

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF MAY 20, 2019

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY
Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE WADUD AHMAD
Vice Chairman

VACANT

HONORABLE PAMELA JANVEY
Secretary

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey, Vacant

NEW JERSEY: Ciesla*, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Ahmad, Christy*

NEW JERSEY: Vacant, Van Vliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Ahmad, Grace

NEW JERSEY: Lavery*, Van Vliet

PERSONNE

PENNSYLVANIA:

Grace, Janvey*

NEW JERSEY: Ciesla, Vacant

AUDIT COMMITTEE

PENNSYLVANIA: Ahmad*, Janvey

NEW JERSEY: Lavery, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Vacant

NEW JERSEY: Laurenti*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

| | | |
|-------------------|-----|---------------------------------------------------------------------|
| Lavery | (1) | Ex-Officio of all Committees |
| | (2) | Professional Services Committee (Chairperson) |
| | (3) | Audit Committee |
| Ciesla | (1) | Finance, Insurance Management and Operations Committee(Chairperson) |
| | (2) | Personnel Committee |
| | (3) | Administrative Committee |
| Ahmad | (1) | Projects, Property and Equipment Committte |
| | (2) | Professional Services Committee |
| | (3) | Audit Committee (Chairperson) |
| Grace | (1) | Professional Services |
| | (2) | Personnel Committee |
| | (3) | Administrative Committee |
| Janvey | (1) | Finance, Insurance Management and Operations Committee |
| | (2) | Personnel Committee (Chairperson) |
| | (3) | Audit Committee |
| Laurenti | (1) | Finance, Insurance Management and Operations Committee |
| | (2) | Audit Committee |
| | (3) | Administrative Committee (Chairperson) |
| Christy | (1) | Projects, Property and Equipment Committee (Chairperson) |
| Vacant | (1) | Projects, Property and Equipment Committee |
| | (2) | Personnel Committee |
| Vacant(PA) | (1) | Finance, Insurance Management and Operations Committee |
| | (2) | Administrative Committee |
| Van Vliet | (1) | Projects, Property and Equipment Committee |
| | (2) | Professional Services Committee |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

CHERRY, WEBER & ASSOCIATES
Freehold, NJ

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT&CAPPELLI
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS&YOUNG
Philadelphia, Pennsylvania

CHIESA SHAHINIAN&GIANTOMASI
West Orange, New Jersey

AUDITOR

ZELENKOWSKIE AXELROD, LLC
Jamison, Pennsylvania

FINANCIAL ADVISOR

ACACIA FINANCIAL
GROUP
Mt. Laurel, NJ

COMMUNICATIONS CONSULTANT

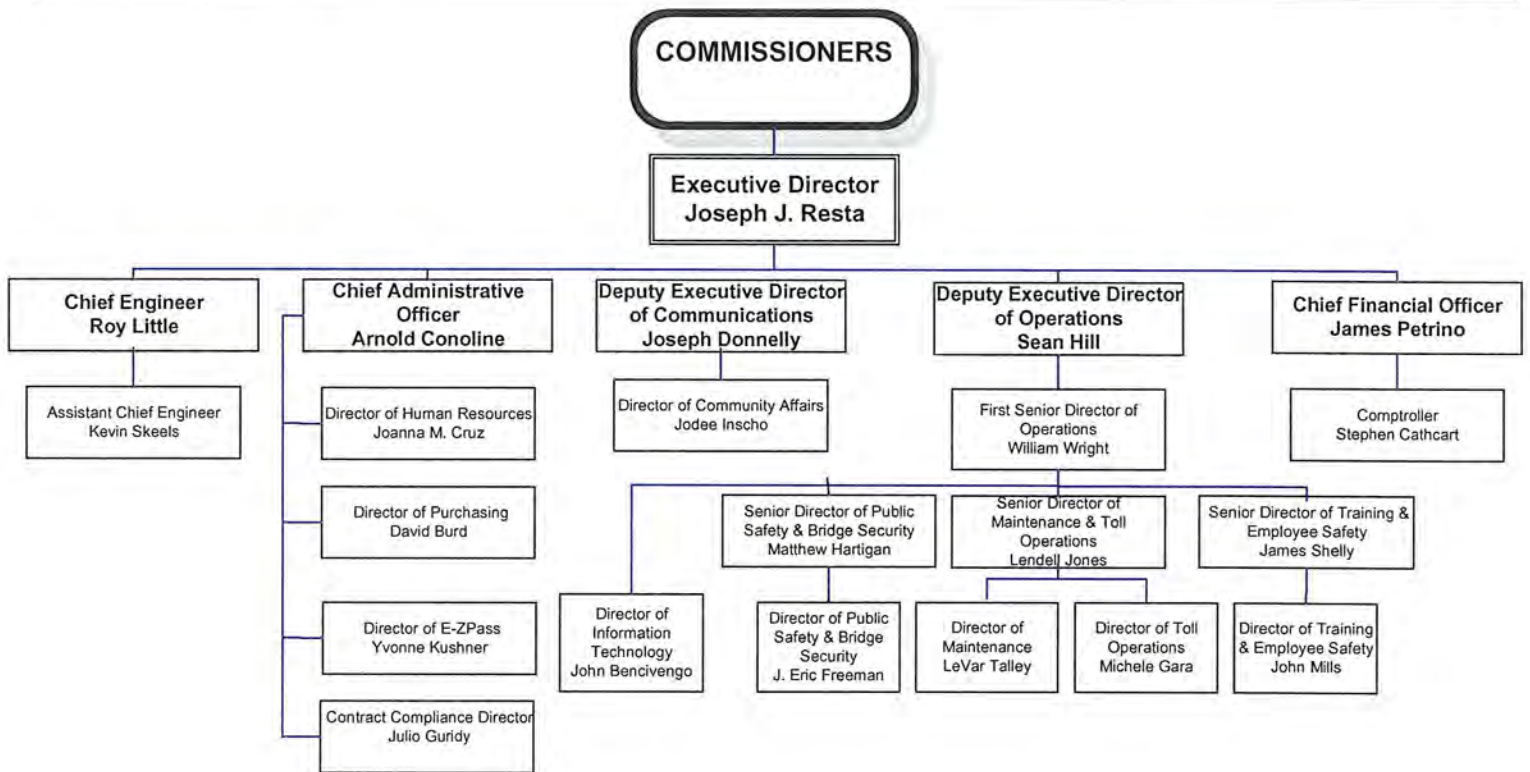
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

WILMINGTON TRUST
Wilmington, Delaware

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, May, 2019 at 10:40 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

APPEARANCES

COMMISSION MEMBERS:

Hon. Wadud Ahmad (Pennsylvania)
Hon. John Christy (Pennsylvania) (Via Conference Call)
Hon. Pamela Janvey (Pennsylvania)
Hon. Lori Ciesla (New Jersey) (Via Conference Call)
Hon. Daniel Grace (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Geoffrey S. Stanley (New Jersey)
Hon. Garrett Van Vliet (New Jersey)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Katie Fina, Florio, Perrucci, Steinhardt & Cappelli, New Jersey
Shelley Smith, Archer Law, Pennsylvania
Jon Bloom, Stradley Ronon, Pennsylvania
John Casey, Chiesa Shahnian & Giantomasi, New Jersey

GOVERNORS REPRESENTATIVES:

Chelsea Guzowski, PA Governor's Office
Nedia Ralston, PA Governor's Office
Daniel Kelly, NJ Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Chief Engineer

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Kevin Skeels, Assistant Chief Engineer
James Petrino, Chief Financial Officer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications
Stephen Cathcart, Comptroller
Julio Guridy, Director of Contract Compliance
Jodee Inscho, Director of Community Affairs
Charles Stracciolini, Program Manager of Technology
Joanna Cruz, Human Resources Director
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF CHAIRMAN

Chairman Lavery addressed the meeting and stated:

I just want to welcome our newest commissioner. Welcome aboard. You come highly recommended.

Commissioner Komjathy addressed the meeting and stated:

Thank you. I look forward to working with my colleagues from both New Jersey and from Pennsylvania.

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

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EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Thank you, Mr. Chairman, my brief comments today are on a few important topics we are considering today.

Our Agenda includes two more steps required to take advantage of financial opportunities, moving the Commission one step closer towards the sale of bonds on the financial market. Appointment of both NJ and PA Disclosure counsel is up for consideration by Commissioners; as well as authorization to use portions of our general reserve fund to defease and redeem bridge system revenue bonds. The current plan is to develop the financial model necessary for Commissioners to evaluate a further bond issue for capital projects; and replacing our variable rate debt with more predictable fixed rate debt. These items will be brought back for Commissioner's consideration in June, with a potential bond sale in July.

Commissioners will also consider changes today to our Other Post-Employment Benefits or "OPEB" Trust for our retirees. Included are: consent to an amendment to the Investment Policy to allow for investment in CORE Real Estate; and changes to the Agreement and Declaration of Trust to effectuate the CORE Real Estate Investments. This will provide further diversification to the OPEB Trust portfolio, and help to meet our appreciation targets to provide health insurance for pre & post Medicare eligible retirees.

Our Temporary Summer Employment Program is up for consideration today, furthering the time-honored tradition of the DRJTBC allowing young people to work throughout the summer months and get exposure to the types of maintenance tasks that occur daily throughout our jurisdiction.

Lastly, today is our Annual Meeting, where Commissioners select the corporate officers of Chairman, Vice-Chairman, Secretary, and Treasurer. This allows for timely and consistent succession of leadership and is consistent with our Bi-State Compact and Bylaws.

Mr. Chairman, this concludes my report.

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APPROVAL OF MINUTES FOR COMMISSION MEETING HELD APRIL 29, 2019

R: 4152-05-19-ADM-01-05-19

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held April 29, 2019.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019 that the Minutes of the Commission Meeting held on April 29, 2019 be and the same hereby are approved."

Commissioner Komjathy addressed the meeting and requested to be recorded as abstaining from the vote.

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF APRIL 2019

R: 4153-05-19- ADM-02-05-19

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019 that the Operations Report, which reflects Commission activity for the month of April 2019 are hereby approved."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPOINTMENT OF CO-DISCLOSURE COUNSEL FROM THE BOND COUNSEL POOL

R: 4154-05-19-FIN-01-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019 via this Resolution, The Commission hereby selects from the Bond Counsel Pool and appoints Ballard Spahr, LLP and GluckWalrath LLP to serve as Co-Disclosure Counsel in relation to potential issuance of bonds for capital projects and/or refunding of prior obligations of the Commission.

“RESOLVED: The Commission hereby authorizes the Executive Director to negotiate the terms of this engagement with the selected firms and to take all other actions necessary and desirable to effectuate this appointment in the best interests of the Commission.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

USE OF THE GENERAL RESERVE FUND TO DEFEASE AND REDEEM BRIDGE SYSTEM REVENUE BONDS

R: 4154-05-19- FIN-02-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

“RESOLVED: Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May, 2019 via this resolution, That the Commission authorizes the Executive Director and the Chief Financial Officer, with the advice of the Commission's Financial Advisor and Co-Bond Counsel, to direct the utilization of up to \$60,000,000 of available moneys held in the General Reserve Fund to effect the defeasance and redemption of all or a portion of certain Bonds in accordance with the Indenture. The determination as to the defeasance and redemption

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of Bonds, including the selection of maturities and portions of maturities of the Bonds to be defeased and redeemed, shall be made by the Executive Director, upon consultation with the Chief Financial Officer and the Commission's Financial Advisor and Co-Bond Counsel, and shall be based upon terms recommended as the most financially beneficial terms to the Commission, so as to achieve overall lower debt service costs for the Commission, and;

“RESOLVED: That the Commission authorizes: (i) the preparation of any and all documents as Co-Bond Counsel shall advise are necessary or appropriate to effect the defeasance and redemption of the Bonds or portions thereof selected in accordance with this Resolution, including, but not limited to, an escrow deposit agreement, a tax compliance or tax regulatory agreement, and such other agreements, documents, certificates and instruments as Co-Bond Counsel shall advise; and (ii) the preparation and dissemination of any and all notices required or appropriate in order to defease and redeem the selected Bonds or portions thereof. The Chairman, Vice Chairman and Executive Director, with the advice of the Commission's Chief Financial Officer, the Commission's Counsel and Co-Bond Counsel, are hereby severally authorized and directed to (i) approve all such documents and to cause the execution and delivery of all such documents on behalf of the Commission; and (ii) take such further action as may be necessary or appropriate to effect the defeasance and redemption, in accordance with the Indenture, including, without limitation, the engagement of a bidding agent and a verification agent.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

CONSENT TO AMENDMENT TO INVESTMENT POLICY STATEMENT FOR SECTION 115 OPEB TRUST FUND

R: 4155-05-19- FIN-03-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution,

“WHEREAS: the Delaware River Joint Toll Bridge Commission (the “DRJTBC”) sponsors the Delaware River Joint Toll Bridge Commission Retiree Welfare Benefits Plan (the “Plan”) and has established the Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund (the “Trust”); and

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“WHEREAS: the Trust is intended to provide for funding of non-pension post-employment benefits (“OPEB”) for employees who meet the applicable requirements set forth in the Plan; and

“WHEREAS: on or about July 26, 2010, the DRJTBC adopted an Investment Policy Statement (the “Policy Statement”) which sets forth the investment policies and objectives of the Trust; and

“WHEREAS: on or about February 22, 2010, the DJRTBC established an Administrative Committee (the “Administrative Committee”) to have general oversight power of the Trust’s fund (“Fund”); and

“WHEREAS: the Trust reserves certain powers and responsibilities to the Administrative Committee, including the sole authority to invest and reinvest Trust assets and to direct the Trustee, except to the extent the Administrative Committee appoints an Investment Manager; and

“WHEREAS: Marquette Capital (“Marquette”) has been appointed Investment Manager; and

“WHEREAS: Marquette has suggested the Administrative Committee consider an investment in private equity real estate funds that invest with a low-leverage, low-risk, strategy, which generally includes investments in stable, fully leased, typically class A, single or multi-tenant properties within strong, diversified metropolitan areas, also known as CORE equity real estate funds (hereinafter “CORE Real Estate”);

“WHEREAS: after review and research, the Administrative Committee has amended certain aspects of the Policy Statement to allow for the investment in CORE Real Estate and has further amended the Policy Statement remove obsolete language and make other refinements, as evidenced in Exhibit A; and

“RESOLVED: that the DJRTBC hereby consents to the amendments to the Policy Statement for the Section 115 OPEB Trust Fund as evidenced in Exhibit A.

Commissioner Janvey addressed the meeting and stated:

As a former Commission employee who receives retiree health benefits, I abstain from voting on this resolution and have recused myself from any deliberation on this issue.

Commissioner Laurenti addressed the meeting and stated:

As chair of the OPEB Trust or administrative committee, I would like to thank our CFO, Mr. Petrino, and our E.D. for their due diligence in this process and also for the clarity of their explanations because this was complicated. I was at the table when we came up

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with this investment policy. These changes are to bring them up to date to where we are today to reflect our new investment advisor but, again, I want to thank the staff because these are complicated items that we deal with and you made them very clear, so thank you..

Vice Chairman Ahmad addressed the meeting and stated:

If I could add, I would like to also join in that, but also thank Commissioner Laurenti for her leadership for this effort because, you know, the work she does in this committee is amazing, so we appreciate your work.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

AMENDMENT TO THE AGREEMENT AND DECLARATION OF TRUST FOR THE DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SECTION 115 OPEB TRUST FUND

R: 4156-05-19 -FIN-04-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“WHEREAS: the Delaware River Joint Toll Bridge Commission (the “DRJTBC”) sponsors the Delaware River Joint Toll Bridge Commission Retiree Welfare Benefits Plan (the “Plan”) and has established the Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund (the “Trust”); and

“WHEREAS: the Trust is intended to provide for funding of non-pension post-employment benefits (“OPEB”) for employees who meet the applicable requirements set forth in the Plan; and

“WHEREAS: the DRJTBC desires to amend certain aspects of the Agreement and Declaration of Trust to allow for the investment in private equity real estate funds that invest with a low-leverage, low-risk, strategy, which generally includes investments in stable, fully leased, typically class A, single or multi-tenant properties within strong, diversified metropolitan areas, also known as CORE equity real estate funds (hereinafter “CORE Real Estate”), which may require allowing CORE Real Estate investments in names other than the Trustee; and

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“RESOLVED: that the DRJTBC hereby approves the Amendment to the Agreement and Declaration of Trust for Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund.

“FURTHER RESOLVED: that the DRJTBC authorizes its Executive Director to forward the Amendment to the Agreement and Declaration of Trust for Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund to the Trustee for review and approval, and as long as the Trustee does not require any substantive revisions or revisions that change the intent of the Amendment, the Executive Director is authorized to make such revisions and execute said Amendment.”

Commissioner Janvey addressed the meeting and stated:

As a former Commission employee who receives retiree health benefits, I abstain from voting on this resolution and have recused myself from any deliberation on this issue.

Commissioner Laurenti addressed the meeting and stated:

I would just like to comment as well just for the rest of the Commissioners here together. We are taking a very serious look at this. Certainly we want to look at better opportunities for investment and return, but we will not enter into any decisions lightly.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

TEMPORARY SUMMER EMPLOYMENT

R: 4157-05-19- PER-01-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, that the Commission authorizes the Executive Director to employ up to forty (40) temporary employees from June 3, 2019 through not later than August 23, 2019 at an hourly rate of \$10.00.”

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF LEONARDO LOPEZ-ZABALA TO BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION

R: 4158-05-19-PER -02-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, That Leonard Lopez-Zabala be promoted to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is within the pay scale for the Bridge Security Assistant Coordinator position (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF MICHAEL SMITH TO BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION

R: 4159-05-19- PER -03-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Laurenti seconded the adoption of the following Resolution:

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“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, That Michael Smith be promoted to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is within the pay scale for the Bridge Security Assistant Coordinator position (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF JOSEPH BORASKI TO BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION

R: 4160-05-19- PER -04-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, That Joseph Boraski be appointed to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is within the pay scale for the Bridge Security Assistant Coordinator position (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPOINTMENT OF MICHAEL GASPARI TO BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION

R: 4161-05-19- PER -05-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, That Michael Gaspari be appointed to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is within the pay scale for the Bridge Security Assistant Coordinator position (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4162-05-19- ACCT -01-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, Authorizing for payment of invoices #19042130, #19042132 and #19042131 in the total amount of \$ 2,744.01 for Professional Services Rendered to Stradley Ronon, PA Labor Counsel.

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“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4163-05-19- ACCT -02-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, Authorization for payment of invoices #164829, #164828, #164830, #164825 and #164831 in the total amount due of \$ 12,772.95 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

ELECTION OF OFFICERS

Chairman Lavery addressed the meeting and said:

"We have now progressed our Meeting to the point where we undertake the Annual Election of Officers. The Chairman now requests the Chairperson of the 'Nominating Committee', to introduce the nominations to fill the office of, Chairman, Vice Chairman, Secretary, and Treasurer, to serve for the ensuing year."

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Commissioner Laurenti addressed the meeting and said:

"Mr. Chairman, the 'Nominating Committee' has convened, and we have fully discussed all of the ramifications involved in our efforts to achieve consensus on those Commission Members who are to be nominated and elected to office of Chairman, Vice Chairman, Secretary, and Treasurer for the ensuing year.

NOMINATION FOR MICHAEL LAVERY AS CHAIRMAN

R: 4164-05-19

"Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Michael Lavery, a Member of the Commission from the State of New Jersey, to serve as the Commission's Chairman for the ensuing year.

The nomination was moved by Commissioner Van Vliet and seconded by Commissioner Grace.

NOMINATION FOR WADUD AHMAD AS VICE CHAIRMAN

R: 4165-05-19

"Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Wadud Ahmad, a Member of the Commission from the Commonwealth of Pennsylvania, to serve as the Commission's Vice Chairman for the ensuing year.

The nomination was moved by Commissioner Janvey and seconded by Commissioner Komjathy.

NOMINATION FOR PAMELA JANVEY AS SECRETARY

R: 4166-05-19

"Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Pamela Janvey, a Member of the Commission from the Commonwealth Of Pennsylvania, to serve as the Commission's Secretary for the ensuing year.

The nomination was moved by Commissioner Grace and seconded by Commissioner Van Vliet.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

NOMINATION FOR YUKI MOORE LAURENTI AS TREASURER

R: 4167-05-19

"Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Yuki Moore Laurenti, a Member of the Commission from the State of New Jersey, to serve as the Commission's Treasurer for the ensuing year.

The nomination was moved by Chairman Lavery and seconded by Commissioner Janvey.

CLOSURE OF THE OFFICER NOMINATIONS

R: 4168-05-19

Executive Director Resta addressed the meeting and said.

Thank you Madam Chairperson, the nominations for the Offices of Chairman, Vice Chairman, Secretary, and Treasurer have been made I request a motion to close the nominations for said offices:

The motion was moved by Commissioner Komjathy and Seconded by Commissioner Van Vliet.

CASTING OF THE OFFICER BALLOT

R: 4169-05-19

Executive Director Resta then addressed the meeting and stated that since the nomination for the Offices of CHAIRMAN, VICE CHAIRMAN, SECRETARY, and TREASURER have been made, and since no additional nominations have been made for anyone other than the Honorable MICHAEL LAVERY for Chairman, the Honorable WADUD AHMAD for Vice Chairman, the Honorable PAMELA JANVEY for Secretary, and the Honorable YUKI MOORE LAURENTI for Treasurer, and further, since motions have been passed authorizing closure of the nominations, since the nominations were unopposed, I respectfully request the adoption of a Resolution casting the ballot for the Office of Chairman, Vice Chairman, Secretary, and Treasurer.

Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

"**WHEREAS**, the By-Laws of the Delaware River Joint Toll Bridge Commission, adopted at its Regular Meeting in 1956 and amended in 1962, 1965, 1969 and 1970, among other things, require the holding of an "Annual Meeting" in May of each year, at which time, the election of the Commission Members to the Offices of Chairman, Vice Chairman, Secretary, and Treasurer may take place; and

"**WHEREAS**, the Delaware River Joint Toll Bridge Commission has convened on this 20th day of May 2019, in compliance with the By-Laws; and

"**WHEREAS**, the Commission's By-Laws also provide that the 'Nominating Committee' of the Commission shall consist of all the Commissioners, except the Commissioners holding the Offices of the Chairman, and Vice Chairman; and

"**WHEREAS**, MICHAEL LAVERY, a member of the State of New Jersey, has been nominated for Chairman, WADUD AHMAD, a member from the Commonwealth of Pennsylvania, has been nominated for Vice Chairman, PAMELA JANVEY, a member from the Commonwealth of Pennsylvania, has been nominated for Secretary, and YUKI MOORE LAURENTI, a member of the State of New Jersey has been nominated for Treasurer to serve in such Offices for the ensuing year; and

"**WHEREAS**, no further nominations for the said Offices were made, and motions authorizing Closure of said nomination was passed; and

"**WHEREAS**, the Commission Members, by the above-described actions have indicated their intent to elect MICHAEL LAVERY as Chairman, WADUD AHMAD, as Vice Chairman, PAMELA JANVEY, as Secretary, and YUKI MOORE LAURENTI, as Treasurer; and

"**NOW THEREFORE, BE IT RESOLVED**, by the Delaware River Joint Toll Bridge Commission at this "Annual Meeting" assembled this 20th day of May 2019, that Commissioner Laurenti, in her capacity as Chairperson of the Nominating Committee, for this "Annual Meeting" hereby is authorized and directed, on behalf of the Commission Members, to cast a ballot for MICHAEL LAVERY, who will serve as Chairman, WADUD AHMAD, who will serve as Vice Chairman, PAMELA JANVEY, who will serve as Secretary, and YUKI MOORE LAURENTI, who will service as Treasurer of the Delaware River Joint Toll Bridge Commission for the ensuing year, and the said officers will (effective immediately) assume all authorities, powers and duties vested respectively as the Chairman, Vice Chairman, Secretary, and Treasurer as set forth in (1) the By-Laws of the Commission; (2) the Minutes of previous Commission Meetings; and (3) the Trust Indenture."

Executive Director Resta invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

INVITE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery invited any Comments from the public.

SCHEDULING OF THE JUNE 24, 2019 MEETING

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, June 24, 2019.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.


Chairman Lavery assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission

ADJOURNMENT

Chairman Lavery invited a motion for Adjournment.

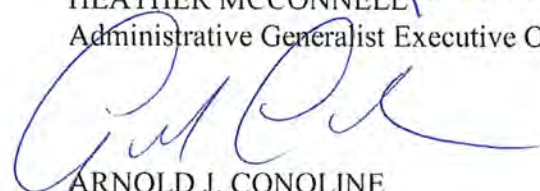
Commissioner Van Vliet then moved that the Meeting be adjourned and Commissioner Grace seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:55 am, Monday, May 20, 2019.

Prepared and submitted by:




HEATHER MCCONNELL
Administrative Generalist Executive Offices

Attested by:



ARNOLD J. CONOLINE
Assistant Secretary/Treasurer

Approved by:



JOSEPH J. RESTA
Executive Director

INVESTMENT POLICY STATEMENT

FOR

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SECTION 115 OPEB TRUST FUND

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Background

The Delaware River Joint Toll Bridge Commission (the “DRJTBC”) sponsors the Delaware River Joint Toll Bridge Commission Retiree Welfare Benefits Plan (the “Plan”) and has established the Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund (the “Trust”). The Trust is intended to provide for funding of non-pension post-employment benefits (“OPEB”) for employees who meet the applicable requirements set forth in the Plan.

Scope

This Investment Policy Statement (the “Policy Statement”) sets forth the investment policies (in the form of guidelines) and objectives of the Trust.

Purpose

The main investment objectives of the Trust are to achieve long-term growth of Trust assets by maximizing the long-term rate of return on investments and minimizing the long-term risk of loss, to provide for sufficient liquidity to meet benefit obligations under the Plan and to ensure a risk-appropriate investment of existing (as of the effective date of this Policy Statement) Trust assets, to fulfill the DRJTBC’s current and long-term, as applicable, OPEB obligations with respect to the Plan. The Policy Statement is intended to assist in meeting such objectives by providing policy guidelines, so that investment-related decisions may more easily be made. The Trust’s investment objectives are more fully set forth in “Statement of Investment Objectives” below.

Specifically, the purpose of this Policy Statement is to achieve the following:

1. Document investment objectives, performance expectations and investment guidelines for Trust assets.
2. Establish an appropriate investment strategy for managing all Trust assets, including an investment time horizon, risk tolerance ranges and asset allocation to provide sufficient diversification and overall return over the long-term time horizon of the Trust.
3. Establish investment guidelines to control overall risk and liquidity.
4. Establish periodic performance reporting requirements that will effectively monitor investment results and ensure that the investment policy is being followed.
5. Comply with all fiduciary, prudence, due diligence and legal requirements for Trust assets.

It is the intention of the Committee (as hereinafter defined) to periodically review and, if appropriate, amend the Policy Statement to reflect changes in the capital markets, Plan and Trust objectives, or other relevant factors. This document is intended solely to provide a set of guidelines and, as such, the Committee has discretion to deviate from these guidelines where appropriate. Any such instances of deviation may not be used by any other person or entity as evidence of a fiduciary breach.

Investment Authority

The DRJTBC has appointed the Administrative Committee (the "Committee") to oversee certain policies and procedures related to the operation and administration of the Trust, including the investment of Trust assets. In implementing this Policy Statement, the Committee has delegated certain functions to:

1. ~~An PFM Asset Management LLC, as investment manager~~ ("Investment Manager"), to assist the Committee in the investment process and to maintain compliance with this Policy Statement. The Investment Manager may assist the Committee in establishing investment policies, objectives, and guidelines; selecting investment agents ("Agents") or mutual funds and other common investment vehicles as specifically approved by the Committee from time to time ("Investments"); reviewing Agents and Investments over time; measuring and evaluating performance; and other tasks as deemed appropriate. The Investment Manager, to the extent provided in an investment management or similar agreement with the DRJTBC ("Investment Management Agreement"), may also select Investments and assign Agents with discretion to purchase, sell, or hold specific securities that will be used to meet the Trust's investment objectives. ~~Neither the Investment Manager nor any Agent shall ever take possession of any securities, cash or other assets of the Trust, all of which shall be held by [U.S. Bank], the trustee for the Trust (the "Trustee").~~ The Investment Manager, to the extent required in the Investment Management Agreement, must be registered with the Securities and Exchange Commission.
2. The Trustee, to the extent provided in a Trust Agreement with the DRJTBC, to maintain ~~possession of physical securities and~~ records of street name securities owned by the Trust, collect dividend and interest payments, redeem maturing securities, and effect receipt and delivery following purchases and sales, among other duties. The Trustee, to the extent provided in the Trust Agreement, may also perform regular accounting of all assets owned, purchased, or sold, as well as movement of assets into and out of the Trust.
3. The Trustee, to assume, to the extent provided in the Trust Agreement, fiduciary responsibility for the administration of Trust assets; provided, however, that because the Committee has appointed an Investment Manager, then any Trustee appointed under this paragraph shall have no authority with respect to selection of investments.
4. Additional specialists such as attorneys, auditors, actuaries, retirement plan consultants, and others to assist the Committee and the DRJTBC in meeting their responsibilities and obligations to administer Trust assets prudently.

Statement of Investment Objectives

The investment objectives of the Trust are as follows:

1. To invest assets of the Trust in a manner consistent with the following fiduciary standards:
(a) all transactions undertaken must be for the sole interest of Trust beneficiaries, and (b) assets are to be diversified in order to minimize the impact of large losses from individual investments.
2. To provide for funding and anticipated withdrawals on a continuing basis for payment of benefits and reasonable expenses of operation of the Trust.

3. To conserve and enhance the value of Trust assets in real terms through asset appreciation and income generation, while maintaining a reasonable investment risk profile.
4. To minimize principal fluctuations over the Time Horizon (as defined below).
5. To achieve a long-term level of return commensurate with contemporary economic conditions and equal to or exceeding the investment objective set forth in this Policy Statement under the section labeled "Performance Expectations".

Investment Guidelines

Time Horizon

The Trust's investment objectives are based on a 20-year investment horizon ("Time Horizon"). Interim fluctuations should be viewed with appropriate perspective. The Committee has adopted a long-term investment horizon such that the risks and duration of investment losses are carefully weighed against the long-term potential for appreciation of assets.

Liquidity and Diversification

~~In general, the Trust will hold up to six months of cash, cash equivalent, and/or money market funds (collectively, "Liquidity Assets") for near term Trust benefits and expenses (the "Trust Distributions"). All remaining assets will be invested in longer term securities (the "Investment Assets"). Investment Assets shall be diversified with the intent to minimize the risk of long term investment losses. Consequently, the total portfolio will be constructed and maintained to provide diversification with regard to the concentration of holdings in individual issues, issuers, countries, governments or industries.~~

Asset Allocation

~~The Committee believes that to achieve the greatest likelihood of meeting the Trust's investment objectives and the best balance between risk and return for optimal diversification, the Trust should allocate assets into the two broad classes called Investment Assets and Liquidity Assets. The Investment Assets will be invested in accordance with the targets for each asset class as follows to achieve an average total annual rate of return that is equal to or greater than the Trust's actuarial discount rate as described in the section titled "Performance Expectations". The Liquidity Assets will be held and used to pay for Trust Distributions.~~

Investment Assets

Asset Weightings

Asset Classes

Range

Target

Benchmark

| | | | |
|--------------------------------------|------------------|------------|-----------------------------------------------|
| Domestic Equity | 12% - 32% | 22% | <u>Russell 3000 Index</u> |
| International Equity | 4% - 24% | 14% | <u>MSCI ACWI ex U.S. Index IMI (Net)</u> |
| <u>Core Real Estate REITs</u> | 0% - 10% | <u>42%</u> | <u>NCREIF ODCE</u> |
| <u>REITs</u> | <u>0% - 10%</u> | <u>0%</u> | <u>FTSE NAREIT</u> |
| Inflation Hedge | 0% - 10% | <u>20%</u> | <u>Bloomberg Barclays TIPS</u> |
| Fixed Income | 50% - <u>87%</u> | 60% | <u>Bloomberg Barclays U.S. Aggregate Bond</u> |
| Cash Equivalents | 0% - <u>25%</u> | 0% | <u>ML 90-Day T-Bill</u> |

Liquidity Assets

Asset Weightings

| <u>Asset Class</u> | <u>Range</u> | <u>Target</u> |
|------------------------|---------------|---------------|
| <u>Cash Equivalent</u> | <u>0-100%</u> | <u>100%</u> |

The asset allocation targets listed in the table above are in effect only after the Trust makes an investment in Core Real Estate. Until an investment in Core Real Estate is made, the asset allocation targets on the following page will be in effect.

| <u>Asset Classes</u> | <u>Range</u> | <u>Target</u> | <u>Benchmark</u> |
|------------------------------------|------------------|---------------|-----------------------------------------------|
| <u>Domestic Equity</u> | <u>12% - 32%</u> | <u>23%</u> | <u>Russell 3000 Index</u> |
| <u>International Equity</u> | <u>4% - 24%</u> | <u>15%</u> | <u>MSCI ACWI ex U.S. Index IMI (Net)</u> |
| <u>REITs</u> | <u>0% - 10%</u> | <u>0%</u> | <u>FTSE NAREIT</u> |
| <u>Inflation Hedge</u> | <u>0% - 10%</u> | <u>0%</u> | <u>Bloomberg Barclays TIPS</u> |
| <u>Fixed Income</u> | <u>50% - 70%</u> | <u>62%</u> | <u>Bloomberg Barclays U.S. Aggregate Bond</u> |
| <u>Cash Equivalents</u> | <u>0% - 5%</u> | <u>0%</u> | <u>ML 90-Day T-Bill</u> |

The Investment Manager will be evaluated against its peers on the basis of a variety of factors, including, but not limited to, the performance of the ~~Investment Assets~~ Trust assets.

Rebalancing Philosophy

Except as otherwise provided herein, the asset allocation range established by this Policy Statement represents a long-term perspective. As such, rapid unanticipated market shifts or changes in economic conditions may cause the asset mix to fall outside Policy Statement ranges. When these divergences occur, the Investment Manager will rebalance the assets within the specified ranges.

~~Similarly, if the Liquidity Assets fall to a level where Trust Distributions cannot be met and no contributions are anticipated, the Investment Manager will raise Liquidity Assets by reducing Investment Assets in a manner resulting in a range consistent with the ranges stated in this Policy Statement. When the Investment Manager is notified of new contributions, the Investment Manager will review the Trust allocation and fill the Liquidity Assets first, followed by Investment Assets.~~

Risk Tolerance

The Trust will be managed in a style that seeks to minimize principal fluctuations over the established Time Horizon and that is consistent with the Trust's investment objectives.

Performance Expectations

Over the long-term, for this purpose a rolling five-year period, the performance objective for the Trust will be to achieve an average total annual rate of return that is equal to or greater than the Trust's actuarial discount rate, which is expected to be 6.0%. Additionally, it is expected that the annual rate of return on Trust assets will be commensurate with the then prevailing investment environment. Measurement of this return expectation will be judged by reviewing returns in the context of industry standard benchmarks, peer universe comparisons for individual Trust Investments and blended benchmark comparisons for the Trust in its entirety.

Selection of Agents

The Investment Manager, to the extent provided in the Investment Management Agreement, may select appropriate Agents to invest the assets of the Trust, provided that any such selection is done prudently and for the exclusive benefit of Trust beneficiaries. Agents must meet the following criteria and any other criteria set forth in the Investment Management Agreement:

- The Agent must be a bank, insurance company, or investment adviser as defined by the Investment Advisers Act of 1940.
- The Agent must provide historical quarterly performance data compliant with Global Investment Performance Standards (GIPS®), Securities & Exchange Commission ("SEC"), and Financial Industry Regulatory Agency ("FINRA") rules, as appropriate.
- The Agent must provide detailed information on the history of the firm, key personnel, support personnel, key clients, and fee schedule (including most favored nation clauses). This information

can be a copy of a recent Request for Proposal (“RFP”) completed by the Agent or regulatory disclosure.

- The Agent must clearly articulate the investment strategy that will be followed and document that the strategy has been successfully adhered to over time.
- The Agent must confirm receipt, understanding and adherence to this Policy Statement and any investment specific policies by signing a consent form provided to the Agent prior to investment of Trust assets.

Guidelines for Portfolio Holdings

Direct Investments by Investment Manager

Every effort shall be made, to the extent practical, prudent and appropriate, to select Investments that have investment objectives and policies that are consistent with this Policy Statement (as outlined in following sub-sections of the “Guidelines for Portfolio Holdings”). However, given the nature of the Investments, it is recognized that there may be deviations between this Policy Statement and the objectives of these Investments. ~~Notwithstanding the foregoing, or any provision of this Policy Statement to the contrary, until such time that this Policy Statement may take full effect and be implemented by the Investment Manager, the Trust shall be invested in fixed income securities and investment funds in specified proportions as set forth in a separate schedule delivered by the Investment Manager to the Committee, in substantially the form of Exhibit “A” attached hereto.~~

Limitations on Agents Portfolios

EQUITIES

Domestic Equities. ~~No more than 5% of an Agent’s total equity portfolio valued at market may be invested in the greater of the 5% equity of any one corporation or 1.5 times the weighting of a security within the benchmark. Ownership of the shares of one company shall not exceed 25% of those outstanding. No portfolio valued at market may be invested in the greater of 25% in any one sector or 1.5 times the weighting of a sector within the benchmark. and not more than 25% of equity valued at market may be held in any one sector, as defined by the Industry Classification Benchmark universe database.~~ Other than these constraints, there are no quantitative guidelines as to issues, industry or individual security diversification. However, prudent diversification standards should be developed and maintained by the Agent.

International Equities. ~~No portfolio valued at market may be invested in the greater of 5% of any one corporation or 1.5 times the weighting of a security within the benchmark. Ownership of the shares of one company shall not exceed 5% of those outstanding. No portfolio valued at market may be invested in the greater of 25% in any one sector or 1.5 times the weighting of a sector within the benchmark. No more than 5% of the total equity portfolio valued at market may be invested in the common equity of any one corporation, ownership of the shares of one company shall not exceed 2% of those outstanding, and not more than 25% of equity valued at market may be held in any one sector, as defined by the Industry Classification Benchmark universe database.~~ The overall non-U.S. equity allocation should include a diverse global mix that is comprised of the equity of companies from multiple regions and sectors. The emerging markets exposure, as defined by Morgan Stanley Capital International Inc. (“MSCI”), should be limited to ~~35~~40% of the non-U.S. portion of the portfolio.

REIT

Real estate assets ~~will may~~ be held ~~only in diversified Investments, primarily holding~~ Real Estate Investment Trusts and servicing companies.

INFLATION HEDGE ASSETS

Inflation hedging assets will include only Investments holding among other assets: Treasury Inflation Protected Securities ("TIPS"), commodities or commodity derivative contracts, index-linked derivative contracts, the equity of companies in generally accepted businesses believed to hedge inflation.

CORE REAL ESTATE

Real estate assets may be held in pPrivate real estate investments, which will be implemented through open-end commingled fund vehicles. Direct investment in real estate by the Fund is prohibited.

Pooled real estate investment funds must invest at least 75% of aggregate gross fair market value in core real estate investments. Core investments are generally considered to be stable, well-maintained properties located in major metropolitan areas with high occupancy rates and high-quality tenants. Property types include, but are not limited to, office, industrial, retail, and multi-family apartments.

Pooled real estate investment funds will diversify their exposures by property type and location and maintain overall occupancy rates in excess of 80%. The Agent(s) should diversify in an attempt to limit exposure to any single property type or to any single geographic area. It is expected that at various points in time, the portfolio may be more heavily exposed to a single property type or location by virtue of opportunities in the market that are expected to generate excess return above long-term expectations. The diversification of the real estate portfolio will be compared to the composition of its peer benchmark the NCREIF ODCE Index.

Limited use of leverage is permissible within pooled real estate investment funds to enhance investment returns and to mirror the NCREIF ODCE Index. Portfolio leverage is limited to a maximum of 35% of the aggregate gross fair market value of the funded investments. Individual holdings may have higher leverage.

FIXED INCOME

Fixed income investments shall be high quality with a preponderance of the investments in (1) U.S. Treasury, federal agencies and U.S. Government guaranteed obligations, (2) investment grade corporate issues including convertibles, and (3) sovereign debt of foreign countries.

Fixed income securities of any one issuer shall not exceed 5% of a total bond portfolio at time of purchase. The 5% limitation does not apply to issues of the U.S. Treasury or other Federal Agencies. The overall rating of the fixed income assets shall be at least "A", based on the rating of one of the three rating agencies (Fitch, Moody's or Standard & Poor's). In cases where the yield spread adequately compensates for additional risk, high yield securities (BB+ or lower), can be purchased or held up to a maximum of ~~20~~30% of total market value of fixed income securities of the Trust.

Cash Equivalents

Cash equivalents shall be held in funds complying with Rule 2(a)-7 of the Investment Company Act of 1940.

Portfolio Risk Hedging

Portfolio investments designed to hedge various risks including volatility risk, interest rate risk, etc. are allowed to the extent that the Investments do not create direct portfolio leverage. One example of a hedge vehicle is an exchange traded fund ("ETF") which takes short positions.

Prohibited Investments

Except for purchase within authorized Investments, securities having the following characteristics, are not authorized and shall not be purchased: letter stock and other unregistered securities, commodities or commodity contracts where the Trust is a counterparty, short sales, margin transactions, closed-end private placements (with the exception of Rule 144A securities), or venture capital funds, private equity, or hedge funds. Further, derivatives, options, futures, or any other investment for the sole purpose of direct portfolio leveraging are prohibited. Direct ownership of real estate, natural resource properties such as oil, gas or timber and the purchase of collectibles is also prohibited.

Safekeeping

~~All assets of the Trust shall be held by the Trustee.~~ Except as otherwise may be provided for in the Trust Agreement, the Trustee shall produce statements on a monthly basis, listing the name and value of all Trust assets ~~held~~, and the dates and nature of all transactions in accordance with the terms in the Trust Agreement. Except as otherwise may be provided for in the Trust Agreement, Investments of the Trust ~~not held as Liquidity Assets or Investment Assets~~ shall, at all times, be invested in interest-bearing accounts. Investments and portfolio securities may not be loaned.

Control Procedures

Review of Investment Objectives

The Investment Manager shall review and report to the Committee, not less frequently than annually, the appropriateness of this Policy Statement for achieving the Trust's stated objectives. It is not expected that this Policy Statement will change frequently. In particular, short-term changes in the financial markets should not require an adjustment in this Policy Statement.

Review of Investment Performance

The Investment Manager shall report on a quarterly basis to the Committee to review the investment performance of the Trust. In addition, the Investment Manager will be responsible for keeping the Committee advised of any material change in investment strategy, Agents, and other pertinent information potentially affecting performance of the Trust.

The Investment Manager shall compare the investment results on a quarterly basis to appropriate peer universe benchmarks, as well as market indices in both equity and fixed income markets. ~~Examples of benchmarks and indexes that will be used include the S&P 500 Index for large cap equities, Russell 2000 Index for small cap equities, MSCI Europe, Australasia, and Far East (EAFE) Index for international equities, Barclays Capital Aggregate Bond Index for fixed income securities, and the U.S. 91-Day T-bill for cash equivalents.~~

Review of Investment Manager and Other Service Providers

The Committee shall periodically, and not less frequently than annually, review the performance of the Investment Manager and other service providers, including Agents, to the Trust with respect to Investments based, in part, upon its fulfillment of its responsibilities under this Policy Statement.

Voting of Proxies

~~The Investment Manager is not responsible for voting proxies, except for mutual fund proxies, in which case the Investment Manager will vote proxies received on behalf of the Commission in accordance with Investment Manager's proxy voting policy as set forth in its ADV Part 2A. The Investment Manager will vote the shares of the Investments, and Agents will vote securities in the respective portfolio managed by such Agents, consistently with the Statement of Policies and Procedures for Proxy Voting, as set forth in Exhibit "B" attached hereto, and in the best interest of the Trust.~~

Coordination with Other Documents

Notwithstanding the foregoing, if any term or condition of this Policy Statement conflicts with any term or condition in the Trust Agreement or the Investment Management Agreement, the applicable term or condition set forth in the Trust Agreement or Investment Management Agreement shall control.

|

Adoption of Investment Policy Statement

Any changes and exceptions to this Policy Statement will be made in writing and adopted by the Committee. Once adopted, changes and exceptions will be delivered to each Agent, as appropriate, by the Investment Manager.

Approved by the Delaware River Joint Toll Bridge Commission:

By: _____

Name: _____

Title: _____

Date: _____

EXHIBIT "A"

Initial Schedule of Investments

Initially, the Trust shall be invested in a Short-Term Investment Strategy using a money market mutual fund until the point at which the Long-Term Investment Strategy, as represented by the Investment Policy Statement, is approved by the DRITBC and fully executed by the Investment Manager. The initial schedule of investments for the Long-Term Investment Strategy is expected to be as follows:

| <u>DATE</u> | <u>LONG-TERM INVESTMENT</u> | <u>EST. BALANCE OF MME</u> |
|----------------|-----------------------------|----------------------------|
| July 2010 | \$8,000,000 | \$12,000,000 |
| August 2010 | \$3,000,000 | —\$9,000,000 |
| September 2010 | \$3,000,000 | —\$6,000,000 |
| October 2010 | \$3,000,000 | —\$3,000,000 |
| November 2010 | \$3,000,000 | ————\$0 |

The Short-Term Investment Strategy money market fund will be the First American Funds Government Obligations Fund.

Initial Long-Term Investments for the Long-Term Investment strategy will be made in the following mutual funds:

| Allocation | Fund |
|------------|------------------------------------------|
| 12.0% | Vanguard Total Stock Market Index |
| 2.5% | Davis NY Venture |
| 2.5% | American Funds Fundamental Investors |
| 2.5% | Columbia Acorn USA |
| 2.5% | FMI Common Stock |
| 2.0% | Vanguard Total International Stock Index |
| 4.5% | Dodge & Cox International |
| 4.5% | American Funds EuroPacific Growth |
| 2.0% | Vanguard REIT Index |
| 2.0% | PIMCO Commodity Real Return |
| 6.0% | Vanguard Total Bond Market Index |
| 21.0% | PIMCO Total Return |
| 16.5% | MetWest Core Plus |
| 4.5% | Artio Global High Income |
| 15.0% | Vanguard Short-term Bond Index |

EXHIBIT “B”

PFM ASSET MANAGEMENT LLC

Statement of Policies and Procedures for Proxy Voting

1. — Introduction

As a registered investment adviser, PFM Asset Management LLC (“PFM”, or “we”) has a fiduciary duty to act solely in the best economic interests of our clients. With respect to securities held in the accounts of clients for which we provide discretionary investment management services or for which PFM otherwise has express authority to vote proxies, we have an obligation to vote client securities in a timely manner and make voting decisions that are in the best economic interests of the client in whose account the security is held.

This statement is intended to comply with Rule 206(4)-6 of the Investment Advisers Act of 1940. It sets forth our policies and procedures (“Policies”) for voting proxies for our discretionary investment advisory clients, including accounts governed by the Employee Retirement Income Security Act of 1974 (“ERISA”). These policies are reviewed and updated as necessary to address new and evolving proxy voting issues and standards.

With the exception of proxies solicited in respect of shares in money market funds (see “Proxy Policies — General Principles”, below) the Managing Director of PFM (the “Managing Director”) overseeing a client’s investments is responsible for making all proxy voting decisions in accordance with these Policies. Such Managing Director is responsible for the voting of all such proxies in a timely manner.

The Policies attempt to generalize a complex subject. PFM may, from time to time, in a specific instance or as to a series of transactions, determine that it is in the best economic interests of its client to depart from specific policies described below. The rationale for any such departure will be recorded in writing by the Managing Director.

2. — Proxy Policies

General Principles

These Proxy Policies have been developed in the context of PFM’s service to its particular clients as investment advisor. Substantially all of the securities on which PFM presently provides discretionary investment management are fixed income securities or mutual funds. Holders of fixed income securities rarely are called upon to vote their interests, except in unusual circumstances requiring securityholder consent. Holders of shares in mutual funds are requested to vote on recurring corporate governance matters, such as the election of directors, but non-routine matters, such as the approval of a new investment management contract or a request for consent to assign such a contract, arise infrequently from time to time. PFM seeks to vote proxy proposals, consents or resolutions relating to

~~the mutual funds which are the portfolio securities of our clients, in a manner that serves the best economic interests of the client, as determined by the Managing Director, taking into account relevant factors, including, but not limited to:~~

- ~~• Impact on the valuation of securities;~~
- ~~• Anticipated costs and benefits associated with the proposal;~~
- ~~• An increase or decrease in costs, particularly management fees, of investment in the securities;~~
 - ~~• Effect on liquidity; and~~
- ~~• Customary industry and business practices.~~

~~With respect to proxies solicited in respect of shares of federally registered or state-specific money market funds owned in client accounts, proxies seeking votes in favor of the election of directors or appointment of auditors will be voted by a member of PFM's Compliance Department in favor of management's solicitation. In the event that the proxy furnished to PFM with respect to a shareholder vote relates to more shares than are owned in accounts under PFM's discretionary management, PFM will forward all such proxy materials to the client for the client's exercise of proxy voting rights as to all shares covered by the proxy. In the event that the proxy is solicited in respect of a proposition other than the election of directors of a money market fund, the decision with respect to the proxy vote will be referred to a Managing Director. See also "Conflicts of Interest—Funds Advised by PFM", below.~~

~~The Policies described in this statement are not exhaustive due to the variety of proxy voting issues that we may be required to consider. In reviewing proxy issues of the sort described as follows, we will apply the following general principles:~~

~~Elections of Directors~~

~~Unless there is a proxy contest for seats on the Board of a portfolio fund, which is uncommon, or unless we determine that there are other compelling reasons for withholding votes for directors, PFM will vote in favor of the management proposed slate of directors. We generally will withhold votes for directors who fail to attend at least seventy-five percent of board meetings within a given year without reasonable excuse, and we may abstain where there is insufficient information about the nominees disclosed in the proxy statement.~~

~~Appointment of Auditors~~

~~We believe that the management of a company is in the best position to choose auditors, so we will generally support management's recommendation. In reviewing a proposed auditor, we will consider whether the proposed auditor has received significant fees for non-audit services to the company as well as any other reasons for us to question the independence or performance of the auditors.~~

~~Change in Legal and Capital Structure~~

~~Changes in a fund's charter, articles of incorporation or by-laws generally are technical and administrative in nature. Absent a compelling reason to the contrary, PFM will cast votes in accordance with management's recommendations on such proposals, for example, to increase the number of directors, or to adopt term limitations or retirement requirements. However, we will review and analyze on a case-by-case basis any non-routine proposals that are likely to affect the structure and operation of the portfolio company, including any limitation on shareholder rights, or have a material economic effect on the fund.~~

~~Corporate Restructurings, Mergers and Acquisitions~~

PFM believes votes dealing with corporate reorganizations, such as mergers, changes of domicile or approval of a proposed assignment of the mutual fund's advisor's contract, are an extension of the investment decision. Accordingly, we will analyze such proposals on a case-by-case basis, relying on the views of our investment professionals managing the portfolio in which the security is held.

Proposals Affecting Shareholder Rights

PFM believes that fundamental rights of shareholders must be protected. We will generally vote in favor of proposals that give shareholders a greater voice in the affairs of the company and oppose any measure that seeks to limit those rights.

Investment Advisory Agreements and Executive Compensation

PFM believes that a fund's board of directors should, within reason, be given latitude to negotiate satisfactory terms of an investment advisory agreement. We will examine proposals that result in an increase of compensation to investment advisors and other service providers of portfolio mutual funds on a case-by-case basis, with particular emphasis on the relative performance of the fund. See also, "Conflicts of Interest—Funds Advised by PFM," below. We will review proposals relating to executive compensation plans, if any, to ensure that the long-term interests of management and shareholders are properly aligned.

Corporate Governance

Our proxy voting Policies recognize the importance of good corporate governance in ensuring that the directors fulfill their obligations to shareholders. We favor proposals promoting transparency and accountability within a company. For example, we support the appointment of a majority of independent directors on key committees.

All Other Matters

All other decisions regarding proxies will be determined on a case-by-case basis taking into account the Policies as set forth above.

Abstaining from Voting

PFM will not abstain from voting or affirmatively decide not to vote merely to avoid conflict of interest.

3. — Conflicts of Interest — Funds Advised by PFM

With the exception of an advisory client's investment in a mutual fund to which PFM is a service provider, which is discussed below, we believe that a conflict of interest between PFM and its client whose investments are managed by PFM is unlikely. PFM is the investment advisor to a federally registered money-market investment company and to several local government investment pools (in each case, a "Pooled Investment"). PFM receives no investment advisory fee from an investment advisory client in respect of that client's assets which PFM invests in Pooled Investments. In regard to voting of securities in a Pooled Investment owned by clients for which PFM is the direct investment advisor (or in any other circumstances where it could appear that PFM has an interest in the matter to be voted upon) the following principles apply:

- A. — If the proposal relates to election of directors, selection of auditors, or such other matters in which the outcome does not directly affect PFM, PFM will vote in accordance with the Policies described above;

~~B.——If such other proxy proposal relates to a transaction directly affecting PFM or otherwise requires a case-by-case determination under the Policies, PFM in various circumstances will seek the advice either of the managers of the advised client or of a qualified, independent third party regarding the voting of a proxy, and PFM will submit the proxy statement to such third party or management. The Managing Director will vote the proxy in accordance with the decision of client management or the third party's recommendation.~~

~~4.——Procedures for Proxies~~

~~Except as described above with respect to money market mutual funds, proxies will be voted by the Managing Director in accordance with the Policies. Upon making a decision, the proxy will be executed and returned by mail or electronic communication to the recipient directed by the company requesting the proxy. The Managing Director is responsible for the voting of proxies in a timely manner.~~

~~5.——Record of Proxy Voting~~

~~PFM will maintain records relating to all proxy voting, including (i) each proxy received, (ii) the Proxy Statement (unless the Proxy Statement is available from a public repository), (iii) any documents created by a PFM employee that were material to making the voting decision, and (iv) the vote evidenced on the proxy.~~

~~PFM will maintain records of each written request from a client for proxy voting information and the PFM's written response to any request (oral or written) for proxy voting information.~~

~~PFM will maintain such records in its offices for two years from the end of the fiscal year during which the record was created, and for an additional three years in an accessible place.~~

~~6.——Requests for Information as to Proxy Votes~~

~~PFM will furnish to any client of PFM information as to how proxies for securities in the client's account were voted by PFM. Requests for such information shall be in writing, specifying the period covered by the request and transmitted by mail, with a return address clearly given. Requests should be addressed to:~~

~~____ PFM Asset Management LLC
____ Division Manager, PFM Advisors
____ Two Logan Square, 16th Floor
____ 18th & Arch Streets
____ Philadelphia, PA 19103~~

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| Accounting | Status of Cash Balances at April 30, 2019 | 1 |
| Accounting | Status of Bond Retirement at April 30, 2019 | 2 |
| Accounting | Status of Investments at April 30, 2019 | 3-7 |
| Accounting | Status of Toll Traffic and Revenue & Toll Supported Traffic Month of April 2019 Compared with Month of April 2018 | 8-21 |
| Accounting | Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period April 1, 2019 through April 30, 2019 | 22-30 |
| Accounting | Statement of Revenue and Expenses: Four Months Period ending April 30, 2019 | 31 |
| | | |
| | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

**There follows Cash Balances of the Commission at April 30, 2019 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

| | |
|----------------------------|---------------------|
| Revenue Fund | 7,323,327 |
| Payroll Fund | 59,252 |
| Insurance Clearing Account | 750,000 |
| TOTAL | \$ 8,132,579 |

CASH DEPOSIT GUARANTEES

| | | |
|-------------------------|------------------|---------------------|
| Wells Fargo Bank | PA ACT 72 | FULL BALANCE |
|-------------------------|------------------|---------------------|

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

STATUS OF BRIDGE REVENUE BONDS AT April 30, 2019

| SERIES 2005A | | | | | SERIES 2007B | | | | | SERIES 2012A | | | | | SERIES 2015 | | | | | SERIES 2017 | | | | | Total |
|--------------|-------|------------------|--------------------|--|--------------|------------------|--------------------|--|-------|------------------|--------------------|--|-------|------------------|--------------------|--|-------|------------------|--------------------|-------------|---------------|-----------------------|--|--|-------|
| Maturity | Yield | Principal Amount | Maturities & Calls | | Yield | Principal Amount | Maturities & Calls | | Yield | Principal Amount | Maturities & Calls | | Yield | Principal Amount | Maturities & Calls | | Yield | Principal Amount | Maturities & Calls | | Average Yield | Remaining Outstanding | | | |
| 7/1/2005 | 2.35% | \$ 330,000 | \$ 330,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2006 | 2.50% | 895,000 | 895,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2007 | 2.76% | 930,000 | 930,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2008 | 2.98% | 965,000 | 965,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2009 | 3.06% | 1,005,000 | 1,005,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2010 | 3.23% | 1,045,000 | 1,045,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2011 | 3.39% | 1,095,000 | 1,095,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2012 | 3.53% | 1,150,000 | 1,150,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2013 | 3.66% | 1,210,000 | 1,210,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2014 | 3.76% | 1,280,000 | 1,280,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2015 | 3.85% | 1,350,000 | 1,350,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2016 | 3.96% | 1,430,000 | 1,430,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2017 | 4.02% | 1,515,000 | 1,515,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2018 | 4.09% | 1,600,000 | 1,600,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2019 | 4.14% | 1,685,000 | 1,685,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2020 | 4.19% | 1,770,000 | 1,770,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2021 | 4.23% | 1,855,000 | 1,855,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2022 | 4.28% | 1,940,000 | 1,940,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2023 | 4.35% | 2,025,000 | 2,025,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2024 | 4.39% | 2,110,000 | 2,110,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2025 | 4.47% | 2,195,000 | 2,195,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2026 | 4.67% | 2,280,000 | 2,280,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2027 | 4.67% | 2,365,000 | 2,365,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2028 | 4.67% | 2,450,000 | 2,450,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2029 | 4.67% | 2,535,000 | 2,535,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2030 | 4.67% | 2,620,000 | 2,620,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2031 | 4.67% | 2,705,000 | 2,705,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2032 | 4.67% | 2,790,000 | 2,790,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2033 | 4.67% | 2,875,000 | 2,875,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2034 | 4.67% | 2,960,000 | 2,960,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2035 | 4.67% | 3,045,000 | 3,045,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2036 | 4.67% | 3,130,000 | 3,130,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2037 | 4.67% | 3,215,000 | 3,215,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2038 | 4.67% | 3,300,000 | 3,300,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2039 | 4.67% | 3,385,000 | 3,385,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2040 | 4.67% | 3,470,000 | 3,470,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2041 | 4.67% | 3,555,000 | 3,555,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2042 | 4.67% | 3,640,000 | 3,640,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2043 | 4.67% | 3,725,000 | 3,725,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2044 | 4.67% | 3,810,000 | 3,810,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2045 | 4.67% | 3,895,000 | 3,895,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2046 | 4.67% | 3,980,000 | 3,980,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2047 | 4.67% | 4,065,000 | 4,065,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2048 | 4.67% | 4,150,000 | 4,150,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2049 | 4.67% | 4,235,000 | 4,235,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2050 | 4.67% | 4,320,000 | 4,320,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2051 | 4.67% | 4,405,000 | 4,405,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2052 | 4.67% | 4,490,000 | 4,490,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2053 | 4.67% | 4,575,000 | 4,575,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2054 | 4.67% | 4,660,000 | 4,660,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2055 | 4.67% | 4,745,000 | 4,745,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2056 | 4.67% | 4,830,000 | 4,830,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2057 | 4.67% | 4,915,000 | 4,915,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2058 | 4.67% | 5,000,000 | 5,000,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2059 | 4.67% | 5,085,000 | 5,085,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2060 | 4.67% | 5,170,000 | 5,170,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2061 | 4.67% | 5,255,000 | 5,255,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2062 | 4.67% | 5,340,000 | 5,340,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2063 | 4.67% | 5,425,000 | 5,425,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2064 | 4.67% | 5,510,000 | 5,510,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2065 | 4.67% | 5,595,000 | 5,595,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2066 | 4.67% | 5,680,000 | 5,680,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2067 | 4.67% | 5,765,000 | 5,765,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2068 | 4.67% | 5,850,000 | 5,850,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2069 | 4.67% | 5,935,000 | 5,935,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2070 | 4.67% | 6,020,000 | 6,020,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2071 | 4.67% | 6,105,000 | 6,105,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2072 | 4.67% | 6,190,000 | 6,190,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2073 | 4.67% | 6,275,000 | 6,275,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2074 | 4.67% | 6,360,000 | 6,360,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2075 | 4.67% | 6,445,000 | 6,445,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2076 | 4.67% | 6,530,000 | 6,530,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2077 | 4.67% | 6,615,000 | 6,615,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2078 | 4.67% | 6,700,000 | 6,700,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2079 | 4.67% | 6,785,000 | 6,785,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2080 | 4.67% | 6,870,000 | 6,870,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2081 | 4.67% | 6,955,000 | 6,955,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2082 | 4.67% | 7,040,000 | 7,040,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2083 | 4.67% | 7,125,000 | 7,125,000 | | | N/A | | | | | | | | | | | | | | | | - | | | |
| 7/1/2084 | 4.67% | 7,210,000 | 7,210,000 | | | N/A | | | | | | | | | | | | | | | | | | | |



Delaware River
Joint Toll Bridge
Commission

DRJTBC

Delaware River Joint TBC
Purchases Report
Sorted by Fund - Maturity Date
April 1, 2019 - April 30, 2019

| CUSIP | Investment # | Fund | Sec. Type | Issuer | Original Par Value | Purchase Date | Payment Periods | Principal Purchased | Accrued Interest at Purchase | Rate at Purchase | Maturity Date | YTM | Ending Book Value |
|-------------------------------|--------------|--------|-----------------|--------|-----------------------|------------------|---------------------|------------------------|---------------------------------|---------------------|------------------|-------|----------------------|
| General Reserve Fund | | | | | | | | | | | | | |
| 82124MZB9 | 10686 | 01GRF | ACP | SHEFFI | 5,000,000.00 | 04/26/2019 | 12/11 - At Maturity | 4,916,987.50 | | 2.610 | 12/11/2019 | 2.694 | 4,918,800.00 |
| 3134GTBG7 | 10682 | 01GRF | FAC | FHLMC | 2,500,000.00 | 04/01/2019 | 10/01 - 04/01 | 2,500,000.00 | | 2.400 | 04/01/2021 | 2.400 | 2,500,000.00 |
| 57629WCD0 | 10681 | 01GRF | FAC | MASSMU | 5,000,000.00 | 04/01/2019 | 04/13 - 10/13 | 4,985,500.00 | 58,333.33 | 2.500 | 04/13/2022 | 2.600 | 4,985,898.35 |
| 3133EKHP4 | 10688 | 01GRF | FAC | FFCB | 5,000,000.00 | 04/30/2019 | 10/18 - 04/18 | 4,998,700.00 | 4,383.33 | 2.630 | 04/18/2022 | 2.639 | 4,998,701.22 |
| | | | Subtotal | | 17,500,000.00 | | | 17,401,187.50 | 62,716.66 | | | | 17,403,399.57 |
| Construction Fund 2017 | | | | | | | | | | | | | |
| 2254EBYC9 | 10684 | 06CF17 | ACP | CREDSU | 3,500,000.00 | 04/15/2019 | 11/12 - At Maturity | 3,448,099.83 | | 2.530 | 11/12/2019 | 2.608 | 3,452,035.39 |
| 82124MZB9 | 10687 | 06CF17 | ACP | SHEFFI | 8,000,000.00 | 04/26/2019 | 12/11 - At Maturity | 7,867,180.00 | | 2.610 | 12/11/2019 | 2.694 | 7,870,080.00 |
| 40434PA97 | 10685 | 06CF17 | ACP | HSBC | 6,000,000.00 | 04/15/2019 | 01/09 - At Maturity | 5,884,330.02 | | 2.580 | 01/09/2020 | 2.666 | 5,891,210.02 |
| 3134GTBG7 | 10683 | 06CF17 | FAC | FHLMC | 2,500,000.00 | 04/01/2019 | 10/01 - 04/01 | 2,500,000.00 | | 2.400 | 04/01/2021 | 2.400 | 2,500,000.00 |
| | | | Subtotal | | 20,000,000.00 | | | 19,699,609.85 | 0.00 | | | | 19,713,325.41 |
| | | | Total Purchases | | 37,500,000.00 | | | 37,100,797.35 | 62,716.66 | | | | 37,116,724.98 |

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Delaware River
Joint Toll Bridge
Commission

Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
April 30, 2019

DRJTBC

| CUSIP | Investment # | Fund | Issuer | Investment Class | Par Value | YTM | Maturity Date | Market Price | Market Date | Market Value | Book Value | Reported Value |
|-----------------------------|--------------|-------|-----------------------------|------------------|---------------|-------|---------------|--------------|-------------|--------------|--------------|----------------|
| Debt Service Fund | | | | | | | | | | | | |
| 38145C752 | 10113 | 01DSF | Goldman Sachs Illa Fed Port | Amort | 1,986,358.32 | 1.451 | | 100.000 | 04/30/2019 | 1,986,358.32 | 1,986,358.32 | 1,986,358.32 |
| | | | | Subtotal | 1,986,358.32 | 1.451 | | | | 1,986,358.32 | 1,986,358.32 | 1,986,358.32 |
| General Reserve Fund | | | | | | | | | | | | |
| 38145C752 | 10115 | 01GRF | Goldman Sachs Illa Fed Port | Amort | 0.00 | 0.822 | | 100.000 | 04/30/2019 | 0.00 | 0.00 | 0.00 |
| PAINVEST | 10050 | 01GRF | PA Invest | Amort | 5,278,514.47 | 2.433 | | 100.000 | 04/30/2019 | 5,278,514.47 | 5,278,514.47 | 5,278,514.47 |
| PAINVEST | 10462 | 01GRF | PA Invest | Amort | 4,340,252.28 | 2.433 | | 100.000 | 04/30/2019 | 4,340,252.28 | 4,340,252.28 | 4,340,252.28 |
| 037833AQ3 | 10644 | 01GRF | Apple Inc | Fair | 3,224,845.20 | 2.608 | 05/06/2019 | 99.995 | 04/30/2019 | 3,224,845.20 | 3,224,769.64 | 3,224,845.20 |
| 037833AQ3 | 10648 | 01GRF | Apple Inc | Fair | 3,000,000.00 | 2.608 | 05/06/2019 | 99.995 | 04/30/2019 | 2,999,856.00 | 2,999,785.90 | 2,999,856.00 |
| 912796QH5 | 10621 | 01GRF | U.S. Treasury | Fair | 5,100,000.00 | 2.500 | 05/23/2019 | 99.856 | 04/30/2019 | 5,092,666.20 | 5,092,410.92 | 5,092,666.20 |
| 3137EADG1 | 10583 | 01GRF | Federal Home Loan Mtg Corp | Fair | 4,000,000.00 | 2.365 | 05/30/2019 | 99.942 | 04/30/2019 | 3,997,712.00 | 3,998,049.86 | 3,997,712.00 |
| 912828WL0 | 10525 | 01GRF | U.S. Treasury | Fair | 5,000,000.00 | 1.744 | 05/31/2019 | 99.926 | 04/30/2019 | 4,996,300.00 | 4,999,014.51 | 4,996,300.00 |
| 912828WL0 | 10608 | 01GRF | U.S. Treasury | Fair | 4,000,000.00 | 2.462 | 05/31/2019 | 99.926 | 04/30/2019 | 3,997,040.00 | 3,996,875.00 | 3,997,040.00 |
| 912828WL0 | 10609 | 01GRF | U.S. Treasury | Fair | 500,000.00 | 2.467 | 05/31/2019 | 99.926 | 04/30/2019 | 499,630.00 | 499,607.05 | 499,630.00 |
| 912796RS0 | 10638 | 01GRF | U.S. Treasury | Fair | 6,025,000.00 | 2.542 | 06/06/2019 | 99.762 | 04/30/2019 | 6,010,708.70 | 6,010,079.69 | 6,010,708.70 |
| 89119BTM8 | 10619 | 01GRF | Toronto Dominion | Fair | 1,396,000.00 | 2.773 | 06/21/2019 | 99.641 | 04/30/2019 | 1,390,992.55 | 1,390,870.19 | 1,390,992.55 |
| 3130A8DB6 | 10588 | 01GRF | Federal Home Loan Bank | Fair | 3,000,000.00 | 2.386 | 06/21/2019 | 99.813 | 04/30/2019 | 2,994,390.00 | 2,994,832.84 | 2,994,390.00 |
| 3130A8DB6 | 10611 | 01GRF | Federal Home Loan Bank | Fair | 1,880,000.00 | 2.533 | 06/21/2019 | 99.813 | 04/30/2019 | 1,876,484.40 | 1,876,375.30 | 1,876,484.40 |
| 3130A8DB6 | 10612 | 01GRF | Federal Home Loan Bank | Fair | 2,225,000.00 | 2.518 | 06/21/2019 | 99.813 | 04/30/2019 | 2,220,839.25 | 2,220,756.85 | 2,220,839.25 |
| 3130ACJ96 | 10510 | 01GRF | Federal Home Loan Bank | Fair | 5,000,000.00 | 1.551 | 06/28/2019 | 99.847 | 04/30/2019 | 4,999,603.52 | 4,999,360.00 | 4,999,360.00 |
| 912828XV7 | 10537 | 01GRF | U.S. Treasury | Fair | 4,500,000.00 | 1.970 | 06/30/2019 | 99.805 | 04/30/2019 | 4,491,225.00 | 4,494,756.58 | 4,491,225.00 |
| 912828XV7 | 10614 | 01GRF | U.S. Treasury | Fair | 4,600,000.00 | 2.523 | 06/30/2019 | 99.805 | 04/30/2019 | 4,591,030.00 | 4,590,487.13 | 4,591,030.00 |
| 912796RZ4 | 10649 | 01GRF | U.S. Treasury | Fair | 5,000,000.00 | 2.515 | 07/11/2019 | 99.533 | 04/30/2019 | 4,976,695.00 | 4,975,835.35 | 4,976,695.00 |
| 3136G0RL7 | 10634 | 01GRF | Federal National Mtg Assn | Fair | 2,000,000.00 | 2.604 | 07/24/2019 | 99.813 | 04/30/2019 | 1,996,278.00 | 1,995,428.20 | 1,996,278.00 |
| 912828TH3 | 10613 | 01GRF | U.S. Treasury | Fair | 4,895,000.00 | 2.575 | 07/31/2019 | 99.625 | 04/30/2019 | 4,874,566.22 | 4,874,566.22 | 4,876,688.22 |
| 912828TH3 | 10625 | 01GRF | U.S. Treasury | Fair | 6,300,000.00 | 2.588 | 07/31/2019 | 99.625 | 04/30/2019 | 6,276,406.50 | 6,273,421.88 | 6,276,406.50 |
| 912796QV4 | 10659 | 01GRF | U.S. Treasury | Fair | 5,000,000.00 | 2.507 | 08/15/2019 | 99.302 | 04/30/2019 | 4,965,100.00 | 4,964,036.55 | 4,965,100.00 |
| 3135G0P49 | 10620 | 01GRF | Federal National Mtg Assn | Fair | 6,000,000.00 | 2.623 | 08/28/2019 | 99.521 | 04/30/2019 | 5,971,302.00 | 5,968,869.38 | 5,971,302.00 |
| 912828T6 | 10509 | 01GRF | U.S. Treasury | Fair | 3,000,000.00 | 1.507 | 08/31/2019 | 99.727 | 04/30/2019 | 2,997,468.48 | 2,997,468.48 | 2,997,468.48 |
| 912828T6 | 10631 | 01GRF | U.S. Treasury | Fair | 4,000,000.00 | 2.697 | 08/31/2019 | 99.727 | 04/30/2019 | 3,989,080.00 | 3,981,003.23 | 3,989,080.00 |
| 06742QU91 | 10670 | 01GRF | Barclays US Funding LLC | Fair | 2,300,000.00 | 2.806 | 09/03/2019 | 99.074 | 04/30/2019 | 2,278,713.50 | 2,278,038.18 | 2,278,713.50 |
| 912796RA9 | 10626 | 01GRF | U.S. Treasury | Fair | 10,000,000.00 | 2.596 | 09/12/2019 | 99.118 | 04/30/2019 | 9,911,880.00 | 9,906,270.72 | 9,911,880.00 |

Portfolio DRJ

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Report Ver. 7.3.2

Data Updated: --REPORT--: 05/03/2019 11:06

Run Date: 05/03/2019 - 11:06

**Delaware River Joint TBC
Investment Classification
April 30, 2019**

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| CUSIP | Investment # | Fund | Issuer | Investment Class | Par Value | YTM | Maturity Date | Market Price | Market Date | Market Value | Book Value | Reported Value |
|---------------------------------|--------------|-------|-----------------------------|------------------|-----------------------|--------------|---------------|--------------|-------------|-----------------------|-----------------------|-----------------------|
| General Reserve Fund | | | | | | | | | | | | |
| 05253JAP6 | 10651 | 01GRF | Aust & NZ Banking Group | Fair | 5,000,000.00 | 2.846 | 09/23/2019 | 98.782 | 04/30/2019 | 4,989,135.00 | 4,984,501.22 | 4,989,135.00 |
| 65557CAV5 | 10668 | 01GRF | Nordea Bank | Fair | 5,000,000.00 | 2.649 | 09/30/2019 | 99.575 | 04/30/2019 | 4,978,790.00 | 4,979,065.84 | 4,978,790.00 |
| 3137EADM8 | 10635 | 01GRF | Federal Home Loan Mtg Corp | Fair | 4,445,000.00 | 2.720 | 10/02/2019 | 99.504 | 04/30/2019 | 4,422,988.36 | 4,418,066.15 | 4,422,988.36 |
| 912796RF8 | 10637 | 01GRF | U.S. Treasury | Fair | 6,200,000.00 | 2.624 | 10/10/2019 | 98.935 | 04/30/2019 | 6,134,013.40 | 6,128,984.49 | 6,134,013.40 |
| 3135GDR39 | 10636 | 01GRF | Federal National Mtg Assn | Fair | 10,465,000.00 | 2.718 | 10/24/2019 | 99.309 | 04/30/2019 | 10,392,697.32 | 10,380,163.38 | 10,392,697.32 |
| 3130ACLX0 | 10517 | 01GRF | Federal Home Loan Bank | Fair | 6,000,000.00 | 1.625 | 10/30/2019 | 98.633 | 04/30/2019 | 5,978,004.00 | 6,000,000.00 | 5,978,004.00 |
| 89114QAV0 | 10669 | 01GRF | Toronto Dominion | Fair | 5,000,000.00 | 2.643 | 11/05/2019 | 99.802 | 04/30/2019 | 4,990,125.00 | 4,990,045.31 | 4,990,125.00 |
| 912796RM3 | 10628 | 01GRF | U.S. Treasury | Fair | 8,480,000.00 | 2.723 | 11/07/2019 | 98.755 | 04/30/2019 | 8,374,500.32 | 8,362,176.53 | 8,374,500.32 |
| 961214BK8 | 10653 | 01GRF | WestPac Banking Corp | Fair | 5,000,000.00 | 2.904 | 11/19/2019 | 101.211 | 04/30/2019 | 5,060,595.00 | 5,053,040.40 | 5,060,595.00 |
| 912796RN1 | 10656 | 01GRF | U.S. Treasury | Fair | 4,100,000.00 | 2.566 | 12/05/2019 | 98.614 | 04/30/2019 | 4,043,174.00 | 4,038,181.31 | 4,043,174.00 |
| 82124MZB9 | 10686 | 01GRF | Sheffield Receivables | Fair | 5,000,000.00 | 2.693 | 12/11/2019 | 98.362 | 04/30/2019 | 4,948,110.00 | 4,918,800.00 | 4,918,110.00 |
| 63254AAT5 | 10652 | 01GRF | National Australia Bank Ltd | Fair | 5,000,000.00 | 2.900 | 01/10/2020 | 99.710 | 04/30/2019 | 4,985,520.00 | 4,977,956.80 | 4,985,520.00 |
| 912796RY7 | 10674 | 01GRF | U.S. Treasury | Fair | 4,100,000.00 | 2.552 | 01/30/2020 | 98.238 | 04/30/2019 | 4,027,766.20 | 4,022,776.81 | 4,027,766.20 |
| 3130ADN32 | 10658 | 01GRF | Federal Home Loan Bank | Fair | 3,500,000.00 | 2.603 | 02/11/2020 | 99.753 | 04/30/2019 | 3,491,376.00 | 3,487,207.03 | 3,491,376.00 |
| 64952WBY8 | 10650 | 01GRF | New York Life Global | Fair | 2,780,000.00 | 2.841 | 02/11/2020 | 99.475 | 04/30/2019 | 2,765,416.12 | 2,761,136.44 | 2,765,416.12 |
| 3133EKAFA3 | 10667 | 01GRF | Federal Farm Credit Bank | Fair | 6,000,000.00 | 2.540 | 02/12/2020 | 100.089 | 04/30/2019 | 6,005,382.00 | 5,999,990.55 | 6,005,382.00 |
| 742651DU3 | 10673 | 01GRF | Private Expt Fdg | Fair | 1,904,000.00 | 2.568 | 03/15/2020 | 99.945 | 04/30/2019 | 1,902,952.80 | 1,898,902.27 | 1,902,952.80 |
| 59217GCL1 | 10672 | 01GRF | METLIFE | Fair | 6,000,000.00 | 2.893 | 01/08/2021 | 99.619 | 04/30/2019 | 5,977,146.00 | 5,951,951.93 | 5,977,146.00 |
| 3134GTBG7 | 10682 | 01GRF | Federal Home Loan Mtg Corp | Fair | 2,500,000.00 | 2.400 | 04/01/2021 | 99.956 | 04/30/2019 | 2,498,922.50 | 2,500,000.00 | 2,498,922.50 |
| 3134GSZ57 | 10675 | 01GRF | Federal Home Loan Mtg Corp | Fair | 4,703,000.00 | 2.706 | 08/24/2021 | 100.002 | 04/30/2019 | 4,703,098.76 | 4,702,336.75 | 4,703,098.76 |
| 86960BAQ5 | 10679 | 01GRF | Svenska Handelsbanken | Fair | 6,191,000.00 | 2.859 | 09/07/2021 | 98.005 | 04/30/2019 | 6,067,526.70 | 6,053,572.35 | 6,067,526.70 |
| 89233P5F99 | 10677 | 01GRF | TOYOTA Motor Credit CP | Fair | 1,400,000.00 | 2.680 | 09/15/2021 | 101.957 | 04/30/2019 | 1,427,403.60 | 1,422,946.53 | 1,427,403.60 |
| 63254AAU2 | 10676 | 01GRF | National Australia Bank Ltd | Fair | 3,200,000.00 | 3.096 | 01/10/2022 | 100.009 | 04/30/2019 | 3,200,304.00 | 3,175,697.25 | 3,200,304.00 |
| 78012KZG5 | 10678 | 01GRF | Royal Bank of Canada | Fair | 5,000,000.00 | 2.698 | 02/01/2022 | 100.278 | 04/30/2019 | 5,013,945.00 | 5,006,619.19 | 5,013,945.00 |
| 57629WCD0 | 10681 | 01GRF | Mass Mutual Global | Fair | 5,000,000.00 | 2.599 | 04/13/2022 | 98.447 | 04/30/2019 | 4,972,380.00 | 4,985,898.35 | 4,972,380.00 |
| 3133EKHP4 | 10688 | 01GRF | Federal Farm Credit Bank | Fair | 5,000,000.00 | 2.638 | 04/18/2022 | 99.948 | 04/30/2019 | 4,997,405.00 | 4,998,701.22 | 4,997,405.00 |
| Subtotal | | | | | 238,532,766.75 | 2.546 | | | | 237,547,456.35 | 237,420,498.01 | 237,547,456.35 |
| Operating Fund | | | | | | | | | | | | |
| 38145C752 | 10108 | 01OF | Goldman Sachs Ila Fed Port | Amort | 18,485.01 | 1.451 | | 100.000 | 04/30/2019 | 18,485.01 | 18,485.01 | 18,485.01 |
| 912796RY7 | 10660 | 01OF | U.S. Treasury | Fair | 6,180,000.00 | 2.547 | 01/30/2020 | 96.238 | 04/30/2019 | 6,071,120.76 | 6,063,960.55 | 6,071,120.76 |
| Subtotal | | | | | 6,198,485.01 | 2.544 | | | | 6,089,605.77 | 6,082,445.56 | 6,089,605.77 |
| Reserve Maintenance Fund | | | | | | | | | | | | |
| 38145C752 | 10106 | 01RMF | Goldman Sachs Ila Fed Port | Amort | 22,735.36 | 1.451 | | 100.000 | 04/30/2019 | 22,735.36 | 22,735.36 | 22,735.36 |
| 912796RY7 | 10661 | 01RMF | U.S. Treasury | Fair | 5,000,000.00 | 2.547 | 01/30/2020 | 96.238 | 04/30/2019 | 4,911,910.00 | 4,906,116.94 | 4,911,910.00 |

Portfolio DRJ
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IC (PRF_JC) 7.1.1
Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
April 30, 2019**

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| CUSIP | Investment # | Fund | Issuer | Investment Class | Par Value | YTM | Maturity Date | Market Price | Market Date | Market Value | Book Value | Reported Value |
|---------------------------------------|--------------|----------|----------------------------|------------------|---------------|-------|---------------|--------------|-------------|---------------|---------------|----------------|
| | | | | Subtotal | 5,022,735.36 | 2.542 | | | | 4,934,645.36 | 4,928,852.30 | 4,934,645.36 |
| Scudder Falls Insurance Reserv | | | | | | | | | | | | |
| 38145C752 | 10506 | 01SFIR | Goldman Sachs Ila Fed Port | Amort | 383.40 | 0.001 | 04/30/2019 | 100.000 | 04/30/2019 | 383.40 | 383.40 | 383.40 |
| 912828K5 | 10507 | 01SFIR | U.S. Treasury | Fair | 4,054,000.00 | 1.270 | 07/31/2019 | 99.633 | 04/30/2019 | 4,039,121.82 | 4,055,044.21 | 4,039,121.82 |
| | | | | Subtotal | 4,054,383.40 | 1.269 | | | | 4,039,505.22 | 4,055,427.61 | 4,039,505.22 |
| Debt Service Reserve 2005A | | | | | | | | | | | | |
| 38145C752 | 10110 | 05DSRF05 | Goldman Sachs Ila Fed Port | Amort | 18,504.65 | 1.451 | 04/30/2019 | 100.000 | 04/30/2019 | 18,504.65 | 18,504.65 | 18,504.65 |
| 912796QH5 | 10622 | 05DSRF05 | U.S. Treasury | Fair | 2,040,000.00 | 2.500 | 05/23/2019 | 99.856 | 04/30/2019 | 2,037,066.48 | 2,036,964.37 | 2,037,066.48 |
| 912796RY7 | 10662 | 05DSRF05 | U.S. Treasury | Fair | 980,000.00 | 2.547 | 01/30/2020 | 98.238 | 04/30/2019 | 962,734.36 | 961,598.93 | 962,734.36 |
| | | | | Subtotal | 3,038,504.65 | 2.508 | | | | 3,018,305.49 | 3,017,067.95 | 3,018,305.49 |
| Construction Fund 2017 | | | | | | | | | | | | |
| 38145C752 | 10424 | 06CF17 | Goldman Sachs Ila Fed Port | Amort | 0.00 | 0.001 | 04/30/2019 | 100.000 | 04/30/2019 | 0.00 | 0.00 | 0.00 |
| PAINVEST | 10463 | 06CF17 | PA Invest | Amort | 22,652,112.98 | 2.433 | 04/30/2019 | 100.000 | 04/30/2019 | 22,652,112.98 | 22,652,112.98 | 22,652,112.98 |
| 037833AQ3 | 10645 | 06CF17 | Apple Inc | Fair | 5,000,000.00 | 2.609 | 05/06/2019 | 99.995 | 04/30/2019 | 4,999,760.00 | 4,999,642.86 | 4,999,760.00 |
| 912828R44 | 10521 | 06CF17 | U.S. Treasury | Fair | 13,000,000.00 | 1.552 | 05/15/2019 | 99.947 | 04/30/2019 | 12,993,136.00 | 12,996,667.08 | 12,993,136.00 |
| 88602USG6 | 10640 | 06CF17 | Thunder Bay Funding LLC CP | Fair | 5,000,000.00 | 2.896 | 05/16/2019 | 99.890 | 04/30/2019 | 4,994,520.00 | 4,994,041.67 | 4,994,520.00 |
| 3130ABF92 | 10514 | 06CF17 | Federal Home Loan Bank | Fair | 6,000,000.00 | 1.528 | 05/28/2019 | 99.920 | 04/30/2019 | 5,995,212.00 | 5,999,322.85 | 5,995,212.00 |
| 912828SX9 | 10617 | 06CF17 | Federal Home Loan Bank | Fair | 6,600,000.00 | 2.503 | 05/31/2019 | 99.896 | 04/30/2019 | 6,593,136.00 | 6,592,617.19 | 6,593,136.00 |
| 65558KT38 | 10629 | 06CF17 | Nordea Bank | Fair | 6,500,000.00 | 2.816 | 06/03/2019 | 99.770 | 04/30/2019 | 6,485,069.50 | 6,483,584.79 | 6,485,069.50 |
| 67983JT45 | 10642 | 06CF17 | Old Line Funding LLC | Fair | 5,000,000.00 | 2.940 | 06/04/2019 | 99.757 | 04/30/2019 | 4,987,865.00 | 4,986,305.55 | 4,987,865.00 |
| 89119BTM8 | 10618 | 06CF17 | Toronto Dominion | Fair | 7,800,000.00 | 2.773 | 06/21/2019 | 99.641 | 04/30/2019 | 7,772,021.40 | 7,770,220.24 | 7,772,021.40 |
| 3130A8DB6 | 10520 | 06CF17 | Federal Home Loan Bank | Fair | 14,000,000.00 | 1.600 | 06/21/2019 | 99.813 | 04/30/2019 | 13,973,820.00 | 13,990,863.73 | 13,973,820.00 |
| 3130ACJ96 | 10511 | 06CF17 | Federal Home Loan Bank | Fair | 5,000,000.00 | 1.597 | 06/28/2019 | 99.847 | 04/30/2019 | 4,992,360.00 | 4,999,251.23 | 4,992,360.00 |
| 89233HU93 | 10641 | 06CF17 | TOYOTA Motor Credit CP | Fair | 10,000,000.00 | 2.886 | 07/09/2019 | 99.520 | 04/30/2019 | 9,952,040.00 | 9,946,141.67 | 9,952,040.00 |
| 3137EABE1 | 10515 | 06CF17 | Federal Home Loan Mtg Corp | Fair | 6,000,000.00 | 1.572 | 07/19/2019 | 99.657 | 04/30/2019 | 5,979,432.00 | 5,991,099.82 | 5,979,432.00 |
| 78013WU99 | 10632 | 06CF17 | Royal Bank of Canada | Fair | 5,500,000.00 | 2.928 | 07/25/2019 | 99.397 | 04/30/2019 | 5,466,846.00 | 5,462,989.58 | 5,466,846.00 |
| 87019SUS1 | 10646 | 06CF17 | SwedBank | Fair | 5,000,000.00 | 2.779 | 07/26/2019 | 99.387 | 04/30/2019 | 4,969,385.00 | 4,967,520.53 | 4,969,385.00 |
| 912828TH3 | 10491 | 06CF17 | U.S. Treasury | Fair | 10,000,000.00 | 1.342 | 07/31/2019 | 99.625 | 04/30/2019 | 9,962,550.00 | 9,988,558.50 | 9,962,550.00 |
| 912796QV4 | 10627 | 06CF17 | U.S. Treasury | Fair | 10,500,000.00 | 2.593 | 08/15/2019 | 99.302 | 04/30/2019 | 10,426,710.00 | 10,422,127.10 | 10,426,710.00 |
| 2254EBVK4 | 10654 | 06CF17 | Credit Suisse 355 | Fair | 4,300,000.00 | 2.793 | 08/19/2019 | 99.222 | 04/30/2019 | 4,266,571.80 | 4,264,130.82 | 4,266,571.80 |
| 64106SVU9 | 10655 | 06CF17 | Nestle Capital Corp CP | Fair | 5,000,000.00 | 2.626 | 08/28/2019 | 99.167 | 04/30/2019 | 4,958,350.00 | 4,957,523.61 | 4,958,350.00 |
| 06742QU91 | 10671 | 06CF17 | Barclays US Funding LLC | Fair | 2,700,000.00 | 2.806 | 09/03/2019 | 99.074 | 04/30/2019 | 2,675,011.50 | 2,674,218.74 | 2,675,011.50 |
| 55607LW34 | 10643 | 06CF17 | TOYOTA Motor Credit CP | Fair | 5,000,000.00 | 3.168 | 09/03/2019 | 99.119 | 04/30/2019 | 4,955,980.00 | 4,946,701.40 | 4,955,980.00 |
| 2254EBYC9 | 10684 | 06CF17 | Credit Suisse 355 | Fair | 3,500,000.00 | 2.608 | 11/12/2019 | 98.613 | 04/30/2019 | 3,451,479.50 | 3,452,035.39 | 3,451,479.50 |

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
April 30, 2019**

| CUSIP | Investment # | Fund | Issuer | Investment Class | Par Value | YTM | Maturity Date | Market Price | Market Date | Market Value | Book Value | Reported Value |
|---------------------------------------|--------------|-----------|-----------------------------|------------------|-----------------------|--------------|---------------|--------------|-------------|-----------------------|-----------------------|-----------------------|
| Construction Fund 2017 | | | | | | | | | | | | |
| 313312PS3 | 10647 | 06CF17 | Federal Farm Credit Bank | Fair | 4,000,000.00 | 2.641 | 11/25/2019 | 98.688 | 04/30/2019 | 3,947,556.00 | 3,940,835.54 | 3,947,556.00 |
| 82124MZB9 | 10687 | 06CF17 | Sheffield Receivables | Fair | 8,000,000.00 | 2.693 | 12/11/2019 | 98.362 | 04/30/2019 | 7,868,976.00 | 7,870,080.00 | 7,868,976.00 |
| 82124MZD5 | 10680 | 06CF17 | Sheffield Receivables | Fair | 5,000,000.00 | 2.755 | 12/13/2019 | 98.347 | 04/30/2019 | 4,917,370.00 | 4,916,595.55 | 4,917,370.00 |
| 40434PA97 | 10685 | 06CF17 | HSBC USA Inc | Fair | 6,000,000.00 | 2.666 | 01/09/2020 | 98.190 | 04/30/2019 | 5,891,400.00 | 5,891,210.02 | 5,891,400.00 |
| 3134GTBG7 | 10683 | 06CF17 | Federal Home Loan Mtg Corp | Fair | 2,500,000.00 | 2.400 | 04/01/2021 | 99.956 | 04/30/2019 | 2,498,922.50 | 2,500,000.00 | 2,498,922.50 |
| | | | | Subtotal | 189,552,112.98 | 2.362 | | | | 188,627,593.18 | 188,656,298.44 | 188,627,593.18 |
| Debt Service Reserve Fund 2012 | | | | | | | | | | | | |
| 38145C752 | 10260 | 06DSRF12A | Goldman Sachs Illa Fed Port | Amort | 16,861.76 | 1.451 | | 100.000 | 04/30/2019 | 16,861.76 | 16,861.76 | 16,861.76 |
| 912796QH5 | 10623 | 06DSRF12A | U.S. Treasury | Fair | 1,910,000.00 | 2.500 | 05/23/2019 | 98.856 | 04/30/2019 | 1,907,253.42 | 1,907,157.81 | 1,907,253.42 |
| 912796RY7 | 10663 | 06DSRF12A | U.S. Treasury | Fair | 1,000,000.00 | 2.547 | 01/30/2020 | 98.238 | 04/30/2019 | 982,382.00 | 981,223.39 | 982,382.00 |
| | | | | Subtotal | 2,926,861.76 | 2.510 | | | | 2,905,497.18 | 2,905,242.96 | 2,905,497.18 |
| Debt Service Reserve Fund 2015 | | | | | | | | | | | | |
| 38145C752 | 10349 | 06DSRF15 | Goldman Sachs Illa Fed Port | Amort | 41,093.06 | 1.451 | | 100.000 | 04/30/2019 | 41,093.06 | 41,093.06 | 41,093.06 |
| 912796QH5 | 10624 | 06DSRF15 | U.S. Treasury | Fair | 4,250,000.00 | 2.500 | 05/23/2019 | 98.856 | 04/30/2019 | 4,243,888.50 | 4,243,675.76 | 4,243,888.50 |
| 912796RY7 | 10664 | 06DSRF15 | U.S. Treasury | Fair | 5,700,000.00 | 2.547 | 01/30/2020 | 98.238 | 04/30/2019 | 5,599,577.40 | 5,592,973.32 | 5,599,577.40 |
| | | | | Subtotal | 9,991,093.06 | 2.522 | | | | 9,884,558.96 | 9,877,742.14 | 9,884,558.96 |
| Debt Service Reserve Fund 2017 | | | | | | | | | | | | |
| 38145C752 | 10425 | 06DSRF17 | Goldman Sachs Illa Fed Port | Amort | 17,987.76 | 1.335 | | 100.000 | 04/30/2019 | 17,987.76 | 17,987.76 | 17,987.76 |
| 912796QH5 | 10685 | 06DSRF17 | U.S. Treasury | Fair | 4,800,000.00 | 2.434 | 05/23/2019 | 98.856 | 04/30/2019 | 4,793,097.60 | 4,793,004.00 | 4,793,097.60 |
| 912796RY7 | 10686 | 06DSRF17 | U.S. Treasury | Fair | 26,500,000.00 | 2.547 | 01/30/2020 | 98.238 | 04/30/2019 | 26,033,123.00 | 26,002,419.81 | 26,033,123.00 |
| | | | | Subtotal | 31,317,987.76 | 2.529 | | | | 30,844,208.36 | 30,813,411.57 | 30,844,208.36 |
| | | | | Total | 492,621,289.05 | 2.458 | | | | 489,878,734.19 | 489,743,344.86 | 489,878,734.19 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019
TOLL TRAFFIC AND REVENUE STATISTICS (April, 2019)

Summary: The Commission experienced an increase in total toll revenue for April 2019 in comparison to the April 2018 traffic and revenue statistics. Total toll traffic also reflected an increase for the month.

Analysis of April 2019 / April 2018 toll revenue data comparison:

- An overall toll revenue increase of 5.19 percent was recorded at the Commission's seven toll bridges for the month.
- Commercial-vehicle toll revenue reflected a 6.66 percent increase.
- Passenger-vehicle toll revenue generated a 0.96 percent increase.

Analysis of April 2019 / April 2018 traffic data comparison:

- Total toll traffic increased by 75,743 vehicles, or 2.31 percent for the month.
- Commercial-vehicle traffic increased by 38,485 vehicles, or 8.33 percent.
- Passenger-vehicle toll traffic increased by 37,258 vehicles, or 1.32 percent.
- Average daily toll traffic for the Commission's seven toll bridges for April 2019 was 111,922 total vehicles as compared to 109,397 total vehicles in April 2018.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for April 2019 decreased by 50,518 vehicles, or 1.90 percent as compared to April 2018.

Traffic analysis for 2019 YTD:

- Total YTD toll traffic for the seven toll bridges is reflecting a 1.66 percent increase for the first four months of 2019 as compared to the same period in 2018.
- Westbound traffic on the eleven toll supported bridges is reflecting a 1.44 percent decrease through the first four months of 2019 when compared to last year.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 3.65 percent increase for April 2019 when compared to April 2018 as the result of increases of 18,590 cars and 9,536 trucks. At New Hope-Lambertville (NHL), a decrease of 1,208 cars combined with an increase of 1,678 trucks generated an increase in total toll traffic of 0.29 percent for April 2019 as compared to April 2018.

Central Region

The I-78 Toll Bridge recorded an increase of 5.67 percent in total toll traffic for the month of April 2019 when compared to April 2018 as the result of increases of 39,393 cars and 11,892 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, a decrease of 20,645 passenger vehicles and an increase of 1,666 trucks combined to generate a 4.02 percent decrease in total toll traffic for April 2019.

Northern Region

Portland-Columbia (PC) experienced a 3.58 percent increase in total toll traffic during April 2019 compared to April 2018 as a result of the increases of 1,743 automobiles and 2,072 trucks. At the Delaware Water Gap (DWG) Toll Bridge, a decrease of 30 passenger vehicles combined with an increase of 10,931 trucks to generate an overall increase of 1.42 percent in total toll traffic for April 2019 as compared to April 2018. At Milford-Montague (MM), a decrease of 585 passenger vehicles and an increase of 710 trucks combined to produce a 0.13 percent increase in total toll traffic for the month of April 2019.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of April, 2019 and April, 2018, and the year-to-date periods ending April 30, 2019 and April 30, 2018.

| | | <i>E-ZPass</i> PENETRATION RATES | | | | | |
|------------------------------------|--------------|-----------------------------------------|------------------|---------------------------------------------|---------------------|---------------------|-----------------------------------------|
| | | APR. 2019 | APR. 2018 | Change in Monthly Percentage | YTD 2019 | YTD 2018 | Change in YTD Percentage |
| All Toll Bridges | Cars | 70.81 | 69.15 | 1.66 | 70.87 | 69.34 | 1.53 |
| | Trucks | 90.49 | 88.60 | 1.89 | 90.59 | 88.30 | 2.29 |
| | Total | 73.75 | 71.89 | 1.86 | 73.84 | 72.10 | 1.74 |
| Trenton - Morrisville | Cars | 68.85 | 67.21 | 1.64 | 68.62 | 67.26 | 1.36 |
| | Trucks | 92.49 | 89.95 | 2.54 | 91.74 | 87.37 | 4.37 |
| | Total | 70.59 | 68.66 | 1.93 | 70.32 | 68.57 | 1.75 |
| New Hope - Lambertville | Cars | 84.33 | 82.48 | 1.85 | 84.66 | 83.15 | 1.51 |
| | Trucks | 87.86 | 83.36 | 4.50 | 88.25 | 84.94 | 3.31 |
| | Total | 84.56 | 82.53 | 2.03 | 84.88 | 83.24 | 1.64 |
| I-78 | Cars | 73.45 | 71.46 | 1.99 | 73.36 | 71.62 | 1.74 |
| | Trucks | 90.82 | 89.05 | 1.77 | 90.93 | 83.73 | 7.20 |
| | Total | 78.23 | 76.35 | 1.88 | 78.33 | 76.37 | 1.96 |
| Easton - Phillipsburg | Cars | 70.21 | 69.59 | 0.62 | 70.25 | 69.59 | 0.66 |
| | Trucks | 84.29 | 83.36 | 0.93 | 84.60 | 82.66 | 1.94 |
| | Total | 71.05 | 70.33 | 0.72 | 71.07 | 70.28 | 0.79 |
| Portland - Columbia | Cars | 63.88 | 63.59 | 0.29 | 63.82 | 63.50 | 0.32 |
| | Trucks | 90.98 | 89.88 | 1.10 | 91.45 | 90.37 | 1.08 |
| | Total | 66.34 | 65.56 | 0.78 | 66.04 | 65.43 | 0.61 |
| Delaware Water Gap | Cars | 69.64 | 67.49 | 2.15 | 70.19 | 67.96 | 2.23 |
| | Trucks | 90.67 | 88.71 | 1.96 | 90.86 | 89.13 | 1.73 |
| | Total | 73.10 | 70.73 | 2.37 | 73.61 | 71.50 | 2.11 |
| Milford - Montague | Cars | 63.69 | 62.04 | 1.65 | 64.04 | 61.98 | 2.06 |
| | Trucks | 78.14 | 77.46 | 0.68 | 82.26 | 78.31 | 3.95 |
| | Total | 64.14 | 62.41 | 1.73 | 64.59 | 62.38 | 2.21 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

| JANUARY 1, 2018 | | | JANUARY 1, 2019 | | | MONTH OF | | |
|--------------------|------------------|--------------------|------------------|---------------------|--------------------|------------------|--------------------|------------------|
| APRIL 30, 2018 | | | APRIL 30, 2019 | | | APRIL 2018 | | |
| 120 DAYS | | | 120 DAYS | | | 30 DAYS | | |
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 10,427,883 | \$ 10,474,443.00 | 10,546,858 | \$ 10,600,299.00 | Passenger | 2,857,242 | \$ 2,876,143.00 | 2,819,984 | \$ 2,837,062.00 |
| - | (399,634.90) | - | (412,484.30) | Discounts * | - | (121,372.95) | - | (108,390.60) |
| 10,427,883 | \$ 10,074,808.10 | 10,546,858 | \$ 10,187,814.70 | TOTAL PASSENGER | 2,857,242 | \$ 2,754,770.05 | 2,819,984 | \$ 2,728,671.40 |
| 251,964 | 1,622,251.15 | 288,679 | 1,858,649.00 | 2-Axle Trucks | 77,737 | 500,709.95 | 59,086 | 380,385.85 |
| 139,064 | 1,646,073.60 | 128,711 | 1,523,307.80 | 3-Axle Trucks | 33,750 | 399,304.80 | 35,556 | 421,070.40 |
| 159,590 | 2,510,364.80 | 153,652 | 2,416,204.80 | 4-Axle Trucks | 43,039 | 677,203.20 | 43,685 | 688,441.60 |
| 1,193,922 | 23,401,234.00 | 1,255,675 | 24,599,388.00 | 5-Axle Trucks | 334,983 | 6,562,182.00 | 313,504 | 6,142,062.00 |
| 36,216 | 845,150.40 | 38,714 | 900,453.80 | 6-Axle Trucks | 10,647 | 247,072.80 | 9,671 | 225,739.20 |
| 1,469 | 42,899.20 | 1,045 | 31,608.80 | 7-Axle Trucks | 249 | 7,602.40 | 418 | 12,583.20 |
| - | - | - | - | Permits | - | - | - | - |
| 1,782,225 | \$ 30,067,973.15 | 1,866,476 | \$ 31,329,811.80 | TOTAL TRUCKS | 500,405 | \$ 8,394,075.15 | 461,920 | \$ 7,870,282.25 |
| 12,210,108 | \$ 40,142,781.25 | 12,413,334 | \$ 41,517,426.50 | TOTAL TOLL VEHICLES | 3,357,647 | \$ 11,148,845.20 | 3,281,904 | \$ 10,598,953.65 |
| 101,751 | \$ 334,523.18 | 103,444 | \$ 345,978.55 | DAILY AVERAGE | 111,922 | \$ 371,628.17 | 109,397 | \$ 353,286.46 |

| Rate Change | |
|----------------|-------|
| Traffic (toll) | |
| Autos | 1.66% |
| Trucks | 1.14% |
| Revenue | 4.73% |
| Autos | 3.42% |
| Trucks | 1.12% |
| | 4.20% |

| Rate Change | |
|----------------|-------|
| Traffic (toll) | |
| Autos | 2.31% |
| Trucks | 1.32% |
| Revenue | 8.33% |
| Autos | 5.19% |
| Trucks | 0.96% |
| | 6.66% |

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

| JANUARY 1, 2018 APRIL 30, 2018 120 DAYS | | JANUARY 1, 2019 APRIL 30, 2019 120 DAYS | | MONTH OF APRIL 2019 30 DAYS | | MONTH OF APRIL 2018 30 DAYS | | |
|-----------------------------------------------|--------------------------------|-----------------------------------------------|--------------------------------|-----------------------------------|-----------------------|-----------------------------------|-------------------------------|------------------------------|
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 2,716,110 | \$ 2,722,930.00 (84,552.07) | 2,760,933 | \$ 2,769,243.00 (93,574.86) | Passenger Discounts * | 739,263 | \$ 742,228.00 (28,499.75) | 720,673 | \$ 723,019.00 (23,373.10) |
| 2,716,110 | \$ 2,638,377.93 | 2,760,933 | \$ 2,675,668.14 | TOTAL PASSENGER | 739,263 | \$ 713,728.25 | 720,673 | \$ 698,645.90 |
| 43,746 | 282,442.55 | 77,440 | 500,061.90 | 2-Axle Trucks | 20,940 | 135,214.30 | 11,566 | 74,688.90 |
| 37,982 | 452,716.80 | 35,890 | 427,150.80 | 3-Axle Trucks | 9,001 | 106,914.00 | 9,355 | 111,512.40 |
| 30,233 | 479,464.00 | 25,993 | 412,163.20 | 4-Axle Trucks | 7,233 | 114,470.40 | 7,899 | 125,305.60 |
| 75,779 | 1,488,280.00 | 78,629 | 1,543,428.00 | 5-Axle Trucks | 21,298 | 418,026.00 | 20,078 | 394,594.00 |
| 594 | 14,023.20 | 587 | 13,956.00 | 6-Axle Trucks | 162 | 3,847.20 | 201 | 4,744.80 |
| 87 | 2,440.00 | 59 | 1,648.80 | 7-Axle Trucks | 15 | 417.20 | 14 | 392.00 |
| - | - | - | - | Permits | - | - | - | - |
| 188,421 | \$ 2,719,366.55 | 218,598 | \$ 2,898,408.70 | TOTAL TRUCKS | 58,649 | \$ 778,889.10 | 49,113 | \$ 711,237.70 |
| 2,904,531 | \$ 5,357,744.48 | 2,979,531 | \$ 5,574,076.84 | TOTAL TOLL VEHICLES | 797,912 | \$ 1,492,617.35 | 769,786 | \$ 1,410,883.60 |
| 24,204 | \$ 44,647.87 | 24,829 | \$ 46,450.64 | DAILY AVERAGE | 26,597 | \$ 49,753.91 | 25,660 | \$ 47,029.45 |
| Rate Change Traffic (toll) | | | | | | | Rate Change Traffic (toll) | |
| Autos | 2.58% | | | | | | Autos | 3.65% |
| Trucks | 1.65% | | | | | | Trucks | 2.58% |
| | 16.02% | | | | | | | 19.42% |
| Revenue | 4.04% | | | | | | Revenue | 5.79% |
| Autos | 1.41% | | | | | | Autos | 2.01% |
| Trucks | 6.58% | | | | | | Trucks | 9.51% |

| Rate Change Traffic (toll) | |
|-------------------------------|--------|
| Autos | 2.58% |
| Trucks | 1.65% |
| Revenue | 16.02% |
| Autos | 4.04% |
| Trucks | 1.41% |
| | 6.56% |

| Rate Change Traffic (toll) | |
|-------------------------------|--------|
| Autos | 3.65% |
| Trucks | 2.58% |
| Revenue | 19.42% |
| Autos | 5.79% |
| Trucks | 2.01% |
| | 9.51% |

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

| JANUARY 1, 2018 APRIL 30, 2018 120 DAYS | | | JANUARY 1, 2019 APRIL 30, 2019 120 DAYS | | | MONTH OF APRIL 2019 30 DAYS | | | MONTH OF APRIL 2018 30 DAYS | | |
|-----------------------------------------------|------------------------------|--|-----------------------------------------------|------------------------------|--------------------------|-----------------------------------|-----------------------------|--|-----------------------------------|-----------------------------|--|
| NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | |
| 542,592 | \$ 544,826.00 (25,417.00) | | 549,197 | \$ 552,271.00 (31,596.63) | Passenger Discounts * | 150,404 | \$ 151,481.00 (9,798.55) | | 151,612 | \$ 152,454.00 (7,634.02) | |
| 542,592 | \$ 519,409.00 | | 549,197 | \$ 520,674.37 | TOTAL PASSENGER | 150,404 | \$ 141,682.45 | | 151,612 | \$ 144,819.98 | |
| 11,361 | 73,193.90 | | 17,220 | 111,066.80 | 2-Axle Trucks | 4,695 | 30,327.70 | | 3,165 | 20,417.80 | |
| 5,116 | 60,878.40 | | 4,370 | 51,872.40 | 3-Axle Trucks | 1,169 | 13,914.00 | | 1,417 | 16,898.40 | |
| 3,121 | 48,668.80 | | 3,337 | 52,198.40 | 4-Axle Trucks | 1,017 | 15,947.20 | | 856 | 13,371.20 | |
| 10,909 | 214,834.00 | | 11,894 | 234,208.00 | 5-Axle Trucks | 3,330 | 65,574.00 | | 3,194 | 62,862.00 | |
| 314 | 7,161.60 | | 476 | 10,917.60 | 6-Axle Trucks | 171 | 3,914.40 | | 73 | 1,658.40 | |
| 13 | 364.00 | | 6 | 168.00 | 7-Axle Trucks Permits | 3 | 84.00 | | 2 | 56.00 | |
| 30,834 | \$ 405,100.70 | | 37,303 | \$ 460,431.20 | TOTAL TRUCKS | 10,385 | \$ 129,761.30 | | 8,707 | \$ 115,263.80 | |
| 573,426 | \$ 924,509.70 | | 586,500 | \$ 981,105.57 | TOTAL TOLL VEHICLES | 160,789 | \$ 271,443.75 | | 160,319 | \$ 260,083.78 | |
| 4,779 | \$ 7,704.25 | | 4,888 | \$ 8,175.88 | DAILY | 5,360 | \$ 9,048.13 | | 5,344 | \$ 8,669.46 | |

| | |
|----------------|--------|
| Rate Change | |
| Traffic (toll) | |
| Autos | 2.28% |
| Trucks | 1.22% |
| Revenue | 20.98% |
| Autos | 6.12% |
| Trucks | 0.24% |
| | 13.66% |

| | |
|----------------|--------|
| Rate Change | |
| Traffic (toll) | |
| Autos | 0.29% |
| Trucks | -0.80% |
| Revenue | 19.27% |
| Autos | 4.37% |
| Trucks | -2.17% |
| | 12.58% |

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

179 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

| JANUARY 1, 2018 APRIL 30, 2018 120 DAYS | | | JANUARY 1, 2019 APRIL 30, 2019 120 DAYS | | | MONTH OF APRIL 2019 30 DAYS | | | MONTH OF APRIL 2018 30 DAYS | | |
|-----------------------------------------------|---------------------------------|--|-----------------------------------------------|---------------------------------|--------------------------|-----------------------------------|------------------------------|--|-----------------------------------|------------------------------|--|
| NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | |
| 2,503,743 | \$ 2,519,497.00 (115,562.15) | | 2,517,843 | \$ 2,536,270.00 (101,593.44) | Passenger Discounts * | 692,703 | \$ 698,833.00 (28,381.99) | | 653,310 | \$ 658,711.00 (30,722.00) | |
| 2,503,743 | \$ 2,403,934.85 | | 2,517,843 | \$ 2,434,676.56 | TOTAL PASSENGER | 692,703 | \$ 670,451.01 | | 653,310 | \$ 627,989.00 | |
| 89,842 | 577,489.90 | | 89,805 | 576,833.40 | 2-Axle Trucks | 24,149 | 155,093.90 | | 23,074 | 148,255.90 | |
| 47,645 | 561,720.00 | | 47,705 | 562,192.80 | 3-Axle Trucks | 12,194 | 143,716.80 | | 12,861 | 151,677.60 | |
| 72,690 | 1,138,538.20 | | 74,322 | 1,164,024.00 | 4-Axle Trucks | 19,486 | 305,363.20 | | 21,692 | 341,073.60 | |
| 729,614 | 14,282,714.00 | | 755,435 | 14,787,596.00 | 5-Axle Trucks | 199,908 | 3,913,558.00 | | 186,897 | 3,659,190.00 | |
| 23,749 | 553,406.40 | | 26,137 | 606,998.80 | 6-Axle Trucks | 7,094 | 164,426.40 | | 6,305 | 147,086.40 | |
| 942 | 27,351.20 | | 614 | 18,380.00 | 7-Axle Trucks Permits | 135 | 4,056.80 | | 245 | 7,405.20 | |
| 964,482 | \$ 17,141,220.70 | | 994,018 | \$ 17,716,015.00 | TOTAL TRUCKS | 262,966 | \$ 4,686,215.10 | | 251,074 | \$ 4,454,688.70 | |
| 3,468,225 | \$ 19,545,155.55 | | 3,511,861 | \$ 20,150,691.56 | TOTAL TOLL VEHICLES | 955,669 | \$ 5,356,666.11 | | 904,384 | \$ 5,082,677.70 | |
| 28,902 | \$ 162,876.30 | | 29,266 | \$ 167,922.43 | DAILY AVERAGE | 31,856 | \$ 178,555.54 | | 30,146 | \$ 169,422.59 | |

| | |
|----------------|-------|
| Rate Change | |
| Traffic (toll) | 1.26% |
| Autos | 0.56% |
| Trucks | 3.06% |
| Revenue | 3.10% |
| Autos | 1.28% |
| Trucks | 3.35% |

| | |
|----------------|-------|
| Rate Change | |
| Traffic (toll) | 5.67% |
| Autos | 6.03% |
| Trucks | 4.74% |
| Revenue | 5.39% |
| Autos | 6.76% |
| Trucks | 5.20% |

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

| JANUARY 1, 2018 APRIL 30, 2018 120 DAYS | | | | JANUARY 1, 2019 APRIL 30, 2019 120 DAYS | | | | MONTH OF APRIL 2019 30 DAYS | | | | MONTH OF APRIL 2018 30 DAYS | | | | | |
|-----------------------------------------------|----|------------------|--|-----------------------------------------------|----|------------------|--|-----------------------------------|--|-----------------------|----|-----------------------------------|--|-----------------------|----|------------------|--|
| NUMBER OF VEHICLES | | TOTAL REVENUE | | NUMBER OF VEHICLES | | TOTAL REVENUE | | VEHICLE CLASS | | NUMBER OF VEHICLES | | TOTAL REVENUE | | NUMBER OF VEHICLES | | TOTAL REVENUE | |
| 1,592,342 | \$ | 1,598,119.00 | | 1,593,239 | \$ | 1,600,051.00 | | Passenger | | 425,772 | \$ | 428,313.00 | | 446,417 | \$ | 448,689.00 | |
| | | (51,968.91) | | | | (57,613.92) | | Discounts * | | | | (17,578.44) | | | | (13,810.19) | |
| 1,592,342 | \$ | 1,546,150.09 | | 1,593,239 | \$ | 1,542,437.08 | | TOTAL PASSENGER | | 425,772 | \$ | 410,734.56 | | 446,417 | \$ | 434,878.81 | |
| 25,666 | | 165,743.50 | | 35,564 | | 229,514.35 | | 2-Axle Trucks | | 9,655 | | 62,349.95 | | 6,807 | | 43,948.45 | |
| 11,377 | | 134,938.80 | | 11,028 | | 130,938.00 | | 3-Axle Trucks | | 2,938 | | 34,929.60 | | 3,346 | | 39,781.20 | |
| 9,510 | | 150,955.20 | | 10,540 | | 167,070.40 | | 4-Axle Trucks | | 3,398 | | 53,857.60 | | 3,133 | | 49,776.00 | |
| 40,867 | | 802,834.00 | | 38,862 | | 764,500.00 | | 5-Axle Trucks | | 10,836 | | 213,326.00 | | 11,845 | | 232,876.00 | |
| 365 | | 8,688.00 | | 298 | | 7,051.20 | | 6-Axle Trucks | | 120 | | 2,839.20 | | 150 | | 3,583.20 | |
| 15 | | 420.00 | | 12 | | 341.20 | | 7-Axle Trucks | | 4 | | 109.20 | | 4 | | 112.00 | |
| | | | | - | | | | Permits | | - | | - | | | | | |
| 87,800 | \$ | 1,263,579.50 | | 96,304 | \$ | 1,299,415.15 | | TOTAL TRUCKS | | 26,951 | \$ | 367,411.55 | | 25,285 | \$ | 370,076.85 | |
| 1,680,142 | \$ | 2,809,729.59 | | 1,689,543 | \$ | 2,841,852.23 | | TOTAL TOLL VEHICLES | | 452,723 | \$ | 778,146.11 | | 471,702 | \$ | 804,955.66 | |
| 14,001 | \$ | 23,414.41 | | 14,080 | \$ | 23,682.10 | | DAILY AVERAGE | | 15,091 | \$ | 25,938.20 | | 15,723 | \$ | 26,631.86 | |
| Rate Change | | | | | | | | | | | | | | | | Rate Change | |
| Traffic (toll) | | | | | | | | | | | | | | | | Traffic (toll) | |
| Autos | | 0.56% | | | | | | | | | | | | | | Autos | |
| Trucks | | 0.06% | | | | | | | | | | | | | | Trucks | |
| Revenue | | 1.14% | | | | | | | | | | | | | | Revenue | |
| Autos | | -0.24% | | | | | | | | | | | | | | Autos | |
| Trucks | | 2.84% | | | | | | | | | | | | | | Trucks | |

Rate Change
Traffic (toll)
Autos 0.56%
Trucks 0.06%
Revenue 9.69%
Autos 1.14%
Trucks -0.24%
2.84%

Rate Change
Traffic (toll)
Autos -4.02%
Trucks -4.62%
Revenue 6.59%
Autos -3.33%
Trucks -6.55%
-0.72%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

| JANUARY 1, 2018 APRIL 30, 2018 120 DAYS | | | JANUARY 1, 2019 APRIL 30, 2019 120 DAYS | | | MONTH OF APRIL 2019 30 DAYS | | | MONTH OF APRIL 2018 30 DAYS | | |
|-----------------------------------------------|---------------------------|--|-----------------------------------------------|---------------------------|---------------------|-----------------------------------|------------------|--|-----------------------------------|------------------|--|
| NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | |
| 359,557 \$ | 361,967.00 (17,642.48) | | 364,961 \$ | 367,531.00 (20,045.13) | Passenger | 100,433 | \$ 101,457.00 | | 98,690 | \$ 99,565.00 | |
| 359,557 \$ | 344,324.52 | | 364,961 \$ | 347,465.87 | Discounts * | 100,433 | \$ (5,792.81) | | 98,690 | \$ (5,226.42) | |
| | | | | | TOTAL PASSENGER | | 95,664.19 | | | 94,338.58 | |
| 6,048 | 39,087.75 | | 7,231 | 46,615.40 | 2-Axle Trucks | 1,866 | 12,084.15 | | 1,504 | 9,729.20 | |
| 1,974 | 23,560.80 | | 2,882 | 34,298.40 | 3-Axle Trucks | 990 | 11,802.00 | | 648 | 7,738.80 | |
| 9,456 | 150,956.80 | | 9,102 | 144,987.20 | 4-Axle Trucks | 3,264 | 51,937.60 | | 2,587 | 41,240.00 | |
| 10,201 | 201,964.00 | | 12,478 | 246,712.00 | 5-Axle Trucks | 3,874 | 76,584.00 | | 3,163 | 62,608.00 | |
| 160 | 3,835.20 | | 190 | 4,533.60 | 6-Axle Trucks | 51 | 1,209.60 | | 70 | 1,677.60 | |
| 4 | 112.00 | | 7 | 196.00 | 7-Axle Trucks | 1 | 28.00 | | 2 | 56.00 | |
| - | | | | | Permits | | | | - | | |
| 27,843 \$ | 419,516.55 | | 31,890 \$ | 477,342.60 | TOTAL TRUCKS | 10,046 | \$ 153,625.35 | | 7,974 | \$ 123,049.60 | |
| 387,400 \$ | 763,841.07 | | 396,851 \$ | 824,828.47 | TOTAL TOLL VEHICLES | 110,479 | \$ 249,289.54 | | 106,664 | \$ 217,388.18 | |
| 3,228 \$ | 6,365.34 | | 3,307 \$ | 6,873.57 | DAILY AVERAGE | 3,693 | \$ 8,309.65 | | 3,555 | \$ 7,246.27 | |

Rate Change
Traffic (toll)
Autos 2.44%
Trucks 1.50%
Revenue 14.54%
Autos 7.98%
Trucks 0.92%
13.78%

Rate Change
Traffic (toll)
Autos 3.58%
Trucks 1.77%
Revenue 25.98%
Autos 14.67%
Trucks 1.41%
24.85%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

| JANUARY 1, 2018 APRIL 30, 2018 120 DAYS | | | JANUARY 1, 2019 APRIL 30, 2019 120 DAYS | | | MONTH OF APRIL 2019 30 DAYS | | | MONTH OF APRIL 2018 30 DAYS | | |
|-----------------------------------------------|------------------|--|-----------------------------------------------|------------------|---------------------|-----------------------------------|------------------|--------------|-----------------------------------|------------------|--------------|
| NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | |
| 2,355,343 \$ | 2,386,780.00 | | 2,408,231 \$ | 2,420,085.00 | Passenger | 651,877 | \$ | 656,081.00 | 651,907 | \$ | 656,336.00 |
| - | (88,685.10) | | - | (90,749.85) | Discounts * | - | | (26,487.31) | - | | (23,435.43) |
| 2,355,343 \$ | 2,278,094.90 | | 2,408,231 \$ | 2,329,335.15 | TOTAL PASSENGER | 651,877 | \$ | 629,593.69 | 651,907 | \$ | 632,900.57 |
| 70,789 | 455,195.65 | | 55,222 | 354,761.55 | 2-Axle Trucks | 14,845 | | 95,401.15 | 11,903 | | 76,463.40 |
| 34,145 | 402,429.60 | | 26,187 | 309,123.60 | 3-Axle Trucks | 7,212 | | 85,090.80 | 7,859 | | 90,240.00 |
| 33,889 | 530,769.60 | | 29,639 | 464,300.80 | 4-Axle Trucks | 8,402 | | 131,819.20 | 7,290 | | 114,035.20 |
| 323,435 | 6,348,846.00 | | 354,980 | 6,955,746.00 | 5-Axle Trucks | 94,741 | | 1,855,488.00 | 87,523 | | 1,713,980.00 |
| 10,999 | 257,196.00 | | 10,958 | 255,376.80 | 6-Axle Trucks | 3,026 | | 70,286.40 | 2,853 | | 66,772.80 |
| 404 | 12,100.00 | | 345 | 10,818.80 | 7-Axle Trucks | 90 | | 2,879.20 | 147 | | 4,450.00 |
| - | | | | | Permits | | | | | | |
| 473,661 \$ | 8,006,536.85 | | 477,331 \$ | 8,350,127.55 | TOTAL TRUCKS | 128,316 | \$ | 2,240,964.75 | 117,385 | \$ | 2,065,941.40 |
| 2,829,004 \$ | 10,284,631.75 | | 2,885,562 \$ | 10,679,462.70 | TOTAL TOLL VEHICLES | 780,193 | \$ | 2,870,558.44 | 769,292 | \$ | 2,698,841.97 |
| 23,575 \$ | 85,705.26 | | 24,046 \$ | 88,995.52 | DAILY AVERAGE | 26,006 | \$ | 95,685.28 | 25,643 | \$ | 89,951.40 |

| | |
|----------------|-------|
| Rate Change | |
| Traffic (toll) | |
| Autos | 2.00% |
| Trucks | 2.25% |
| Revenue | 0.77% |
| Autos | 3.84% |
| Trucks | 2.25% |
| | 4.29% |

| | |
|----------------|--------|
| Rate Change | |
| Traffic (toll) | |
| Autos | 1.42% |
| Trucks | 0.00% |
| Revenue | 9.31% |
| Autos | 6.36% |
| Trucks | -0.52% |
| | 8.47% |

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

| JANUARY 1, 2018 APRIL 30, 2018 120 DAYS | | | JANUARY 1, 2019 APRIL 30, 2019 120 DAYS | | | MONTH OF APRIL 2019 30 DAYS | | | MONTH OF APRIL 2018 30 DAYS | | |
|-----------------------------------------------|---------------------------|--|-----------------------------------------------|---------------------------|--------------------------|-----------------------------------|-------------------------|--|-----------------------------------|-------------------------|--|
| NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | |
| 358,196 \$ | 360,324.00 (15,807.19) | | 352,454 \$ | 354,848.00 (17,310.47) | Passenger Discounts * | 96,790 \$ | 97,750.00 (4,834.10) | | 97,375 \$ | 98,288.00 (4,189.44) | |
| 358,196 \$ | 344,516.81 | | 352,454 \$ | 337,537.53 | TOTAL PASSENGER | 96,790 \$ | 92,915.90 | | 97,375 \$ | 94,088.56 | |
| 4,512 | 29,097.90 | | 6,197 | 39,795.60 | 2-Axle Trucks | 1,587 | 10,238.80 | | 1,067 | 6,882.20 | |
| 825 | 9,829.20 | | 649 | 7,731.60 | 3-Axle Trucks | 246 | 2,937.60 | | 270 | 3,222.00 | |
| 691 | 11,011.20 | | 719 | 11,460.80 | 4-Axle Trucks | 239 | 3,808.00 | | 228 | 3,640.00 | |
| 3,117 | 61,762.00 | | 3,397 | 67,198.00 | 5-Axle Trucks | 996 | 19,646.00 | | 804 | 15,952.00 | |
| 35 | 840.00 | | 68 | 1,629.60 | 6-Axle Trucks | 23 | 549.60 | | 9 | 216.00 | |
| 4 | 112.00 | | 2 | 56.00 | 7-Axle Trucks | 1 | 28.00 | | 4 | 112.00 | |
| - | - | | - | - | Permits | - | - | | - | - | |
| 9,184 \$ | 112,652.30 | | 11,032 \$ | 127,871.60 | TOTAL TRUCKS | 3,092 \$ | 37,208.00 | | 2,382 \$ | 30,024.20 | |
| 367,380 \$ | 457,169.11 | | 363,486 \$ | 465,409.13 | TOTAL TOLL VEHICLES | 99,882 \$ | 130,123.90 | | 99,757 \$ | 124,122.76 | |
| 3,062 \$ | 3,809.74 | | 3,029 \$ | 3,878.41 | DAILY AVERAGE | 3,329 \$ | 4,337.46 | | 3,325 \$ | 4,137.43 | |

| | |
|----------------|--------|
| Rate Change | |
| Traffic (toll) | |
| Autos | -1.06% |
| Trucks | -1.60% |
| Revenue | 20.12% |
| Autos | 1.80% |
| Trucks | -2.03% |
| | 13.51% |

| | |
|----------------|--------|
| Rate Change | |
| Traffic (toll) | |
| Autos | 0.13% |
| Trucks | -0.60% |
| Revenue | 29.81% |
| Autos | 4.83% |
| Trucks | -1.26% |
| | 23.93% |

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 36 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Westbound Traffic Counts
April 2019

| Bridge | Westbound Volume | | | | | |
|-----------------------------------|------------------|------------|----------|-----------|-----------|----------|
| | April 2019 | April 2018 | % Change | YTD 2019 | YTD 2018 | % Change |
| Lower Trenton | 374,605 | 365,939 | 2.37% | 1,414,360 | 1,378,176 | 2.63% |
| Calhoun Street | 289,859 | 292,108 | -0.77% | 1,061,997 | 1,118,742 | -5.07% |
| Scudder Falls ¹ | 850,296 | 948,675 | -10.37% | 3,264,969 | 3,488,199 | -6.40% |
| Washington Crossing | 127,415 | 110,483 | 15.33% | 436,097 | 396,715 | 9.93% |
| New Hope - Lambertville | 198,934 | 198,266 | 0.34% | 815,692 | 855,029 | -4.60% |
| Centre Bridge - Stockton | 79,600 | 75,072 | 6.03% | 265,617 | 254,442 | 4.39% |
| Uhlerstown - Frenchtown | 107,351 | 94,197 | 13.96% | 349,671 | 278,635 | 25.49% |
| Upper Black Eddy - Milford | 57,248 | 58,511 | -2.16% | 217,026 | 218,152 | -0.52% |
| Riegelsville | 53,045 | 47,857 | 10.84% | 189,019 | 171,985 | 9.90% |
| Northampton Street ² | 373,776 | 372,345 | 0.38% | 1,414,092 | 1,416,973 | -0.20% |
| Riverton - Belvidere ³ | 92,560 | 91,754 | 0.88% | 334,711 | 328,689 | 1.83% |
| Total | 2,604,689 | 2,655,207 | -1.90% | 9,763,251 | 9,905,738 | -1.44% |

NOTES:

¹ Scudder Falls bridge under construction since June 2017.

² Counter error 4/25-4/30. Data interpolated.

³ EB & WB 2018 Traffic Counts were reversed. They were corrected in this table.

Delaware River Joint Toll Bridge Commission **Toll Supported Bridge - Two Way Traffic Counts**

April 2019

| Bridge | Total Volume | | | | | |
|-----------------------------------|--------------|------------|----------|------------|------------|----------|
| | April 2019 | April 2018 | % Change | YTD 2019 | YTD 2018 | % Change |
| Lower Trenton | 464,454 | 474,106 | -2.04% | 1,751,624 | 1,748,105 | 0.20% |
| Calhoun Street | 475,326 | 503,330 | -5.56% | 1,755,968 | 1,902,718 | -7.71% |
| Scudder Falls ¹ | 1,545,930 | 1,668,438 | -7.34% | 5,927,536 | 6,051,365 | -2.05% |
| Washington Crossing | 211,385 | 184,881 | 14.34% | 717,927 | 662,745 | 8.33% |
| New Hope - Lambertville | 399,685 | 396,532 | 0.80% | 1,538,054 | 1,719,405 | -10.55% |
| Centre Bridge - Stockton | 147,235 | 138,930 | 5.98% | 506,595 | 487,404 | 3.94% |
| Uhlertown - Frenchtown | 174,155 | 161,732 | 7.68% | 584,305 | 506,034 | 15.47% |
| Upper Black Eddy-Milford | 107,880 | 108,908 | -0.94% | 397,188 | 396,783 | 0.10% |
| Riegelsville | 99,815 | 103,465 | -3.53% | 357,516 | 364,206 | -1.84% |
| Northampton Street ² | 513,660 | 515,527 | -0.36% | 1,973,845 | 2,066,880 | -4.50% |
| Riverton - Belvidere ³ | 157,065 | 158,500 | -0.91% | 572,984 | 570,559 | 0.43% |
| Total | 4,296,590 | 4,414,349 | -2.67% | 16,083,542 | 16,476,203 | -2.38% |

NOTES:

¹ Scudder Falls bridge under construction since June 2017.

² Counter error 4/25-4/30. Data interpolated.

³ EB & WB 2018 Traffic Counts were reversed. They were changed in other tables but do not affect this one.

Delaware River Joint Toll Bridge Commission
Toll Bridge - Two Way Traffic Counts
April 2019

| Bridge | Total Volume (all classes) | | | | | |
|-------------------------|----------------------------|------------|----------|------------|------------|----------|
| | April 2019 | April 2018 | % Change | YTD 2019 | YTD 2018 | % Change |
| Trenton - Morrisville | 1,905,998 | 1,818,577 | 4.81% | 7,173,967 | 7,031,000 | 2.03% |
| New Hope - Lambertville | 384,740 | 381,863 | 0.75% | 1,402,837 | 1,371,588 | 2.28% |
| Interstate 78 | 1,984,130 | 1,915,560 | 3.58% | 7,216,660 | 7,174,744 | 0.58% |
| Easton - Phillipsburg | 1,100,260 | 1,115,136 | -1.33% | 4,139,258 | 4,108,943 | 0.74% |
| Portland - Columbia | 234,318 | 226,052 | 3.66% | 870,012 | 833,676 | 4.36% |
| Delaware Water Gap | 1,511,088 | 1,506,828 | 0.28% | 5,523,527 | 5,514,793 | 0.16% |
| Milford - Montague | 218,036 | 207,058 | 5.30% | 795,625 | 763,703 | 4.18% |
| Total | 7,338,570 | 7,171,074 | 2.34% | 27,121,886 | 26,798,447 | 1.21% |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

STATISTICAL SUMMARY OF EXPENDITURES

This includes reports entitled **“Budget vs Actual”** covering the month of April 2019 and the four month year-to-date (“YTD”) operations of fiscal year 2019 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total expense plus encumbrance totaled \$4,998,398 for the month of April. For the 2019 fiscal period, total expense plus encumbrances amounted to \$21,960,184 or 88.6% of the YTD operating budget.

All expense categories are within their normal line item budgets. There were no unusual expenses recorded during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

TOTAL COMMISSION

| | Annual Budget 2019 | YTD Budget 2019 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| Regular Employee Salaries | \$23,473,003 | 7,986,221 | \$1,787,845 | \$7,830,069 | \$0 | \$15,642,933 |
| Part-Time Employee Wages | 314,000 | 104,529 | 10,997 | 44,127 | 0 | 269,873 |
| Summer Employee Wages | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| Overtime Wages | 475,472 | 181,888 | 23,470 | 239,028 | 0 | 236,443 |
| Pension Contributions | 7,429,914 | 2,525,042 | 534,599 | 2,453,274 | 0 | 4,976,640 |
| FICA Contributions | 1,948,510 | 662,333 | 144,582 | 644,944 | 0 | 1,303,566 |
| Regular Employee Healthcare Benefits | 12,554,640 | 4,177,335 | 664,780 | 3,134,396 | 0 | 9,420,244 |
| Life Insurance Benefits | 235,178 | 78,202 | 20,870 | 78,989 | 0 | 156,189 |
| Unemployment Compensation Benefits | 44,100 | 22,050 | 0 | 221 | 0 | 43,879 |
| Utility Expense | 963,825 | 424,266 | 50,780 | 215,421 | 120,290 | 628,114 |
| Office Expense | 295,733 | 154,553 | 20,032 | 58,456 | 32,812 | 204,465 |
| Telecommunication Expense | 1,414,121 | 517,573 | 95,688 | 413,826 | 13,689 | 986,606 |
| Information Technology Expense | 733,984 | 231,911 | 58,871 | 168,680 | 15,309 | 549,995 |
| Professional Development/Meetings | 654,743 | 232,319 | 7,920 | 78,862 | 39,224 | 536,657 |
| Vehicle Maintenance Expense and Fuel | 461,701 | 312,811 | 29,042 | 125,495 | 189,775 | 146,430 |
| Operations Maintenance Expense | 1,502,394 | 885,047 | 93,979 | 390,235 | 324,963 | 787,197 |
| ESS Operating Maintenance Expense | 1,500,000 | 500,000 | 63,437 | 287,980 | 5,118 | 1,206,902 |
| Commission Expense | 22,050 | 7,350 | 1,727 | 5,530 | 0 | 16,520 |
| Toll Collection Expense | 75,291 | 49,955 | 10,103 | 26,601 | 33,109 | 15,582 |
| Uniform Expense | 173,622 | 55,627 | 68,137 | 77,827 | 14,218 | 81,576 |
| Business Insurance | 3,367,199 | 1,119,399 | 259,126 | 1,005,613 | 0 | 2,361,586 |
| Licenses & Inspections Expense | 10,878 | 4,516 | 391 | 3,023 | 0 | 7,855 |
| Advertising | 59,980 | 14,334 | 172 | 1,739 | 0 | 58,241 |
| Professional Services | 1,597,000 | 582,340 | 122,004 | 490,853 | 0 | 1,106,147 |
| State Police Bridge Security | 5,685,192 | 1,989,572 | 453,683 | 1,814,932 | 0 | 3,870,261 |
| EZPass Equipment/Maintenance | 1,326,270 | 442,090 | 88,160 | 317,377 | 0 | 1,008,893 |
| General Contingency | 300,000 | 100,000 | 0 | 0 | 0 | 300,000 |
| EZPass Operating Expense | 5,841,514 | 1,433,634 | 337,331 | 1,264,179 | 0 | 4,577,336 |
| Total | \$72,560,314 | \$24,794,898 | \$4,947,726 | \$21,171,676 | \$788,508 | \$50,600,130 |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

ADMINISTRATION*

| | Annual Budget 2019 | YTD Budget 2019 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$4,260,587 | 1,454,229 | \$366,428 | \$1,540,305 | \$0 | \$2,720,281 |
| Overtime Wages | 5,596 | 1,865 | 0 | 267 | 0 | 5,329 |
| Pension Contributions | 1,257,509 | 429,218 | 93,500 | 425,533 | 0 | 831,976 |
| FICA Contributions | 326,325 | 111,383 | 27,793 | 116,879 | 0 | 209,446 |
| Regular Employee Healthcare Benefits | 1,471,492 | 470,162 | 77,173 | 365,329 | 0 | 1,106,163 |
| Life Insurance Benefits | 40,687 | 13,372 | 3,481 | 13,837 | 0 | 26,850 |
| Unemployment Compensation Benefits | 44,100 | 22,050 | 0 | 221 | 0 | 43,879 |
| Utility Expense | 64,500 | 0 | 0 | 0 | 0 | 64,500 |
| Office Expense | 220,783 | 115,098 | 17,456 | 49,551 | 28,114 | 143,118 |
| Telecommunication Expense | 76,817 | 23,654 | 5,332 | 27,347 | 0 | 49,470 |
| Information Technology Expense | 710,000 | 223,157 | 58,871 | 168,680 | 15,309 | 526,011 |
| Professional Development/Meetings | 142,397 | 63,089 | 2,419 | 43,534 | 0 | 98,863 |
| Vehicle Maintenance Expense and Fuel | 7,768 | 1,556 | 0 | 0 | 0 | 7,768 |
| Operations Maintenance Expense | 56,000 | 0 | 0 | 0 | 0 | 56,000 |
| Commission Expense | 22,050 | 7,350 | 1,727 | 5,530 | 0 | 16,520 |
| Uniform Expense | 4,000 | 0 | 0 | 0 | 0 | 4,000 |
| Business Insurance | 143,393 | 44,798 | 10,907 | 12,734 | 0 | 130,659 |
| Advertising | 59,980 | 14,334 | 172 | 1,739 | 0 | 58,241 |
| Professional Services | 1,352,000 | 500,667 | 99,589 | 457,009 | 0 | 894,991 |
| General Contingency | 300,000 | 100,000 | 0 | 0 | 0 | 300,000 |
| EZPass Operating Expense | 20,300 | 6,767 | 0 | 0 | 0 | 20,300 |
| OPERATING EXPENSE SUBTOTAL | \$10,586,283 | \$3,602,750 | \$764,847 | \$3,228,495 | \$43,423 | \$7,314,365 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 14,285 | 53,108 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$14,285 | \$53,108 | | |
| TOTAL EXPENSES | | | \$779,131 | \$3,281,603 | | |

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

ADMINISTRATION - OPERATIONS*

| | Annual Budget 2019 | YTD Budget 2019 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$3,192,487 | 1,103,672 | \$265,420 | \$1,053,809 | \$0 | \$2,138,678 |
| Overtime Wages | 34,000 | 11,333 | 1,577 | 6,452 | 0 | 27,548 |
| Pension Contributions | 1,294,780 | 443,724 | 92,189 | 423,999 | 0 | 870,781 |
| FICA Contributions | 332,506 | 113,939 | 27,531 | 113,167 | 0 | 219,339 |
| Regular Employee Healthcare Benefits | 1,628,033 | 543,188 | 85,182 | 385,615 | 0 | 1,242,418 |
| Life Insurance Benefits | 41,183 | 13,728 | 5,059 | 15,664 | 0 | 25,519 |
| Office Expense | 36,456 | 14,752 | 1,562 | 3,838 | 871 | 31,746 |
| Telecommunication Expense | 148,182 | 49,394 | 7,270 | 39,432 | 0 | 108,750 |
| Professional Development/Meetings | 482,099 | 160,514 | 4,120 | 32,527 | 39,224 | 410,348 |
| Vehicle Maintenance Expense and Fuel | 3,000 | 1,000 | 0 | 0 | 0 | 3,000 |
| ESS Operating Maintenance Expense | 1,500,000 | 500,000 | 63,437 | 287,980 | 5,118 | 1,206,902 |
| Toll Collection Expense | 300 | 100 | 0 | 0 | 0 | 300 |
| Uniform Expense | 23,744 | 7,915 | 63,239 | 67,377 | 0 | (43,633) |
| Business Insurance | 75,009 | 25,003 | 6,437 | 25,746 | 0 | 49,263 |
| Professional Services | 245,000 | 81,673 | 22,416 | 33,844 | 0 | 211,156 |
| OPERATING EXPENSE SUBTOTAL | \$9,036,778 | \$3,069,935 | \$645,438 | \$2,489,451 | \$45,213 | \$6,502,114 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | (108,016) | (401,586) | | |
| Toll Operation Allocation | | | (56,250) | (248,415) | | |
| Bridge Maint Allocation | | | (48,402) | (214,813) | | |
| Maint/Toll Allocation | | | (19,757) | (83,770) | | |
| PSBS Allocation | | | (302,504) | (1,129,807) | | |
| ADM OPS ALLOCATION SUBTOTAL | | | (\$534,929) | (\$2,078,391) | | |
| TOTAL EXPENSES | | | \$110,509 | \$411,060 | | |

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

SOUTHERN REGION TOLL BRIDGE

| | Annual Budget 2019 | YTD Budget 2019 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$3,054,367 | 1,058,525 | \$235,113 | \$1,065,873 | \$0 | \$1,988,494 |
| Part-Time Employee Wages | 61,760 | 22,629 | 1,190 | 5,789 | 0 | 55,971 |
| Summer Employee Wages | 40,232 | 0 | 0 | 0 | 0 | 40,232 |
| Overtime Wages | 65,856 | 27,848 | 3,065 | 37,861 | 0 | 27,995 |
| Pension Contributions | 920,466 | 318,647 | 65,538 | 301,423 | 0 | 619,043 |
| FICA Contributions | 246,499 | 85,333 | 17,976 | 83,760 | 0 | 162,739 |
| Regular Employee Healthcare Benefits | 1,784,575 | 595,588 | 94,458 | 448,921 | 0 | 1,335,654 |
| Life Insurance Benefits | 29,492 | 9,831 | 2,479 | 9,872 | 0 | 19,621 |
| Utility Expense | 274,155 | 127,861 | 13,819 | 69,595 | 59,877 | 144,683 |
| Office Expense | 6,419 | 4,984 | 167 | 1,010 | 668 | 4,741 |
| Telecommunication Expense | 144,906 | 60,883 | 6,571 | 40,996 | 0 | 103,910 |
| Information Technology Expense | 11,778 | 4,256 | 0 | 0 | 0 | 11,778 |
| Professional Development/Meetings | 5,116 | 1,548 | 18 | 355 | 0 | 4,761 |
| Vehicle Maintenance Expense and Fuel | 124,734 | 79,401 | 9,868 | 41,184 | 48,212 | 35,338 |
| Operations Maintenance Expense | 315,774 | 176,763 | 17,708 | 56,010 | 56,976 | 202,788 |
| Toll Collection Expense | 19,610 | 13,730 | 1,393 | 5,695 | 8,444 | 5,470 |
| Uniform Expense | 31,408 | 11,181 | 1,072 | 2,351 | 0 | 29,057 |
| Business Insurance | 692,086 | 230,695 | 56,168 | 224,672 | 0 | 467,414 |
| Licenses & Inspections Expense | 1,392 | 1,233 | 166 | 2,058 | 0 | (666) |
| State Police Bridge Security | 1,097,811 | 384,187 | 87,606 | 350,463 | 0 | 747,347 |
| EZPass Equipment/Maintenance | 373,013 | 124,338 | 24,799 | 89,179 | 0 | 283,834 |
| EZPass Operating Expense | 1,179,779 | 393,723 | 93,002 | 348,532 | 0 | 831,248 |
| OPERATING EXPENSE SUBTOTAL | \$10,481,229 | \$3,733,183 | \$732,178 | \$3,185,601 | \$174,177 | \$7,121,451 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 18,110 | 67,331 | | |
| Toll Operation Allocation | | | 16,875 | 74,525 | | |
| Bridge Maint Allocation | | | 10,648 | 47,259 | | |
| Maint/Toll Allocation | | | 3,951 | 16,754 | | |
| PSBS Allocation | | | 53,215 | 195,142 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$102,800 | \$401,010 | | |
| TOTAL EXPENSES | | | \$834,978 | \$3,586,612 | | |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

CENTRAL REGION TOLL BRIDGE

| | Annual Budget 2019 | YTD Budget 2019 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$4,171,520 | 1,445,818 | \$310,217 | \$1,395,566 | \$0 | \$2,775,954 |
| Part-Time Employee Wages | 134,750 | 44,917 | 6,251 | 24,414 | 0 | 110,336 |
| Summer Employee Wages | 41,012 | 0 | 0 | 0 | 0 | 41,012 |
| Overtime Wages | 105,482 | 35,162 | 1,872 | 49,538 | 0 | 55,944 |
| Pension Contributions | 1,284,878 | 444,799 | 91,484 | 420,757 | 0 | 864,122 |
| FICA Contributions | 339,776 | 117,624 | 23,843 | 110,305 | 0 | 229,471 |
| Regular Employee Healthcare Benefits | 2,410,741 | 804,566 | 128,036 | 612,913 | 0 | 1,797,829 |
| Life Insurance Benefits | 39,836 | 13,279 | 3,190 | 12,926 | 0 | 26,911 |
| Utility Expense | 305,770 | 149,837 | 12,212 | 62,761 | 37,489 | 205,521 |
| Office Expense | 11,947 | 7,475 | 371 | 1,894 | 1,332 | 8,722 |
| Telecommunication Expense | 417,913 | 174,875 | 29,680 | 117,754 | 13,689 | 286,470 |
| Information Technology Expense | 5,106 | 2,178 | 0 | 0 | 0 | 5,106 |
| Professional Development/Meetings | 13,716 | 2,528 | 1,098 | 2,156 | 0 | 11,560 |
| Vehicle Maintenance Expense and Fuel | 122,059 | 87,002 | 7,967 | 27,092 | 57,241 | 37,726 |
| Operations Maintenance Expense | 518,589 | 323,900 | 18,309 | 156,563 | 136,325 | 225,701 |
| Toll Collection Expense | 25,870 | 17,117 | 4,596 | 9,650 | 12,489 | 3,730 |
| Uniform Expense | 25,674 | 7,660 | 375 | 3,260 | 3,775 | 18,639 |
| Business Insurance | 868,105 | 289,368 | 70,600 | 282,401 | 0 | 585,704 |
| Licenses & Inspections Expense | 4,018 | 1,070 | 75 | 335 | 0 | 3,683 |
| State Police Bridge Security | 1,502,028 | 525,645 | 119,863 | 479,505 | 0 | 1,022,523 |
| EZPass Equipment/Maintenance | 455,905 | 151,968 | 30,292 | 110,602 | 0 | 345,303 |
| EZPass Operating Expense | 1,846,909 | 615,636 | 145,592 | 545,622 | 0 | 1,301,287 |
| OPERATING EXPENSE SUBTOTAL | \$14,651,604 | \$5,262,424 | \$1,005,922 | \$4,426,013 | \$262,340 | \$9,963,251 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 24,458 | 90,929 | | |
| Toll Operation Allocation | | | 22,500 | 99,366 | | |
| Bridge Maint Allocation | | | 14,521 | 64,444 | | |
| Maint/Toll Allocation | | | 6,322 | 26,806 | | |
| PSBS Allocation | | | 53,215 | 195,142 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$121,015 | \$476,688 | | |
| TOTAL EXPENSES | | | \$1,126,937 | \$4,902,700 | | |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

NORTHERN REGION TOLL BRIDGE

| | Annual Budget 2019 | YTD Budget 2019 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$4,268,426 | 1,479,339 | \$323,363 | \$1,443,374 | \$0 | \$2,825,053 |
| Part-Time Employee Wages | 117,490 | 36,983 | 3,556 | 13,924 | 0 | 103,566 |
| Summer Employee Wages | 18,757 | 0 | 0 | 0 | 0 | 18,757 |
| Overtime Wages | 152,317 | 61,909 | 3,459 | 78,892 | 0 | 73,425 |
| Pension Contributions | 1,304,119 | 451,460 | 92,854 | 427,057 | 0 | 877,062 |
| FICA Contributions | 348,610 | 120,682 | 24,831 | 115,652 | 0 | 232,958 |
| Regular Employee Healthcare Benefits | 2,379,433 | 802,531 | 126,363 | 604,194 | 0 | 1,775,240 |
| Life Insurance Benefits | 40,762 | 13,587 | 3,449 | 13,689 | 0 | 27,073 |
| Utility Expense | 196,212 | 101,874 | 18,165 | 58,882 | 22,924 | 114,405 |
| Office Expense | 11,648 | 9,418 | 477 | 2,113 | 1,828 | 7,706 |
| Telecommunication Expense | 343,845 | 114,615 | 24,282 | 100,204 | 0 | 243,641 |
| Information Technology Expense | 7,100 | 2,319 | 0 | 0 | 0 | 7,100 |
| Professional Development/Meetings | 4,702 | 2,402 | 264 | 290 | 0 | 4,412 |
| Vehicle Maintenance Expense and Fuel | 140,660 | 92,992 | 9,100 | 44,713 | 48,419 | 47,529 |
| Operations Maintenance Expense | 369,092 | 227,015 | 40,366 | 130,350 | 86,314 | 152,427 |
| Toll Collection Expense | 29,511 | 19,009 | 4,114 | 11,255 | 12,175 | 6,081 |
| Uniform Expense | 25,245 | 7,042 | 2,377 | 3,497 | 8,811 | 12,937 |
| Business Insurance | 760,528 | 253,509 | 62,264 | 249,056 | 0 | 511,472 |
| Licenses & Inspections Expense | 2,744 | 936 | 75 | 375 | 0 | 2,369 |
| State Police Bridge Security | 983,538 | 344,196 | 78,487 | 313,983 | 0 | 669,555 |
| EZPass Equipment/Maintenance | 497,351 | 165,784 | 33,069 | 117,595 | 0 | 379,756 |
| EZPass Operating Expense | 1,252,526 | 417,509 | 98,737 | 370,025 | 0 | 882,501 |
| OPERATING EXPENSE SUBTOTAL | \$13,254,616 | \$4,725,111 | \$949,652 | \$4,099,119 | \$180,472 | \$8,975,024 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 24,781 | 92,130 | | |
| Toll Operation Allocation | | | 16,875 | 74,525 | | |
| Bridge Maint Allocation | | | 11,616 | 51,555 | | |
| Maint/Toll Allocation | | | 4,742 | 20,105 | | |
| PSBS Allocation | | | 79,822 | 292,713 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$137,835 | \$531,027 | | |
| TOTAL EXPENSES | | | \$1,087,487 | \$4,630,147 | | |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

| | Annual Budget 2019 | YTD Budget 2019 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$2,511,371 | 746,933 | \$143,904 | \$660,266 | \$0 | \$1,851,105 |
| Overtime Wages | 61,033 | 26,707 | 6,791 | 42,408 | 0 | 18,625 |
| Pension Contributions | 758,859 | 226,266 | 54,480 | 250,296 | 0 | 508,564 |
| FICA Contributions | 196,789 | 58,676 | 11,357 | 53,047 | 0 | 143,742 |
| Regular Employee Healthcare Benefits | 1,628,033 | 543,343 | 87,180 | 404,774 | 0 | 1,223,259 |
| Life Insurance Benefits | 23,983 | 7,994 | 1,520 | 6,251 | 0 | 17,731 |
| Utility Expense | 76,745 | 29,144 | 4,223 | 15,939 | 0 | 60,807 |
| Office Expense | 7,500 | 2,500 | 0 | 0 | 0 | 7,500 |
| Telecommunication Expense | 109,824 | 36,608 | 8,284 | 33,246 | 0 | 76,578 |
| Professional Development/Meetings | 4,165 | 1,388 | 0 | 0 | 0 | 4,165 |
| Vehicle Maintenance Expense and Fuel | 46,063 | 38,879 | 1,080 | 9,661 | 28,389 | 8,012 |
| Operations Maintenance Expense | 169,009 | 109,678 | 12,605 | 34,301 | 30,721 | 103,987 |
| Uniform Expense | 53,409 | 18,534 | 1,030 | 1,030 | 0 | 52,379 |
| Business Insurance | 625,967 | 208,655 | 35,954 | 143,817 | 0 | 482,150 |
| Licenses & Inspections Expense | 882 | 773 | 0 | 180 | 0 | 702 |
| State Police Bridge Security | 1,602,087 | 560,661 | 127,848 | 511,448 | 0 | 1,090,639 |
| EZPass Operating Expense | 1,542,000 | 0 | 0 | 0 | 0 | 1,542,000 |
| OPERATING EXPENSE SUBTOTAL | \$9,417,719 | \$2,616,740 | \$496,257 | \$2,166,664 | \$59,110 | \$7,191,945 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 13,676 | 50,845 | | |
| Bridge Maint Allocation | | | 6,292 | 27,926 | | |
| Maint/Toll Allocation | | | 2,568 | 10,890 | | |
| PSBS Allocation | | | 75,058 | 286,159 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$97,595 | \$375,820 | | |
| TOTAL EXPENSES | | | \$593,851 | \$2,542,483 | | |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

| | Annual Budget 2019 | YTD Budget 2019 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$2,014,245 | 697,705 | \$143,401 | \$670,877 | \$0 | \$1,343,368 |
| Overtime Wages | 51,188 | 17,063 | 6,706 | 23,610 | 0 | 27,578 |
| Pension Contributions | 609,303 | 210,928 | 44,553 | 204,210 | 0 | 405,093 |
| FICA Contributions | 158,006 | 54,698 | 11,250 | 52,135 | 0 | 105,871 |
| Regular Employee Healthcare Benefits | 1,252,333 | 417,956 | 66,387 | 312,650 | 0 | 939,683 |
| Life Insurance Benefits | 19,235 | 6,412 | 1,693 | 6,750 | 0 | 12,485 |
| Utility Expense | 46,443 | 15,550 | 2,362 | 8,245 | 0 | 38,198 |
| Office Expense | 980 | 327 | 0 | 49 | 0 | 931 |
| Telecommunication Expense | 172,634 | 57,545 | 14,270 | 54,847 | 0 | 117,787 |
| Professional Development/Meetings | 2,548 | 849 | 0 | 0 | 0 | 2,548 |
| Vehicle Maintenance Expense and Fuel | 17,416 | 11,980 | 1,027 | 2,845 | 7,513 | 7,058 |
| Operations Maintenance Expense | 73,930 | 47,690 | 4,990 | 13,010 | 14,627 | 46,294 |
| Uniform Expense | 10,141 | 3,296 | 43 | 312 | 1,633 | 8,197 |
| Business Insurance | 202,110 | 67,370 | 16,796 | 67,186 | 0 | 134,925 |
| Licenses & Inspections Expense | 1,842 | 504 | 75 | 75 | 0 | 1,767 |
| State Police Bridge Security | 499,728 | 174,883 | 39,879 | 159,532 | 0 | 340,196 |
| OPERATING EXPENSE SUBTOTAL | \$5,132,085 | \$1,784,756 | \$353,433 | \$1,576,333 | \$23,772 | \$3,531,980 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 12,707 | 47,243 | | |
| Bridge Maint Allocation | | | 5,324 | 23,629 | | |
| Maint/Toll Allocation | | | 2,173 | 9,215 | | |
| PSBS Allocation | | | 41,195 | 160,652 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$61,400 | \$240,739 | | |
| TOTAL EXPENSES | | | \$414,832 | \$1,817,072 | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE FOUR MONTHS ENDED APRIL 30, 2019

| | Southern Toll Bridges | Central Toll Bridges | Northern Toll Bridges | Toll Bridges Subtotal | Southern Region TSB | Northern Region TSB | TSB Subtotal | Administration Operation | Administration Administrative | ADM Subtotal | TOTAL 2019 | TOTAL 2018 |
|--------------------------------------|--------------------------|-------------------------|--------------------------|--------------------------|------------------------|------------------------|-----------------------|-----------------------------|----------------------------------|------------------------|------------------------|------------------------|
| TOLL REVENUE | | | | | | | | | | | | |
| Net Toll Revenue | 6,480,026 | 22,592,502 | 11,772,741 | 40,845,269 | - | - | - | - | - | - | 40,845,269 | 39,493,632 |
| EZPass Fee | 165,042 | 254,172 | 172,046 | 591,260 | - | - | - | - | - | - | 591,260 | 551,278 |
| Net Violation Fee Income | 191,429 | 409,827 | 233,441 | 834,698 | - | - | - | - | - | - | 834,698 | 1,614,967 |
| REVENUE FROM TOLL | \$ 6,836,498 | \$ 23,256,501 | \$ 12,178,229 | \$ 42,271,227 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 42,271,227 | \$ 41,659,877 |
| OPERATING EXPENSE | | | | | | | | | | | | |
| Regular Employee Salaries | 1,065,873 | 1,395,566 | 1,443,374 | 3,904,812 | 660,266 | 670,877 | 1,331,143 | 1,053,809 | 1,540,305 | 2,594,114 | 7,530,069 | 7,160,381 |
| Part-Time Employee Wages | 5,789 | 24,414 | 13,924 | 44,127 | - | - | - | - | - | - | 44,127 | 81,635 |
| Summer Employee Wages | - | - | - | - | - | - | - | - | - | - | - | - |
| Overtime Wages | 37,861 | 49,538 | 78,892 | 166,291 | 42,408 | 23,610 | 66,018 | 6,452 | 267 | 6,719 | 239,028 | 268,626 |
| Pension Contributions | 301,423 | 420,757 | 427,057 | 1,149,237 | 250,296 | 204,210 | 454,505 | 423,999 | 425,533 | 849,532 | 2,453,274 | 1,967,943 |
| FICA Contributions | 83,760 | 110,305 | 115,652 | 309,717 | 53,047 | 52,135 | 105,182 | 113,167 | 116,879 | 230,046 | 644,944 | 597,720 |
| Regular Employee Healthcare Benefits | 448,921 | 612,913 | 604,194 | 1,666,027 | 404,774 | 312,650 | 717,425 | 385,615 | 365,329 | 750,944 | 3,134,396 | 2,375,946 |
| Life Insurance Benefits | 9,872 | 12,926 | 13,689 | 36,486 | 6,251 | 6,750 | 13,001 | 15,664 | 13,837 | 29,501 | 78,989 | 73,888 |
| Unemployment Compensation Benefits | - | - | - | - | - | - | - | - | 221 | 221 | 21,349 | 21,349 |
| Utility Expense | 69,595 | 62,761 | 58,882 | 191,238 | 15,939 | 8,245 | 24,183 | - | - | - | 215,421 | 230,791 |
| Office Expense | 1,010 | 1,894 | 2,113 | 5,018 | - | 49 | 49 | 3,838 | 49,551 | 53,389 | 58,456 | 77,297 |
| Telecommunication Expense | 40,996 | 117,754 | 100,204 | 258,954 | 33,246 | 54,847 | 88,093 | 39,432 | 27,347 | 66,779 | 413,826 | 337,811 |
| Information Technology Expense | - | - | - | - | - | - | - | - | 168,680 | 168,680 | 168,680 | 126,259 |
| Professional Development/Meetings | 355 | 2,156 | 290 | 2,801 | - | - | - | 32,527 | 43,534 | 76,061 | 78,862 | 56,440 |
| Vehicle Maintenance Expense and Fuel | 41,184 | 27,092 | 44,713 | 112,989 | 9,661 | 2,845 | 12,506 | - | - | - | 125,495 | 102,707 |
| Operations Maintenance Expense | 56,010 | 156,563 | 130,350 | 342,924 | 34,301 | 13,010 | 47,311 | - | - | - | 390,235 | 520,446 |
| ESS Operating Maintenance Expense | - | - | - | - | - | - | - | 287,980 | - | 287,980 | 287,980 | 182,035 |
| Commission Expense | - | - | - | - | - | - | - | - | 5,530 | 5,530 | 6,027 | 6,027 |
| Toll Collection Expense | 5,695 | 9,650 | 11,255 | 26,601 | - | - | - | - | - | - | 26,601 | 11,611 |
| Uniform Expense | 2,351 | 3,260 | 3,497 | 9,109 | 1,030 | 312 | 1,342 | 67,377 | - | 67,377 | 77,827 | 10,326 |
| Business Insurance | 224,672 | 282,401 | 249,056 | 756,129 | 143,817 | 67,186 | 211,003 | 25,746 | 12,734 | 38,481 | 1,005,613 | 990,868 |
| Licenses & Inspections Expense | 2,058 | 335 | 375 | 2,768 | 180 | 75 | 255 | - | - | - | 3,023 | 2,140 |
| Advertising | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Services | - | - | - | - | - | - | - | - | 1,739 | 1,739 | 2,450 | 2,450 |
| State Police Bridge Security | 350,463 | 479,505 | 313,983 | 1,143,952 | 511,448 | 159,532 | 670,980 | 33,844 | 457,009 | 490,853 | 490,853 | 608,387 |
| EZPass Equipment/Maintenance | 89,179 | 110,602 | 117,595 | 317,377 | - | - | - | - | - | - | 1,814,932 | 1,835,371 |
| General Contingency | - | - | - | - | - | - | - | - | - | - | 317,377 | 388,167 |
| EZPass Operating Expense | 348,532 | 545,622 | 370,025 | 1,264,179 | - | - | - | - | - | - | - | - |
| TOTAL OP., MAINT., & ADM | \$ 3,185,601 | \$ 4,426,013 | \$ 4,099,119 | \$ 11,710,733 | \$ 2,166,664 | \$ 1,576,333 | \$ 3,742,997 | \$ 2,489,451 | \$ 3,228,495 | \$ 5,717,946 | \$ 21,171,676 | \$ 19,289,236 |
| ADM OPS ALOCATION | | | | | | | | | | | | |
| TES Allocation | 67,331 | 90,929 | 92,130 | 250,391 | 50,845 | 47,243 | 98,087 | (401,586) | 53,108 | (348,478) | - | - |
| Toll Ops Allocation | 74,525 | 99,366 | 74,525 | 248,415 | - | - | - | (248,415) | - | (248,415) | - | - |
| Bridge Maint Allocation | 47,259 | 51,555 | 163,258 | 279,268 | 27,926 | 23,629 | 51,555 | (214,813) | - | (214,813) | - | - |
| Main/Toll Allocation | 16,754 | 26,806 | 20,105 | 63,665 | 10,890 | 75 | 20,105 | (83,770) | - | (83,770) | - | - |
| PSBS Allocation | 195,142 | 195,142 | 292,713 | 682,996 | 286,159 | 160,652 | 446,811 | (1,129,807) | - | (1,129,807) | - | - |
| TOTAL ADM OPS ALOCATION | \$ 401,010 | \$ 476,688 | \$ 531,027 | \$ 1,408,725 | \$ 375,820 | \$ 240,739 | \$ 616,558 | \$ (2,078,391) | \$ 53,108 | \$ (2,025,284) | \$ - | \$ - |
| OTHER OPERATING INC/EXP | | | | | | | | | | | | |
| Other Operating Income | - | - | - | - | - | - | - | - | 5,621 | 5,621 | 5,621 | 4,937 |
| TOTAL OTHER OP INC | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 5,621 | \$ 5,621 | \$ 5,621 | \$ 4,937 |
| NET OPERATING INC | \$ 3,249,886 | \$ 18,353,800 | \$ 7,548,082 | \$ 29,151,768 | \$ (2,542,483) | \$ (1,817,072) | \$ (43,59,555) | \$ (411,060) | \$ (3,275,982) | \$ (3,687,042) | \$ 21,105,172 | \$ 22,375,577 |
| NON-OPERATING REV/EXP | | | | | | | | | | | | |
| Interest Revenue | - | - | - | - | - | - | - | - | - | - | 4,543,997 | 2,134,401 |
| Other Non-Operating Revenue | - | - | - | - | - | - | - | - | - | - | 21,317 | - |
| Interest Expense | - | - | - | - | - | - | - | - | - | - | (9,949,072) | (10,119,659) |
| Depreciation Expense | - | - | - | - | - | - | - | - | - | - | (6,534,615) | (7,432,408) |
| TOTAL NON-OPS REV/EXP | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (11,918,372) | \$ (15,417,667) | \$ (15,417,667) |
| CHANGE IN NET ASSETS | | | | | | | | | | | \$ 9,186,799 | \$ 6,957,910 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

PURCHASING REPORT INDEX

MONTH OF APRIL 2019

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|------------|-------------------------------------------------------------|----------------|
| Purchasing | Monthly Purchasing Report Covering the Month of April, 2019 | 1-6 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

MONTHLY PURCHASING REPORT

Month of April 2019

This report itemizes all orders for purchases made for the month of April, 2019, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of April 2019, culminated in the preparation and placement of 82 purchase orders in the total amount of \$2,212,639.88. For eight (8) of these purchases, (24) price inquiries were sent out for an average of three (3) inquiries per Order ($24/8=3$).

Procurements of over \$5,000.00 during the period of April 2019 are shown below:

- Seven (7) Purchase Orders were issued, in the total amount of \$905,400.00, for seven (7) 2020 Mack Chassis;
- One (1) Purchase Order was issued, in the total amount of \$854,983.09, for furniture, fixtures and equipment for the Administration Building at Scudder Falls;
- One (1) Purchase Order were issued, in the total amount of \$215,651.00, for the telephone system upgrade for the Commission;
- One (1) Purchase Order was let, in the total amount of \$39,850.00, for the four (4) river gauges on Commission bridges;
- A Purchase Order was issued, in the total amount of \$25,361.10, for fire training equipment.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

| PO Number | Vendor Name | General Description | Req Dept | Contract/Resolution/ Comment | ** BY AUTHORITY OF ** | | |
|-----------|-----------------------------------------|---------------------------------|----------|---------------------------------|-----------------------|------------------------|----------|
| | | | | | Commission | Director of Purchasing | Director |
| 20190136 | DOI-USGS | USGS 4 RIVER GAUGE CONTRACT | MULTI | | | 39,850.00 | |
| 20190137 | GENERAL SUPPLY COMPANY | DWG DOOR INSTALLATION | DWG | | | 2,642.00 | |
| 20190138 | HAMBURG PLUMBING SUPPLY | REPLACEMENT CIRCULATOR PUMP H-4 | DWG | | | 785.10 | |
| 20190139 | OFFICE BASICS | JANITORIAL SUPPLIES | TM | | | 3,290.50 | |
| 20190140 | OFFICE BASICS | JANITORIAL SUPPLIES | NHL | | | 4,289.00 | |
| 20190141 | CAMDEN BAG & PAPER CO. | JANITORIAL SUPPLIES/EQUIP | I78 | | | 1,169.70 | |
| 20190142 | CAMDEN BAG & PAPER CO. | JANITORIAL SUPPLIES, GENERAL L | EP | | | 3,482.70 | |
| 20190143 | CAMDEN BAG & PAPER CO. | PAPER & PLASTIC PRODUCTS | DWG | | | 2,288.45 | |
| 20190144 | CAMDEN BAG & PAPER CO. | JANITORIAL SUPPLIES/EQUIP | DWG | | | 1,119.45 | |
| 20190145 | OFFICE BASICS | JANITORIAL SUPPLIES | DWG | | | 260.00 | |
| 20190146 | CONTROLTEK | TOLL COLLECTION SUPPLIES | I78 | | | 1,684.89 | |
| 20190147 | CONTROLTEK | TOLL COLLECTION SUPPLIES | EP | | | 3,234.04 | |
| 20190148 | CONTROLTEK | TOLL COLLECTION SUPPLIES | DWG | | | 1,641.64 | |
| 20190149 | INNOVATIVE SURFACE SOLUTIONS | MAGNESIUM CHLORIDE | DWG | | | 889.11 | |
| 20190150 | CENTURY PEST CONTROL | PEST EXTERMINATION SERVICES | MULTI | | | 1,470.00 | |
| 20190151 | J&J TRUCK EQUIPMENT | HYDRAULIC TANK REPLACEMENT | PC | COSTARS 25 | | 1,435.83 | |
| 20190152 | SEALMASTER/ALLENTOWN CAPITAL RESERVE | AQUAPHALT PATCH | NHL | 3118-01-17 | 4,217.00 | | |
| 20190153 | CASCADE WATER SERVICES INC. | BOILER WATER TREATMENT | NHL | | | 125.83 | |
| 20190154 | GREEN POND NURSERY INC. | LANDSCAPING-PLANTS | I78 | | | 1,871.78 | |
| 20190155 | GREEN POND NURSERY INC. | LANDSCAPING-SUPPLIES | EP | | | 1,100.00 | |
| 20190156 | REED & PERRINE SALES INC. | LANDSCAPE-MATERIALS | I78 | | | 1,449.90 | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

| PO Number | Vendor Name | General Description | Req Dept | Contract/Resolution/ Comment | Commission | ** BY AUTHORITY OF ** Director of Purchasing | Director |
|-----------|--------------------------------|--------------------------------|----------|---------------------------------|------------|----------------------------------------------------|----------|
| 20190157 | REED & PERRINE SALES INC. | LANDSCAPE-SUPPLIES | EP | | | 932.00 | |
| 20190158 | FRED BEANS PARTS, INC | AUTOMOTIVE PARTS & ACCESSORIES | EP | PA 4400015878 | | 432.35 | |
| 20190159 | JACKSON PETROLEUM SOLUTIONS | GAS PUMP REPAIR | NIIL | | | 200.00 | |
| 20190160 | RAY CATENA MOTOR CORPORATION | 2019 SMART ELECTRIC CAR | PSBS | | 23,195.00 | | |
| | CAPITAL RESERVE | | | | | | |
| 20190161 | AIM EXTERMINATION | PEST EXTERMINATION SERVICES | MULTI | | | 2,268.00 | |
| 20190162 | ORION SFTY PROD/STANDARD FUSEE | FLARES FOR ROADWAY SAFETY | TM | PA 44000159999 | | 1,199.04 | |
| 20190163 | ORION SFTY PROD/STANDARD FUSEE | FLARES FOR ROADWAY SAFETY | DWG | PA 44000159999 | | 352.54 | |
| 20190164 | PPC LUBRICANTS | MOTOR OIL 55- GALLON DRUMS | DWG | PA 4400006868 | | 526.34 | |
| 20190165 | REED & PERRINE SALES INC. | LANDSCAPE-SUPPLIES | PC | | | 1,353.34 | |
| 20190166 | REED & PERRINE SALES INC. | LANDSCAPE-SUPPLIES | DWG | | | 1,004.00 | |
| 20190167 | REED & PERRINE SALES INC. | LANDSCAPE-SUPPLIES | MM | | | 3,390.50 | |
| 20190168 | SEITZ BROTHERS PEST CONTROL | PEST EXTERMINATION SERVICES | MULTI | | | 1,085.00 | |
| 20190169 | BINSKY SERVICE | HVAC SERVICE | TM | | | 263.00 | |
| 20190170 | CUMMINS-ALLISON CORPORATION | BANKING MACHINE REPAIR | MM | | | 1,043.20 | |
| 20190171 | STARR UNIFORM | CLOTHING: MAINTENANCE (NEW) | I78 | COSTARS 12 | | 3,774.78 | |
| 20190172 | STARR UNIFORM | CLOTHING: TOLL COLLECTOR UNIFO | PC | COSTARS 12 | | 1,625.13 | |
| 20190173 | STARR UNIFORM | CLOTHING: TOLL COLLECTOR UNIFO | DWG | COSTARS 12 | | 4,838.19 | |
| 20190174 | CRAFCO INC | CRACK SEALER | I78 | PA 4400018885 | | 3,286.55 | |
| 20190175 | E.M. KUTZ, INC. | TARP FOR NEW DODGE | MM | COSTARS 25 | | 417.52 | |
| 20190176 | FRED BEANS PARTS, INC | AUTOMOTIVE PARTS & ACCESSORIES | EP | NJ T-2761 | | 464.33 | |
| 20190177 | LOU'S GLASS | TOLL BOTH WINDOW REPAIR | EP | | | 1,100.00 | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

| PO Number | Vendor Name | General Description | Req Dept | Contract/Resolution/ Comment | ** BY AUTHORITY OF ** | | |
|--------------|--------------------------------------------|-------------------------------|----------|---------------------------------|-----------------------|---------------------------|----------|
| | | | | | Commission | Director of Purchasing | Director |
| 20190178 | LOU'S GLASS | TOLL BOTH WINDOW REPAIR | EP | | | 1,000.00 | |
| 20190179 | LOU'S GLASS | WINDSHIELD INSTALLED F250 | MM | | | 375.00 | |
| 20190180 | SEALMASTER/ALLENTOWN | AQUAPHALT 4MM PATCH | I78 | | | 2,822.00 | |
| 20190181 | SEALMASTER/ALLENTOWN | AQUAPHALT 6MM PATCH DWG/MM | DWG | | | 2,641.00 | |
| 20190182 | SEALMASTER/ALLENTOWN | AQUAPHALT 6MM PATCH-MM/DWG | DWG | | | 2,641.00 | |
| 20190183 | STARR UNIFORM | CLOTHING: MAINTENANCE | EP | COSTARS 12 | | 1,632.50 | |
| 20190184 | STARR UNIFORM | CLOTHING: TOLL COLLECTOR | PC | COSTARS 12 | | 280.00 | |
| 20190185 | STARR UNIFORM | CLOTHING: MAINTENANCE | DWG | COSTARS 12 | | 3,972.88 | |
| 20190186 | TIMMERMAN EQUIPMENT COMPANY | HIGHWAY SWEEPER PARTS | EP | NJ T-2188 | | 596.13 | |
| 20190187 | GREEN POWER | JANITORIAL - LANE DEGREASER | I78 | | | 1,270.00 | |
| 20190188 | GREEN POWER | JANITORIAL - LANE DEGREASER | DWG | | | 720.00 | |
| 20190189 | TRANS EDGE TRUCK CENTER CAPITAL RESERVE | 2020 MACK CHASSIS VEHICLE - 3 | TM | PA COSTARS 25 | 120,296.00 | | |
| 20190190 | TRANS EDGE TRUCK CENTER CAPITAL RESERVE | 2020 MACK CHASSIS VEHICLE - 4 | TM | PA COSTARS 25 | 136,128.00 | | |
| 20190191 | TRANS EDGE TRUCK CENTER CAPITAL RESERVE | 2020 MACK CHASSIS VEHICLE - 1 | NHL | PA COSTARS 25 | 120,296.00 | | |
| 20190192 | TRANS EDGE TRUCK CENTER CAPITAL RESERVE | 2020 MACK CHASSIS VEHICLE - 2 | NHL | PA COSTARS 25 | 120,296.00 | | |
| 20190193 | TRANS EDGE TRUCK CENTER CAPITAL RESERVE | 2020 MACK CHASSIS VEHICLE - 6 | NHL | PA COSTARS 25 | 136,128.00 | | |
| 20190194 | TRANS EDGE TRUCK CENTER CAPITAL RESERVE | 2020 MACK CHASSIS VEHICLE - 7 | NHL | PA COSTARS 25 | 136,128.00 | | |
| 20190195 | TRANS EDGE TRUCK CENTER CAPITAL RESERVE | 2020 MACK CHASSIS VEHICLE - 5 | NHL | PA COSTARS 25 | 136,128.00 | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

| PO Number | Vendor Name | General Description | Req Dept | Contract/Resolution/Comment | Commission | ** BY AUTHORITY OF ** Director of Purchasing | Director |
|-----------|-----------------------------------------------|---------------------------------|----------|-----------------------------|------------|-------------------------------------------------|----------|
| 20190196 | WASTE MANAGEMENT | DISPOSAL OF ROADWAY SWEEPINGS | NHL | NJ T-2665 | | 7,829.20 | |
| 20190197 | BINSKY SERVICE | HVAC SERVICE | TM | | | 4,422.33 | |
| 20190198 | HUNTERDON HEALTHCARE | FIRST AID & CPR/AED COURSE | TES | | | 1,912.50 | |
| 20190199 | WITMER PUBLIC SAFETY GROUP, INC. | FIRE TRAINING EQUIPMENT | TES | COSTARS 12 | | 25,361.10 | |
| 20190200 | MUNICIPAL MAINTENANCE CO., INC | PUMPING STATION PM | I78 | | | 1,025.00 | |
| 20190201 | JACKSON PETROLEUM SOLUTIONS | FUEL TANK TESTING | EP | | | 1,850.00 | |
| 20190202 | MEIER SUPPLY COMPANY CAPITAL RESERVE | CONF. ROOM A/C UNIT REPLACE | DWG | COSTARS 8 | 9,354.07 | | |
| 20190203 | GRAINGER | STORAGE BIN CABINET | MM | NJ M-0002 | | 1,085.17 | |
| 20190204 | SAFETY- KLEEN SYSTEMS, INC. | PARTS CLEANER SERVICE | NHL | | | 271.90 | |
| 20190205 | CRYSTAL SPRINGS | BOTTLED WATER DELIVERY | TM | | | 140.00 | |
| 20190206 | CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY | OIL PAN REPLACEMENT | DWG | NJ T-2085 | | 950.23 | |
| 20190207 | CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY | OIL PAN REPLACEMENT (TURBO) | DWG | NJ T-2085 | | 386.43 | |
| 20190208 | SAFELITE AUTOGLASS | WINDSHIELD REPLACEMENT | TM | | | 327.97 | |
| 20190209 | SAFELITE AUTOGLASS | WINDSHIELD REPLACEMENT | NHL | | | 300.00 | |
| 20190210 | PROFESSIONAL SERVICES, INC CAPITAL RESERVE | 2019 TELEPHONE SYSTEM UPGRADE | IT | NJ T-1316 | 215,651.04 | | |
| 20190211 | POST GUARD CAPITAL RESERVE | HEIGHT GUARD SYSTEMS | ENG | | 5,457.36 | | |
| 20190212 | AMP SALES & SERVICES, LLC | UNDERBRIDGE VEH INSPECT TRAIN'G | TES | | | 11,950.00 | |
| 20190213 | PK SPECTRUM, LLC CAPITAL RESERVE | ADMIN BLDG @ SF FURNITURE | ENG | US COM 4400003403 | 854,983.09 | | |
| 20190214 | J. FLETCHER CREAMER & SONS, INC | GUIDE RAIL REPAIR/REPLACE | I78 | TTS-723A | | 12,300.00 | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

| PO Number | Vendor Name | General Description | Req Dept | Contract/Resolution/ Comment | Commission | ** BY AUTHORITY OF ** Director of Purchasing | Director |
|---------------------------------|--------------------------|-------------------------------|----------|---------------------------------|--------------------------|-------------------------------------------------|---------------|
| 20190215 | FASTENAL COMPANY | FASTENERS: BOLTS, NUTS, ETC. | EP | NJ M-0002 | | 399.14 | |
| 20190216 | WHITEHALL TURF EQUIPMENT | FERRIS MAINTENANCE | I78 | | | 551.11 | |
| 20190217 | SHARKAN SUPPLY CO. | CRACK-PAC INJECTION EPOXY KIT | DWG | | | 1,734.00 | |
| Purchase Order Count: 82 | | | | | AUTHORITY TOTALS: | \$2,030,557.56 | \$0.00 |
| | | | | | GRAND TOTAL: | \$2,212,639.88 | |

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
APRIL 2019**

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------------------------------------|----------------------------------------------------|------------------------|
| E-ZPass CSC/VPC Operations Report | E-ZPass CSC/VPC Operations Report APRIL | 1-3 |

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
APRIL 2019**

E-ZPass Account and Transponder Information as reported by Conduent State and Local Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

| Migrated Business Accounts | Migrated Private Accounts | Total Number of Migrated Accounts | Total Number of NJ CSC Active Accounts |
|----------------------------|---------------------------|-----------------------------------|----------------------------------------|
| 1,654 | 77,339 | 78,993 | 3,043,010 |

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

| Migrated Business Account Transponders | Migrated Private Account Transponders | Total Number of Migrated Transponders | Total Number of NJ CSC Active Transponders |
|----------------------------------------|---------------------------------------|---------------------------------------|--------------------------------------------|
| 9,228 | 131,323 | 140,551 | 5,296,118 |

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
APRIL 2019

| E-ZPass Department Call Activity | Total Calls for March |
|-------------------------------------------------------|------------------------------|
| <i>CSC/VPC Inquiries</i> | |
| Account Modification Requests | 222 |
| Violation Notification Inquires | 132 |
| <i>General Commission Inquiries</i> | |
| Calls referred to Other Departments (H.R., Eng., ESS) | 12 |
| <i>Web-Inquiries</i> | |
| Account Updates | 12 |
| Violations | 4 |
| Disputes | 3 |
| TOTAL NUMBER OF CALLS | 385 |

E-ZPass account modification requests and violation inquiries represent an increase in calls for April.

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
APRIL 2019**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – April 2019, New Jersey E-ZPass reports \$3,652,777.69 collected in tolls and \$13,167,135.55 collected in fees.

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings
7. Scudder Falls Bridge CSC Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF APRIL 2019

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------|-------------------------------------------|------------------------|
| ETC PROGRAM | Electronic Toll Collection Program Report | 1 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF APRIL 2019

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore is coordinating with the Scudder Falls Bridge construction management team for the implementation of the electronic toll collection system at the Scudder Falls Bridge once the building and gantry are complete. TransCore is receiving the various lane components and are being placed in storage at their local maintenance facility. TransCore continues to participate in on-site meetings to coordinate their work with the Scudder Falls Bridge construction and construction management teams. TransCore has mobilized and began installing system servers within the AET Room of the Scudder Falls BM/AET Building. The servers are connected to the Commission's WAN and the Scudder Falls Bridge host is now part of the network.
2. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to review the AET invoice templates, website FAQs, and interactive voice response call tree, that will be implemented for the Scudder Falls Bridge. Conduent submitted a Change Order Request for the implementation of the video transaction processing functionality and the monthly fees associated with account management and transaction processing. The Change Order Request was reviewed by Commission Staff, the NJTA and HNTB, comments were compiled and submitted to Conduent.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

CONTRACT COMPLIANCE REPORT INDEX

Month of April 2019

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------------------------------------------------|-----------------------------------------|--------------------|
| Contract Compliance Program Operations Report | Operations Report April 2019 | 1-20 |

**Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019**

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| <i>Reference:</i> Active Professional & Construction Projects Payment Detail Report | 7 - 10 |
| <i>Reference:</i> Final Report Card for Completed Professional Services and Construction Projects | 11 - 14 |
| PRIME CONTRACTOR(S) & SUBCONTRACTOR(S) WORKFORCE UTILIZATION BY HOURS & ETHNICITY CATEGORIES | 5 |
| <i>Reference:</i> Workforce Utilization Summary – Active Construction Projects | 15 - 16 |
| MWSBE PROGRAM COMMITMENTS FOR PROFESSIONAL AND CONSTRUCTION (<i>ACTIVE & COMPLETED</i>) | 6 |
| <i>Reference:</i> Minority, Women, and Small Business Enterprise Program Overview | 17 |
| <i>Reference:</i> MWSBE Commitments for Professional Services - Active Projects | 18 |
| <i>Reference:</i> MWSBE Professional & Construction Projects Final Commitment | 19 - 20 |

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded fifty-four (54) contracts, with the IBE Program requirements. Currently, there are **34** active projects and **20** completed projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

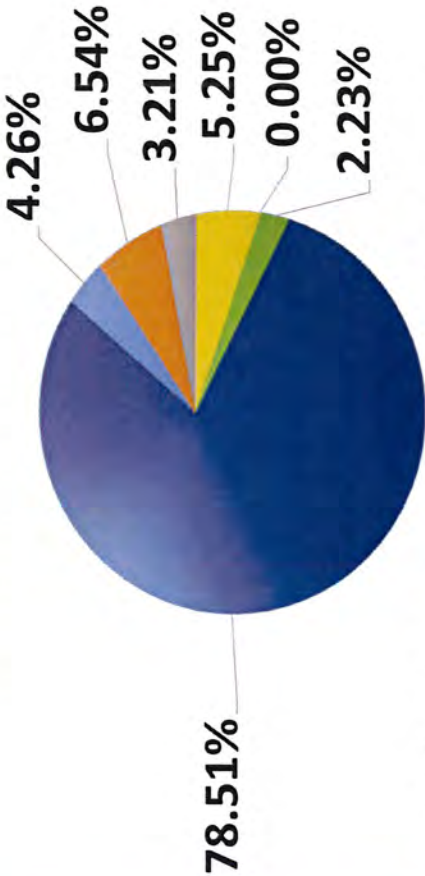
Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTORS 25% IBE TARGET STATUS

ACTIVE PROJECTS

Current IBE Status: 21.95%

Prime Contract Payments: \$ 251,324,363.28
Total Payments to IBEs: \$ 54,046,420.48



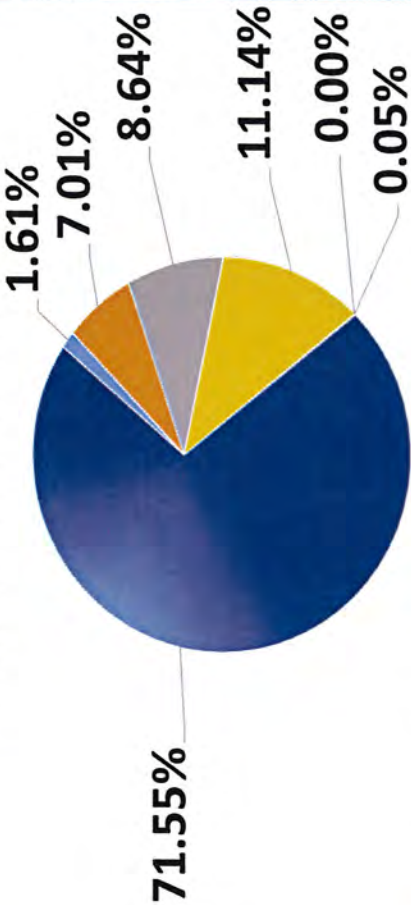
MBE \$ 10,718,681.92
SBE \$ 8,068,727.70
DsBE \$ 0.00
Non-IBE \$ 190,116,722.46
WBE \$ 16,445,885.03
DBE \$ 13,198,745.48
VBE \$ 5,614,380.35

Data reflected above is available on pages 7 thru 10.

COMPLETED PROJECTS

Final IBE Status: 28.85%

Prime Final Contract Value(s): \$ 41,846,885.95
Total Payments to IBEs: \$ 11,906,606.09

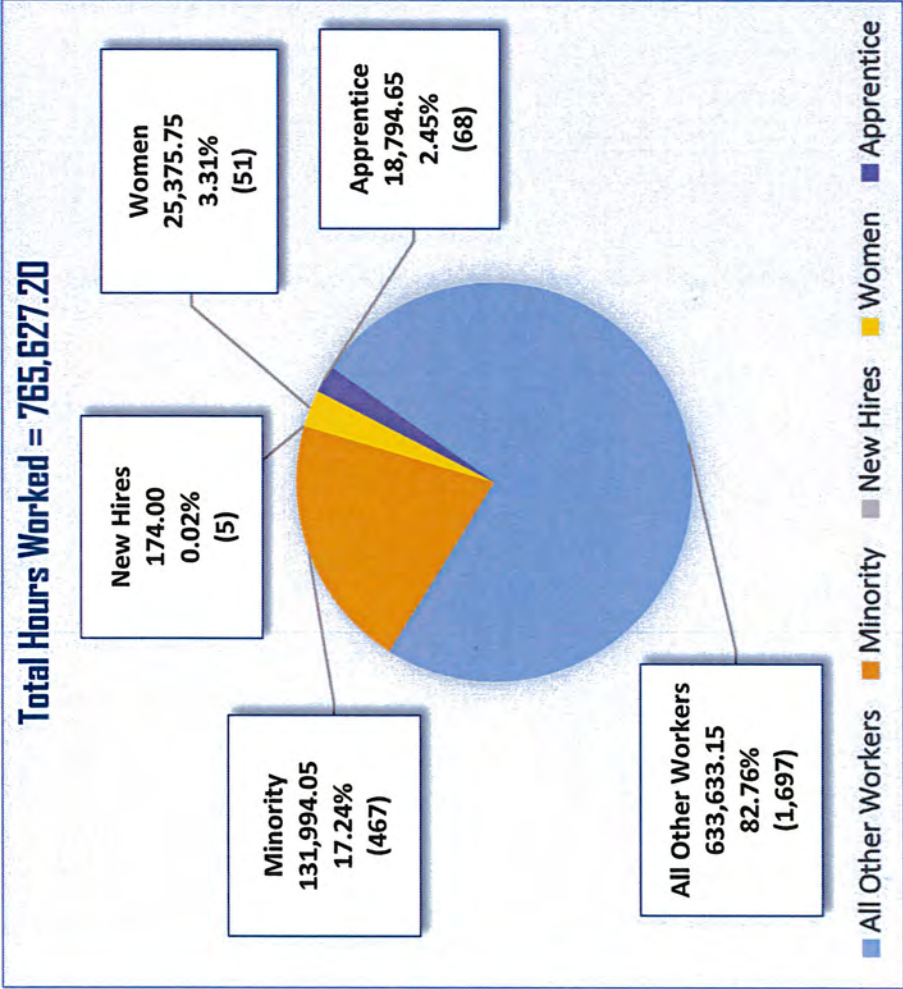


MBE \$ 675,450.12
SBE \$ 3,616,619.64
DsBE \$ 0.00
Non-IBE \$ 29,940,279.86
WBE \$ 4,847,486.11
DBE \$ 4,663,263.67
VBE \$ 19,547.10

Data reflected above is available on pages 11 thru 14.

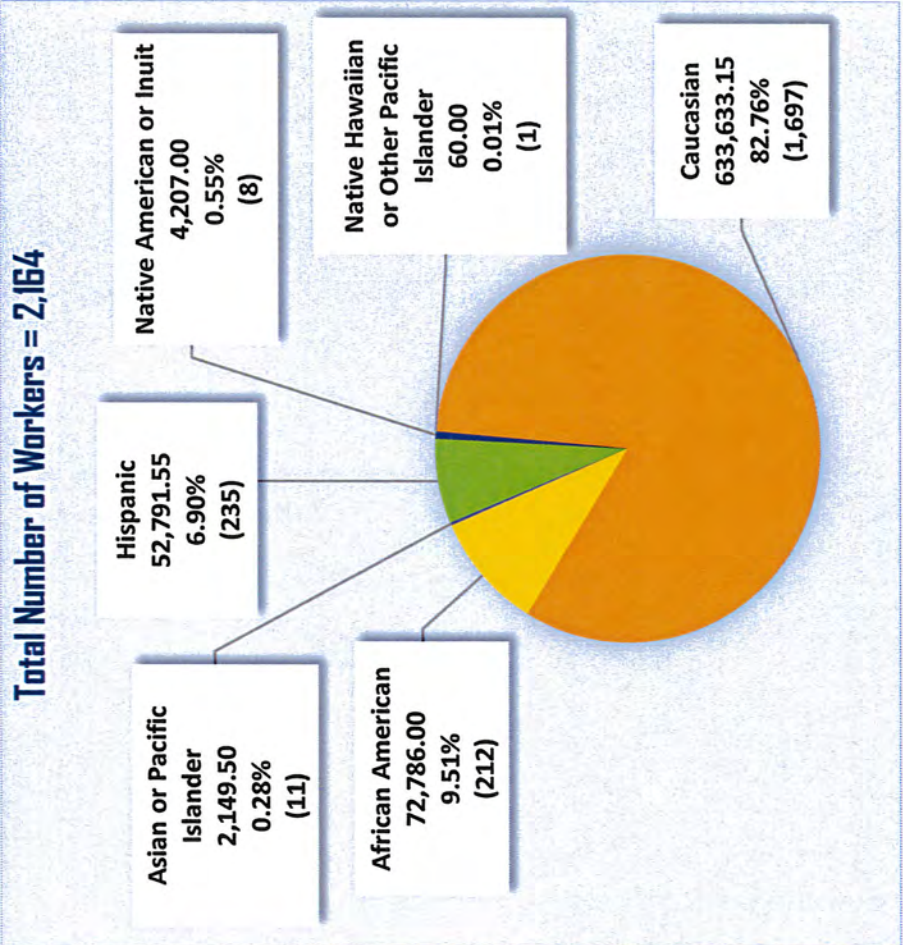
PRIME CONTRACTOR(S) & SUBCONTRACTOR(S) WORKFORCE UTILIZATION CATEGORIES BY HOURS, WORKERS & ETHNICITY

WORKER CATEGORIES
Hours, Percentages and Workers



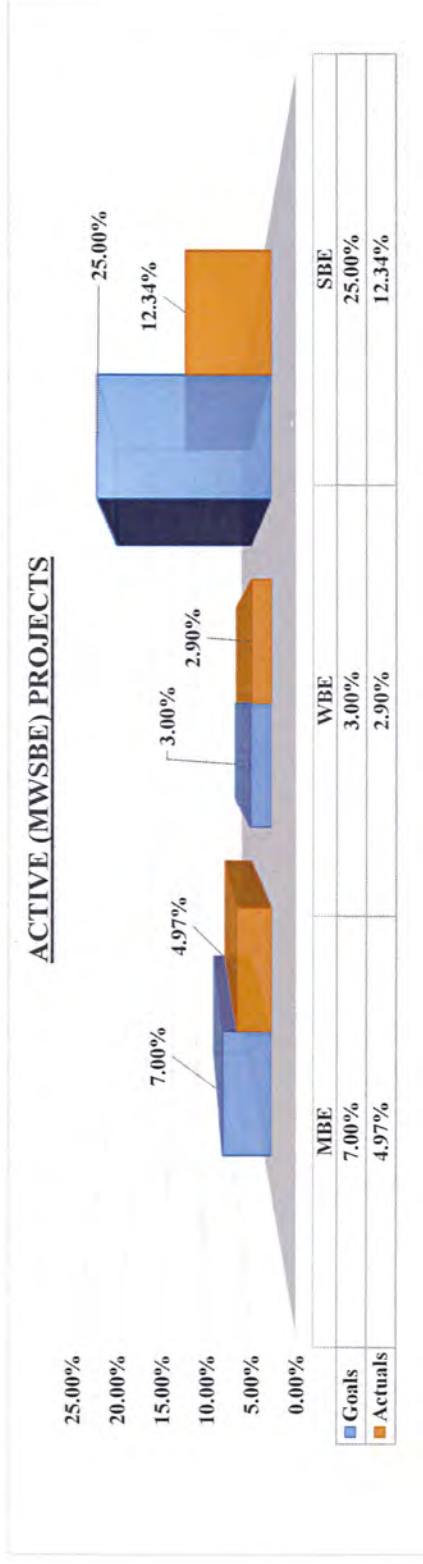
The details relative to the above data is available on pages 15 - 17.

ETHNICITY CATEGORIES
Hours, Percentages and Workers

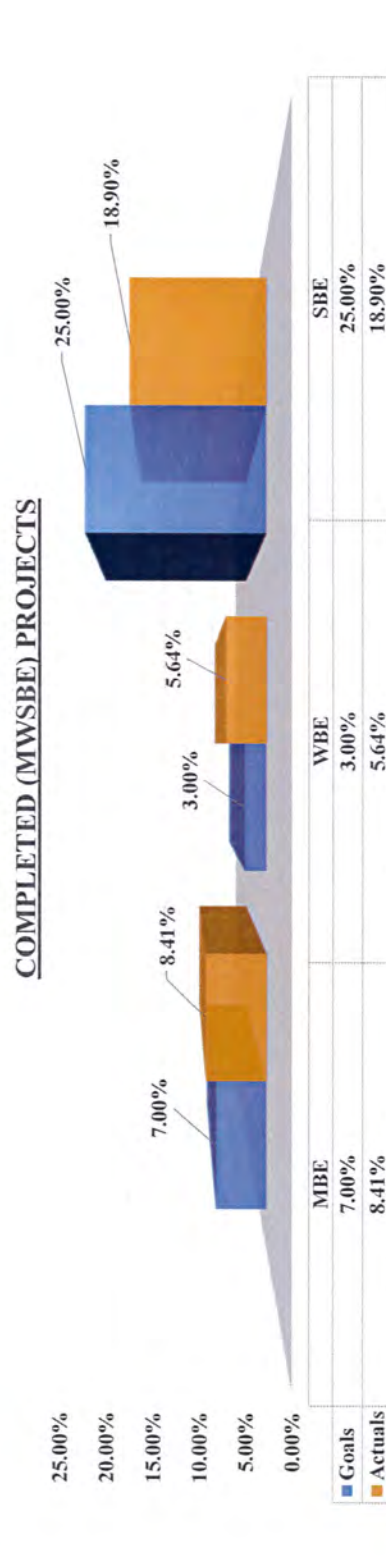


The details relative to the above data is available on pages 15 - 17.

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



| SUMMARY TOTALS | | | | | |
|----------------------|----|---------------|--------|-----------------|---------------|
| M/WBE Summary Totals | \$ | 27,630,800.67 | ACTUAL | PAYMENTS | ACTUAL |
| SBE Summary Totals | \$ | 1,582,488.53 | 4.97% | \$ 1,372,925.23 | 2.90% |
| | | | | \$ 800,666.74 | 12.34% |
| | | | | | \$ 195,259.49 |



| SUMMARY TOTALS | | | | | |
|----------------------|----|----------------|--------|------------------|-----------------|
| M/WBE Summary Totals | \$ | 140,640,276.09 | ACTUAL | PAYMENTS | ACTUAL |
| SBE Summary Totals | \$ | 16,933,918.99 | 8.41% | \$ 11,821,406.11 | 5.64% |
| | | | | \$ 7,926,186.07 | 18.90% |
| | | | | | \$ 3,199,858.45 |

The details relative to the above data are available on pages 19 thru 21.

Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$669,307,089.71
Total Payments to IBEs \$54,046,420.48
Total Payments to Primes \$261,324,363.28
IBE Target 26.00%
IBE Actual 21.60%

Meeting or Exceeding the Target
Not Yet Met the Target

| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
|---------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------|-----------------|------------|------------|----------|------------|------------|
| C-519A - GANNETT FLEMING, ARCHITECTS INC : Southern Operations & Maintenance Facilities Improvements | Gannett Fleming Inc. - Camp Hill, PA | \$1,012,881.45 | \$220,351.15 | 25.00% | 40.89% | SBE | 02/28/2018 | 12/31/2021 |
| | Churchill Consulting Engineers | \$234,386.62 | \$45,389.08 | 7.78% | 20.60% | SBE | | |
| | Harrison-Hammett, P.C. | \$208,176.29 | \$1,620.55 | 6.91% | 0.74% | SBE | | |
| | INSABELLADESIGN | \$97,367.76 | \$947.95 | 2.70% | 0.43% | WBE | | |
| | Promatch, Inc. | \$72,304.35 | \$- | 2.40% | 0.00% | DBE | | |
| | USA Architects | \$35,549.64 | \$12,729.48 | 1.18% | 5.78% | SBE | | |
| | USA Environmental Management, Inc. | \$160,877.19 | \$29,412.29 | 5.34% | 13.35% | SBE | | |
| | IBE TOTAL(g) | \$798,861.85 | \$90,095.35 | | | | | |
| C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Gannett Fleming Inc. - Camp Hill, PA | \$651,157.49 | \$504,246.00 | 25.00% | 3.85% | DBE | 02/28/2016 | 08/31/2019 |
| | Malick & Scherer | \$65,115.75 | \$7,775.01 | 10.00% | 1.42% | DBE | | |
| | SJH Engineering, P.C. | \$97,673.62 | \$12,390.84 | 15.00% | 2.46% | DBE | | |
| | IBE TOTAL(g) | \$162,789.37 | \$19,565.85 | | | | | |
| C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Joseph Jingoli & Son, Inc. | \$300,000.00 | \$287,274.16 | 25.00% | 4.65% | DBE, MBE | 10/27/2014 | 09/05/2019 |
| | Burris Contracting Inc. | \$75,000.00 | \$- | 0.00% | 0.00% | DBE | | |
| | JBC Associates, Inc. | \$- | \$- | 0.00% | 0.00% | SBE | | |
| | IBE TOTAL(g) | \$75,000.00 | \$- | | | | | |
| C-660A BAKER - SFB Replacement Project Final Design Services | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Michael Baker International, Inc. | \$33,626,658.74 | \$29,803,475.18 | 25.00% | 21.13% | WBE | 02/23/2015 | 12/31/2021 |
| | Amy S Greene Environmental Consultants Inc | \$225,188.11 | \$164,014.73 | 0.90% | 0.55% | WBE | | |
| | French & Parrello Associates | \$1,788,635.76 | \$1,763,007.48 | 6.20% | 5.92% | WBE | | |
| | IH Engineers, P.C. | \$2,661,914.43 | \$2,649,582.74 | 10.10% | 8.89% | MBE | | |
| | Nalk Consulting Group, P.C. | \$1,590,883.80 | \$1,572,719.09 | 5.90% | 5.28% | DBE | | |
| | Stokes Creative Group, Inc. | \$475,397.11 | \$147,845.80 | 1.90% | 0.50% | WBE | | |
| | IBE TOTAL(g) | \$6,742,019.21 | \$6,297,169.84 | | | | | |
| C-662A McCormick - SFB Replacement Public Involvement Services | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | McCormick Taylor, Inc. | \$1,800,016.87 | \$1,066,885.13 | 25.00% | 28.33% | DBE | 09/28/2015 | 12/30/2021 |
| | Information Logistics, Inc. | \$395,299.00 | \$2,855.00 | 0.00% | 0.27% | DBE | | |
| | Stokes Creative Group, Inc. | \$630,005.90 | \$299,416.05 | 0.00% | 28.06% | DBE | | |
| | IBE TOTAL(g) | \$1,015,304.90 | \$302,271.05 | | | | | |
| C-684A(1)-2 CHERRY -General Engineering Services 2015-2018 Annual Inspections, now DBIA Van Cleef Engineering Associates, LLC) | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Cherry, Weber & Associates, P.C. | \$1,260,000.00 | \$786,771.98 | 25.00% | 23.56% | MBE | 02/23/2015 | 09/30/2019 |
| | SJH Engineering, P.C. | \$216,000.00 | \$185,383.12 | 25.00% | 23.56% | | | |
| | IBE TOTAL(g) | \$216,000.00 | \$185,383.12 | | | | | |
| C-696A JMT - TOA / Engineering Services - PA Assignment | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Johnson, Mirmiran and Thompson, Inc. | \$500,000.00 | \$282,227.97 | 25.00% | 32.36% | WBE | 10/26/2015 | 06/30/2019 |
| | ACT ENGINEERS, INC. | \$25,000.00 | \$- | 5.00% | 0.00% | WBE | | |
| | Battle Environmental Associates, Inc. | \$19,825.00 | \$17,675.75 | 0.00% | 6.26% | DBE | | |
| | Envision Consultants, LTD | \$25,000.00 | \$- | 5.00% | 0.00% | WBE | | |
| | SJH Engineering, P.C. | \$75,472.00 | \$73,678.73 | 0.00% | 26.10% | DBE | | |
| | Traffic Planning and Design, Inc. | \$25,000.00 | \$- | 5.00% | 0.00% | SBE | | |
| | IBE TOTAL(g) | \$170,397.00 | \$91,354.48 | | | | | |
| C-696B FRENCH - TOA / Engineering Services - NJ Assignment | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | French & Parrello Associates | \$500,000.00 | \$139,135.60 | 25.00% | 2.02% | VBE | 07/18/2016 | 05/31/2019 |
| | Ellana, Inc. | \$25,000.00 | \$- | 5.00% | 0.00% | DBE | | |
| | USA Architects | \$75,000.00 | \$40,502.02 | 20.00% | 26.11% | SBE | | |
| | IBE TOTAL(g) | \$100,000.00 | \$40,502.02 | | | | | |
| C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Rummet, Kipper and Kahn, LLP | \$500,000.00 | \$416,060.61 | 25.00% | 21.64% | DBE | 06/07/2016 | 02/07/2019 |
| | Fagan Consulting, LLC | \$50,000.00 | \$24,166.24 | 4.81% | 5.81% | DBE | | |
| | KS Engineers, P.C. | \$35,000.00 | \$- | 7.00% | 0.00% | MBE | | |
| | Nawrock & Wright Consulting Engineers, Inc - Wyck, PA | \$54,027.04 | \$54,445.79 | 5.19% | 13.09% | DBE | | |
| | Speck Solutions, Inc. | \$40,000.00 | \$11,400.00 | 8.00% | 2.74% | WBE | | |
| | IBE TOTAL(g) | \$179,027.04 | \$90,032.03 | | | | | |

Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$589,307,089.71
 Total Payments to IBEs \$54,046,420.48
 Total Payments to Primes \$261,324,383.28
 IBE Target 26.00%
 IBE Actual 21.60%

Meeting or Exceeding the Target
 Not Yet Met the Target

| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
|--------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------------------|----------------------------|----------------------|-----------------------|-----------------|------------|------------|
| C-702B IH ENGS (IBE)-STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT | IH Engineers, P.C. Amy S Greene Environmental Consultants Inc | \$1,000,000.00 \$50,000.00 \$50,000.00 | \$589,315.64 \$- \$- | 25.00% 5.00% - | 100.00% 0.00% - | MBE WBE - | 01/23/2017 | 05/31/2019 |
| | IBE TOTAL(s) | | | | | | | |
| C-703A URBAN - TOA / Construction Management Services for PA Assignment | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Urban Engineers, Inc. | \$500,000.00 | \$370,532.89 | 25.00% | 24.20% | DBE | 12/20/2016 | 06/30/2019 |
| | Betta Environmental Associates, Inc. | \$- | \$- | 0.00% | 0.00% | DBE | | |
| | HRV CONFORMANCE VERIFICATION ASSOCIATES, INC. | \$62,136.40 | \$62,980.01 | 0.93% | 17.00% | DBE | | |
| | Mallick & Scherer | \$5,000.00 | \$- | 1.00% | 0.00% | MBE | | |
| | McKenna Safety Services, LLC | \$60,000.00 | \$10,205.00 | 12.00% | 2.75% | WBE | | |
| | RIG CONSULTING, INC. | \$5,000.00 | \$- | 0.07% | 0.00% | DBE | | |
| | Stokes Creative Group, Inc. | \$60,000.00 | \$16,482.74 | 12.00% | 4.45% | WBE | | |
| | IBE TOTAL(s) | \$192,136.40 | \$89,676.75 | | | | | |
| C-707A USA - Commission Administration Building at Scudder Falls | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | USA Architects | \$1,376,451.71 | \$1,183,258.69 | 25.00% | 100.00% | SBE | 02/28/2017 | 11/30/2019 |
| | ACT ENGINEERS, INC. | \$137,645.17 | \$26,765.41 | 4.55% | 2.26% | SBE | | |
| | Eliana, Inc. | \$63,089.05 | \$51,915.75 | 3.70% | 4.39% | WBE | | |
| | French & Parrello Associates | \$550,000.00 | \$219,911.20 | 40.00% | 19.59% | WBE | | |
| | IEI Group, Ltd. | \$107,303.50 | \$87,770.85 | 6.30% | 7.42% | WBE | | |
| | IBE TOTAL(s) | \$858,037.72 | \$386,383.21 | | | | | |
| C-715A PENNONI ASSOCIATES INC -Structural/Civil Task Order Agreement - PA Assignment | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Pennoni Associates Inc | \$1,000,000.00 | \$309,604.80 | 25.00% | 33.94% | DBE | 06/27/2017 | 06/28/2019 |
| | All Access Rigging Co. | \$47,620.00 | \$47,620.00 | 5.93% | 15.38% | DBE | | |
| | Envision Consultants, LTD | \$50,000.00 | \$- | 6.22% | 0.00% | DBE | | |
| | Fliegler Force | \$3,280.62 | \$3,280.62 | 0.41% | 1.06% | DBE | | |
| | Mallick & Scherer | \$100,000.00 | \$54,170.23 | 12.44% | 17.50% | DBE | | |
| | IBE TOTAL(s) | \$200,900.62 | \$105,070.85 | | | | | |
| C-716A JMT (JOHNSON, MIRMAN & THOMPSON) - Facilities Task Order Assignment | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Johnson, Mirman and Thompson, Inc. | \$500,000.00 | \$- | 25.00% | 0.00% | SBE | 09/24/2018 | 09/30/2020 |
| | ACT ENGINEERS, INC. | \$25,000.00 | \$- | 5.00% | 0.00% | DBE | | |
| | American Geotechnical & Environmental Services, Inc. | \$25,000.00 | \$- | 5.00% | 0.00% | DBE | | |
| | Betta Environmental Associates, Inc. | \$25,000.00 | \$- | 5.00% | 0.00% | WBE | | |
| | Envision Consultants, LTD | \$50,000.00 | \$- | 10.00% | 0.00% | MBE | | |
| | SJH Engineering, P.C. | \$150,000.00 | \$- | | | | | |
| | IBE TOTAL(s) | | | | | | | |
| C-727A GORDIAN - JOB ORDER CONTRACTING PROGRAM MANAGER CONSULTANT | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | The Gordian Group, Inc. | \$650,000.00 | \$- | 25.00% | 0.00% | | 07/31/2018 | 07/31/2023 |
| | IBE TOTAL(s) | | | | | | | |
| C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Rummel, Klepper and Kahl, LLP | \$500,000.00 | \$- | 25.00% | 0.00% | | 11/12/2018 | 11/12/2020 |
| | IBE TOTAL(s) | | | | | | | |
| C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER AGREEMENT - NJ | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | French & Parrello Associates | \$500,000.00 | \$- | 25.00% | 0.00% | VBE | 09/25/2018 | 03/31/2021 |
| | IBE TOTAL(s) | | | | | | | |
| CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | TRC Engineers | \$6,515,220.03 | \$1,480,655.86 | 25.00% | 43.64% | DBE | 03/01/2017 | 08/31/2021 |
| | RIG CONSULTING, INC. | \$2,331,797.25 | \$735,070.33 | 35.79% | 43.64% | DBE | | |
| | IBE TOTAL(s) | \$2,331,797.25 | \$735,070.33 | | | | | |
| CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | WSP/PARSONS BRINCKERHOFF INC | \$7,776,718.32 | \$1,798,603.92 | 25.00% | 18.07% | MBE | 03/01/2017 | 12/31/2021 |
| | KS Engineers, P.C. | \$2,886,117.84 | \$289,125.24 | 34.82% | 16.07% | MBE | | |
| | IBE TOTAL(s) | \$2,886,117.84 | \$289,125.24 | | | | | |
| CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Gannett Fleming Inc. - Camp Hill, PA | \$6,568,033.32 | \$2,109,197.07 | 25.00% | 26.53% | SBE | 02/28/2017 | 08/31/2021 |
| | Churchill Consulting Engineers | \$2,333,761.58 | \$539,507.06 | 35.50% | 25.53% | SBE | | |
| | IBE TOTAL(s) | \$2,333,761.58 | \$539,507.06 | | | | | |

Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$68,307,089.71
Total Payments to IBEs \$64,046,420.48
Total Payments to Primes \$261,324,363.28
IBE Target 26.00%
IBE Actual 21.60%

Meeting or Exceeding the Target
Not Yet Met the Target

| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
|------------------------------------------------------------------------------------------------------------|-------------------------------------------------|-----------------|-----------------|------------|------------|----------|------------|------------|
| CM-444A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services | Greeman-Pedersen, Inc. | \$1,545,442.08 | \$1,337,117.06 | 25.00% | 14.58% | DBE | 04/26/2017 | 09/30/2019 |
| | ADVANCED INFRASTRUCTURE DESIGN, INC. | \$19,008.94 | \$2,240.00 | 1.29% | 0.17% | DBE | | |
| | Envision Consultants, LTD | \$79,217.64 | \$61,653.41 | 5.85% | 3.83% | DBE | | |
| | JCMS, INC. | \$70,568.76 | \$- | 4.79% | 0.00% | DBE | | |
| | JPC Logistics, LLC DBA JPLC Engineering, LLC | \$7,167.50 | \$7,167.50 | 0.49% | 0.54% | DBE | | |
| CM-469A HILL - SFB Replacement Project Construction Management Services | Munoz Engineering P.C. | \$205,126.00 | \$179,602.89 | 13.96% | 8.84% | DBE | | |
| | Omsum Engineering LLC | \$45,344.00 | \$16,270.82 | 3.09% | 1.22% | DBE | | |
| | IBE TOTAL(s) | \$436,332.84 | \$266,934.72 | | | | | |
| | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Hill International, Inc. - Philadelphia, PA | \$23,015,066.98 | \$8,288,331.57 | 25.00% | 20.19% | WBE | 02/09/2017 | 12/15/2021 |
| CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services | Envision Consultants, LTD | \$13,733,297.75 | \$435,592.8 | 3.55% | 5.28% | SBE | | |
| | JCMS, INC. | \$799,597.77 | \$201,021.59 | 1.05% | 2.43% | SBE | | |
| | KS Engineers, P.C. | \$2,551,695.72 | \$506,644.49 | 8.66% | 7.32% | MBE | | |
| | McKenna Safety Services, LLC | \$456,652.52 | \$105,500.00 | 0.66% | 1.27% | SBE | | |
| | Perennial CRT LLC | \$250,000.00 | \$25,624.88 | 0.33% | 0.31% | SBE | | |
| DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain | PBS ENGINEERING ASSOCIATES | \$1,182,091.06 | \$298,514.95 | 3.99% | 3.60% | MBE | | |
| | IBE TOTAL(s) | \$6,664,074.52 | \$1,673,396.10 | | | | | |
| | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Joseph Jlingoli & Son, Inc. | \$529,668.10 | \$225,916.14 | 25.00% | 0.00% | DBE | 11/20/2017 | 11/30/2019 |
| | Envision Consultants, LTD | \$42,368.52 | \$12,364.97 | 8.00% | 0.00% | MBE | | |
| DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract | JH Engineers, P.C. | \$110,940.68 | \$- | 20.00% | 0.00% | | | |
| | IBE TOTAL(s) | \$153,330.20 | \$12,364.97 | | | | | |
| | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Transcore LP - Harrisburg, PA | \$17,462,864.26 | \$10,937,990.24 | 25.00% | 23.78% | DBE | 10/27/2015 | 01/13/2021 |
| | All Points Communications, Inc. | \$761,538.64 | \$551,979.20 | 2.40% | 5.32% | DBE | | |
| DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract | ANORA ENGINEERS, INC. | \$322,234.48 | \$221,506.28 | 0.70% | 2.03% | MBE | | |
| | Flagger Force | \$248,492.11 | \$248,492.11 | 0.76% | 2.27% | DBE | | |
| | Globe Electric Supply Company, Inc. | \$1,068,940.18 | \$347,297.56 | 3.34% | 3.16% | DBE | | |
| | HMC SERVICES, INC. | \$12,023.67 | \$- | 0.04% | 0.00% | DBE | | |
| | JEN ELECTRIC, INC. | \$665,972.00 | \$665,972.00 | 2.66% | 7.92% | DBE | | |
| DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract | KS Engineers, P.C. | \$194,330.78 | \$174,897.71 | 0.43% | 1.60% | MBE | | |
| | Red Wagon Printing DBA Mindeman Press of Newark | \$16,833.14 | \$6,177.93 | 0.49% | 0.06% | WBE | | |
| | Sharpened Image, Inc. | \$149,093.56 | \$139,790.64 | 0.46% | 1.28% | DBE | | |
| | SJH Engineering, P.C. | \$14,500.00 | \$14,500.00 | 0.04% | 0.13% | DBE | | |
| | IBE TOTAL(s) | \$3,691,958.76 | \$2,600,613.43 | | | | | |
| | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Schneider Electric - HORSHAM PA | \$11,284,520.75 | \$- | 25.00% | 0.00% | DBE | 10/25/2016 | 11/28/2019 |
| | Flagger Force | \$- | \$- | 0.00% | 0.00% | DBE | | |
| | KS Engineers, P.C. | \$- | \$- | 0.00% | 0.00% | DBE | | |
| | IBE TOTAL(s) | \$- | \$- | | | | | |
| T-411A MAGNUM NH-L TOLL BRIDGE SALT STORAGE FACILITY | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Magnum, Inc. | \$1,439,554.00 | \$- | 25.00% | 9.00% | | 03/28/2019 | 09/27/2019 |
| | IBE TOTAL(s) | \$- | \$- | | | | | |
| | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | J.D. Eckman, Inc. | \$11,117,003.61 | \$10,655,961.72 | 25.00% | 28.79% | WBE | 06/01/2017 | 12/31/2019 |
| T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG | ESTABLISHED TRAFFIC CONTROL | \$334,000.00 | \$- | 2.20% | 3.23% | DBE | | |
| | Guidemark, Inc. | \$2,809,000.00 | \$253,694.13 | 0.00% | 0.00% | SBE | | |
| | Jag'd Construction, Inc. | \$2,567,250.00 | \$2,567,250.00 | 25.00% | 24.05% | DBE | | |
| | Jilco, Inc. | \$266,808.01 | \$155,161.21 | 2.40% | 1.46% | DBE | | |
| | Matilda Services, LLC | \$3,409,808.01 | \$119,272.48 | 0.00% | 0.00% | | | |
| T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION | IBE TOTAL(s) | \$3,409,808.01 | \$3,066,725.97 | | | | | |
| | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | MJF Electrical Contracting, Inc. | \$5,326,520.00 | \$4,385,979.00 | 25.00% | 9.74% | DBE | 06/27/2017 | 09/30/2019 |
| | Atlas Fleisher & Supply Co | \$365,000.00 | \$427,355.00 | 5.00% | 9.74% | DBE | | |
| | Turtle and Hughes | \$1,063,420.00 | \$- | 20.00% | 0.00% | WBE | | |
| | IBE TOTAL(s) | \$1,428,420.00 | \$427,355.00 | | | | | |

Active Professional Services and Construction Projects Payments Detail Report

| Total Prime's Contracts Value \$569,307,089.71 Total Payments to IBEs \$54,046,420.48 Total Payments to Primes \$261,324,363.28 IBE Target 26.00% IBE Actual 21.40% *Meeting or Exceeding the Target* *Not Yet Met the Target* | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|------------------|------------------|------------|------------|----------|------------|------------|
| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| T-645B SCHNEIDER ELECTRIC BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS | Schneider Electric | \$1,154,009.00 | \$335,284.55 | 25.00% | 12.68% | VBE | 09/27/2017 | 09/30/2019 |
| | Cedar Electric, Inc. | \$173,221.35 | \$106,458.60 | 15.00% | 12.68% | VBE | | |
| | MAS Construction Services, LLC | \$115,468.00 | \$- | 10.00% | 0.00% | | | |
| | IBE TOTAL(s) | \$285,710.35 | \$106,458.60 | | | | | |
| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| T-668A TRUMBULL - SFB Bridge Replacement Project | Trumbull Corporation | \$396,000,000.00 | \$161,712,083.28 | 25.00% | 19.36% | | 02/27/2017 | 09/31/2021 |
| | 3 Rivers Pipe Profiling | \$109,665.00 | \$36,983.80 | 0.02% | 0.02% | DBE | | |
| | ABC Construction Co., Inc. | \$2,510,000.00 | \$2,746,761.77 | 0.68% | 1.70% | WBE | | |
| | ALLIANCE LANDSCAPING INC | \$102,800.00 | \$94,442.00 | 0.02% | 0.06% | DBE | | |
| | Aspen Landscaping Contracting, Inc. | \$95,000.00 | \$114,085.09 | 0.00% | 0.07% | MBE | | |
| | Baseline Supply LLC | \$5,184,510.49 | \$4,460,666.65 | 1.40% | 2.76% | WBE | | |
| | Berto Construction, Inc. | \$500,000.00 | \$513,655.06 | 0.00% | 0.32% | WBE | | |
| | Bright Fabricators, Inc. | \$1,596,794.64 | \$471,629.56 | 0.31% | 0.29% | DBE | | |
| | Delta Line Construction Co. | \$15,995,106.80 | \$3,199,266.97 | 4.32% | 0.29% | DBE | | |
| | FILLY OIL, INC. | \$1,100,000.00 | \$819,150.39 | 0.10% | 0.51% | WBE | | |
| | Garden State Precast Inc. | \$1,100,000.00 | \$1,066,962.72 | 0.10% | 0.65% | SBE | | |
| | JMD Building Products LLC | \$116,844.00 | \$39,097.78 | 0.03% | 0.02% | WBE | | |
| | KAS CONSTRUCTION CONSULTANTS, LLC | \$13,188,561.39 | \$4,042,051.50 | 2.52% | 2.50% | DBE | | |
| | LB Construction Enterprises, Inc. | \$3,064,570.37 | \$3,254,579.01 | 0.00% | 2.01% | MBE | | |
| | M.L. RUBERTON CONSTRUCTION CO., INC. | \$7,402,644.00 | \$2,022,703.95 | 2.00% | 1.25% | WBE | | |
| | Madura Steel Sales, Inc. | \$10,235,202.78 | \$1,470,371.32 | 1.96% | 0.91% | DBE | | |
| | North Suburban Tree Service, Inc. | \$307,727.00 | \$101,439.90 | 0.06% | 0.06% | DBE | | |
| | Pavilion Drainage Supply Co., Inc. | \$- | \$- | 0.01% | 0.00% | DBE | | |
| | PerrinFab, Inc. | \$3,000,000.00 | \$2,685,691.66 | 0.00% | 1.66% | VBE | | |
| | Relly Sweeping, Inc. | \$160,000.00 | \$- | 0.01% | 0.00% | SBE | | |
| | SHAKA | \$3,500.00 | \$3,500.00 | 0.00% | 0.00% | DBE | | |
| | Structural Services, Inc. | \$7,833,496.50 | \$1,136,768.74 | 0.69% | 0.70% | SBE | | |
| | Timber Industries, LLC | \$1,076,448.13 | \$1,104,648.74 | 0.00% | 0.68% | MBE | | |
| | W.R. Burnett, Inc. | \$570,000.00 | \$725,673.85 | 0.00% | 0.45% | MBE | | |
| | Work Zone Contractors, LLC | \$1,000,000.00 | \$1,072,997.71 | 0.19% | 0.65% | DBE | | |
| | ZONE STRIPING INC | \$1,183,583.77 | \$129,735.75 | 0.10% | 0.08% | SBE | | |
| | ABC Construction Co., Inc. | \$2,510,000.00 | \$2,48,761.77 | 0.68% | 1.70% | WBE | | |
| | Advanced Coring and Cutting Corp. | \$- | \$- | 0.00% | 0.00% | SBE | | |
| Hispanic Ventures | \$23,000.00 | \$- | 0.00% | 0.00% | MBE | | | |
| Keystone Tile & Marble | \$4,588.00 | \$- | 0.00% | 0.00% | DBE | | | |
| Sealing Concepts LLC | \$39,720.00 | \$- | 0.00% | 0.00% | SBE | | | |
| Structural Services, Inc. | \$7,833,496.50 | \$1,136,768.74 | 0.69% | 0.70% | SBE | | | |
| VideoTek Construction LLC | \$100.00 | \$- | 0.00% | 0.00% | DBE | | | |
| | IBE TOTAL(s) | \$87,764,012.62 | \$35,200,264.43 | | | | | |
| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building | Bracy Construction Inc | \$21,357,000.00 | \$9,830,782.07 | 25.00% | 28.61% | | 03/27/2018 | 07/31/2019 |
| | AGP & Sons, Inc. | \$552,327.00 | \$299,803.05 | 2.59% | 3.02% | SBE | | |
| | Berner & White Construction, Inc. | \$2,064,000.00 | \$891,930.00 | 0.00% | 8.69% | VBE | | |
| | Graboyes, LLC | \$2,183,569.00 | \$1,684,356.50 | 0.27% | 16.76% | WBE | | |
| | Hispanic Ventures Contracting, LLC | \$109,950.00 | \$11,475.00 | 0.00% | 0.00% | | | |
| | Sealing Concepts LLC | \$16,750.54 | \$15,075.49 | 0.00% | 0.15% | VBE | | |
| | Reeb Building Systems LLC | \$491,749.60 | \$- | 0.03% | 0.00% | DBE | | |
| | IBE TOTAL(s) | \$5,308,396.14 | \$2,841,165.04 | | | | | |
| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| TS-617A SPARWICK - SF TSB Interim Deck Repairs on I-95 | Sparwick Contracting, Inc. | \$1,003,336.00 | \$999,656.00 | 25.00% | 100.00% | SBE | 05/20/2015 | 11/30/2018 |
| | IBE TOTAL(s) | \$1,003,336.00 | \$999,656.00 | | | | | |
| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| TS-687A Carr & Duff LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS | GARR & DUFF, INC | \$447,000.00 | \$584,060.00 | 25.00% | 28.02% | | 06/23/2017 | 02/28/2019 |
| | North Star Electrical Supply Company, Inc. | \$163,632.58 | \$163,632.58 | 25.00% | 28.02% | WBE | | |
| | Service Painting, Inc. | \$- | \$28,750.00 | 0.00% | 0.00% | | | |
| | IBE TOTAL(s) | \$163,632.58 | \$163,632.58 | | | | | |
| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| TTS-723A J FLETCHER CREWMAN ON CALL BEAM GUIDE RAIL & ATTENUATOR REPLACEMENT | J. Fletcher Crewmaker & Son, Inc. | \$1,376,686.00 | \$88,635.00 | 25.00% | 50.30% | | 01/02/2018 | 12/18/2019 |
| | Road Safety Systems, LLC | \$345,000.00 | \$345,000.00 | 25.00% | 50.30% | SBE | | |
| | IBE TOTAL(s) | \$345,000.00 | \$44,583.60 | | | | | |

Completed Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$42,468,531.37
 Total Payments to IBEs \$11,863,016.43
 Total Payments to Primes \$41,846,885.96
 IBE Target 25.00%
 IBE Actual 28.35%

Met or Exceeded the Target
 -Did Not Meet the Target-

| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
|------------------------------------------------------------------------------------------------------|------------------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| C-508A BURNS - I-78 Maintenance Garage Expansion | Burns Engineering, Inc. | \$717,042.74 | \$717,042.74 | 25.00% | 42.65% | | 09/30/2015 | 04/30/2018 |
| | American Engineers Group, LLC | \$24,014.11 | \$25,301.82 | 3.50% | 3.53% | MBE | | |
| | Malick & Scherer | \$110,176.87 | \$110,172.32 | 16.00% | 15.36% | DBE | | |
| | Sowinski Sullivan Architects, PC | \$172,021.90 | \$170,321.80 | 25.00% | 23.75% | WBE | | |
| | IBE TOTAL(s) | \$306,212.88 | \$305,795.94 | | | | | |
| C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Ammann & Whitney | \$517,538.84 | \$451,072.33 | 25.00% | 8.06% | | 10/28/2015 | 01/16/2017 |
| | Pickering, Corts & Summerson, Inc. | \$133,525.02 | \$93,184.47 | 25.80% | 8.06% | SBE | | |
| | IBE TOTAL(s) | \$133,525.02 | \$93,184.47 | | | | | |
| | | | | | | | | |
| C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Pennoni Associates Inc | \$237,424.67 | \$237,424.67 | 25.00% | 49.93% | | 07/30/2015 | 04/20/2017 |
| | Drive Engineering Corp. | \$8,072.44 | \$6,757.84 | 3.40% | 2.85% | MBE | | |
| | TechniQuest Corporation | \$86,660.00 | \$111,769.60 | 36.50% | 47.08% | MBE | | |
| | IBE TOTAL(s) | \$94,732.44 | \$118,547.24 | | | | | |
| CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Jacobs Engineering Group Inc. | \$476,991.53 | \$476,991.53 | 25.00% | 30.29% | | 02/23/2015 | 10/15/2016 |
| | AmerCom Corporation | \$150,490.83 | \$144,473.11 | 0.00% | 30.29% | MBE | | |
| | Naik Consulting Group, P.C. | \$23,229.49 | \$- | 0.00% | 0.00% | SBE | | |
| | IBE TOTAL(s) | \$173,720.32 | \$144,473.11 | | | | | |
| CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Jacobs Engineering Group Inc. | \$626,965.40 | \$626,933.76 | 25.00% | 0.00% | | 05/23/2016 | 06/02/2017 |
| | IH Engineers, P.C. | \$90,283.02 | \$44,766.05 | 14.40% | 0.00% | MBE | | |
| | RIG CONSULTING, INC. | \$68,068.44 | \$- | 10.86% | 0.00% | DBE | | |
| | IBE TOTAL(s) | \$158,371.46 | \$44,766.05 | | | | | |
| CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | STV Inc. - Trenton, NJ | \$586,402.81 | \$582,335.21 | 25.00% | 7.70% | | 02/29/2016 | 04/30/2018 |
| | Envision Consultants, LTD | \$36,943.38 | \$33,957.55 | 6.30% | 5.83% | SBE | | |
| | HRV CONFORMANCE VERIFICATION ASSOCIATES, INC. | \$19,937.70 | \$- | 3.40% | 0.00% | DBE | | |
| | IH Engineers, P.C. | \$102,913.69 | \$46,603.11 | 17.55% | 1.87% | MBE | | |
| | IBE TOTAL(s) | \$159,794.77 | \$80,560.66 | | | | | |
| CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Greenman-Pedersen, Inc. | \$849,622.00 | \$849,622.00 | 25.00% | 16.18% | | 02/29/2016 | 03/30/2017 |
| | Envision Consultants, LTD | \$44,180.34 | \$45,881.50 | 25.00% | 1.84% | WBE | | |
| | Keegan Technology and Testing Associates, Inc. | \$31,436.01 | \$36,494.33 | 0.00% | 4.30% | SBE | | |
| | Naik Consulting Group, P.C. | \$155,480.83 | \$76,622.13 | 16.00% | 9.02% | DBE | | |
| | Safegate Associates, LLC | \$22,090.17 | \$8,700.00 | 0.00% | 1.02% | SBE | | |
| | IBE TOTAL(s) | \$253,187.35 | \$167,697.96 | | | | | |

Completed Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$42,468,631.37
 Total Payments to IBEs \$11,863,016.43
 Total Payments to Primes \$41,846,885.96
 IBE Target 25.00%
 IBE Actual 28.35%

Met or Exceeded the Target
 Did Not Meet the Target

| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
|---------------------------------------------------------------------------------------------------|---------------------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility | Bracy Construction Inc | \$9,845,177.03 | \$9,845,176.91 | 25.00% | 16.14% | | 06/27/2016 | 08/31/2018 |
| | 84 Lumber Company - Eighty Four, PA | \$7,017.71 | \$36,418.18 | 0.00% | 0.00% | | | |
| | Ankiewicz Enterprises Inc. | \$1,040,574.00 | \$1,116,070.95 | 0.00% | 0.00% | | | |
| | Cope Commercial Flooring and Interiors, Inc. | \$22,000.00 | \$30,014.30 | 0.00% | 0.00% | | | |
| | DeWalt Plumbing Inc. | \$464,000.00 | \$511,182.56 | 0.00% | 0.00% | | | |
| | FOX QUALITY ROOFING LLC | \$873,900.00 | \$877,700.00 | 0.00% | 0.00% | | | |
| | J. E. Scholtz custom Millwork, Inc. | \$11,400.00 | \$11,400.00 | 0.00% | 0.00% | | | |
| | Palma Inc | \$89,952.00 | \$- | 0.00% | 0.00% | SBE | | |
| | Reeb Building Systems LLC | \$690,565.34 | \$512,970.82 | 0.00% | 5.21% | DBE | | |
| | RUBRIGHT CONSTRUCTION, INC. | \$580,500.00 | \$590,500.00 | 0.00% | 0.00% | | | |
| | Steel Fab Enterprises LLC | \$405,400.00 | \$368,833.90 | 0.00% | 0.00% | | | |
| | SUPREME CEILINGS INC | \$157,500.00 | \$173,034.40 | 0.00% | 0.00% | | | |
| | T. A. Silfies Masonry, LLC. | \$762,600.00 | \$742,801.49 | 0.00% | 0.00% | | | |
| | Tri-County Mechanical, Inc. | \$1,097,000.00 | \$1,088,641.65 | 0.00% | 0.00% | | | |
| | WIND GAP ELECTRIC, INC. | \$1,137,249.00 | \$1,214,242.42 | 0.00% | 0.00% | | | |
| | YCP, Inc. | \$28,137.20 | \$168,420.75 | 0.84% | 1.71% | WBE | | |
| | 84 Lumber Company - Eighty Four, PA | \$7,017.71 | \$36,418.18 | 0.00% | 0.00% | WBE | | |
| | CA Weiss Sales LLC | \$275,342.00 | \$245,498.71 | 8.27% | 2.49% | WBE | | |
| T-514A WEST SIDE - Dill Toll Bridges Facilities Emergency Standby Generators Improvements | CENTRAL PENN WELDING & IRONWORKS, LLC | \$7,285.63 | \$173,273.71 | 1.59% | 1.76% | MBE | | |
| | GAVIER INDUSTRIES INC. DBA BARKER & BARKER PAVING | \$213,561.56 | \$19,547.10 | 0.00% | 0.20% | VBE | | |
| | Ida Yeager Sales, Inc | \$159,401.50 | \$148,150.52 | 0.00% | 1.50% | DBE | | |
| | J Sterling Solutions LLC, WBE | \$51,476.64 | \$51,476.64 | 0.00% | 0.52% | DBE | | |
| | LABE SALES INC. | \$80,801.00 | \$73,980.00 | 0.00% | 0.75% | DBE | | |
| | Penn State Electric Mechanical Supply Co., Inc. | \$240,000.00 | \$196,063.29 | 0.00% | 1.99% | DBE | | |
| | Reeb Building Systems LLC | \$690,565.34 | \$512,970.82 | 0.00% | 5.21% | DBE | | |
| | IBE TOTAL(\$) | \$2,527,088.11 | \$2,102,352.36 | | | | | |
| | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | West Side Hammer Electric | \$644,686.07 | \$644,686.00 | 25.00% | 0.00% | | 07/27/2015 | 01/08/2017 |
| | Penn State Electric Mechanical Supply Co., Inc. | \$197,339.20 | \$197,339.99 | 25.00% | 0.00% | DBE | | |
| | IBE TOTAL(\$) | | \$197,339.99 | | | | | |
| T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | INTERCOUNTY PAVING COMPANY | \$6,317,000.00 | \$6,193,334.28 | 25.00% | 30.32% | | 02/25/2015 | 11/30/2016 |
| | PIM Corporation | \$160,217.70 | \$160,217.70 | 2.54% | 2.59% | SBE | | |
| | ESTABLISHED TRAFFIC CONTROL | \$43,589.66 | \$43,589.66 | 1.36% | 0.70% | DBE, WBE | | |
| | MY CONTRACTING, INC. | \$1,652,064.50 | \$1,652,064.50 | 25.48% | 26.67% | WBE | | |
| | The Vann Organization | \$22,035.00 | \$22,035.00 | 0.35% | 0.36% | SBE | | |
| | IBE TOTAL(\$) | \$1,877,906.86 | \$1,877,906.86 | | | | | |
| T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Merco Inc. | \$998,300.00 | \$998,300.00 | 25.00% | 100.00% | SBE | 11/23/2015 | 12/01/2016 |
| | IBE TOTAL(\$) | | \$998,300.00 | | | | | |

Completed Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$42,468,531.37
 Total Payments to IBEs \$11,863,016.43
 Total Payments to Primes \$41,846,885.95
 IBE Target 25.00%
 IBE Actual 28.35%

Met or Exceeded the Target
 Did Not Meet the Target

| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
|------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|-----------------|-----------------|------------|------------|----------|------------|------------|
| T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling | TRC Engineers | \$1,438,942.00 | \$1,438,941.98 | 25.00% | 16.29% | | 05/18/2015 | 05/18/2017 |
| | Garden State Highway Products | \$196,519.30 | \$196,519.30 | 0.00% | 13.68% | WBE | | |
| | Traffic Regulators | \$37,947.00 | \$37,947.00 | 0.00% | 2.64% | SBE | | |
| | IBE TOTAL(s) | \$234,466.30 | \$234,466.30 | | | | | |
| T-666A PKF - SFB Replacement Project Construction for PA Noise Walls | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | PKF-Mark III, Inc. | \$11,394,750.00 | \$11,219,737.01 | 25.00% | 29.76% | | 04/29/2016 | 03/31/2017 |
| | Bird Solutions International | \$140,732.00 | \$122,732.00 | 0.00% | 0.00% | | | |
| | SANDERS CONSTRUCTION COMPANY, INC. | \$3,624,651.69 | \$3,338,766.23 | 24.95% | 29.76% | DBE | | |
| | Work Zone Contractors, LLC | \$7,886.40 | \$5,352.12 | 0.05% | 0.00% | DBE | | |
| | IBE TOTAL(s) | \$3,632,538.09 | \$3,344,138.35 | | | | | |
| T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | AP Construction, Inc. | \$1,814,999.39 | \$1,721,688.26 | 25.00% | 26.42% | | 12/24/2015 | 01/06/2017 |
| | ATHENA CONTRACTING, INC | \$181,499.94 | \$243,315.01 | 13.41% | 14.13% | WBE | | |
| | BFW GROUP | \$15,000.00 | \$8,550.00 | 0.47% | 0.50% | DBE | | |
| | SABLE CONSTRUCTION, INC. | \$272,249.91 | \$202,960.00 | 11.18% | 11.79% | MBE | | |
| | IBE TOTAL(s) | \$468,749.85 | \$454,825.01 | | | | | |
| T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | Spurwick Contracting, Inc. | \$160,006.00 | \$160,006.00 | 25.00% | 100.00% | SBE | 10/17/2016 | 03/03/2017 |
| | IBE TOTAL(s) | \$160,006.00 | \$160,006.00 | | | | | |
| T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| | ALLIED PAINTING, INC. | \$1,694,000.00 | \$1,546,100.00 | 25.00% | 11.06% | | 04/27/2018 | 12/31/2018 |
| | Baseline Supply LLC | \$45,000.00 | \$43,403.96 | 1.00% | 2.81% | WBE | | |
| | Batta Environmental Associates, Inc. | \$50,820.00 | \$19,686.50 | 3.00% | 1.27% | DBE | | |
| | Ironbound Sandblasting Incorporated | \$220,220.00 | \$19,000.00 | 13.00% | 1.23% | SBE | | |
| | Northeast Work & Safety Boats, LLC | \$67,760.00 | \$76,033.56 | 4.00% | 4.92% | DBE | | |
| | T.Lindstrom & Co. | \$147,500.00 | \$183,600.00 | 0.00% | 0.00% | | | |
| | Vassallo Enterprises, LLC | \$84,700.00 | \$12,820.26 | 5.00% | 0.83% | SBE | | |
| | IBE TOTAL(s) | \$468,500.00 | \$170,944.28 | | | | | |
| | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| T-717A BRACY Millford-Montague Toll Bridge Salt Storage Building | Bracy Construction Inc | \$1,244,000.00 | \$1,232,810.45 | 25.00% | 5.73% | | 09/26/2017 | 11/30/2018 |
| | JAYDOR CO., (A Corp.) | \$18,395.00 | \$16,555.50 | 0.00% | 0.00% | | | |
| | Keystone Dirt Works, Inc. | \$77,352.85 | \$70,588.96 | 10.00% | 5.73% | WBE | | |
| | Keystone Site Works LLC | \$70,000.00 | \$69,952.50 | 0.00% | 0.00% | | | |
| | PARK LANE CONSTRUCTION & DEVELOPMENT CORP | \$188,000.00 | \$169,200.00 | 0.00% | 0.00% | | | |
| | Raymond Orchard Construction Inc. | \$230,000.00 | \$198,265.00 | 0.00% | 0.00% | | | |
| | West Side Hammer Electric | \$72,760.00 | \$68,940.10 | 0.00% | 0.00% | | | |
| | IBE TOTAL(s) | \$77,352.85 | \$70,588.96 | | | | | |
| | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |

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Met or Exceeded the Target
 Did Not Meet the Target

| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
|----------------------------------------------------------------------------------------|-------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements | Mount Construction, Co. Inc. | \$2,090,794.02 | \$2,090,794.00 | 25.00% | 100.00% | SBE | 04/09/2015 | 12/06/2016 |
| | IBE TOTAL(s) | \$2,090,794.02 | \$2,090,794.00 | | | | | |
| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| TS-650A ROAD-CON - RIVERTON BELVIDERE TSB | ROAD-CON, INC. | \$652,738.50 | \$652,738.50 | 25.00% | 4.34% | WBE | 08/15/2016 | 11/11/2016 |
| | DESILVIO & CO., INC. | \$16,848.00 | \$16,848.00 | 2.58% | 2.58% | WBE | | |
| | ESTABLISHED TRAFFIC CONTROL | \$4,317.48 | \$4,317.48 | 0.66% | 0.66% | WBE | | |
| | RAM-T Corporation | \$7,182.00 | \$7,182.00 | 7.90% | 1.10% | DBE | | |
| | IBE TOTAL(s) | \$28,347.48 | \$28,347.48 | | | | | |
| PROJECT TITLE | PRIME CONTRACTOR | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE |
| TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES | CARR & DUFF, INC | \$161,150.37 | \$161,150.32 | 25.00% | 37.96% | WBE | 03/29/2017 | 04/18/2018 |
| | General Highway Products, Inc | \$35,261.50 | \$61,169.00 | 25.00% | 37.96% | WBE | | |
| | IBE TOTAL(s) | \$35,261.50 | \$61,169.00 | | | | | |

Workforce Utilization Summary
Active Construction Projects

| Project Name | Total Hours Worked ** | Total Minorities | Minority % | New Hires | Women | Women % | Total Apprentice | Caucasian | Other | States Except NJ & PA | States Except NJ & PA % | NJ | NJ % | PA | PA % | African American | Asian | Hispanic / Latino | Native American or Alaskan | Native Hawaiian Or Other Pacific Islander |
|------------------------------------------------------------------------------------------------|-----------------------|------------------|------------|-----------|-----------|---------|------------------|------------|----------|-----------------------|-------------------------|------------|--------|------------|--------|------------------|----------|-------------------|----------------------------|-------------------------------------------|
| | | | | | | | | | | | | | | | | | | | | |
| T-668A / TRUMBULL - Combined Totals for PA & NJ | 765,627.20 | 131,994.05 | 17.24% | 174.00 | 25,375.75 | 3.31 | 18,794.65 | 630,690.40 | 2,942.75 | 236.50 | 0.03% | 290,805.63 | 37.98% | 447,439.07 | 58.44% | 72,786.00 | 2,149.50 | 52,791.55 | 4,207.00 | 60.00 |
| T-668A / TRUMBULL - PA SFB Replacement Project | 654,940.00 | 111,004.25 | 16.95% | 174.00 | 24,211.25 | 3.70% | 11,900.50 | 541,806.25 | 2,129.50 | 20,361.00 | 3.11% | 270,478.00 | 41.30% | 365,803.00 | 55.85% | 68,446.25 | 1,972.00 | 36,319.00 | 4,207.00 | 60.00 |
| T-668A / TRUMBULL - NJ SFB Replacement Project | 371,300.50 | 59,691.25 | 16.08% | 0.00 | 15,171.25 | 4.09% | 3,854.50 | 310,539.25 | 1,070.00 | 12,274.50 | 3.31% | 61,911.75 | 16.67% | 300,145.25 | 80.84% | 34,564.00 | 1,845.00 | 20,401.75 | 2,820.50 | 60.00 |
| T-668A / TRUMBULL - NJ SFB Replacement Project | 283,639.50 | 51,313.00 | 18.09% | 174.00 | 9,040.00 | 3.19 | 8,046.00 | 231,267.00 | 1,059.50 | 8,086.50 | 2.85% | 209,447.25 | 73.84% | 65,986.25 | 23.26% | 33,882.25 | 127.00 | 15,917.25 | 1,386.50 | 0.00 |
| DB-540A / TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain | 2,040.00 | 1,087.50 | 53.31% | 0.00 | 0.00 | 0.00% | 0.00 | 321.00 | 631.50 | 1,057.00 | 51.81% | 108.00 | 5.29% | 875.00 | 42.89% | 674.00 | 158.00 | 255.50 | 0.00 | 0.00 |
| DB-724A / SCHNEIDER ELECTRIC - Electronic Surveillance / Detection System Maintenance Contract | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| T-611A / MAGNUM - New Hope-Lambertville Toll Bridge Salt Storage Facility | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

Workforce Utilization Summary
Active Construction Projects

| **Total hours includes other States in addition to PA / NJ. | Project Name | Total Hours Worked ** | Total Minorities | Minority % | New Hires | Women | Women % | Total Apprentice | Caucasian | Other | States Except NJ & PA | States Except NJ & PA % | NJ | NJ % | PA | PA % | African American | Asian | Hispanic / Latino | Native American or Alaskan | Native Hawaiian Or Other Pacific Islander |
|-------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|-----------------------|------------------|------------|-----------|-----------|---------|------------------|------------|----------|-----------------------|-------------------------|------------|---------|------------|---------|------------------|----------|-------------------|----------------------------|-------------------------------------------|
| | | | | | | | | | | | | | | | | | | | | | |
| | | 765,627.20 | 131,994.05 | 17.24% | 174.00 | 25,375.75 | 3.31 | 18,794.65 | 630,690.40 | 2,942.75 | 236.50 | 0.03% | 290,805.63 | 37.98% | 447,439.07 | 58.44% | 72,786.00 | 2,149.50 | 52,791.55 | 4,207.00 | 60.00 |
| | T-644A / J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Building | 47,770.75 | 12,522.75 | 26.21% | 0.00 | 1,098.75 | 2.30 | 1,517.50 | 35,207.25 | 40.75 | 7,144.50 | 14.96% | 7,000.50 | 14.65% | 33,625.75 | 70.39% | 1,203.50 | 19.50 | 11,299.75 | 0.00 | 0.00 |
| | T-645A / MJF - Building & Facilities Energy Conservation | 9,691.30 | 2,226.05 | 22.97% | 0.00 | 65.75 | 0.68 | 1,244.00 | 7,465.25 | 0.00 | 0.00 | 0.00% | 1,276.30 | 13.17% | 8,415.00 | 86.83% | 1,168.25 | 0.00 | 1,057.80 | 0.00 | 0.00 |
| | T-645B / SCHNEIDER ELECTRIC - Building & Facilities Energy Conservation Measures - Mechanical / Controls | 1,625.50 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 1,625.50 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00% | 1,135.50 | 100.00% | 1,168.25 | 0.00 | 0.00 | 0.00 | 0.00 |
| | T-707A / BRACY CONSTRUCTION - Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building | 45,741.65 | 4,875.50 | 10.66% | 0.00 | 0.00 | 0.00 | 3,106.65 | 40,725.15 | 141.00 | 32.00 | 0.07% | 10,108.83 | 22.10% | 35,600.82 | 77.83% | 1,294.00 | 0.00 | 3,581.50 | 0.00 | 0.00 |
| | TS-677A / SPARWICK - SF TSB Interim Deck Repairs on I-95 | 580.00 | 79.00 | 13.62% | 0.00 | 0.00 | 0.00 | 0.00 | 501.00 | 0.00 | 0.00 | 0.00% | 580.00 | 100.00% | 0.00 | 0.00% | 0.00 | 0.00 | 79.00 | 0.00 | 0.00 |
| | TS-687A / CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements | 2,734.00 | 41.00 | 1.50% | 0.00 | 0.00 | 0.00 | 1,026.00 | 37.53 | 0.00 | 0.00 | 0.00% | 750.00 | 27.43% | 1,984.00 | 72.57% | 0.00 | 0.00 | 41.00 | 0.00 | 0.00 |
| | TT5-723A / J. FLETCHER CREAMER - On Call Beam Guide Rail & Attenuator Replacement | 504.00 | 158.00 | 31.35% | 0.00 | 0.00 | 0.00 | 0.00 | 346.00 | 0.00 | 0.00 | 0.00% | 504.00 | 100.00% | 0.00 | 0.00% | 0.00 | 0.00 | 158.00 | 0.00 | 0.00 |

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

- | | |
|-------------------------------------------------------|-------------------|
| a) PA Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts: | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts: | 25% SBE |

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

- | | |
|-----------------------------------|-----|
| ➤ Active Projects: | 8 |
| ➤ Completed Projects: | 69 |
| ➤ Total Capital Program Projects: | 77 |
| ➤ Total Number of Contractors: | 180 |

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting **All Active Projects** **April-19**

| PROJECT NO. | CONTRACTOR / CONSULTANT | PROJECT VALUE | TOTAL PAYMENTS TO DATE | MBE GOAL 7 % | MBE PAYMENTS | WBE GOAL 3 % | WBE PAYMENTS | SBE GOAL 25 % | SBE PAYMENTS | AWARD DATE |
|-------------|-------------------------|------------------|------------------------|--------------|-----------------|--------------|---------------|---------------|--------------|------------|
| C-502A | AECOM Transp. | \$ 30,397,000.00 | \$ 26,395,486.30 | 4.34% | \$ 1,319,428.97 | 2.50% | \$ 759,567.37 | | \$ - | 11/25/2008 |
| C-628A | Dewberry | \$ 1,000,000.00 | \$ 506,647.35 | 1.78% | \$ 17,754.10 | 2.22% | \$ 22,233.26 | | \$ - | 02/25/2014 |
| C-627B | French & Parello | \$ 500,000.00 | \$ 276,851.58 | | \$ - | | \$ - | 5.70% | \$ 28,487.21 | 08/01/2014 |
| C-629A | Hill International | \$ 300,000.00 | \$ 181,931.20 | | \$ - | | \$ - | 13.66% | \$ 40,993.70 | 07/29/2014 |
| C-556A | Pennoni Associates | \$ 389,614.63 | \$ 323,615.98 | | \$ - | | \$ - | 12.88% | \$ 50,193.77 | 05/20/2014 |
| C-628B | Louis Berger Group | \$ 1,000,000.00 | \$ 800,089.77 | | \$ - | | \$ - | 7.56% | \$ 75,584.81 | 12/23/2013 |
| C-549AR | Jacobs Engineering | \$ 452,128.22 | \$ 445,549.97 | 7.91% | \$ 35,742.16 | 3.07% | \$ 13,866.11 | | \$ - | 10/29/2013 |
| C-599A | McCormick & Taylor | \$ 1,000,000.00 | \$ 283,117.05 | | \$ - | 0.50% | \$ 5,000.00 | | \$ - | 11/01/2011 |

Total Number of Contracts

3

4

4

MBE = Minority Business Enterprise

WBE = Women Business Enterprise

SBE = Small Business Enterprise

Minority, Women and Small Business Enterprise Payment Reporting All Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

| CONTRACT NO. | CONTRACTOR / CONSULTANT | CONTRACT VALUE | MBE GOAL 7.0 % | MBE PAYMENTS | WBE GOAL 3.0 % | WBE PAYMENTS | SBE GOAL 25.0 % | SBE PAYMENTS |
|--------------|-------------------------|------------------|----------------|-----------------|----------------|-----------------|-----------------|---------------|
| DB-427B | A.P. Construction | \$ 4,356,866.00 | 10.00% | \$ 435,686.60 | 7.30% | \$ 318,051.22 | | \$ - |
| T/TS-573A | A.P. Construction | \$ 7,823,588.00 | 7.69% | \$ 601,633.92 | 4.92% | \$ 384,920.53 | | \$ - |
| T-440BR | A.P. Construction | \$ 4,608,295.33 | 11.70% | \$ 539,170.55 | 7.33% | \$ 337,788.05 | | \$ - |
| TTS-476A-2 | A.P. Construction | \$ 3,511,153.06 | 7.20% | \$ 252,803.02 | 5.50% | \$ 193,113.42 | | \$ - |
| T-472A | Allied Painting | \$ 15,595,983.76 | 9.70% | \$ 1,512,810.42 | 15.00% | \$ 2,339,397.56 | | \$ - |
| C-443A | Ammann & Whitney | \$ 770,909.81 | 10.00% | \$ 77,090.98 | 14.00% | \$ 107,927.37 | | \$ - |
| C-445A | Ammann & Whitney | \$ 920,304.08 | 7.20% | \$ 66,261.89 | 3.20% | \$ 29,449.73 | | \$ - |
| C-629B | Michael Baker | \$ 500,000.00 | | \$ - | | \$ - | 2.79% | \$ 13,937.96 |
| T-474A | Bracy Contracting | \$ 2,660,000.00 | 6.05% | \$ 160,930.00 | 2.87% | \$ 76,342.00 | | \$ - |
| C-474A | Brinjac | \$ 287,603.87 | 8.00% | \$ 23,008.31 | 9.00% | \$ 25,884.35 | | \$ - |
| C-627A | Buchart Horn | \$ 132,374.35 | 0.00% | \$ - | 0.00% | \$ - | | \$ - |
| C-598A | Burns Group | \$ 408,272.00 | | \$ - | | \$ - | 8.00% | \$ 32,661.76 |
| C-454A | Carroll Engineers | \$ 500,000.00 | 18.10% | \$ 90,500.00 | 5.90% | \$ 29,500.00 | | \$ - |
| C-543A | Cherry Weber | \$ 612,233.00 | | \$ - | | \$ - | 28.30% | \$ 173,261.94 |
| C-639A | Cherry Weber | \$ 401,455.40 | 18.10% | \$ 72,663.43 | 5.90% | \$ 23,685.87 | | \$ - |
| T-498A | Cornell & Co. | \$ 1,999,015.22 | 9.30% | \$ 185,908.42 | 6.30% | \$ 125,937.96 | | \$ - |
| T-554A | Dayspring Electric | \$ 232,117.66 | 0.00% | \$ - | 0.00% | \$ - | | \$ - |
| C-454B | French & Parello | \$ 500,000.00 | | \$ - | | \$ - | 17.00% | \$ 85,000.00 |
| C-453A | Gannett Fleming | \$ 1,000,000.00 | 5.33% | \$ 53,300.00 | 0.87% | \$ 8,700.00 | | \$ - |
| C-598B | Gannett Fleming | \$ 367,353.90 | | \$ - | | \$ - | 8.95% | \$ 32,878.17 |
| C-566A | Greenman Pedersen | \$ 350,675.02 | 9.54% | \$ 33,464.64 | 0.83% | \$ 2,924.37 | | \$ - |
| C-599B | Greenman Pedersen | \$ 1,000,000.00 | | \$ - | | \$ - | 4.00% | \$ 40,000.00 |
| CM-437A | Greenman Pedersen | \$ 2,559,020.59 | | \$ - | | \$ - | 19.50% | \$ 499,009.02 |
| CM-440B | Greenman Pedersen | \$ 753,336.71 | | \$ - | | \$ - | 17.64% | \$ 132,888.60 |
| T-441A | H & G Contractors | \$ 1,586,698.00 | 6.60% | \$ 104,722.07 | 1.57% | \$ 24,911.16 | | \$ - |
| C-530A | Hill International | \$ 400,000.00 | 2.50% | \$ 10,000.00 | 0.00% | \$ - | | \$ - |
| CM-427B | Hill International | \$ 629,749.00 | | \$ - | | \$ - | 13.60% | \$ 85,645.86 |
| CM-447B | Hill International | \$ 973,401.52 | 4.10% | \$ 39,909.46 | 2.10% | \$ 20,441.43 | | \$ - |
| CM-442A | Hill International | \$ 319,826.73 | | \$ - | | \$ - | 25.14% | \$ 80,404.44 |
| CM-573A | Hill International | \$ 1,038,384.48 | 6.20% | \$ 64,379.84 | 5.80% | \$ 60,226.30 | | \$ - |
| T-506A | HRI | \$ 13,727,411.69 | 7.17% | \$ 984,255.42 | 2.91% | \$ 399,467.68 | | \$ - |
| TS-505A | IEW | \$ 661,352.00 | 55.00% | \$ 363,743.60 | 8.93% | \$ 59,058.73 | | \$ - |
| DB-563A | J. Fletcher Creamer | \$ 1,283,717.00 | 15.00% | \$ 192,557.55 | 4.00% | \$ 51,348.68 | | \$ - |
| TTS-634AR | J. Fletcher Creamer | \$ 896,808.00 | 8.35% | \$ 74,885.53 | 0.42% | \$ 3,755.75 | | \$ - |
| T-437A | J.D. Eckman | \$ 24,412,321.90 | 7.48% | \$ 1,826,041.68 | 3.04% | \$ 742,134.59 | | \$ - |
| TS-442A | James A. Anderson | \$ 2,149,268.62 | 6.30% | \$ 135,403.92 | 1.30% | \$ 27,940.49 | | \$ - |
| TS-443A | James A. Anderson | \$ 2,461,975.00 | 0.00% | \$ - | 6.10% | \$ 150,180.48 | | \$ - |
| T-543A | James D. Morrissey | \$ 6,683,640.40 | 4.80% | \$ 320,814.74 | 8.64% | \$ 577,466.53 | | \$ - |
| CM-444A | JMT | \$ 905,196.00 | 9.50% | \$ 85,993.62 | 2.80% | \$ 25,345.49 | | \$ - |
| CM-506A | JMT | \$ 1,459,000.00 | 7.65% | \$ 111,613.50 | 2.40% | \$ 35,016.00 | | \$ - |
| CM-543A | JMT | \$ 752,729.58 | | \$ - | | \$ - | 30.60% | \$ 230,335.25 |
| C-506A | KS Engineers | \$ 1,156,622.33 | 63.38% | \$ 733,067.23 | 13.44% | \$ 155,450.04 | | \$ - |
| TTS-476A-1 | Kyle Conti | \$ 4,128,641.00 | 0.09% | \$ 3,715.78 | 9.00% | \$ 371,577.69 | | \$ - |
| DB-562A | M.L. Ruberton | \$ 344,492.68 | 8.30% | \$ 28,592.89 | 3.80% | \$ 13,090.72 | | \$ - |
| T-475A | Miniscalco | \$ 68,229.51 | 2.25% | \$ 1,535.16 | 1.20% | \$ 818.75 | | \$ - |
| TS-445A | Neshaminy Contractors | \$ 6,285,926.10 | 16.90% | \$ 1,062,321.51 | 2.70% | \$ 169,720.00 | | \$ - |
| TS-447B | Neshaminy Contractors | \$ 8,955,586.24 | 8.60% | \$ 770,180.42 | 2.58% | \$ 231,054.12 | | \$ - |
| C-437B | Parsons Brinkerhoff | \$ 2,254,674.00 | | \$ - | | \$ - | 22.54% | \$ 508,203.52 |
| C-437A | Pennoni Associates | \$ 764,181.39 | | \$ - | | \$ - | 24.00% | \$ 183,403.53 |
| C-455B | Remington & Vernick | \$ 400,000.00 | | \$ - | | \$ - | 2.49% | \$ 9,960.00 |
| TS-444A | Road-Con | \$ 7,814,850.68 | 4.87% | \$ 380,583.23 | 0.31% | \$ 24,226.04 | | \$ - |
| T-639A | Road-Con | \$ 3,324,313.00 | 0.00% | \$ - | 13.90% | \$ 462,079.51 | | \$ - |
| C-621A | Rummel, Klepper & Kahl | \$ 487,881.64 | 9.01% | \$ 43,941.24 | 3.16% | \$ 15,427.54 | | \$ - |
| T-624A | Sparwick | \$ 874,601.00 | 7.60% | \$ 66,469.68 | 0.75% | \$ 6,559.51 | | \$ - |
| C-440B | Stantec | \$ 728,011.79 | 4.75% | \$ 34,580.56 | 2.80% | \$ 20,384.33 | | \$ - |
| C-440A | Stantec | \$ 405,011.03 | 4.80% | \$ 19,440.53 | 6.60% | \$ 26,730.73 | | \$ - |
| C-600A | STV | \$ 800,000.00 | | \$ - | | \$ - | 12.60% | \$ 100,800.00 |
| CM-472A | STV | \$ 1,728,385.40 | | \$ - | | \$ - | 23.80% | \$ 411,355.73 |
| CM-474A | STV | \$ 291,172.17 | 0.00% | \$ - | 0.00% | \$ - | | \$ - |
| C-538A | STV | \$ 500,000.00 | 1.25% | \$ 6,250.00 | 31.20% | \$ 156,000.00 | | \$ - |

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

Minority, Women and Small Business Enterprise Payment Reporting All Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

| CONTRACT NO. | CONTRACTOR / CONSULTANT | CONTRACT VALUE | MBE GOAL 7.0 % | MBE PAYMENTS | WBE GOAL 3.0 % | WBE PAYMENTS | SBE GOAL 25.0 % | SBE PAYMENTS |
|----------------------------------|-------------------------|-----------------|----------------|--------------|----------------|--------------|-----------------|---------------|
| CM-443A | STV | \$ 204,152.63 | 16.75% | \$ 34,195.57 | 11.00% | \$ 22,456.79 | | \$ - |
| CM-445A | STV | \$ 682,064.44 | | \$ - | | \$ - | 26.00% | \$ 177,336.75 |
| CM-498A | STV | \$ 571,665.66 | 12.00% | \$ 68,599.88 | 2.40% | \$ 13,719.98 | | \$ - |
| C-453B | T & M Associates | \$ 1,000,000.00 | | \$ - | | \$ - | 18.90% | \$ 189,000.00 |
| C-07-11 | Transystems | \$ 747,493.55 | | \$ - | | \$ - | 21.05% | \$ 157,347.39 |
| C-447B | Transystems | \$ 666,016.64 | 8.00% | \$ 53,281.33 | 2.00% | \$ 13,320.33 | | \$ - |
| CM-476A | Trumbull | \$ 699,250.00 | 13.60% | \$ 95,098.00 | 6.10% | \$ 42,654.25 | | \$ - |
| C-505A | Urban Engineers | \$ 154,598.70 | | \$ - | | \$ - | 36.50% | \$ 56,428.53 |
| C-539A | URS Corporation | \$ 265,070.69 | | \$ - | | \$ - | 0.00% | \$ - |
| Total Number of Contracts | 69 | | 48 | | 48 | | 21 | |

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

OPERATIONS INDEX
FOR
COMMUNICATIONS

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------|--------------------------------------|--------------------|
| Communications | Status Report Month of April 2019 | 1-4 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

COMMUNICATIONS REPORT
April 2019

- **COMMISSION AWARENESS EFFORTS:**

Scudder Falls Toll Bridge Presentation – Provided a two-pronged presentation about the Scudder Falls Bridge Replacement Project construction progress and the impending start of tolling on the new bridge's upstream span this July. The presentation was to the Kiwanis Club of Ewing at the Revere Restaurant and was well received. The presentation included an updated PowerPoint slide show of the project's major infrastructure improvements, travel changes, the onset of tolling, and the difference in toll rates for E-ZPass and TOLL BY PLATE customers. The work on the presentation was completed in early April. Other assets provided to the audience were the large project map from the 2009-10 open house sessions, a display board of the new bridge's toll rates, and handout cards for the project website and E-ZPass account acquisition.

Pre-Tolling Advertising for Scudder Falls Toll Bridge – Revised, easier-to-read billboard displays were posted/installed at previously leased locations along I-295 in New Jersey and Pennsylvania to alert motorists about the impending onset of tolling at the Scudder Falls Toll Bridge's first completed span. A static sign was procured in March along I-295 WB (but viewable only from I-295 EB) east of the Route 1 interchange (technically north of it) in Middletown, PA. Postings also have been purchased on a digital billboard viewable alongside I-295 NB in New Jersey. The revised billboard graphics have the same Get E-ZPass Now message, but the type is much larger. The first newspaper advertisement ran in the free Bucks County Herald weekly newspaper. The ad mimicked the updated billboard image/message.

Scudder Falls Bridge Replacement Project – Links to March's drone progress videos posted on YouTube were added to the project website's visuals section. In turn, these construction-progress posting were published on Scudder Falls-area open and restricted-access Facebook sites. Reaction was widely positive. A status-report press release was issued at month's end to highlight the milestone completion of concrete pouring for the road deck atop the new bridge's upstream span. The status update provided an opportunity to remind the public of the cost savings for paying tolls via E-ZPass at the new bridge.

2018 Annual Report – Drafted and vetted an outline for the 2018 Annual Report and initiated the process of culling together internal and external photographs for the now strictly online publications. As with the 2017 product, the report will feature Scudder Falls Bridge Replacement Project construction progress. Additionally, there will be articles about projects at I-78, Milford-Montague, the New Hope-Lambertville Toll Bridge, the new centralized Commission office building at Scudder Falls, and the replacement lighting for the "Trenton Makes The World Takes Sign" on the Lower Trenton Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

- **MEDIA RELATIONS:**

Hot Topics: Local interest group conducts brief demonstration on the protests on the New Hope-Lambertville Toll-Supported Bridge's walkway; developers seek to buy portion of former Roebling factory site (Trenton Makes slogan employed), new Phillipsburg businesses could get help with their leases, various Scudder Falls project construction travel updates, current and former bridge commission employees seeking election to various posts in Warren County, NJ and NY E-ZPass holders pay more in other states, PA house approves Bridge Commission "reforms," Sony cameras at DRJTBC facilities, 60-year-old aerial photos over Easton-Phillipsburg; bicycling/trails enthusiast Andy Hamilton in the news, shad fishing near the NH-LTSB, Milford-Montague Toll Bridge cited in feature article about sprawling Montague Township (NJ), Easton-Phillipsburg shad fishing tournament, Scudder Falls Toll Bridge E-ZPass advertisement (Bucks County Herald), New Jersey's high driving costs, dam removal in New Jersey near Portland-Columbia Toll Bridge helps return of shad, Commission cited in editorial critical of Pennsylvania Turnpike Commission annual toll increases, and temporary closure of lane on current Scudder Falls Bridge to help construct new bridge.

- **E-ZPass:**

Provided E-ZPass contact cards for distribution in Ewing.

- **Websites:**

Fixed January meeting minutes on the DRJTBC website. Fixed the order of progress photos/videos on the Scudder Falls project website. Updated automatic About the Commission paragraph for press releases on www.drjtbc.org. Worked with Stokes CG to address icon coding issue for the way the Commission website was appearing on some cell phones. Posted February-March progress drone videos to Scudder Falls website.

INTERNAL/EXTERNAL COMMUNICATIONS

- The Commission website recorded 11,751 sessions (visits) in April. This is a decrease from March when 12,434 sessions and from April 2018 when 12,613 sessions were recorded. The bounce rate remains in the neighborhood of 50 percent, which is normal.
- Issued 6 press releases/travel advisories in April. One concerned the announcement of the impending salt barn construction project on the grounds of maintenance and administration building facilities for the New Hope-Lambertville (Route 202) Toll Bridge. Another release pertained to the completion of conventional concrete pouring for the road deck of the Scudder Falls Toll Bridge's first span. The other four releases were Scudder Falls Bridge Replacement Project travel advisories.
- Participated in conference call with Bellevue Communications and Perry Media Group personnel; sent various feature photos and markups.
- Gathered information for response to a congressman's letter concerning high sodium readings in the aquifer below the Columbia section of Knowlton Township.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Responded to Lambertville resident who requested that the Commission reinstall an informational sign about the colony of cliff swallows that nested below the New Hope-Lambertville Toll-Supported Bridge. The response noted that the Commission did not produce the prior sign, which promoted a New Jersey wildlife program supported by a contributory checkoff on state income tax forms. The sign was removed from the bridge's New Jersey side within the past couple years after falling into disrepair. The sign dates from 1980s, when the bridge was jointly owned by NJ and PA. There is no record of who pair for or installed the prior sign.
- Posted travel alerts and other Scudder Falls Bridge Replacement Project information on community Facebook pages in the area of that bridge.
- Updated the banner scroll message on the Commission's webpage and posted various travel alerts on the Commission's website and the Scudder Falls project website.
- Sent news clippings from the 1961 opening of Scudder Falls Bridge and the etymology of the bridge's name to the daughter and stepson of John M. Scudder, who cut the opening-day ribbon. Mr. Scudder had successfully convinced the Commission to name the bridge as Scudder Falls despite the colloquial mispronunciation as "Scudders Falls."
- Reviewed proofs of the new ceremonial plaque for departing Commissioners and long-serving Commission executives.
- Posted alert and website ticker scroll on a PennDOT travel restriction that backed up I-78 WB traffic to the Commission's toll plaza in Williams Township, PA.
- Responded to a motorist asking the Commission to make traffic predictions for an upcoming date.
- Fielded phone call from Lower Makefield Township planning official regarding siting of crosswalk(s) connecting municipal bike path with trail connections at Scudder Falls park-n-ride lot. He also inquired about the drainage outflow pipe to a neighboring property at the corner of Taylorsville and Woodside roads. Referred the matter to the engineering department and executive director.
- Provided Trenton Makes sign video link, photographs, and historical PowerPoint slides about the bridge to Chief Engineer Roy Little.
- Collected and sent Scudder Falls tolling info to Stokes Creative Group for use in setting up DRJTBC website tolling page for the soon-to-open Scudder Falls Toll Bridge. Tolling information for the new bridge is currently readily available on the Scudder Falls project website, which was revamped for this purpose in 2018. However, the DRJTBC site needs to have toll rates and other tolling information prior to the opening of the new bridge's first span.
- Uploaded and posted the March and April construction progress images/reports in the projects section of the Commission's public website.
- Sent 2018 Scudder Falls PowerPoint presentation to public involvement consultant at McCormick Taylor.
- Provided follow-up information to audience member who attended April 4 slide presentation on the Scudder Falls project.
- Contacted revived Mercer County chamber of commerce, Bucks County TMA, Stoney Brook Rotary, Ewing Township, and others to discuss speaking opportunities regarding construction progress and the impending start of tolling at the Scudder Falls Toll Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Discussed advertising opportunities with John Keating of the Bucks County Herald.
- Updated canal towpath closures schedules/status on Scudder Falls website.
- Responded to communications from former DRJTBC chief engineer Paul Peterson.
- Edited and vetted NH-LTB salt barn press release drafted by Bellevue Communications.
- Requested engineering department to establish account number for Scudder Falls Toll Bridge tolling/E-ZPass advertising; relayed number to Bellevue Communications for billing purposes.
- Drafted and posted multiple website and Facebook postings regarding weekday morning single-lane PA-bound travel restrictions for concrete deliveries on the Scudder Falls Bridge.
- Reprocessed Bellevue Communications billings with mixed items or wrong GL codes.
- Posted corrected 2017 annual report with addition of photo credit for the Pennsylvania Turnpike Commission.
- Reviewed and amended various 2018 clip packets for posting on the Commission's Intranet.
- Edited advertisement for placement in Bucks County Herald.
- Responded to call from advertising representative for WPST radio station in New Jersey regarding future broadcast ads for the start of tolling at Scudder Falls.
- Sent HAER article on history of the Lower Trenton Bridge crossing to Pennsylvania Railroad historian John Kilbride.
- Communicated with IT Director John Bencivengo regarding 2018 annual report article on the roll-out of network and computer services to the toll-supported bridge shelters.
- Drafted revised Benefits of AET content for slide in tolling presentation.
- Revised press release stationery being used by Bellevue Communications.
- Attended/participated in conference call on AET study.
- Scheduled and participated in conference call review on changes to toll rates page on the DRJTBC website to incorporate upcoming tolling at the Scudder Falls Toll Bridge. This will include a separate toll rate schedule for the Scudder Falls Toll Bridge. Sent TOLL BY PLATE license plate logo and revised headline and subhead content to Stokes CG.
- Provide Notice to Contractors and other materials regarding the E-P salt barn to Bellevue CG.
- Met with Alex Styer of Bellevue Communications to discuss 2018 annual report outline and division of writing assignments.
- Communicated with Tara Sheppard of Go Hunterdon to provide update on construction and oncoming tolling at the Scudder Falls Toll Bridge.
- Provided updated Scudder Falls construction photographs to Bucks TMA for use on the agency's website.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------------|--------------------------------------|--------------------|
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

**Community Affairs Report
April 2019**

The following Community Affairs activity took place during April 2019:

Scudder Falls Public Involvement

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Questions and concerns included tolling and E-ZPass procedures, restoration work on Woodside Road, accumulation of trash on the site, construction material in the river and road conditions within the construction zone.

Assisted in posting weekly construction activity notice on project website and edited images for use on website and in public presentations.

In the process of scheduling presentation to local community groups to discuss status of the project, Toll-by-plate and tolling procedures.

Lower Trenton Toll Supported Bridge Lighting

Received and processed requests for special event lighting. Researched policies of other transportation agencies for use in draft policy for Commission.

Workplace Safety Committee/Training

Attended Workplace Safety meeting of audit of facility at Trenton-Morrisville Administration Building.

Commission Newsletter

Compiled information and photos for spring edition of the River Currents newsletter.

Various Community Relations

Replied to customer and community inquires, including request for use of Commission property in Lambertville (request denied) and various requests for information.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019
PROJECT STATUS REPORT

| FACILITY | PM/PAM | CONTRACT DESCRIPTION | PAGE NO. |
|-------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
| Trenton-Morrisville Toll Bridge | RJZ/RWL | Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A | 1 |
| Scudder Falls Toll Supported Bridge | KMS/RWL | Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A | 1-2 |
| | CTH/KMS | <ul style="list-style-type: none"> Construction Management, CM-669A | 3 |
| | CLR/KMS | <ul style="list-style-type: none"> Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A | 3-4 |
| | VMF/CLR/KMS | <ul style="list-style-type: none"> Construction Inspection, NJ Approaches, CI-673A | 4 |
| | CTH/RWL | <ul style="list-style-type: none"> BM/AET Building Code Compliance Inspections, C-703A-6 | 4 |
| | KMS/RWL | DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I | 5-6 |
| | CTH/KMS | Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A | 6 |
| | KMS/RWL | Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2021, C-502A-1M | 6 |
| | CAS/RWL | Commission Administration Building at Scudder Falls <ul style="list-style-type: none"> Design Contract, C-707A Construction Management, CM-707A Construction, T-707A | 7 |
| New Hope-Lambertville Toll Bridge | CTH/RWL | Salt Storage Facility <ul style="list-style-type: none"> Design, C-702B-5 Construction Management/Inspection, C-704A-1 Construction, T-611A | 8 |
| I-78 Toll Bridge | VMF/CTH/KMS | I-78 Bridges and Approach Slab Rehabilitation <ul style="list-style-type: none"> Design Contract, C-644A Construction Management/Inspection, CM-644A Construction, T-644A | 9 |
| | VMF/KMS | I-78 Pavement Rehabilitation (Joint Rehabilitation) <ul style="list-style-type: none"> Design Contract, DR-721A | 10 |
| Northampton Street Toll Supported Bridge | CTH/RWL | Rehabilitation <ul style="list-style-type: none"> In-Depth Inspection and Structural Analysis, C-715A-4 | 10 |
| Easton-Phillipsburg Toll Bridge | CTH/RWL | Salt Storage Facility <ul style="list-style-type: none"> Design, C-702B-3 Construction, T-711AR | 11 |
| Delaware Water Gap Toll Bridge | CTH/RWL | Toll Plaza Roadway & NJ Approach Repairs <ul style="list-style-type: none"> Scoping/Concept Study, C-702B-6 | 11 |
| District 2 and 3 | RJZ/RWL | Phase 1 Toll Collection Counting Facilities <ul style="list-style-type: none"> Preliminary, Final & Post Design Services, C-696B-1 | 12 |

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
 CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels
 CAS – C. Stracciolini
 RJZ – R. Zakharia

RLR – R. Rash
 CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019
PROJECT STATUS REPORT

| | | | |
|------------------------------------------------------------|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| Multiple Facilities and/or Commission- Wide | JRB/RWL | Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges <ul style="list-style-type: none"> Design, C-715A-1 | 12 |
| | WMC/RWL | Electronic Surveillance/ Detection System <ul style="list-style-type: none"> ESS Maintenance Contract, DB-724A | 13 |
| | CAS/RWL | Electronic Toll Collection <ul style="list-style-type: none"> Customer Service Center/Violation Processing Center Project, DB-584A | 13 |
| | CAS/RWL | Traffic Count Program Upgrade <ul style="list-style-type: none"> DR-550A | 13 |
| | CAS/RWL | Electronic Toll Collection System Replacement <ul style="list-style-type: none"> Design, Build, and Maintain, DB-540A Toll Plaza LED Sign Installation & Integration, C-701A-4 All Electronic Tolling Study, C-701A-5 | 14 |
| | CAS/RWL | Level 3 Investment Grade Traffic & Revenue Forecasts <ul style="list-style-type: none"> C-549AR | 14 |
| | RJZ/RWL | Buildings & Facilities Energy Conservation Measures <ul style="list-style-type: none"> Preliminary, Final & Post Design Services, C-657A-3 Construction Management Services, C-696A-2 Construction, Electrical, T-645A Construction, Mechanical, T-645B | 15-16 |
| | WMC/RWL | Job Ordering Contracting <ul style="list-style-type: none"> Program Manager, C-727A Job Order Contracting Services, T/TS-734A Job Order Contracting Services, T/TS-735A Job Order Contracting Services, T/TS-736A Job Order Contracting Services, T/TS-737A | 16-17 |
| | JRB/RWL | General Engineering Consultant Annual Inspections <ul style="list-style-type: none"> 2015-2018 Annual Inspections, C-684A | 17-18 |
| | CAS/RWL | 2015-2016 Traffic Engineering Consultant <ul style="list-style-type: none"> C-686A | 18 |

Notes: *Facilities are listed South to North*

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

TRENTON-MORRISVILLE TOLL BRIDGE

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

**Preliminary, Final & Post Design Services
Contract No. C-519A**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26th Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018, and a record room site visits to review and obtain existing records documents was conducted on March 27, 2018. GF is currently conducting existing condition surveys at the New Hope Toll Bridge Facility, contacting all existing public utilities and updating the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continue to conduct users' meeting and updating the Space Utilization Program to serve the Commission's current operations and anticipated needs in the foreseeable future.

SCUDDER FALLS TOLL SUPPORTED BRIDGE

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

**Final Design
Contract No. C-660A**

During the April reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their coordination and support with the utility relocation effort in PA and NJ; continued to review and respond to various Requests for Information (RFIs) and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings and various technical meetings involving design issues with the Contractor and CM/CI team. Baker was also involved in the ongoing coordination with PennDOT regarding long term detours that are needed for the Taylorsville Road Interchange ramp work to achieve Phase 1 tolling.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019 PROJECT STATUS REPORT

Construction
Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 738 Contractor RFIs and a total of 1,234 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the April reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project.

In **Pennsylvania**, construction continued on: utility work at the BM/AET building; drainage installation within the I-295 median area and along I-295 WB Ramps N, S, and T in PA; the I-295 Bridges over Taylorsville Road and the Delaware Canal; AET overhead gantry structure installation; and, Bridge Monitor/All Electronic Toll (BM/AET) Building interior drywall, mechanical, electrical and plumbing utilities on all four building levels as well as system start-ups.

On the **Main River Bridge**, construction continued on: the placement of the SB bridge deck concrete and parapets; the sleeper and approach slabs at Abutments No. 1 and No. 2. All in-water work stopped prior to March 15th and will not resume until July 1, 2019.

In **New Jersey**, work associated with the 18-week detour for the NJ northern roundabout construction was ongoing throughout the month, including earthwork and installation of drainage structures in the proposed roadway and the stormwater retention basin. Elsewhere, construction continued on: drainage structures and pipes along I-295; existing I-295 NB main approach bridge demolition; new main approach bridge abutments and piers including piles and drilled shaft foundations, columns and MSE walls; and, the installation of sign structure foundations, and highway/interchange lighting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019 PROJECT STATUS REPORT

Construction Management Contract No. CM-669A

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

Construction Inspection of the Pennsylvania Approach Contract No. CI-671A

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC added one full-time inspector bringing their total to five (5) full-time inspectors being provided to work on the Pennsylvania Approach Roadway portion of the Project under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019 PROJECT STATUS REPORT

Construction Inspection of the Main River Bridge Contract No. CI-672A

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide four (4) full time inspectors to work on the Main River Bridge portion of the Project and also continued to provide one (1) full time inspector to work on the Pennsylvania Approach Roadway portion of the Project with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

Construction Inspection of New Jersey Approach Contract No. CI-673A

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers.

BM/AET Building Code Compliance Inspections Task Order Assignment No. C-703A-6

Utilizing the Commission's current Construction Management Task Order Agreement, this Task Order Assignment is to provide Code Compliance Inspections on as needed basis for the construction of the new BM/AET Building being constructed as part of the Scudder Falls Bridge Replacement project. Said services will be provided by a Commonwealth of Pennsylvania Department of Labor and Industry (PA L&I) Certified Third-Party Agency in the appropriate building trade categories and in accordance with the current Uniform Construction Code Inspection Procedures UCC-9.

Urban was issued Notice to Proceed effective August 6, 2018. UCC inspections have been performed on a periodic basis as determined by the classification of work being performed and will continue until building construction is complete in 2019.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

DESIGN MANAGEMENT CONSULTANT SERVICES

T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting - In New Jersey, continued coordination with Baker and the NJDEP regarding the mussel survey/relocation work required along the downstream side of the Scudder Falls Bridge in advance of the installation of the downstream trestle work platform in the river. Due to the high river levels and the inability to perform the mussel survey/relocation work, a waiver request has been submitted to NJDEP and approved by them. A separate mitigation plan was developed and submitted to NJDEP for review/approval. It should also be noted that the in-water restriction period for work activities within the Delaware River began on March 15th and will run through June 30th.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental requirements. Archaeological Monitoring services are also being performed for certain NJ excavation activities in conformance with the Project's Programmatic Agreement although no archaeological monitoring work was performed this reporting period. AECOM continued to provide weekly Peregrine Falcon Monitoring Reports to the Commission and the PA Game Commission. Weekly Environmental Monitoring of the project site was also performed by ACT Engineers, a sub-consultant to AECOM.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI); ongoing coordination with the Baker Team on RFI and contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; utility design coordination between the Commission's District 1 Administration Building Design and SFB construction projects; and, coordination with Commission Operation's and Public Safety Bridge Security Departments on maintenance of the existing equipment within the SFB Project construction zone.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

**Final Design Services
Contract No. C-662A**

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

**CPMC Services – 2018 Through 2021
Task Order Assignment No. C-502A-1M**

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of Professional Services Contract C-644A, CM/CI Services Contract CM-644A, and Construction Contract T-644A for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass, as well as Contract T-707A for the New Commission Administration Building and the associated CM/CI Contract CM-707A. CPMC Staff also prepared the specifications for Contract T-721A, I-78 Pavement Rehabilitation.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS

Design

Contract No. C-707A

The design team attended bi-weekly project status meetings, reviewed submittals and responded to request for information from the contractor. The design team also completed on site observations as needed. The design team developed and issued field bulletins and clarification for the contractors use as needed.

Construction Management

Contract No. CM-707A

Joseph Jingoli & Son, Inc. facilitated the bi-weekly project status meetings and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals and requests for information from the contractor. Review of schedule updates occur along with a report summarizing their findings that is provided to the contractor to address. The construction management team issued their monthly project status report and continues to release three-week look ahead schedules. Staff from the construction manager include the Resident Engineer and the Mechanical/Electrical/Plumbing Inspector, are on site daily as field work by the contractor continues.

Construction

Contract No. T-707A

Project submittal items continue to be submitted by the contractor and are being reviewed by the design team along with various requests for information. The contractor submitted project schedule update number eleven. Installation of exterior and interior metal studs, roof parapets and sheathing are all underway. Interior painting is underway. The construction of the exterior curtain wall complete. Electrical, plumbing, fire suppression system and heating/AC rough-in work is occurring within the mechanical rooms. Installation of ceiling grids, light fixtures, granite block sills and stone facing are on-going. Concrete curbing and milling and repaving of the park & ride lot is complete. Site grading and construction of the underground storm drainage system located beneath the employee parking lot is on-going.

The 1799 building exterior stucco, window shutters and roof is complete. Site grading around the 1799 building is now underway.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

SALT STORAGE FACILITY

Design

Task Order Assignment No. C-702B-5

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted final bid documents on January 25, 2019 and the construction project was awarded at the March 25, 2019 Commissioners Meeting. IH is currently performing post-design/post-award services.

Construction Management/Construction Inspection

Task Order Assignment No. C-704A-1

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective April 1, 2019. A project kick-off meeting was held with GPI on April 3, 2019 with operations and supervisory staff in attendance. This Task Order Assignment is to perform CM/CI services for the construction of a new salt storage facility at NH-L Toll Bridge.

Construction

Contract No. T-611A

(CTH/RWL)

At the March 25, 2019 Commissioners Meeting, the Commission awarded Contract No. T-611A, New Hope-Lambertville Toll Bridge Salt Storage Building to Magnum Inc. of Warminster, PA for an amount not-to-exceed \$1,439,584.00. Magnum was provided with Notice of Award and Limited Notice to proceed on March 26, 2019 and a full Notice-to-Proceed was given on April 24, 2019. A kick-off meeting was scheduled with Magnum on May 3, 2019 and they are performing pre-construction activities.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

I-78 TOLL BRIDGE

I-78 BRIDGES AND APPROACH SLABS REHABILITATION

**Design
Contract No. C-644A**

Gannett Fleming, Inc. (GF) was awarded this design contract at the Commission's February 2016 Meeting, and Notice to Proceed issued March 1, 2016. This design project is for the repair of various bridge, pavement and other miscellaneous deficiencies associated with the 13 bridges and approach roadways located within the DRJTBC's jurisdiction on I-78.

During this reporting period, GF continued preparing the final as-built drawings based upon the red-line drawings provided by Greenman-Pedersen, Inc. GF's contract modification request to transfer unused budget from their IBE sub-consultant, Malick & Scherer and a portion of GF's unspent expense budget to their labor budget, was denied but they were permitted to exceed their labor budget for a few out-of-scope items that were encountered during their post award phase, with the understanding that GF will not exceed their overall contract amount.

**Construction Management/Construction Inspection
Contract No. CM-644A**

Greenman-Pedersen, Inc. (GPI) was awarded this Construction Management/Construction Inspection Services contract at the Commission's April 2017 Meeting with the Notice to Proceed issued effective May 24, 2017.

During this reporting period, GPI submitted their invoice No. 20 for the time period between February 16th to the end of March. GPI's Resident Engineer is currently on an as-needed basis to follow up on project related issues until J.D. Eckman returns this spring to complete the remaining temperature sensitive punch-list and extra work items.

**Construction
Contract No. T-644A**

J.D. Eckman, Inc. (JDE) was awarded this Construction contract at the Commission's April 2017 Meeting, and given Notice to Proceed effective May 22, 2017.

During this reporting period, JDE repaired the damaged guiderail along Route 519 to complete the punchlist items associated with Warren County's jurisdiction. JDE is currently scheduled to return the week of May 13th to address the remaining weather sensitive punch-list items which includes striping, raised pavement marker installation and asphalt repairs. This weather sensitive work also includes paint touch-up to the Edge Rd. Bridge superstructure to be performed by their paint subcontractor.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

I-78 PAVEMENT REHABILITATION (JOINT REHABILITATION)

Design

Contract No. DR-721A

This project is for the rehabilitation of deteriorated transverse and longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction.

During this reporting period the Commission's Capital Program Management Consultant (CPMC) completed the revisions and edits to the draft contract specifications, estimate of quantities, construction details and engineer's estimate for this construction contract, as a result of last month's page-turn meeting with the Commission. This contract is anticipated to be procured through the Commission's Job Order Contracting (JOC) program once it is operational.

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE REHABILITATION

In-depth Inspection and Structural Analysis

Task Order Assignment No. C-715A-4

Under this Task Order assignment Pennoni will perform an in-depth inspection of the structure from the waterline up and perform a structural analysis. Using the findings of the inspection and structural analysis they will prepare a report listing recommended repairs. The report will be used by the Commission to author a Request for Proposal to prepare the design plans and specifications to accomplish the repairs. Final report is to be completed by the end of March. Field work has begun and lane closures and rigging will begin the week of January 7, 2019. Field inspection was performed January 7, 2019 through January 16, 2019. Pennoni staff researched and reviewed as-built construction plans, rehabilitation/repair plans, load rating reports and inspection

and maintenance reports. Microfilm records of the bridge were obtained from the Commission and converted to .pdf format. Pennoni developed 3D bridge model calculations and inputs; load rating truck load case calculations and model inputs; and global FEM analysis post-processor. Pennoni began preparation of in-depth inspection report, superstructure capacity calculations, and construction sequence for staging and MPT options. A draft Rehabilitation Summary Report was submitted on March 27, 2019 and a review meeting was held on April 9, 2019. Pennoni is following up with a revised report as a result of comments provided.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

EASTON-PHILLIPSBURG TOLL BRIDGE

SALT STORAGE FACILITY

Design

Task Order Assignment No. C-702B-3

IH Engineers was issued Notice to Proceed effective February 16, 2018. A project kick-off meeting was held with IH on the same date. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at E-P Toll Bridge.

IH provided revised/updated final design construction bid documents to the Commission and bids were received on March 28, 2019 and the construction project was awarded at the April 29, 2019 Commissioners Meeting. IH is currently providing post-design/post-award services.

Construction

Contract No. T-711AR

At the April 29, 2019 Commissioners Meeting, the Commission awarded Contract No. T-711AR, Easton-Phillipsburg Toll Bridge Salt Storage Building to Bracy Construction, Inc. of Allentown, PA for an amount not-to-exceed \$1,711,600.00. Bracy was provided with Notice of Award and Limited Notice to proceed on April 30, 2019.

DELAWARE WATER GAP TOLL BRIDGE

TOLL PLAZA ROADWAY & NJ APPROACH REPAIRS

Task Order Assignment No. C-702B-6

IH Engineers was issued Notice to Proceed effective February 6, 2019. A project kick-off meeting was held with IH on February 8, 2019. This Task Order Assignment is to provide a Scoping/Concept Study Report for WB Toll Plaza Roadway and NJ Approach Repairs at the Delaware Water Gap Toll Bridge facility.

IH and their subconsultants have completed their field assessments and are preparing a draft report of their findings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

DISTRICT 2 AND 3

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

**Preliminary, Final & Post Design Services
Task Order Assignment No. C-696B-1**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

MULTIPLE FACILITIES AND/OR COMMISSION-WIDE

APPROACH ROADWAY IMPROVEMENTS

AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

**Design
Task Order Assignment No. C-715A-1**

Under this Task Order Assignment (TOA) the Consultant, Penmoni, Inc. (Penmoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on September 25, 2017. Final plans and specifications are ready awaiting construction under the Job Order Contracting Program.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS MAINTENANCE CONTRACT

Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

ELECTRONIC TOLL COLLECTION

CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT

Contract No. DB-584

The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to review the AET invoice templates, website FAQs, and interactive voice response call tree, that will be implemented for the Scudder Falls Bridge. Conduent submitted a Change Order Request for the implementation of the video transaction processing functionality and the monthly fees associated with account management and transaction processing. The Change Order Request was reviewed by Commission Staff, the NJTA and HNTB, comments were compiled and submitted to Conduent.

TRAFFIC COUNT PROGRAM UPGRADE

Contract No. DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expands its wide area network (WAN) to the toll supported bridges, the traffic counters will transition from the wireless modems to the WAN for the transmission of data.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT

DESIGN, BUILD AND MAINTAIN

Contract No. DB-540A

TransCore is coordinating with the Scudder Falls Bridge construction management team for the implementation of the electronic toll collection system at the Scudder Falls Bridge once the building and gantry are complete. TransCore is receiving the various lane components and are being placed in storage at their local maintenance facility. TransCore continues to participate in on-site meetings to coordinate their work with the Scudder Falls Bridge construction and construction management teams. TransCore has mobilized and began installing system servers within the AET Room of the Scudder Falls BM/AET Building. The servers are connected to the Commission's WAN and the Scudder Falls Bridge host is now part of the network.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

TOLL PLAZA LED SIGN INSTALLATION AND INTEGRATION

Task Order Assignment No. C-701A-4

This Task Order Assignment is complete and will be closed out upon processing the final invoice and completion of a task order closeout modification.

ALL ELECTRONIC TOLLING STUDY

Task Order Assignment No. C-701A-5

RK&K submitted the draft report and it was distributed to Commission Executive Staff review. Review comments were compiled and submitted to RK&K to address. RK&K presented the report to the Commission's Executive Staff and comments from that meeting will be incorporated into the final document.

LEVEL 3 – INVESTMENT GRADE TRAFFIC AND REVENUE FORECASTS

Contract No. C-549AR

(CAS/RWL)

There is no activity on this project to report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

BUILDINGS & FACILITIES ENERGY CONSERVATION MEASURES

Preliminary, Final & Post Design Services

Task Order Assignment No. C-657A-3

Utilizing the Commission standing Consulting Engineer Task Order Agreement with Joseph Jingoli & Son, Inc. (JJS), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to implement the Energy Conservation Measures (ECM) identified in an ASHRAE Level 3 Energy Audit prepared under Task Oder Assignment No. C-657A-1 at all of the Commission's seven (7) Toll Bridge facilities.

A Kick-Off Meeting was conducted with JJS on November 21, 2016, record room site visits, and field surveys of the seven toll bridges has been completed. Progress meeting was conducted on February 1, 2017, reporting field observations and conditions in advance of a Schematic Design submission was received February 28, 2017 and a design review meeting was conducted with the consultant on March 21, and a Final Submission was received on April 24, 2017 addressing Commission's comments. Public Bid Advertisements for an Electrical and a Mechanical Construction Contracts were posted on May 9th, bids were publically opened on June 8th & June 13th respectively. Bids received from the low bidder of each Contract was reviewed by JJS, Commission Staff and Counsels, and found to be responsive. Construction Contracts Awards were made for each of the two (2) Contracts and Consultant is currently providing Post Design Services answering Contractors' Requests for Information and reviewing submittals.

**Construction Management
Task Order Assignment No. C-696A-2**

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Energy Conservation Measures (ECM) implementation Project.

A meeting was held with the Consultant on July 13th to review the Commission's expectations of the consultant's services during the Pre-Construction and Construction phases of both Electrical & Mechanical ECM implementation Construction Contracts T-645A and T-645B respectively. Subsequently; the Notice of Award and Limited Notice to Proceed was issued to JMT effective July 17, 2017.

JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information, conducting final walk-through and begun the Close-Out procedure for each of the two Construction Project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019 PROJECT STATUS REPORT

Construction
Contract No. T-645A

MJF Construction Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Notice to Proceed effective date of July 24th was issued in accordance with the Contract Specifications and Pre-Construction Meeting was held on July 27th.

Interior and exterior lighting replacement activities is near completion and Contractor is currently finalizing the Commission wide lighting controls system configuration at all seven Toll Bridges Facilities. Training workshop covering all Toll Bridge facilities was completed on December 11, 2018, Substantial Completion was reached December 31, 2018, and Project Close-Out is near completion.

Construction
Contract No. T-645B

Schneider Electric Buildings Americas, Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Pre-Construction Meeting was held on August 11th and a Notice to Proceed effective date of August 16th was issued.

Contractor completed working at Milford Montague, Delaware Water Gap, Portland-Columbia, I-78, Easton Phillipsburg and the New Hope Toll Bridge Facility. Contractor completed system integration, interface and setting up the Sequence of Operation of the Commission wide Building Management System at all six Toll Bridge Facilities. Training workshop was completed on December 11, 2018, Substantial Completion was reached December 31, 2018, a second training session was conducted at Easton Phillipsburg and New Hope Facilities on February 13th and 27th respectively, and Project Close-Out is near completion.

JOB ORDER CONTRACTING

JOB ORDER CONTRACTING PROGRAM MANAGER
Contract No. C-727A
(WMC/RWL)

The Gordian Group concluded its review and analysis of bids for the purposes of making an award recommendation to the Commission.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

**JOB ORDER CONTRACTING SERVICES
FOR BRIDGE, HIGHWAY AND CIVIL WORK - NORTH REGION
Contract No. T/TS-734A**

Five (5) bids were publically opened on April 4, 2019. A construction contract was awarded at the April Commission meeting to the lowest responsible bidder.

**JOB ORDER CONTRACTING SERVICES
FOR BRIDGE, HIGHWAY AND CIVIL WORK - SOUTH REGION
Contract No. T/TS-735A**

Five (5) bids were publically opened on March 28, 2019. A construction contract was awarded at the April Commission meeting to the lowest responsible bidder.

**JOB ORDER CONTRACTING SERVICES
FOR BUILDING AND FACILITY WORK - NORTH REGION
Contract No. T/TS-736A**

Three (3) bids were publically opened on April 4, 2019. A construction contract was awarded at the April Commission meeting to the lowest responsible bidder.

**JOB ORDER CONTRACTING SERVICES
FOR BUILDING AND FACILITY WORK - SOUTH REGION
Contract No. T/TS-737A**

Three (3) bids were publically opened on March 28, 2019. A construction contract was awarded at the April Commission meeting to the lowest responsible bidder.

GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS

**Contract No. C-684A
(JRB/RWL)**

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

A kick-off meeting was held on March 18, 2018, for the 2019 Toll Bridge Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from North, Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Director of Tolling, the Senior Director of Maintenance and Toll Operations, and VCEA. Interim inspections of the Toll-Supported Bridges were completed at the Lower Trenton, Calhoun Street, and New Hope – Lambertville Toll-Supported Bridges. Interim Toll-Supported Bridge inspections will continue in May. Toll Bridge inspections will also begin in May. VCEA will also inspect the new upstream structure of the Scudder Falls Toll Bridge within 90 days of it opening.

2015-2016 TRAFFIC ENGINEERING CONSULTANT

Contract No. C-686A
(CAS/RWL)

There are no updates with this project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|------------------------------------|---------------------------------------|--------------------|
| Public Safety & Bridge Security | Status Reports Month of April 2019 | 1-21 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF April 2019

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

Radio System

- During the month of April 2019, the radio system experienced trunking issues out of the Stockton Tower.
- During the month of April 2019, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have been working with personnel who manage the Solebury and Stockton Towers to prepare for the extension of the Stockton Tower and installation of radio equipment at both sites. Currently we are waiting for required permits to be issued.
- PSBS received new mobile radios for the new Commission vehicles ordered to replace those taken out of service or reassigned.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Regions and IT to update the CarteGraph radio inventory database.

Access Control System

- During the month of April 2019, PSBS personnel worked with General Supply (Commission's locksmith) to address various door lock issues.
- During the month of April 2019, General Supply performed preventative maintenance on card reader doors at our facilities.
- During the month of April 2019, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- During the month of April 2019, Schneider Electric performed preventive maintenance on all access control doors at the toll bridge facilities.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF April 2019

Public Safety & Bridge Security

- During the month of April 2019, PSBS staff continued installing new monitors at the bridge shelters. These monitors allow for the simultaneous viewing of cameras from the ESS systems and commission email/documents.
- During the month of April 2019, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.
- During the month of April 2019, PSBS personnel continued working with Engineering on the new Scudder Falls facility, Administration Building and the design renovations to the Trenton Morrisville administration building.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of April 2019, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed Thirty-One video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.

Miscellaneous

- On April 1st & 4th 2019, PSBS held an in-service training for PSBS personnel
- On April 2, 2019, PSBS personnel attended the Regional Maintenance Supervisors Meeting
- On April 8th 2019, PSBS held a meeting with Schneider Electric and Genetec to finalize the design of the Mission Control software system

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF April 2019

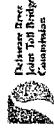
- On April 9th 2019, PSBS personnel attended Respect in the Workplace – Non-Management Training
- On April 11, 2019, PSBS personnel attended the Staff and Operations Meeting
- On April 17th 2019, PSBS personnel attended CPR/AED/First aid training
- On April 13th 2019, PSBS Staff held a meeting with PSBS Assistant Coordinators and PSBS PCC personnel.
- On April 18th, 21st 2019, PSBS Staff held a biweekly meeting with Schneider Electric to review BD-724A phase projects.
- On April 18th 2019, PSBS attended the Workplace Safety Committee Meeting.
- On April 23rd 2019, PSBS Staff attended the BM/AET Building Pre Activity meeting.

ESS Request Video

Report Month: 4/1/2019- 4/29/2019

Report Run Date: 4/30/2019

| ID | Request Date | Request Agency | Requestor | Location | Incident Type | DRJTBC Requestor |
|------|--------------|---------------------------------|-------------------------------|---------------------|------------------------|------------------|
| 1958 | 4/1/19 | DRJTBC | K Clark | Scudder Falls | Hit & Run MVA | Kevin Clark |
| 1959 | 4/1/19 | DRJTBC | K Clark | Scudder Falls | Motor Vehicle Accident | Kevin Clark |
| 1960 | 4/2/19 | DRJTBC | A. León | PC | Motor Vehicle Accident | Ariel Leon |
| 1961 | 4/2/19 | PSP | Trooper McKnight | MM | Police Investigation | Kevin Clark |
| 1962 | 4/4/19 | Franklin Twp. Police Dept. | Lt. Mark Reiner | I78 | Police Investigation | Nicholas Knechel |
| 1963 | 4/8/19 | NJSP Sussex | Tpr. Bernard Wawzyanick #7709 | MM | Hit & Run MVA | Matt Skrebel |
| 1965 | 4/10/19 | DRJTBC | Jesse Cole | NHL | Internal Investigation | Michael Rizza |
| 1966 | 4/11/19 | DRJTBC | Sgt Doyle | TM | Motor Vehicle Accident | Kevin Clark |
| 1967 | 4/11/19 | DRJTBC | Cpl Masker | MM | Other | Kevin Clark |
| 1968 | 4/11/19 | DRJTBC | D Stites - PCC | Washington Crossing | Overweight Crossing | Denis Stites |
| 1969 | 4/12/19 | Lafayette College Public Safety | Det. Sgt. Keith O'Hay | EP | Burglary | Nicholas Knechel |
| 1970 | 4/16/19 | Hartford Insurance Company | Brian Lee | EP | Motor Vehicle Accident | Matt Skrebel |
| 1971 | 4/17/19 | Lopatcong Twp. PD | Det. Brian Nixon | Northampton | Stolen Vehicle | Nicholas Knechel |
| 1972 | 4/18/19 | DRJTBC | Nicholas Knechel | TM | Motor Vehicle Accident | Nicholas Knechel |
| 1973 | 4/18/19 | DRJTBC | Ryan Nelson | NHL-TS | Motor Vehicle Accident | Ryan Nelson |
| 1974 | 4/19/19 | DRJTBC | Michael Rizza | EP | Motor Vehicle Accident | Michael Rizza |
| 1975 | 4/19/19 | DRJTBC | Michael Rizza | DWG | Motor Vehicle Accident | Michael Rizza |
| 1976 | 4/20/19 | Drjtbc | Sgt. Stocker | EP | Motor Vehicle Accident | Kevin Clark |
| 1977 | 4/20/19 | Drjtbc | Sgt. Doyle | TM | Other | Kevin Clark |
| 1978 | 4/20/19 | Drjtbc | Sgt. Flynn | EP | Motor Vehicle Accident | Kevin Clark |
| 1979 | 4/24/19 | DRJTBC | M. Leary Jr | NHL-TS | Other | Mark Leary Jr |
| 1980 | 4/25/19 | DRJTBC | Matt Skrebel | TM | Motor Vehicle Accident | Matt Skrebel |
| 1981 | 4/25/19 | DRJTBC | D Stites - PCC | NHL | Other | Denis Stites |
| 1982 | 4/25/19 | DRJTBC | Lt. Scott Brumbaugh | PC | Hit & Run MVA | Michael Rizza |



ESS Request Video

Report Run Date: 4/30/2019

Report Month: 4/1/2019- 4/29/2019

| ID | Request Date | Request_Agency | Requestor | Location | Incident Type | DRJTBC Requestor |
|------|--------------|---------------------|------------------|-------------|------------------------|------------------|
| 1983 | 4/26/19 | DRJTBC | K. Raiké | TM | Other | Kevin Raiké |
| 1984 | 4/26/19 | DRJTBC | DRJTBC | Northampton | Motor Vehicle Accident | Ryan Nelson |
| 1985 | 4/26/19 | DRJTBC | M. Jones | Northampton | Motor Vehicle Accident | Matt Jones |
| 1986 | 4/27/19 | DRJTBC | Nicholas Knechel | MM | Other | Nicholas Knechel |
| 1987 | 4/29/19 | Drjtbc | | TM | Motor Vehicle Accident | Kevin Clark |
| 1988 | 4/29/19 | Napa transportation | Tammy Smith | DWG | Other | Kevin Clark |

Total for Month:

30

MARCH 2019

| Bridges | N/R Accidents | | Traffic Accidents | | Motorist Assists | | Other | |
|-------------------------------|------------------|----|----------------------|----|---------------------|----|-------|----|
| | NJ | PA | NJ | PA | NJ | PA | NJ | PA |
| Milford-Montague 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| Delaware Water Gap 41 | 0 | 0 | 1 | 2 | 3 | 0 | 87 | 6 |
| Portland Pedestrian 42 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Portland-Columbia 43 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Riverton-Belvidere 44 | 0 | 0 | 1 | 0 | 0 | 0 | 3 | 0 |
| Rt 22 EP 45 | 0 | 0 | 1 | 0 | 0 | 0 | 3 | 1 |
| Northampton St 46 | 0 | 1 | 1 | 0 | 1 | 0 | 2 | 5 |
| I-78 47 | 0 | 0 | 3 | 2 | 12 | 1 | 87 | 8 |
| Riegelsville 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Upper Black Eddy Milford 49 | 0 | 0 | 0 | 0 | 1 | 0 | 9 | 0 |
| Uhlerstown Frenchtown 50 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 0 |
| Lumberville Raven Rock 51 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Centre Bridge Stockton 52 | 0 | 0 | 1 | 0 | 2 | 0 | 3 | 1 |
| New Hope Lambertville Toll 53 | 0 | 0 | 0 | 1 | 2 | 0 | 57 | 0 |
| New Hope Lambertville 54 | 0 | 0 | 0 | 0 | 0 | 0 | 23 | 3 |
| Washington Crossing 55 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 2 |
| Scudder Falls 56 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 |
| Calhoun St 57 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 3 |
| Lower Trenton 58 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 26 |
| Morrisville Trenton 59 | 0 | 0 | 4 | 2 | 1 | 0 | 0 | 1 |

| | Citations | Warnings | Security Checks |
|---------------------------|-----------|----------|-----------------|
| New Jersey State Police | 269 | 154 | 677 |
| Pennsylvania State Police | 83 | 46 | 500 |
| | | | |

April 2019 Overweight Crossings-Southern Region

4/30/2019

| Bridge | Total Turnarounds | Total Overweight/hts | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued2 | Local Police Response | No Response Requested |
|---------------------|-------------------|----------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|------------------|-----------------------|-----------------------|
| Lower Trenton | 0 | 24 | 0 | 24 | 0 | 0 | 0 | 23 | 9 | 14 | 0 | 1 |
| Calhoun Street | 60 | 5 | 4 | 1 | 2 | 1 | 1 | 3 | 1 | 2 | 0 | 0 |
| Washington Crossing | 114 | 7 | 6 | 1 | 2 | 1 | 1 | 5 | 2 | 3 | 0 | 0 |
| New Hope | 78 | 2 | 2 | 0 | 1 | 1 | 0 | 1 | 1 | 0 | 0 | 0 |
| Lambertville | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Centre Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Stockton | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| April Totals | 252 | 38 | 12 | 26 | 5 | 3 | 2 | 32 | 13 | 19 | 0 | 1 |

| Bridge | Total Turnarounds | Total Overweight/hts | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued | Local Police Response | No Response Requested |
|----------------------------|-------------------|----------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|-----------------|-----------------------|-----------------------|
| Lower Trenton | 12 | 92 | 0 | 92 | 4 | 4 | 0 | 84 | 37 | 47 | 0 | 4 |
| Calhoun Street | 211 | 19 | 17 | 2 | 5 | 3 | 2 | 13 | 6 | 7 | 0 | 1 |
| Washington Crossing | 229 | 28 | 15 | 13 | 15 | 8 | 7 | 7 | 3 | 4 | 0 | 6 |
| New Hope | 207 | 11 | 10 | 1 | 3 | 3 | 0 | 7 | 7 | 0 | 0 | 1 |
| Lambertville | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Centre Bridge | 23 | 3 | 0 | 3 | 2 | 2 | 0 | 1 | 1 | 0 | 0 | 0 |
| Stockton | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Year to Date Totals | 682 | 153 | 42 | 111 | 29 | 20 | 9 | 112 | 54 | 58 | 0 | 12 |

April 2019 Overweight Crossings-Central Region

4/30/2019

| Bridge | Total Turnarounds | Total Overweight | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued2 | Local Police Response | No Response Requested |
|-------------------------|-------------------|------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|------------------|-----------------------|-----------------------|
| Riverton-Belvidere | 62 | 4 | 0 | 2 | 3 | 3 | 1 | 0 | 0 | 0 | 0 | 1 |
| Northampton St. | 511 | 4 | 4 | 0 | 2 | 0 | 2 | 2 | 1 | 1 | 0 | 0 |
| Riegelsville | 158 | 2 | 2 | 2 | 2 | 1 | 1 | 2 | 1 | 1 | 0 | 0 |
| Uhlerstown - Frenchtown | 73 | 3 | 0 | 3 | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
| April Totals | 804 | 13 | 6 | 7 | 10 | 7 | 4 | 4 | 2 | 2 | 0 | 1 |

| Bridge | Total Turnarounds | Total Overweight | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued | Local Police Response | No Response Requested |
|----------------------------|-------------------|------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|-----------------|-----------------------|-----------------------|
| Riverton-Belvidere | 158 | 16 | 7 | 7 | 8 | 4 | 5 | 3 | 1 | 2 | 0 | 6 |
| Northampton St. | 1461 | 19 | 19 | 0 | 4 | 2 | 2 | 12 | 2 | 10 | 0 | 3 |
| Riegelsville | 373 | 4 | 4 | 3 | 2 | 2 | 0 | 2 | 2 | 0 | 0 | 0 |
| Uhlerstown - Frenchtown | 152 | 9 | 0 | 9 | 6 | 3 | 1 | 1 | 1 | 0 | 0 | 2 |
| Year to Date Totals | 2144 | 48 | 30 | 19 | 20 | 11 | 8 | 18 | 6 | 0 | 0 | 11 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge Stockton

MONTH April

YEAR 2019

| ACTIVITY/SERVICE | WEEK OF 13-Apr | WEEK OF 20-Apr | WEEK OF 27-Apr | WEEK OF 30-Apr | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked | 0 | 0 | 0 | 0 | 0 |
| Patrols | 0 | 0 | 0 | 0 | 0 |
| Overweight Crossings | 0 | 0 | 0 | 0 | 0 |
| Overweights Refused | 0 | 0 | 0 | 0 | 0 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 0 | 0 | 0 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 0 | 0 | 0 | 0 | 0 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |
| NOTES: | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

| MONTH | April | YEAR 2019 | | | | |
|--------------------------------|----------------|----------------|----------------|----------------|-------|--|
| ACTIVITY/SERVICE | WEEK OF 13-Apr | WEEK OF 20-Apr | WEEK OF 27-Apr | WEEK OF 30-Apr | TOTAL | |
| Hours Worked | 480 | 280 | 248 | 120 | 1128 | |
| Patrols | 242 | 169 | 120 | 58 | 589 | |
| Overweight Crossings | 0 | 0 | 2 | 0 | 2 | |
| Overweights Refused | 29 | 14 | 20 | 15 | 78 | |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 | |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 | |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 | |
| State / Local Police Requested | 1 | 158 | 2 | 0 | 161 | |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 | |
| Public Interaction | 206 | 52 | 95 | 0 | 353 | |
| Traffic Control | 5 | 0 | 2 | 150 | 157 | |
| Jumpers | 0 | 0 | 0 | 0 | 0 | |
| Assaults | 0 | 0 | 0 | 0 | 0 | |
| Other | 24 | 8 | 7 | 25 | 64 | |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | |
| NOTES: | | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH April YEAR 2019

| ACTIVITY/SERVICE | WEEK OF 13-Apr | WEEK OF 20-Apr | WEEK OF 27-Apr | WEEK OF 30-Apr | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked | 312 | 168 | 168 | 72 | 720 |
| Patrols | 163 | 82 | 80 | 36 | 361 |
| Overweight Crossings | 3 | 2 | 4 | 0 | 9 |
| Overweights Refused | 55 | 33 | 22 | 4 | 114 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 3 | 2 | 1 | 0 | 6 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 74 | 34 | 31 | 4 | 143 |
| Traffic Control | 30 | 13 | 15 | 0 | 58 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 14 | 3 | 3 | 1 | 21 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |
| NOTES: | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun Street

MONTH April YEAR 2019

| ACTIVITY/SERVICE | WEEK OF 13-Apr | WEEK OF 20-Apr | WEEK OF 27-Apr | WEEK OF 30-Apr | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked | 560 | 272 | 288 | 144 | 1264 |
| Patrols | 313 | 122 | 131 | 72 | 638 |
| Overweight Crossings | 0 | 4 | 0 | 1 | 5 |
| Overweights Refused | 32 | 2 | 22 | 4 | 60 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 1 | 0 | 0 | 1 |
| State / Local Police Requested | 0 | 4 | 0 | 1 | 5 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 97 | 42 | 75 | 0 | 214 |
| Traffic Control | 7 | 0 | 22 | 0 | 29 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 18 | 1 | 8 | 0 | 27 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lower Trenton

MONTH April YEAR 2019

| ACTIVITY/SERVICE | WEEK OF 13-Apr | WEEK OF 20-Apr | WEEK OF 27-Apr | WEEK OF 30-Apr | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked | 0 | 0 | 0 | 0 | 0 |
| Patrols | 0 | 0 | 0 | 0 | 0 |
| Overweight Crossings | 0 | 0 | 0 | 0 | 0 |
| Overweights Refused | 0 | 0 | 0 | 0 | 0 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 0 | 0 | 0 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 0 | 0 | 0 | 0 | 0 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |
| NOTES: | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven Rock

MONTH April YEAR 2019

| ACTIVITY/SERVICE | WEEK OF | 13-Apr | WEEK OF | 20-Apr | WEEK OF | 27-Apr | WEEK OF | 30-Apr | TOTAL |
|--------------------------------|---------|--------|---------|--------|---------|--------|---------|--------|-------|
| Hours Worked | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Patrols | 8 | 11 | 6 | 8 | 33 | | | | |
| Overweight Crossings | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Overweights Refused | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jumpers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NOTES: | | | | | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH April YEAR 2019

| ACTIVITY/SERVICE | WEEK OF 30-Mar | WEEK OF 6-Apr | WEEK OF 13-Apr | WEEK OF 27-Apr | TOTAL |
|--------------------------------|----------------|---------------|----------------|----------------|-------|
| Hours Worked | 336 | 336 | 336 | 672 | 1680 |
| Patrols | 168 | 168 | 168 | 276 | 780 |
| Overweight Crossings | 1 | 2 | 1 | 0 | 4 |
| Overweights Refused | 83 | 106 | 112 | 210 | 511 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 1 | 1 |
| First Aid Rendered | 1 | 0 | 0 | 0 | 1 |
| State / Local Police Requested | 1 | 2 | 1 | 0 | 4 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 162 | 175 | 207 | 317 | 861 |
| Traffic Control | 53 | 59 | 77 | 149 | 338 |
| Jumpers | 0 | 0 | 1 | 0 | 1 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 5 | 6 | 7 | 11 | 29 |
| Miscellaneous | 6 | 3 | 6 | 9 | 24 |
| NOTES: | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH April YEAR 2019

| ACTIVITY/SERVICE | WEEK OF 30-Mar | WEEK OF 6-Apr | WEEK OF 13-Apr | WEEK OF 27-Apr | TOTAL |
|--------------------------------|----------------|---------------|----------------|----------------|-------|
| Hours Worked | 280 | 292 | 276 | 540 | 1388 |
| Patrols | 140 | 146 | 138 | 270 | 694 |
| Overweight Crossings | 0 | 1 | 0 | 2 | 3 |
| Overweights Refused | 20 | 26 | 36 | 76 | 158 |
| Motorist Aid | 0 | 0 | 0 | 2 | 2 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 1 | 1 | 0 | 1 | 3 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 36 | 49 | 44 | 114 | 243 |
| Traffic Control | 7 | 5 | 26 | 14 | 52 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 1 | 1 | 0 | 3 | 5 |
| Miscellaneous | 3 | 4 | 4 | 10 | 21 |
| NOTES: | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

| MONTH | | BRIDGE | | YEAR | | 2019 | | | |
|--------------------------------|---------|--------------------------|---------|-------|---------|--------|---------|--------|-------|
| April | | Milford-Upper Black Eddy | | | | | | | |
| ACTIVITY/SERVICE | WEEK OF | 30-Mar | WEEK OF | 6-Apr | WEEK OF | 13-Apr | WEEK OF | 27-Apr | TOTAL |
| Hours Worked | | 0 | | 7 | | 0 | | 0 | 7 |
| Patrols | | 0 | | 3 | | 0 | | 0 | 3 |
| Overweight Crossings | | 0 | | 0 | | 0 | | 0 | 0 |
| Overweights Refused | | 0 | | 0 | | 0 | | 0 | 0 |
| Motorist Aid | | 0 | | 0 | | 0 | | 0 | 0 |
| Medical Assistance | | 0 | | 0 | | 0 | | 0 | 0 |
| First Aid Rendered | | 0 | | 0 | | 0 | | 0 | 0 |
| State / Local Police Requested | | 0 | | 0 | | 0 | | 0 | 0 |
| Fire Dept. Requested | | 0 | | 0 | | 0 | | 0 | 0 |
| Public Interaction | | 0 | | 0 | | 0 | | 0 | 0 |
| Traffic Control | | 0 | | 0 | | 0 | | 0 | 0 |
| Jumpers | | 0 | | 0 | | 0 | | 0 | 0 |
| Assaults | | 0 | | 0 | | 0 | | 0 | 0 |
| Other | | 0 | | 0 | | 0 | | 0 | 0 |
| Miscellaneous | | 0 | | 0 | | 0 | | 0 | 0 |
| NOTES: | | | | | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

| MONTH <u>April</u> | | BRIDGE <u>Frenchtown-Uhlerstown</u> | | YEAR <u>2019</u> | |
|--------------------------------|----------------|-------------------------------------|----------------|------------------|-------|
| ACTIVITY/SERVICE | WEEK OF 30-Mar | WEEK OF 6-Apr | WEEK OF 13-Apr | WEEK OF 27-Apr | TOTAL |
| Hours Worked | 12 | 36 | 48 | 80 | 176 |
| Patrols | 6 | 16 | 24 | 40 | 86 |
| Overweight Crossings | 1 | 0 | 1 | 1 | 3 |
| Overweights Refused | 6 | 4 | 25 | 38 | 73 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 1 | 0 | 1 | 1 | 3 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 5 | 18 | 18 | 39 | 80 |
| Traffic Control | 4 | 8 | 4 | 4 | 20 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 3 | 0 | 5 | 8 |
| Miscellaneous | 0 | 0 | 12 | 5 | 17 |
| NOTES: | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

| MONTH | | YEAR | | BRIDGE | | Belvidere-Riverton | | | |
|--------------------------------|---------|--------|---------|--------|---------|--------------------|---------|--------|-------|
| April | | 2019 | | | | | | | |
| ACTIVITY/SERVICE | WEEK OF | 30-Mar | WEEK OF | 6-Apr | WEEK OF | 13-Apr | WEEK OF | 27-Apr | TOTAL |
| Hours Worked | | 168 | | 168 | | 168 | | 336 | 840 |
| Patrols | | 85 | | 84 | | 81 | | 168 | 418 |
| Overweight Crossings | | 1 | | 1 | | 0 | | 3 | 5 |
| Overweights Refused | | 19 | | 2 | | 16 | | 25 | 62 |
| Motorist Aid | | 0 | | 2 | | 1 | | 1 | 4 |
| Medical Assistance | | 0 | | 0 | | 0 | | 0 | 0 |
| First Aid Rendered | | 0 | | 0 | | 0 | | 0 | 0 |
| State / Local Police Requested | | 5 | | 1 | | 6 | | 11 | 23 |
| Fire Dept. Requested | | 0 | | 0 | | 0 | | 0 | 0 |
| Public Interaction | | 30 | | 30 | | 46 | | 98 | 204 |
| Traffic Control | | 8 | | 4 | | 0 | | 11 | 23 |
| Jumpers | | 0 | | 0 | | 0 | | 0 | 0 |
| Assaults | | 0 | | 0 | | 0 | | 0 | 0 |
| Other | | 0 | | 2 | | 1 | | 2 | 5 |
| Miscellaneous | | 2 | | 6 | | 6 | | 13 | 27 |
| NOTES: | | | | | | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

| MONTH | | BRIDGE | | YEAR | | | | | |
|--------------------------------|---------|---------------------------------------|---------|-------|---------|--------|---------|--------|-------|
| April | | Portland Columbia - Pedestrian Bridge | | 2019 | | | | | |
| ACTIVITY/SERVICE | WEEK OF | 30-Mar | WEEK OF | 6-Apr | WEEK OF | 13-Apr | WEEK OF | 27-Apr | TOTAL |
| Hours Worked | | | | | | | | | 0 |
| Patrols | | 14 | | 14 | | 14 | | 28 | 70 |
| Overweight Crossings | | | | | | | | | 0 |
| Overweights Refused | | | | | | | | | 0 |
| Motorist Aid | | | | | | | | | 0 |
| Medical Assistance | | | | | | | | | 0 |
| First Aid Rendered | | | | | | | | | 0 |
| State / Local Police Requested | | | | | | | | | 0 |
| Fire Dept. Requested | | | | | | | | | 0 |
| Public Interaction | | | | | | | | | 0 |
| Traffic Control | | | | | | | | | 0 |
| Jumpers | | | | | | | | | 0 |
| Assaults | | | | | | | | | 0 |
| Other | | | | | | | | | 0 |
| Miscellaneous | | | | | | | | | 0 |
| NOTES: | | | | | | | | | |

2019

AC Bridge Activities

April 2019

| Location | Bridge Checks | Overweights | Accidents | Jumpers | Disabled Vehicles | Medical Emergencies |
|---------------------|---------------|-------------|-----------|---------|-------------------|---------------------|
| Lower Trenton | 37 | 24 | 0 | 0 | 0 | 0 |
| Calhoun Street | 45 | 5 | 0 | 0 | 0 | 0 |
| Scudder Falls | 146 | 0 | 1 | 0 | 8 | |
| Washington Crossing | 77 | 7 | 0 | 0 | 0 | 0 |
| New Hope | | | | | | |
| Lambertville | 57 | 2 | 0 | 0 | 0 | 0 |
| Centre Bridge | | | | | | |
| Stockton | 25 | 0 | 0 | 0 | 0 | 0 |
| Lumberville | | | | | | |
| RavenRock | 32 | 0 | 0 | 0 | 0 | 0 |
| Uhlersown | | | | | | |
| Frenchtown | 41 | 3 | 0 | 0 | 0 | 0 |
| Upper Black Eddy | | | | | | |
| Milford | 38 | 0 | 0 | 0 | 0 | 0 |
| Riegelsville | | | | | | |
| | 93 | 2 | 0 | 0 | 0 | 0 |
| Northampton St. | | | | | | |
| | 117 | 4 | 2 | 0 | 2 | 0 |
| Riverton | | | | | | |
| Belvidere | 45 | 4 | 0 | 0 | 0 | 0 |
| Portland Columbia | | | | | | |
| | 22 | 0 | 0 | 0 | 0 | 0 |
| Totals | 775 | 51 | 3 | 0 | 10 | 0 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

Operations Report Index

Maintenance and Toll Operations

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------------|--------------------------------------|------------------------|
| Maintenance and Toll | Status report Month of April 2019 | 1-10 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

MAINTENANCE AND TOLL OPERATIONS
MONTH OF APRIL 2019

- Attended C-704A-1, Construction Inspection Task Order Agreement, NH-L Toll Salt Storage Building - CM/CI Services, Kick-off Meeting HELD AT New Hope Toll Bridge.
- Forwarded request for Capital Account set up for Mitsubishi Split AC Unit for Delaware Water Gap Conference room.
- Attended off site meeting at Brown Daub Chevrolet in Nazareth Pa. with commercial sales manager to preview the Chevy 5500 and discuss vehicle specifications.
- Attended Regional Maintenance Supervisors meeting held at Easton Phillipsburg Toll Bridge Facility.
- Participated in interviews for vacant maintenance worker three positions in Southern Region held at Easton Phillipsburg Toll Bridge.
- Attended meeting at New Hope Toll Bridge facility to discuss the Skilled Maintenance Worker position proposal from LCTI for developing and administering assessments.
- Attended off site meeting at EM Kutz in Reading Pa. to look at Freightliner chassis set up for snow plow attachment.
- Attended meeting with Safety and Training department to discuss to Skilled Maintenance Worker job descriptions held at New Hope Toll Bridge
- Attended Harassment/Discrimination Prevention Training for Directors held at the New Hope Toll Bridge Facility.
- Senior Director forwarded Guide Rail / Attenuator repair lists to J. Fletcher Creamer to schedule repairs in Southern, Central and Northern regions.
- Senior Director attended meeting with Fleet Management staff to discuss 2019 vehicles and Equipment budget and recovery plan for approved purchases.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Senior Director attended meeting with Toll Management staff to discuss 12 hour shift schedules for Toll Officers.
- Senior Director met with Maintenance staff to discuss pothole repair schedule and GEC inspection.
- Reviewed the Accident Log/Property Damage Reports for the month of April 2019. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of April 2019. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for April 2019 staff agenda meeting held at New Hope Lambertville administration meeting.
- Prepared and forwarded report of Use of Commission Facilities for the month of April 2019 to the Deputy Executive Director of Operations.

Maintenance Operations

- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities.
- Director of Maintenance held RMS meeting at the Easton Phillipsburg Toll Bridge Facility. Topics Discussed.
 - Grainger
 - Morning Report
 - Cartegraph
 - ADP
 - GEC Inspections
- Trenton Morrisville Maintenance crews began streets sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Trenton Morrisville maintenance crews began landscaping and mowing projects within Commission jurisdiction.
- Trenton Morrisville Maintenance Crews checked and cleaned all drain and inlets as needed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Trenton-Morrisville maintenance crews continued crack sealing roadways with hot asphalt sealant.
- Trenton-Morrisville maintenance crews continued repairing potholes on roadway with new Aqua-Phalt concrete and asphalt patch material.
- New Hope Maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- New Hope Maintenance crews repaired burned wires at Scudders Falls Bridge to restore lights on that section of roadway.
- New Hope maintenance crews continued repairing potholes at New Hope Toll Supported Bridge with new Aqua Phalt concrete and asphalt patch material.
- New Hope maintenance crews transported 200 tons of salt to Portland Columbia salt storage facility in preparation of demolition of New Hope site.
- New Hope Maintenance crews painted yellow lines and crosswalks at all Southern region Toll Supported Bridges.
- I-78 Maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- I-78 maintenance crews completed project to regrade and reseeded area of I-78 roadway near exit three to prevent ice buildup after a snow/ice event.
- I-78 maintenance crew's crack sealed 5500 linear feet of I-78 roadway to prevent water for deteriorating the pavement.
- I-78 maintenance crews continued repairing potholes on I-78 roadway and ramps with Aqua Phalt concrete and asphalt patch material.
- I-78 maintenance crews filled sinkholes on Morgan Hill road on and off ramps.
- I-78 Maintenance Crews checked all drain and inlets and cleaned as needed.
- Easton Phillipsburg Maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Easton Phillipsburg maintenance crews repaired lights that were out at the Upper Black Eddy – Milford Toll Supported Bridge.
- Easton-Phillipsburg maintenance crews filled potholes on Easton Phillipsburg toll bridge roadways and ramps.
- Easton-Phillipsburg maintenance crews installed Air Conditioners at all Northern Region Toll Supported bridge Shelters.
- Easton-Phillipsburg maintenance crews installed new window at the Riegelsville New Jersey Toll Supported Bridge Shelter.
- Easton-Phillipsburg maintenance crews continued cleaning inlets and drains within jurisdiction.
- Easton Phillipsburg maintenance crews continued filling potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland Columbia maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Portland-Columbia maintenance crew's continue to seal cracks in garage as per GEC inspection report.
- Portland-Columbia maintenance crews continued repairing potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland-Columbia maintenance crews cut trees back on Pennsylvania and New Jersey sections of roadway.
- Portland-Columbia maintenance crews degreased toll lanes and power washed toll booths.
- Delaware Water Gap maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Delaware Water Gap maintenance crews continued repairing potholes on Route 80 and ramps with Aqua Phalt concrete and asphalt patch material.
- Delaware Water Gap maintenance crews continue to remove brush and debris from gate area to access under bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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- Delaware Water Gap maintenance crews responded to accident on I-80 and assisted with traffic control.
- Milford-Montague maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Milford-Montague maintenance crews repaired wash out alongside road in New Jersey with stone and 2A modified.
- Milford-Montague maintenance crews continue to check and clean all inlets and storm drains.
- Milford-Montague maintenance crews repaired pot holes on bridge deck and roadway with new Aqua Phalt concrete and asphalt patch material.
- Milford-Montague maintenance crews painted outer garage walls of the Administration building maintenance garage.
- Milford-Montague maintenance crews painted yellow and white lines in gore area of the toll plaza.
- Milford-Montague removed and cleaned all snow markers on Commission property.

Fleet Department

- Fleet Supervisor updated Gantt chart to reflect updates to the project schedule for 2019 Vehicles and Equipment purchases.
- Fleet Supervisor scheduled meeting with Brown Daub dealership of Nazareth Pa. to look at Chevy 5500.
- Fleet Supervisor scheduled meeting with EM Kutz of Reading Pa. to discuss Freightliner M2.
- Fleet Supervisor scheduled meeting with Load Rite representative to discuss different scale systems loaders.
- Fleet department attended RMS meeting and provided update of Vehicle and Equipment schedule.

Future Purchases Currently Being Worked On by Fleet Department:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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- (3) Dodge Ram 5500 – last vehicle to be delivered this week for PC.
- (10) Additional Heavy Duty Mack Trucks
- (8) Medium- Heavy Duty Dump Trucks w/ Plow & Spreader

Toll Operations

- Director of Toll held monthly Lieutenants meeting at I-78 Toll Bridge Facility.
Topics discussed:
 - Training Schedule
 - ADP Time Keeping - Sick Time / Historical Edits
 - Transcore - Sprinter Vans / Class 1 and Class 2 vehicles.
 - Operations Issues
 - Twelve hour schedules
 - Staffing
- Director of Toll and Deputy Director of Toll conducted interviews for vacant part-time Toll Collector positions.
- Director of Toll and Deputy Director of Toll continued site visits to Toll locations and met with Toll staff.
- Deputy Director of Toll continues to work with Inventory Control Specialists in Southern and Central and Northern Regions.
- Director of Toll and Deputy Director of Toll continued site visits to Toll facilities and met with toll staff.
- Director and Deputy Director set up training for Toll personnel with Training and Safety Department.
- Director continues to attend Electronic Toll Collection monthly Transcore maintenance meetings held at Trenton Morrisville facility.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.

Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville

[illegible][illegible][illegible]


Mark W. Dilts, Regional Maintenance Supervisor, Easton-Phillipsburg

[illegible][illegible][illegible]

Tim Hannon, Regional Maintenance Supervisor - Milford-Montague

[illegible][illegible][illegible]





Delaware River
Joint Toll Bridge
Commission

| Monthly Disabled Vehicle Report April 2019 | | | | | | | | |
|-----------------------------------------------|-------------|------------|---------------|--------------------|---------------|--------------------|-----------------------|-------|
| 4/2019 | 2 | I78 | AAA Called | Cleared Vehicle | Cell Phone | Traffic Control | Transport Motorist | Other |
| | | Dist Total | | 1 | | | | |
| | 3 | DWG | | | | 1 | | 1 |
| | | Dist Total | | | | | 1 | |
| | Grand Total | | | 1 | | | 1 | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

USE OF FACILITIES REQUEST REPORT

MONTH OF APRIL 2019

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|-------------------|-----------------------------------------------|------------------------|
| Use of Facilities | Use of Facilities Request-Month of April 2019 | 1 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

PROPERTY REPORT

Use of Commission Facilities

| Facility | Organization | Date/Time | Description of Use |
|--------------------|------------------------------|------------------|------------------------------------------------------------------------------------|
| Delaware Water Gap | Pennsylvania Game Commission | April 7, 2019 | N-Region "Special Event Notification" PA Game Commission - "Prescribed Fire" event |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

**OPERATIONS INDEX
FOR
TRAINING AND EMPLOYEE SAFETY**

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|-------------------------------|--------------------------------------|--------------------|
| Training & Employee Safety | Status Report Month of April 2019 | 1-13 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 06, 2019

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF APRIL 2019

The below-listed items represent meetings, communications, tasks, and projects involving the Training and Employee Safety Department:

The Training & Employee Safety (TES) department instructed and/or facilitated (30) training sessions in the month of April. (155) Commission employees were trained this month in the following areas;

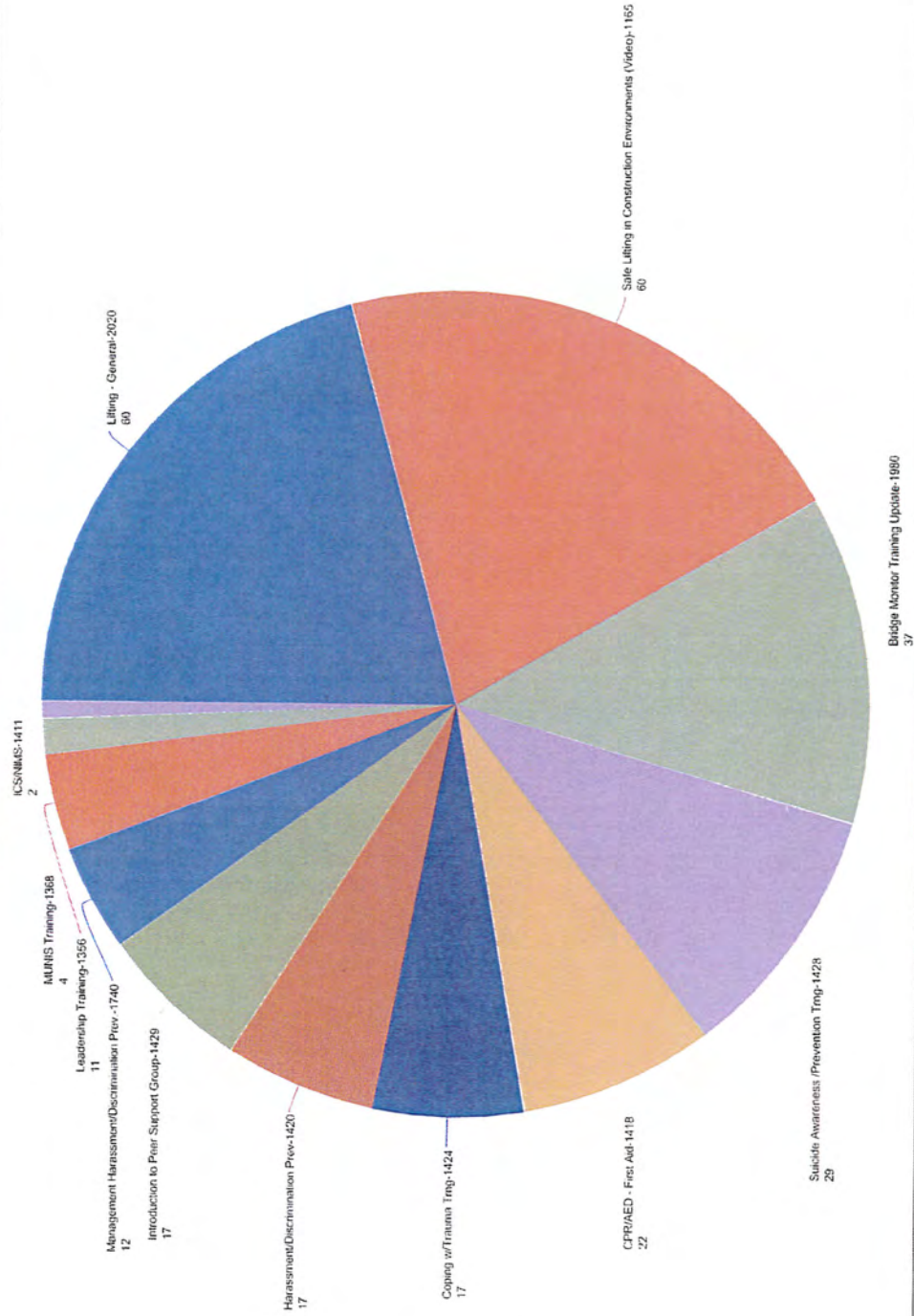
- Management/Leadership Training
- Introduction to Peer Support Group Services
- Harassment Prevention in the Workplace (For Managers/Non-Managers)
- Coping with Trauma
- Suicide Prevention/Awareness
- CPR/AED/First Aid Certification Training
- Bridge Monitor Training Update
- Safe Lifting (General/Construction Environment)
- Munis Training
- ICS/NIMS (PCC Personnel)

Department personnel activity included but was not limited to the following

- TES personnel assisted in facilitating Bridge Monitor Training on 4/1 and 4/4.
- TES personnel conducted Toolbox Talks with maintenance personnel on 4/2, 4/9, 4/16 and 4/23 respectively.
- Training & Employee Safety personnel attended a Violence in the Workplace Awareness presentation facilitated by the NJ State Police.
- Department personnel facilitated Harassment Prevention Training to Non-Managers on 4/9 and 4/16.
- Prepared the staff report for the April meeting.
- Coordinated CPR/AED Training for commission personnel on 4/11, 4/17 and 4/25.

- TES/OPS/Admin. personnel attended Munis Users Training @ NHL on 4/12.
- TES personnel facilitated Leadership Training to Toll personnel on 4/16, 4/17 and 4/25.
- TES staff attended the March Staff/Operations meeting.
- TES personnel facilitated the monthly WPSC meeting @ TM on 4/18.
- TES personnel facilitated Harassment Prevention and Suicide Awareness Training to Managers/Directors on 4/26 @ TM and 4/30 @ NHL.
- TES staff inputted training records in the Industry Safe database.
- Scheduled State Police coverage for requested details which include but are not limited to safety/camera cleaning, lane closing etc.
- Provided continued coordination of supplementary patrols with SP agencies to slow down traffic at various toll facilities. (Visibility details etc.)
- Coordinated/obtained accident reports from State Police liaisons as requested.
- Conducted background checks for DRJTBC new hires.
- Processing of State Police monthly invoices into Sharepoint.
- Coordinated State Police representation for the monthly Commission meeting.

TES Training Report



| Date Attended | Class Name | Business Unit | Employee ID |
|-------------------------------------------------|--------------------------------------------------------|---------------|---------------------------------------|
| Total # Courses: 12 Total # of Classes: 30 | | | Total # of Emp. Trained in April: 155 |
| 4/1/2019 | Bridge Monitor Training Update-1980 | | Total # of Emp. Trained for Day: 19 |
| | | | # of Emp. Trained in Class: 19 |
| | | OPERATIONS | G5B002180 |
| | | OPERATIONS | G5B002281 |
| | | OPERATIONS | G5B001262 |
| | | OPERATIONS | G5B001233 |
| | | OPERATIONS | G5B001560 |
| | | OPERATIONS | G5B001711 |
| | | OPERATIONS | G5B002206 |
| | | OPERATIONS | G5B002101 |
| | | OPERATIONS | G5B002261 |
| | | OPERATIONS | G5B002265 |
| | | OPERATIONS | G5B002196 |
| | | OPERATIONS | G5B002263 |
| | | OPERATIONS | G5B002168 |
| | | OPERATIONS | G5B002259 |
| | | OPERATIONS | G5B001101 |
| | | OPERATIONS | G5B002303 |
| | | OPERATIONS | G5B002328 |
| | | OPERATIONS | G5B002305 |
| | | OPERATIONS | G5B001583 |
| 4/2/2019 | Lifting - General-2020 | | Total # of Emp. Trained for Day: 4 |
| | | | # of Emp. Trained in Class: 4 |
| | | OPERATIONS | G5B002115 |
| | | OPERATIONS | G5B002228 |
| | | OPERATIONS | G5B002286 |
| | | OPERATIONS | G5B001744 |
| | Safe Lifting in Construction Environments (Video)-1165 | | # of Emp. Trained in Class: 4 |
| | | OPERATIONS | G5B002115 |
| | | OPERATIONS | G5B002228 |
| | | OPERATIONS | G5B002286 |
| | | OPERATIONS | G5B001744 |
| 4/4/2019 | Bridge Monitor Training Update-1980 | | Total # of Emp. Trained for Day: 18 |
| | | | # of Emp. Trained in Class: 18 |

| | |
|------------|-----------|
| OPERATIONS | G5B002207 |
| OPERATIONS | G5B002290 |
| OPERATIONS | G5B001248 |
| OPERATIONS | G5B001896 |
| OPERATIONS | G5B001347 |
| OPERATIONS | G5B001873 |
| OPERATIONS | G5B002262 |
| OPERATIONS | G5B002258 |
| OPERATIONS | G5B002260 |
| OPERATIONS | G5B002201 |
| OPERATIONS | G5B002282 |
| OPERATIONS | G5B001216 |
| OPERATIONS | G5B002300 |
| OPERATIONS | G5B002280 |
| OPERATIONS | G5B002279 |
| OPERATIONS | G5B002301 |
| OPERATIONS | G5B002291 |
| OPERATIONS | G5B001704 |

4/15/2019 Total # of Emp. Trained for Day: 2

ICS/NIMS-1411

of Emp. Trained in Class: 2

| | |
|------------|-----------|
| OPERATIONS | G5B002121 |
| OPERATIONS | G5B002122 |

4/19/2019 Total # of Emp. Trained for Day: 21

Coping w/Trauma Trng-1424

of Emp. Trained in Class: 9

| | |
|------------|-----------|
| OPERATIONS | G5B002306 |
| OPERATIONS | G5B002328 |
| OPERATIONS | G5B002312 |
| OPERATIONS | G5B002294 |
| OPERATIONS | G5B002293 |
| OPERATIONS | G5B002057 |
| OPERATIONS | G5B002271 |
| OPERATIONS | G5B002311 |
| OPERATIONS | G5B002272 |

Harassment/Discrimination Prev-1420

of Emp. Trained in Class: 9

| | |
|------------|-----------|
| OPERATIONS | G5B002293 |
| OPERATIONS | G5B002311 |
| OPERATIONS | G5B002271 |

OPERATIONS
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OPERATIONS

G5B002057
G5B002272
G5B002294
G5B002312
G5B002306
G5B002328

Introduction to Peer Support Group-1429

of Emp. Trained in Class: 9

OPERATIONS
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OPERATIONS

G5B002271
G5B002311
G5B002293
G5B002272
G5B002057
G5B002312
G5B002328
G5B002306
G5B002294

Lifting - General-2020

of Emp. Trained in Class: 12

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OPERATIONS

G5B002192
G5B001820
G5B002284
G5B001296
G5B001053
G5B001157
G5B001171
G5B002054
G5B001258
G5B002079
G5B001156
G5B002226

Safe Lifting in Construction Environments (Video)-1165

of Emp. Trained in Class: 12

OPERATIONS
OPERATIONS
OPERATIONS
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OPERATIONS

G5B001156
G5B001820
G5B001258
G5B002054
G5B001171
G5B001157
G5B001053

| | | | |
|-----------------------------------------|----------------|-----------|-------------------------------|
| 4/11/2019 | OPERATIONS | G5B001296 | # of Emp. Trained in Class: 9 |
| | OPERATIONS | G5B002192 | |
| | OPERATIONS | G5B002226 | |
| | OPERATIONS | G5B002079 | |
| | OPERATIONS | G5B002284 | |
| Suicide Awareness /Prevention Trng-1428 | | | |
| | OPERATIONS | G5B002271 | # of Emp. Trained in Class: 8 |
| | OPERATIONS | G5B002057 | |
| | OPERATIONS | G5B002272 | |
| | OPERATIONS | G5B002294 | |
| | OPERATIONS | G5B002293 | |
| | OPERATIONS | G5B002328 | |
| | OPERATIONS | G5B002306 | |
| | OPERATIONS | G5B002311 | |
| | OPERATIONS | G5B002312 | |
| CPRIAED - First Aid-1418 | | | |
| 4/11/2019 | OPERATIONS | G5B001638 | # of Emp. Trained in Class: 8 |
| | OPERATIONS | G5B001766 | |
| | OPERATIONS | G5B002091 | |
| | OPERATIONS | G5B002218 | |
| | OPERATIONS | G5B002271 | |
| | OPERATIONS | G5B002311 | |
| | OPERATIONS | G5B002293 | |
| | OPERATIONS | G5B001971 | |
| MUNIS Training-1368 | | | |
| 4/12/2019 | OPERATIONS | G5B001077 | # of Emp. Trained in Class: 4 |
| | OPERATIONS | G5B001923 | |
| | OPERATIONS | G5B002199 | |
| | ADMINISTRATIVE | G5B002013 | |
| Coping w/Trauma Trng-1424 | | | |
| 4/16/2019 | ADMINISTRATIVE | G5B002031 | # of Emp. Trained in Class: 8 |
| | ADMINISTRATIVE | G5B002320 | |

Harassment/Discrimination Prev-1420

| | |
|----------------|-----------|
| ADMINISTRATIVE | G5B002299 |
| OPERATIONS | G5B002322 |
| ADMINISTRATIVE | G5B002245 |
| ADMINISTRATIVE | G5B001283 |
| OPERATIONS | G5B001224 |
| ADMINISTRATIVE | G5B002316 |

of Emp. Trained in Class: 8

| | |
|----------------|-----------|
| ADMINISTRATIVE | G5B002031 |
| OPERATIONS | G5B002322 |
| ADMINISTRATIVE | G5B002245 |
| ADMINISTRATIVE | G5B001283 |
| OPERATIONS | G5B001224 |
| ADMINISTRATIVE | G5B002316 |
| ADMINISTRATIVE | G5B002320 |
| ADMINISTRATIVE | G5B002299 |

Introduction to Peer Support Group-1429

of Emp. Trained in Class: 8

| | |
|----------------|-----------|
| ADMINISTRATIVE | G5B002031 |
| ADMINISTRATIVE | G5B002320 |
| ADMINISTRATIVE | G5B002316 |
| OPERATIONS | G5B001224 |
| ADMINISTRATIVE | G5B001283 |
| ADMINISTRATIVE | G5B002245 |
| OPERATIONS | G5B002322 |

| | | | |
|--------------------------------------------------------|----------------|---------------------------------------|--|
| Leadership Training-1356 | ADMINISTRATIVE | G5B002299 | |
| | | # of Emp. Trained in Class: 4 | |
| | OPERATIONS | G5B001977 | |
| | OPERATIONS | G5B002108 | |
| Lifting - General-2020 | OPERATIONS | G5B001789 | |
| | OPERATIONS | G5B002066 | |
| | | # of Emp. Trained in Class: 24 | |
| | OPERATIONS | G5B001561 | |
| Safe Lifting in Construction Environments (Video)-1165 | OPERATIONS | G5B002213 | |
| | OPERATIONS | G5B002227 | |
| | OPERATIONS | G5B001547 | |
| | OPERATIONS | G5B001452 | |
| | OPERATIONS | G5B001166 | |
| | OPERATIONS | G5B001218 | |
| | OPERATIONS | G5B001361 | |
| | OPERATIONS | G5B001723 | |
| | OPERATIONS | G5B002026 | |
| | OPERATIONS | G5B002074 | |
| | OPERATIONS | G5B001086 | |
| | OPERATIONS | G5B002269 | |
| | OPERATIONS | G5B001761 | |
| | OPERATIONS | G5B002217 | |
| | OPERATIONS | G5B001239 | |
| | OPERATIONS | G5B001386 | |
| | OPERATIONS | G5B001168 | |
| | OPERATIONS | G5B001351 | |
| | OPERATIONS | G5B001281 | |
| | OPERATIONS | G5B001835 | |
| | OPERATIONS | G5B001881 | |
| | OPERATIONS | G5B002078 | |
| | OPERATIONS | G5B001120 | |
| | | # of Emp. Trained in Class: 24 | |
| | OPERATIONS | G5B002217 | |
| | OPERATIONS | G5B001561 | |
| | OPERATIONS | G5B002269 | |
| | OPERATIONS | G5B001086 | |

| | |
|--------------------------------------------|-----------|
| OPERATIONS | G5B002074 |
| OPERATIONS | G5B002026 |
| OPERATIONS | G5B001723 |
| OPERATIONS | G5B001361 |
| OPERATIONS | G5B001761 |
| OPERATIONS | G5B001120 |
| OPERATIONS | G5B002078 |
| OPERATIONS | G5B001881 |
| OPERATIONS | G5B001239 |
| OPERATIONS | G5B001386 |
| OPERATIONS | G5B001168 |
| OPERATIONS | G5B001351 |
| OPERATIONS | G5B001281 |
| OPERATIONS | G5B001835 |
| OPERATIONS | G5B002213 |
| OPERATIONS | G5B002227 |
| OPERATIONS | G5B001547 |
| OPERATIONS | G5B001452 |
| OPERATIONS | G5B001166 |
| OPERATIONS | G5B001218 |
| # of Emp. Trained in Class: 8 | |
| ADMINISTRATIVE | G5B002031 |
| ADMINISTRATIVE | G5B002320 |
| ADMINISTRATIVE | G5B002316 |
| ADMINISTRATIVE | G5B002299 |
| OPERATIONS | G5B002322 |
| ADMINISTRATIVE | G5B002245 |
| OPERATIONS | G5B001224 |
| ADMINISTRATIVE | G5B001283 |
| Total # of Emp. Trained for Day: 10 | |
| # of Emp. Trained in Class: 6 | |
| OPERATIONS | G5B001363 |

Suicide Awareness /Prevention Trng-1428

4/17/2019

CPR/AED - First Aid-1418

| | |
|------------|-----------|
| OPERATIONS | G5B002184 |
| OPERATIONS | G5B002114 |
| OPERATIONS | G5B002312 |
| OPERATIONS | G5B002294 |
| OPERATIONS | G5B001078 |

| | |
|------------|-----------|
| OPERATIONS | G5B001165 |
| OPERATIONS | G5B001491 |
| OPERATIONS | G5B002138 |
| OPERATIONS | G5B001167 |

Total # of Emp. Trained for Day: 20

of Emp. Trained in Class: 20

| | |
|------------|-----------|
| OPERATIONS | G5B001705 |
| OPERATIONS | G5B001294 |
| OPERATIONS | G5B002285 |
| OPERATIONS | G5B002028 |
| OPERATIONS | G5B001824 |
| OPERATIONS | G5B001647 |
| OPERATIONS | G5B001203 |
| OPERATIONS | G5B001128 |
| OPERATIONS | G5B001075 |
| OPERATIONS | G5B002003 |
| OPERATIONS | G5B001482 |
| OPERATIONS | G5B001546 |
| OPERATIONS | G5B001946 |
| OPERATIONS | G5B001249 |
| OPERATIONS | G5B002133 |
| OPERATIONS | G5B001127 |
| OPERATIONS | G5B002255 |
| OPERATIONS | G5B002308 |
| OPERATIONS | G5B002264 |
| OPERATIONS | G5B001808 |

of Emp. Trained in Class: 20

| | |
|------------|-----------|
| OPERATIONS | G5B002003 |
| OPERATIONS | G5B001705 |
| OPERATIONS | G5B001808 |
| OPERATIONS | G5B002264 |

[illegible]

| | |
|--------------------------------------|-----------|
| ADMINISTRATIVE | G5B001769 |
| ADMINISTRATIVE | G5B001282 |
| ADMINISTRATIVE | G5B001758 |
| ADMINISTRATIVE | G5B002033 |
| ADMINISTRATIVE | G5B001594 |
| # of Emp. Trained in Class: 6 | |
| ADMINISTRATIVE | G5B001311 |
| ADMINISTRATIVE | G5B001769 |
| ADMINISTRATIVE | G5B001282 |
| ADMINISTRATIVE | G5B001758 |
| ADMINISTRATIVE | G5B002033 |
| ADMINISTRATIVE | G5B001594 |

Suicide Awareness /Prevention Trng-1428

4/30/2019

Management Harassment/Discrimination Prev.-1740

Total # of Emp. Trained for Day: 6

of Emp. Trained in Class: 6

| | |
|------------|-----------|
| OPERATIONS | G5B001359 |
| OPERATIONS | G5B001173 |
| OPERATIONS | G5B001732 |
| OPERATIONS | G5B001338 |
| OPERATIONS | G5B001132 |
| OPERATIONS | G5B002304 |

Suicide Awareness /Prevention Trng-1428

of Emp. Trained in Class: 6

| | |
|------------|-----------|
| OPERATIONS | G5B001359 |
| OPERATIONS | G5B001173 |
| OPERATIONS | G5B001732 |
| OPERATIONS | G5B001338 |
| OPERATIONS | G5B001132 |
| OPERATIONS | G5B002304 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|---------------------------|--------------------------------------|--------------------|
| Information Technology | Status Report Month of April 2019 | 1-2 |





DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 2019

Information Technology Department Report Month of April 2019


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:


-  Processed 62 work orders for the month of February.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, Kronos ADP, Cartegraph, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:


ADP Time Project:

-  ADP is live and we are currently working on HR implementations and moving to Attendance and Scheduling.


Asset Management:

-  IT continues to implement Maximo. Training begins next week. Anticipated go-live is still May 20, 2019.


MUNIS Migration:

-  We have begun the initial steps to moving MUNIS to the Tyler Cloud platform.

Telephone System:

-  IT Department will begin to implement our new phone system in the month of May. Notification will be sent to those who will be affected and when.

Scudders:

-  IT Department is currently building network services at the AET building.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 2019

D Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

- D Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.
- D Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.