

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF NOVEMBER 22, 2021

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY
Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE PAMELA JANVEY
Vice Chair

HONORABLE AMY ZANELLI

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE
Secretary

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Grace, Shahid

NEW JERSEY: Ciesla,*, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Christy*, Zanelli

NEW JERSEY: Lavery, VanVliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Grace, Janvey

NEW JERSEY: Komjathy, VanVliet*

PERSONNEL

PENNSYLVANIA: Janvey*, Grace

NEW JERSEY: Ciesla, Komjathy

AUDIT COMMITTEE

PENNSYLVANIA: Janvey, Shahid*

NEW JERSEY: Laurenti, Lavery

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Shahid

NEW JERSEY: Ciesla, Laurenti*

Chairman and Vice Chair are Ex-Officio of All Committees

*Chairperson of Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP

Lavery	(1)	Ex-Officio of all Committees
	(2)	Projects, Property and Equipment
	(3)	Audit Committee
Laurenti	(1)	Finance, Insurance Management and Operations
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
VanVliet	(1)	Projects, Property and Equipment
	(2)	Professional Services (Chairperson)
Ciesla	(1)	Finance, Insurance Management and Operations (Chairperson)
	(2)	Personnel
	(3)	Administrative Committee
Komjathy	(1)	Professional Services
	(2)	Personnel
Janvey	(1)	Ex-Officio of all Committees
	(2)	Personnel Committee (Chairperson)
	(3)	Audit Committee
Grace	(1)	Finance, Insurance Management and Operations
	(2)	Professional Services (Chairperson)
	(3)	Personnel
	(4)	Administrative Committee
Christy	(1)	Projects, Property and Equipment (Chairperson)
Zanelli	(1)	Projects, Property and Equipment
Shahid	(1)	Finance, Insurance Management and Operations
	(2)	Audit Committee (Chairperson)
	(3)	Administrative Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

PICKERING, CORTS & SUMMERSON, INC.
Newtown, Pennsylvania

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI
Phillipsburg, New Jersey

LABOR COUNSEL

STRADLEY, RONON
Philadelphia, Pennsylvania

CHISEA, SHAHINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

MERCADIEN, P.C.
Hamilton, New Jersey

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

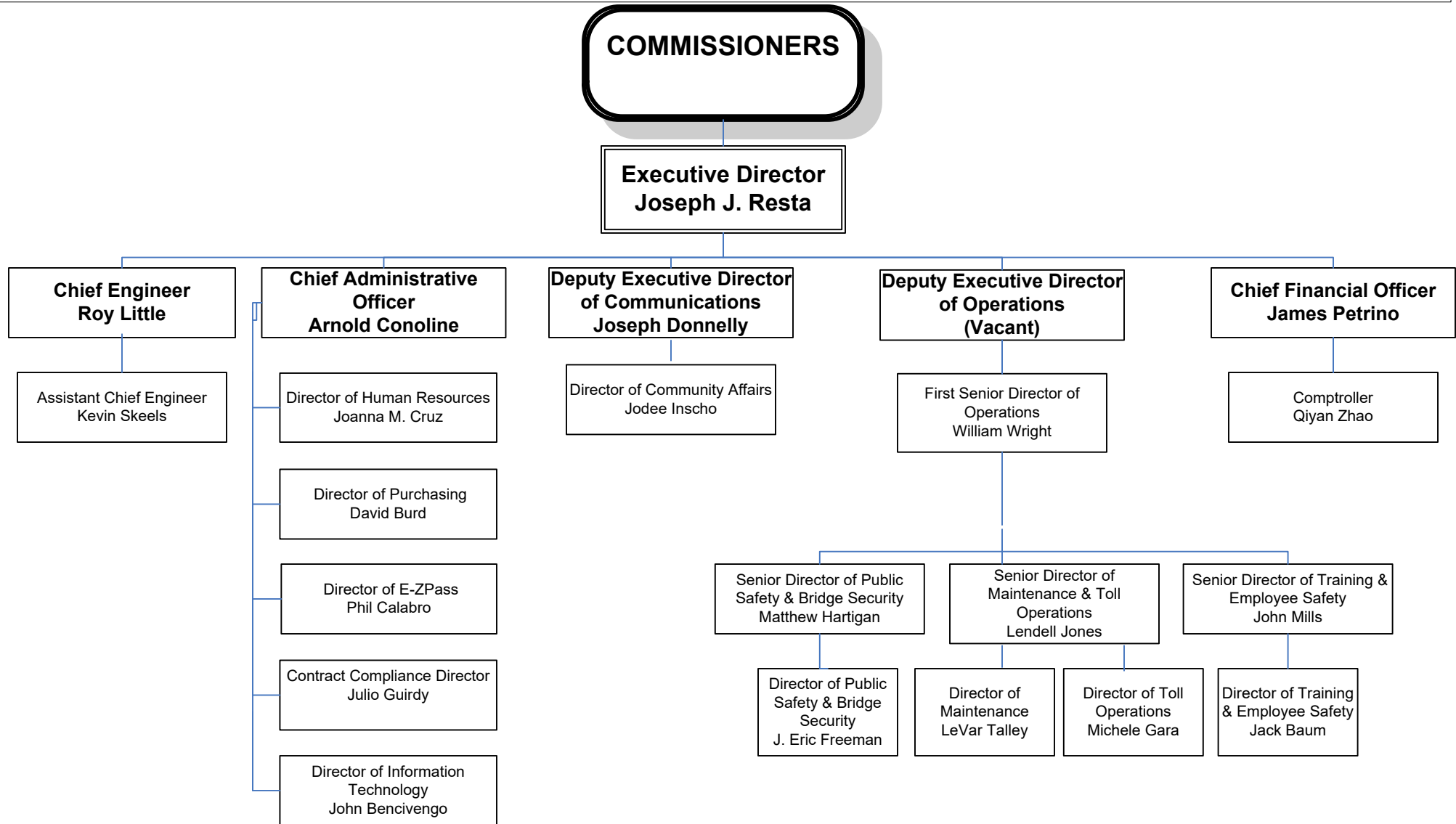
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

STONERIDGE PMG ADVISORS, LLC
Radnor, Pennsylvania

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

INDEX TO MINUTES

	PAGE
1. Call to Order	1
2. Appearances.....	1 - 2
3. Roll Call.....	2
4. Welcome Remarks of the Executive Director	2
5. Introduction of Comments from the Public	2
6. Executive Director's Report	2 - 4
7. Approval of Minutes for Commission Meeting Held October 25, 2021	4 - 5
8. Approval of Operations Report Month of October, 2021	5
9. Approval of the Committee Meeting Schedule for 2022	6
10. Approval of the Regular Commission Meeting Schedule for 2022.....	6 - 7
11. Renewal of Medical Insurance Program January 1, 2022-December 31, 2022.....	7 - 8
12. Renewal of Property Insurance Policies, December 31, 2021-December 31, 2022.....	8 - 9
13. Renewal of Underground Storage Tank Insurance Policy.....	9
14. Approval for Retirement Benefits, Sandra Hoagland, Bridge Monitor I, Central Region.....	10
15. Approval for Retirement Benefits, Anthony Doran, Bridge Security Assistant Coordinator Central Region.....	10 - 11

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

17.	Approval for Retirement Benefits, Kenneth Mondzak Jr., Bridge Security Assistant Coordinator, Central Region.....	11
18.	Approval for Payment of Invoices Chiesa, Shahinian & Giantomasi, NJ Labor Counsel.....	12
19.	Approval for Payment of Invoices Florio, Perrucci, Steinhardt, and Cappelli, NJ Legal Counsel	12 - 13
20.	Approval for Payment of Invoices Stradley Ronon, Pa Labor Counsel.....	13 - 14
21.	Approval for Payment of Invoices Archer Law, PA Legal Counsel	14 - 15
22.	Invite any Comments from the Public	15
23.	Scheduling of the December 20, 2021 Meeting	15
24.	Adjournment	15

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams and in person on Monday, November 22, 2021 at 10:33 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. Daniel Grace (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Lori Ciesla (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Garrett Van Vliet (New Jersey)
Hon. Ismail Shahid (Pennsylvania)
Hon. Aladar Komjathy (New Jersey)

COMMISSION MEMBERS ABSENT:

Hon. John Christy (Pennsylvania)
Hon. Amy Zanelli (Pennsylvania)

COMMISSION COUNSEL:

Jonathan Bloom, Stradley Ronon, Pennsylvania
John Casey, Chiesa Shahanian & Giantomasi, New Jersey
Shelly Smith, Archer Law, Pennsylvania
Douglas Steinhardt, Florio Perrucci, Steinhardt & Cappelli, New Jersey

GOVERNORS REPRESENTATIVES:

Rudy Rodas, NJ Governor's Office
Brenda Rios, PA Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Roy Little, Chief Engineer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

James Petrino, Chief Financial Officer
Qiyao Zhao, Comptroller
William Wright, First Senior Director of Operations
Charles Straccioli, Program Manager of Technology
John Bencivengo, Director of Information Technology
Joanna Cruz, Human Resources Director
Jodee Inscho, Director of Community Affairs
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

OTHERS:

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being three members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Good morning Commissioners, on Tuesday, November 16th, we were fortunate to have a dedication ceremony for the opening of the Scudder Falls Shared-Use Path, constructed in connection with two of our projects, the Scudder Falls Bridge Replacement and the Scudder Falls Administration Building Project(s). This 9/10ths of a mile, primarily elevated structure provides for a seamless link from our Park & Ride Facility, to the 1799 House trailhead comfort station, across the Delaware Canal to its towpath via our pedestrian bridge, and across the Scudder Falls Toll Bridge to the Delaware and Raritan Canal Towpath.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

This amenity, creating yet another “canal loop” for hikers, walkers, runners, and cyclists would not have been possible without the context of the larger projects of which the Shared-Use Path is a part, the toll revenue from our patrons that supports everything that we do, and the commitment of our Commissioners for these projects, decades in the making. I would like to commend our Commissioners for supporting these “once-in-a-generation” projects, and having the foresight to determine that the improvements made will endure long past our tenure here at the Commission.

As we enter the week of Thanksgiving, we give thanks to all that the Commission has accomplished, and its resilience through some difficult times. Happy Thanksgiving, safe travels.

Thank you Commissioners, this concludes my comments for today.

Commissioner Laurenti addressed the meeting and said;

Mr. Resta, maybe this would be an appropriate time to make a Comment?

Executive Director Resta addressed the meeting and said;

Yes. Please. Thank you. Commissioner Laurenti.

Commissioner Laurenti addressed the meeting and said;

It was my delight to have been part of the dedication. It really speaks to the work that we do to see the joy of the young and old as they were there to take advantage of the shared use path. And I was moved to know the progress from 1955 when Hurricane Diane had washed the bridge away, not exactly at that site, but nonetheless an important linkage. If I may, just read for the record just one paragraph that I had viewed which is. It was well-worth fighting for. I want to express particular gratitude to the Commission staff, especially in engineering, who showed how it can be done. I want to thank our partners in New Jersey and Pennsylvania, especially bike and walk advocacy groups, including Trenton Cycle Revolution, which, of course, is from my home town, for their efforts to ensure its inclusion in this place of project which is the largest in Commission's history. Executive Director Resta, yes, this is once in a generation. It is wonderful to know that there will be this asset for many generations to come and I just want to reiterate what a joy it was and I thank you and Mr. Donnelly and all others and staffing. It was just a delight and I've gotten so many comments from people, people re-posting pictures on Facebook and such and it was just great fun. Thank you so much.

Executive Director Resta addressed the meeting and said;

Thank you, Commissioner.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

Vice Chair Janvey addressed the meeting and said;

Facebook kind of blew up this week about the bridge with pictures. Great pictures, Joe. Great pictures. So it really warms your heart that you have been a part of something to make life so much better for people. Just wonderful.

Executive Director Resta addressed the meeting and said;

Thank you, Commissioner Janvey.

Commissioner Komjathy addressed the meeting and said;

Hey, Joe, I was honored to be there on Tuesday also and I just wanted to let you know. Thank you and your staff. You guys really put a lot of thought in to it. I was happy to see a lot of the community-based organizations that were involved. Lots of time goes to the people who usually yell at us about certain things, but this was a positive in regards to the Commission. So thank you to you and Joe and the staff, you put together a tremendous event. I know that both Dan Grace and I, you know, power walked across the bridge. I don't know about the wind maybe blew us back, but it was a great day and I want to thank Yuki also for her kind remarks, that was another proud day for the Commission.

Executive Director Resta addressed the meeting and said;

Thank you, Commissioner Komjathy.

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD OCTOBER 25, 2021

R: 4542-11-21-ADM-01-11-21

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held October 25, 2021.

At the conclusion of the review, Commissioner Laurenti moved and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021 that the Minutes of the Commission Meeting held on October 25, 2021 be and the same hereby are approved."

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT-MONTH OF OCTOBER 2021

R: 4543-11-21-ADM-02-11-21

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Chairman Lavery moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 22nd day of November 2021 that the Operations Report, which reflects Commission activity for the month of October 2021 are hereby approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

APPROVAL OF THE COMMITTEE MEETING SCHEDULE FOR 2022

R: 4544-11-21- ADM-03-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Ciesla seconded the adoption of the following Resolution,

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 22nd day of November 2021, that the Committee Meeting Schedule for 2022, be and the same is hereby approved.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL OF THE REGULAR MONTHLY COMMISSION MEETING SCHEDULE FOR 2022

R: 4545-11-21- ADM-04-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chair Janvey seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021 that the Regular Monthly Commission Meeting Schedule for 2022, be and the same is hereby approved.”

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

RENEWAL OF MEDICAL INSURANCE PROGRAM, JANUARY 1, 2022- DECEMBER 31, 2022

R: 4546-11-21-INS-01-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 22nd day of November 2021 that, the Commission via this Resolution, The Commission authorizes renewal of the following plans with the identified provider: Medical insurance plans that cover active employees/dependents and retirees/dependents under the age of 65, specifically to provide for: Self-insured policy with medical claims paid as incurred, estimated for 2022 at \$7,764,570; IBC’s third-party administrator, Independence Administrators, for all claims incurred by the program’s PPO segment, with an Administrative Fee of \$57.93 per employee, per month, for an annual total of \$309,346; and Purchase a twelve (12) month Specific and Aggregate Stop-Loss insurance policy with HM. The Specific deductible to be \$150,000, with a premium in the amount of \$2,144,628. The policy will be a 12/15 contract covering medical and prescription claims incurred in 12 months and paid within 15 months of January 1, 2022. Projected cost assumes current enrollment of 150 “Singles” and 295 “Families”

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

RENEWAL OF PROPERTY INSURANCE POLICIES, DECEMBER 31, 2021-DECEMBER 31, 2022

R: 4547-11-21- INS-02-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021, That the Commission authorizes the renewal of the following property and liability insurance policies with the carriers recommended by Beecher Carlson at the rates identified in their presentation dated November 17, 2021 for the term December 31, 2021 through December 31, 2022: Bridge Property (Primary and Excess) including Flood; Bridge Terrorism; Buildings, Contents and Excess Flood; Contractors Equipment; Boiler and Machinery; Crime, and

"RESOLVED: That the Commission authorizes the Executive Director to affect the renewal of the aforementioned property and liability insurance policies."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla			X	Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

Executive Director Resta reported that there were four affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

RENEWAL OF UNDERGROUND STORAGE TANK INSURANCE POLICY

R: 4548-11-21- INS-03-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Shahid seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021, that the Commission authorizes renewal of the following insurance policy with incumbent carrier for the term December 1, 2021 to December 1, 2022: Pollution Liability Coverage: Underground Tank, E-P, and

"RESOLVED: That the Commission authorizes the Executive Director to affect this renewal, as applicable, of the aforementioned insurance policy."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla			X	Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were four affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

APPROVAL FOR RETIREMENT BENEFITS, SANDRA HOAGLAND, BRIDGE MONITOR I, CENTRAL REGION

R: 4549-11-21- PER-01-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Ciesla seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021 that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Sandra Hoagland who is to retire on February 5, 2022."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, ANTHONY DORAN, BRIDGE SECURITY ASSISTANT COORDINATOR, CENTRAL REGION

R: 4550-11-21- PER-02-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Lavery seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021, That, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Anthony Doran who is to retire on February 5, 2022."

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, KENNETH MONDZAK JR., BRIDGE SECURITY ASSISTANT COORDINATOR, CENTRAL REGION

R: 4551-11-21- PER-03-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Kenneth Mondzak, Jr. who is to retire on March 19, 2022."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli			
Mr. Van Vliet	X			Mr. Christy			
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

APPROVAL FOR PAYMENT OF INVOICES

CHIESA, SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

R: 4552-11-21- ACCT -01-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021, via this Resolution, authorizes payment of invoice #541650 and #541651 in the total amount due of \$10,607.80 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel;

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli		
Mr. Van Vliet	X		Mr. Christy		
Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4553-11-21- ACCT -02-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021, via this Resolution, authorizes payment of

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

invoices #204806, #205482, #204831, and #205361 in the total amount due of \$ 6,940.00 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli		
Mr. Van Vliet	X		Mr. Christy		
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4554-11-21- ACCT -03-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021, via this Resolution, authorizes payment of invoices #21102623, #21102627 and #21102626 in the total amount of \$7,360.00 Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli		
Mr. Van Vliet	X		Mr. Christy		
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

R: 4555-11-21- ACCT -04-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of November 2021, via this Resolution, authorization for payment of invoices #4233782, #4233780, #4233781, and #422779 in the total amount of \$ 3,282.50 for Professional Services Rendered.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli		
Mr. Van Vliet	X		Mr. Christy		
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and three affirmative votes from Pennsylvania.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public.

SCHEDULING OF THE DECEMBER 20, 2021 MEETING.

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting will be the scheduled to be held Monday, December 20, 2021.

This meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

ADJOURNMENT

Executive Director Resta invited a motion for Adjournment.

Vice Chair Janvey then moved that the Meeting be adjourned and Commissioner Laurenti seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:59 am, Monday, November 22, 2021.

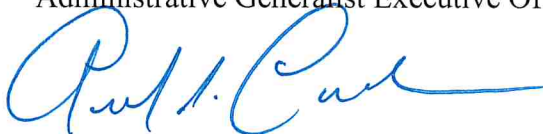
Prepared and submitted by:



HEATHER MCCONNELL

Administrative Generalist Executive Offices

Attested by:



ARNOLD J. CONOLINE

Assistant Secretary/Treasurer

Approved by:



JOSEPH J. RESTA

Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at October 31, 2021	1
Accounting	Status of Bond Retirement at October 30, 2021	2
Accounting	Status of Investments at October 31, 2021	3-7
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of October 2021 Compared with Month of October 2020	8-23
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period October 1, 2021 through October 31, 2021	24-32
Accounting	Statement of Revenue and Expenses: Ten Months Period ending October 31, 2021	33

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

**There follows Cash Balances of the Commission at October 31, 2021 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	6,779,130
--------------	-----------

Payroll Fund	130,623
--------------	---------

Insurance Clearing Account	750,000
----------------------------	---------

TOTAL	\$ 7,659,753
--------------	---------------------

CASH DEPOSIT GUARANTEES

Wells Fargo Bank

PA ACT 72

FULL BALANCE

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

STATUS OF BRIDGE REVENUE BONDS AT OCTOBER 31, 2021

SERIES 2012A				SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015		N/A															
7/1/2016	0.85%	1,030,000	1,030,000														
7/1/2017	1.09%	1,065,000	1,065,000														
7/1/2018	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000	6,825,000	1.86%	2,540,000	2,540,000	1.00%	875,000	875,000	1.20%	435,000	435,000	1.20%	5,945,000	5,945,000		-
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	5,000,000	5,000,000	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026	3.01%	3,620,000	3,620,000														-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000														3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033		N/A		3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034		N/A		3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035		N/A		3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A					3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A			N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A			N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A			N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A			N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A			N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A			N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A			N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A			N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A			N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A			N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A			N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A			N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A			N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A			N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A			N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000					3.04%	1,490,000
7/1/2049										3.04%	1,535,000					3.04%	1,535,000
		\$ 77,145,000	\$ 57,805,000		\$ 86,505,000	\$ 18,425,000		\$ 430,250,000	\$ 1,820,000		\$ 73,640,000	\$ 940,000		\$ 99,730,000	\$ 11,960,000		\$ 676,320,000

Footnote:



**Delaware River Joint TBC
Purchases Report
Sorted by Purchase Date - Fund
October 1, 2021 - October 31, 2021**

DRJTBC

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
74274TAG5	10907	01GRF	FAC	PRIVAT	3,000,000.00	10/13/2021	01/30 - 07/30	2,989,290.00	3,345.83	0.550	07/30/2024	0.679	2,989,481.44
650036BE5	10908	01GRF	FAC	NYURBD	1,200,000.00	10/22/2021	03/15 - 09/15	1,205,376.00	767.13	0.622	03/15/2023	0.403	1,205,279.81
74172WAG1	10910	01GRF	FAC	PRGEOR	1,130,000.00	10/22/2021	11/01 - 05/01	1,229,078.40	19,000.95	3.540	05/01/2025	1.002	1,228,375.72
2254EBGN5	10912	01GRF	ACP	CREDSU	3,000,000.00	10/26/2021	07/22 - At Maturity	2,994,844.17		0.230	07/22/2022	0.233	2,994,959.17
2254EBGN5	10911	06CF19A	ACP	CREDSU	5,000,000.00	10/26/2021	07/22 - At Maturity	4,991,406.94		0.230	07/22/2022	0.233	4,991,598.61
Total Purchases					13,330,000.00			13,409,995.51	23,113.91				13,409,694.75



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
October 31, 2021**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	70.46	0.006		100.000	10/31/2021	70.46	70.46	70.46
Subtotal					70.46	0.006				70.46	70.46	70.46
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00			100.000	10/31/2021	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	10/31/2021	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	29,849,130.65	0.010		100.000	10/31/2021	29,849,130.65	29,849,130.65	29,849,130.65
55607KYF7	10855	01GRF	Macquarie Group	Fair	6,000,000.00	0.202	11/15/2021	99.996	10/31/2021	5,999,802.00	5,999,533.33	5,999,802.00
27873JZH1	10871	01GRF	Ebury Finance Ltd	Fair	5,000,000.00	0.203	12/17/2021	99.984	10/31/2021	4,999,200.00	4,998,722.22	4,999,200.00
419792YL4	10808	01GRF	State of Hawaii	Fair	1,500,000.00	1.740	01/01/2022	100.420	10/31/2021	1,506,301.50	1,502,522.83	1,506,301.50
27873KA77	10872	01GRF	Ebury Finance Ltd	Fair	2,000,000.00	0.223	01/07/2022	99.973	10/31/2021	1,999,468.00	1,999,181.11	1,999,468.00
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	100.490	10/31/2021	3,215,696.00	3,198,269.46	3,215,696.00
60689GAJ5	10898	01GRF	Mizuho Bank Ltd	Fair	2,000,000.00	0.140	01/18/2022	99.975	10/31/2021	1,999,500.00	1,999,393.34	1,999,500.00
05970UAL2	10884	01GRF	BANCO SANTANDER	Fair	3,000,000.00	0.162	01/20/2022	99.975	10/31/2021	2,999,253.00	2,998,933.33	2,999,253.00
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	100.622	10/31/2021	5,031,125.00	5,000,601.74	5,031,125.00
62455BBB0	10882	01GRF	Mountcliff FDG	Fair	4,000,000.00	0.234	02/11/2022	99.945	10/31/2021	3,997,812.00	3,997,393.33	3,997,812.00
678519C72	10818	01GRF	Oklahoma City, OK	Fair	2,170,000.00	0.845	03/01/2022	100.990	10/31/2021	2,191,500.36	2,183,639.81	2,191,500.36
53948BD14	10886	01GRF	Lloyd Bank Corp	Fair	3,000,000.00	0.173	04/01/2022	99.926	10/31/2021	2,997,783.00	2,997,860.83	2,997,783.00
62455BD85	10888	01GRF	Mountcliff FDG	Fair	4,200,000.00	0.203	04/08/2022	99.900	10/31/2021	4,195,837.80	4,196,313.32	4,195,837.80
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	101.035	10/31/2021	5,051,775.00	4,997,848.90	5,051,775.00
62455BE27	10896	01GRF	Mountcliff FDG	Fair	3,000,000.00	0.213	05/02/2022	99.879	10/31/2021	2,996,394.00	2,996,814.99	2,996,394.00
06742XNF0	10901	01GRF	Barclays US Funding LLC	Fair	3,500,000.00	0.172	05/24/2022	99.865	10/31/2021	3,495,278.50	3,496,628.31	3,495,278.50
55607LF17	10906	01GRF	Macquarie Group	Fair	3,000,000.00	0.182	06/01/2022	99.846	10/31/2021	2,995,383.00	2,996,820.00	2,995,383.00
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729	06/10/2022	101.232	10/31/2021	1,012,320.00	1,003,382.39	1,012,320.00
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860	06/28/2022	101.443	10/31/2021	6,086,580.00	6,024,523.29	6,086,580.00
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	101.443	10/31/2021	8,537,442.88	8,445,798.33	8,537,442.88
2254EBGN5	10912	01GRF	Credit Suisse 355	Fair	3,000,000.00	0.233	07/22/2022	99.815	10/31/2021	2,994,462.00	2,994,959.17	2,994,462.00
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730	10/17/2022	101.944	10/31/2021	2,303,934.40	2,276,267.05	2,303,934.40
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	102.944	10/31/2021	1,029,445.00	1,014,282.16	1,029,445.00
650036BE5	10908	01GRF	New York State Urban Dev	Fair	1,200,000.00	0.402	03/15/2023	100.231	10/31/2021	1,202,778.00	1,205,279.81	1,202,778.00
57629WCU2	10857	01GRF	Mass Mutual Global	Fair	4,332,000.00	0.304	06/09/2023	100.508	10/31/2021	4,354,028.22	4,369,758.14	4,354,028.22
3136G46A6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299	10/27/2023	99.684	10/31/2021	7,974,760.00	8,000,000.00	7,974,760.00

Data Updated: ~REPORT~: 11/01/2021 11:54

Run Date: 11/01/2021 - 11:55

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

Delaware River Joint TBC
Investment Classification
October 31, 2021

Page 2

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	104.856	10/31/2021	1,546,627.48	1,516,851.45	1,546,627.48
822582BZ4	10881	01GRF	Shell International Finance	Fair	3,000,000.00	0.380	11/13/2023	105.656	10/31/2021	3,169,695.00	3,184,356.16	3,169,695.00
58989V2C7	10879	01GRF	Met Tower Global Fund	Fair	570,000.00	0.654	04/05/2024	99.619	10/31/2021	567,828.30	571,175.86	567,828.30
57629WBV1	10856	01GRF	Mass Mutual Global	Fair	2,500,000.00	0.475	04/09/2024	106.432	10/31/2021	2,660,800.00	2,688,898.89	2,660,800.00
2027A0KB4	10868	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	0.617	06/04/2024	106.257	10/31/2021	5,312,875.00	5,350,117.97	5,312,875.00
91282CCL3	10890	01GRF	U.S. Treasury	Fair	5,000,000.00	0.373	07/15/2024	99.132	10/31/2021	4,956,640.65	5,000,178.81	4,956,640.65
74274TAG5	10907	01GRF	Private Expt Fdg	Fair	3,000,000.00	0.679	07/30/2024	98.994	10/31/2021	2,969,835.00	2,989,481.44	2,969,835.00
30231GBC5	10869	01GRF	Exxon Mobil	Fair	2,800,000.00	0.696	08/16/2024	103.228	10/31/2021	2,890,398.00	2,902,021.98	2,890,398.00
9128283D0	10900	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.484	10/31/2024	104.429	10/31/2021	5,221,484.40	5,262,060.04	5,221,484.40
64971XYN2	10875	01GRF	NYC Transitional Fin Authority	Fair	5,500,000.00	0.612	11/01/2024	98.587	10/31/2021	5,422,329.00	5,483,366.11	5,422,329.00
3130AN7P9	10889	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.397	01/28/2025	99.140	10/31/2021	4,957,000.00	5,004,134.67	4,957,000.00
74172WAG1	10910	01GRF	Prince George County Rev Autho	Fair	1,130,000.00	1.002	05/01/2025	108.291	10/31/2021	1,223,693.95	1,228,375.72	1,223,693.95
341271AD6	10894	01GRF	Florida St Brd of Adm	Fair	4,000,000.00	0.752	07/01/2025	100.016	10/31/2021	4,000,652.00	4,078,655.09	4,000,652.00
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	98.380	10/31/2021	2,459,512.50	2,500,000.00	2,459,512.50
Subtotal					167,102,130.65	0.698				168,376,361.59	168,503,532.03	168,376,361.59
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	2,429.05	0.006		100.000	10/31/2021	2,429.05	2,429.05	2,429.05
912796C31	10860	01OF	U.S. Treasury	Fair	6,429,000.00	0.071	01/27/2022	99.987	10/31/2021	6,428,203.51	6,427,912.43	6,428,203.51
Subtotal					6,431,429.05	0.070				6,430,632.56	6,430,341.48	6,430,632.56
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	1,734.83	0.006		100.000	10/31/2021	1,734.83	1,734.83	1,734.83
912796C31	10859	01RMF	U.S. Treasury	Fair	11,535,000.00	0.071	01/27/2022	99.987	10/31/2021	11,533,570.93	11,533,048.66	11,533,570.93
Subtotal					11,536,734.83	0.070				11,535,305.76	11,534,783.49	11,535,305.76
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	4,065,000.00	0.001		100.000	10/31/2021	4,065,000.00	4,065,000.00	4,065,000.00
Subtotal					4,065,000.00	0.001				4,065,000.00	4,065,000.00	4,065,000.00
Construction Fund 2019A												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	10/31/2021	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	3,767,354.14	0.010		100.000	10/31/2021	3,767,354.14	3,767,354.14	3,767,354.14
0018A2Y59	10870	06CF19A	ANZ New Zealand International	Fair	4,000,000.00	0.203	11/05/2021	99.998	10/31/2021	3,999,932.00	3,999,911.11	3,999,932.00
854324TYV2	10858	06CF19A	Standard Chart	Fair	10,000,000.00	0.203	11/29/2021	99.990	10/31/2021	9,999,050.00	9,998,444.44	9,999,050.00
3130AABG2	10845	06CF19A	Federal Home Loan Bank	Fair	1,330,000.00	0.132	11/29/2021	100.143	10/31/2021	1,331,908.55	1,331,800.73	1,331,908.55

Data Updated: ~REPORT~: 11/01/2021 11:54

Run Date: 11/01/2021 - 11:55

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

Delaware River Joint TBC
Investment Classification
October 31, 2021

Page 3

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Construction Fund 2019A												
40588LZA0	10877	06CF19A	Halkin Fin LLC	Fair	5,000,000.00	0.194	12/10/2021	99.986	10/31/2021	4,999,340.00	4,998,970.83	4,999,340.00
40588LZU6	10878	06CF19A	Halkin Fin LLC	Fair	5,000,000.00	0.193	12/28/2021	99.979	10/31/2021	4,998,960.00	4,998,495.83	4,998,960.00
27873KA77	10873	06CF19A	Ebury Finance Ltd	Fair	3,000,000.00	0.223	01/07/2022	99.973	10/31/2021	2,999,202.00	2,998,771.66	2,999,202.00
60689GAJ5	10899	06CF19A	Mizuho Bank Ltd	Fair	2,000,000.00	0.140	01/18/2022	99.975	10/31/2021	1,999,500.00	1,999,393.34	1,999,500.00
05970UAL2	10885	06CF19A	BANCO SANTANDER	Fair	3,000,000.00	0.162	01/20/2022	99.975	10/31/2021	2,999,253.00	2,998,933.33	2,999,253.00
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.049	01/28/2022	100.277	10/31/2021	3,008,310.00	2,997,896.20	3,008,310.00
16536JB14	10876	06CF19A	Chesham Finance	Fair	3,000,000.00	0.203	02/01/2022	99.957	10/31/2021	2,998,725.00	2,998,466.67	2,998,725.00
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057	02/01/2022	100.622	10/31/2021	1,509,337.50	1,502,520.50	1,509,337.50
05253CC12	10883	06CF19A	Aust & NZ Banking Group	Fair	3,000,000.00	0.132	03/01/2022	99.954	10/31/2021	2,998,626.00	2,998,700.00	2,998,626.00
53948BD14	10887	06CF19A	Lloyd Bank Corp	Fair	4,000,000.00	0.173	04/01/2022	99.926	10/31/2021	3,997,044.00	3,997,147.79	3,997,044.00
62455BE27	10897	06CF19A	Mountcliff FDG	Fair	3,000,000.00	0.213	05/02/2022	99.879	10/31/2021	2,996,394.00	2,996,814.99	2,996,394.00
06742XNF0	10902	06CF19A	Barclays US Funding LLC	Fair	5,000,000.00	0.172	05/24/2022	99.865	10/31/2021	4,993,255.00	4,995,183.30	4,993,255.00
55607LF17	10905	06CF19A	Macquarie Group	Fair	7,000,000.00	0.182	06/01/2022	99.846	10/31/2021	6,989,227.00	6,992,580.00	6,989,227.00
2254EBGN5	10911	06CF19A	Credit Suisse 355	Fair	5,000,000.00	0.233	07/22/2022	99.815	10/31/2021	4,990,770.00	4,991,598.61	4,990,770.00
912828YF1	10843	06CF19A	U.S. Treasury	Fair	1,000,000.00	0.143	09/15/2022	101.189	10/31/2021	1,011,894.53	1,011,787.18	1,011,894.53
084670BJ6	10895	06CF19A	Bershire Hathaway	Fair	1,000,000.00	0.253	02/11/2023	103.206	10/31/2021	1,032,060.00	1,035,000.74	1,032,060.00
166764AH3	10854	06CF19A	Chevron Corp	Fair	2,500,000.00	0.319	06/24/2023	103.696	10/31/2021	2,592,412.50	2,606,077.12	2,592,412.50
				Subtotal	76,097,354.14	0.296				76,212,555.22	76,215,848.51	76,212,555.22
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs IIa Fed Port	Amort	2,086.31	0.006		100.000	10/31/2021	2,086.31	2,086.31	2,086.31
912796C31	10861	06DSRF12A	U.S. Treasury	Fair	2,871,000.00	0.071	01/27/2022	99.987	10/31/2021	2,870,644.31	2,870,514.32	2,870,644.31
				Subtotal	2,873,086.31	0.070				2,872,730.62	2,872,600.63	2,872,730.62
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs IIa Fed Port	Amort	1,250.00	0.006		100.000	10/31/2021	1,250.00	1,250.00	1,250.00
912796C31	10862	06DSRF15	U.S. Treasury	Fair	12,764,000.00	0.071	01/27/2022	99.987	10/31/2021	12,762,418.67	12,761,840.76	12,762,418.67
				Subtotal	12,765,250.00	0.071				12,763,668.67	12,763,090.76	12,763,668.67
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	3,113.59	0.006		100.000	10/31/2021	3,113.59	3,113.59	3,113.59
912796C31	10863	06DSRF17	U.S. Treasury	Fair	30,651,000.00	0.071	01/27/2022	99.987	10/31/2021	30,647,202.65	30,645,814.87	30,647,202.65
				Subtotal	30,654,113.59	0.070				30,650,316.24	30,648,928.46	30,650,316.24
Debt Service Reserve Fund 19A												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	3,039.49	0.006		100.000	10/31/2021	3,039.49	3,039.49	3,039.49

Data Updated: ~REPORT~: 11/01/2021 11:54

Run Date: 11/01/2021 - 11:55

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

Delaware River Joint TBC
Investment Classification
October 31, 2021

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Reserve Fund 19A												
912796C31	10866	06DSRF19A	U.S. Treasury	Fair	3,850,000.00	0.071	01/27/2022	99.987	10/31/2021	3,849,523.02	3,849,348.71	3,849,523.02
Subtotal					3,853,039.49	0.070				3,852,562.51	3,852,388.20	3,852,562.51
Total					315,378,208.52	0.457				316,759,203.63	316,886,584.02	316,759,203.63

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021
TOLL TRAFFIC AND REVENUE STATISTICS (October 2021)

Summary: The Commission experienced an increase in total toll revenue for October 2021 in comparison to the October 2020 traffic and revenue statistics. [It should be noted that the Commission implemented a toll rate increase on April 11, 2021]. Total toll traffic also reflected an increase for the month of October 2021 when compared to October 2020.

NOTE: *October 2020 traffic and revenue figures for all bridges reflect major decreases as the result of the COVID-19 lockdown.*

Analysis of October 2021 / October 2020 toll revenue data comparison:

- An overall toll revenue increase of 29.21 percent was recorded at the Commission's eight toll bridges for the month of October.
- Commercial-vehicle toll revenue reflected an 18.80 percent increase.
- Passenger-vehicle toll revenue generated a 62.24 percent increase.

Analysis of October 2021 / October 2020 traffic data comparison:

- Total toll traffic increased by 255,634 vehicles, or 7.07 percent for the month.
- Commercial-vehicle traffic increased by 15,066 vehicles, or 2.52 percent.
- Passenger-vehicle toll traffic increased by 240,568 vehicles, or 7.97 percent.
- Average daily toll traffic for the Commission's eight toll bridges for October 2021 was 124,920 total vehicles as compared to the 116,674 total vehicles recorded on the toll bridges in October 2020.
- Total recorded westbound traffic volume at the Commission's toll supported bridges for October 2021 increased by 215,319 vehicles, or 12.4 percent as compared to October 2020. Average daily westbound traffic on the toll supported bridges was 63,044 vehicles in October 2021 as compared to 56,098 vehicles in October 2020.

Traffic analysis for 2021 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting a 10.80 percent increase for the first ten months of 2021 as compared to the same ten-month period in 2020.

- Westbound traffic on the ten toll supported bridges is reflecting a 12.7 percent increase through the first ten months of 2021 as compared to 2020.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 1.55 percent increase for October 2021 when compared to October 2020 as the result of the increase of 12,062 cars and the decrease of 1,418 trucks. The Scudder Falls Bridge recorded an increase of 25.95 percent in total toll traffic for October 2021 as compared to October 2020 as the result of the increase of 126,519 passenger vehicles and the decrease of 278 trucks. At New Hope-Lambertville (NHL), an increase of 20,265 cars combined with the increase of 539 trucks generated an overall increase of 15.90 percent in total toll traffic for October 2021 as compared to October 2020.

Central Region

The I-78 Toll Bridge recorded an increase of 8.70 percent in total toll traffic for the month of October 2021 when compared to October 2020 as the result of increases of 77,809 cars and 1,894 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the combined increases of 11,863 passenger vehicles and 1,668 trucks resulted in a 3.36 percent increase in total toll traffic for October 2021 as compared to October 2020.

Northern Region

Portland-Columbia (PC) recorded a 10.19 percent increase in total toll traffic during October 2021 compared to October 2020 as the result of increases of 7,480 automobiles and 3,535 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 11,214 passenger vehicles combined with the increase of 9,095 trucks to generate an overall decrease of 0.27 percent in total toll traffic for October 2021 when compared to October 2020. At Milford-Montague (MM), the decrease of 4,216 passenger vehicles combined with the increase of 31 trucks produced a decrease of 3.90 percent in total toll traffic for October 2021 as compared to October 2020.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of October, 2021 and October 2020, and the year-to-date periods ending October 31, 2021 and October 31, 2020.

		<i>E-ZPass</i> PENETRATION RATES					
		Oct. 2021	Oct. 2020	Change in Monthly Percentage	YTD 2021	YTD 2020	Change in YTD Percentage
All Toll Bridges	Cars	85.28	76.06	9.22	81.53	77.46	4.07
	Trucks	94.20	91.89	2.31	93.52	92.78	0.74
	Total	86.69	78.68	8.01	83.48	80.04	3.44
Trenton - Morrisville	Cars	84.64	70.53	14.11	79.20	72.82	6.38
	Trucks	94.27	91.83	2.44	93.35	93.27	0.08
	Total	85.69	72.94	12.75	80.78	75.10	5.68
Scudder Falls	Cars	91.14	90.28	0.86	90.39	90.06	0.33
	Trucks	89.19	87.03	2.16	88.47	85.10	3.37
	Total	91.01	90.02	0.99	90.24	89.66	0.58
New Hope - Lambertville	Cars	92.48	86.70	5.78	90.71	87.41	3.30
	Trucks	92.73	89.66	3.07	91.78	91.14	0.64
	Total	92.50	86.93	5.57	90.80	87.74	3.06
I-78	Cars	82.17	74.90	7.27	79.06	76.13	2.93
	Trucks	95.14	93.11	2.03	94.63	94.03	0.60
	Total	86.04	80.76	5.28	83.85	82.12	1.73
Easton - Phillipsburg	Cars	87.29	72.79	14.50	82.01	74.91	7.10
	Trucks	89.61	85.83	3.78	88.40	88.02	0.38
	Total	87.45	73.68	13.77	82.46	75.83	6.63
Portland - Columbia	Cars	83.21	66.96	16.25	77.89	69.08	8.81
	Trucks	94.62	90.37	4.25	93.05	91.96	1.09
	Total	84.33	68.74	15.59	79.27	71.01	8.26
Delaware Water Gap	Cars	81.91	74.86	7.05	78.80	75.99	2.81
	Trucks	94.78	92.33	2.45	94.09	93.30	0.79
	Total	84.33	77.93	6.40	81.48	79.10	2.38
Milford - Montague	Cars	82.82	69.85	12.97	77.79	71.82	5.97
	Trucks	86.56	85.86	0.70	87.74	86.99	0.75
	Total	82.97	70.43	12.54	78.16	72.34	5.82

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER 2021

JANUARY 1, 2020 OCTOBER 31, 2020 305 DAYS		JANUARY 1, 2021 OCTOBER 31, 2021 304 DAYS		MONTH OF OCTOBER 2021 31 DAYS		MONTH OF OCTOBER 2020 31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
26,691,062	\$ 28,507,193.80	29,761,626	\$ 43,343,240.45	Passenger	3,259,595	\$ 5,125,323.55	3,019,027	\$ 3,218,075.85
-	(1,074,957.13)	-	(958,679.19)	Discounts *	-	(81,825.00)	-	(109,345.40)
26,691,062	\$ 27,432,236.67	29,761,626	\$ 42,384,561.26	TOTAL PASSENGER	3,259,595	\$ 5,043,498.55	3,019,027	\$ 3,108,730.45
985,771	6,447,134.75	1,137,953	9,515,353.05	2-Axle Trucks	118,205	1,082,665.00	113,383	741,430.50
338,909	4,051,741.87	404,921	5,343,318.53	3-Axle Trucks	48,132	657,972.00	35,048	419,480.69
446,265	7,060,368.30	464,488	8,154,640.90	4-Axle Trucks	51,433	938,756.00	46,088	728,500.60
3,519,030	69,280,703.11	3,691,353	80,500,118.19	5-Axle Trucks	384,944	8,767,850.00	391,552	7,704,886.79
114,751	2,667,227.10	100,282	2,594,162.70	6-Axle Trucks	9,952	269,778.00	11,459	265,875.15
2,270	68,740.56	3,442	115,326.34	7-Axle Trucks	253	8,768.00	323	9,760.43
-	-	-	-	Permits	-	-	-	-
5,406,996	\$ 89,575,915.69	5,802,439	\$ 106,222,919.71	TOTAL TRUCKS	612,919	\$ 11,725,789.00	597,853	\$ 9,869,934.16
32,098,058	\$ 117,008,152.36	35,564,065	\$ 148,607,480.97	TOTAL TOLL VEHICLES	3,872,514	\$ 16,769,287.55	3,616,880	12,978,664.61
105,240	\$ 383,633.29	116,987	\$ 488,840.40	DAILY AVERAGE	124,920	\$ 540,944.76	116,674	\$ 418,666.60
YTD Rate Change with SFB Traffic				MTD Rate Change Traffic				
Traffic (toll)		10.80%		Traffic (toll)		7.07%		
Autos		11.50%		Autos		7.97%		
Trucks		7.31%		Trucks		2.52%		
Revenue		27.01%		Revenue		29.21%		
Autos		54.51%		Autos		62.24%		
Trucks		18.58%		Trucks		18.80%		

NOTE: Total toll traffic and toll revenue for the Commission's bridges increased compared to October 2020. The traffic decreased significantly in October 2020 as a result of COVID-19 pandemic. In June 2021, both PA and NJ Governors implemented reopening plans and began to lift the restrictions on gathering. In addition, toll rate adjustments took effect on April 11th, 2021.

* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings. Starting May 2021, the commuter discount rate is reduced from 40% to 20%.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER 2021

JANUARY 1, 2020 OCTOBER 31, 2020 305 DAYS		JANUARY 1, 2021 OCTOBER 31, 2021 304 DAYS		VEHICLE CLASS	MONTH OF OCTOBER 2021 31 DAYS		MONTH OF OCTOBER 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
5,497,112	\$ 5,528,241.00	5,776,836	\$ 8,273,937.25	Passenger	622,839	\$ 985,707.25	610,777	\$ 614,660.00
	(197,148.55)		(174,234.22)	Discounts *		(14,480.04)		(20,397.40)
5,497,112	\$ 5,331,092.45	5,776,836	\$ 8,099,703.03	TOTAL PASSENGER	622,839	\$ 971,227.21	610,777	\$ 594,262.60
267,614	1,727,035.05	239,862	1,954,417.30	2-Axle Trucks	21,980	200,917.00	30,820	198,843.45
87,126	1,037,734.80	113,111	1,478,757.90	3-Axle Trucks	13,949	190,368.00	8,360	99,753.60
77,769	1,232,414.40	87,293	1,530,328.80	4-Axle Trucks	10,511	191,762.00	9,265	147,048.00
256,088	5,037,828.00	282,551	6,187,210.50	5-Axle Trucks	29,770	680,977.50	29,207	574,598.00
2,272	53,688.00	2,837	72,903.60	6-Axle Trucks	245	6,690.00	225	5,280.00
148	4,303.20	227	7,326.70	7-Axle Trucks	23	842.50	19	536.00
				Permits				
691,017	\$ 9,093,003.45	725,881	\$ 11,230,944.80	TOTAL TRUCKS	76,478	\$ 1,271,557.00	77,896	\$ 1,026,059.05
6,188,129	\$ 14,424,095.90	6,502,717	\$ 19,330,647.83	TOTAL TOLL VEHICLES	699,317	\$ 2,242,784.21	688,673	\$ 1,620,321.65
20,289	\$ 47,292.12	21,391	\$ 63,587.66	DAILY AVERAGE	22,559	\$ 72,347.88	22,215	\$ 52,268.44
Rate Change				Rate Change				
Traffic (toll)		5.08%		Traffic (toll)		1.55%		
Autos		5.09%		Autos		1.97%		
Trucks		5.05%		Trucks		-1.82%		
Revenue		34.02%		Revenue		38.42%		
Autos		51.93%		Autos		63.43%		
Trucks		23.51%		Trucks		23.93%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER 2021

JANUARY 1, 2020 OCTOBER 31, 2020 305 DAYS		JANUARY 1, 2021 OCTOBER 31, 2021 304 DAYS		VEHICLE CLASS	MONTH OF OCTOBER 2021 31 DAYS		MONTH OF OCTOBER 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
4,133,997	\$ 5,744,948.80	4,686,155	\$ 6,647,454.45	Passenger	574,229	\$ 813,310.30	447,710	\$ 621,061.85
	(266,988.15)		(208,212.12)	Discounts *		(17,971.08)		(27,984.63)
4,133,997	\$ 5,477,960.65	4,686,155	\$ 6,439,242.33	TOTAL PASSENGER	574,229	\$ 795,339.22	447,710	\$ 593,077.22
139,359	990,588.85	180,584	1,532,879.85	2-Axle Trucks	17,039	154,994.00	15,938	113,135.95
35,674	457,175.47	42,800	572,966.93	3-Axle Trucks	4,978	67,870.50	4,032	51,662.69
23,482	401,968.30	26,412	473,852.50	4-Axle Trucks	2,864	52,436.00	2,634	44,931.00
155,599	3,318,367.11	131,823	2,938,010.69	5-Axle Trucks	13,229	301,580.00	15,899	337,622.79
2,063	53,084.70	2,802	74,786.70	6-Axle Trucks	326	8,877.00	207	5,232.75
382	11,883.96	344	11,219.84	7-Axle Trucks	35	1,166.50	39	1,190.03
				Permits				
356,559	\$ 5,233,068.39	384,765	\$ 5,603,716.51	TOTAL TRUCKS	38,471	\$ 586,924.00	38,749	\$ 553,775.21
4,490,556	\$ 10,711,029.04	5,070,920	\$ 12,042,958.84	TOTAL TOLL VEHICLES	612,700	\$ 1,382,263.22	486,459	\$ 1,146,852.43
14,723	\$ 35,118.13	16,681	\$ 39,615.00	DAILY AVERAGE	19,765	\$ 44,589.14	15,692	\$ 36,995.24
Rate Change				Rate Change				
Traffic (toll)		12.92%		Traffic (toll)		25.95%		
Autos		13.36%		Autos		28.26%		
Trucks		7.91%		Trucks		-0.72%		
Revenue		12.44%		Revenue		20.53%		
Autos		17.55%		Autos		34.10%		
Trucks		7.08%		Trucks		5.99%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER 2021

JANUARY 1, 2020 OCTOBER 31, 2020 305 DAYS		JANUARY 1, 2021 OCTOBER 31, 2021 304 DAYS		VEHICLE CLASS	MONTH OF OCTOBER 2021 31 DAYS		MONTH OF OCTOBER 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
994,009	\$ 1,004,910.00	1,100,233	\$ 1,468,520.00	Passenger	140,916	\$ 201,520.50	120,651	\$ 122,008.00
	(55,807.82)		(58,928.11)	Discounts *		(4,300.06)		(5,313.07)
994,009	\$ 949,102.18	1,100,233	\$ 1,409,591.89	TOTAL PASSENGER	140,916	\$ 197,220.44	120,651	\$ 116,694.93
39,942	257,991.50	44,080	365,912.60	2-Axle Trucks	4,575	41,843.00	4,455	28,771.60
12,465	148,672.80	12,630	167,292.60	3-Axle Trucks	1,465	19,914.00	1,222	14,586.00
10,235	160,769.60	9,455	165,688.80	4-Axle Trucks	1,060	19,250.00	1,003	15,750.40
31,364	617,820.00	31,784	692,498.50	5-Axle Trucks	3,472	78,667.50	3,366	66,194.00
1,638	37,346.40	1,513	38,977.20	6-Axle Trucks	186	5,016.00	171	3,931.20
30	851.60	25	782.20	7-Axle Trucks	2	70.00	4	121.20
				Permits				
95,674	\$ 1,223,451.90	99,487	\$ 1,431,151.90	TOTAL TRUCKS	10,760	\$ 164,760.50	10,221	\$ 129,354.40
1,089,683	\$ 2,172,554.08	1,199,720	\$ 2,840,743.79	TOTAL TOLL VEHICLES	151,676	\$ 361,980.94	130,872	\$ 246,049.33
3,573	\$ 7,123.13	3,946	\$ 9,344.55	DAILY AVERAGE	4,893	\$ 11,676.80	4,222	\$ 7,937.08
Rate Change					Rate Change			
Traffic (toll)		10.10%			Traffic (toll)		15.90%	
Autos		10.69%			Autos		16.80%	
Trucks		3.99%			Trucks		5.27%	
Revenue		30.76%			Revenue		47.12%	
Autos		48.52%			Autos		69.01%	
Trucks		16.98%			Trucks		27.37%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER 2021

JANUARY 1, 2020 OCTOBER 31, 2020 305 DAYS		JANUARY 1, 2021 OCTOBER 31, 2021 304 DAYS		VEHICLE CLASS	MONTH OF OCTOBER 2021 31 DAYS		MONTH OF SEPTEMBER 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
5,303,334	\$ 5,366,926.00	6,416,408	\$ 9,756,898.50	Passenger	698,585	\$ 1,160,568.75	620,776	\$ 629,038.00
	(192,650.60)		(160,265.35)	Discounts *		(14,043.01)		(19,450.20)
5,303,334	\$ 5,174,275.40	6,416,408	\$ 9,596,633.15	TOTAL PASSENGER	698,585	\$ 1,146,525.74	620,776	\$ 609,587.80
245,029	1,577,646.20	296,371	2,487,920.85	2-Axle Trucks	30,490	280,116.00	28,678	184,665.00
111,229	1,312,724.40	128,396	1,690,957.20	3-Axle Trucks	15,586	213,231.00	11,853	139,900.80
217,369	3,414,928.00	209,664	3,663,963.60	4-Axle Trucks	20,972	382,578.00	21,154	331,411.20
2,011,611	39,412,944.00	2,149,512	46,795,213.00	5-Axle Trucks	223,203	5,078,522.50	225,308	4,414,782.00
78,969	1,830,832.80	65,597	1,695,292.20	6-Axle Trucks	6,361	172,344.00	7,709	178,588.80
1,030	30,819.20	2,189	74,254.90	7-Axle Trucks	151	5,286.00	167	4,939.60
				Permits				
2,665,237	\$ 47,579,894.60	2,851,729	\$ 56,407,601.75	TOTAL TRUCKS	296,763	\$ 6,132,077.50	294,869	\$ 5,254,287.40
7,968,571	\$ 52,754,170.00	9,268,137	\$ 66,004,234.90	TOTAL TOLL VEHICLES	995,348	\$ 7,278,603.24	915,645	\$ 5,863,875.20
26,126	\$ 172,964.49	30,487	\$ 217,119.19	DAILY AVERAGE	32,108	\$ 234,793.65	29,537	\$ 189,157.26
Rate Change				Rate Change				
Traffic (toll)		16.31%		Traffic (toll)		8.70%		
Autos		20.99%		Autos		12.53%		
Trucks		7.00%		Trucks		0.64%		
Revenue		25.12%		Revenue		24.13%		
Autos		85.47%		Autos		88.08%		
Trucks		18.55%		Trucks		16.71%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER 2021

JANUARY 1, 2020 OCTOBER 31, 2020 305 DAYS		JANUARY 1, 2021 OCTOBER 31, 2021 304 DAYS		VEHICLE CLASS	MONTH OF OCTOBER 2021 31 DAYS		MONTH OF OCTOBER 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,297,562	\$ 3,321,748.00	3,611,430	\$ 5,012,178.75	Passenger	387,631	\$ 590,505.00	375,768	\$ 378,697.00
	(117,485.58)		(108,774.62)	Discounts *		(9,659.96)		(11,755.97)
3,297,562	\$ 3,204,262.42	3,611,430	\$ 4,903,404.13	TOTAL PASSENGER	387,631	\$ 580,845.04	375,768	\$ 366,941.03
95,074	614,116.10	106,486	888,504.85	2-Axle Trucks	11,205	102,567.00	10,964	70,918.90
29,994	356,986.80	30,980	410,369.40	3-Axle Trucks	3,353	46,000.50	3,081	36,721.20
26,761	422,790.40	28,673	507,115.60	4-Axle Trucks	3,171	58,024.00	2,648	41,888.00
96,292	1,893,418.00	106,153	2,325,557.00	5-Axle Trucks	11,296	257,837.50	10,682	210,350.00
813	19,173.60	963	25,353.00	6-Axle Trucks	90	2,442.00	87	2,052.00
27	757.20	140	4,397.00	7-Axle Trucks	16	521.00	1	28.00
				Permits	-	-	-	-
248,961	\$ 3,307,242.10	273,395	\$ 4,161,296.85	TOTAL TRUCKS	29,131	\$ 467,392.00	27,463	\$ 361,958.10
3,546,523	\$ 6,511,504.52	3,884,825	\$ 9,064,700.98	TOTAL TOLL VEHICLES	416,762	\$ 1,048,237.04	403,231	\$ 728,899.13
11,628	\$ 21,349.20	12,779	\$ 29,818.10	DAILY AVERAGE	13,444	\$ 33,814.10	13,007	\$ 23,512.88
Rate Change				Rate Change				
Traffic (toll)		9.54%		Traffic (toll)		3.36%		
Autos		9.52%		Autos		3.16%		
Trucks		9.81%		Trucks		6.07%		
Revenue		39.21%		Revenue		43.81%		
Autos		53.03%		Autos		58.29%		
Trucks		25.82%		Trucks		29.13%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER 2021

JANUARY 1, 2020 OCTOBER 31, 2020 305				JANUARY 1, 2021 OCTOBER 31, 2021 304 DAYS				MONTH OF OCTOBER 2021 31 DAYS				MONTH OF OCTOBER 2020 31 DAYS					
NUMBER OF VEHICLES		TOTAL REVENUE		NUMBER OF VEHICLES		TOTAL REVENUE		VEHICLE CLASS		NUMBER OF VEHICLES		TOTAL REVENUE		NUMBER OF VEHICLES		TOTAL REVENUE	
872,034		\$ 882,899.00		892,211		\$ 1,303,438.25		Passenger		107,331		\$ 172,162.00		99,851		\$ 101,132.00	
		(32,192.64)				(38,484.86)		Discounts *				(2,934.74)				(3,000.12)	
872,034		\$ 850,706.36		892,211		\$ 1,264,953.39		TOTAL PASSENGER		107,331		\$ 169,227.26		99,851		\$ 98,131.88	
19,536		126,508.20		22,630		189,320.85		2-Axle Trucks		2,588		23,715.00		2,167		14,044.55	
7,023		83,868.00		8,042		106,557.00		3-Axle Trucks		1,014		13,860.00		741		8,844.00	
22,371		356,908.80		24,583		435,752.40		4-Axle Trucks		4,499		81,614.00		1,794		28,566.40	
31,427		620,952.00		33,991		745,591.00		5-Axle Trucks		3,629		82,572.50		3,494		69,092.00	
171		4,084.80		179		4,739.40		6-Axle Trucks		28		774.00		29		696.00	
6		172.00		17		554.50		7-Axle Trucks		3		112.50		1		28.00	
								Permits									
80,534		\$ 1,192,493.80		89,442		\$ 1,482,515.15		TOTAL TRUCKS		11,761		\$ 202,648.00		8,226		\$ 121,270.95	
952,568		\$ 2,043,200.16		981,653		\$ 2,747,468.54		TOTAL TOLL VEHICLES		119,092		\$ 371,875.26		108,077		\$ 219,402.83	
3,123		\$ 6,699.02		3,229		\$ 9,037.73		DAILY AVERAGE		3,842		\$ 11,995.98		3,486		\$ 7,077.51	
Rate Change												Rate Change					
Traffic (toll)		3.05%												Traffic (toll)		10.19%	
Autos		2.31%												Autos		7.49%	
Trucks		11.06%												Trucks		42.97%	
Revenue		34.47%												Revenue		69.49%	
Autos		48.69%												Autos		72.45%	
Trucks		24.32%												Trucks		67.10%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER 2021

JANUARY 1, 2020 OCTOBER 31, 2020 305 DAYS			JANUARY 1, 2021 OCTOBER 31, 2021 304 DAYS			MONTH OF OCTOBER 2021 31 DAYS			MONTH OF OCTOBER 2020 31 DAYS			
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
5,642,538		\$ 5,694,234.00	6,298,745		\$ 9,433,670.25	Passenger	628,990		\$ 1,042,505.25	640,204		\$ 646,789.00
-		(181,586.31)			(173,403.82)	Discounts *	-		(15,370.20)	-		(18,473.39)
5,642,538		\$ 5,512,647.69	6,298,745		\$ 9,260,266.43	TOTAL PASSENGER	628,990		\$ 1,027,135.05	640,204		\$ 628,315.61
161,244		1,037,605.40	225,778		1,910,453.30	2-Axle Trucks	28,028		257,271.00	18,271		117,594.10
51,882		612,498.00	65,644		871,725.60	3-Axle Trucks	7,428		101,700.00	5,402		63,746.40
65,018		1,019,129.60	75,359		1,323,800.80	4-Axle Trucks	8,042		147,282.00	7,182		112,499.20
927,816		18,204,586.00	946,052		20,607,470.50	5-Axle Trucks	99,404		2,266,080.00	102,573		2,012,024.00
28,727		666,669.60	26,291		679,472.40	6-Axle Trucks	2,710		73,470.00	3,021		69,854.40
642		19,813.40	499		16,763.20	7-Axle Trucks	23		769.50	91		2,889.60
						Permits						
1,235,329		\$ 21,560,302.00	1,339,623		\$ 25,409,685.80	TOTAL TRUCKS	145,635		\$ 2,846,572.50	136,540		\$ 2,378,607.70
6,877,867		\$ 27,072,949.69	7,638,368		\$ 34,669,952.23	TOTAL TOLL VEHICLES	774,625		\$ 3,873,707.55	776,744		\$ 3,006,923.31
22,550		\$ 88,763.77	25,126		\$ 114,045.90	DAILY AVERAGE	24,988		\$ 124,958.31	25,056		\$ 96,997.53
Rate Change												
Traffic (toll)		11.06%								Rate Change		
Autos		11.63%								Traffic (toll)		-0.27%
Trucks		8.44%								Autos		-1.75%
Revenue		28.06%								Trucks		6.66%
Autos		67.98%								Revenue		28.83%
Trucks		17.85%								Autos		63.47%
										Trucks		19.67%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

OCTOBER 2021

JANUARY 1, 2020 OCTOBER 31, 2020 305 DAYS		JANUARY 1, 2021 OCTOBER 31, 2021 304 DAYS		VEHICLE CLASS	MONTH OF OCTOBER 2021 31 DAYS		MONTH OF OCTOBER 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
950,476	\$ 963,287.00	979,608	\$ 1,447,143.00	Passenger	99,074	\$ 159,044.50	103,290	\$ 104,690.00
	(31,097.48)		(36,376.09)	Discounts *		(3,065.91)		(2,970.62)
950,476	\$ 932,189.52	979,608	\$ 1,410,766.91	TOTAL PASSENGER	99,074	\$ 155,978.59	103,290	\$ 101,719.38
17,973	115,643.45	22,162	185,943.45	2-Axle Trucks	2,300	21,242.00	2,090	13,456.95
3,516	42,081.60	3,318	44,691.90	3-Axle Trucks	359	5,028.00	357	4,266.00
3,260	51,459.20	3,049	54,138.40	4-Axle Trucks	314	5,810.00	408	6,406.40
8,833	174,788.00	9,487	208,567.00	5-Axle Trucks	941	21,612.50	1,023	20,224.00
98	2,347.20	100	2,638.20	6-Axle Trucks	6	165.00	10	240.00
5	140.00	1	28.00	7-Axle Trucks	-	-	1	28.00
				Permits	-	-	-	-
33,685	\$ 386,459.45	38,117	\$ 496,006.95	TOTAL TRUCKS	3,920	\$ 53,857.50	3,889	\$ 44,621.35
984,161	\$ 1,318,648.97	1,017,725	\$ 1,906,773.86	TOTAL TOLL VEHICLES	102,994	\$ 209,836.09	107,179	\$ 146,340.73
3,227	\$ 4,323.44	3,348	\$ 6,272.28	DAILY AVERAGE	3,322	\$ 6,768.91	3,457	\$ 4,720.67
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

October 2021

Bridge	Westbound Volume					
	October 2021	October 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	440,860	389,382	13.2%	4,119,540	3,615,337	13.9%
Calhoun Street	329,093	275,488	19.5%	3,017,311	2,637,679	14.4%
Washington Crossing	139,496	129,182	8.0%	1,229,357	1,141,560	7.7%
New Hope - Lambertville	267,309	216,322	23.6%	2,133,196	1,671,832	27.6%
Centre Bridge - Stockton ¹	65,050	85,362	-23.8%	744,670	732,429	1.7%
Uhlerstown - Frenchtown	103,682	85,130	21.8%	868,567	813,908	6.7%
Upper Black Eddy - Milford	58,602	55,609	5.4%	538,086	505,431	6.5%
Riegelsville	55,670	50,226	10.8%	502,928	454,460	10.7%
Northampton Street	390,719	354,427	10.2%	3,689,938	3,329,229	10.8%
Riverton - Belvidere	103,873	97,907	6.1%	933,976	873,002	7.0%
Total	1,954,354	1,739,035	12.4%	17,777,570	15,774,867	12.7%

NOTES:

1. River Road (SR 32) North, and Upper York Road (SR 263) West of Centre Bridge remain closed from Tropical Storm Ida on 9/1/2021.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.



Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts October 2021

Bridge	Eastbound				Westbound				Total Volume	
	October 2021		October 2020		October 2021		October 2020		October 2021	October 2020
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	81,029	15.5%	79,200	16.9%	440,860	84.5%	389,382	83.1%	521,889	468,582
Calhoun Street	162,916	33.1%	152,309	35.6%	329,093	66.9%	275,488	64.4%	492,009	427,797
Washington Crossing	92,284	39.8%	63,826	33.1%	139,496	60.2%	129,182	66.9%	231,780	193,008
New Hope-Lambertville	179,113	40.1%	160,164	42.5%	267,309	59.9%	216,322	57.5%	446,422	376,486
Centre Bridge-Stockton ¹	51,883	44.4%	71,972	45.7%	65,050	55.6%	85,362	54.3%	116,933	157,334
Uhlerstown-Frenchtown	59,554	36.5%	34,860	29.1%	103,682	63.5%	85,130	70.9%	163,236	119,990
Upper Black Eddy-Milford	53,180	47.6%	50,729	47.7%	58,602	52.4%	55,609	52.3%	111,782	106,338
Riegelsville	48,083	46.3%	45,187	47.4%	55,670	53.7%	50,226	52.6%	103,753	95,413
Northampton Street	133,357	25.4%	137,496	28.0%	390,719	74.6%	354,427	72.0%	524,076	491,923
Riverton-Belvidere	55,135	34.7%	54,467	35.7%	103,873	65.3%	97,907	64.3%	159,008	152,374
Total	916,534	31.9%	850,210	32.8%	1,954,354	68.1%	1,739,035	67.2%	2,870,888	2,589,245

NOTES:

1. River Road (SR 32) North, and Upper York Road (SR 263) West of Centre Bridge remain closed from Tropical Storm Ida on 9/1/2021.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.

This Table added in September 2020.



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts

October 2021

Bridge	Total Volume					
	October 2021	October 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	521,889	468,582	11.4%	4,909,584	4,374,606	12.2%
Calhoun Street	492,009	427,797	15.0%	4,577,395	4,048,602	13.1%
Washington Crossing	231,780	193,008	20.1%	1,908,453	1,722,421	10.8%
New Hope - Lambertville	446,422	376,486	18.6%	3,689,835	3,104,318	18.9%
Centre Bridge - Stockton ¹	116,933	157,334	-25.7%	1,360,606	1,387,922	-2.0%
Uhlerstown - Frenchtown	163,236	119,990	36.0%	1,351,723	1,227,534	10.1%
Upper Black Eddy-Milford	111,782	106,338	5.1%	1,024,270	969,872	5.6%
Riegelsville	103,753	95,413	8.7%	941,506	866,583	8.6%
Northampton Street	524,076	491,923	6.5%	5,017,592	4,643,277	8.1%
Riverton - Belvidere	159,008	152,374	4.4%	1,463,510	1,381,852	5.9%
Total	2,870,888	2,589,245	10.9%	26,244,474	23,726,987	10.6%

NOTES:

1. River Road (SR 32) North, and Upper York Road (SR 263) West of Centre Bridge remain closed from Tropical Storm Ida.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.



Delaware River Joint Toll Bridge Commission

Toll Bridge - Two Way Traffic Counts

October 2021

Bridge	Total Volume (all classes)					
	October 2021	October 2020	% Change	YTD 2021	YTD 2020	% Change
Trenton - Morrisville	1,722,518	1,605,296	7.3%	15,987,508	14,540,809	9.9%
Scudder Falls ¹	1,198,738	1,007,076	19.0%	10,200,403	9,350,281	9.1%
New Hope - Lambertville	368,335	314,742	17.0%	2,979,793	2,687,188	10.9%
Interstate 78	2,045,993	1,859,501	10.0%	18,998,897	16,332,320	16.3%
Easton - Phillipsburg	1,095,756	1,019,540	7.5%	9,993,520	9,249,587	8.0%
Portland - Columbia	238,006	223,185	6.6%	2,085,447	1,978,163	5.4%
Delaware Water Gap	1,528,809	1,531,260	-0.2%	15,117,310	13,544,636	11.6%
Milford - Montague	230,483	236,762	-2.7%	2,266,888	2,156,512	5.1%
Total	8,428,638	7,797,362	8.1%	77,629,766	69,839,496	11.2%

NOTES:

¹ Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge. In July 2019, SFB became a Toll Bridge. Construction will continue into 2022.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22nd, 2021

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled **“Budget vs Actual”** covering the month of October 2021 and the ten months year-to-date (“YTD”) operations of fiscal year 2021 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense plus encumbrance totaled \$5,777,961 for the month of October. For the 2021 fiscal period, total expense plus encumbrances amounted to \$58,077,753, which represents 91.47% of 2021 year-to-date operating budget.

In October, we transferred \$460,000 from General Contingency and \$1,367,309 from Employee Healthcare Costs to EZPass Operating Expenses. We had higher than normal EZPass Operating Expense in year 2021 due to increases in the violation processing cost and EZPass credit card fee charge. We collected more violation administration fee during the first ten months of year 2021. The EZPass toll revenue increased as a result of higher EZPass penetration rate after the toll rate adjustment.

There were no unusual expenses during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Ten Months Ending October 31, 2021

TOTAL COMMISSION

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$24,344,872	19,528,561	\$1,771,452	\$18,659,376	\$0	\$5,685,496
Part-Time Employee Wages	267,948	226,502	20,593	168,391	0	99,557
Overtime Wages	460,197	385,956	31,850	382,657	0	77,540
Pension Contributions	8,201,553	6,624,314	569,062	5,998,964	0	2,202,589
FICA Contributions	2,020,366	1,632,379	142,271	1,543,645	0	476,722
Regular Employee Healthcare Benefits	10,761,564	8,960,214	814,953	7,495,587	0	3,265,977
Life Insurance Benefits	234,912	196,660	18,211	183,739	0	51,173
Unemployment Compensation Benefits	44,100	44,100	4,914	17,678	0	26,422
Utility Expense	791,101	673,261	31,819	539,374	40,450	211,277
Office Expense	318,557	276,912	18,837	141,420	29,222	147,915
Telecommunication Expense	1,454,897	1,222,016	102,545	1,155,668	3,386	295,842
Information Technology Expense	777,544	734,175	112,392	561,309	171,171	45,065
Professional Development/Meetings	541,149	462,717	5,136	120,045	27,971	393,132
Vehicle Maintenance Expense and Fuel	482,564	450,044	41,398	327,417	77,776	77,371
Operations Maintenance Expense	1,507,051	1,361,258	125,400	929,284	248,818	328,949
ESS Operating Maintenance Expense	1,246,045	1,038,371	78,703	776,452	0	469,593
Commission Expense	19,448	16,207	1,841	5,827	0	13,621
Toll Collection Expense	84,803	79,216	1,707	45,132	500	39,171
Uniform Expense	192,714	163,247	21,614	100,869	41,882	49,963
Business Insurance	4,723,456	3,748,430	360,702	3,628,153	0	1,095,303
Licenses & Inspections Expense	10,594	8,995	0	6,879	0	3,715
Advertising	59,027	51,837	273	13,574	0	45,453
Professional Services	1,861,732	1,572,112	68,913	982,897	304,004	574,831
State Police Bridge Security	6,580,762	5,536,845	531,556	5,274,644	0	1,306,118
EZP Equip/Traffic Counter Maint	1,400,000	1,165,853	64,667	962,273	13,466	424,261
General Contingency	7,250	7,250	0	7,250	0	0
EZPass Operating Expense	8,733,685	7,325,247	780,917	7,090,602	0	1,643,083
Total	\$77,127,891	\$63,492,680	\$5,721,725	\$57,119,108	\$958,645	\$19,050,139

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Ten Months Ending October 31, 2021

ADMINISTRATION*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,606,585	3,721,100	\$335,501	\$3,540,390	\$0	\$1,066,195
Overtime Wages	5,931	4,873	589	3,413	0	2,518
Pension Contributions	1,439,715	1,162,847	99,655	1,047,077	0	392,638
FICA Contributions	352,781	284,938	22,567	266,000	0	86,781
Regular Employee Healthcare Benefits	1,353,882	1,122,675	103,969	958,612	0	395,270
Life Insurance Benefits	44,226	36,855	3,237	33,497	0	10,729
Unemployment Compensation Benefits	44,100	44,100	4,914	17,678	0	26,422
Utility Expense	119,900	79,933	12,084	79,705	0	40,195
Office Expense	214,034	186,676	12,963	108,302	26,768	78,964
Telecommunication Expense	125,056	100,574	8,571	96,705	0	28,351
Information Technology Expense	774,000	731,252	112,392	561,309	171,171	41,520
Professional Development/Meetings	123,672	111,727	742	46,145	0	77,527
Vehicle Maintenance Expense and Fuel	28,041	20,740	169	24,258	506	3,277
Operations Maintenance Expense	110,004	75,136	5,103	56,119	11,447	42,438
Commission Expense	19,448	16,207	1,841	5,827	0	13,621
Uniform Expense	9,000	7,364	478	3,624	0	5,376
Business Insurance	600,049	312,257	21,417	214,090	0	385,959
Advertising	59,027	51,837	273	13,574	0	45,453
Professional Services	1,256,732	1,067,943	68,913	858,878	0	397,854
General Contingency	7,250	7,250	0	7,250	0	0
OPERATING EXPENSE SUBTOTAL	\$11,293,435	\$9,146,284	\$815,379	\$7,942,454	\$209,891	\$3,141,089
ADM OPS ALLOCATION						
TES Allocation			10,632	112,943		
ADM OPS ALLOCATION SUBTOTAL			\$10,632	\$112,943		
TOTAL EXPENSES			\$826,011	\$8,055,398		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Ten Months Ending October 31, 2021

ADMINISTRATION - OPERATIONS*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,041,832	2,424,407	\$235,092	\$2,474,611	\$0	\$567,221
Overtime Wages	33,300	26,847	1,292	15,267	0	18,033
Pension Contributions	1,377,780	1,112,799	98,011	1,033,749	0	344,031
FICA Contributions	337,605	272,679	24,934	273,278	0	64,327
Regular Employee Healthcare Benefits	1,321,150	1,101,075	98,141	905,308	0	415,842
Life Insurance Benefits	39,736	33,114	3,342	33,077	0	6,659
Office Expense	65,571	55,170	4,041	12,654	280	52,636
Telecommunication Expense	137,637	114,698	6,480	90,607	0	47,030
Professional Development/Meetings	393,126	329,437	4,394	72,071	27,971	293,084
Vehicle Maintenance Expense and Fuel	700	583	159	328	0	372
ESS Operating Maintenance Expense	1,246,045	1,038,371	78,703	776,452	0	469,593
Toll Collection Expense	265	221	0	0	0	265
Uniform Expense	26,208	21,840	427	7,745	1,845	16,618
Business Insurance	83,013	69,178	6,909	69,096	0	13,918
Professional Services	605,000	504,169	0	124,020	304,004	176,976
State Police Bridge Security	44,513	37,094	0	0	0	44,513
OPERATING EXPENSE SUBTOTAL	\$8,753,480	\$7,141,681	\$561,923	\$5,888,263	\$334,100	\$2,531,118
ADM OPS ALLOCATION						
TES Allocation			(80,394)	(854,049)		
Toll Operation Allocation			(52,009)	(537,872)		
Bridge Maint Allocation			(50,712)	(522,578)		
Maint/Toll Allocation			(19,014)	(197,210)		
PSBS Allocation			(272,346)	(2,772,052)		
ADM OPS ALLOCATION SUBTOTAL			(\$474,476)	(\$4,883,760)		
TOTAL EXPENSES			\$87,447	\$1,004,502		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Ten Months Ending October 31, 2021

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,264,092	3,439,504	\$299,844	\$3,284,391	\$0	\$979,701
Part-Time Employee Wages	50,872	46,118	3,104	18,406	0	32,466
Overtime Wages	85,882	77,938	10,964	124,335	0	(38,454)
Pension Contributions	1,373,061	1,112,800	82,385	869,519	0	503,542
FICA Contributions	336,665	273,403	23,768	261,580	0	75,084
Regular Employee Healthcare Benefits	2,057,162	1,716,167	162,994	1,477,012	0	580,151
Life Insurance Benefits	38,688	32,346	2,903	30,532	0	8,155
Utility Expense	235,428	212,259	7,565	158,949	20,769	55,710
Office Expense	17,083	14,908	1,140	9,249	789	7,045
Telecommunication Expense	177,447	156,448	8,929	128,065	0	49,382
Information Technology Expense	2,679	2,198	0	0	0	2,679
Professional Development/Meetings	5,333	4,685	0	171	0	5,162
Vehicle Maintenance Expense and Fuel	168,459	162,444	11,142	126,892	23,772	17,795
Operations Maintenance Expense	382,156	346,891	24,801	233,473	50,241	98,443
Toll Collection Expense	21,612	20,316	76	11,639	0	9,973
Uniform Expense	65,259	55,985	8,977	34,918	25,378	4,963
Business Insurance	1,445,604	1,204,670	118,822	1,198,061	0	247,542
Licenses & Inspections Expense	1,435	1,435	0	1,811	0	(376)
State Police Bridge Security	1,853,026	1,559,137	150,696	1,495,361	0	357,665
EZP Equipment/Traffic Counter Maint	482,964	403,130	554	331,662	2,246	149,056
EZPass Operating Expense	4,391,124	3,676,945	383,151	3,513,705	0	877,419
OPERATING EXPENSE SUBTOTAL	\$17,456,029	\$14,519,724	\$1,301,817	\$13,309,731	\$123,195	\$4,023,103
ADM OPS ALLOCATION						
TES Allocation			14,191	150,755		
Toll Operation Allocation			15,603	161,362		
Bridge Maint Allocation			12,678	130,645		
Maint/Toll Allocation			4,183	43,386		
PSBS Allocation			71,122	726,031		
ADM OPS ALLOCATION SUBTOTAL			\$117,777	\$1,212,178		
TOTAL EXPENSES			\$1,419,593	\$14,521,909		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Ten Months Ending October 31, 2021

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,343,611	3,475,651	\$275,151	\$3,091,144	\$0	\$1,252,466
Part-Time Employee Wages	113,450	94,541	10,697	72,216	0	41,234
Overtime Wages	92,135	74,280	6,887	80,165	0	11,970
Pension Contributions	1,394,840	1,126,601	97,283	1,026,499	0	368,341
FICA Contributions	348,013	281,082	22,147	247,914	0	100,099
Regular Employee Healthcare Benefits	2,081,025	1,734,436	158,253	1,452,058	0	628,967
Life Insurance Benefits	39,207	33,573	2,832	29,465	0	9,742
Utility Expense	199,984	175,386	2,888	143,864	10,808	45,312
Office Expense	11,368	10,188	246	5,421	491	5,456
Telecommunication Expense	425,379	359,149	32,002	347,179	3,386	74,814
Information Technology Expense	103	87	0	0	0	103
Professional Development/Meetings	11,598	10,478	0	1,431	0	10,166
Vehicle Maintenance Expense and Fuel	140,551	127,736	20,242	89,611	29,801	21,139
Operations Maintenance Expense	510,618	471,041	71,648	356,403	78,978	75,236
Toll Collection Expense	28,995	27,065	(111)	14,767	500	13,728
Uniform Expense	27,503	23,297	3,559	10,953	6,361	10,188
Business Insurance	1,016,008	846,673	83,625	842,675	0	173,333
Licenses & Inspections Expense	3,544	2,458	0	2,988	0	556
State Police Bridge Security	1,794,200	1,509,641	145,912	1,447,890	0	346,310
EZP Equipment/Traffic Counter Maint	407,214	340,106	28,342	279,587	1,497	126,130
EZPass Operating Expense	2,504,870	2,104,408	229,439	2,063,221	0	441,649
OPERATING EXPENSE SUBTOTAL	\$15,494,215	\$12,827,877	\$1,191,041	\$11,605,451	\$131,824	\$3,756,940
ADM OPS ALLOCATION						
TES Allocation			18,203	193,379		
Toll Operation Allocation			20,804	215,149		
Bridge Maint Allocation			15,214	156,773		
Maint/Toll Allocation			6,085	63,107		
PSBS Allocation			46,294	472,719		
ADM OPS ALLOCATION SUBTOTAL			\$106,600	\$1,101,128		
TOTAL EXPENSES			\$1,297,641	\$12,706,578		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Ten Months Ending October 31, 2021

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,274,337	3,426,355	\$315,599	\$3,247,611	\$0	\$1,026,726
Part-Time Employee Wages	93,726	77,593	6,792	59,359	0	34,367
Overtime Wages	140,823	117,018	9,334	127,597	0	13,227
Pension Contributions	1,393,413	1,125,448	98,739	1,041,139	0	352,274
FICA Contributions	344,930	278,596	25,165	262,129	0	82,801
Regular Employee Healthcare Benefits	2,001,675	1,669,902	151,249	1,392,283	0	609,392
Life Insurance Benefits	38,672	32,226	2,794	28,950	0	9,721
Utility Expense	146,669	127,086	5,168	111,410	8,873	26,386
Office Expense	9,637	9,250	447	5,759	893	2,986
Telecommunication Expense	341,711	284,759	26,630	288,138	0	53,573
Information Technology Expense	762	638	0	0	0	762
Professional Development/Meetings	2,147	1,996	0	227	0	1,920
Vehicle Maintenance Expense and Fuel	129,237	125,122	9,686	80,562	23,697	24,978
Operations Maintenance Expense	376,623	352,405	23,393	249,005	75,524	52,094
Toll Collection Expense	33,931	31,615	1,742	18,725	0	15,206
Uniform Expense	28,870	24,688	6,590	24,197	2,031	2,643
Business Insurance	964,861	804,051	79,440	799,665	0	165,196
Licenses & Inspections Expense	2,420	2,420	0	1,693	0	727
State Police Bridge Security	1,232,736	1,037,373	100,251	994,798	0	237,939
EZP Equipment/Traffic Counter Maint	482,949	403,177	33,629	331,632	2,242	149,075
EZPass Operating Expense	1,837,691	1,543,894	168,327	1,513,677	0	324,015
OPERATING EXPENSE SUBTOTAL	\$13,877,823	\$11,475,613	\$1,064,974	\$10,578,556	\$113,261	\$3,186,006
ADM OPS ALLOCATION						
TES Allocation			18,444	195,932		
Toll Operation Allocation			15,603	161,362		
Bridge Maint Allocation			12,171	125,419		
Maint/Toll Allocation			4,563	47,330		
PSBS Allocation			69,441	709,078		
ADM OPS ALLOCATION SUBTOTAL			\$120,222	\$1,239,121		
TOTAL EXPENSES			\$1,185,196	\$11,817,678		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Ten Months Ending October 31, 2021

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$1,813,584	1,440,504	\$148,829	\$1,405,025	\$0	\$408,560
Part-Time Employee Wages	4,500	3,750	0	10,320	0	(5,820)
Overtime Wages	51,551	44,322	2,149	17,158	0	34,393
Pension Contributions	582,295	466,528	45,337	479,095	0	103,200
FICA Contributions	143,027	114,593	11,432	108,506	0	34,521
Regular Employee Healthcare Benefits	933,715	771,622	64,497	608,514	0	325,201
Life Insurance Benefits	16,342	13,513	1,563	13,482	0	2,860
Utility Expense	47,957	44,345	2,476	24,439	0	23,518
Telecommunication Expense	65,032	54,194	5,466	55,800	0	9,232
Professional Development/Meetings	3,025	2,521	0	0	0	3,025
Vehicle Maintenance Expense and Fuel	8,384	7,425	0	270	0	8,114
Operations Maintenance Expense	65,366	59,174	156	7,020	20,231	38,115
Uniform Expense	19,230	16,164	915	13,271	2,721	3,238
Business Insurance	354,009	295,007	29,083	290,621	0	63,388
Licenses & Inspections Expense	1,570	1,570	0	176	0	1,394
State Police Bridge Security	1,023,577	861,238	83,242	826,009	0	197,567
EZP Equipment/Traffic Counter Maint	13,449	9,671	1,072	9,705	3,743	0
OPERATING EXPENSE SUBTOTAL	\$5,146,614	\$4,206,140	\$396,217	\$3,869,412	\$26,695	\$1,250,506
ADM OPS ALLOCATION						
TES Allocation			9,467	100,569		
Bridge Maint Allocation			5,071	52,258		
Maint/Toll Allocation			2,092	21,693		
PSBS Allocation			45,281	458,020		
ADM OPS ALLOCATION SUBTOTAL			\$61,910	\$632,540		
TOTAL EXPENSES			\$458,127	\$4,501,952		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Ten Months Ending October 31, 2021

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,000,831	1,601,041	\$161,436	\$1,616,204	\$0	\$384,627
Part-Time Employee Wages	5,400	4,500	0	8,090	0	(2,690)
Overtime Wages	50,575	40,679	636	14,721	0	35,854
Pension Contributions	640,449	517,291	47,653	501,886	0	138,563
FICA Contributions	157,346	127,087	12,258	124,237	0	33,108
Regular Employee Healthcare Benefits	1,012,955	844,337	75,850	701,800	0	311,155
Life Insurance Benefits	18,040	15,033	1,541	14,735	0	3,306
Utility Expense	41,163	34,253	1,638	21,006	0	20,156
Office Expense	864	720	0	35	0	829
Telecommunication Expense	182,634	152,195	14,466	149,174	0	33,460
Professional Development/Meetings	2,247	1,873	0	0	0	2,247
Vehicle Maintenance Expense and Fuel	7,191	5,993	0	5,495	0	1,696
Operations Maintenance Expense	62,284	56,612	299	27,264	12,396	22,623
Uniform Expense	16,644	13,911	668	6,161	3,545	6,938
Business Insurance	259,913	216,594	21,405	213,946	0	45,967
Licenses & Inspections Expense	1,625	1,112	0	211	0	1,414
State Police Bridge Security	632,709	532,362	51,455	510,585	0	122,123
EZP Equipment/Traffic Counter Maint	13,425	9,770	1,070	9,688	3,737	0
OPERATING EXPENSE SUBTOTAL	\$5,106,296	\$4,175,361	\$390,374	\$3,925,240	\$19,678	\$1,161,377
ADM OPS ALLOCATION						
TES Allocation			9,458	100,471		
Bridge Maint Allocation			5,578	57,484		
Maint/Toll Allocation			2,092	21,693		
PSBS Allocation			40,208	406,203		
ADM OPS ALLOCATION SUBTOTAL			\$57,336	\$585,851		
TOTAL EXPENSES			\$447,710	\$4,511,091		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE TEN MONTHS ENDED OCTOBER 31, 2021

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2021	TOTAL 2020
TOLL REVENUE												
Net Toll Revenue	33,167,335	72,349,006	37,836,263	143,352,603	-	-	-	-	-	-	143,352,603	114,180,678
EZPass Fee	388,186	868,378	441,090	1,697,654	-	-	-	-	-	-	1,697,654	1,533,653
Net Violation Fee Income	2,427,974	2,214,141	1,498,329	6,140,444	-	-	-	-	-	-	6,140,444	4,600,545
REVENUE FROM TOLL	\$ 35,983,495	\$ 75,431,525	\$ 39,775,682	\$ 151,190,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 151,190,702	\$ 120,314,876
OPERATING EXPENSE												
Regular Employee Salaries	3,284,391	3,091,144	3,247,611	9,623,146	1,405,025	1,616,204	3,021,229	2,474,611	3,540,390	6,015,001	18,659,376	20,120,986
Part-Time Employee Wages	18,406	72,216	59,359	149,981	10,320	8,090	18,410	-	-	-	168,391	78,180
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	124,335	80,165	127,597	332,097	17,158	14,721	31,879	15,267	3,413	18,680	382,657	179,346
Pension Contributions	869,519	1,026,499	1,041,139	2,937,157	479,095	501,886	980,981	1,033,749	1,047,077	2,080,826	5,998,964	6,384,615
FICA Contributions	261,580	247,914	262,129	771,623	108,506	124,237	232,744	273,278	266,000	539,278	1,543,645	1,624,819
Regular Employee Healthcare Benefits	1,477,012	1,452,058	1,392,283	4,321,353	608,514	701,800	1,310,314	905,308	958,612	1,863,920	7,495,587	7,108,467
Life Insurance Benefits	30,532	29,465	28,950	88,948	13,482	14,735	28,217	33,077	33,497	66,574	183,739	210,303
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	17,678	17,678	17,678	13,408
Utility Expense	158,949	143,864	111,410	414,224	24,439	21,006	45,446	-	79,705	79,705	539,374	531,193
Office Expense	9,249	5,421	5,759	20,428	-	35	35	12,654	108,302	120,957	141,420	116,620
Telecommunication Expense	128,065	347,179	288,138	763,382	55,800	149,174	204,974	90,607	96,705	187,312	1,155,668	1,112,413
Information Technology Expense	-	-	-	-	-	-	-	-	561,309	561,309	561,309	540,845
Professional Development/Meetings	171	1,431	227	1,829	-	-	-	72,071	46,145	118,216	120,045	132,170
Vehicle Maintenance Expense and Fuel	126,892	89,611	80,562	297,064	270	5,495	5,766	328	24,258	24,587	327,417	181,288
Operations Maintenance Expense	233,473	356,403	249,005	838,881	7,020	27,264	34,284	-	56,119	56,119	929,284	645,977
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	776,452	-	776,452	776,452	872,992
Commission Expense	-	-	-	-	-	-	-	-	5,827	5,827	5,827	8,058
Toll Collection Expense	11,639	14,767	18,725	45,132	-	-	-	-	-	-	45,132	36,959
Uniform Expense	34,918	10,953	24,197	70,068	13,271	6,161	19,433	7,745	3,624	11,369	100,869	80,101
Business Insurance	1,198,061	842,675	799,665	2,840,402	290,621	213,946	504,566	69,096	214,090	283,186	3,628,153	2,764,135
Licenses & Inspections Expense	1,811	2,988	1,693	6,492	176	211	387	-	-	-	6,879	5,601
Advertising	-	-	-	-	-	-	-	-	13,574	13,574	13,574	7,292
Professional Services	-	-	-	-	-	-	-	124,020	858,878	982,897	982,897	1,151,188
State Police Bridge Security	1,495,361	1,447,890	994,798	3,938,049	826,009	510,585	1,336,595	-	-	-	5,274,644	5,108,632
EZP Equip/Traffic Counter Maint	331,662	279,587	331,632	942,880	9,705	9,688	19,393	-	-	-	962,273	914,557
General Contingency	-	-	-	-	-	-	-	-	7,250	7,250	7,250	-
EZPass Operating Expense	3,513,705	2,063,221	1,513,677	7,090,602	-	-	-	-	-	-	7,090,602	5,513,005
TOTAL OP., MAINT., & ADM	\$ 13,309,731	\$ 11,605,451	\$ 10,578,556	\$ 35,493,738	\$ 3,869,412	\$ 3,925,240	\$ 7,794,652	\$ 5,888,263	\$ 7,942,454	\$ 13,830,717	\$ 57,119,108	\$ 55,443,151
ADM OPS ALLOCATION												
TES Allocation	150,755	193,379	195,932	540,066	100,569	100,471	201,039	(854,049)	112,943	(741,105)	-	-
Toll Ops Allocation	161,362	215,149	161,362	537,872	-	-	-	(537,872)	-	(537,872)	-	-
Bridge Maint Allocation	130,645	156,773	125,419	412,837	52,258	57,484	109,741	(522,578)	-	(522,578)	-	-
Maint/Toll Allocation	43,386	63,107	47,330	153,824	21,693	21,693	43,386	(197,210)	-	(197,210)	-	-
PSBS Allocation	726,031	472,719	709,078	1,907,828	458,020	406,203	864,223	(2,772,052)	-	(2,772,052)	-	-
TOTAL ADM OPS ALLOCATION	\$ 1,212,178	\$ 1,101,128	\$ 1,239,121	\$ 3,552,427	\$ 632,540	\$ 585,851	\$ 1,218,390	\$ (4,883,760)	\$ 112,943	\$ (4,770,817)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	-	-	-	-	-	-	309,108	309,108	309,108	327,565
TOTAL OTHER OP INC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 309,108	\$ 309,108	\$ 309,108	\$ 327,565
NET OPERATING INC	\$ 21,461,586	\$ 62,724,947	\$ 27,958,004	\$ 112,144,537	\$ (4,501,952)	\$ (4,511,091)	\$ (9,013,042)	\$ (1,004,502)	\$ (7,746,289)	\$ (8,750,792)	\$ 94,380,703	\$ 65,199,289
NON-OPERATING REV/EXP												
Interest Revenue	-	-	-	-	-	-	-	-	-	-	46,057	5,845,626
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	40,400	-
Interest Expense	-	-	-	-	-	-	-	-	-	-	(23,203,613)	(23,663,241)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	(19,079,594)	(19,275,490)
TOTAL NON-OPS REV/EXP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (42,196,751)	\$ (37,093,105)
CHANGE IN NET ASSETS											\$ 52,183,952	\$ 28,106,184

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

PURCHASING REPORT INDEX

MONTH OF OCTOBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of OCTOBER, 2021	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

MONTHLY PURCHASING REPORT

Month of October 2021

This report itemizes all orders for purchases made for the month of October, 2021, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of October 2021, culminated in the preparation and placement of 49 purchase orders in the total amount of \$273,905.86. For three (3) of these purchases, nine (9) price inquiries were sent out for an average of three (3) inquiries per Order ($9/3=3$).

Procurements of over \$5,000.00 during the period of October 2021 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$101,708.01 for our Office365 renewal;
- Two (2) Purchase Orders were issued, in the total amount of \$50,900.00 for the installation of new card access doors at the NHL and EP locations;
- Two (2) Purchase Orders were issued, in the total amount of \$18,925.00 for guiderail attenuator replacements at DWG and MM;
- One (1) Purchase Order was issued, in the total amount of \$15,457.00 for a truck body replacement;
- One (1) Purchase Order was let, in the total amount of \$8,500.00 for a fertilizer machine;

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

October 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20210495	STARR UNIFORM	FLEX FIT HATS	NHL	COSTARS 12		169.50	
20210496	MONTAGE ENTERPRISES	EMERGENCY REPAIR-JD 6330 TRACT	I78			746.14	
20210497	ADVANCE AUTO PARTS	AUTOMOTIVE SUPPLIES	I78	OMNIA 2017000280		1,068.76	
20210498	E.M. KUTZ, INC.	SNOWPLOW PARTS	DWG	COSTARS 25		5,107.00	
20210499	E.M. KUTZ, INC.	REPLACEMENT HYDRAULIC PUMP	MM	COSTARS 25		2,387.00	
20210500	GARDEN STATE HIGHWAY PRODUCTS CAPITAL RESERVE	ESS: LED WRONG WAY DRIVER SIGN	ESS	COSTARS 24	3,530.00		
20210501	OFFICE BASICS	LINERS TRASH BAGS	DWG	COSTARS 5		96.27	
20210502	TRANS EDGE TRUCK CENTER	EMERGENCY REPAIR 2016 MACK	I78			714.26	
20210503	BINSKY SERVICE	AIR CONDITIONER UNIT REPAIR	MM			1,954.00	
20210504	TRIUS INC CAPITAL RESERVE	TRUCK BED BODY REPLACEMENT	EP	COSTARS 25	15,457.00		
20210505	BH TUBES	TRANSMISSION PARTS	NHL			1,080.00	
20210506	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	NEW HOPE ADMIN DOOR ADDS	NHL	4032-09-18	8,700.00		
20210507	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	ESS-DOOR ADDS-6 EASTON-PHILLIP	ESS	4032-09-18	42,200.00		
20210508	CUMMINS-ALLISON CORPORATION	BANKING EQUIPMENT SERVICE	I78			961.46	
20210509	CUMMINS-ALLISON CORPORATION	CURRENCY MACHINE REPAIR	PC			342.00	
20210510	CUMMINS-ALLISON CORPORATION	COIN MACHINE REPAIR	MM			368.10	
20210511	SUBURBAN PROPANE-2751	LIQUID FUEL / YELLOW HOUSE	AB SF			330.97	
20210512	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	DWG	TTS-723A	10,075.00		
20210513	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	MM	TTS-723A	8,850.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

October 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20210514	BINSKY SERVICE	EMERGENCE HVAC REPAIR	DWG			501.00	
20210515	FIRST CHOICE AUTO EQUIPMENT INC.	VEHICLE LIFT INSPECTION	DWG			983.00	
20210516	HILLTOP SALES & SERVICE, INC.	SNOW BLOWER PARTS	DWG			801.00	
20210517	OFFICE BASICS	JANITORIAL SUPPLIES, GENERAL L	EP	COSTARS 5		8,291.03	
20210518	HOFFMAN SERVICES, INC.	VEHICLE LIFT INSPECTION	EP			385.00	
20210519	STARR UNIFORM	CLOTHING: MAINTENANCE UNIFORM	EP	COSTARS 12		1,989.75	
20210520	CDW-G	ENGINEERING DATA STORAGE	IT	COSTARS 3		4,444.75	
20210521	Y-PERS	PPE: NITRILE GLOVES	DWG			873.56	
20210522	BINSKY SERVICE	HVAC SERVICES	AB SF			476.00	
20210523	BINSKY SERVICE	HVAC SERVICES	AB SF			595.00	
20210524	BINSKY SERVICE	HEATING & AC REPAIR	MM			563.00	
20210525	FERGUSON & MCCANN INC	DIESEL TANK COMPLIANCE TESTING	EP			2,950.00	
20210526	BINSKY SERVICE	HVAC REPAIR	TM			739.00	
20210527	BINSKY SERVICE	HVAC REPAIR	NHL			680.00	
20210528	BINSKY SERVICE	HVAC REPAIR	NHL			1,893.50	
20210529	BINSKY SERVICE	EMERGENCY HVAC REPAIR	I78			578.40	
20210530	BINSKY SERVICE	BOILER REPAIR	DWG			1,313.57	
20210531	BINSKY SERVICE	HVAC SERVICES	AB SF			1,366.37	
20210532	CARR & DUFF INC.	TRENTON MAKES SIGN REPAIR	TM			7,610.00	
20210533	E.M. KUTZ, INC.	PLOW PARTS	I78	COSTARS 25		427.00	
20210534	JOHNSTONE SUPPLY	PUMPING SUPPLIES	AB SF			915.21	
20210535	TRAMMEL TESTINGS, INC.	ANNUAL FUEL PUMP TESTING	I78			500.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

October 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20210536	GRIFFIN AUTOMOTIVE INFORMATION SERVICE	DIAGNOSTIC SCANNER SFTWRE REV	DWG			1,890.00	
20210537	FRANK RYMON & SONS CAPITAL RESERVE	FERTILIZER MACHINE	EP	4400-12-20	8,500.00		
20210538	FRANK RYMON & SONS CAPITAL RESERVE	LAWN MOWER	EP	4400-12-20	5,300.00		
20210539	MS FOSTER	ROADWATCH SENSORS	MULTI			5,121.00	
20210540	BERGEY'S TIRE	TIRES	DWG	PA 4400015997		5,197.20	
20210541	GRAINGER	AC/HEATING UNIT FOR TOLL	DWG	NJ M-0002		1,627.28	
20210542	CDW-G	PRINTER REPLACEMENTS/SUPPLIES	IT	COSTARS 3		1,548.77	
20210543	DELL MARKETING LP	OFFICE365 RENEWAL	IT	NJ M-0003		101,708.01	
Purchase Order Count: 49				AUTHORITY TOTALS:	\$102,612.00	\$171,293.86	\$0.00
				GRAND TOTAL:	\$273,905.86		

Delaware River Joint Toll Bridge Commission
Meeting of November 29, 2021

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report November	1-4

Delaware River Joint Toll Bridge Commission
Meeting of November 29, 2021

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021**

E-ZPass Account and Transponder Information as reported by Conduent State and Local Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,466,099

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,802,506

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of November 29, 2021

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021**

E-ZPass Department Call Activity	Total Calls for November
<i>CSC/VPC Inquiries</i>	
Account Modification Requests	36
Violation Notification Inquires	49
SFB Inquiries (commuter discount/toll by plate)	41
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	16
<i>Web-Inquiries</i>	
Account Updates	44
Violations	31
Disputes	47
TOTAL NUMBER OF CALLS	265

E-ZPass account modification requests and violation inquiries represent an increase in calls for September.

SCUDDER FALLS BRIDGE	TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN NOVEMBER
TOLL BILL A	25,419
TOLL BILL B	13,238
LEVEL 1 VIOLATIONS	9,183
LEVEL 2 VIOLATIONS	8,047

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – November 2021, New Jersey E-ZPass reports \$6,218,529.81 collected in tolls and \$27,998,826.14 collected in fees.

Collection Account Updates:

CRST Lincoln Sales - August Settlement: DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

Transcom - August Settlement: DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

TMT Trucking: On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

Jhonatan Trucking: Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

Sakoutis Transport LLC: Settlement complete. Check has been received and processed for \$13,250.00.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021**

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF OCTOBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF OCTOBER 2021

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. At the request of the NJ E-ZPass CSC, TransCore prepared a revised interface control document (ICD) that limits transactions in the file exchanges between the toll lane system and the CSC to one day. In the unusual event the lane system has to transmit multiple days of transactions, each day will be included in their own file. The ICD was reviewed, comments were addressed and both TransCore and Conduent are proceeding with the implementation. The ICD was implemented and monitored.
2. TransCore is coordinating with Road-Con, Inc. for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project. TransCore installed the roadway loops for the Open Road Tolling (ORT) zone that includes a travel lane and shoulder lane.
3. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.
2. At the request of the NJ E-ZPass CSC, TransCore prepared a revised interface control document (ICD) that limits transactions in the file exchanges between the toll lane system and the CSC to one day. In the unusual event the lane system has to transmit multiple days of transactions, each day will be included in their own file. The ICD was implemented and monitored.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings. At the August 2021 IAG EMC Meeting, Mr. Stracciolini was elected by the members to serve as Vice Chair to the EMC.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

2. Mr. Stracciolini is participating in the Non-toll Business Opportunity Task Force and Protocol Planning Working Group.
3. Mr. Stracciolini is serving on IAG's Next Generation Equipment Procurement Committee. The request for proposals (RFP) was issued by the North Carolina Turnpike Authority (NCTA), the procurement host agency.
4. Mr. Stracciolini served on the evaluation committee for the review of proposals in response to the IAG Interoperability Hub Request for Proposals.

**Delaware River Joint Toll Bridge
Commission Meeting of November 22, 2021**

CONTRACT COMPLIANCE REPORT INDEX

Month of October 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report October 2021	1-15

Delaware River Joint Toll Bridge Commission
Month of October 2021

TABLE OF CONTENTS

IBE PROGRAM

	<u>PAGES</u>
• IBE Program Overview	3
• Compliance Score Overview	4
• IBE Summary Report	5
• Active Professional Projects Payments Detail and Score	6
• Completed Professional Projects Payments Detail and Score	7
• Active Construction Projects Payments, Workforce & Ethnicity Utilization Scores	8 - 9
• Completed Construction Projects Payments, Workforce & Ethnicity Utilization	10 - 12

MWSBE Program

MWSBE Minority (7%), Women (3%), and Small Business (25%) Enterprise Program Overview	13
MWSBE Program Commitments for Professional and Construction (<i>Active & Completed Pie Charts</i>)	14
MWSBE Professional & Construction Projects Final Commitment	15

Delaware River Joint Toll Bridge Commission
Month of October 2021

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(70)** contracts with the IBE Program requirements. Currently, there are **(35) active** projects and **(35) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Delaware River Joint Toll Bridge Commission
Month of October 2021

Contract Compliance Department Compliance
IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

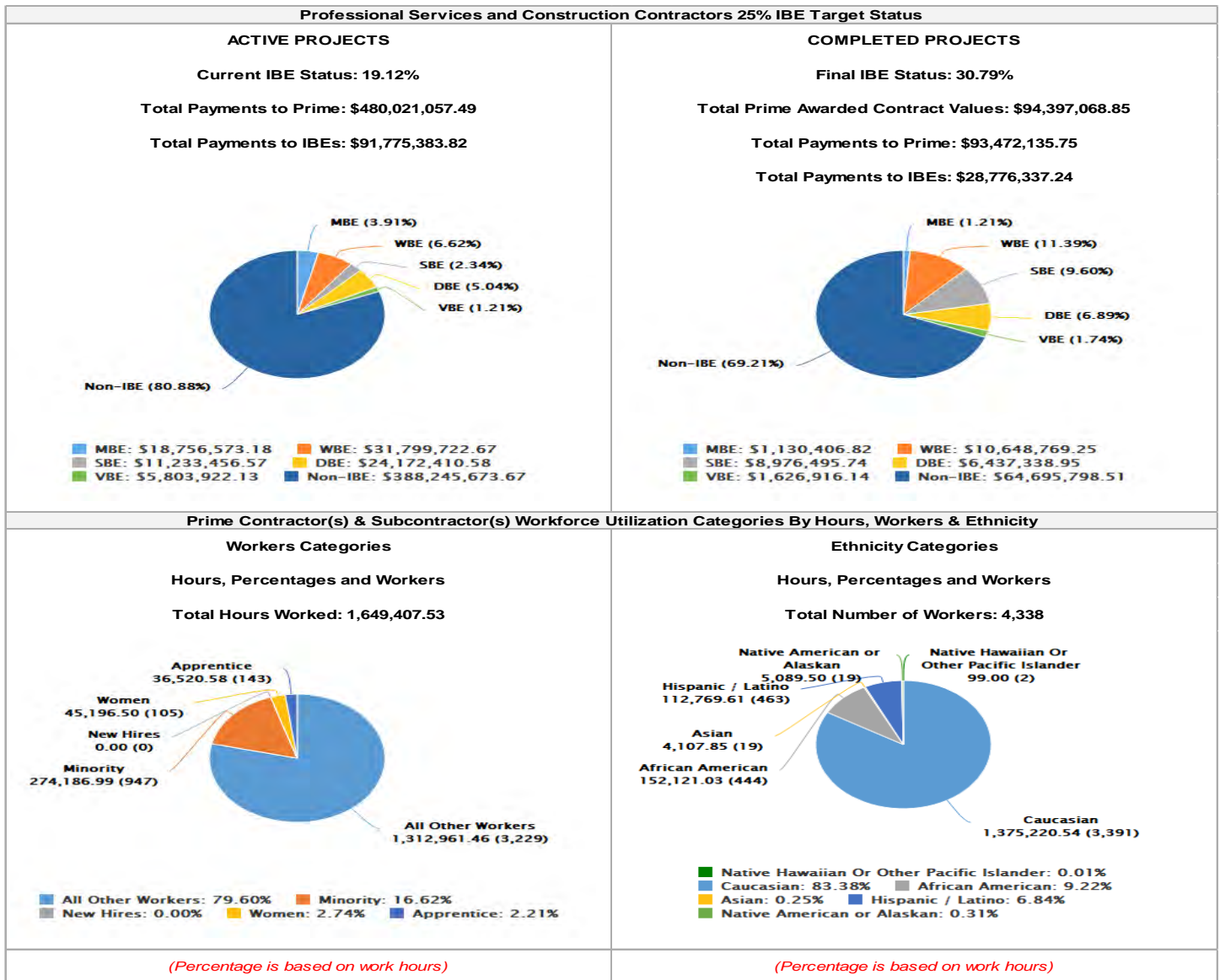
IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

Delaware River Joint Toll Bridge Commission





Month of October 2021





OCTOBER 2021 IBE SUMMARY REPORT



	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 640,387,455.45	\$ 480,021,057.49	\$ 91,775,383.82	19.12%	C
Active Professional Services Projects Totals	\$ 102,828,060.65	\$ 80,264,825.32	\$ 20,089,939.59	25.03%	B

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Completed Professional and Construction Projects Totals	\$ 94,397,068.85	\$ 93,472,135.75	\$ 28,776,337.24	30.79%	B+
Completed Professional Services Projects Totals	\$ 8,766,035.49	\$ 8,537,872.50	\$ 1,567,278.30	18.36%	C

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.75%						Ethnicity Participation Summary			
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$537,559,394.80	\$399,756,232.17	\$71,685,444.23	17.93%	C	3092	1,443,285.23	1,200,843.45	242,441.78	42,672.25	B	83.20%	16.80%	2.96%	A

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.63%						Ethnicity Participation Summary			
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

Delaware River Joint Toll Bridge Commission

Month of October 2021

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 10/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 640,387,455.45	\$ 480,021,057.49	\$ 91,775,383.82	19.12%	C
Active Professional Services Projects Totals	\$ 102,828,060.65	\$ 80,264,825.32	\$ 20,089,939.59	25.03%	B

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.54	\$ 3,805,383.92	\$ 906,658.73	23.83%	C+
2	Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING	\$ 1,420,768.65	\$ 1,048,860.82	\$ 458,509.53	43.72%	A
3	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 32,942,508.30	\$ 6,622,931.64	20.10%	C+
4	McCormick Taylor, Inc.		C-662A MCCORMICK - SFB Replacement	\$ 1,800,016.87	\$ 1,430,551.45	\$ 364,088.20	25.45%	B
5	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA / Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
6	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection	\$ 500,000.00	\$ 461,377.87	\$ 91,464.15	19.82%	C
7	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$ 1,000,000.00	\$ 863,109.07	\$ 863,109.07	100.00%	A+
8	Urban Engineers, Inc.		C-703A URBAN - TOA / Construction	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
9	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$ 1,376,354.11	100.00%	A+
10	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$ 1,000,000.00	\$ 826,516.45	\$ 198,308.65	23.99%	C+
11	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order	\$ 500,000.00	\$ 229,207.43	\$ -	0.00%	F
12	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB	\$ 650,000.00	\$ 267,243.19	\$ -	0.00%	F
13	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$ 500,000.00	\$ 172,155.17	\$ 8,510.46	4.94%	F
14	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$ 500,000.00	\$ 15,677.45	\$ 15,677.45	100.00%	A+
15	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ	\$ 1,000,000.00	\$ 589,450.55	\$ 589,450.55	100.00%	A+
16	KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT	\$ 500,000.00	\$ 338,665.45	\$ 338,665.45	100.00%	A+
17	WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ 48,717.20	\$ -	0.00%	F
18	TRC Engineers		CI-671A TRC - SFB Replacement Project	\$ 6,515,220.03	\$ 3,773,908.86	\$ 1,385,000.77	36.70%	A
19	WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$ 7,776,718.32	\$ 4,831,429.13	\$ 1,398,298.09	28.94%	B
20	Gannett Fleming Inc. - Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$ 6,568,103.32	\$ 5,394,451.15	\$ 1,837,102.25	34.06%	B+
21	Joseph Jingoli & Son, Inc.		CM-519A SOUTHERN OPERATION &	\$ 3,611,070.08	\$ 109,824.46	\$ -	0.00%	F
22	Johnson, Mirmiran and Thompson, Inc.		CM-590A JMT -NORTHAMPTON ST. TSB REHABILITATION, CM/CI SERVICES	\$ 1,554,968.16	\$ -	\$ -	0.00%	N/A
23	Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 20,623,426.78	\$ 3,371,248.18	16.35%	C
24	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$ 564,133.25	\$ 530,880.29	\$ 35,749.96	6.73%	D

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Month of October 2021

Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 10/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Completed Professional and Construction Projects Totals	\$ 94,397,068.85	\$ 93,472,135.75	\$ 28,776,337.24	30.79%	B+
Completed Professional Services Projects Totals	\$ 8,766,035.49	\$ 8,537,872.50	\$ 1,567,278.30	18.36%	C

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
3	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
4	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
5	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
6	Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY	\$ 1,260,000.00	\$ 1,222,340.65	\$ 292,358.15	23.92%	C+
7	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$ 500,000.00	\$ 436,347.22	\$ 92,842.42	21.28%	C+
8	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$ 500,000.00	\$ 610,145.27	\$ 26,570.72	4.35%	F
9	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
10	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
11	STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
12	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
13	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C
14	Bracy Construction Inc		T-508A BRACY - I-78 Maintenance Garage	\$ 9,845,177.03	\$ 9,845,176.91	\$ 1,589,381.54	16.14%	C
15	West Side Hammer Electric		T-514A WEST SIDE - Dill Toll Bridges Facilities Emergency Standby Generators	\$ 644,686.07	\$ 644,686.00	\$ 197,339.99	30.61%	B+
16	INTERCOUNTY PAVING COMPANY		T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE	\$ 6,317,000.00	\$ 6,193,334.28	\$ 1,877,906.86	30.32%	B+
17	Magnum, Inc. (IBE Prime)	SBE	T-611A MAGNUM (IBE) NH-L Toll Bridge	\$ 1,439,584.00	\$ 1,348,934.71	\$ 1,348,934.71	100.00%	A+
18	Merco Inc. (IBE Prime)	SBE	T-641A MERCO - Easton / Phillipsburg	\$ 998,300.00	\$ 998,300.00	\$ 998,300.00	100.00%	A+
19	J.D. Eckman, Inc.		T-644A J.D. ECKMAN - Easton	\$ 11,117,003.61	\$ 11,038,703.72	\$ 3,066,725.97	27.78%	B
20	MJF Electrical Contracting, Inc. (IBE Prime)	WBE	T-645A MJF Building & Facilities Energy Conservation	\$ 5,376,806.87	\$ 5,376,806.87	\$ 5,376,806.87	100.00%	A+
21	Schneider Electric		T-645B SCHNEIDER ELECTRIC Building	\$ 1,247,159.50	\$ 1,247,159.50	\$ 129,525.50	10.39%	D+
22	TRC Engineers		T-661A TRC - SFB Replacement Project	\$ 1,438,942.00	\$ 1,438,941.98	\$ 234,466.30	16.29%	C
23	PKF-Mark III, Inc.		T-666A PKF - SFB Replacement Project	\$ 11,394,750.00	\$ 11,219,737.01	\$ 3,338,786.23	29.76%	B
24	AP Construction, Inc.		T-667A AP CONSTRUCTION - SFB	\$ 1,814,999.39	\$ 1,721,688.26	\$ 454,825.01	26.42%	B
25	Sparwick Contracting, Inc. (IBE Prime)	SBE	T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement	\$ 160,006.00	\$ 160,006.00	\$ 160,006.00	100.00%	A+
26	Bracy Construction Inc		T-707A Bracy Commission Administration	\$ 21,357,000.00	\$ 21,468,985.71	\$ 4,382,167.83	20.41%	C+
27	ALLIED PAINTING, INC.		T-708A Allied Painting New Hope-	\$ 1,694,000.00	\$ 1,546,100.00	\$ 170,944.28	11.06%	D+
28	Bracy Construction Inc		T-711AR BRACY - Easton Phillipsburg	\$ 1,711,600.00	\$ 1,666,931.06	\$ 18,727.94	1.12%	F
29	Bracy Construction Inc		T-717A BRACY Milford-Montague Toll	\$ 1,244,000.00	\$ 1,232,810.45	\$ 70,588.96	5.73%	D
30	Bracy Construction Inc		T-730A BRACY Southern Operations &	\$ 3,275,000.00	\$ 3,234,621.97	\$ 450,025.89	13.91%	D+
31	Mount Construction, Co. Inc. (IBE Prime)	SBE	TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways	\$ 2,090,794.02	\$ 2,090,794.00	\$ 2,090,794.00	100.00%	A+
32	ROAD-CON, INC.		TS-650A ROAD-CON - RIVERTON	\$ 652,738.50	\$ 652,738.50	\$ 28,347.48	4.34%	F
33	Sparwick Contracting, Inc. (IBE Prime)	SBE	TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95	\$ 1,003,336.00	\$ 999,656.00	\$ 999,656.00	100.00%	A+
34	CARR & DUFF, INC		TS-687A CARR & DUFF - Lower Trenton	\$ 647,000.00	\$ 647,000.00	\$ 163,632.58	25.29%	B
35	CARR & DUFF, INC		TS-699A CARR & DUFF LOWER	\$ 161,150.37	\$ 161,150.32	\$ 61,169.00	37.96%	A

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Month of October 2021

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 10/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$537,559,394.80

Total Payments to all Primes \$399,756,232.17

Total Payments to all IBEs \$71,685,444.23





IBE Target 25.00%





IBE Actual 17.93%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below





ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.75%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$537,559,394.80	\$399,756,232.17	\$71,685,444.23	17.93%	C	3092	1,443,285.23	1,200,843.45	242,441.78	42,672.25	B	83.20%	16.80%	2.96%	A

DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,346,449.43	\$2,316,211.51	20.41%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.89%					Ethnicity Participation Summary				
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,182,625.66	\$27,708.76	2.34%	F	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-519A BRACY Southern Operations & Maintenance Facilities Improvements - Trenton, Morrisville, Langhorne & New Hope														
Payments Summary					Workforce Hours Summary 7.63%					Ethnicity Participation Summary				
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$56,535,181.25	\$-	\$-	0.00%	N/A	30	1,422.50	1,324.50	98.00	10.50	D	93.11%	6.89%	0.74%	D

T-668A TRUMBULL 2 New Jersey- SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.18%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1624	627,567.32	511,175.85	116,391.47	16,556.00	B+	81.45%	18.55%	2.64%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.56%					Ethnicity Participation Summary				
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$424,129,137.19	\$381,168,604.54	\$66,478,292.99	17.44%	C	1846	791,949.58	670,498.83	121,450.75	25,546.75	B	84.66%	15.34%	3.23%	A

T-719A ROAD-CON Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs.														
Payments Summary					Workforce Hours Summary 7.98%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,773,197.85	\$2,849,665.02	\$117,130.22	4.11%	F	93	8,056.57	7,416.77	639.80	3.00	D	92.06%	7.94%	0.04%	C

TS-590A NORTHAMPTON STREET TOLL SUPPORTED BRIDGE REHABILITATION														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$15,487,427.50	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary					Workforce Hours Summary 37.47%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,376,666.00	\$540,901.80	\$78,115.03	14.44%	D+	50	1,764.00	1,103.00	661.00	0.00	A+	62.53%	37.47%	0.00%	A+

Delaware River Joint Toll Bridge Commission

Month of October 2021

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 10/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$537,559,394.80

Total Payments to all Primes \$399,756,232.17

Total Payments to all IBEs \$71,685,444.23

IBE Target 25.00%

IBE Actual 17.93%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction													
Payments Summary					Workforce Hours Summary 25.30%					Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$967,003.81	\$967,003.81	100.00%	A+	58	5,348.50	4,456.00	892.50	460.50	A	83.31%	16.69%	A

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION													
Payments Summary					Workforce Hours Summary 20.30%					Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$566,743.72	\$566,743.72	100.00%	A+	36	3,083.50	2,457.50	626.00	0.00	B+	79.70%	20.30%	A

TTS-736A RCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region													
Payments Summary					Workforce Hours Summary 48.50%					Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$65,231.99	\$65,231.99	100.00%	A+	2	334.00	172.00	162.00	0.00	A+	51.50%	48.50%	A+

TTS-737A RCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION													
Payments Summary					Workforce Hours Summary 19.88%					Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,069,006.20	\$1,069,006.20	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	A

Delaware River Joint Toll Bridge Commission

Month of October 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 10/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$85,631,033.36

Total Payments to all Primes \$84,934,263.25

Total Payments to all IBEs \$27,209,058.94

IBE Target 25.00%

IBE Actual 32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.63%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary					Workforce Hours Summary 7.39%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 2.16%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

Delaware River Joint Toll Bridge Commission

Month of October 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 10/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$85,631,033.36

Total Payments to all Primes \$84,934,263.25

Total Payments to all IBEs \$27,209,058.94

IBE Target 25.00%

IBE Actual 32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary					Workforce Hours Summary 14.94%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,468,985.71	\$4,382,167.83	20.41%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 15.61%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	0.00%	A

Delaware River Joint Toll Bridge Commission

Month of October 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 10/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$85,631,033.36

Total Payments to all Primes \$84,934,263.25

Total Payments to all IBEs \$27,209,058.94

IBE Target 25.00%

IBE Actual 32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 7.70%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	C

T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations														
Payments Summary					Workforce Hours Summary 6.85%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$3,234,621.97	\$450,025.89	13.91%	D+	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

Delaware River Joint Toll Bridge Commission
Month of October 2021

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

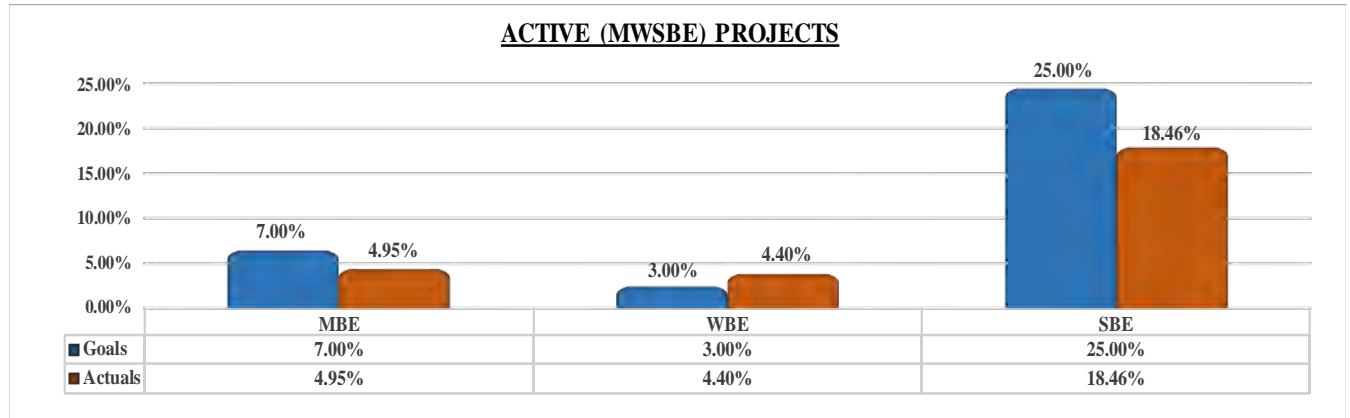
➤ Active Projects:	5
➤ Completed Projects:	72
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Delaware River Joint Toll Bridge Commission
Month of October 2021

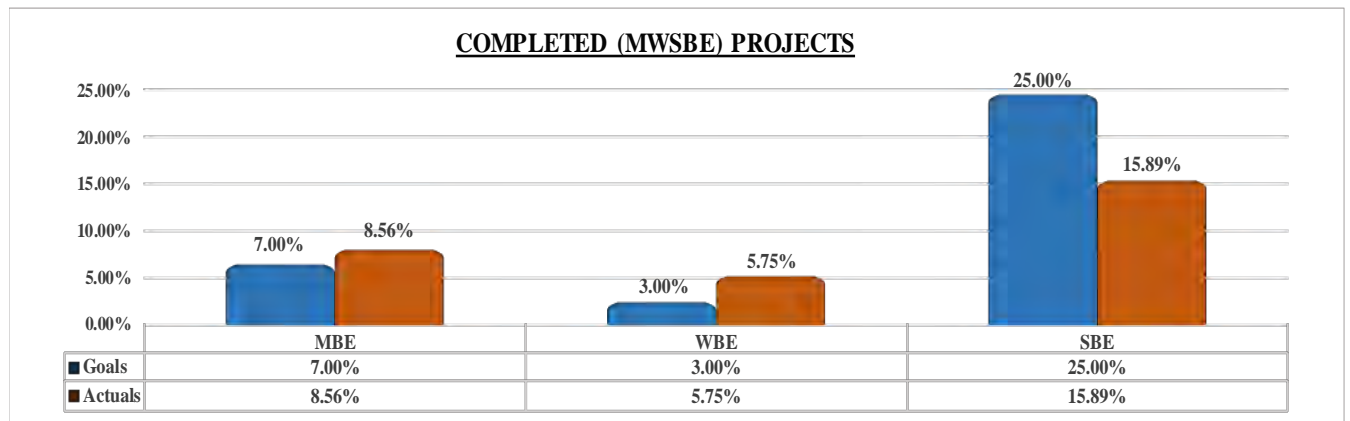
Minority, Women and Small Business Enterprise Payment Reporting

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



M/WBE Actual Summary Totals \$26,678,603.35	MBE		WBE		SBE Actual Summary Totals \$1,253,074.27	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	4.95%	\$1,319,428.97	4.40%	\$1,173,375.19		18.46%	\$231,333.17

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7%	MBE PAYMENTS	WBE GOAL 3%	WBE PAYMENTS	SBE GOAL 25%	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	3.84%	\$ 1,168,375.19		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 147,560.34		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	25.21%	\$ 98,228.18
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 781,897.95		\$ -		\$ -	9.21%	\$ 92,111.29
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -



M/WBE Actual Summary Totals \$139,098,476.93	MBE		WBE		SBE Actual Summary Totals \$20,593,480.45	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	8.56%	\$11,903,166.05	5.75%	\$8,003,051.95		15.89%	\$3,271,639.83

The details relative to the Completed Projects data above are available on page 15.

Delaware River Joint Toll Bridge Commission

Month of October 2021

Minority, Women and Small Business Enterprise Payment Reporting Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

PROJECT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
TTS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35						
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66						
C-628A	Dewberry	\$ 474,625.86	9.69%	\$ 46,014.78	13.27%	\$ 62,999.77	9.12%	\$ 43,294.17
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.59					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00				
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00			6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	K.S. Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
T-639A	Road-Con	\$ 3,324,313.00			13.90%	\$ 462,079.51		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17						
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transsystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transsystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69						

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of October 2021	1-2





DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 2021

Information Technology Department Report Month of October 2021


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:


-  Processed 36 work orders for the month.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:



Coronavirus Work from Home Initiative:

-  IT Department has returned to the office full-time.

MUNIS Migration:

-  MUNIS migration has begun. The IT Department has been re-configuring VPN connections and setting up a migration schedule.

Telephone System:


-  Phone System installation has been completed in the central and northern divisions.
-  Work has begun at New Hope and Trenton-Morrisville.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 2021

Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

 **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of October 2021	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

COMMUNICATIONS REPORT

September 2021

- **COMMISSION AWARENESS EFFORTS:**

2020 Annual Report – Final versions of the report were reviewed and completed with edits and changes. Due to website coding, a special landscape-oriented cover was designed for consistent display of document on website. The final portrait-oriented report was uploaded and posted on the website. This style of the report was last utilized in 1990s. The report covers feature a photograph of the April 2020 joint flyover of the US Navy's Blue Angels and US Air Force's Thunderbirds with the Commission's Lower Trenton Bridge in the foreground. This coincides with the report's 2020 cover theme: "The Pandemic Year." Gathered and forwarded additional photos to complete the report. Drafted contents page photo credits text and memorandum for making final report corrections/changes.

Scudder Falls Bridge Replacement Project – Contacted the project's public involvement consultant McCormick Taylor regarding the creation of an expandable map for the partially project-related Scudder Falls Shared-Use Path facility. Scheduled and led initial planning meeting, including Bellevue Communications and designers Stokes Creative Group. The map will be constructed in two stages, with the initial line map appearing on the DRJTBC website prior to the facility's opening. Other applications for a more expansive illustrated information map have also been discussed and planned. Continued preparations for a planned four-week closure of the connector lanes between the two roundabouts at the I-295/Route 29 interchange (Exit 76) in New Jersey. E-Blast content with corresponding detour maps and provided aerial drone photos for design of the customer communication. Updated previously drafted press release accordingly. Detour maps were prepared by McCormick Taylor/Stokes Creative Group and have been uploaded to the project website for activation.

Scudder Falls Shared-Use Path Ceremony – Initiated planning for ceremonial event marking completion and dedication of the Scudder Falls Shared-Use Path facility that includes the Yardley Park-n-Ride lot, the 1799 House comfort station, connector paths, pedestrian bridge over the PA Delaware Canal, PA and NJ ramps to the Scudder Falls Toll Bridge's walkway, the bridge walkway itself, and the connector path to the D&R Canal towpath on the NJ side. Drafted an event planning document for various Commission departments, scheduled and led a conference call, drafted and sent multiple invitation letters; contacted Commissioner and bicycle enthusiast Yuki Laurenti; reached out to various possible participants. Designed and ordered engraved ceremonial scissors and event giveaway coin. Ceremony is tentatively scheduled for Nov. 16, weather permitting.

Presentation – Traditions at Washington Crossing – Initiated preparations for bridge history PowerPoint slide program for community group in Washington Crossing section of Upper Makefield. This will be a Zoom online talk on the

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

Delaware River bridges in Lower Bucks County. The talk is scheduled for the evening of Nov. 16.

- **MEDIA RELATIONS:**

Hot Topics: PA Delaware Canal closed to Nov. 5 for bridge construction; Delaware Canal closure extended; early preparation to begin for project at Easton-Phillipsburg bridge; Lehigh County election wrap mentioning Commissioner Zanelli for judgeship; NJ state workers to return to offices (incorrectly mentions DRJTBC as state agency); Yardley PA affordable option between NYC and Philadelphia (mentions Scudder Falls Bridge); Bristol man sentenced for DUI crash after erratic crossing of Scudder Falls Bridge; Delaware Canal towpath closure extended to Oct. 31; Michael V. Griffin joins HKA as partner (did consulting work for DRJTBC); high court won't reopen PA's flight over bridge agency; I-78 project lane closures; towpath closure extended to Oct. 15; concrete work to cause I-80 slow down at Delaware Water Gap; Archer & Greiner attorneys prevail in bi-state regulations case involving Bridge Commission; Woodside Road to close for pedestrian bridge delivery; DRJTBC revenue bonds at A+; major traffic congestion warning for I-80 WB at Delaware Water Gap; 20 ways to have fun in Lambertville; 19 kick-ass potential new slogans for Trenton Makes sign; E-Z Pass toll cost on your phone; Morrisville redevelopment project (Lower Trenton and Calhoun Street bridges); Easton-Phillipsburg "battle across the bridges" boys soccer; Easton-Phillipsburg annual Halloween parade at Northampton Street Bridge; Morrisville police log – assault and disorderly on Calhoun Street Bridge; floodwater closes River Road between Taylorsville Road and Route 532; Route 29 north off I-295 closed on night of Oct. 28.

- **WEBSITES:** Posted alerts, banner scroll messages, and popup notices on the DRJTBC website for weekend-long severe traffic warning for I-80 WB single lane at Delaware Water Gap Toll Bridge, overnight I-78 single-lane restrictions, and various Scudder Falls project travel restrictions; updated the DRJTBC's COVID-meetings page for October 25 meeting including posting of agenda, meeting notice, and homepage pop-up notification. Fixed the team members page to show the full name of Comptroller Qiyao (Tracy) Zhao. Began planning for a new webpage on the Scudder Falls Shared-Use Path. This new page will be added to the site's Bridge Info section and include rules and guidelines, a map, overview, and graphic content. Our web consultant Stokes Creative Group (Myron Mariano) will be integral to this effort. A detailed outline of website content was drafted and vetted with Executive Director Resta and Chief Engineer Little. Fixed Water Street as the Belvidere approach to the Riverton-Belvidere Bridge (oversight called to our attention by Commissioner Yuki Laurenti). Updated Lower Trenton Bridge's description page for historical accuracy and link to Trenton Makes sign info page. Fixed the toll-supported bridge drop-down menu.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)
Worked with Community Affairs Director Jodee Inscho on designing guidelines/rules signs for the Scudder Falls Shared-Use Path. Edited/proofread draft warning poster on three-week closure of Delaware Canal towpath near the Scudder Falls (I-295) Toll Bridge; posted the posters in the field at various locations in Pennsylvania upstream and downstream.

INTERNAL/EXTERNAL COMMUNICATIONS

- Recorded a total of 16,115 sessions (visits) during October for the Commission's website – www.drjtb.org. That's a decrease from the 18,560 sessions recorded in September, but an increase over the 12,417 sessions recorded in October 2020.
- Issued 15 press releases/travel advisories in October. The Scudder Falls Bridge Rehabilitation Project's travel advisories and new travel restrictions were the focus of nine of these, including reopening-date extensions for the uninterrupted canal towpath closure on the bridge's Pennsylvania side. The two other topics were the approaching start of construction for the rehabilitation of the Northampton Street Bridge and the first overnight lane closures for a short-duration asphalt joints repair project along the Commission's I-78 New Jersey roadway segment.
- Attended active-shooter discussion meeting
- Organized and led planning meeting for ceremony marking completion of Scudder Falls Shared-Use Path facility.
- Responded to News 13 (Poconos region cable) reporter inquiry on impending extended I-80 Westbound single-lane travel restriction; provided interview to via Zoom online platform.
- Provided News13 email address to media consultants Bellevue Communications.
- Contacted TRANSCOM for assistance in getting advance notification out on severe traffic warning for weekend-long single-lane at Delaware Water Gap Toll Bridge Pennsylvania-bound.
- Alerted WAZE contacts to impending weekend-long single-lane severe travel warning at DWG Toll Bridge's I-80 WB direction.
- Met with Kevin Skeels regarding SFB construction schedule and progress.
- Drafted invitation letters to Governors for tentative Nov. 16 Scudder Falls Shared-Use Path ceremony.
- Made repeated attempts to secure receipts from Bucks County Courier Times for online subscription payments; the outfit is totally impossible.
- Responded to Yardley councilman Uri Feiner's noise inquiry regarding Scudder Falls project construction; relayed that it's doubtful that noise from a detention-basin water pump could travel that distance.
- Provided response to Friends of Delaware Canal contact Susan Taylor regarding installation of loop trail signs neat towpath and Scudder Falls Shared-Use Path.
- Informed Lower Makefield Police Chief Ken Colluzi of planned Woodside Road closure and detour for canal bridge installation.
- Responded to Scudder Falls commuter regarding extended lane closures for daytime work details in median area of the toll bridge and its immediate approaches.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 25, 2021

- Researched walkway rules and regulations for other bridges (Golden Gate, George Washington, Mario Cuomo) and PA's Delaware Canal State Park and NJ's D&R Canal State Park; these helped in the drafting of guidelines and rules for the Scudder Falls Shared-Use Path.
- Updated Delaware Canal towpath section closure warning signs to reflect revised reopening dates; towpath section near Scudder Falls Toll Bridge is closed for installation of single-span pedestrian bridge over the canal in the vicinity of the Commission's 1799 House comfort station.
- Responded to customer inquiry on status of Commission's old bridge tokens.
- Spoke with Stokes Creative Group owner Chris Stokes regarding concept for webpage on the Scudder Falls Shared-Use Path and the rules and regulations at the Governor Mario Bridge. (Stokes designed that facility's website.)
- Posted various Facebook items – including website links and detour maps -- on Scudder Falls related travel restrictions.
- Secured photographs of Delaware Canal pedestrian bridge installation from Matt Touhey of Stokes Creative Group.
- Reviewed official notice for Commission's October 25 meeting.
- Made corrections/updates to Commission's informational page for the New Jersey Legislative Manual's 2022 edition.
- Corresponded with Scudder family descendent Anne Scudder Smith to cut ribbon at shared-use path ceremony.
- Forwarded job interviewee's status request to the Human Resources Department.
- Worked with Alex Styer of media consultant Bellevue Communications to create project-specific press release stationery for the Northampton Street Bridge Rehabilitation Project.
- Corresponded with recreational trailer owner regarding E-ZPass classification misreads on invoice.
- Work with Chip Straccioli of the Engineering Department and LeVar Talley of the Operations Department for design and ordering of rules signs to be posted at the Scudder Falls Sha.
- Attended Teams Meeting on design and web posting of Scudder Falls Shared-Use Path map.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of October 2021	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

**Community Affairs Report
October 2021**

The following Community Affairs activities took place during October 2021:

Scudder Falls Bridge Replacement Project- Public Involvement

Assisted in the review and response to messages received via the Commission and Scudder Falls project websites. Assisted in posting weekly construction activity notice on the project website and disseminating information on various road closures, traffic pattern changes and canal towpath closures. Answered inquiries from commuters regarding landscaping plans, lane/ramp closures and other travel restrictions. Followed up on replacement of signs for Washington Crossing Historic Park. Received inquiry from neighboring property owner regarding drainage; referred to Engineering Department. Assisted in planning of shared-used walkway event.

“Trenton Makes” sign lighting

Coordinated special requests for light shows at the Lower Trenton Toll-Supported Bridge with assistance from Justin Bowers in the Engineering Department. Shows for October included recognition of breast cancer, metastatic breast cancer, and pregnancy and infant loss awareness. Shows scheduled for November include pancreatic cancer and Alzheimer’s awareness, Election Day, Thanksgiving and start of Hanukkah.

Commission Communications

Gathered photos and information for 2022 Commission Training and Safety calendar. Gathered information for fall issue of River Currents newsletter.

Southern Operations and Maintenance Facilities Improvements

Participated in bi-weekly project status teleconferences. Distributed informational postcard for to neighboring property owners and provided supply to the contractor for us if approached by members of the public.

Riverton-Belvidere Toll Supported Bridge lights

Followed up on inquiry from neighboring property owner regarding impact of newly installed lights.

Various Community Affairs activities

Handled a wide assortment of community affairs tasks during the month, including:

- Provided general information to new State Police liaisons
- Coordinated with E-ZPass Department staff regarding various customer questions
- Disseminated information to Public Safety and Bridge Security regarding various community events
- Assisted the Communications Department with the posting of various project-related images

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A Construction Management Services, CM-519A Construction, T-519A 	1-4
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A 	4-6
	CTH/KMS	<ul style="list-style-type: none"> Construction Management, CM-669A 	6
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A 	7
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, NJ Approaches, CI-673A 	7-8
	KMS/RWL	DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I 	8-9
	CTH/KMS	Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A 	9
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2021, C-502A-1M 	9
New Hope-Lambertville Toll Bridge	HDH/JRB/RWL	East Abutment Stone Veneer Repairs <ul style="list-style-type: none"> Study, C-704A-2 	10
Uhlerstown-Frenchtown Toll Supported Bridge	HDH/RWL	Replacement of NJ Upstream Retaining Wall <ul style="list-style-type: none"> Design, C-732A-1 	10-11
I-78 Toll Bridge	WMC/RWL	Power and Communication Infrastructure <ul style="list-style-type: none"> Design Services, C-732A-3 NJ Approach Roadway Joint Rehabilitation <ul style="list-style-type: none"> Design and Construction Inspection, C-751A-2 NJ Approach Roadway Joint Rehabilitation <ul style="list-style-type: none"> Job Order Contract, T/TS 734A-005 	11
Northampton Street Toll Supported Bridge	MEM/RWL	Rehabilitation <ul style="list-style-type: none"> Design Services, C-590A CM/CI Services CM-590A Construction, TS-590A 	12-13
Easton-Phillipsburg Toll Bridge	CTH/RWL	Facility Parking Lot Improvements <ul style="list-style-type: none"> Design, C-732A-5 	13
Riverton-Belvidere Toll Supported Bridge	HDH/MEM	Northwest & Southwest Wingwall Rehabilitation <ul style="list-style-type: none"> C-751A-1 	13-14

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
CTH – C. Harney HDH – D. Hettema

Program Manager Legend

RWL – R. Little MEM – M. McCandless
KMS – K. Skeels RLR – R. Rash
CAS – C. Straccioli CLR – C. Rood
RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021
PROJECT STATUS REPORT

Delaware Water Gap Toll Bridge	CTH/RWL	Westbound Toll Plaza Roadway and NJ Approach Repairs <ul style="list-style-type: none"> • Design, C-732A-4 • Construction Management, C-733A-2 • Construction, T-719A 	14-15
Multiple Facilities and/or Commission-Wide	WMC/RWL	Electronic Surveillance/ Detection System <ul style="list-style-type: none"> • ESS Maintenance Contract, DB-724A 	15
	CAS/RWL	Electronic Toll Collection <ul style="list-style-type: none"> • Customer Service Center/Violation Processing Center Project, DB-584A 	15
	CAS/RWL	Electronic Toll Collection/Tolling Task Order Consultant <ul style="list-style-type: none"> • NH-L and E-P Toll Bridge Sign Replacement, C-728A-5 	15
	CAS/RWL	Electronic Toll Collection System Replacement <ul style="list-style-type: none"> • Design, Build, and Maintain, DB-540A 	16
	WMC/RWL	Job Ordering Contracting <ul style="list-style-type: none"> • Program Manager, C-727A 	16
	HDH/MEM	General Engineering Consultant <ul style="list-style-type: none"> • 2021-2022 Annual Inspections, C-757A 	16-17
	HDH/MEM	Underwater Inspections <ul style="list-style-type: none"> • 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Central & Northern Regions, C-750A-2 • 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Southern Region, C-759A-1 	17-18
	CAS/RWL	Traffic Engineering Consultant <ul style="list-style-type: none"> • 2021-2022 Annual Reports, C-761A 	18

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
CTH – C. Harney HDH – D. Hettema

Program Manager Legend

RWL – R. Little MEM – M. McCandless
KMS – K. Skeels RLR – R. Rash
CAS – C. Straccioli CLR – C. Rood
RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021
PROJECT STATUS REPORT

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

Preliminary, Final & Post Design Services
Contract No. C-519A
(RJZ/RWL)

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. Site visits continue to be conducted by the Consultant as further field investigation needs are identified. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys at Trenton Morrisville site. Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future is complete. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A was to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This was being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A was publically bid on April 12, 2021 to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26, 2019 in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. Electronic Bids for Contract T-730A were received on March 5, 2020, Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27th Regular Monthly Meeting, Construction was substantially completed on November 6, 2020 and Project was completed on November 20, 2020 on schedule under budget.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

A second advanced Final Design submission was made by GF on 12/2/19 for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. Using one of the Commission's standing Job Order Contractor RCC Builders Contract TTS-737A-2 was executed January 22, 2020. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

As part of an NPDES permit application process for this site, screening for suspected Bog Turtles and other federally endangered species' was made on June 14th, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meetings were held on June 20th 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; as a pre-requisite to obtain NPDES permit approval, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16th 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. Furthermore; the ACOE biologist who provided this survey agreed that the pond that exists on-site is man-made and therefore is not considered jurisdictional based on his field inspection. Additionally; two state identified endangered species were identified by the Pennsylvania Natural Diversity Inventory (PNDI) to potentially exist on-site. The design team initiated field surveys on March 13th 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded and PNDI concurred on September 9 2020 that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019, conditional approval was received and an easement agreement has been received from PECO. GF prepared the Legal Description and Plot Plan and Commission's Real Estate Counsels filed this easement with the County's Clerk's Office.

A General Permit GP-7 for minor wetland crossing was submitted on November 4, 2020 and an approval was received from PA DEP on December 22, 2020

A Bucks County Soil Erosion and Sediment Control (SE&SC) Permit was submitted together with an NPDES Permit on August 24, 2020 and an SE&SC permit approval was received April 23, 2021. NPDES conditional approval was received on September 27, 2021 pending PADEP approval of ACT 537 Sewage Planning Module to help address the local sewage disposal capacity that will be exceeded due to this Project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

Pre-Final Design submission review meeting for T-519A was conducted with the Consultant on October 28th 2020. Constructability, Peer and Code review meetings were conducted on February 18, February 19 and February 24, 2021. Final Design submission and Bid Documents were received on April 9, 2021. Project public bid advertisement was made on April 12, 2021, virtual Pre-Bid meeting and site visits were made on April 19 and April 29, 2021 and electronic Bid Opening was made on June 2 2021. Three bids were received, reviewed and a Construction Contract Award was made at the June 2021 Regular Monthly Meeting.

Currently GF is providing professional services Post-Design services by attending all Project meetings, respond to requests for information, review submittals and assist in resolving and clarifying the contract documents.

Construction Management
Contract No. CM-519A
(RJZ/RWL)

This contract is for Construction Management (CM) Services in connection with the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. As part of the CM services the Consultant scope of work includes Constructability Review of the Bid Documents during the Pre-Construction phase of T-519A.

Joseph Jingoli & Son, Inc. (JJS) was issued Notice of Award and Limited Notice to Proceed effective January 26, 2021. A meeting was held with the Consultant on February 3 to review the Commission's expectations of the consultant's services during the Pre-Construction phase of T-519A. Constructability Review was provided by the Consultant on the Pre-Final Design Submission, attended its design review meeting on February 24, 2021, and reviewed the Final Design Submission to confirm all comments have been addressed.

JJS attended the Pre-Construction Meeting on July 29, 2021, and is currently conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services.

Construction
Contract No. T-519A
(RJZ/RWL)

Contract T-519A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of June 28, 2021.

This Contract will cover the southern operations & maintenance needs in a multi-phased construction. Specifically; The Project includes the demolition of the existing Trenton Morrisville Toll Bridge Administration Building and Maintenance Garage, construction of new Operations Building which will include the Primary Control Center and Toll Collection functions as well as a

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

separate Vehicle Storage Building that will support Maintenance needs and Salt Operation for this location. This Project also include Construction of new salt storage building, fueling island, deicing equipment, maintenance garage that will include a wash bay, welding shop, vehicle maintenance and vehicle storage bays along with support spaces such as: offices, lockers and recreation and conference rooms. This Project also includes the installation of new Fleet Management System to be integrated into the Commission-Wide Fleet Management System at the New Hope Lambertville Toll Bridge Facility.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on June 28, 2021. Contractor submitted all preliminary documents necessary for executing the agreement and issuing Notice to Proceed was made effective July 27, 2021. Pre-Construction Meeting was conducted on July 29, 2021, and the Contractor continues preparing submittals of the Long Lead Delivery Items as required to meet the Project Schedule. Utilities coordination and relocation are in progress at both the Langhorne & Trenton Morrisville site. Utilities relocations are in progress and Rammed Aggregate Piers as a form of ground improvements were completed at Trenton Morrisville site. Utility coordination, rough grading and clearing started at Langhorne Site and footings have started at both sites.

SCUDDER FALLS TOLL SUPPORTED BRIDGE SCUDDER FALLS BRIDGE REPLACEMENT PROJECT Final Design Contract No. C-660A (KMS/RWL)

During the October reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, participated in Contract T-668A Progress Meetings, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team, all via conference call.

Construction Contract No. T-668A (KMS/RWL)

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's)

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 916 Contractor RFIs and a total of 1,695 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the October reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Traffic patterns throughout the Project remained consistent, with no major changes.

In **Pennsylvania**, during the October time period, the Contractor continued with the following roadway and structural construction activities: drainage structures and barrier installation along the median section of I-295 between the Route 332 interchange and the I-295 bridge over Taylorsville Road; final grading and work on the bottom of stormwater retention basin F (south of I-295/West of Taylorsville Road); placement of final pavement surface, striping, and removal of temporary barrier at the south end of the project; infield topsoil grading, seeding and erosion control matting installation; and ITS, ESS and highway lighting at various locations.

Through coordination with the Pennsylvania Department of Conservation and Natural Resources, (DCNR), the Commission has undertaken the final design and construction of a shared-use pedestrian bridge over the Delaware Canal. This bridge will provide the final, dedicated connection from the I-295 Park-and-Ride lot to the Delaware Canal towpath and the Commission's shared-use path over the new Scudder Falls Bridge. The current access requires pedestrians to walk on Woodside Road at its narrowest section. The new bridge will provide safe access to the trail-head 1799 house from the tow path.

Trumbull Corporation has teamed with the engineering firm Alfred Benesch & Company for the final design of the pathways; and CONTECH Engineered Solutions for the design and fabrication of the truss bridge over the canal. During this reporting period, the contractor continued work for the new pedestrian bridge over the canal and the associated pathway, including installation of the new, pre-fabricated bridge.

On September 1st and 2nd Hurricane Ida dropped heavy rains along the Delaware River up to the New York border resulting in flooding in the Scudder Falls Bridge area. As a result the Pennsylvania wetlands mitigation site was flooded and resulted in failed side slopes and damaged plantings within the wetlands. During this reporting period, Trumbull completed the side slope repairs and began repairs to the stone rip-rap areas within the wetlands site. Trumbull also continued to assess damage to the wetland plants from the storm.

On the **Main River Bridge (MRB)**, during the October period, the work included the following; rubbing/patching of the concrete surfaces at various piers; stripping of deck forms and overhangs at the New Jersey-bound MRB structure; punch list item work; and installation of drainage downspout pipe on the underside of the bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

On September 1st and 2nd Hurricane Ida dropped heavy rains along the Delaware River up to the New York border resulting in flooding in the Scudder Falls Bridge area. High river levels topped the work platform, or trestle causeway, in the river. Damage to the platform was significant rendering it unusable without repairs. The River levels detached and/or damaged a large portion of the timber decking. A heavy build-up of debris from up river collected on the platform, which contributed to the damage to the platform structure and deck. During this reporting period, Trumbull performed a successful load test of the damaged trestle and began the necessary repairs/debris removal.

In **New Jersey**, during the October period, the Contractor continued with retaining wall construction as well as installation of single face barrier and subbase for the I-295SB entrance Ramp from NJ Route 175 (Ramp M); median barrier construction from the Main Approach Bridge (MAB) over Route 29 NB, Route 175 and the Delaware and Raritan Canal, to the Bear Tavern Road interchange; ITS and highway lighting installation at various locations; roadside barrier and moment slab construction along NJ Route 29 SB; guiderail installation with non-vegetative surface course placement underneath; grading and stabilization of the slopes along NJ Route 29 NB; installation of sign structures; construction of the NJ shared-use path and retaining walls; deck pours and curb/pylons construction for the NJ shared-use path approach; and, stripping of parapet/median forms from the MAB. NJ Route 29 SB in the interchange remained closed throughout the period, providing a contractor work zone, while traffic continued detouring through the interchange roundabouts.

Construction Management
Contract No. CM-669A
(CTH/KMS)

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

Construction Inspection of the Pennsylvania Approach Contract No. CI-671A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued to provide three (3) full time inspectors for the inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. Also, during this reporting period, Invoice No. 53 and Monthly Progress Report No. 53 were received from TRC and subsequently reviewed.

Construction Inspection of the Main River Bridge Contract No. CI-672A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 22, 2017.

As work on the Main River Bridge portion of the project nears completion the need for inspectors is reducing and so during this reporting period PB reduced the number of inspectors they were providing by one and hence are now providing three (3) full time inspectors for the inspection of the work on the Main River Bridge portion of the Project, with all inspectors working under the supervision of the Construction Manager. Also, during this reporting period, Invoice 51R and Monthly Progress Report 51R were received from PB and subsequently reviewed.

Construction Inspection of New Jersey Approach Contract No. CI-673A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

During this reporting GF continued to provide four (4) full time inspectors to provide inspection and material testing for work on the New Jersey Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. One of the current four inspectors is from GF's IBE sub-consultant, Churchill Consulting Engineers. Also, during this reporting period, Invoice 53 and Monthly Progress Report 53 were received from GF and subsequently reviewed.

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I
KMS/RWL

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting – During the October time period AECOM coordinated the various ongoing environmental monitoring activities for the project in compliance with the approved permits.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021
PROJECT STATUS REPORT

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

Final Design Services
Contract No. C-662A
(CTH/KMS)

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021

Task Order Assignment No. C-502A-1M
(KMS/RWL)

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing one (1) part-time Project Manager to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. No activities were performed by CPMC Staff during this reporting period.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**November 22, 2021
PROJECT STATUS REPORT**

NEW HOPE-LAMBERTVILLE TOLL BRIDGE
New Hope-Lambertville Toll Bridge Stone Veneer Repairs
Contract No. C-704A-2
(MEM/RWL)

At the end of March 2019 a section of the stone veneer façade at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) came loose and separated from the structural abutment. Greenman-Pederson, Inc. (GPI) was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. The report was finalized 7/15/2019. Preliminary design/repair documents were received 8/9/2019, and reviewed by 8/23/19. Final design documents were received electronically on 9/13/2019. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment facade.

A construction cost estimate was developed by our Job Order Contractor, RCC Builders & Developers (RCC). Due to excessive costs, change in scope of work have been made and the design consultant has provide revised bid documents. RCC is in the process of re-evaluating and revising the construction cost estimate.

UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE
Replacement of NJ Upstream Retaining Wall
Contract No. C-732A-1
(HDH/RWL)

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice to Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

Since the discussion with Green Acres to purchase additional property fell through, a meeting was held with Arora on February 19, 2021 to discuss moving forward with a design to replace the wall in-place. On February 26, 2021 meeting was held with Frenchtown Borough to discuss some additional improvements to benefit the adjacent Sunbeam Lenape Park. On the same

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

date, a meeting between Arora, Commission personnel and JCP&L was held to discuss relocating the utility pole on Commission property. On March 18, 2021 a meeting was held at the site with the contractor and the design consultant to discuss constructability of the new retaining wall. Awaiting approval of construction easement, currently with SHPO, and signed agreement from JCP&L.

INTERSTATE 78 TOLL BRIDGE

I-78 Toll Bridge Power and Communication Infrastructure Design Services
Contract No. C-732A-3
(WMC/RWL)

Arora and Associates completed the concept level ITS plan for the I-78 Toll Bridge facility to be used together with the expanded camera coverage plan to quantifying the project power and communication requirements. Additional work activities include evaluating network architecture options as well as identifying additional power sources along the corridor.

I-78 Toll Bridge NJ Approach Roadway Joint Rehabilitation
Design and Construction Inspection
Contract No. C-751A-2
(WMC/RWL)

Traffic Planning and Design (TPD) is providing post design as well as construction inspection services in support of the rehabilitation of deteriorated longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction.

I-78
Contract No. T/TS-734A-005
(WMC/RWL)

Mount Construction Company continued rehabilitating various asphalt transverse and longitudinal joints throughout the NJ approach of the I-78 Toll Bridge. The project also includes sealing, pothole repairs, striping and replacement of raised pavement markers.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**November 22, 2021
PROJECT STATUS REPORT**

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE

Northampton Street Toll Supported Bridge Rehabilitation

Design Services

Contract No. C-590A

(MEM/RWL)

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted there Preliminary Design plans and specification. On October 30, 2020 GPI submitted the Pre-Final Design submission that was originally scheduled for October 16, 2020 but has been adjusted to October 30, 2020 to better align with the Commission's needs for coordination with Public Officials. On December 18, 2020 GPI submitted the Final Design documents. A virtual Public Officials Presentation of the project was conducted on June 16, 2021 followed by a virtual Open House Presentation on June 23, 2021.

The project was posted for bid on July 20, 2021. A virtual pre-bid meeting was conducted on July 27, 2021. Bids were received and open during a virtual public bid opening held at 2:00 PM on Tuesday August 31, 2021 and evaluated by GPI. At the September 27, 2021 Commission Meeting authorization was granted to award the construction contract to J.D. Eckman of Atglen, PA for the not-to-exceed amount of \$15,487,427.50. GPI continues to perform post design services in support of the project.

CM/CI Services
Contract No. CM-590A
(MEM/RWL)

At the September 27, 2021 Commission Meeting authorization was granted to award the Construction Management/Construction Inspection Services contract (CM-590A) to Johnson, Mirmiran and Thompson, Inc. (JMT) of Philadelphia for the not-to-exceed amount of \$1,554,968.16. Johnson, Mirmiran and Thompson, Inc. of Philadelphia was issued Notice of Award/Limited Notice to proceed effective September 28, 2021. A project kick-off meeting has held on October 15, 2021 and a project field view was conducted by JMT with the contractor and the designer on October 19, 2021. Under a Limited Notice to Proceed, JMT continues to manage the early action items in support of the project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

Construction
Contract No. TS-590A
(MEM/RWL)

At the September 27, 2021 Commissioners Meeting, the Commission awarded Contract No. TS-590A, Northampton Street Toll-Supported Bridge Rehabilitation to J.D. Eckman Inc. of Atglen, PA for an amount not-to-exceed \$15,487,427.50. J.D. Eckman was provided with Notice of Award/Limited Notice to proceed on September 28, 2021. A project field view was conducted by the construction manager, with the contractor and the designer on October 19. Under a Limited Notice to Proceed, J.D. Eckman has developed and submitted early action submittals for review.

EASTON-PHILLIPSBURG TOLL BRIDGE

Facility Parking Lot Improvements
Design
Task Order Assignment No. C-732A-5
(CTH/RWL)

Arora and Associates was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with Arora on April 6, 2021. This Task Order Assignment is to perform design services for repaving the Easton-Phillipsburg Toll Bridge Facility Parking Lot, renewal of settled sidewalk and curb along the Ramp C retaining wall, replacement of a fire hydrant and water main located in the parking lot, and connection of garage floor drains to the sanitary sewer. Arora submitted their Preliminary Design documents on April 30, 2021. The documents have been reviewed by Commission staff and comments were provided to Arora for consideration. Arora provided final design documents on August 27, 2021. The final construction documents are being reviewed by the selected Job Order Contractor.

RIVERTON-BELVIDERE TOLL SUPPORTED BRIDGE

Northwest & Southwest Wingwall Rehabilitation
Contract No. C-751A-1
(HDH/MEM)

The masonry wingwalls at the northwest and southwest corners of the Riverton – Belvidere Toll Supported Bridge are in need of repair, rehabilitation or replacement. The walls exhibits vertical misalignment, areas of bulging stones, missing mortar and water staining as a result of water seeping through the wall. The sidewalk along the high side of the northwest wall exhibits signs of settlement and the concrete monument on the high side of the wall has settled and rotated.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

Traffic Planning and Design, Inc. (TPD) was provided with Notice to Proceed on June 16, 2021. On Wednesday, June 23, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from TPD. Sub-consultant is performing soil borings. TPD submitted an initial draft Alternatives Analysis Submission report the beginning of September. A meeting was held on October 14, 2021, to review the proposed solutions in the report and discuss any other future alternatives.

DELAWARE WATER GAP TOLL BRIDGE

Westbound Toll Plaza Roadway and New Jersey Approach Repairs
Design
Task Order Assignment No. C-732A-4
(CTH/RWL)

Arora and Associates was issued Notice to Proceed effective October 1, 2020. A project kick-off meeting was held with Arora on October 6, 2020 and a field view was held on October 8, 2020. This Task Order Assignment is to perform final design for replacing/rehabilitating the pavement at the Delaware Water Gap toll plaza and the I-80 NJ Approach Roadway.

The designer submitted the final version of the Preliminary Design/Condition Report. Arora submitted final design documents for T-719A on January 15, 2021. Bids were opened for T-719A on February 23, 2021. Arora is currently performing post-design services.

CM/CI SERVICES Task Order Assignment No. C-733A-2 (CTH/RWL)

KS Engineers (KSE) was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with KSE on April 6, 2021. KSE is providing a part time Project Manager, full time Resident Engineer, full time Office Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. KSE attended a kick-off meeting with the contractor (Road-Con), conducted job progress meetings and performing construction management, inspection and schedule monitoring activities.

CONSTRUCTION Contract No. T-719A (CTH/RWL)

At the March 29, 2021 Commissioners Meeting, the Commission awarded Contract No. T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs to Road-Con, Inc. of West Chester, PA for an amount not-to-exceed \$3,773,197.85. Road-Con was provided with Notice of Award/Limited Notice to proceed on March 30, 2021 and a full Notice-to-Proceed was given on April 22, 2021. A kick-off meeting was held with Road-Con on

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

April 27, 2021. Road-Con has commenced construction. Completion of the project is expected in late fall 2021.

MULTIPLE FACILITIES AND/OR COMMISSION-WIDE

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS Maintenance Contract
Contract No. DB-724A
(WMC/RWL)

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

ELECTRONIC TOLL COLLECTION

Customer Service Center/Violation Processing Center Project
Contract No. DB-584A
(CAS/RWL)

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

At the request of the NJ E-ZPass CSC, TransCore prepared a revised interface control document (ICD) that limits transactions in the file exchanges between the toll lane system and the CSC to one day. In the unusual event the lane system has to transmit multiple days of transactions, each day will be included in their own file. The ICD was implemented and monitored.

New Hope-Lambertville and Easton-Phillipsburg Toll Bridge Sign
Task Order Assignment No. C-728A-5
(CAS/RWL)

A task order assignment was executed for RK&K to prepare plans and specification for the replacement of two (2) overhead roadway sign panels required as a result of the recent toll adjustment. One panel is located on the New Hope – Lambertville Toll Bridge and the other is located on the Easton – Phillipsburg Toll Bridge. Both signs are over the westbound travel lanes in advance of the toll plazas.

Final plans, specifications and estimate were submitted. The plans and specifications will be provide to Gordian who will generate a job order to obtain pricing from Mount Construction Company to complete the work.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021
PROJECT STATUS REPORT

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT

Design, Build and Maintain

Contract No. DB-540A

(CAS/RWL)

At the request of the NJ E-ZPass CSC, TransCore prepared a revised interface control document (ICD) that limits transactions in the file exchanges between the toll lane system and the CSC to one day. In the unusual event the lane system has to transmit multiple days of transactions, each day will be included in their own file. The ICD was reviewed, comments were addressed and both TransCore and Conduent are proceeding with the implementation. The ICD was implemented and monitored.

TransCore is coordinating with Road-Con, Inc. for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project. TransCore installed the roadway loops for the Open Road Tolling (ORT) zone that includes a travel lane and shoulder lane.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

JOB ORDER CONTRACTING SERVICES

Job Order Contracting Program Manager

Contract No. C-727A

(WMC/RWL)

Gordian Group's activities included providing program management services in support of individual job orders.

GENERAL ENGINEERING CONSULTANT

2021-2022 Annual Inspections

Contract No. C-757A

(HDH/MEM)

As the Commission's General Engineering Consultant (GEC), Pickering, Corts & Summerson (PCS) is providing Annual Inspection Services for the Toll Bridges in 2021, and Toll Supported bridges in 2022. PCS was provided with Limited NTP on February 23, 2021, and Notice to Proceed on April 12, 2021. A kick-off meeting was held virtually April 9, 2021 via Microsoft Teams, and attended by representatives from Operations in all three Regions; Engineering and PCS.

As of June 25, 2021 Interim inspections have been completed at the following Toll Supported Bridges: Riverton Belvedere, Centre Bridge Stockton, Lower Trenton, Calhoun Street,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

Washington Crossing, New Hope Lambertville, Uhlerstown Frenchtown, Riegelsville and Northampton Street. This completes all Interim Inspection work.

On July 15, 2021, after a dump truck overturned on the east (NJ) approach the GEC inspected the north approach guiderail, parapet and bridge parapet for impact damage.

As of July 31, 2021 Regular inspections have been completed at the following Toll Bridges: Easton Phillipsburg Toll Bridge (Route 22), Broad Street Viaduct (approach structure to the EPTB), all approach structures at the PA side of the EPTB, I-78 Toll Bridges (East & Westbound), NJ and PA approach structures to the I-78 main river bridges, Delaware Water Gap toll Bridges (East & Westbound), the Portland-Columbia Toll bridge, NJ approach structures to the PCTB, Trenton-Morrisville, the NJ and PA approach structures to the TMTB, New Hope Lambertville, and approach structures to the NHLTB. In addition, sign structures and retaining walls associated with the TMTB, NHLTB, DWGTB, the EPTB, I-78TB, MMTB and the PCTB have been inspected.

As of September 29, 2021, Facilities inspections have been completed at all Toll Bridges. The completion of the inspection of (6) bridge, (4) sign structure, and retaining wall structures associated with the Scudder Falls Toll Bridge is anticipated the first week of October, 2021. The two (2) pedestrian bridges located at SFTB will be scheduled for inspection once the main river bridge walkway is open to pedestrian and bicycle traffic.

As of October 25, 2021, the majority of the inspection work at the Scudders Falls Toll Bridge Facility has been completed. Nighttime sign reflectivity inspection has been scheduled for the first week of November, starting in the Northern Region.

UNDERWATER INSPECTIONS

2021 Underwater Inspection of the Toll and Toll Supported Bridges
Central and Northern Regions
Contract No. C-750A-2
(HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in Central and Northern Regions. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections on all of its bridges in 2016, with the exception of the Scudders Falls Toll Bridge, located in the southern region, which will be an initial evaluation. The inspections for the Central and Northern regions were performed in August and September of 2016.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

November 22, 2021 PROJECT STATUS REPORT

WSP USA, Inc. (WSP) was provided with Notice to Proceed on May 4, 2021. On Wednesday, May 26, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant PCS. As of August 31, underwater inspection at Uhlerstown-

Frenchtown, Upper Black Eddy, Riegelsville, I-78, Northampton Street and the Easton Philipsburg bridges have been completed.

2021 Underwater Inspection of the Toll and Toll Supported Bridges Southern Region Contract No. C-759A-1 (HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in the Southern Region. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections for the Southern Region in November of 2016, with the exception of the Scudders Falls Toll Bridge, which will be an initial evaluation.

Naik Consulting Group (Naik) was provided with Notice to Proceed on October 13, 2021. On Monday, October 18, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant W. J. Castle & Associates (Castle). Castle is scheduled to start the inspections the first week of November.

TRAFFIC ENGINEERING CONSULTANT 2021–2022 Annual Reports Contract No. C-761A (CAS/RWL)

A notice of award and limited notice to proceed letter was issued to Pennoni Associates. Upon receipt and approval of their insurance certificates a contract will be prepared and executed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of October 2021	1-22

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

PUBLIC SAFETY AND BRIDGE SECURITY

Month of October 2021

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department (PSBS):

Radio System

- Public Safety and Bridge Security (PSBS) personnel alone, and in conjunction with the New Jersey State Police investigated various DRJTBC radio issues during the Month of October 2021.
- During the month of October, PSBS installed and programmed new radios for various new vehicles.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

Access Control System

- During the month of October, the Access Control System (ACS) database was audited and pictures were updated for employees and contractor cards.
- Various employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were investigated and addressed.

Public Safety & Bridge Security

- During the month of October, PSBS conducted interviews for open Bridge Monitor positions.
- During the month of October, PSBS continued functional use and testing of the BriefCam Analytics for Electronic Surveillance System (ESS) cameras.
- During the month of October, PSBS continued to social distance the Primary & Secondary Control Center (PCC, SCC) staff by utilizing the SCC at NHL Toll Bridge.
- During the month of October, PSBS continued to social distance staff by using the Upper Black Eddy-Milford (UBE) Toll Supported Bridge to house Central Region Assistant Coordinators and the Scudder Falls Toll Bridge for Southern Region Assistant Coordinators.
- During the month of October, PSBS personnel continued work with Schneider Electric on various new capital projects such as the additional cameras at Trenton-Morrisville (TM)

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

PUBLIC SAFETY AND BRIDGE SECURITY

Month of October 2021

on the east side of the bridge toward Broad Street, new cameras at Lumberville Ravens Rock pedestrian bridge along with the new PCC and SCC .

- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS PCC and SCC continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of October, PSBS worked with Human Resources (HR) on various internal investigations.
- During the month of October, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated forty-four (44) video requests. Please see the attached “ESS Request Video Report” for a summary of information on each request.
- During the month of October, PSBS continued work with Signal Service Inc., to install an oversized vehicle detection laser system at Riverton-Belvidere (RB). The design for a similar system at the Lower Trenton (LT) Toll Supported Bridge is ongoing, as well as the installation of a traffic signal on the PA side of Centre Bridge-Stockton.

Miscellaneous

- During the month of October, PSBS staff conducted Active Shooter training at the Scudder Falls Administration building.
- During the month of October, PSBS worked in conjunction with Operations to review and critique the Commission’s response and recovery from Hurricane Ida.
- During the month of October, PSBS Staff attended the Operations Meetings.
- During the month of October, PSBS continued to work with Engineering and the Executive Director for the construction of the Southern Operations & Maintenance Facilities – Primary Control Center Project and the Secondary Control Center Project.
- During October, PSBS Staff attended telephonic meetings with Motorola regarding the radio systems for the SCC, PCC, Computer Aided Dispatch System (CAD) and the Carousel integrated telephone system.
- During the month of October, PSBS personnel worked with Schneider Electric on the installation of a new generator at the (RB) Toll-Supported Bridge.

ESS Request Video

Report Run Date: 10/28/2021

Report Month: 9/28/2021- 10/28/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2983	9/28/21	Warren County Prosecutor's Office	Det. Sgt. Scott D. Imboden	I78	Theft	Matt Skrebel
2984	9/28/21	Hopewell Township Police Dept	Det. Alexis Mirra #47	Washington Crossing	Theft	Matt Skrebel
2985	9/30/21	Drjtbc	M. Wahl	DWG	Motor Vehicle Accident	Michael Wahl
2986	9/29/21	NJSP Hope Station	Tpr. J. Machuca #7889	PC	Stolen Vehicle	Matt Skrebel
2987	9/29/21	DRJTBC	Matt Skrebel	Uhlerstown-French town	Motor Vehicle Accident	Matt Skrebel
2988	9/29/21	DRJTBC	Nicholas Knechel	Uhlerstown-French town	Motor Vehicle Accident	Nicholas Knechel
2990	10/1/21	DRJTBC	D Stites - PCC	DWG	Motor Vehicle Accident	Denis Stites
2991	10/1/21	DRJTBC	M. Wahl	PC	Other	
2992	10/2/21	DRJTBC	M. Wahl	NHL	Motor Vehicle Accident	Michael Wahl
2993	10/3/21	DRJTBC	D Stites - PCC	Riverton-Belvidere	Other	Denis Stites
2994	10/3/21	NJSP	Trooper Vallarta	Centre Bridge-Stockton	Police Investigation	Kevin Clark
2995	10/3/21	Trenton PD	OFC Jose Villanueva	Calhoun St.	Police Investigation	Kevin Clark
2996	10/3/21	DRJTBC	D Stites - PCC	PC	Motor Vehicle Accident	Denis Stites
2997	10/4/21	DRJTBC	Steve Mongiovi	TM	Other	Stephen Mongiovi
2998	10/4/21	DRJTBC	Steve Mongiovi	DWG	Motor Vehicle Accident	Stephen Mongiovi
2999	10/4/21	DRJTBC	Nicholas Knechel	DWG	Motor Vehicle Accident	Nicholas Knechel
3000	10/4/21	NJSP	DSG Daniel Coleman #7101	Lower Trenton	Homicide	Matt Skrebel
3001	10/5/21	Moorestown PD	Det. John Rulli #3150	I78	Stolen Vehicle	Matt Hartigan
3002	10/7/21	DRJTBC	John Mills	NHL	Internal Investigation	Matt Skrebel
3003	10/8/21	DRJTBC	Nicholas Knechel	I78	Motor Vehicle Accident	Nicholas Knechel
3004	10/9/21	DRJTBC	Nicholas Knechel	Lower Trenton	Motor Vehicle Accident	Nicholas Knechel
3005	10/9/21	DRJTBC	Matt Jones	TM	Other	Matt Jones
3006	10/11/21	DRJTBC	Matt Jones	TM	Other	Matt Jones



ESS Request Video

Report Run Date: 10/28/2021

Report Month: 9/28/2021- 10/28/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
3007	10/12/21	DRJTBC	D Stites - PCC	DWG	Motor Vehicle Accident	Denis Stites
3008	10/13/21	DRJTBC	M. Leary Jr	DWG	Other	Mark Leary Jr
3009	10/13/21	Drjtbc	Jim Montgomery	TM	Suspicious Package	James Montgomery
3010	10/14/21	DRJTBC	Matt Skrebel	Calhoun St.	Overweight Crossing	Matt Skrebel
3011	10/14/21	DRJTBC	R. Taitt	PC	Internal Investigation	Kevin Raike
3012	10/15/21	Drjtbc	Jim Montgomery	PC	Motor Vehicle Accident	James Montgomery
3013	10/15/21	DRJTBC	A. León	PC	Motor Vehicle Accident	Ariel Leon
3014	10/17/21	DRJTBC	D Stites - PCC	Lower Trenton	Motor Vehicle Accident	Denis Stites
3015	10/18/21		Peter Ydeen	EP	Motor Vehicle Accident	Matt Skrebel
3016	10/18/21	NJSP	DSG. Daniel Coleman	Lower Trenton	Police Investigation	Mark Leary Jr
3017	10/19/21	DRJTBC	Matt Skrebel	EP	Other	Matt Skrebel
3018	10/19/21	DRJTBC	AC Evers	Washington Crossing	Motor Vehicle Accident	Kevin Clark
3019	10/19/21	Lambertville Police	Cpl. Bast	NHL	Police Investigation	Kevin Raike
3020	10/19/21	Drjtbc	Cpl Ireland	TM	Other	Kevin Clark
3021	10/20/21	Drjtbc	AC Lopez	Calhoun St.	Police Arrest	Kevin Clark
3022	10/20/21	DRJTBC	Steve Mongiovi	Calhoun St.	Motor Vehicle Accident	Stephen Mongiovi
3023	10/21/21	DRJTBC	Steve Mongiovi	Northampton	Motor Vehicle Accident	Stephen Mongiovi
3024	10/23/21	DRJTBC	Nicholas Knechel	DWG	Motor Vehicle Accident	Nicholas Knechel
3025	10/25/21	DRJTBC	M. Skrebel	Lower Trenton	Motor Vehicle Accident	Matt Skrebel
3026	10/26/21	Falls Twp PD	D Matkowski	TM	Police Chase	Kevin Clark
3027	10/27/21	DRJTBC	Nicholas Knechel	Lower Trenton	Motor Vehicle Accident	Nicholas Knechel

Total for Month:

44

October 2021

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	2	0	2	0	0	0
Delaware Water Gap 41	0	4	2	2	3	1	10	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland-Columbia 43	0	0	0	0	0	0	1	0
Riverton – Belvidere 44	0	0	2	1	0	0	1	0
Rt 22 EP 45	0	0	3	0	2	0	17	0
Northampton St 46	0	0	2	0	0	0	3	0
I-78 47	0	3	3	2	19	8	43	0
Riegelsville 48	0	0	0	0	0	0	0	0
Upper Black Eddy Milford 49	0	0	0	0	0	0	0	0
Uhlerstown Frenchtown 50	0	0	0	0	0	0	0	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	1	0	0	0	3	0
New Hope Lambertville Toll 53	0	0	1	0	1	0	11	0
New Hope Lambertville 54	0	1	0	0	0	0	9	0
Washington Crossing 55	0	1	3	0	0	0	2	0
Scudder Falls 56	0	0	4	0	4	0	13	0
Calhoun St 57	0	0	2	0	1	0	0	0
Lower Trenton 58	0	0	1	0	0	0	0	0
Morrisville Trenton 59	0	0	2	0	0	1	1	0

	Citations	Warnings	Security Checks
New Jersey State Police	164	36	602
Pennsylvania State Police	82	10	858

October 2021 Overweight Crossings-Central Region

10/31/2021

Bridge	Total Turnarounds	Total Overweights2	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	133	6	0	6	6	3	3	0	0	0	0	0
Northampton St.	627	5	5	0	1	0	1	4	1	3	0	0
Riegelsville	221	1	1	0	1	0	1	0	0	0	0	0
Uhlerstown - Frenchtown	170	2	0	2	2	1	1	0	0	0	0	0
October Totals	1151	14	6	8	10	4	6	4	1	3	0	3
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	920	33	10	23	26	16	12	3	1	2	0	3
Northampton St.	5405	39	39	0	25	12	13	15	3	11	0	2
Riegelsville	1668	5	5	1	4	1	2	1	1	0	0	0
Uhlerstown - Frenchtown	769	13	1	11	12	9	3	1	1	0	0	0
Year to Date Totals	8762	90	55	35	67	38	30	20	6	13	0	5

October 2021 Overweight Crossings-Southern Region

10/31/2021

Bridge	Total Turnarounds	Total Overweights2	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response
Lower Trenton	281	11	0	11	3	3	0	8	6	2	0	0
Calhoun Street	81	4	4	0	2	1	1	2	0	2	0	0
Washington Crossing	192	3	3	0	1	1	0	2	1	1	0	0
New Hope	131	4	4	0	2	0	2	2	1	1	0	0
Lambertville	50	5	0	5	5	3	2	0	0	0	0	0
Centre Bridge												
Stockton												
October Totals	735	27	11	16	13	8	5	14	8	6	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response
Lower Trenton	1382	279	0	279	10	5	5	269	116	153	0	0
Calhoun Street	856	29	23	6	9	6	3	18	6	12	0	2
Washington Crossing	1578	26	13	13	15	11	4	10	5	5	0	1
New Hope	951	15	15	0	6	2	4	9	4	5	0	0
Lambertville	738	56	1	55	55	40	15	0	0	0	0	1
Centre Bridge												
Stockton												
Year to Date Totals	5505	405	52	353	95	64	31	306	131	175	0	4

SR/CR October 2021 YTD Overweight Turnarounds/Crossings Report

Southern Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Lower Trenton	281	277	4	11
Calhoun Street	81	44	37	4
Washington Crossing	192	185	7	3
New Hope Lambertville	131	97	34	4
Centre Bridge Stockton	50	48	2	5
YTD SR Totals	735	651	84	27
Central Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Riverton-Belvidere	133	123	10	6
Northampton St.	627	548	79	5
Riegelsville	221	140	81	1
Uhlerstown - Frenchtown	170	158	12	2
YTD CR Totals	1151	969	182	14
Southern/Central Region Bridges	Total Turnarounds	Total Turnarounds NJ Side	Total Turnarounds PA Side	Total Overweights
October YTD SR/CR Totals	14282	12195	2085	500

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-Belvidere

MONTH October

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 2-Oct	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 30-Oct	TOTAL
Hours Worked	168	168	168	168	168	840
Patrols	82	77	84	82	84	409
Overweight Crossings	0	3	3	0	0	6
Overweights Refused	31	25	29	23	25	133
Pass Through	4	6	17	10	6	43
Disabled Vehicles	0	0	0	0	0	0
Accidents	1	0	0	0	1	2
State / Local Police Requested	14	15	10	5		44
Fire Dept. Requested	0	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0	0
Traffic Control	19	18	20	15	12	84
Jumpers/Code 100	0	0	0	0	0	0
Public Interactions	67	61	69	72	66	335
Bicycle Warnings	4	1	6	2	3	16
Equipment Check	15	15	15	15	15	75

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH October

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 2-Oct	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 30-Oct	TOTAL
Hours Worked	336	336	336	336	336	1680
Patrols	162	161	167	167	168	825
Overweight Crossings	1	0	2	1	1	5
Overweights Refused	109	119	133	127	139	627
Pass Through	3	2	2	2	0	9
Disabled Vehicles	0	0	0	0	0	0
Accidents	0	0	0	1	0	1
State / Local Police Requested	2	0	2	2	1	7
Fire Dept. Requested	0	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0	0
Traffic Control	19	34	34	30	27	144
Jumpers/Code 100	0	0	0	0	0	0
Public Interactions	152	138	170	147	165	772
Bicycle Warnings	16	27	11	10	7	71
Equipment Check	15	15	15	15	15	75

NOTES:

--

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE RiegelsvilleMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 2-Oct	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 30-Oct	TOTAL
Hours Worked	336	336	336	336	336	1680
Patrols	158	158	161	161	168	806
Overweight Crossings	0	0	0	1	0	1
Overweights Refused	45	47	41	43	45	221
Pass Through	2	0	3	3	2	10
Disabled Vehicles	0	0	0	0	0	0
Accidents	0	0	0	0	0	0
State / Local Police Requested	0	2	1	3	0	6
Fire Dept. Requested	0	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0	0
Traffic Control	16	5	25	11	13	70
Jumpers/Code 100	0	0	0	0	0	0
Public Interactions	76	65	59	46	55	301
Bicycle Warnings	12	1	5	10	6	34
Equipment Check	15	15	15	15	15	75

NOTES:

--

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-MilfordMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 2-Oct	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 30-Oct	TOTAL
Hours Worked	0	6	4	12	4	26
Patrols	0	4	2	6	2	14
Overweight Crossings	0	0	0	0	0	0
Overweights Refused	0	0	0	0	0	0
Pass Through	0	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0	0
Accidents	0	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0	0
Traffic Control	0	1	0	0	0	1
Jumpers/Code 100	0	0	0	0	0	0
Public Interactions	0	10	5	0	0	15
Bicycle Warnings	0	0	0	0	0	0
Equipment Check	0	1	1	1	1	4

NOTES:

--

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-FrenchtownMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 2-Oct	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 30-Oct	TOTAL
Hours Worked	65	60	84	48	64	321
Patrols	32	30	42	24	32	160
Overweight Crossings	1	0	1	0	0	2
Overweights Refused	17	33	43	46	31	170
Pass Through	12	13	31	15	16	87
Disabled Vehicles	0	0	0	0	6	6
Accidents	1	0	0	0	6	7
State / Local Police Requested	2	0	1	0	0	3
Fire Dept. Requested	0	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0	0
Traffic Control	4	6	18	9	10	47
Jumpers/Code 100	0	0	0	0	0	0
Public Interactions	67	40	98	64	71	340
Bicycle Warnings	6	3	1	6	5	21
Equipment Check	6	5	8	4	6	29

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia PedestrianMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 2-Oct	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 30-Oct	TOTAL
Hours Worked	0	0	0	0	0	0
Patrols	12	14	14	14	14	68
Overweight Crossings	0	0	0	0	0	0
Overweights Refused	0	0	0	0	0	0
Pass Through	0	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0	0
Accidents	0	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0	0
Traffic Control	0	0	0	0	0	0
Jumpers/Code 100	0	0	0	0	0	0
Public Interactions	0	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0	0
Equipment Check	0	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 31-Oct	TOTAL
Hours Worked	180	136	120	168	604
Patrols	85	50	50	75	260
Overweight Crossings	2	2	1	0	5
Overweights Refused	17	10	14	9	50
Pass Through	0	1	5	3	9
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	2	0	1	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	3	2	2	12	19
Jumpers / Code 100	0	0	0	0	0
Public Interactions	75	51	49	20	195
Bicycle Warnings	16	3	9	5	33
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 31-Oct	TOTAL
Hours Worked	432	336	334	384	1486
Patrols	165	133	129	170	597
Overweight Crossings	2	0	2	0	4
Overweights Refused	55	41	31	4	131
Pass Through	5	9	7	2	23
Disabled Vehicles	0	1	0	0	1
Accidents	1	0	0	0	1
Police Requests	4	0	3	0	7
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	2	0	0	2
Traffic Control	22	14	18	6	60
Jumpers / Code 100	0	0	0	0	0
Public Interactions	502	420	454	500	1876
Bicycle Warnings	38	14	47	25	124
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington CrossingMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 31-Oct	TOTAL
Hours Worked	216	168	168	192	744
Patrols	82	74	74	80	310
Overweight Crossings	1	1	1	0	3
Overweights Refused	66	63	36	27	192
Pass Through	22	2	3	5	32
Disabled Vehicles	0	0	0	0	0
Accidents	1	2	1	0	4
Police Requests	0	1	2	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	52	62	29	32	175
Jumpers / Code 100	0	0	0	0	0
Public Interactions	144	134	79	65	422
Bicycle Warnings	8	3	10	4	25
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun StreetMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 31-Oct	TOTAL
Hours Worked	432	336	336	384	1488
Patrols	143	127	126	170	566
Overweight Crossings	2	2	0	0	4
Overweights Refused	11	43	19	8	81
Pass Through	0	1	2	2	5
Disabled Vehicles	0	0	1	0	1
Accidents	1	1	1	0	3
Police Requests	0	2	1	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	1	1	0	2
Traffic Control		25	4	10	39
Jumpers / Code 100	0	0	0	0	0
Public Interactions	52	71	48	25	196
Bicycle Warnings	4	3	3	2	12
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 31-Oct	TOTAL
Hours Worked	104	56	64	160	384
Patrols	3	0	11	40	54
Overweight Crossings	3	0	5	3	11
Overweights Refused	113	42	65	61	281
Pass Through	13	1	18	0	32
Disabled Vehicles	0	1	0	1	2
Accidents	1	0	0	1	2
Police Requests	4	0	5	3	12
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	73	20	65	33	191
Jumpers / Code 100	0	0	0	0	0
Public Interactions	24	7	22	6	59
Bicycle Warnings	3	7	5	3	18
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lumberville - Raven RockMONTH OctoberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Oct	WEEK OF 16-Oct	WEEK OF 23-Oct	WEEK OF 31-Oct	TOTAL
Hours Worked	11	9	10	9	39
Patrols	0		0	0	0
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

AC Monthly Activity Report

October 2021

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	106	11	2	0	2	0
Calhoun Street	145	4	3	0	1	2
Scudder Falls	362	0	9	0	21	0
Washington Crossing	123	3	4	0	0	0
New Hope	95	4	1	0	1	2
Lambertville	79	5	0	0	0	0
Centre Bridge	39	0	0	0	0	0
Stockton	133	2	0	0	0	0
Lumberville	139	0	0	0	0	0
RavenRock	179	1	0	0	0	0
Uhlersown	263	5	0	0	0	0
Frenchtown	118	6	1	0	0	0
Upper Black Eddy	49	0	0	0	0	0
Milford	179	1	0	0	0	0
Riegelsville	263	5	0	0	0	0
Northampton St.	118	6	1	0	0	0
Riverton	49	0	0	0	0	0
Belvidere	179	1	0	0	0	0
Portland Columbia	1830	41	20	0	25	4
Totals	1830	41	20	0	25	4

Yearly Totals

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	1207	279	13	2	11	3
Calhoun Street	1458	103	25	0	17	4
Scudder Falls	3376	0	40	0	133	1
Washington Crossing	957	26	17	0	1	1
New Hope	862	15	8	0	4	2
Lambertville	696	56	3	1	2	1
Centre Bridge	421	0	0	1	0	1
Stockton						
Lumberville						
RavenRock						

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emeraencies
Uhlersown	900	12	3	0	1	0
Frenchtown						
Upper Black Eddy	1027	0	1	0	0	1
Milford						
Riegelsville	1370	6	0	0	0	0
Northampton St.	2050	41	9	1	0	3
Riverton						
Belvidere	966	33	5	0	0	0
Portland Columbia	443	0	1	0	0	0
Totals	15733	571	125	5	169	17

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of October 2021	1-8

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

MAINTENANCE AND TOLL OPERATIONS
MONTH OF OCTOBER 2021

- Participated in Teams in T-519A - Southern Operations and Maintenance Facilities Improvements (Bi-Weekly Progress Mtg.)
- Participated in Regional Maintenance Supervisor monthly progress meeting to discuss updates to the Snow Manual.
- Participated in conference call meeting to discuss the Scudder Falls Shared-Use Path Ceremony Planning Meeting.
- Participated in T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs, Bi-weekly Schedule & Progress Meeting.
- Participated in Teams meeting to discuss the Draft Plan of the 2022-2023 Capital Budget with Executive staff.
- Participated in weekly conference call with Toll Lieutenants to discuss Part Time Toll Collector New Hires, Training, Patrols, Projects, Toll Schedules.
- Participated in monthly Toll Sergeant's meetings to discuss ongoing projects, ADP, Scheduling and PPE.
- Participated in Operations Department Teams meeting to discuss items of interest from Toll, Maintenance, PSBS and Training departments.
- Senior Director reviewed Use of Facilities requests and forwarded Certificates of Insurance for review and approval.
- Senior Director prepared monthly Maintenance and Toll reports for the October 2021 staff agenda meeting.
- Senior Director prepared and forwarded report of Use of Commission Facilities for the month of October 2021 to the First Senior Director of Operations.

Maintenance Operations

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

- Director of Maintenance attended meeting regarding guidelines for the Emergency Operations Center.
- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of September from Regional Maintenance Supervisors.
- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors to discuss Hurricane Ida, ongoing projects and vehicle/equipment repair updates.
- Trenton Morrisville maintenance crews cleared storm drains and debris from area to prepare for Hurricane Ida.
- Trenton Morrisville maintenance crews cleaned area under bridge on Delmor street in preparation for mural painting.
- Trenton Morrisville maintenance crews made plumbing repairs at the 1799 visitor center.
- Trenton Morrisville maintenance crews made repairs to a dislodged drain cover on Route 1 Northbound.
- New Hope maintenance crews repaired a sinkhole, cleared trees and debris from piers at the Washington Crossing Toll Supported Bridge.
- New Hope Maintenance crews removed cleared debris from approach roadway to Centre Bridge Stockton Toll Supported Bridge after Hurricane Ida.
- New Hope Maintenance crews assisted City of Lambertville by cleaning streets after Hurricane Ida.
- New Hope maintenance crews repaired water leak at Centre Bridge Stockton Toll Supported Bridge shelter.
- I-78 Maintenance crews cleaned storm drains and debris from area to prepare for Hurricane Ida.
- I-78 Maintenance crews continued landscape Capital Project by installing shrubs, perennial flowers in various locations in the Welcome center area.
- I-78 Maintenance crews continue regular cleaning of the I-78 Toll Administration Building and Maintenance Garage buildings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

- I-78 Maintenance crews assisted with major accident on I-78 by setting up a traffic pattern and closing a lane for emergency vehicles.
- I-78 maintenance crews filled potholes along North and Southbound roadways on Route I-78.
- Easton Phillipsburg Maintenance crews cleared storm drains and debris from area to prepare for Hurricane Ida.
- Easton Phillipsburg Maintenance crews replaced damaged circuit board on overhead garage door.
- Easton Phillipsburg maintenance crews fabricated and installed “sidewalk closed” chains at Toll Supported Bridges.
- Easton Phillipsburg maintenance crews placed emergency generators at Toll Supported Bridges in preparation of upcoming storm.
- Portland-Columbia Maintenance crews cleaned deck joints and storm drains on Portland Columbia Toll Bridge in preparation for upcoming storm.
- Portland-Columbia maintenance crews continue regular cleaning of all areas of the Portland Columbia facility.
- Portland- Columbia maintenance crews assisted with clean up after major accident on Route 46.
- Portland – Columbia maintenance crews cleaned up after mud slide and stabilized bank area near salt facility.
- Portland-Columbia maintenance crews removed debris from piers of Portland pedestrian bridge.
- Delaware Water Gap Maintenance crews cleaned deck joints and storm drains on main river bridge in preparation for upcoming storm.
- Delaware Water Gap maintenance crews cleaned soot build up from basement chimney in preparation for winter season.
- Delaware Water Gap maintenance crews replaced grinder on septic tank in ticket office area.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

- Delaware Water Gap maintenance assisted General Engineering Contractor with inspection of facility.
- Milford-Montague maintenance crews completed work on Stone cap replacement project on MM Toll Plaza.
- Milford-Montague maintenance crews checked all drains and preparation for upcoming storm.
- Milford-Montague maintenance crews continue regular cleaning of the Milford-Montague facility.
- Milford-Montague maintenance crews trimmed overgrown shrubs to allow ESS camera to have better view.
- Milford-Montague maintenance crews completed underground conduit install for ESS new camera installation.

Toll Operations

- Director of Tolls forwarded directive on mandatory Covid-19 testing for unvaccinated employees – Mask usage policy for all employees to department heads.
- Director of Tolls completed four-month evaluations for Toll Corporals and forwarded to Human Resource department.
- Director of Tolls completed Emergency Operations Center representative preparations for flood emergency checklists for Toll Department.
- Director of Tolls participated in T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs, Bi-weekly progress meeting.
- Director of Tolls prepared and forwarded weekly toll cash deposits and cash transaction reports.
- Director of Tolls provided weekly report on daily cash pickups by armored car service.
- Director held monthly Sergeants conference call meeting to provide updates and discuss items of interest:
 - DWG Project

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

- Covid-19 / mask Usage Policy
 - Overtime
 - Part Time Toll Collectors
 - Safety
 - ADP
 - Emergency Operations Center
- Director of Toll and Deputy Director of Toll continue to conduct interviews for Part-Time Toll Collectors, schedule onboarding and training.
- Director of Tolls held weekly Toll Lieutenants conference call meeting.
- Director of Toll and Deputy Director of Toll continue to review monthly Toll Collector variance reports and report any discrepancies.
- Director of Toll participated in Transcore weekly conference calls to discuss toll system issues and updates.

Fleet Department

Vehicle & Equipment Status

- I-78 received new TMA Crash Truck
- 23 Ford pickup trucks ordered.
- Purchase Order issued for two SUV vehicles for Engineering Department.
- New logo design approved by ED.
- Equipment list by location submitted to Senior Director.

Vehicle & Equipment Repairs

DWG - F550 flex tube and pipe.
NHL - ABS and Wiper motor.
EP - 2007 F250 bed replacement.
All – 2019 F250 Patrol Vehicles steering recall.

Other Items

- Vehicle recalls received and forwarded to RMS to complete.
- Added new vehicles and equipment to Fleet insurance as needed.
- Added assets into Maximo.

Southern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	48	16	16	8	60	120	152	0	0	16			436
Bldg./Facilities Maintenance	1,574	1,008	1,888	1,280	1,555	1,723	1866	2,050	2,023	1,664			16,631
Grounds Maintenance	216	8	272	456	928	984	776	796	888	624			5,948
Road Maintenance	88	40	242	360	48	80	88	144	32	568			1,690
Snow/Ice Maintenance	280	883	136	0	0	0	0	0	0	0			1,299
Vehicle Maintenance	328	244	324	244	208	256	296	272	332	112			2,616
Miscellaneous	120	72	80	24	72	74	16	132	72	72			734
Total Man-hours	2,654	2,271	2,958	2,372	2,871	3,237	3,194	3,394	3,347	3,056	0	0	29,354

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	200	8	184	352	256	296	384	304	40	96			2,120
Bldg./Facilities Maintenance	408	506	832	568	416	692	540	626	512	496			5,596
Grounds Maintenance	304	64	320	448	768	814	740	875	784	456			5,573
Road Maintenance	248	32	336	160	16	80	216	208	168	416			1,880
Snow/Ice Maintenance	430	1,749	48	48	0	0	0	40	72	232			2,619
Vehicle Maintenance	328	120	272	240	256	280	220	332	272	120			2,440
Miscellaneous	352	80	264	104	48	72	56	80	56	64			1,176
Total Man-hours	2,270	2,559	2,256	1,920	1,760	2,234	2,156	2,465	1,904	1,880	0	0	21,404

Central Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Robert Varju, Regional Maintenance Supervisor, I-78****Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg****Easton-Phillipsburg Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	336	192	520	552	696	648	616	536	312	480			4,888
Bldg./Facilities Maintenance	808	440	960	744	504	560	480	512	464	600			6,072
Grounds Maintenance	128	24	328	392	624	784	704	624	816	664			5,088
Road Maintenance	24	24	216	160	96	96	184	312	240	176			1,528
Snow/Ice Maintenance	176	896	24	0	0	0	0	8	0	16			1,120
Vehicle Maintenance	280	136	424	264	224	256	272	328	248	312			2,744
Miscellaneous	96	72	88	88	112	120	96	120	120	120			1,032
Total Man-hours	1,848	1,784	2,560	2,200	2,256	2,464	2,352	2,440	2,200	2,368	0	0	22,472

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	56	48	96	0	0	80	0			280
Bldg./Facilities Maintenance	986	656	1020	760	748	920	748	956	1,092	602			8,488
Grounds Maintenance	308	0	496	548	776	744	552	704	592	520			5,240
Road Maintenance	48	48	204	80	40	80	256	48	161	168			1,133
Snow/Ice Maintenance	256	1,344	24	40	0	0	0	0	0	0			1,664
Vehicle Maintenance	208	120	342	264	240	212	160	224	248	263			2,281
Miscellaneous	182	0	152	64	48	24	0	96	204	104			874
Total Man-hours	1,988	2,168	2,238	1,812	1,900	2,076	1,716	2,028	2,377	1,657	0	0	19,960

Northern Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

James Gower, Regional Maintenance Supervisor

Matt Meeker, Regional Maintenance Supervisor - Milford-Montague

Portland-Columbia Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	64	0	0	104	58	8	0	24	0			258
Bldg./Facilities Maintenance	445	488	508	394	278	348	256	354	352	325			3,748
Grounds Maintenance	90	46	176	386	328	558	404	548	448	374			3,358
Road Maintenance	6	0	126	172	228	60	48	159	115	168			1,082
Snow/Ice Maintenance	248	1,118	32	0	0	0	0	10	0	16			1,424
Vehicle Maintenance	91	142	272	192	32	148	80	201	108	104			1,370
Miscellaneous	32	42	0	52	0	70	24	50	78	8			356
Total Man-hours	912	1,900	1,114	1,196	970	1,242	820	1,322	1,125	995	0	0	11,596

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	16	8	184	8	264	80	8	0			568
Bldg./Facilities Maintenance	1,094	608	1,012	958	608	776	796	720	824	852			8,248
Grounds Maintenance	216	168	280	344	352	283	424	576	356	224			3,223
Road Maintenance	0	8	198	88	136	120	120	72	133	152			1,027
Snow/Ice Maintenance	180	677	62	24	0	0	0	0	0	8			951
Vehicle Maintenance	232	132	376	176	248	248	200	260	184	104			2,160
Miscellaneous	8	37	64	41	80	72	148	350	304	204			1,308
Total Man-hours	1,730	1630	2,008	1,639	1,608	1,507	1,952	2,058	1,809	1,544	0	0	17,485

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	0	80	32	64	0	0	0			176
Bldg./Facilities Maintenance	509	432	584	581	488	552	520	600	640	544			5,450
Grounds Maintenance	0	0	16	168	112	104	120	128	32	88			768
Road Maintenance	0	0	16	16	32	56	24	48	64	0			256
Snow/Ice Maintenance	24	224	8	0	0	0	0	0	0	0			256
Vehicle Maintenance	96	48	208	104	80	120	104	88	40	112			1,000
Miscellaneous	24	0	16	0	32	0	0	8	73	48			201
Total Man-hours	653	704	848	869	824	864	832	872	849	792	0	0	8,107

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

USE OF FACILITIES REQUEST REPORT

MONTH OF OCTOBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of October 2021	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of November 22, 2021

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Northampton St. Bridge	City of Easton / Town of Phillipsburg	October 24, 2021	Temporary closure of Bridge for Halloween parade to cross.
New Hope Lambertville storage yard	Earle Asphalt Co.	August 30, 2021 through November 2, 2021	Earle Asphalt Co. - Equipment Storage (Watermain Replacement Project)
Frenchtown Bridge	Central Bucks Bicycle Club	October 10, 2021	2021 UOF - C-Region "Central Bucks Bicycle Club Covered Bridge Ride"

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021

OPERATIONS INDEX

FOR

TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of October 2021	1 of 8

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF OCTOBER 2021

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed and/or facilitated (12) virtual and/or in-person training courses during the Month of October. This consisted of (29) sessions and (144) Commission Employees trained during the month. The following training topics were covered during the month of October.

Note: ** Denotes Instructor Lead Training (ILT)

- 12 Unbreakable Laws of Professional Success **
- A Motivators Tool Kit
- Active Listening
- Active Shooter (76) **
- Adobe Illustrator CC Part 2-New Horizons **
- Advanced leadership Skills for Managers-SkillPath **
- Advanced use of the Comma 1.0
- Alcohol and Drug Awareness 1.0
- Armed Robbery Survival Skills1.0
- Be Active 1.0
- Be Assertive the Right Way 2.0
- Bloodborne Pathogens and Exposure Control Plan 1.0
- Building and Managing Your Dream Team 1.0
- Bulletproof Documentation
- CBT and Mental Health-Borderline Personality Disorder 1.0 (2)
- Choosing the Best Person for the Task 1.0 **
- Communicating Through Email: **Top 10 Do's and Don'ts**- SkillPath **
- Communication and Channels
- Communication and Social Skills-Resolving Conflict 1.0
- Completing the Framework for Developing Training Programs 1.0
- Conflict Management
- Correct Word Usage
- CPR Basics for Everyone-Adult and Child 1.0
- CPR/AED/First Aid Certification (12) **
- Culture Series – Be the Change (For Non-Managers) 1.0
- Culture Series-**Doing What's Right** (3)
- Culture Series-Owning Up
- Culture Series-Setting an Example (Managers)
- Culture Series-Setting an Example (For Non-Managers)
- Culture Series-Speaking Up

- Cyber Security Overview 2.0
- Dealing with Performance Issues 1.0
- Electrical Cord Safety (TBT) (38) **
- Employee Motivation and Ethics
- Employee Rights-Job Protection Rights in the US 2.0
- Employee Rights – Privacy 2.0
- Environmental – Defining Recycling 1.0
- Environmental – Where in the World is Our Waste 1.0
- Equality and Diversity in the Workplace 1.0
- Ergonomics – Steps to Minimize Workplace-Related Injuries 1.0
- Essential Time management Tools 1.0
- Everyday Word Usage Blunders 1.0
- Evolution of Management 1.0
- Excel 2013 Advanced 1.0
- Excel 2013 – Basic 1.0
- Excel 2013 -Intermediate 1.0
- Excel 2016 - Intermediate 1.0
- F – 250 Patrol Truck Training (24) **
- Flagger Training Certification (9) **
- Ground Personnel and Mobile Equipment (Toolbox Talks) **
- How Perceptions and Expectations Affect Motivation 1.0
- Leadership and Management – Dealing with Difficult Staff 1.0
- Managing Stress 1.0
- Mentoring – Finding a Mentor 1.0
- Mentoring – Mentors 1.0
- Preparing for an Active Shooter Situation 1.0
- The Four Stages of Employee Training
- Traffic Control Coordinator Designation – CAIT – Rutgers **
- Workplace Conflict Resolution for Managers and Supervisors

Training/SAP Litmos (Learning Management System)

- Facilitated First Aid and CPR In Person Training in various locations
- Trained PT Toll Collectors in Harassment Prevention
- Created courses/modules for various instructor lead training classes
- Facilitated weekly TEAMS calls for TES Department for updates and assignments
- Facilitated Flagger Training Class at Milford-Montague
- Advanced Leadership 2 Day Training Webinar attended by TES Staff
- Recorded (4) Microsoft-TEAMS Video based Toolbox Talks (Monthly mtgs)
- Finalized Train the Trainer Power Point for Procedures for New F-250 Patrol
- Trained Toll Staff on F-250 Safety and Signage Procedures 78 and Milford utilizing Checklist

Administrative -

- Conducted weekly TES meetings via Microsoft-Teams
- Assigned Weekly TES Assignments / Reviewed Weekly Reports
- Prepared and reviewed minutes from TES Weekly Meetings
- Developed One Day Work -From- Home (WFH) Schedules for TES Staff
- Reviewed Daily Contact Tracing and TES Daily Calendar
- Added All Daily/Monthly Training into TES Calendar
- Confirmed All Monthly Training Courses were uploaded in Litmos
- Prepared Monthly TES Report/Convert to PDF for Submission
- Reviewed and Approved TBT Subjects for November
- Scheduled CPR/AED/ First Aid Certification for November
- Printed and Laminated CPR Cards for Distribution to Staff
- Facilitated CPR/AED/First Aid Certification Courses at various locations
- Received/Distributed CPR Cards from Hunterdon Healthcare
- Assigned weekly work tasks for TES Coordinators/Assist. Coordinators
- Monitored/Approved ADP timekeeping for TES Staff
- Uploaded all New Certifications for commission personnel
- Briefed TES personnel on Operations Staff Meeting discussions
- Ran weekly report on new hires imported from ADP
- Assist DRJTBC Employees as needed with LMS
- Coordinated calls with LITMOS Support Staff as needed
- Assisted HR with Flu Shots at various locations
- Researched/Created Power Point for “Returning to Work during Covid-19”
- Reviewed / Scheduled Skill Path Training Classes for November
- Monitored Litmos compliance reports for scheduled trainings
- Ordered Departmental supplies
- Prepared and Implemented State Police Form for Overtime Details
- Established F250 Training Checklist for applicable departments
- Submitted/Processed Invoices for various training classes
- Facilitated the October Monthly WPSC Meeting
- Scheduled the Workplace Safety Committee Meeting for November
- Conducted departmental training to assure competency relative to sharing videos
- Contacted Zoll to inquire about the cost of additional AED Trainers
- Disseminated Monthly Communication for Managers Newsletter
- Updated Daily TES Facility Log (Contact Tracing Protocol)
- Scheduled Maintenance Staff for upcoming TCC Refreshers Course
- Created “**How to**” instructions for TES personnel facilitating virtual Flagger Training
- Scheduled dates for Flagger Certification Training w/PSATS for November
- Assisted PSBS with tracking/attendance records for Active Shooter Training (SF)

- Created Course Shell in Litmos: Active Shooter & Bucket Truck training
- Met with Purchasing Dept. to discuss Munis upgrades and online training modules
- Registered account with Munis Support to assist in future Online training modules

State Police/Liaison Collaboration

- Reviewed/Approved State Police invoices
- Assigned PSP/NJSP personnel for DRJTBC Traffic Details@78 and DWG
- Obtained accident reports from NJSP/PSP Liaisons as requested by HR
- Trooper Assistance Request Form for Informational purposes for Details
- Background Checks for numerous new hires

Employee Safety

- Reviewed and approved upcoming safety topics and presentations
- Approved Toolbox Talks (TBT) to be Uploaded to TEAMS for virtual training
- Recorded and uploaded Toolbox Talks presentations to Microsoft Teams
- Researched and reviewed Safety Talks via Internet platforms
- Prepared and uploaded informational handouts/attendance sheets to Microsoft Teams
- Uploaded training records for Maintenance personnel for courses completed
- Prepared for the Monthly WPSC Meeting
- Facilitated WPSC Meeting, Reviewed Old Business and Discussed New Business
- Inventoried all AED units (including toll supported bridges)
- Inventoried/Replenished First Aid Kits as needed (All Regions)
- Inspected Fire Safety Equipment (Live Fire/Electric) for training

TES MONTHLY TRAINING REPORT - OCTOBER 2021

Course Name	Date Completed	Employee	Business Unit
12 Unbreakable Laws of Professional Success - Skill Path**	10/13/2021	Linda Tipton	Training & Employee Safety
A Motivators Tool Kit 1.0	10/18/2021	Linda Tipton	Training & Employee Safety
Active Listening 1.0	10/18/2021	Linda Tipton	Training & Employee Safety
Active Shooter - PSBS**	10/13/2021	Wade B Caccese	Training & Employee Safety
	10/13/2021	Charmaine Graves	Finance
	10/13/2021	Connor Linton	Maintenance & Toll Operations
	10/13/2021	Cynthia Ottinger	Maintenance & Toll Operations
	10/13/2021	David K Burd	Chief Administrative Officer Departments
	10/13/2021	Derrick J Butler	Chief Administrative Officer Departments
	10/13/2021	Dina Davis	Finance
	10/13/2021	Donna Tronolone	Executive Office
	10/13/2021	John Bencivengo Jr	I-T Department
	10/13/2021	Jonathan Freeman	Public Safety & Bridge Security
	10/13/2021	Joseph Donnelly Jr.	Executive Office
	10/13/2021	Joseph J Resta	Executive Office
	10/13/2021	Julio A Guridy	Chief Administrative Officer Departments
	10/13/2021	Justin R Bowers	Engineering
	10/13/2021	Odessa Davis	Chief Administrative Officer Departments
	10/13/2021	Robert Geronemo	Maintenance & Toll Operations
	10/13/2021	William D. Wright	Executive Office
	10/13/2021	Tyler Ramsin	Chief Administrative Officer Departments
	10/13/2021	Brian Wilson	Public Safety & Bridge Security
	10/13/2021	Bryan Allen	Maintenance & Toll Operations
	10/13/2021	Charles Straccioli	Engineering
	10/13/2021	Kenneth O Terry	Public Safety & Bridge Security
	10/13/2021	Lauren Werner	Training & Employee Safety
	10/13/2021	Linda Tipton	Training & Employee Safety
	10/13/2021	Aminah El-Burki	Training & Employee Safety
	10/13/2021	Arnold J. Conoline Jr.	Executive Office
	10/13/2021	Chris Harney	Engineering
	10/13/2021	Christine Baker	Chief Administrative Officer Departments
	10/13/2021	Craig N Crusemire	Finance
	10/13/2021	Danielle Hammond	Chief Administrative Officer Departments
	10/13/2021	Gwen Flynn	Public Safety & Bridge Security
	10/13/2021	Harry W Fawkes Jr	Maintenance & Toll Operations
	10/13/2021	Heather L McConnell	Executive Office
	10/13/2021	Jack Baum	Training & Employee Safety
	10/13/2021	James Cavallo	Training & Employee Safety
	10/13/2021	James Davis Jr	Public Safety & Bridge Security
	10/13/2021	James Palitto	Chief Administrative Officer Departments
	10/13/2021	James Petrino	Finance
	10/13/2021	Jerry Zacharatos	I-T Department
	10/13/2021	Jodee Inscho	Communications
	10/13/2021	John McCallum	Training & Employee Safety
	10/13/2021	John Mills	Training & Employee Safety
	10/13/2021	John D Matthews	I-T Department
	10/13/2021	Kevin Cavanaugh	Finance
	10/13/2021	Kevin M Skeels	Engineering
	10/13/2021	Kimberly A Carr	Executive Office
	10/13/2021	Magdalena Kuzmicki	Finance
	10/13/2021	Matthew Corrigan	Training & Employee Safety
	10/13/2021	Matthew Hartigan Jr	Chief Administrative Officer Departments
	10/13/2021	Matthew F Skrebel	Public Safety & Bridge Security
	10/13/2021	Melissa Herman	Maintenance & Toll Operations
	10/13/2021	Michael Byrne	Finance
	10/13/2021	Michael Gazzillo	I-T Department
	10/13/2021	Michael McCandless	Engineering
	10/13/2021	Michele A Gara	Maintenance & Toll Operations
	10/13/2021	Qiyao Zhao	Finance
	10/13/2021	Robert Angelastro	Finance
	10/13/2021	Robert Doyle	Maintenance & Toll Operations
	10/13/2021	Roy W. Little Jr.	Engineering
	10/13/2021	Shawnda Bolden	Executive Office
	10/13/2021	Steven D Wells	Chief Administrative Officer Departments
	10/13/2021	Tammy Bunda	Finance
	10/13/2021	Tracy Genest	Maintenance & Toll Operations
	10/13/2021	Wanda Montalvo	Chief Administrative Officer Departments
	10/13/2021	Ralph Reppert	Public Safety & Bridge Security
	10/13/2021	Steven Wells Jr.	Engineering
	10/13/2021	Steven Wells Jr.	Engineering
	10/13/2021	Steven Wells Jr.	Engineering
Adobe Illustrator CC: Part 2 - New Horizons**	10/7/2021	Kellie M. Thoms	Maintenance & Toll Operations
Advanced Leadership Skills for Managers - SkillPath**	10/6/2021	James Cavallo	Training & Employee Safety
Advanced Uses of the Comma 1.0 (US)	10/7/2021	Shawnda Bolden	Executive Office
Alcohol and Drug Awareness 1.0 (US)	10/18/2021	Linda Tipton	Training & Employee Safety
Armed Robbery Survival Skills 3.0	10/4/2021	Wade B Caccese	Training & Employee Safety
	10/18/2021	Linda Tipton	Training & Employee Safety
Be Active 1.0	10/1/2021	Wade B Caccese	Training & Employee Safety

TES MONTHLY TRAINING REPORT - OCTOBER 2021

Be Assertive the Right Way 2.0	10/22/2021	Linda Tipton	Training & Employee Safety
Bloodborne Pathogens and Your Exposure Control Plan 1.0 (US)	10/1/2021	Ralph Reppert	Public Safety & Bridge Security
Building and Managing Your Dream Team 1.0	10/1/2021	Ralph Reppert	Public Safety & Bridge Security
Bulletproof Documentation - Skill Path**	10/26/2021	Linda Tipton	Training & Employee Safety
CBT and Mental Health - Anxiety and Panic Attacks 1.0	10/4/2021	Lauren Werner	Training & Employee Safety
	10/4/2021	Wade B Caccese	Training & Employee Safety
CBT and Mental Health - Borderline Personality Disorder 1.0	10/4/2021	Lauren Werner	Training & Employee Safety
Choosing the Best Person for the Task 1.0	10/5/2021	Ralph Reppert	Public Safety & Bridge Security
Communicating Through Email: Top 10 Do's and Don'ts - SkillPath**	10/4/2021	Linda Tipton	Training & Employee Safety
Communication and Channels 1.0	10/5/2021	Ralph Reppert	Public Safety & Bridge Security
Communication and Social Skills - Resolving Conflict 1.0	10/4/2021	Lauren Werner	Training & Employee Safety
Completing the Framework for Developing Training Programs 1.0	10/22/2021	Lauren Werner	Training & Employee Safety
Conflict Management 2.0	10/8/2021	Lauren Werner	Training & Employee Safety
Correct Word Usage 1.0 (US)	10/7/2021	Shawnda Bolden	Executive Office
CPR Basics for Everyone - Adult and Child 1.0 (US)	10/22/2021	Wade B Caccese	Training & Employee Safety
CPR/AED/First Aid - Hunterdon Healthcare**	10/15/2021	John J Penrose	Maintenance & Toll Operations
	10/15/2021	Harald Simon	Maintenance & Toll Operations
	10/15/2021	Brian J Keith	Maintenance & Toll Operations
	10/15/2021	Daniel Steele	Maintenance & Toll Operations
	10/15/2021	Wayne Villante	Maintenance & Toll Operations
	10/15/2021	Robert Coates	Maintenance & Toll Operations
	10/27/2021	Boris Pustiak	Maintenance & Toll Operations
	10/27/2021	Nicholas Kapral	Maintenance & Toll Operations
	10/27/2021	Manuel Rivera	Maintenance & Toll Operations
	10/27/2021	Michael Carosi	Maintenance & Toll Operations
	10/27/2021	Richard C Hett	Maintenance & Toll Operations
	10/27/2021	Kenneth Terry	Maintenance & Toll Operations
Culture Series – Be the Change (For Non-Managers) 1.0	10/12/2021	William D. Wright	Executive Office
Culture Series – Doing What's Right 1.0	10/7/2021	Arnold J. Conoline Jr.	Executive Office
	10/8/2021	Lauren Werner	Training & Employee Safety
	10/12/2021	William D. Wright	Executive Office
Culture Series - Owning Up 1.0	10/12/2021	William D. Wright	Executive Office
Culture Series – Setting An Example (For Managers) 1.0	10/12/2021	William D. Wright	Executive Office
Culture Series – Setting An Example (For Non-managers) 1.0	10/12/2021	William D. Wright	Executive Office
Culture Series - Speaking Up 1.0	10/12/2021	William D. Wright	Executive Office
Cyber Security Overview 2.0	10/17/2021	William D. Wright	Executive Office
Dealing With Performance Issues 1.0	10/17/2021	William D. Wright	Executive Office
Electrical Cord Safety - TBT**	10/12/2021	Brian Feller	Maintenance & Toll Operations
	10/12/2021	Ernest Rath	Maintenance & Toll Operations
	10/12/2021	James Gower	Maintenance & Toll Operations
	10/12/2021	Jamie Franks	Maintenance & Toll Operations
	10/12/2021	Leon Werkheiser Jr	Maintenance & Toll Operations
	10/12/2021	Mason Vance	Maintenance & Toll Operations
	10/12/2021	Scott Sheldon	Maintenance & Toll Operations
	10/12/2021	Taylor Perry	Maintenance & Toll Operations
	10/12/2021	Walter George	Maintenance & Toll Operations
	10/12/2021	William H Kresge IV	Maintenance & Toll Operations
	10/12/2021	Lloyd Johnson	Maintenance & Toll Operations
	10/14/2021	Daniel Vander Berg	Maintenance & Toll Operations
	10/14/2021	John Cerra	Maintenance & Toll Operations
	10/14/2021	Michael Curnkey	Maintenance & Toll Operations
	10/14/2021	Mitchell Vance	Maintenance & Toll Operations
	10/14/2021	Travis Utter	Maintenance & Toll Operations
	10/19/2021	Anna M. Parichuk	Maintenance & Toll Operations
	10/19/2021	Brian J Keith	Maintenance & Toll Operations
	10/19/2021	Christopher M Gulini	Maintenance & Toll Operations
	10/19/2021	Douglas Scheer	Maintenance & Toll Operations
	10/19/2021	Harald Simon	Maintenance & Toll Operations
	10/19/2021	John J Marason	Maintenance & Toll Operations
	10/19/2021	John J Penrose	Maintenance & Toll Operations
	10/19/2021	Jordan H Purdy	Maintenance & Toll Operations
	10/19/2021	Lewis Hann	Maintenance & Toll Operations
	10/19/2021	Mark Parichuk	Maintenance & Toll Operations
	10/19/2021	Nat Amato	Maintenance & Toll Operations
	10/19/2021	Paul Panto	Maintenance & Toll Operations
	10/19/2021	Philip Becker	Maintenance & Toll Operations
	10/19/2021	Richard Kisselbach	Maintenance & Toll Operations
	10/19/2021	Robert Smith	Maintenance & Toll Operations
	10/19/2021	Robert Varju	Maintenance & Toll Operations
	10/19/2021	Robert J. Tilwick	Maintenance & Toll Operations
	10/19/2021	Stephen Smith	Maintenance & Toll Operations
	10/19/2021	Stephen J Bosga	Maintenance & Toll Operations
	10/19/2021	Wayne R Stamets	Maintenance & Toll Operations
	10/19/2021	Wayne Villante	Maintenance & Toll Operations
	10/19/2021	Robert Coates	Maintenance & Toll Operations
	10/19/2021	Jean-Philippe Michel	Maintenance & Toll Operations
Employee Motivation and Ethics 1.0	10/7/2021	Kenneth O Terry	Public Safety & Bridge Security
Employee Rights - Job Protection Rights in the U.S. 2.0	10/7/2021	Kenneth O Terry	Public Safety & Bridge Security
Employee Rights - Privacy 2.0	10/14/2021	Kenneth O Terry	Public Safety & Bridge Security
Environmental - Defining Recycling 1.0	10/14/2021	Kenneth O Terry	Public Safety & Bridge Security

TES MONTHLY TRAINING REPORT - OCTOBER 2021

Environmental - Where in the World is Our Waste 1.0	10/14/2021	Kenneth O Terry	Public Safety & Bridge Security
Equality and Diversity in the Workplace 1.0 (UK/EU)	10/19/2021	Kenneth O Terry	Public Safety & Bridge Security
Ergonomics - Steps to Minimize Workplace-Related Injuries 1.0	10/19/2021	Kenneth O Terry	Public Safety & Bridge Security
Essential Time Management Tools 1.0	10/21/2021	Kenneth O Terry	Public Safety & Bridge Security
Everyday Word Usage Blunders 1.0 (US)	10/21/2021	Kenneth O Terry	Public Safety & Bridge Security
Evolution of Management 1.0	10/26/2021	Kenneth O Terry	Public Safety & Bridge Security
Excel 2013 Advanced 1.0	10/12/2021	Tyler Ramsin	Chief Administrative Officer Departments
Excel 2013 Basic 1.0	10/8/2021	Tyler Ramsin	Chief Administrative Officer Departments
Excel 2013 Intermediate 1.0	10/8/2021	Tyler Ramsin	Chief Administrative Officer Departments
Excel 2016 Intermediate 1.0	10/19/2021	Craig N Crusemire	Finance
F250 PATROL TRUCK TRAINING**	10/7/2021	Aaron Edison	Maintenance & Toll Operations
	10/7/2021	Ann Lear	Maintenance & Toll Operations
	10/7/2021	Daniel Paugh	Maintenance & Toll Operations
	10/7/2021	Joseph M Holva	Maintenance & Toll Operations
	10/7/2021	Kevin Fey	Maintenance & Toll Operations
	10/7/2021	Patti J Cicero	Maintenance & Toll Operations
	10/7/2021	Rachael M Stocker	Maintenance & Toll Operations
	10/14/2021	Wade B Caccese	Training & Employee Safety
	10/14/2021	Daniel Vander Berg	Maintenance & Toll Operations
	10/14/2021	James Aumick Sr	Maintenance & Toll Operations
	10/14/2021	Laura Rome	Maintenance & Toll Operations
	10/14/2021	Louis C Baldini	Maintenance & Toll Operations
	10/14/2021	Matthew Paul	Maintenance & Toll Operations
	10/18/2021	Christopher Kopach	Maintenance & Toll Operations
	10/18/2021	Daniel Unangst	Maintenance & Toll Operations
	10/18/2021	Ernesto Minardi	Maintenance & Toll Operations
	10/18/2021	John Dyksen	Maintenance & Toll Operations
	10/18/2021	Patricia A McCormack	Maintenance & Toll Operations
	10/18/2021	Ronald W Masker	Maintenance & Toll Operations
	10/18/2021	Shuz Lange	Maintenance & Toll Operations
	10/18/2021	Stephen J Farmer	Maintenance & Toll Operations
	10/18/2021	Tina V Amato	Maintenance & Toll Operations
	10/19/2021	Cameron Huffman	Maintenance & Toll Operations
	10/20/2021	William K. Luscik Sr.	Maintenance & Toll Operations
Flagger Training Certification - PSATS**	10/7/2021	Marquan N. Smith	Maintenance & Toll Operations
	10/7/2021	Zachary Varju	Public Safety & Bridge Security
	10/7/2021	James Daniel Matlock Jr.	Maintenance & Toll Operations
	10/7/2021	Kyle Kilmer	Public Safety & Bridge Security
	10/7/2021	Gary Lorenzo	Maintenance & Toll Operations
	10/7/2021	Richard Lopez	Public Safety & Bridge Security
	10/7/2021	Louis C Baldini	Maintenance & Toll Operations
	10/7/2021	Steven Berman	Maintenance & Toll Operations
	10/7/2021	Anthony Savelli	Public Safety & Bridge Security
Ground Personnel and Mobile Equipment - TBT**	10/12/2021	Brian Feller	Maintenance & Toll Operations
	10/12/2021	Ernest Rath	Maintenance & Toll Operations
	10/12/2021	James Gower	Maintenance & Toll Operations
	10/12/2021	Jamie Franks	Maintenance & Toll Operations
	10/12/2021	Leon Werkheiser Jr	Maintenance & Toll Operations
	10/12/2021	Mason Vance	Maintenance & Toll Operations
	10/12/2021	Scott Sheldon	Maintenance & Toll Operations
	10/12/2021	Taylor Perry	Maintenance & Toll Operations
	10/12/2021	Walter George	Maintenance & Toll Operations
	10/12/2021	William H Kresge IV	Maintenance & Toll Operations
	10/12/2021	Lloyd Johnson	Maintenance & Toll Operations
	10/14/2021	Daniel Vander Berg	Maintenance & Toll Operations
	10/14/2021	John Cerra	Maintenance & Toll Operations
	10/14/2021	Michael Curnkey	Maintenance & Toll Operations
	10/14/2021	Mitchell Vance	Maintenance & Toll Operations
	10/14/2021	Travis Utter	Maintenance & Toll Operations
	10/19/2021	Anna M. Parichuk	Maintenance & Toll Operations
	10/19/2021	Brian J Keith	Maintenance & Toll Operations
	10/19/2021	Christopher M Gulini	Maintenance & Toll Operations
	10/19/2021	Douglas Scheer	Maintenance & Toll Operations
	10/19/2021	Harald Simon	Maintenance & Toll Operations
	10/19/2021	John J Marason	Maintenance & Toll Operations
	10/19/2021	John J Penrose	Maintenance & Toll Operations
	10/19/2021	Jordan H Purdy	Maintenance & Toll Operations
	10/19/2021	Lewis Hann	Maintenance & Toll Operations
	10/19/2021	Mark Parichuk	Maintenance & Toll Operations
	10/19/2021	Nat Amato	Maintenance & Toll Operations
	10/19/2021	Paul Panto	Maintenance & Toll Operations
	10/19/2021	Philip Becker	Maintenance & Toll Operations
	10/19/2021	Richard Kisselbach	Maintenance & Toll Operations
	10/19/2021	Robert Smith	Maintenance & Toll Operations
	10/19/2021	Robert Varju	Maintenance & Toll Operations
	10/19/2021	Robert J. Tilwick	Maintenance & Toll Operations
	10/19/2021	Stephen Smith	Maintenance & Toll Operations
	10/19/2021	Stephen J Bosga	Maintenance & Toll Operations
	10/19/2021	Wayne R Stamets	Maintenance & Toll Operations
	10/19/2021	Wayne Villante	Maintenance & Toll Operations

TES MONTHLY TRAINING REPORT - OCTOBER 2021

	10/19/2021	Robert Coates	Maintenance & Toll Operations
	10/19/2021	Jean-Philippe Michel	Maintenance & Toll Operations
How Perceptions and Expectations Affect Motivation 1.0	10/22/2021	Lauren Werner	Training & Employee Safety
Leadership and Management - Dealing with Difficult Staff 2.0	10/22/2021	Lauren Werner	Training & Employee Safety
Managing Stress 2.0	10/19/2021	Linda Tipton	Training & Employee Safety
Mentoring - Finding a Mentor 1.0	10/25/2021	Lauren Werner	Training & Employee Safety
Mentoring - Mentors 1.0	10/25/2021	Lauren Werner	Training & Employee Safety
Preparing for an Active Shooter Situation 1.0	10/2/2021	Robert H Capaldi	Maintenance & Toll Operations
The Four Stages of Employee Training 1.0	10/25/2021	Lauren Werner	Training & Employee Safety
Traffic Control Coordinator Designation - CAIT Rutgers**	10/12/2021	Brian J Keith	Maintenance & Toll Operations
	10/12/2021	Stephen J Bosga	Maintenance & Toll Operations
	10/12/2021	Wayne R Stamets	Maintenance & Toll Operations
	10/13/2021	John J Penrose	Maintenance & Toll Operations
Workplace Conflict Resolution for Managers and Supervisors	10/12/2021	Linda Tipton	Training & Employee Safety
Courses Taught in October: 60		# of Employees Trained: 144	
** denotes Instructor Led Training			