property owners have been reassessed for the proposed project, based on the final grading and drainage plan detail that has been developed. Updated draft ROW Plans for the Pennsylvania section of the project have been submitted and have been reviewed by Engineering. The process for moving forward with the ROW acquisition process, including property owner outreach and Legal Counsel involvement, is currently being planned internally by Commission staff. ROW efforts involving Commission legal review and property-owner outreach have been on hold pending a decision on the project delivery method to be followed for the project. Now that the decision has been made to move forward with the Design-Bid-Build process, the schedule for moving forward with the ROW acquisition process is being prepared.

Meeting of November 24, 2014 PROJECT STATUS REPORT

DMC SERVICES - YEAR 2013

Task Order Assignment No. C-502A-2F

AECOM's Design Management Consultant (DMC) Services continued through 2013 and into 2014 under this Task order Assignment (TOA), to advance the Scudder Falls Bridge Replacement Project. AECOM continued management services for: the public involvement program; the environmental permitting; and the ROW plan development efforts. Additional efforts under this TOA include establishing the PennDOT Inter-Governmental Agreement and NJDOT Memorandum of Agreement (MOA) for project interface and interaction with the respective DOT's during the Final Design and Construction Phases of the project; the MOA with NJDEP-Green Acres/NJDOT/Delaware & Raritan Canal Commission/NJ Water Supply Authority for the NJ Pedestrian/Bicycle Facility; and, coordination and support of Commission staff in advancing the project into final design and construction via the RFP design procurement process.

Environmental permitting agency coordination continues as well as preparation of the USACE and PADEP permit application packages, including all back-up documentation. Coordination continues with the NJDOT Right-of-Way Unit regarding NJDOT input on existing easement language for the I-95 and Route 29 bridge structures over the D&R Canal. The NJDEP Green Acres Parkland Diversion (Right-of-way impacts) involves an expansion of the existing I-95 easement over the Delaware &Raritan Canal in New Jersey. The associated permit process requires the Project Team to develop language for the existing easement, because copies of the existing easement cannot be located within the State's archives.

The RFP for final design services was finalized and posted on the Commission's website on August 20, 2014. A Pre-Proposal Meeting was held on September 10, 2014. AECOM is maintaining an FTP website containing existing SFB plans, and Preliminary Design and Environmental Documents for the SFB Replacement Project. Professional Services Consultants have been able to request the website access information, and download any or all of the documents on the website. An addendum to the RFP was issued on October 7th providing clarifications to the original RFP language; and the Responses to Consultant Inquiries made during the RFP period was posted on October 8th. Ten (10) Technical Proposals for Final Design Services for the SFB Project were received on October 29th and 30th, 2014, which are under review by Commission staff.

Meeting of November 24, 2014 PROJECT STATUS REPORT

I-95/SCUDDER FALLS BRIDGE DECK CONDITION SURVEY

Deck Condition Survey
Task Order Assignment No. C-599A-6

Under this Task Order Assignment (TOA) the Consultant, McCormick Taylor (MT), performed a bridge deck condition assessment of the Scudder Falls Bridge. MT submitted the Final Report on June 23rd, which was subsequently accepted by Commission. The commission is awaiting the final invoice from MT. Upon receipt, this invoice will be processed, and this TOA will be closed.

SCUDDER FALLS BRIDGE INTERIM DECK REPAIRS

Task Order Assignment No. C-628A-2

Under this Task Order Assignment the Consultant, Dewberry Engineers Inc., will prepare plans for a contract to do deck repairs on the Scudder Falls Bridge. The existing deck is deteriorating and needs to be repaired to provide a satisfactory riding surface until the new bridge is constructed. The purpose of this task order is prepare plans for a deck patching contract for anticipated award in the spring of 2015; and then have the Contractor retained on an on-call basis for the following two (2) years to repair new potholes as they develop. The Commission will also have an additional one (1) year option with the Contractor for the deck repairs. Dewberry Engineers was issued a Notice to Proceed effective September 2, 2014. A kick-off meeting was held September 16, 2014. Consultant is preparing 60% plans. The original plan to start construction in March 2015 may be delayed due to a Peregrine Falcon nesting on the bridge. Coordination efforts are underway with the Pennsylvania Game Commission to identify work restrictions in the vicinity of the nesting Falcon, which could affect the construction timeframe.

Meeting of November 24, 2014 PROJECT STATUS REPORT

NEW HOPE TOLL SUPORTED BRIDGE

FIRE HOUSE CONDITION ASSESSMENT Task Order Assignment No. C-598B-5

This Task Order Assignment is for a Condition Assessment of the former New Hope Fire House located in New Hope Historic District, within the Commission property next to the New Hope Toll Supported Bridge Officer shelter. This building is currently being used by Commission staff for light equipment & material storage space.

A kick-off Meeting was held on May 1, 2014, and the Consultant is currently gathering as built and survey information of the site. Building inspection was concluded on June 20, 2014, property Appraisal, Environmental Screening and Draft Condition Assessment Report was received on August 5, 2014. Consultant presented the report on August 19, 2014 and comments were shared with the Consultant.

A Draft Final Report was received on September 25, reviewed by the Commission and the Final Report is anticipated to be received by November 14, 2014.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE PAVEMENT REHABILITATION & APPROACH BRIDGES REPAIRS

DESIGN Contract No. C-543A

Cherry, Weber and Associates (CWA) completed their post-design services phase of their contract in September. The commission is awaiting CWA's final invoice, which upon receipt, will be processed and this contract closed.

CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION Contract No. CM-543A

Johnson, Mirmiran & Thompson, Inc. (JMT) concluded their field inspection services in January 2014. With the completion of the final contract work, JMT's final invoice and the closeout agreement modification are being processed. Final payment will be made to JMT upon completion of these documents and this contract will be closed.

Meeting of November 24, 2014 PROJECT STATUS REPORT

CONSTRUCTION Contract No. T-543A

James D. Morrissey, Inc. (JDM) completed the remaining asphalt punch-list repair items on Route 202 on September 11th. The contract closeout change order has been fully executed and their final invoice is being processed. All close-out documentation has been received and, once the final invoice is paid, this contract will be closed.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE PIN AND HANGER EVALUATION AND IMPROVEMENT STUDY

Task Order Assignment No. C-628B-2

The Consultant, The Louis Berger Group, was given notice to proceed on August 15, 2014 and a kick-off meeting was held on August 20, 2014. This Task Order Assignment is to evaluate the condition of the pin and hanger structural details on the New Hope-Lambertville Toll Bridge by performing ultrasonic testing of the pins, and non-destructive testing of the hangers. The purpose of this assignment is to check the condition of the pin and hangers to make sure they are functioning as intended. Field work began on September 15, 2014 and was completed that week. Because of access problems, difficulty removing pin covers and the concern of damaging the pins in the removal process it was decided to do a sampling of the pins. No defects were observed in the tested pins. All hangers were inspected. The Consultant is preparing a draft report which will be submitted in early November.

I-78 TOLL BRIDGE PA APPROACH PAVING IMPROVEMENTS

CONSTRUCTION Contract No. T-506A

HRI Infrastructure of State College, PA completed construction on I-78 on August 27, 2013. HRI's final pay estimate is being processed and once paid this contract will be closed.

Meeting of November 24, 2014 PROJECT STATUS REPORT

1-78 TOLL BRIDGE MAINTENANCE GARAGE

SPACE PROGRAM AND CONCEPT STUDY Task Order Assignment No. C-627A-2

This Task Order Assignment is for a Space Program and Concept Study for the I-78 Toll Bridge Maintenance Garage. The purpose of this assignment is to provide the Commission with guidance in enhancing operational efficiency and facility space utilization. The Space Program will include a detailed analysis of the current versus required space to support the Commission's current as well as the projected operational, and maintenance needs at the facility.

At the conclusion of the Space Program, a Concept Study Report will be prepared to include three (3) proposed alternatives for review and consideration by the Commission in selecting the preferred alternative to be advanced to Final Design under a separate procurement process. As part of each alternative, the mechanical, electrical, plumbing, and life and safety improvements will be presented. Also, Building Management Systems will be part of each design concept which will reduce building systems' energy use and benefit the Commission in a long-term energy cost saving.

A kick-off meeting was held with Buchart Horn, Inc. / BASCO Associates on September 8, 2014 and a space utilization program interview was conducted on October 2, 2013. The Consultant is currently gathering existing and future maintenance and operation's requirements to formulate the size of the additional space that will be required to meet the Commission needs.

A draft Space Program report is anticipated to be received by November 2014.

EASTON-PHILLIPSBURG TOLL BRIDGE REHABILITATION, PRELIMINARY, FINAL & POST DESIGN SERVICES

DESIGN Contract No. C-437B

This project was awarded to Parsons Brinckerhoff (PB) at the February 28, 2012 Commission meeting. PB provided the Commission their final design submission on February 22, 2013. Construction bids were received on April 11, 2013. PB continues to provide post-design services and regularly attends project progress meetings.

Meeting of November 24, 2014 PROJECT STATUS REPORT

CONSTRUCTION MANAGEMENT Contract No. CM-437A

This project was awarded to Greenman-Pedersen, Inc. (GPI) at the April 29, 2013 Commission meeting. GPI was provided with a Notice to Proceed on May 30, 2013 and has participated in pre-activity and progress meetings since the start of construction. GPI is currently providing construction management and inspection staff on-site to monitor the contractor's progress.

CONSTRUCTION Contract No. T-437A

J.D. Eckman. Inc. (JDE) was awarded this construction contract at the Commission's April 29, 2013 meeting. JDE was provided a Notice of Award/Limited Notice-to-Proceed the following day and issued a Notice to Proceed effective May 29, 2013. JDE has participated in pre-activity and progress meetings since the start of construction in June 2013. JDE completed a major construction stage on December 12, 2013, slightly ahead of schedule. All lanes on the roadway were open to traffic during the winter work shutdown period. Traffic restricting staged construction was reintroduced on March 5, 2014. The final construction stage is nearing completion and the roadway is anticipated to be opened to unrestricted traffic during peak periods prior to Thanksgiving. Work is currently progressing approximately two weeks ahead of schedule.

EASTON-PHILLIPSBURG TOLL SUPORTED BRIDGE

RAMP C SLOPE STABILIZATION CONCEPT STUDY Task Order Assignment No. C-628B-1

This Task Order Assignment is to perform an evaluation of the site for slope stabilization efforts and to identify short term and long term repair options that would reinforce and stabilize the rock side slope at this section of roadway.

Field assessments were performed in June and a draft concept study report submitted in July. Comments have been generated and shared with the Consultant. The Commission is reviewing the revised report.

Meeting of November 24, 2014 PROJECT STATUS REPORT

PORTLAND-COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS

DESIGN CONTRACT NO. C-566A

Greenman-Pederson, Incorporated (GPI) was issued Notice of Award and Limited Notice to Proceed effective July 1, 2014. This contract is for the Scope Development, Preliminary and Final Design and Post-Design Services for improvements to both the Pennsylvania and New Jersey approach roadways and ramps at this facility; work adjacent to the toll plaza; and, on the top side of the bridge decks of the main river bridge, the Route 94 bridge over US Route 46, and the Locust Street Bridge. GPI completed their field work and submitted the Preliminary Design Submission on October 10th, which is currently under review by Commission and CPMC Staff.

VARIOUS BRIDGES

GUSSET PLATE ANALYSIS AND IMPROVEMENT STUDY Task Order Assignment No. C-598B-4

This Task Order Assignment is phase 2 of the effort to perform analysis of gusset plates at 7 structures as necessary to meet current FHWA and PennDOT requirements. The first phase of analysis was previously completed by Gannett Fleming for 3 of the Commission's structures (Centre Bridge-Stockton, Riverton-Belvidere and Washington Crossing). This assignment includes performing an updated evaluation based on recent inspection data gathered during this year's GEC bridge inspection. In addition, gusset plate analysis for 3 additional Toll Supported Bridges (Lower Trenton, Uhlerstown-Frenchtown, Upper Black Eddy-Milford) and Milford-Montague Toll Bridge is included as part of the work under this Task Order Assignment.

Analysis was performed by the Consultant and a draft report was submitted in June. Comments have been generated and shared with the Consultant. The Commission has reviewed and accepted the revised report. This assignment will be closed out.

Meeting of November 24, 2014 PROJECT STATUS REPORT

DISTRICT 3 TOLL FACILITIES EMERGENCY STANDBY GENERATOR STUDY

Standby Generator Study
Task Order Assignment No. C-627A-1

Under this Task Order Assignment the Consultant, Buchart Horn, Inc./BASCO Associates (BH-BA) is performing a study of the existing Standby Generators and entire electrical systems at each of the three District 3 Toll Facilities (PCTB, DWGTB and MMTB) and developing recommendations for placing each of these facilities completely on Standby generators. BH-BA was issued a Notice to Proceed effective July 2, 2014. BH-BA's Draft Final Study Report was submitted on October 13th. Commission and CPMC comments to that submission were provided to BH-BA during an On-Board Review Meeting held on October 20th

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

RFP DEVELOPMENT, PROCUREMENT SUPPORT AND TRANSITION SERVICES
Task Order Assignment No. C-539A-5

URS Corporation continued to provide the Commission with technical support with regard to transitioning maintenance services for the Electronic Surveillance / Detection System to Schneider Electric Building Americas, Inc.

ESS MAINTENANCE CONTRACT Contract No. DB-575A

Schneider Electric Building Americas, Inc. continues to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Electronic Security and Surveillance Staff, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

Meeting of November 24, 2014 PROJECT STATUS REPORT

ELECTRONIC TOLL COLLECTION SYSTEM

DESIGN-BUILD Contract No. DB-427

In-Lane Toll System Design-Build-Maintain Project TO-427C

Xerox continues to perform preventative maintenance for the electronic toll collection system and violation enforcement system.

The toll data from the conventional toll lanes is archived on a separate dedicated Commission database that is maintained by the IT Department. The data from the ORT lanes is currently not being displayed in the reports developed from this database. Xerox is preparing a price proposal for this effort.

The Commission and Xerox executed a change order to extend the maintenance services by one (1) year. Additionally, the change order allowed for TransCore to contract directly with the Commission to maintain the legacy software.

Xerox continues to acquire the annual 2014 spare parts/consumables as required by the purchase order that was issued by Commission Staff. An inspection of the spare parts was completed by Commission Staff. Commission Staff and Xerox have prepared the 2015 annual spare parts budget and it was included in the draft 2015 Commission Operating Budget.

<u>Customer Service Center/Violation Processing Center Design-Build-Operate-</u> <u>Maintain Project TO-427D</u>

ETC is providing continued operation of the violation processing center on a month to month basis. This activity includes processing violations that have reached the collection agency.

Customer Service Center/Violation Processing Center Project DB-584

Xerox continues to provide E-ZPass Customer Service Center / Violation Processing Center (CSC/VPC) services.

Meeting of November 24, 2014 PROJECT STATUS REPORT

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT - 2010

TRAFFIC COUNT PROGRAM DESIGN

Task Order Assignment No. C-538A-8

Upon processing the final invoice, this task order assignment will be closed out. The next step includes the purchase of the traffic counters and software through the PA Department of General Services COSTARS program. Commission maintenance will install the new counters at the eighteen (18) bridges that carry motor vehicle traffic. One site will be built for "fit-up" and "de-bugging" followed by installation at the remaining seventeen (17) sites.

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT 2013

IN-LANE TOLL SYSTEM REVIEW AND REQUEST FOR PROPOSAL DEVELOPMENT

Task Order Assignment No. C-621A-1

RK&K and Commission Staff facilitated a half day workshop to discuss the existing system, likes and dislikes, plus functionality of the new system with Commission Staff and RK&K. The workshop included a discussion of each task and subtask that will be included in the technical requirements of the Request for Proposal (RFP). Representatives from Engineering, Finance, Operations and E-Z Pass participated in the workshop.

BRIDGE MONITORING SYSTEM

BRIDGE MONITORING SYSTEM STUDY FOR SELECT VEHICULAR BRIDGES Contract No. C-556A

A Progress Meeting was held on October 14, 2014 at the Commission's Trenton-Morrisville Toll Bridge facility and was attended by representatives of Pennoni Associates as well as members of Commission staff. Key items discussed at the meeting included an overview of vehicle detection system concepts as well as interim results from the load testing and first couple weeks of structural health monitoring at the New Hope-Lambertville as well as Riverton-Belvidere Toll Supported Bridges.

Meeting of November 24, 2014 PROJECT STATUS REPORT

Level 3 – Investment Grade Traffic and Revenue Forecasts C-549AR

Jacobs Engineering will prepare their final invoice for all work completed on this agreement. The agreement will remain open as there are two options included to update the traffic and revenue forecasts as needed by the Commission.

GENERAL ENGINEERING CONSULTANT (GEC) ANNUAL INSPECTIONS

2014 TOLL-SUPPORTED BRIDGE INSPECTIONS

Assignment C-07-11D

A kick-off meeting was held on March 18, 2014 at the Easton - Phillipsburg Toll Bridge Administration Building and attended by representatives from District 1, District 2, Operations, Engineering and TranSystems (TS). Inspections of the toll-supported bridges began March 27 at the Riverton - Belvidere Toll Supported Bridge. The Inspections have now been completed at all Toll-Supported Bridges including Scudder Falls which was completed on August 5 and August 6.

During inspection of the Scudder Falls Toll-Supported Bridge in April, TS encountered two very protective Peregrine falcons. Based on recommendations from Art McMorris, Ph.D., Peregrine Falcon Coordinator for the Pennsylvania Game Commission, the remainder of the bridge was inspected post July 31st, after nesting season for the falcons. To avoid this situation in the future, the PennDOT BMS will be updated to show an August inspection date and the 2-year inspection cycle will be moved to August in the future to avoid problems with the Peregrine falcons and their nesting season.

Facilities inspections occurred on June 16 in District 1 at Lower Trenton, Calhoun Street and New Hope – Lambertville Toll-Supported Bridges. Those in attendance were maintenance personnel, District 1 Superintendent and Assistant Superintendent, Director of Plants & Facilities, Deputy Executive Director of Operations, Executive Director, Engineering and TS. Facility Inspections were completed in District 1 on July 29 at Centre Bridge – Stockton and Lumberville – Raven Rock Toll-Supported Bridges, as well as the house at Scudder Falls. Those in attendance were maintenance personnel, District 1 Superintendent and Assistant Superintendent, Deputy Executive Director of Operations, Executive Director, Engineering and TS.

District 2 facilities inspections were performed on June 24. Those in attendance were maintenance personnel, District 2 Superintendent, Deputy Executive Director of Operations, and Engineering.

Draft Maintenance Reports were submitted by TS and distributed to maintenance personnel for review on August 19. Meetings to review the draft report with maintenance and TS have been scheduled for the week of September 15.

Meeting of November 24, 2014 PROJECT STATUS REPORT

Sign retroreflectivity testing was performed at the District 2 Toll-Supported Bridges on Monday, September 29 and at the District 1 Toll-Supported Bridges (sans I-95/Scudder Falls) on Tuesday, September 30.

Draft Inspection Reports were submitted by TS on September 26 and distributed to engineering personnel for review on October 2 and are currently under review.

Meeting of November 24th, 2014

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

Meeting of November 24, 2014

Operations Report Index

ELECTRONIC SECURITY AND SURVEILLANCE REPORT

Subject	Description	Page Numbers
Electronic Security and	Status Report for the Month of September	1 - 5
Surveillance	2014	

Meeting of November 24, 2014

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF NOVEMBER 2014

The below-listed items represent meetings, communications, tasks, and projects involving the Electronic Security and Surveillance Department:

Radio System

- During the month of October 2014, ESS personnel worked with the NJ State Police and Motorola to initiate the radio system upgrade to the new P25 system.
- During the month of October 2014, ESS personnel worked with NJ State Police Radio Technicians to re-program all portable and mobile radios so the emergency button will alert the ESS Primary Control Center of an emergency.
- During the month of October 2014, ESS personnel continued to work with the New Jersey State Police Radio Technicians to develop a plan to enhance the radio coverage in the tunnel area at the Easton-Phillipsburg Toll Bridge.
- ESS personnel arranged for various radio installations and repairs during the month of October 2014.
- ESS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- ESS personnel updated the Cartegraph radio inventory database.

Access Control System/Toll Lane Account Access

- During the month of October 2014, ESS personnel and Schneider Electric completed the cut over to the Commission's new access control system.
- During the month of October 2014, ESS personnel investigated various access issues for all Districts.
- During the month of October 2014, ESS personnel worked with General Supply (Commission's lock smith) to address various lock issues within the Districts and to perform the yearly door lock maintenance at all facilities.

Meeting of November 24, 2014

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF NOVEMBER 2014

- In October 2014, ESS personnel created ID badges for new employees and consultants. Additionally, ESS continued making "Essential Employee" ID badges for current employees.
- During the month of October 2014, the ACS database was audited and the system was purged of invalid employee and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed both during and after normal working hours.
- Numerous toll lane swipe cards were made and issued to Toll personnel to allow them to open a toll lane and collect tolls.

ESS

- On October 31, 2014, ESS personnel met with Schneider Electric to discuss the ESS maintenance program and various issues associated therewith.
- During the month of October 2014, ESS personnel continued to work with Schneider Electric to test the new analytics being proposed by Schneider Electric to replace the current Mate analytics.
- ESS personnel received a cost estimate from Schneider Electric for video surveillance at the Portland-Columbia Pedestrian Bridge. The estimate is being revised.
- ESS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- ESS personnel worked during, and after normal working hours on numerous ESS issues and problems raised by Commission members.
- The ESS Primary Control Center continues to operate 24/7 and detected, documented, and assisted the District bridges with various emergencies, traffic, weather events, and security related incidents.
- During the month of October 2014, ESS personnel investigated and processed the following sixteen video requests:

Meeting of November 24, 2014

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF NOVEMBER 2014

- 1. On 10/01/14, the PA State Police requested a video search from the Portland-Columbia Toll Bridge regarding a theft investigation.
- 2. On 10/01/14, the owner of Dilly's Corner, Centre Bridge, PA requested a video search from the Centre Bridge-Stockton Toll Supported Bridge regarding damage to his building.
- 3. On 10/03/14, District I requested a video search from the Trenton-Morrisville Toll Bridge regarding a customer passing counterfeit currency.
- 4. On 10/05/14, District I requested a video search from the Calhoun Street Toll Supported Bridge reference suspicious activity.
- 5. On 10/06/14, the Easton, PA Police Department requested a video search from the Northampton Street Toll Supported Bridge regarding a motor vehicle accident.
- 6. On 10/07/14, the NJ State Police requested a video search from the Uhlerstown-Frenchtown Toll Supported Bridge regarding a hit and run motor vehicle accident investigation.
- 7. On 10/07/14, District II requested a video search from the Northampton Street Toll Supported Bridge regarding a subject that was prevented from jumping off the bridge by a Bridge Officer.
- 8. On 10/08/14, District I requested a video search from the Scudder Falls Toll Supported Bridge regarding a motor vehicle accident.
- 9. On 10/10/14, District II requested a video search from the I-78 Toll Bridge regarding a hit and run motor vehicle accident.
- 10. On 10/17/14, District III requested a video search from the Portland-Columbia Toll Bridge regarding damage to a Commission pole that houses an ESS camera.
- 11. On 10/19/14, the Morrisville, PA Police Department requested a video search from various District I Toll Bridges regarding a Homicide investigation.

Meeting of November 24, 2014

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF NOVEMBER 2014

- 12. On 10/20/14, the PA State Police requested a video search from the I-78 Toll Bridge regarding Commission damage.
- 13. On 10/20/14, the ESS Department requested a video search from the New Hope-Lambertville Toll Supported Bridge regarding an overweight crossing.
- 14. On 10/22/14, the Warren County, NJ Prosecutor's Office requested a video search from the Northampton Street Toll Bridge and the Easton-Phillipsburg Toll Bridge regarding an armed robbery.
- 15. On 10/25/14, the NJ Division of Fish and Game requested a video search from the Milford-Montague Toll Bridge regarding an investigation.
- 16. On 10/31/14, District I requested a video search from the Scudder Falls Toll Supported Bridge regarding a motor vehicle accident.

Miscellaneous

- On October 3, 2014, ESS personnel reviewed radio procedures at the District I and II Bridge Officer's Meeting held at the Easton-Phillipsburg Toll Bridge.
- On October 9, 2014, ESS personnel attended the DRJTBC Staff and Operations Meeting at New Hope Headquarters.
- On October 14 and 16, 2014, ESS held training days for ESS personnel.
- On October 15, 2014, ESS personnel attended and facilitated the District Foreman's Meeting held at the Easton-Phillipsburg Toll Bridge.
- On October 16, 2014, ESS personnel attended an unemployment hearing for former employee Ed Jones. During the hearing ESS video surveillance was entered into evidence in support of the Commission's case.
- On October 17, 2014, ESS personnel arranged for District Maintenance personnel to attend a salt and brine application seminar at Cope Salt, Lancaster, PA.

Meeting of November 24, 2014

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF NOVEMBER 2014

- On October 20, 2014, ESS personnel attended a training class presented by Schneider Electric on the Commission's new access control system.
- On October 22, 2014, ESS personnel attended the Commission's Committee Meeting.
- During the month of October 2014, ESS personnel assisted Operations and Human Resources with various personnel issues and investigations. ESS personnel also met with Dublin State Police regarding the Fields investigation.
- During the month of October ESS personnel worked on a department reorganization for ESS and the Bridge Officers.
- During the month of October 2014, ESS personnel worked with various uniform vendors to come up with a uniform prototype for Bridge Officers.

Meeting of November 24th, 2014

SUPPLEMENTAL PROJECTS REPORT

OVERVIEW REPORT OF GENERAL UPKEEP, PREVENTATIVE MAINTENANCE, MAINTENANCE PROJECTS AND UPDATE OF MOTOR ASSIST PROGRAM

DISTRICT I, II AND III

Month of October 2014

Report as shown directly hereunder and have been submitted by Lendell Jones, Director of Plants and Facilities, to keep the Commission Members apprised of the above captioned items at all three districts,

District I
LeVar Talley, Superintendent
Michele Gara, Asst. Superintendent
Larry Dubin, Foreman of Maintenance, Trenton-Morrisville
Daniel Pascuillo, Foreman of Maintenance, New Hope-Lambertville

Trenton-Morriville Toll Bridge

	_									ŀ			Total
Task	JAN	FE8	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	Man-hours
Bridge Maintenance	176	128	208	424	376	320	336.0	264	288	360			2,880
Bldg./Facilities Maintenance	760	536	904	904	768	848	888.0	824	888	984			8,304
Grounds Maintenance	192	128	176	216	336	464	464.0	328	360	424			3,088
Road Maintenance	184	128	232	216	224	360	352.0	248	320	312			2,576
Snow/Ice Maintenance	603	838	359	176	176	280	304.0	384	320	320			3,760
Vehicle Maintenance	304	184	440	352	288	432	472.0	400	584	640			4,096
Miscellaneous	200	152	168	208	200	288	352.0	248	288	328			2,432
Total Man-hours	2,419	2,094	2,487	2,496	2,368	2,992	3,168.0	2,696	3,048	3,368	0	0.0	27,136

New Hope-Lambertville Toll Bridge

													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	Man-hours
Bridge Maintenance	226	176	360	676	582	424	342.0	540	508	434			4,268
Bldg./Facilities Maintenance	430	496	584	500	552	696	468.0	734	883	650			5,993
Grounds Maintenance	202	168	320	296	330	382	624.0	532	639	578			4,071
Road Maintenance	162	216	248	152	168	252	184.0	464	344	364			2,554
Snow/Ice Maintenance	533	509	272	152	128	120	128.0	280	344	300			2,766
Vehicle Maintenance	154	168	160	168	152	120	136.0	288	352	268			1,966
Miscellaneous	194	152	152	168	168	184	208.0	312	384	348			2,270
Total Man-hours	1.901	1,885	2.096	2,112	2,080	2,178	2,090.0	3,150	3,454	2,942	0	0.0	23,888

Southern Division Toll Supported Bridges

1								ŀ	l				Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	Man-hours
Bridge Maintenance	173	152	216	598	296	40	72.0	104	104	120			1,875
Bldg./Facilities Maintenance	715	544	800	464	608	576	560.0	512	504	416			5,699
Grounds Maintenance	172	192	320	360	630	480	571.0	488	567	680			4,460
Road Maintenance	165	256	184	256	208	208	152.0	112	88	32			1,661
Snow/Ice Maintenance	897	1,122	321	88	128	0	0.0	88	24	0			2,668
Vehicle Maintenance	403	296	304	272	224	72	96.0	184	210	236			2,297
Miscellaneous	229	176	160	160	352	104	136.0	40	24	96			1,477
Total Man-hours	2,754	2,738	2,305	2,198	2,446	1,480	1,587.0	1,528	1,521	1,580	0	0.0	20,137

District II
James Shelly, Superintendent
Harry Brown, Asst. Superintendent
Robert Varju, Foreman of Maintenance, I-78
Mark W. Dilts, Foreman of Maintenance, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL.	AUG	SEP	ост	NOV		Total Man-hours
Bridge Maintenance	198	174	352	507	360	631	564	338	618				4,114
Bldg./Facilities Maintenance	748	547	715	509	441	408	472	418	502	585			5,345
Grounds Maintenance	260	198	342	281	412	356	420	348	447	396			3,460
Road Maintenance	284	230	374	425	366	160	292	172	527	448			3,278
Snow/Ice Maintenance	678	819	230	113	122	136	128	64	159	119			2,568
Vehicle Maintenance	300	274	301	159	222	204	152	64	235	235			2,146
Miscellaneous	234	231	208	144	222	208	188	192	222	183			2,032
Total Man-hours	2,702	2,473	2,522	2,138	2,145	2,103	2,216	1,596	2,710	2,338	0	0	22,943

I-78 Toll Bridge

1-78 Toll Bridge													
													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL.	AUG	SEP	ОСТ	NOV	DEC	Man-hours
Bridge Maintenance	0	40	107	210	108	104	76	170	287	232			1,334
Bldg./Facilities Maintenance	1,082	603	841	739	789	802	896	834	777	835			8,198
Grounds Maintenance	_ 0	0	176	488	679	585	640	599	598	510		-	4,275
Road Maintenance	106	44	333	302	130	136	120	112	236	372			1,891
Snow/Ice Maintenance	841	1,070	246	24	0	8	0	0	0	16			2,205
Vehicle Maintenance	198	81	254	157	135	236	· 112	164	136	140			1,613
Miscellaneous	172	88	72	80	168	124	104	136	124	188			1,256
Total Man-hours	2,399	1,926	2029	2,000	2,009	1,995	1,948	2,015	2,158	2,293	0	0	20,772

Northern Division Toll Supported Bridges

													Total
Task	JAN	FE8	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	181	162	311	572	440	594	576	366	_ 557	439			4,198
Bldg./Facilities Maintenance	672	414	483	149	190	228	312	264	333	352			3,397
Grounds Maintenance	245	194	330	166	446	415	408	396	461	556			3,617
Road Maintenance	237	178	368	207	260	146	344	432	530	487			3,189
Snow/Ice Maintenance	499	755	229	15	64	138	128	160	146	168			2,302
Vehicle Maintenance	257	225	344	151	188	270	292	296	341	356			2,720
Miscellaneous	157	210	154	23	72	152	136	248	_ 154	184			1,490
Total Man-hours	2,248	2,138	2,219	1,283	1,660	1,943	2,196	2,162	2,522	2,542	0	0	20,913

District III Jeanne P. Clark, Superintendent Richard Taitt, Assistant Superintendent Steve Cerra, Foreman of Maintenance

Portland-Columbia Toll Bridge

TOTALITA-OOTAINDIA TOTI DITA	,,,												
													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	40	40	112	136	80	100	208	200	212	150			1,278
Bldg./Facilities Maintenance	118	152	362	213	188	218	208	222	320	158			2,159
Grounds Maintenance	92	80	220	306	232	240	264	305	280	248			2,267
Road Maintenance	76	88	128	230	216	204	144	152	212	190			1,640
Snow/Ice Maintenance	218	423	151	140	64	80	120	112	128	134			1,570
Vehicle Maintenance	187	112	201	261	140	136	180	172	232	185			1,806
Miscellaneous	116	88	181	191	144	132	208	245	164	214	,		1,683
Total Man-hours	847	983	1,355	1,477	1,064	1,110	1,332	1,408	1,548	1,279	0	0	12,403

Delaware Water Gap Toll Bridge

	-9-												
													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	8	24	8	0	160	32	52	64	88	160			596
Bldg./Facilities Maintenance	1,072	616	1,045	872	1,080	1,294	1,188	1,084	832	1,200			10,283
Grounds Maintenance	32	40	78	136	80	64	64	180	428	336			1,438
Road Maintenance	- 8	48	16	80	112	32	84	48	64	192			684
Snow/Ice Maintenance	359	68D	49	0	16	8	8	32	64	160			1,376
Vehicle Maintenance	304	328	328	256	168	184	152	256	204	304			2,484
Miscellaneous	216	208	240	200	272	248	296	288	232	328			2,528
Total Man-hours	1,999	1944	1,764	1,544	1,888	1,862	1,844	1,952	1,912	2,680	0	0	19,389

Milford-Montague Toll Bridge

Miliora-Moritague (on Bridge	<u>; </u>												
													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	176	104	144	256	128	176	308	276	364	232			2,164
Bldg./Facilities Mainlenance	444	184	485	348	303	344	240	312	268	302			3,230
Grounds Maintenance	184	104	156	244	403	346	448	280	328	260			2,753
Road Maintenance	228	104	220	224	180	128	230	192	164	212			1,882
Snow/Ice Maintenance	553	472	192	152	128	128	160	160	156	184			2,285
Vehicle Maintenance	292	208	292	232	214	256	260	288	224	232			2,498
Miscellaneous	176	144	168	172	188	136	224	168	172	160			1,708
Total Man-hours	2.053	1,320	1.657	1.628	1.544	1.514	1.870	1.676	1.676	1.582	0	0	16.520

Delaware River Joint Tell Bridge Commission	ware River r Toll Bridg mission	2.				Σ	lonthly Me	otor Assis Octob	Monthly Motor Assistance Program Report October 2014	ram Repor				
			AAA Called	Tire Ass't	Cleared	Unleaded	Diesel	Jump Start	Radiator	Washer	Cell	Traffic	Transport Motorist	Other
10/2014	-	TM	-		2							2		
		Dist Total	-		7							2		
	2	EP	2		2									
		178	£	4	9	ю			-		-	7	-	ю
		Dist Total	S	4	∞	6			-		-	7	-	6
	m	DWG	-	2	2									-
		MM						-						
		Dist Total	-	7	7			- 1						-
	Gra	Grand Total	7	9	12	8		-	-		-	6	-	4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MONTHLY ACTIVITY SERVICES RENDERED REPORT

DISTRICT NORTHERN DIVISION

YEAR OCTOBER 2014

ACTIVITY/SERVICE	U-F	M-UBE	R-R	B-R	NS	P.C	TOTAL
Disabled Vehicle Removal	0	0	0	0	0	0	0
Shift/Hours On Duty	552	204	10487	6022.5	12905.4	0	30170.9
Patrols/Crossovers	266	101	2854	2904	6505	0	12630
Complaints Received	25	0	42	4	14	0	85
Co-Operation W/Other Agencies	26	19	1494	163	893	0	2666
Services Rendered	283	36	2472	822	9308	0	12921
First Aid	6	0		0	-	0	7
Advisories: Pedestrians, Bikers & Automobiles	202	32	1075	293	2335.7	0	3937.7
Traffic Control Assistance	83	7	342.75	133	2467.7	0	3033.45
River Readings	80	3	934	421	969.2	0	2407.2
Vehicles Refused Passage	21	-	379	126	2025	0	2552
Medical Emergencies (911 Calls)	0	1	0	2	5	0	8
Calls For Assistance (State Police)	0	-	-	2	7	0	7
TOTAL	1618	405	20081.75	10892.5	37436	0	70433.25

M-DLES UHLERSTOWN-FRENCHTOWN
M-UBE MILFORD-UPPER BLACK EDDY
R-R RIEGELSVILLE
B-R BELVIDERE-RIVERTON
NS NORTHAMPTON STREET
P-C PORTLAN-COLUMBIA (PED)

MONTHLY ACTIVITY SERVICES RENDERED REPORT

DISTRICT SOUTHERN DIVISION

YEAR

ACTIVITY/SERVICE	SS	WC	NH-L	LT	CB-S	L-R	TOTAL
Disabled Vehicle Removal	280	172	3	0	0	0	455
Shift/Hours On Duty	11712	6710	13344	1385	1112	0	34263
Patrols/Crossovers	4815	3203	6025	619	517	0	15179
Other Inspections	7	0	0	0	0	0	7
Complaints Received	192	3	7	-	2	0	205
Co-Operation W/Other Agencies	63	127	136	54	4	0	384
Services Rendered	1410	1026	1949	29	45	0	4497
First Aid	o	2	2	5	0	0	24
Advisories: Pedestrians, Bikers & Automobiles	1686	422	2176	32	47	0	4363
Traffic Control Assistance	464	196	119	58	14	0	851
River Readings	657	749	459	4	06	0	1959
Vehicles Refused Passage	1347	158	341	22	13	0	1881
Medical Emergencies (911 Calls)	18	2	16	0	0	0	36
Calls For Assistance (State Police)	20	13	29	48	7-	0	111
Other Incidents	0	0	0	0	0	0	0
TOTAL	22680	12786	24609	2295	1845	0	64215

NOTES:

CS CALHOUN STREET
WC WASHINGTON CROSSING
NH-L NEW HOPE-LAMBERTVILLE
LT LOWER TRENTON
CB-S CENTER BRIDGE-STOCKTON
L-R LUMBERVILLE-RAVEN ROCK (PED)

Meeting of November 24th, 2014

USE OF FACILITIES REQUEST REPORT MONTH OF OCTOBER 2014

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Use of Facilities	Use of Facilities Request-Month of October 2014	1

Meeting of November 24th, 2014

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Northampton St. Toll Supported Bridge	Phillipsburg Fire Department	October 6, 2014 October 12, 2014	Banner hung for Fireman's Parade
Lower Trenton Bridge	City of Trenton	October 24, 2014 – November 9, 2014	Banner hung for Trenton Marathon
I-78 Toll Bridge Carpentersville Road Overpass	Black River Western Corporation	September 15, 2014 – October 30, 2014	Black River & Western Corp "Pumpkin Train" Banner
New Hope Lambertville Toll Supported Bridge	Town of New Hope	September 21, 2014 – October 6, 2014	The Friends of Ely Park Banner

Meeting of November 24th, 2014

Operations Report Index

Plants and Facilities

CIDIFO	DEGCDUDINON	PAGE
SUBJECT	DESCRIPTION	NUMBER
Plants and Facilities	Status Report Month of October 2014	1-2

Meeting of November 24th, 2014

PLANTS AND FACILITIES REPORT MONTH OF OCTOBER 2014

- Oversaw and monitored activities for the Motorist Assistance Program during the month of October 2014. Forwarded the monthly report to the Executive Director of Operations.
- Attended C-657A, Buildings Construction Management Services TOA RFP, TEC/SSC Meeting at Trenton Morrisville Toll Bridge Facility.
- Attended C627-A-2 ESWA Back Flow Prevention (Pre-Bid Mtg. & Walk-Through) at I-78 Toll Bridge Facility with representative from Buchart Horn.
- Attended meeting to review final draft report for C-627A-1: District 3 Toll Facilities Emergency Standby Generator Study Task Order Assignment. Representatives from Buchart Horn in attendance.
- Attended October monthly staff meeting at New Hope Lambertville Toll Bridge Facility.
- Attended September monthly Superintendents/Operations meeting at New Hope Lambertville Toll Bridge Facility and provided update of facility Capital Projects.
- Attended meeting for TTS-634AR On-Call Beam Guide Rail and Attenuator Replacement at Trenton-Morrisville Administration building to discuss procedures for Commission staff. J. Fletcher Creamer in attendance.
- Assisted District Superintendent's with Facility Capital Projects approved in the 2014 Capital Projects report.
- Oversaw guide rail repairs on Bridge Commission property as part of TTS-634AR on call Guide Rail repair contract.
- Reviewed invoice for guide rail repair from J. Fletcher Creamer for emergency repair at I-78 and approved payment.
- Attended Foreman's meeting at Easton Phillipsburg Toll Bridge Facility. Discussed ongoing Capital Projects.

Meeting of November 24th, 2014

- Prepared monthly report for October 2014 Superintendents / Operations staff meeting held at New Hope Lambertville administration meeting.
- Reviewed the Accident Log/Property Damage Reports for the month of October 2014. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Continued site visits of Commission Facilities during the month of October 2014 to review plant operations, maintenance procedures and related issues.
- Forwarded the report on Use of Commission Facilities requests for the month of October 2014 to the Deputy Executive Director of Operations.

Meeting of November 24, 2014

INFORMATION TECHNOLOGY DEPARTMENT REPORT

MONTH OF OCTOBER 2014

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Information	Monthly Information Technology Department	1 - 2
Technology	Report Covering the Month of October 2014	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of November 24, 2014

Information Technology Department Report Month of October 2014

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

19 Helpdesk/Communications/Network/desktops:

- Record commission meeting and provide file to executive office.
- Processed 236 help desk work orders for the month September. Work orders include all software support including MUNIS, Cartegraph and KRONOS. IT daily tasks, printer issues, hardware and office software support, job postings, news posting, postings to the external web site, processing of IT security forms, moves, and telephone support.

Projects:

➤ MUNIS

- Contract Compliance
- Scheduled training for CC department and Executive office to discuss vendor setup and the configuration of MBE/SBE contracts
 - Discussion with Tyler regarding MBE/SBE tracking and processing.
- Training on TRS (Tyler reporting services to replace Crystal reports in 5 years)
- IT director works with Tyler to support MUNIS new version. Users contact IT when issues involving Tyler support and IT provides remote access.
- Ongoing support for MUNIS including user support and issues.
- Apply MUNIS software program updates nightly. Averages 12 per day.

Cartegraph

- The following implementations are being worked on and will be implemented:
 - Inventory/material module to track stock items. Target go live date Nov. 3, 2014
 - Implementing Material inventory to include road and rock salt, unleaded and diesel gasoline and magnesium chloride. Continual monitoring of system to determine user usage
- Turnover completed for inspection/equipment from purchasing to IT.

> Website redesign.

• Infrastructure architect chairs the TEC. Next step is oral interviews.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of November 24, 2014

> KRONOS Time and Attendance

- No complaints on the 4 ports added to Teletime (to resolve issues regarding punching in/out.)
- Rules changed to accept 6 minute requirement.
 - Schedule patterns have been completed ready for October shift change.
 - Continued meetings with KRONOS to resolve issues.
 - Attendance module to be completed in December
 - IT will update schedules now instead of Assistant Supers. Assistants will update part time schedules. Schedule patterns have been developed and maintained by IT

Intranet:

- Update news clipping and engineering requests.
- > Update all documentation and forms on internal website including maintaining morning report program
- Maintain all job postings on Intranet

Miscellaneous:

- ➤ Met with MBE/SBE consultant gathering requirements for program
- > Scan, and approve Verizon communications invoices for payment.
- Develop and maintain InfoPath forms and Access DB for commission operations reporting functions.
- > Working with Consultant to determine IT processes and responsibilities.