

**DELAWARE RIVER**  
**JOINT TOLL BRIDGE COMMISSION**  
**MINUTES**  
**MEETING OF JANUARY 27, 2020**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MEMBERS OF THE COMMISSION**

**NEW JERSEY**

HONORABLE MICHAEL B. LAVERY  
**Chairman**

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI  
**Treasurer**

**PENNSYLVANIA**

HONORABLE WADUD AHMAD  
**Vice Chairman**

HONORABLE AMY ZANELLI

HONORABLE PAMELA JANVEY  
**Secretary**

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**STANDING COMMITTEES**

**FINANCE, INSURANCE MANAGEMENT AND OPERATIONS**

**PENNSYLVANIA:** Janvey, Grace\*

**NEW JERSEY:** Ciesla, Laurenti

**PROJECTS, PROPERTY AND EQUIPMENT**

**PENNSYLVANIA:** Ahmad, Christy

**NEW JERSEY:** Lavery\*, Van Vliet

**PROFESSIONAL SERVICES**

**PENNSYLVANIA:** Ahmad, Grace

**NEW JERSEY:** Komjathy, Van Vliet\*

**PERSONNEL**

**PENNSYLVANIA:** Grace, Janvey

**NEW JERSEY:** Ciesla\*, Komjathy

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**AUDIT COMMITTEE**

**PENNSYLVANIA:** Ahmad\*, Janvey

**NEW JERSEY:** Lavery, Laurenti

**ADMINISTRATIVE COMMITTEE**

**PENNSYLVANIA:** Grace, Zanelli

**NEW JERSEY:** Laurenti\*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

\*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
RECAPITULATION OF COMMITTEE MEMBERSHIP**

<b>Lavery</b>	(1)	Ex-Officio of all Committees
	(2)	Projects, Property and Equipment (Chairperson)
	(3)	Audit Committee
<b>Ciesla</b>	(1)	Finance, Insurance Management and Operations Committee
	(2)	Personnel Committee (Chairperson)
	(3)	Administrative Committee
<b>Ahmad</b>	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee
	(3)	Audit Committee (Chairperson)
<b>Grace</b>	(1)	Professional Services
	(2)	Personnel Committee
	(3)	Administrative Committee
	(4)	Finance, Insurance Management and Operations Committee (Chairperson)
<b>Janvey</b>	(1)	Finance, Insurance Management and Operations Committee
	(2)	Personnel Committee
	(3)	Audit Committee
<b>Laurenti</b>	(1)	Finance, Insurance Management and Operations Committee
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
<b>Christy</b>	(1)	Projects, Property and Equipment Committee
<b>Komjathy</b>	(1)	Professional Services
	(2)	Personnel Committee
<b>Zanelli</b>	(1)	Finance, Insurance Management and Operations Committee
	(2)	Administrative Committee
<b>Van Vliet</b>	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee, Chairperson

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**PROFESSIONAL ASSOCIATES**

**CONSULTING ENGINEERS**

VAN CLEEF ENGINEERING ASSOCIATES, LLC  
Freehold, New Jersey

**LEGAL COUNSEL**

ARCHER  
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI  
Phillipsburg, New Jersey

**EMPLOYMENT COUNSEL**

STRADLEY, RONON, STEVENS&YOUNG  
Philadelphia, Pennsylvania

CHISEA, SHANINIAN & GIANTOMASI  
West Orange, New Jersey

**AUDITOR**

MERCADIEN, P.C.  
Hamilton, New Jersey

**FINANCIAL ADVISOR**

ACACIA FINANCIAL GROUP  
Mt. Laurel, New Jersey

**COMMUNICATIONS CONSULTANT**

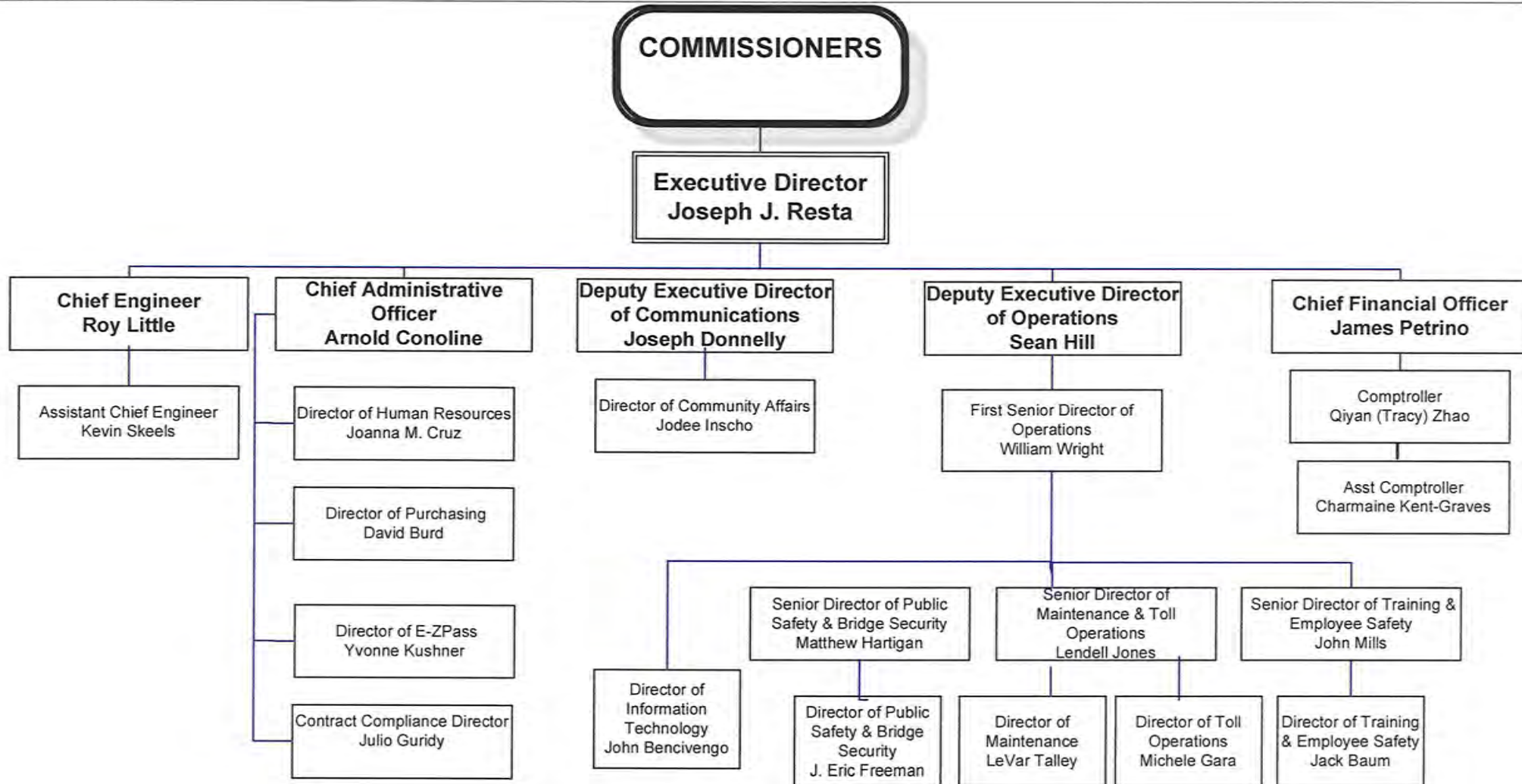
BELLVUE COMMUNICATIONS  
Philadelphia, Pennsylvania

**INVESTMENT ADVISOR**

WILMINGTON TRUST  
Wilmington, Delaware

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## ORGANIZATION CHART



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2020

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

## **CALL TO ORDER**

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, January 27<sup>th</sup> at 10:35 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

## **APPEARANCES:**

### **COMMISSION MEMBERS:**

Hon. John Christy (Pennsylvania) (Via Conference Call)  
Hon. Pamela Janvey (Pennsylvania)  
Hon. Daniel Grace (Pennsylvania)  
Hon. Yuki Moore Laurenti (New Jersey)  
Hon. Lori Ciesla (New Jersey) (Via Conference Call)  
Hon. Michael Lavery (New Jersey)  
Hon. Garrett Van Vliet (New Jersey)  
Hon. Wadud Ahmad (Pennsylvania)  
Hon. Aladar Komjathy (New Jersey)  
Hon. Amy Zanelli (Pennsylvania)

### **COMMISSION MEMBERS ABSENT:**

### **COMMISSION COUNSEL:**

Mark Peck, Florio, Perrucci, Steinhardt & Cappelli, New Jersey  
Shelley Smith, Archer Law, Pennsylvania  
Jonathan Bloom, Stradley Ronon, Pennsylvania  
Brian O'Neill, Chiesa Shahanian & Giantomasi, New Jersey

### **GOVERNORS REPRESENTATIVES:**

Daniel Kelly, NJ Governor's Office  
Nedia Ralston, PA Governor's Office

### **COMMISSION STAFF MEMBERS:**

Joseph J. Resta, Executive Director  
Sean Hill, Deputy Executive Director of Operations  
Roy Little, Chief Engineer  
Arnold Conoline, Chief Administrative Officer  
Joseph Donnelly, Deputy Executive Director of Communications  
James Petrino, Chief Financial Officer

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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Qiyao Zhao, Comptroller  
Julio Guridy, Director of Contract Compliance  
Joanna Cruz, Human Resources Director  
Heather McConnell, Administrative Generalist Executive Office

### **PROFESSIONAL ASSOCIATES:**

Pete Peterson, Bellevue Communications

### **OTHERS:**

### **ROLL CALL**

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

### **WELCOMING REMARKS OF CHAIRMAN**

Chairman Lavery welcomed those persons whose identities are set forth hereinabove under "Appearances".

### **INTRODUCE ANY COMMENTS FROM THE PUBLIC**

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

### **EXECUTIVE DIRECTORS REPORT**

Joseph Resta, Executive Director, addressed the meeting and said;

*Thank you, Mr. Chairman, last month, we looked back on all of the accomplishments of the Commission in 2019. Today, I would like to focus my comments on where many of our capital projects will be throughout 2020.*

*The Scudder Falls Bridge Replacement Project is ongoing, but will see great progress throughout the year. Piers for the eastbound lanes crossing are underway, to be completed during 2020, and by year's end, the commencement of structural steel on top of the piers will occur. The Pedestrian/Bike Pathway on the PA side of the bridge will be completed, with the NJ portion finishing in 2021. The wetlands mitigation on the northern side of the westbound lanes crossing*

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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*will get underway, and we're hopeful that the pedestrian bridge over the Delaware Canal, coordinated with the Department of Conservation and Natural Resources, is completed in conjunction with other work in the area.*

*The final design work for the Security and Toll Operations project at our Morrisville site, along with the Regional Maintenance Facility at our Langhorne site is ongoing, will be completed, with construction procurement occurring in the third quarter. The salt storage facility at Morrisville will be completed early in the fourth quarter, along with the beginning of demolition of the existing building. Fencing, environmental remediation, demolition and site prep at Langhorne will commence in the first quarter, while construction of the new buildings begins towards the end of the year.*

*The Northampton Street Bridge Rehabilitation design is currently being procured, with design work largely complete by the end of 2020.*

*Two programmable LED bridge lighting projects, at our Lumberville-Raven Rock Toll-Supported Bridge and our New Hope-Lambertville Toll-Supported Bridge will be designed, with the projects being completed in 2021.*

*Here, at the New Hope-Lambertville Toll Bridge, the stone veneer at the abutments will be replaced, and at the Uhlerstown-Frenchtown Toll-Supported Bridge, the property transfer and design work will be completed for the Retaining Wall Replacement.*

*So 2020 promises to be another busy year for capital projects, and we'll be sure to keep Commissioners informed of the progress throughout the year.*

*Thank you Mr. Chairman, this concludes my report.*

### **APPROVAL OF MINUTES FOR COMMISSION MEETING HELD DECEMBER 16, 2019**

#### **R: 4271-01-20-ADM-01-01-20**

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held December 16, 2019.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January 2020 that the Minutes of the Commission Meeting held on December 16<sup>th</sup> 2019 be and the same hereby are approved."

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

### **APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF DECEMBER 2019**

#### **R: 4272-01-20- ADM-02-01-20**

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Janvey moved and Commissioner Grace seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January 2020 that the Operations Report, which reflects Commission activity for the month of December 2019 are hereby approved."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPROVAL FOR RETIREMENT BENEFITS, MARK DILTS, REGIONAL MAINTENANCE SUPERVISOR, CENTRAL REGION**

#### **R: 4273-01-20-PER-01-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January 2020 via this Resolution that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Mark Dilts who is to retire on April 4, 2020."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **APPROVAL FOR RETIREMENT BENEFITS, STEPHEN CATHCART, COMPTROLLER, ACCOUNTING**

**R: 4274-01-20- PER-02-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Vice Chairman Ahmad seconded the adoption of the following Resolution,

**“RESOLVED:** Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution, that Subject to applicable practices and procedures, to authorize the provision of retirement benefits to waive the 90-day notice requirement and to allow Stephen Cathcart, who serves as the Comptroller, to retire effective January 31, 2020, contribute to the payment of his health insurance at the COBRA rate until May 2021. The period of time Mr. Cathcart purchases benefits at the COBRA rate will be considered additional service time, making him eligible for postretirement health benefits. Effective May 1, 2021, Mr. Cathcart’s health insurance shall be paid through the OPEB, with a cost to Mr. Cathcart equal to the lesser of 1.25% of his annual salary at the time of retirement and what he pays for health insurance at the time of his retirement.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **APPROVAL FOR RETIREMENT BENEFITS, GRADEN HOWELL, TOLL COLLECTOR, NORTHERN REGION**

**R: 4275-01-20- PER-03-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Zanelli seconded the adoption of the following Resolution,

**“RESOLVED:** Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Graden Howell who is to retire on April 17, 2020.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

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## **PROMOTION OF AMINAH EL-BURKI TO TRAINING COORDINATOR, TRAINING AND EMPLOYEE SAFETY**

**R: 4276-01-20 –PER-04-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**“RESOLVED:** That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that Aminah El-Burki be promoted to the position of Training Coordinator, in the Training and Employee Safety Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$63,860 per annum, which is the introductory step in the pay scale for the Training Coordinator position (\$63,860 - \$70,246), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

## **APPOINTMENT OF MALIK TUCKER TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4277-01-20 –PER-05-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**“RESOLVED:** That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that Malik Tucker be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

### **APPOINTMENT OF JOSEPH MAZAK TO BRIDGE MONITOR II, CENTRAL REGION**

**R: 4278-01-20 –PER-06-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED:** That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that Joseph Mazak be appointed to the position of Bridge Monitor II, Central Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

### **APPOINTMENT OF JARED BURD TO MAINTENANCE WORKER III, SOUTHERN REGION**

**R: 4279-01-20 –PER-07-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Zanelli moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**“RESOLVED:** That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that Jared Burd be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

### **APPOINTMENT OF JOHN CERRA TO MAINTENANCE WORKER III, CENTRAL REGION**

**R: 4280-01-20 –PER-08-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED:** That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that John Cerra be appointed to the position of Maintenance Worker III, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

### **APPOINTMENT OF ALEXANDRA WILLIAMS TO TOLL COLLECTOR, NORTHERN REGION**

**R: 4281-01-20 –PER-09-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.



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At the conclusion of the review, Commissioner Zanelli moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED:** That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that Alexandra Williams be appointed to the position of Toll Collector, Northern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,310 per annum, which is the introductory step in the pay scale for the Toll Collector position (\$41,310 - \$45,441), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

### **PROMOTION OF MATTHEW MEEKER TO REGIONAL MAINTENANCE SUPERVISOR, NORTHERN REGION**

**R: 4282-01-20 –PER-10-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Laurenti seconded the adoption of the following Resolution:

**“RESOLVED:** That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that Matthew Meeker be promoted to the position of Regional Maintenance Supervisor, Northern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$72,971 per annum, which is within the pay scale for the Regional Maintenance Supervisor position (\$72,971 - \$80,268), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

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### **ELIMINATE THE ESS PROJECT COORDINATOR POSITION, CREATE THE ESS MAINTENANCE SUPERVISOR AND PROMOTE BRIAN WILSON TO THE POSITION**

**R: 4283-01-20 –PER-11-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED:** That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that the Commission authorizes the elimination of the ESS Project Coordinator position, the creation of the ESS Maintenance Supervisor position and promotion of Brian Wilson to the position. Compensation shall be set at \$72,971 per annum, which is the minimum salary in the pay scale for the ESS Maintenance Supervisor position (\$72,971 - \$80,269). The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

### **PROMOTION OF MAINTENANCE EMPLOYEES AT VARIOUS LOCATIONS**

**R: 4284-01-20 –PER-12-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**“RESOLVED:** That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 27<sup>th</sup> day of January, 2020 via this resolution that the Commission authorizes the Executive Director to effect the promotion of the following employees at the stated salaries at the start of the first pay period after the approval of this resolution to the classifications indicated: Travis Utter, MM, Maintenance Worker II, \$45,547; Scott Sheldon, I-78, Maintenance Worker II, \$45,547; Daniel Steele, I-78, Maintenance Worker II, \$45,547; Gregory Rickert, NHL, Maintenance Worker II, \$45,547; Donald Day, TM, Maintenance Worker II, \$45,547.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

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## **APPROVAL FOR PAYMENT OF INVOICES**

**CHIESA, SHAHINIAN AND GIANTOMASI, NJ LABOR COUNSEL**

**R: 4285-01-20- ACCT -01-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January 2020, via this Resolution, authorization for payment of invoice #440789 in the total amount due of \$ 21,044.86 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

## **APPROVAL FOR PAYMENT OF INVOICES**

**FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL**

**R: 4286-01-20- ACCT -02-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January 2020, via this Resolution, authorization for payment of invoices #173262, #173261 and #173435 in the total amount due of \$ 1,940.00 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

## **APPROVAL FOR PAYMENT OF INVOICES**

**ARCHER LAW, PA LEGAL COUNSEL**

**R: 4287-01-20- ACCT -03-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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### **Meeting of January 27, 2020**

At the conclusion of the review, Vice Chairman Ahmad and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January 2020, via this Resolution, authorization for payment of invoices #4173617, #4173616, #4173618, #4170464, #4170465, #4170462 and #4170463 in the total amount due of \$8,779.27 for Professional Services Rendered.

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

### **APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL**

**R: 4288-01-20- ACCT -04-01-20**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27<sup>th</sup> day of January 2020, via this Resolution, authorizing for payment of invoices #19122065, #19122060 and #19022190 in the total amount of \$ 8,387.15 for Services Rendered to Stradley Ronon, PA Labor Counsel.”

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

### **INVITE ANY COMMENTS FROM THE PUBLIC**

Chairman Lavery invited any Comments from the public.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2020

## SCHEDULING OF THE FEBRUARY 24, 2020 MEETING

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, February 24, 2020.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Chairman Lavery assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission

## ADJOURNMENT

Chairman Lavery invited a motion for Adjournment.

Vice Chairman Ahmad then moved that the Meeting be adjourned and Commissioner Janvey seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:45 am, Monday, January 27, 2020.

Prepared and submitted by:

  
HEATHER MCCONNELL  
Administrative Generalist Executive Offices

Attested by:

  
ARNOLD J. CONOLINE  
Assistant Secretary/Treasurer

Approved by:

  
JOSEPH J. RESTA  
Executive Director

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

## **FINANCE**

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Accounting</b>	<b>Status of Cash Balances at December 31, 2019</b>	<b>1</b>
<b>Accounting</b>	<b>Status of Bond Retirement at December 31, 2019</b>	<b>2-3</b>
<b>Accounting</b>	<b>Status of Investments at December 31, 2019</b>	<b>4-8</b>
<b>Accounting</b>	<b>Status of Toll Traffic and Revenue &amp; Toll Supported Traffic Month of December 2019 Compared with Month of December 2018</b>	<b>9-23</b>
<b>Accounting</b>	<b>Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period December 1, 2019 through December 31, 2019</b>	<b>24-32</b>
<b>Accounting</b>	<b>Statement of Revenue and Expenses: Twelve Months Period ending December 31, 2019</b>	<b>33</b>

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**There follows Cash Balances of the Commission at December 31, 2019 for the  
information and review of the Members:**

**COMMISSION CASH DEPOSITS**

Wells Fargo Bank, N. A.

Revenue Fund	5,953,912
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Payroll Fund	1,107,285
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Insurance Clearing Account	750,000
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<b>TOTAL</b>	<b>\$ 7,811,197</b>
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**CASH DEPOSIT GUARANTEES**

**Wells Fargo Bank**

**PA ACT 72**

**FULL BALANCE**



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**STATUS OF BRIDGE REVENUE BONDS AT DECEMBER 31, 2019**

SERIES 2005A				SERIES 2012A			SERIES 2015			SERIES 2017		
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls
7/1/2005	2.35%	\$ 330,000	\$ 330,000									
7/1/2006	2.50%	895,000	895,000									
7/1/2007	2.76%	930,000	930,000									
7/1/2008	2.90%	965,000	965,000									
7/1/2009	3.06%	1,005,000	1,005,000									
7/1/2010	3.23%	1,045,000	1,045,000									
7/1/2011	3.39%	1,095,000	1,095,000									
7/1/2012	3.53%	1,150,000	1,150,000									
7/1/2013	3.66%	1,210,000	1,210,000	0.35%	4,435,000	4,435,000						
7/1/2014	3.76%	5,000,000	5,000,000		N/A							
7/1/2015	3.85%	5,220,000	5,220,000		N/A							
7/1/2016	3.96%	5,540,000	5,540,000	0.85%	1,030,000	1,030,000						
7/1/2017	4.02%	5,835,000	5,835,000	1.09%	1,065,000	1,065,000						
7/1/2018	4.04%	6,155,000	6,155,000	1.33%	1,100,000	1,100,000						
7/1/2019	4.09%	6,480,000	6,480,000	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000			
7/1/2020	4.13%	6,840,000	1,735,000	1.90%	1,195,000		1.62%	2,540,000		1.00%	945,000	
7/1/2021	4.14%	1,825,000	1,825,000	2.14%	6,825,000		1.86%	2,540,000		1.00%	875,000	
7/1/2022	4.19%	1,920,000	1,920,000	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000	
7/1/2022				2.33%	3,165,000							
7/1/2023	4.23%	2,020,000	2,020,000	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000	
7/1/2024	4.35%	2,125,000	2,125,000	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000	
7/1/2025	4.35%	2,235,000	2,235,000	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000	
7/1/2026	4.67%	2,345,000	2,345,000	2.73%	5,000,000	5,000,000	2.73%	3,180,000				
7/1/2026				3.01%	3,620,000	3,620,000						
7/1/2027	4.67%	2,450,000	2,450,000	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000	
7/1/2027				3.12%	2,000,000							
7/1/2028	4.67%	2,560,000	2,560,000	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000	
7/1/2029	4.67%	2,675,000	2,675,000	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000	
7/1/2030	4.67%	2,795,000	2,795,000	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000	
7/1/2031		N/A			N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000	
7/1/2032		N/A			N/A		3.55%	545,000		3.35%	14,735,000	
7/1/2033		N/A			N/A		3.56%	10,595,000		3.41%	15,715,000	
7/1/2034		N/A			N/A		3.60%	11,020,000		3.47%	16,500,000	
7/1/2035		N/A			N/A		3.64%	11,460,000		3.52%	17,325,000	
7/1/2036		N/A			N/A		3.73%	11,920,000		3.56%	18,190,000	
7/1/2037		N/A			N/A			N/A		3.59%	22,015,000	
7/1/2038		N/A			N/A			N/A		3.64%	23,115,000	
7/1/2039		N/A			N/A			N/A		3.64%	24,270,000	
7/1/2040		N/A			N/A			N/A		3.64%	25,485,000	
7/1/2041		N/A			N/A			N/A		3.64%	26,760,000	
7/1/2042		N/A			N/A			N/A		3.64%	28,100,000	
7/1/2043		N/A			N/A			N/A		3.69%	15,930,000	
7/1/2043		N/A			N/A			N/A		4.04%	13,575,000	
7/1/2044		N/A			N/A			N/A		3.69%	16,590,000	
7/1/2044		N/A			N/A			N/A		4.04%	14,255,000	
7/1/2045		N/A			N/A			N/A		3.69%	17,275,000	
7/1/2045		N/A			N/A			N/A		4.04%	14,965,000	
7/1/2046		N/A			N/A			N/A		3.69%	17,990,000	
7/1/2046		N/A			N/A			N/A		4.04%	15,715,000	
7/1/2047		N/A			N/A			N/A		3.69%	18,745,000	
7/1/2047		N/A			N/A			N/A		4.04%	16,490,000	
7/1/2048												
7/1/2049												
		\$ 72,645,000	\$ 67,540,000		\$ 77,145,000	\$ 49,785,000		\$ 86,505,000	\$ 13,345,000		\$ 430,250,000	\$ -

**Footnote:**

Deceased \$39,800,000 of the 2012A Series Bonds using General Reserve Fund.  
Deceased \$10,935,000 of the 2015 Series Bonds using General Reserve Fund.  
2019B Series Refunded \$98,400,000 of the 2007B Series Bonds.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**STATUS OF BRIDGE REVENUE BONDS AT DECEMBER 31, 2019**

SERIES 2019A				SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2005								-
7/1/2006								-
7/1/2007								
7/1/2008								
7/1/2009								
7/1/2010								
7/1/2011								
7/1/2012								
7/1/2013								
7/1/2014								
7/1/2015								
7/1/2016								
7/1/2017								
7/1/2018								
7/1/2019								
7/1/2020	1.17%	505,000		1.17%	6,015,000		2.21%	16,305,000
7/1/2021	1.20%	435,000		1.20%	5,945,000		1.68%	16,620,000
7/1/2022	1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	0.00%						2.33%	3,165,000
7/1/2023	1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026								-
7/1/2027	1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027							3.12%	2,000,000
7/1/2028	1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031	1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032	1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033	2.09%	760,000					3.43%	27,070,000
7/1/2034	2.16%	800,000					3.48%	28,320,000
7/1/2035	2.21%	835,000					3.53%	29,620,000
7/1/2036	2.25%	880,000					3.59%	30,990,000
7/1/2037	2.29%	925,000					3.54%	22,940,000
7/1/2038	2.32%	970,000					3.59%	24,085,000
7/1/2039	2.35%	1,020,000					3.59%	25,290,000
7/1/2040	2.50%	1,070,000					3.59%	26,555,000
7/1/2041	2.50%	1,125,000					3.59%	27,885,000
7/1/2042	2.50%	1,180,000					3.59%	29,280,000
7/1/2043	2.50%	1,240,000					3.60%	17,170,000
7/1/2043							4.04%	13,575,000
7/1/2044	2.50%	1,300,000					3.60%	17,890,000
7/1/2044							4.04%	14,255,000
7/1/2045	3.04%	1,365,000					3.64%	18,640,000
7/1/2045							4.04%	14,965,000
7/1/2046	3.04%	1,405,000					3.64%	19,395,000
7/1/2046							4.04%	15,715,000
7/1/2047	3.04%	1,450,000					3.64%	20,195,000
7/1/2047							4.04%	16,490,000
7/1/2048	3.04%	1,490,000					3.04%	1,490,000
7/1/2049	3.04%	1,535,000					3.04%	1,535,000
		<b>\$ 73,640,000</b>			<b>\$ 99,730,000</b>			<b>\$ 709,245,000</b>



**Delaware River Joint TBC  
Purchases Report  
Sorted by Fund - Maturity Date  
December 1, 2019 - December 31, 2019**

DRJTBC

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund													
87019RE10	10779	01GRF	ACP	SWEDBA	2,500,000.00	12/05/2019	05/01 - At Maturity	2,481,602.78		1.790	05/01/2020	1.803	2,484,959.03
			Subtotal		2,500,000.00			2,481,602.78	0.00				2,484,959.03
Construction Fund 2017													
17177LF25	10782	06CF17	ACP	CIESCO	5,000,000.00	12/11/2019	06/02 - At Maturity	4,955,291.67		1.850	06/02/2020	1.867	4,960,687.50
			Subtotal		5,000,000.00			4,955,291.67	0.00				4,960,687.50
Construction Fund 2019A													
87019RE10	10780	06CF19A	ACP	SWEDBA	2,000,000.00	12/05/2019	05/01 - At Maturity	1,985,282.22		1.790	05/01/2020	1.803	1,987,967.22
3135G0U84	10781	06CF19A	FAC	FNMA	8,000,000.00	12/05/2019	04/30 - 10/30	8,088,105.52	22,361.11	2.875	10/30/2020	1.640	8,081,057.08
			Subtotal		10,000,000.00			10,073,387.74	22,361.11				10,069,024.30
Total Purchases					17,500,000.00			17,510,282.19	22,361.11				17,514,670.83

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**Delaware River Joint TBC  
Investment Classification  
Sorted by Fund - Maturity Date  
December 31, 2019**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Debt Service Fund</b>												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	16,020,482.85	0.776		100.000	12/31/2019	16,020,482.85	16,020,482.85	16,020,482.85
<b>Subtotal</b>					<b>16,020,482.85</b>	<b>0.776</b>				<b>16,020,482.85</b>	<b>16,020,482.85</b>	<b>16,020,482.85</b>
<b>General Reserve Fund</b>												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00	0.822		100.000	12/31/2019	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00	2.440		100.000	12/31/2019	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	8,357,084.29	1.815		100.000	12/31/2019	8,357,084.29	8,357,084.29	8,357,084.29
63254AAT5	10652	01GRF	National Australia Bank Ltd	Fair	5,000,000.00	2.900	01/10/2020	100.006	12/31/2019	5,000,322.70	4,999,203.26	5,000,322.70
912796RY7	10674	01GRF	U.S. Treasury	Fair	4,100,000.00	2.552	01/30/2020	99.891	12/31/2019	4,095,535.96	4,091,826.74	4,095,535.96
3130ADN32	10658	01GRF	Federal Home Loan Bank	Fair	3,500,000.00	2.603	02/11/2020	100.053	12/31/2019	3,501,872.12	3,498,172.43	3,501,872.12
64952WBY8	10650	01GRF	New York Life Global	Fair	2,780,000.00	2.841	02/11/2020	100.007	12/31/2019	2,780,199.88	2,777,305.21	2,780,199.88
3133EKAF3	10667	01GRF	Federal Farm Credit Bank	Fair	6,000,000.00	2.540	02/12/2020	100.092	12/31/2019	6,005,522.40	5,999,998.62	6,005,522.40
912796TF6	10744	01GRF	U.S. Treasury	Fair	11,000,000.00	1.900	02/13/2020	99.828	12/31/2019	10,981,119.82	10,975,607.65	10,981,119.82
02665JC57	10777	01GRF	Amer Honda Fin	Fair	3,500,000.00	1.657	03/05/2020	99.677	12/31/2019	3,488,712.50	3,489,733.33	3,488,712.50
313384UF4	10745	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	1.790	03/13/2020	99.681	12/31/2019	2,990,446.86	2,989,500.00	2,990,446.86
742651DU3	10673	01GRF	Private Expt Fdg	Fair	1,904,000.00	2.568	03/15/2020	100.130	12/31/2019	1,906,475.20	1,902,798.62	1,906,475.20
85325T6B6	10749	01GRF	Standard Chart NY	Fair	6,100,000.00	2.030	03/20/2020	100.029	12/31/2019	6,101,823.90	6,100,000.00	6,101,823.90
59157TD34	10759	01GRF	METLIFE	Fair	1,000,000.00	2.012	04/03/2020	99.532	12/31/2019	995,327.00	994,936.67	995,327.00
89233GD94	10750	01GRF	TOYOTA Motor Credit CP	Fair	8,300,000.00	1.934	04/09/2020	99.471	12/31/2019	8,256,101.30	8,256,860.75	8,256,101.30
87019RE10	10779	01GRF	SwedBank	Fair	2,500,000.00	1.803	05/01/2020	99.405	12/31/2019	2,485,125.00	2,484,959.03	2,485,125.00
22535CJF9	10775	01GRF	Credit Agricole Corp	Amort	6,000,000.00	1.830	05/07/2020	100.000	12/31/2019	6,000,000.00	6,000,000.00	6,000,000.00
912796SR1	10755	01GRF	U.S. Treasury	Fair	9,870,000.00	1.838	05/21/2020	99.414	12/31/2019	9,812,172.06	9,800,574.98	9,812,172.06
90327QD22	10689	01GRF	USAA CAP CORP	Fair	3,300,000.00	2.537	07/01/2020	100.403	12/31/2019	3,313,317.28	3,307,792.71	3,313,317.28
912796TD1	10754	01GRF	U.S. Treasury	Fair	10,300,000.00	1.792	08/13/2020	99.062	12/31/2019	10,203,435.34	10,187,575.52	10,203,435.34
64952WCV3	10700	01GRF	New York Life Global	Fair	5,700,000.00	2.106	09/28/2020	100.055	12/31/2019	5,703,143.84	5,693,472.58	5,703,143.84
3130AHAP8	10764	01GRF	Federal Home Loan Bank	Fair	3,500,000.00	1.849	10/07/2020	100.021	12/31/2019	3,500,747.43	3,500,000.00	3,500,747.43
59217GCL1	10672	01GRF	METLIFE	Fair	6,000,000.00	2.893	01/08/2021	100.393	12/31/2019	6,023,593.32	5,970,949.52	6,023,593.32
20271RAP5	10758	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	2.046	03/15/2021	100.817	12/31/2019	5,040,850.45	5,029,718.67	5,040,850.45
3134GTBG7	10682	01GRF	Federal Home Loan Mtg Corp	Fair	2,500,000.00	2.400	04/01/2021	100.300	12/31/2019	2,507,507.10	2,500,000.00	2,507,507.10
91282BY20	10769	01GRF	Federal Home Loan Bank	Fair	7,800,000.00	1.626	07/15/2021	101.578	12/31/2019	7,923,084.00	7,917,395.27	7,923,084.00
3134GTH30	10701	01GRF	Federal Home Loan Mtg Corp	Fair	2,000,000.00	2.000	07/22/2021	100.319	12/31/2019	2,006,384.92	2,000,000.00	2,006,384.92
86960BAQ5	10679	01GRF	Svenska Handelsbanken	Fair	6,191,000.00	2.859	09/07/2021	100.057	12/31/2019	6,194,556.61	6,092,558.92	6,194,556.61

Data Updated: ~REPORT~: 01/08/2020 09:54

Run Date: 01/08/2020 - 09:55

Portfolio DRJ

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Report Ver. 7.3.2

**Delaware River Joint TBC**  
**Investment Classification**  
**December 31, 2019**

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>General Reserve Fund</b>												
89233P5F99	10677	01GRF	TOYOTA Motor Credit CP	Fair	1,400,000.00	2.680	09/15/2021	102.706	12/31/2019	1,437,892.78	1,416,497.85	1,437,892.78
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	101.711	12/31/2019	3,254,778.94	3,181,716.51	3,254,778.94
3134GTG72	10704	01GRF	Federal Home Loan Mtg Corp	Fair	3,700,000.00	2.125	01/24/2022	100.079	12/31/2019	3,702,930.44	3,700,000.00	3,702,930.44
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	101.887	12/31/2019	5,094,383.80	5,005,014.53	5,094,383.80
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	101.415	12/31/2019	5,070,789.85	4,989,085.16	5,070,789.85
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860	06/28/2022	101.245	12/31/2019	6,074,711.88	6,092,815.99	6,074,711.88
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	101.245	12/31/2019	8,520,795.86	8,528,781.03	8,520,795.86
3130AHEN9	10771	01GRF	Federal Home Loan Bank	Fair	7,000,000.00	1.750	10/28/2022	100.123	12/31/2019	7,008,632.33	7,000,000.00	7,008,632.33
<b>Subtotal</b>					<b>174,918,084.29</b>	2.142				<b>175,339,377.16</b>	<b>174,831,935.84</b>	<b>175,339,377.16</b>
<b>Operating Fund</b>												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	18,637.91	0.776		100.000	12/31/2019	18,637.91	18,637.91	18,637.91
912796RY7	10660	01OF	U.S. Treasury	Fair	6,180,000.00	2.547	01/30/2020	99.891	12/31/2019	6,173,271.28	6,167,718.45	6,173,271.28
<b>Subtotal</b>					<b>6,198,637.91</b>	2.542				<b>6,191,909.19</b>	<b>6,186,356.36</b>	<b>6,191,909.19</b>
<b>Reserve Maintenance Fund</b>												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	22,923.41	0.776		100.000	12/31/2019	22,923.41	22,923.41	22,923.41
912796RY7	10661	01RMF	U.S. Treasury	Fair	5,000,000.00	2.547	01/30/2020	99.891	12/31/2019	4,994,556.05	4,990,063.47	4,994,556.05
<b>Subtotal</b>					<b>5,022,923.41</b>	2.539				<b>5,017,479.46</b>	<b>5,012,986.88</b>	<b>5,017,479.46</b>
<b>Scudder Falls Insurance Reserv</b>												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	29,235.59	0.001		100.000	12/31/2019	29,235.59	29,235.59	29,235.59
912796RY7	10714	01SFIR	U.S. Treasury	Fair	4,094,000.00	2.027	01/30/2020	99.891	12/31/2019	4,089,542.49	4,087,470.07	4,089,542.49
<b>Subtotal</b>					<b>4,123,235.59</b>	2.013				<b>4,118,778.08</b>	<b>4,116,705.66</b>	<b>4,118,778.08</b>
<b>Debt Service Reserve 2005A</b>												
38145C752	10110	05DSRF05	Goldman Sachs Ila Fed Port	Amort	142,940.80	0.776		100.000	12/31/2019	142,940.80	142,940.80	142,940.80
912796RY7	10662	05DSRF05	U.S. Treasury	Fair	980,000.00	2.547	01/30/2020	99.891	12/31/2019	978,932.99	978,052.44	978,932.99
912796RY7	10706	05DSRF05	U.S. Treasury	Fair	1,900,000.00	2.020	01/30/2020	99.891	12/31/2019	1,897,931.30	1,896,980.21	1,897,931.30
<b>Subtotal</b>					<b>3,022,940.80</b>	2.132				<b>3,019,805.09</b>	<b>3,017,973.45</b>	<b>3,019,805.09</b>
<b>Construction Fund 2017</b>												
38145C752	10424	06CF17	Goldman Sachs Ila Fed Port	Amort	0.00	0.001		100.000	12/31/2019	0.00	0.00	0.00
PAINVEST	10463	06CF17	PA Invest	Amort	18,745,005.99	1.815		100.000	12/31/2019	18,745,005.99	18,745,005.99	18,745,005.99
40434PA97	10685	06CF17	HSBC USA Inc	Fair	6,000,000.00	2.666	01/09/2020	99.959	12/31/2019	5,997,564.00	5,996,560.00	5,997,564.00
05971RAP9	10746	06CF17	BANCO SANTANDER	Fair	5,000,000.00	2.068	01/23/2020	99.899	12/31/2019	4,994,950.00	4,993,736.11	4,994,950.00

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<b>Construction Fund 2017</b>												
912796TF6	10743	06CF17	U.S. Treasury	Fair	1,000,000.00	1.900	02/13/2020	99.828	12/31/2019	998,283.62	997,782.51	<b>998,283.62</b>
912796TF6	10747	06CF17	U.S. Treasury	Fair	2,850,000.00	1.873	02/13/2020	99.828	12/31/2019	2,845,108.32	2,843,765.95	<b>2,845,108.32</b>
19121ABU4	10698	06CF17	Coca Cola	Fair	4,000,000.00	2.162	02/28/2020	99.737	12/31/2019	3,989,512.00	3,986,466.66	<b>3,989,512.00</b>
70708EC94	10756	06CF17	Pfizer Inc	Fair	6,000,000.00	2.019	03/09/2020	99.649	12/31/2019	5,978,976.00	5,977,333.33	<b>5,978,976.00</b>
85325T6B6	10748	06CF17	Standard Chart NY	Fair	5,000,000.00	2.030	03/20/2020	100.029	12/31/2019	5,001,495.00	5,000,000.00	<b>5,001,495.00</b>
59157TD34	10760	06CF17	METLIFE	Fair	1,500,000.00	2.012	04/03/2020	99.532	12/31/2019	1,492,990.50	1,492,405.00	<b>1,492,990.50</b>
89233GD94	10751	06CF17	TOYOTA Motor Credit CP	Fair	3,800,000.00	1.934	04/09/2020	99.471	12/31/2019	3,779,901.80	3,780,249.50	<b>3,779,901.80</b>
05253ADL1	10767	06CF17	Aust & NZ Banking Group	Fair	8,800,000.00	1.961	04/20/2020	99.450	12/31/2019	8,751,661.60	8,748,642.22	<b>8,751,661.60</b>
06742VCC3	10778	06CF17	Barclays US Funding LLC	Fair	5,750,000.00	1.969	05/21/2020	99.223	12/31/2019	5,705,374.25	5,706,084.36	<b>5,705,374.25</b>
17177LFC5	10782	06CF17	CIESCO LLC	Fair	5,000,000.00	1.866	06/02/2020	99.179	12/31/2019	4,958,985.00	4,960,687.50	<b>4,958,985.00</b>
78013VFC1	10768	06CF17	Royal Bank of Canada	Fair	10,000,000.00	1.911	06/12/2020	99.136	12/31/2019	9,913,620.00	9,915,783.34	<b>9,913,620.00</b>
59157TGL1	10772	06CF17	METLIFE	Fair	7,000,000.00	1.892	07/20/2020	98.992	12/31/2019	6,929,468.00	6,928,086.63	<b>6,929,468.00</b>
3134GTBG7	10683	06CF17	Federal Home Loan Mtg Corp	Fair	2,500,000.00	2.400	04/01/2021	100.300	12/31/2019	2,507,507.10	2,500,000.00	<b>2,507,507.10</b>
3134GTH30	10702	06CF17	Federal Home Loan Mtg Corp	Fair	3,000,000.00	2.000	07/22/2021	100.319	12/31/2019	3,009,577.38	3,000,000.00	<b>3,009,577.38</b>
3134GTG72	10703	06CF17	Federal Home Loan Mtg Corp	Fair	3,300,000.00	2.125	01/24/2022	100.079	12/31/2019	3,302,613.63	3,300,000.00	<b>3,302,613.63</b>
				<b>Subtotal</b>	<b>99,245,005.99</b>	<b>1.997</b>				<b>98,902,594.19</b>	<b>98,872,589.10</b>	<b>98,902,594.19</b>

**Construction Fund 2019A**

38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	12/31/2019	0.00	0.00	<b>0.00</b>
PAINVEST	10752	06CF19A	PA Invest	Amort	1,951,533.69	1.815		100.000	12/31/2019	1,951,533.69	1,951,533.69	<b>1,951,533.69</b>
89119AAF5	10753	06CF19A	Toronto Dominion	Fair	4,500,000.00	2.024	01/15/2020	99.927	12/31/2019	4,496,733.00	4,496,482.50	<b>4,496,733.00</b>
2546R2BR6	10765	06CF19A	Walt Disney	Fair	7,000,000.00	1.883	02/25/2020	99.736	12/31/2019	6,981,569.00	6,980,001.39	<b>6,981,569.00</b>
912796SH3	10739	06CF19A	U.S. Treasury	Fair	3,500,000.00	1.804	03/26/2020	99.650	12/31/2019	3,487,752.49	3,485,430.76	<b>3,487,752.49</b>
912796SM2	10740	06CF19A	U.S. Treasury	Fair	4,000,000.00	1.807	04/23/2020	99.528	12/31/2019	3,981,134.64	3,977,839.45	<b>3,981,134.64</b>
87019RE10	10780	06CF19A	SwedBank	Fair	2,000,000.00	1.803	05/01/2020	99.405	12/31/2019	1,988,100.00	1,987,967.22	<b>1,988,100.00</b>
22535CJF9	10774	06CF19A	Credit Agricole Corp	Amort	6,000,000.00	1.830	05/07/2020	100.000	12/31/2019	6,000,000.00	6,000,000.00	<b>6,000,000.00</b>
912796SR1	10741	06CF19A	U.S. Treasury	Fair	4,000,000.00	1.806	05/21/2020	99.414	12/31/2019	3,976,564.16	3,972,379.66	<b>3,976,564.16</b>
912796SV2	10742	06CF19A	U.S. Treasury	Fair	4,000,000.00	1.801	06/18/2020	99.283	12/31/2019	3,971,353.84	3,967,024.35	<b>3,971,353.84</b>
3135G0T60	10736	06CF19A	Federal National Mtg Assn	Fair	3,000,000.00	1.802	07/30/2020	99.932	12/31/2019	2,997,969.57	2,994,797.86	<b>2,997,969.57</b>
3136G3BS3	10737	06CF19A	Federal National Mtg Assn	Fair	2,000,000.00	1.785	09/16/2020	99.817	12/31/2019	1,996,358.32	1,995,314.42	<b>1,996,358.32</b>
3136G35V3	10738	06CF19A	Federal National Mtg Assn	Fair	2,000,000.00	1.785	09/28/2020	99.735	12/31/2019	1,994,711.30	1,993,632.77	<b>1,994,711.30</b>
3135G0U84	10781	06CF19A	Federal National Mtg Assn	Fair	8,000,000.00	1.640	10/30/2020	100.991	12/31/2019	8,079,332.72	8,081,057.08	<b>8,079,332.72</b>
3130AVGA0	10735	06CF19A	Federal Home Loan Bank	Fair	3,000,000.00	2.125	11/06/2020	99.967	12/31/2019	2,999,028.48	3,000,000.00	<b>2,999,028.48</b>
05253JAK7	10718	06CF19A	Aust & NZ Banking Group	Fair	2,000,000.00	2.065	11/16/2020	100.741	12/31/2019	2,014,822.40	2,010,874.35	<b>2,014,822.40</b>
92826CAB8	10724	06CF19A	Visa Inc	Fair	4,417,000.00	1.899	12/14/2020	100.421	12/31/2019	4,435,601.18	4,428,642.14	<b>4,435,601.18</b>
3130AGUK9	10715	06CF19A	Federal Home Loan Bank	Fair	4,000,000.00	2.150	02/05/2021	100.108	12/31/2019	4,004,324.28	4,000,000.00	<b>4,004,324.28</b>

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<b>Construction Fund 2019A</b>												
86960BAL6	10726	06CF19A	Svenska Handelsbanken	Fair	3,000,000.00	2.086	03/30/2021	100.704	12/31/2019	3,021,122.07	3,013,288.59	<b>3,021,122.07</b>
037833AR1	10717	06CF19A	Apple Inc	Fair	2,500,000.00	1.909	05/06/2021	101.554	12/31/2019	2,538,869.13	2,530,966.87	<b>2,538,869.13</b>
90327QCY3	10728	06CF19A	USAA CAP CORP	Fair	2,330,000.00	2.017	06/01/2021	100.269	12/31/2019	2,336,279.42	2,329,401.31	<b>2,336,279.42</b>
3134GTV75	10716	06CF19A	Federal Home Loan Mtg Corp	Fair	3,000,000.00	2.100	08/05/2021	100.105	12/31/2019	3,003,160.05	3,000,000.00	<b>3,003,160.05</b>
64952WDA8	10719	06CF19A	New York Life Global	Fair	2,000,000.00	2.076	08/06/2021	102.225	12/31/2019	2,044,503.42	2,036,544.44	<b>2,044,503.42</b>
3134GUDZ0	10757	06CF19A	Federal Home Loan Mtg Corp	Fair	3,100,000.00	1.970	09/27/2021	100.179	12/31/2019	3,105,551.98	3,100,000.00	<b>3,105,551.98</b>
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.228	01/28/2022	99.914	12/31/2019	2,997,447.33	2,981,936.33	<b>2,997,447.33</b>
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057	02/01/2022	101.887	12/31/2019	1,528,315.14	1,521,004.19	<b>1,528,315.14</b>
<b>Subtotal</b>					<b>85,798,533.69</b>	1.907				<b>85,932,137.61</b>	<b>85,836,119.37</b>	<b>85,932,137.61</b>
<b>Clearing Fund 2019A</b>												
38145C752	10711	06CLEAR19	Goldman Sachs Ila Fed Port	Amort	61,255.66	0.776		100.000	12/31/2019	61,255.66	61,255.66	<b>61,255.66</b>
<b>Subtotal</b>					<b>61,255.66</b>	0.776				<b>61,255.66</b>	<b>61,255.66</b>	<b>61,255.66</b>
<b>Debt Service Reserve Fund 2012</b>												
38145C752	10260	06DSRF12A	Goldman Sachs Ila Fed Port	Amort	159,606.24	0.776		100.000	12/31/2019	159,606.24	159,606.24	<b>159,606.24</b>
912796RY7	10663	06DSRF12A	U.S. Treasury	Fair	1,000,000.00	2.547	01/30/2020	99.891	12/31/2019	998,911.21	998,012.69	<b>998,911.21</b>
912796RY7	10707	06DSRF12A	U.S. Treasury	Fair	1,750,000.00	2.020	01/30/2020	99.891	12/31/2019	1,748,094.62	1,747,218.62	<b>1,748,094.62</b>
<b>Subtotal</b>					<b>2,909,606.24</b>	2.133				<b>2,906,612.07</b>	<b>2,904,837.55</b>	<b>2,906,612.07</b>
<b>Debt Service Reserve Fund 2015</b>												
38145C752	10349	06DSRF15	Goldman Sachs Ila Fed Port	Amort	235,020.69	0.776		100.000	12/31/2019	235,020.69	235,020.69	<b>235,020.69</b>
912796RY7	10664	06DSRF15	U.S. Treasury	Fair	5,700,000.00	2.547	01/30/2020	99.891	12/31/2019	5,693,793.90	5,688,672.36	<b>5,693,793.90</b>
912796RY7	10708	06DSRF15	U.S. Treasury	Fair	4,000,000.00	2.020	01/30/2020	99.891	12/31/2019	3,995,644.84	3,993,642.55	<b>3,995,644.84</b>
<b>Subtotal</b>					<b>9,935,020.69</b>	2.293				<b>9,924,459.43</b>	<b>9,917,335.60</b>	<b>9,924,459.43</b>
<b>Debt Service Reserve Fund 2017</b>												
38145C752	10425	06DSRF17	Goldman Sachs Ila Fed Port	Amort	333,346.13	0.776		100.000	12/31/2019	333,346.13	333,346.13	<b>333,346.13</b>
912796RY7	10666	06DSRF17	U.S. Treasury	Fair	26,500,000.00	2.547	01/30/2020	99.891	12/31/2019	26,471,147.07	26,447,336.40	<b>26,471,147.07</b>
912796RY7	10709	06DSRF17	U.S. Treasury	Fair	4,400,000.00	2.020	01/30/2020	99.891	12/31/2019	4,395,209.32	4,393,006.81	<b>4,395,209.32</b>
<b>Subtotal</b>					<b>31,233,346.13</b>	2.454				<b>31,199,702.52</b>	<b>31,173,689.34</b>	<b>31,199,702.52</b>
<b>Debt Service Reserve Fund 19A</b>												
38145C752	10712	06DSRF19A	Goldman Sachs Ila Fed Port	Amort	137,470.23	0.776		100.000	12/31/2019	137,470.23	137,470.23	<b>137,470.23</b>
912796RY7	10729	06DSRF19A	U.S. Treasury	Fair	3,750,000.00	1.982	01/30/2020	99.891	12/31/2019	3,745,917.04	3,744,150.15	<b>3,745,917.04</b>
<b>Subtotal</b>					<b>3,887,470.23</b>	1.939				<b>3,883,387.27</b>	<b>3,881,620.38</b>	<b>3,883,387.27</b>
<b>Total</b>					<b>442,376,543.48</b>	2.046				<b>442,517,980.58</b>	<b>441,833,888.04</b>	<b>442,517,980.58</b>

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**  
**TOLL TRAFFIC AND REVENUE STATISTICS (December, 2019)**

**Summary:** The Commission experienced an increase in total toll revenue for December 2019 in comparison to the December 2018 traffic and revenue statistics. Total toll traffic also reflected an increase for the month. It should be noted the Scudder Falls Bridge began toll collections on July 14, 2019.

**Analysis of December 2019 / December 2018 toll revenue data comparison:**

- An overall toll revenue increase of 18.32 percent was recorded at the Commission's eight toll bridges for the month of December.
- Commercial-vehicle toll revenue reflected a 14.27 percent increase.
- Passenger-vehicle toll revenue generated a 29.33 percent increase.

**Analysis of December 2019 / December 2018 traffic data comparison:**

- Total toll traffic increased by 684,444 vehicles, or 20.64 percent for the month.
- Commercial-vehicle traffic increased by 73,612 vehicles, or 16.27 percent.
- Passenger-vehicle toll traffic increased by 610,832 vehicles, or 21.32 percent.
- Average daily toll traffic for the Commission's eight toll bridges for December 2019 was 129,076 total vehicles as compared to 106,997 total vehicles in December 2018.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for December 2019 decreased by 798,276 vehicles, or 32.50 percent as compared to December 2018. It should be noted that the Scudder Falls Bridge converted from a toll supported bridge to a toll bridge on July 14, 2019.

**Traffic analysis for 2019 YTD:**

- Total toll traffic for the eight toll bridges reflected an 11.51 percent increase for 2019 as compared to 2018. Toll Revenue reflected a 10.14% increase for 2019 in comparison to 2018 toll revenue.
- Westbound traffic on the eleven toll supported bridges reflected a 14.14 percent decrease for 2019 as compared to last year.



## **REGION REVIEW:**

### **Southern Region**

Total toll traffic at Trenton-Morrisville (TM) reflected a 4.91 percent increase for December 2019 when compared to December 2018 as the result of increases of 28,618 cars and 8,834 trucks. The new Scudder Falls Bridge began collecting tolls on Sunday, July 14, 2019. Total passenger vehicles of 643,202 and total trucks of 35,684 were recorded for this fifth full month of the SFB's operation as a toll facility. At New Hope-Lambertville (NHL), a decrease of 11,363 cars and an increase of 279 trucks combined to generate a decrease of 6.63 percent in total toll traffic for December 2019 as compared to December 2018.

### **Central Region**

The I-78 Toll Bridge recorded an increase of 0.92 percent in total toll traffic for the month of December 2019 when compared to December 2018 as the result of the decrease of 8,404 cars and the increase of 17,252 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the decrease of 8,076 passenger vehicles and the increase of 3,671 trucks generated a 0.98 percent decrease in total toll traffic for December 2019 as compared to December 2018.

### **Northern Region**

Portland-Columbia (PC) recorded a 0.51 percent decrease in total toll traffic during December 2019 compared to December 2018 as a result of the decrease of 1,140 automobiles and the increase of 620 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 23,903 passenger vehicles combined with the increase of 7,110 trucks to generate an overall decrease of 2.16 percent in total toll traffic for December 2019 when compared to December 2018. At Milford-Montague (MM), a decrease of 8,102 passenger vehicles and an increase of 162 trucks produced an 8.01 percent decrease in total toll traffic for the month of December 2019 as compared to December 2018.

**E-ZPass Penetration Rates**

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of December, 2019 and December 2018, and the year-to-date periods ending December 31, 2019 and December 31, 2018.

		<b><i>E-ZPass</i> PENETRATION RATES</b>					
		<b>Dec. 2019</b>	<b>Dec. 2018</b>	<b>Change in Monthly Percentage</b>	<b>YTD 2019</b>	<b>YTD 2018</b>	<b>Change in YTD Percentage</b>
<b>All Toll Bridges</b>	Cars	74.92	69.86	5.06	72.67	69.56	3.11
	Trucks	90.97	89.99	0.98	90.38	88.86	1.52
	<b>Total</b>	77.03	72.60	4.43	75.12	72.29	2.83
<b>Trenton - Morrisville</b>	Cars	69.63	67.53	2.10	68.87	67.45	1.42
	Trucks	91.05	91.38	-0.33	91.35	89.91	1.44
	<b>Total</b>	71.33	69.24	2.09	70.56	69.02	1.54
<b>Scudder Falls</b>	Cars	89.90	<i>n/a</i>	<i>n/a</i>	87.95	<i>n/a</i>	<i>n/a</i>
	Trucks	84.05	<i>n/a</i>	<i>n/a</i>	83.01	<i>n/a</i>	<i>n/a</i>
	<b>Total</b>	89.59	<i>n/a</i>	<i>n/a</i>	87.66	<i>n/a</i>	<i>n/a</i>
<b>New Hope - Lambertville</b>	Cars	85.83	83.67	2.16	84.74	83.14	1.60
	Trucks	90.62	86.83	3.79	88.39	85.36	3.03
	<b>Total</b>	86.11	83.84	2.27	84.97	83.27	1.70
<b>I-78</b>	Cars	73.28	72.05	1.23	73.21	71.66	1.55
	Trucks	92.02	90.23	1.79	91.11	89.19	1.92
	<b>Total</b>	78.30	76.63	1.67	78.01	76.27	1.74
<b>Easton - Phillipsburg</b>	Cars	71.03	68.95	2.08	70.24	69.13	1.11
	Trucks	86.74	84.01	2.73	84.90	83.63	1.27
	<b>Total</b>	71.98	69.73	2.25	71.10	69.95	1.15
<b>Portland - Columbia</b>	Cars	63.94	63.04	0.90	64.02	63.24	0.78
	Trucks	91.80	91.42	0.38	91.73	91.22	0.51
	<b>Total</b>	66.13	65.09	1.04	66.48	65.45	1.03
<b>Delaware Water Gap</b>	Cars	70.71	69.19	1.52	70.45	68.70	1.75
	Trucks	91.80	90.45	1.35	90.88	89.14	1.74
	<b>Total</b>	74.07	72.31	1.76	73.68	71.85	1.83
<b>Milford - Montague</b>	Cars	65.63	63.27	2.36	65.60	63.31	2.29
	Trucks	84.69	79.32	5.37	82.67	78.88	3.79
	<b>Total</b>	66.22	63.71	2.51	66.16	63.74	2.42

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2019

JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS		JANUARY 1, 2019 DECEMBER 31, 2019 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2019 31 DAYS		MONTH OF DECEMBER 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
34,621,732	\$ 34,837,122.00	38,758,879	\$ 40,550,482.15	Passenger	3,475,257	\$ 3,736,290.40	2,864,425	\$ 2,876,978.00
-	(1,256,995.06)	-	(1,501,097.75)	Discounts *	-	(143,622.15)	-	(99,148.65)
34,621,732	\$ 33,580,126.94	38,758,879	\$ 39,049,384.40	TOTAL PASSENGER	3,475,257	\$ 3,592,668.25	2,864,425	\$ 2,777,829.35
868,810	5,593,372.20	1,069,545	6,948,346.15	2-Axle Trucks	97,065	634,121.65	69,336	445,989.05
457,907	5,418,354.00	462,605	5,255,397.81	3-Axle Trucks	39,998	475,650.54	36,417	430,186.80
509,175	8,011,712.00	529,806	8,361,502.70	4-Axle Trucks	43,574	689,299.60	37,747	593,478.40
3,767,761	73,803,438.00	4,059,082	79,660,087.94	5-Axle Trucks	335,772	6,600,107.08	300,493	5,879,900.00
115,077	2,682,885.60	126,854	2,949,187.05	6-Axle Trucks	9,390	218,481.60	8,178	190,279.20
4,611	137,652.20	3,531	106,843.21	7-Axle Trucks	293	8,962.00	309	9,239.60
-	-	-	-	Permits	-	-	-	-
5,723,341	\$ 95,647,414.00	6,231,277	\$ 103,281,364.86	TOTAL TRUCKS	526,092	\$ 8,626,622.47	452,480	\$ 7,549,073.05
40,345,073	\$ 129,227,540.94	44,990,156	\$ 142,330,749.26	TOTAL TOLL VEHICLES	4,001,349	\$ 12,219,290.72	3,316,905	10,326,902.40
110,534	\$ 354,048.06	123,261	\$ 389,947.26	DAILY AVERAGE	129,076	\$ 394,170.67	106,997	\$ 333,125.88
Rate Change				Rate Change				
Traffic (toll)		11.51%		Traffic (toll)		20.64%		
Autos		11.95%		Autos		21.32%		
Trucks		8.87%		Trucks		16.27%		
Revenue		10.14%		Revenue		18.32%		
Autos		16.29%		Autos		29.33%		
Trucks		7.98%		Trucks		14.27%		

NOTE: The Scudder Falls Toll Bridge began toll collections on Sunday, July 14, 2019. SFB traffic and toll revenue is included in the monthly and YTD totals and calculations above. Prior to July 14, 2019, the Scudder Falls Bridge operated as a toll-supported bridge.

\* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2019

JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS		JANUARY 1, 2019 DECEMBER 31, 2019 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2019 31 DAYS		MONTH OF DECEMBER 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
8,666,684	\$ 8,695,392.00	9,020,766	\$ 9,054,658.00	Passenger	736,627	\$ 738,617.00	708,009	\$ 709,902.00
	(270,891.37)		(317,533.51)	Discounts *		(26,157.95)		(21,333.47)
8,666,684	\$ 8,424,500.63	9,020,766	\$ 8,737,124.49	TOTAL PASSENGER	736,627	\$ 712,459.05	708,009	\$ 688,568.53
188,743	1,218,226.75	264,266	1,705,458.95	2-Axle Trucks	23,420	150,969.65	18,302	117,993.85
121,963	1,452,055.20	111,138	1,321,867.20	3-Axle Trucks	9,558	113,878.80	9,988	119,121.60
90,330	1,431,249.60	82,848	1,312,283.20	4-Axle Trucks	6,392	101,360.00	6,995	111,177.60
247,458	4,856,932.00	270,288	5,300,614.00	5-Axle Trucks	23,599	462,906.00	19,037	372,590.00
2,237	52,852.80	2,135	50,568.00	6-Axle Trucks	289	6,823.20	135	3,201.60
216	6,045.60	231	6,861.20	7-Axle Trucks	50	1,648.80	17	470.40
-	-			Permits			-	-
650,947	\$ 9,017,361.95	730,906	\$ 9,697,652.55	TOTAL TRUCKS	63,308	\$ 837,586.45	54,474	\$ 724,555.05
9,317,631	\$ 17,441,862.58	9,751,672	\$ 18,434,777.04	TOTAL TOLL VEHICLES	799,935	\$ 1,550,045.50	762,483	\$ 1,413,123.58
25,528	\$ 47,785.92	26,717	\$ 50,506.24	DAILY AVERAGE	25,804	\$ 50,001.47	24,596	\$ 45,584.63
<b>Rate Change</b>				<b>Rate Change</b>				
<b>Traffic (toll)</b>		4.66%	<b>Traffic (toll)</b>		4.91%			
Autos		4.09%	Autos		4.04%			
Trucks		12.28%	Trucks		16.22%			
<b>Revenue</b>		5.69%	<b>Revenue</b>		9.69%			
Autos		3.71%	Autos		3.47%			
Trucks		7.54%	Trucks		15.60%			

NOTE: Higher E-ZPass toll rates at the Scudder Falls Toll Bridge has resulted in some diversion to Trenton-Morrisville.

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
SCUDDER FALLS TOLL BRIDGE  
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2019									
JULY 14, 2018 DECEMBER 31, 2018 171 DAYS		JULY 14, 2019 DECEMBER 31, 2019 171 DAYS		MONTH OF DECEMBER 2019 31 DAYS			MONTH OF DECEMBER 2018 31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
0	0	3,755,095	\$ 5,317,838.15	Passenger	643,202	\$ 892,890.40	0		0
			\$ (142,372.60)	Discounts *		\$ (31,665.16)			
0	0	3,755,095	\$ 5,175,465.55	TOTAL PASSENGER	643,202	\$ 861,225.24	0		0
		89,199	636,164.95	2-Axle Trucks	14,846	105,368.10			
		20,146	257,918.61	3-Axle Trucks	3,270	41,738.94			
		16,902	288,494.70	4-Axle Trucks	1,957	33,469.20			
		100,048	2,142,015.94	5-Axle Trucks	15,396	329,045.08			
		1,471	38,234.25	6-Axle Trucks	170	4,464.00			
		263	8,104.81	7-Axle Trucks	45	1,394.00			
0	0			Permits					
0	0	228,029	\$ 3,370,933.26	TOTAL TRUCKS	35,684	\$ 515,479.32	0		0
0	0	3,983,124	\$ 8,546,398.81	TOTAL TOLL VEHICLES	678,886	\$ 1,376,704.56	0		0
0	0	23,293	\$ 49,978.94	DAILY AVERAGE	21,900	\$ 44,409.82	0		0

NOTE: The Scudder Falls Toll Bridge began toll collection on Sunday, July 14, 2019. YTD averages for this bridge are based on 171 days.

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2019

JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS		JANUARY 1, 2019 DECEMBER 31, 2019 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2019 31 DAYS		MONTH OF DECEMBER 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,814,580	\$ 1,825,493.00	1,797,331	\$ 1,810,117.00	Passenger	146,905	\$ 147,507.00	158,268	\$ 158,965.00
	(76,175.29)		(93,090.93)	Discounts *		(6,937.37)		(6,560.28)
1,814,580	\$ 1,749,317.71	1,797,331	\$ 1,717,026.07	TOTAL PASSENGER	146,905	\$ 140,569.63	158,268	\$ 152,404.72
48,750	314,542.80	57,591	371,452.25	2-Axle Trucks	4,517	29,111.55	3,982	25,706.20
17,568	209,160.00	13,373	158,986.80	3-Axle Trucks	889	10,548.00	1,116	13,263.60
10,433	162,998.40	12,203	191,414.40	4-Axle Trucks	832	13,043.20	849	13,312.00
35,519	698,846.00	38,426	756,046.00	5-Axle Trucks	2,853	56,058.00	2,862	56,264.00
1,312	30,064.80	1,789	41,095.20	6-Axle Trucks	139	3,206.40	140	3,240.00
52	1,442.00	30	837.20	7-Axle Trucks	4	109.20	6	159.60
				Permits	-	-		
113,634	\$ 1,417,054.00	123,412	\$ 1,519,831.85	TOTAL TRUCKS	9,234	\$ 112,076.35	8,955	\$ 111,945.40
1,928,214	\$ 3,166,371.71	1,920,743	\$ 3,236,857.92	TOTAL TOLL VEHICLES	156,139	\$ 252,645.98	167,223	\$ 264,350.12
5,283	\$ 8,674.99	5,262	\$ 8,868.10	DAILY	5,037	\$ 8,149.87	5,394	\$ 8,527.42
Rate Change							Rate Change	
Traffic (toll)	-0.39%						Traffic (toll)	-6.63%
Autos	-0.95%						Autos	-7.18%
Trucks	8.60%						Trucks	3.12%
Revenue	2.23%						Revenue	-4.43%
Autos	-1.85%						Autos	-7.77%
Trucks	7.25%						Trucks	0.12%

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2019

JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS		JANUARY 1, 2019 DECEMBER 31, 2019 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2019 31 DAYS		MONTH OF DECEMBER 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
8,547,938	\$ 8,619,720.00	8,604,159	\$ 8,679,462.00	Passenger	707,871	\$ 712,034.00	716,275	\$ 720,747.00
	(369,383.85)		(337,467.43)	Discounts *		(28,351.29)		(28,482.27)
8,547,938	\$ 8,250,336.15	8,604,159	\$ 8,341,994.57	TOTAL PASSENGER	707,871	\$ 683,682.71	716,275	\$ 692,264.73
289,229	1,858,424.10	299,727	1,925,943.50	2-Axle Trucks	25,501	163,718.10	21,663	139,027.85
157,744	1,859,148.00	155,643	1,834,437.60	3-Axle Trucks	14,513	170,492.40	14,394	169,054.80
232,953	3,653,444.80	239,890	3,762,532.80	4-Axle Trucks	21,310	334,913.60	18,139	284,083.20
2,286,670	44,763,430.00	2,371,211	46,393,282.00	5-Axle Trucks	191,403	3,743,692.00	181,685	3,553,274.00
75,832	1,767,396.00	85,127	1,973,752.80	6-Axle Trucks	6,138	142,178.40	5,631	130,869.60
2,913	87,291.20	1,513	45,144.00	7-Axle Trucks	100	2,922.00	201	6,103.20
				Permits				
3,045,341	\$ 53,989,134.10	3,153,111	\$ 55,935,092.70	TOTAL TRUCKS	258,965	\$ 4,557,916.50	241,713	\$ 4,282,412.65
11,593,279	\$ 62,239,470.25	11,757,270	\$ 64,277,087.27	TOTAL TOLL VEHICLES	966,836	\$ 5,241,599.21	957,988	\$ 4,974,677.38
31,762	\$ 170,519.10	32,212	\$ 176,101.61	DAILY AVERAGE	31,188	\$ 169,083.85	30,903	\$ 160,473.46
Rate Change				Rate Change				
Traffic (toll)		1.41%	Traffic (toll)		0.92%			
Autos		0.66%	Autos		-1.17%			
Trucks		3.54%	Trucks		7.14%			
Revenue		3.27%	Revenue		5.37%			
Autos		1.11%	Autos		-1.24%			
Trucks		3.60%	Trucks		6.43%			

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2019

JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS		JANUARY 1, 2019 DECEMBER 31, 2019 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2019 31 DAYS		MONTH OF DECEMBER 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
5,061,475	\$ 5,087,830.00	5,060,539	\$ 5,088,527.00	Passenger	419,517	\$ 420,752.00	427,593	\$ 429,115.00
	(162,459.25)		(191,049.58)	Discounts *		(14,900.23)		(12,655.94)
5,061,475	\$ 4,925,370.75	5,060,539	\$ 4,897,477.42	TOTAL PASSENGER	419,517	\$ 405,851.77	427,593	\$ 416,459.06
102,681	662,844.65	115,777	747,441.50	2-Axle Trucks	9,854	63,543.35	8,691	56,048.20
36,431	432,267.60	41,056	487,843.20	3-Axle Trucks	3,553	42,204.00	2,832	33,570.00
32,661	518,256.00	35,542	563,086.40	4-Axle Trucks	2,707	42,872.00	2,467	39,137.60
128,918	2,532,262.00	121,652	2,392,342.00	5-Axle Trucks	10,912	213,492.00	9,424	185,228.00
1,257	29,906.40	1,205	28,353.60	6-Axle Trucks	122	2,815.20	65	1,545.60
46	1,305.20	48	1,340.80	7-Axle Trucks	3	84.00	1	28.00
		-		Permits	-	-		
301,994	\$ 4,176,841.85	315,280	\$ 4,220,407.50	TOTAL TRUCKS	27,151	\$ 365,010.55	23,480	\$ 315,557.40
5,363,469	\$ 9,102,212.60	5,375,819	\$ 9,117,884.92	TOTAL TOLL VEHICLES	446,668	\$ 770,862.32	451,073	\$ 732,016.46
14,694	\$ 24,937.57	14,728	\$ 24,980.51	DAILY AVERAGE	14,409	\$ 24,866.53	14,551	\$ 23,613.43
<b>Rate Change</b>				<b>Rate Change</b>				
<b>Traffic (toll)</b>		0.23%		<b>Traffic (toll)</b>		-0.98%		
Autos		-0.02%		Autos		-1.89%		
Trucks		4.40%		Trucks		15.63%		
<b>Revenue</b>		0.17%		<b>Revenue</b>		5.31%		
Autos		-0.57%		Autos		-2.55%		
Trucks		1.04%		Trucks		15.67%		

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2019									
JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS		JANUARY 1, 2019 DECEMBER 31, 2019 365 DAYS		MONTH OF DECEMBER 2019 31 DAYS		MONTH OF DECEMBER 2018 31 DAYS			
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
1,194,251	\$ 1,204,843.00	1,219,645	\$ 1,232,031.00	Passenger	93,928	\$ 94,524.00	95,068	\$ 95,626.00	
	(46,842.84)		(54,458.86)	Discounts *		(4,078.99)		(4,039.35)	
1,194,251	\$ 1,158,000.16	1,219,645	\$ 1,177,572.14	TOTAL PASSENGER	93,928	\$ 90,445.01	95,068	\$ 91,586.65	
20,224	130,773.50	23,238	150,131.80	2-Axle Trucks	1,960	12,645.75	1,600	10,329.80	
8,258	98,482.80	9,193	109,482.00	3-Axle Trucks	665	7,930.80	693	8,253.60	
36,793	584,956.80	45,295	721,700.80	4-Axle Trucks	2,911	46,500.80	2,377	37,886.40	
36,399	719,616.00	40,568	801,836.00	5-Axle Trucks	2,464	48,740.00	2,713	53,538.00	
541	12,873.60	577	13,689.60	6-Axle Trucks	32	763.20	27	643.20	
23	641.20	32	893.20	7-Axle Trucks	1	28.00	3	84.00	
-				Permits			-		
102,238	\$ 1,547,343.90	118,903	\$ 1,797,733.40	TOTAL TRUCKS	8,033	\$ 116,608.55	7,413	\$ 110,735.00	
1,296,489	\$ 2,705,344.06	1,338,548	\$ 2,975,305.54	TOTAL TOLL VEHICLES	101,961	\$ 207,053.56	102,481	\$ 202,321.65	
3,552	\$ 7,411.90	3,667	\$ 8,151.52	DAILY AVERAGE	3,289	\$ 6,679.15	3,306	\$ 6,526.50	
Rate Change									
Traffic (toll)		3.24%				Rate Change			
Autos		2.13%				Traffic (toll)			
Trucks		16.30%				Autos			
Revenue		9.98%				Trucks			
Autos		1.69%				Revenue			
Trucks		16.18%				Autos			
						Trucks			

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2019

JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS		JANUARY 1, 2019 DECEMBER 31, 2019 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2019 31 DAYS		MONTH OF DECEMBER 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
8,090,093	\$ 8,145,599.00	8,086,044	\$ 8,140,392.00	Passenger	638,858	\$ 641,183.00	662,761	\$ 665,605.00
-	(287,602.86)	-	(312,129.70)	Discounts *	-	(27,244.42)	-	(22,478.26)
8,090,093	\$ 7,857,996.14	8,086,044	\$ 7,828,262.30	TOTAL PASSENGER	638,858	\$ 613,938.58	662,761	\$ 643,126.74
200,331	1,287,013.65	199,028	1,278,522.05	2-Axle Trucks	15,332	98,315.75	13,558	86,994.05
111,971	1,319,835.60	86,905	1,025,186.40	3-Axle Trucks	7,366	86,661.60	7,121	83,664.00
103,545	1,621,614.40	93,434	1,463,488.00	4-Axle Trucks	7,251	113,763.20	6,803	106,028.80
1,022,806	20,034,336.00	1,105,723	21,653,274.00	5-Axle Trucks	88,344	1,730,338.00	84,035	1,644,398.00
33,759	786,468.00	34,358	798,902.40	6-Axle Trucks	2,493	58,065.60	2,168	50,491.20
1,352	40,675.00	1,408	43,494.00	7-Axle Trucks	90	2,776.00	81	2,394.40
-	-	-	-	Permits	-	-	-	-
1,473,764	\$ 25,089,942.65	1,520,856	\$ 26,262,866.85	TOTAL TRUCKS	120,876	\$ 2,089,920.15	113,766	\$ 1,973,970.45
9,563,857	\$ 32,947,938.79	9,606,900	\$ 34,091,129.15	TOTAL TOLL VEHICLES	759,734	\$ 2,703,858.73	776,527	\$ 2,617,097.19
26,202	\$ 90,268.33	26,320	\$ 93,400.35	DAILY AVERAGE	24,508	\$ 87,221.25	25,049	\$ 84,422.49
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2019

JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS		JANUARY 1, 2019 DECEMBER 31, 2019 365 DAYS		MONTH OF DECEMBER 2019 31 DAYS		MONTH OF DECEMBER 2018 31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,246,711	\$ 1,258,245.00	1,215,300	\$ 1,227,457.00	Passenger	88,349	\$ 88,783.00	96,451	\$ 97,018.00
	(43,639.60)		(52,995.14)	Discounts *		(4,286.74)		(3,599.08)
1,246,711	\$ 1,214,605.40	1,215,300	\$ 1,174,461.86	TOTAL PASSENGER	88,349	\$ 84,496.26	96,451	\$ 93,418.92
18,852	121,546.75	20,719	133,231.15	2-Axle Trucks	1,635	10,449.40	1,540	9,889.10
3,972	47,404.80	5,005	59,676.00	3-Axle Trucks	184	2,196.00	273	3,259.20
2,460	39,192.00	3,692	58,502.40	4-Axle Trucks	214	3,377.60	117	1,852.80
9,991	198,016.00	11,166	220,678.00	5-Axle Trucks	801	15,836.00	737	14,608.00
139	3,324.00	192	4,591.20	6-Axle Trucks	7	165.60	12	288.00
9	252.00	6	168.00	7-Axle Trucks	-	-	-	-
-				Permits	-	-	-	-
35,423	\$ 409,735.55	40,780	\$ 476,846.75	TOTAL TRUCKS	2,841	\$ 32,024.60	2,679	\$ 29,897.10
1,282,134	\$ 1,624,340.95	1,256,080	\$ 1,651,308.61	TOTAL TOLL VEHICLES	91,190	\$ 116,520.86	99,130	\$ 123,316.02
3,513	\$ 4,450.25	3,441	\$ 4,524.13	DAILY AVERAGE	2,942	\$ 3,758.74	3,198	\$ 3,977.94
Rate Change				Rate Change				
Traffic (toll)		-2.03%		Traffic (toll)		-8.01%		
Autos		-2.52%		Autos		-8.40%		
Trucks		15.12%		Trucks		6.05%		
Revenue		1.66%		Revenue		-5.51%		
Autos		-3.31%		Autos		-9.55%		
Trucks		16.38%		Trucks		7.12%		

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

**Delaware River Joint Toll Bridge Commission**  
**Toll Supported Bridge - Westbound Traffic Counts**  
**December 2019**

<b>Bridge</b>	<b>Westbound Volume</b>					
	<b>December 2019</b>	<b>December 2018</b>	<b>% Change</b>	<b>YTD 2019</b>	<b>YTD 2018</b>	<b>% Change</b>
<b>Lower Trenton</b>	393,245	352,615	11.52%	4,595,636	4,357,708	5.46%
<b>Calhoun Street</b>	153,130	183,574	-16.58%	3,312,563	3,297,592	0.45%
<b>Scudder Falls <sup>(1)</sup></b>	0	874,226	-100.00%	5,331,348	10,930,495	-51.23%
<b>Washington Crossing</b>	144,838	106,367	36.17%	1,654,385	1,309,534	26.33%
<b>New Hope - Lambertville</b>	245,921	241,554	1.81%	2,353,827	2,412,857	-2.45%
<b>Centre Bridge - Stockton</b>	78,207	74,973	4.31%	966,310	903,919	6.90%
<b>Uhlerstown - Frenchtown</b>	98,418	71,974	36.74%	1,214,071	876,209	38.56%
<b>Upper Black Eddy - Milford</b>	47,069	48,020	-1.98%	666,599	668,855	-0.34%
<b>Riegelsville *</b>	47,472	49,988	-5.03%	618,721	586,729	5.45%
<b>Northampton Street</b>	363,439	367,993	-1.24%	4,436,028	4,382,311	1.23%
<b>Riverton - Belvidere <sup>2</sup></b>	86,108	84,839	1.50%	1,129,225	881,578	28.09%
<b>Total</b>	<b>1,657,847</b>	<b>2,456,123</b>	<b>-32.50%</b>	<b>26,278,713</b>	<b>30,607,787</b>	<b>-14.14%</b>

**Notes:**

<sup>1</sup> Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

<sup>2</sup> R-B 2018 EB & WB numbers were reversed. December 2018 number updated however YTD 2018 is not updated because it would require updating 12 previous months of data.

**Delaware River Joint Toll Bridge Commission**  
**Toll Supported Bridge - Two Way Traffic Counts**  
**December 2019**

<b>Bridge</b>	<b>Total Volume</b>					
	<b>December 2019</b>	<b>December 2018</b>	<b>% Change</b>	<b>YTD 2019</b>	<b>YTD 2018</b>	<b>% Change</b>
<b>Lower Trenton</b>	475,240	436,342	8.91%	5,661,752	5,488,706	3.15%
<b>Calhoun Street</b>	418,038	453,131	-7.74%	5,612,283	5,780,752	-2.91%
<b>Scudder Falls <sup>(1)</sup></b>	-	1,562,973	-100.00%	9,688,012	19,244,791	-49.66%
<b>Washington Crossing</b>	214,374	178,830	19.88%	2,660,916	2,190,365	21.48%
<b>New Hope - Lambertville</b>	418,339	433,783	-3.56%	4,590,345	4,861,805	-5.58%
<b>Centre Bridge - Stockton</b>	144,808	138,411	4.62%	1,815,971	1,685,542	7.74%
<b>Uhlerstown - Frenchtown</b>	150,094	129,537	15.87%	1,957,542	1,749,734	11.88%
<b>Upper Black Eddy - Milford</b>	103,103	104,427	-1.27%	1,267,348	1,270,627	-0.26%
<b>Riegelsville</b>	90,810	94,667	-4.07%	1,174,668	1,171,876	0.24%
<b>Northampton Street</b>	511,615	505,056	1.30%	6,158,266	6,244,710	-1.38%
<b>Riverton - Belvidere</b>	137,124	141,875	-3.35%	1,851,291	1,798,051	2.96%
<b>Total</b>	<b>2,663,545</b>	<b>4,179,032</b>	<b>-36.26%</b>	<b>42,438,394</b>	<b>51,486,958</b>	<b>-17.57%</b>

**Notes:**

<sup>1</sup> Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

**Delaware River Joint Toll Bridge Commission**  
**Toll Bridge - Two Way Traffic Counts**  
**December 2019**

<b>Bridge</b>	<b>Total Volume (all classes)</b>					
	<b>December 2019</b>	<b>December 2018</b>	<b>% Change</b>	<b>YTD 2019</b>	<b>YTD 2018</b>	<b>% Change</b>
<b>Trenton - Morrisville</b>	1,818,017	1,866,116	-2.58%	22,623,609	22,316,680	1.38%
<b>Scudder Falls <sup>1</sup></b>	1,384,141	1,562,973	-11.44%	7,601,930	N/A	N/A
<b>New Hope - Lambertville</b>	371,485	393,168	-5.51%	4,587,848	4,573,379	0.32%
<b>Interstate 78</b>	2,022,575	1,974,384	2.44%	24,233,561	23,725,995	2.14%
<b>Easton - Phillipsburg</b>	1,082,619	1,099,013	-1.49%	13,059,231	13,058,102	0.01%
<b>Portland - Columbia</b>	213,934	219,345	-2.47%	2,856,256	2,770,792	3.08%
<b>Delaware Water Gap</b>	1,471,093	1,481,078	-0.67%	18,733,109	18,608,337	0.67%
<b>Milford - Montague</b>	197,851	215,246	-8.08%	2,590,133	2,687,834	-3.63%
<b>Total</b>	<b>8,561,715</b>	<b>8,811,323</b>	<b>-2.83%</b>	<b>96,285,677</b>	<b>87,741,119</b>	<b>9.74%</b>

**Notes:**

<sup>1</sup> Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. In July 2019 SFB became a Toll Bridge. December 2018 TSB Traffic is being used for comparison purposes. 2018 YTD TSB values are not being used.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

### **STATISTICAL SUMMARY OF EXPENDITURES**

There follows reports entitled **“Budget vs Actual”** covering the month of December 2019 and the entire fiscal year 2019 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense totaled \$6,067,038 for the month of December. For the fiscal year 2019, total operating expense amounted to \$66,046,867 or 91.0% of the operating budget.

2019 budget surplus totaled \$6,513,446, mainly due to savings in the Employee Healthcare Cost, which is 29.8% under 2019 budget due to lower medical and prescription insurance claims.

Most budget line items finished the year as surplus. Several line items exceeded the operating budget for 2019, but only to insignificant amounts. Life Insurance Expense, Commission Expense and Toll Collection Expense had budget overrun \$5,354, \$2,184 and \$552, respectively.

The business insurance expense totaled \$3,579,931 for year 2019, which is higher than normal since we accrued \$400,000 for retroactive charges for worker's compensation insurance. The amount is an estimated and may change when the analysis is completed. The General Contingency budget has been used to cover retroactive charges for worker's compensation insurance.

As a part of year end closing, accruals were made for unused sick (\$109,088) and vacation time (\$49,512), as well as year-end payroll (\$240,641). There were no other unusual charges during the year of 2019.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2019**

**TOTAL COMMISSION**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
Regular Employee Salaries	\$23,473,003	23,473,003	\$2,108,802	\$23,187,675	\$0	\$285,328
Part-Tiime Employee Wages	314,000	314,000	17,356	143,502	0	170,498
Summer Employee Wages	100,000	100,000	0	40,841	0	59,159
Overtime Wages	475,472	475,472	69,180	419,422	0	56,050
Pension Contributions	7,429,914	7,429,914	635,890	7,252,286	0	177,628
FICA Contributions	1,948,510	1,948,510	154,030	1,848,640	0	99,870
Regular Employee Healthcare Benefits	12,554,640	12,554,640	677,460	8,803,311	0	3,751,330
Life Insurance Benefits	235,178	235,178	22,472	240,532	0	(5,354)
Unemployment Compensation Benefits	44,100	44,100	0	8,420	0	35,680
Utility Expense	835,825	835,825	64,976	658,418	0	177,407
Office Expense	295,733	295,733	32,251	203,886	0	91,847
Telecommunication Expense	1,414,121	1,414,121	120,861	1,338,493	0	75,628
Information Technology Expense	733,984	733,984	165,889	699,716	0	34,268
Professional Development/Meetings	569,743	569,743	32,918	300,738	0	269,004
Vehicle Maintenance Expense and Fuel	525,701	525,701	51,458	433,533	0	92,168
Operations Maintenance Expense	1,651,394	1,651,394	384,575	1,329,286	0	322,108
ESS Operating Maintenance Expense	1,440,000	1,440,000	102,362	1,281,671	0	158,329
Commission Expense	22,050	22,050	5,805	24,234	0	(2,184)
Toll Collection Expense	75,291	75,291	8,439	75,843	0	(552)
Uniform Expense	233,621	233,621	30,613	173,665	0	59,956
Business Insurance	3,667,199	3,667,199	760,435	3,579,931	0	87,268
Licenses & Inspections Expense	10,878	10,878	173	8,784	0	2,094
Advertising	59,980	59,980	28,515	35,648	0	24,332
Professional Services	1,597,000	1,597,000	115,895	1,477,529	0	119,471
State Police Bridge Security	5,685,192	5,685,192	490,456	5,609,645	0	75,547
EZPass Equipment/Maintenance	1,326,270	1,326,270	91,030	1,037,009	0	289,261
EZPass Operating Expense	5,841,514	5,841,514	644,336	5,834,207	0	7,307
<b>Total</b>	<b>\$72,560,314</b>	<b>\$72,560,314</b>	<b>\$6,816,178</b>	<b>\$66,046,867</b>	<b>\$0</b>	<b>\$6,513,446</b>



**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2019**

**ADMINISTRATION\***

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,260,587	4,260,587	\$434,008	\$4,485,811	\$0	\$(225,224)
Overtime Wages	5,596	5,596	72	3,073	0	2,523
Pension Contributions	1,257,509	1,257,509	108,464	1,260,656	0	(3,147)
FICA Contributions	326,325	326,325	23,139	316,171	0	10,153
Regular Employee Healthcare Benefits	1,471,492	1,471,492	77,758	983,201	0	488,291
Life Insurance Benefits	40,687	40,687	3,556	41,314	0	(627)
Unemployment Compensation Benefits	44,100	44,100	0	8,420	0	35,680
Utility Expense	64,500	64,500	0	0	0	64,500
Office Expense	220,783	220,783	24,709	166,546	0	54,237
Telecommunication Expense	76,817	76,817	13,713	97,088	0	(20,271)
Information Technology Expense	710,000	710,000	165,889	699,716	0	10,284
Professional Development/Meetings	142,397	142,397	4,811	67,304	0	75,093
Vehicle Maintenance Expense and Fuel	7,768	7,768	0	3,515	0	4,253
Operations Maintenance Expense	56,000	56,000	1,232	2,614	0	53,386
Commission Expense	22,050	22,050	5,805	24,234	0	(2,184)
Uniform Expense	4,000	4,000	0	0	0	4,000
Business Insurance	443,393	443,393	412,861	501,941	0	(58,548)
Advertising	59,980	59,980	28,515	35,648	0	24,332
Professional Services	1,352,000	1,352,000	103,203	1,268,985	0	83,015
EZPass Operating Expense	20,300	20,300	0	0	0	20,300
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$10,586,283</b>	<b>\$10,586,283</b>	<b>\$1,407,733</b>	<b>\$9,966,239</b>	<b>\$0</b>	<b>\$620,044</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			14,141	157,924		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$14,141</b>	<b>\$157,924</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,421,874</b>	<b>\$10,124,163</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2019**

**ADMINISTRATION - OPERATIONS\***

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$3,192,487	3,192,487	\$267,262	\$3,000,886	\$0	\$191,601
Overtime Wages	24,000	24,000	6,309	25,658	0	(1,658)
Pension Contributions	1,294,780	1,294,780	110,282	1,252,714	0	42,066
FICA Contributions	332,506	332,506	24,047	313,542	0	18,965
Regular Employee Healthcare Benefits	1,628,033	1,628,033	87,096	1,119,321	0	508,712
Life Insurance Benefits	41,183	41,183	3,635	42,565	0	(1,383)
Office Expense	36,456	36,456	3,369	18,887	0	17,569
Telecommunication Expense	148,182	148,182	11,768	116,783	0	31,398
Professional Development/Meetings	397,099	397,099	27,860	227,373	0	169,726
Vehicle Maintenance Expense and Fuel	3,000	3,000	343	795	0	2,205
ESS Operating Maintenance Expense	1,440,000	1,440,000	102,362	1,281,671	0	158,329
Toll Collection Expense	300	300	0	0	0	300
Uniform Expense	23,744	23,744	385	14,296	0	9,448
Business Insurance	75,009	75,009	7,295	78,097	0	(3,088)
Professional Services	245,000	245,000	12,693	208,544	0	36,456
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$8,881,778</b>	<b>\$8,881,778</b>	<b>\$664,704</b>	<b>\$7,701,133</b>	<b>\$0</b>	<b>\$1,180,645</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			(106,931)	(1,194,177)		
Toll Operation Allocation			(65,324)	(736,300)		
Bridge Maint Allocation			(55,494)	(634,075)		
Maint/Toll Allocation			(21,728)	(241,650)		
PSBS Allocation			(314,628)	(3,634,604)		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>(\$564,106)</b>	<b>(\$6,440,807)</b>		
<b>TOTAL EXPENSES</b>			<b>\$100,598</b>	<b>\$1,260,326</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2019**

**SOUTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$3,486,546	3,486,546	\$328,689	\$3,416,361	\$0	\$70,185
Part-Time Employee Wages	61,760	61,760	2,165	20,538	0	41,222
Summer Employee Wages	40,232	40,232	0	16,671	0	23,561
Overtime Wages	65,856	65,856	16,895	71,668	0	(5,812)
Pension Contributions	997,337	997,337	93,329	962,702	0	34,634
FICA Contributions	279,670	279,670	25,181	264,535	0	15,135
Regular Employee Healthcare Benefits	2,018,509	2,018,509	133,708	1,414,721	0	603,788
Life Insurance Benefits	33,676	33,676	2,606	30,943	0	2,733
Utility Expense	241,401	241,401	14,961	266,394	0	(24,993)
Office Expense	13,919	13,919	2,333	5,206	0	8,713
Telecommunication Expense	163,836	163,836	13,164	135,752	0	28,085
Information Technology Expense	11,778	11,778	0	0	0	11,778
Professional Development/Meetings	5,851	5,851	0	950	0	4,900
Vehicle Maintenance Expense and Fuel	170,870	170,870	23,057	154,781	0	16,089
Operations Maintenance Expense	398,104	398,104	87,604	315,705	0	82,399
Toll Collection Expense	19,610	19,610	2,210	20,653	0	(1,043)
Uniform Expense	69,385	69,385	10,071	32,369	0	37,015
Business Insurance	953,360	953,360	80,707	712,960	0	240,400
Licenses & Inspections Expense	1,537	1,537	0	3,042	0	(1,506)
State Police Bridge Security	1,440,745	1,440,745	162,488	1,415,717	0	25,029
EZPass Equipment/Maintenance	373,013	373,013	25,607	291,596	0	81,418
EZPass Operating Expense	2,721,779	2,721,779	234,667	1,838,750	0	883,029
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$13,568,774</b>	<b>\$13,568,774</b>	<b>\$1,259,443</b>	<b>\$11,392,015</b>	<b>\$0</b>	<b>\$2,176,759</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			18,875	205,226		
Toll Operation Allocation			19,597	220,890		
Bridge Maint Allocation			13,873	147,840		
Maint/Toll Allocation			4,780	50,426		
PSBS Allocation			83,724	783,064		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$140,850</b>	<b>\$1,407,446</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,400,293</b>	<b>\$12,799,461</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2019**

**CENTRAL REGION TOLL BRIDGE**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,171,520	4,171,520	\$357,863	\$4,087,049	\$0	\$84,470
Part-Time Employee Wages	134,750	134,750	8,799	65,042	0	69,708
Summer Employee Wages	41,012	41,012	0	19,943	0	21,069
Overtime Wages	105,482	105,482	19,167	84,841	0	20,641
Pension Contributions	1,284,878	1,284,878	109,555	1,243,315	0	41,563
FICA Contributions	339,776	339,776	27,601	317,895	0	21,881
Regular Employee Healthcare Benefits	2,410,741	2,410,741	130,958	1,714,270	0	696,472
Life Insurance Benefits	39,836	39,836	4,067	40,968	0	(1,132)
Utility Expense	254,270	254,270	23,952	187,836	0	66,434
Office Expense	11,947	11,947	1,252	6,015	0	5,933
Telecommunication Expense	417,913	417,913	25,767	384,003	0	33,910
Information Technology Expense	5,106	5,106	0	0	0	5,106
Professional Development/Meetings	13,716	13,716	148	4,427	0	9,289
Vehicle Maintenance Expense and Fuel	140,059	140,059	10,470	116,766	0	23,293
Operations Maintenance Expense	618,589	618,589	179,179	524,691	0	93,898
Toll Collection Expense	25,870	25,870	2,595	27,061	0	(1,191)
Uniform Expense	25,674	25,674	8,154	18,400	0	7,273
Business Insurance	868,105	868,105	99,973	876,576	0	(8,471)
Licenses & Inspections Expense	4,018	4,018	173	2,469	0	1,549
State Police Bridge Security	1,502,028	1,502,028	129,579	1,482,068	0	19,960
EZPass Equipment/Maintenance	455,905	455,905	31,278	358,121	0	97,785
EZPass Operating Expense	1,846,909	1,846,909	243,946	2,380,150	0	(533,241)
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$14,718,104</b>	<b>\$14,718,104</b>	<b>\$1,414,475</b>	<b>\$13,941,906</b>	<b>\$0</b>	<b>\$776,198</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			24,212	270,393		
Toll Operation Allocation			26,130	294,520		
Bridge Maint Allocation			16,648	190,222		
Maint/Toll Allocation			6,953	77,328		
PSBS Allocation			54,681	632,979		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$128,624</b>	<b>\$1,465,442</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,543,099</b>	<b>\$15,407,348</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2019**

**NORTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,268,426	4,268,426	\$369,522	\$4,268,084	\$0	\$342
Part-Time Employee Wages	117,490	117,490	6,392	47,709	0	69,781
Summer Employee Wages	18,757	18,757	0	4,227	0	14,530
Overtime Wages	152,317	152,317	21,357	136,190	0	16,127
Pension Contributions	1,304,119	1,304,119	111,282	1,262,019	0	42,100
FICA Contributions	348,610	348,610	28,639	334,119	0	14,491
Regular Employee Healthcare Benefits	2,379,433	2,379,433	128,915	1,688,697	0	690,736
Life Insurance Benefits	40,762	40,762	3,511	41,808	0	(1,046)
Utility Expense	163,712	163,712	18,960	140,658	0	23,054
Office Expense	11,648	11,648	588	6,634	0	5,013
Telecommunication Expense	343,845	343,845	35,722	344,237	0	(392)
Information Technology Expense	7,100	7,100	0	0	0	7,100
Professional Development/Meetings	4,702	4,702	100	684	0	4,018
Vehicle Maintenance Expense and Fuel	157,160	157,160	14,479	124,071	0	33,090
Operations Maintenance Expense	410,592	410,592	92,085	385,058	0	25,533
Toll Collection Expense	29,511	29,511	3,634	28,129	0	1,382
Uniform Expense	25,245	25,245	396	24,069	0	1,176
Business Insurance	760,528	760,528	87,351	772,255	0	(11,727)
Licenses & Inspections Expense	2,744	2,744	0	2,497	0	247
State Police Bridge Security	983,538	983,538	84,849	970,469	0	13,070
EZPass Equipment/Maintenance	497,351	497,351	34,145	387,293	0	110,058
EZPass Operating Expense	1,252,526	1,252,526	165,723	1,615,307	0	(362,781)
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$13,280,116</b>	<b>\$13,280,116</b>	<b>\$1,207,649</b>	<b>\$12,584,214</b>	<b>\$0</b>	<b>\$695,902</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			24,532	273,963		
Toll Operation Allocation			19,597	220,890		
Bridge Maint Allocation			13,318	152,178		
Maint/Toll Allocation			5,215	57,996		
PSBS Allocation			82,021	949,468		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$144,683</b>	<b>\$1,654,496</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,352,333</b>	<b>\$14,238,709</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2019**

**SOUTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$2,079,192	2,079,192	\$174,835	\$1,960,305	\$0	\$118,888
Part-Time Employee Wages	0	0	0	7,924	0	(7,924)
Overtime Wages	71,033	71,033	1,364	55,532	0	15,500
Pension Contributions	681,988	681,988	50,552	667,886	0	14,102
FICA Contributions	163,618	163,618	12,630	151,835	0	11,783
Regular Employee Healthcare Benefits	1,394,099	1,394,099	51,322	1,000,164	0	393,935
Life Insurance Benefits	19,799	19,799	2,711	21,567	0	(1,768)
Utility Expense	65,499	65,499	3,907	39,224	0	26,275
Telecommunication Expense	90,894	90,894	6,148	95,706	0	(4,812)
Professional Development/Meetings	3,430	3,430	0	0	0	3,430
Vehicle Maintenance Expense and Fuel	29,427	29,427	1,133	20,368	0	9,060
Operations Maintenance Expense	94,179	94,179	10,656	58,216	0	35,963
Uniform Expense	45,433	45,433	8,708	41,866	0	3,567
Business Insurance	364,693	364,693	49,757	430,849	0	(66,156)
Licenses & Inspections Expense	737	737	0	436	0	301
State Police Bridge Security	1,259,153	1,259,153	70,430	1,248,304	0	10,849
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$6,363,174</b>	<b>\$6,363,174</b>	<b>\$444,152</b>	<b>\$5,800,182</b>	<b>\$0</b>	<b>\$562,992</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			12,592	146,189		
Bridge Maint Allocation			5,549	74,087		
Maint/Toll Allocation			2,390	29,318		
PSBS Allocation			50,062	761,916		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$70,593</b>	<b>\$1,011,509</b>		
<b>TOTAL EXPENSES</b>			<b>\$514,745</b>	<b>\$6,811,691</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2019**

**NORTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$2,014,245	2,014,245	\$176,623	\$1,969,179	\$0	\$45,066
Part-Time Employee Wages	0	0	0	2,289	0	(2,289)
Overtime Wages	51,188	51,188	4,016	42,460	0	8,729
Pension Contributions	609,303	609,303	52,425	602,993	0	6,310
FICA Contributions	158,006	158,006	12,793	150,543	0	7,462
Regular Employee Healthcare Benefits	1,252,333	1,252,333	67,704	882,937	0	369,396
Life Insurance Benefits	19,235	19,235	2,386	21,366	0	(2,131)
Utility Expense	46,443	46,443	3,196	24,306	0	22,137
Office Expense	980	980	0	598	0	382
Telecommunication Expense	172,634	172,634	14,580	164,924	0	7,710
Professional Development/Meetings	2,548	2,548	0	0	0	2,548
Vehicle Maintenance Expense and Fuel	17,416	17,416	1,978	13,237	0	4,179
Operations Maintenance Expense	73,930	73,930	13,820	43,002	0	30,928
Uniform Expense	40,141	40,141	2,900	42,665	0	(2,524)
Business Insurance	202,110	202,110	22,492	207,252	0	(5,142)
Licenses & Inspections Expense	1,842	1,842	0	340	0	1,502
State Police Bridge Security	499,728	499,728	43,111	493,088	0	6,641
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$5,162,085</b>	<b>\$5,162,085</b>	<b>\$418,022</b>	<b>\$4,661,179</b>	<b>\$0</b>	<b>\$500,906</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			12,579	140,483		
Bridge Maint Allocation			6,104	69,748		
Maint/Toll Allocation			2,390	26,582		
PSBS Allocation			44,141	507,177		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$65,215</b>	<b>\$743,990</b>		
<b>TOTAL EXPENSES</b>			<b>\$483,238</b>	<b>\$5,405,170</b>		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM**  
**STATEMENT OF REVENUE AND EXPENSES FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2019**

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2019	TOTAL 2018
<b>TOLL REVENUE</b>												
Net Toll Revenue	29,638,028	71,807,855	38,014,676	139,460,559	-	-	-	-	-	-	139,460,559	126,832,593
EZPass Fee	916,056	661,637	473,311	2,051,004	-	-	-	-	-	-	2,051,004	1,642,107
Net Violation Fee Income	562,429	1,325,496	806,774	2,694,699	-	-	-	-	-	-	2,694,699	2,776,832
<b>REVENUE FROM TOLL</b>	<b>\$ 31,116,513</b>	<b>\$ 73,794,987</b>	<b>\$ 39,294,762</b>	<b>\$ 144,206,262</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 144,206,262</b>	<b>\$ 131,251,532</b>
<b>OPERATING EXPENSE</b>												
Regular Employee Salaries	3,416,361	4,087,049	4,268,084	11,771,494	1,960,305	1,969,179	3,929,484	3,000,886	4,485,811	7,486,697	23,187,675	21,172,137
Part-Time Employee Wages	20,538	65,042	47,709	133,289	7,924	2,289	10,213	-	-	-	143,502	228,410
Summer Employee Wages	16,671	19,943	4,227	40,841	-	-	-	-	-	-	40,841	60,566
Overtime Wages	71,668	84,841	136,190	292,699	55,532	42,460	97,992	25,658	3,073	28,731	419,422	439,130
Pension Contributions	962,702	1,243,315	1,262,019	3,468,036	667,886	602,993	1,270,879	1,252,714	1,260,656	2,513,370	7,252,286	6,376,871
FICA Contributions	264,535	317,895	334,119	916,549	151,835	150,543	302,379	313,542	316,171	629,713	1,848,640	1,705,040
Regular Employee Healthcare Benefits	1,414,721	1,714,270	1,688,697	4,817,687	1,000,164	882,937	1,883,102	1,119,321	983,201	2,102,522	8,803,311	7,960,280
Life Insurance Benefits	30,943	40,968	41,808	113,720	21,567	21,366	42,933	42,565	41,314	83,879	240,532	225,624
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	8,420	8,420	8,420	31,703
Utility Expense	266,394	187,836	140,658	594,888	39,224	24,306	63,530	-	-	-	658,418	604,658
Office Expense	5,206	6,015	6,634	17,854	-	598	598	18,887	166,546	185,433	203,886	204,730
Telecommunication Expense	135,752	384,003	344,237	863,992	95,706	164,924	260,630	116,783	97,088	213,871	1,338,493	1,212,437
Information Technology Expense	-	-	-	-	-	-	-	-	699,716	699,716	699,716	561,722
Professional Development/Meetings	950	4,427	684	6,061	-	-	-	227,373	67,304	294,677	300,738	285,371
Vehicle Maintenance Expense and Fuel	154,781	116,766	124,071	395,618	20,368	13,237	33,605	795	3,515	4,310	433,533	394,729
Operations Maintenance Expense	315,705	524,691	385,058	1,225,454	58,216	43,002	101,218	-	2,614	2,614	1,329,286	1,264,677
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	1,281,671	-	1,281,671	1,281,671	781,380
Commission Expense	-	-	-	-	-	-	-	-	24,234	24,234	24,234	18,962
Toll Collection Expense	20,653	27,061	28,129	75,843	-	-	-	-	-	-	75,843	74,433
Uniform Expense	32,369	18,400	24,069	74,838	41,866	42,665	84,531	14,296	-	14,296	173,665	128,265
Business Insurance	712,960	876,576	772,255	2,361,792	430,849	207,252	638,101	78,097	501,941	580,038	3,579,931	3,321,962
Licenses & Inspections Expense	3,042	2,469	2,497	8,009	436	340	776	-	-	-	8,784	7,171
Advertising	-	-	-	-	-	-	-	-	35,648	35,648	35,648	26,737
Professional Services	-	-	-	-	-	-	-	208,544	1,268,985	1,477,529	1,477,529	1,649,741
State Police Bridge Security	1,415,717	1,482,068	970,469	3,868,253	1,248,304	493,088	1,741,392	-	-	-	5,609,645	5,548,133
EZPass Equipment/Maintenance	291,596	358,121	387,293	1,037,009	-	-	-	-	-	-	1,037,009	1,067,197
General Contingency	-	-	-	-	-	-	-	-	-	-	-	-
EZPass Operating Expense	1,838,750	2,380,150	1,615,307	5,834,207	-	-	-	-	-	-	5,834,207	4,285,055
<b>TOTAL OP., MAINT., &amp; ADM</b>	<b>\$ 11,392,015</b>	<b>\$ 13,941,906</b>	<b>\$ 12,584,214</b>	<b>\$ 37,918,135</b>	<b>\$ 5,800,182</b>	<b>\$ 4,661,179</b>	<b>\$ 10,461,361</b>	<b>\$ 7,701,133</b>	<b>\$ 9,966,239</b>	<b>\$ 17,667,372</b>	<b>\$ 66,046,867</b>	<b>\$ 59,637,123</b>
<b>ADM OPS ALLOCATION</b>												
TES Allocation	205,226	270,393	273,963	749,582	146,189	140,483	286,672	(1,194,177)	157,924	(1,036,254)	-	-
Toll Ops Allocation	220,890	294,520	220,890	736,300	-	-	-	(736,300)	-	(736,300)	-	-
Bridge Maint Allocation	147,840	190,222	152,178	490,240	74,087	69,748	143,835	(634,075)	-	(634,075)	-	-
Maint/Toll Allocation	50,426	77,328	57,996	185,751	29,318	26,582	55,900	(241,650)	-	(241,650)	-	-
PSBS Allocation	783,064	632,979	949,468	2,365,511	761,916	507,177	1,269,093	(3,634,604)	-	(3,634,604)	-	-
<b>TOTAL ADM OPS ALLOCATION</b>	<b>\$ 1,407,446</b>	<b>\$ 1,465,442</b>	<b>\$ 1,654,496</b>	<b>\$ 4,527,384</b>	<b>\$ 1,011,509</b>	<b>\$ 743,990</b>	<b>\$ 1,755,499</b>	<b>\$(6,440,807)</b>	<b>\$ 157,924</b>	<b>\$(6,282,883)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER OPERATING INC/EXP</b>												
Other Operating Income	-	377	-	377	-	-	-	-	287,237	287,237	287,614	263,902
<b>TOTAL OTHER OP INC</b>	<b>\$ -</b>	<b>\$ 377</b>	<b>\$ -</b>	<b>\$ 377</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 287,237</b>	<b>\$ 287,237</b>	<b>\$ 287,614</b>	<b>\$ 263,902</b>
<b>NET OPERATING INC</b>	<b>\$ 18,317,052</b>	<b>\$ 58,388,016</b>	<b>\$ 25,056,052</b>	<b>\$ 101,761,120</b>	<b>\$(6,811,691)</b>	<b>\$(5,405,170)</b>	<b>\$(12,216,860)</b>	<b>\$(1,260,326)</b>	<b>\$(9,836,926)</b>	<b>\$(11,097,252)</b>	<b>\$ 78,447,008</b>	<b>\$ 71,878,311</b>
<b>NON-OPERATING REV/EXP</b>												
Interest Revenue											12,098,245	10,879,073
Other Non-Operating Revenue											21,317	-
Interest Expense											(29,087,135)	(25,602,278)
Depreciation Expense											(29,709,147)	(29,015,928)
<b>TOTAL NON-OPS REV/EXP</b>											<b>\$(46,676,720)</b>	<b>\$(43,739,132)</b>
<b>CHANGE IN NET ASSETS</b>											<b>\$ 31,770,288</b>	<b>\$ 28,139,179</b>



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

## **ADMINISTRATION**

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**PURCHASING REPORT INDEX**

**MONTH OF DECEMBER 2019**

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of December, 2019	1-4

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

## **MONTHLY PURCHASING REPORT**

**Month of December 2019**

This report itemizes all orders for purchases made for the month of December, 2019, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of December 2019, culminated in the preparation and placement of 35 purchase orders in the total amount of \$509,878.66.

Procurements of over \$5,000.00 during the period of December 2019 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$137,000.00 for a salt conveyer;
- One (1) Purchase Order was issued, in the total amount of \$98,020.00 for dash mount mobile radios;
- One (1) Purchase Order was issued, in the total amount of \$89,000.00 for intercom upgrades at MM, DWG, PC, EP and I-78;
- One (1) Purchase Order was let, in the total amount of \$51,602.18 for additional furniture, fixtures and equipment for the Administration Building at Scudder Falls;
- A Purchase Order was issued, in the total amount of \$26,359.00 for a Kubota Tractor.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**December 2019**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>		
					Commission	Director of Purchasing	Director
20190613	CDW-G	TELEVISIONS	EP	COSTARS 3		2,698.00	
20190614	CENTRAL AUTO TOPS	REUPHOLSTER CHAIRS	DWG			780.00	
20190615	CLAUDE S. CYPHERS, INC.	SNOWPLOW BOLTS/NUTS NEW MACK	DWG			2,722.12	
20190616	STROUDSBURG ELECTRIC MOTOR SERVICE	REPAIR/REPLACE ELEC MOTORS	DWG			2,060.30	
20190617	LAWN AND GOLF SUPPLY <b>CAPITAL RESERVE</b>	MOWER (STEEP SLOPE)	EP	PA 4400020096	26,359.00		
20190618	BEST LINE EQUIPMENT	ON-SITE LIFT TRAINING	TES			2,225.00	
20190619	GOLD RUSH TRAILER SALES <b>CAPITAL RESERVE</b>	EQUIPMENT TRAILER	DWG	COSTARS 25	7,910.00		
20190620	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF			1,043.43	
20190621	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF			2,294.91	
20190622	STARR UNIFORM	CLOTHING: COLLECTOR	I78	COSTARS 12		976.30	
20190623	SIEMENS INDUSTRY, iNC.	TM FIRE DETECTORS	TM			2,134.00	
20190624	STARR UNIFORM	CLOTHING: PSBS	PSBS	COSTARS 12		244.38	
20190625	GRAINGER <b>CAPITAL RESERVE</b>	SHELVING/STORAGE EQUIP.	AB SF	NJ M-0002	20,681.17		
20190626	OFFICE BASICS <b>CAPITAL RESERVE</b>	DISPENSERS	AB SF	RES 4074-12-18	4,646.65		
20190627	SUSSEX COUNTY MUNICIPAL UTILITIES AUTHORITY	ROADWAY SWEEPINGS DISPOSAL	MM				187.00
20190628	BINSKY SERVICE	HVAC REPAIR	DWG			501.00	
20190629	BINSKY SERVICE	HVAC REPAIR	DWG			263.00	
20190630	COMMONWEALTH EQUIPMENT <b>CAPITAL RESERVE</b>	SALT CONVEYOR	I78	NJTA R-137627	137,000.00		
20190631	PK SPECTRUM, LLC	FIXTURES, FURNITURE & EQUIP.	SFT	4074-12-18	4,596.34		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**December 2019**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	Commission	<b>** BY AUTHORITY OF **</b> Director of Purchasing	Director
<b>CAPITAL RESERVE</b>							
20190632	PK SPECTRUM, LLC <b>CAPITAL RESERVE</b>	FIXTURES, FURNITURE & EQUIP.	SFT	4074-12-18	51,602.18		
20190633	WEATHERWORKS	WEATHER FORECAST SVCS FOR 2020	ESS			7,180.00	
20190634	BINSKY SERVICE	HVAC REPAIR-NO HEAT-TOLL BOOTH	NHL			1,337.49	
20190635	ASSOCIATED IMAGING SOLUTIONS <b>CAPITAL RESERVE</b>	LANIER WIDE FORMAT PRINTER	ENG	COSTARS 1	11,575.00		
20190636	THE FLOOR SOURCE <b>CAPITAL RESERVE</b>	DWG TRAINING ROOM ( CARPET)	DWG	4027-12-18	1,040.50		
20190637	STARR UNIFORM	CLOTHING: PSBS	PSBS	COSTARS 12		1,306.61	
20190638	HOOVER TRUCK CENTER	TRUCK REPAIR / PARTS	TM	NJ T-2108		2,267.66	
20190639	DITSCHMAN FLEMINGTON FORD	FORD ESCAPE REPAIR	TM			3,191.69	
20190640	MOTOROLA INC. <b>CAPITAL RESERVE</b>	DASH MOUNT MOBILE RADIOS	ESS	NJ T-0109	98,020.00		
20190641	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF			2,605.25	
20190642	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. <b>CAPITAL RESERVE</b>	ESS: INTERCOM UPGRADE	ESS	4074-12-18	89,000.00		
20190643	BINSKY SERVICE	HVAC SERVICES	SFT			3,601.98	
20190644	PAPER MART INCORPORATED	COPY PAPER 8 1/2 x 11	AB SF			1,219.20	
20190645	BETHEL BINDERY, INC	BINDING OF COMMISSION MINUTES	TM			1,767.50	
20190646	SEALMASTER/ALLENTOWN	AQUAPHALT 6MM - MM/DWG	DWG			2,641.00	
20190647	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. <b>CAPITAL RESERVE</b>	ESS: NHL CARD READERS	ESS	4074-12-18	12,200.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**December 2019**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>		
					Commission	Director of Purchasing	Director

**Purchase Order Count: 35**

<b>AUTHORITY TOTALS:</b>	<b>\$464,630.84</b>	<b>\$45,060.82</b>	<b>\$187.00</b>
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<b>GRAND TOTAL:</b>	<b>\$509,878.66</b>
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Delaware River Joint Toll Bridge Commission  
Meeting of January 27, 2020

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2019**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>E-ZPass CSC/VPC Operations Report</b>	<b>E-ZPass CSC/VPC Operations Report December</b>	<b>1-4</b>

Delaware River Joint Toll Bridge Commission  
Meeting of January 27, 2020

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2019**

E-ZPass Account and Transponder Information as reported by Conduent State and Local  
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,136,218

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,415,953

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.



Delaware River Joint Toll Bridge Commission  
Meeting of January 27, 2020

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2019**

<b>E-ZPass Department Call Activity</b>	<b>Total Calls for December</b>
<b><i>CSC/VPC Inquiries</i></b>	
Account Modification Requests	62
Violation Notification Inquires	45
SFB Inquiries (commuter discount/toll by plate)	30
<b><i>General Commission Inquiries</i></b>	
Calls referred to Other Departments (H.R., Eng., ESS)	12
<b><i>Web-Inquiries</i></b>	
Account Updates	10
Violations	4
Disputes	6
<b>TOTAL NUMBER OF CALLS</b>	<b>169</b>

E-ZPass account modification requests and violation inquiries represent an increase in calls for December.

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2019**

**CSC/VPC Post-Migration Collection Update:**

As a result of post-migration collection efforts from May 2014 – December 2019, New Jersey E-ZPass reports \$4,205,786.63 collected in tolls and \$15,086,346.46 collected in fees.

**Counsel's Efforts Regarding Collection Accounts:**

**CRST Lincoln Sales - August Settlement:** DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

**Transcom - August Settlement:** DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

**JCV Trucking - September Settlement:** DRJTBC will receive payment in the amount of \$100,050.00 representing outstanding tolls and a portion of fees for violation transactions from 2014-2018. The full outstanding toll in the amount of \$67,098 will be paid. \$32,952.00 will be applied to \$143,010.00 in outstanding fees. Commission counsel filed a civil lawsuit for the outstanding amounts. A hearing in Federal Bankruptcy Court was scheduled on September 24<sup>th</sup> which resulted in JCV's Chapter 11 Reorganization Plan and Disclosure Statement. Monthly payments will be paid in the amount of \$1,334.00 over 75 months.

**TMT Trucking:** On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2019**

**Violation Camera Monitoring:**

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)  
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings
7. Scudder Falls Bridge CSC Requirements Meetings

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

**ELECTRONIC TOLL COLLECTION PROGRAM**

**MONTH OF DECEMBER 2019**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
ETC PROGRAM	Electronic Toll Collection Program Report	1

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

**ELECTRONIC TOLL COLLECTION PROGRAM**  
**MONTH OF DECEMBER 2019**

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Commission staff coordinated with Conduent and TransCore to allow for the NJ CSC to issue an incremental tag status file and for the in-lane toll system to receive and process it. Testing of the incremental tag status file is complete. Commission staff is working with TransCore to develop a proposal to relocate the Trenton-Morrisville Bridge Host as part of the building project for that site. Additionally, TransCore is making plans to relocate the system-wide toll host from Morrisville to data center at the Administration Building at Scudder Falls.
2. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live and transactions for the Scudder Falls Bridge are being processed. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff coordinated with Conduent and TransCore to allow for the NJ CSC to issue an incremental tag status file and for the in-lane toll system to receive and process it. Testing of the incremental tag status file is complete.
2. Commission staff is working with Conduent on the installation of a communication circuit into the data room at the Scudder Falls Administration Building. The circuit will connect to the relocated toll host, once it is moved to the data center.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.

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**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 27, 2020**

**CONTRACT COMPLIANCE REPORT INDEX**

**Month of December 2019**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Contract Compliance Program Operations Report</b>	<b>Operations Report December 2019</b>	<b>1-15</b>

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 27, 2020**

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**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 27, 2020**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded sixty-two (63) contracts, with the IBE Program requirements. Currently, there are **(38) active** projects and **(25) completed** projects.

**IBE Program Requirements**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

*The following are all mandatory requirements:*

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.



**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 27, 2020**

**Contract Compliance Department**  
**Compliance Score Rankings Overview**

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. *The Score(s) are factored using the following criteria:*

**IBE PAYMENTS**

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

**WORKFORCE UTILIZATION**

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend		Workforce Utilization Legend		
Score Rankings	IBE Commitment Participation	Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	45% & above	A+	30% & above	25% & above
A	35% to 44.9%	A	25% to 29.9%	15% to 24.9%
B+	30% to 34.9%	B+	20% to 24.9%	over 15%
B	25% to 29.9%	B	15% to 19.9%	10% to 14.9%
C+	20% to 24.9%	C+	10% to 14.9%	over 10%
C	15% to 19.9%	C	10% to 14.9%	7.5% to 9.9%
D+	10% to 14.9%	D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	D	5% to 9.9%	5% to 7.4%
F	4.9% & below	F	4.9% & below	4.9% & below

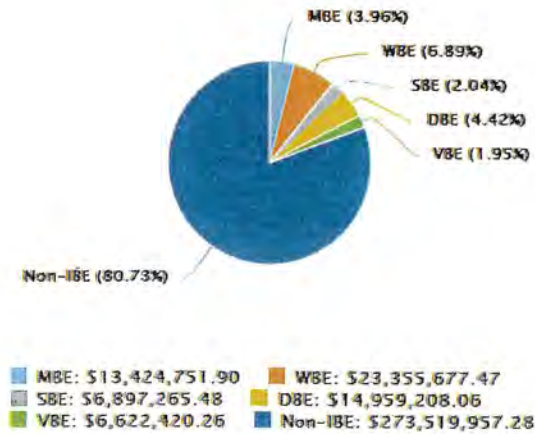
# Professional Services and Construction Contractors 25% IBE Target Status

## ACTIVE PROJECTS

Current IBE Status: 19.27%

Total Payments to Prime: \$338,792,583.50

Total Payments to IBEs: \$65,272,626.22



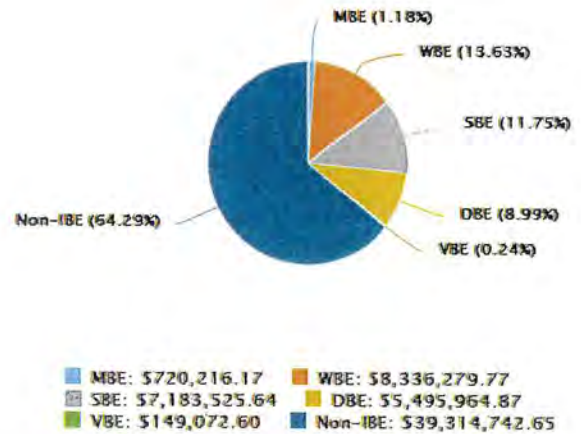
## COMPLETED PROJECTS

Final IBE Status: 35.71%

Total Prime Awarded Contract Values: \$61,859,837.35

Total Payments to Prime: \$61,156,212.04

Total Payments to IBEs: \$21,841,469.39

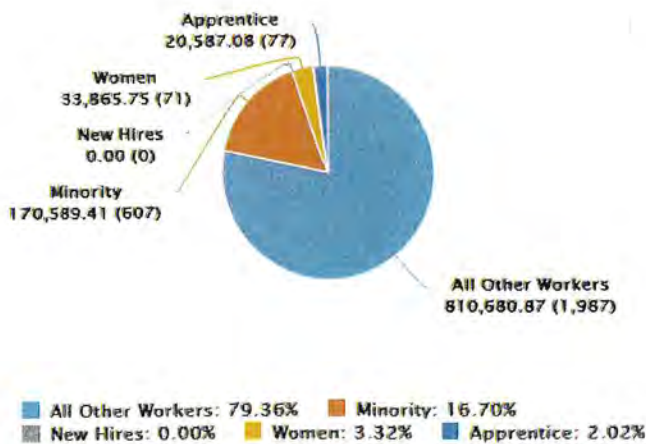


## Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity

### Workers Categories

Hours, Percentages and Workers

Total Hours Worked: 1,021,559.61

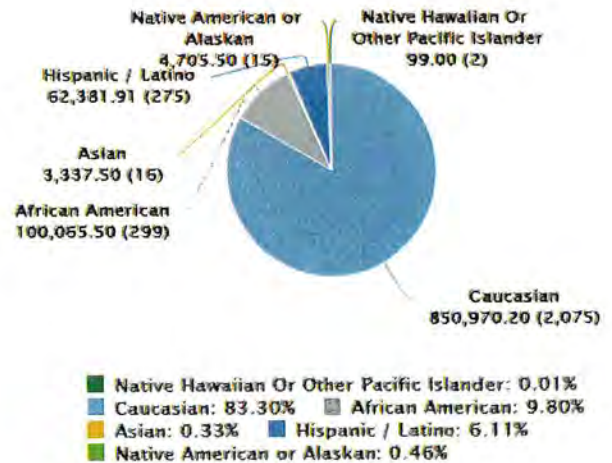


(Percentage is based on work hours)

### Ethnicity Categories

Hours, Percentages and Workers

Total Number of Workers: 2,682



(Percentage is based on work hours)

# Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 12/31/2019

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals	\$ 570,139,034.57	\$ 338,792,583.50	\$ 65,272,626.22	19.27%	C
All Professional Services Projects Totals	\$ 100,897,384.42	\$ 60,849,425.93	\$ 15,436,547.67	25.37%	B

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.63	\$ 475,792.92	\$ 117,644.90	24.73%	C+
2	Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 504,246.00	\$ 42,925.47	8.51%	D
3	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
4	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 31,330,251.44	\$ 6,323,387.59	20.18%	C+
5	McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement Public Involvement Services	\$ 1,800,016.87	\$ 1,217,250.63	\$ 353,365.65	29.03%	B
6	Cherry, Weber & Associates, P.C.		C-684A-(1) -2 CHERRY -General Engineering Services 2015-2018 Annual Inspections, now D/B/A Van Cleef Engineering Associates, LLC)	\$ 1,260,000.00	\$ 971,194.10	\$ 217,016.14	22.35%	C+
7	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$ 436,347.22	\$ 436,347.22	\$ 91,400.98	20.95%	C+
8	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA / Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
9	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems	\$ 500,000.00	\$ 453,153.71	\$ 91,464.15	20.18%	C+
10	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 1,000,000.00	\$ 818,358.42	\$ 818,358.42	100.00%	A+
11	Urban Engineers, Inc.		C-703A URBAN - TOA / Construction Management Services for PA Assignment	\$ 500,000.00	\$ 409,153.72	\$ 89,676.75	21.92%	C+
12	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll Bridge Salt Storage Building - CM/CI Services	\$ 500,000.00	\$ 323,769.20	\$ 24,794.14	7.66%	D
13	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,318,874.56	\$ 1,318,874.56	100.00%	A+
14	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -Structural/Civil Task Order Agreement - PA Assignment	\$ 1,000,000.00	\$ 549,046.86	\$ 145,165.40	26.44%	B
15	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order Assignment	\$ 500,000.00	\$-	\$-	0.00%	N/A
16	The Gordian Group, Inc.		C-727A GORDIAN - JOB ORDER CONTRACTING PROGRAM MANAGER CONSULTANT	\$ 650,000.00	\$-	\$-	0.00%	N/A
17	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER ASSIGNMENT CONSULTANT - PA AGREEMENT	\$ 500,000.00	\$-	\$-	0.00%	N/A
18	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 500,000.00	\$-	\$-	0.00%	N/A
19	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ Assignment	\$ 2,000,000.00	\$ 61,293.44	\$ 61,293.44	100.00%	A+
20	KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT FOR PROFESSIONAL ENGINEERING SERVICES	\$ 500,000.00	\$-	\$-	0.00%	N/A
21	TRC Engineers		CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements	\$ 6,515,220.03	\$ 2,384,840.08	\$ 1,009,038.66	42.31%	A
22	WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement	\$ 7,776,718.32	\$ 2,762,368.73	\$ 652,761.50	23.63%	C+



**Active Professional Services Projects Payments Detail Report**  
Date: From 07/01/2014 To 12/31/2019

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

			Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals			\$ 570,139,034.57	\$ 338,792,583.50	\$ 65,272,626.22	19.27%	C
All Professional Services Projects Totals			\$ 100,897,384.42	\$ 60,849,425.93	\$ 15,436,547.67	25.37%	B
23	Gannett Fleming Inc. - Camp Hill, PA	CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction	\$ 6,568,103.32	\$ 3,175,528.49	\$ 1,033,103.73	32.53%	B+
24	Greenman-Pedersen, Inc.	CM-644A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
25	Hill International, Inc. - Philadelphia, PA	CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 11,286,449.96	\$ 2,591,075.91	22.96%	C+
26	Joseph Jingoli & Son, Inc.	CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services	\$ 529,869.10	\$ 505,319.36	\$ 35,749.96	7.07%	D

\*Meeting or Exceeding the Target

\*Not Yet Met the Target

\*P/T/D = Paid To Date

# Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 12/31/2019

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals	\$ 61,859,837.35	\$ 61,156,212.04	\$ 21,841,469.39	35.71%	A
All Professional Services Projects Totals	\$ 4,011,987.99	\$ 3,941,422.24	\$ 832,266.82	21.12%	C+

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance Garage Expansion	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
3	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
4	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
5	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
6	STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
7	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C

\*Met or Exceeded the Target

\*Did Not Meet the Target

\*P/T/D = Paid To Date



# Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 12/31/2019

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$469,241,650.15

Total Payments to all Primes \$277,943,157.57

Total Payments to all IBEs \$49,836,078.55

IBE Target 25.00%

IBE Actual 17.93%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ALL CONSTRUCTION PROJECTS													
Payments Summary				Workforce Hours Summary 20.01%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation %)
\$469,241,650.15	\$277,943,157.57	\$49,836,078.55	17.93%	C	2682	1,021,559.61	850,970.20	170,589.41	33,865.75	B+	83.30%	16.70%	3.32%

## DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain

Payments Summary				Workforce Hours Summary 53.31%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation %)
\$12,462,964.26	\$10,937,590.24	\$2,316,211.51	21.18%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%

## DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract

Payments Summary				Workforce Hours Summary 65.02%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation %)
\$11,294,820.75	\$795,522.98	\$27,708.76	3.48%	F	54	506.00	268.00	238.00	91.00	A+	52.96%	47.04%	17.98%

## T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility

Payments Summary				Workforce Hours Summary 2.99%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation %)
\$1,439,584.00	\$665,201.30	\$665,201.30	100.00%	A+	42	4,007.00	3,887.00	120.00	0.00	F	97.01%	2.99%	0.00%

## T-668A TRUMBULL 2 New Jersey - SFB Replacement Project

Payments Summary				Workforce Hours Summary 22.31%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation %)
\$-	\$-	\$-	0.00%	N/A	1197	399,734.50	324,616.00	75,118.50	14,074.50	B+	81.21%	18.79%	3.52%

## T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project

Payments Summary				Workforce Hours Summary 19.33%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation %)
\$407,099,015.14	\$244,071,076.87	\$42,532,400.54	17.43%	C	1360	528,091.50	445,187.50	82,904.00	19,199.25	B	84.30%	15.70%	3.64%

## T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building

Payments Summary				Workforce Hours Summary 12.52%						Ethnicity Participation Summary			
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Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$21,357,000.00	\$19,924,977.79	\$3,776,739.56	18.95%	C	419	78,723.86	69,078.20	9,645.66	209.00	C	87.75%	12.25%	0.27%	B

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building

Payments Summary					Workforce Hours Summary 16.64%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,711,600.00	\$862,884.05	\$3,767.94	0.44%	F	64	4,891.25	4,077.50	813.75	0.00	B	83.36%	16.64%	0.00%	A

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement

Payments Summary					Workforce Hours Summary 36.13%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,376,666.00	\$216,439.00	\$44,583.60	20.60%	C+	36	869.00	555.00	314.00	0.00	A+	63.87%	36.13%	0.00%	A+

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction

Payments Summary					Workforce Hours Summary 23.73%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$3,500,000.00	\$469,465.34	\$469,465.34	100.00%	A+	29	2,696.50	2,348.50	348.00	292.00	B+	87.09%	12.91%	10.83%	B

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION

Payments Summary						Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$2,500,000.00	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TTS-736A RCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region

Payments Summary						Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$3,000,000.00	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TTS-737A RCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION

Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$3,500,000.00	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A



# Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 12/31/2019

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$57,847,849.36
Total Payments to all Primes	\$57,214,789.80
Total Payments to all IBEs	\$21,009,202.57
IBE Target	25.00%
IBE Actual	36.72%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 21.17%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$57,847,849.36	\$57,214,789.80	\$21,009,202.57	36.72%	A	753	108,634.11	87,907.31	20,726.80	2,267.25	B+	80.92%	19.08%	2.09%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary					Workforce Hours Summary 7.39%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls													
Payments Summary				Workforce Hours Summary 14.94%						Ethnicity Participation Summary			



Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B
T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A
T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A
T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+
T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 7.70%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	C
TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A
TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A
TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B
TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F
TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 27, 2020**

**MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

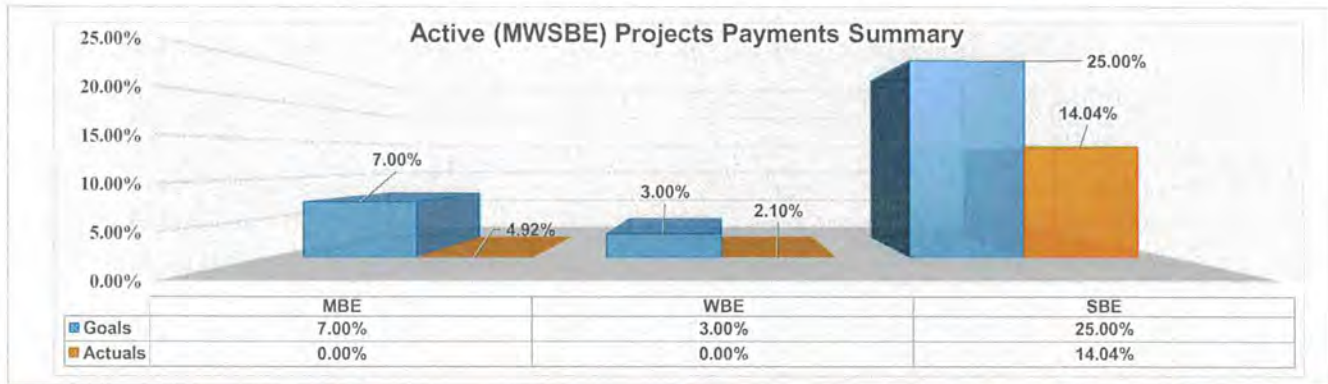
Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	5
➤ Completed Projects:	72
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

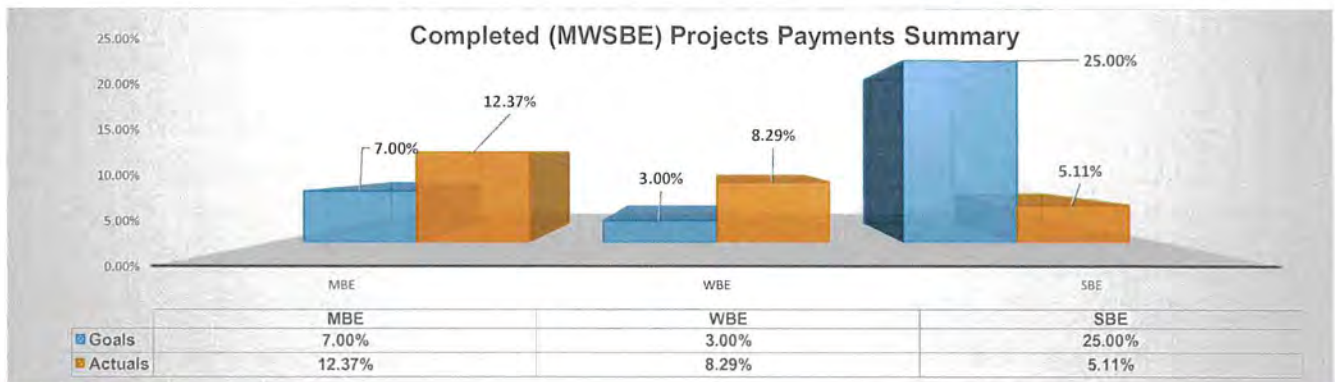


## Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	#REF!	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 1,305,636.95	#REF!	\$ 1,319,428.97	#REF!	#REF!	14.04%	\$ 183,298.76

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 23,756,774.64	4.34%	\$ 1,319,428.97	1.61%	\$ 488,586.65		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,089.77		\$ -		\$ -	9.21%	\$ 92,111.29
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 95,822,559.39	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 63,117,920.54	12.37%	\$ 11,857,151.27	8.29%	\$ 7,940,052.18	5.11%	\$ 3,228,345.66



**Minority, Women and Small Business Enterprise Payment Reporting**  
**Completed Contracts Payments Detail**

**\*Categories highlighted below indicates the Prime has either met or exceeded the target.**

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
C-629B	Michael Baker	\$ 500,000.00		\$ -		\$ -	2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscealeo	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise  
 Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

## **COMMUNICATIONS**

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

**OPERATIONS INDEX**  
**FOR**  
**COMMUNICATIONS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Communications	Status Report Month of December 2019	1-3

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

## **COMMUNICATIONS REPORT**

**December 2019**

- **COMMISSION AWARENESS EFFORTS:**

**West Point Cadets Crossing of New Hope-Lambertville Toll-Supported Bridge** – Teamed with Jodee Inscho to monitor the two New Hope-Lambertville bridges that West Point marathon runners might use as part of their annual running of the game ball for the Army-Navy game in Philadelphia. The cadets subsequently crossed the NH-LTSB. The crossing was photographed and a brief item with a picture was posted on the Facebook pages serving New Hope and Lambertville, generating positive comments and approval. The photograph will be used for a brief item in the 2019 annual report.

**I-78 Westbound Emergency Closure** – An across-the-board public awareness campaign was mounted in advance of a planned daytime single-lane travel configuration along the Commission's I-78 westbound roadway segment in Warren County, N.J. on Dec. 23 and 24. The reduction of I-78 WB to one lane from the normal three lanes was needed to pair pavement that had been damaged/compromised in a truck fire earlier in December. The lane closures caused predicted days and backups. To mitigate the situation, a travel alert was issued and widely distributed, including NJ and PA 511 services, Facebook I-78 pages, and North Jersey media and Lehigh Valley media outlets. Additionally, Transcom was notified and issued an advisory distributed to the North Jersey port operators and trucking firms. These efforts could account for the lack of hostile or negative public backlash. Chief Engineer Roy Little and engineering consultant Vince Fischer were integral to this successful effort.

**100<sup>th</sup> Anniversary of Public Ownership/Freeing of the New Hope-Lambertville Bridge** – Researched meeting minutes, former annual reports and news clippings regarding the January 3, 1920 purchase of the formerly private and tolled bridge linking the commercial areas in New Hope, PA. and Lambertville, N.J. Corrected erroneous posting of a December 31, 1919 purchase date. Also worked with Bellevue Communications to scan and post PNG images of 1920 news clippings announcing the sale of the bridge into joint ownership by NJ and PA and initial operation by the Commission's predecessor agency – the Joint Commission for Elimination of Toll Bridges – Pennsylvania-New Jersey and the 1987 conveyance to the Delaware River Joint Toll Bridge Commission. A press release was drafted and posted/distributed, resulting in a front-page article in the Bucks County Herald and coverage by various online outlets. Communications department also posted Facebook pages serving New Hope and Lambertville.

**Annual Reports** – Rewrote Bellevue submissions for the 2018 annual report and continued the process of gathering graphic content for the 2018 and 2019 annual reports. This included execution of single-use agreements and invoicing with various artists.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**Scudder Falls Bridge Replacement Project** – Provided detailed responses to various individuals concerning questions/comments about TOLL BY PLATE transactions, E-ZPass, travel restrictions or construction. Made a variety of updates to the project website and continued the practice of issuing weekly travel advisories. Updated the website's comments page to direct visitors with tolling questions to go to the Commission's website since the project website is for construction-related inquiries.

- **MEDIA RELATIONS:**

**Hot Topics:** 100<sup>th</sup> Anniversary of the New Hope-Lambertville Bridge's purchase from the private New Hope Delaware Bridge Co. and elimination of tolls; early December winter storm; Christmas-season show near the Calhoun Street Bridge in Morrisville; motor vehicle accident on the Easton side of the Easton-Phillipsburg Toll Bridge; tractor-trailer fire closes I-78 westbound; DRJTBC nominee submitted in NJ; various Scudder Falls Bridge Replacement Project travel notices; I-80 eastbound shutdown for 90 minutes; Morrisville eyes redevelopment; West Point marathon runners cross the New Hope-Lambertville Toll-Supported Bridge (NH-LTSB) with game ball for annual Army-Navy game in Philadelphia; turning Route 22 into an interstate highway discussed; annual Two-Town Turkey Trot crosses NH-LTSB on Thanksgiving; new pedestrian bridge in Eason; I-78 repaved due to truck fire; Christmas day reenactment of Washington's river crossing; Friends of Delaware Canal New Year's Day river hike between Centre Bridge and Lumberville.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)

Edited and/or assisted on various draft communications. Proofread and marked up 2020 safety calendar. Coordinated on ensuring photograph of West Point cadet marathoners crossing either of the New Hope-Lambertville bridges. (Published accounts said it would be the toll-supported bridge while State Police sources said it would be the toll bridge.)

### **INTERNAL/EXTERNAL COMMUNICATIONS**

- A total of 10,837 sessions (visits) were recorded during December for the Commission's website – [www.drjtbc.org](http://www.drjtbc.org). That is a decrease from November when 11,122 sessions were recorded and from the 10,981 sessions recorded in December 2018.
- Issued 5 press releases/travel advisories in December. These included three Scudder Falls Bridge Replacement Project travel advisories, the I-78 WB heavy traffic warning, and the 100<sup>th</sup> anniversary of the freeing of the NH-LTSB.
- Communicated with Eye Productions logistical coordinator Josh Dorn to acquire photographs from December 2018 Elementary television series taping at the Lower Trenton Toll-Supported Bridge. An image will be used for 2018 annual report year-in-review item.



## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of January 27, 2020**

- Rewrote and posted alerts and website ticker scroll promoting the commuter discount at the Scudder Falls Toll Bridge for motorists who have their E-ZPass through the Commission's affiliated toll processor.
- Responded to area resident inquiring about the recently opened 1799 House trailhead.
- Referred various Scudder Falls toll inquiries to the Commission's E-ZPass department.
- Renewed subscriptions and memberships for 2020.
- Provided detailed response to New Jersey resident requesting gubernatorial intervention on tolling at the Scudder Falls Toll Bridge.
- Responded to area resident inquiry on non-operational street lights on the Yardley side of the I-295/Taylorsville Road interchange.
- Scheduled February presentation on the Scudder Falls Bridge Replacement Project to a Mercer County engineering organization and drafted a bio and presentation description; coordinated with engineering department.
- Corrected duplicated toll rates press release on Commission website.
- Updated the toll rates page overview.
- Added video links to the Scudder Falls toll rates page on the Commission website.
- Reviewed final boxes of unbound minute books at the New Hope administration building and brought a missing set – May 2, 2011 – to the attention of Heather McConnell for binding.
- Reviewed microfilmed 1920 editions of the Lambertville Beacon for mentions of the freeing of the New Hope-Lambertville Bridge; printed a copy of front-page article for use in 100<sup>th</sup> anniversary press release.
- Confirmed from Commission meeting minutes that the agency's acquisition of the Trenton Makes The World Takes sign occurred in 1994.
- Attended various meetings and conference calls on the 2020 operating and capital budgets.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**OPERATIONS INDEX  
FOR  
COMMUNITY AFFAIRS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Community Affairs	Status Report Month of December 2019	1

## **Community Affairs Report December 2019**

The following Community Affairs activity took place during December 2019:

### **Scudder Falls Public Involvement**

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Coordinated with E-ZPass staff on responses to TOLL BY PLATE and electronic toll procedure-related inquiries.

Assisted in posting weekly construction activity notice on project website and disseminating information on various road closures and changes in traffic patterns.

### **Frenchtown Borough**

Coordinated and attended meeting with Frenchtown Mayor Brad Myhre and Commission engineering staff regarding upcoming work at the Uhlerstown-Frenchtown Toll-Supported Bridge shelter.

### **Interstate 78 Emergency repair work**

Disseminated information regarding emergency pavement repair and associated lane closures due to recent motor vehicle accident and fire.

### **Training and Professional Development**

Attended in-house Drug Impairment Awareness training, facilitated by the Training and Employee Safety Department. Attended Workplace Safety meeting and led members on a tour of the new Scudder Falls Administration Building.

### **Various Community Relations**

Handled various customer and community inquiries, including use of facility requests. Monitored the New Hope-Lambertville Toll Bridge for possible passage of West Point cadet marathon team carrying game ball to annual Army-Navy Game in Philadelphia.

### **Annual Safety Calendar**

Completed preparation, vetting and distribution of 2020 Commission calendar, with technical assistance and printing completed by Print Shop Technician Kevin Barta.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

## **ENGINEERING**

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE**  
**COMMISSION Meeting of January 27, 2020**  
**PROJECT STATUS REPORT**

<b>FACILITY</b>	<b>PM/PAM</b>	<b>CONTRACT DESCRIPTION</b>	<b>PAGE NO.</b>
<b>Trenton-Morrisville Toll Bridge</b>	RJZ/RWL	<b>Southern Operations &amp; Maintenance Facilities Improvements</b> <ul style="list-style-type: none"> <li>Preliminary, Final, &amp; Post Design Services, C-519A</li> </ul>	1-2
<b>Scudder Falls Toll Supported Bridge</b>	KMS/RWL	<b>Scudder Falls Bridge Replacement Project</b> <ul style="list-style-type: none"> <li>Final Design Services, Contract C-660A</li> <li>Construction Contract, T-668A</li> </ul>	2-3
	CTH/KMS	<ul style="list-style-type: none"> <li>Construction Management, CM-669A</li> </ul>	3-4
	CLR/KMS	<ul style="list-style-type: none"> <li>Construction Inspection, PA Approaches, CI-671A</li> <li>Construction Inspection, Main River, CI-672A</li> </ul>	4
	VMF/CLR/KMS	<ul style="list-style-type: none"> <li>Construction Inspection, NJ Approaches, CI-673A</li> </ul>	5
	KMS/RWL	<b>DMC Services for Construction of the SFB Project</b> <ul style="list-style-type: none"> <li>Oversight of Final Design, C-502A-2I</li> </ul>	5-6
	CTH/KMS	<b>Public Involvement Services</b> <ul style="list-style-type: none"> <li>Design Contract, C-662A</li> </ul>	6
	KMS/RWL	<b>Capital Program Management Consultant (CPMC) &amp; Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project</b> <ul style="list-style-type: none"> <li>CPMC Services 2018 through 2021, C-502A-1M</li> </ul>	7
	CAS/RWL	<b>Commission Administration Building at Scudder Falls</b> <ul style="list-style-type: none"> <li>Design Contract, C-707A</li> <li>Construction Management, CM-707A</li> <li>Construction, T-707A</li> </ul>	7-8
<b>Washington Crossing Toll Supported Bridge</b>	WMC/RWL	<b>Replacement</b> <ul style="list-style-type: none"> <li>Feasibility Study, C-715A-6</li> </ul>	8
<b>New Hope-Lambertville Toll Bridge</b>	CTH/RWL	<b>Salt Storage Facility</b> <ul style="list-style-type: none"> <li>Design, C-702B-5</li> <li>Construction Management/Inspection, C-704A-1</li> <li>Construction, T-611A</li> </ul>	8-9
	HDH/JRB/RWL	<b>East Abutment Stone Veneer</b> <ul style="list-style-type: none"> <li>Study, C-704A-2</li> </ul>	9
<b>Uhlerstown-Frenchtown Toll Supported Bridge</b>	HDH/RWL	<b>Replacement of NJ Upstream Retaining Wall</b> <ul style="list-style-type: none"> <li>Design, C-732A-1</li> </ul>	10

**Notes:** Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane

CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels

CAS – C. Stracciolini

RJZ – R. Zakharia

RLR – R. Rash

CLR – C. Rood

**DELAWARE RIVER JOINT TOLL BRIDGE  
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<b>I-78 Toll Bridge</b>	VMF/KMS	<b>I-78 Pavement Rehabilitation (Joint Rehabilitation)</b> <ul style="list-style-type: none"> <li>Design Contract, DR-721A</li> <li>Construction Inspection, C-502A</li> <li>Construction Contract, T/TS-734A-001</li> </ul>	10-11
	VMF/WMC/KMS	<b>I-78 Pavement Repair (Tractor Trailer Fire Damage)</b> <ul style="list-style-type: none"> <li>Construction, T/TS-734A-002</li> <li>Construction Inspection, C-502A (AECOM's CPMC Contract)</li> </ul>	11
<b>Easton-Phillipsburg Toll Bridge</b>	CTH/RWL	<b>Salt Storage Facility</b> <ul style="list-style-type: none"> <li>Design, C-702B-3</li> <li>Construction Management/Inspection, C-704A-3</li> <li>Construction, T-711AR</li> </ul>	12
	HDH/RWL	<b>Critical Member Strengthening And Load Capacity Assessment Of The Us 22 Broad Street Viaduct</b> <ul style="list-style-type: none"> <li>Assessment, C-732A-2</li> </ul>	13
<b>Delaware Water Gap Toll Bridge</b>	CTH/RWL	<b>Toll Plaza Roadway &amp; NJ Approach Repairs</b> <ul style="list-style-type: none"> <li>Scoping/Concept Study, C-702B-6</li> </ul>	13
<b>District 2 and 3</b>	RJZ/RWL	<b>Phase 1 Toll Collection Counting Facilities</b> <ul style="list-style-type: none"> <li>Preliminary, Final &amp; Post Design Services, C-696B-1</li> </ul>	13-14
<b>Multiple Facilities and/or Commission-Wide</b>	JRB/RWL	<b>Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges</b> <ul style="list-style-type: none"> <li>Design, C-715A-1</li> </ul>	14
	WMC/RWL	<b>Electronic Surveillance/ Detection System</b> <ul style="list-style-type: none"> <li>ESS Maintenance Contract, DB-724A</li> </ul>	14
	CAS/RWL	<b>Electronic Toll Collection</b> <ul style="list-style-type: none"> <li>Customer Service Center/Violation Processing Center Project, DB-584A</li> </ul>	15
	CAS/RWL	<b>Traffic Count Program Upgrade</b> <ul style="list-style-type: none"> <li>DR-550A</li> </ul>	15
	CAS/RWL	<b>Electronic Toll Collection System Replacement</b> <ul style="list-style-type: none"> <li>Design, Build, and Maintain, DB-540A</li> <li>All Electronic Tolling Study, C-701A-5</li> <li>SFB All Electronic Tolling System, Installation Management, C-701A-7</li> </ul>	16
	WMC/RWL	<b>Job Ordering Contracting</b> <ul style="list-style-type: none"> <li>Program Manager, C-727A</li> </ul>	16
	JRB/RWL	<b>General Engineering Consultant Annual Inspections</b> <ul style="list-style-type: none"> <li>2015-2018 Annual Inspections, C-684A</li> </ul>	17-18
	CAS/RWL	<b>2015-2016 Traffic Engineering Consultant</b> <ul style="list-style-type: none"> <li>C-686A</li> </ul>	18

**Notes:** Facilities are listed South to North

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WMC – M. Cane

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS**

**Preliminary, Final & Post Design Services  
Contract No. C-519A**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018, and an initial record room site visit to review and obtain existing records documents was conducted on March 27, 2018. Subsequently; other site visits continue to be conducted by the Consultant as further field investigation is determined to be necessary. GF is currently coordinating with all public utilities, updating the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continues to conduct users' meeting and updating the Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that will cover Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to publically bid, construct and complete the new salt operation at this location and have it fully operational for the winter of 2020-2021 and prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

A NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26<sup>th</sup> in connection with the Southern Operations Facility intended to be built at the Morrisville. Accordingly; GF provided a Design Development submission for T-730A on 10/31/19. A submission review meeting was conducted with GF on 11/13/19, and subsequent building systems coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. A Pre-Final Design Submission for Contract T-730A was received on 12/19/19 and it is currently under review by Commission staff.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II. Screening for suspected Bog Turtles and other federally endangered species' was made on June 14<sup>th</sup> by the US Army Corp. of Engineers and found that the Project site is not considered a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meeting was held on June 20<sup>th</sup> with PADEP in

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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attendance of the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019 and is currently under their review.

Another Contract TTS-737A-2 Design Development submission was made by GF on 10/30/19 as an advanced Contract for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. A submission review meeting was conducted with the Consultant on 11/13/19, and a Final Design submission for was made on 12/2/19. This advanced Contract is currently being procured through one of the Commission's standing Job Order Contract TTS-737A with RCC Builders.

## **SCUDDER FALLS BRIDGE REPLACEMENT PROJECT**

Final Design

Contract No. C-660A

During the December reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team.

Construction

Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 849 Contractor RFIs and a total of 1,466 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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During the December reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Traffic patterns throughout the Project remained consistent, with no major changes.

In **Pennsylvania**, during the December time period, construction continued on: installation of the last sound barrier near Exit 8 Route 332; embankment excavation and grading, and drainage system installation along I-295 EB and at I-295 EB entrance Ramps B and R from Taylorsville Road; the Woodside Road and Taylorsville Road intersection re-construction; Commission and PennDOT ITS and ESS systems/cameras installation work along with temporary (staging) and permanent highway lighting adjacent to I-295 WB; demolition of the Phase 2 (remaining) Delaware Canal Bridge abutments; Stage 2 MSE construction for the two (2) abutment walls at the new Taylorsville Road Bridge; work at the PA Pedestrian/Bike approach structure, including installation of the superstructure deck forms and abutment foundation items; roadside landscaping erosion control measures at various areas; and, remaining punch list work for the Bridge Monitor/All Electronic Toll (BM/AET) Building.

On the **Main River Bridge (MRB)**, during the December period, construction continued on: the deep foundation drilled shaft installation within the cofferdams for Pier No. 5 and Pier No. 6 in NJ; deep foundation pile installation at abutment No. 2 in New Jersey; and construction of the pile cap formwork and subsequent concrete pour for Pier No. 6; In-water work included trestle/finger installation in PA and NJ for construction of the new downstream MRB pier foundations and for demolition of the existing MRB.

In **New Jersey**, during the December period, construction continued on: installation of the MSE walls and deep foundation underground drilled shafts, for the NJ Pedestrian/Bike approach structure; installation of deep foundation piles and MSE abutment walls at the NJ Main Approach Bridge over Route 29NB, Route 175, and the Delaware & Raritan Canal; landscape grading, lighting and drainage pipe and structures installation along the I-295 median and the Route 29 interchange; and; installation of the drilled shafts and lagging for the retaining walls adjacent to the I-295 SB entrance Ramp M from NJ Route 175. Excavation of stormwater retention basin No. 2 in NJ resumed towards completion of this major stormwater management system component.

Construction Management  
Contract No. CM-669A

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

### **Construction Inspection of the Pennsylvania Approach Contract No. CI-671A**

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued providing four (4) full-time inspectors for inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

### **Construction Inspection of the Main River Bridge Contract No. CI-672A**

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide five (5) full time inspectors for inspection of the work on the Main River Bridge portion of the Project with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## January 27, 2020 PROJECT STATUS REPORT

### Construction Inspection of New Jersey Approach Contract No. CI-673A

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing for work on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers.

### DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

#### Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

**Environmental Agency Coordination** – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

**Environmental Permitting** – During the December time period AECOM reviewed and responded to RFIs associated with the PA Wetlands Mitigation Site construction.

**Environmental Monitoring Services** – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers.

**Contracts C-660A and T-668A Progress Support** - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2020**

## **PROJECT STATUS REPORT**

maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

**CI Contract Administration** – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

## **PUBLIC INVOLVEMENT SERVICES**

Final Design Services

Contract No. C-662A

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT**

### **CPMC SERVICES – 2018 THROUGH 2021 Task Order Assignment No. C-502A-1M**

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of the close-out of Professional Services Contract C-644A, for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass; management and oversight of Construction Contract T-707A for the New Commission Administration Building, associated CM/CI Contract CM-707A; Resident Engineer services for the T/TS-734A-001 Job-Order Contract for the I-78 Roadway Pavement Joint Rehabilitation; and, field oversight of the Job Order Contract for the repairs of the roadway pavement resulting from a truck fire in early December.

### **COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS**

**Design  
Contract No. C-707A**

The design team attended bi-weekly project status meetings, reviewed submittals, responded to request for information from the contractor and inspected completed work from the project punch-list.

**Construction Management  
Contract No. CM-707A**

Joseph Jingoli & Son, Inc. facilitated the bi-weekly project closeout meetings and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals, requests for information from the contractor and project punch lists. Staff from the construction manager includes the Project Manager and he is on site as needed as field work by the contractor occurs.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **January 27, 2020 PROJECT STATUS REPORT**

Construction  
Contract No. T-707A

Project submittal items continue to be submitted by the contractor and are being reviewed by the design team along with various requests for information. Bracy Construction is completing items on the work to completed list and addressing punch list items.

### **WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE**

WASHINGTON CROSSING BRIDGE REPLACEMENT FEASIBILITY STUDY  
Contract No. C-715A-6

Pennoni Associates' efforts included making revisions to the draft report detailing its study of the engineering and environmental feasibility of replacing the Washington Crossing Toll-Supported Bridge as well as developing a 'road map' for advancing the project. The study expanded upon previously identified alternatives and developed additional alternatives involving realignment and profile adjustments.

### **NEW HOPE-LAMBERTVILLE TOLL BRIDGE**

SALT STORAGE FACILITY - DESIGN  
Task Order Assignment No. C-702B-5

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted final bid documents on January 25, 2019 and the construction project was awarded at the March 25, 2019 Commissioners Meeting. IH is currently performing post-design/post-award services.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **January 27, 2020 PROJECT STATUS REPORT**

### **SALT STORAGE FACILITY – CM/CI Task Order Assignment No. C-704A-1**

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective April 1, 2019. A project kick-off meeting was held with GPI on April 3, 2019 with operations and supervisory staff in attendance. GPI will provide a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. GPI attended a kick-off meeting with the contractor (Magnum), conducted job progress meetings and performed construction management and inspection activities.

### **SALT STORAGE FACILITY - CONSTRUCTION Contract No. T-611A**

At the March 25, 2019 Commissioners Meeting, the Commission awarded Contract No. T-611A, New Hope-Lambertville Toll Bridge Salt Storage Building to Magnum Inc. of Warminster, PA for an amount not-to-exceed \$1,439,584.00. Magnum was provided with Notice of Award/Limited Notice to proceed on March 26, 2019 and a full Notice-to-Proceed was given on April 24, 2019. A kick-off meeting was scheduled with Magnum on May 3, 2019. Magnum is completing construction of the new salt storage building and storage shed. A few weather sensitive tasks will be completed in the spring of 2020.

### **NEW HOPE-LAMBERTVILLE TOLL BRIDGE STONE VENEER**

#### **C-704A-2**

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7<sup>th</sup>, 2019. Report was finalized 7/15/2019. Preliminary design/repair documents received 8/9/2019, and reviewed by 8/23/19. Revisions to design documents received electronically on 9/13/2019.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2020  
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## **UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE REPLACEMENT OF NJ UPSTREAM RETAINING WALL**

C-732A-1

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction.

## **I-78 PAVEMENT REHABILITATION (JOINT REHABILITATION)**

Design  
Contract No. DR-721A

This project is for the rehabilitation of deteriorated transverse and longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction. The scope of work also includes pothole repairs, line striping and replacement of reflective pavement markers where removed during the asphalt repairs.

The contract specifications, estimate of quantities, construction details and engineer's estimate for this construction contract have been revised to adapt to the Commission's Job Order Contracting (JOC) program thus, completing the design phase of this contract. This project's construction phase was procured through the Commission's JOC program.

Construction Inspection  
Contact No. C-502A (AECOM's CPMC Contract)

Construction Inspection for this first JOC contract was provided by AECOM through their CPMC contract. AECOM worked under the Construction Manager, Gordian, who is the firm managing the overall JOC contract. During this reporting period the roadway repairs were completed including punchlist work. AECOM is working with Gordian and the Commission to closeout this first JOC contract.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **January 27, 2020 PROJECT STATUS REPORT**

Construction  
JOC Contract No. T/TS-734A-001

During this reporting period the T/TS-734A JOC North contractor, Mount Construction Company, Inc. (Mount) completed the scoped items of work including striping, demobilization, restoration of disturbed areas and other final punch-list items. The third and final invoice will be submitted once all backup information on the plant opening fees are provided by Mount.

### **I-78 PAVEMENT REPAIR (TRACTOR TRAILER FIRE DAMAGE)**

Construction  
JOC Contract No. T/TS-734A-002

An emergent repair was deemed necessary to mill and pave a small section of I-78 that sustained damage from a tractor trailer fire on December 4, 2019. This work would be completed under the Commission's T/TS-734A JOC North contractor, Mount Construction Company, Inc. (Mount)

During this reporting period Mount mobilized and completed the emergency repair work during the mornings of December 22<sup>nd</sup> and 23<sup>rd</sup>. This work included milling/paving 367 SY of damaged pavement across all three westbound lanes and the left shoulder and temporary striping near mile marker 2.2. Permanent striping and installation of 60' of rumble strip remain to be completed.

Construction Inspection  
Contact No. C-502A (AECOM's CPMC Contract)

Construction Inspection for this second JOC contract was provided by AECOM through their CPMC contract, working under the Construction Manager, Gordian. During this reporting period, AECOM coordinated this westbound roadway repair including the lane closure notifications, tracking of labor, equipment and materials and inspection of the milling and asphalt placement. Due to the emergent nature of this repair, the work was performed prior to receiving Mount's cost estimate, thus necessitating the need to track the work via force account to substantiate the cost proposal when submitted. The repair work was completed on December 23<sup>rd</sup>, leaving only the permanent striping and rumble strip to be completed.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2020  
PROJECT STATUS REPORT**

## **EASTON-PHILLIPSBURG TOLL BRIDGE**

**SALT STORAGE FACILITY - DESIGN  
Task Order Assignment No. C-702B-3**

IH Engineers was issued Notice to Proceed effective February 16, 2018. A project kick-off meeting was held with IH on the same date. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at E-P Toll Bridge.

IH provided revised/updated final design construction bid documents to the Commission and bids were received on March 28, 2019 and the construction project was awarded at the April 29, 2019 Commissioners Meeting. IH is currently providing post-design/post-award services.

**CM/CI  
Task Order Assignment No. C-704A-3**

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective May 24, 2019. A project kick-off meeting was held with GPI on June 12, 2019 with operations and supervisory staff in attendance. GPI will provide a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. GPI attended a kick-off meeting with the contractor (Bracy), conducted job progress meetings and is currently performing construction management and inspection activities.

**Construction  
Contract No. T-711AR**

At the April 29, 2019 Commissioners Meeting, the Commission awarded Contract No. T-711AR, Easton-Phillipsburg Toll Bridge Salt Storage Building to Bracy Construction, Inc. of Allentown, PA for an amount not-to-exceed \$1,711,600.00. Bracy was provided with Notice of Award/Limited Notice to proceed on April 30, 2019 and a full Notice-to-Proceed was given on June 4, 2019. A kick-off meeting was scheduled with Bracy on June 12, 2019. Bracy has achieved substantial completion. A few weather sensitive items will be completed in the spring of 2020.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2020  
PROJECT STATUS REPORT**

## **CRITICAL MEMBER STRENGTHENING AND LOAD CAPACITY ASSESSMENT OF THE US 22 BROAD STREET VIADUCT**

**C-732A-2**

Arora and Associates, P.C. to perform a load capacity assessment of the Broad Street Viaduct, a NJ approach structure to the Easton Phillipsburg Toll Bridge. This load rating assessment will include Specialized Hauling Vehicles (SHVs) and Emergency Vehicles EVs in accordance with the FHWA directives mandated by MAP21 and Fast Act. Notice to Proceed on 9/23/2019. Preliminary Load Rating report received for review on 10/28/2019. Load Rating has been reviewed, and comments sent to the Consultant on 11/21/2019. Meeting with Consultant regarding Preliminary proposal on 12/13/2019. Revised Load Rating report received on 12/24/2019.

## **DELAWARE WATER GAP TOLL BRIDGE THIS CAN BE CLOSED TOLL PLAZA ROADWAY & NJ APPROACH REPAIRS Task Order Assignment No. C-702B-6**

IH Engineers was issued Notice to Proceed effective February 6, 2019. A project kick-off meeting was held with IH on February 8, 2019. This Task Order Assignment is to provide a Scoping/Concept Study Report for WB Toll Plaza Roadway and NJ Approach Repairs at the Delaware Water Gap Toll Bridge facility.

IH and their subconsultants have completed their field assessments and have submitted a draft concept study report which has been reviewed by Commission staff. IH made revisions based on Commission comments and has submitted the final version of the report .

## **DISTRICT 2 AND 3**

### **PHASE 1 TOLL COLLECTION COUNTING FACILITIES Preliminary, Final & Post Design Services Task Order Assignment No. C-696B-1**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2020**

### **PROJECT STATUS REPORT**

documents after this meeting, conducted site visits on October 25<sup>th</sup> at all three locations. Schematic Design Submission was received on November 9<sup>th</sup>, 2016 and a submission review meeting was held on November 14<sup>th</sup> sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

### **MULTIPLE FACILITIES AND/OR COMMISSION-WIDE**

#### **APPROACH ROADWAY IMPROVEMENTS**

#### **AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES**

Design

Task Order Assignment No. C-715A-1

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on September 25, 2017. Final plans and specifications are ready awaiting construction under the Job Order Contracting Program. Construction expected in Spring 2020.

### **ELECTRONIC SURVEILLANCE / DETECTION SYSTEM**

#### **ESS MAINTENANCE CONTRACT**

Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2020  
PROJECT STATUS REPORT**

## **ELECTRONIC TOLL COLLECTION CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT Contract No. DB-584**

The new NJ Customer Service Center (CSC) is live and transactions for the Scudder Falls Bridge are being processed. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff coordinated with Conduent and TransCore to allow for the NJ CSC to issue an incremental tag status file and for the in-lane toll system to receive and process it. Testing of the incremental tag status file is complete.

Commission staff is working with Conduent on the installation of a communication circuit into the data room at the Scudder Falls Administration Building. The circuit will connect to the relocated toll host, once it is moved to the data center.

## **TRAFFIC COUNT PROGRAM UPGRADE Contract No. DR-550A**

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2020  
PROJECT STATUS REPORT**

## **ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN Contract No. DB-540A**

Commission staff coordinated with Conduent and TransCore to allow for the NJ CSC to issue an incremental tag status file and for the in-lane toll system to receive and process it. Testing of the incremental tag status file is complete. Commission staff is working with TransCore to develop a proposal to relocate the Trenton-Morrisville Bridge Host as part of the building project for that site. Additionally, TransCore is making plans to relocate the system-wide toll host from Morrisville to data center at the Administration Building at Scudder Falls.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

## **ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT**

**ALL ELECTRONIC TOLLING STUDY  
Task Order Assignment No. C-701A-5**

This task order assignment will be closed out once all invoicing is complete.

**SCUDDER FALLS BRIDGE ALL ELECTRONIC TOLLING SYSTEM – INSTALLATION  
MANAGEMENT  
Task Order Assignment No. C-701A-7**

There was not activity on this Task Order Assignment.

## **JOB ORDER CONTRACTING**

**JOB ORDER CONTRACTING PROGRAM MANAGER  
Contract No. C-727A**

Gordian Group's activities included providing program management services in support of individual job orders.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2020  
PROJECT STATUS REPORT**

## **GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS C-684A**

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

A kick-off meeting was held on March 18 for the 2019 Toll Bridge Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from North, Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Director of Tolling, the Senior Director of Maintenance and Toll Operations, and VCEA. Interim inspections of all required Toll-Supported Bridges are complete. Inspections have been completed at all Toll Bridges. A progress meeting was held on June 5 at the Easton – Phillipsburg Toll Bridge with attendees from VCEA, Commission Engineering Staff, and Maintenance. Facilities inspections (except Trenton – Morrisville) were held on June 12 at New Hope - Lambertville and Interstate 78, June 21 at Milford – Montague and Portland – Columbia, and June 26 at Easton – Phillipsburg and Delaware Water Gap. Representatives from VCEA, SJH (Subconsultant & Architect), Commission Engineering Staff, Deputy Director of Maintenance and Maintenance Supervisors were present at facility inspections.

As a follow-up to the progress meeting on June 5, VCEA performed additional inspections on June 14 at three Toll-Supported Bridges. Loose / missing stones at the base of Pier 3 at Washington Crossing TSB and Pier 5 at New Hope – Lambertville TSB were inspected and the NJ retaining wall on the north side of the Uhlerstown – Frenchtown TSB was also inspected. A report of findings was provided to the Commission.

A progress meeting was held on August 2 at the Trenton – Morrisville Administration Building. On August 12, VCEA performed a first cycle inspection on the new Scudder Falls Toll Bridge, Pennsylvania Canal Overpass, and Taylorsville Road Overpass. The Commission has received SI&A information from the bridge designer, Michael Baker, and is coordinating with VCEA to enter the information in the PennDOT BMS2 system. Sign retro-reflectivity testing was completed on October 16 in the Central Region, October 17 in the Southern Region, and October 21 in the Northern Region. Scudder Falls was not tested due to construction and upcoming replacement of signs due to construction.

The draft Maintenance report was submitted to the Commission on September 12 and has been distributed to Maintenance and Operations for review and comment. Review meetings were

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 27, 2020**

## **PROJECT STATUS REPORT**

held on May 18 with Northern and Central Regions and May 22 with Southern Region. Attendees included VCEA, Engineering Staff, and Maintenance.

The draft Annual Inspection Report was submitted to the Commission on September 25 and is under review.

## **2015-2016 TRAFFIC ENGINEERING CONSULTANT**

Contract No. C-686A

Commission Staff transmittal November 2019 traffic data to Pennoni Engineers along with a list of anticipated Commission bridge/roadway projects for 2020.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

## **OPERATIONS**

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

**OPERATIONS INDEX**  
**FOR**  
**PUBLIC SAFETY & BRIDGE SECURITY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Public Safety & Bridge Security	Status Reports Month of December 2019	1-21

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF December 2019**

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

**Radio System**

- During the month of December 2019, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have continued working with personnel who manage the Stockton Tower to prepare for the extension of the Stockton Tower and installation of radio equipment. Currently we are waiting for required permits to be issued.
- PSBS received new mobile radios for the new Commission vehicles ordered to replace those taken out of service or reassigned.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

**Access Control System**

- During the month of December 2019, PSBS personnel worked with General Supply (Commission's locksmith) to address various door lock issues.
- During the month of December 2019, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- During the month of December 2109, PSBS continued to update access for the Scudder Falls administration building.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

**Public Safety & Bridge Security**

- During the month of December 2019, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF December 2019**

- During the month of December 2019, PSBS personnel continued working with Engineering on the design renovations to the Trenton Morrisville administration building.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of December 2019, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed Twenty-Six video requests. Please see the attached “ESS Request Video Report” for a summary of information on each request.
- During the month of December 2019, PSBS personnel worked with signal services to install an oversized vehicle detection radar system at Riverton Belvidere. The system is being tested for accuracy in identifying oversized vehicles.
- During the Month of December 2019, PSBS personnel worked with Signal services to install the wireless signal light control at Washington’s crossing.

Miscellaneous

- On December 3<sup>rd</sup> 2019, PSBS Staff meet with engineering to discuss cameras and ITS equipment for I-78 DB-724A phase 4 project
- On December 17<sup>th</sup> 2019, PSBS Staff attended the Bucks Mercer County Incident Management Task Force Meeting
- On December 19<sup>th</sup> 2019, PSBS attended the Workplace Safety Committee Meeting.
- On December 19<sup>th</sup> 2019, PSBS Staff held a biweekly meeting with Schneider Electric to review BD-724A phase projects

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF December 2019**

- On December 20<sup>th</sup> 2019, PSBS Staff attended a meeting with engineering to discuss the Southern Maintenance Facilities (SD Submissions Review & Phasing )

## ESS Request Video

Report Run Date: 1/1/2020

Report Month: 12/1/2019- 12/31/2019

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2264	12/1/19		A. León	Upper Black Eddy-Milford	Motor Vehicle Accident	Ariel Leon
2265	12/1/19	DRJTBC	Jim Montgomery	TM	Motor Vehicle Accident	Michael Wahl
2266	12/3/19	DRJTBC	M. Jones	NHL-TS	Motor Vehicle Accident	Matt Jones
2267	12/3/19	PSP	CPL. Thomas Geerlof #11146	EP	Motor Vehicle Accident	Matt Jones
2268	12/4/19	PaSP Belfast	Cpl. Geerlof #11146	EP	Other	Matt Jones
2269	12/4/19	DRJTBC	Sgt Doyle	TM	Hit & Run MVA	Kevin Clark
2270	12/5/19	DRJTBC	Matt Skrebel	PC	Motor Vehicle Accident	Matt Skrebel
2271	12/6/19	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
2272	12/7/19	DRJTBC	Nicholas Knechel	Lower Trenton	Motor Vehicle Accident	Nicholas Knechel
2273	12/10/19	PSP Trevoze	Tpr. Mohamad. Saloukha #13239	Scudder Falls	Police Investigation	Matt Skrebel
2274	12/14/19	DRJTBC	Cpl Sturgis	DWG	Motor Vehicle Accident	Kevin Clark
2275	12/14/19	Drtbc	M. Wahl	EP	Motor Vehicle Accident	Michael Wahl
2276	12/16/19	PSP Trevoze	Trooper David Bair	Scudder Falls	Police Investigation	Matt Skrebel
2277	12/17/19	DRJTBC	Matt Skrebel	TM	Motor Vehicle Accident	Matt Skrebel
2278	12/19/19	DRJTBC	M. Leary Jr	PC	Other	Mark Leary Jr
2279	12/19/19	DRJTBC	Matt Skrebel	I78	Motor Vehicle Accident	Matt Skrebel
2280	12/19/19	NJSP Hope	Det. Sgt. Shane Krisanda	DWG	Stolen Vehicle	Matt Skrebel
2281	12/20/19	DRJTBC	Nicholas Knechel	Calhoun St.	Hit & Run MVA	Nicholas Knechel
2282	12/20/19	DRJTBC	Nicholas Knechel	Scudder Falls	Motor Vehicle Accident	Nicholas Knechel
2283	12/20/19	DRJTBC	K. Raike	EP	Motor Vehicle Accident	Kevin Raike
2284	12/20/19	DRJTBC	Nicholas Knechel	Calhoun St.	Hit & Run MVA	Nicholas Knechel
2285	12/21/19	DRJTBC	Stephen Mongiovi	TM	Motor Vehicle Accident	Stephen Mongiovi
2287	12/24/19	PSP Belfast	Trooper Jeremy M HAYES	Northampton	Police Investigation	Denis Stites
2288	12/25/19	DRJTBC	M. Jones	TM	Motor Vehicle Accident	Matt Jones



## ESS Request Video

Report Run Date: 1/1/2020

Report Month: 12/1/2019- 12/31/2019

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2289	12/28/19	DRJTBC	D Stites - PCC	Lower Trenton	Other	Denis Stites
2290	12/29/19	DRJTBC	M. Wahl	Northampton	Other	Michael Wahl
Total for Month:		26				

# NOVEMBER 2019

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	2	0	1	0
Delaware Water Gap 41	0	0	0	0	8	1	30	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland – Columbia 43	0	0	0	0	0	0	1	0
Riverton – Belvidere 44	0	0	1	0	1	0	8	0
Rt 22 EP 45	0	1	1	0	5	0	100	0
Northampton St 46	0	0	0	0	1	0	1	0
I-78 47	0	1	0	1	16	1	61	0
Riegelsville 48	0	0	0	0	0	0	0	0
Upper Black Eddy Milford 49	0	0	0	0	0	0	3	0
Uhlerstown Frenchtown 50	0	0	1	0	0	0	7	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	0	0	0	0	9	0
New Hope Lambertville Toll 53	0	0	0	0	2	0	41	0
New Hope Lambertville 54	0	1	0	0	0	0	12	0
Washington Crossing 55	0	1	0	0	0	0	2	0
Scudder Falls 56	0	0	0	0	0	1	2	0
Calhoun St 57	0	0	0	0	0	0	1	0
Lower Trenton 58	0	0	1	0	0	0	0	0
Morrisville Trenton 59	0	7	1	0	2	0	0	0

	Citations	Warnings	Security Checks
New Jersey State Police	214	115	493
Pennsylvania State Police	173	42	375



# December 2019 Overweight Crossings-Central Region

12/31/201

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	62	3	1	2	2	1	1	0	0	0	0	1
Northampton St.	369	1	1	0	0	0	0	1	1	0	0	0
Riegelsville	132	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	24	2	0	2	2	2	0	0	0	0	0	0
<b>December Totals</b>	<b>587</b>	<b>6</b>	<b>2</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>1</b>
0	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	714	33	12	16	18	14	6	3	1	2	1	9
Northampton St.	5536	28	28	0	7	4	2	14	3	11	0	7
Riegelsville	1081	8	6	3	8	5	0	2	2	0	0	1
Uhlerstown - Frenchtown	382	18	0	18	11	7	1	1	1	0	0	2
<b>Year to Date Totals</b>	<b>8300</b>	<b>87</b>	<b>46</b>	<b>37</b>	<b>44</b>	<b>30</b>	<b>9</b>	<b>20</b>	<b>7</b>	<b>13</b>	<b>1</b>	<b>19</b>

## December 2019 Overweight Crossings-Southern Region

12/31/2019

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	5	9	0	9	0	0	0	9	3	6	0	0
Calhoun Street	24	4	4	0	0	0	0	4	2	2	0	0
Washington Crossing	119	1	0	1	0	1	0	0	0	0	0	0
New Hope	83	1	1	0	1	0	0	1	1	0	0	0
Lambertville												
Centre Bridge	7	0	0	0	0	0	0	0	0	0	0	0
Stockton												
<b>December Totals</b>	<b>238</b>	<b>15</b>	<b>5</b>	<b>10</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>14</b>	<b>6</b>	<b>8</b>	<b>0</b>	<b>0</b>
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	43	290	0	290	12	12	0	273	110	163	0	5
Calhoun Street	652	58	53	5	17	10	7	39	19	20	0	2
Washington Crossing	1,325	103	55	48	56	40	16	34	10	24	0	13
New Hope	857	37	33	4	12	11	1	19	11	8	0	6
Lambertville												
Centre Bridge	67	12	0	12	11	11	0	1	1	0	0	0
Stockton												
<b>Year to Date Totals</b>	<b>2944</b>	<b>500</b>	<b>141</b>	<b>359</b>	<b>108</b>	<b>84</b>	<b>24</b>	<b>366</b>	<b>151</b>	<b>215</b>	<b>0</b>	<b>26</b>

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Northampton StreetMONTH DecemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 28-Dec	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	168	168	167	169	672
Overweight Crossings	0	0	0	2	2
Overweights Refused	122	78	97	72	369
Motorist Aid	0	5	0	0	5
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	1	0	4	5
Fire Dept. Requested	0	0	0	0	0
Public Interaction	160	117	187	164	628
Traffic Control	49	31	0	31	111
Jumpers	0	0	0	1	1
Assaults	0	0	0	0	0
Other	9	5	4	8	26
Miscellaneous	8	4	4	3	19

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE RiegelsvilleMONTH DecemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 28-Dec	TOTAL
Hours Worked	311	319	328	303	1261
Patrols	155	160	156	161	632
Overweight Crossings	1	0	0	0	1
Overweights Refused	35	32	28	32	127
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	2	0	0	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	22	41	27	73	163
Traffic Control	8	9	15	14	46
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	4	1	0	0	5
Miscellaneous	0	0	5	2	7

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Milford-Upper Black EddyMONTH DecemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 28-Dec	TOTAL
Hours Worked	36	0	39	6	81
Patrols	18	0	20	3	41
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	10	0	6	3	19
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Frenchtown-UhlerstownMONTH DecemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 28-Dec	TOTAL
Hours Worked	64	40.5	100	12	216.5
Patrols	32	21	45	6	104
Overweight Crossings	0	0	2	0	2
Overweights Refused	6	7	11	0	24
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	16	18	31	1	66
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Belvidere-RivertonMONTH DecemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 28-Dec	TOTAL
Hours Worked	168	168	168	168	672
Patrols	84	84	76	84	328
Overweight Crossings	2	0	0	1	3
Overweights Refused	11	16	24	11	62
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	5	5	12	3	25
Fire Dept. Requested	0	0	0	0	0
Public Interaction	52	49	38	49	188
Traffic Control	5	1	21	3	30
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	1	0	1	0	2
Miscellaneous	7	7	7	4	25

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland Columbia - Pedestrian Bridge

MONTH December

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 28-Dec	TOTAL
Hours Worked	14	14	14	14	56
Patrols					0
Overweight Crossings					0
Overweights Refused					0
Motorist Aid					0
Medical Assistance					0
First Aid Rendered					0
State / Local Police Requested					0
Fire Dept. Requested					0
Public Interaction					0
Traffic Control					0
Jumpers					0
Assaults					0
Other					0
Miscellaneous					

NOTES:



## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH DecemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	12	12	24	12	60
Patrols	6	6	12	6	30
Overweight Crossings	0	0	0	0	0
Overweights Refused	1	3	2	1	7
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	1	3	2	1	7
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH DecemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	325	276	288	304	1193
Patrols	80	78	82	105	345
Overweight Crossings	0	1	0	0	1
Overweights Refused	21	24	20	18	83
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	1	0	0	1
Fire Dept. Requested	0	0	0	0	0
Public Interaction	65	77	71	92	305
Traffic Control	0	1	0	4	5
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	4	7	12	8	31
Miscellaneous	0	0	0	0	0

NOTES:BRIDGE Washington Crossing

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE <u>Washington Crossing</u>					
MONTH <u>December</u>		YEAR <u>2019</u>			
ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	168	168	168	240	744
Patrols	82	84	84	103	353
Overweight Crossings	0	1	0	0	1
Overweights Refused	25	26	31	37	119
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	1	0	0	1
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	25	26	31	37	119
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	5	3	3	4	15
Miscellaneous	0	0	0	0	0
<b>NOTES:</b>					

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Calhoun StreetMONTH DecemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	312	312	296	324	1244
Patrols	80	82	82	103	347
Overweight Crossings	2	0	1	1	4
Overweights Refused	5	11	5	3	24
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	12	5	4	7	28
Traffic Control	3	9	4	3	19
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH <u>December</u>		BRIDGE <u>Lower Trenton</u>		YEAR <u>2019</u>	
ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	20	12	12	0	44
Patrols	10	6	6	0	22
Overweight Crossings	2	4	3	0	9
Overweights Refused	3	1	1	0	5
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	2	4	3	0	9
Fire Dept. Requested	0	0	0	0	0
Public Interaction	2	0	3	0	5
Traffic Control	5	5	4	0	14
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0
<b>NOTES:</b>					

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lumberville-Raven RockMONTH DecemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 7-Dec	WEEK OF 14-Dec	WEEK OF 21-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	0	0	0	0	0
Patrols	10	13	13	8	44
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

## AC Bridge Activities

November 2019

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	38	9	1	0	0	0
Calhoun Street	119	4	3	0	2	0
Scudder Falls	201	0	3	0	6	0
Washington Crossing	62	1	0	0	0	0
New Hope	60	1	1	0	0	0
Lambertville Centre Bridge	22	0	0	0	0	0
Stockton	44	0	0	0	0	0
Lumberville	44	0	0	0	0	0
RavenRock	49	2	0	0	0	0
Uhlersown	49	2	0	0	0	0
Frenchtown	42	0	0	0	0	0
Upper Black Eddy	42	0	0	0	0	0
Milford	42	0	0	0	0	0
Riegelsville	121	0	0	0	0	0
Northampton St.	129	1	0	0	0	1
Riverton	70	3	1	1	0	0
Belvidere	70	3	1	1	0	0
Portland Columbia	20	0	0	0	0	0
Totals	977	21	9	1	8	1

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**Operations Report Index**

**Maintenance and Toll Operations**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Maintenance and Toll	Status report Month of December 2019	1-11



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

**MAINTENANCE AND TOLL OPERATIONS**  
**MONTH OF DECEMBER 2019**

- Attended T/TS-734A-002 (I-78 Pavement Repair - Joint Scope Meeting) to discuss emergency pavement repair schedule held at I-78 Maintenance Facility.
- Participated in meeting to discuss the review of the 2020 Operating Budget and 2020-2021 Capital Plan held at Scudders Falls Administration Building.
- Attended T-730A-Southern Ops & Southern Maintenance Facilities Program (Trenton Morrisville Salt Operations. - Pre-Final Submission) held at Scudders Falls Administration Building.
- Attended meeting with engineering department to discuss salting and snow removal responsibility plan for Scudders Falls Bridge Replacement Project jurisdiction.
- Attended meeting with Training and Safety Department to discuss the Regional Maintenance Supervisors exam and make changes and updates to the questions held at Easton Phillipsburg Toll Bridge.
- Attended meeting with representatives from Penndot to discuss plowing responsibilities held at Scudders Falls Administration Building.
- Attended monthly Toll Sergeants meeting held at Easton Phillipsburg Toll Bridge Facility.
- Attended meeting with Southern Operations staff to discuss cleaning and maintenance of Scudders Falls, Public Safety, Bridge Monitors and Administration Buildings held at New Hope Toll Bridge Facility.
- Senior Director prepared list of Department of Labor and Industry file numbers of all elevators and boilers and forwarded to Engineering department.
- Senior Director attended meeting with Director of Purchasing to discuss New Hope Toll Bridge Air Conditioning replacement project schedule for 2020.
- Senior Director prepared worksheet of responses from questions for 2020 budget conference call.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

- Senior Director contacted Morton Salt to get direction on how to be able to receive salt from vendor location if an emergent need arises.
- Senior Director reviewed and approved invoices for Guiderail Attenuator repairs completed by J. Fletcher Creamer.
- Senior Director attended meetings with fleet management department to vehicle and equipment status for procurement.
- Reviewed the Accident Log/Property Damage Reports for the month of December 2019. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of December 2019. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for December 2019 staff agenda meeting held at New Hope Lambertville administration meeting.
- Prepared and forwarded report of Use of Commission Facilities for the month of December 2019 to the Deputy Executive Director of Operations.

**Maintenance Operations**

- Director of Maintenance prepared carryover vacation list and submitted to Deputy Executive Director for his review.
- Director of Maintenance completed evaluations of maintenance worker employees and forwarded information to Deputy Executive Director.
- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities.
- Director of Maintenance worked with purchasing department to order supplies for the new Administration Building.
- Trenton Morrisville maintenance crews continue winter preparations by checking vehicles and equipment.
- Trenton Morrisville Maintenance Crews checked and cleaned all drain and inlets as needed.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

- Trenton-Morrisville maintenance crews continued crack sealing roadways with hot asphalt sealant as needed
- Trenton-Morrisville maintenance crews continued repairing potholes on roadways within Commission jurisdictions as needed.
- New Hope Maintenance crews repaired roof at New Hope Toll Supported Bridge Shelter.
- New Hope Maintenance crews repaired red light at Washington Crossing Toll Supported Bridge that was damaged by an oversized vehicle.
- New Hope Maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- New Hope Maintenance crews continue renovation project of the executive wing of New Hope Toll Bridge Administration building.
- New Hope maintenance crews began snow preparations on all trucks and equipment.
- New Hope maintenance crew's continued repairing potholes at New Hope Toll Supported Bridge with new Aqua Phalt concrete and asphalt patch material.
- I-78 Maintenance crews assisted with lane closure and cleanup after major accident on I-78 roadway.
- I-78 Maintenance crews continue snow preparations on all trucks, plows and spreaders.
- I-78 Maintenance crew continued to prepare Brine for the upcoming winter season.
- I-78 Maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- I-78 maintenance crew's continued crack sealing roadways with hot asphalt as needed.
- I-78 maintenance crews continued repairing potholes on I-78 roadway and ramps with Aqua Phalt concrete and asphalt patch material.
- I-78 Maintenance Crews checked all drain and inlets and cleaned as needed.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

- Easton Phillipsburg Maintenance crews continued snow preparations on all trucks, plows and spreaders.
- Easton Phillipsburg Maintenance crews continue street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Easton Phillipsburg maintenance crews hung banners for various community events at Northampton Street Toll Supported Bridge.
- Easton Phillipsburg maintenance crews completed project to install a new flower bed in front of Welcome to Phillipsburg sign.
- Easton-Phillipsburg maintenance crews made repairs to lights at Easton Phillipsburg and Northampton St. Toll Supported Bridge.
- Easton-Phillipsburg maintenance crews continued cleaning inlets and drains within jurisdiction.
- Easton-Phillipsburg maintenance crews repaired attenuator at Easton Phillipsburg Toll Plaza.
- Easton Phillipsburg maintenance crews delivered pallets of salt to all Toll Supported Bridge Shelters.
- Portland-Columbia maintenance crews began snow preparations on all trucks, plows and spreaders.
- Portland Columbia maintenance crews continue street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Portland-Columbia maintenance crews prepared garage bays for contractor to begin floor resurfacing project.
- Portland-Columbia maintenance crews continued repairing potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland-Columbia maintenance crews replaced masonry joint seal south east corner of garage as noted in GEC inspection report.
- Portland-Columbia maintenance crews dug trench to install conduit for traffic counter.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

- Portland-Columbia maintenance crews removed trees and debris from pedestrian bridge piers.
- Delaware Water Gap maintenance crews continue snow preparations on all trucks, plows and spreaders.
- Delaware Water Gap maintenance crews continue project to construct a new training room in the administration building garage parking bay.
- Delaware Water Gap maintenance crews prepared garage bay floors for contractors to begin resurfacing project.
- Delaware Water Gap maintenance crews began transporting salt from Portland Columbia salt shed to the Delaware Water Gap facility.
- Delaware Water Gap maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Delaware Water Gap maintenance crews continued repairing potholes on Route 80 and ramps with Aqua Phalt concrete and asphalt patch material.
- Delaware Water Gap maintenance crews replaced hot water heater in Toll Plaza Sergeants office.
- Milford-Montague maintenance crews began snow preparations on all trucks, plows and spreaders.
- Milford-Montague maintenance crews installed plow markers around property to assist snow removal.
- Milford-Montague maintenance crews replaced deteriorated chimney cap stone with stainless steel cap.
- Milford-Montague maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Milford-Montague maintenance crews transported Bridge master under bridge unit to Connecticut for annual service.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

- Milford-Montague maintenance crews continue to check and clean all inlets and storm drains.
- Milford-Montague maintenance crews continued repairs of potholes on bridge deck and roadway with new Aqua Phalt concrete and asphalt patch material.

**Fleet Department**

**Vehicle & Equipment Status**

The vehicle and equipment project summary is what the Fleet Department has been engaged with for the month of December:

- All seven, 4 Chevy 6500's and 3 Chevy 5500's cab and chassis have been moved to Lancaster truck bodies the selected vendor for upfits they are currently waiting for the bodies to come in so they can start the upfit.
- 3 Mack's have been delivered 2 to NHL and 1 to TM invoices have been processed for payment.
- 4 Tandem axle 2020 Mack's have been delivered EP storage area. The upfit specs are being modified for changes made to the bodies and for V box spreader and hydraulic system. Once approved and completed and provided to purchasing RFQ's will be issued.
- 8 Ford F 250 New patrol vehicles were signed for and moved to NHL. Upfit spec has not been completed due to the decision on the Flip up sign.
- 3 new Trafcon TC1-15S trailer mounted solar powered arrow boards 2 for NHL 1 for DWG received.
- 1 Belmont Tandem axle Tube top utility trailer Model UT616TA-10K received DWG
- Monthly maintenance of vehicles and equipment at all locations
- Replaced turbo pipe on a Sterling. Monthly maintenance of vehicles and equipment DWG
- Replaced transmission Housing on Ford F-250. Monthly maintenance of vehicles and equipment MM.

**Other Items**

- Registration renewals, adding new vehicles to Fleet insurance, and supplied accounting with spread sheets for new assets.

**Toll Operations**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

- Director of Tolls prepared vacation carryover lists and submitted to Deputy Executive Director for his review.
- Director of Tolls prepared 2020 Vacation priority lists and vacation memos for each region.
- Director of Maintenance coordinated with Trans Core to install new new builds at New Hope Toll Facility.
- Director of Toll and Deputy Director of Tolls reviewed and completed two, four and sixth month evaluations.
- Director of Toll and Deputy Director of Tolls conducted interviews for Toll Collector positions.
- Director of Toll and Deputy Director of Toll continued site visits to Toll locations and met with Toll staff.
- Deputy Director of Toll continues to work with Inventory Control Specialists in Southern and Central and Northern Regions.
- Director continues to attend Electronic Toll Collection monthly Transcore maintenance meetings held at Trenton Morrisville facility.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.
- Director of Toll responded to web contact form submittals and took appropriate action to resolve the issue.

## Southern Region

## LeVar Talley, Director of Maintenance

**Richard Taitt Deputy Director of Maintenance**

**Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville**

**Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville**

## Trenton-Morriville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	136	144	224	72	130	48	112	40	0	0	0	906
Bldg./Facilities Maintenance	784	552	480	856	777	1,369	1203	1,391	2,059	2,543	1,902	791	14,707
Grounds Maintenance	0	160	176	440	256	450	500	333	761	674	347	110	4,207
Road Maintenance	24	224	224	248	128	56	72	80	88	446	152	0	1,742
Snow/Ice Maintenance	215	414	374	224	72	0	0	0	0	32	144	92	1,567
Vehicle Maintenance	304	320	344	496	270	264	298	272	652	582	271	210	4,283
Miscellaneous	0	152	152	264	72	200	142	304	643	407	228	88	2,652
Total Man-hours	1,327	1,958	1,894	2,752	1,647	2,469	2,263	2,492	4,243	4,684	3,044	1291	30,064

## New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	56	304	440	669	362	256	384	232	240	184	96	132	3,355
Bldg./Facilities Maintenance	856	612	640	749	582	524	568	824	1,076	1,040	637	756	8,864
Grounds Maintenance	32	240	360	515	649	456	528	328	248	372	606	88	4,422
Road Maintenance	80	344	636	533	458	176	88	632	262	104	118	76	3,507
Snow/Ice Maintenance	280	472	424	317	218	0	0	16	216	381	93	588	3,005
Vehicle Maintenance	128	336	408	397	362	154	232	232	224	360	284	328	3,445
Miscellaneous	56	278	344	381	330	174	128	72	304	192	136	180	2,575
Total Man-hours	1,488	2,586	3,252	3,561	2,961	1,740	1,928	2,336	2,570	2,633	1,970	2148	29,173

## Southern Division Toll Supported Bridges

[illegible]



## Central Region

**LeVar Talley, Director of Maintenance**

**Richard Taitt Deputy Director of Maintenance**

**Robert Varju, Regional Maintenance Supervisor, I-78**

**Mark W. Diltz, Regional Maintenance Supervisor, Easton-Phillipsburg**

### Easton-Phillipsburg Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	48	297	300	411	442	60	0	48	132	56	0	16	1,810
Bldg./Facilities Maintenance	901	881	851	818	689	622	708	645	530	680	662	684	8,671
Grounds Maintenance	205	418	468	563	496	662	740	990	888	640	574	474	7,118
Road Maintenance	64	339	418	395	392	256	256	72	192	396	120	32	2,932
Snow/Ice Maintenance	290	468	432	268	124	0	0	0	0	0	16	328	1,926
Vehicle Maintenance	324	506	471	491	250	232	248	216	192	208	236	274	3,648
Miscellaneous	188	459	408	367	172	264	410	256	208	244	320	275	3,571
Total Man-hours	2,020	3,368	3,348	3,313	2,565	2,096	2,362	2,227	2,142	2,224	1,928	2,083	29,676

### I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	240	263	148	299	16	0	0	16	8	0	990
Bldg./Facilities Maintenance	942	884	908	868	895	720	888	938	656	978	790	854	10,321
Grounds Maintenance	64	146	580	592	944	688	592	676	584	783	272	79	6,000
Road Maintenance	276	128	280	637	156	96	248	264	88	56	104	168	2,501
Snow/Ice Maintenance	448	396	393	231	148	0	0	72	0	48	16	314	2,066
Vehicle Maintenance	201	156	448	341	316	141	160	208	202	280	224	328	3,005
Miscellaneous	8	8	240	287	233	40	40	32	184	104	104	48	1,328
Total Man-hours	1,939	1,718	3,089	3,219	2,840	1,984	1,944	2,190	1,714	2,265	1,518	1,791	26,211

### Northern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	96	0	30	120	80								326
Bldg./Facilities Maintenance	215	216	175	255	16								877
Grounds Maintenance	226	124	224	267	172								1,013
Road Maintenance	120	26	198	88	72								504
Snow/Ice Maintenance	226	189	105	0	0								520
Vehicle Maintenance	8	0	16	8	8								40
Miscellaneous	24	0	16	0	0								40
Total Man-hours	915	555	764	738	348	0	0	0	0	0	0	0	3,320

**Northern Region****LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****James Gower, Regional Maintenance Supervisor****Tim Hannon, Regional Maintenance Supervisor - Milford-Montague****Portland-Columbia Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	132	159	186	172	0	16	0	0	8	16	0	689
Bldg./Facilities Maintenance	447	332	342	360	256	428	400	400	384	412	460	578	4,799
Grounds Maintenance	96	228	367	390	304	456	368	272	486	208	128	82	3,385
Road Maintenance	16	144	159	234	156	80	82	64	48	156	64	52	1,255
Snow/Ice Maintenance	280	387	305	160	84	0	0	0	0	48	88	519	1,871
Vehicle Maintenance	68	199	255	228	144	64	80	134	142	272	106	88	1,780
Miscellaneous	8	136	179	168	108	0	8	0	0	0	0	0	607
Total Man-hours	915	1,558	1,766	1,726	1,224	1,028	954	870	1,060	1,104	862	1,319	14,386

**Delaware Water Gap Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	248	280	392	432	8	0	0	0	0	0	0	1,360
Bldg./Facilities Maintenance	930	712	720	840	736	852	839	1,120	808	904	608	1,004	10,073
Grounds Maintenance	268	416	492	662	464	440	344	368	272	280	208	254	4,468
Road Maintenance	0	310	424	384	376	64	217	64	48	200	248	8	2,343
Snow/Ice Maintenance	588	781	668	328	176	0	16	8	8	0	88	708	3,369
Vehicle Maintenance	216	496	504	588	272	280	248	264	312	216	128	236	3,760
Miscellaneous	48	382	392	466	416	96	112	200	248	130	84	52	2,626
Total Man-hours	2,050	3,345	3,480	3,660	2,872	1,740	1,776	2,024	1,696	1,730	1,364	2,262	27,999

**Milford-Montague Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	273	351	392	345	80	48	0	0	0	0	0	1,489
Bldg./Facilities Maintenance	560	459	663	472	526	625	600	472	560	640	512	416	6,505
Grounds Maintenance	8	285	375	432	345	120	120	96	48	40	24	0	1,893
Road Maintenance	36	305	399	488	289	24	88	32	16	24	32	0	1,733
Snow/Ice Maintenance	331	581	570	312	237	0	0	0	0	48	44	135	2,258
Vehicle Maintenance	208	407	415	424	325	112	96	72	56	128	192	143	2,578
Miscellaneous	16	339	463	360	277	56	56	48	168	48	48	24	1,903
Total Man-hours	1,159	2,649	3,236	2,880	2,344	1,017	1,008	720	848	928	852	718	18,359



**Monthly Disabled Vehicle Report  
December 2019**

AAA Called	Cleared Vehicle	Cell Phone	Traffic Control	Transport Motorist	Other
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12/2019	1	TM	1		
		<b>Dist Total</b>	1		
	2	I78	1		
		<b>Dist Total</b>	1		
	3	DWG	1		
		<b>Dist Total</b>	1		
	<b>Grand Total</b>		3		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**USE OF FACILITIES REQUEST REPORT**

**MONTH OF DECEMBER 2019**

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of December 2019	1

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**PROPERTY REPORT**

**Use of Commission Facilities**

<b>Facility</b>	<b>Organization</b>	<b>Date/Time</b>	<b>Description of Use</b>
Washington Crossing Toll Supported Bridge	Friends of Washington Crossing	December 8, 2019 – December 25, 2019	Re-enactment of Washington's Crossing of the Delaware

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 27, 2020**

**OPERATIONS INDEX**  
**FOR**  
**TRAINING AND EMPLOYEE SAFETY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Training & Employee Safety	Status Reports Month of December 2019	1-9

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 9, 2020**

### **TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF DECEMBER 2019**

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) department instructed and/or facilitated (22) training sessions in the month of December. (143) Commission employees were trained during the month of December in the following areas;

- CPR/AED/First Aid Certification (Heart Saver)
- The Essentials of Employee Onboarding
- Microsoft Share Point Training
- How to Use Microsoft Excel to Summarize and Analyze Data
- Breaking Bad Communication Habits
- Microsoft Power Point Training
- Toll Collector Orientation Training
- Microsoft Excel Training
- Drug Impairment Training for the Educational Professional
- Snow Blower Safety
- Working in Cold Conditions

#### **Training -**

- Coordinated CPR/AED Training at NHL and SF
- Conducted Conflict Resolution & Toll Robbery Training at DWG and I 78
- Conducted Toolbox Talks at each commission facility
- Assisted with PT Toll Collector Training @ NHL
- Coordinated January CPR/AED schedule with Hunterdon Healthcare
- Assisted NJSP with DITEP Training setup @ SF
- Coordinated DVRPC monthly meeting held at SF
- Obtained monthly stats via IndustrySafe for TES OPS Report
- Scheduled New Horizon computer classes for commission employees
- Updated Conflict Resolution Training Power Point
- Updated RMS Exam questions for upcoming promotional process

## Training – continued

- Added AHA Certificates to IndustrySafe database
- Personnel received SharePoint computer training via New Horizons
- Personnel received professional development training via Skill Path
- Attended Drug Impairment Training for the Educational Professional
- Scheduled NJSP/PSP personnel for monthly commission meeting
- Actively prepared curriculum for new Leadership Training
- Participated in conference call with representative(s) from Velocity EHS
- Scheduled Toolbox Talks for first quarter of 2020
- Reviewed/Scheduled personnel for PSG interviews

## Administrative – (IndustrySafe Database)

- Added new classes/updated employee records (MEWP Certs)
- Performed quality control analysis of data entered into IndustrySafe
- Updated Excel database with new employee information obtained from HR
- Forwarded weekly training schedule to DED
- Prepared Monthly Departmental Report for Staff Meeting
- Re-organized the TES drive
- Coordinated install of computer equipment w/IT @ NHL (First Floor)
- Met with representatives from Lehigh Safety Shoe Company

## State Police /Liaison Collaboration

- Coordinated NJSP/PSP details for requested lane closures
- Advised SP personnel of assignments/detail responsibilities (Comm. Mtg)
- TES personnel conducted background checks for new hires
- Obtained accident reports from State Police liaisons as requested by HR
- Processed NJSP/PSP invoices in SharePoint

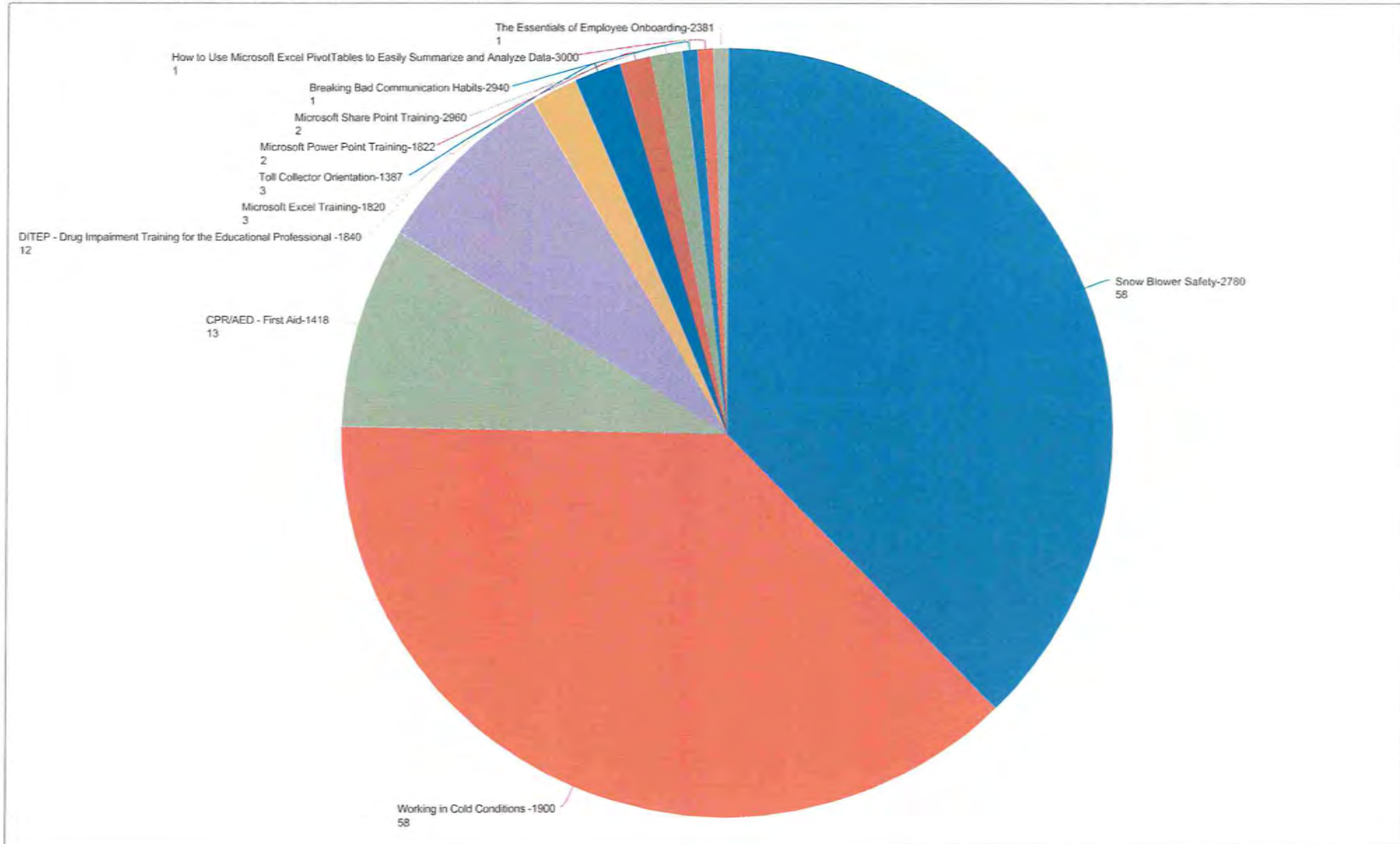
## Employee Safety –

- Conducted AED/First Aid checks at each respective DRJTBC facility
- Replenished First Aid Kit supplies as needed
- Facilitated the Workplace Safety Committee Meeting @ the DWG
- Researched topics for upcoming Toolbox Talks



# TES Monthly Training Report

DECEMBER 2019



Date	Class Name	Business Unit	Employee ID
Total # of courses: 12    Total # of Classes: 22		Total # Trained: 143	
12/4/2019			# Trained for Day: 11
	CPR/AED - First Aid-1418		# in Class: 6
		ADMINISTRATIVE	G5B001094
		ADMINISTRATIVE	G5B001206
		OPERATIONS	G5B002346
		ADMINISTRATIVE	G5B001889
		ADMINISTRATIVE	G5B002382
		OPERATIONS	G5B002366
	Snow Blower Safety-2780		# in Class: 5
		OPERATIONS	G5B001744
		OPERATIONS	G5B002247
		OPERATIONS	G5B002334
		OPERATIONS	G5B002228
		OPERATIONS	G5B002115
	Working in Cold Conditions -1900		# in Class: 5
		OPERATIONS	G5B001744
		OPERATIONS	G5B002247
		OPERATIONS	G5B002334
		OPERATIONS	G5B002228
		OPERATIONS	G5B002115
12/5/2019			# Trained for Day: 1
	Breaking Bad Communication Habits-2940		# in Class: 1
		OPERATIONS	G5B002199
12/9/2019			# Trained for Day: 5
	Microsoft Excel Training-1820		# in Class: 2
		ADMINISTRATIVE	G5B002320
		ADMINISTRATIVE	G5B001282
	Microsoft Power Point Training-1822		# in Class: 1
		ADMINISTRATIVE	G5B002299
	Microsoft Share Point Training-2960		# in Class: 2
		OPERATIONS	G5B002199
		OPERATIONS	G5B002211

12/10/2019	# Trained for Day: 18	
How to Use Microsoft Excel PivotTables to Summarize and Analyze Data-3000		# in Class: 1
	OPERATIONS	G5B002211
Snow Blower Safety-2780		# in Class: 15
	OPERATIONS	G5B002192
	OPERATIONS	G5B001156
	OPERATIONS	G5B001468
	OPERATIONS	G5B002079
	OPERATIONS	G5B002286
	OPERATIONS	G5B002284
	OPERATIONS	G5B002134
	OPERATIONS	G5B001258
	OPERATIONS	G5B002054
	OPERATIONS	G5B001171
	OPERATIONS	G5B001820
	OPERATIONS	G5B001875
	OPERATIONS	G5B001157
	OPERATIONS	G5B001296
	OPERATIONS	G5B002226
Toll Collector Orientation-1387		# in Class: 2
	OPERATIONS	G5B002392
	OPERATIONS	G5B002393
Working in Cold Conditions -1900		# in Class: 15
	OPERATIONS	G5B002192
	OPERATIONS	G5B001156
	OPERATIONS	G5B001468
	OPERATIONS	G5B002079
	OPERATIONS	G5B002286
	OPERATIONS	G5B002284
	OPERATIONS	G5B002134
	OPERATIONS	G5B001258
	OPERATIONS	G5B002054
	OPERATIONS	G5B001171
	OPERATIONS	G5B001820

OPERATIONS	G5B001875
OPERATIONS	G5B001157
OPERATIONS	G5B001296
OPERATIONS	G5B002226

12/11/2019	Distinct Count: 1	# Trained for Day: 7
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CPR/AED - First Aid-1418	# in Class: 7
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OPERATIONS	G5B002371
OPERATIONS	G5B002063
OPERATIONS	G5B002265
OPERATIONS	G5B002370
OPERATIONS	G5B002372
OPERATIONS	G5B002344
OPERATIONS	G5B002355

12/12/2019	Distinct Count: 2	# Trained for Day: 13
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DITEP - Drug Impairment Training for the Educational Professional -1840	# in Class: 12
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OPERATIONS	G5B001923
ADMINISTRATIVE	G5B002000
OPERATIONS	G5B001118
OPERATIONS	G5B002378
OPERATIONS	G5B002229
ADMINISTRATIVE	G5B001283
ADMINISTRATIVE	G5B002382
ADMINISTRATIVE	G5B001094
OPERATIONS	G5B001464
ADMINISTRATIVE	G5B001834
OPERATIONS	G5B002211
OPERATIONS	G5B002199

Toll Collector Orientation-1387	# in Class: 1
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OPERATIONS	G5B001872
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12/13/2019	Distinct Count: 1	# Trained for Day: 1
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The Essentials of Employee Onboarding-2381	# in Class: 1
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OPERATIONS	G5B002199
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12/17/2019	Distinct Count: 3	# Trained for Day: 68
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DVRPC Meeting	# in Class: 46
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<b>Microsoft Power Point Training-1822</b>	OPERATIONS	NA
		# in Class: 1
<b>Snow Blower Safety-2780</b>	OPERATIONS	G5B002199
		# in Class: 21
	OPERATIONS	G5B002213
	OPERATIONS	G5B001761
	OPERATIONS	G5B001561
	OPERATIONS	G5B002312
	OPERATIONS	G5B002254
	OPERATIONS	G5B001086
	OPERATIONS	G5B002332
	OPERATIONS	G5B002078
	OPERATIONS	G5B001881
	OPERATIONS	G5B002074
	OPERATIONS	G5B002026
	OPERATIONS	G5B001723
	OPERATIONS	G5B001361
	OPERATIONS	G5B001281
	OPERATIONS	G5B001218
	OPERATIONS	G5B001351
	OPERATIONS	G5B001166
	OPERATIONS	G5B001168
	OPERATIONS	G5B001547
	OPERATIONS	G5B001386
	OPERATIONS	G5B001239
<b>Working in Cold Conditions -1900</b>		# in Class: 21
	OPERATIONS	G5B002213
	OPERATIONS	G5B001761
	OPERATIONS	G5B001561
	OPERATIONS	G5B002312
	OPERATIONS	G5B002254
	OPERATIONS	G5B001086
	OPERATIONS	G5B002332
	OPERATIONS	G5B002078

OPERATIONS	G5B001881
OPERATIONS	G5B002074
OPERATIONS	G5B002026
OPERATIONS	G5B001723
OPERATIONS	G5B001361
OPERATIONS	G5B001281
OPERATIONS	G5B001218
OPERATIONS	G5B001351
OPERATIONS	G5B001166
OPERATIONS	G5B001168
OPERATIONS	G5B001547
OPERATIONS	G5B001386
OPERATIONS	G5B001239

12/19/2019	Distinct Count: 2	# Trained for Day: 18
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**Snow Blower Safety-2780**

# in Class: 17

OPERATIONS	G5B001294
OPERATIONS	G5B001705
OPERATIONS	G5B001546
OPERATIONS	G5B002368
OPERATIONS	G5B002372
OPERATIONS	G5B001090
OPERATIONS	G5B002331
OPERATIONS	G5B002255
OPERATIONS	G5B001127
OPERATIONS	G5B001647
OPERATIONS	G5B001191
OPERATIONS	G5B001268
OPERATIONS	G5B001075
OPERATIONS	G5B001696
OPERATIONS	G5B002133
OPERATIONS	G5B001946
OPERATIONS	G5B001482

**Working in Cold Conditions -1900**

# in Class: 17

OPERATIONS	G5B001294
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OPERATIONS	G5B001482
OPERATIONS	G5B001946
OPERATIONS	G5B002003
OPERATIONS	G5B002133
OPERATIONS	G5B001696
OPERATIONS	G5B001075
OPERATIONS	G5B001268
OPERATIONS	G5B001191
OPERATIONS	G5B001647
OPERATIONS	G5B001127
OPERATIONS	G5B002255
OPERATIONS	G5B002331
OPERATIONS	G5B001090
OPERATIONS	G5B002372
OPERATIONS	G5B002368
OPERATIONS	G5B001705

12/23/2019	Distinct Count: 1	# Trained for Day: 1
Microsoft Excel Training-1820		# in Class: 1
	ADMINISTRATIVE	G5B001769

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 27, 2020**

**OPERATIONS INDEX  
FOR  
INFORMATION TECHNOLOGY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Information Technology	Status Report Month of December 2019	1-2



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION





Meeting of January 27, 2020

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## Information Technology Department Report Month of December 2019


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

### Helpdesk/Deployments:


-  Processed 68 work orders for the month of October.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

### Projects:


#### MUNIS Migration:

-  We continue to move MUNIS to the Tyler Cloud platform. Printers are now setup and testing will begin imminently.

#### Telephone System:

-  IT Department has complete phone installations at the Scudder-Falls Administration and Bridge Monitor/AET building. We will begin implementing Easton-Phillipsburg next. Notification will be sent to those who will be affected and when.

#### Scudders:

-  IT Department has moved to general support.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION


## Meeting of January 27, 2020

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### **Meetings Attended:**

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

 **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

 **Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.