

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF JUNE 27, 2022

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE ALADAR KOMJATHY
Chairman

HONORABLE MICHAEL B. LAVERY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE PAMELA JANVEY
Vice Chair

HONORABLE DANIELLA DE LEON

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE
Secretary

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey, Shahid*

NEW JERSEY: Ciesla, Komjathy

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Christy, De Leon

NEW JERSEY: Lavery*, VanVliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Christy, Janvey*

NEW JERSEY: Komjathy, VanVliet

PERSONNEL

PENNSYLVANIA: De Leon, Grace

NEW JERSEY: Laurenti, Komjathy*

AUDIT COMMITTEE

PENNSYLVANIA: Janvey, Shahid*

NEW JERSEY: Laurenti, Lavery

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Shahid

NEW JERSEY: Ciesla, Laurenti*

Chairman and Vice Chair are Ex-Officio of All Committees

*Chairperson of Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP

Lavery	(1)	Projects, Property and Equipment (Chairperson)
	(2)	Audit Committee
Laurenti	(1)	Personnel
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
VanVliet	(1)	Projects, Property and Equipment
	(2)	Professional Services
Ciesla	(1)	Finance, Insurance Management Operations
	(2)	Administrative Committee
Komjathy	(1)	Ex-Officio of all Committees
	(2)	Finance, Insurance Management Operations
	(3)	Professional Services
	(4)	Personnel (Chairperson)
Janvey	(1)	Ex-Officio of all Committees
	(2)	Finance, Insurance Management and Operations
	(3)	Audit Committee
	(4)	Professional Services (Chairperson)
Grace	(1)	Administrative Committee
	(2)	Personnel Committee
Christy	(1)	Projects, Property and Equipment
	(2)	Professional Services
De Leon	(1)	Projects, Property and Equipment
	(2)	Personnel
Shahid	(1)	Finance, Insurance Management Operations (Chairperson)
	(2)	Audit Committee (Chairperson)
	(3)	Administrative Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

PICKERING, CORTS & SUMMERSON, INC.
Newtown, Pennsylvania

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI
Phillipsburg, New Jersey

LABOR COUNSEL

STRADLEY, RONON
Philadelphia, Pennsylvania

CHISEA, SHAHINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

MERCADIEN, P.C.
Hamilton, New Jersey

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

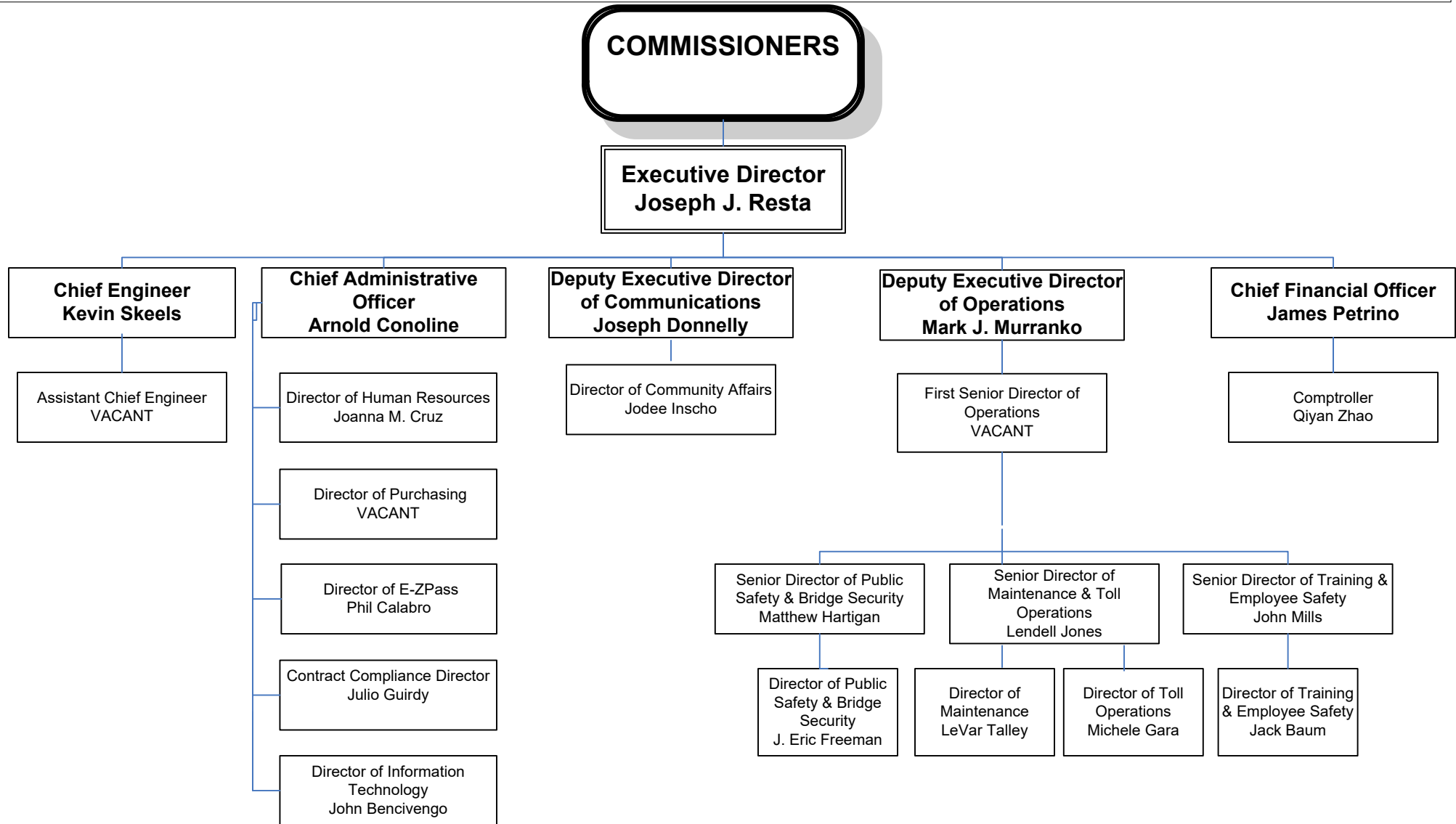
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

STONERIDGE PMG ADVISORS, LLC
Radnor, Pennsylvania

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams and in person on Monday, June 27, 2022 at 10:35 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. Yuki Moore Laurenti (New Jersey)
Hon. Daniel Grace (Pennsylvania)
Hon. Lori Ciesla (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Garrett Van Vliet (New Jersey)
Hon. Ismail Shahid (Pennsylvania)
Hon. Aladar Komjathy (New Jersey)
Hon. Daniella De Leon (Pennsylvania)

COMMISSION MEMBERS ABSENT:

Hon. John Christy (Pennsylvania)

COMMISSION COUNSEL:

Jonathan Bloom, Stradley Ronon, Pennsylvania
Brian O'Neill, Chiesa Shahnian & Giantomasi, New Jersey
Shelley Smith, Archer Law, Pennsylvania
Douglas Steinhardt, Florio Perrucci, Steinhardt & Cappelli, New Jersey

GOVERNORS REPRESENTATIVES:

Dorian Smith, NJ Governor's Office
Brenda Rios, PA Governor's Office

COMMISSION STAFF MEMBERS:

Kevin Skeels, Chief Engineer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications
Qiyang Zhao, Comptroller
Mark Murranko, Deputy Executive Director of Operations

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Charles Stracciolini, Program Manager of Technology
John Bencivengo, Director of Information Technology
Joanna Cruz, Human Resources Director
Jodee Inscho, Director of Community Affairs
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

OTHERS:

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Good Morning Commissioners, last month in May, the Delaware River Joint Toll Bridge Commission conducted its Annual Meeting and Election of Officers for the ensuing year. It is with that consistency of leadership and dedication to service that Commissioners approach the agenda for today's Commission meeting. Based on the covenants of the Commission's Bond Indenture, the Commission conducts, and Commissioners adopt, an annual independent audit of its financial statements. Mercadien, the Commission's independent auditor, performed the audit with the full cooperation and assistance from Commission staff, for that, we thank all involved for their hard work and persistence. I am pleased to report that the Auditor issued an "unmodified" or clean opinion on the financial statements ending 12/31/2021 and that according to government accounting standards, there were no findings regarding: internal control over financial reporting, noncompliance with laws, regulations, contracts and agreements. We are awaiting the receipt of the State of New Jersey Pension System Actuarial

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Report. Subsequent to the passage of the resolution for today's consideration, and the receipt of the actuarial report, the Audit will be placed on the Commission's website as have prior year's audits.

Thank you, Commissioners, this concludes my remarks.

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD MAY 23, 2022

R: 4542-06-22-ADM-01-06-22

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held May 23, 2022.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Komjathy seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022 that the Minutes of the Commission Meeting held on May 23, 2022 be adopted and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT-MONTH OF MAY 2022

R: 4543-06-22-ADM-02-06-22

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Grace seconded the adoption of the following Resolution:

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“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022 that the Operations Report, which reflects Commission activity for the month of May 2022 are hereby approved.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

ACCEPTANCE OF THE 2021 AUDIT REPORT

R: 4544-06-22- AUD-01-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution,

“**RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that, The Commission hereby authorizes receipt, acceptance and filing of the Audited Financial Statements and Independent Auditors’ Report for the year ended December 31, 2021 as submitted by Mercadien, P.C., the Commission’s independent auditing firm; and

“**FURTHER RESOLVED:** The Commission hereby authorizes the filing of Unaudited Financial Statements for the year ended December 31, 2021 in the event that certain data required to be supplied by the State of New Jersey related to the Commission’s allocable share of the New Jersey pension liability is not received within the time necessary for inclusion and filing of the Audited Financial Statements by the June 29, 2022 filing deadline; provided that, the Audited Financial Statements and Independent Auditors’ Report subsequently will be filed as soon as practicable following receipt and inclusion of the above-referenced New Jersey pension data.

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL OF AMENDED AND RESTATED SECTION 457 DEFERRED COMPENSATION PLAN

R: 4545-06-22- FIN-01-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Shahid seconded the adoption of the following Resolution,

“WHEREAS, the Delaware River Joint Toll Bridge Commission (“Commission”) has previously established and maintains the Delaware River Joint Toll Bridge Commission Section 457 Deferred Compensation Plan (“Plan”); and

“WHEREAS, the Commission adopted an Amended and Restated Section 457 Deferred Compensation Plan for the benefit of its Employees on September 21, 2020; and

“WHEREAS, Section 8.1 of the Plan provides that the Commission has the authority to amend the Plan; and

“WHEREAS, the Commission desires to amend the Plan to update certain provisions in the Plan and otherwise clarify its terms.

“NOW, THEREFORE, BE IT RESOLVED, that the Commission hereby approves and adopts the Amended and Restated Section 457 Deferred Compensation Plan, effective January 1, 2022 in the form attached hereto, and

“FURTHER RESOLVED, that pursuant to Section 7.1 of the Plan, the Executive Director, Chief Administrative Officer and the Chief Financial Officer of the Commission are hereby

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designated, collectively and individually, to act as the Administrator of the Plan responsible for the day to day administration thereof and the exercise of the authority granted to the Administrator under the Plan, including but not limited to Sections 7.2, 7.3 and 7.4 thereof; and

“FURTHER RESOLVED, that the Administrator is hereby provided with the authority to make any and all amendments to the Plan required by subsequent changes in the law, rules or regulations relating to Section 457 Plans generally; and

“FURTHER RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that, the Administrator is hereby authorized and directed to execute the Amended and Restated Section 457 Deferred Compensation Plan attached hereto as Exhibit A on behalf of the Commission and to take such other action as may be necessary to authorize and implement the changes provided for therein.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Chairman Komjathy addressed the meeting and said;

I just want to make a quick comment. I want to congratulate the members of the Administrative Committee for putting this package together. It was my first meeting I sat through and I was extremely impressed with the work. It speaks volumes of the financial stability of the Commission, so I just wanted you to know that I am aware, but I want to congratulate all that were part of that so my best and thank you.

Commissioner Laurenti addressed the meeting and said;

Thank you

Commissioner Ciesla addressed the meeting and said;

Thank you

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

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JOB ORDER CONTRACTING PROGRAM MANAGER CONSULTANT C-727A, ONE YEAR EXTENSION & ADDITIONAL FUNDING

R: 4546-06-22-ENG-01-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 27th day of June 2022 that, the Commission exercise its option to extend Contract No. C-727A, Job Order Contracting Program Manager Consultant, to The Gordian Group, Inc. of Jenkintown, PA for a period of one (1) additional year using the existing fee structure and increase the agreement not-to-exceed amount by \$800,000.

“RESOLVED: Identify the Operating or General Reserve Fund, as appropriate in each case, as the source of funds required for payment of any invoices.

“RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary agreement modifications on behalf of the DRJTBC.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

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JOB ORDER CONTRACTING SERVICES FOR BRIDGE HIGHWAY AND CIVIL WORK-NORTH REGION, CONTRACT NO. T/TS-734A, ONE YEAR EXTENSION & ADDITIONAL FUNDING

R: 4547-06-22-ENG-02-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that the Commission extend Contract No. T/TS-734A, Job Order Contracting Services for Bridge Highway and Civil Work - North Region, to Mount Construction Co., Inc. of Berlin, NJ for an Option Term of one (1) additional year using all existing contract conditions, including unit pricing, and increase the contract not-to-exceed amount by \$3,500,000; and

"RESOLVED: Amend the 2022-2023 Capital Plan for the Delaware River Joint Toll Bridge Commission, as necessary and without exceeding the projected 2022 expenditures, to make required funds available for the Milford-Montague Toll Bridge Facility NJ & PA Approach & Main River Bridge Roadway Repaving project; and

"RESOLVED: Identify the Operating or General Reserve Fund, as appropriate in each case, as the source of funds required for payment of any invoices; and

"RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts change orders on behalf of the DRJTBC."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

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JOB ORDER CONTRACTING SERVICES FOR BRIDGE HIGHWAY AND CIVIL WORK-SOUTH REGION, CONTRACT NO. T/TS-735A, ONE YEAR EXTENSION

R: 4548-06-22-ENG-03-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Shahid seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, That the Commission extend Contract No. T/TS-735A, Job Order Contracting Services for Bridge Highway and Civil Work - South Region, to Mount Construction Co., Inc. of Berlin, NJ for an Option Term of one (1) additional year using all existing contract conditions, including unit pricing, and the remaining available contract amount; and

"RESOLVED: Identify the Operating or General Reserve Fund, as appropriate in each case, as the source of funds required for payment of any invoices; and

"RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts change orders on behalf of the DRJTBC."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, KEVIN BARTA, PRINTING TECHNICIAN/CLERK TELLER

R: 4549-06-22-PER-01-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Vice Chair Janvey moved and Commissioner Lavery seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Kevin Barta who is to retire on September 2, 2022."

Chairman Komjathy addressed the meeting and said;

How many years does Mr. Barta have in the file?

Vice Chair Janvey addressed the meeting and said;

He's been here forever. Since the late 80s or 90s, something like that.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF KEVIN SKEELS TO CHIEF ENGINEER, ENGINEERING

R: 4550-06-22-PER-02-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey gladly moved and Chairman Komjathy seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that Kevin Skeels be promoted to the position of Chief Engineer, in the Engineering Department. Compensation shall be set at \$188,092 per annum. The promotion to be made pending completion of the required personnel processing."

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Chairman Komjathy addressed the meeting and said;

Thank you, Mr. Skeels, for taking this position.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Chairman Komjathy addressed the meeting and said;

Thank you, Mr. Resta and good luck Kevin. Best wishes to you.

Kevin Skeels addressed the meeting and said;

Thank you to this Board of Commissioners for their confidence. Mr. Resta, I look forward to taking this role on for the Commission.

Executive Director Resta addressed the meeting and said;

Thanks, Kevin. Commissioner Laurenti?

Commissioner Laurenti addressed the meeting and said;

Mr. Skeels, you probably have the least distinguished position here because I'm going to trouble you now about the letters on the Trenton Makes Bridge. But I want to thank you for all that you have done, especially because Scudder Falls is very important in the south. It's been wonderfully done and it's wonderful to be able to tell people that it was finished on time and on budget and I thank you profusely as well for working on that wonderful bike and pedestrian path which we know many of our constituents use. Thank you very much.

Vice Chair Janvey addressed the meeting and said;

If I might just say, I'm so thrilled that we are keeping the continuity in the department and I'm sure staff is very happy that they have someone that they have worked with and know how to deal with. So thank you for doing this. I appreciate it.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Chairman Komjathy addressed the meeting and said;

He's the mayor of Skeelsville now.

Executive Director Resta addressed the meeting and said;

Yes, he is.

Chairman Komjathy addressed the meeting and said;

Thank you, Mr. Resta, and good luck with things.

Executive Director Resta addressed the meeting and said;

Thank you, Mr. Chair.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF ESS EMPLOYEES PUBLIC SAFETY & BRIDGE SECURITY (2) INDIVIDUALS

R: 4551-06-22-PER-03-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that the Commission authorizes the Executive Director to affect the promotion of the following employees, at the stated salaries at the start of the first pay period after the approval of this Resolution to the classifications indicated below: Employee, Ariel Leon ROIC, Senior ESS Monitor \$56,364; Michael Wahl ROIC Senior ESS Monitor \$56,364."

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF COLLIN LEARY TO BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION

R: 4552-06-22-PER-04-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Commissioner Shahid with great pleasure seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that Collin Leary be promoted to the position of Bridge Security Assistant Coordinator, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is the bottom of the salary scale for the Bridge Security Assistant Coordinator position (\$56,364 - \$62,000), in accordance with the salary table approved effective January 1, 2022. The appointment to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

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Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPOINTMENT OF RYAN SCHUCK TO BRIDGE MONITOR II, SOUTHERN REGION

R: 4553-06-22-PER-05-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Ciesla seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that Ryan Schuck be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,310 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$41,310 - \$45,441), in accordance with the salary table approved effective January 1, 2022. The appointment to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

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APPOINTMENT OF RYAN DIETZ TO MAINTENANCE WORKER III, SOUTHERN REGION

R: 4554-06-22-PER-07-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Komjathy seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that Ryan Dietz be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 \$44,000), in accordance with the salary table approved effective January 1, 2022. The appointment to be made pending satisfactory completion of the required personnel processing." Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPOINTMENT OF DAVID MEYERS TO MAINTENANCE WORKER III, SOUTHERN REGION

R: 4555-06-22-PER-08-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Commissioner Shahid seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that David Meyers be appointed to the position of

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Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved effective January 1, 2022. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPOINTMENT OF WILLIAM FINDLAY TO CUSTODIAL WORKER, SOUTHERN REGION

R: 4556-06-22-PER-09-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, that William Findlay be appointed to the position of Custodial Worker Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$31,200 per annum, which is the introductory step in the pay scale for the Custodial Worker position (\$31,200 - \$34,320), in accordance with the salary table approved effective January 1, 2022. The appointment to be made pending satisfactory completion of the required personnel processing.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Commissioner Komjathy addressed the meeting and said;

Yes. Mr. Resta, real quick. I noticed in the resolution in here it says custodial position the salary steps with coordinates. It went from 31,200 to 334,320. I just wanted to make sure that nobody gets the wrong idea that this custodial position pays more than any other position.

Executive Director Resta addressed the meeting and said;

No, it does not. And we will be sure and correct that for the minutes.

Commissioner Komjathy addressed the meeting and said;

No technicalities or something that Mr. Findlay shows up at HR and says that he should be able to be tapped out at 334,320.

Vice Chair Janvey addressed the meeting and said;

They would have to live a long time to get that.

Executive Director Resta addressed the meeting and said;

Thank you.

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES CHIESA, SHAHINIAN & GIANOMASI, NJ LABOR COUNSEL

R: 4557-06-22- ACCT -01-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Chairman Komjathy moved, and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, via this Resolution, authorizes payment of invoices #555930, #555937, #555932 and #555931 in the total amount due of \$16,186.80 professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4558-05-22- ACCT -02-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved, and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, via this Resolution, authorizes payment of invoices #514256, #514255, and #513898 in the total amount due of \$1,920.00 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4559-06-22- ACCT -03-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved, and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, via this Resolution, authorizes payment of invoices #22052024, and #22052026 in the total amount of \$ 8,064.22 for Services Rendered to Stradley Ronon, PA Labor Counsel.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

ARCHER LAW, PA LEGAL COUNSEL

R: 4560-06-22- ACCT -04-06-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of June 2022, via this Resolution, authorization for payment of invoices #4242262, #4252263 and #4252261 in the total amount of \$3,100.00 for Professional Services Rendered.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Ms. Laurenti	X			Mr. Christy			
Mr. Lavery	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROCLAMATION OF THE COMMISSIONERS- ASSISTANT COORDINATOR JOSEPH BORASKI AND ASSISTANT COORDINATOR JOHN KELLY

R: 4561-06-22

Whereas, the Delaware River Joint Toll Bridge Commission is a bistate transportation agency with a network of 20 bridges linking the states of New Jersey and Pennsylvania; and

Whereas, the Commission employs roughly 400 full-time employees to operate, maintain and

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

protect its system of transportation facilities; and

Whereas, the Commission provides incident-response training and operates a Primary Control Center to handle emergencies, accidents, and other incidents at the bridges; and

Whereas, a pickup truck was driven recklessly across the Washington Crossing Toll-Supported Bridge, striking three different vehicles as well as multiple portions of the bridge itself during the late morning of Saturday, May 28, 2022; and

Whereas, the pickup driver veered out of control after attempting to flee the accident scene, coming to a stop in the Washington Crossing Historic Park on the bridge's Pennsylvania side; and

Whereas, the Primary Control Center dispatched Public Safety and Bridge Security Assistant Coordinators Joseph Boraski and John Kelly to assist Bridge Monitor Girard Casale in responding to the chaotic hit-and-run accident scene; and

Whereas, Boraski and Kelly checked for motorist injuries before proceeding to assist a solitary Upper Makefield Police Sergeant who attempted to apprehend the pickup truck driver in the nearby state park grounds; and

Whereas, the pickup driver became increasingly combative, forcing the police sergeant to deploy a taser on two occasions during the confrontation; and

Whereas, the pickup driver continued his aggression and resistance by taking the police sergeant to the ground as multiple idle bystanders watched but offered no assistance; and

Whereas, Boraski and Kelly aided the police sergeant by helping to restrain the assailant and prevent him from possibly accessing the police sergeant's firearm; and

Whereas, Boraski and Kelly went above and beyond their required duties; now, therefore,

Be It Resolved by the Delaware River Joint Toll Bridge Commission assembled for a Meeting in Lower Makefield, PA. this 27th day of June 2022: That this Commission hereby recognizes Joseph Boraski and John Kelly and Commends their selfless, timely, and courageous actions that were fully in keeping with the Commission's highest standards of public service; and

Be It Further Resolved: That this Proclamation be included in the Minutes of this Meeting, a copy be placed in their personnel files, and duly authenticated ceremonial copies be transmitted to Assistant Coordinators Joseph Boraski and John Kelly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public. No questions were presented.

SCHEDULING OF THE JULY 25, 2022 MEETING.

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting is scheduled to be held Monday, July 25, 2022.

This meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

ADJOURNMENT

Vice Chair Janvey then moved that the Meeting be adjourned, and Commissioner Laurenti seconded the motion. The voice vote was unanimously affirmative, and the Meeting was adjourned at 11:12 am, Monday, June 27, 2022.

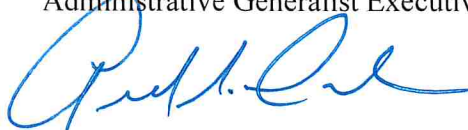
Prepared and submitted by:



HEATHER MCCONNELL

Administrative Generalist Executive Offices

Attested by:



ARNOLD J. CONOLINE

Assistant Secretary/Treasurer

Approved by:



JOSEPH J. RESTA

Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
AMENDED AND RESTATED SECTION 457 DEFERRED COMPENSATION PLAN
Effective January 1, 2022

The Plan is intended to satisfy the requirements for an eligible deferred compensation plan under Section 457 of the Code applicable to governmental employers described in Section 457(e)(1)(A) of the Code, and shall be construed and administered accordingly. To the extent that any term of the Plan is inconsistent with the provisions of Section 457 of the Code applicable to governmental employers, the inconsistent term shall, to the fullest extent possible, be treated for all purposes of the Plan as amended or reformed to conform to the applicable provisions of Section 457 of the Code.

Except as otherwise provided herein, this amendment and restatement of the Plan is effective as of the Effective Date.

The terms of the Plan, as set forth herein, are effective as of the Effective Date, except to the extent that another effective date is specified for one or more purposes.

Section 1
Definition of Terms

The following words and terms, when used in the Plan, have the meanings set forth below.

1.1 **"Administrator"**: Unless otherwise designated by the Employer, the Administrator is the Employer.

1.2 **"Account Balance"**: The accumulated net value of the bookkeeping account maintained with respect to each Participant which reflects the value of the deferred Compensation credited to the Participant, including the Participant's Annual Deferrals, the earnings or losses allocable thereto, any transfers for the Participant's benefit, and any distribution made to the Participant or the Participant's Beneficiary. The Account Balance includes any account established under Section 5 for rollover contributions and plan-to-plan transfers made for a Participant, the account established for a Beneficiary after a Participant's death, and any account or accounts established for an alternate payee (as defined in section 414(p)(8) of the Code).

1.3 **"Annual Deferral"**: The amount of Compensation deferred in any year.

1.4 **"Beneficiary"**: The designated person (or, if none, the Participant's estate) who is entitled to receive benefits under the Plan after the death of a Participant.

1.5 **"Code"**: The Internal Revenue Code of 1986, as now in effect or as hereafter amended. All citations to sections of the Code are to such sections as they may from time to time be amended or renumbered.

1.6 **"Compensation"**: All cash compensation for services to the Employer, including salary, wages, fees, commissions, bonuses, and overtime pay, that is includible in the Employee's gross income for the calendar year, plus amounts that would be cash compensation for services to the Employer includible in the Employee's gross income for the calendar year but for a compensation reduction election under section 125, 132(f), 401(k), or 457(b) of the Code (including an election to defer compensation under Section 3).

1.7 **"Effective Date"**: January 1, 2022.

1.8 **"Employee"**: Each natural person who is employed by the Employer as a common law employee on a full time basis, excluding any employee who is included in a unit of employees covered by a collective bargaining agreement that does not specifically provide for participation in the Plan. For this purpose, an individual shall be considered employed on a "full-time basis" if his or her regular work schedule is 35 or 40 hours, as prescribed by the Employer based on the nature of his or her assignment.

1.9 **"Employer"**: Delaware River Joint Toll Bridge Commission.

1.10 **"Includible Compensation"**: An Employee's actual wages in box 1 of Form W-2 for a year for services to the Employer, but subject to a maximum of \$200,000 (or such higher maximum as may apply under section 401(a)(17) of the Code) and increased (up to the dollar maximum) by any compensation reduction election under section 125, 132(f), 401(k), or 457(b) of the Code (including an election to defer Compensation under Section 3).

1.11 **"Issuer"** shall mean each insurance company or other investment provider selected by the Administrator to offer Plan investment options to Participants and Beneficiaries. The Administrator may add or remove Issuers from time to time in its discretion.

1.12 **"Normal Retirement Age"**: Age 60.

1.13 **"Original Effective Date"**: May 1, 1987

1.14 **"Participant"**: An individual who is currently deferring Compensation, or who has previously deferred Compensation under the Plan by salary reduction and who has not received a distribution of his or her entire benefit under the Plan. Only individuals who perform services for the Employer as an Employee may defer Compensation under the Plan.

1.15 **"Plan"**: Delaware River Joint Toll Bridge Commission Section 457 Deferred Compensation Plan.

1.16 **"Severance from Employment"**: The term Severance from Employment means the date that the Employee dies, retires, resigns, is terminated, or otherwise has a severance from employment with the Employer, as determined by the Administrator (and taking into account guidance issued under the Code).

1.17 **"Valuation Date"**: Each day that the New York Stock Exchange is open for business.

Section 2

Participation and Contributions

2.1 **Eligibility.** Each Employee shall be eligible to participate in the Plan and defer Compensation hereunder immediately upon becoming employed by the Employer.

2.2 **Election Required for Participation.** An Employee may elect to become a Participant by executing an election to defer a portion of his or her Compensation (and have that amount contributed as an Annual Deferral on his or her behalf) and filing it with the Administrator's designated person(s) (as provided under Section 7.4). This participation election shall be made on the deferral agreement provided by the Administrator's designated person(s) under which the Employee agrees to be bound by all the terms and conditions of the Plan. The Administrator may establish a minimum deferral amount, and may change such minimums from time to time. The participation election shall also include designation of investment funds made available by one or more Issuers and a designation of Beneficiary. Any such election shall remain in effect until a new election is filed.

2.3 **Commencement of Participation.** An Employee shall become a Participant as soon as administratively practicable following the date the Employee files a participation election pursuant to Section 2.2. Such election shall become effective no earlier than the calendar month following the month in which the election is made. A new Employee may defer compensation payable in the calendar month during which the Participant first becomes an Employee if an agreement providing for the deferral is entered into on or before the first day on which the Participant performs services for the Employer.

2.4 **Information Provided by the Participant.** Each Employee enrolling in the Plan shall provide to the Administrator's designated person(s) at the time of initial enrollment, and later if there are any changes, any information necessary or advisable for the Administrator's designated person(s) to administer the Plan, including, without limitation, whether the Employee is a participant in any other eligible plan under Code section 457(b).

2.5 **Contributions Made Promptly.** Annual Deferrals by the Participant under the Plan shall be transferred to the Issuer(s) designated by the Participant within a period that is not longer than is reasonable for the proper administration of the Participant's Account Balance. For this purpose, Annual Deferrals shall be treated as transferred within a period that is not longer than is reasonable for the proper administration if the transfer is made to the Issuer(s) within 15 business days following the end of the month in which the amount would otherwise have been paid to the Participant.

2.6 **Amendment of Annual Deferrals Election.** Subject to other provisions of the Plan, a Participant may at any time revise his or her participation election, including a change of the amount of his or her Annual Deferrals, his or her investment direction and his or her designated Beneficiary. Unless the election specifies a later effective date, a change in the amount of the Annual Deferrals shall take effect as of the first day of the next following month or as soon as administratively practicable if later. A change in the investment direction shall take effect as of the date provided by the Administrator's designated person(s) on a uniform basis for all Employees. A change in the Beneficiary designation shall take effect when the election is accepted by the Administrator's designated person(s).

2.7 **Leave of Absence.** Unless an election is otherwise revised, if a Participant is absent from work by leave of absence, Annual Deferrals under the Plan shall continue to the extent that Compensation continues.

2.8 **Disability.** A disabled Participant may elect Annual Deferrals during any portion of the period of his or her disability to the extent that he or she has actual Compensation (not imputed Compensation and not disability benefits) from which to make contributions to the Plan and has not had a Severance from Employment.

Section 3 **Limitations on Amounts Deferred**

3.1 **Basic Annual Limitation.** The maximum amount of the Annual Deferral under the Plan for any calendar year shall not exceed the lesser of (i) the Applicable Dollar Amount or (ii) the Participant's Includible Compensation for the calendar year. The Applicable Dollar Amount is the amount established for a given year under section 457(e)(15) of the Code.

3.2 **Age 50 Catch-up Annual Deferral Contributions.** A Participant who will attain age 50 or more by the end of the calendar year is permitted to elect an additional amount of Annual Deferrals, up to the maximum age 50 catch-up Annual Deferrals for the year. The maximum dollar amount of the age 50 catch-up Annual Deferrals for a given year is the amount established under section 457(e)(18) of the Code.

3.3 **Special Section 457 Catch-up Limitation.** If the applicable year is one of a Participant's last 3 calendar years ending before the year in which the Participant attains Normal Retirement Age and the amount determined under this Section 3.3 exceeds the amount computed under Sections 3.1 and 3.2, then the Annual Deferral limit under this Section 3 shall be the lesser of:

- (a) An amount equal to 2 times the Section 3.1 Applicable Dollar Amount for such year; or
- (b) The sum of:
 - (1) An amount equal to (A) the aggregate Section 3.1 limit for the current year plus each prior calendar year beginning after December 31, 2001 during which the Participant was an Employee under the Plan, minus (B) the aggregate amount of Compensation that the Participant deferred under the Plan during such years, plus
 - (2) An amount equal to (A) the aggregate limit referred to in section 457(b)(2) of the Code for each prior calendar year beginning after December 31, 1978 and before January 1, 2002 during which the Participant was an Employee (determined without regard to Sections 3.2 and 3.3), minus (B) the aggregate contributions to Pre-2002 Coordination Plans for such years.

However, in no event can the deferred amount be more than the Participant's Compensation for the year.

3.4 **Special Rules.** For purposes of this Section 3, the following rules shall apply:

(a) **Participant Covered by More Than One Eligible Plan.** If the Participant is or has been a participant in one or more other eligible plans within the meaning of section 457(b) of the Code, then this Plan and all such other plans shall be considered as one plan for purposes of applying the foregoing limitations of this Section 3. For this purpose, the Administrator shall take into account any other such eligible plan maintained by the Employer and shall also take into account any other such eligible plan for which the Administrator or its designated person(s) receives from the Participant sufficient information concerning his or her participation in such other plan.

(b) **Pre-Participation Years.** In applying Section 3.3, a year shall be taken into account only if (i) the Participant was eligible to participate in the Plan during all or a portion of the year and (ii) Compensation deferred, if any, under the Plan during the year was subject to the Basic Annual Limitation described in Section 3.1 or any other plan ceiling required by section 457(b) of the Code.

(c) **Pre-2002 Coordination Years.** For purposes of Section 3.3(b)(2)(B), "contributions to Pre-2002 Coordination Plans" means any employer contribution, salary reduction or elective contribution under any other eligible Code section 457(b) plan, or a salary reduction or elective contribution under any Code section 401(k) qualified cash or deferred arrangement, Code section 402(h)(1)(B) simplified employee pension (SARSEP), Code section 403(b) annuity contract, and Code section 4-08(p) simple retirement account, or under any plan for which a deduction is allowed because of a contribution to an organization described in section 501(c)(18) of the Code, including plans, arrangements or accounts maintained by the Employer or any employer for whom the Participant performed services. However, the contributions for any calendar year are only taken into account for purposes of Section 3.3(b)(2)(B) to the extent that the total of such contributions does not exceed the aggregate limit referred to in section 457(b)(2) of the Code for that year.

(d) **Disregard Excess Deferral.** For purposes of Sections 3.1, 3.2 and 3.3, an individual is treated as not having deferred compensation under a plan for a prior taxable year to the extent Excess Deferrals under the plan are distributed, as described in Section 3.5. To the extent that the combined deferrals for pre-2002 years exceeded the maximum deferral limitations, the amount is treated as an Excess Deferral for those prior years.

3.5 **Correction of Excess Deferrals.** If the Annual Deferral on behalf of a Participant for any calendar year exceeds the limitations described above, or the Annual Deferral on behalf of a Participant for any calendar year exceeds the limitations described above when combined with other amounts deferred by the Participant under another eligible deferred compensation plan under section 457(b) of the Code for which the Participant provides information that is accepted by the Administrator or its designated person(s), then the Annual Deferral, to the extent in excess of the applicable limitation (adjusted for any income or loss in value, if any, allocable thereto), shall be distributed to the Participant.

3.6 **Protection of Persons Who Serve in a Uniformed Service.** An Employee whose employment is interrupted by qualified military service under Code section 414(u) or who is on a leave of absence for qualified military service under Code section 414(u) may elect to make additional Annual Deferrals upon resumption of employment with the Employer equal to the maximum Annual Deferrals that the Employee could have elected during that period if the Employee's employment with

the Employer had continued (at the same level of Compensation) without the interruption or leave, reduced by the Annual Deferrals, if any, actually made for the Employee during the period of the interruption or leave. This right applies for five years following the resumption of employment (or, if sooner, for a period equal to three times the period of the interruption or leave).

Section 4

Benefit Distributions

4.1 Benefit Distributions at Retirement or Other Severance from Employment.

Upon retirement or other Severance from Employment (other than due to death), a Participant is entitled to receive a distribution of his or her Account Balance under any form of distribution permitted under Section 4.3 commencing at the date elected under Section 4.2. If a Participant does not elect otherwise, the distribution shall be paid as soon as practicable following Normal Retirement Age or, if later, following retirement or other Severance from Employment and payment shall be made in one (1) or more periodic installments of the minimum annual payments described in paragraph (b) of Section 4.3.

4.2 Election of Benefit Commencement Date. A Participant may elect to commence distribution of benefits at any time after retirement or other Severance from Employment by a notice filed at least 30 days before the date on which benefits are to commence. However, in no event may distribution of benefits commence later than the date described in Section 4.7.

4.3 Forms of Distribution. In an election to commence benefits under Section 4.2, a Participant entitled to a distribution of benefits under this Section 4 may elect to receive payment in any of the following forms of distribution:

- (a) a lump sum payment of the total Account Balance or
- (b) annual installment payments through the year of the Participant's death, the amount payable each year equal to a fraction of the Account Balance equal to one divided by the distribution period set forth in the Uniform Lifetime Table at section 1.401(a)(9)-9, A-2, of the Income Tax Regulations for the Participant's age on the Participant's birthday for that year. If the Participant's age is less than age 70, the distribution period is 27.4 plus the number of years that the Participant's age is less than age 70. At the Participant's election, this annual payment can be made in monthly or quarterly installments. The Account Balance for this calculation (other than the final installment payment) is the Account Balance as of the end of the year prior to the year for which the distribution is being calculated. Payments shall commence on the date elected under Section 4.2. For any year, the Participant can elect distribution of a greater amount (not to exceed the amount of the remaining Account Balance) in lieu of the amount calculated using this formula.

4.4 Death Benefit Distributions. Not later than the end of the calendar year following the calendar year of the Participant's death, the Participant's Account Balance shall be paid to the Beneficiary in a lump sum.

Alternatively, a Designated Beneficiary may elect the distribution to be made in 10 equal annual installments but the remaining Account Balance must be distributed to the Designated Beneficiary by the end of the tenth calendar year following the year of the Participant's death, unless the Designated Beneficiary is an Eligible Designated Beneficiary (as defined in Code Section 401(a)(9)(H)(i)). Within this 10 year period, for any year, a Designated Beneficiary can elect distribution of a greater amount (not to exceed the amount of the remaining Account Balance) in lieu of the amount calculated herein.

At the Eligible Designated Beneficiary's election, the distribution can be made over his or her life expectancy. An Eligible Designated Beneficiary is only one of the following: (1) the surviving spouse of the Participant; (2) a child of the Participant who has not reached majority; (3) a chronically ill individual (as defined in Code Section 401(a)(9)(E)(ii)(IV)); and (4) any other individual who is not more than ten years younger than the Participant.

If the Eligible Designated Beneficiary is the Participant's surviving spouse, the distribution period is equal to the surviving spouse's life expectancy using the single life table in section 1.401(a)(9)-9, A-1, of the Income Tax Regulations for the spouse's age on the spouse's birthday for that year. If the Eligible Designated Beneficiary is not the Participant's surviving spouse, the distribution period is the Eligible Designated Beneficiary's life expectancy determined in the year following the year of the Participant's death using the single life table in section 1.401(a)(9)-9, A-1, of the Income Tax Regulations for the Eligible Designated Beneficiary's age on the Eligible Designated Beneficiary's birthday for that year, reduced by one year for each year that has elapsed after that year. For any year, the Eligible Designated Beneficiary can elect distribution of a greater amount (not to exceed the amount of the remaining Account Balance) in lieu of the amount calculated using this formula.

Following the death of an Eligible Designated Beneficiary, the Account Balance must be distributed within 10 years after the death of the Eligible Designated Beneficiary. After a child of the Participant reaches the age of majority, the Account Balance must be distributed within 10 years after that date.

4.5 **Amount of Account Balance.** Except as provided in Section 4.3, the amount of any payment under this Section 4 shall be based on the amount of the Account Balance on the preceding Valuation Date.

4.6 **Revocation of Prior Election.** Any election made under this Section 4 may be revoked at any time.

4.7 **Latest Commencement Date.** In no event shall any distribution under this Section 4 begin later than the later of (a) April 1 of the year following the calendar year in which the Participant attains age 72, or (b) April 1 of the year following the year in which the Participant retires or otherwise has a Severance from Employment. If distributions commence in the calendar year following the later of the calendar year in which the Participant attains age 72 or the calendar year in which the Severance from Employment occurs, the distribution on the date that distribution commences must be equal to the annual installment payment for the year that the Participant has a Severance from Employment determined under paragraph (b) of Section 4.3 and an amount equal to

the annual installment payment for the year after Severance from Employment determined under paragraph (b) of Section 4.3 must also be paid before the end of the calendar year of commencement.

4.8 **In-Service Distributions from Rollover Account.** If a Participant has a separate account attributable to rollover contributions to the plan, the Participant may at any time elect to receive a distribution of all or any portion of the amount held in the rollover account.

4.9 **Unforeseeable Emergency Distribution.**

(a) Distribution. If the Participant has an Unforeseeable Emergency before retirement or other Severance from Employment, the Participant may elect to receive a lump sum distribution equal to the amount requested or, if less, the maximum amount determined by the Administrator or its designated person(s) to be permitted to be distributed under this Section 4.9.

(b) Unforeseeable Emergency defined. An Unforeseeable Emergency is defined as a severe financial hardship of the Participant resulting from: an illness or accident of the Participant or Beneficiary, the Participant's or Beneficiary's spouse, or the Participant's or Beneficiary's dependent (as defined in section 152(a)); loss of the Participant's or Beneficiary's property due to casualty (including the need to rebuild a home following damage to a home not otherwise covered by homeowner's insurance, e.g., as a result of a natural disaster); the need to pay for the funeral expenses of the Participant's spouse or dependent (as defined in section 152(a) of the Code and, on and after January 1, 2005, without regard to Section 152(b)(1), (b)(2) and (d)(1)(B) thereof); or other similar extraordinary and unforeseeable circumstances arising as a result of events beyond the control of the Participant or his or her Beneficiary. For example, the imminent foreclosure of or eviction from the Participant's primary residence may constitute an Unforeseeable Emergency. In addition, the need to pay for medical expenses, including non-refundable deductibles, as well as for the cost of prescription drug medication, may constitute an Unforeseeable Emergency. Except as otherwise specifically provided in this Section 4.9, neither the purchase of a home nor the payment of college tuition is an Unforeseeable Emergency.

(c) Unforeseeable Emergency distribution standard. A distribution on account of Unforeseeable Emergency may not be made to the extent that such emergency is or may be relieved through reimbursement or compensation from insurance or otherwise, by liquidation of the Participant's assets, to the extent the liquidation of such assets would not itself cause severe financial hardship, or by cessation of deferrals under the plan.

(d) Distribution necessary to satisfy emergency need. Distributions because of an Unforeseeable Emergency may not exceed the amount reasonably necessary to satisfy the emergency need (which may include any amounts necessary to pay any federal, state, or local income taxes or penalties reasonably anticipated to result from the distribution).

4.10 **Mandatory Distributions for Certain Account Balances of \$5,000 or Less.** Upon the written request of a Participant, the Participant's total Account Balance shall be paid in a lump sum as soon as practical following the request if (a) the total Account Balance does not exceed \$5,000 (or the dollar limit under section 411(a)(11) of the Code, if greater), (b) the Participant has not previously received a distribution of the total amount payable to the Participant under this Section 4.10 and (c) no

Annual Deferral has been made with respect to the Participant during the two-year period ending immediately before the date of the distribution.

4.11 **Rollover Distributions.**

(a) A Participant or the surviving spouse of a Participant (or a Participant's former spouse who is the alternate payee under a domestic relations order, as defined in section 414(p) of the Code) who is entitled to an eligible rollover distribution may elect, at the time and in the manner prescribed by the Administrator or its designated person(s), to have all or any portion of the distribution paid directly to an eligible retirement plan specified by the Participant in a direct rollover.

(b) For purposes of this Section 4.11, an eligible rollover distribution means any distribution of all or any portion of a Participant's Account Balance, except that an eligible rollover distribution does not include (a) any installment payment under Section 4.3 for a period of 10 years or more (b) any distribution made under Section 4.9 as a result of an unforeseeable emergency, or (c) for any other distribution, the portion, if any, of the distribution that is a required minimum distribution under section 401(a)(9). In addition, an eligible retirement plan means an individual retirement account described in section 408(a) or 408A(b) of the Code, an individual retirement annuity described in section 408(b) of the Code, a qualified trust described in section 401(a) of the Code, an annuity plan described in section 403(a) or 403(b) of the Code, or an eligible governmental plan described in section 457(b) of the Code, that accepts the eligible rollover distribution.

4.12 **In-Service Distribution Age 59 1/2.** Upon reaching age 59 1/2, the Participant may at any time after such date elect to receive an in-service distribution of all or any portion of amount in his or her Account Balance. The in-service distribution shall be made as soon as possible under the Issuer's standard practice for completing such distribution requests.

4.13 **Qualified Birth or Adoption Distribution.** A Participant may take a distribution of up to \$5,000 (or the dollar limit under section 72(t)(2)(H)(ii) of the Code) during the one-year period beginning on the date on which a child of the Participant is born or on which the legal adoption by the participant of an eligible adoptee is finalized. An eligible adoptee is an individual (other than a child of the taxpayer's spouse) who has not attained age 18 or is physically or mentally incapable of self-support.

The maximum aggregate amount of a qualified birth or adoption distribution is \$5,000, (or the dollar limit under section 72(t)(2)(H)(ii) of the Code), applied on an individual basis with respect to any birth or adoption.

The Participant who receives a qualified birth or adoption distribution may repay that amount by making one or more contributions that do not exceed that amount to the Plan. This repayment is not subject to the 60-day limit applicable to rollovers.

Section 5

Rollovers to the Plan and Service Credit Transfers

5.1 Eligible Rollover Contributions to the Plan.

(a) A Participant who is an Employee and who is entitled to receive an eligible rollover distribution from another eligible retirement plan may request to have all or a portion of the eligible rollover distribution paid to the Plan. The Administrator or its designated person(s) may require such documentation from the distributing plan as it deems necessary to effectuate the rollover in accordance with section 402 of the Code and to confirm that such plan is an eligible retirement plan within the meaning of section 402(c)(8)(B) of the Code.

(b) For purposes of Section 5.1(a), an eligible rollover distribution means any distribution of all or any portion of a Participant's benefit under another eligible retirement plan, except that an eligible rollover distribution does not include (1) any installment payment for a period of 10 years or more, (2) any distribution made as a result of an unforeseeable emergency or other distribution which is made upon hardship of the employee, or (c) for any other distribution, the portion, if any, of the distribution that is a required minimum distribution under section 401(a)(9) of the Code. In addition, an eligible retirement plan means an individual retirement account described in section 408(a) of the Code, an individual retirement annuity described in section 408(b) of the Code, a qualified trust described in section 401(a) of the Code, an annuity plan described in section 403(a) or 403(b) of the Code, or an eligible governmental plan described in section 457(b) of the Code, that accepts the eligible rollover distribution.

(c) The Plan shall establish and maintain for the Participant a separate account for any eligible rollover distribution paid to the Plan from any eligible retirement plan that is not an eligible governmental plan under section 457(b) of the Code. In addition, the Plan shall establish and maintain for the Participant a separate account for any eligible rollover distribution paid to the Plan from any eligible retirement plan that is an eligible governmental plan under section 457(b) of the Code.

5.2 Permissive Service Credit Transfers.

(a) If a Participant is also a participant in a tax-qualified defined benefit governmental plan (as defined in section 414(d) of the Code) that provides for the acceptance of plan-to-plan transfers with respect to the Participant, then the Participant may elect to have any portion of the Participant's Account Balance transferred to the defined benefit governmental plan. A transfer under this Section 5.2(a) may be made before the Participant has had a Severance from Employment.

(b) A transfer may be made under Section 5.2(a) only if the transfer is either for the purchase of permissive service credit (as defined in section 415(n)(3)(A) of the Code) under the receiving defined benefit governmental plan or a repayment to which section 415 of the Code does not apply by reason of section 415(k)(3) of the Code.

Section 6

Funding

6.1 **Trust, Annuity or Custodial Account.** All amounts of Annual Deferrals, all property and rights purchased with such amounts, and all income attributable to such amounts, property, or rights shall be held in trust for the exclusive benefit of Participants and Beneficiaries. Any such trust shall be established pursuant to a written agreement that constitutes a valid trust under the law of the Commonwealth of Pennsylvania. It shall be impossible, under the terms of any such trust, prior to the satisfaction of all liabilities with respect to Participants and their Beneficiaries, for any part of the assets and income of the trust to be used for, or diverted to, purposes other than for the exclusive benefit of Participants and their Beneficiaries or defraying reasonable costs of administering the Plan. Alternatively, Annual Deferrals, all property rights purchased with such amounts, and all income attributable to such amounts, property or rights may be held under annuity contracts or custodial accounts described in Sections 401(f) and 457(g) of the Code.

6.2 **Investments.** Each Participant, or upon the Participant's death his or her Beneficiary, shall direct the Administrator or its designated person(s) to allocate the investment of his or her Account Balance to one or more investments made available by one or more Issuers. The procedures for implementing such investment direction shall be promulgated by the Administrator in conjunction with the Issuers.

Section 7

Plan Administration

7.1 **Designation.** The Plan's Administrator is the Employer. The Administrator may adopt such rules and procedures as it deems desirable. The Administrator may also take action with or without formal meetings and may authorize one or more individuals to execute documents in its behalf.

7.2 **Authority and Responsibility of the Administrator.** The Administrator shall have total and complete discretionary power and authority to make factual determinations, to construe and interpret the provisions of the Plan, to correct defects and resolve ambiguities and inconsistencies therein and to supply omissions thereto. Any construction, interpretation or application of the Plan by the Administrator shall be final, conclusive and binding.

7.3 **Procedures.** The Administrator may adopt such rules and procedures as it deems necessary, desirable, or appropriate for the administration of the Plan. When making a determination or calculation, the Administrator shall be entitled to rely upon information furnished to it. The Administrator's decisions shall be binding and conclusive as to all parties.

7.4 **Allocation of Duties and Responsibilities.** The Administrator may designate other persons to carry out any of the duties and responsibilities of the Administrator relating to the day to day administration of the Plan and/or its authority and responsibility under Section 7.2, above.

Section 8

Amendments and Terminations

8.1 **Amendment.** The Employer may at any time either prospectively or retroactively amend the Plan by notifying the Participants of such action. The Employer shall not have the right to reduce or affect the value of any Participant's Account Balance or any rights accrued under the Plan prior to amendment. The Employer may delegate all or a part of its authority to amend the Plan to one or more of its officers.

8.2 **Termination.** In the event of Termination of the Plan, all Account Balances shall be disposed to or for the benefit of each Participant or Beneficiary as soon as reasonably practicable following the Plan's termination. The Employer shall not have the right to reduce or affect the value of any Participant's account or any rights accrued under the Plan prior to termination of the Plan. The Participant's or Beneficiary's written consent to the commencement of distribution shall not be required regardless of the value of his or her Account Balance.

Section 9

Miscellaneous

9.1 **Non-Assignability.** Except as provided in Section 9.2 and 9.3, the interests of each Participant or Beneficiary under the Plan are not subject to the claims of the Participant's or Beneficiary's creditors; and neither the Participant nor any Beneficiary shall have any right to sell, assign, transfer, or otherwise convey the right to receive any payments hereunder or any interest under the Plan, which payments and interest are expressly declared to be non-assignable and non-transferable.

9.2 **Domestic Relation Orders.** Notwithstanding Section 9.1, if a judgment, decree or order (including approval of a property settlement agreement) that relates to the provision of child support, alimony payments, or the marital property rights of a spouse or former spouse, child, or other dependent of a Participant is made pursuant to the domestic relations law of any State ("domestic relations order"), then the amount of the Participant's Account Balance shall be paid in the manner and to the person or persons so directed in the domestic relations order. Such payment shall be made without regard to whether the Participant is eligible for a distribution of benefits under the Plan. The Administrator or its designated person(s) shall establish reasonable procedures for determining the status of any such decree or order and for effectuating distribution pursuant to the domestic relations order.

9.3 **IRS Levy.** Notwithstanding Section 9.1, the Administrator may pay from a Participant's or Beneficiary's Account Balance the amount that the Administrator finds is lawfully demanded under a levy issued by the Internal Revenue Service with respect to that Participant or Beneficiary or is sought to be collected by the United States Government under a judgment resulting from an unpaid tax assessment against the Participant or Beneficiary.

9.4 **Mistaken Contributions.** If any contribution (or any portion of a contribution) is made to the Plan by a good faith mistake of fact, then within one year after the payment of the contribution, and upon receipt in good order of a proper request approved by the Administrator, the

amount of the mistaken contribution (adjusted for any income or loss in value, if any, allocable thereto) shall be returned directly to the Participant or, to the extent required or permitted by the Administrator, to the Employer.

9.5 **Payments to Minors and Incompetents.** If a Participant or Beneficiary entitled to receive any benefits hereunder is a minor or is adjudged to be legally incapable of giving valid receipt and discharge for such benefits, or is deemed so by the Administrator, benefits will be paid to such person as the Administrator may designate who is legally authorized to accept such payment on the Participant's or Beneficiary's behalf. Such payments shall be considered a payment to such Participant or Beneficiary and shall, to the extent made, be deemed a complete discharge of any liability for such payments under the Plan.

9.6 **Procedure When Distributee Cannot Be Located.** The Administrator shall make all reasonable attempts to determine the identity and address of a Participant or a Participant's Beneficiary entitled to benefits under the Plan. For this purpose, a reasonable attempt means (a) the mailing by certified mail of a notice to the last known address shown on the Administrator's records, (b) notification sent to the Social Security Administration or the Pension Benefit Guaranty Corporation (under their program to identify payees under retirement plans), and (c) the payee has not responded within six (6) months. If the Administrator is unable to locate such a person entitled to benefits hereunder, or if there has been no claim made for such benefits, the Trust Fund shall continue to hold the benefits due such person, or the Administrator may distribute the fund to a rollover IRA in the name of the Participant or the Participant's beneficiary.

IN WITNESS WHEREOF, the Employer has caused this Amendment and Restatement to the Plan to be executed by its duly authorized officers this ____ day of _____, 2022, effective as specified herein.

ATTEST:

DELAWARE RIVER JOINT TOLL
BRIDGE COMMISSION

By: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at May 31, 2022	1
Accounting	Status of Bond Retirement at May 31, 2022	2
Accounting	Status of Investments at May 31, 2022	3-7
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of May 2022 Compared with Month of May 2021	8-23
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period May 1, 2022 through May 31, 2022	24-32
Accounting	Statement of Revenue and Expenses: Five Months Period ending May 31, 2022	33

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

**There follows Cash Balances of the Commission at May 31, 2022 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.		
Revenue Fund		3,947,252
Payroll Fund		1,233,999
Insurance Clearing Account		750,000
TOTAL	\$	5,931,251

CASH DEPOSIT GUARANTEES

Wells Fargo Bank	PA ACT 72	FULL BALANCE
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

STATUS OF BRIDGE REVENUE BONDS AT MAY 31, 2022

SERIES 2012A				SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015		N/A															
7/1/2016	0.85%	1,030,000	1,030,000														
7/1/2017	1.09%	1,065,000	1,065,000														
7/1/2018	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000	6,825,000	1.86%	2,540,000	2,540,000	1.00%	875,000	875,000	1.20%	435,000	435,000	1.20%	5,945,000	5,945,000		-
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	5,000,000	5,000,000	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026	3.01%	3,620,000	3,620,000														-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000														3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033		N/A		3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034		N/A		3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035		N/A		3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A					3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A			N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A			N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A			N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A			N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A			N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A			N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A			N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A			N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A			N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A			N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A			N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A			N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A			N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A			N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A			N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000					3.04%	1,490,000
7/1/2049										3.04%	1,535,000					3.04%	1,535,000
		\$ 77,145,000	\$ 57,805,000		\$ 86,505,000	\$ 18,425,000		\$ 430,250,000	\$ 1,820,000		\$ 73,640,000	\$ 940,000		\$ 99,730,000	\$ 11,960,000		\$ 676,320,000

Footnote:

Delaware River Joint TBC
Purchases Report
Sorted by Fund - Purchase Date
May 1, 2022 - May 31, 2022

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund													
931142EK5	10956	01GRF	FAC	WALMAR	2,000,000.00	05/05/2022	06/26 - 12/26	2,023,520.00	24,366.67	3.400	06/26/2023	2.354	2,022,032.12
Subtotal					2,000,000.00			2,023,520.00	24,366.67				2,022,032.12
Construction Fund 2019A													
9128284L1	10957	06CF19A	TRC	USTR	2,500,000.00	05/16/2022	10/31 - 04/30	2,516,210.93	2,989.13	2.750	04/30/2023	2.061	2,515,467.74
62455BML6	10958	06CF19A	ACP	MOUNCL	5,000,000.00	05/25/2022	12/20 - At Maturity	4,933,236.10		2.300	12/20/2022	2.376	4,935,472.21
Subtotal					7,500,000.00			7,449,447.03	2,989.13				7,450,939.95
Total Purchases					9,500,000.00			9,472,967.03	27,355.80				9,472,972.07



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
May 31, 2022**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	9,911.12	0.006		100.000	05/31/2022	9,911.12	9,911.12	9,911.12
Subtotal					9,911.12	0.006				9,911.12	9,911.12	9,911.12
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00			100.000	05/31/2022	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	05/31/2022	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	12,878,917.17	0.585		100.000	05/31/2022	12,878,917.17	12,878,917.17	12,878,917.17
55607LF17	10906	01GRF	Macquarie Group	Fair	3,000,000.00	0.182	06/01/2022	99.997	05/31/2022	2,999,911.50	3,000,000.00	2,999,911.50
55607LF17	10916	01GRF	Macquarie Group	Fair	2,000,000.00	0.272	06/01/2022	99.997	05/31/2022	1,999,941.00	2,000,000.00	1,999,941.00
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729	06/10/2022	100.025	05/31/2022	1,000,250.00	1,000,139.00	1,000,250.00
83050UFN3	10927	01GRF	Skandinav Enskilda B	Fair	5,500,000.00	0.360	06/22/2022	99.941	05/31/2022	5,496,785.25	5,498,845.00	5,496,785.25
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	3,000,000.00	1.860	06/28/2022	100.077	05/31/2022	3,002,310.00	3,001,396.90	3,002,310.00
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	100.077	05/31/2022	8,422,480.32	8,419,394.75	8,422,480.32
2254EBGN5	10912	01GRF	Credit Suisse 355	Fair	3,000,000.00	0.233	07/22/2022	99.809	05/31/2022	2,994,289.50	2,999,022.50	2,994,289.50
40588MJ73	10920	01GRF	Halkin Fin LLC	Fair	2,000,000.00	0.426	09/07/2022	99.607	05/31/2022	1,992,143.00	1,997,713.33	1,992,143.00
63873KK71	10924	01GRF	ATIXIS NY Brh	Fair	2,000,000.00	0.537	10/07/2022	99.381	05/31/2022	1,987,635.00	1,996,231.11	1,987,635.00
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730	10/17/2022	100.181	05/31/2022	2,264,101.90	2,266,393.99	2,264,101.90
63873KKR7	10929	01GRF	ATIXIS NY Brh	Fair	8,000,000.00	0.771	10/25/2022	99.252	05/31/2022	7,940,200.00	7,975,342.21	7,940,200.00
27873KMU3	10949	01GRF	Ebury Finance Ltd	Fair	3,000,000.00	1.899	12/28/2022	98.773	05/31/2022	2,963,193.00	2,967,625.00	2,963,193.00
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	100.379	05/31/2022	1,003,790.00	1,007,290.89	1,003,790.00
650036BE5	10908	01GRF	New York State Urban Dev	Fair	1,200,000.00	0.402	03/15/2023	98.569	05/31/2022	1,182,838.80	1,203,035.36	1,182,838.80
9128284D9	10947	01GRF	U.S. Treasury	Fair	3,000,000.00	1.828	03/31/2023	100.435	05/31/2022	3,013,066.41	3,016,496.55	3,013,066.41
9128284L1	10953	01GRF	U.S. Treasury	Fair	2,000,000.00	2.111	04/30/2023	100.597	05/31/2022	2,011,953.12	2,011,460.92	2,011,953.12
9128284S6	10954	01GRF	U.S. Treasury	Fair	2,000,000.00	2.184	05/31/2023	100.619	05/31/2022	2,012,382.82	2,011,062.97	2,012,382.82
57629WCU2	10857	01GRF	Mass Mutual Global	Fair	4,332,000.00	0.304	06/09/2023	98.131	05/31/2022	4,251,056.58	4,356,039.78	4,251,056.58
931142EK5	10956	01GRF	Walmart Inc	Fair	2,000,000.00	2.353	06/26/2023	101.395	05/31/2022	2,027,900.00	2,022,032.12	2,027,900.00
912828Y61	10952	01GRF	U.S. Treasury	Fair	2,000,000.00	2.377	07/31/2023	100.646	05/31/2022	2,012,929.68	2,008,480.44	2,012,929.68
641062AD6	10938	01GRF	Nestle Capital Corp CP	Fair	3,010,000.00	1.710	09/24/2023	101.083	05/31/2022	3,042,598.30	3,073,690.54	3,042,598.30
9128285D8	10913	01GRF	U.S. Treasury	Fair	2,000,000.00	0.511	09/30/2023	100.804	05/31/2022	2,016,093.76	2,062,555.96	2,016,093.76
3136G46A6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299	10/27/2023	96.914	05/31/2022	7,753,120.00	8,000,000.00	7,753,120.00
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	100.929	05/31/2022	1,488,708.65	1,504,644.78	1,488,708.65
822582BZ4	10881	01GRF	Shell International Finance	Fair	3,000,000.00	0.380	11/13/2023	101.308	05/31/2022	3,039,240.00	3,131,467.10	3,039,240.00

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Delaware River Joint TBC
Investment Classification
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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
9128286G0	10940	01GRF	U.S. Treasury	Fair	2,500,000.00	1.689	02/29/2024	99.900	05/31/2022	2,497,509.78	2,529,294.44	2,497,509.78
91282CEG2	10948	01GRF	U.S. Treasury	Fair	3,000,000.00	2.499	03/31/2024	99.568	05/31/2022	2,987,050.77	2,986,697.35	2,987,050.77
58989V2C7	10879	01GRF	Met Tower Global Fund	Fair	570,000.00	0.654	04/05/2024	95.445	05/31/2022	544,036.50	570,893.33	544,036.50
57629WBV1	10856	01GRF	Mass Mutual Global	Fair	2,500,000.00	0.475	04/09/2024	101.029	05/31/2022	2,525,737.50	2,643,718.06	2,525,737.50
64952WEB5	10939	01GRF	New York Life Global	Fair	3,000,000.00	1.902	04/26/2024	95.387	05/31/2022	2,861,625.00	2,924,842.71	2,861,625.00
912828WJ5	10951	01GRF	U.S. Treasury	Fair	3,000,000.00	2.751	05/15/2024	99.984	05/31/2022	2,999,531.25	2,985,739.01	2,999,531.25
2027A0KB4	10868	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	0.617	06/04/2024	100.643	05/31/2022	5,032,175.00	5,271,313.28	5,032,175.00
29270CWJ0	10942	01GRF	Energy Northwest Hash Elec	Fair	1,835,000.00	2.504	07/01/2024	105.402	05/31/2022	1,934,134.04	1,972,525.15	1,934,134.04
64972H5D0	10946	01GRF	NYC Transitional Fin Authority	Fair	3,000,000.00	2.518	07/15/2024	95.214	05/31/2022	2,856,432.00	2,869,540.93	2,856,432.00
91282CCL3	10890	01GRF	U.S. Treasury	Fair	5,000,000.00	0.373	07/15/2024	95.511	05/31/2022	4,775,585.95	5,000,140.41	4,775,585.95
74274TAG5	10907	01GRF	Private Expt Fdg	Fair	3,000,000.00	0.679	07/30/2024	95.139	05/31/2022	2,854,170.00	2,991,714.91	2,854,170.00
30231GBC5	10869	01GRF	Exxon Mobil	Fair	2,800,000.00	0.696	08/16/2024	98.543	05/31/2022	2,759,204.00	2,880,703.95	2,759,204.00
9128283D0	10900	01GRF	U.S. Treasury	Fair	5,000,000.00	0.484	10/31/2024	99.089	05/31/2022	4,954,492.20	5,211,323.30	4,954,492.20
64971XYN2	10875	01GRF	NYC Transitional Fin Authority	Fair	5,500,000.00	0.612	11/01/2024	93.565	05/31/2022	5,146,097.00	5,486,600.48	5,146,097.00
742651DX7	10945	01GRF	Private Expt Fdg	Fair	1,310,000.00	2.720	11/15/2024	96.996	05/31/2022	1,270,654.15	1,280,043.08	1,270,654.15
64952WEK5	10926	01GRF	New York Life Global	Fair	1,000,000.00	1.486	01/14/2025	95.596	05/31/2022	955,960.00	999,057.00	955,960.00
3130AN7P9	10889	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.397	01/28/2025	94.026	05/31/2022	4,701,325.00	5,003,390.64	4,701,325.00
74172WAG1	10910	01GRF	Prince George County Rev Autho	Fair	1,130,000.00	1.002	05/01/2025	100.727	05/31/2022	1,138,218.49	1,211,979.76	1,138,218.49
037833BG4	10923	01GRF	Apple Inc	Fair	3,000,000.00	1.380	05/13/2025	101.135	05/31/2022	3,034,050.00	3,156,779.85	3,034,050.00
341271AD6	10894	01GRF	Florida St Brd of Adm	Fair	4,000,000.00	0.752	07/01/2025	93.830	05/31/2022	3,753,224.00	4,066,141.78	3,753,224.00
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	92.962	05/31/2022	2,324,062.50	2,500,000.00	2,324,062.50
64966MYL7	10944	01GRF	City of New York	Fair	3,000,000.00	2.642	04/01/2026	99.175	05/31/2022	2,975,271.00	3,069,304.97	2,975,271.00
54438CYL0	10955	01GRF	Los Angeles CA Community Colle	Fair	1,480,000.00	3.339	08/01/2026	91.564	05/31/2022	1,355,156.08	1,368,030.38	1,355,156.08
882724WT0	10915	01GRF	Texas Public Finance Authority	Fair	7,500,000.00	1.289	10/01/2026	107.298	05/31/2022	8,047,357.50	8,662,791.79	8,047,357.50
Subtotal					166,696,917.17	1.117				165,080,895.47	169,051,844.93	165,080,895.47
Operating Fund												
38145C752	10108	01OF	Goldman Sachs IIa Fed Port	Amort	65,972.23	0.006		100.000	05/31/2022	65,972.23	65,972.23	65,972.23
912796S34	10930	01OF	U.S. Treasury	Fair	6,810,000.00	0.864	01/26/2023	98.887	05/31/2022	6,734,257.55	6,771,688.34	6,734,257.55
Subtotal					6,875,972.23	0.856				6,800,229.78	6,837,660.57	6,800,229.78
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs IIa Fed Port	Amort	74,999.05	0.006		100.000	05/31/2022	74,999.05	74,999.05	74,999.05
912796S34	10931	01RMF	U.S. Treasury	Fair	8,980,000.00	0.864	01/26/2023	98.887	05/31/2022	8,880,122.28	8,929,480.36	8,880,122.28
Subtotal					9,054,999.05	0.857				8,955,121.33	9,004,479.41	8,955,121.33

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	383.57	0.001		100.000	05/31/2022	383.57	383.57	383.57
912796R35	10919	01SFIR	U.S. Treasury	Fair	4,066,000.00	0.070	06/09/2022	99.988	05/31/2022	4,065,512.08	4,065,936.75	4,065,512.08
Subtotal					4,066,383.57	0.070				4,065,895.65	4,066,320.32	4,065,895.65
Construction Fund 2019A												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	05/31/2022	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	1,849,908.98	0.585		100.000	05/31/2022	1,849,908.98	1,849,908.98	1,849,908.98
55607LF17	10905	06CF19A	Macquarie Group	Fair	7,000,000.00	0.182	06/01/2022	99.997	05/31/2022	6,999,793.50	7,000,000.00	6,999,793.50
55607LF17	10917	06CF19A	Macquarie Group	Fair	1,000,000.00	0.272	06/01/2022	99.997	05/31/2022	999,970.50	1,000,000.00	999,970.50
2254EBGN5	10911	06CF19A	Credit Suisse 355	Fair	5,000,000.00	0.233	07/22/2022	99.809	05/31/2022	4,990,482.50	4,998,370.83	4,990,482.50
53948BH51	10914	06CF19A	Lloyd Bank Corp	Fair	5,000,000.00	0.263	08/05/2022	99.758	05/31/2022	4,987,925.00	4,997,652.78	4,987,925.00
40588MJ73	10921	06CF19A	Halkin Fin LLC	Fair	6,000,000.00	0.426	09/07/2022	99.607	05/31/2022	5,976,429.00	5,993,139.99	5,976,429.00
912828YF1	10843	06CF19A	U.S. Treasury	Fair	1,000,000.00	0.143	09/15/2022	100.066	05/31/2022	1,000,664.06	1,003,929.06	1,000,664.06
31849MJW2	10922	06CF19A	Nat' Bank of Abu Dhabi	Fair	8,000,000.00	0.476	09/30/2022	99.520	05/31/2022	7,961,672.00	7,987,362.22	7,961,672.00
2254EBJW2	10943	06CF19A	Credit Suisse 355	Fair	2,500,000.00	1.461	09/30/2022	99.419	05/31/2022	2,485,487.50	2,488,068.05	2,485,487.50
9612C1JW8	10941	06CF19A	WestPac Banking Corp	Fair	1,750,000.00	1.232	09/30/2022	99.461	05/31/2022	1,740,578.00	1,742,941.67	1,740,578.00
63873KK71	10925	06CF19A	ATIXIS NY Brh	Fair	3,000,000.00	0.535	10/07/2022	99.381	05/31/2022	2,981,452.50	2,994,367.68	2,981,452.50
16536JKM8	10928	06CF19A	Chesham Finance	Fair	5,500,000.00	0.568	10/21/2022	99.254	05/31/2022	5,458,983.75	5,487,851.10	5,458,983.75
62455BML6	10958	06CF19A	Mountcliff FDG	Fair	5,000,000.00	2.376	12/20/2022	98.733	05/31/2022	4,936,690.00	4,935,472.21	4,936,690.00
912796S34	10936	06CF19A	U.S. Treasury	Fair	4,500,000.00	1.054	01/26/2023	98.887	05/31/2022	4,449,949.92	4,469,148.09	4,449,949.92
084670BJ6	10895	06CF19A	Bershire Hathaway	Fair	1,000,000.00	0.253	02/11/2023	100.609	05/31/2022	1,006,095.00	1,019,022.14	1,006,095.00
478160BT0	10950	06CF19A	Johnson and Johnson	Fair	500,000.00	1.664	03/01/2023	100.100	05/31/2022	500,500.00	501,035.85	500,500.00
9128284L1	10957	06CF19A	U.S. Treasury	Fair	2,500,000.00	2.061	04/30/2023	100.597	05/31/2022	2,514,941.40	2,515,467.74	2,514,941.40
Subtotal					61,099,908.98	0.735				60,841,523.61	60,983,738.39	60,841,523.61
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs Ila Fed Port	Amort	25,175.41	0.006		100.000	05/31/2022	25,175.41	25,175.41	25,175.41
912796S34	10932	06DSRF12A	U.S. Treasury	Fair	2,870,000.00	0.873	01/26/2023	98.887	05/31/2022	2,838,079.17	2,853,680.58	2,838,079.17
Subtotal					2,895,175.41	0.866				2,863,254.58	2,878,855.99	2,863,254.58
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs Ila Fed Port	Amort	113,374.87	0.006		100.000	05/31/2022	113,374.87	113,374.87	113,374.87
912796S34	10933	06DSRF15	U.S. Treasury	Fair	12,750,000.00	0.873	01/26/2023	98.887	05/31/2022	12,608,191.44	12,677,500.85	12,608,191.44
Subtotal					12,863,374.87	0.866				12,721,566.31	12,790,875.72	12,721,566.31

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**Delaware River Joint TBC
Investment Classification
May 31, 2022**

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	279,247.65	0.006		100.000	05/31/2022	279,247.65	279,247.65	279,247.65
912796S34	10934	06DSRF17	U.S. Treasury	Fair	30,630,000.00	0.873	01/26/2023	98.887	05/31/2022	30,289,325.79	30,455,831.44	30,289,325.79
Subtotal					30,909,247.65	0.865				30,568,573.44	30,735,079.09	30,568,573.44
Debt Service Reserve Fund 19A												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	35,108.33	0.006		100.000	05/31/2022	35,108.33	35,108.33	35,108.33
912796S34	10935	06DSRF19A	U.S. Treasury	Fair	3,850,000.00	0.873	01/26/2023	98.887	05/31/2022	3,807,179.38	3,828,108.10	3,807,179.38
Subtotal					3,885,108.33	0.865				3,842,287.71	3,863,216.43	3,842,287.71
Total					298,356,998.38	0.968				295,749,259.00	300,221,981.97	295,749,259.00

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022
TOLL TRAFFIC AND REVENUE STATISTICS (May 2022)

Summary: The Commission experienced an increase in total toll revenue for May 2022 in comparison to the May 2021 traffic and revenue statistics. Total toll traffic also reflected an increase for the month of May 2022. [It should be noted that the Commission implemented a toll rate increase effective April 11, 2021].

Analysis of May 2022 / May 2021 toll revenue data comparison:

- An overall toll revenue increase of 4.55 percent was recorded at the Commission's eight toll bridges for the month of May.
- Commercial-vehicle toll revenue reflected a 4.59 percent increase.
- Passenger-vehicle toll revenue generated a 4.47 percent increase.

Analysis of May 2022 / May 2021 traffic data comparison:

- Total toll traffic increased by 263,854 vehicles, or 7.19 percent for the month.
- Commercial-vehicle traffic increased by 39,648 vehicles, or 6.82 percent.
- Passenger-vehicle toll traffic increased by 224,206 vehicles, or 7.26 percent.
- Average daily toll traffic for the Commission's eight toll bridges for May 2022 was 126,879 total vehicles as compared to the 118,368 total vehicles recorded on the toll bridges in May 2021.
- Total recorded westbound traffic volume at the Commission's toll supported bridges for May 2022 decreased by 108,285 vehicles, or 5.5 percent as compared to May 2021. Average daily westbound traffic on the toll supported bridges was 59,535 vehicles in May 2022 as compared to 63,028 vehicles in May 2021.

Traffic analysis for 2022 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting a 7.63 percent increase for the first five months of 2022 as compared to the same five-month period in 2021.
- Westbound traffic on the ten toll supported bridges is reflecting a 6.9 percent increase through the first five months of 2022 as compared to 2021.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 3.84 percent increase for May 2022 when compared to May 2021 as the result of the decrease of 1,919 cars and the increase of 26,882 trucks. The Scudder Falls Bridge recorded an increase of 14.59 in total toll traffic for May 2022 as compared to May 2021 as the result of the increase of 85,486 passenger vehicles and the decrease of 6,953 trucks. At New Hope-Lambertville (NHL), combined increases of 13,155 cars and 1,145 trucks resulted in an increase of 11.69 percent in total toll traffic for May 2022 as compared to May 2021.

Central Region

The I-78 Toll Bridge recorded an increase of 2.65 percent in total toll traffic for the month of May 2022 when compared to May 2021 as the result of increases of 15,285 cars and 9,944 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the combined increases of 82,387 passenger vehicles and 3,223 trucks resulted in a 21.34 percent increase in total toll traffic for May 2022 as compared to May 2021.

Northern Region

Portland-Columbia (PC) recorded a 16.55 percent increase in total toll traffic during May 2022 compared to May 2021 as a result of increases of 14,647 automobiles and 2,315 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the increase of 16,287 passenger vehicles combined with the increase of 2,906 trucks generated an overall increase of 2.41 percent in total toll traffic for May 2022 when compared to May 2021. At Milford-Montague (MM), a decrease of 1,122 passenger vehicles combined with an increase of 186 trucks produced a 0.91 percent decrease in total toll traffic for May 2022 as compared to May 2021.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of May 2022 and May 2021, and the year-to-date periods ending May 31, 2022 and May 31, 2021.

		<i>E-ZPass</i> PENETRATION RATES					
		MAY. 2022	MAY. 2021	Change in Monthly Percentage	YTD 2022	YTD 2021	Change in YTD Percentage
All Toll Bridges	Cars	85.60	82.65	2.95	86.21	78.61	7.60
	Trucks	95.60	93.43	2.17	95.38	93.29	2.09
	Total	87.18	84.35	2.83	87.74	81.15	6.59
Trenton - Morrisville	Cars	85.65	81.52	4.13	86.11	74.37	11.74
	Trucks	96.47	93.20	3.27	95.63	93.07	2.56
	Total	87.20	82.77	4.43	87.34	76.59	10.75
Scudder Falls	Cars	91.81	89.78	2.03	91.65	90.26	1.39
	Trucks	90.04	88.06	1.98	89.64	88.02	1.62
	Total	91.72	89.65	2.07	91.53	90.07	1.46
New Hope - Lambertville	Cars	93.46	91.54	1.92	93.60	88.98	4.62
	Trucks	94.09	91.61	2.48	94.15	91.38	2.77
	Total	93.51	91.55	1.96	93.65	89.20	4.45
I-78	Cars	83.03	79.72	3.31	83.48	77.04	6.44
	Trucks	96.47	94.58	1.89	96.28	94.46	1.82
	Total	87.08	84.16	2.92	87.66	82.86	4.80
Easton - Phillipsburg	Cars	85.02	85.10	-0.08	87.10	77.37	9.73
	Trucks	91.14	88.91	2.23	91.01	87.93	3.08
	Total	85.42	85.37	0.05	87.38	78.11	9.27
Portland - Columbia	Cars	83.02	80.60	2.42	83.53	72.38	11.15
	Trucks	95.96	92.50	3.46	95.78	92.01	3.77
	Total	84.26	81.66	2.60	84.81	74.12	10.69
Delaware Water Gap	Cars	82.46	78.99	3.47	83.04	76.43	6.61
	Trucks	95.76	94.05	1.71	95.81	93.87	1.94
	Total	84.69	81.52	3.17	85.37	79.61	5.76
Milford - Montague	Cars	83.50	80.27	3.23	83.65	73.20	10.45
	Trucks	89.61	87.54	2.07	91.04	88.47	2.57
	Total	83.74	80.55	3.19	83.96	73.82	10.14

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2022

JANUARY 1, 2021 MAY 31, 2021 151 DAYS		JANUARY 1, 2022 MAY 31, 2022 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2022 31 DAYS		MONTH OF MAY 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
13,274,961	\$ 16,915,412.90	14,394,701	\$ 22,369,044.55	Passenger	3,312,448	\$ 5,210,162.40	3,088,242	\$ 5,032,479.60
-	(568,723.19)	-	(454,159.25)	Discounts *	-	(91,783.50)	-	(132,931.58)
13,274,961	\$ 16,346,689.71	14,394,701	\$ 21,914,885.30	TOTAL PASSENGER	3,312,448	\$ 5,118,378.90	3,088,242	\$ 4,899,548.02
539,794	4,031,338.90	576,942	5,270,080.15	2-Axle Trucks	139,603	1,275,645.15	113,517	1,039,790.45
184,031	2,320,359.53	206,969	2,825,410.50	3-Axle Trucks	43,811	598,197.00	41,956	576,148.50
211,056	3,529,294.90	221,819	4,043,888.00	4-Axle Trucks	46,441	847,052.00	47,820	871,824.00
1,795,852	37,302,210.69	1,839,945	41,870,817.50	5-Axle Trucks	381,843	8,688,695.00	367,708	8,381,168.64
50,238	1,235,984.70	42,300	1,147,869.00	6-Axle Trucks	8,839	239,853.00	9,861	267,486.00
2,055	67,267.34	1,319	45,730.00	7-Axle Trucks	279	9,621.00	306	10,700.50
-	-	-	-	Permits	-	-	-	-
2,783,026	\$ 48,486,456.06	2,889,294	\$ 55,203,795.15	TOTAL TRUCKS	620,816	\$ 11,659,063.15	581,168	\$ 11,147,118.09
16,057,987	\$ 64,833,145.77	17,283,995	\$ 77,118,680.45	TOTAL TOLL VEHICLES	3,933,264	\$ 16,777,442.05	3,669,410	16,046,666.11
106,344	\$ 429,358.58	114,464	\$ 510,719.74	DAILY AVERAGE	126,879	\$ 541,207.81	118,368	\$ 517,634.39
YTD Rate Change				MTD Rate Change Traffic				
Traffic (toll)		7.63%		Traffic (toll)		7.19%		
Autos		8.43%		Autos		7.26%		
Trucks		3.82%		Trucks		6.82%		
Revenue		18.95%		Revenue		4.55%		
Autos		34.06%		Autos		4.47%		
Trucks		13.85%		Trucks		4.59%		

NOTE: Although gas prices surged in March 2022, total toll traffic for the Commission's bridges increased compared to May 2021.

* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings. Starting May 2021, the commuter discount rate is reduced from 40% to 20%.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2022

JANUARY 1, 2021 MAY 31, 2021 151 DAYS		JANUARY 1, 2022 MAY 31, 2022 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2022 31 DAYS		MONTH OF MAY 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
2,689,696	\$ 3,311,449.00	2,693,162	\$ 4,198,058.75	Passenger	578,665	\$ 909,095.50	580,584	\$ 954,661.75
	(103,831.90)		(79,741.75)	Discounts *		(17,048.36)		(24,504.28)
2,689,696	\$ 3,207,617.10	2,693,162	\$ 4,118,317.00	TOTAL PASSENGER	578,665	\$ 892,047.14	580,584	\$ 930,157.47
129,155	941,757.80	157,957	1,436,140.00	2-Axle Trucks	47,406	431,112.00	22,888	208,957.00
53,602	667,406.40	62,855	857,847.00	3-Axle Trucks	13,325	181,815.00	9,999	136,315.50
40,004	668,504.80	46,491	848,078.00	4-Axle Trucks	9,836	179,682.00	8,403	153,162.00
136,928	2,852,030.50	130,834	2,991,902.50	5-Axle Trucks	26,016	594,590.00	28,456	651,262.50
1,540	37,485.60	1,354	37,089.00	6-Axle Trucks	269	7,377.00	220	6,036.00
115	3,483.20	77	2,509.50	7-Axle Trucks	18	574.00	22	753.00
				Permits				
361,344	\$ 5,170,668.30	399,568	\$ 6,173,566.00	TOTAL TRUCKS	96,870	\$ 1,395,150.00	69,988	\$ 1,156,486.00
3,051,040	\$ 8,378,285.40	3,092,730	\$ 10,291,883.00	TOTAL TOLL VEHICLES	675,535	\$ 2,287,197.14	650,572	\$ 2,086,643.47
20,206	\$ 55,485.33	20,482	\$ 68,158.17	DAILY AVERAGE	21,791	\$ 73,780.55	20,986	\$ 67,311.08
Rate Change				Rate Change				
Traffic (toll)		1.37%		Traffic (toll)		3.84%		
Autos		0.13%		Autos		-0.33%		
Trucks		10.58%		Trucks		38.41%		
Revenue		22.84%		Revenue		9.61%		
Autos		28.39%		Autos		-4.10%		
Trucks		19.40%		Trucks		20.64%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2022

JANUARY 1, 2021 MAY 31, 2021 151 DAYS		JANUARY 1, 2022 MAY 31, 2022 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2022 31 DAYS		MONTH OF MAY 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
2,044,099	\$ 2,875,759.90 (123,673.05)	2,576,918	\$ 3,620,786.05 (84,866.43)	Passenger Discounts *	583,569	\$ 819,548.65 (16,191.57)	498,083	\$ 717,937.10 (28,915.67)
2,044,099	\$ 2,752,086.85	2,576,918	\$ 3,535,919.62	TOTAL PASSENGER	583,569	\$ 803,357.08	498,083	\$ 689,021.43
86,688	678,479.20	68,583	623,675.65	2-Axle Trucks	15,232	138,447.65	19,392	176,571.45
19,889	260,591.93	16,425	222,274.50	3-Axle Trucks	3,172	43,242.00	4,448	60,618.00
12,013	210,562.50	11,541	210,608.00	4-Axle Trucks	2,595	47,346.00	2,884	52,684.00
67,265	1,465,280.69	58,968	1,343,445.00	5-Axle Trucks	12,192	277,695.00	13,351	305,203.64
1,484	38,765.70	860	23,478.00	6-Axle Trucks	168	4,578.00	224	6,126.00
182	5,797.34	182	6,091.00	7-Axle Trucks	24	817.00	37	1,265.50
				Permits				
187,521	\$ 2,659,477.36	156,559	\$ 2,429,572.15	TOTAL TRUCKS	33,383	\$ 512,125.65	40,336	\$ 602,468.59
2,231,620	\$ 5,411,564.21	2,733,477	\$ 5,965,491.77	TOTAL TOLL VEHICLES	616,952	\$ 1,315,482.73	538,419	\$ 1,291,490.02
14,779	\$ 35,838.17	18,102	\$ 39,506.57	DAILY AVERAGE	19,902	\$ 42,434.93	17,368	\$ 41,660.97
Rate Change						Rate Change		
Traffic (toll)						Traffic (toll)		14.59%
Autos						Autos		17.16%
Trucks						Trucks		-17.24%
Revenue						Revenue		1.86%
Autos						Autos		16.59%
Trucks						Trucks		-15.00%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2022

JANUARY 1, 2021 MAY 31, 2021 151 DAYS			JANUARY 1, 2022 MAY 31, 2022 151 DAYS			MONTH OF MAY 2022 31 DAYS			MONTH OF MAY 2021 31 DAYS		
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
463,129	\$	547,576.25	538,247	\$	757,084.75	Passenger	125,715	\$ 177,936.00	112,560	\$	164,230.25
		(38,918.81)			(30,239.38)	Discounts *		(4,019.67)			(6,370.13)
463,129	\$	508,657.44	538,247	\$	726,845.37	TOTAL PASSENGER	125,715	\$ 173,916.33	112,560	\$	157,860.12
21,042		154,908.60	21,340		194,805.00	2-Axle Trucks	4,579	41,928.00	4,112		37,681.00
5,385		68,472.60	5,627		76,522.50	3-Axle Trucks	1,471	19,953.00	1,362		18,610.50
4,262		71,134.80	4,037		73,628.00	4-Axle Trucks	887	16,172.00	981		17,858.00
15,253		316,931.00	17,111		388,555.00	5-Axle Trucks	3,775	85,725.00	3,164		71,802.50
749		18,307.20	877		23,727.00	6-Axle Trucks	198	5,352.00	143		3,864.00
14		445.20	21		678.50	7-Axle Trucks	2	63.00	5		161.00
						Permits					
46,705	\$	630,199.40	49,013	\$	757,916.00	TOTAL TRUCKS	10,912	\$ 169,193.00	9,767	\$	149,977.00
509,834	\$	1,138,856.84	587,260	\$	1,484,761.37	TOTAL TOLL VEHICLES	136,627	\$ 343,109.33	122,327	\$	307,837.12
3,376	\$	7,542.10	3,889	\$	9,832.86	DAILY AVERAGE	4,407	\$ 11,068.04	3,946	\$	9,930.23
Rate Change						Rate Change					
Traffic (toll)						Traffic (toll)					
Autos						Autos					
Trucks						Trucks					
Revenue						Revenue					
Autos						Autos					
Trucks						Trucks					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2022

JANUARY 1, 2021 MAY 31, 2021 151 DAYS		JANUARY 1, 2022 MAY 31, 2022 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2022 31 DAYS		MONTH OF MAY 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
2,729,992	\$ 3,503,563.25	2,940,686	\$ 4,827,438.00	Passenger	683,972	\$ 1,133,819.00	668,687	\$ 1,149,240.25
	(93,875.20)		(77,231.22)	Discounts *		(16,221.52)		(23,361.07)
2,729,992	\$ 3,409,688.05	2,940,686	\$ 4,750,206.78	TOTAL PASSENGER	683,972	\$ 1,117,597.48	668,687	\$ 1,125,879.18
135,162	1,005,401.85	150,117	1,376,003.00	2-Axle Trucks	32,450	297,781.00	29,592	271,871.00
57,252	716,629.20	67,679	925,390.50	3-Axle Trucks	14,119	192,828.00	13,011	178,426.50
99,056	1,646,445.60	89,976	1,639,316.00	4-Axle Trucks	17,692	322,180.00	22,213	404,744.00
1,044,976	21,638,743.00	1,087,759	24,741,745.00	5-Axle Trucks	225,016	5,117,745.00	213,260	4,857,880.00
32,902	808,165.20	25,868	701,910.00	6-Axle Trucks	5,548	150,537.00	6,740	182,808.00
1,374	45,284.90	587	20,816.50	7-Axle Trucks	120	4,244.00	185	6,607.00
				Permits				
1,370,722	\$ 25,860,669.75	1,421,986	\$ 29,405,181.00	TOTAL TRUCKS	294,945	\$ 6,085,315.00	285,001	\$ 5,902,336.50
4,100,714	\$ 29,270,357.80	4,362,672	\$ 34,155,387.78	TOTAL TOLL VEHICLES	978,917	\$ 7,202,912.48	953,688	\$ 7,028,215.68
27,157	\$ 193,843.43	28,892	\$ 226,194.62	DAILY AVERAGE	31,578	\$ 232,352.02	30,764	\$ 226,716.63
Rate Change				Rate Change				
Traffic (toll)		6.39%	Traffic (toll)		2.65%			
Autos		7.72%	Autos		2.29%			
Trucks		3.74%	Trucks		3.49%			
Revenue		16.69%	Revenue		2.49%			
Autos		39.31%	Autos		-0.74%			
Trucks		13.71%	Trucks		3.10%			

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2022

JANUARY 1, 2021 MAY 31, 2021 151 DAYS		JANUARY 1, 2022 MAY 31, 2022 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2022 31 DAYS		MONTH OF MAY 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,699,113	\$ 2,053,632.25 (62,337.68)	1,901,951	\$ 2,898,812.00 (51,806.07)	Passenger Discounts *	454,858	\$ 714,001.25 (12,422.69)	372,471	\$ 585,582.75 (15,543.41)
1,699,113	\$ 1,991,294.57	1,901,951	\$ 2,847,005.93	TOTAL PASSENGER	454,858	\$ 701,578.56	372,471	\$ 570,039.34
50,485	375,003.85	52,638	481,723.00	2-Axle Trucks	11,537	105,692.00	10,616	97,444.00
14,294	181,644.90	15,719	214,522.50	3-Axle Trucks	3,238	44,194.50	4,082	56,041.50
12,598	212,679.60	15,413	281,538.00	4-Axle Trucks	4,027	73,538.00	3,288	60,034.00
50,599	1,055,647.00	59,816	1,365,862.50	5-Axle Trucks	13,048	297,802.50	10,635	243,440.00
412	10,341.00	412	11,247.00	6-Axle Trucks	90	2,463.00	97	2,637.00
48	1,449.50	86	2,718.00	7-Axle Trucks	18	571.50	17	557.00
				Permits			-	-
128,436	\$ 1,836,765.85	144,084	\$ 2,357,611.00	TOTAL TRUCKS	31,958	\$ 524,261.50	28,735	\$ 460,153.50
1,827,549	\$ 3,828,060.42	2,046,035	\$ 5,204,616.93	TOTAL TOLL VEHICLES	486,816	\$ 1,225,840.06	401,206	\$ 1,030,192.84
12,103	\$ 25,351.39	13,550	\$ 34,467.66	DAILY AVERAGE	15,704	\$ 39,543.23	12,942	\$ 33,232.03
Rate Change				Rate Change				
Traffic (toll)		11.96%		Traffic (toll)		21.34%		
Autos		11.94%		Autos		22.12%		
Trucks		12.18%		Trucks		11.22%		
Revenue		35.96%		Revenue		18.99%		
Autos		42.97%		Autos		23.08%		
Trucks		28.36%		Trucks		13.93%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2022

JANUARY 1, 2021 MAY 31, 2021 151 DAYS		JANUARY 1, 2022 MAY 31, 2022 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2022 31 DAYS		MONTH OF MAY 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
390,677	\$ 489,656.75 (24,360.76)	418,999	\$ 665,898.75 (25,789.20)	Passenger Discounts *	108,027	\$ 174,749.75 (4,838.22)	93,380	\$ 154,733.00 (4,343.91)
390,677	\$ 465,295.99	418,999	\$ 640,109.55	TOTAL PASSENGER	108,027	\$ 169,911.53	93,380	\$ 150,389.09
10,349	76,680.85	11,846	108,025.00	2-Axle Trucks	2,679	24,496.00	2,242	20,556.00
3,428	43,437.00	4,218	57,949.50	3-Axle Trucks	1,037	14,253.00	908	12,403.50
8,170	137,716.40	16,092	292,294.00	4-Axle Trucks	3,850	70,042.00	2,086	37,946.00
15,891	333,503.50	16,921	384,527.50	5-Axle Trucks	3,817	86,757.50	3,876	88,222.50
71	1,784.40	196	5,376.00	6-Axle Trucks	66	1,794.00	22	600.00
8	245.00	8	252.00	7-Axle Trucks	1	31.50	1	31.50
				Permits				
37,917	\$ 593,367.15	49,281	\$ 848,424.00	TOTAL TRUCKS	11,450	\$ 197,374.00	9,135	\$ 159,759.50
428,594	\$ 1,058,663.14	468,280	\$ 1,488,533.55	TOTAL TOLL VEHICLES	119,477	\$ 367,285.53	102,515	\$ 310,148.59
2,838	\$ 7,011.01	3,101	\$ 9,857.84	DAILY AVERAGE	3,854	\$ 11,847.92	3,307	\$ 10,004.79
Rate Change				Rate Change				
Traffic (toll)		9.26%		Traffic (toll)		16.55%		
Autos		7.25%		Autos		15.69%		
Trucks		29.97%		Trucks		25.34%		
Revenue		40.61%		Revenue		18.42%		
Autos		37.57%		Autos		12.98%		
Trucks		42.98%		Trucks		23.54%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2022

JANUARY 1, 2021 MAY 31, 2021 151 DAYS		JANUARY 1, 2022 MAY 31, 2022 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2022 31 DAYS		MONTH OF MAY 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
2,841,654	\$ 3,610,047.75	2,916,038	\$ 4,751,759.50	Passenger	680,041	\$ 1,123,787.25	663,754	\$ 1,141,927.00
-	(100,312.91)		(77,569.31)	Discounts *	-	(16,418.61)	-	(25,228.87)
2,841,654	\$ 3,509,734.84	2,916,038	\$ 4,674,190.19	TOTAL PASSENGER	680,041	\$ 1,107,368.64	663,754	\$ 1,116,698.13
96,785	724,263.30	102,886	942,890.00	2-Axle Trucks	23,129	212,185.00	22,548	207,148.00
28,786	364,164.60	33,162	453,120.00	3-Axle Trucks	7,109	97,207.50	7,730	107,941.50
33,546	558,404.80	37,073	676,476.00	4-Axle Trucks	7,195	131,498.00	7,559	137,940.00
460,376	9,544,380.50	464,895	10,571,560.00	5-Axle Trucks	97,177	2,209,990.00	94,012	2,141,417.50
13,033	319,958.40	12,702	344,184.00	6-Axle Trucks	2,491	67,503.00	2,403	65,085.00
313	10,534.20	358	12,664.50	7-Axle Trucks	96	3,320.00	39	1,325.50
				Permits				
632,839	\$ 11,521,705.80	651,076	\$ 13,000,894.50	TOTAL TRUCKS	137,197	\$ 2,721,703.50	134,291	\$ 2,660,857.50
3,474,493	\$ 15,031,440.64	3,567,114	\$ 17,675,084.69	TOTAL TOLL VEHICLES	817,238	\$ 3,829,072.14	798,045	\$ 3,777,555.63
23,010	\$ 99,545.96	23,623	\$ 117,053.54	DAILY AVERAGE	26,363	\$ 123,518.46	25,743	\$ 121,856.63
Rate Change				Rate Change				
Traffic (toll)		2.67%	Traffic (toll)		2.41%			
Autos		2.62%	Autos		2.45%			
Trucks		2.88%	Trucks		2.16%			
Revenue		17.59%	Revenue		1.36%			
Autos		33.18%	Autos		-0.84%			
Trucks		12.84%	Trucks		2.29%			

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2022

JANUARY 1, 2021 MAY 31, 2021 151 DAYS		JANUARY 1, 2022 MAY 31, 2022 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2022 31 DAYS		MONTH OF MAY 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
416,601	\$ 523,727.75	408,700	\$ 649,206.75	Passenger	97,601	\$ 157,225.00	98,723	\$ 164,167.50
	(21,412.88)		(26,915.89)	Discounts *		(4,622.86)		(4,664.24)
416,601	\$ 502,314.87	408,700	\$ 622,290.86	TOTAL PASSENGER	97,601	\$ 152,602.14	98,723	\$ 159,503.26
10,128	74,843.45	11,575	106,818.50	2-Axle Trucks	2,591	24,003.50	2,127	19,562.00
1,395	18,012.90	1,284	17,784.00	3-Axle Trucks	340	4,704.00	416	5,791.50
1,407	23,846.40	1,196	21,950.00	4-Axle Trucks	359	6,594.00	406	7,456.00
4,564	95,694.50	3,641	83,220.00	5-Axle Trucks	802	18,390.00	954	21,940.00
47	1,177.20	31	858.00	6-Axle Trucks	9	249.00	12	330.00
1	28.00	-	-	7-Axle Trucks	-	-		
				Permits				
17,542	\$ 213,602.45	17,727	\$ 230,630.50	TOTAL TRUCKS	4,101	\$ 53,940.50	3,915	\$ 55,079.50
434,143	\$ 715,917.32	426,427	\$ 852,921.36	TOTAL TOLL VEHICLES	101,702	\$ 206,542.64	102,638	\$ 214,582.76
2,875	\$ 4,741.17	2,824	\$ 5,648.49	DAILY AVERAGE	3,281	\$ 6,662.67	3,311	\$ 6,922.02
Rate Change					Rate Change			
Traffic (toll)		-1.78%			Traffic (toll)		-0.91%	
Autos		-1.90%			Autos		-1.14%	
Trucks		1.05%			Trucks		4.75%	
Revenue		19.14%			Revenue		-3.75%	
Autos		23.88%			Autos		-4.33%	
Trucks		7.97%			Trucks		-2.07%	



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

May 2022

Bridge	Westbound Volume					
	May 2022	May 2021	% Change	YTD 2022	YTD 2021	% Change
Lower Trenton	449,472	451,039	-0.3%	2,069,481	1,883,734	9.9%
Calhoun Street	338,882	325,059	4.3%	1,599,003	1,394,012	14.7%
Washington Crossing	130,490	136,349	-4.3%	552,921	542,164	2.0%
New Hope - Lambertville	229,462	230,177	-0.3%	1,047,609	964,877	8.6%
Centre Bridge - Stockton ¹	73,566	88,437	-16.8%	305,907	346,618	-11.7%
Uhlerstown - Frenchtown	100,213	101,691	-1.5%	449,100	379,024	18.5%
Upper Black Eddy - Milford	57,153	57,315	-0.3%	270,228	260,875	3.6%
Riegelsville	58,700	55,131	6.5%	249,621	225,665	10.6%
Northampton Street ²	326,026	409,234	-20.3%	1,741,226	1,714,147	1.6%
Riverton - Belvidere ³	81,624	99,441	-17.9%	403,291	415,316	-2.9%
Total	1,845,588	1,953,873	-5.5%	8,688,387	8,126,432	6.9%

NOTES:

1. Upper York Road (SR 263) west of Centre Bridge remains closed from Tropical Storm Ida in September 2021. It is anticipated to be closed until June 2022.

2. Contract No. TS-590A NHS TSB Rehabilitation began implementing lane restrictions in February 2022. Construction anticipated through 2023.

3. Part of Riverton Road in Upper Mount Bethel Township has been closed since March 3, 2022, due to the threat of an unstable hillside.



Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts May 2022

Bridge	Eastbound				Westbound				Total Volume	
	May 2022		May 2021		May 2022		May 2021		May 2022	May 2021
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	85,785	16.0%	84,865	15.8%	449,472	84.0%	451,039	84.2%	535,257	535,904
Calhoun Street	171,933	33.7%	168,478	34.1%	338,882	66.3%	325,059	65.9%	510,815	493,537
Washington Crossing	101,861	43.8%	65,530	32.5%	130,490	56.2%	136,349	67.5%	232,351	201,879
New Hope-Lambertville	158,774	40.9%	167,343	42.1%	229,462	59.1%	230,177	57.9%	388,236	397,520
Centre Bridge-Stockton ¹	61,054	45.4%	73,593	45.4%	73,566	54.6%	88,437	54.6%	134,620	162,030
Uhlerstown-Frenchtown	53,451	34.8%	55,236	35.2%	100,213	65.2%	101,691	64.8%	153,664	156,927
Upper Black Eddy-Milford	54,340	48.7%	54,287	48.6%	57,153	51.3%	57,315	51.4%	111,493	111,602
Riegelsville	48,512	45.2%	47,714	46.4%	58,700	54.8%	55,131	53.6%	107,212	102,845
Northampton Street ²	78,945	19.5%	149,156	26.7%	326,026	80.5%	409,234	73.3%	404,971	558,390
Riverton-Belvidere ³	52,384	39.1%	61,715	38.3%	81,624	60.9%	99,441	61.7%	134,008	161,156
Total	867,039	32.0%	927,917	32.2%	1,845,588	68.0%	1,953,873	67.8%	2,712,627	2,881,790

NOTES:

1. Upper York Road (SR 263) west of Centre Bridge remains closed from Tropical Storm Ida in September 2021. It is anticipated to be closed until June 2022.
2. Contract No. TS-590A NHS TSB Rehabilitation began implementing lane restrictions in February 2022. Construction anticipated through 2023.
3. Part of Riverton Road in Upper Mount Bethel Township has been closed since March 3, 2022, due to the threat of an unstable hillside.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.



Delaware River Joint Toll Bridge Commission **Toll Supported Bridge - Two Way Traffic Counts** **May 2022**

Bridge	Total Volume					
	May 2022	May 2021	% Change	YTD 2022	YTD 2021	% Change
Lower Trenton	535,257	535,904	-0.1%	2,459,527	2,254,423	9.1%
Calhoun Street	510,815	493,537	3.5%	2,421,923	2,130,139	13.7%
Washington Crossing	232,351	201,879	15.1%	997,225	798,064	25.0%
New Hope - Lambertville	388,236	397,520	-2.3%	1,749,426	1,642,595	6.5%
Centre Bridge - Stockton ¹	134,620	162,030	-16.9%	560,588	634,540	-11.7%
Uhlerstown - Frenchtown	153,664	156,927	-2.1%	653,677	586,187	11.5%
Upper Black Eddy-Milford	111,493	111,602	-0.1%	504,472	480,908	4.9%
Riegelsville	107,212	102,845	4.2%	462,263	424,741	8.8%
Northampton Street ²	404,971	558,390	-27.5%	2,266,248	2,361,190	-4.0%
Riverton - Belvidere ³	134,008	161,156	-16.8%	656,451	663,863	-1.1%
Total	2,712,627	2,881,790	-5.9%	12,731,801	11,976,650	6.3%

NOTES:

1. Upper York Road (SR 263) west of Centre Bridge remains closed from Tropical Storm Ida in September 2021. It is anticipated to be closed until June 2022.

2. Contract No. TS-590A NHS TSB Rehabilitation began implementing lane restrictions in February 2022. Construction anticipated through 2023.

3. Part of Riverton Road in Upper Mount Bethel Township has been closed since March 3, 2022, due to the threat of an unstable hillside.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.



Delaware River Joint Toll Bridge Commission

Toll Bridge - Two Way Traffic Counts

May 2022

Bridge	Total Volume (all classes)					
	May 2022	May 2021	% Change	YTD 2022	YTD 2021	% Change
Trenton - Morrisville	1,688,944	1,642,182	2.8%	7,827,368	7,348,030	6.5%
Scudder Falls ¹	1,302,652	1,109,967	17.4%	5,785,392	4,607,284	25.6%
New Hope - Lambertville	341,672	311,920	9.5%	1,476,659	1,276,295	15.7%
Interstate 78	2,015,909	1,983,882	1.6%	8,999,541	8,410,526	7.0%
Easton - Phillipsburg	1,170,907	1,051,169	11.4%	5,171,397	4,696,592	10.1%
Portland - Columbia	254,066	218,895	16.1%	1,008,513	928,625	8.6%
Delaware Water Gap	1,641,865	1,605,732	2.3%	7,033,955	6,870,883	2.4%
Milford - Montague	228,356	232,164	-1.6%	956,132	962,906	-0.7%
Total	8,644,371	8,155,911	6.0%	38,258,957	35,101,141	9.0%

NOTES:

1. Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. In July 2019, SFB became a Toll Bridge. SFB Replacement Project reached substantial completion on December 17, 2021. The "substantial completion" construction milestone means all long-term uninterrupted lane and ramp closures are over for the project. Only short-term travel restrictions will be needed to complete remaining project tasks going forward.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27th, 2022

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled **“Budget vs Actual”** covering the month of May 2022 and the five months year-to-date (“YTD”) operations of fiscal year 2022 relative to Toll Bridges, Toll Supported Bridges and Administration Departments.

Total operating expense plus encumbrance totaled \$5,621,240 for the month of May. For the 2022 fiscal period, total expense plus encumbrances amounted to \$30,104,994, which represents 89.23% of 2022 year-to-date operating budget.

There was no unusual expense during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2022

TOTAL COMMISSION

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$25,237,920	9,700,046	\$1,770,982	\$9,010,107	\$0	\$16,227,812
Part-Time Employee Wages	420,205	171,145	32,194	146,140	0	274,065
Overtime Wages	449,997	282,923	32,009	267,270	0	182,728
Pension Contributions	8,420,101	3,235,090	571,091	2,937,000	0	5,483,101
FICA Contributions	2,089,393	804,208	147,289	759,052	0	1,330,341
Regular Employee Healthcare Benefits	11,738,251	4,844,785	741,472	4,430,171	0	7,308,080
Life Insurance Benefits	272,001	114,151	18,792	95,356	0	176,644
Unemployment Compensation Benefits	44,100	22,050	0	0	0	44,100
Utility Expense	1,024,101	512,736	49,869	399,345	38,153	586,603
Office Expense	304,785	169,766	15,062	63,732	42,454	198,599
Telecommunication Expense	1,545,567	703,314	98,996	535,924	21,029	988,613
Information Technology Expense	813,694	449,164	49,859	279,281	90,995	443,418
Professional Development/Meetings	512,093	239,133	3,760	66,378	17,663	428,053
Vehicle Maintenance Expense and Fuel	514,064	340,357	45,837	210,353	118,820	184,891
Operations Maintenance Expense	1,599,941	941,068	100,527	559,227	331,827	708,887
ESS Operating Maintenance Expense	1,500,000	625,000	93,252	514,999	0	985,001
Commission Expense	19,448	8,103	1,859	4,048	0	15,400
Toll Collection Expense	87,367	67,814	2,349	23,788	2,343	61,236
Uniform Expense	188,714	84,293	10,360	38,803	29,416	120,495
Business Insurance	5,245,450	2,091,146	309,977	1,692,293	0	3,553,157
Licenses & Inspections Expense	9,894	4,455	263	2,662	0	7,232
Advertising	60,396	16,578	1,080	4,769	0	55,627
Professional Services	1,674,672	751,315	147,718	487,494	22,609	1,164,570
State Police Bridge Security	7,136,882	3,044,797	565,766	2,785,125	0	4,351,757
EZP Equip/Traffic Counter Maint	1,468,000	622,059	101,604	488,057	3,858	976,085
General Contingency	500,000	208,340	12,803	12,803	0	487,198
EZPass Operating Expense	8,955,442	3,683,487	778,970	3,571,649	0	5,383,793
Total	\$81,832,478	\$33,737,323	\$5,703,738	\$29,385,828	\$719,166	\$51,727,484

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2022

ADMINISTRATION*

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,707,723	1,811,277	\$356,988	\$1,755,555	\$0	\$2,952,168
Overtime Wages	4,931	2,563	140	1,678	0	3,253
Pension Contributions	1,492,551	574,078	101,739	522,300	0	970,251
FICA Contributions	360,518	138,666	27,293	134,298	0	226,220
Regular Employee Healthcare Benefits	1,547,821	627,831	94,811	547,454	0	1,000,366
Life Insurance Benefits	50,218	20,925	3,547	17,702	0	32,516
Unemployment Compensation Benefits	44,100	22,050	0	0	0	44,100
Utility Expense	139,700	45,003	5,488	51,515	0	88,185
Office Expense	208,920	117,848	11,529	44,552	31,612	132,757
Telecommunication Expense	132,633	51,195	9,928	53,335	0	79,298
Information Technology Expense	794,250	440,266	49,859	279,281	90,995	423,974
Professional Development/Meetings	136,097	80,173	431	46,078	0	90,019
Vehicle Maintenance Expense and Fuel	27,441	5,256	3,126	17,733	1,334	8,374
Operations Maintenance Expense	138,700	4,438	3,555	32,683	56,767	49,251
Commission Expense	19,448	8,103	1,859	4,048	0	15,400
Uniform Expense	6,000	2,182	0	110	0	5,890
Business Insurance	544,531	132,429	(49,825)	(106,715)	0	651,246
Advertising	60,396	16,578	1,080	4,769	0	55,627
Professional Services	1,229,672	565,892	69,632	403,099	0	826,573
General Contingency	500,000	208,340	12,803	12,803	0	487,198
OPERATING EXPENSE SUBTOTAL	\$12,145,651	\$4,875,093	\$703,982	\$3,822,277	\$180,707	\$8,142,667
ADM OPS ALLOCATION						
TES Allocation			9,868	52,501		
ADM OPS ALLOCATION SUBTOTAL			\$9,868	\$52,501		
TOTAL EXPENSES			\$713,850	\$3,874,778		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2022

ADMINISTRATION - OPERATIONS*

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,383,419	1,265,614	\$233,385	\$1,163,923	\$0	\$2,219,496
Overtime Wages	24,100	14,764	2,743	7,152	0	16,948
Pension Contributions	1,442,901	554,963	97,753	503,016	0	939,885
FICA Contributions	353,562	135,989	25,869	132,144	0	221,417
Regular Employee Healthcare Benefits	1,503,506	626,900	94,383	595,434	0	908,072
Life Insurance Benefits	46,644	19,435	3,342	16,675	0	29,969
Office Expense	53,543	25,212	758	7,708	3,230	42,605
Telecommunication Expense	137,747	57,395	6,187	41,699	0	96,048
Professional Development/Meetings	337,586	145,119	3,285	17,683	17,663	302,241
Vehicle Maintenance Expense and Fuel	1,000	417	44	202	0	798
ESS Operating Maintenance Expense	1,500,000	625,000	93,252	514,999	0	985,001
Toll Collection Expense	265	110	42	42	0	222
Uniform Expense	21,208	8,837	552	3,072	8,779	9,356
Business Insurance	95,650	39,854	6,149	30,743	0	64,907
Professional Services	445,000	185,423	78,086	84,395	22,609	337,997
OPERATING EXPENSE SUBTOTAL	\$9,346,131	\$3,705,032	\$645,831	\$3,118,888	\$52,280	\$6,174,963
ADM OPS ALLOCATION						
TES Allocation			(74,620)	(396,999)		
Toll Operation Allocation			(50,882)	(322,420)		
Bridge Maint Allocation			(50,462)	(260,780)		
Maint/Toll Allocation			(19,107)	(97,593)		
PSBS Allocation			(291,894)	(1,551,218)		
ADM OPS ALLOCATION SUBTOTAL			(\$486,964)	(\$2,629,010)		
TOTAL EXPENSES			\$158,867	\$489,878		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2022

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,399,132	1,747,574	\$304,341	\$1,571,058	\$0	\$2,828,074
Part-Time Employee Wages	74,012	29,750	7,794	29,774	0	44,238
Overtime Wages	85,882	55,375	6,660	85,353	0	529
Pension Contributions	1,400,221	554,381	83,232	428,140	0	972,081
FICA Contributions	348,765	139,459	24,151	127,775	0	220,990
Regular Employee Healthcare Benefits	2,143,888	902,575	139,885	814,537	0	1,329,352
Life Insurance Benefits	45,415	19,463	3,014	15,351	0	30,064
Utility Expense	278,828	150,352	13,001	121,634	17,171	140,023
Office Expense	20,276	10,633	1,806	5,960	2,767	11,549
Telecommunication Expense	184,815	101,589	8,938	56,754	0	128,061
Information Technology Expense	8,679	3,940	0	0	0	8,679
Professional Development/Meetings	8,593	3,041	0	1,531	0	7,062
Vehicle Maintenance Expense and Fuel	180,859	128,030	20,407	83,130	26,567	71,162
Operations Maintenance Expense	414,797	270,280	31,172	193,268	59,757	161,772
Toll Collection Expense	22,304	17,766	709	8,685	0	13,619
Uniform Expense	69,259	31,965	8,432	21,603	10,617	37,039
Business Insurance	1,709,888	712,453	131,494	657,472	0	1,052,416
Licenses & Inspections Expense	1,435	1,295	195	1,328	0	106
State Police Bridge Security	2,013,135	858,820	159,942	787,355	0	1,225,781
EZP Equipment/Traffic Counter Maint	508,027	216,242	34,275	169,366	643	338,017
EZPass Operating Expense	4,352,662	1,793,271	373,065	1,746,728	0	2,605,934
OPERATING EXPENSE SUBTOTAL	\$18,270,871	\$7,748,253	\$1,352,513	\$6,926,802	\$117,522	\$11,226,547
ADM OPS AIIOICATION						
TES Allocation			13,172	70,077		
Toll Operation Allocation			15,265	96,726		
Bridge Maint Allocation			12,615	65,195		
Maint/Toll Allocation			4,204	21,470		
PSBS Allocation			77,432	412,942		
ADM OPS AIIOICATION SUBTOTAL			\$122,688	\$666,411		
TOTAL EXPENSES			\$1,475,201	\$7,593,213		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2022

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,269,619	1,651,464	\$291,615	\$1,449,278	\$0	\$2,820,341
Part-Time Employee Wages	167,100	69,625	9,164	54,383	0	112,717
Overtime Wages	92,135	56,438	2,329	42,627	0	49,508
Pension Contributions	1,361,740	523,757	97,027	499,280	0	862,460
FICA Contributions	346,457	133,253	22,982	117,458	0	228,999
Regular Employee Healthcare Benefits	2,143,888	894,114	134,777	810,411	0	1,333,477
Life Insurance Benefits	43,094	18,931	2,830	14,745	0	28,349
Utility Expense	263,884	146,993	17,480	118,383	10,914	134,586
Office Expense	10,538	7,048	480	2,641	1,720	6,177
Telecommunication Expense	458,131	229,703	30,251	159,694	21,029	277,408
Information Technology Expense	4,503	2,401	0	0	0	4,503
Professional Development/Meetings	15,098	4,106	44	853	0	14,245
Vehicle Maintenance Expense and Fuel	135,151	94,144	11,856	56,175	55,834	23,143
Operations Maintenance Expense	473,218	321,150	25,868	153,806	108,466	210,946
Toll Collection Expense	29,866	23,110	284	7,880	1,635	20,351
Uniform Expense	27,503	12,515	209	4,554	1,625	21,324
Business Insurance	1,119,636	466,515	85,779	428,897	0	690,739
Licenses & Inspections Expense	3,544	1,179	68	1,048	0	2,496
State Police Bridge Security	2,000,478	853,376	158,584	780,671	0	1,219,808
EZP Equipment/Traffic Counter Maint	428,613	181,850	28,771	148,180	429	280,004
EZPass Operating Expense	2,704,088	1,116,746	238,465	1,072,123	0	1,631,964
OPERATING EXPENSE SUBTOTAL	\$16,098,283	\$6,808,418	\$1,158,863	\$5,923,087	\$201,651	\$9,973,545
ADM OPS AIIOCATION						
TES Allocation			16,896	89,891		
Toll Operation Allocation			20,353	128,968		
Bridge Maint Allocation			15,139	78,234		
Maint/Toll Allocation			6,114	31,230		
PSBS Allocation			50,583	269,816		
ADM OPS AIIOCATION SUBTOTAL			\$109,085	\$598,139		
TOTAL EXPENSES			\$1,267,948	\$6,521,226		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2022

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,305,955	1,663,603	\$278,761	\$1,486,896	\$0	\$2,819,059
Part-Time Employee Wages	138,049	54,669	14,817	61,563	0	76,486
Overtime Wages	140,823	89,485	6,787	84,388	0	56,436
Pension Contributions	1,388,284	533,967	98,480	506,753	0	881,531
FICA Contributions	350,739	134,900	22,771	123,932	0	226,808
Regular Employee Healthcare Benefits	2,143,888	899,909	135,497	810,912	0	1,332,976
Life Insurance Benefits	43,720	18,217	2,956	14,853	0	28,867
Utility Expense	165,769	96,020	10,189	82,629	10,067	73,073
Office Expense	10,273	8,510	489	2,751	3,126	4,396
Telecommunication Expense	371,985	154,993	25,204	129,143	0	242,842
Information Technology Expense	6,262	2,557	0	0	0	6,262
Professional Development/Meetings	8,647	4,165	0	234	0	8,413
Vehicle Maintenance Expense and Fuel	129,037	94,432	10,404	50,214	35,086	43,737
Operations Maintenance Expense	352,923	226,121	33,466	155,618	87,602	109,703
Toll Collection Expense	34,933	26,828	1,314	7,180	708	27,045
Uniform Expense	28,870	13,457	280	5,965	196	22,710
Business Insurance	1,064,567	443,569	81,555	407,773	0	656,794
Licenses & Inspections Expense	2,420	825	0	286	0	2,134
State Police Bridge Security	1,318,898	562,925	104,554	514,691	0	804,207
EZP Equipment/Traffic Counter Maint	508,027	215,455	34,271	159,368	642	348,016
EZPass Operating Expense	1,898,692	773,470	167,440	752,798	0	1,145,894
OPERATING EXPENSE SUBTOTAL	\$14,412,762	\$6,018,077	\$1,029,234	\$5,357,947	\$137,428	\$8,917,388
ADM OPS AIIOCATION						
TES Allocation			17,119	91,078		
Toll Operation Allocation			15,265	96,726		
Bridge Maint Allocation			12,111	62,587		
Maint/Toll Allocation			4,586	23,422		
PSBS Allocation			75,875	404,724		
ADM OPS AIIOCATION SUBTOTAL			\$124,955	\$678,537		
TOTAL EXPENSES			\$1,154,189	\$6,036,484		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2022

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,017,777	728,126	\$152,164	\$770,340	\$0	\$1,247,436
Part-Time Employee Wages	24,389	10,162	420	420	0	23,969
Overtime Wages	51,551	33,238	6,750	25,049	0	26,502
Pension Contributions	646,044	230,552	44,631	229,663	0	416,381
FICA Contributions	159,404	56,917	12,081	60,358	0	99,046
Regular Employee Healthcare Benefits	1,141,551	432,325	72,452	432,309	0	709,242
Life Insurance Benefits	21,095	8,146	1,593	8,128	0	12,967
Utility Expense	134,957	57,267	2,040	13,668	0	121,289
Telecommunication Expense	69,323	28,885	4,786	25,705	0	43,618
Professional Development/Meetings	3,825	1,594	0	0	0	3,825
Vehicle Maintenance Expense and Fuel	33,384	15,082	0	0	0	33,384
Operations Maintenance Expense	160,019	81,114	1,516	13,155	4,669	142,195
Uniform Expense	19,230	8,504	20	1,460	5,189	12,581
Business Insurance	414,335	172,640	32,016	160,080	0	254,255
Licenses & Inspections Expense	870	599	0	0	0	870
State Police Bridge Security	1,134,220	483,798	89,561	440,885	0	693,335
EZP Equipment/Traffic Counter Maint	11,667	4,256	2,145	5,576	1,073	5,018
OPERATING EXPENSE SUBTOTAL	\$6,043,642	\$2,353,205	\$422,176	\$2,186,798	\$10,930	\$3,845,914
ADM OPS ALLOCATION						
TES Allocation			8,787	46,749		
Bridge Maint Allocation			5,046	26,078		
Maint/Toll Allocation			2,102	10,735		
PSBS Allocation			46,725	246,419		
ADM OPS ALLOCATION SUBTOTAL			\$62,660	\$329,981		
TOTAL EXPENSES			\$484,836	\$2,516,779		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2022

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,154,295	832,389	\$153,727	\$813,057	\$0	\$1,341,238
Part-Time Employee Wages	16,655	6,940	0	0	0	16,655
Overtime Wages	50,575	31,059	6,600	21,023	0	29,552
Pension Contributions	688,360	263,391	48,228	247,849	0	440,512
FICA Contributions	169,947	65,024	12,143	63,087	0	106,859
Regular Employee Healthcare Benefits	1,113,708	461,131	69,667	419,114	0	694,595
Life Insurance Benefits	21,815	9,034	1,509	7,903	0	13,912
Utility Expense	40,963	17,101	1,671	11,515	0	29,447
Office Expense	1,235	515	0	119	0	1,116
Telecommunication Expense	190,932	79,555	13,702	69,594	0	121,339
Professional Development/Meetings	2,247	936	0	0	0	2,247
Vehicle Maintenance Expense and Fuel	7,191	2,996	0	2,900	0	4,292
Operations Maintenance Expense	60,284	37,965	4,949	10,698	14,567	35,020
Uniform Expense	16,644	6,834	867	2,039	3,010	11,594
Business Insurance	296,843	123,685	22,809	114,043	0	182,800
Licenses & Inspections Expense	1,625	556	0	0	0	1,625
State Police Bridge Security	670,151	285,877	53,125	261,523	0	408,628
EZP Equipment/Traffic Counter Maint	11,667	4,256	2,141	5,566	1,071	5,030
OPERATING EXPENSE SUBTOTAL	\$5,515,138	\$2,229,244	\$391,138	\$2,050,029	\$18,648	\$3,446,461
ADM OPS ALLOCATION						
TES Allocation			8,778	46,703		
Bridge Maint Allocation			5,551	28,686		
Maint/Toll Allocation			2,102	10,735		
PSBS Allocation			41,278	217,317		
ADM OPS ALLOCATION SUBTOTAL			\$57,709	\$303,441		
TOTAL EXPENSES			\$448,847	\$2,353,470		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE FIVE MONTHS ENDED MAY 31, 2022

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2022	TOTAL 2021
TOLL REVENUE												
Net Toll Revenue	17,007,431	37,998,886	19,366,256	74,372,573	-	-	-	-	-	-	74,372,573	62,647,225
EZPass Fee	201,773	461,198	231,940	894,911	-	-	-	-	-	-	894,911	826,147
Net Violation Fee Income	1,325,892	1,234,239	811,872	3,372,004	-	-	-	-	-	-	3,372,004	2,746,548
REVENUE FROM TOLL	\$ 18,535,097	\$ 39,694,323	\$ 20,410,068	\$ 78,639,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,639,488	\$ 66,219,919
OPERATING EXPENSE												
Regular Employee Salaries	1,571,058	1,449,278	1,486,896	4,507,231	770,340	813,057	1,583,398	1,163,923	1,755,555	2,919,478	9,010,107	8,912,375
Part-Time Employee Wages	29,774	54,383	61,563	145,720	420	-	420	-	-	-	146,140	68,545
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	85,353	42,627	84,388	212,367	25,049	21,023	46,072	7,152	1,678	8,830	267,270	236,167
Pension Contributions	428,140	499,280	506,753	1,434,172	229,663	247,849	477,512	503,016	522,300	1,025,316	2,937,000	2,874,533
FICA Contributions	127,775	117,458	123,932	369,165	60,358	63,087	123,446	132,144	134,298	266,442	759,052	748,948
Regular Employee Healthcare Benefits	814,537	810,411	810,912	2,435,860	432,309	419,114	851,423	595,434	547,454	1,142,889	4,430,171	3,825,498
Life Insurance Benefits	15,351	14,745	14,853	44,949	8,128	7,903	16,031	16,675	17,702	34,376	95,356	92,800
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	-	-	-	8,654
Utility Expense	121,634	118,383	82,629	322,646	13,668	11,515	25,184	-	51,515	51,515	399,345	303,522
Office Expense	5,960	2,641	2,751	11,353	-	119	119	7,708	44,552	52,260	63,732	66,479
Telecommunication Expense	56,754	159,694	129,143	345,592	25,705	69,594	95,299	41,699	53,335	95,034	535,924	561,025
Information Technology Expense	-	-	-	-	-	-	-	-	279,281	279,281	279,281	254,717
Professional Development/Meetings	1,531	853	234	2,618	-	-	-	17,683	46,078	63,760	66,378	51,562
Vehicle Maintenance Expense and Fuel	83,130	56,175	50,214	189,519	-	2,900	2,900	202	17,733	17,935	210,353	126,025
Operations Maintenance Expense	193,268	153,806	155,618	502,692	13,155	10,698	23,853	-	32,683	32,683	559,227	522,955
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	514,999	-	514,999	514,999	367,388
Commission Expense	-	-	-	-	-	-	-	-	4,048	4,048	4,048	2,538
Toll Collection Expense	8,685	7,880	7,180	23,745	-	-	-	42	-	42	23,788	23,769
Uniform Expense	21,603	4,554	5,965	32,121	1,460	2,039	3,499	3,072	110	3,182	38,803	44,659
Business Insurance	657,472	428,897	407,773	1,494,142	160,080	114,043	274,123	30,743	(106,715)	(75,972)	1,692,293	1,798,007
Licenses & Inspections Expense	1,328	1,048	286	2,662	-	-	-	-	-	-	2,662	3,533
Advertising	-	-	-	-	-	-	-	-	4,769	4,769	4,769	7,111
Professional Services	-	-	-	-	-	-	-	84,395	403,099	487,494	487,494	399,537
State Police Bridge Security	787,355	780,671	514,691	2,082,716	440,885	261,523	702,409	-	-	-	2,785,125	2,622,843
EZP Equip/Traffic Counter Maint	169,366	148,180	159,368	476,914	5,576	5,566	11,143	-	-	-	488,057	477,866
General Contingency	-	-	-	-	-	-	-	-	12,803	12,803	12,803	1,000
EZPass Operating Expense	1,746,728	1,072,123	752,798	3,571,649	-	-	-	-	-	-	3,571,649	3,091,277
TOTAL OP., MAINT., & ADM	\$ 6,926,802	\$ 5,923,087	\$ 5,357,947	\$ 18,207,836	\$ 2,186,798	\$ 2,050,029	\$ 4,236,828	\$ 3,118,888	\$ 3,822,277	\$ 6,941,165	\$ 29,385,828	\$ 27,493,337
ADM OPS ALLOCATION												
TES Allocation	70,077	89,891	91,078	251,046	46,749	46,703	93,452	(396,999)	52,501	(344,498)	-	-
Toll Ops Allocation	96,726	128,968	96,726	322,420	-	-	-	(322,420)	-	(322,420)	-	-
Bridge Maint Allocation	65,195	78,234	62,587	206,016	26,078	28,686	54,764	(260,780)	-	(260,780)	-	-
Maint/Toll Allocation	21,470	31,230	23,422	76,122	10,735	10,735	21,470	(97,593)	-	(97,593)	-	-
PSBS Allocation	412,942	269,816	404,724	1,087,482	246,419	217,317	463,736	(1,551,218)	-	(1,551,218)	-	-
TOTAL ADM OPS ALLOCATION	\$ 666,411	\$ 598,139	\$ 678,537	\$ 1,943,087	\$ 329,981	\$ 303,441	\$ 633,422	\$(2,629,010)	\$ 52,501	\$(2,576,509)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	-	-	-	-	-	-	306,219	306,219	306,219	303,818
TOTAL OTHER OP INC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 306,219	\$ 306,219	\$ 306,219	\$ 303,818
NET OPERATING INC	\$ 10,941,884	\$ 33,173,097	\$ 14,373,584	\$ 58,488,565	\$(2,516,779)	\$(2,353,470)	\$(4,870,250)	\$(489,878)	\$(3,568,559)	\$(4,058,437)	\$ 49,559,878	\$ 39,030,400
NON-OPERATING REV/EXP												
Interest Revenue & Unrealized Gain/Loss											(3,054,783)	365,921
Other Non-Operating Revenue											-	40,400
Interest Expense											(11,470,568)	(11,689,299)
Depreciation Expense											(6,337,382)	(6,384,312)
TOTAL NON-OPS REV/EXP											\$(20,862,733)	\$(17,667,290)
CHANGE IN NET ASSETS											\$ 28,697,146	\$ 21,363,110

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

PURCHASING REPORT INDEX

MONTH OF MAY 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of May 2022	1-5

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

MONTHLY PURCHASING REPORT

Month of May 2022

This report itemizes all orders for purchases made for the month of May 2022 showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of May 2022, culminated in the preparation and placement of 72 purchase orders in the total amount of \$574,688.49. For six (6) of these purchases, 16 price inquiries were sent out for an average of 2.67 inquiries per Order ($16/6=2.67$).

Procurements of over \$5,000.00 during the period of May 2022 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$196,900.00, for a John Deere wheel loader;
- One (1) Purchase Order was issued, in the total amount of \$68,482.00, for two (2) 2022 Ford Interceptors;
- One (1) Purchase Order was issued, in the total amount of \$34,926.94, for two (2) 2022 Ford Explorer upfittings;
- One (1) Purchase Order was let, in the total amount of \$33,697.00, for HVAC preventative maintenance;
- A Purchase Order was issued, in the total amount of \$30,126.22, for a John Deere gator.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2022

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20220277	SHAMMY SHINE CAR WASHES	CAR WASH SERVICE AS NEEDED	BMAINT			3,782.50	
20220278	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	SFT	TTS-723A	10,500.00		
20220279	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	PC	TTS-723A	675.00		
20220280	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	CRANK SHAFT SENSOR REPAIR	DWG	NJ T-2085		1,162.94	
20220281	SCIENTIFIC WATER CONDITIONING CO., INC.	MONTHLY WATER SERVICES	AB SF	PA 4400019230		450.00	
20220282	KELLEY BROS, LLC CAPITAL RESERVE	ESS: SECURITY CABINET PADLOCKS	ESS	COSTARS 8		4,896.00	
20220283	GRAINGER	HVAC FILTERS	DWG	NJ M-0002		1,021.92	
20220284	NEW HOPE REFRIGERATION	ICE MAKER EMERGENCY SERVICE	NHL			820.77	
20220285	STARR UNIFORM	CLOTHING: BRIDGE MONITORS	PSBS	COSTARS 12		371.94	
20220286	GOODYEAR AUTO SERVICE CENTER	AUTO REPAIR / SUPPLIES	TM	PA 4400025716		927.80	
20220287	GOODYEAR AUTO SERVICE CENTER	TIRES	AB SF	PA 4400025716		1,211.64	
20220288	EASTERN TIME, INC.	FIRE ALARM REPAIR	NHL			230.00	
20220289	ALLENTOWN MACK SALES & SERVICE, INC. CAPITAL RESERVE	MACK SUSPENSION ENHANCE (5)	MULTI	COSTARS 25	8,100.00		
20220290	ELITE VEHICLE SOLUTIONS CAPITAL RESERVE	2022 FORD EXPLORER UPFITTINGS	MULTI	NJ T-0106	34,926.94		
20220291	SKYDIO, INC.	SKYDIO UAS DRONE SOFTWARE	ENG	44459-12	12,807.98		
20220292	FRANK RYMON & SONS	LAWN MAINTENANCE EQUIPMENT	I78			1,759.67	
20220293	WHITEHALL TURF EQUIPMENT	LAWN MAINTENANCE EQUIPMENT	I78			2,317.50	
20220294	BOUNTIFUL ACRES	LANDSCAPING NHL	NHL			819.90	
20220295	WEST AMWELL MASON SUPPLY	STONE	NHL			1,740.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2022

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20220296	RK INDUSTRIES GROUP	CLOTHING: MAINTENANCE (NEW)	EP	COSTARS		1,625.00	
20220297	MOTOROLA INC. CAPITAL RESERVE	EOC ALL BAND CONSOLETTTE	ESS	NJ T-010	10,534.25		
20220298	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 5		232.40	
20220299	STARR UNIFORM	UNIFORM - MAINTENANCE	TM	COSTARS 12		115.70	
20220300	TILLEY FIRE SOLUTIONS LLC	ANNUAL FIRE ALARM INSPECTION	NHL			1,196.00	
20220301	SKYDIO, INC. CAPITAL RESERVE	SKYDIO UAS X2E DRONE	ENG	44459-12	16,014.00		
20220302	FROMM ELECTRIC SUPPLY CORP.	LIGHT POLE REPLACEMENT	I78	COSTARS 8		4,672.10	
20220303	GOODYEAR COMMERCIAL TIRE AND SERVICE CENTER	AUTO REPAIR / SUPPLIES	TM	PA 4400015997		1,385.70	
20220304	SUPER HEAT INC CAPITAL RESERVE	SPLIT HVAC UNIT TOLL OFFICE	DWG			4,694.90	
20220305	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	ESS: SCUDDER FALLS DOOR ADDS	ESS	4032-09-	11,900.00		
20220306	MOTOROLA INC. CAPITAL RESERVE	RADIO REPAIR PARTS	ESS	NJ T-0109	711.18		
20220307	CENTURY PEST CONTROL	SPIDER & ANT CONTROL SERVICE	TM			3,255.00	
20220308	CRYSTAL SPRINGS	BOTTLED WATER SERVICE TM/NHL	TM	PA 4400015787		2,000.00	
20220309	FRED BEANS PARTS, INC	VEH TRANS PUMP REPLACEMENT	TM	PA 4400015878		4,124.77	
20220310	WHITEHALL TURF EQUIPMENT	2013 FERRIS TRACTOR-EMERGENCY	I78			1,079.10	
20220311	C&C FORD SALES, INC. CAPITAL RESERVE	2022 FORD INTERCEPTORS (2)	MULTI	COSTARS	68,482.00		
20220312	GOODYEAR COMMERCIAL TIRE	SWEEPER TIRE REPLACMENT	MM	PA 4400025716		550.87	
20220313	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	PC	TTS-723A	1,325.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2022

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20220314	Y-PERS	SAFETY WEAR - NITRILE GLOVES	DWG			1,072.51	
20220315	GRAINGER	HORTICULTURAL (VINEGAR) 55GAL	DWG	NJ M-0002		1,662.32	
20220316	JOHN DEERE COMPANY CAPITAL RESERVE	JOHN DEERE GATOR	I78	PA 4400020085	30,126.22		
20220317	OFFICE BASICS	GLOVES	EP	COSTARS 5		2,504.00	
20220318	PLASTERER EQUIPMENT CO INC CAPITAL RESERVE	WHEEL LOADER	PC	PA 4400019965	196,900.00		
20220319	TILLEY FIRE SOLUTIONS LLC	FIRE ALARM INSPECTION	PC			487.00	
20220320	PENNSYLVANIA STEEL COMPANY	STEELS	TM			2,587.09	
20220321	SCHAEDLER YESCO DISTRIBUTION	LIGHT POLE REPLACEMNT-PC	PC	COSTARS 33		8,207.39	
20220322	MAXSOLAR	SOLAR-TROUBLESHOOT & REPAIRS	AB SF			2,000.00	
20220323	BERGEY'S TIRE	TIRES & INSTALLATIONS-JD 6115	I78	PA 4400015997		1,229.98	
20220324	BERGEY'S TIRE	TIRES-ROAD SERVICE	I78	PA 4400015997		574.50	
20220325	GRAINGER	AIR CONDITIONER	TM	NJ M-0002		512.77	
20220326	JTECH EMERGENCY LIGHTING	ATTENUATOR TRANSFER/REINSTALL	NHL	COSTARS 25	7,051.00		
20220327	JTECH EMERGENCY LIGHTING	ATTENUATOR TRANSFER/REINSTALL	I78	COSTARS 25	13,482.00		
20220328	TILLEY FIRE SOLUTIONS LLC	FIRE ALARM INSPECTION	DWG			742.00	
20220329	TRI-COUNTY MECHANICAL, INC.	CLEAN STRAINERS & REPLCE VALVE	AB SF			3,800.00	
20220330	FOLEY INC	EMERGENCY EQUIPMENT REPAIR	TM			405.35	
20220331	FOLEY INC	EMERGENCY EQUIPMENT REPAIR	TM			1,379.00	
20220332	C&C FORD SALES, INC.	AUTO REPAIR / SUPPLIES	TM			347.31	
20220333	AIR FILTERS INC	HVAC FILTERS	DWG			1,803.00	
20220334	CUMMINS-ALLISON CORPORATION	BANKING EQUIPMENT REPAIRS	TM			414.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2022

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20220335	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER SERVICES	EP	NJ T-0576		259.40	
20220336	AMERICAN ASPHALT CO INC	COLD PATCH	I78	NJ T-1609		1,542.25	
20220337	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	STERLING ALTERNATOR REPLACE	DWG	NJ T-2085		355.06	
20220338	STAR LAWN MOWER	LANDSCAPE EQUIP / SUPPLIES	NHL			3,696.72	
20220339	PETRO MECHANICS INC	FUEL PUMP REPAIR	MM			664.00	
20220340	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER SERVICES	EP	NJ T-0576		1,561.72	
20220341	ALLSTATE SEPTIC SYSTEMS	SEPTIC PUMP OUT	EP			280.00	
20220342	EASTERN TIME, INC.	FIRE ALARM SERVICE CALL	EP			331.64	
20220343	STARR UNIFORM	CLOTHING: BRIDGE MONITORS	PSBS	COSTARS 12		7,594.50	
20220344	STARR UNIFORM	CLOTHING: ESS UNIFORM	PSBS	COSTARS 12		269.38	
20220345	MCCLOSKEY MECHANICAL	HVAC PREVENTATIVE MAINTENANCE	MULTI			33,697.00	
20220346	JOHN DEERE COMPANY CAPITAL RESERVE	JOHN DEERE GATOR	EP	PA 4400020085	24,024.57		
20220347	STARR UNIFORM	CLOTHING: SST (FOR TES)	TES	COSTARS 12		146.86	
20220348	R.S. PHILLIPS STEEL	BOLLARDS	MM			557.48	
Purchase Order Count: 72				AUTHORITY TOTALS:	\$447,560.14	\$127,128.35	\$0.00
				GRAND TOTAL:	\$574,688.49		

Delaware River Joint Toll Bridge Commission
Meeting of June 27, 2022

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report May 2022	1-4

Delaware River Joint Toll Bridge Commission
Meeting of June 27, 2022

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2022**

E-ZPass Account and Transponder Information as reported by Conduent State and Local Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,562,325

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	6,140,399

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
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E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2022

E-ZPass Department Call Activity	Total Calls for May
Account Modification Requests	49
Violation Notification Inquires	54
SFB Inquiries (commuter discount/toll by plate)	41
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	12
<i>Web-Inquiries</i>	
Account Updates	35
Violations	42
Disputes	44
TOTAL NUMBER OF CALLS	277

E-ZPass account modification requests and violation inquiries represent an increase in calls for May.

SCUDDER FALLS BRIDGE	TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN MAY
TOLL BILL A	23,952
TOLL BILL B	10,206
LEVEL 1 VIOLATIONS	8,617
LEVEL 2 VIOLATIONS	7,021

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2022**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – May 2022, New Jersey E-ZPass reports \$10,131,051.48 collected in tolls and \$36,209,348.73 collected in fees.

Collection Account Updates:

CRST Lincoln Sales - August Settlement: DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

Transcom - August Settlement: DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

TMT Trucking: On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

Jhonatan Trucking: Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

Sakoutis Transport LLC: Settlement complete. Check has been received and processed for \$13,250.00.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2022**

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF MAY 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF APRIL 2022

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Now that there are no temporary lane closures on the Scudder Falls Bridge, TransCore is preparing to complete the operational test that is required from transitioning the electronic toll collection system from the interim configuration to the final configuration. The toll system will be observed in live operations for a minimum of thirty consecutive days. During this period the system accuracy, performance, reliability, and auditability will be verified.
2. TransCore is coordinating the relocation of the bridge host and all cabling to the lane controllers for the Southern Operations and Maintenance Facilities Improvements project. On site work will begin once the demarcation building is available.
3. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings. At the August 2021 IAG EMC Meeting, Mr. Stracciolini was elected by the members to serve as Vice Chair to the EMC.
2. Mr. Stracciolini is participating in the Non-toll Business Opportunity Task Force and Protocol Planning Working Group.
3. Mr. Stracciolini is serving on IAG's Next Generation Equipment Procurement Committee. Vendors are working to provide document for their equipment certification.
4. Mr. Stracciolini is serving on the International Bridge, Tunnel & Turnpike Association's (IBTTA) 2022 Emerging Technologies & Engineering and

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

Construction Task Forces. He is also serving on the Annual Meeting Planning Group.

Delaware River Joint Toll Bridge Commission
Meeting of June 27, 2022

CONTRACT COMPLIANCE REPORT INDEX
Month of May 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report May 2022	1-16

Delaware River Joint Toll Bridge Commission
Month of May 2022

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• Active Professional Projects Payments Detail and Scores	6
• Completed Professional Projects Payments Detail and Scores	7
• Active Construction Projects Payments, Workforce & Ethnicity Utilization Scores	8 - 9
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MWSBE Program

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• MWSBE Program Commitments for Professional and Construction (Active & Completed Pie Charts)	15
• MWSBE Professional & Construction Projects Final Commitment	16

Delaware River Joint Toll Bridge Commission
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IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(73)** contracts with the IBE Program requirements. Currently, there are **(36) active** projects and **(37) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Delaware River Joint Toll Bridge Commission
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Contract Compliance Department
Compliance IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

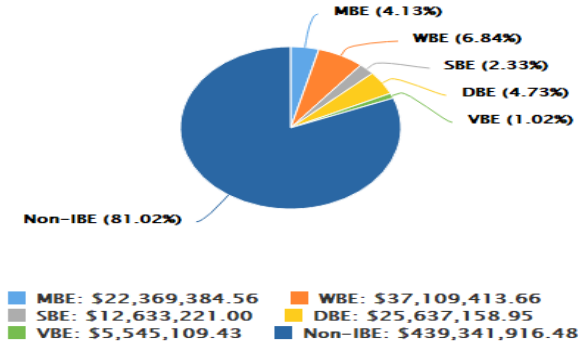
IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

Professional Services and Construction Contractors 25% IBE Target Status

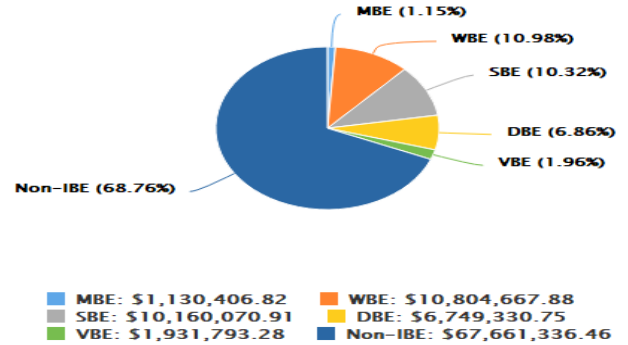
ACTIVE PROJECTS

Current IBE Status: 18.98%
Total Payments to Prime: \$542,244,030.18
Total Payments to IBEs: \$102,902,113.70



COMPLETED PROJECTS

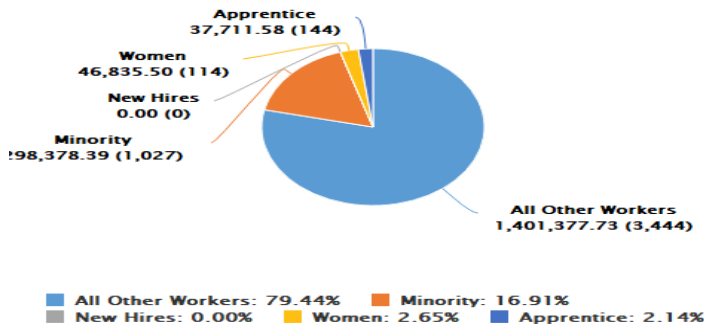
Final IBE Status: 31.24%
Total Prime Awarded Contract Values: \$99,546,718.41
Total Payments to Prime: \$98,403,315.13
Total Payments to IBEs: \$30,741,978.67



Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity

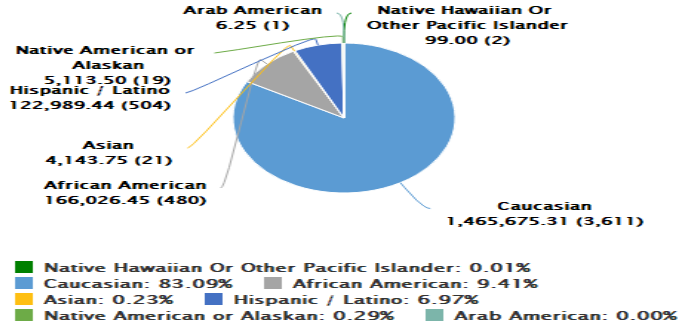
Workers Categories

Hours, Percentages and Workers
Total Hours Worked: 1,764,053.70



Ethnicity Categories

Hours, Percentages and Workers
Total Number of Workers: 4,638



(Percentage is based on work hours)

(Percentage is based on work hours)

Active Professional Services Projects Payments Detail Report					Contract Value		Prime P / T / D			IBE P / T / D		IBE Actual	Score	
Professional and Construction Projects Totals					\$ 637,237,805.89		\$ 542,244,030.18			\$ 102,902,113.70		18.98%	C	
Professional Services Projects Totals					\$ 103,451,608.94		\$ 84,823,354.78			\$ 22,322,661.85		26.32%	B	
Completed Professional Services Projects Payments Detail Report					Contract Value		Prime P / T / D			IBE P / T / D		IBE Actual	Score	
Professional and Construction Projects Totals					\$ 99,546,718.41		\$ 98,403,315.13			\$ 30,741,978.67		31.24%	B+	
Professional Services Projects Totals					\$ 10,142,487.20		\$ 9,914,226.61			\$ 2,943,632.41		29.69%	B	
ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.94%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$533,786,196.95	\$457,420,675.40	\$80,579,451.85	17.62%	C	3,312	1,548,108.83	1,283,382.45	264,726.38	43,891.75	B	82.90%	17.10%	2.84%	A
COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.95%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$89,404,231.21	\$88,489,088.52	\$27,798,346.26	31.41%	B+	1,401	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%	A

Delaware River Joint Toll Bridge Commission

Meeting of June 27, 2022

Active Professional Services Projects Payments Detail Report From 07/01/2014 To 05/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals	\$637,237,805.89	\$542,244,030.18	\$102,902,113.70	18.98%	C
Professional Services Projects Totals	\$103,451,608.94	\$ 84,823,354.78	\$ 22,322,661.85	26.32%	B

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc.		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.54	\$ 4,098,663.06	\$ 1,058,651.65	25.83%	B
2	Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING SERVICES _ Northampton Street TSB Rehabilitation Design - Cap. Project 1043A	\$ 1,420,768.65	\$ 1,110,232.21	\$ 478,554.71	43.10%	A
3	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 33,160,594.60	\$ 6,729,394.64	20.29%	C+
4	McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement Public Involvement Services	\$ 1,800,016.87	\$ 1,517,562.80	\$ 382,985.84	25.24%	B
5	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA / Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
6	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems	\$ 500,000.00	\$ 461,812.98	\$ 91,464.15	19.81%	C
7	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 1,000,000.00	\$ 863,109.07	\$ 863,109.07	100.00%	A+
8	Urban Engineers, Inc.		C-703A URBAN - TOA / Construction Management Services for PA Assignment	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
9	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -Structural/Civil Task Order Agreement - PA Assignment	\$ 1,000,000.00	\$ 826,516.45	\$ 198,308.65	23.99%	C+
10	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order Assignment	\$ 500,000.00	\$ 234,260.87	\$ 48,594.97	20.74%	C+
11	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB ORDER CONTRACTING PROGRAM MANAGER CONSULTANT	\$ 650,000.00	\$ 318,834.14	\$-	0.00%	F
12	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER ASSIGNMENT CONSULTANT - PA AGREEMENT	\$ 500,000.00	\$ 247,657.95	\$ 8,510.46	3.44%	F
13	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 500,000.00	\$ 35,664.60	\$ 35,664.60	100.00%	A+
14	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ Assignment	\$ 1,000,000.00	\$ 680,994.94	\$ 680,994.94	100.00%	A+
15	KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT FOR PROFESSIONAL ENGINEERING SERVICES	\$ 500,000.00	\$ 459,522.55	\$ 459,522.55	100.00%	A+
16	WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ 281,264.91	\$-	0.00%	F
17	Traffic Planning and Design, Inc. (IBE Prime)	SBE	C-751A TRAFFIC PLANNING AND DESIGN, INC - Professional Eng. Services Construction Inspection Services TOA	\$ 500,000.00	\$ 125,811.02	\$ 125,811.02	100.00%	A+
18	Naik Consulting Group, P.C. (IBE Prime)	DBE, MBE, SBE	C-759A NAIK CONSULTING GROUP, PC (SBE) - STRUCTURAL / CIVIL TASK ORDER AGREEMENT	\$ 1,000,000.00	\$ 277,854.14	\$ 277,854.14	100.00%	A+
19	Remington & Vernick		C-760A PROFESIONAL ENGINEERING SERVICES CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT	\$ 500,000.00	\$-	\$-	0.00%	N/A
20	TRC Engineers		CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements	\$ 6,515,220.03	\$ 4,165,624.33	\$ 1,401,498.23	33.64%	B+
21	WSP/PARSONS BRINCKERHOFF, INC.		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement	\$ 7,776,718.32	\$ 5,267,665.76	\$ 1,398,298.09	26.54%	B
22	Gannett Fleming Inc.		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction	\$ 6,568,103.32	\$ 6,051,147.17	\$ 1,932,944.20	31.94%	B+
23	Joseph Jingoli & Son, Inc.		CM-519A SOUTHERN OPERATION & MAINTENANCE FACILITIES IMPROVMENTS - BUCKS COUNTY	\$ 3,611,070.08	\$ 503,799.84	\$ 67,528.32	13.40%	D+
24	Johnson, Mirmiran and Thompson, Inc.		CM-590A JMT -NORTHAMPTON ST. TSB REHABILITATION, CM/CI SERVICES CONTRACT	\$ 1,554,968.16	\$ 163,592.42	\$ 12,589.51	7.70%	D
25	Hill International, Inc.		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 22,855,162.46	\$ 5,805,819.80	25.40%	B
26	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services	\$ 564,133.25	\$ 530,880.29	\$ 35,749.96	6.73%	D

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Meeting of June 27, 2022

Completed Professional Services Projects Payments Detail Report From 07/01/2014 To 05/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals	\$ 99,546,718.41	\$ 98,403,315.13	\$ 30,741,978.67	31.24%	B+
Professional Services Projects Totals	\$ 10,142,487.20	\$ 9,914,226.61	\$ 2,943,632.41	29.69%	B

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance Garage Expansion	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Gannett Fleming Inc.		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
3	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
4	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
5	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
6	Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY WEBER ENG - General Engineering Services 2015-2018 Annual Inspections for contract C-684A-1	\$ 1,260,000.00	\$ 1,222,340.65	\$ 292,358.15	23.92%	C+
7	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$ 500,000.00	\$ 436,347.22	\$ 92,842.42	21.28%	C+
8	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll Bridge Salt Storage Building - CM/CI Services	\$ 500,000.00	\$ 610,145.27	\$ 26,570.72	4.35%	F
9	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$ 1,376,354.11	100.00%	A+
10	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
11	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
12	STV Inc.		CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
13	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
14	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Meeting of June 27, 2022

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)
From 07/01/2014 To 05/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$533,786,196.95
Total Payments to all Primes	\$457,420,675.40
Total Payments to all IBEs	\$80,579,451.85
IBE Target	25.00%
IBE Actual	17.62%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.94%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$533,786,196.95	\$457,420,675.40	\$80,579,451.85	17.62%	C	3312	1,548,108.83	1,283,382.45	264,726.38	43,891.75	B	82.90%	17.10%	2.84%	A

DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,949,261.43	\$2,316,211.51	19.38%	C	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.89%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,436,335.49	\$113,824.54	7.92%	D	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-519A BRACY Southern Operations & Maintenance Facilities Improvements - Trenton, Morrisville, Langhorne & New Hope														
Payments Summary					Workforce Hours Summary 13.50%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$56,535,181.25	\$10,666,120.51	\$444,118.29	4.16%	F	168	25,164.50	21,799.50	3,365.00	32.50	C	86.63%	13.37%	0.13%	B

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.51%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1707	662,970.24	537,207.44	125,762.80	16,874.50	B+	81.03%	18.97%	2.55%	A

T-668ATRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.66%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$424,129,137.19	\$428,351,335.51	\$74,120,565.52	17.30%	C	1910	833,435.58	704,019.76	129,415.82	26,070.25	B	84.47%	15.53%	3.13%	A

TS-590A J.D. ECKMAN NORTHAMPTON STREET TOLL SUPPORTED BRIDGE REHABILITATION														
Payments Summary					Workforce Hours Summary 25.36%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$15,487,427.50	\$1,217,678.40	\$304,512.00	25.01%	B	44	6,170.75	4,605.75	1,565.00	0.00	A	74.64%	25.36%	0.00%	A+

Delaware River Joint Toll Bridge Commission

Meeting of June 27, 2022

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)
From 07/01/2014 To 05/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$533,786,196.95

Total Payments to all Primes \$457,420,675.40

Total Payments to all IBEs \$80,579,451.85

IBE Target 25.00%

IBE Actual 17.62%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.94%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$533,786,196.95	\$457,420,675.40	\$80,579,451.85	17.62%	C	3,312	1,548,108.83	1,283,382.45	264,726.38	43,891.75	B	82.90%	17.10%	2.84%	A

TTS-723AJ FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary					Workforce Hours Summary 37.70%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,376,666.00	\$633,553.60	\$113,829.53	17.97%	C	52	2,058.50	1,282.50	776.00	0.00	A+	62.30%	37.70%	0.00%	A+

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction														
Payments Summary					Workforce Hours Summary 21.23%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,465,408.55	\$1,465,408.55	100.00%	A+	75	11,080.50	9,547.00	1,533.50	819.00	B+	86.16%	13.84%	7.39%	B

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.96%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$566,743.72	\$566,743.72	100.00%	A+	36	3,135.50	2,509.50	626.00	0.00	B	80.04%	19.96%	0.00%	A

TTS-736ARCC BUILDERS & DEVELOPERS - (IBE) JOC for Building and Facility Work North Region														
Payments Summary					Workforce Hours Summary 48.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$65,231.99	\$65,231.99	100.00%	A+	2	334.00	172.00	162.00	0.00	A+	51.50%	48.50%	0.00%	A+

TTS-737ARCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.88%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,069,006.20	\$1,069,006.20	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	0.45%	A

Delaware River Joint Toll Bridge Commission

Meeting of June 27, 2022

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 05/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$89,404,231.21
Total Payments to all Primes	\$88,489,088.52
Total Payments to all IBEs	\$27,798,346.26
IBE Target	25.00%
IBE Actual	31.41%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.95%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$89,404,231.21	\$88,489,088.52	\$27,798,346.26	31.41%	B+	1,401	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary				Workforce Hours Summary 7.39%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIHI Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary				Workforce Hours Summary 2.16%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

T-641A MERC0 - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

Delaware River Joint Toll Bridge Commission

Meeting of June 27, 2022

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)
From 07/01/2014 To 05/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$89,404,231.21
Total Payments to all Primes	\$88,489,088.52
Total Payments to all IBEs	\$27,798,346.26
IBE Target	25.00%
IBE Actual	31.41%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.95%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$89,404,231.21	\$88,489,088.52	\$27,798,346.26	31.41%	B+	1,401.0	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%	A

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary					Workforce Hours Summary 14.94%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

Delaware River Joint Toll Bridge Commission

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Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)
From 07/01/2014 To 05/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$89,404,231.21
Total Payments to all Primes	\$88,489,088.52
Total Payments to all IBEs	\$27,798,346.26
IBE Target	25.00%
IBE Actual	31.41%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.95%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$89,404,231.21	\$88,489,088.52	\$27,798,346.26	31.41%	B+	1,401	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%	A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,468,985.71	\$4,382,167.83	20.41%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 15.61%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	0.00%	A

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 7.70%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	C

T-719A ROAD-CON Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs.														
Payments Summary					Workforce Hours Summary 23.68%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,773,197.85	\$3,554,825.27	\$589,287.32	16.58%	C	123	9,822.57	7,915.77	1,906.80	419.50	B+	80.59%	19.41%	4.27%	A

T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations														
Payments Summary					Workforce Hours Summary 6.85%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$3,234,621.97	\$450,025.89	13.91%	D+	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D

Delaware River Joint Toll Bridge Commission

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Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 05/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$89,404,231.21
Total Payments to all Primes	\$88,489,088.52
Total Payments to all IBEs	\$27,798,346.26
IBE Target	25.00%
IBE Actual	31.41%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.95%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$89,404,231.21	\$88,489,088.52	\$27,798,346.26	31.41%	B+	1,401	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%	A

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

Delaware River Joint Toll Bridge Commission
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MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

- | | |
|-------------------------------------------------------|-------------------|
| a) PA Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts: | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts: | 25% SBE |

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

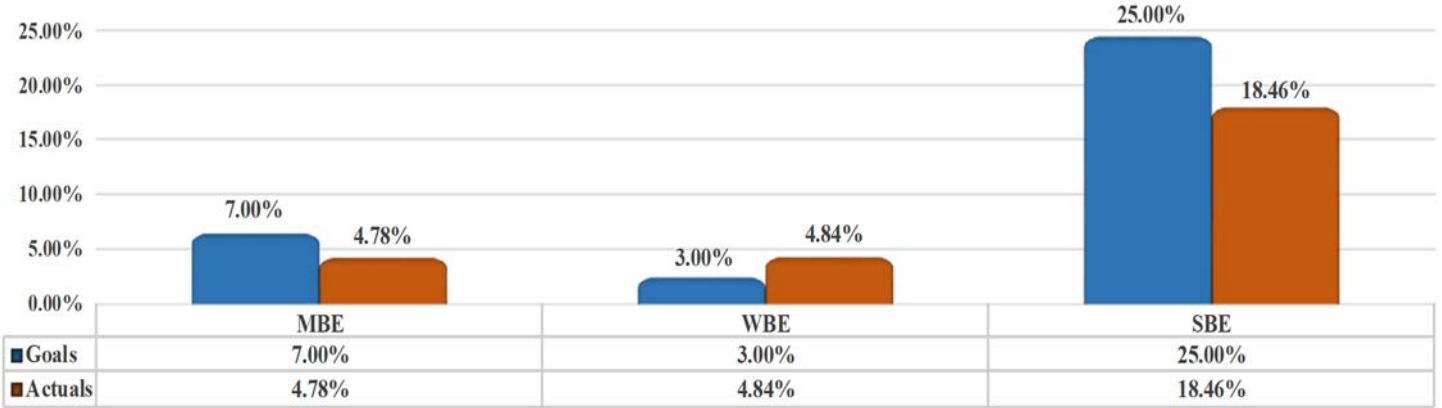
- | | |
|-----------------------------------|-----|
| ➤ Active Projects: | 5 |
| ➤ Completed Projects: | 72 |
| ➤ Total Capital Program Projects: | 77 |
| ➤ Total Number of Contractors: | 180 |

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Delaware River Joint Toll Bridge Commission
Meeting of June 27, 2022

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS

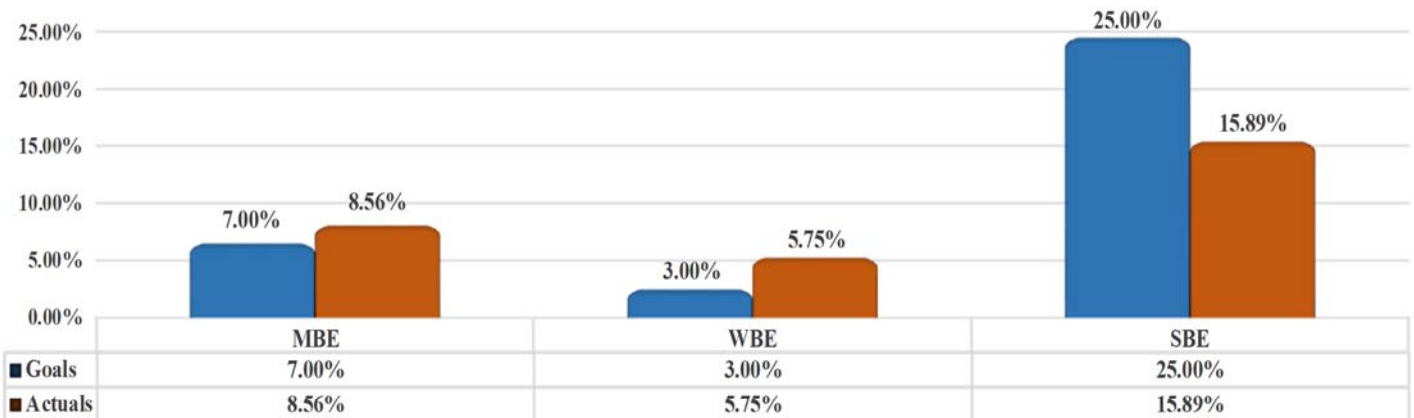
ACTIVE (MWSBE) PROJECTS



M/WBE Actual Summary Totals \$27,574,513.62	MBE		WBE		SBE Actual Summary Totals \$1,253,074.27	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	4.78%	\$1,319,428.97	4.84%	\$1,334,795.17		18.46%	\$231,333.17

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7%	MBE PAYMENTS	WBE GOAL 3%	WBE PAYMENTS	SBE GOAL 25%	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 27,291,396.57	4.34%	\$ 1,319,428.97	4.37%	\$ 1,329,795.17		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 147,560.34		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Penmoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	25.21%	\$ 98,228.18
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 781,897.95		\$ -		\$ -	9.21%	\$ 92,111.29
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -

COMPLETED (MWSBE) PROJECTS



M/WBE Actual Summary Totals \$139,098,476.93	MBE		WBE		SBE Actual Summary Totals \$20,593,480.45	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	8.56%	\$11,903,166.05	5.75%	\$8,003,051.95		15.89%	\$3,271,639.83

The details relative to the Completed Projects data above are available on page 16.

Delaware River Joint Toll Bridge Commission

Meeting of June 27, 2022

Minority, Women and Small Business Enterprise Payment Reporting Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

PROJECT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35						
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66						
C-628A	Dewberry	\$ 474,625.86	9.69%	\$ 46,014.78	13.27%	\$ 62,999.77	9.12%	\$ 43,294.17
C-454B	French & Parelo	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parelo	\$ 276,851.59					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00				
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00			6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	K.S. Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
T-639A	Road-Con	\$ 3,324,313.00			13.90%	\$ 462,079.51		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17						
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transsystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transsystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69						

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of May 2022	1-2





DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 2022

Information Technology Department Report Month of May 2022


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:


-  Processed 42 work orders for the month.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:


Coronavirus Work from Home Initiative:

-  IT Department has returned to the office and are supporting our 4-day work initiative.


ESS CAD System:

-  IT Department continues to support the implementation of the ESS Computer Aided Dispatch system and the new PCC.

Security, Upgrades, and Migration Initiative:

-  IT Department continues to aggressively secure, upgrade, and migrate any and all systems in order to better posture the network against any cybersecurity threats.

Telephone System:


-  The last site, Trenton-Morrisville, will be installed this month, completing the telephone system project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 2022

Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

 **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

**OPERATIONS INDEX
FOR
COMMUNICATIONS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of May 2022	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 23, 2022

COMMUNICATIONS REPORT

April 2022

- **COMMISSION AWARENESS EFFORTS:**

2021 Annual Report – Completed non-Bellevue Communications article content, including the main Scudder Falls Bridge Replacement Project progress report, Northampton Street Bridge rehabilitation preparations and contract award, a sidebar on the 100th anniversary of the Northampton Street Bridge's public purchase, the write up on the southern maintenance facilities, bond rating outcomes, the year's COVID-19 developments, and the executive director's message. The next focus of attention will be the compiling of photographs and other graphic content.

Bucks County Covered Bridges Book Signing – Attended the release party and presentation for a new book that includes new information and images on several Delaware River crossings now owned by the Bridge Commission. The new book is called *Wooden Treasures, The Story of Bucks County's Covered Bridges*. R. Scott Bomboy of Perkasie is the author. The Commission is cited in the book and was mentioned at the unveiling event.

Northampton Street Toll-Supported Bridge Rehabilitation Project – Made updates – as needed – to this project's webpage on the Commission website – www.drjtbc.org. The most notable new posting concerns the continuation of manually controlled traffic signals at both ends of the bridge during the afternoon/evening peak commuting period. Responded to various media inquiries regarding the project and its travel restrictions.

- **MEDIA RELATIONS:**

Hot Topics: Bridge of Peace painting (Easton-Phillipsburg Toll Bridge) in Easton elementary school; Bucks County woman accused of shooting sons crossed Washington Crossing Bridge; new video on Riegelsville Bridge; Phillipsburg developer pitches riverfront homes; Upper Black Eddy-Milford Bridge featured in Milford guide; Scudder Falls Project reaches completion (except for supply-chain-delayed drainage system); 1917 article on NJ-PA purchasing private river bridges; Easton's Memorial Day parade to return after COVID hiatus; police manually control signals near Northampton Street Bridge; Washington Crossing Bridge photo in NJ state parks funding article; New Jersey snubbed in best places to live list (Trenton Makes sign pictured); Washington Crossing Bridge 100 years of free passage; new book on Bucks County's covered bridges; court puts PennDOT bridge toll plan on hold; Scudder Falls travel restrictions; New Hope pride parade crosses bridge; DRJTBC officers elected; Lambertville man elected DRJTBC chair; Lower Trenton Bridge sign in Trenton ice cream parlor article; Calhoun Street Bridge in Trenton office building article; Memorial Day wreath at Riegelsville Bridge; tavern (Hootz) near Riegelsville Bridge gets new life; wayward truck hits multiple vehicles and truss at Washington Crossing Bridge; guided Delaware River pedal and paddle tours and Upper Black Eddy-Milford Bridge; search underway for person in Delaware River; crumbling I-80 wall in New Jersey needs emergency fix.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 23, 2022

- **WEBSITE:**

- DRJTBC.org: Updated Commission's management webpage to reflect vacancies due to recent retirements. Reviewed May Commission meeting notice and update the remote meetings page with requisite document uploads and links; updated Commissioners webpage and Chairman Komjathy's bio; fixed meeting minutes page and duplicated minutes entries in website's CMS backend.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report) Edited draft video content produced by NJ.com and made minor suggestions for accuracy; facilitated dialogue on flashing advance warning sign for trucks approaching the Riegelsville Bridge; discussed acquisition of negative/slide scanner with purchasing and IT directors (Jodee Inscho pursuing).

INTERNAL/EXTERNAL COMMUNICATIONS

- Recorded a total of 16,191 sessions (visits) on the Commission's website – www.drjtbc.org – during May. That's a decrease from the 18,102 sessions recorded in April, but an increase over the 15,721 sessions in May 2021.
- One press release was issued in May: the annual election of Delaware River Joint Toll Bridge Commission officers.
- Prepared and ordered plaques for two recent director-level retirees.
- Re-reviewed proposed dedication plaque for Scudder Falls Toll Bridge.
- Arranged crash truck to protect drone navigation team for comparative video on the Scudder Falls Bridge Replacement Project as part of public involvement program by McCormick Taylor.
- Provided additional materials for bridge profile drawings project.
- Responded to E-ZPass commuter discount customer who asked why the toll discount wasn't being applied; pointed out that the discount was reflected in his monthly statement as a retroactive credit.
- Continued the process of examining, categorizing and filing various photographs that had been spread around the former Morrisville administration building.
- Digitized old film footage (four 16-mm b/w reels without sound) of the 1933-34 construction of the Upper Black Eddy-Milford Bridge.
- Provided archival photos of interiors of former Centre Bridge and Milford bridges to covered bridge author Scott Bomboy.
- Scheduled November bridge history presentation for the Lambertville Historical Society; provided working title.
- Responded to LehighValleyLive reporter Glenn Epps regarding Phillipsburg police controlling traffic signal on New Jersey side of the Northampton Street Bridge.
- Sent commemorative token to toll ephemera blogger Philip Goldstein.
- Examined William Constable 1807 pen and wash drawing of Theodore Burr's covered Trenton Bridge that is in the archives of Princeton's Firestone Library; visit was facilitated by Commissioner Yuki Laurenti.
- Confirmed consultant STV (Edward M. Stetz III) permission to use photographic image of Scudder Falls Toll Bridge and interchange.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 23, 2022

- Acquired latest drone aerial photos of Commission bridges taken by Justin Bowers of the engineering department.
- Reviewed bridge profile drawings submitted by artist Vicki Dodson.
- Corrected and/or embellished various Facebook postings of Commission bridge crossings where warranted.
- Acquired additional Washington Crossing Bridge archival photographs from Titusville, NJ resident Miles Ritter
- Photographed locations for suicide hotline signs on the Scudder Falls Toll Bridge's New Jersey side; emailed recommendations to LeVar Talley and Jodee Inscho.
- Reviewed monthly reports on Scudder Falls Bridge Replacement and Southern Maintenance facilities projects for respective 2021 annual report articles.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of May 2022	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

**Community Affairs Report
May 2022**

The following Community Affairs activities took place during May 2022:

Scudder Falls Bridge Replacement Project- Public Involvement

Little to no public comments or questions now that project has reached substantial completion.

Northampton Street Toll Supported Bridge Rehabilitation Project

Attended biweekly construction progress meetings. Monitored traffic delays on South Main Street in Phillipsburg, which seems to have improved with the Phillipsburg police officer controlling the light at Union Square in the afternoon. Assisted Easton veteran group with Use of Facilities request for annual Memorial Day ceremony. Attended and photographed Memorial Day ceremony, in which mayors of Easton and Phillipsburg meet at the walkway and throw a wreath into the river.

Uhlerstown-Frenchtown Toll-Supported Bridge NJ-side retaining wall stabilization

Assisted Engineering in obtaining signed construction easement from Frenchtown officials. Provided information on community events occurring during the constriction period.

“Trenton Makes” sign lighting

Coordinated requests for light shows with technical assistance from Justin Bowers in the Engineering Department. Default color is still blue and yellow in support Ukraine instead of red until further notice. May shows included Cinco de Mayo and Memorial Day celebrations, awareness campaigns for public gardens, lung cancer, and mental health. June shows scheduled are Gun Violence awareness, home opener of Trenton Thunder baseball, flag day and Pride/Stonewall Week.

Digitizing/preserving Commission archive images

Researched and purchased digital slide/film scanner to be used to digitize old film negatives, photos and various images in the Commission archives. (Unit procured through Purchasing Department from Amazon had an issue and the manufacturer, Epson, is sending a replacement.)

NJ.com filming

Reviewed information contained in Riegelsville Toll-Supported Bridge video produced by NJ.com/ New Jersey Advance Media.

Spring River Current Newsletter

Gathered information and photos for spring issue of the River Currents employee newsletter.

Various Community Affairs activities

Handled a wide assortment of community affairs tasks during the month, including:

- Coordinated with E-ZPass Department staff regarding various customer questions
- Assisted with various Use of Facilities requests
- Assisted with creating photo slideshows for in-house Roy Little and Dave Burd retirement functions
- Received information from New Hope resident concerned about possible flooding as a result of New York State reservoir management
- Assisted the Communications Department with proofreading various news releases and the editing of various images

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A Construction Management Services, CM-519A Construction, T-519A 	1-4
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A 	4-5
	CTH/KMS	<ul style="list-style-type: none"> Construction Management, CM-669A 	5
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A 	6
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, NJ Approaches, CI-673A 	6-7
	KMS/RWL	DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I 	7-8
	CTH/KMS	Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A 	8
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2021, C-502A-1M 	8
	CAS/RWL	Scudder Falls Park and Ride Pedestrian/Bicycle Trail <ul style="list-style-type: none"> Task Order Assignment No. C-729A-2 	8-9
New Hope-Lambertville Toll Bridge	MEM/RWL	East Abutment Stone Veneer Repairs <ul style="list-style-type: none"> Study, C-704A-2 	9
	CTH/RWL	NH-L TB Driveway/Parking Lot Repaving <ul style="list-style-type: none"> Design, Task Order Assignment No. C-759A-3 	9
Uhlerstown-Frenchtown Toll Supported Bridge	HDH/RWL	Replacement of NJ Upstream Retaining Wall <ul style="list-style-type: none"> Design, C-732A-1 	10-11
I-78 Toll Bridge	WMC/RWL	Power and Communication Infrastructure <ul style="list-style-type: none"> Design Services, C-732A-3 	11
Centre Bridge-Stockton Toll Supported Bridge	WMC/RWL	Structural Health Monitoring Pilot Program <ul style="list-style-type: none"> Contract C-750A-5 	11
Washington Crossing Toll Supported Bridge	WMC/KMS	Bridge Replacement Scoping Study <ul style="list-style-type: none"> Contract C-750A-7 	11
Northampton Street Toll Supported Bridge	MEM/RWL	Rehabilitation <ul style="list-style-type: none"> Design Services, C-590A CM/CI Services CM-590A Construction, TS-590A 	12-13
Easton-Phillipsburg Toll Bridge	CTH/RWL	Facility Parking Lot Improvements <ul style="list-style-type: none"> Design, C-732A-5 	13

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
CTH – C. Harney HDH – D. Hettema

Program Manager Legend

RWL – R. Little MEM – M. McCandless
KMS – K. Skeels RLR – R. Rash
CAS – C. Straccioli CLR – C. Rood
RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Riverton-Belvidere Toll Supported Bridge	HDH/MEM	Northwest & Southwest Wingwall Rehabilitation <ul style="list-style-type: none"> C-751A-1 	14
Milford-Montague Toll Bridge	CTH/RWL	NJ /PA Approach and Main River Bridge Roadway Repaving <ul style="list-style-type: none"> Design, C-759A-2 	14-15
Multiple Facilities and/or Commission-Wide	WMC/RWL	Electronic Surveillance/ Detection System <ul style="list-style-type: none"> ESS Maintenance Contract, DB-724A ESS Request For Proposal Development, Contract C-728-4 	15
	CAS/RWL	Electronic Toll Collection <ul style="list-style-type: none"> Customer Service Center/Violation Processing Center Project, DB-584A 	15-16
	CAS/RWL	Electronic Toll Collection/Tolling Task Order Consultant <ul style="list-style-type: none"> NH-L and E-P Toll Bridge Sign Replacement, C-728A-5 	16
	CAS/RWL	Electronic Toll Collection System Replacement <ul style="list-style-type: none"> Design, Build, and Maintain, DB-540A 	16
	WMC/RWL	Job Ordering Contracting <ul style="list-style-type: none"> Program Manager, C-727A 	16-17
	HDH/MEM	General Engineering Consultant <ul style="list-style-type: none"> 2021-2022 Annual Inspections, C-757A 	17-18
	HDH/MEM	Underwater Inspections <ul style="list-style-type: none"> 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Central & Northern Regions, C-750A-2 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Southern Region, C-759A-1 	18-19
	CAS/RWL	Traffic Engineering Consultant <ul style="list-style-type: none"> 2021-2022 Annual Reports, C-761A 	19
	CAS/RWL	Traffic Count Program Upgrade <ul style="list-style-type: none"> DR-550A 	20

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
CTH – C. Harney HDH – D. Hettema

Program Manager Legend

RWL – R. Little MEM – M. McCandless
KMS – K. Skeels RLR – R. Rash
CAS – C. Stracciolini CLR – C. Rood
RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 27, 2022
PROJECT STATUS REPORT

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

Preliminary, Final & Post Design Services
Contract No. C-519A
(RJZ/RWL)

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys, Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future as well as Final Design. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A was to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This was being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A was publicly bid on April 12, 2021 to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26, 2019 in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. Electronic Bids for Contract T-730A were received on March 5, 2020, Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27th Regular Monthly Meeting, Construction was substantially completed on November 6, 2020 and Project was completed on November 20, 2020 on schedule under budget. GF provided Post Design services through-out construction of this Project.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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A second advanced Final Design submission was made by GF on 12/2/19 for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. Using one of the Commission's standing Job Order Contractor RCC Builders Contract TTS-737A-2 was executed January 22, 2020. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

As part of an NPDES permit application process for this site, screening for suspected Bog Turtles and other federally endangered species was made on June 14th, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meeting were held on June 20th 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; as a pre-requisite to obtain NPDES permit approval, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16th, 2020 and determined that none of their jurisdictional waters or wetlands exist on this site. Furthermore; the ACOE biologist who provided this survey agreed that the pond that exists on-site is man-made and therefore is not considered jurisdictional based on his field inspection. Additionally; two state identified endangered species were identified by the Pennsylvania Natural Diversity Inventory (PNDI) to potentially exist on-site. The design team initiated field surveys on March 13th, 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded and PNDI concurred on September 9th, 2020 that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1st, 2019, conditional approval was received, and an easement agreement has been received from PECO. GF prepared the Legal Description and Plot Plan and Commission's Real Estate Counsels filed this easement with the County's Clerk's Office.

A General Permit GP-7 for minor wetland crossing was submitted on November 4, 2020 and an approval was received from PA DEP on December 22, 2020.

A Bucks County Soil Erosion and Sediment Control (SE&SC) Permit was submitted together with an NPDES Permit on August 24, 2020 and an SE&SC permit approval was received April 23, 2021. NPDES conditional approval was received on September 27, 2021 pending PADEP approval of ACT 537 Sewage Planning Module which was received November 15, 2021 to address the local sewage disposal capacity that will be exceeded due to this Project.

Constructability, Peer and Code review meetings were conducted on February 18, February 19 and February 24, 2021. Final Design submission and Bid Documents were received on April 9, 2021. Project public bid advertisement was made on April 12, 2021, virtual Pre-Bid meeting and site visits were made on April 19 and April 29, 2021 and electronic Bid Opening was

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made on June 2, 2021. Three bids were received, reviewed and a Construction Contract Award was made at the June 2021 Regular Monthly Meeting.

Currently GF is providing professional services Post-Design services for Contract T-519A by attending all Project meetings, responding to requests for information, reviewing submittals and assisting in resolving conflicts in the field and clarifying the contract documents.

Construction Management
Contract No. CM-519A
(RJZ/RWL)

This contract is for Construction Management (CM) Services in connection with the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. As part of the CM services the Consultant scope of work includes Constructability Review of the Bid Documents during the Pre-Construction phase of T-519A.

Joseph Jingoli & Son, Inc. (JJS) was issued Notice of Award and Limited Notice to Proceed effective January 26, 2021. A meeting was held with the Consultant on February 3 to review the Commission's expectations of the consultant's services during the Pre-Construction phase of T-519A. Constructability Review was provided by the Consultant on the Pre-Final Design Submission, attended its design review meeting on February 24, 2021, and reviewed the Final Design Submission to confirm all comments have been addressed.

JJS attended the Construction Contract Pre-Construction Meeting on July 29, 2021 and is currently conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services.

Construction
Contract No. T-519A
(RJZ/RWL)

Contract T-519A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of June 28, 2021.

This Contract will cover the southern operations & maintenance needs in a multi-phased construction. Specifically; The Project includes the demolition of the existing Trenton Morrisville Toll Bridge Administration Building and Maintenance Garage, construction of new Operations Building which will include the Primary Control Center and Toll Collection functions as well as a separate Vehicle Storage Building that will support Maintenance needs and Salt Operation for this location. This Project also include Construction of new salt storage building, fueling island, deicing equipment, maintenance garage that will include a wash bay, welding shop, vehicle maintenance and vehicle storage bays along with support spaces such as: offices, lockers and recreation and conference rooms. This Project also includes the installation of new Fleet

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Management System to be integrated into the Commission-Wide Fleet Management System at the New Hope Lambertville Toll Bridge Facility.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on June 28, 2021. Contractor submitted all preliminary documents necessary for executing the agreement and issuing Notice to Proceed was made effective July 27, 2021. Pre-Construction Meeting was conducted on July 29, 2021, long lead delivery Items submittal phase is complete and coordination with material suppliers to reduce material delivery lead time continues. Contractor continues preparing miscellaneous and recurring submittals for review by the Commission, Design and CM teams. Utilities coordination and relocation are in progress at both the Langhorne & Trenton Morrisville site. Rammed Aggregate Piers as a form of ground improvements, Demarcation Building envelope and waterproofing were completed at Trenton Morrisville site. As part of securing as much material as possible onsite based on the global supply chain challenges, roofing material for this entire site was received and stored on-site. Temporary office trailers that will house our Toll Operation at this Toll Bridge were delivered to the field and they are currently being set-up with utilities and furniture's in preparation for the Commission use. Mechanical, Electrical and Telecommunication infrastructure cut-over work is currently in progress to support the functions served by our existing Toll Plaza and Maintenance Building.

At the Langhorne site; utility coordination, rough grading and clearing continues, salt building footings and cast in place concrete walls were completed. Roof Truss erection, roofing and siding is complete. Electrical work that will serve the salt building and fueling island is currently in Progress. Concrete fueling island cantilever canopy footers and steel erection is complete. Electrical and plumbing rough-ins for the fueling island, brine and magnesium chloride deicing systems were completed and their respective concrete pads were poured as part of Phase 1. Contractor also continues working on the storm water pipes, inlets, manholes, and underground storm water detention basins in accordance with the approved NPDES Permit. Soil remediation continues through-out the site, maintenance building footings have been completed and concrete foundation walls have started. At the Maintenance Building, concrete footings were completed, electrical and plumbing under-slab rough-ins as well as structural steel erection activities are in progress

SCUDDER FALLS TOLL SUPPORTED BRIDGE SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

Final Design
Contract No. C-660A
(KMS/RWL)

During the May reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information from the Contractor and the Construction Manager; and, participated in Contract T-668A Progress Meetings, and various technical meetings involving design and field issues with the Contractor and CM/CI team, all via conference call.

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Construction Contract No. T-668A (KMS/RWL)

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to make the final required project submittals throughout this reporting period for the ongoing construction activities. No new Requests for Information (RFIs) or new Submittals were submitted by the contractor this past month. To date there have been a total of 919 Contractor RFIs and a total of 1,709 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the schedule for completion of the remaining contract item and punch list item work.

During the May reporting period Trumbull continued work on contract and punch-list items that remain to be completed. Work continued with the Commission ESS elements, Highway Lighting, landscaping, and roadside stabilization in both PA and NJ; and with the NB and SB MRB drainage downspout system.

Construction Management Contract No. CM-669A (CTH/KMS)

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

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Construction Inspection of the Pennsylvania Approach Contract No. CI-671A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period with only a few items remaining on the punch list for the Pennsylvania Approach Roadway portion of the project TRC removed their last inspector from the project. Once TRC's Final Invoice is received and processed this contract will be closed out. Also, during this reporting period, Invoice No. 60 and Monthly Progress Report No. 60 were received from TRC and subsequently reviewed.

Construction Inspection of the Main River Bridge Contract No. CI-672A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide one (1) full time inspector to provide inspection of the remaining work on the Main River Bridge portion of the project. The inspector continues to work under the supervision of the Construction Manager. Also, during this reporting period, Invoice No. 58 and Monthly Progress Report No. 58 were received from PB and subsequently reviewed.

Construction Inspection of New Jersey Approach Contract No. CI-673A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period with only a few items remaining on the punch list for the New Jersey Approach Roadway portion of the project GF removed their last inspector from the project.

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Once GF's Final Invoice is received and processed this contract will be closed out. Also, during this reporting period, Invoice No. 60 and Monthly Progress Report No. 60 were received from GF and subsequently reviewed.

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I
(KMS/RWL)

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following and assistance with various project close-out activities:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting – No environmental permitting work was performed this reporting period.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers was completed in December of 2021. Year 1 monitoring activities for the PA Wetlands Mitigation Site were initiated in early May by ACT Engineers.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals for review and responses; ongoing coordination with the Baker Final Design Team to expedite the final contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination with outside parties for final inspection of the project site, including the adjacent municipalities, and State DOT's.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual

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needs. Staffing level management for the CI firms and reduction of inspection staff has been ongoing due to the completion of contract work, and the reduced need for inspection services.

PUBLIC INVOLVEMENT SERVICES

Final Design Services
Contract No. C-662A
(CTH/KMS)

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021

Task Order Assignment No. C-502A-1M
(KMS/RWL)

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing one (1) part-time Project Manager to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. CPMC staff activities this period included support for the kick-off of the Officer shelter upgrade program.

SCUDDER FALLS PARK AND RIDE PEDESTRIAN/BICYCLE TRAIL

**Task Order Assignment No. C-729A-2
(CAS/RWL)**

Commission Staff prepared a Problem Statement for the design of a pedestrian/bicycle trail located at our Scudder Falls Park and Ride facility. The installation of the pedestrian/bicycle trail

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will provide connectivity from a planned Yardley Borough trail to the Commission's existing trail that leads to the 1799 House. The Commission's proposed trail will start at the southeast corner of Taylorsville Road and Woodside Road and terminate at the existing trail located at the eastern side of the park and ride lot.

Commission Staff, French & Parrello Associates (FPA), the Gordian Group and Mount Construction met on site to review the project scope. Following the meeting, Mount Construction submitted a construction price proposal. The fee was reviewed and comments were provided to Mount Construction to address.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

New Hope-Lambertville Toll Bridge Stone Veneer Repairs
Contract No. C-704A-2
(MEM/RWL)

At the end of March 2019, a section of the stone veneer façade at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) came loose and separated from the structural abutment. Greenman-Pederson, Inc. (GPI) was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. The report was finalized 7/15/2019. Preliminary design/repair documents were received 8/9/2019, and reviewed by 8/23/19. Final design documents were received electronically on 9/13/2019. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment facade.

A construction cost estimate was developed by our Job Order Contractor, RCC Builders & Developers (RCC). Due to excessive costs, a change in scope of work have been made and the design consultant provided revised bid documents to RCC. On January 12, 2022, RCC resubmitted bid costs. The excessive costs submitted by RCC has not been accepted.

New Hope-Lambertville Toll Bridge Driveway/Parking Lot Repaving
Design
Task Order Assignment No. C-759A-3
(CTH/RWL)

Naik Consulting Group was issued Notice to Proceed effective February 4, 2022. A project kick-off meeting was held with Naik on February 10, 2022 and a field view was held on January 19, 2022. This Task Order Assignment is to provide preliminary, final and post design services for the milling and resurfacing of the Administration Building driveway and parking lot.

Naik has submitted pre-final design documents which have been reviewed and comments provided by Commission staff. Final design documents are being prepared by Naik.

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UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE

Replacement of NJ Upstream Retaining Wall
Contract No. C-732A-1
(HDH/RWL)

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

Since the discussion with Green Acres to purchase additional property fell through, a meeting was held with Arora on February 19, 2021 to discuss moving forward with a design to replace the wall in-place. On February 26, 2021 meeting was held with Frenchtown Borough to discuss some additional improvements to benefit the adjacent Sunbeam Lenape Park. On the same date, a meeting between Arora, Commission personnel and JCP&L was held to discuss relocating the utility pole on Commission property. On March 18, 2021 a meeting was held at the site with the contractor and the design consultant to discuss constructability of the new retaining wall. Awaiting approval of construction easement, currently with SHPO, and signed agreement from JCP&L.

Meeting was held in November between Engineering, JCP&L (Utility Company) and Arora. Representative from JCP&L requested the agreement be revised to include the planned load center (electric service) center for the Borough of Frenchtown and to specify the temporary support required for the utility pole on Commission property. While awaiting a final signed agreement with JCP&L, Arora is finalizing the Design Plans for the wall under the assumption the agreement with JCP&L will be acceptable.

A Pre-Final design package was submitted by Arora mid- January. These plans include a load center to provide access for Frenchtown Borough to electricity for Sunbeam Lenape Park. The Borough is expected to provide feedback on the load center, and JCP&L is expected to give approval for the proposed temporary support for the utility pole on Commission property.

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Final design plans were submitted, Job Order Contract will be T/TS-735A-010. A scope of work meeting is scheduled with the JOC contractor and Arora on April 29, 2022.

The utility agreement with JCP&L was finalized on April 26th, 2022. The Construction Easement with the Borough of Frenchtown has been finalized on May 31st, 2022.

On May 24th, a cost proposal was received for Construction Inspection services for this project under Task Order C760A-002.

INTERSTATE 78 TOLL BRIDGE

I-78 Toll Bridge Power and Communication Infrastructure
Design Services
Contract No. C-732A-3
(WMC/RWL)

Arora and Associates completed the concept level ITS plan for the I-78 Toll Bridge facility to be used together with the expanded camera coverage plan to quantifying the project power and communication requirements. Additional work activities include evaluating network architecture options as well as identifying additional power sources along the corridor.

CENTRE BRIDGE- STOCKTON TOLL SUPPORTED BRIDGE

Structural Health Monitoring Pilot Program
Contract No. C-750A-5
(WMC/RWL)

As part of the design, acquisition, installation, calibration and training of a wireless structural health monitoring system at the Centre Bridge-Stockton Toll-Supported Bridge, WSP USA provided their load testing plan as well as preliminary load rating report.

WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE

Washington Crossing Bridge Replacement Scoping Study
Contract No. C-750A-7
(WMC/KMS)

On May 30, 2022, WSP USA was provided with notice-to-proceed with a scoping study in support of the replacement of the Washington Crossing Toll-Supported Bridge.

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NORTHAMPTON STREET TOLL SUPPORTED BRIDGE

Northampton Street Toll Supported Bridge Rehabilitation
Design Services
Contract No. C-590A
(MEM/RWL)

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted their Preliminary Design plans and specification. On October 30, 2020 GPI submitted the Pre-Final Design submission. On December 18, 2020 GPI submitted the Final Design documents. A virtual Public Officials Presentation of the project was conducted on June 16, 2021 followed by a virtual Open House Presentation on June 23, 2021.

The project was posted for bid on July 20, 2021. A virtual pre-bid meeting was conducted on July 27, 2021. Bids were received and open during a virtual public bid opening held at 2:00 PM on Tuesday August 31, 2021 and evaluated by GPI. At the September 27, 2021 Commission Meeting authorization was granted to award the construction contract to J.D. Eckman of Atglen, PA for the not-to-exceed amount of \$15,487,427.50. GPI continues to perform post design services in support of the project.

CM/CI Services
Contract No. CM-590A
(MEM/RWL)

At the September 27, 2021 Commission Meeting authorization was granted to award the Construction Management/Construction Inspection Services contract (CM-590A) to Johnson, Mirmiran and Thompson, Inc. (JMT) of Philadelphia for the not-to-exceed amount of \$1,554,968.16. Johnson, Mirmiran and Thompson, Inc. of Philadelphia was issued Notice of Award/Limited Notice to proceed effective September 28, 2021. A project kick-off meeting has held on October 15, 2021 and a project field view was conducted by JMT with the contractor and the designer on October 19. The full Notice to Proceed was issued November 5, 2021.

JMT has established a field office at the project site and has managed activities through stage 1 and the initial portion of stage 2 of the project. Stage 2, consisting of steel repairs, sidewalk replacement and painting along the north side of the bridge, commenced on March 16, 2022.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Construction
Contract No. TS-590A
(MEM/RWL)

At the September 27, 2021 Commissioners Meeting, the Commission awarded Contract No. TS-590A, Northampton Street Toll-Supported Bridge Rehabilitation to J.D. Eckman Inc. of Atglen, PA for an amount not-to-exceed \$15,487,427.50. J.D. Eckman was provided with Notice of Award/Limited Notice to proceed on September 28, 2021. A project field view was conducted by the construction manager, with the contractor and the designer on October 19. The full Notice to Proceed was issued on November 15, 2021.

J.D. Eckman has completed the preparatory work that defines stage 1 of the project. Stage 2, consisting of steel repairs, sidewalk replacement and painting along the north (upstream) side of the bridge, commenced on March 16, 2022. Intermittent long-term lane closures commenced March 16, 2022. The stage 2 continuous lane close, coinciding with the erection of the paint containment scaffolding at the north truss, closing the upstream lane and accommodating two-way traffic in the two downstream lanes, commenced April 18, 2022. Beginning on April 18, 2022, during the evening rush hours, an additional Commission Bridge Monitor has been assigned to the Pennsylvania side of the bridge to assist in the mitigation of traffic back-ups on the bridge. In addition, starting on May 3, during the evening rush hours, a Phillipsburg Police Officer has been assigned to the New Jersey intersection to assist in the mitigation of traffic back-ups into Philipsburg.

EASTON-PHILLIPSBURG TOLL BRIDGE

Facility Parking Lot Improvements
Design
Task Order Assignment No. C-732A-5

(CTH/RWL)

Arora and Associates was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with Arora on April 6, 2021. This Task Order Assignment is to perform design services for repaving the Easton-Phillipsburg Toll Bridge Facility Parking Lot, renewal of settled sidewalk and curb along the Ramp C retaining wall, replacement of a fire hydrant and water main located in the parking lot, and connection of garage floor drains to the sanitary sewer. Arora submitted their Preliminary Design documents on April 30, 2021. The documents have been reviewed by Commission staff and comments were provided to Arora for consideration. Arora provided final design documents on August 27, 2021. The construction documents were provided to the selected Job Order Contractor and a draft proposal was submitted accordingly. The Commission has approved the revised proposal from the Job Order. The Contractor, Arora is performing post-design services.

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RIVERTON-BELVIDERE TOLL SUPPORTED BRIDGE

Northwest & Southwest Wingwall Rehabilitation
Contract No. C-751A-1
(HDH/MEM)

The masonry wingwalls at the northwest and southwest corners of the Riverton – Belvidere Toll Supported Bridge are in need of repair, rehabilitation or replacement. The walls exhibit vertical misalignment, areas of bulging stones, missing mortar and water staining as a result of water seeping through the wall. The sidewalk along the high side of the northwest wall exhibits signs of settlement and the concrete monument on the high side of the wall has settled and rotated.

Traffic Planning and Design, Inc (TPD) was provided with Notice To Proceed on June 16, 2021. On Wednesday, June 23, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from TPD. Sub-consultant is performing soil borings. TPD submitted an initial draft Alternatives Analysis Submission report the beginning of September. A meeting was held on October 14, 2021, to review the proposed solutions in the report and discuss any other future alternatives.

A revised analysis report was submitted on November 5, 2021. This report included an interim recommendation to monitor the northwest wingwall for further movement at three month intervals for a year. A meeting was held with TPD on November 17, 2021 to discuss this recommendation, and TPD was given the go-ahead to start the survey-based monitoring work on November 18, 2021.

An initial Survey of the Northwest wingwall was done by Navarro & Wright, subconsultant to TPD, on December 1, 2021. Reflective targets and plates were attached to the wall. Next field survey will be done three-month from the initial survey. A second monitoring was performed early February, with negligible changes noted. The third monitoring was performed on May 4th, 2022. From the results of these measurements it appears there is slight active movement of the wall. The next scheduled monitoring is early August of this year.

MILFORD-MONTAGUE TOLL BRIDGE

NJ/PA APPROACH & MAIN RIVER BRIDGE ROADWAY REPAVING
Design
Task Order Assignment No. C-759A-2
(CTH/RWL)

Naik Consulting Group was issued Notice to Proceed effective December 2, 2021. A project kick-off meeting was held with Naik on December 7, 2021 and a field views were held on

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PROJECT STATUS REPORT

November 10th & December 16th, 2021. This Task Order Assignment is to provide preliminary, final and post design services for replacing/rehabilitating the pavement at the NJ & PA approach roadway and to resurface the Main River Bridge deck. Also included is the milling and resurfacing of the Operations Building Parking Lot as well as various drainage improvements along the Pennsylvania approach.

Naik submitted a draft version of the Alternatives Study Report on January 18, 2022 which was reviewed by Commission staff and comments provided to Naik on January 24, 2022. Naik submitted final design documents for T-718A on March 4, 2022. Naik is currently revising design documents for a potential job order contract.

MULTIPLE FACILITIES AND/OR COMMISSION-WIDE

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS Maintenance Contract
Contract No. DB-724A
(WMC/RWL)

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

ESS Request For Proposal Development
Contract No. C-728A-4
(WMC/RWL)

Rummel, Klepper & Kahl (RK&K) has prepared request for proposal materials in support of the procurement of a vendor to provide maintenance and other related services for the ESS to commence on or before the conclusion of the term of the existing ESS Maintenance Contract.

ELECTRONIC TOLL COLLECTION

Customer Service Center/Violation Processing Center Project
Contract No. DB-584A
(CAS/RWL)

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center. Commission Staff met with

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Conduent to discuss a need to adjust toll transactions for super load vehicles when the vehicle is misclassified by the in-lane toll system. Conduent is reviewing the requirements and will respond with potential options.

New Hope-Lambertville and Easton-Phillipsburg Toll Bridge Sign
Task Order Assignment No. C-728A-5
(CAS/RWL)

A task order assignment was executed for RK&K to prepare plans and specification for the replacement of two (2) overhead roadway sign panels required as a result of the recent toll adjustment. One panel is located on the New Hope – Lambertville Toll Bridge and the other is located on the Easton – Phillipsburg Toll Bridge. Both signs are over the westbound travel lanes in advance of the toll plazas.

Under the Commission’s Job Order Contract agreement, Mount Construction submitted the initial sign panel submittal. The shop drawing was reviewed by the RK&K and comments were provided. Mount Construction submitted a revised sign panel shop drawing and it was approved as noted by RK&K.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT

Design, Build and Maintain
Contract No. DB-540A
(CAS/RWL)

Now that there are no temporary lane closures on the Scudder Falls Bridge, TransCore is preparing to complete the operational test that is required from transitioning the electronic toll collection system from the interim configuration to the final configuration. The toll system will be observed in live operations for a minimum of thirty consecutive days. During this period the system accuracy, performance, reliability, and auditability will be verified.

TransCore is coordinating the relocation of the bridge host and all cabling to the lane controllers for the Southern Operations and Maintenance Facilities Improvements project. On site work will begin once the demarcation building is available.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

JOB ORDER CONTRACTING SERVICES

Job Order Contracting Program Manager
Contract No. C-727A
(WMC/RWL)

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Gordian Group's activities included providing program management services in support of individual job orders.

GENERAL ENGINEERING CONSULTANT

2021-2022 Annual Inspections

Contract No. C-757A

(HDH/MEM)

As the Commission's General Engineering Consultant (GEC), Pickering, Corts & Summerson (PCS) is providing Annual Inspection Services for the Toll Bridges in 2021, and Toll Supported bridges in 2022. PCS was provided with Limited NTP on February 23, 2021, and Notice to Proceed on April 12, 2021. A kick-off meeting was held virtually April 9, 2021 via Microsoft Teams, and attended by representatives from Operations in all three Regions; Engineering and PCS.

As of June 25, 2021, Interim inspections have been completed at the following Toll Supported Bridges: Riverton Belvedere, Centre Bridge Stockton, Lower Trenton, Calhoun Street, Washington Crossing, New Hope Lambertville, Uhlerstown Frenchtown, Riegelsville and Northampton Street. This completes all Interim Inspection work.

On July 15, 2021, after a dump truck overturned on the east (NJ) approach the GEC inspected the north approach guiderail, parapet and bridge parapet for impact damage.

As of July 31, 2021 Regular inspections have been completed at the following Toll Bridges: Easton Phillipsburg Toll Bridge (Route 22), Broad Street Viaduct (approach structure to the EPTB), all approach structures at the PA side of the EPTB, I-78 Toll Bridges (East & Westbound), NJ and PA approach structures to the I-78 main river bridges, Delaware Water Gap toll Bridges (East & Westbound), the Portland-Columbia Toll bridge, NJ approach structures to the PCTB, Trenton-Morrisville, the NJ and PA approach structures to the TMTB, New Hope Lambertville, and approach structures to the NHLTB. In addition, sign structures and retaining walls associated with the TMTB, NHLTB, DWGTB, the EPTB, I-78TB, MMTB and the PCTB have been inspected.

As of September 29, 2021, Facilities inspections have been completed at all Toll Bridges. The completion of the inspection of (6) bridge, (4) sign structure, and retaining wall structures associated with the Scudder Falls Toll Bridge is anticipated the first week of October, 2021. The three (3) pedestrian bridges located at SFTB will be scheduled for inspection once the main river bridge walkway is open to pedestrian and bicycle traffic.

As of October 25, 2021, the majority of the inspection work at the Scudders Falls Toll Bridge Facility has been completed. Nighttime sign reflectivity inspection has been scheduled for the first week of November, starting in the Northern Region.

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PROJECT STATUS REPORT

With exception of three shared use path structures at Scudder Falls, which opened for use mid-November, all field work has been completed.

A Draft Maintenance Report was submitted on December 3rd, 2021. The Draft Annual report was submitted on December 17, 2021. During the month of December, reports were reviewed by Engineering and Maintenance. A meeting was held with the GEC on January 6, 2021 to discuss any comments/changes to the reports.

Final-Draft reports are anticipated by mid-January, to be approved by Engineering within two weeks; Final reports to be submitted the first week of February.

Final Reports for the 2021 inspections were received by the Commission on February 4, 2021. A Kick-Off meeting for the Toll-Supported Bridge Inspection part of the project was held February 28, 2022 via Teams.

Field work began at the Centre Bridge-Stockton Toll Supported Bridge during the first week of April. Washington Crossing, New Hope-Lambertville, Lower Trenton, Calhoun Street, Riverton-Belvedere and Upper Black Eddy Toll Supported Bridges are also scheduled to be inspected in April. The following Toll Supported bridge inspections were completed in May 2022: Centre Bridge-Stockton, New Hope-Lambertville, Riverton-Belvedere and Uhlerstown-Frenchtown. An Interim Inspection of US22 over Broad Street was completed on May 11. The Washington Crossing Toll Supported bridge was also completed in May, however, due to a vehicle accident on Saturday May 28th, a Damage Inspection was performed by the GEC on Tuesday May 31st at the request of the Engineering Department.

UNDERWATER INSPECTIONS

2021 Underwater Inspection of the Toll and Toll Supported Bridges
Central and Northern Regions
Contract No. C-750A-2
(HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in Central and Northern Regions. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections on all of its bridges in 2016, with the exception of the Scudders Falls Toll Bridge, located in the southern region, which will be an initial evaluation. The inspections for the Central and Northern regions were performed in August and September of 2016.

WSP USA, Inc. (WSP) was provided with Notice to Proceed on May 4, 2021. On Wednesday, May 26, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant PCS. As of August 31, underwater inspection at Uhlerstown-Frenchtown, Upper Black Eddy, Riegelsville, I-78, Northampton Street and the Easton Philipsburg

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PROJECT STATUS REPORT

bridges have been completed. As of the end of September, the remaining bridges at Riverton-Belvedere, Portland-Columbia, Delaware Water Gap and Milford-Montague have been inspected.

All Draft-Preliminary Underwater Inspection Reports have been submitted and reviewed; a Final-Draft report was submitted January 7, 2022.

A Final Report for the 2021 underwater inspections was received by the Commission on January 26, 2022.

2021 Underwater Inspection of the Toll and Toll Supported Bridges Southern Region Contract No. C-759A-1 (HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in the Southern Region. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections for the Southern Region in November of 2016, with the exception of the Scudders Falls Toll Bridge, which will be an initial evaluation.

Naik Consulting Group (Naik) was provided with Notice to Proceed on October 13, 2021. On Monday, October 18, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant W. J. Castle & Associates (Castle). Castle is scheduled to start the inspections the first week of November.

As of the end of December, all bridges in the Southern District have been inspected with the exception of Scudders Falls. Castle's diving operations have been delayed due to higher than anticipated water levels. The Scudder Falls Bridges will be inspected early 2022, once water levels are deemed safe; and after all construction debris and the trestle have been removed. A preliminary Draft Report for New Hope Lambertville Toll Supported Bridge has been submitted for review on December 22, 2021. A Progress Meetings was held with Naik and Castle on December 20, 2021, and a meeting on January 7, 2022 to discuss the first report. Initial Preliminary Report returned to Naik with comments on January 14, 2022. A revised Preliminary Draft Report was submitted by March 28, 2022. A Final-Draft report was received on May 18th, 2022 for review. The inspection of the Scudder Falls Toll Bridges is scheduled for June 7th and 8th of 2022.

TRAFFIC ENGINEERING CONSULTANT

2021–2022 Annual Reports Contract No. C-761A (CAS/RWL)

There was no activity on this Task Order Assignment.

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PROJECT STATUS REPORT

TRAFFIC COUNT PROGRAM UPGRADE

Contract No. DR-550A
(CAS/RWL)

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

Commission staff is working with Signal Service to transition the data collection software to a new vendor at a reduced cost.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

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Meeting of June 27, 2022

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of May 2022	1-20

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

PUBLIC SAFETY AND BRIDGE SECURITY

Month of May 2022

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department (PSBS):

Radio System

- Public Safety and Bridge Security (PSBS) personnel alone, and in conjunction with the New Jersey State Police investigated various DRJTBC radio issues during the Month of May 2022.
- During the month of May, PSBS installed and programmed new radios for various new vehicles.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.
- During the month of May, PSBS staff met with Motorola Engineers and designed the DRJTBC new radio console layout.

Access Control System

- During the month of May, the Access Control System (ACS) database was audited and pictures were updated for employees and contractor cards.
- Various employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were investigated and addressed.

Public Safety & Bridge Security

- During the month of May, PSBS personnel assisted local and state law enforcement at the Washington's Crossing bridge with a multi vehicle accident. PSBS assisted Upper Makefield Police Department with the apprehension of the suspect after a physical altercation with Upper Makefield PD.
- During the month of May, PSBS employee was struck by a vehicle on the Pennsylvania side of the Calhoun street bridge. The bridge monitor was assisting Morrisville PD by directing traffic at the intersection for a vehicle accident.
- During the month of May, PSBS continued to social distance staff by using the Upper Black Eddy-Milford (UBE) Toll Supported Bridge to house Central Region Assistant Coordinators and the Scudder Falls Toll Bridge for Southern Region Assistant Coordinators.

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PUBLIC SAFETY AND BRIDGE SECURITY

Month of May 2022

- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS PCC continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of May, PSBS worked with Human Resources (HR) on various internal investigations.
- During the month of May, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated forty-five (45) video requests.
- During the month of May, PSBS are continuing to work on the design and are currently working with PennDOT to identify an area to place the poles along the roadway approach to the bridge at Riverton-Belvidere (RB).
- During the month of May, PSBS staff met with Engineering and Maintenance to upgrade the conditions of the Southern Region Bridge Shelters.

Miscellaneous

- During the month of May, PSBS Staff attended the Operations Meetings.
- During the month of May, PSBS continued to work with Engineering for the construction of the Southern Operations & Maintenance Facilities – Primary Control Center Project and the Secondary Control Center Project.
- During the month of May, Work has continued in the Secondary Control Center (SCC), Computer Aided Dispatch System (CAD) and Carousel integrated phone system. PSBS Staff along with Engineering are conducting Bi-Weekly meetings with Motorola and Carousel regarding the CAD and phone system.
- During the month of May, PSBS Staff held interviews for postings in the department.

May 2022

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	0	0
Delaware Water Gap 41	0	0	2	1	2	2	1	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland – Columbia 43	0	0	1	1	0	0	0	0
Riverton – Belvidere 44	0	0	2	0	0	0	0	0
Rt 22 EP 45	0	0	3	0	0	0	1	0
Northampton St 46	0	0	2	0	0	0	1	0
I-78 47	0	0	3	1	6	12	0	0
Riegelsville 48	0	0	0	0	0	0	0	0
Upper Black Eddy Milford 49	0	0	1	0	0	0	0	0
Uhlerstown Frenchtown 50	0	0	2	0	0	0	1	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	1	0	0	0	0	0
New Hope Lambertville Toll 53	0	0	1	1	0	0	0	0
New Hope Lambertville 54	0	0	0	0	0	0	1	0
Washington Crossing 55	0	0	2	0	0	0	0	0
Scudder Falls 56	0	0	3	0	2	0	0	0
Calhoun St 57	0	0	2	0	0	0	0	0
Lower Trenton 58	0	0	0	0	0	0	0	0
Morrisville Trenton 59	0	1	1	2	2	0	0	0

	Citations	Warnings	Security Checks
New Jersey State Police	155	40	623
Pennsylvania State Police	110	108	739

May 2022 Overweight Crossings-Central Region

5/31/2022

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	87	3	1	2	2	0	2	1	1	0	0	0
Northampton St.	462	1	1	0	1	1	0	0	0	0	0	0
Riegelsville	195	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	97	3	0	3	3	1	2	0	0	0	0	0
May Totals	841	7	2	5	6	2	4	1	1	0	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	440	27	7	20	20	11	8	3	1	2	0	3
Northampton St.	2440	19	19	0	16	7	10	2	0	2	0	1
Riegelsville	883	2	2	0	2	1	1	0	0	0	0	0
Uhlerstown - Frenchtown	448	7	0	7	7	5	2	0	0	0	0	0
Year to Date Totals	4211	55	28	27	45	24	21	5	1	4	0	4

May 2022 Overweight Crossings-Southern Region

5/31/2022

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response
Lower Trenton	0	0	0	0	0	0	0	0	0	0	0	0
Calhoun Street	49	0	0	0	0	0	0	0	0	0	0	0
Washington Crossing	165	2	2	0	0	0	0	2	1	1	0	0
New Hope Lambertville	98	0	0	0	0	0	0	0	0	0	0	0
Centre Bridge Stockton	61	4		4	4	2	2	0	0	0	0	0
May Totals	373	6	2	4	4	2	2	2	1	1	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response
Lower Trenton	105	14	0	14	0	0	0	14	6	8	0	0
Calhoun Street	319	10	9	1	3	2	1	6	2	4	0	1
Washington Crossing	719	14	3	11	9	3	6	5	1	4	0	0
New Hope Lambertville	391	14	14	0	7	4	3	5	4	1	1	1
Centre Bridge Stockton	256	32	1	31	31	13	18	1	1	0	0	0
Year to Date Totals	1790	84	27	57	50	22	28	31	14	17	1	2

SR/CR May 2022 YTD Overweight Turnarounds/Crossings Report

Southern Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Lower Trenton	0	0	0	0
Calhoun Street	49	12	37	0
Washington Crossing	165	153	12	2
New Hope Lambertville	98	81	17	0
Centre Bridge Stockton	61	54	7	4
YTD SR Totals	373	300	73	6
Central Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Riverton-Belvidere	87	70	17	3
Northampton St.	462	398	64	1
Riegelsville	195	147	48	0
Uhlerstown - Frenchtown	97	87	10	2
YTD CR Totals	841	702	139	6
Southern/Central Region Bridges	Total Turnarounds	Total Turnarounds NJ Side	Total Turnarounds PA Side	Total Overweights
May YTD SR/CR Totals	5975	5096	951	139

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Riverton-BelvidereMONTH MayYEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	168	168	168	168	672
Patrols	79	81	82	72	314
Overweight Crossings	0	2	1	0	3
Overweights Refused	20	30	21	13	84
Pass Through	5	7	7	5	24
Disabled Vehicles	0	0	0	0	0
Accidents	1	0	0	0	1
Police Requests	1	9	6	3	19
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	1	16	7	1	25
Jumpers / Code 100	0	0	0	0	0
Public Interactions	39	67	45	38	189
Bicycle Warnings	1	0	4	4	9
Other	9	9	8	8	34

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton StreetMONTH MayYEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	342	342	342	342	1368
Patrols	166	166	161	143	636
Overweight Crossings	0	1	0	0	1
Overweights Refused	99	127	115	102	443
Pass Through	0	0	0	1	1
Disabled Vehicles	2	0	0	0	2
Accidents	0	0	0	0	0
Police Requests	0	1	0	1	2
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	4	0	4
Traffic Control	45	36	16	22	119
Jumpers / Code 100	0	0	0	0	0
Public Interactions	156	228	174	145	703
Bicycle Warnings	8	8	5	18	39
Other	19	21	18	25	83

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE RiegelsvilleMONTH MayYEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	157	163	164	164	648
Overweight Crossings	0	0	0	0	0
Overweights Refused	61	53	58	32	204
Pass Through	2	3	3	2	10
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	1	1	0	2
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	1	0	0	1
Traffic Control	0	23	27	0	50
Jumpers / Code 100	0	0	0	0	0
Public Interactions	35	95	109	41	280
Bicycle Warnings	0	6	1	5	12
Other	20	26	19	18	83

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-MilfordMONTH MayYEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	0	8	0	0	8
Patrols	0	4	0	0	4
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	2	0	0	2
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-FrenchtownMONTH MayYEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	42	12	32	4	90
Patrols	21	6	17	2	46
Overweight Crossings	0	2	0	0	2
Overweights Refused	25	10	47	4	86
Pass Through	5	2	6	0	13
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	2	0	0	2
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	2	3	3	0	8
Jumpers / Code 100	0	0	0	0	0
Public Interactions	38	15	29	0	82
Bicycle Warnings	1	0	0	0	1
Other	4	0	3	1	8

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia Pedestrian

MONTH May

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	0	0	0	0	0
Patrols	14	14	14	14	56
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge Stockton

MONTH May

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	84	72	88	148	392
Patrols	42	31	26	44	143
Overweight Crossings	3	1	0	0	4
Overweights Refused	14	12	17	18	61
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	3	0	0	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	17	14	21	18	70
Jumpers / Code 100	0	0	0	0	0
Public Interactions	11	14	53	62	140
Bicycle Warnings	2	2	10	5	19
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH MayYEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	336	336	336	480	1488
Patrols	99	128	112	123	462
Overweight Crossings	0	0	0	0	0
Overweights Refused	24	20	36	18	98
Pass Through	5	9	1	2	17
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	2	0	0	0	2
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	1	0	0	0	1
Traffic Control	35	39	38	18	130
Jumpers / Code 100	0	0	0	0	0
Public Interactions	358	337	567	154	1416
Bicycle Warnings	7	22	40	27	96
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH May

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	168	168	168	240	744
Patrols	75	69	74	88	306
Overweight Crossings	1	0	1	0	2
Overweights Refused	52	47	45	21	165
Pass Through	3	1	4	2	10
Disabled Vehicles	0	0	0	0	0
Accidents	1	1	2	1	5
Police Requests	1	2	3	1	7
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	62	65	72	21	220
Jumpers / Code 100	0	0	0	0	0
Public Interactions	104	65	54	84	307
Bicycle Warnings	3	5	11	3	22
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Calhoun StreetMONTH MayYEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	320	304	328	472	1424
Patrols	107	126	109		342
Overweight Crossings	0	0	0	0	0
Overweights Refused	11	23	10	5	49
Pass Through	1	2	0	0	3
Disabled Vehicles	0	1	0	0	1
Accidents	1	2	0	2	5
Police Requests	0	1	0	0	1
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	16	31	13	5	65
Jumpers / Code 100	0	0	0	0	0
Public Interactions	14	104	48	24	190
Bicycle Warnings	3	16	2	8	29
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH MayYEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	0	0	0	36	36
Patrols	0	0	0	0	0
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	1	0	0	0	1
Accidents	1	0	2	0	3
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven Rock

MONTH May

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 7-May	WEEK OF 14-May	WEEK OF 21-May	WEEK OF 31-May	TOTAL
Hours Worked	0	0	0	0	0
Patrols	16	16	19	20	71
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

2022

AC Monthly Activity Report

May 2022

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	76	0	2	0	1	0
Calhoun Street	122	0	5	0	1	2
Scudder Falls	319	0	4	0	18	1
Washington Crossing	141	2	5	0	0	2
New Hope	116	0	0	0	0	1
Lambertville	97	4	0	0	0	0
Centre Bridge	71	0	0	0	0	1
Stockton	135	2	1	0	0	0
Lumberville	139	0	0	0	0	0
RavenRock	168	0	0	0	1	0
Uhlersown	238	1	1	0	2	0
Frenchtown	114	3	0	0	0	0
Upper Black Eddy	68	0	0	0	0	0
Milford						
Riegelsville						
Northampton St.						
Riverton						
Belvidere						
Portland Columbia						
Totals	1804	12	18	0	23	7

Yearly Totals

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	415	14	6	0	2	1
Calhoun Street	616	10	13	0	6	4
Scudder Falls	1631	0	21	0	64	2
Washington Crossing	557	14	8	0	1	2
New Hope	418	14	1	0	0	2
Lambertville	363	32	0	0	0	0
Centre Bridge	240	0	0	0	0	1
Stockton						
Lumberville						
RavenRock						

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Uhlersown	465	6	4	0	0	0
Frenchtown						
Upper Black Eddy	536	0	1	0	0	0
Milford						
Riegelsville	617	1	0	0	1	0
Northampton St.	871	17	4	2	3	2
Riverton	435	20	1	0	0	0
Belvidere						
Portland Columbia	252	0	0	0	0	0
Totals	7416	128	59	2	77	14

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of May 2022	1-9

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

MAINTENANCE AND TOLL OPERATIONS
MONTH OF MAY 2022

- Participated in meeting with the Human Resource department to discuss the process for inter and intra-regional employee transfers.
- Participated in oral promotional interviews for the vacant Toll Sergeant and Toll Corporal positions in the Southern Region.
- Participated in Teams meeting to discuss options for Toll Supported Bridge shelter improvement projects.
- Participated in Teams in T-519A - Southern Operations and Maintenance Facilities Improvements (Bi-Weekly Progress Mtg.)
- Participated in demonstration of the Ravo Model Si Street Sweeper held at the I-78 Maintenance facility.
- Participated in demonstration of the Dulevo 6000 Street Sweeper held at the I-78 Maintenance facility.
- Participated in weekly conference call with Toll Lieutenants to discuss, Toll Scheduling, Promotions, and Project updates.
- Participated in monthly Toll Sergeant's meetings to discuss Covid-19 Update, Project Updates, Vacations, Promotions and Incident Reports.
- Participated in Teams bi-weekly Operations staff meeting to discuss items of interest from Maintenance, Toll, ESS, HR and Training and Safety Department.
- Participated in Regional Maintenance Supervisors meeting to discuss Stormwater Reports, Street Sweeper Demonstrations and vehicle, equipment training.
- Senior Director reviewed and approved Garda invoices and miscellaneous charges for the month of May 2022.
- Senior Director approved invoices from J. Fletcher Creamer for Guide Rail repairs at various locations.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

- Senior Director reviewed Use of Facilities requests and forwarded Certificates of Insurance for review and approval.
- Senior Director prepared monthly Maintenance and Toll reports for the May 2022 staff agenda meeting.
- Senior Director prepared and forwarded report of Use of Commission Facilities for the month of May 2022.

Maintenance Operations

- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of April from Regional Maintenance Supervisors.
- Director of Maintenance participated in a meeting with Engineering and Maintenance staff to discuss Toll Supported Bridge Shelter repairs.
- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors to discuss, CDL License requirements, Safety Protocols, and vehicle/equipment repair updates.
- Trenton Morrisville maintenance crews degreased lanes on the Trenton Morrisville Toll Plaza.
- Trenton Morrisville maintenance crews made repairs to the Trenton Morrisville Administration building front door.
- Trenton Morrisville maintenance crews removed Earth Cameras from Route 295 Scudder Falls.
- Trenton Morrisville maintenance crews cleaned strainers, chiller tower, filtration system on the Air Conditioning system at Scudder Falls Administration building.
- Trenton Morrisville maintenance crews removed signs from 295 median at Scudder Falls.
- New Hope Maintenance crews continue to assist GEC with New Hope, Centre Bridge Stockton and Washington Crossings Toll Supported Bridge inspections.
- New Hope Maintenance crews repaired leaking pipe in New Hope Lambertville maintenance garage area.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

- New Hope maintenance crews continue crack sealing and patching numerous potholes along roadway on roadways withing Commission property.
- I-78 Maintenance hosted two Sweeper demonstrations at the I-78 Maintenance Garage.
- I-78 Maintenance crews continue to make repairs to potholes along I-78 Eastbound and Westbound highway.
- I-78 Maintenance crews planted various Annuals and Perennials flowers in the I-78 Welcome Center area.
- I-78 Maintenance crews continue to trim overgrown trees and branches along I-78 Eastbound and Westbound roadway.
- Easton Phillipsburg Maintenance crews completed landscaping project at the entrance to Easton Phillipsburg Administration building.
- Easton Phillipsburg Maintenance crews continue to trim overgrown trees and along roadway on and around Commission property.
- Easton Phillipsburg maintenance crews continue crack sealing and repairing numerous potholes along Route 22.
- Easton Phillipsburg maintenance crews replaced all tower lights at the Riegelsville Toll Supported Bridge.
- Portland-Columbia Maintenance crews continue crack sealing and repairing numerous potholes.
- Portland-Columbia maintenance crews welded cracked hand railing at the Portland Columbia pedestrian bridge.
- Portland- Columbia maintenance crews repaired streetlight in front of Portland Columbia Administration building.
- Portland – Columbia maintenance crews removed graffiti from Portland Columbia pedestrian bridge.
- Delaware Water Gap Maintenance crews cleaned all salt from salt shed and re-tared walls.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

- Delaware Water Gap maintenance crews sanded and painted safety handrail from upper garage.
- Delaware Water Gap maintenance crews removed tree stump from area near fuel pumps and regraded area.
- Delaware Water Gap maintenance crews welded door to tunnel entrance and repaired door latch.
- Milford-Montague maintenance crews power washed the main river bridge and curbing.
- Milford-Montague maintenance crews cleaned all expansion joints on main river bridge.
- Milford-Montague maintenance crews removed graffiti from piers on Pennsylvania side of the bridge.
- Milford-Montague maintenance crews made repairs to large ruts caused by trucks stuck in grassy area.

Toll Operations

- Director of Toll participated in Transcore weekly conference calls to discuss toll system intrusion issues and updates.
- Director of Tolls approved Part Time toll collectors 300/600 hours and submitted for hourly increase.
- Director of Tolls prepared and forwarded weekly toll cash deposits and cash transaction reports.
- Deputy Director of Tolls provided weekly report on daily cash pickups by armored car service.
- Director held monthly Sergeants conference call meeting to provide updates and discuss items of interest:
 - COVID-19 Updates
 - Promotions
 - TM T-509A Southern Operations Project
 - OIC Daily Guidelines and Training Checklist
 - Counterfeit Bill Guidelines
 - Accidents involving employees

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

- IT (emails)
- Director of Toll and Deputy Director of Toll continue to conduct interviews for Part-Time Toll Collectors, schedule onboarding and training.
- Director of Tolls held weekly Toll Lieutenants conference call meeting.
- Director of Toll and Deputy Director of Toll continue to review monthly Toll Collector variance reports and report any discrepancies.

Fleet Department

Vehicle & Equipment Status

- Maintenance checklist for all patrol vehicles submitted on time.
- RAVO 5i Sweeper Demonstration held at I-78.
- Dulevo 6000 Sweeper Demonstration held at I-78.
- TMA Crash truck procurement for SF underway. J-Tech has located a crew cab Freightliner M2 chassis.
- PO issued for Scorpions attenuators at NHL and I78 are in process of being redeployed on two Mack trucks.
- PO issued for JD X758 Tractor and accessories for EP Facility.
- PO issued for JD 444P Wheel Loader for PC facility.
- PO issued for front suspension enhancement on five single axle Mack trucks by Transedge.
- Five Single Axle Mack trucks at Transedge nearing completion for delivery.
- PO issued for two Ford Interceptors, purchased and in upfit process at Elite
- PO issued for third unmarked Interceptor for PSBS.
- PO issued for JD Gator XUV865M to replace I78 unit deployed to SF facility earlier this year.
- PO's issued for three Trailer Mounted Crash Attenuators from Traffix Devices for SF, TM, and NHL facilities.
- PO issued for JD X758 Tractor and accessories for MM facility.
- PO issued for two JD Z970R Z trak Mowers for PC facility.
- PO issued for JD Tractor Model 6120M and one Diamond Boom Mower for I78 facility.
- PO issued for JD 310SL Backhoe-Loader for MM facility.
- DWG and PC requesting quotes for lube and gun to service new Trius Mack trucks.

Vehicle & Equipment Repairs

- EP- Truck wheel bearing replaced.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27, 2022

- TM- Utility truck AC repaired.
- I78- Interceptor out of service, water pump coolant system issue.
- I78- Tractor tire needed to be replaced with rim.

Southern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	16	80	64	240	192								592
Bldg./Facilities Maintenance	1,296	1,328	2,160	1,776	1,784								8,344
Grounds Maintenance	152	256	904	1,000	868								3,180
Road Maintenance	184	280	232	152	280								1,128
Snow/Ice Maintenance	1,008	536	280	0	0								1,824
Vehicle Maintenance	224	280	464	240	216								1,424
Miscellaneous	36	40	168	104	72								420
Total Man-hours	2,916	2,800	4,272	3,512	3,412	0	0	0	0	0	0	0	16,912

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	64	152	512	384	448								1,560
Bldg./Facilities Maintenance	948	608	575	536	452								3,119
Grounds Maintenance	240	184	288	384	488								1,584
Road Maintenance	48	280	280	16	72								696
Snow/Ice Maintenance	1,273	484	278	56	0								2,091
Vehicle Maintenance	204	192	144	160	128								828
Miscellaneous	48	24	88	96	48								304
Total Man-hours	2,825	1,924	2,165	1,632	1,636	0	0	0	0	0	0	0	10,182

Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg

[illegible][illegible]

Matt Meeker, Regional Maintenance Supervisor - Milford-Montague

[illegible][illegible][illegible]

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

USE OF FACILITIES REQUEST REPORT

MONTH OF APRIL 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of May 2022	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 27, 2022

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
New Hope Toll Supported Bridge	PSE&G	May 1, 2022 through December 31, 2023	Transporting Equipment and personnel from River Rd. through DRJTBC property.
New Hope Toll Supported Bridge	New Hope Pride	May 21, 2022	Pride Parade across NHTSB.
Northampton St. Toll Supported Bridge	City of Easton / Town of Phillipsburg	May 30, 2022	Wreath ceremony at center of bridge.
Riegelsville Toll Supported Bridge	Riegelsville American Legion	May 29, 2022	Memorial Day Ceremony
Belvidere Toll Supported Bridge	Town of Belvidere	May 30, 2022	Memorial Day Ceremony

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 27th, 2022

OPERATIONS INDEX

FOR

TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of May 2022	1 of 7

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT
MONTH OF MAY 2022

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed or facilitated (11) virtual and/or in-person training courses during the Month of May. This consisted of (18) sessions and (105) Commission Employees trained during the month. The following training topics were covered during the month of May.

Note: ** Denotes Instructor Lead Training (ILT)

- A Motivators Tool Kit 1.0
- Alcohol and Drug Awareness 1.0
- American Disabilities Act 1.0
- Business Writing Essentials 1.0
- ESS Camera Training **
- Active Listening 1.0
- Basic Uses of the Comma 1.0
- Be Active 1.0
- CBT and Mental Health-Anxiety and Panic Attacks 1.0
- CBT and Mental Health-Bipolar Disorder 1.0
- CBT and Mental Health-Borderline Personality Disorder 1.0
- CBT and Mental Health-Introduction to Cognitive behavioral Therapy 1.0
- Cloud Computing 1.0
- CPR/AED/First Aid-Hunterdon Healthcare**
- Culture Series-Discrimination Protection 1.0
- Culture Series-The Importance of Whistleblowing 1.0
- Cyber Security-How to Stay Safe Online 1.0
- Cyber Security- Overview 1.0
- Decoding Indirect and Direct Messages 1.0
- Driver Safety Awareness 1.0
- Emotional Intelligence-One Hour Crash Course **
- Excel 2013 Advanced 1.0
- F -250 Patrol Truck Training**
- Family Medical Leave Act for Employees 1.0
- Fire Safety and Prevention 1.0
- First Aid- Bleeding 1.0
- First Aid – Primary Survey 1.0
- Flagger Training Certification (PSATS) **
- Health and Safety in the Workplace 1.0

- Healthy Eating at Work 1.0
- Jump Starting a Vehicle-**
- Litmos Lerner Welcome Course
- Preparing for an Active Shooter Situation 2.0
- Preventing Workplace Discrimination and Harassment 2.0
- Project Management Professional Training-New Horizons**
- Promotional Exam**
- Promotional Written Exam Prep**
- Radio Training**
- The US Legal Environment in Human-Resources 2.0
- Working with Grinders-**
- Workplace Ethics-Part 1 (Ethical Conduct) 4.0
- Workplace Ethics-Part 2(Accountable and Ethical Decision-Making) 4.0
- Workplace Ethics-Part 3(Ethics in Context) 4.0

SAP Litmos (Learning Management System)

- Created sessions in Litmos for instructor led training (ILT) courses/modules and marked attendance accordingly
- Uploaded newly acquired training certificates into Litmos (LMS)
- Assisted DRJTBC employees as needed with the Learning Management System
- Assigned Litmos courses and monitored affected personnel for compliance
- Ran weekly reports for new employee updates imported from the ADP sync (retirements, promotions etc.)
- Reviewed new course content in the SAP Litmos Content Library
- Began Microsoft Teams integrations

Administrative –

- Conducted Microsoft Teams meetings w/TES personnel to provide updates/assignments
- Reviewed monthly reports submitted by TES Staff
- Prepared and disseminated minutes from TES meetings
- Coordinated the Working from Home Schedule for departmental personnel
- Prepared Operations Report for Month of May
- Coordinated/scheduled CPR with Hunterdon Healthcare for the month of June
- Printed, laminated and distributed CPR Cards to affected commission staff
- Facilitated Radio/Camera training for Maintenance Personnel at the DWG
- Coordinated the delivery of updated Haz-Mat Booklets for distribution
- Reviewed PMA's (PA Manufacturers Assoc.) training database for suitable instructional material
- Scheduled PMA Virtual Training Sessions for the month of June
- Began integration TES Power Points to Microsoft Teams for On-Line Training

- Facilitated Corporal/Sergeant Promotional Prep Courses
- Proctored Promotional Exams Toll Corporal & Sergeant Vacancies
- Researched SkillPath Topics for May for approval/June scheduling
- Monitored/approved ADP timekeeping for TES personnel
- Ordered office supplies as needed
- Accepted purchases/services in Munis and SharePoint for payment processing
- Facilitated the May Monthly WPSC Meeting @ DWG
- Scheduled the Workplace Safety Committee Meeting for June 23rd at EP
- Disseminated Monthly Communication for Managers Newsletter
- Updated Daily TES Facility Log (Contact Tracing Protocol)
- Scheduled (2) Counterfeit Bills Training Sessions with the Secret Service for the month of June.
- Assisted with the REVO Street Sweeper Demonstration at I 78
- Assisted with the DULEVO Street Sweeper Demonstration at I 78

Monthly Meetings Attended/Training Initiatives Discussed

- Participated in the Toll Sergeant's Meeting (Counterfeit Bills/Litmos Discussed)
- Attended the May Operations Meeting
- Reported on TES business at the Monthly May Staff Meeting
- Facilitated an in-person meeting with TES Personnel at EP
- Met with NJ DOT Personnel via Microsoft Teams to discuss ideas/recommendations for implementing a standardized training program for Maintenance personnel.
- Met with high level commission executives to discuss training initiatives to provide instruction to affected Public Safety Bridge Security Personnel.
- Met with DED of Operations and Acting Chief of Engineering to discuss updates to the Storm Water Management Plan and training follow up
- Met with Maintenance supervisors to identify specific job responsibilities for the position of Maintenance Worker III. (Detailed training initiative to be drafted/implemented)

State Police/Liaison Collaboration

- Obtained accident reports from NJSP/PSP Liaisons as requested by Human Resources
- Scheduled State Police Details for 78 and DWG
- Reviewed/approved State Police MOU and overtime invoices

Employee Safety

- Distributed safety talk handouts to participating Maintenance Personnel
- Facilitated pending projects for the Workplace Safety Committee (WPSC)
- Inspected all AED units (including toll supported bridges)
- Replaced batteries as needed for AED Units
- Checked/replenished first aid kits as needed (All regions)
- Inspected Fire Safety Equipment (live fire/electric)
- Scheduled Fire Safety Training for June

May 2022 TES Training Report

Course	Date Completed	Employee	Business Unit
A Motivators Toolkit 2.0	05/20/2022	John Mills	Training & Employee Safety
	05/22/2022	Cathryn Sturges	Maintenance & Toll Operations
	05/25/2022	Ralph Reppert	Public Safety & Bridge Security
	05/27/2022	Jeanine Loeffler	Maintenance & Toll Operations
Alcohol and Drug Awareness 1.0 (US)	05/16/2022	Aminah El-Burki	Training & Employee Safety
	05/23/2022	James Cavallo	Training & Employee Safety
	05/23/2022	John Mills	Training & Employee Safety
American Disabilities Act 1.0 (US)	05/25/2022	Linda Tipton	Training & Employee Safety
	05/27/2022	Jeanine Loeffler	Maintenance & Toll Operations
Business Writing Essentials	05/24/2022	Aminah El-Burki	Training & Employee Safety
	05/24/2022	Charles Stracciolini	Engineering
	05/24/2022	Scott McDonald	Public Safety & Bridge Security
Camera Training**	05/10/2022	Daniel Vander Berg	Maintenance & Toll Operations
	05/10/2022	Jack Baum	Training & Employee Safety
	05/10/2022	James Cavallo	Training & Employee Safety
	05/10/2022	James Gower	Maintenance & Toll Operations
	05/10/2022	John McCallum	Training & Employee Safety
	05/10/2022	Leon Werkheiser Jr	Maintenance & Toll Operations
	05/10/2022	Lloyd Johnson	Maintenance & Toll Operations
	05/10/2022	Matthew Stock	Maintenance & Toll Operations
	05/10/2022	Michael Curnkey	Maintenance & Toll Operations
	05/10/2022	Travis Utter	Maintenance & Toll Operations
	05/10/2022	William H Kresge IV	Maintenance & Toll Operations
	05/25/2022	Ralph Reppert	Public Safety & Bridge Security
	05/25/2022	Ralph Reppert	Public Safety & Bridge Security
CBT and Mental Health - Anxiety and Panic Attacks 1.0	05/25/2022	Ralph Reppert	Public Safety & Bridge Security
CBT and Mental Health - Bipolar Disorder 1.0	05/25/2022	Ralph Reppert	Public Safety & Bridge Security
CBT and Mental Health - Borderline Personality Disorder 1.0	05/25/2022	Ralph Reppert	Public Safety & Bridge Security
CBT and Mental Health - Introduction to Cognitive Behavioral Therapy 1.0	05/27/2022	Ralph Reppert	Public Safety & Bridge Security
Cloud Computing 1.0	05/24/2022	Jack Baum	Training & Employee Safety
CPR/AED/First Aid - Hunterdon Healthcare**	05/13/2022	Carlos Pujols	Maintenance & Toll Operations
	05/13/2022	John Liero	Maintenance & Toll Operations
	05/13/2022	Linda Bonney	Maintenance & Toll Operations
	05/13/2022	Robert E. George	Maintenance & Toll Operations
	05/13/2022	Shuz Lange	Maintenance & Toll Operations
	05/17/2022	Douglas Higgins	Public Safety & Bridge Security
	05/17/2022	James Davis Jr	Public Safety & Bridge Security
	05/17/2022	Jonathan Miller	Public Safety & Bridge Security
	05/17/2022	Karen Ireland	Maintenance & Toll Operations
	05/17/2022	Kristen Schafer	Maintenance & Toll Operations
	05/17/2022	Luigi DiSalvo	Maintenance & Toll Operations
	05/25/2022	Amy R Beier	Finance
	05/25/2022	Casey Clark	Maintenance & Toll Operations
	05/25/2022	Christine Baker	Chief Administrative Officer Departments
	05/25/2022	Nancy Sherlock	Maintenance & Toll Operations
	05/26/2022	Cameron Huffman	Maintenance & Toll Operations
	05/26/2022	Daniel J. Pagano Sr.	Maintenance & Toll Operations
	05/26/2022	David F Wiener	Maintenance & Toll Operations
	05/26/2022	Jessica Balabanoff	Maintenance & Toll Operations
	05/26/2022	Matthew Paul	Maintenance & Toll Operations
	05/26/2022	Randy S. Piazza Jr.	Maintenance & Toll Operations
	05/23/2022	Aminah El-Burki	Training & Employee Safety
	05/23/2022	Aminah El-Burki	Training & Employee Safety
	05/04/2022	Jeffrey Collura	Maintenance & Toll Operations
	05/24/2022	Linda Tipton	Training & Employee Safety
	05/25/2022	Linda Tipton	Training & Employee Safety
	05/04/2022	Jeffrey Collura	Maintenance & Toll Operations
	05/25/2022	Matthew Corrigan	Training & Employee Safety
	05/26/2022	Aminah El-Burki	Training & Employee Safety
	05/04/2022	Jeffrey Collura	Maintenance & Toll Operations
	05/06/2022	Cayla Esposito	Maintenance & Toll Operations
	05/25/2022	Linda Tipton	Training & Employee Safety
	05/25/2022	Matthew Corrigan	Training & Employee Safety
	05/04/2022	Jeffrey Collura	Maintenance & Toll Operations
	05/04/2022	Jeffrey Collura	Maintenance & Toll Operations
	05/11/2022	Mark Dolton	Public Safety & Bridge Security
	05/04/2022	Jeffrey Collura	Maintenance & Toll Operations
	05/26/2022	Matthew M Hartigan	Public Safety & Bridge Security
Jump Starting a Vehicle - TBT**	05/05/2022	Brian J Keith	Maintenance & Toll Operations
	05/05/2022	Daniel Steele	Maintenance & Toll Operations
	05/05/2022	Greg Lohrman	Maintenance & Toll Operations
	05/05/2022	Harald Simon	Maintenance & Toll Operations
	05/05/2022	Jared Rivera	Maintenance & Toll Operations
	05/05/2022	Jean-Philippe Michel	Maintenance & Toll Operations
	05/05/2022	John J Marason	Maintenance & Toll Operations
	05/05/2022	Jordan H Purdy	Maintenance & Toll Operations
	05/05/2022	Mark Parichuk	Maintenance & Toll Operations
	05/05/2022	Mark Simonetta	Maintenance & Toll Operations
	05/05/2022	Paul Panto	Maintenance & Toll Operations
	05/05/2022	Robert Coates	Maintenance & Toll Operations
	05/05/2022	Robert J. Tilwick	Maintenance & Toll Operations
	05/05/2022	Robert Smith	Maintenance & Toll Operations

	05/05/2022	Robert Varju	Maintenance & Toll Operations
	05/05/2022	Stephen J Bosga	Maintenance & Toll Operations
	05/05/2022	Stephen Smith	Maintenance & Toll Operations
	05/05/2022	Wade B Caccese	Maintenance & Toll Operations
	05/11/2022	Austin McCleery	Maintenance & Toll Operations
	05/11/2022	Casey Wallace-Walker	Maintenance & Toll Operations
	05/11/2022	Charles Slack Jr. II	Maintenance & Toll Operations
	05/11/2022	Christopher A Jackson	Maintenance & Toll Operations
	05/11/2022	George Farrell IV	Maintenance & Toll Operations
	05/11/2022	Jared Burd	Maintenance & Toll Operations
	05/11/2022	John W Anderson IV	Maintenance & Toll Operations
	05/11/2022	Kenneth Terry	Maintenance & Toll Operations
	05/11/2022	Richard L. Fleming Jr.	Maintenance & Toll Operations
	05/11/2022	Stephen Bartzak	Maintenance & Toll Operations
	05/13/2022	Alexie Reyes	Maintenance & Toll Operations
	05/13/2022	Anthony Sassani	Maintenance & Toll Operations
	05/13/2022	Donald Day	Maintenance & Toll Operations
	05/13/2022	Frederick Fennimore	Maintenance & Toll Operations
	05/13/2022	Harry W Fawkes Jr	Maintenance & Toll Operations
	05/13/2022	Kawan Gamble	Maintenance & Toll Operations
	05/13/2022	Manuel Rivera	Maintenance & Toll Operations
	05/13/2022	Matthew Satmary	Maintenance & Toll Operations
	05/13/2022	Rayford Johnson II	Maintenance & Toll Operations
	05/13/2022	Shaun Profy	Maintenance & Toll Operations
	05/24/2022	Brian Feller	Maintenance & Toll Operations
	05/24/2022	Daniel Vander Berg	Maintenance & Toll Operations
	05/24/2022	James Gower	Maintenance & Toll Operations
	05/24/2022	Jamie Franks	Maintenance & Toll Operations
	05/24/2022	Kyle L Williams	Maintenance & Toll Operations
	05/24/2022	Leon Werkheiser Jr	Maintenance & Toll Operations
	05/24/2022	Mason Vance	Maintenance & Toll Operations
	05/24/2022	Matthew W Meeker	Maintenance & Toll Operations
	05/24/2022	Michael Curnkey	Maintenance & Toll Operations
	05/24/2022	Mitchell Vance	Maintenance & Toll Operations
	05/24/2022	Paul Wallace	Maintenance & Toll Operations
	05/24/2022	Steve Borger	Maintenance & Toll Operations
	05/24/2022	Taylor Perry	Maintenance & Toll Operations
	05/24/2022	Travis Utter	Maintenance & Toll Operations
	05/24/2022	William H Kresge IV	Maintenance & Toll Operations
	05/24/2022	William J. Luscik	Maintenance & Toll Operations
Learner Welcome Course	05/16/2022	Melissa Herman	Maintenance & Toll Operations
	05/23/2022	Mark Murranko	Executive Office
Preparing for an Active Shooter Situation 2.0 (US)	05/23/2022	James Cavallo	Training & Employee Safety
	05/24/2022	John Mills	Training & Employee Safety
	05/24/2022	Jack Baum	Training & Employee Safety
	05/26/2022	Matthew M Hartigan	Public Safety & Bridge Security
Preventing Workplace Discrimination and Harassment 2.0 (US)	05/23/2022	Aminah El-Burki	Training & Employee Safety
Project Management Professional Training - New Horizons	05/13/2022	Justin R Bowers	Engineering
Promotional Exam**	05/06/2022	Brenda Brown	Maintenance & Toll Operations
	05/06/2022	Carol Ramsin	Maintenance & Toll Operations
	05/06/2022	Casey Clark	Maintenance & Toll Operations
	05/06/2022	Gary Lorenzo	Maintenance & Toll Operations
	05/06/2022	Gino Hernandez	Maintenance & Toll Operations
	05/06/2022	Gregory D Gibson	Maintenance & Toll Operations
	05/06/2022	Kristen Schafer	Maintenance & Toll Operations
	05/06/2022	Marquan N. Smith	Maintenance & Toll Operations
	05/06/2022	Sean McCarthy	Maintenance & Toll Operations
	05/06/2022	Steven Reilly Jr	Maintenance & Toll Operations
	05/06/2022	Tucرها Melvin-Westcott	Maintenance & Toll Operations
Promotional Exam Prep**	05/05/2022	Gary Lorenzo	Maintenance & Toll Operations
Radio Training**	05/10/2022	Daniel Vander Berg	Maintenance & Toll Operations
	05/10/2022	Jack Baum	Training & Employee Safety
	05/10/2022	James Cavallo	Training & Employee Safety
	05/10/2022	James Gower	Maintenance & Toll Operations
	05/10/2022	John McCallum	Training & Employee Safety
	05/10/2022	Leon Werkheiser Jr	Maintenance & Toll Operations
	05/10/2022	Lloyd Johnson	Maintenance & Toll Operations
	05/10/2022	Matthew Stock	Maintenance & Toll Operations
	05/10/2022	Michael Curnkey	Maintenance & Toll Operations
	05/10/2022	Travis Utter	Maintenance & Toll Operations
	05/10/2022	William H Kresge IV	Maintenance & Toll Operations
The U.S. Legal Environment in Human Resources 2.0 (US)	05/27/2022	Jeanine Loeffler	Maintenance & Toll Operations
Working With Grinders - TBT**	05/05/2022	Brian J Keith	Maintenance & Toll Operations
	05/05/2022	Daniel Steele	Maintenance & Toll Operations
	05/05/2022	Greg Lohrman	Maintenance & Toll Operations
	05/05/2022	Harald Simon	Maintenance & Toll Operations
	05/05/2022	Jared Rivera	Maintenance & Toll Operations
	05/05/2022	Jean-Philippe Michel	Maintenance & Toll Operations
	05/05/2022	John J Marason	Maintenance & Toll Operations
	05/05/2022	Jordan H Purdy	Maintenance & Toll Operations
	05/05/2022	Mark Parichuk	Maintenance & Toll Operations

	05/05/2022	Mark Simonetta	Maintenance & Toll Operations
	05/05/2022	Paul Panto	Maintenance & Toll Operations
	05/05/2022	Robert Coates	Maintenance & Toll Operations
	05/05/2022	Robert J. Tilwick	Maintenance & Toll Operations
	05/05/2022	Robert Smith	Maintenance & Toll Operations
	05/05/2022	Robert Varju	Maintenance & Toll Operations
	05/05/2022	Stephen J Bosga	Maintenance & Toll Operations
	05/05/2022	Stephen Smith	Maintenance & Toll Operations
	05/05/2022	Wade B Caccese	Maintenance & Toll Operations
	05/11/2022	Austin McCleery	Maintenance & Toll Operations
	05/11/2022	Casey Wallace-Walker	Maintenance & Toll Operations
	05/11/2022	Charles Slack Jr. II	Maintenance & Toll Operations
	05/11/2022	Christopher A Jackson	Maintenance & Toll Operations
	05/11/2022	George Farrell IV	Maintenance & Toll Operations
	05/11/2022	Jared Burd	Maintenance & Toll Operations
	05/11/2022	John W Anderson IV	Maintenance & Toll Operations
	05/11/2022	Kenneth Terry	Maintenance & Toll Operations
	05/11/2022	Richard L. Fleming Jr.	Maintenance & Toll Operations
	05/11/2022	Stephen Bartzak	Maintenance & Toll Operations
	05/13/2022	Alexie Reyes	Maintenance & Toll Operations
	05/13/2022	Anthony Sassani	Maintenance & Toll Operations
	05/13/2022	Donald Day	Maintenance & Toll Operations
	05/13/2022	Frederick Fennimore	Maintenance & Toll Operations
	05/13/2022	Harry W Fawkes Jr	Maintenance & Toll Operations
	05/13/2022	Kawan Gamble	Maintenance & Toll Operations
	05/13/2022	Manuel Rivera	Maintenance & Toll Operations
	05/13/2022	Matthew Satmary	Maintenance & Toll Operations
	05/13/2022	Rayford Johnson II	Maintenance & Toll Operations
	05/13/2022	Shaun Profy	Maintenance & Toll Operations
	05/24/2022	Brian Feller	Maintenance & Toll Operations
	05/24/2022	Daniel Vander Berg	Maintenance & Toll Operations
	05/24/2022	James Gower	Maintenance & Toll Operations
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	05/24/2022	Kyle L Williams	Maintenance & Toll Operations
	05/24/2022	Leon Werkheiser Jr	Maintenance & Toll Operations
	05/24/2022	Mason Vance	Maintenance & Toll Operations
	05/24/2022	Matthew W Meeker	Maintenance & Toll Operations
	05/24/2022	Michael Curnkey	Maintenance & Toll Operations
	05/24/2022	Mitchell Vance	Maintenance & Toll Operations
	05/24/2022	Paul Wallace	Maintenance & Toll Operations
	05/24/2022	Steve Borger	Maintenance & Toll Operations
	05/24/2022	Taylor Perry	Maintenance & Toll Operations
	05/24/2022	Travis Utter	Maintenance & Toll Operations
	05/24/2022	William H Kresge IV	Maintenance & Toll Operations
	05/24/2022	William J. Luscik	Maintenance & Toll Operations
Workplace Ethics - Part 1 (Ethical Conduct) 4.0	05/20/2022	John Mills	Training & Employee Safety
	05/24/2022	Jack Baum	Training & Employee Safety
Workplace Ethics - Part 2 (Accountable and Ethical Decision-Making) 4.0	05/20/2022	John Mills	Training & Employee Safety
	05/24/2022	Jack Baum	Training & Employee Safety
Workplace Ethics - Part 3 (Ethics in Context) 4.0	05/23/2022	John Mills	Training & Employee Safety
	05/24/2022	Jack Baum	Training & Employee Safety
Workplace Security Basics 2.0	05/24/2022	Linda Tipton	Training & Employee Safety
# OF COURSES TAKEN: 42 # OF ILT SESSIONS: 18 Employees Trained: 105			
**denotes Instructor Led Training			