DELAWARE RIVER

JOINT TOLL BRIDGE COMMISSION

MINUTES

MEETING OF JULY 26, 2021

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIELSA

HONORABLE YUKI MOORE LAURENTI Treasurer

PENNSYLVANIA

HONORABLE PAMELA JANVEY Vice Chair

HONORABLE AMY ZANELLI

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE Secretary HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Shahid, Grace* NEW JERSEY: Ciesla, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Shahid, Christy **NEW JERSEY:** Lavery*, Van Vliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Janvey*, Grace **NEW JERSEY:** Komjathy, Van Vliet

PERSONNEL

PENNSYLVANIA: Grace, Janvey NEW JERSEY: Ciesla*, Komjathy

AUDIT COMMITTEE

PENNSYLVANIA: Shahid*, Janvey **NEW JERSEY:** Lavery, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Zanelli **NEW JERSEY:** Laurenti*, Ciesla Chairman and Vice Chairman Ex-Officio of all Committees

Chairman and Vice Chairman Ex-Officio of all Co

*Chairman of Committee

		AWARE RIVER JOINT TOLL BRIDGE COMMISSION ECAPITULATION OF COMMITTEE MEMBERSHIP
Lavery	(1) (2) (3)	Ex-Officio of all Committees Projects, Property and Equipmen(Chairperson) Audit Committee
Ciesla	(1) (2) (3)	Finance, Insurance Management and Operations Committee Personnel Committee (Chairperson) Administrative Committee
Shahid	(1) (2) (3)	Projects, Property and Equipment Committee Finance, Insurance Management and Operations Committee Audit Committee (Chairperson)
Grace	 (1) (2) (3) (4) 	Professional Services Personnel Committee Administrative Committee Finance, Insurance Management and Operations Committee (Chairperson)
Janvey	(1) (2) (3)	ProfessionalServices(Chairperson) Personnel Committee Audit Committee
Laurenti	(1) (2) (3)	Finance, Insurance Management and Operations Committee Audit Committee Administrative Committee (Chairperson)
Christy	(1)	Projects, Property and Equipment Committee
Komjathy	(1) (2)	Professional Services Personnel Committee
Zanelli	(1)	Administrative Committee
Van Vliet	(1) (2)	Projects, Property and Equipment Committee Professional Services Committee

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

VAN CLEEF ENGINEERING ASSOCIATES, LLC Freehold, New Jersey

LEGAL COUNSEL

ARCHER Philadelphia, Pennsylvania FLORIO, PERRUCCI, STEINHARDT & CAPPELLI Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS&YOUNG Philadelphia, Pennsylvania CHISEA, SHANINIAN & GIANTOMASI West Orange, New Jersey

AUDITOR

MERCADIEN, P.C. Hamilton, New Jersey

FINANCIAL ADVISOR

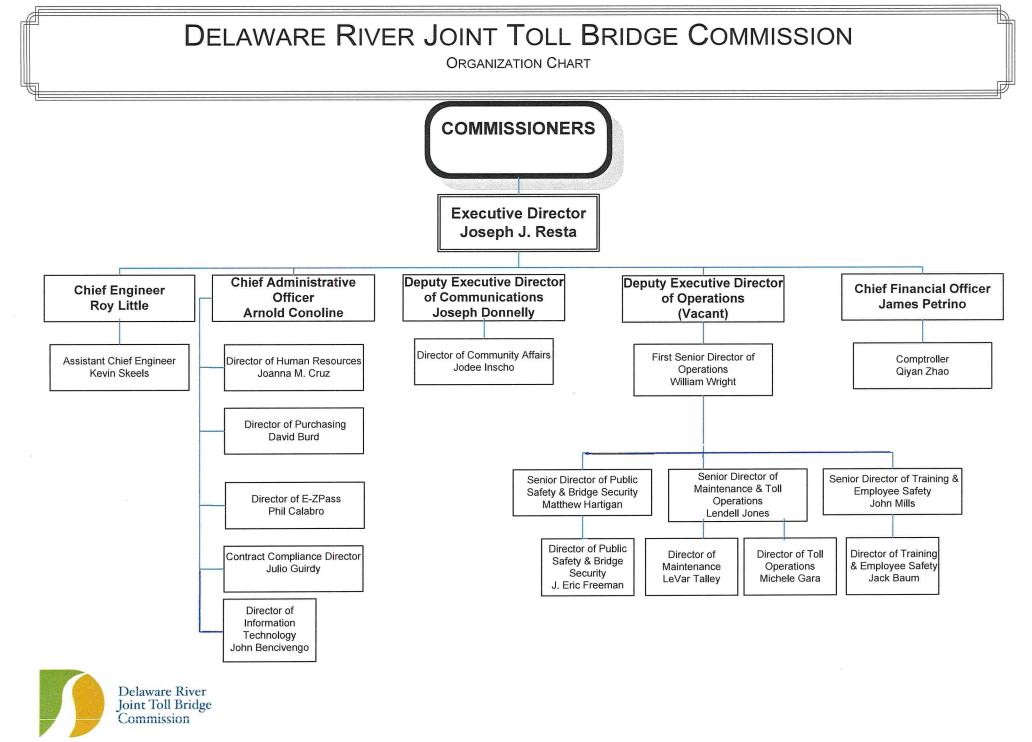
ACACIA FINANCIAL GROUP Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

BELLVUE COMMUNICATIONS Philadelphia, Pennsylvania

INVESTMENT ADVISOR

STONERIDGE PMG ADVISORS, LLC Radnor, Pennsylvania



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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams on Monday, July 26, 2021 at 10:33 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. John Christy (Pennsylvania)
Hon. Daniel Grace (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Lori Ciesla (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Garrett Van Vliet (New Jersey)
Hon. Ismail Shahid (Pennsylvania)
Hon. Aladar Komjathy (New Jersey)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Jonathan Bloom, Stradley Ronon, Pennsylvania John Casey, Chiesa Shahinian & Giantomasi, New Jersey Carlton Johnson, Archer Law, Pennsylvania Douglas Steinhardt, Florio Perrucci, Steinhardt & Cappelli, New Jersey

GOVERNORS REPRESENTATIVES:

Rudy Rodas, NJ Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director Roy Little, Chief Engineer Arnold Conoline, Chief Administrative Officer Joseph Donnelly, Deputy Executive Director of Communications James Petrino, Chief Financial Officer Qiyan Zhao, Comptroller

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William Wright, First Senior Director of Operations Charles Stracciolini, Program Manager of Technology John Bencivengo, Director of Information Technology Joanna Cruz, Human Resources Director Jodee Inscho, Director of Community Affairs Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

OTHERS:

John Smith, Public Joseph Ragusa, Public Kyle Kilmer, Public

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Good morning Commissioners, today's agenda includes resolutions for your consideration that by all accounts would be considered "normal" or "routine". There are two garage floor resurfacing projects, a construction management two-year task order agreement contract, and a collection of personnel actions and payment of legal invoices. In consideration of our past practice, we are also putting forth a resolution for today that would cancel the Commission's

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August meeting. It is with that return to normalcy in mind that we consider the most notable resolution for today's consideration, the suspension of operations of the Commission being conducted under the Continuity of Operations Essential Plan. In the spring of 2020, Governor Murphy from the State of New Jersey and Governor Wolf from the Commonwealth of Pennsylvania, in response to the public health crisis created by the COVID-19 pandemic, declared emergencies in the two states that would require mask use, limit public gatherings, and put in place many restrictions that would change the way in which we would live and work. In turn, our Commissioners declared an emergency, directing us to operate under the continuity of operations scenario, and enabling the Commission to put forth the time and resources to mitigate the effects of the pandemic throughout its workforce and its interaction with our patrons. That steadfast leadership allowed us to continue our mission, and weather some of the most difficult times that the Commission has faced, and for this, without understatement, we thank you. Please support today's resolution, ending the state of emergency at the Commission, and setting forth the first step of many, to return to "normal".

Thank you Commissioners, this concludes my report.

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD JUNE 28, 2021

R: 4498-07-21-ADM-01-07-21

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held June 28, 2021.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021 that the Minutes of the Commission Meeting held on June 28, 2021 be and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes No Abstain</u>	PENNSYLVANIA	<u>Yes</u> <u>No</u> <u>Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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APPROVAL OF OPERATIONS REPORT-MONTH OF JUNE 2021

R: 4499-07-21-ADM-02-07-21

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 26th day of July 2021 that the Operations Report, which reflects Commission activity for the month of June 2021 is hereby approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	Yes 1	<u>No</u> <u>Abstain</u>	PENNSYLVANIA	Yes 1	<u>No Abstain</u>
Mr. Komjathy	Х		Mr. Shahid	Х	
Ms. Ciesla	Х		Ms. Zanelli	Х	
Mr. Van Vliet	Х		Mr. Christy	Х	
Ms. Laurenti	Х		Mr. Grace	Х	
Mr. Lavery	Х		Ms. Janvey	Х	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

CANCELLATION OF THE AUGUST 25, 2021 MONTHLY COMMITTEE MEETING AND AUGUST 30, 2021 REGULAR COMMISSION MEETING

R: 4500-07-21-ADM-03-07-21

At the conclusion of the review, Vice Chairman Janvey moved and Chairman Lavery seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 26th day of July 2021 that the Commission via this Resolution, authorizes the cancellation of the Commission's August 25, 2021 Committee Meeting, and August 30, 2021 Regular Monthly Commission Meeting."

Executive Director Resta was requested to conduct a Roll Call Vote.

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NEW JERSEY	<u>Yes No Abstain</u>	PENNSYLVANIA	<u>Yes No Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

SUSPEND OPERATING UNDER THE CONTINUITY OF OPERATIONS ESSENTIAL PLAN ("COP-E")

R: 4501-07-21-ADM-04-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery moved and Vice Chairman Janvey seconded the adoption of the following Resolution,

"WHEREAS: the COVID-19 pandemic caused a public health crisis, from which public gatherings were deemed by the Governor of the State of New Jersey as being contributory to the community spread of COVID-19;

"WHEREAS: on March 9, 2020, Governor Murphy issued Executive Order No. 103 declaring a Public Health Emergency and State of Emergency in the State of New Jersey, and subsequently issued Executive Order Nos. 104-133, 135-138, 140-166, 168- 173, 175, 177-181, 183, 186-187, 189-198, 200, 203-204, 207, 210-211 (2020), 214-216, 219-220, 222-223, 225, 228-235, and 237-243 (2021), all either imposing various mitigation measures and extending the State of Emergency; and

"WHEREAS: the mitigation measures required, among other things, businesses to conduct their operations remotely, established maximum occupancy limits for indoor gatherings, required social distancing, and mandated universal face coverings in indoor spaces; and

"WHEREAS: the declaration of a Public Health Emergency triggered the use of the Delaware River Joint Toll Bridge Commission's (the "Commission") Continuity of Operations Essential Plan ("COP-E"), a plan that was developed in the event that Commission operations were impacted by a catastrophic medical event that affected various geographic locations of the Commission's territory; and

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"WHEREAS: pursuant to the COP-E, the Commission has (1) mandated mask use for employees that have daily interaction with the public, (2) reduced maintenance function to facility, bridge, and fleet function, (3) closed commission building facilities and public facilities to the public, (4) suspended normal training classes, and (5) required telecommuting for persons with compromised Immune systems; and

"WHEREAS: on June 4, 2021, Governor Murphy issued Executive Order No. 244, which terminated the Public Health Emergency but leaving the State of Emergency in place in the State of New Jersey, which lifted all COVID-19 mitigation measures except for mask requirements in certain circumstances, which do not apply to the Commission; and

"WHEREAS: the guidance from the State of New Jersey that the Public Health Emergency from

COVID-19 is over requires the Commission to reassess its current state of operations; and

"WHEREAS: it is no longer necessary for the Commission to operate under the COP-E;

"NOW, THEREFORE, BE IT RESOLVED: the Commission, at its Regular Meeting assembled this 26th day of July, 2021, hereby resolves that beginning on August 2nd, 2021, the Commission will no longer operate under the COP-E and will return to standard operations.

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes No Abstain</u>	PENNSYLVANIA	<u>Yes No Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

DELAWARE WATER GAP OLD GARAGE BAY CONCRETE FLOOR RESURFACING PROJECT

R: 4502-07-21-PROP-01-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Commissioner Grace moved and Commissioner Zanelli seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 26th day of July 2021 that, that the Commission authorizes the Executive Director of designee to enter into a contract with Applewood Enterprises Inc."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	Yes No	<u>Abstain</u>	PENNSYLVANIA	<u>Yes</u> No	<u>Abstain</u>
Mr. Komjathy	Х		Mr. Shahid	Х	
Ms. Ciesla	Х		Ms. Zanelli	Х	
Mr. Van Vliet	Х		Mr. Christy	Х	
Ms. Laurenti	Х		Mr. Grace	Х	
Mr. Lavery	Х		Ms. Janvey	Х	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

MILFORD-MONTAGUE GARAGE CONCRETE FLOOR RESURFACING PROJECT

R: 4503-07-21- PROP-02-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021 that, that the Commission authorizes the Executive Director of designee to enter into a contract with Applewood Enterprises Inc."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u> <u>No</u>	<u>Abstain</u>	PENNSYLVANIA	Yes	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	Х		Mr. Shahid	Х		
Ms. Ciesla	Х		Ms. Zanelli	Х		
Mr. Van Vliet	Х		Mr. Christy	Х		
Ms. Laurenti	Х		Mr. Grace	Х		
Mr. Lavery	Х		Ms. Janvey	Х		

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Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT, CONTRACT C-760A, AWARD OF CONTRACT

R: 4504-07-21- ENG-01-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Christy seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, that the Commission award Contract No. C-760A, Construction Management Services Task Order Agreement, to Remington & Vernick Engineers of Cherry Hill, NJ, for a twenty-four (24) month period for an amount not-to-exceed \$500,000 and identify the General Reserve Fund as the source of funds required for payment of any invoices; and

"RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes No Recus</u>	al <u>PENNSYLVANIA</u>	<u>Yes</u> <u>No</u>	<u>Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х	
Ms. Ciesla	Х	Ms. Zanelli	Х	
Mr. Van Vliet	Х	Mr. Christy	Х	
Ms. Laurenti	Х	Mr. Grace	Х	
Mr. Lavery	Х	Ms. Janvey	Х	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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APPOINTMENT OF RALPH REPPERT TO BRIDGE SECURITY MANAGER

R: 4505-07-21- PER-01-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, that Ralph Reppert be appointed to the position of Bridge Security Manager, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$72,353 per annum, which is the bottom of the pay scale for the Bridge Security Manager position (\$72,353 - \$79,588), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes No Abstain</u>	PENNSYLVANIA	<u>Yes No Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF STEVEN WELLS JR., TO ENGINEERING AIDE/COORDINATOR

R: 4506-07-21- PER-02-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

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"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, that the Commission authorizes the appointment of Steven Wells, Jr. to the position of Engineering Aide/Coordinator in the Engineering Department, Administration. Compensation shall be set at \$51,734 per annum, which is the bottom of the pay scale for the Engineering Aide/Coordinator position (\$51,734 -- \$56,908), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes No Abstain</u>	PENNSYLVANIA	<u>Yes No Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF GEORGE GACSER TO BRIDGE MONITOR II, SOUTHERN REGION

R: 4507-07-21- PER-03-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Ciesla seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, that George Gacser be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made

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on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes No Abstain</u>	PENNSYLVANIA	<u>Yes No Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF KYLE KILMER TO BRIDGE MONITOR II, SOUTHERN REGION

R: 4508-07-21- PER-03-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, that Kyle Kilmer be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing."

Meeting of July 26, 2021

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes</u> <u>No</u>	<u>Abstain</u>	PENNSYLVANIA	Yes	No	<u>Abstain</u>
Mr. Komjathy	X		Mr. Shahid	Х		
Ms. Ciesla	Х		Ms. Zanelli	Х		
Mr. Van Vliet	Х		Mr. Christy	Х		
Ms. Laurenti	Х		Mr. Grace	Х		
Mr. Lavery	Х		Ms. Janvey	Х		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF DAVID HILL TO BRIDGE MONITOR II, SOUTHERN REGION

R: 4509-07-21- PER-05-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Komjathy seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, that David Hill be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes No Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes No</u> <u>Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Meeting of July 26, 2021

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF ARIELA BURGESS TO BRIDGE MONITOR II, SOUTHERN REGION

R: 4510-07-21- PER-06-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, that Ariela Burgess be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes No Abstain</u>	PENNSYLVANIA	<u>Yes No Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

Meeting of July 26, 2021

APPOINTMENT OF JEAN-PHILIPPE MICHEL TO MAINTENANCE WORKER III, CENTRAL REGION

R: 4511-07-21- PER-07-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, that Jean-Phillipe Michel be appointed to the position of Maintenance Worker III, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes No Abstain</u>	PENNSYLVANIA	<u>Yes No Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, WILLIAM BORGER, MAINTENANCE WORKER I, NORTHERN REGION

R: 4512-07-21- PER-08-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

Meeting of July 26, 2021

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Christy seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to William Borger who is to retire on September 20, 2021."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes No Abstain</u>	PENNSYLVANIA	<u>Yes No Abstain</u>
Mr. Komjathy	Х	Mr. Shahid	Х
Ms. Ciesla	Х	Ms. Zanelli	Х
Mr. Van Vliet	Х	Mr. Christy	Х
Ms. Laurenti	Х	Mr. Grace	Х
Mr. Lavery	Х	Ms. Janvey	Х

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES CHIESA, SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

R: 4513-07-21- ACCT -01-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, via this Resolution, authorizes payment of invoices #532990 and #532989 in the total amount due of \$23,740.80 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel;

"RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements."

Meeting of July 26, 2021

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	Yes	<u>No</u>	<u>PENNSYLVANIA</u>	Yes	<u>No</u>
Mr. Komjathy	Х		Mr. Shahid	Х	
Ms. Ciesla	Х		Ms. Zanelli	Х	
Mr. Van Vliet	Х		Mr. Christy	Х	
Ms. Laurenti	Х		Mr. Grace	Х	
Mr. Lavery	Х		Ms. Janvey	Х	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4514-07-21- ACCT -02-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, via this Resolution, authorizes payment of invoices #199482, #199506, #199505, #199424, and #199423 in the total amount due of \$5,037.81 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

"RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements."

Executive Director Resta was requested to conduct a Roll Call Vote.

NEW JERSEY	<u>Yes</u> <u>No</u>	<u>PENNSYLVANIA</u>	Yes	No
Mr. Komjathy	Х	Mr. Shahid	Х	
Ms. Ciesla	Х	Ms. Zanelli	Х	
Mr. Van Vliet	Х	Mr. Christy	Х	
Ms. Laurenti	Х	Mr. Grace	Х	
Mr. Lavery	Х	Ms. Janvey	Х	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Meeting of July 26, 2021

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4515-07-21- ACCT -03-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, via this Resolution, authorization for payment of invoices #21061885, #21042735, #21042734, #21061887, #21061886, #21052082 and #21052081 in the total amount of \$19,720.00 for Services Rendered to Stradley Ronon, PA Labor Counsel.

"RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	Yes	<u>No</u>	PENNSYLVANIA	Yes	<u>No</u>
Mr. Komjathy	Х		Mr. Shahid	Х	
Ms. Ciesla	Х		Ms. Zanelli	Х	
Mr. Van Vliet	Х		Mr. Christy	Х	
Ms. Laurenti	Х		Mr. Grace	Х	
Mr. Lavery	Х		Ms. Janvey	Х	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

R: 4516-07-21- ACCT -04-07-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

Meeting of July 26, 2021

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of July 2021, via this Resolution, authorization for payment of invoices #4219736, #4219737, #4219738 and #4219739 in the total amount of \$ 940.00 for Professional Services Rendered.

"RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	Yes	<u>No</u>	<u>PENNSYLVANIA</u>	Yes	<u>No</u>
Mr. Komjathy	Х		Mr. Shahid	Х	
Ms. Ciesla	Х		Ms. Zanelli	Х	
Mr. Van Vliet	Х		Mr. Christy	Х	
Ms. Laurenti	Х		Mr. Grace	Х	
Mr. Lavery	Х		Ms. Janvey	Х	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public.

SCHEDULING OF THE SEPTEMBER 27, 2021 MEETING.

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting will be the scheduled to be held Monday, September 27, 2021.

This meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

ADJOURNMENT

Executive Director Resta invited a motion for Adjournment.

Meeting of July 26, 2021

Commissioner Zanelli then moved that the Meeting be adjourned and Commissioner Van Vliet seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 11:02 am, Monday, July 26, 2021.

Prepared and submitted by:

Administrative Generalist Executive Offices

ARNOLD J. CONOLINE Assistant Secretary/Treasurer

Ger

JØSEPH J. RESTA Executive Director

Attested by:

Approved by:

Meeting of July 26, 2021

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

Meeting of July 26, 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at June 30, 2021	1
Accounting	Status of Bond Retirement at June 30, 2021	2
Accounting	Status of Investments at June 30, 2021	3–6
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of June 2021 Compared with Month of June 2020	7-22
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period June 1, 2021 through June 30, 2021	23-31
Accounting	Statement of Revenue and Expenses: Six Months Period ending June 30, 2021	32

Meeting of July 26, 2021

There follows Cash Balances of the Commission at June 30, 2021 for the information and review of the Members:

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

TOTAL	\$ 8,199,700
Insurance Clearing Account	750,000
Payroll Fund	142,626
Revenue Fund	7,307,074

CASH DEPOSIT GUARANTEES

Wells Fargo	Bank
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PA ACT 72

FULL BALANCE

Meeting of July 26, 2021

STATUS OF BRIDGE REVENUE BONDS AT JUNE 30, 2021

	SERIES 2012A			SERIES 2015			SERIES 2017	7	SH	ERIES 2019	A	S	SERIES 20	19B	Total		
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015 7/1/2016	0.85%	N/A	1,030,000														
7/1/2010	1.09%	1,030,000 1,065,000	1,050,000														
7/1/2017	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000		1.86%	2,540,000		1.00%	875,000		1.20%	435,000		1.20%	5,945,000		1.68%	16,620,000
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025 7/1/2026	2.67% 2.73%	8,205,000 5,000,000	8,205,000 5,000,000	2.55% 2.73%	3,015,000 3,180,000		2.52%	1,070,000		1.40% 1.49%	8,170,000 8,585,000		1.40% 1.49%	7,195,000 7,515,000		1.64% 1.69%	19,450,000 19,280,000
7/1/2026	3.01%	3,620,000	3,620,000	2.1370	5,180,000					1.4970	8,585,000		1.4770	7,515,000		1.0770	-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000	.,,		.,,			_0,000			-,,			.,,		3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033 7/1/2034		N/A N/A		3.56% 3.60%	10,595,000 11,020,000		3.41% 3.47%	15,715,000 16,500,000		2.09% 2.16%	760,000 800,000					3.43% 3.48%	27,070,000 28,320,000
7/1/2034	_	N/A N/A		3.64%	11,460,000		3.52%	17,325,000		2.10%	835,000					3.53%	29,620,000
7/1/2035		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A		5.7570	N/A		3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A			N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A			N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A			N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A			N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A			N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043 7/1/2043		N/A N/A			N/A N/A		3.69% 4.04%	15,930,000 13,575,000		2.50%	1,240,000					3.60% 4.04%	17,170,000 13,575,000
7/1/2043	_	N/A N/A			N/A N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A N/A			N/A N/A		4.04%	14,255,000		2.5070	1,500,000					4.04%	14,255,000
7/1/2045		N/A			N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A			N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A			N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A			N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A			N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047	-	N/A			N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000					3.04%	1,490,000
7/1/2049							-		_	3.04%	1,535,000					3.04%	1,535,000
		\$ 77,145,000	\$ 50,980,000	\$	86,505,000	\$ 15,885,000	5	430,250,000	\$ 945,000		\$ 73,640,000	\$ 505,000		\$ 99,730,000	\$ 6,015,000	\$	692,940,000
		, ,	, ,		, , ,			/ / / / /			, ,			, ,	, ,	-	

Footnote:



Delaware River Joint TBC Purchases Report Sorted by Purchase Date - Fund June 1, 2021 - June 30, 2021

CUSIP	Investment #	Fund	Sec. Type Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest Rate at at Purchase Purchase	Maturity Date	YTM	Ending Book Value
05970UAL2	10884	01GRF	ACP BANCO	3,000,000.00	06/09/2021	01/20 - At Maturity	2,997,000.00	0.160	01/20/2022	0.163	2,997,293.33
05253CC12	10883	06CF19A	ACP AUSTNZ	3,000,000.00	06/04/2021	03/01 - At Maturity	2,997,075.00	0.130	03/01/2022	0.132	2,997,367.50
05970UAL2	10885	06CF19A	ACP BANCO	3,000,000.00	06/09/2021	01/20 - At Maturity	2,997,000.00	0.160	01/20/2022	0.163	2,997,293.33
			Total Purchases	9,000,000.00			8,991,075.00	0.00			8,991,954.16

DRJTBC



Delaware River Joint TBC Investment Classification Sorted by Fund - Maturity Date June 30, 2021

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Servic	e Fund											
38145C752	10113	01DSF	Goldman Sachs IIa Fed Port	Amort	32,922,177.29	0.006		100.000	06/30/2021	32,922,177.29	32,922,177.29	32,922,177.29
				Subtotal	32,922,177.29	0.006			_	32,922,177.29	32,922,177.29	32,922,177.29
General Res	serve Fund											
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00			100.000	06/30/2021	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	06/30/2021	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	17,247,923.06	0.010		100.000	06/30/2021	17,247,923.06	17,247,923.06	17,247,923.06
912828Y20	10769	01GRF	U.S. Treasury	Fair	7,800,000.00	1.626 (07/15/2021	100.099	06/30/2021	7,807,769.50	7,802,929.65	7,807,769.50
2254EAV91	10848	01GRF	Credit Suisse 355	Fair	7,000,000.00	0.273 (8/09/2021	99.988	06/30/2021	6,999,181.00	6,997,952.50	6,999,181.00
06742VQ95	10849	01GRF	Barclays US Funding LLC	Fair	11,000,000.00	0.324 (8/30/2021	99.980	06/30/2021	10,997,866.00	10,994,133.32	10,997,866.00
86960BAQ5	10679	01GRF	Svenska Handelsbanken	Fair	6,191,000.00	2.859 (9/07/2021	100.315	06/30/2021	6,210,532.61	6,180,278.69	6,210,532.61
89233P5F99	10677	01GRF	TOYOTA Motor Credit CP	Fair	1,400,000.00	2.680 (9/15/2021	100.652	06/30/2021	1,409,128.00	1,401,988.34	1,409,128.00
912828YP9 م	10842	01GRF	U.S. Treasury	Fair	6,000,000.00	0.127 1	0/31/2021	100.484	06/30/2021	6,029,062.50	6,027,500.00	6,029,062.50
55607KYF7	10855	01GRF	Macquarie Group	Fair	6,000,000.00	0.202 1	1/15/2021	99.954	06/30/2021	5,997,258.00	5,995,433.33	5,997,258.00
27873JZH1	10871	01GRF	Ebury Finance Ltd	Fair	5,000,000.00	0.203 1	2/17/2021	99.925	06/30/2021	4,996,295.00	4,995,305.54	4,996,295.00
419792YL4	10808	01GRF	State of Hawaii	Fair	1,500,000.00	1.740 (01/01/2022	101.275	06/30/2021	1,519,128.00	1,507,568.50	1,519,128.00
27873KA77	10872	01GRF	Ebury Finance Ltd	Fair	2,000,000.00	0.223 (01/07/2022	99.913	06/30/2021	1,998,266.00	1,997,677.78	1,998,266.00
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096 (01/10/2022	101.363	06/30/2021	3,243,632.00	3,195,259.84	3,243,632.00
05970UAL2	10884	01GRF	BANCO SANTANDER	Fair	3,000,000.00	0.162 (01/20/2022	99.939	06/30/2021	2,998,170.00	2,997,293.33	2,998,170.00
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698 (2/01/2022	101.489	06/30/2021	5,074,475.00	5,001,404.07	5,074,475.00
62455BBB0	10882	01GRF	Mountcliff FDG	Fair	4,000,000.00	0.234 (2/11/2022	99.871	06/30/2021	3,994,840.00	3,994,250.00	3,994,840.00
678519C72	10818	01GRF	Oklahoma City, OK	Fair	2,170,000.00	0.845 (3/01/2022	101.961	06/30/2021	2,212,562.38	2,197,279.62	2,212,562.38
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599 (04/13/2022	101.793	06/30/2021	5,089,650.00	4,996,255.49	5,089,650.00
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729 (06/10/2022	102.008	06/30/2021	1,020,085.00	1,005,235.76	1,020,085.00
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860 (6/28/2022	102.256	06/30/2021	6,135,360.00	6,036,940.14	6,135,360.00
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945 (6/28/2022	102.256	06/30/2021	8,605,864.96	8,460,886.10	8,605,864.96
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730 1	0/17/2022	102.779	06/30/2021	2,322,805.40	2,281,908.80	2,322,805.40
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764 (01/10/2023	103.994	06/30/2021	1,039,945.00	1,018,277.17	1,039,945.00
57629WCU2	10857	01GRF	Mass Mutual Global	Fair	4,332,000.00	0.304 (6/09/2023	101.039	06/30/2021	4,377,031.14	4,377,597.20	4,377,031.14
3134GV5M6	10823	01GRF	Federal Home Loan Mtg Corp	Fair	3,510,000.00	0.400 (07/14/2023	100.014	06/30/2021	3,510,491.40	3,510,000.00	3,510,491.40
3136G46A6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299 1	0/27/2023	99.856	06/30/2021	7,988,480.00	8,000,000.00	7,988,480.00
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730 1	1/01/2023	105.941	06/30/2021	1,562,638.60	1,523,826.69	1,562,638.60

Portfolio DRJ AP IC (PRF_IC) 7.1.1 Report Ver. 7.3.2

DRJTBC

Delaware River Joint TBC Investment Classification June 30, 2021

_	CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	Maturit YTM Dat		Market Date	Market Value	Book Value	Reported Value
_	General Reserv	ve Fund										
	822582BZ4	10881	01GRF	Shell International Finance	Fair	3,000,000.00	0.380 11/13/202	3 106.952	06/30/2021	3,208,575.00	3,214,578.48	3,208,575.00
	58989V2C7	10879	01GRF	Met Tower Global Fund	Fair	570,000.00	0.654 04/05/202	4 100.120	06/30/2021	570,686.85	571,337.30	570,686.85
	57629WBV1	10856	01GRF	Mass Mutual Global	Fair	2,500,000.00	0.475 04/09/202	4 107.966	06/30/2021	2,699,150.00	2,714,716.50	2,699,150.00
	2027A0KB4	10868	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	0.617 06/04/202	4 107.805	06/30/2021	5,390,275.00	5,395,149.22	5,390,275.00
	30231GBC5	10869	01GRF	Exxon Mobil	Fair	2,800,000.00	0.869 08/16/202	4 104.111	06/30/2021	2,915,108.00	2,914,203.70	2,915,108.00
	64971XYN2	10875	01GRF	NYC Transitional Fin Authority	Fair	5,500,000.00	0.612 11/01/202	4 99.251	06/30/2021	5,458,854.50	5,481,517.90	5,458,854.50
	3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599 07/29/202	5 99.171	06/30/2021	2,479,287.50	2,500,000.00	2,479,287.50
					Subtotal	151,371,923.06	0.936			153,110,377.40	152,536,608.02	153,110,377.40
	Operating Fun	d										
	38145C752	10108	010F	Goldman Sachs IIa Fed Port	Amort	2,429.01	0.006	100.000	06/30/2021	2,429.01	2,429.01	2,429.01
	912796C31	10860	010F	U.S. Treasury	Fair	6,429,000.00	0.071 01/27/202	2 99.973	06/30/2021	6,427,301.52	6,426,374.83	6,427,301.52
					Subtotal	6,431,429.01	0.070		-	6,429,730.53	6,428,803.84	6,429,730.53
	Reserve Mainte	enance Fund										
	38145C752	10106	01RMF	Goldman Sachs IIa Fed Port	Amort	1,734.79	0.006	100.000	06/30/2021	1,734.79	1,734.79	1,734.79
л	912796C31	10859	01RMF	U.S. Treasury	Fair	11,535,000.00	0.071 01/27/202	2 99.973	06/30/2021	11,531,952.57	11,530,289.87	11,531,952.57
					Subtotal	11,536,734.79	0.070		_	11,533,687.36	11,532,024.66	11,533,687.36
	Scudder Falls	Insurance Reser	ſV									
	38145C752	10506	01SFIR	Goldman Sachs IIa Fed Port	Amort	4,065,000.00	0.001	100.000	06/30/2021	4,065,000.00	4,065,000.00	4,065,000.00
					Subtotal	4,065,000.00	0.001		_	4,065,000.00	4,065,000.00	4,065,000.00
	Construction F	und 2017										
	38145C752	10424	06CF17	Goldman Sachs IIa Fed Port	Amort	0.00		100.000	06/30/2021	0.00	0.00	0.00
	PAINVEST	10463	06CF17	PA Invest	Amort	0.00	0.061	100.000	06/30/2021	0.00	0.00	0.00
					Subtotal	0.00				0.00	0.00	0.00
	Construction F	und 2019A										
	38145C752	10713	06CF19A	Goldman Sachs IIa Fed Port	Amort	0.00	1.231	100.000	06/30/2021	0.00	0.00	0.00
	PAINVEST	10752	06CF19A	PA Invest	Amort	403,425.50	0.010	100.000	06/30/2021	403,425.50	403,425.50	403,425.50
	53948AU25	10840	06CF19A	Lloyd Bank Corp	Fair	6,000,000.00	0.273 07/02/202	1 99.999	06/30/2021	5,999,976.00	5,999,955.00	5,999,976.00
	64952WDA8	10719	06CF19A	New York Life Global	Fair	2,000,000.00	2.076 08/06/202	1 100.272	06/30/2021	2,005,440.00	2,002,224.44	2,005,440.00
	2254EAV91	10847	06CF19A	Credit Suisse 355	Fair	3,000,000.00	0.273 08/09/202	1 99.988	06/30/2021	2,999,649.00	2,999,122.50	2,999,649.00
	06742VQ95	10850	06CF19A	Barclays US Funding LLC	Fair	5,000,000.00	0.324 08/30/202	1 99.980	06/30/2021	4,999,030.00	4,997,333.33	4,999,030.00
	9127964L0	10846	06CF19A	U.S. Treasury	Fair	2,000,000.00	0.112 09/09/202	1 99.991	06/30/2021	1,999,832.00	1,999,567.56	1,999,832.00

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Delaware River Joint TBC Investment Classification June 30, 2021

CUSIP	Investment #	Fund	Issuer	Investmen Class	t Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Valu
Construction I	Fund 2019A											
53948AWG2	10867	06CF19A	Lloyd Bank Corp	Fair	7,000,000.00	0.194 09	/16/2021	99.974	06/30/2021	6,998,243.00	6,997,155.28	6,998,243.0
16536HXN6	10874	06CF19A	Chesham Finance	Fair	5,000,000.00	0.200 10	/22/2021	99.953	06/30/2021	4,997,685.00	4,996,861.08	4,997,685.0
912828YP9	10844	06CF19A	U.S. Treasury	Fair	3,000,000.00	0.127 10	/31/2021	100.484	06/30/2021	3,014,531.25	3,013,750.00	3,014,531.2
0018A2Y59	10870	06CF19A	ANZ New Zealand International	Fair	4,000,000.00	0.203 11	/05/2021	99.954	06/30/2021	3,998,196.00	3,997,177.77	3,998,196.0
854324TYV2	10858	06CF19A	Standard Chart	Fair	10,000,000.00	0.203 11	/29/2021	99.948	06/30/2021	9,994,840.00	9,991,611.11	9,994,840.0
3130AABG2	10845	06CF19A	Federal Home Loan Bank	Fair	1,330,000.00	0.132 11	/29/2021	100.744	06/30/2021	1,339,901.85	1,339,518.15	1,339,901.8
40588LZA0	10877	06CF19A	Halkin Fin LLC	Fair	5,000,000.00	0.194 12	2/10/2021	99.929	06/30/2021	4,996,485.00	4,995,724.97	4,996,485.0
40588LZU6	10878	06CF19A	Halkin Fin LLC	Fair	5,000,000.00	0.193 12	/28/2021	99.920	06/30/2021	4,996,030.00	4,995,249.97	4,996,030.0
27873KA77	10873	06CF19A	Ebury Finance Ltd	Fair	3,000,000.00	0.223 01	/07/2022	99.913	06/30/2021	2,997,399.00	2,996,516.65	2,997,399.0
05970UAL2	10885	06CF19A	BANCO SANTANDER	Fair	3,000,000.00	0.162 01	/20/2022	99.939	06/30/2021	2,998,170.00	2,997,293.33	2,998,170.0
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.049 01	/28/2022	100.764	06/30/2021	3,022,920.00	2,994,994.41	3,022,920.0
16536JB14	10876	06CF19A	Chesham Finance	Fair	3,000,000.00	0.203 02	2/01/2022	99.897	06/30/2021	2,996,934.00	2,996,416.67	2,996,934.0
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057 02	/01/2022	101.489	06/30/2021	1,522,342.50	1,505,881.17	1,522,342.5
05253CC12	10883	06CF19A	Aust & NZ Banking Group	Fair	3,000,000.00	0.132 03	/01/2022	99.908	06/30/2021	2,997,249.00	2,997,367.50	2,997,249.0
912828YF1	10843	06CF19A	U.S. Treasury	Fair	1,000,000.00	0.143 09	/15/2022	101.666	06/30/2021	1,016,660.16	1,016,346.37	1,016,660.1
166764AH3	10854	06CF19A	Chevron Corp	Fair	2,500,000.00	0.319 06	/24/2023	104.980	06/30/2021	2,624,512.50	2,627,542.98	2,624,512.
				Subtotal	78,733,425.50	0.363				78,919,451.76	78,861,035.74	78,919,451.
Debt Service F	Reserve Fund 20	12										
38145C752	10260	06DSRF12/	A Goldman Sachs Ila Fed Port	Amort	2,086.31	0.006		100.000	06/30/2021	2,086.31	2,086.31	2,086.3
912796C31	10861		A U.S. Treasury	Fair	2,871,000.00		/27/2022		06/30/2021	2,870,241.51	2,869,827.68	2,870,241.
				Subtotal	2,873,086.31	0.070			—	2,872,327.82	2,871,913.99	2,872,327.8
Debt Service F	Reserve Fund 20	15										
38145C752	10349		Goldman Sachs IIa Fed Port	Amort	1,250.00	0.006		100.000	06/30/2021	1,250.00	1,250.00	1,250.0
912796C31	10862		U.S. Treasury	Fair	12,764,000.00		/27/2022	99.973		12,760,627.88	12,758,788.03	12,760,627.8
012100001	10002			Subtotal	12,765,250.00	0.071	, ET, EOEE	00.070		12,761,877.88	12,760,038.03	12,761,877.
Dabt Camilaa I		47		Subtotal	12,703,230.00	0.071				12,701,077.00	12,700,030.03	12,701,077.
	Reserve Fund 20											
38145C752	10425		Goldman Sachs IIa Fed Port	Amort	3,113.51	0.006		100.000	06/30/2021	3,113.51	3,113.51	3,113.
912796C31	10863	06DSRF17	U.S. Treasury	Fair	30,651,000.00	0.071_01	/27/2022	99.973	06/30/2021	30,642,902.31	30,638,484.17	30,642,902.3
				Subtotal	30,654,113.51	0.070				30,646,015.82	30,641,597.68	30,646,015.
Debt Service F	Reserve Fund 19	Α										
38145C752	10712	06DSRF19A	A Goldman Sachs Ila Fed Port	Amort	3,039.41	0.006		100.000	06/30/2021	3,039.41	3,039.41	3,039.
912796C31	10866	06DSRF19A	A U.S. Treasury	Fair	3,850,000.00	0.071 01	/27/2022	99.973	06/30/2021	3,848,982.87	3,848,427.91	3,848,982.
				Subtotal	3,853,039.41	0.070			_	3,852,022.28	3,851,467.32	3,852,022.

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of July 26, 2021 TOLL TRAFFIC AND REVENUE STATISTICS (June 2021)

Summary: The Commission experienced an increase in total toll revenue for June 2021 in comparison to the June 2020 traffic and revenue statistics. [It should be noted that the Commission implemented a toll rate increase on April 11, 2021]. Total toll traffic also reflected an increase for the month of June 2021.

NOTE: June 2020 traffic and revenue figures for all bridges reflect major decreases as the result of the COVID-19 lockdown.

Analysis of June 2021 / June 2020 toll revenue data comparison:

- An overall toll revenue increase of 41.87 percent was recorded at the Commission's eight toll bridges for the month of June.
- Commercial-vehicle toll revenue reflected a 26.93 percent increase.
- Passenger-vehicle toll revenue generated a 94.15 percent increase.

Analysis of June 2021 / June 2020 traffic data comparison:

- Total toll traffic increased by 728,683 vehicles, or 23.36 percent for the month.
- Commercial-vehicle traffic increased by 53,902 vehicles, or 9.61 percent.
- Passenger-vehicle toll traffic increased by 674,781 vehicles, or 26.37 percent.
- Average daily toll traffic for the Commission's eight toll bridges for June 2021 was 128,279 total vehicles as compared to the 103,989 total vehicles recorded on the toll bridges in June 2020.
- Total recorded westbound traffic volume at the Commission's toll supported bridges for June 2021 increased by 371,228 vehicles, or 23.7 percent as compared to June 2020. Average daily westbound traffic on the toll supported bridges was 64,568 vehicles in June 2021 as compared to 52,193 vehicles in June 2020.

Traffic analysis for 2021 YTD:

• Total YTD toll traffic for the eight toll bridges is reflecting a 12.62 percent increase for the first six months of 2021 as compared to the same six-month period in 2020.

• Westbound traffic on the ten toll supported bridges is reflecting a 11.8 percent increase through the first six months of 2021 as compared to 2020.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 19.15 percent increase for June 2021 when compared to June 2020 as the result of increases of 110,885 cars and 250 trucks. The Scudder Falls Bridge recorded an increase of 41.56 percent in total toll traffic for June 2021 as compared to June 2020 as the result of the combined increases of 159,674 passenger vehicles and 2,511 trucks. At New Hope-Lambertville (NHL), an increase of 25,628 cars and a decrease of 240 trucks generated an overall increase of 24.73 percent in total toll traffic for June 2021 as compared to June 2020.

Central Region

The I-78 Toll Bridge recorded an increase of 29.46 percent in total toll traffic for the month of June 2021 when compared to June 2020 as the result of increases of 199,510 cars and 31,793 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the combined increases of 71,912 passenger vehicles and 4,553 trucks resulted in a 23.47 percent increase in total toll traffic for June 2021 as compared to June 2020.

Northern Region

Portland-Columbia (PC) recorded a 2.71 percent increase in total toll traffic during June 2021 compared to June 2020 as the result of the increases of 2,429 automobiles and 241 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the increase of 99,059 passenger vehicles combined with the increase of 14,506 trucks to generate an overall increase of 16.04 percent in total toll traffic for June 2021 when compared to June 2020. At Milford-Montague (MM), the increase of 5,684 passenger vehicles combined with the increase in total toll traffic for June 2021 as compared to June 2020.

<u>E-ZPass</u> Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of June, 2021 and June 2020, and the year-to-date periods ending June 30, 2021 and June 30, 2020.

			E-ZP	ass PENET	RATION	RATES	
		June, 2021	June, 2020	Change in Monthly Percentage	YTD 2021	YTD 2020	Change in YTD Percentage
	Cars	82.84	75.04	7.80	79.43	79.27	0.16
All Toll Bridges	Trucks	93.29	91.95	1.34	93.29	93.58	-0.29
	Total	84.50	78.08	6.42	81.80	81.77	0.03
	Cars	82.50	70.94	11.56	75.89	75.17	0.72
Trenton - Morrisville	Trucks	93.19	92.74	0.45	93.09	94.10	-1.01
with it is ville	Total	83.63	73.66	9.97	77.89	77.30	0.59
	Cars	90.13	89.34	0.79	90.24	90.72	-0.48
Scudder Falls	Trucks	87.99	85.46	2.53	88.02	84.78	3.24
	Total	89.97	88.95	1.02	90.05	90.26	-0.21
	Cars	91.80	85.43	6.37	89.55	88.38	1.17
New Hope - Lambertville	Trucks	91.91	89.50	2.41	91.48	92.39	-0.91
Lambertyme	Total	91.81	85.87	5.94	89.72	88.74	0.98
	Cars	79.50	73.84	5.66	77.55	77.89	-0.34
I-78	Trucks	94.36	93.30	1.06	94.45	94.78	-0.33
	Total	83.94	80.57	3.37	83.08	83.90	-0.82
Easton -	Cars	85.49	72.23	13.26	78.83	77.17	1.66
Phillipsburg	Trucks	87.93	85.86	2.07	87.93	89.81	-1.88
i iiiiipssui g	Total	85.66	73.25	12.41	79.47	78.08	1.39
Portland -	Cars	80.69	65.06	15.63	73.96	71.49	2.47
Columbia	Trucks	92.63	90.56	2.07	92.13	92.92	-0.79
Conditional	Total	81.78	67.40	14.38	75.58	73.35	2.23
Delaware Water	Cars	79.38	74.19	5.19	77.00	77.28	-0.28
Gap	Irucks	94.07	92.38	1.69	93.91	94.29	-0.38
2 k	Total	81.94	77.50	4.44	80.06	80.59	-0.53
Milford - Montague	Cars	77.90	66.82	11.08	74.32	72.99	1.33
	Trucks	86.03	84.04	1.99	87.99	88.41	-0.42
	Total	78.16	67.36	10.80	74.85	73.53	1.32

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JUNE 2021

JANUAR JUNE 3 182	0, 20)20	JANUAR JUNE 3 181	30, 20	021		MON June 30	202				020
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL	NUMBER OF VEHICLES		TOTAL REVENUE
14,578,751		15,602,104.85 (678,506.33)	16,508,725		22,158,000.05 (646,886.44)	Passenger Discounts *	3,233,764		5,242,585.15 (78,163.25)	2,558,983		2,726,747.80 (66,707.00)
14,578,751	\$	14,923,598.52	16,508,725	\$	21,511,113.61	TOTAL PASSENGER	3,233,764	\$	5,164,421.90	2,558,983	\$	2,660,040.80
548,213		3,584,992.30	659,639		5,130,492.65	2-Axle Trucks	119,845		1,099,153.75	102,602		671,439.75
200,184		2,393,772.43	226,709		2,907,014.03	3-Axle Trucks	42,678		586,654.50	34,768		417,064.94
264,080		4,180,277.90	260,757		4,435,952.90	4-Axle Trucks	49,701		906,658.00	46,882		742,894.90
2,014,423		39,665,230.31	2,187,457		46,230,200.69	5-Axle Trucks	391,605		8,927,990.00	361,479		7,126,086.99
69,242		1,609,461.15	60,705		1,520,246.70	6-Axle Trucks	10,467		284,262.00	14,730		343,782.75
1,261		38,203.19	2,358		77,860.34	7-Axle Trucks	303		10,593.00	236		7,150.50
-		-	-		-	Permits	-		-	-		-
3,097,403	\$	51,471,937.28	3,397,625	\$	60,301,767.31	TOTAL TRUCKS	614,599	\$	11,815,311.25	560,697	\$	9,308,419.83
17,676,154	\$	66,395,535.80	19,906,350	\$	81,812,880.92	TOTAL TOLL VEHICLES	3,848,363	\$	16,979,733.15	3,119,680		11,968,460.63
97,122	\$	364,810.64	109,980	\$	452,004.87	DAILY AVERAGE	128,279	\$	565,991.11	103,989	\$	398,948.69

YTD Rate Change w	vith SFB Traffic	MTD Rate Change Traffic	
Traffic (toll)	12.62%	Traffic (toll)	23.36%
Autos	13.24%	Autos	26.37%
Trucks	9.69%	Trucks	9.61%
Revenue	23.22%	Revenue	41.87%
Autos	44.14%	Autos	94.15%
Trucks	17.15%	Trucks	26.93%

NOTE: Total toll traffic and toll revenue for the Commission's bridges increased compared to June 2020. The traffic decreased significantly in June 2020 as a result of COVID-19 pandemic. In June 2021, both PA and NJ Governors implemented reopening plans and lifted the restrictions on gathering. In addition, toll rate adjustments took effect on April 11th, 2021.

* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings. Starting May 2021, the communer discount rate is reduced from 40% to 20%.

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUAR` JUNE 3 182	0, 20	020	JANUAR JUNE 3 181	80, 20	021 JUNE 2021		1	MONTH OF JUNE 2020 30 DAYS				
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
3,085,767		3,101,017.00 (123,587.29)	3,308,439		4,315,279.75 (118,055.38)	Passenger Discounts *	618,743		1,003,830.75 (14,223.48)	507,858	-	511,824.00 (12,114.54)
3,085,767	\$	2,977,429.71	3,308,439	\$	4,197,224.37	TOTAL PASSENGER	618,743	\$	989,607.27	507,858	\$	499,709.46
150,329		970,062.60	151,557		1,146,702.80	2-Axle Trucks	22,402		204,945.00	28,342		182,997.10
52,081		621,246.00	64,165		811,310.40	3-Axle Trucks	10,563		143,904.00	8,810		105,086.40
43,388		688,952.00	49,553		842,548.80	4-Axle Trucks	9,549		174,044.00	7,583		120,244.80
144,562		2,843,788.00	166,830		3,537,108.00	5-Axle Trucks	29,902		685,077.50	27,475		540,828.00
1,337		31,677.60	1,817		45,042.60	6-Axle Trucks	277		7,557.00	249		5,925.60
75		2,192.80	141		4,344.70	7-Axle Trucks	26		861.50	10		289.20
						Permits						
391,772	\$	5,157,919.00	434,063	\$	6,387,057.30	TOTAL TRUCKS	72,719	\$	1,216,389.00	72,469	\$	955,371.10
3,477,539	\$	8,135,348.71	3,742,502	\$	10,584,281.67	TOTAL TOLL VEHICLES	691,462	\$	2,205,996.27	580,327	\$	1,455,080.56
19,107	\$	44,699.72	20,677	\$	58,476.69	DAILY AVERAGE	23,049	\$	73,533.21	19,344	\$	48,502.69

Rate Change		Rate Change	
Traffic (toll) 7	.62%	Traffic (toll)	19.15%
Autos 7	.22%	Autos	21.83%
Trucks 10	.79%	Trucks	0.34%
Revenue 30	.10%	Revenue	51.61%
Autos 40	.97%	Autos	98.04%
Trucks 23	.83%	Trucks	27.32%

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUAR JUNE 3 182	0, 20	20	JANUARY JUNE 30 181 I), 202 1			MONTH OF JUNE 2021 30 DAYS		MONTH JUNE 20 30 D/)20
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENU		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
2,441,714 2,441,714		3,368,890.85 (165,983.81) 3,202,907.04	2,554,615 2,554,615	(140,3	849.76)	Passenger Discounts * TOTAL PASSENGER	510,516 510,516	(16,676.71)	(16,604.45)
78,855 20,682 13,449 92,859 1,193 233		560,028.15 264,944.83 230,001.10 1,983,768.31 30,861.15 7,251.59	107,627 24,011 15,036 80,821 1,710 213	316,8 265,8 1,774,8 45,0	93.95 26.93 64.50 68.19 02.70 35.34	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks 5-Axle Trucks 6-Axle Trucks 7-Axle Trucks Permits	20,939 4,122 3,023 13,556 226 31	190,614.75 56,235.00 55,302.00 309,587.50 6,237.00 1,038.00	4,663 2,482 17,247 283	104,043.05 59,828.54 42,782.90 368,236.99 7,362.75 1,536.50
207,271	\$	3,076,855.13	229,418	\$ 3,278,4	91.61	TOTAL TRUCKS	41,897	\$ 619,014.25	39,386 \$	583,790.73
2,648,985		6,279,762.17 34,504.19	2,784,033 15,381		963.40 270.52	TOTAL TOLL VEHICLES	552,413 18,414			

Rate Change		Rate Change	
Traffic (toll)	5.10%	Traffic (toll)	41.56%
Autos	4.62%	Autos	45.51%
Trucks	10.69%	Trucks	6.38%
Revenue	7.42%	Revenue	25.98%
Autos	8.26%	Autos	50.47%
Trucks	6.55%	Trucks	6.03%

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUAR JUNE 3 182	0, 20	20	JANUAR JUNE 3 181	30, 2	021		MONTH OF JUNE 2021 30 DAYS		21	MON ⁻ JUNE 30	20	
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
545,374 545,374		550,748.00 (35,692.42) 515,055.58	580,381 580,381		717,460.25 (42,429.90) 675,030.35	Passenger Discounts * TOTAL PASSENGER	117,252 117,252		169,884.00 (3,511.09) 166,372.91	91,624 91,624		93,047.00 (3,416.67) 89,630.33
22,538 7,037 5,447 18,159 1,003 15		145,556.45 83,845.20 85,422.40 357,898.00 22,776.00 421.20	25,701 6,894 5,298 18,665 920 16		197,616.60 89,091.60 89,948.80 394,468.50 22,942.20 504.70	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks 5-Axle Trucks 6-Axle Trucks 7-Axle Trucks Permits	4,659 1,509 1,036 3,412 171 2		42,708.00 20,619.00 18,814.00 77,537.50 4,635.00 59.50	4,542 1,581 1,423 3,288 193 2		29,359.85 18,896.40 22,436.80 64,824.00 4,406.40 56.00
54,199	\$	695,919.25	57,494	\$	794,572.40	TOTAL TRUCKS	10,789	\$	164,373.00	11,029	\$	139,979.45
599,573	\$	1,210,974.83	637,875	\$	1,469,602.75	TOTAL TOLL VEHICLES	128,041	\$	330,745.91	102,653	\$	229,609.78
3,294	\$	6,653.71	3,524	\$	8,119.35	DAILY	4,268	\$	11,024.86	3,422	\$	7,653.66

Rate Change		Rate Change	
Traffic (toll)	6.39%	Traffic (toll)	24.73%
Autos	6.42%	Autos	27.97%
Trucks	6.08%	Trucks	-2.18%
Revenue	21.36%	Revenue	44.05%
Autos	31.06%	Autos	85.62%
Trucks	14.18%	Trucks	17.43%

178 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JUNE 3	JUNE 30, 2020 JU		JUNE 3	IARY 1, 2021 IE 30, 2021 81 DAYS			MON JUNE 30	1	MONTH OF JUNE 2020 30 DAYS			
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
2,778,791		2,808,418.00 (122,160.05)	3,443,015		4,726,603.75 (107,138.18)	Passenger Discounts *	713,023		1,223,038.50 (13,262.98)	513,513		521,668.00 (11,712.54)
2,778,791	\$	2,686,257.95	3,443,015	\$	4,619,465.57	TOTAL PASSENGER	713,023	\$	1,209,775.52	513,513	\$	509,955.46
136,374		877,841.25	166,930		1,297,588.85	2-Axle Trucks	31,768		292,187.00	25,162		162,194.50
66,141		780,499.20	70,297		895,423.20	3-Axle Trucks	13,045		178,794.00	11,054		130,562.40
133,905		2,106,036.80	120,852		2,043,607.60	4-Axle Trucks	21,796		397,162.00	22,795		358,726.40
1,150,477		22,537,944.00	1,274,619		26,871,520.50	5-Axle Trucks	229,643		5,232,777.50	201,565		3,952,986.00
47,682		1,105,178.40	39,819		995,968.20	6-Axle Trucks	6,917		187,803.00	10,864		253,120.80
554		16,568.00	1,543		51,403.40	7-Axle Trucks Permits	169		6,118.50	105		3,108.00
1,535,133	\$	27,424,067.65	1,674,060	\$	32,155,511.75	TOTAL TRUCKS	303,338	\$	6,294,842.00	271,545	\$	4,860,698.10
4,313,924	\$	30,110,325.60	5,117,075	\$	36,774,977.32	TOTAL TOLL VEHICLES	1,016,361	\$	7,504,617.52	785,058	\$	5,370,653.56
23,703	\$	165,441.35	28,271	\$	203,176.67	DAILY AVERAGE	33,879	\$	250,153.92	26,169	\$	179,021.79

Rate Change		Rate Change	
Traffic (toll)	18.62%	Traffic (toll)	29.46%
Autos	23.90%	Autos	38.85%
Trucks	9.05%	Trucks	11.71%
Revenue	22.13%	Revenue	39.73%
Autos	71.97%	Autos	137.23%
Trucks	17.25%	Trucks	29.50%

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUAR` JUNE 3 182	0, 20	20	JANUARY 1, 2021 JUNE 30, 2021 181 DAYS			MONTH OF JUNE 2021 30 DAYS			MONTH OF JUNE 2020 30 DAYS			
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
1,838,732		1,850,549.00 (74,608.08)	2,072,447		2,634,138.75 (71,887.81)	Passenger Discounts *	373,334		580,506.50 (9,550.13)	301,422		304,401.00 (7,781.21)
1,838,732	\$	1,775,940.92	2,072,447	\$	2,562,250.94	TOTAL PASSENGER	373,334	\$	570,956.37	301,422	\$	296,619.79
52,868		341,277.95	61,554		476,636.85	2-Axle Trucks	11,069		101,633.00	9,457		61,098.70
18,150		216,078.00	17,662		227,810.40	3-Axle Trucks	3,368		46,165.50	2,605		31,005.60
15,829		250,217.60	15,886		272,833.60	4-Axle Trucks	3,288		60,154.00	2,911		45,910.40
55,158		1,084,098.00	61,681		1,309,204.50	5-Axle Trucks	11,082		253,557.50	9,302		182,604.00
468		11,013.60	504		12,852.00	6-Axle Trucks	92		2,511.00	91		2,148.00
18		501.20	72		2,225.00	7-Axle Trucks Permits	- 24		775.50	4 -		112.00
142,491	\$	1,903,186.35	157,359	\$	2,301,562.35	TOTAL TRUCKS	28,923	\$	464,796.50	24,370	\$	322,878.70
1,981,223	\$	3,679,127.27	2,229,806	\$	4,863,813.29	TOTAL TOLL VEHICLES	402,257	\$	1,035,752.87	325,792	\$	619,498.49
10,886	\$	20,214.99	12,319	\$	26,871.90	DAILY AVERAGE	13,409	\$	34,525.10	10,860	\$	20,649.95

Rate Change		Rate Change	
Traffic (toll)	12.55%	Traffic (toll)	23.47%
Autos	12.71%	Autos	23.86%
Trucks	10.43%	Trucks	18.68%
Revenue	32.20%	Revenue	67.19%
Autos	44.28%	Autos	92.49%
Trucks	20.93%	Trucks	43.95%

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUAR JUNE 3 182	i0, 20	020	JANUAR JUNE 3 181	30, 2	021		MONTH OF JUNE 2021 30 DAYS		21	MONTH OF JUNE 2020 30 DAYS		
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
473,241 473,241		478,593.00 (20,987.87) 457,605.13	482,437 482,437		640,614.75 (27,444.24) 613,170.51	Passenger Discounts * TOTAL PASSENGER	91,760 91,760		150,958.00 (3,083.48) 147,874.52	89,331 89,331		90,748.00 (1,927.72) 88,820.28
10,721 4,077 12,374 17,613 104 3		69,408.95 48,686.40 197,460.80 347,970.00 2,484.00 84.00	12,707 4,286 10,440 19,683 88 9		98,313.85 55,177.50 178,952.40 419,873.50 2,249.40 276.50	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks 5-Axle Trucks 6-Axle Trucks 7-Axle Trucks	2,358 858 2,270 3,792 17 1		21,633.00 11,740.50 41,236.00 86,370.00 465.00 31.50	2,096 756 2,609 3,580 14		13,576.55 9,031.20 41,640.00 70,720.00 336.00
44,892	\$	666,094.15	47,213	\$	754,843.15	Permits TOTAL TRUCKS	9,296	\$	161,476.00	9,055	\$	135,303.75
518,133 2,847		1,123,699.28 6,174.17	529,650 2,926		1,368,013.66 7,558.09	TOTAL TOLL VEHICLES	101,056 3,369		309,350.52 10,311.68	98,386 3,280		224,124.03 7,470.80

Rate Change		Rate Change	
Traffic (toll)	2.22%	Traffic (toll)	2.71%
Autos	1.94%	Autos	2.72%
Trucks	5.17%	Trucks	2.66%
Revenue	21.74%	Revenue	38.03%
Autos	34.00%	Autos	66.49%
Trucks	13.32%	Trucks	19.34%

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUAR JUNE 3 182	0, 20	020	JANUAR JUNE 3 181	30, 20	021		MONTH OF JUNE 2021 30 DAYS		MONTH OF JUNE 2020 30 DAYS			
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
2,911,199 - 2,911,199		2,933,807.00 (115,315.98) 2,818,491.02	3,520,065 3,520,065		4,770,193.75 (115,087.30) 4,655,106.45	Passenger Discounts * TOTAL PASSENGER	678,411 - 678,411		1,160,146.00 (14,774.39) 1,145,371.61	579,352 - 579,352		586,111.00 (11,233.20) 574,877.80
87,032 30,142 37,889 530,547 17,404 360		559,777.40 356,026.80 593,808.00 10,409,842.00 404,248.80 11,100.40	120,918 37,580 41,912 559,550 15,786 363		946,452.30 487,554.60 711,482.80 11,803,563.00 394,631.40 12,242.70	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks 5-Axle Trucks 6-Axle Trucks 7-Axle Trucks Permits	24,133 8,794 8,366 99,174 2,753 50		222,189.00 123,390.00 153,078.00 2,259,182.50 74,673.00 1,708.50	16,184 4,936 6,535 98,018 3,025 66		104,267.15 58,306.80 102,574.40 1,926,048.00 70,219.20 2,048.80
703,374	\$	12,334,803.40	776,109	\$	14,355,926.80	TOTAL TRUCKS	143,270	\$	2,834,221.00	128,764	\$	2,263,464.35
3,614,573 19,860		15,153,294.42 83,259.86	4,296,174 23,736		19,011,033.25 105,033.33	TOTAL TOLL VEHICLES	821,681 27,389		3,979,592.61 132,653.09	708,116 23,604		2,838,342.15 94,611.41

Rate Change		Rate Change	
Traffic (toll)	18.86%	Traffic (toll)	16.04%
Autos	20.91%	Autos	17.10%
Trucks	10.34%	Trucks	11.27%
Revenue	25.46%	Revenue	40.21%
Autos	65.16%	Autos	99.24%
Trucks	16.39%	Trucks	25.22%

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUAR JUNE 3 182	30, 20	020	JANUAR JUNE 3 181	30, 2	021		MONTH OF JUNE 2021 30 DAYS		MONTH OF JUNE 2020 30 DAYS			
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
503,933 503,933		510,082.00 (20,170.83) 489,911.17	547,326 547,326		745,887.50 (24,493.87) 721,393.63	Passenger Discounts * TOTAL PASSENGER	130,725 130,725		222,159.75 (3,080.99) 219,078.76	125,041 125,041		126,905.00 (1,916.67) 124,988.33
9,496 1,874 1,799 5,048 51 3		61,039.55 22,446.00 28,379.20 99,922.00 1,221.60 84.00	12,645 1,814 1,780 5,608 61 1		98,087.45 23,819.40 30,714.40 119,594.50 1,558.20 28.00	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks 5-Axle Trucks 6-Axle Trucks 7-Axle Trucks Permits	2,517 419 373 1,044 - -		23,244.00 5,806.50 6,868.00 23,900.00 381.00	2,157 363 544 1,004 11 -		13,902.85 4,347.60 8,579.20 19,840.00 264.00
18,271	\$	213,092.35	21,909	\$	273,801.95	TOTAL TRUCKS	4,367	\$	60,199.50	4,079	\$	46,933.65
522,204 2,869		703,003.52 3,862.66	569,235 3,145		995,195.58 5,498.32	TOTAL TOLL VEHICLES	135,092 4,503		279,278.26 9,309.28	129,120 4,304		171,921.98 5,730.73

Rate Change		Rate Change	
Traffic (toll)	9.01%	Traffic (toll)	4.63%
Autos	8.61%	Autos	4.55%
Trucks	19.91%	Trucks	7.06%
Revenue	41.56%	Revenue	62.44%
Autos	47.25%	Autos	75.28%
Trucks	28.49%	Trucks	28.27%



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

June 2021

			Westbound	d Volume		
Bridge	June 2021	June 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	453,840	366,148	23.9%	2,337,574	2,050,059	14.0%
Calhoun Street	319,750	284,673	12.3%	1,713,762	1,469,410	16.6%
Washington Crossing	139,786	116,794	19.7%	681,950	654,711	4.2%
New Hope - Lambertville	221,321	108,721	103.6%	1,186,198	989,775	19.8%
Centre Bridge - Stockton	89,397	77,823	14.9%	436,015	399,544	9.1%
Uhlerstown - Frenchtown	100,461	86,525	16.1%	479,485	492,856	-2.7%
Upper Black Eddy - Milford	55,181	50,067	10.2%	316,056	290,234	8.9%
Riegelsville	55,712	47,884	16.3%	281,377	256,523	9.7%
Northampton Street	401,030	336,393	19.2%	2,115,177	1,910,490	10.7%
Riverton - Belvidere	100,548	90,770	10.8%	515,864	487,908	5.7%
Total	1,937,026	1,565,798	23.7%	10,063,458	9,001,510	11.8%

NOTES:

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.



Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts June 2021

		Eastb	ound			Westb		Total			
	June	2021	June	2020	June 2	021	June 2	2020	Volume		
Bridge	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total	June 2021	June 2020	
Lower Trenton	84,771	15.7%	79,046	17.8%	453,840	84.3%	366,148	82.2%	538,611	445,194	
Calhoun Street	162,071	33.6%	156,758	35.5%	319,750	66.4%	284,673	64.5%	481,821	441,431	
Washington Crossing	69,705	33.3%	67,021	36.5%	139,786	66.7%	116,794	63.5%	209,491	183,815	
New Hope-Lambertville	175,844	44.3%	97,677	47.3%	221,321	55.7%	108,721	52.7%	397,165	206,398	
Centre Bridge-Stockton	74,495	45.5%	71,296	47.8%	89,397	54.5%	77,823	52.2%	163,892	149,119	
Uhlerstown-Frenchtown	51,609	33.9%	43,722	33.6%	100,461	66.1%	86,525	66.4%	152,070	130,247	
Upper Black Eddy-Milford	54,248	49.6%	47,403	48.6%	55,181	50.4%	50,067	51.4%	109,429	97,470	
Riegelsville	48,035	46.3%	42,881	47.2%	55,712	53.7%	47,884	52.8%	103,747	90,765	
Northampton Street	140,872	26.0%	122,408	26.7%	401,030	74.0%	336,393	73.3%	541,902	458,801	
Riverton-Belvidere	58,508	36.8%	52,627	36.7%	100,548	63.2%	90,770	63.3%	159,056	143,397	
Total	920,158	32.2%	780,839	33.3%	1,937,026	67.8%	1,565,798	66.7%	2,857,184	2,346,637	

NOTES:

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.

This Table added in September 2020.



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts

June 2021

			Total V	olume		
Bridge	June 2021	June 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	538,611	445,194	21.0%	2,793,034	2,486,381	12.3%
Calhoun Street	481,821	441,431	9.1%	2,611,960	2,220,296	17.6%
Washington Crossing	209,491	183,815	14.0%	1,007,555	990,239	1.7%
New Hope - Lambertville	397,165	206,398	92.4%	2,039,760	1,769,387	15.3%
Centre Bridge - Stockton	163,892	149,119	9.9%	798,432	768,179	3.9%
Uhlerstown - Frenchtown	152,070	130,247	16.8%	738,257	749,655	-1.5%
Upper Black Eddy-Milford	109,429	97,470	12.3%	590,337	549,463	7.4%
Riegelsville	103,747	90,765	14.3%	528,488	489,253	8.0%
Northampton Street	541,902	458,801	18.1%	2,903,092	2,662,143	9.1%
Riverton - Belvidere	159,056	143,397	10.9%	822,919	776,112	6.0%
Total	2,857,184	2,346,637	21.8%	14,833,834	13,461,108	10.2%

NOTES:

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.



Delaware River Joint Toll Bridge Commission Toll Bridge - Two Way Traffic Counts

June 2021

		Total Volume (all classes)									
Bridge	June 2021	June 2020	% Change	YTD 2021	YTD 2020	% Change					
Trenton - Morrisville	1,745,436	1,409,261	23.9%	9,093,466	8,149,050	11.6%					
Scudder Falls ¹	1,141,288	812,697	40.4%	5,748,572	5,534,162	3.9%					
New Hope - Lambertville	322,785	287,084	12.4%	1,599,080	1,511,894	5.8%					
Interstate 78	2,081,425	1,605,576	29.6%	10,491,951	8,874,834	18.2%					
Easton - Phillipsburg	1,047,949	863,805	21.3%	5,744,541	5,294,677	8.5%					
Portland - Columbia	219,757	202,064	8.8%	1,148,382	1,084,559	5.9%					
Delaware Water Gap	1,628,817	1,410,187	15.5%	8,499,700	7,056,804	20.4%					
Milford - Montague	298,581	278,726	7.1%	1,261,487	1,138,631	10.8%					
Total	8,486,038	6,869,400	23.5%	43,587,179	38,644,611	12.8%					

NOTES:

¹ Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge. In July 2019, SFB became a Toll Bridge. Construction will continue into 2022.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20,

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.

Meeting of July 26th, 2021

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled **"Budget vs Actual"** covering the month of June 2021 and the six months year-to-date ("YTD") operations of fiscal year 2021 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense plus encumbrance totaled \$5,592,065 for the month of June. For the 2021 fiscal period, total expense plus encumbrances amounted to \$33,756,342, which represents 88.97% of 2021 year-to-date operating budget.

The EZPass Operating Expense exceeded YTD budget by \$268,960. The percentage allocation of service charges for EZPass processing cost and EZPass credit card fee increased 19.6% since June 2020. All other expense items are currently within their normal YTD budget.

During the month of June, we spent \$626.00 on COVID-19 related expenses. Since the beginning of year 2021, we purchased \$19,772 Personal Protective Equipment (PPE) for our workers and \$10,388 on cleaning supplies and other miscellaneous items. As of June 30th, 2021, the total amount for COVID-19 related expenses is \$30,160.00.

There were no unusual expenses during the month.

TOTAL COMMISSION

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$24,344,872	11,169,800	\$1,770,252	\$10,682,626	\$0	\$13,662,246
Part-Tiime Employee Wages	267,948	129,912	13,344	81,889	0	186,059
Overtime Wages	460,197	303,774	18,373	254,541	0	205,656
Pension Contributions	8,201,553	3,785,379	561,807	3,436,340	0	4,765,213
FICA Contributions	2,020,366	934,325	144,303	893,251	0	1,127,115
Regular Employee Healthcare Benefits	12,128,873	6,037,096	743,583	4,569,080	0	7,559,792
Life Insurance Benefits	234,912	118,357	17,808	110,609	0	124,303
Unemployment Compensation Benefits	44,100	22,050	0	8,654	0	35,446
Utility Expense	904,501	494,494	66,732	370,255	45,677	488,569
Office Expense	316,557	194,632	15,908	82,387	35,912	198,259
Telecommunication Expense	1,469,107	788,995	130,253	691,278	16,932	760,897
Information Technology Expense	793,444	493,182	51,584	306,301	76,333	410,810
Professional Development/Meetings	550,799	294,916	4,282	55,845	41,131	453,823
Vehicle Maintenance Expense and Fuel	421,164	304,950	60,858	186,882	96,058	138,224
Operations Maintenance Expense	1,400,291	943,279	99,729	622,685	237,845	539,761
ESS Operating Maintenance Expense	1,266,045	633,022	79,130	446,518	0	819,526
Commission Expense	19,448	9,724	445	2,984	0	16,465
Toll Collection Expense	84,803	68,043	11,663	35,432	425	48,945
Uniform Expense	196,714	96,602	9,283	53,942	15,720	127,052
Business Insurance	4,723,456	2,248,378	360,702	2,158,709	0	2,564,747
Licenses & Inspections Expense	9,594	4,837	759	4,292	0	5,302
Advertising	53,027	17,708	1,651	8,762	0	44,265
Professional Services	1,861,732	992,872	158,987	558,524	0	1,303,208
State Police Bridge Security	6,580,762	3,369,771	528,845	3,151,688	0	3,429,074
EZP Equip/Traffic Counter Maint	1,400,000	700,000	92,448	570,315	27,001	802,684
General Contingency	467,500	233,750	0	1,000	0	466,500
EZPass Operating Expense	6,906,126	3,549,559	727,241	3,818,519	0	3,087,608
Total	\$77,127,891	\$37,939,404	\$5,669,971	\$33,163,308	\$593,034	\$43,371,549

ADMINISTRATION*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE Regular Employee Salaries	\$4,606,585	2,126,759	\$329,182	\$2,038,755	\$0	\$2,567,831
0 1 2	5,931	3,340	268	\$2,038,733 2,130	30 0	3,802
Overtime Wages Pension Contributions	1,439,715	664,499	98,453	601,566	0	838,150
FICA Contributions	352,781	162,826	98,455 25,169	155,912	0	196,869
Regular Employee Healthcare Benefits	1,545,293	755,969	99,562	584,203	0	961,090
Life Insurance Benefits	44,226	22,114	3,124	20,099	0	24,128
Unemployment Compensation Benefits	44,220	22,114	5,124 0	8,654	0	35,446
Utility Expense	44,100 82,700	22,050	6,167	38,782	0	43,918
Office Expense	214,034	134,327	12,840	62,977	28,704	122,353
Telecommunication Expense	128,566	59,272	8,152	53,906	0	74,660
Information Technology Expense	774,000	482,504	51,584	306,301	76,333	391,365
Professional Development/Meetings	130,322	83,197	1,731	41,711	0,555	88,611
Vehicle Maintenance Expense and Fuel	28,041	6,140	1,600	15,964	711	11,366
Operations Maintenance Expense	98,204	5,400	6,421	23,367	16,002	58,834
Commission Expense	19,448	9,724	445	2,984	0	16,465
Uniform Expense	9,000	4,091	407	1,881	0	7,119
Business Insurance	600,049	186.674	21,417	128,392	0	471,656
Advertising	53,027	17,708	1,651	8,762	0	44,265
Professional Services	1,256,732	690,366	158,987	527,387	0	729,345
General Contingency	467,500	233,750	0	1,000	0	466,500
OPERATING EXPENSE SUBTOTAL	\$11,900,256	\$5,670,711	\$827,162	\$4,624,734	\$121,751	\$7,153,771
ADM OPS Allocation						
TES Allocation			9,982	62,110		
ADM OPS AllOCATION SUBTOTAL			\$9,982	\$62,110		
TOTAL EXPENSES			\$837,144	\$4,686,844		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

ADMINISTRATION - OPERATIONS*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,041,832	1,355,304	\$245,848	\$1,378,215	\$0	\$1,663,617
Overtime Wages	33,300	21,454	1,225	5,748	0	27,552
Pension Contributions	1,377,780	635,894	96,741	591,909	0	785,870
FICA Contributions	337,605	156,242	26,360	155,819	0	181,786
Regular Employee Healthcare Benefits	1,491,057	745,880	87,364	552,480	0	938,577
Life Insurance Benefits	39,736	19,868	3,290	20,188	0	19,549
Office Expense	65,571	34,549	578	6,931	687	57,952
Telecommunication Expense	117,137	58,569	8,062	45,973	0	71,164
Professional Development/Meetings	393,626	198,823	2,407	12,886	41,131	339,609
Vehicle Maintenance Expense and Fuel	700	350	0	170	0	530
ESS Operating Maintenance Expense	1,266,045	633,022	79,130	446,518	0	819,526
Toll Collection Expense	265	132	0	0	0	265
Uniform Expense	26,208	13,104	0	5,886	1,112	19,209
Business Insurance	83,013	41,507	6,909	41,413	0	41,601
Professional Services	605,000	302,506	0	31,137	0	573,863
State Police Bridge Security	44,513	22,257	0	0	0	44,513
OPERATING EXPENSE SUBTOTAL	\$8,923,387	\$4,239,460	\$557,914	\$3,295,273	\$42,931	\$5,585,184
ADM OPS AllOCATION						
TES Allocation			(75,481)	(469,659)		
Toll Operation Allocation			(51,551)	(310,322)		
Bridge Maint Allocation			(49,756)	(301,418)		
Maint/Toll Allocation			(18,756)	(113,460)		
PSBS Allocation			(267,012)	(1,588,560)		
ADM OPS AllOCATION SUBTOTAL			(\$462,555)	(\$2,783,419)		
TOTAL EXPENSES			\$95,358	\$511,854		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE Regular Employee Salaries	\$4,264,092	2,000,281	\$315,812	\$1,911,417	\$0	\$2,352,675
Part-Tiime Employee Wages	50,872	22,835	907	9,773	0	41,100
Overtime Wages	85,882	58,094	4,325	83,936	0	1,945
Pension Contributions	1,373,061	644,337	81,318	497,542	0	875,519
FICA Contributions	336,665	159,403	24,284	153,813	0	182,852
Regular Employee Healthcare Benefits	2,299,931	1,155,560	154,366	899,224	0	1,400,706
Life Insurance Benefits	38,688	19,662	3,071	18,616	0	20,072
Utility Expense	304,928	183,623	16,779	107,355	24,576	172,997
Office Expense	17,083	10,720	1,053	5,437	2,367	9,279
Telecommunication Expense	182,847	114,697	17,521	84,218	0	98,629
Information Technology Expense	8,679	4,728	0	0	0	8,679
Professional Development/Meetings	5,333	2,458	48	171	0	5,162
Vehicle Maintenance Expense and Fuel	134,659	103,561	36,140	76,297	25,484	32,878
Operations Maintenance Expense	388,556	263,329	28,088	169,213	43,769	175,574
Toll Collection Expense	21,612	17,723	4,064	10,173	0	11,439
Uniform Expense	69,259	35,957	7,136	12,325	12,814	44,120
Business Insurance	1,445,604	722,802	118,822	711,426	0	734,177
Licenses & Inspections Expense	1,435	1,295	159	1,044	0	391
State Police Bridge Security	1,853,026	948,936	149,928	893,503	0	959,523
EZP Equipment/Traffic Counter Maint	489,009	244,504	32,483	197,502	4,504	287,003
EZPass Operating Expense	3,870,288	1,971,307	358,675	1,926,820	0	1,943,468
OPERATING EXPENSE SUBTOTAL	\$17,241,507	\$8,685,814	\$1,354,978	\$7,769,806	\$113,513	\$9,358,188
ADM OPS AllOCATION						
TES Allocation			13,324	82,903		
Toll Operation Allocation			15,465	93,096		
Bridge Maint Allocation			12,439	75,354		
Maint/Toll Allocation			4,126	24,961		
PSBS Allocation			70,083	416,695		
ADM OPS AllOCATION SUBTOTAL			\$115,437	\$693,010		
TOTAL EXPENSES			\$1,470,415	\$8,462,816		

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,343,611	1,998,263	\$296,251	\$1,803,224	\$0	\$2,540,387
Part-Tiime Employee Wages	113,450	56,725	6,170	28,645	0	84,805
Overtime Wages	92,135	59,355	3,397	59,055	0	33,080
Pension Contributions	1,394,840	643,779	96,023	587,512	0	807,327
FICA Contributions	348,013	160,621	23,141	145,498	0	202,516
Regular Employee Healthcare Benefits	2,338,912	1,170,200	144,118	884,804	0	1,454,109
Life Insurance Benefits	39,207	20,504	2,836	17,851	0	21,356
Utility Expense	263,484	162,985	25,400	112,291	10,808	140,385
Office Expense	9,368	6,526	742	3,350	1,474	4,544
Telecommunication Expense	437,279	254,819	40,556	210,189	16,932	210,159
Information Technology Expense	4,503	2,881	0	0	0	4,503
Professional Development/Meetings	12,098	4,922	96	850	0	11,248
Vehicle Maintenance Expense and Fuel	115,651	89,497	14,187	43,864	34,382	37,406
Operations Maintenance Expense	461,718	338,785	40,154	235,835	79,895	145,988
Toll Collection Expense	28,995	23,204	4,816	10,982	425	17,588
Uniform Expense	27,503	12,618	240	5,447	1,229	20,827
Business Insurance	1,016,008	508,004	83,625	500,354	0	515,653
Licenses & Inspections Expense	3,544	1,415	422	1,773	0	1,771
State Police Bridge Security	1,794,200	918,811	145,168	865,138	0	929,062
EZP Equipment/Traffic Counter Maint	413,310	206,655	27,485	166,647	3,003	243,660
EZPass Operating Expense	1,751,128	910,365	212,596	1,091,167	0	659,961
OPERATING EXPENSE SUBTOTAL	\$15,008,956	\$7,550,935	\$1,167,423	\$6,774,476	\$148,148	\$8,086,332
ADM OPS AllOCATION						
TES Allocation			17,091	106,343		
Toll Operation Allocation			20,620	124,129		
Bridge Maint Allocation			14,927	90,425		
Maint/Toll Allocation			6,002	36,307		
PSBS Allocation			45,685	271,502		
ADM OPS Allocation subtotal			\$104,325	\$628,706		
TOTAL EXPENSES			\$1,271,749	\$7,403,182		

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,274,337	1,967,646	\$306,621	\$1,865,658	\$0	\$2,408,680
Part-Tiime Employee Wages	93,726	45,402	4,917	27,061	0	66,665
Overtime Wages	140,823	94,005	6,731	86,087	0	54,736
Pension Contributions	1,393,413	643,121	97,460	596,307	0	797,107
FICA Contributions	344,930	159,198	24,123	151,721	0	193,209
Regular Employee Healthcare Benefits	2,251,203	1,131,890	136,457	848,049	0	1,403,154
Life Insurance Benefits	38,672	19,336	2,841	17,558	0	21,113
Utility Expense	163,469	103,217	13,351	82,528	10,294	70,647
Office Expense	9,637	8,077	670	3,666	2,679	3,292
Telecommunication Expense	353,811	176,905	35,105	173,452	0	180,359
Information Technology Expense	6,262	3,068	0	0	0	6,262
Professional Development/Meetings	4,147	2,879	0	227	0	3,920
Vehicle Maintenance Expense and Fuel	126,537	96,598	8,930	46,419	35,481	44,637
Operations Maintenance Expense	329,923	250,447	21,446	168,318	77,437	84,168
Toll Collection Expense	33,931	26,984	2,783	14,277	0	19,654
Uniform Expense	28,870	12,548	1,033	11,907	0	16,964
Business Insurance	964,861	482,430	79,440	475,196	0	489,665
Licenses & Inspections Expense	2,420	986	110	1,124	0	1,296
State Police Bridge Security	1,232,736	631,581	99,740	594,408	0	638,328
EZP Equipment/Traffic Counter Maint	489,002	244,501	32,481	197,486	4,496	287,020
EZPass Operating Expense	1,284,710	667,887	155,971	800,532	0	484,179
OPERATING EXPENSE SUBTOTAL	\$13,567,423	\$6,768,707	\$1,030,211	\$6,161,980	\$130,387	\$7,275,056
ADM OPS AllOCATION						
TES Allocation			17,317	107,747		
Toll Operation Allocation			15,465	93,096		
Bridge Maint Allocation			11,941	72,340		
Maint/Toll Allocation			4,501	27,230		
PSBS Allocation			68,528	407,252		
ADM OPS Allocation subtotal			\$117,753	\$707,667		
TOTAL EXPENSES			\$1,147,963	\$6,869,646		

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE Regular Employee Salaries	\$1,813,584	800,794	\$127,283	\$769,104	\$0	\$1,044,481
Part-Tiime Employee Wages	4,500	2,250	1,350	8,320	0	(3,820)
Overtime Wages	51,551	34,867	824	8,937	0	42,614
Pension Contributions	582,295	258,148	44,757	273,775	0	308,520
FICA Contributions	143,027	63,414	9,815	59,665	0	83,362
Regular Employee Healthcare Benefits	1,062,257	507,122	54,107	371,967	0	690,290
Life Insurance Benefits	16,342	7,853	1,240	7,644	0	8,698
Utility Expense	48,957	24,181	2,302	15,368	0	33,590
Telecommunication Expense	65,032	32,516	5,569	33,594	0	31,438
Professional Development/Meetings	3,025	1,513	0	0	0	3,025
Vehicle Maintenance Expense and Fuel	8,384	5,209	0	0	0	8,384
Operations Maintenance Expense	61,206	43,605	229	5,620	12,501	43,085
Uniform Expense	19,230	10,083	312	11,716	0	7,514
Business Insurance	354,009	177,004	29,083	174,000	0	180,008
Licenses & Inspections Expense	570	474	0	140	0	430
State Police Bridge Security	1,023,577	524,174	82,817	493,554	0	530,022
EZP Equipment/Traffic Counter Maint	4,345	2,172	0	4,344	7,506	(7,505)
OPERATING EXPENSE SUBTOTAL	\$5,261,892	\$2,495,380	\$359,688	\$2,237,748	\$20,007	\$3,004,137
ADM OPS AllOCATION						
TES Allocation			8,888	55,305		
Bridge Maint Allocation			4,976	30,142		
Maint/Toll Allocation			2,063	12,481		
PSBS Allocation			43,839	261,361		
ADM OPS Allocation subtotal			\$59,766	\$359,288		

\$419,454

\$2,597,037

TOTAL EXPENSES

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NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,000,831	920,752	\$149,255	\$916,255	\$0	\$1,084,576
Part-Tiime Employee Wages	5,400	2,700	0	8,090	0	(2,690)
Overtime Wages	50,575	32,659	1,604	8,648	0	41,927
Pension Contributions	640,449	295,601	47,055	287,728	0	352,721
FICA Contributions	157,346	72,621	11,411	70,824	0	86,522
Regular Employee Healthcare Benefits	1,140,220	570,475	67,609	428,353	0	711,867
Life Insurance Benefits	18,040	9,020	1,406	8,653	0	9,387
Utility Expense	40,963	20,488	2,733	13,931	0	27,032
Office Expense	864	432	26	26	0	839
Telecommunication Expense	184,434	92,217	15,286	89,946	0	94,488
Professional Development/Meetings	2,247	1,124	0	0	0	2,247
Vehicle Maintenance Expense and Fuel	7,191	3,596	0	4,169	0	3,023
Operations Maintenance Expense	60,684	41,712	3,390	20,332	8,241	32,112
Uniform Expense	16,644	8,200	155	4,779	565	11,300
Business Insurance	259,913	129,956	21,405	127,927	0	131,986
Licenses & Inspections Expense	1,625	667	68	211	0	1,414
State Police Bridge Security	632,709	324,011	51,192	305,083	0	327,625
EZP Equipment/Traffic Counter Maint	4,335	2,168	0	4,336	7,493	(7,494)
OPERATING EXPENSE SUBTOTAL	\$5,224,471	\$2,528,398	\$372,595	\$2,299,292	\$16,298	\$2,908,881
ADM OPS AllOCATION						
TES Allocation			8,880	55,251		
Bridge Maint Allocation			5,473	33,156		
Maint/Toll Allocation			2,063	12,481		
PSBS Allocation			38,876	231,750		
ADM OPS AllOCATION SUBTOTAL			\$55,292	\$332,638		
TOTAL EXPENSES			\$427,887	\$2,631,929		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM STATEMENT OF REVENUE AND EXPENSES FOR THE SIX MONTHS ENDED JUNE 30, 2021

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2021	TOTAL 2020
TOLL REVENUE												
Net Toll Revenue	18,244,249	40,147,468	20,585,380	78,977,098	-	-	-	-	-	-	78,977,098	64,629,171
EZPass Fee	229,005	506,507	257,908	993,420	-	-	-	-	-	-	993,420	839,716
Net Violation Fee Income	1,434,459	1,208,348	795,717	3,438,524	-	-	-	-	-	-	3,438,524	2,221,201
REVENUE FROM TOLL	\$ 19,907,713	\$ 41,862,324	\$ 21,639,005	\$ 83,409,042	\$ -	\$ -	\$ -	S -	\$ -	\$ -	\$ 83,409,042	\$ 67,690,088
OPERATING EXPENSE												
Regular Employee Salaries	1,911,417	1,803,224	1,865,658	5,580,298	769,104	916,255	1,685,359	1,378,215	2,038,755	3,416,969	10,682,626	11,895,300
Part-Tiime Employee Wages	9,773	28,645	27,061	65,479	8.320	8.090	16.410	-	-	-	81,889	47,631
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	83,936	59,055	86,087	229,079	8.937	8.648	17.585	5.748	2.130	7,878	254,541	133,138
Pension Contributions	497,542	587,512	596,307	1,681,361	273,775	287,728	561,503	591,909	601,566	1,193,475	3,436,340	3,759,504
FICA Contributions	153,813	145,498	151,721	451,031	59.665	70.824	130.489	155.819	155.912	311,731	893,251	970,775
Regular Employee Healthcare Benefits	899,224	884,804	848,049	2,632,077	371.967	428.353	800.320	552.480	584.203	1,136,683	4,569,080	4,529,781
Life Insurance Benefits	18,616	17,851	17,558	54,025	7.644	8.653	16.298	20.188	20.099	40,286	110,609	127,605
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	8.654	8,654	8,654	5,105
Utility Expense	107.355	112,291	82,528	302,174	15.368	13.931	29.298	-	38.782	38,782	370,255	350,700
Office Expense	5,437	3,350 210,189	3,666	12,452 467,859	-	26	26	6.931	62.977 52.00(69,909 00 870	82,387	78,093
Telecommunication Expense Information Technology Expense	84,218	210,189	173,452	407,059	33,594	89,946	123,540	45,973	53,906	99,879 306,301	691,278 306,301	641,281 255,749
Professional Development/Meetings	- 171	- 850	227	- 1,247	-	-	-	12.886	306.301 41.711	54,597	55,845	233,749 93,091
Vehicle Maintenance Expense and Fuel	76,297	43,864	46,419	166,580	-	4.169	4.169	12.880	15.964	16,134	186,882	102,573
Operations Maintenance Expense	169,213	235,835	168,318	573,366	5,620	20,332	25,951	1/0	23,367	23,367	622,685	394,855
ESS Operating Maintenance Expense		-	-	-	5,020		-	446.518	20,007	446,518	446,518	543,884
Commission Expense	-	-	-	-	-	-	-	-	2.984	2,984	2,984	5,418
Toll Collection Expense	10,173	10,982	14,277	35,432	-	-	-	-		-	35,432	13,863
Uniform Expense	12,325	5,447	11,907	29,679	11,716	4,779	16,496	5,886	1,881	7,767	53,942	50,789
Business Insurance	711,426	500,354	475,196	1,686,977	174.000	127.927	301.927	41.413	128.392	169,805	2,158,709	1,565,426
Licenses & Inspections Expense	1,044	1,773	1,124	3,941	140	211	351	-	-	-	4,292	2,688
Advertising	-	-	-	-	-	-	-	-	8.762	8,762	8,762	4,445
Professional Services	-	-	-	-	-	-	-	31.137	527.387	558,524	558,524	735,182
State Police Bridge Security	893,503	865,138	594,408	2,353,050	493.554	305.083	798.638	-	-	-	3,151,688	3,083,946
EZP Equip/Traffic Counter Maint	197,502	166,647	197,486	561,635	4.344	4.336	8.680	-	-	-	570,315	546,182
General Contingency	-	-	-	-	-	-	-	-	1,000	1,000	1,000	-
EZPass Operating Expense	1,926,820	1,091,167	800,532	3,818,519	-	-	-	-	-	-	3,818,519	3,398,077
TOTAL OP., MAINT., & ADM	\$ 7,769,806	\$ 6,774,476	\$ 6,161,980	\$ 20,706,261	\$ 2,237,748	\$ 2,299,292	\$ 4,537,040	\$ 3,295,273	\$ 4,624,734	\$ 7,920,007	\$ 33,163,308	\$ 33,335,080
ADM OPS AllOCATION												
TES Allocation	82,903	106,343	107,747	296,994	55.305	55.251	110.556	(469.659)	62.110	(407,549)	-	-
Toll Ops Allocation	93,096	124,129	93,096	310,322	-	-	-	(310.322)	-	(310,322)	-	-
Bridge Maint Allocation	75,354	90,425	72,340	238,120	30.142	33.156	63.298	(301.418)	-	(301,418)	-	-
Maint/Toll Allocation	24,961	36,307	27,230	88,499	12,481	12,481	24,961	(113,460)	-	(113,460)	-	-
PSBS Allocation	416,695	271,502	407,252	1,095,449	261.361	231.750	493.111	(1.588.560)	-	(1,588,560)	-	-
TOTAL ADM OPS AllOCATION	\$ 693,010	\$ 628,706	\$ 707,667	\$ 2,029,383	\$ 359,288	\$ 332,638	\$ 691,926	\$(2,783,419)	\$ 62,110	\$(2,721,309)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income		-	-	-	-	-	-	-	305.326	305,326	305,326	322,751
TOTAL OTHER OP INC	\$ -	\$ -	S -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,326	\$ 305,326	\$ 305,326	\$ 322,751
NET OPERATING INC	\$ 11,444,897	\$ 34,459,142	\$ 14,769,359	\$ 60,673,398	\$(2,597,037)	\$(2,631,929)	\$(5,228,966)	\$(511,854)	\$(4,381,518)	\$(4,893,371)	\$ 50,551,060	\$ 34,677,759
NON-OPERATING REV/EXP												
Interest Revenue											283,006	5,360,351
Other Non-Operating Revenue											40,400	-
Interest Expense											(14,027,159)	(14,311,801)
Depreciation Expense											(12.765.017)	(12.840.241)
TOTAL NON-OPS REV/EXP											\$(26,468,771)	\$(21,791,692)
CHANGE IN NET ASSETS											\$ 24,082,290	\$ 12,886,067

Meeting of July 26, 2021

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

Meeting of July 26, 2021

PURCHASING REPORT INDEX

MONTH OF JUNE 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of JUNE, 2021	1-4

Meeting of July 26, 2021

MONTHLY PURCHASING REPORT

Month of June 2021

This report itemizes all orders for purchases made for the month of June, 2021, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of June, 2021, culminated in the preparation and placement of 48 purchase orders in the total amount of \$1,213,215.00. For three (3) of these purchases, nine (9) price inquiries were sent out for an average of three (3) inquiries per Order (9/3=3).

Procurements of over \$5,000.00 during the period of June, 2021 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$1,029,453.00 for eight (8) 2022 Mack upfittings;
- One (1) Purchase Order was issued, in the total amount of \$46,140.00 for camera installation at Milford-Montague;
- Two (2) Purchase Orders were issued, in the total amount of \$27,926.74 for two (2) John Deere Tractors;
- One (1) Purchase Order was let, in the total amount of \$27,001.33 for traffic count managed services;
- A Purchase Order was issued, in the total amount of \$11,800.00 for flooring work at the Administration Building at Scudder Falls.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES

June 2021

РО					** BY A	AUTHORITY OF **	
Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	Commission	Director of Purchasing	Director
20210279	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	ESS- M-M PTZ CAMERAS AT MM01-R	ESS	4032-09-18	46,140.00		
20210280	E.M. KUTZ, INC.	PLOW TRUCK EMERGENCY REPAIR	I78	COSTARS 25		1,816.26	
20210281	NJ DEPARTMENT OF TREASURY	UNDERGROUND STORAGE TANK REGIS	EP			50.00	
20210282	GOODYEAR AUTO SERVICE CENTER	TIRES - ALL TERRAIN	NHL	PA 4400015997		993.20	
20210283	CENTRAL JERSEY EQUIPMENT LLC	CONCRETE SAW REPLACEMENT	PC			1,893.56	
20210284	TRIUS INC CAPITAL RESERVE	2022 MACK FITTINGS-8	MULTI	COSTARS 25	1,029,453.00		
20210285	PPC LUBRICANTS	15 W 40 MOTOR OIL	NHL	PA 4400014545		579.15	
20210286	CUMMINS-ALLISON CORPORATION	RIBBON FOR BANKING MACHINE	DWG			79.25	
20210287	GARDEN STATE HIGHWAY PRODUCTS CAPITAL RESERVE	ESS: LED DO NOT ENTER SIGN-TM	ESS	COSTARS 24	3,621.00		
20210288	STARR UNIFORM	CLOTHING: BRIDGE & OFFICER	ММ	COSTARS 12		222.60	
20210289	STARR UNIFORM	CLOTHING: SST (FOR TES)	TES	COSTARS 12		1,112.12	
20210290	STARR UNIFORM	CLOTHING: BRIDGE & OFFICER	ММ	COSTARS 12		252.61	
20210291	TILLEY FIRE SOLUTIONS LLC	FIRE ALARM REPAIR (EMERGENCY)	EP			650.00	
20210292	BINSKY SERVICE	AIR CONDITIONER UNIT REPAIR	РС			1,245.80	
20210293	ORION SFTY PROD/STANDARD FUSEE	ROADWAY FLARES	ТМ	PA 44000159999		1,352.88	
20210294	BOUNTIFUL ACRES	RIVER JACK ROCK	ТМ			3,400.00	
20210295	CONTROLTEK	BANKING ROOM SUPPLIES	ТМ			2,438.27	
20210296	CONTROLTEK	BANKING ROOM SUPPLIES	178			2,413.34	
20210297	ARAMSCO	SAFETY VESTS	I78	NJ T-0106		425.25	
20210298	BERGEY'S TIRE	TIRES	I78	PA 4400015996		2,448.00	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES

June 2021

РО					** BY AUTHORITY OF **		
Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	Commission	Director of Purchasing	Director
20210299	BINSKY SERVICE	HVAC SERVICES	AB SF			4,013.00	
20210300	STARR UNIFORM	CLOTHING: PSBS CLOTHING	ESS	COSTARS 12			267.08
20210301	SEITZ BROTHERS PEST CONTROL	PEST EXTERMINATION SERVICES	РС			400.00	
20210302	SEITZ BROTHERS PEST CONTROL	PEST EXTERMINATION SERVICES	DWG			400.00	
20210303	SEITZ BROTHERS PEST CONTROL	PEST EXTERMINATION SERVICES	ММ			400.00	
20210304	GARDEN STATE HIGHWAY PRODUCTS	SIGNMAKING MATERIALS	EP	COSTARS 24		9,699.29	
20210305	STARR UNIFORM	CLOTHING: MAINTENANCE (NEW)	EP	COSTARS 12		1,145.10	
20210306	EMR POWER SYSTEMS LLC	ANNUAL GENERATOR SERVICE	SFT	NJ T-2848		600.00	
20210307	EMR POWER SYSTEMS LLC	GENERATOR ANNUAL SERVICE	NHL	NJ T-2848		1,950.00	
20210308	EMR POWER SYSTEMS LLC	GENERATOR ANNUAL SERVICE	EP	NJ T-2848		455.00	
20210309	EMR POWER SYSTEMS LLC	GENERATOR ANNUAL SERVICE	AB SF	NJ T-2848		1,365.00	
20210310	SIGNAL SERVICE INC	TRAFFIC COUNTER MAINT. SERVICE	ENG	COSTARS 40		27,001.33	
20210311	GREEN POND NURSERY INC. CAPITAL RESERVE	I-78 WELCOME CENTER LANDSCAPE	I78	FIN 3422-12-17		3,210.00	
20210312	KARLS AUTO GLASS	TOLL BOOTH GLASS REPLACEMENT	EP			460.00	
20210313	ORION SFTY PROD/STANDARD FUSEE	ROADWAY FLARES	NHL	PA 44000159999		1,352.88	
20210314	SIGNAL SERVICE INC CAPITAL RESERVE	WRONG WAY DETECTION SYS-ADDS	ESS	COSTARS 18	4,026.00		
20210315	THE GILLESPIE GROUP CAPITAL RESERVE	FLOORING WORK-ADMN BLDG @ SF	AB SF	4074-12-18	11,800.00		
20210316	NIVERT METAL SUPPLY INC	ANNUAL METALS INVENTORY ORDER	DWG			1,161.73	
20210317	EMR POWER SYSTEMS LLC	GENERATOR ANNUAL SERVICE	РС	NJ T-2848		625.00	
20210318	EMR POWER SYSTEMS LLC	GENERATOR ANNUAL SERVICE	DWG	NJ T-2848		950.00	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES

June 2021

		5une 202					
PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY Commission	AUTHORITY OF ** Director of Purchasing	Director
20210319	EMR POWER SYSTEMS LLC	GENERATOR ANNUAL SERVICE	ММ	NJ T-2848		1,125.00	
20210320	EMR POWER SYSTEMS LLC	EMERGENCY GENERATOR REPAIR	ММ	NJ T-2848		1,134.56	
20210321	RRR CONTRACTORS, INC. CAPITAL RESERVE	ROOF/GUTTER REPAIR	NHL		5,342.00		
20210322	BINSKY SERVICE	HVAC REPLACEMENT	NHL			1,200.00	
20210323	BINSKY SERVICE	AIR CONDITIONER UNIT REPAIR	PC			1,969.00	
20210324	JOHN DEERE COMPANY CAPITAL RESERVE	JOHN DEERE ZERO TURN	ММ	PA 4400020085	13,963.37		
20210325	JOHN DEERE COMPANY CAPITAL RESERVE	JOHN DEERE ZERO TURN	ММ	PA 4400020085	13,963.37		
20210326	EMR POWER SYSTEMS LLC	2021 GENERATOR ANNUAL SERVICE	I78	NJ T-2848		2,650.00	
P	urchase Order Count: 48			AUTHORITY TOTALS:	\$1,128,308.74	\$84,639.18	\$267.08
				GRAND TOTAL:		\$1,213,215.00	

Delaware River Joint Toll Bridge Commission Meeting of July 26, 2021

E-ZPASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC) OPERATIONS REPORT FOR THE E-ZPASS SYSTEM JUNE 2021

		PAGE	
SUBJECT	DESCRIPTION	NUMBER	
E-ZPass CSC/VPC	E-ZPass CSC/VPC Operations Report	1-4	
Operations Report	June	1-4	

Delaware River Joint Toll Bridge Commission Meeting of July 26, 2021

E-ZPASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC) OPERATIONS REPORT FOR THE E-ZPASS SYSTEM JUNE 2021

E-ZPass Account and Transponder Information as reported by Conduent State and Local Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,392,883

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,694,246

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

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E-ZPASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC) OPERATIONS REPORT FOR THE E-ZPASS SYSTEM JUNE 2021

E-ZPass Department Call Activity	Total Calls for June
CSC/VPC Inquiries	
Account Modification Requests	40
Violation Notification Inquires	65
SFB Inquiries (commuter discount/toll by plate)	31
General Commission Inquiries	
Calls referred to Other Departments (H.R., Eng., ESS)	14
Web-Inquiries	
Account Updates	27
Violations	38
Disputes	41
TOTAL NUMBER OF CALLS	256

E-ZPass account modification requests and violation inquiries represent an increase in calls for June.

SCUDDER FALLS BRIDGE	TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN JUNE
TOLL BILL A	25,119
TOLL BILL B	12,918
LEVEL 1 VIOLATIONS	10,104
LEVEL 2 VIOLATIONS	4,126

E-ZPASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC) OPERATIONS REPORT FOR THE E-ZPASS SYSTEM JUNE 2021

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – June 2021, New Jersey E-ZPass reports \$5,629,893.39 collected in tolls and \$26,522,328.23 collected in fees.

Collection Account Updates:

<u>**CRST Lincoln Sales - August Settlement:**</u> DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

<u>**Transcom - August Settlement:**</u> DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

JCV Trucking - September Settlement: DRJTBC will receive payment in the amount of \$100,050.00 representing outstanding tolls and a portion of fees for violation transactions from 2014-2018. The full outstanding toll in the amount of \$67,098 will be paid. \$32,952.00 will be applied to \$143,010.00 in outstanding fees. Commission counsel filed a civil lawsuit for the outstanding amounts. A hearing in Federal Bankruptcy Court was scheduled on September 24th which resulted in JCV's Chapter 11 Reorganization Plan and Disclosure Statement. Monthly payments will be paid in the amount of \$1,334.00 over 75 months.

TMT Trucking: On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

Jhonatan Trucking: Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

E-Z PASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC) OPERATIONS REPORT FOR THE E-ZPASS SYSTEM JUNE 2021

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops

Continue to represent the Commission at the following committees, meetings and workshops:

- 1. IAG Reciprocity Committee
- 2. IAG Public Relations & Marketing Committee
- 3. IAG Legal Committee
- 4. IAG Rental/Fleet Car Subgroup Committee
- 5. New Jersey Turnpike Authority Project Status Meetings
- 6. New Jersey Customer Service Center Requirements Meetings

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF JUNE 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

ELECTRONIC TOLL COLLECTION PROGRAM MONTH OF JUNE 2021

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

- 1. TransCore coordinated with Conduent to develop a reconciliation file interface control document (ICD) between the Commission's in-lane toll system and the NJ CSC. Testing of this file transfer is complete. Conduent released the daily file transfer in the production environment.
- 2. TransCore is coordinating with Road-Con, Inc. for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project. TransCore installed the roadway loops for toll lane three, connected the loops to the lane controller, configured/tested the loops and finally opened the lane to traffic.
- 3. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes placed to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

- 1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.
- Conduent coordinated with TransCore to develop a reconciliation file interface control document (ICD) between the Commission's in-lane toll system and the NJ CSC. Testing of this file transfer is complete. Conduent released the daily file transfer in the production environment.

General Electronic Toll Collection Program Activities

- 1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.
- 2. Mr. Stracciolini is participating in the IAG's Tag Only Procurement team, Non-toll Business Opportunity Task Force and Protocol Planning Working Group.

- 3. Mr. Stracciolini is serving on IAG's Next Generation Equipment Procurement Committee. The request for proposals (RFP) was issued by the North Carolina Turnpike Authority (NCTA), the procurement host agency.
- 4. Mr. Stracciolini served on the evaluation committee for the review of proposals in response to the IAG Interoperability Hub Request for Proposals.

Delaware River Joint Toll Bridge Commission Meeting of July 26, 2021

CONTRACT COMPLIANCE REPORT INDEX

Month of June 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report June 2021	1-15

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IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded (67) contracts with the IBE Program requirements. Currently, there are (34) active projects and (33) completed projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; and
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Delaware River Joint Toll Bridge Commission Month of June 2021 Contract Compliance Department Compliance IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. *The Score(s) are factored using the following criteria:*

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

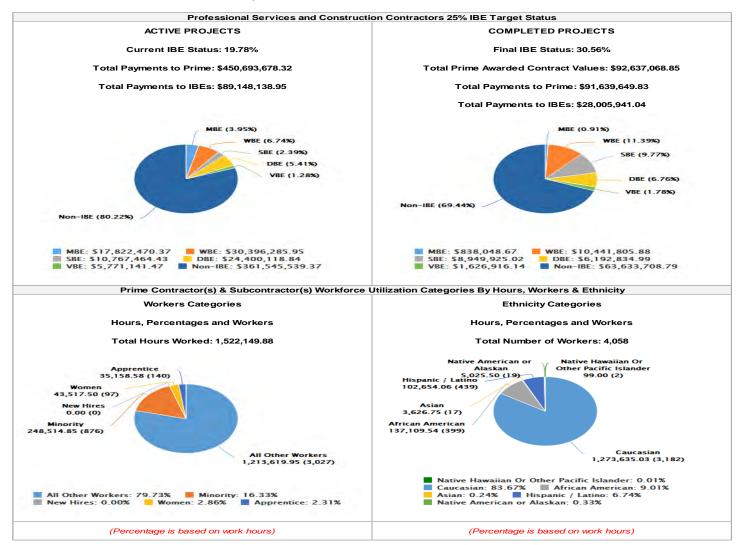
WORKFORCE UTILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend								
Score Rankings	IBE Commitment Participation							
A+	45% & above							
Α	35% to 44.9%							
B+	30% to 34.9%							
В	25% to 29.9%							
C+	20% to 24.9%							
С	15% to 19.9%							
D+	10% to 14.9%							
D	5% to 9.9%							
F	4.9% & below							

Workforce Utilization Legend										
Score	Workforce	Ethnicity &								
	Commitment	Gender								
Rankings	Participation	Participation								
A+	30% & above	25% & a above								
А	25% to 29.9%	15% to 24.9%								
B+	20% to 24.9%	over 15%								
В	15% to 19.9%	10% to 14.9%								
C+	10% to 14.9%	over 10%								
С	10% to 14.9%	7.5% to 9.9%								
D+	5% to 9.9%	over 7.5%								
D	5% to 9.9%	5% to 7.4%								
F	4.9% & below	4.9% & below								

JUNE 2021 IBE SUMMARY REPORT



	Contract Value		Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 569,535,615.08	\$	450,693,678.32	\$ 89,148,138.95	19.78%	С
Active Professional Services Projects Totals	\$ 103,998,829.03	\$	77,535,477.26	\$ 19,391,184.77	25.01%	В
Completed Professional and Construction Projects Totals	\$ 92,637,068.85	\$	91,639,649.83	\$ 28,005,941.04	30.56%	B+
Completed Professional Services Projects Totals	\$ 7,006,035.49	\$	6,705,386.58	\$ 1,246,907.99	18.60%	С

	ACTIVE CONSTRUCTION PROJECTS													
	Payment	ts Summary	Workforce Hours Summary 19.03%							nicity Partic	ipation Su	mmary		
Total Contracts Value	Total Prime D P / T / D	Total IBE □ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$490,168,786.05	\$394,486,324.77	\$69,332,755.67	17.58%	С	3193	1,372,379.60	1,151,734.55	220,645.05	40,564.75	В	83.92%	16.08%	2.96%	Α
					COMPL	ETED CONSTR	UCTION PRO	OJECTS						
	Payment	ts Summary			Workforce Hours Summary 19.97%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime D P / T / D	Total IBE □ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$60,999,033.36	\$60,230,655.57	\$22,376,865.22	37.15%	Α	864	120,229.36	98,497.31	21,732.05	2,275.25	В	81.92%	18.08%	1.89%	Α

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2	2014 To 06/30/2021
IBE Paym	ents Legend
Score Rankings	IBE Commitment

ibe i aymenta tegena								
Score Rankings	IBE Commitment							
A+	45% & above							
Α	35% to 44.9%							
B+	30% to 34.9%							
В	25% to 29.9%							
C+	20% to 24.9%							
С	15% to 19.9%							
D+	10% to 14.9%							
D	5% to 9.9%							
F	4.9% & below							

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 569,535,615.08	\$ 450,693,678.32	\$ 89,148,138.95	19.78%	С
Active Professional Services Projects Totals	\$ 103,998,829.03	\$ 77,535,477.26	\$ 19,391,184.77	25.01%	В

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D		IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.63	\$ 3,256,843.98	\$	768,693.43	23.60%	C+
2	Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING	\$ 1,420,768.65	\$ 968,929.16	\$	419,000.99	43.24%	Α
3	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 32,521,514.61	\$	6,541,634.09	20.11%	C+
4	McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement	\$ 1,800,016.87	\$ 1,405,317.45	\$	364,088.20	25.91%	В
5	Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY	\$ 1,260,000.00	\$ 1,222,340.65	\$	292,358.15	23.92%	C+
6	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA / Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$	139,135.60	100.00%	A+
7	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection	\$ 500,000.00	\$ 461,377.87	\$	91,464.15	19.82%	С
8	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$ 1,000,000.00	\$ 863,109.07	\$	863,109.07	100.00%	A+
9	Urban Engineers, Inc.		C-703A URBAN - TOA / Construction	\$ 500,000.00	\$ 445,990.62	\$	89,676.75	20.11%	C+
10	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$ 500,000.00	\$ 610,145.27	\$	26,570.72	4.35%	F
11	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$	1,376,354.11	100.00%	A+
12	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$ 1,000,000.00	\$ 814,127.51	\$	198,308.65	24.36%	C+
13	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order	\$ 500,000.00	\$ 225,539.17	\$-		0.00%	F
14	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC JOB	\$ 650,000.00	\$ 259,744.14	\$-		0.00%	F
15	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$ 500,000.00	\$ 148,548.91	\$	8,510.46	5.73%	D
16	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$ 500,000.00	\$ 15,677.45	\$	15,677.45	100.00%	A+
17	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC (IBE) - Structural Civil TOA - NJ	\$ 2,000,000.00	\$ 417,654.25	\$	417,654.25	100.00%	A+
18	KS Engineers, P.C. <i>(IBE Prime)</i>	MBE	C-733A KS ENGINEERS, P.C CONSTRUCTION MANAGEMENT	\$ 500,000.00	\$ 68,929.05	\$	68,929.05	100.00%	A+
19	WSP/PARSONS BRINCKERHOFF,INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ 48,717.20	\$-		0.00%	F
20	TRC Engineers		CI-671A TRC - SFB Replacement Project	\$ 6,515,220.03	\$ 3,588,571.43	\$	1,328,514.83	37.02%	Α
21	WSP/PARSONS BRINCKERHOFF,INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$ 7,776,718.32	\$ 4,448,846.90	\$	1,270,355.43	28.55%	в
22	Gannett Fleming Inc Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$ 6,568,103.32	\$ 5,117,763.82	\$	1,704,151.25	33.30%	B+
23	Joseph Jingoli & Son, Inc.		CM-519A SOUTHERN OPERATION &	\$ 3,611,070.68	\$ 36,641.39	\$-		0.00%	F
24	Hill International, Inc Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 18,542,777.36	\$	3,371,248.18	18.18%	с
25	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$ 529,869.10	\$ 530,880.29	\$	35,749.96	6.73%	D

*Met or Exceeded the Target *Did Not Meet the Target *P/T/D = Paid To Date

Completed Professional Services and Construction Projects Payments Detail Report Date: From 07/01/2014 To 06/30/2021

IBE Payn	nents Legend
Score Rankings	IBE Commitment
A+	45% & above
Α	35% to 44.9%
B+	30% to 34.9%
В	25% to 29.9%
C+	20% to 24.9%
С	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Completed Professional and Construction Projects Totals	\$ 92,637,068.85	\$ 91,639,649.83	\$ 28,005,941.04	30.56%	B+
Completed Professional Services Projects Totals	\$ 7,006,035.49	\$ 6,705,386.58	\$ 1,246,907.99	18.60%	С

	Prime Consultants	IBE Firm	Project Title		Contract Value	Prime P / T / D		IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$	717,042.74	\$ 717,042.74	\$	305,795.94	42.65%	Α
2	Gannett Fleming Inc Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$	651,157.49	\$ 600,565.63	\$	42,925.47	7.15%	D
3	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$	517,538.84	\$ 451,072.33	\$	36,347.80	8.06%	D
4	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA/ Building	\$	297,447.93	\$ 297,447.96	\$	13,380.00	4.50%	F
5	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$	237,424.67	\$ 237,424.67	\$	118,547.24	49.93%	A+
6	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$	500,000.00	\$ 436,347.22	\$	91,400.98	20.95%	C+
7	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways	\$	476,991.53	\$ 476,991.53	\$	144,473.11	30.29%	B+
8	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA	\$	626,965.40	\$ 626,933.76	\$	44,766.05	7.14%	D
9	STV Inc Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$	586.402.81	\$ 582.335.21	\$	44.851.79	7.70%	D
10	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	-	,	\$ 1,429,603.53	\$	266,934.72	18.67%	C
11	Greenman-Pedersen, Inc.		<u> </u>	\$	849,622.00	\$ 849,622.00	\$	137,484.89	16.18%	C
12	Bracy Construction Inc		T-508A BRACY - I-78 Maintenance Garage	\$,	\$ 9,845,176.91	\$	1,589,381.54	16.14%	C
13	West Side Hammer Electric		T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators	\$	644,686.07	\$ 644,686.00	\$	197,339.99	30.61%	B+
14	INTERCOUNTY PAVING COMPANY		T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE	\$	6,317,000.00	\$ 6,193,334.28	\$	1,877,906.86	30.32%	B+
15	Magnum, Inc. (IBE Prime)	SBE	T-611A MAGNUM (IBE) NH-L Toll Bridge	\$	1,439,584.00	\$ 1,348,934.71	\$	1,348,934.71	100.00%	A+
16	Merco Inc. (IBE Prime)	SBE	T-641A MERCO - Easton / Phillipsburg	\$	998,300.00	\$ 998,300.00	\$	998,300.00	100.00%	A+
17	J.D. Eckman, Inc.		T-644A J.D. ECKMAN - Easton	\$	11,117,003.61	\$ 11,038,703.72	\$	3,066,725.97	27.78%	В
18	MJF Electrical Contracting, Inc. (IBE Prime)	WBE	T-645A MJF Building & Facilities Energy Conservation	\$	5,376,806.87	\$ 5,376,806.87	\$	5,376,806.87	100.00%	A+
19	Schneider Electric		T-645B SCHNEIDER ELECTRIC Building	\$	1,247,159.50	\$ 1,247,159.50	\$	129,525.50	10.39%	D+
20	TRC Engineers		T-661A TRC - SFB Replacement Project	\$	1,438,942.00	\$ 1,438,941.98	\$	234,466.30	16.29%	С
21	PKF-Mark III, Inc.		T-666A PKF - SFB Replacement Project	\$	11,394,750.00	\$ 11,219,737.01	\$	3,338,786.23	29.76%	В
22	AP Construction, Inc.		T-667A AP CONSTRUCTION - SFB	\$	1,814,999.39	\$ 1,721,688.26	\$	454,825.01	26.42%	В
23	Sparwick Contracting, Inc. (IBE Prime)	SBE	T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement	\$	160,006.00	\$ 160,006.00	\$	160,006.00	100.00%	A+
24	Bracy Construction Inc		,	\$,,	\$ 21,468,985.71	\$	4,382,167.83	20.41%	C+
25	ALLIED PAINTING, INC.		T-708A Allied Painting New Hope-	\$	1,694,000.00	\$ 1,546,100.00	\$	170,944.28	11.06%	D+
26	Bracy Construction Inc		T-711AR BRACY - Easton Phillipsburg	\$, ,	\$ 1,666,931.06	\$	18,727.94	1.12%	F
27	Bracy Construction Inc		T-717A BRACY Milford-Montague Toll	\$	1,244,000.00	\$ 1,232,810.45	\$	70,588.96	5.73%	D
28	Bracy Construction Inc		T-730A BRACY Southern Operations &	\$	3,275,000.00	\$ 3,234,621.97	\$-		0.00%	F
29	Mount Construction, Co. Inc. (IBE Prime)	SBE	TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways	\$	2,090,794.02	\$ 2,090,794.00	\$	2,090,794.00	100.00%	A+
30	ROAD-CON, INC.		TS-650A ROAD-CON - RIVERTON	\$	652,738.50	\$ 652,738.50	\$	28,347.48	4.34%	F
31	Sparwick Contracting, Inc. (IBE Prime)	SBE	TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95	\$	1,003,336.00	\$ 999,656.00	\$	999,656.00	100.00%	A+
32	CARR & DUFF, INC		TS-687A CARR & DUFF - Lower Trenton	\$	647,000.00	\$ 647,000.00	\$	163,632.58	25.29%	В
33	CARR & DUFF, INC		TS-699A CARR & DUFF LOWER	\$	161,150.37	\$ 161,150.32	\$	61,169.00	37.96%	Α

*Met or Exceeded the Target *Did Not Meet the Target *P/T/D = Paid To Date

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation) Date: From 07/01/2014 To 06/30/2021

		Date. 1101107/01/20	14 10 00/30/2021			
IBE Payme	ents Legend				Workforce Utilization Lege	end
Score Rankings	IBE Commitment Participation	Total of all Primes Contract Values	\$465,536,786.05	Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	45% & above	Total Payments to all Primes	\$272 159 201 06	A+	30% & above	25%& above
A	35% to 44.9%	rotal Fayments to all Frimes	\$373,130,201.00	A	25% to 29.9%	15%to 24.9%
B+	30% to 34.9%	Total Payments to all IBEs	\$60 756 054 19	B+	20% to 24.9%	over 15%
В	25% to 29.9%	i otal Payments to an IBES	\$09,750,954.10	В	15% to 19.9%	10%to 14.9%
C+	20% to 24.9%	IBE Target	25.00%	C+	10% to 14.9%	over 10%
C	15% to 19.9%		23.00%	С	10% to 14.9%	7.5%to 9.9%
D+	10% to 14.9%			D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	IBE Actual	18.69%	D	5% to 9.9%	5%to 7.4%
F	4.9% & below			F	4.9% & below	4.9% & below

					AL	L CONSTRUCT	ION PROJEC	TS						
	Paymer	ts Summary				Wo	rkforce Hours	Summary 19.59	1%		Ethi	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$465,536,786.05	\$373,158,201.06	\$69,756,954.18	18.69%	С	2789	1,316,027.58	1,099,257.94	216,769.64	40,993.25	В	83.53%	16.47%	3.11%	Α

		DE	3-540A TR	ANSCORE -	Electronic	Toll Collection	n System Repl	acement - Desi	gn, Build &	Maintain				
	Paymen	ts Summary				Wo	rkforce Hours	Summary 53.31	%		Eth	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,346,449.43	\$2,316,211.51	20.41%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

	DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
	Paymen	ts Summary				Wo	rkforce Hours	Summary 45.89	1%		Eth	nicity Partic	ipation Su	Immary	
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$11,294,820.75	\$1,182,625.66	\$27,708.76	2.34%	F	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+	

	T-668A TRUMBULL 2 New Jersey - SFB Replacement Project													
	Paymer	nts Summary				Wo	rkforce Hours	Summary 21.02	%		Eth	nicity Partic	cipation Summary	
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1482	565,770.42	462,919.44	102,850.98	16,075.50	B+	81.82%	18.18%	2.84%	Α

					T-668ATR	UMBULL	1 Pennsylvania	SFB Bridge F	Replacement Pr	oject					
		Paymen	ts Summary				Wo	rkforce Hours	Summary 18.32	2%		Eth	nicity Partic	ipation Su	Immary
					Payments	Total					Workforce				
	Total 🗆	Total Prime	Total IBE	Total IBE		Number	Total Hours	Caucasian	Total Minority	Total	Score	Caucasian	Minority	Women	Ethnicity
C	ontracts	P/T/D		тоцаные %	(Total IBE	of	Worked	Hours	Hours	Women	(Total		%	%	Score (Total
	Value	P/1/D	P/1/D	70		Workers	worked	Hours	Hours	Hours	Hours	70	70	70	Participation)
					Payments)	workers					Worked)				
\$4	24,129,137.19	\$357,205,143.74	\$64,856,161.44	18.16%	С	1718	736,085.23	625,669.33	110,415.90	24,465.75	В	85.00%	15.00%	3.32%	Α

		T-719A RO	D-CON De	alaware Wate	r Gap Toll	Bridge Facility	Westbound T	oll Plaza Roadv	vay and NJ	Approach Re	pairs.			
	Paymen	ts Summary				Wo	orkforce Hours	s Summary 7.07	%		Eth	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,773,197.85	\$421,171.56	\$-	0.00%	F	25	1,668.17	1,550.17	118.00	0.00	D	92.93%	7.07%	0.00%	D

			TTS-7	23A J FLETC	HER CRE	AMER On Call E	Beam Guide R	ail & Attenuator	Replacem	ent				
	Paymen	its Summary				Wo	rkforce Hours	Summary 36.59	%		Eth	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,376,666.00	\$490,521.80	\$44,583.60	9.09%	D	46	1,448.50	918.50	530.00	0.00	A+	63.41%	36.59%	0.00%	A+

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

		Date: From 07/01/2	014 10 06/30/2021			
IBE Payme	ents Legend				Workforce Utilization Lege	end
Score Rankings	IBE Commitment Participation	Total of all Primes Contract Values	\$465,536,786.05	Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	45%& above	Total Payments to all Primes	\$373.158.201.06	A+	30% & above	25%& above
Α	35%to 44.9%	rotal Fayments to all Frimes	\$373,136,201.06	A	25% to 29.9%	15%to 24.9%
B+	30%to 34.9%	Total Payments to all IBEs	\$69.756.954.18	B+	20% to 24.9%	over 15%
В	25%to 29.9%	I otal Fayments to an IBES	\$05,750,554.10	В	15% to 19.9%	10%to 14.9%
C+	20%to 24.9%	IBE Target	2E 00%	C+	10% to 14.9%	over 10%
C	15%to 19.9%	IBE Target	25.00%	С	10% to 14.9%	7.5%to 9.9%
D+	10%to 14.9%			D+	5% to 9.9%	over 7.5%
D	5%to 9.9%	IBE Actual	18.69%	D	5% to 9.9%	5%to 7.4%
F	4.9% & below			F	4.9% & below	4.9%& below

			Т	TS-734A MO	UNT CON	STRUCTION (S	SBE) - JOC No	rth Bridge Con	struction					
	Paymen	its Summary				Wo	rkforce Hours	Summary 21.26	i%		Ethi	nicity Partic	ipation Su	mmary
Total □ Contracts □ Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$967,003.81	\$967,003.81	100.00%	A+	44	4,359.50	3,789.00	570.50	356.50	B+	86.91%	13.09%	8.18%	В

		TTS-73	5A MOUN	CONSTRU	CTION (SE	BE) - JOC Servi	ces for Bridge	e, Highway & Ci	vil Work SC	OUTH REGIO	N			
	Paymer	ts Summary				Wo	rkforce Hours	Summary 23.13	8%		Eth	nicity Partic	ipation Su	Immary
Total Contracts Value	Contracts Define Define Define Total IBE Contracts Define					Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$476,278.86	\$476,278.86	100.00%	A+	33	2,602.50	2,000.50	602.00	0.00	B+	76.87%	23.13%	0.00%	Α

			TTS-736A	RCC BUILD	ERS & DE	VELOPERS - JO	OC for Buildin	g and Facility W	ork North F	Region				
	Paymer	nts Summary				Wo	rkforce Hours	Summary 48.50	%		Ethi	nicity Partic	cipation Su	Immary
Total □ Contracts □ Value	Total Difference Total IBE Total IBE Score					Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$-	\$-	0.00%	N/A	2	334.00	172.00	162.00	0.00	A+	51.50%	48.50%	0.00%	A+

		TTS-737#	RCC BUI	LDERS & DE	VELOPER	S - Job Order O	Contracting fo	r Building & Fa	cility Work	SOUTH REG	ION			
	Paymer	ts Summary				Wo	rkforce Hours	Summary 19.88	%		Eth	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,069,006.20	\$1,069,006.20	100.00%	A+	35	1,002.26	807.50	194.76	4.50	В	80.57%	19.43%	0.45%	Α

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation) Date: From 07/01/2014 To 06/30/2021

		Bute. From one has				
IBE Payme	nts Legend				Workforce Utilization Lege	end
Score Rankings	IBE Commitment Participation	Total of all Primes Contract Values	\$85,631,033.36	Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	45%& above	Total Payments to all Primes	\$94 024 262 25	A+	30% & above	25%& above
A	35%to 44.9%	Total Fayments to all Filmes	\$04,554,205.25	A	25% to 29.9%	15%to 24.9%
B+	30%to 34.9%	Total Payments to all IBEs	\$26 750 022 05	B+	20% to 24.9%	over 15%
В	25%to 29.9%	I otal Payments to all IBES	\$20,755,055.05	В	15% to 19.9%	10%to 14.9%
C+	20%to 24.9%	IBE Target	25.00%	C+	10% to 14.9%	over 10%
С	15%to 19.9%	IBE Target	23.00 /0	С	10% to 14.9%	7.5%to 9.9%
D+	10%to 14.9%			D+	5% to 9.9%	over 7.5%
D	5%to 9.9%	IBE Actual	31.51%	D	5% to 9.9%	5%to 7.4%
F	4.9% & below			F	4.9% & below	4.9% & below

					AL	L CONSTRUCT	ION PROJEC	TS						
	Paymer	nts Summary				Wo	rkforce Hours	Summary 16.63	%		Ethi	nicity Partic	ipation Su	mmary
Total Contracts Value	Total Prime □ P / T / D	Total IBE 🗆 P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$26,759,033.05	31.51%	B+	1286	206,122.30	174,377.09	31,745.21	2,524.25	В	84.60%	15.40%	1.22%	Α

		T-50	8A BRAC	Y - I-78 Maint	enance Ga	arage Expansio	n at I-78 PA W	elcome Center	/ Maintena	nce Facility				
	Paymen	its Summary				Wa	rkforce Hours	s Summary 7.39	%		Ethi	nicity Partic	ipation Su	Immary
				Payments	Total					Workforce				
Total 🗆	Total Prime	Total IBE	Total IBE	-	Number	Total Hours	Caucasian	Total Minority	Total	Score	Caucasian	Minority	Women	Ethnicity
Contracts	P/T/D	P/T/D	10tal IBE %	(Total IBE	of	Worked	Hours	Hours	Women	(Total	Caucasian		%	Score (Total
Value	PIIID	P/I/D	70	· · · · · · · · · · · · · · · · · · ·	Workers	worked	Hours	nours	Hours	Hours	70	70	-70	Participation)
				Payments)	WORKERS					Worked)				
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	С	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

			T-514A W	EST SIDE - D	III Toll Bri	dges Facilities	Emergency St	andby Generat	ors Improv	ements				
	Paymen	ts Summary				Wo	orkforce Hour	s Summary <mark>0.00</mark> 4	%		Eth	nicity Partic	ipation Su	Immary
Total 🗆 Contracts 🗆 Value	Total Prime D P / T / D	Total IBE □ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

		T-566A IN	TERCOUN	ITY PAVING ·	PORTLA	ND COLUMBIA	TOLL BRIDG	E APPROACH R	OADWAY I	MPROVEME	NTS			
	Paymer	ts Summary				Wo	orkforce Hour	s Summary <mark>0.00</mark>	%		Eth	nicity Partic	cipation Su	mmary
Total Contracts Value	Total Prime D P / T / D	Total IBE 🗆 P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				T-611	AMAGNUM	/I (IBE) NH-L To	oll Bridge Salt	Storage Facilit	у					
	Paymer	nts Summary				Wo	orkforce Hours	s Summary <mark>2.16</mark>	%		Ethi	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime □ P / T / D	Total IBE 🗆 P / T / D	Total IBE %	(Total IBE	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	%	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

				T-641	A MERCO	- Easton / Phil	lipsburg Ram	p C Stabilization	n					
	Paymer	nts Summary				Wo	orkforce Hour	s Summary <mark>0.00</mark>	%		Ethi	nicity Partic	ipation Su	Immary
				Payments	Total					Workforce				
Total 🗆	Total Prime 🗆	Total IBE	Total IBE		Number	Total Hours	Caucasian	Total Minority	Total	Score	Caucasian	Minority	Women	Ethnicity
Contracts	P/T/D		%	(Total IBE	of	Worked	Hours	Hours	Women	(Total	%	%	%	Score (Total
Value	.,.,5	1,1,1,5	/0	Payments)	Workers	Horneu	nours	liouis	Hours	Hours	/0	70	,0	Participation)
				. ujilioilio)						Worked)				
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				T-644A J.D. E	CKMAN -	Easton Phillips	burg TB Facil	ity Administratio	on Bldg.					
	Paymen	ts Summary				Wo	rkforce Hours	Summary 28.50	1%		Ethi	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	В	320	47,800.75	35,278.00	12,522.75	1,098.75	Α	73.80%	26.20%	2.30%	A+

				т-6	645A MJF B	Building & Faci	lities Energy (Conservation						
	Paymer	ts Summary				Wo	rkforce Hours	Summary 23.54	%		Eth	nicity Partic	ipation Su	immary
Total Contracts Value	Total Prime D P / T / D	Total IBE 🗆 P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	Α

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation) Date: From 07/01/2014 To 06/30/2021

IBE Payme	ents Legend				Workforce Utilization Lege	end
Score Rankings	IBE Commitment Participation	Total of all Primes Contract Values	\$85,631,033.36	Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	45% & above	Total Payments to all Primes	\$94 024 262 25	A+	30%& above	25% & above
A	35%to 44.9%	i otal Payments to all Primes	\$04,954,205.25	A	25% to 29.9%	15% to 24.9%
B+	30%to 34.9%	Total Payments to all IBEs	¢26 750 022 05	B+	20%to 24.9%	over 15%
В	25%to 29.9%	Total Payments to all IBES	\$20,759,055.05	В	15%to 19.9%	10% to 14.9%
C+	20%to 24.9%	IBE Target	25.00%	C+	10%to 14.9%	over 10%
C	15%to 19.9%	IBE Target	25.00%	С	10%to 14.9%	7.5% to 9.9%
D+	10%to 14.9%			D+	5%to 9.9%	over 7.5%
D	5%to 9.9%	IBE Actual	31.51%	D	5%to 9.9%	5% to 7.4%
F	4.9% & below			F	4.9% & below	4.9% & below

		T-645E	SCHNEI	DER ELECTR	IC Buildin	g & Facilities E	nergy Conser	vation Measure	es - Mechai	nical/Control	5			
	Paymen	ts Summary				Wo	orkforce Hours	s Summary <mark>0.00</mark>	%		Ethi	nicity Partic	ipation Su	Immary
Total □ Contracts □ Value	Total Prime D P / T / D	Total IBE ⊡ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

				T-661A TR	C - SFB Re	eplacement Pro	ject Subsurfa	ce Boring & Sa	mpling					
	Paymen	nts Summary				Wo	orkforce Hour	s Summary <mark>0.00</mark>	%		Eth	nicity Partic	ipation Su	mmary
Total D Contracts D Value	Total Prime D P / T / D	Total IBE 🗆 P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	С	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				T-666A PK	- SFB Re	placement Proj	ect Construct	ion for PA Nois	e Walls					
	Paymen	ts Summary				Wor	rkforce Hours	Summary 14.94	%		Eth	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE 🗆 P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	В	42	5,738.00	5,122.00	616.00	241.50	С	89.26%	10.74%	4.21%	В

	T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing													
	Paymen	ts Summary				Wo	orkforce Hour	s Summary <mark>0.00</mark>	%		Eth	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime □ P / T / D	Total IBE 🗆 P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	В	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

	T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement													
	Paymen	nts Summary				Wo	rkforce Hour	s Summary <mark>0.00</mark> 4	%		Eth	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

		1	-707A Bra	cy Commissi	on Adminis	stration Buildin	gatSFB&Ad	aptive Reuse o	f the 1799	Building		T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building													
	Paymen	nts Summary				Wo	rkforce Hours	Summary 12.32	2%		Eth	nicity Partic	ipation Su	Immary											
				Doumonto	Total					Workforce															
Total 🗆	Total Prime	Total IBE	Total IBE	Payments Score	Number	Total Hours	Caucasian	Total Minority	Total	Score	Caucasian	Minority	Women	Ethnicity											
Contracts	P/T/D		тоцатыс %	(Total IBE	of	Worked	Hours	Hours	Women	(Total	Caucasian %	wintority %	women %	Score (Total											
Value	FIIID	F/I/D	/0	Payments)	Workers	WOIKEU	Hours	nours	Hours	Hours	/0	/0	/0	Participation)											
				r ayments)	workers					Worked)															
\$21,357,000.00	\$21,468,985.71	\$4,382,167.83	20.41%	C+	435	80,061.86	70,408.20	9,653.66	209.00	С	87.94%	12.06%	0.26%	В											

		T-708A Allie	d Painting	New Hope-L	ambertvill	e Toll Bridge F	loor System R	Rehabilitation -F	acility Adm	inistration Bu	uilding			
	Paymen	nts Summary				Wo	rkforce Hours	Summary <mark>64.86</mark>	6%		Eth	nicity Partic	ipation Su	mmary
Total Contracts Value	Total Prime D P / T / D	Total IBE 🗆 P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

				T-711AR B	RACY - Eas	ston Phillipsbu	rg Toll Bridge	Salt Storage B	uilding					
	Paymer	nts Summary				Wo	rkforce Hours	Summary 15.61	1%		Eth	nicity Partic	ipation Su	immary
Total Contracts Value	Total Prime D P / T / D	Total IBE 🗆 P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	В	84.39%	15.61%	0.00%	Α

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation) Date: From 07.01/2014 To 06/30/2021

te:	Fromf	7/01/2014	To 06/3	30/2021
	1101110	1/01/2014	10.00%	10/2 02 1

		Date: Flumur /01/20	114 10 00/30/2021			
IBE Paymer	nts Legend				Workforce Utilization Lege	nd
Score Rankings	IBE Commitment Participation	Total of all Primes Contract Values	\$85,631,033.36	Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	45% & above	Total Payments to all Primes	404 024 2C2 2C	A+	30% & above	25%& above
A	35%to 44.9%	rutai Payments tu ali Primes	\$84,934,203.23	A	25%to 29.9%	15% to 24.9%
B+	30%to 34.9%	Tatal Da suputo to all IDEo	\$36 750 033 DE	B+	20%to 24.9%	over 15%
В	25%to 29.9%	Total Payments to all IBEs	\$20,709,000.00	В	15%to 19.9%	10% to 14.9%
C+	20%to 24.9%	IDE Tt	25.00%	C+	10%to 14.9%	over 10%
С	15%to 19.9%	IBE Target	25.00%	С	10%to 14.9%	7.5% to 9.9%
D+	10%to14.9%			D+	5%to 9.9%	over 7.5%
D	5%to 9.9%	IBE Actual	31.51%	D	5%to 9.9%	5% to7.4%
F	4.9%& below			F	4.9%& below	4.9%& below
				-	· · ·	

				T-717A B	RACY Milf	ord-Montague	Toll Bridge Sa	alt Storage Buil	ding					
	Paymer	ts Summary				Wa	orkforce Hour	s Summary 7.70	%		Eth	nicity Partic	ipation Su	mmary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	С

		T-730A B	RACY Sou	thern Opera	tions & Ma	intenance Faci	lities Improve	ments Trenton	Morrisville	Salt Operati	ons			
	Paymen	ts Summary				Wa	orkforce Hours	s Summary <mark>6.85</mark>	%		Eth	nicity Partic	ipation Su	immary
Total Contracts Value	Total Prime D P / T / D	Total IBE □ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$3,234,621.97	\$634,798.00	19.61%	С	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D

			TS-639B	MOUNT CO	NSTRUCT	ION - Lower Tre	enton TSB Ap	proach Roadwa	ys Improve	ements				
	Paymen	ts Summary				Workforce Hours Summary 0.00% Ethnicity Participation							ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				Т	S-650A RC	DAD-CON - RIV	ERTON BELV	IDERE TSB						
	Paymen	nts Summary				Wa	orkforce Hour	s Summary <mark>0.00</mark> 4	%		Eth	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime D P / T / D	Total IBE D P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

	TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95													
	Paymen	its Summary		Workforce Hours Summary 13.62% Ethnicity Participation Sum						Immary				
Total Contracts Value	Total Prime D P / T / D	Total IBE 🗆 P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1.003.336.00	\$999.656.00	\$999.656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

	2		687A CARR	& DUFF - Lo	ower Trent	on Toll Suppor	<u> </u>	•	0 0	gElements	Edi		·	
	Payments Summary				T	VVC	orktorce Hours	s Summary 1.50	70	Workforce	Em	nicity Partic	ipation St	immary
Total □ Contracts □ Value	Total Prime D P / T / D	Total IBE □ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	В	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

		TS-6	99A CARR	& DUFF LOV	NER TREN	ITON TSB APPI	ROACHTRAF	FIC SIGNAL EQ	UIPMENT	UPGRADES					
	Paymen	ts Summary				Wo	rkforce Hours	Summary 28.52	!%		Eth	nicity Partic	ity Participation Summary		
				Payments	Total					Workforce					
Total	Total Prime	Total IBE	Total IBE		Number	Total Hours	Caucasian	Total Minority	Total	Score	Caucasian	Minority	Women	Ethnicity	
Contracts	P/T/D		10tal IBE %	(Total IBE	of	Worked	Hours	Hours	Women	(Total	o/	%	%	Score (Total	
Value	FIIID	FIID	/0	Payments)	Workers	WOIKEU	Hours	nours	Hours	Hours	76	/0	/0	Participation)	
				Payments)	WORKers					Worked)					
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	Α	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+	

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

<i>a)</i> PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
<i>d</i>) NJ Assigned Professional Services Contracts:	25% SBE

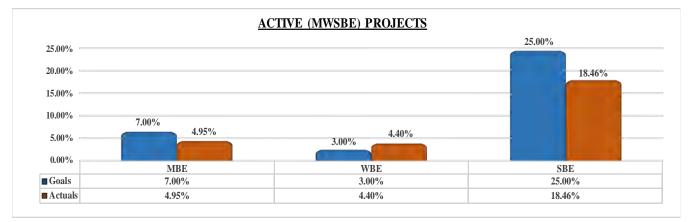
Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

Active Projects:	5
Completed Projects:	72
Total Capital Program Projects:	77
Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

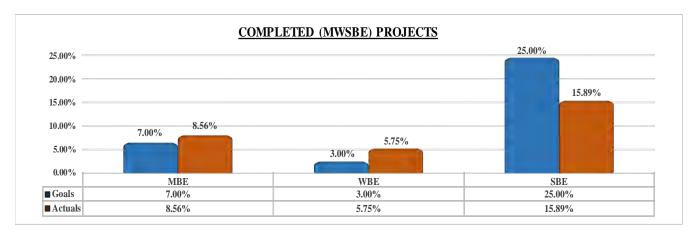
Minority, Women and Small Business Enterprise Payment Reporting

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



M/WBE Actual Summary Totals	M	BE	W	BE	SBE Actual Summary Totals	SI	E
\$26,678,603.35	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	\$1,253,074.27	ACTUAL	PAYMENTS
	4.95%	\$1,319,428.97	4.40%	\$1,173,375.19		18.46%	\$231,333.17

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	PAYN	TAL MENTS DATE	MBE GOAL 7%	P	MBE AYMENTS	WBE GOAL 3%	Р	WBE AYMENTS	SBE GOAL 25%	PA	SBE YMENTS
C-502A	AECOM Transp.	\$ 30,397,000.	00 \$ 26,39	95,486.30	4.34%	\$	1,319,428.97	3.84%	\$	1,168,375.19		\$	-
C-629A	Hill International	\$ 300,000.	00 \$ 147	7,560.34		\$	-		\$	-	13.66%	\$	40,993.70
C-556A	Pennoni Associates	\$ 389,614.	53 \$ 323	3,615.98		\$	-		\$	-	25.21%	\$	98,228.18
C-628B	Louis Berger Group	\$ 1,000,000.	00 \$ 781	1,897.95		\$	-		\$	-	9.21%	\$	92,111.29
C-599A	McCormick & Taylor	\$ 1,000,000.	00 \$ 283	3,117.05		\$	-	0.50%	\$	5,000.00		\$	-



M/WBE Actual Summary Totals	M	BE	W	BE	SBE Actual Summary Totals	SI	BE
\$139,098,476.93	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	\$20,593,480.45	ACTUAL	PAYMENTS
	8.56%	\$11,903,166.05	5.75%	\$8,003,051.95		15.89%	\$3,271,639.83

The details relative to the Completed Projects data above are available on page 15.

Minority, Women and Small Business Enterprise Payment Reporting Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

PROJECT NO.	CONTRACTOR /	CONTRACT	MBE GOAL	MBE	either met or excee WBE GOAL 3.0 %	WBE	SBE GOAL	SBE
	CONSULTANT	VALUE	7.0 %	PAYMENTS		PAYMENTS	25.0 %	PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00			7.30%			
T/TS-573A	A.P. Construction	\$ 7,823,588.00			4.92%			
T-440BR	A.P. Construction	\$ 4,608,295.33			7.33%			
TTS-476A-2	A.P. Construction	\$ 3,511,153.06			5.50%			
T-472A	Allied Painting	\$ 15,595,983.76			15.00%			
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%		14.00%			
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00			2.87%			
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35						
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40			5.90%			
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66						
C-628A	Dewberry	\$ 474,625.86	9.69%	\$ 46,014.78	13.27%	\$ 62,999.77	9.12%	
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.59					5.70%	
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00				
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69			2.91%			
TS-505A	IEW	\$ 661,352.00			8.93%			
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00			4.00%			
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00			0.42%			
T-437A	J.D. Eckman	\$ 24,412,321.90			3.04%			
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%		3.11%			
TS-442A	James A. Anderson	\$ 2,149,268.62			1.30%			
TS-443A	James A. Anderson	\$ 2,461,975.00			6.10%			
T-543A	James D. Morrisey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%			
CM-444A	JMT	\$ 905,196.00			2.80%			
CM-506A	JMT	\$ 1,459,000.00			2.40%			
CM-543A	JMT	\$ 752,729.58	7.0270	• 111,015.50	2.1070	\$ 55,010.00	30.60%	\$ 230,335.25
C-506A	K.S. Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04	50.0070	\$ 250,555.25
TTS-476A-1	Kyle Conti	\$ 4,128,641.00			9.00%			
DB-562A	M.L. Ruberton	\$ 344,492.68			3.80%			
T-475A	Miniscalco	\$ 68,229.51	2.25%		1.20%			
	Neshaminy Contractors							
TS-445A					2.70%			
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12	22 5 40/	\$ 509 202 52
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	
C-455B	Remington & Vernick	\$ 400,000.00		¢ 200 502 62	0.210	¢ 04000001	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68		\$ 380,583.23	0.31%			
T-639A	Road-Con	\$ 3,324,313.00		¢ (2011.5)	13.90%			
C-621A	Rummel, Klepper & Kahl				3.16%			
T-624A	Sparwick	\$ 874,601.00			0.75%			
C-440B	Stantec	\$ 728,011.79			2.80%			
C-440A	Stantec	\$ 405,011.03		\$ 19,440.53	6.60%	\$ 26,730.73		
C-600A	STV	\$ 800,000.00					12.60%	
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17						
C-538A	STV	\$ 500,000.00			31.20%			
CM-443A	STV	\$ 204,152.63		\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66		\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	
C-07-11	Transystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00			6.10%			
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
								1

Meeting of July 26, 2021

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

OPERATIONS INDEX FOR COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of June 2021	1-4

COMMUNICATIONS REPORT June 2021

• COMMISSION AWARENESS EFFORTS:

Northampton Street Bridge Replacement Project – A primary objective during the month of June was preparation and execution of a virtual open house for the upcoming Northampton Street Bridge Replacement Project. A significant task involved the editing and reorganizing of a project presentation to be given initially to Easton and Phillipsburg municipal officials in an online meeting. The presentation was subsequently the centerpiece of a virtual open house for the general public. To raise public awareness of the June 22 open house, press releases were issues to announce the open house and then to announce the opening of the registration process to participate in the open house, which was conducted through the Zoom online conferencing platform. Working with Alex Styer of the Commission's media consultant, Bellevue Communications, a multi-front online advertising campaign was conducted in an effort to reach motorists who use the bridge. Advertisements were purchased on local Facebook pages, the WAZE GPS navigation software app, and Instagram. The open house also was prominently promoted on the Commission's website, including the posting of featured homepage window with links to the project webpage. Finally, a draft three-flash meeting info message was crafted for portable VMS boards that Commission maintenance personnel placed near the bridge. A variety of updates were made to the webpage before and after the open house. This included a posting of the open house presentation and recording.

Scudder Falls Bridge Replacement Project – The major public awareness effort during the month involved alerting commuters about intermittent single-lane travel restrictions in the NJ-bound direction at the Scudder Falls Toll Bridge. The lane closures were instituted for overnight-into-early-morning concrete pours onto the road deck of the downstream parallel bridge span nearing completion across the river. Outreach efforts included press release, website postings (alerts, homepage pop-up windows, travel advisories, and DRJTBC banner scroll), sharing with the DOTs, media interviews, and social media postings on various Bucks County Facebook community pages. Another vehicle used during the month were e-Blasts issued through the project's public involvement consultants, McCormick Taylor and subconsultant Stokes Creative Group. E-Blasts were issued weekly to the various individuals and entities that signed up for project updates during the course of construction. The communications each had a new image of the bridge or concrete pours (often aerial photos from the engineering department's drone), an updated headline and then the schedule of likely concrete pour dates for the forthcoming week. The use of e-Blasts will likely continue through the opening of the second bridge span in mid- to late-August. Another endeavor involved outreach to the ITS – intelligent transportation system – operators in the Pennsylvania and New Jersev DOTs to post highway-side variable messages on the peak-period lane closures in the New Jersey-bound direction at the Scudder Falls Bridge. Due to COVID-19, project personnel previously encountered difficulty in contacting ITS personnel and getting

up-to-date travel restriction notices posted for commuters who use the bridge. Drafted message for posting on ITS display systems. Updated the project website active detour maps as warranted. Coordinated with McCormick Taylor staff to update detour maps for ramp closures scheduled to begin in early July.

2020 Annual Report – Completed various preparations for the next annual report. Almost all articles have been researched, written and vetted. The culling of photographs and graphics also continued to progress. One piece of content – the annual Statements of Net Position – can be produced after the acceptance and posting of the Commission's 2020 audit report in late June.

Delaware Water Gap Bridge Westbound Toll Plaza Roadway and NJ Approach Repairs Project – Drafted/distributed/posted advisories on upcoming travel pattern changes at the bridge's toll plaza and for the early-July expansion of construction to the I-80 approach roadway on the bridge's New Jersey side. A news radio interview was conducted in connection with this continuing public awareness effort.

Southern Operations and Maintenance Facilities Improvements Project – Drafted, vetted, posted and distributed a detailed press release announcing the Commission's June 28 award of a construction contract for new facilities in Morrisville, Langhorne, and New Hope. The release garnered coverage in a variety of Bucks County outlets, since all of the planned improvements will take place on the Pennsylvania side of the river. It had been over a year since the Commission last communicated any information on this project, the start of which was delayed by COVID-19 impacts on the capital program expenditures. In connection with the press release, the planned Langhorne facilities' images were updated on the project webpage established in early 2020.

• MEDIA RELATIONS:

Hot Topics: Commission awards contract for building/facility projects in Morrisville, Middletown and Solebury; single-lane for construction in vicinity of Delaware Water Gap (I-80) Toll Bridge; rehabilitation work set for Northampton Street Bridge; feature article on Commission E-ZPass staffer Marty Clark, who has been a New Jersey high school baseball umpire for 47 years; a court decision involving a former Commission employee is cited in court case involving a Temple University business school dean; heavy delays expected at Scudder Falls; public must register to attend online open house for Northampton Street Bridge project; barrier work may mean delay at Delaware Water Gap Bridge toll plaza; I-78 tolls approved in 1971, according to a LehighValleyLive.com 50-year historical post; Northampton Street Bridge rehab to resume in 2021; virtual open house scheduled for Northampton Street Bridge; Scudder Falls Bridge lane closures coming; avoid 'severe congestion' at the Scudder Falls Bridge; pride colors displayed on Trenton Makes sign; Lower Trenton Bridge sign depicted in article on New Jersey job growth; yoga with the naked running man near Washington Crossing Bridge; Bridge Commission outlines plans for Middletown Depot Construction.

- WEBSITE: Fixed the links on the various toll bridge information pages to bring readers to the correct toll rates page (a recent change caused toll bridge page visitors to be routed to a 404 message); posted alerts, banner scrolls, and pop-up messages for Delaware Water Gap Bridge toll plaza lane closures and traffic shifts, Scudder Falls lane closures, Northampton Street Bridge project developments, Centre Bridge-Stockton Bridge staircase closure; added language to the E-ZPass page to further explain that the Commission's frequency-based commuter discount is tag-specific; at request of purchasing department, posted the results of bidding for garage floor resurfacing contracts at Milford-Montague and Delaware Water Gap; fixed the menu links for the Northampton Street Bridge Rehabilitation Project's June 22 virtual open house; posted June 28 meeting notice and materials on COVID meetings page with corresponding updates; posted May Commission meeting minutes; added to the project webpage some original Northampton Street Bridge construction photographs provided by Easton historian Dr. Leonard Buscemi.
- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)

Reviewed draft bullets on Northampton Street Bridge lighting; edited/proofread draft employee newsletter; reviewed draft signs for closure of Centre Bridge-Stockton Bridge's pedestrian staircase; teamed with Community Affairs Director Jodee Inscho to post the signs on both sides of the river north and south of the CB-STSB.

INTERNAL/EXTERNAL COMMUNICATIONS

- Recorded a total of 17,318 sessions (visits) during June for the Commission's website <u>www.drjtbc.org</u>. That's an increase over the 15,721 sessions recorded in May and the 12,759 sessions recorded in June 2020.
- Issued 16 press releases/travel advisories in June. Ten were related to the Scudder Falls Bridge Rehabilitation Project. The month's other release concerned the following: two announcements related to the Northampton Street Bridge Replacement Project virtual open house; announcement of a four-day closure of the Centre Bridge-Stockton Toll Supported Bridge's pedestrian staircase; two travel updates for the Delaware Water Gap (I-80) project; and the contract award for the new Commission support facilities in Bucks Count, PA.
- Marked up draft Northampton Street presentation and sent corrections/suggestions to the project team.
- Communicated with Jo Ciavaglia of the Bucks County Courier Times regarding upcoming peak-period NJ-bound travel restrictions at the Scudder Falls Bridge.
- Facilitated response to referred E-ZPass customer case involving a violator with a similar license plate; case was brought to our attention by constituent relations person in a PA state senator's office and the matter was referred to our E-ZPass Department, who dealt with the individual directly (Commission policy).
- Took part in phone interview with KYW radio news reporter Mike Dougherty concerning upcoming morning peak lane closures at the Scudder Falls Bridge.
- Wrote email to economics professor regarding the free banking era and the bank once operated by the former New Hope Delaware Bridge Co.

- Filed various uncategorized photographs previously stored at the Morrisville Administration Building.
- Provided progress photos to reporter Dan Alexander of the NJ101.5 FM new department.
- Edited draft Alex Styer release on DWG/I-80 work.
- Reviewed WAZE ad content submitted by Alex Styer of Bellevue Communications and discussed ad campaign costs with Styer.
- Reviewed original Scudder Falls Bridge opening anniversary (1961) post drafted by Martin Griff, administrator of the Ewing, NJ Our Town, Our Neighbors, Our Voice Facebook page and made some suggestions and embellishments.
- Consulted with website designer Myron Mariano on various coding and posting changes.
- Corrected movie title in website's timeline for the Trenton Makes The World Takes sign that was called to our attention by Keith Gatling of Syracuse, NY; sent an email to Mr. Gatling expressing our appreciation for alerting us to the oversight.
- Responded to customer inquiry about Commission's former toll tokens.
- Spoke with expert numismatist Dustin Johnson of Heritage Auctions regarding freebanking-era notes issued by the former New Hope Delaware Bridge Co.
- Emailed ITS personnel in the state DOTs to inform them about the end of peak-period single lane travel patterns at the Scudder Falls Toll Bridge.

Meeting of July 26, 2021

OPERATIONS INDEX FOR COMMUNITY AFFAIRS

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of June 2021	1-2

Community Affairs Report June 2021

The following Community Affairs activities took place during June 2021:

Northampton Street Toll-Supported Bridge Rehabilitation

Assisted in preparation and execution of an online meeting with Easton and Phillipsburg officials regarding the Commission's plans to rehabilitate the iconic Northampton Street Bridge between the two cities and outfit it with a LED architectural lighting system. This meeting was followed by a subsequent virtual open house for the general public. Participated in various meetings and reviews of submitted presentation materials, anticipating potential questions, and posting notices of the open house session. Researched upcoming building construction in Easton and contacted the project manager to determine any impact from overlapping construction schedule. Participated in presentations. Monitored local social media groups and Community Affairs email for any additional public questions or comments.

Scudder Falls Bridge Replacement Project Public Involvement

Assisted in the review and response to messages received via the Commission and Scudder Falls project websites. Questions involved traffic changes and site conditions. Assisted in posting weekly construction activity notice on the project website and disseminating information on various road closures and traffic pattern changes. Contacted local and state officials and major employers in the area to notify them of single-lane traffic patterns for new bridge deck concrete pours. Answered inquiries from commuters regarding the closures. Answered question from a resident of River Road in New Jersey regarding access to their property during a construction-related road closure.

Upper Black Eddy-Milford Toll Supported Bridge Concerns:

Received communications from Bridgeton Township PA Supervisor and a resident, concerned about trucks crossing into the township from New Jersey. Trucks with trailers over 45 feet long are prohibited on PA Rt. 32.

Bridgeton officials requested a sign indicating that prohibition, to be placed at the New Jersey approach to the bridge, warning truck drivers to divert and not cross into Pennsylvania. In the past, Milford Borough NJ officials approached the Commission about keeping trucks from turning around at that location, as space is limited in that area and trucks have caused damage trying to do so.

After reviewing the matter on several occasions, the Commission decided not to place a sign on the bridge; that a better location would be on County Route 519, to try to prevent the trucks from turning onto Bridge Street. Relayed this information to Hunterdon County Engineer/Public Works Director, as he was also contacted by a Bridgeton resident.

Various Community Affairs activities

Handled a wide assortment of community affairs tasks during the month, including:

- Coordinated with E-ZPass Department staff regarding various customer questions
- Coordinated special request for light shows at the Lower Trenton Toll-Supported Bridge with assistance from Justin Bowers
- Assisted in various Use of Facilities requests
- Responded to additional emails regarding travel restrictions on horse trailers
- Assisted with posters for a multi-day stairway closure at the Centre Bridge-Stockton Bridge
- Disseminated information to Public Safety and Bridge Security regarding various community events
- Provided information regarding auction of surplus items to municipalities in Commission's service area
- Responded to customers questions regarding the most recent toll schedule changes
- Forwarded information from Frenchtown Borough officials regarding Sunbeam Lenape Park improvements to Engineering Department
- Edited renderings of Southern Operations and Maintenance Facilities for use on project web page
- Assisted the Communications Department with the posting of various project-related images.

Meeting of July 26, 2021

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of July 26, 2021 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/RWL	 Southern Operations & Maintenance Facilities Improvements Preliminary, Final, & Post Design Services, C-519A 	1-3
	KMS/RWL	Scudder Falls Bridge Replacement Project Final Design Services, Contract C-660A Construction Contract, T-668A 	3-5
	CTH/KMS	Construction Management, CM-669A	5
	CLR/KMS	 Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A 	5
	CLR/KMS	Construction Inspection, NJ Approaches, CI-673A	5-6
	KMS/RWL	 DMC Services for Construction of the SFB Project Oversight of Final Design, C-502A-2I 	6-7
Scudder Falls Toll	CTH/KMS	Public Involvement Services • Design Contract, C-662A	7
Supported Bridge	CAS/RWL	 SFB All Electronic Tolling System – Installation Management, C-701A-7 	8
	CLR/WMC/KMS	Wetland Mitigation Deer FenceConstruction, T/TS-735A-006	8
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project • CPMC Services 2018 through 2021, C-502A-1M	9
	CAS/RWL	Commission Administration Building at Scudder Falls Construction Management, CM-707A Construction, T-707A HVAC Study, C-729A-1 	9
Washington Crossing Toll Supported Bridge	HDH/MEM	Replacement of Gantry at the New Jersey Approach • T/TS-737A-001	10
New Hope-Lambertville Toll Bridge	HDH/JRB/RWL	East Abutment Stone Veneer • Study, C-704A-2	10
Uhlerstown-Frenchtown Toll Supported Bridge	HDH/RWL	Replacement of NJ Upstream Retaining Wall • Design, C-732A-1	11
I-78 Toll Bridge	WMC/RWL	 Power and Communication Infrastructure Design Services, C-732A-3 	11
Northampton Street Toll Supported Bridge	MEM/CTH	Rehabilitation • Design Services, C-590A	12
Easton-Phillipsburg Toll Bridge	CTH/RWL	Facility Parking Lot Improvements • Design, C-732A-5	12
Riverton-Belvidere Toll Supported Bridge	HDH/MEM	Northwest & Southwest Wingwall Rehabilitation • C-751A-1	13

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

5	0	5 0	0		
Project	Manager Legend	Program	Program Manager Legend		
WMC – M. Cane	JRB – J. Bowers	RWL – R. Little	MEM – M. McCandless		
CTH – C. Harney	HDH – D. Hettema	KMS – K. Skeels	RLR – R. Rash		
		CAS – C. Stracciolini	CLR – C. Rood		
		RJZ – R. Zakharia			

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of July 26, 2021 PROJECT STATUS REPORT

Delaware Water Gap Toll Bridge	CTH/RWL	 Westbound Toll Plaza Roadway and NJ Approach Repairs Design, C-732A-4 Construction Management, C-733A-2 Construction, T-719A 	13-14		
	RJZ/RWL	 Phase 1 Toll Collection Counting Facilities Preliminary, Final & Post Design Services, C-696B-1 			
Central and Southern Regions	JRB/RWL	Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges• Design, C-715A-1• Construction Management, C-733A-1• Construction, T/TS-735A-004	15-16		
	WMC/RWL	Electronic Surveillance/ Detection System ESS Maintenance Contract, DB-724A			
	CAS/RWL	Electronic Toll Collection Customer Service Center/Violation Processing Center Project, DB-584A			
	CAS/RWL	Traffic Count Program Upgrade • DR-550A	16-17		
Multiple Facilities and/or	CAS/RWL	 Electronic Toll Collection/Tolling Task Order Consultant AET Tolling Study Update, C-728A-2 	17		
Commission-Wide	CAS/RWL	Electronic Toll Collection System Replacement Design, Build, and Maintain, DB-540A			
	WMC/RWL	Job Ordering Contracting Program Manager, C-727A 	18		
	HDH/MEM	 General Engineering Consultant Annual Inspections 2015-2018 Annual Inspections, C-684A 2021-2022 Annual Inspections, C-757A 	18-19		
	HDH/MEM	Underwater Inspections Central and Northern Regions 2021 • C-750A-2	19		

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

5	5	0	5	0	0	
	Project Manager Legend			Program Manager Legend		
	WMC – M. Cane	JRB – J. Bowers		RWL – R. Little	MEM – M. McCandless	
	CTH – C. Harney	HDH – D. Hetter	ma	KMS – K. Skeels	RLR – R. Rash	
				CAS – C. Stracciolini	CLR - C. Rood	
				RJZ – R. Zakharia		

July 26, 2021 PROJECT STATUS REPORT

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

Preliminary, Final & Post Design Services Contract No. C-519A (RJZ/RWL)

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. Site visits continue to be conducted by the Consultant as further field investigation needs are identified. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys at Trenton Morrisville site. Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future is complete. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A was to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This was being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A was publically bid on April 12, 2021 to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26th in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. GF provided Contract T-730A Bid Set on January 31, 2020 consistent with this Project's scheduled Public Bidding of February 3, 2020. Electronic Bids were received on March 5th, Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27th Regular Monthly Meeting, Construction was substantially completed on November 6, 2020 and Project was completed on November 20, 2020.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II.

July 26, 2021 PROJECT STATUS REPORT

A second advanced Final Design submission was made by GF on 12/2/19 for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. Using one of the Commission's standing Job Order Contractor RCC Builders Contract TTS-737A-2 was executed January 22, 2020. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

As part of an NPDES permit application process for this site, screening for suspected Bog Turtles and other federally endangered species' was made on June 14th, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meetings were held on June 20th 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; as a pre-requisite to obtain NPDES permit approval, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16th 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. Furthermore; the ACOE biologist who provided this survey agreed that the pond that exists on-site is man-made and therefore is not considered jurisdictional based on his field inspection. Additionally; two state identified endangered species were identified by the Pennsylvania Natural Diversity Inventory (PNDI) to potentially exist on-site. The design team initiated field surveys on March 13th 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded and PNDI concurred on September 9 2020 that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019, conditional approval was received and an easement agreement has been received from PECO. GF prepared the Legal Description and Plot Plan and Commission's Real Estate Counsels is currently reviewing and filing this easement with the County's Clerk's Office.

A General Permit GP-7 for minor wetland crossing was submitted on November 4, 2020 and an approval was received from PA DEP on December 22, 2020.

A Bucks County Soil Erosion and Sediment Control (SE& SC) Permit was submitted together with an NPDES Permit on August 24, 2020 and an SE&SC permit approval was received April 23, 2021.

July 26, 2021 PROJECT STATUS REPORT

Pre-Final Design submission review meeting for T-519A was conducted with the Consultant on October 28th 2020. Constructability, Peer and Code review meetings were conducted on February 18, February 19 and February 24, 2021. Final Design submission and Bid Documents were received on April 9, 2021. Project public bid advertisement was made on April 12, 2021, virtual Pre-Bid meeting and site visits were made on April 19 and April 29, 2021 and electronic Bid Opening was made on June 2 2021. Three bids were received, reviewed and a Construction Contract Award was made at the June 2021 Regular Monthly Meeting.

SCUDDER FALLS TOLL SUPPORTED BRIDGE SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

Final Design Contract No. C-660A (KMS/RWL)

During the June reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings via conference call, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team.

Construction Contract No. T-668A (KMS/RWL)

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 912 Contractor RFIs and a total of 1,665 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the June reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Traffic patterns throughout the Project remained consistent, with no major changes.

July 26, 2021 PROJECT STATUS REPORT

In **Pennsylvania**, during the June time period, the Contractor continued with the following roadway and structural construction activities; barrier and moment slab construction at Retaining Wall PA-B; parapet construction on I-295 EB at the PA Canal Bridge and the Taylorsville Road Bridge; mountable median curb construction along Taylorsville Road; foundation construction for Sign Structures No. 11 and No. 12; excavation and soil preparation/placement at Drainage Basin D; excavation at the bottom of Drainage Basin F; and ITS and highway lighting at various locations.

Through coordination with the Pennsylvania Department of Conservation and Natural Resources, (DCNR), the Commission has undertaken the final design and construction of a shareduse pedestrian bridge over the Delaware Canal. This bridge will provide the final, dedicated connection from the I-295 Park-and-Ride lot to the Delaware Canal towpath and the Commission's shared-use path over the new Scudder Falls Bridge. The current path requires pedestrians to walk on Woodside Road at its narrowest section. The new bridge will provide safe access to the trail-head 1799 house from the tow path.

Trumbull Corporation has teamed with the engineering firm Alfred Benesch & Company for the final design of the pathways; and CONTECH Engineered Solutions for the design and fabrication of the truss bridge over the canal. During this reporting period, fabrication for the bridge structure began. The Contractor is waiting for final permits and approvals from PHMC, PADEP and the Bucks County Conservation District (BCCD). The Notice for the Small projects permit for the Canal bridge was published by PADEP on June 19, 2021 in the Pennsylvania Bulletin, which needs to be published for 30 days for public comment. Resolution of any public comments as well as PHMC and BCCD clearances are required prior to PADEP issuing the project permit.

On the **Main River Bridge (MRB)**, during the June period, the work included the following; rubbing/patching of the concrete surfaces at various piers; completed the installation of deck rebar and formwork for sections of the deck; placed concrete for all sections of the NB MRB deck; construction of the sleeper slab at Abutment No. 1; and installed deck bulkheads for sections of the deck, stripped deck forms, and began parapet formwork.

In **New Jersey**, during the June period, the Contractor continued with ITS and highway lighting at various locations; road construction, paving, and striping on NJ Route 175; miscellaneous roadway construction along NJ Route 29 NB; continued construction of the NJ pedestrian walkway and retaining walls; and installation of Sign Structures No. 3 and No. 4.

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Construction Management Contract No. CM-669A (CTH/KMS)

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

Construction Inspection of the Pennsylvania Approach Contract No. CI-671A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued to provide three (3) full time inspectors for the inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. One of the current three inspectors is from TRC's IBE sub-consultant, RIG Engineers. Also, during this reporting period, Invoice No. 49 and Monthly Progress Report No. 49 were received and reviewed.

Construction Inspection of the Main River Bridge Contract No. CI-672A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 22, 2017.

July 26, 2021 PROJECT STATUS REPORT

During this reporting period PB continued to provide five (5) full time inspectors for the inspection of the work on the Main River Bridge portion of the Project with all inspectors working under the supervision of the Construction Manager. Two of the current five inspectors are from PB's IBE sub-consultant, KS Engineers. Also, during this reporting period, Invoice No. 48 and Monthly Progress Report No. 48 were received and reviewed.

Construction Inspection of New Jersey Approach Contract No. CI-673A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing for work on the New Jersey approach portion of this project working under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers. Also, during this reporting period, Invoice No. 49 and Monthly Progress Report No. 49 were received and reviewed.

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION Task Order Assignment No. C-502A-2I

KMS/RWL

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – <u>Continuous services</u> providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting – During the June time period AECOM continued to prepare the Archaeological Monitoring Report documenting excavation work along the D&R Canal in NJ.

Environmental Monitoring Services – <u>Continuous services</u> throughout construction to meet project permit requirements. Services performed during this reporting period included

July 26, 2021 PROJECT STATUS REPORT

weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers and submission of the final weekly

peregrine falcon monitoring reports by AECOM. ACT Engineers also completed the sturgeon monitoring and the water temperature monitoring for the 2021 in-water work restriction period.

PA Wetlands Deer Fence Installation – AECOM completed their construction inspection services for the deer fence installation work performed under JOC Contract T/TS-735A-006.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contactor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

Final Design Services Contract No. C-662A (CTH/KMS)

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

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ALL ELECTRONIC TOLLING SYSTEM INSTALLATION MANAGEMENT Task Order Assignment No. C-701A-7 (CAS/RWL)

There was no activity on this Task Order Assignment.

SCUDDER FALLS BRIDGE REPLACEMENT – WETLAND MITIGATION DEER FENCE Construction JOC Contract No. T/TS-735A-006 (CLR/WMC/KMS)

This Contract is for the installation of an 8-foot high woven wire deer fence attached to pressure treated wood posts installed around the Scudder Falls Bridge Wetland Mitigation Areas "A" and "B" located at the corner of Woodside Road and River Road in Lower Makefield Township, Bucks County, PA. This work is required to protect new plantings in the wetland mitigation site as required by project permits. This contract will be completed under the Commission's T/TS-735A JOC South contract, by Mount Construction Company, Inc. (Mount) who was awarded this Job Order Contract on March 8, 2021

During this reporting period a final walk through of the project site was performed with Mount and the Construction Manager, Gordian, in attendance. All open items have been addressed and the final pay estimate is being processed.

Construction Inspection Contact No. C-502A (AECOM's CPMC Contract) (CLR /WMC/KMS)

Construction Inspection for this JOC contract was provided by AECOM through their CPMC contract, working under the Construction Manager, Gordian. During this reporting period, AECOM arranged and participated in the final walk through of the project site and approved Mount's final pay estimate.

July 26, 2021 PROJECT STATUS REPORT

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021

Task Order Assignment No. C-502A-1M (KMS/RWL)

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing one (1) parttime Project Manager to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of the remaining punch-list and close-out items for Construction Contract T-707A for the New Commission Administration Building and CM/CI Contract CM-707A.

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS

Construction Management Contract No. CM-707A (CAS/RWL)

The final payment was issued to Bracy Construction for project T-707A and a project closeout change order was executed. Joseph Jingoli & Son, Inc. continues to assist with any building warranty items as they arise.

Construction Contract No. T-707A (CAS/RWL)

Final payment was issued to Bracy Construction and a project closeout change order was executed. Bracy Construction addresses warranty items as they occur.

FACILITIES TASK ORDER AGREEMENT SCUDDER FALLS ADMINISTRATION BUILDING – HVAC STUDY Task Order Assignment No. C-729A-1 (CAS/RWL)

A task order assignment was executed with French & Parrello Associates, P.A. to complete a study related to the heating, ventilation, and air conditioning (HVAC) system at its Administration Building at Scudder Falls. The assessment includes a review of the installed mechanical equipment to evaluate the feasibility of improving the indoor air quality to reduce the potential impacts of COVID-19.

July 26, 2021 PROJECT STATUS REPORT

WASHINGTON CROSSING TOLL SUPPORTED BRIDGE REPLACEMENT OF GANTRY AT THE NJ APPROACH T/TS-737A-001 (HDH/MEM)

The sign structure previously at the east approach to the WCTSB was removed in the spring of 2018 after sustaining collision damage. A functioning sign structure is located at the west approach of the bridge. The bridge is currently posted for a 3 Ton weight limit, an 8'-0" vertical clearance and a 6'-6" horizontal clearance. This Job Order contract with RCC Builders is to replace the gantry at the New Jersey -east- approach, for the purpose of supporting clearance bars and electronic surveillance equipment as well as displaying several regulatory and warning signs. NTP was given 3/30/2020. A pre-construction meeting was held via teleconference on 4/8/2020.

Field work started on the project the end of May. A two (2) foot section was bolted to the existing column at the south side of the east approach to the bridge to increase the height of the new gantry. The concrete work for the footer of the new column to be erected at the south side of the east approach is to start the week of June 8^{th} .

On Friday night, June 19th, the remaining sections of the gantry were installed by RCC. The following week, maintenance re-installed the headache bars. Maintenance has installed the warning signs for the bridge, and reran an exposed conduit and wiring around the new footing for future use to provide electric to the gantry.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

NEW HOPE-LAMBERTVILLE TOLL BRIDGE STONE VENEER C-704A-2 (HDH/RWL)

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. Report was finalized 7/15/2019. Preliminary design/repair documents received 8/9/2019, and reviewed by 8/23/19. Revisions to design documents received electronically on 9/13/2019. Anticipate the repairs to go to a JOC, negotiations with contractor on-going. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment.

July 26, 2021 PROJECT STATUS REPORT

UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE

REPLACEMENT OF NJ UPSTREAM RETAINING WALL C-732A-1 (HDH/RWL)

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

Since the discussion with Green Acres to purchase additional property fell through, a meeting was held with Arora on February 19, 2021 to discuss moving forward with a design to replace the wall in-place. On February 26, 2021 meeting was held with Frenchtown Borough to discuss some additional improvements to benefit the adjacent Sunbeam Lenape Park. On the same date, a meeting between Arora, Commission personnel and JCP&L was held to discuss relocating the utility pole on Commission property. On March 18, 2021 a meeting was held at the site with the contractor and the design consultant to discuss constructability of the new retaining wall.

INTERSTATE 78 TOLL BRIDGE

I-78 POWER AND COMMUNICATION INFRASTRUCTURE DESIGN SERVICES Contract No. C-732A-3 (WMC/RWL)

Arora and Associates completed the concept level ITS plan for the I-78 Toll Bridge facility to be used together with the expanded camera coverage plan to quantifying the project power and communication requirements. Additional work activities included evaluating network architecture options as well as identifying additional power sources along the corridor.

July 26, 2021 PROJECT STATUS REPORT

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE

NORTHAMPTON STREET TOLL-SUPPORTED BRIDGE REHABILITATION

Design Services Contract No. C-590A (MEM/CTH)

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted there Preliminary Design plans and specification. On October 30, 2020 GPI submitted the Pre-Final Design submission that was originally scheduled for October 16, 2020 but has been adjusted to October 30, 2020 to better align with the Commission's needs for coordination with Public Officials. On December 18, 2020 GPI submitted the Final Design documents. GPI continues to coordinate with utility companies for proposed utility adjustment and is continuing public involvement coordination. A virtual

Public Officials Presentation of the project was conducted on June 16, 2021 followed by a virtual Open House Presentation on June 23, 2021. Preparations are being made for a project bid advertisement in mid-July.

EASTON-PHILLIPSBURG TOLL BRIDGE

FACILITY PARKING LOT IMPROVEMENTS

Design Task Order Assignment No. C-732A-5 (CTH/RWL)

Arora and Associates was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with Arora on April 6, 2021. This Task Order Assignment is to perform design services for repaying the Easton-Phillipsburg Toll Bridge Facility Parking Lot, renewal of settled sidewalk and curb along the Ramp C retaining wall, replacement of a fire hydrant and water main located in the parking lot, and connection of garage floor drains to the sanitary sewer. Arora submitted their Preliminary Design documents on April 30, 2021. The documents have been reviewed by Commission staff and comments were provided to Arora for consideration. Arora is continuing with final design.

July 26, 2021 PROJECT STATUS REPORT

RIVERTON-BELVIDERE TOLL SUPPORTED BRIDGE NORTHWEST & SOUTHWEST WINGWALL REHABILITATION C-751A-1 (HDH/MEM)

The masonry wingwalls at the northwest and southwest corners of the Riverton – Belvidere Toll Supported Bridge are in need of repair, rehabilitation or replacement. The walls exhibits vertical misalignment, areas of bulging stones, missing mortar and water staining as a result of water seeping through the wall. The sidewalk along the high side of the northwest wall exhibits signs of settlement and the concrete monument on the high side of the wall has settled and rotated.

Traffic Planning and Design, Inc (TPD) was provided with Notice To Proceed on June 16, 2021. On Wednesday, June 23, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from TPD.

DELAWARE WATER GAP TOLL BRIDGE

WESTBOUND TOLL PLAZA ROADWAY AND NEW JERSEY APPROACH REPAIRS -DESIGN Task Order Assignment No. C-732A-4 (CTH/RWL)

Arora and Associates was issued Notice to Proceed effective October 1, 2020. A project kick-off meeting was held with Arora on October 6, 2020 and a field view was held on October 8, 2020. This Task Order Assignment is to perform final design for replacing/rehabilitating the pavement at the Delaware Water Gap toll plaza and the I-80 NJ Approach Roadway.

The designer submitted the final version of the Preliminary Design/Condition Report. Arora submitted final design documents for T-719A on January 15, 2021. Bids were opened for T-719A on February 23, 2021. Arora is currently performing post-design services.

CM-CI Services Task Order Assignment No. C-733A-2 (CTH/RWL)

KS Engineers (KSE) was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with KSE on April 6, 2021. KSE is providing a part time Project Manager, full time Resident Engineer, full time Office Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. KSE attended a kick-off meeting with the contractor (Road-Con), conducted job progress meetings and performing construction management, inspection and schedule monitoring activities.

July 26, 2021 PROJECT STATUS REPORT

CONSTRUCTION Contract T-719A (CTH/RWL)

At the March 29, 2021 Commissioners Meeting, the Commission awarded Contract No. T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs to Road-Con, Inc. of West Chester, PA for an amount not-to-exceed \$3,773,197.85. Road-Con was provided with Notice of Award/Limited Notice to proceed on March 30, 2021 and a full Notice-to-Proceed was given on April 22, 2021. A kick-off meeting was held with Road-Con on April 27, 2021. Road-Con has commenced construction. Completion of the project is expected in late fall 2021.

CENTRAL AND SOUTHERN DISTRICT

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

Preliminary, Final & Post Design Services Task Order Assignment No. C-696B-1 (RJZ/RWL)

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

July 26, 2021 PROJECT STATUS REPORT

APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

Design Task Order Assignment No. C-715A-1 (JRB/RWL)

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Construction has been completed and a final walkthrough was performed on July 24, 2020. One punch list item remains and this contract will be closed out when it is completed.

Construction Management Task Order Assignment No. C-733A-1 (JRB/RWL)

Under this Task Order Assignment (TOA) the Consultant, KS Engineers, P.C., (KSE), is providing professional services for the construction inspection of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. KSE is providing one full-time inspector during the appropriate periods of construction as well as providing cost, quality, and progress control administrative and field services.

Construction has been completed and a final walkthrough was performed on July 24, 2020. One punch list item remains and this contract will be closed out when it is completed.

Construction Contract No. T/TS-735A-004 (JRB/WMC)

Under this Job Order Contract (JOC) the Contractor, Mount Construction, Inc., (Mount), is providing construction services for approach roadway improvements at the Centre Bridge – Stockton (CB-S), New Hope – Lambertville (NH-L), and Uhlerstown – Frenchtown (U-F) Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on May 27, 2020. A pre-construction kick-off meeting was held online on May 27 and attended by representatives from the Commission, Mount, Pennoni (Design Engineer), Gordian (JOC Program Manager), CMTS (JOC Construction Manager), and

July 26, 2021 PROJECT STATUS REPORT

KS Engineers (Construction Inspector). A conference call was held with officials from Lambertville and New Hope on May 28 to detail the project.

Construction has been completed and a final walkthrough was performed on July 24, 2020. Job Order Supplement No. 2 has been executed to install a step at the base of the canal stairs. The step was installed on November 18, 2020. The step was epoxy coated on May 3, 2021. There was a problem with the curing of the epoxy coating and it must be redone. It is tentatively scheduled to be done in June.

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS MAINTENANCE CONTRACT Contract No. DB-724A (WMC/RWL)

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's

Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

ELECTRONIC TOLL COLLECTION CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT Contract No. DB-584 (CAS/RWL)

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

Conduent coordinated with TransCore to develop a reconciliation file interface control document (ICD) between the Commission's in-lane toll system and the NJ CSC. Testing of this file transfer is complete. Conduent released the daily file transfer in the production environment.

TRAFFIC COUNT PROGRAM UPGRADE Contract No. DR-550A (CAS/RWL)

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No.

July 26, 2021 PROJECT STATUS REPORT

4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

ALL ELECTRONIC TOLLING STUDY UPDATE Task Order Assignment No. C-728A-2 (CAS/RWL)

Commission Staff executed a task order agreement for Rummel, Klepper & Kahl, LLP (RK&K) to update the existing All Electronic Tolling (AET) Study, specifically the information related to the implementation of AET by other toll agencies throughout the region and any lessons learned. A draft report was submitted for Commission review.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN Contract No. DB-540A (CAS/RWL)

TransCore coordinated with Conduent to develop a reconciliation file interface control document (ICD) between the Commission's in-lane toll system and the NJ CSC. Testing of this file transfer is complete. Conduent released the daily file transfer in the production environment.

TransCore is coordinating with Road-Con, Inc. for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project. TransCore installed the roadway loops for toll lane three, connected the loops to the lane controller, configured/tested the loops and finally opened the lane to traffic.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes placed to briefly review system maintenance items for the week.

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JOB ORDER CONTRACTING SERVICES

JOB ORDER CONTRACTING PROGRAM MANAGER Contract No. C-727A (WMC/RWL)

Gordian Group's activities included providing program management services in support of individual job orders.

GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS C-684A (HDH/MEM)

Inspections were scheduled to begin in late March at multiple toll-supported bridges. Due to the COVID-19 pandemic, and following guidelines from PennDOT and NJDOT, the TSB inspections due in March were pushed back into April. Inspections are scheduled to start the week of April 6, 2020. Field inspections for the Toll Supported bridges were started the week of April 6, 2020, with priority given to the bridges with a March due date. To date bridge inspections have been completed. Three (3) March bridges will have NBI dates that were pushed back to April (CBS, RB, UBEM), due to the Covid-19 delays and the resulting 2-week delay at the beginning of the schedule. All other bridge dates (months) have been met.

The Facility Inspections, on July 14 (Southern Region), and July 15, 2020 (Central & Northern Region), have been completed. Due to Covid-19 related issues, inspections were performed from the exterior of the facilities, unless specific issues were identified prior to the inspection by Maintenance.

Sign Retro-reflectivity Assessment scheduled for the nights of October 13 and 14, 2020.

The Draft Maintenance Report was submitted via ftp on September 25, 2020. The Draft Annual Inspection Report was submitted on October 8, 2020. Draft Annual and Draft Maintenance Reports were reviewed and comments sent back to the GEC the end of December 2020.

The GEC has submitted an electronic copy of the final report on March 3, 2021 for final review. The report was accepted by the Commissioners at the March 2021 meeting.

July 26, 2021 PROJECT STATUS REPORT

GENERAL ENGINEERING CONSULTANT 2021-2022 ANNUAL INSPECTIONS C-757A (HDH/MEM)

As the Commission's General Engineering Consultant (GEC), Pickering, Corts & Summerson (PCS) is providing Annual Inspection Services for the Toll Bridges in 2021, and Toll Supported bridges in 2022. PCS was provided with Limited NTP on February 23, 2021, and Notice to Proceed on April 12, 2021. A kick-off meeting was held virtually April 9, 2021 via Microsoft Teams, and attended by representatives from Operations in all three Regions; Engineering and PCS.

As of June 25, 2021 Interim inspections have been completed at the following Toll Supported Bridges: Riverton Belvedere, Centre Bridge Stockton, Lower Trenton, Calhoun Street, Washington Crossing, New Hope Lambertville, Uhlerstown Frenchtown, Riegelsville and Northampton Street. This completes all Interim Inspection work.

As of June 25, 2021 Regular inspections have been completed at the following Toll Bridges: Easton Phillipsburg Toll Bridge (Route 22), Broad Street Viaduct (approach structure to the EPTB), all approach structures at the PA side of the EPTB, I-78 Toll Bridges (East & Westbound), NJ and PA approach structures to the I-78 main river bridges, Delaware Water Gap toll Bridges (East & Westbound), the Portland-Columbia Toll bridge, NJ approach structures to the PCTB, and NJ and PA approach structures to the TMTB. In addition, sign structures and retaining walls associated with the DWGTB, the EPTB, I-78, MMTB and the PCTB have been inspected.

UNDERWATER INSPECTION CENTRAL AND NORTHERN REGIONS 2021 C-750A-2 (HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in Central and Northern Regions. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections on all of its bridges in 2016, with the exception of the Scudders Falls Toll Bridge, located in the southern region, which will be an initial evaluation. The inspections for the Central and Northern regions were performed in August and September of 2016.

WSP USA, Inc. (WSP) was provided with Notice to Proceed on May 4, 2021. On Wednesday, May 26, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant PCS. Underwater inspections are estimated to start the end of July 2021.

Meeting of July 26, 2021

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of July 26, 2021

OPERATIONS INDEX

FOR

PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of June 2021	1-21

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of July 26,2021

PUBLIC SAFETY AND BRIDGE SECURITY Month of June 2021

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department (PSBS):

Radio System

- Public Safety and Bridge Security (PSBS) personnel alone, and in conjunction with the New Jersey State Police investigated various DRJTBC radio issues during the Month of June 2021.
- During the month of June, the New Jersey State Police continued to upgrade various components of the Stockton Radio Tower to enhance radio communications.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

Access Control System

- During the month of June 2021, the ACS database was audited and pictures were updated for employees and contractor cards.
- Various employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were investigated and addressed.

Public Safety & Bridge Security

- During the Month of June, PSBS continued to social distance the Primary & Secondary Control Center (PCC, SCC) staff by utilizing the SCC at NHL Toll Bridge.
- During the Month of June, PSBS continued to social distance staff by using the Upper Black Eddy-Milford (UBE) Toll Supported Bridge to house Central Region Assistant Coordinators and the Scudder Falls Toll Bridge for Southern Region Assistant Coordinators.
- During the Month of June, PCC continued to update and implement the Alternate Work Procedures for the COVID-19 pandemic.
- During the Month of June, PSBS personnel continued work with Schneider Electric on various new capital projects, Milford/Montague (M/M) camera upgrade and proposed SCC enhancements.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of July 26, 2021

PUBLIC SAFETY AND BRIDGE SECURITY Month of June 2021

- The PSBS PCC and SCC continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the Month of June, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated (37) video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.
- During the Month of June, PSBS continued work with Signal Service Inc., to install an oversized vehicle detection laser system at Riverton-Belvidere (RB). The design for a similar system at the Lower Trenton (LT) Toll Supported Bridge is also ongoing.

Miscellaneous

- During the Month of June, PSBS Staff attended the Operations Meetings.
- During the month of June, PSBS attended an onsite meeting with Engineering and contractors for the I-78 Electronic Security and Surveillance (ESS) Power and Communication Infrastructure Design project which will do away with the current unreliable wireless camera system and replace it with a fiber backbone.
- During the month of June, PSBS continued to work with Engineering and the Executive Director for the construction of the Southern Operations & Maintenance Facilities Primary Control Center Project and the Secondary Control Center Project.
- In June, PSBS Staff participated in Bi-weekly COVID-19 Task Force conference calls to discuss COP-E plan updates and other matters that pertain to the ongoing pandemic.
- In June, PSBS Staff conducted weekly Coronavirus COVID-19 conference call Staff Meetings. Meetings took place each Monday in June.
- During June, PSBS Staff attended telephonic meetings with Motorola regarding the radio systems for the SCC, PCC, Computer Aided Dispatch System (CAD) and the Carousel integrated telephone system.
- During June, Primary Control Center (PCC) and the Secondary Control Center (SCC) personnel attended the two-year refresher course for EMD/911 (Emergency Medical Dispatch/911 Tele-Commutator).
- During the month of June, PSBS personnel worked with Schneider Electric on the installation of a new generator at the (RB) Toll-Supported Bridge.



ESS Request Video

Report Month: 6/1/2021-6/28/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2808	6/2/21	DRJTBC	M.Leary Jr	ТМ	Motor Vehicle Accident	Mark Leary Jr
2809	6/2/21	Belvidere PD	Ptl. M Cooper	Riverton-Belvidere	Hit & Run MVA	Kevin Clark
2810	6/3/21	DRJTBC	Steve Mongiovi	Calhoun St.	Hit & Run MVA	Stephen Mongiovi
2811	6/4/21	DRJTBC	Steve Mongiovi	ТМ	Commission Damage	Stephen Mongiovi
2812	6/4/21	DRJTBC	Joseph Trinian	ТМ	Motor Vehicle Accident	Joseph Trinian
2813	6/5/21	DRJTBC	Nicholas Knechel	Calhoun St.	Hit & Run MVA	Nicholas Knechel
2814	6/5/21	DRJTBC	Joseph Trinian	EP	Motor Vehicle Accident	Joseph Trinian
2815	6/6/21	DRJTBC	Nicholas Knechel	ТМ	Motor Vehicle Accident	Nicholas Knechel
2816	6/6/21	DRJTBC	Joseph Trinian	ТМ	Motor Vehicle Accident	Joseph Trinian
2817	6/8/21	Morrisville Police Dept.	Chief McClay	Calhoun St.	Hit & Run MVA	Matt Skrebel
2818	6/8/21	DRJTBC	D Stites - PCC	Calhoun St.	Motor Vehicle Accident	Denis Stites
2819	6/9/21	DRJTBC	Steve Mongiovi	ТМ	Other	Stephen Mongiovi
2820	6/11/21	DRJTBC	D Stites PCC	ТМ	Motor Vehicle Accident	Denis Stites
2821	6/11/21	DRJTBC	D Stites PCC	NHL	Motor Vehicle Accident	Denis Stites
2822	6/12/21	DRJTBC	Steve Mongiovi	ТМ	Motor Vehicle Accident	Stephen Mongiovi
2823	6/13/21	DRJTBC	D Stites PCC	Calhoun St.	Motor Vehicle Accident	Denis Stites
2824	6/14/21	DRJTBC	Nicholas Knechel	ТМ	Motor Vehicle Accident	Nicholas Knechel
2825	6/14/21	DRJTBC	Nicholas Knechel	Riverton-Belvidere	Motor Vehicle Accident	Nicholas Knechel
2826	6/15/21	DRJTBC	Nicholas Knechel	Northampton	Motor Vehicle Accident	Nicholas Knechel
2827	6/15/21	DRJTBC	Nicholas Knechel	NHL	Motor Vehicle Accident	Nicholas Knechel
2828	6/15/21	DRJTBC	Nicholas Knechel	Riverton-Belvidere	Motor Vehicle Accident	Nicholas Knechel
2829	6/15/21	DRJTBC	Matt Jones	ТМ	Motor Vehicle Accident	Matt Jones
2830	6/16/21	DRJTBC	Steve Mongiovi	ТМ	Motor Vehicle Accident	Stephen Mongiovi
2832	6/17/21	Falls Township Police Department	Officer Matthew Shannon #125	ТМ	Police Investigation	Stephen Mongiovi



ESS Request Video

Report Month: 6/1/2021-6/28/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2833	6/18/21	DRJTBC	Joseph Trinian	Scudder Falls	Motor Vehicle Accident	Joseph Trinian
2834	6/19/21	DRJTBC	K. Raike	DWG	Motor Vehicle Accident	Kevin Raike
2835	6/19/21	DRJTBC	K. Raike	Washington Crossing	Motor Vehicle Accident	Kevin Raike
2836	6/19/21	DRJTBC	Joseph Trinian	EP	Motor Vehicle Accident	Joseph Trinian
2837	6/20/21	DRJTBC	K. Raike	ТМ	Motor Vehicle Accident	Kevin Raike
2838	6/20/21	DRJTBC	K. Raike	Northampton	Bridge Jumper	Kevin Raike
2839	6/21/21	DRJTBC	Steve Mongiovi	ТМ	Motor Vehicle Accident	Stephen Mongiovi
2840	6/23/21	DRJTBC	K. Raike	ТМ	Motor Vehicle Accident	Kevin Raike
2841	6/23/21	Bucks County Detective	Timothy V. Perkins	EP	Police Investigation	Joseph Trinian
2842	6/24/21	DRJTBC	Matt Skrebel	ТМ	Motor Vehicle Accident	Matt Skrebel
2843	6/25/21	NJSP	Trp Wheatly #8594	PC	Police Investigation	Kevin Clark
2844	6/26/21	DRJTBC	Steve Mongiovi	178	Fire	Stephen Mongiovi
2845	6/26/21	DRJTBC	Steve Mongiovi	ТМ	Other	Stephen Mongiovi

Total for Month:

37

MAY 2021

Bridges	N/ Acci	/R dents		ffic dents		orist sists	Ot	her
2110800	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-	0	0	0	0	0	0	0	0
Montague 40								
Delaware Water	0	0	1	0	1	0	14	0
Gap 41								
Portland	0	0	0	0	0	0	0	0
Pedestrian 42								
Portland –	0	0	0	1	0	0	1	0
Columbia 43								
Riverton –	0	0	0	0	0	0	2	0
Belvidere 44								
Rt 22	0	0	1	0	2	0	32	0
EP 45								
Northampton	0	0	0	0	0	0	4	0
St 46								
	0	1	6	2	22	2	85	0
I-78 47								
	0	0	0	0	0	0	0	0
Riegelsville 48								
Upper Black Eddy	0	0	0	0	0	0	0	0
Milford 49								
Uhlerstown	0	1	0	0	0	0	1	0
Frenchtown 50								
Lumberville	0	0	0	0	0	0	0	0
Raven Rock 51								
Centre Bridge	0	0	0	0	0	0	6	0
Stockton 52								
New Hope	0	1	0	1	6	0	37	0
Lambertville Toll 53				6	6	6	00	
New Hope	0	1	0	0	0	0	23	0
Lambertville 54	0	0	0	0	0	4		0
Washington	0	0	0	0	0	1	2	0
Crossing 55	0	1			0			0
Scudder	0	1	2	0	0	0	6	0
Falls 56	0	0	1	0	1	0	0	0
Callear Ct 57	0	0	1	0	1	0	0	0
Calhoun St 57	0	2	0	0	0	1	0	0
Lamar Transford 70	0	2	0	0	0	1	0	0
Lower Trenton 58	0	1	2	0	0	0	0	0
Morrisville	0	1	2	0	0	0	0	0
Trenton 59								

	Citations	Warnings	Security Checks
New Jersey State Police	196	71	526
Pennsylvania State Police	227	45	931

June 2021Overweight Crossings-Central Region											6/30/2020	
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	94	4	0	4	3	2	1	1	0	1	0	0
Northampton St.	592	6	6	0	3	2	1	3	2	1	0	0
Riegelsville	200	1	1	0	1	0	1	0	0	0	0	0
Uhlerstown - Frenchtown	156	2	1	1	1	0	1	1	1	0	0	0
June Totals	1042	13	8	5	8	4	4	5	3	2	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	474	19	5	14	13	8	7	2	1	1	0	3
Northampton St.	2968	18	18	0	12	8	4	5	2	3	0	1
Riegelsville	863	3	3	0	2	0	1	1	1	0	0	0
Uhlerstown - Frenchtown	347	8	1	7	7	5	2	1	1	0	0	0
Year to Date Totals	4652	48	27	21	34	21	14	9	5	4	0	4

June 2021 Overweight Crossings-Southern Region											6/30/2021	
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	171	5	0	5	1	0	1	4	4	0	0	0
Calhoun Street	131	1	1	0	1	1	0	0	0	0	0	0
Washington Crossing	183	3	1	2	3	2	1	0	0	0	0	0
New Hope Lambertville	94	0	0	0	0	0	0	0	0	0	0	0
Centre Bridge Stockton	85	7	0	6	7	5	2	0	0	0	0	0
June Totals	664	16	2	13	12	8	4	4	4	0	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	428	249	0	249	3	1	2	246	105	141	0	0
Calhoun Street	457	16	10	6	6	4	2	10	4	6	0	0
Washington Crossing	853	13	4	9	10	8	2	3	2	1	0	0
New Hope Lambertville	495	7	7	0	2	1	1	5	3	2	0	0
Centre Bridge Stockton	443	35	0	34	34	29	5	0	0	0	0	1
Year to Date Totals	2676	320	21	298	55	43	12	264	114	150	0	1

	SR/CR June 2021 YTD Overweight Turnarounds/Crossings Report									
Southern Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights						
Lower Trenton	171	169	2	5						
Calhoun Street	131	88	43	1						
Washington Crossing	183	174	9	3						
New Hope Lambertville	94	74	20	0						
Centre Bridge Stockton	85	75	10	7						
June SR Totals	664	580	84	16						
Central Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights						
Riverton-Belvidere	94	88	6	4						
Northampton St.	592	519	73	6						
Riegelsville	200	145	55	1						
Uhlerstown - Frenchtown	156	140	16	2						
June CR Totals	1042	892	150	13						
Southern/Central Region Bridges	Total Turnarounds	Total Turnarounds NJ Side	Total Turnarounds PA Side	Total Overweights						
January YTD SR/CR Totals	7292	6210	1080	372						

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-Belvidere

MONTH June

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 5-J	un WEEK OF 12	un WEEK OF 19	9-Jan WEEK OF 26-Jun	TOTAL
Hours Worked	168	176	168	168	680
Patrols	80	88	84	84	336
Overweight Crossings	1	0	2	1	4
Overweights Refused	19	20	29	26	94
Pass Through	0	0	3	3	6
Disabled Vehicles	0	0	0	0	0
Accidents	1	0	1	0	2
State / Local Police Requested	8	9	22	8	47
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	7	8	12	8	35
Jumpers/Code 100	0	0	0	0	0
Public Interactions	75	40	72	75	262
Bicycle Warnings	0	2	2	4	8
Other	9	6	8	3	26

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH June

YEAR <u>2021</u>

ACTIVITY/SERVICE	WEEK OF 5-J	ın WEEK OF 12-Jun	WEEK OF 19-Jan	WEEK OF 26-Jun	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	166	168	166	168	668
Overweight Crossings	1	2	2	1	6
Overweights Refused	138	167	156	131	592
Pass Through	0	0	1	0	1
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	1	3	3	7
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	1	0	0	1
Traffic Control	64	12	40	20	136
Jumpers/Code 100	0	0	0	1	1
Public Interactions	186	150	206	167	709
Bicycle Warnings	17	15	13	6	51
Other	11	3	5	7	26

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH June

YEAR **2021**

ACTIVITY/SERVICE	WEEK OF 5-J	un WEEK OF 12-Jur	WEEK OF 19-	Jan WEEK OF 26-Jun	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	164	164	164	168	660
Overweight Crossings	0	0	1	0	1
Overweights Refused	43	50	50	57	200
Pass Through	0	3	4	6	13
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	1	0	1
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	10	12	21	13	56
Jumpers/Code 100	0	3	0	0	3
Public Interactions	74	60	79	80	293
Bicycle Warnings	5	4	3	2	14
Other	3	0	2	1	6

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-Milford

MONTH June

YEAR **202**1

ACTIVITY/SERVICE	WEEK OF 5-Ju	n WEEK OF 12-Ju	WEEK OF 19-Jan	WEEK OF 26-Jun	TOTAL
Hours Worked	0	24	4	0	28
Patrols	0	12	2	0	14
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	1	0	0	1
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	1	0	0	1
Jumpers/Code 100	0	0	0	0	0
Public Interactions	0	25	1	0	26
Bicycle Warnings	0	3	0	0	3
Other NOTES:	0	2	0	0	2

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-Frenchtown

MONTH June

YEAR <u>2021</u>

ACTIVITY/SERVICE	WEEK OF	5-Jun \	WEEK OF	12-Jun	WEEK OF	19-Jan	WEEK OF	26-Jun	TOTAL
Hours Worked	56		71		56		60		243
Patrols	28		35		28		31		122
Overweight Crossings	0		2		0		0		2
Overweights Refused	34		36		39		47		156
Pass Through	11		16		10		12		49
Disabled Vehicles	0		0		0		0		0
Accidents	0		0		0		0		0
State / Local Police Requested	0		2		0		0		2
Fire Dept. Requested	0		0		0		0		0
EMS/ First Aid Requests	0		0		0		0		0
Traffic Control	3		1		13		5		22
Jumpers/Code 100	0		0		0		0		0
Public Interactions	23		53		68		56		200
Bicycle Warnings	2		8		2		7		19
Other	0		0		0		4		4

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia Pedestrian

MONTH June

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 5-J	un WEEK OF 12-Ju	n WEEK OF 19-Ja	n WEEK OF 26-Jun	TOTAL
Hours Worked	0	0	0	0	0
Patrols	14	13	14	14	55
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers/Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	1	0	0	0	1
Other NOTES:	0	0	0	0	0

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge Stockton

MONTH June YEAR 2021						
ACTIVITY/SERVICE	WEEK OF 12-Jun	WEEK OF 19-Jun	WEEK OF 26-Jun	WEEK OF 30-Jun	TOTAL	
Hours Worked	108	108	120	116	452	
Patrols	54	54	60	52	220	
Overweight Crossings	1	3	2	1	7	
Overweights Refused	18	22	21	24	85	
Pass Through	0	7	7	9	23	
Disabled Vehicles	0	0	0	0	0	
Accidents	0	0	0	0	0	
Police Requests	1	4	2	1	8	
Fire Dept. Requests	0	0	0	0	0	
EMS / First Aid Requests	2	0	1	0	3	
Traffic Control	18	29	28	33	108	
Jumpers / Code 100	0	0	0	0	0	
Public Interactions	55	69	58	55	237	
Bicycle Warnings	0	10	13	12	35	
Other	6	0	1	4	11	
NOTES:						

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

MONTH June YEAR 2021						
ACTIVITY/SERVICE	WEEK OF 12-Jun	WEEK OF 19-Jun	WEEK OF 26-Jun	WEEK OF 30-Jun	TOTAL	
Hours Worked	228	336	336	336	1236	
Patrols	92	152	162	160	566	
Overweight Crossings	0	0	0	0		
Overweights Refused	21	25	22	26	94	
Pass Through	2	0	1	0	3	
Disabled Vehicles	0	1	0	0	1	
Accidents	0	0	0	0	C	
Police Requests	0	1	0	0	1	
Fire Dept. Requests	0	0	0	0	C	
EMS / First Aid Requests	0	0	0	0	C	
Traffic Control	21	25	22	26	94	
Jumpers / Code 100	0	0	0	0	C	
Public Interactions	97	115	163	211	586	
Bicycle Warnings	51	22	24	35	132	
Other NOTES:	0	0	0	0	(

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH June		YEAR	2021		
ACTIVITY/SERVICE	WEEK OF 12-Jun	WEEK OF 19-Jun	WEEK OF 26-Jun	WEEK OF 30-Jun	TOTAL
Hours Worked	168	168	168	168	672
Patrols	82	84	84	80	330
Overweight Crossings	1	1	1	0	3
Overweights Refused	44	46	45	48	183
Pass Through	9	1	7	7	24
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	1	0	1
Police Requests	1	1	1	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	53	47	53	48	201
Jumpers / Code 100	0	0	0	0	0
Public Interactions	87	103	105	115	410
Bicycle Warnings	12	4	26	11	53
Other NOTES:	3	5	1	5	14

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MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun Street

MONTH June YEAR 2021							
ACTIVITY/SERVICE	WEEK OF 12-Jun	WEEK OF 19-Jun	WEEK OF 26-Jun	WEEK OF 30-Jun	TOTAL		
Hours Worked	328	308	304	336	1276		
Patrols	155	149	139	160	603		
Overweight Crossings	0	1	0	0	1		
Overweights Refused	31	35	33	32	131		
Pass Through	3	0	1	0	4		
Disabled Vehicles	0	0	0	0	0		
Accidents	0	0	1	0	1		
Police Requests	0	1	1	0	2		
Fire Dept. Requests	0	0	0	0	C		
EMS / First Aid Requests	0	0	0	1	1		
Traffic Control	25	30	33	24	112		
Jumpers / Code 100	0	0	0	0	0		
Public Interactions	99	105	99	103	406		
Bicycle Warnings	9	4	2	5	20		
Other NOTES:	0	0	0	0	C		

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lower Trenton

MONTH June YEAR 2021							
ACTIVITY/SERVICE	WEEK OF 12-Jun	WEEK OF 19-Jun	WEEK OF 26-Jun	WEEK OF 30-Jun	TOTAL		
Hours Worked	20	24	24	28	96		
Patrols	0	0	0	0	0		
Overweight Crossings	2	2	1	0	5		
Overweights Refused	41	39	41	50	171		
Pass Through	5	7	7	6	25		
Disabled Vehicles	0	0	0	0	0		
Accidents	0	0	0	1	1		
Police Requests	2	2	1	1	6		
Fire Dept. Requests	0	0	0	0	0		
EMS / First Aid Requests	0	0	0	0	0		
Traffic Control	0	0	0	0	0		
Jumpers / Code 100	0	0	0	0	0		
Public Interactions	0	0	0	0	0		
Bicycle Warnings	0	2	8	7	17		
Other NOTES:	0	0	0	0	0		

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven Rock

WEEK OF 19-Jun 9 11 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11 0 0 0 0	0 0 0	TOTAL 44 0 0 0
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AC Monthly Activity Report

June 2021

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	107	5	1	0	0	0
Calhoun Street	153	1	2	0	1	2
Scudder Falls	337	0	3	0	11	0
Washington Crossing	85	3	0	0	0	0
New Hope Lambertville	103	0	0	0	0	0
Centre Bridge Stockton	65	7	0	0	0	0
Lumberville RavenRock	44	0	0	0	0	0
Uhlersown Frenchtown	79	2	1	0	0	0
Upper Black Eddy Milford	87	0	0	0	0	0
Riegelsville	159	1	0	0	0	0
Northampton St.	210	6	0	1	0	0
Riverton Belvidere	96	4	2	0	0	0
Portland Columbia	42	0	0	0	0	0
Totals	1567	29	9	1	12	2

Yearly Totals

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	721	249	4	1	7	0
Calhoun Street	833	90	10	0	10	2
Scudder Falls	1996	0	16	0	67	0
Washington Crossing	507	13	5	0	0	1
New Hope Lambertville	503	7	2	0	1	0
Centre Bridge Stockton	394	34	1	0	0	0
Lumberville RavenRock	247	0	0	0	0	0

2021

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Uhlersown Frenchtown	557	7	1	0	1	0
Upper Black Eddy Milford	657	0	1	0	0	1
Riegelsville	877	4	0	0	0	0
Northampton St.	1239	20	6	1	0	3
Riverton Belvidere	578	19	2	0	0	0
Portland Columbia	272	0	1	0	0	0
Totals	9381	443	49	2	86	7

Meeting of July 26, 2021

Operations Report Index

Maintenance and Toll Operations

DESCRIPTION	PAGE NUMBER
Status report Month of June 2021	1-9
	Status report

MAINTENANCE AND TOLL OPERATIONS MONTH OF JUNE 2021

- Participated in COVID-19 Task Force conference call to discuss COP-E plan, PPE protocols, inventory, usage and other matters that pertain to the ongoing Covid-19 pandemic.
- Participated in T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs, Bi-weekly Schedule & Progress Meeting.
- Participated in weekly conference call with Toll Lieutenants to discuss employee Part Time Toll Collectors, Covid-19 Updates and DWG Toll Plaza project.
- Participated in monthly Toll Sergeant's meetings to discuss Toll Adjustment, Tour Funds, ADP, and Scheduling.
- Participated in conference call with Regional Maintenance Supervisors to discuss PPE, GEC Inspections and Maintenance Projects.
- Participated in Operations Department Teams meeting to discuss items of interest from Toll, Maintenance, PSBS and Training departments.
- Senior Director reviewed Use of Facilities requests and forwarded Certificates of Insurance to Insurance Department for approval.
- Senior Director provided information for creation of Capital accounts for Delaware Water Gap and Milford-Montague concrete resurfacing projects.
- Senior Director provided weekly Personal Protective Equipment (PPE) gloves, masks, etc. usage report to the First Senior Director of Operations and COVID-19 task force.
- Senior Director prepared monthly Maintenance and Toll reports for the June 2021 staff agenda meeting.
- Senior Director prepared and forwarded report of Use of Commission Facilities for the month of June 2021 to the First Senior Director of Operations.

Maintenance Operations

- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors to discuss ongoing projects and vehicle and equipment repair updates.
- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of June from Regional Maintenance Supervisors.
- Trenton Morrisville maintenance crews assisted General Engineering Contractors with annual bridge inspections.
- Trenton Morrisville maintenance crews continued landscaping project at Scudders Falls Administration Building.
- Trenton Morrisville maintenance crews continue regular cleaning of Southern Region Toll Supported Bridge shelters and Scudder Falls Administration building.
- Trenton Morrisville maintenance crews made repairs to bathroom at Lower Trenton Toll Supported Bridge shelter.
- New Hope Maintenance crews cleaned and repaired chandelier in New Hope boardroom.
- New Hope maintenance crews painted garage doors and painted exterior doors at New Hope Administration building.
- New Hope Maintenance crews made repairs to two sinkholes around crosswalk signs at Washington Crossings Toll Supported Bridge.
- New Hope maintenance crews replaced damaged foot walk planks at Washington Crossings Toll Supported Bridge.
- I-78 Maintenance crews continued landscape Capital Project by installing shrubs, perennial flowers in various locations in the Welcome center area.
- I-78 Maintenance crews continue regular cleaning of the I-78 Toll Administration Building and Maintenance Garage buildings.
- I-78 Maintenance crews painted curbs and handicap parking areas at I-78 Toll parking lot area.

- I-78 maintenance crews assisted Disney Plus camera crew with crash vehicle while filming on I-78 roadway.
- Easton Phillipsburg Maintenance crews ran conduit across Riverton Belvidere Bridge for ESS overweight vehicle warning system.
- Easton Phillipsburg Maintenance crews patched concrete sidewalk on lane four at EP Toll Plaza.
- Easton Phillipsburg Maintenance crews assisted Easton Police with road closures during Easton Area High School graduation parade.
- Easton Phillipsburg maintenance crews repaired light fixture at Northampton Street Toll Supported Bridge.
- Portland-Columbia Maintenance crews cleaned deck joints and drains on Portland Columbia Toll Bridge.
- Portland-Columbia maintenance crews continue regular cleaning of all areas of the Portland Columbia facility.
- Portland-Columbia maintenance crews made repairs to concrete and painted PA/NJ border line logo on pedestrian bridge.
- Portland-Columbia maintenance crews repaired street light and damaged sign on Locust St.
- Delaware Water Gap Maintenance crews primed and painted all maintenance and Administration exterior doors.
- Delaware Water Gap maintenance crews repaired water line for water cooler on toll plaza.
- Delaware Water Gap maintenance crews cleared area and applied stone to make a temporary parking location for patrol vehicle.
- Delaware Water Gap maintenance crew s removed downed tree from guiderail resulting from an accident on I 80 roadway.
- Milford-Montague maintenance crew's power washed walkways around building facility.
- Milford-Montague maintenance crew's assisted Schneider Electric with conduit tracing upgrade in building.

- Milford-Montague maintenance crews continue regular cleaning of the Milford-Montague facility.
- Milford-Montague maintenance crews removed power steering pump from bridge master and sent to Perth Amboy for repairs.
- Milford-Montague maintenance crews continued work on relocation of Magnesium Chloride tank.

Toll Operations

- Director of Tolls participated in Delaware Water Gap roadway approach biweekly progress meeting.
- Director of Tolls prepared and forwarded weekly toll cash deposits and cash transaction reports.
- Director of Tolls provided weekly report on daily cash pickups by armored car service.
- Director held monthly Sergeants conference call meeting to provide updates and discuss.
 - o Toll Adjustment
 - o Tour Funds
 - o Staffing
 - Part Time Toll Collectors
 - o Safety
 - o DWG Project
 - o ADP
- Director of Toll and Deputy Director of Toll conducted interviews for Part-Time Toll Collectors.
- Director of Tolls held weekly Toll Lieutenants conference call meeting.
- Director of Toll and Deputy Director of Toll continue to review monthly Toll Collector variance reports.
- Director of Toll participated in Transcore weekly conference calls to discuss toll system issues and updates.

Fleet Department

- Four Mack Chassis have been retrofitted at Transedge and are at Trius for up fitting and are scheduled for completion in July.
- Purchase order finalized for eight Mack trucks build dates for October.
- Quote for 2014 Mack retrofit for crash attenuator submitted.
- Two new Ford Interceptor Patrol Vehicle received from Chapman.
- Purchasing working on acquiring the snow thrower for Scudder Fall facility.
- Purchasing processing the procurement of Bendpak Vehicle Lift for MM facility.

Vehicle and Equipment Repairs

- NHL- replaced tires on Explorer
- TM Sweeper repairs completed but sweeper still not working.
- MM Patrol vehicle PM, F250 lift gate hose repaired, Chevy 6500 sent to dealer for warranty repair.
- I-78 Plow blades order submitted.

Other Items

- Registration renewals submitted as needed.
- Added new vehicles/ equipment to Fleet insurance as needed.
- Supplied accounting with new asset spread sheets.
- Added assets into Maximo.

Southern Region LeVar Talley, Director of Maintenance Richard Taitt Deputy Director of Maintenance Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville

Trenten merrine ren Briage													
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	Total Man- hours
Bridge Maintenance	48	16	16	8	60	120							268
Bldg./Facilities Maintenance	1,574	1,008	1,888	1,280	1,555	1,723							9,028
Grounds Maintenance	216	8	272	456	928	984							2,864
Road Maintenance	88	40	242	360	48	80							858
Snow/Ice Maintenance	280	883	136	0	0	0							1,299
Vehicle Maintenance	328	244	324	244	208	256							1,604
Miscellaneous	120	72	80	24	72	74							442
Total Man-hours	2,654	2,271	2,958	2,372	2,871	3,237	0	0	0	0	0	0	16,363

Trenton-Morriville Toll Bridge

New Hope-Lambertville Toll Bridge

													Total Man-
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	hours
Bridge Maintenance	200	8	184	352	256	296							1,296
Bldg./Facilities Maintenance	408	506	832	568	416	692							3,422
Grounds Maintenance	304	64	320	448	768	814							2,718
Road Maintenance	248	32	336	160	16	80							872
Snow/Ice Maintenance	430	1,749	48	48	0	0							2,275
Vehicle Maintenance	328	120	272	240	256	280							1,496
Miscellaneous	352	80	264	104	48	72							920
Total Man-hours	2,270	2,559	2,256	1,920	1,760	2,234	0	0	0	0	0	0	12,999

Central Region LeVar Talley, Director of Maintenance Richard Taitt Deputy Director of Maintenance Robert Varju, Regional Maintenance Supervisor, I-78 Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

													Total Man-
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	hours
Bridge Maintenance	336	192	520	552	696	648							2,944
Bldg./Facilities Maintenance	808	440	960	744	504	560							4,016
Grounds Maintenance	128	24	328	392	624	784							2,280
Road Maintenance	24	24	216	160	96	96							616
Snow/Ice Maintenance	176	896	24	0	0	0							1,096
Vehicle Maintenance	280	136	424	264	224	256							1,584
Miscellaneous	96	72	88	88	112	120							576
Total Man-hours	1,848	1,784	2,560	2,200	2,256	2,464	0	0	0	0	0	0	13,112

I-78 Toll Bridge

													Total Man-
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	hours
Bridge Maintenance	0	0	0	56	48	96							200
Bldg./Facilities Maintenance	986	656	1020	760	748	920							5,090
Grounds Maintenance	308	0	496	548	776	744							2,872
Road Maintenance	48	48	204	80	40	80							500
Snow/Ice Maintenance	256	1,344	24	40	0	0							1,664
Vehicle Maintenance	208	120	342	264	240	212							1,386
Miscellaneous	182	0	152	64	48	24							470
Total Man-hours	1,988	2,168	2238	1,812	1,900	2,076	0	0	0	0	0	0	12,182

Northern Region LeVar Talley, Director of Maintenance Richard Taitt Deputy Director of Maintenance James Gower, Regional Maintenance Supervisor Matt Meeker, Regional Maintenance Supervisor - Milford-Montague

Portland-Columbia Toll Bridge

													Total Man-
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	hours
Bridge Maintenance	0	64	0	0	104		002	/.00	021	001		020	226
Bldg./Facilities Maintenance	445	488	508	394	-	348							2,461
Grounds Maintenance	90	46	176	386	328	558							1,584
Road Maintenance	6	0	126	172	228	60							592
Snow/Ice Maintenance	248	1,118	32	0	0	0							1,398
Vehicle Maintenance	91	142	272	192	32	148							877
Miscellaneous	32	42	0	52	0	70							196
Total Man-hours	912	1,900	1,114	1,196	970	1,242	0	0	0	0	0	0	7,334

Delaware Water Gap Toll Bridge

													Total Man-
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	hours
Bridge Maintenance	0	0	16	8	184	8							216
Bldg./Facilities Maintenance	1,094	608	1,012	958	608	776							5,056
Grounds Maintenance	216	168	280	344	352	283							1,643
Road Maintenance	0	8	198	88	136	120							550
Snow/Ice Maintenance	180	677	62	24	0	0							943
Vehicle Maintenance	232	132	376	176	248	248							1,412
Miscellaneous	8	37	64	41	80	72							302
Total Man-hours	1,730	1630	2,008	1,639	1,608	1,507	0	0	0	0	0	0	10,122

Milford-Montague Toll Bridge

													Total
													Man-
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	hours
Bridge Maintenance	0	0	0	0	80	32							112
Bldg./Facilities Maintenance	509	432	584	581	488	552							3,146
Grounds Maintenance	0	0	16	168	112	104							400
Road Maintenance	0	0	16	16	32	56							120
Snow/Ice Maintenance	24	224	8	0	0	0							256
Vehicle Maintenance	96	48	208	104	80	120							656
Miscellaneous	24	0	16	0	32	0							72
Total Man-hours	653	704	848	869	824	864	0	0	0	0	0	0	4,762

Meeting of July 26, 2021

USE OF FACILITIES REQUEST REPORT

MONTH OF JUNE 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of June 2021	1

Meeting of July 26, 2021

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
New Hope Toll Bridge	SKODA Contracting (City of Lambertville)	January 27, 2021 through July 30, 2021	Laydown equipment during natural gas upgrade project in City of Lambertville.
Route 202 between MM 0.7 and 4.8.	ML. Ruberton Construction	June 2, 2021 through June 30, 2021	Storage of Construction Equipment
Easton Phillipsburg Toll Bridge Maintenance garage sign shop.	Town Of Phillipsburg	June 8, 2021	Polling Location

OPERATIONS INDEX

FOR

TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of June 2021	1 of 16

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF JUNE 2021

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed and/or facilitated (18) virtual and/or in-person training sessions for (345) commission employees during the month of June. The following training topics were covered during the month of June.

- Fire Safety (3)
- NECI Basic 911 Communication Officer
- BLS/CPR/AED Certification Course (PSBS Personnel)
- BLS/CPR/AED Refresher Course
- Creating Visual Dashboards in MS Excel
- NJ Emergency Medical Dispatch (EMD) Certification Course (PSBS Personnel)
- NJ Emergency Medical Dispatch (EMD) Refresher Course
- Flagger Certification (Via PSATS)
- 8 Traits of High-Integrity Leaders
- Career Development Path: Management Part 01: Communication
- Traffic Control Coordinator Refresher (Via Rutgers)
- Battling Imposter Syndrome-Skill Path
- Poison Ivy: (Tool Box Talks)
- Heat Stroke: (Tool Box Talks)
- Boat Safety: Pre-Launch Inspection: (Tool Box Talks)
- Snakes in a Workplace: (Tool Box Talks)

The Training and Employee Safety (TES) Department launched its New DRJTBC Learning Platform (Litmos) on May 25th. Listed are the training classes that employees completed in June that cover various subjects which are documented in LITMOS. These training records and subjects will be reflected on the statistics page(s) at the conclusion of this report moving forward. This month there were (76) Training Sessions completed by (43) Commission employees.

- Learner Welcome Course(A Guide to the DRJTBC Learning Platform) (19)
- A Motivators Tool Kit (10)
- A New Way to Train Employees (5)
- Advanced Spelling-Suffixes and Capitalization (5)
- Advanced Use of the Comma (3)
- Agenda Setting (5)
- Alcohol and Drug Awareness (5)
- Alcohol and Drug Awareness for Managers (4)

- Applying Management Styles in Organizations (5)
- Barriers to Communication Success Part 1 (5)
- Barriers to Communication Success Part 2 (5)
- Basic Use of the Comma (5)
- Be Active (5)
- Be Assertive the Right Way (4)
- Be Likeable(3)
- Become an Effective Leader Part 1 (4)
- Become an Effective Leader Part 2 (4)
- Benefits and Pitfalls of Planning (3)
- Build Your Team (1)
- Building and Managing Your Dream Team (2)
- Business Report Writing Skills (3)
- Business Writing Tips-Edit ,Rewrite and Say it Right (3)
- Business Writing Tips-Make an Outline and First Draft (3)
- CBT and Mental Health-Anxiety and Panic Attacks (2)
- CBT and Mental Health –Bipolar Disorder (3)
- CBT and Mental Health-Borderline Personality Disorder (2)
- CBT and Mental Health-Intro to Cognitive Behavioral Therapy (2)
- Chemical Safety (2)
- Choosing the Best Person for the Task (2)
- Close Your Project Successfully (2)
- Cloud Computing (2)
- Coaching Skills (1)
- Common Word Usage Errors (1)
- Communicating Effectively (1)
- Communication and Channels (1)
- Communication and Ethics (1)
- Communication and Social Skills-Giving Feedback (2)
- Communication and Social Skills-Receiving Feedback (2)
- Communication and Social Skills-Resolving Conflict (1)
- Communication Barriers (1)
- Communication Channels (1)
- Communication Skills All Managers Must Master 2019 (1)
- Communication Styles and Emotional Intelligence (2)
- Conducting Effective Meetings (1)
- Conflict Management (2)
- Consequences for Careless Social Media Use in the Workplace (3)
- Constructive Feedback (1)
- Correct Word Usage (1)
- Creative Problem Solving (1)
- Culture Series-Valuing Diversity (1)
- Current Trends in Privacy (2)

- Cyber Security Overview (1)
- Cyber Security Risks and Social Media (1)
- First Aid-Bleeding (1)
- First Aid-Primary Survey (1)
- First Aid-Secondary Survey (1)
- Giving and Receiving Feedback (1)
- Habits 2.0 (1)
- Health and Wellbeing-Avoid Burning Out (1)
- Health and Wellbeing-Importance of Sleep (1)
- Health and Wellbeing-Letting Things Go (1)
- Health and Wellbeing-Switching off From Work (1)
- Leadership and Management-Coaching Other 1.0 (1)
- Leadership and Management-Dealing with Difficult Staff (1)
- Leadership and Management-Learning Styles (1)
- Leadership and Management-Stress Management (1)
- Leadership and Management-Team Activities (1)
- Leadership and Management-The Key to Delegation (1)
- Personal Development-Self-Limiting-Beliefs (1)
- Personal Development-Memory Skills(1)
- Personal Development-Mentoring (1)
- Personal Development-Self-Esteem (1)
- Personal Development-Practicing Patience(1)
- Personal Development-Preventing Procrastination (1)
- Personal Social Media Use at the Workplace (1)
- Preparing an Active Shooter Situation (1)

(

Training/SAP Litmos (Learning Management System)

- Personnel attended Professional Development Management/Leadership Part 1
- Modified the Learner Welcome Course in the DRJTBC Learning Platform (Litmos LMS)
- Updated training records into the new Litmos Learning Management System
- Re-circulated the training outline to assist supervisors to understand their respective roles as a Team Lead/Administrator in the new LMS
- Assisted Hunterdon HealthCare in facilitating First Aid/CPR Training
- Coordinated personnel status changes with HR/Litmos System
- Continued to work on content for existing training power Points: Leadership , Active Shooter and Bridge Monitor De-Escalation
- Presented Harassment Prevention PowerPoint to a small number of commission employees for critique/comments
- Facilitated (4) Microsoft-TEAMS Video based Toolbox Talks

Training/SAP Litmos - Continued

- Uploaded training certifications for various departments into Litmos
- Assist commission employees with accessing the new Litmos System
- Coordinated calls with Litmos Support Staff
- Revised Harassment Prevention Power Point and uploaded it into the Training and Employee Dept. Training Drive
- Collaborated with PSBS Supervisors to identify required courses for Primary Control/Secondary Control Center personnel and map out learning paths in Litmos

Administrative -

- Conducted weekly TES meetings via Microsoft-Teams (Updates/Assignments)
- Monitored/Approved ADP timekeeping for TES Staff
- Ordered departmental supplies (Batteries for AED's)
- Initiated requisition for purchase of additional online training coupons from New Horizons (Computer Classes)
- Initiated the requisition to renew services from SAP-Litmos (One year contract)
- Scheduled Staff for New Horizons Classes : Microsoft Outlook and Access , Adobe Illustrator and Photo Shop
- Completed Final Evaluation for Probationary TES Staff Member
- Scheduled the Workplace Safety Committee Meeting for July
- Facilitated the June Monthly WPSC Meeting (virtually)
- Updated the Daily TES Facility Log (Contact Tracing Protocol)
- Attended scheduled COVID-19 Task Force Meetings (via telephone)
- Participated in bi-weekly Operations calls via Microsoft TEAMS
- Prepared/Submitted the Monthly Operations Report for TES
- Scheduled affected personnel for virtual Flagger Certification Courses
- Assisted PSATS with coordination/facilitation of Flagger Certification Classes
- Provided Microsoft Training Opportunities to IT Dept. Personnel
- Created and posted 'How To" Instructions at each Training Kiosk for employees to readily access online training sessions. (Flagger/Litmos/New Horizons)
- Scheduled CPR/AED/First Aid for DRJTBC Personnel
- Accessed American Heart Assoc. CPR Cards from Hunterdon Healthcare portal, printed and distributed same to affected personnel.
- Assisted PSBS with mandated departmental training at Scudder Falls

State Police/Liaison Collaboration

- Reviewed/Processed NJSP/PSP invoices in SharePoint (MOU/Overtime details)
- Reviewed/Approved State Police invoices
- Assigned PSP/NJSP personnel for DRJTBC Traffic Details
- Coordinated with DRJTBC Engineers for DWG project as needed
- Obtained accident reports from NJSP/PSP Liaisons as requested by HR
- Developed a Trooper Assistance Request Form detail clarity

Employee Safety

- Reviewed and approved upcoming safety topics and presentations
- Vetted/approved Tool Box Talks videos to be uploaded into Microsoft TEAMS for monthly virtual training
- Uploaded informational handouts/attendance sheets to Microsoft Teams access
- Uploaded maintenance training records associated with tool box talk sessions
- Facilitated projects for Workplace Safety Committee (WPSC)
- Prepared for Monthly WPSC Meeting
- Inventoried all AED units (including toll supported bridges)
- Inventoried/Replenished First Aid Kits as needed (All Regions)
- Inspected and utilized Fire Safety Equipment (Live Fire/Electric)
- Conducted Fire Safety Training for Maintenance Personnel(North/Central Regions)
- Continued to collaborate w/ IT regarding the implementation of an anonymous platform to report WPSC safety concerns.

TES MONTHLY TRAINING REPORT - JUNE 2021

Date	Class Name	Business Unit	Employee
/2/2021	Total # of ILT Courses: 14 Total # of Instructor Led Training (ILT) Cla	isses: 17	Total # Trained in ILT: 345 # Trained for Day: 15
	Fire Safety		# in Class: 15
		OPERATIONS	Paul Panto
		OPERATIONS	Richard Kisselbach
		OPERATIONS	Mark Parichuk
		OPERATIONS	Phil Becker
		OPERATIONS	Jeffrey Collura
		OPERATIONS	Anna Parichuk
		OPERATIONS	Wayne Stamets
		OPERATIONS	Doug Scheer
		OPERATIONS	Matthew Gary
		OPERATIONS	Lew Hann
		OPERATIONS	Robert Tilwick
		OPERATIONS	John Marason
		OPERATIONS	Robert Smith
		OPERATIONS	Nat Amato
		OPERATIONS	Aaron Kinsman
7 - 6/11/2021			# Trained for Day: 1
	NECI Basic 911 Communication Officer		# in Class: 1
		OPERATIONS	James Montgomery
11/2021			# Trained for Day: 2
	BLS/CPR/AED		# in Class: 1
		OPERATIONS	James Montgomery
	Battling Imposter Syndrome - SkillPath		# in Class: 1
		OPERATIONS	Susan Lobb
14 - 6/17/2021			# Trained for Day: 1
	NJ Emergency Medical Dispatch (EMD)		# in Class: 1
		OPERATIONS	James Montgomery
14/2021			# Trained for Day: 1
	Creating Visual Dashboards in MS Excel		# in Class: 1
		OPERATIONS	Lauren Werner
15/2021			# Trained for Day: 27
	Flagger Certification		# in Class: 27
		OPERATIONS	Sean Cordrey
		OPERATIONS	Sue Mitstifer
		OPERATIONS	Paul Salvadore
		OPERATIONS	Collin Leary
		OPERATIONS	Christopher Jackson
		OPERATIONS	Joseph Boraski
		OPERATIONS	Carl Bright
		OPERATIONS	Deborah Seddon
		OPERATIONS	Robert Bird
		OPERATIONS	Sean McCarthy
		OPERATIONS	Gregory Gibson
		OPERATIONS	Casey Clark
		OPERATIONS	Anthony Sassani
		OPERATIONS	Manuel Rivera
		OPERATIONS	David Korp
		OPERATIONS	Scott McDonald
		OPERATIONS	Randy Piazza, Sr.
		OPERATIONS	Robert Smith
		OPERATIONS	Robert Tilwick
		OPERATIONS	Richard Kisselbach
		OPERATIONS	Cathryn Sturges
		OPERATIONS	Jonathan Cheslock
		OPERATIONS	Kyle Williams
		OPERATIONS	Steve Borger
		OPERATIONS	Taylor Perry
		OPERATIONS	Jamie Franks
		OPERATIONS	Ernest Rath
16/2021			# Trained for Day: 16
	Fire Safety		# in Class: 16
		OPERATIONS	Jamie Franks
		OPERATIONS	Ernest Rath
		OPERATIONS	Scott Sheldon
		OPERATIONS	William Kresge
		OPERATIONS	Robert Reinhardt
		OPERATIONS	Paul Wallace
		OPERATIONS	William Luscik
		OPERATIONS	Walter Paul George
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		OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	Lloyd Johnson
		OPERATIONS	Taylor Perry
		OPERATIONS	Kyle Williams
		OPERATIONS	Brian Feller
		OPERATIONS	Steve Borger
		OPERATIONS	Mason Vance
		OPERATIONS	William Borger
21/2021			# Trained for Day: 6
	8 Traits of High-Integrity Leaders		# in Class: 1
		OPERATIONS	

	BLS/CPR/AED Refresher	OPEDATIONS	# in Class: 5
		OPERATIONS	Joseph Trinian
		OPERATIONS	Kevin Clark
		OPERATIONS	Matthew Jones
		OPERATIONS	Nicholas Knechel
	NI Emergency Medical Discretate (CMD) Defeaster	OPERATIONS	Michael Wahl
	NJ Emergency Medical Dispatch (EMD) Refresher		# in Class: 5
		OPERATIONS OPERATIONS	Joseph Trinian
			Kevin Clark
		OPERATIONS	Matthew Jones
		OPERATIONS	Nicholas Knechel
000/0004		OPERATIONS	Michael Wahl
6/22/2021	Conser Development Beth, Management, Best M. Communication		# Trained for Day: 1
	Career Development Path: Management: Part 01: Communication	OPERATIONS	# in Class: 1 James Cavallo
6/24/2021		OFERATIONS	# Trained for Day: 4
/24/2021	CPR/AED/First Aid Training		# in Class: 4
		OPERATIONS	Ann Lear
		OPERATIONS	Anthony Dragotta
		OPERATIONS	James Daniel Mattlock
		OPERATIONS	Sean McCarthy
		OPERATIONS	Stephen Farmer
		OPERATIONS	Tucreha Melvin-Westcott
/29/2021			# Trained for Day: 5
	Fire Safety		# in Class: 5
		OPERATIONS	Mitchell Vance
		OPERATIONS	John Cerra
		OPERATIONS	Matthew Meeker
		OPERATIONS	Travis Utter
		OPERATIONS	Daniel VanderBerg
6/1 - 6/4/2021			# Trained: 67
	NR/CR/SR Toolbox Talks - Poison Ivy		# in Class: 67
	· · · · · · · · · · · · · · · · · · ·	OPERATIONS	Matthew Meeker
		OPERATIONS	Mitchell Vance
		OPERATIONS	John Cerra
		OPERATIONS	Travis Utter
		OPERATIONS	Michael Curnkey
		OPERATIONS	Daniel VanderBerg
		OPERATIONS	Ernest Rath
		OPERATIONS	Robert Reinhardt
		OPERATIONS	William Kresge
		OPERATIONS	Scott Sheldon
		OPERATIONS	Jamie Franks
		OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	James Gower
		OPERATIONS	Walter Paul George
		OPERATIONS	Taylor Perry
		OPERATIONS	Kyle Williams
		OPERATIONS	William Luscik
		OPERATIONS	Brian Feller
		OPERATIONS	Paul Wallace
		OPERATIONS	William Borger
		OPERATIONS	Steve Borger
		OPERATIONS	Lloyd Johnson
		OPERATIONS	Robert Varju
		OPERATIONS	John Penrose
		OPERATIONS	Harald Simon
		OPERATIONS	Stephen Bosga
		OPERATIONS	Jordan Purdy
		OPERATIONS	Stephen Smith
		OPERATIONS	Daniel Steele
		OPERATIONS	Brian Keith
		OPERATIONS	Robert Coates
		OPERATIONS	Greg Lohrman
		OPERATIONS	Wayne Villante
		OPERATIONS	Nat Amato
		OPERATIONS	Robert Smith
		OPERATIONS	John Marason
		OPERATIONS	Paul Panto
		OPERATIONS	Mark Simonetta Jr.
		OPERATIONS	Matthew Gary
		OPERATIONS	Richard Kisselbach
		OPERATIONS	Wayne Stamets
		OPERATIONS	Doug Scheer
		OPERATIONS	Richard Hett
		OPERATIONS	Richard Fleming
		OPERATIONS	Aaron Schermerhorn
		OPERATIONS	Greggory Rickert
		OPERATIONS	John Anderson
		OPERATIONS	George Farrell
		OPERATIONS	Boris Pustiak
		OPERATIONS	Austin McCleery
		OPERATIONS	Jared Burd
		OPERATIONS	Joseph Ritts

TES MONTHLY TRAINING REPORT - JUNE 2021

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		OPERATIONS	Richard Kisselbach
		OPERATIONS	Mark Parichuk
		OPERATIONS	Phil Becker
		OPERATIONS	Jeffrey Collura
		OPERATIONS	Anna Parichuk
		OPERATIONS	Wayne Stamets
		OPERATIONS	Doug Scheer
		OPERATIONS	Matthew Gary
		OPERATIONS	Lew Hann
		OPERATIONS	Robert Tilwick
		OPERATIONS	John Marason
		OPERATIONS	Robert Smith
		OPERATIONS	Nat Amato
		OPERATIONS	Aaron Kinsman
7 - 6/11/2021			# Trained for Day: 1
	NECI Basic 911 Communication Officer		# in Class: 1
		OPERATIONS	James Montgomery
11/2021			# Trained for Day: 2
	BLS/CPR/AED		# in Class: 1
		OPERATIONS	James Montgomery
	Battling Imposter Syndrome - SkillPath		# in Class: 1
		OPERATIONS	Susan Lobb
14 - 6/17/2021			# Trained for Day: 1
	NJ Emergency Medical Dispatch (EMD)		# in Class: 1
		OPERATIONS	James Montgomery
14/2021			# Trained for Day: 1
	Creating Visual Dashboards in MS Excel		# in Class: 1
		OPERATIONS	Lauren Werner
15/2021			# Trained for Day: 27
	Flagger Certification		# in Class: 27
		OPERATIONS	Sean Cordrey
		OPERATIONS	Sue Mitstifer
		OPERATIONS	Paul Salvadore
		OPERATIONS	Collin Leary
		OPERATIONS	Christopher Jackson
		OPERATIONS	Joseph Boraski
		OPERATIONS	Carl Bright
		OPERATIONS	Deborah Seddon
		OPERATIONS	Robert Bird
		OPERATIONS	Sean McCarthy
		OPERATIONS	Gregory Gibson
		OPERATIONS	Casey Clark
		OPERATIONS	Anthony Sassani
		OPERATIONS	Manuel Rivera
		OPERATIONS	David Korp
		OPERATIONS	Scott McDonald
		OPERATIONS	Randy Piazza, Sr.
		OPERATIONS	Robert Smith
		OPERATIONS	Robert Tilwick
		OPERATIONS	Richard Kisselbach
		OPERATIONS	Cathryn Sturges
		OPERATIONS	Jonathan Cheslock
		OPERATIONS	Kyle Williams
		OPERATIONS	Steve Borger
		OPERATIONS	Taylor Perry
		OPERATIONS	Jamie Franks
		OPERATIONS	Ernest Rath
16/2021			# Trained for Day: 16
	Fire Safety		# in Class: 16
		OPERATIONS	Jamie Franks
		OPERATIONS	Ernest Rath
		OPERATIONS	Scott Sheldon
		OPERATIONS	William Kresge
		OPERATIONS	Robert Reinhardt
		OPERATIONS	Paul Wallace
		OPERATIONS	William Luscik
		OPERATIONS	Walter Paul George
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		OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	Lloyd Johnson
		OPERATIONS	Taylor Perry
		OPERATIONS	Kyle Williams
		OPERATIONS	Brian Feller
		OPERATIONS	Steve Borger
		OPERATIONS	Mason Vance
		OPERATIONS	William Borger
21/2021			# Trained for Day: 6
	8 Traits of High-Integrity Leaders		# in Class: 1
		OPERATIONS	

	BLS/CPR/AED Refresher	OPERATIONS	# in Class: 5
		OPERATIONS	Joseph Trinian
		OPERATIONS OPERATIONS	Kevin Clark Matthew Jones
		OPERATIONS	Nicholas Knechel
		OPERATIONS	Michael Wahl
	NJ Emergency Medical Dispatch (EMD) Refresher	OF ERATIONO	# in Class: 5
		OPERATIONS	Joseph Trinian
		OPERATIONS	Kevin Clark
		OPERATIONS	Matthew Jones
		OPERATIONS	Nicholas Knechel
		OPERATIONS	Michael Wahl
6/22/2021		CI El CITORIO	# Trained for Day: 1
	Career Development Path: Management: Part 01: Communication		# in Class: 1
		OPERATIONS	James Cavallo
6/24/2021			# Trained for Day: 4
	CPR/AED/First Aid Training		# in Class: 4
		OPERATIONS	Ann Lear
		OPERATIONS	Anthony Dragotta
		OPERATIONS	James Daniel Mattlock
		OPERATIONS	Sean McCarthy
		OPERATIONS	Stephen Farmer
		OPERATIONS	Tucreha Melvin-Westcott
6/29/2021			# Trained for Day: 5
	Fire Safety		# in Class: 5
		OPERATIONS	Mitchell Vance
		OPERATIONS	John Cerra
		OPERATIONS	Matthew Meeker
		OPERATIONS	Travis Utter
		OPERATIONS	Daniel VanderBerg
6/1 - 6/4/2021			# Trained: 67
	NR/CR/SR Toolbox Talks - Poison Ivy		# in Class: 67
		OPERATIONS	Matthew Meeker
		OPERATIONS	Mitchell Vance
		OPERATIONS	John Cerra
		OPERATIONS	Travis Utter
		OPERATIONS	Michael Curnkey
		OPERATIONS OPERATIONS	Daniel VanderBerg Ernest Rath
			Robert Reinhardt
		OPERATIONS	
		OPERATIONS OPERATIONS	William Kresge Scott Sheldon
			Jamie Franks
		OPERATIONS OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	James Gower
		OPERATIONS	Walter Paul George
		OPERATIONS	Taylor Perry
		OPERATIONS	Kyle Williams
		OPERATIONS	William Luscik
		OPERATIONS	Brian Feller
		OPERATIONS	Paul Wallace
		OPERATIONS	William Borger
		OPERATIONS	Steve Borger
		OPERATIONS	Lloyd Johnson
		OPERATIONS	Robert Varju
		OPERATIONS	John Penrose
		OPERATIONS	Harald Simon
		OPERATIONS	Stephen Bosga
		OPERATIONS	Jordan Purdy
		OPERATIONS	Stephen Smith
		OPERATIONS	Daniel Steele
		OPERATIONS	Brian Keith
		OPERATIONS	Robert Coates
		OPERATIONS	Greg Lohrman
		OPERATIONS	Wayne Villante
		OPERATIONS	Nat Amato
		OPERATIONS	Robert Smith
		OPERATIONS	John Marason
		OPERATIONS	Paul Panto
		OPERATIONS	Mark Simonetta Jr.
		OPERATIONS	Matthew Gary
		OPERATIONS	Richard Kisselbach
		OPERATIONS	Wayne Stamets
		OPERATIONS	Doug Scheer
		OPERATIONS	Richard Hett
		OPERATIONS	Richard Fleming
		OPERATIONS	Aaron Schermerhorn
		OPERATIONS	Greggory Rickert
		OPERATIONS	John Anderson
		OPERATIONS	George Farrell
		OPERATIONS	Boris Pustiak
		OPERATIONS OPERATIONS	Austin McCleery
		OPERATIONS OPERATIONS OPERATIONS	Austin McCleery Jared Burd
		OPERATIONS OPERATIONS	Austin McCleery

	OPERATIONS	Charles Slack
	OPERATIONS	Harry Fawkes
	OPERATIONS	Matthew Satmary
	OPERATIONS	Brian Carr
	OPERATIONS	Shaun Profy
	OPERATIONS OPERATIONS	Anthony Sassani
	OPERATIONS	Rayford Johnson Manuel Rivera
	OPERATIONS	Michael Carosi
	OPERATIONS	Nicholas Kapral
	OPERATIONS	Justin Crisp
	OPERATIONS	Frederick Fennimore
	OPERATIONS	Alexie Reyes
	OPERATIONS	Donald Day
6/7 - 6/11/2021		# Trained: 67
NR/CR/SR Toolbox Talks - Heat Stroke		# in Class: 67
	OPERATIONS	Matthew Meeker
	OPERATIONS	Mitchell Vance
	OPERATIONS	John Cerra
	OPERATIONS	Travis Utter
	OPERATIONS	Michael Curnkey
	OPERATIONS	Daniel VanderBerg
	OPERATIONS OPERATIONS	Ernest Rath Robert Reinhardt
	OPERATIONS	William Kresge
	OPERATIONS	Scott Sheldon
	OPERATIONS	Jamie Franks
	OPERATIONS	Leon Werkheiser, Jr.
	OPERATIONS	James Gower
	OPERATIONS	Walter Paul George
	OPERATIONS	Taylor Perry
	OPERATIONS	Kyle Williams
	OPERATIONS	William Luscik
	OPERATIONS	Brian Feller
	OPERATIONS	Paul Wallace
	OPERATIONS	William Borger
	OPERATIONS	Steve Borger
	OPERATIONS	Lloyd Johnson
	OPERATIONS	Robert Varju
	OPERATIONS	John Penrose
	OPERATIONS	Harald Simon
	OPERATIONS OPERATIONS	Stephen Bosga Jordan Purdy
	OPERATIONS	Stephen Smith
	OPERATIONS	Daniel Steele
	OPERATIONS	Brian Keith
	OPERATIONS	Robert Coates
	OPERATIONS	Greg Lohrman
	OPERATIONS	Wayne Villante
	OPERATIONS	Nat Amato
	OPERATIONS	Robert Smith
	OPERATIONS	John Marason
	OPERATIONS	Paul Panto
	OPERATIONS	Mark Simonetta Jr.
	OPERATIONS	Matthew Gary
	OPERATIONS	Richard Kisselbach
	OPERATIONS	Wayne Stamets
	OPERATIONS	Doug Scheer
	OPERATIONS	Richard Hett
	OPERATIONS	Richard Fleming
	OPERATIONS	Aaron Schermerhorn
	OPERATIONS	Greggory Rickert
	OPERATIONS OPERATIONS	John Anderson George Farrell
	OPERATIONS	Boris Pustiak
	OPERATIONS	Austin McCleery
	OPERATIONS	Jared Burd
	OPERATIONS	Joseph Ritts
	OPERATIONS	Kenneth Terry III
	OPERATIONS	Charles Slack
	OPERATIONS	Harry Fawkes
	OPERATIONS	Matthew Satmary
	OPERATIONS	Brian Carr
	OPERATIONS	Shaun Profy
	OPERATIONS	Anthony Sassani
	OPERATIONS	Rayford Johnson
	OPERATIONS	Manuel Rivera
	OPERATIONS	Michael Carosi
	OPERATIONS	Nicholas Kapral
	OPERATIONS	Justin Crisp
	OPERATIONS	Frederick Fennimore
	OPERATIONS	Alexie Reyes
6/14 - 6/18/2021	OPERATIONS	Donald Day # Trained: 66
NR/CR/SR Toolbox Talks - Snakes in the Workplace		# in Class: 66
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	OPERATIONS	Charles Slack
	OPERATIONS	Harry Fawkes
	OPERATIONS	Matthew Satmary
	OPERATIONS	Brian Carr
	OPERATIONS	Shaun Profy
	OPERATIONS	Anthony Sassani
	OPERATIONS	Rayford Johnson
	OPERATIONS OPERATIONS	Manuel Rivera Michael Carosi
	OPERATIONS	Nicholas Kapral
	OPERATIONS	Justin Crisp
	OPERATIONS	Frederick Fennimore
	OPERATIONS	Alexie Reyes
	OPERATIONS	Donald Day
6/7 - 6/11/2021	of Elocitorio	# Trained: 67
NR/CR/SR Toolbox Talks - Heat Stroke		# in Class: 67
	OPERATIONS	Matthew Meeker
	OPERATIONS	Mitchell Vance
	OPERATIONS	John Cerra
	OPERATIONS	Travis Utter
	OPERATIONS	Michael Curnkey
	OPERATIONS	Daniel VanderBerg
	OPERATIONS	Ernest Rath
	OPERATIONS	Robert Reinhardt
	OPERATIONS	William Kresge
	OPERATIONS	Scott Sheldon
	OPERATIONS	Jamie Franks
	OPERATIONS	Leon Werkheiser, Jr.
	OPERATIONS	James Gower
	OPERATIONS	Walter Paul George
	OPERATIONS	Taylor Perry
	OPERATIONS	Kyle Williams
	OPERATIONS	William Luscik
	OPERATIONS	Brian Feller
	OPERATIONS	Paul Wallace
	OPERATIONS	William Borger
	OPERATIONS	Steve Borger
	OPERATIONS	Lloyd Johnson
	OPERATIONS	Robert Varju
	OPERATIONS OPERATIONS	John Penrose Harald Simon
	OPERATIONS	
		Stephen Bosga
	OPERATIONS OPERATIONS	Jordan Purdy Stephen Smith
	OPERATIONS	Daniel Steele
	OPERATIONS	Brian Keith
	OPERATIONS	Robert Coates
	OPERATIONS	Greg Lohrman
	OPERATIONS	Wayne Villante
	OPERATIONS	Nat Amato
	OPERATIONS	Robert Smith
	OPERATIONS	John Marason
	OPERATIONS	Paul Panto
	OPERATIONS	Mark Simonetta Jr.
	OPERATIONS	Matthew Gary
	OPERATIONS	Richard Kisselbach
	OPERATIONS	Wayne Stamets
	OPERATIONS	Doug Scheer
	OPERATIONS	Richard Hett
	OPERATIONS	Richard Fleming
	OPERATIONS	Aaron Schermerhorn
	OPERATIONS	Greggory Rickert
	OPERATIONS	John Anderson
	OPERATIONS	George Farrell
	OPERATIONS	Boris Pustiak
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	OPERATIONS	Rayford Johnson
	OPERATIONS	Manuel Rivera
	OPERATIONS	Michael Carosi
	OPERATIONS	Nicholas Kapral
	OPERATIONS	Justin Crisp
	OPERATIONS	Frederick Fennimore
	OPERATIONS	Alexie Reyes
	OPERATIONS	Donald Day
6/14 - 6/18/2021		# Trained: 66
NR/CR/SR Toolbox Talks - Snakes in the Workplace		# in Class: 66

6/21 - 6/30/2021

NR/CR/SR Toolbox Talks - Boat Safety: Pre-Launch Inspection

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Walter Paul George

William Kresge

Scott Sheldon

Jamie Franks

James Gower

Taylor Perry

Kyle Williams

William Luscik

Matthew Meeker Mitchell Vance John Cerra Travis Utter Michael Curnkey Daniel VanderBerg Ernest Rath Robert Reinhardt William Kresge Scott Sheldon Jamie Franks Leon Werkheiser, Jr. James Gower Walter Paul George Taylor Perry Kyle Williams William Luscik Brian Feller Paul Wallace William Borger Steve Borger Lloyd Johnson Robert Variu John Penrose Harald Simon Stephen Bosga Jordan Purdy Stephen Smith Daniel Steele Brian Keith Robert Coates Greg Lohrman Wayne Villante Nat Amato Robert Smith John Marason Paul Panto Mark Simonetta Jr. Matthew Gary Richard Kisselbach Wayne Stamets Doug Scheer **Richard Hett** Richard Fleming Aaron Schermerhorn Greggory Rickert John Anderson George Farrell Boris Pustiak Austin McCleery Jared Burd Joseph Ritts Kenneth Terry III Charles Slack Harry Fawkes Matthew Satmary Anthony Sassani Brian Carr Shaun Profy Rayford Johnson Manuel Rivera Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # Trained: 66 # in Class: 66 Matthew Meeker Mitchell Vance John Cerra Travis Utter Michael Curnkey Daniel VanderBerg

12 of 16

	OPERATIONS	Brian Feller
	OPERATIONS	Paul Wallace
	OPERATIONS	William Borger
	OPERATIONS	Steve Borger
	OPERATIONS	Lloyd Johnson
	OPERATIONS	Robert Varju
	OPERATIONS	John Penrose
	OPERATIONS	Harald Simon
	OPERATIONS	Stephen Bosga
	OPERATIONS	Jordan Purdy
	OPERATIONS	Stephen Smith
	OPERATIONS	Daniel Steele
	OPERATIONS OPERATIONS	Brian Keith Robert Coates
	OPERATIONS	Greg Lohrman
	OPERATIONS	Wayne Villante
	OPERATIONS	Nat Amato
	OPERATIONS	Robert Smith
	OPERATIONS	John Marason
	OPERATIONS	Paul Panto
	OPERATIONS	Mark Simonetta Jr.
	OPERATIONS	Matthew Gary
	OPERATIONS	Richard Kisselbach
	OPERATIONS	Wayne Stamets
	OPERATIONS	Doug Scheer
	OPERATIONS	Richard Hett
	OPERATIONS	Richard Fleming
	OPERATIONS	Aaron Schermerhorn
	OPERATIONS	Greggory Rickert
	OPERATIONS	John Anderson
	OPERATIONS	George Farrell
	OPERATIONS	Boris Pustiak
	OPERATIONS	Austin McCleery
	OPERATIONS	Jared Burd
	OPERATIONS	Joseph Ritts
	OPERATIONS	Kenneth Terry III
	OPERATIONS	Charles Slack
	OPERATIONS	Harry Fawkes
	OPERATIONS	Matthew Satmary
	OPERATIONS OPERATIONS	Anthony Sassani Brian Carr
	OPERATIONS	Shaun Profy
	OPERATIONS	Rayford Johnson
	OPERATIONS	Manuel Rivera
	OPERATIONS	Manuel Rivera Michael Carosi
	OPERATIONS	Michael Carosi
	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral
	OPERATIONS	Michael Carosi
	OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp
	OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25
	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr.
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey
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# of Users Logged into LP in May: 43 Learner Welcome Course (A Guide to the New DRJTBC Learning Platform)	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge
# of Courses: 76 # of Users Logged into LP in May: 43	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Gaver James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge # in Course: 10
# of Users Logged into LP in May: 43 Learner Welcome Course (A Guide to the New DRJTBC Learning Platform)	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge # in Course: 10 Jack Baum
# of Users Logged into LP in May: 43 Learner Welcome Course (A Guide to the New DRJTBC Learning Platform)	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge # in Course: 10 Jack Baum Jonathan Freeman
# of Users Logged into LP in May: 43 Learner Welcome Course (A Guide to the New DRJTBC Learning Platform)	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge # in Course: 10 Jack Baum Jonathan Freeman Keith Zwicker
# of Users Logged into LP in May: 43 Learner Welcome Course (A Guide to the New DRJTBC Learning Platform)	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Gower James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge # in Course: 10 Jack Baum Jonathan Freeman Keith Zwicker Kenneth O Terry
# of Users Logged into LP in May: 43 Learner Welcome Course (A Guide to the New DRJTBC Learning Platform)	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Gaver James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge # in Course: 10 Jack Baum Jonathan Freeman Keith Zwicker Kenneth O Terry Leon Werkheiser, Jr.
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# of Courses: 76 # of Users Logged into LP in May: 43 Learner Welcome Course (A Guide to the New DRJTBC Learning Platform) A Motivators Tool Kit 1.0	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge # in Course: 10 Jack Baum Jonathan Freeman Keith Zwicker Kenneth O Terry Leon Werkheiser, Jr. Robert Varju Sandra Hoagland Shuz Lange Tina Amato Tonya Mecsey
Learner Welcome Course (A Guide to the New DRJTBC Learning Platform)	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge # in Course: 10 Jack Baum Jonathan Freeman Keith Zwicker Kenneth O Terry Leon Werkheiser, Jr. Robert Varju Sandra Hoagland Shuz Lange Tina Amato Tonya Mecsey # in Course: 5
# of Courses: 76 # of Users Logged into LP in May: 43 Learner Welcome Course (A Guide to the New DRJTBC Learning Platform) A Motivators Tool Kit 1.0	OPERATIONS OPERATIONS	Michael Carosi Nicholas Kapral Justin Crisp Frederick Fennimore Alexie Reyes # of Users Taking Courses: 25 # in Course: 19 Aaron Schermerhorn Ann Lear James Cavallo James Gower Jonathan Freeman Joseph Mazak Keith Zwicker Leon Werkheiser, Jr. Richard Porvaznik Sandra Hoagland Sandra Ledner Scott Sheldon Shuz Lange Susan Lobb Tina Amato Tonya Mecsey Wade Caccese Wanda Jordine William Kresge # in Course: 10 Jack Baum Jonathan Freeman Keith Zwicker Kenneth O Terry Leon Werkheiser, Jr. Robert Varju Sandra Hoagland Shuz Lange Tina Amato Tonya Mecsey

Benefits and Pitfalls of Planning 1.0

Build Your Team 1.0

Become an Effective Leader - Part One (2019) Become an Effective Leader - Part Two (2019)

Be Active 1.0

Alcohol and Drug Awareness for Managers 1.0 (US)

Agenda Setting 1.0

Advanced Spelling - Suffixes and Capitalization 1.0 (US)

Advanced Use of the Comma 1.0 (US)

Alcohol and Drug Awareness 1.0 (US)

Applying Management Styles in an Organization 1.0

Barriers to Communication Success, Part One 1.0

Barriers to Communication Success, Part Two 1.0

Basic Uses of the Comma 1.0 (US)

Be Assertive the Right Way 2.0

Be Likeable 1.0

OPERATIONS Kenneth O Terry **OPERATIONS** Leon Werkheiser, Jr. **OPERATIONS** Tina Amato # in Course: 5

OPERATIONS Jack Baum Jonathan Freeman OPERATIONS **OPERATIONS** Leon Werkheiser, Jr. OPERATIONS Sandra Hoagland OPERATIONS Tina Amato

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Keith Zwicker Leon Werkheiser, Jr. Tina Amato # in Course: 5 Ann Lear Jonathan Freeman Kenneth O Terry Sandra Hoagland Tina Amato # in Course: 4 Jonathan Freeman Keith Zwicker Tina Amato William Wright # in Course: 5 Jack Baum Jonathan Freeman Keith Zwicker Kenneth O Terry Tina Amato # in Course: 5 Jack Baum Jonathan Freeman Keith Zwicker Kenneth O Terry Tina Amato # in Course: 5 Jack Baum Jonathan Freeman Keith Zwicker

in Course: 3

in Course: 5

Tina Amato

Jack Baum

Jonathan Freeman

Jonathan Freeman

Leon Werkheiser, Jr.

William Wright Tina Amato # in Course: 5 Jonathan Freeman Kenneth O Terry Leon Werkheiser Jr Tina Amato William Wright

in Course: 5 Jonathan Freeman Kenneth O Terry Leon Werkheiser, Jr. Tina Amato William Wright

in Course: 4 Kenneth O Terry Leon Werkheiser, Jr. Tina Amato

William Wright # in Course: 3

Tina Amato William Wright

Jack Baum Kenneth O Terry Tina Amato

William Wright

in Course: 4 Jack Baum Kenneth O Terry

William Wright Tina Amato

Kenneth O Terry

in Course: 4

Tina Amato William Wright

in Course: 3 Kenneth O Terry

in Course: 1

Building and Managing Your Dream Team 1.0	OPERATIONS	Tina Amato # in Course: 2
	OPERATIONS	Tina Amato
	OPERATIONS	William Wright
Business Report Writing Skills 1.0	00504710110	# in Course: 3
	OPERATIONS OPERATIONS	Tina Amato William Wright
	OPERATIONS	Kenneth O Terry
Business Writing Tips - Edit, Rewrite and Say It Right 1.0		# in Course: 3
	OPERATIONS	Tina Amato
	OPERATIONS	Sandra Hoagland
Dusings Mairing Ting Males on Outling and a First Dust 4.0	OPERATIONS	Kenneth O Terry
Business Writing Tips - Make an Outline and a First Draft 1.0	OPERATIONS	# in Course: 3 Tina Amato
	OPERATIONS	William Wright
	OPERATIONS	Kenneth O Terry
CBT and Mental Health - Anxiety and Panic Attacks 1.0		# in Course: 2
	OPERATIONS	Tina Amato
CBT and Mental Health - Bipolar Disorder 1.0	OPERATIONS	William Wright # in Course: 3
	OPERATIONS	Tina Amato
	OPERATIONS	William Wright
	OPERATIONS	Leon Werkheiser, Jr.
CBT and Mental Health - Borderline Personality Disorder 1.0	00504710110	# in Course: 2
	OPERATIONS OPERATIONS	Tina Amato William Wright
CBT and Mental Health - Intro. To Cognitive Behavoriol Therapy 1.0	OPERATIONS	# in Course: 2
	OPERATIONS	Tina Amato
	OPERATIONS	William Wright
Chemical Safety 1.0 (US)		# in Course: 3
	OPERATIONS	Tina Amato
	OPERATIONS OPERATIONS	William Wright Kenneth O Terry
Choosing the Best Person for the Task 1.0	OFERVITORIO	# in Course: 2
	OPERATIONS	Tina Amato
	OPERATIONS	William Wright
Close Your Project Successfully 1.0	OPERATIONS	# in Course: 2 Tina Amato
	OPERATIONS	William Wright
Cloud Computing 1.0	of Elothono	# in Course: 2
	OPERATIONS	Tina Amato
	OPERATIONS	William Wright
Coaching Skills 2.0	OPERATIONS	# in Course: 1 Tina Amato
Common Word Usage Errors 1.0 (US)	OFERATIONO	# in Course: 1
	OPERATIONS	Tina Amato
Communicating Effectively 2.0	00504710110	# in Course: 1
Communication and Channels 1.0	OPERATIONS	Tina Amato # in Course: 1
	OPERATIONS	Tina Amato
Communication and Ethics 1.0		# in Course: 1
· · · · · · · · · · · · · · · · · · ·	OPERATIONS	Tina Amato
Communication and Social Skills - Giving Feedback 1.0	OPERATIONS	# in Course: 2 Leon Werkheiser, Jr.
	OPERATIONS	Tina Amato
Communication and Social Skills - Receiving Feedback 1.0	or Erothonio	# in Course: 2
	OPERATIONS	Leon Werkheiser, Jr.
	OPERATIONS	Tina Amato
Communication and Social Skills - Resolving Conflict 1.0	OPERATIONS	# in Course: 1 Tina Amato
Communication Barriers 1.0	OFERATIONS	# in Course: 1
	OPERATIONS	Tina Amato
Communication Channels 1.0		# in Course: 1
Communication Chills All Menonen Must Mester 2040	OPERATIONS	Tina Amato
Communication Skills All Managers Must Master 2019	OPERATIONS	# in Course: 1 Tina Amato
Communication Styles and Emotional Intelligence	of Elothonio	# in Course: 2
	OPERATIONS	William Wright
And had the Fillent a Marthau An	OPERATIONS	Tina Amato
Conducting Effective Meetings 1.0	OPERATIONS	# in Course: 1 Tina Amato
Conflict Management 2.0	27 213 110 100	# in Course: 2
	OPERATIONS	William Wright
	OPERATIONS	Tina Amato
Consequences for Careless Social Media Use in the Workplace 1.0		# in Course: 3
	OPERATIONS OPERATIONS	Keith Zwicker Sandra Hoagland
	OPERATIONS	Tina Amato
Constructive Feedback 2018		# in Course: 1
	OPERATIONS	Tina Amato
Correct Word Usage 1.0 (US)	OPERATIONS	# in Course: 1
	OF LIVE HONO	Tina Amato

in Course: 1

William Wright

OPERATIONS

Creative Problem Solving 1.0

Culture Series - Valuing Diversity 1.0	OPEDATIONS	# in Course: 1
Current Trends in Privacy 1.0	OPERATIONS	William Wright # in Course: 2
Current frends in Privacy 1.0	OPERATIONS	Keith Zwicker
	OPERATIONS	William Wright
Cyber Security Overview 2.0	OF ERATIONS	# in Course: 1
	OPERATIONS	Sandra Hoagland
Cyber Security Risks and Social Media 1.0	of Elothonio	# in Course: 1
	OPERATIONS	Keith Zwicker
First Aid - Bleeding 1.0		# in Course: 1
······································	OPERATIONS	Leon Werkheiser, Jr.
First Aid - Primary Survey 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
First Aid - Secondary Survey 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Giving and Receiving Feedback 1.0		# in Course: 1
	OPERATIONS	Aminah El-Burki
Habits 2.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Health and Wellbeing - Avoid Burning Out 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Health and Wellbeing - Importance of Sleep 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Health and Wellbeing - Letting Things Go 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Health and Wellbeing - Switching Off From Work 1.0	OPEDATIONO	# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Leadership and Management - Coaching Other 1.0	OPERATIONS	# in Course: 1
Londership and Management Depling with Difficult Staff 4.0	OPERATIONS	Leon Werkheiser, Jr.
Leadership and Management - Dealing with Difficult Staff 1.0	OPERATIONS	# in Course: 1 Leon Werkheiser, Jr.
Leadership and Management - Learning Styles 1.0	OFERATIONS	# in Course: 1
Leader sinp and management - Learning Styles 1.0	OPERATIONS	Leon Werkheiser, Jr.
Leadership and Management - Stress Management 1.0	OF ERATIONS	# in Course: 1
Leader ship and management * otress management 1.0	OPERATIONS	Leon Werkheiser, Jr.
Leadership and Management - Team Activities 1.0	of Elothonio	# in Course: 1
Educionip and Management Frank Activities he	OPERATIONS	Leon Werkheiser, Jr.
Leadership and Management - The Key to Delegation 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Personal Development - Self-Limiting Beliefs 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Personal Development - Memory Skills 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Personal Development - Mentoring 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Personal Development - Practicing Patience 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Personal Development - Preventing Procrastination 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Personal Development - Self-Esteem 1.0		# in Course: 1
	OPERATIONS	Leon Werkheiser, Jr.
Personal Social Media Use at the Workplace 1.0		# in Course: 1
	OPERATIONS	Keith Zwicker
Preparing for an Active Shooter Situation	ODEDATIONO	# in Course: 1
Tatal # af Osumaan 00	OPERATIONS	Sandra Hoagland
Total # of Courses: 90		Total # of Emp. Trained: 370

Meeting of July 26, 2021

OPERATIONS INDEX FOR INFORMATION TECHNOLOGY

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of June 2021	1-2

Information Technology Department Report Month of June 2021

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Melpdesk/Deployments:

- Processed 42 work orders for the month.
- Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
- Includes configuration and deployment of desktops, laptops, and cell phones.
- Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:

Network Monitoring and Management:

The IT Department is still only about 75% complete with rebuilding the network monitoring system. This required a reorganization of hardware resources and drive space which took significant time due to file transfer durations.

1 Coronavirus Work from Home Initiative:

- IT Department spends most of its time supporting at home workers with any issues or concerns. The bulk of the help desk tickets are for these types of support calls.
- **1** The IT Department has begun preparations to return to the office full-time.

MUNIS Migration:

MUNIS migration has begun. The IT Department has been re-configuring VPN connections and setting up a migration schedule.

1 Telephone System:

- **1** Phone System installation has been completed at Interstate 78.
- **1** Work has begun at Milford-Montague.

Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

Every Monday: IAG Tech Committee Call: General IAG Tech Committee discussion and status. Nothing to report.