

**DELAWARE RIVER**  
**JOINT TOLL BRIDGE COMMISSION**  
**MINUTES**  
**MEETING OF FEBRUARY 22, 2021**

**DELWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MEMBERS OF THE COMMISSION**

**NEW JERSEY**

HONORABLE MICHAEL B. LAVERY  
**Chairman**

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIELSA

HONORABLE YUKI MOORE LAURENTI  
**Treasurer**

**PENNSYLVANIA**

HONORABLE PAMELA JANVEY  
**Vice Chair**

HONORABLE AMY ZANELLI

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE  
**Secretary**

HONORABLE JOHN D. CHRISTY

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**STANDING COMMITTEES**

**FINANCE, INSURANCE MANAGEMENT AND OPERATIONS**

**PENNSYLVANIA:** Shahid, Grace\*

**NEW JERSEY:** Ciesla, Laurenti

**PROJECTS, PROPERTY AND EQUIPMENT**

**PENNSYLVANIA:** Shahid, Christy

**NEW JERSEY:** Lavery\*, Van Vliet

**PROFESSIONAL SERVICES**

**PENNSYLVANIA:** Janvey\*, Grace

**NEW JERSEY:** Komjathy, Van Vliet

**PERSONNEL**

**PENNSYLVANIA:** Grace, Janvey

**NEW JERSEY:** Ciesla\*, Komjathy

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**AUDIT COMMITTEE**

**PENNSYLVANIA:** Shahid\*, Janvey

**NEW JERSEY:** Lavery, Laurenti

**ADMINISTRATIVE COMMITTEE**

**PENNSYLVANIA:** Grace, Zanelli

**NEW JERSEY:** Laurenti\*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

\*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
RECAPITULATION OF COMMITTEE MEMBERSHIP**

<b>Lavery</b>	(1) Ex-Officio of all Committees (2) Projects, Property and Equipmen(Chairperson) (3) Audit Committee
<b>Ciesla</b>	(1) Finance, Insurance Management and Operations Committee (2) Personnel Committee (Chairperson) (3) Administrative Committee
<b>Shahid</b>	(1) Projects, Property and Equipment Committttee (2) Finance, Insurance Management and Operations Committee (3) Audit Committee (Chairperson)
<b>Grace</b>	(1) Professional Services (2) Personnel Committee (3) Administrative Committee (4) Finance, Insurance Management and Operations Committee (Chairperson)
<b>Janvey</b>	(1) ProfessionalServices(Chairperson) (2) Personnel Committee (3) Audit Committee
<b>Laurenti</b>	(1) Finance, Insurance Management and Operations Committee (2) Audit Committee (3) Administrative Committee (Chairperson)
<b>Christy</b>	(1) Projects, Property and Equipment Committee
<b>Komjathy</b>	(1) Professional Services (2) Personnel Committee
<b>Zanelli</b>	(1) Administrative Committee
<b>Van Vliet</b>	(1) Projects, Property and Equipment Committee (2) Professional Services Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**PROFESSIONAL ASSOCIATES**

**CONSULTING ENGINEERS**

VAN CLEEF ENGINEERING ASSOCIATES, LLC  
Freehold, New Jersey

**LEGAL COUNSEL**

ARCHER  
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI  
Phillipsburg, New Jersey

**EMPLOYMENT COUNSEL**

STRADLEY, RONON, STEVENS&YOUNG  
Philadelphia, Pennsylvania

CHISEA, SHANINIAN & GIANTOMASI  
West Orange, New Jersey

**AUDITOR**

MERCADIEN, P.C.  
Hamilton, New Jersey

**FINANCIAL ADVISOR**

ACACIA FINANCIAL GROUP  
Mt. Laurel, New Jersey

**COMMUNICATIONS CONSULTANT**

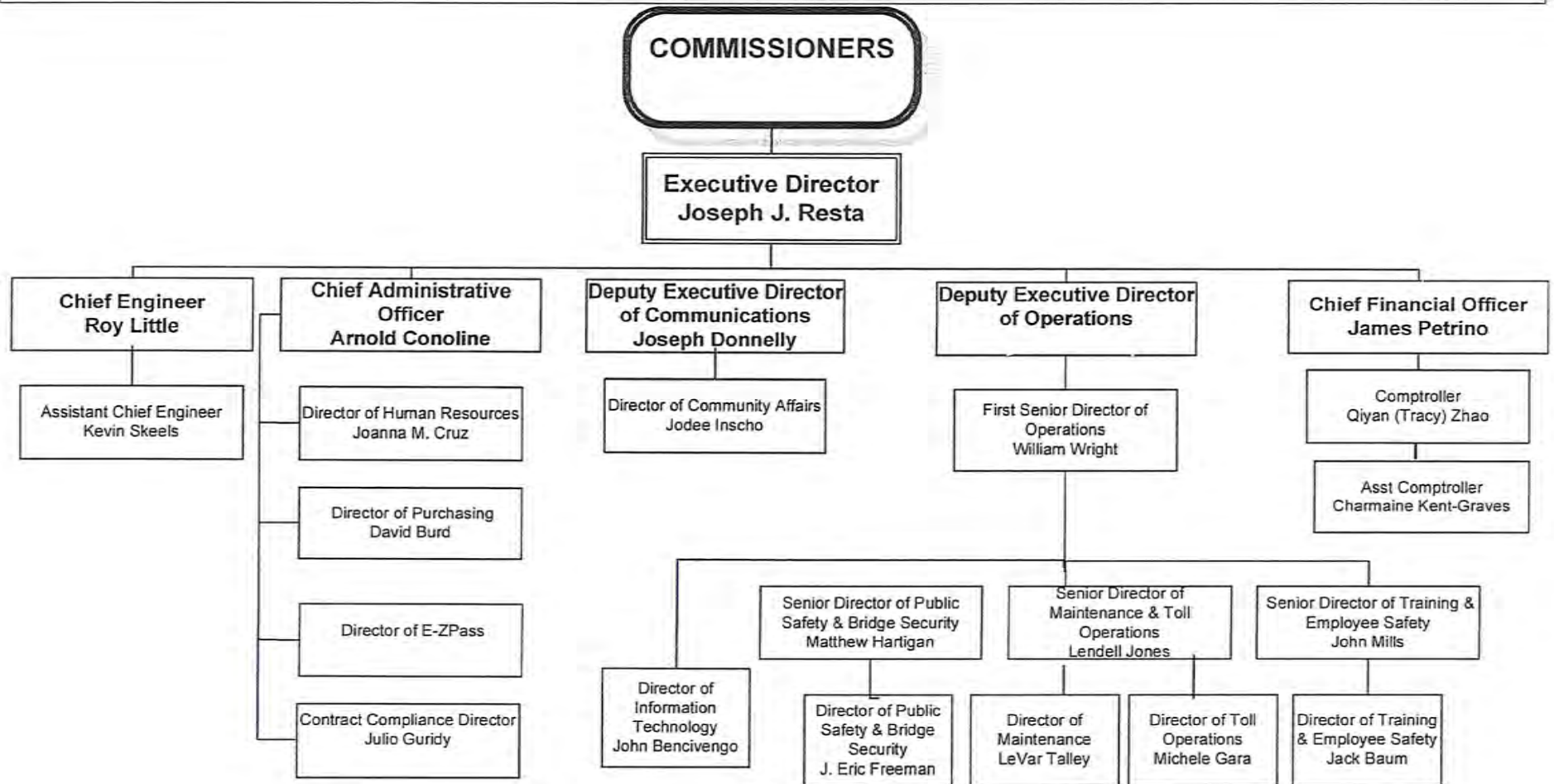
BELLEVUE  
COMMUNICATIONS  
Philadelphia, Pennsylvania

**INVESTMENT ADVISOR**

STONERIDGE PMG ADVISORS, LLC  
Radnor, Pennsylvania

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## ORGANIZATION CHART



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 22, 2021

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

## **CALL TO ORDER**

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams on Monday, February 22, 2021 at 10:32 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

## **APPEARANCES:**

### **COMMISSION MEMBERS:**

Hon. John Christy (Pennsylvania)  
Hon. Yuki Moore Laurenti (New Jersey)  
Hon. Lori Ciesla (New Jersey)  
Hon. Pamela Janvey (Pennsylvania)  
Hon. Michael Lavery (New Jersey)  
Hon. Garrett Van Vliet (New Jersey)  
Hon. Amy Zanelli (Pennsylvania)  
Hon. Ismail Shahid (Pennsylvania)  
Hon. Aladar Komjathy (New Jersey)

### **COMMISSION MEMBERS ABSENT:**

Hon. Daniel Grace (Pennsylvania)

### **COMMISSION COUNSEL:**

Doug Steinhardt, Florio, Perrucci, Steinhardt & Cappelli, New Jersey  
Jonathan Bloom, Stradley Ronon, Pennsylvania  
John Casey, Chiesa Shahanian & Giantomasi, New Jersey

### **GOVERNORS REPRESENTATIVES:**

Rudy Rodas, NJ Governor's Office  
Nedia Ralston, PA Governor's Office

### **COMMISSION STAFF MEMBERS:**

Joseph J. Resta, Executive Director  
Roy Little, Chief Engineer  
Kevin Skeels, Assistant Chief Engineer  
Arnold Conoline, Chief Administrative Officer  
Joseph Donnelly, Deputy Executive Director of Communications  
James Petrino, Chief Financial Officer

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

Qiyao Zhao, Comptroller  
William Wright, First Senior Director of Operations  
Charles Straccioli, Program Manager of Technology  
John Bencivengo, Director of Information Technology  
Joanna Cruz, Human Resources Director  
Heather McConnell, Administrative Generalist Executive Office

## **PROFESSIONAL ASSOCIATES:**

## **OTHERS:**

## **ROLL CALL**

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

## **WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR**

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

## **INTRODUCE ANY COMMENTS FROM THE PUBLIC**

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

## **EXECUTIVE DIRECTORS REPORT**

Joseph Resta, Executive Director, addressed the meeting and said;

*Good morning Commissioners, there are two items for your consideration today that will fulfill important requirements for the Commission. The Bond Indenture that the Bridge Commission utilizes for a portion of its proceeds to fund capital projects requires, on an annual basis; a traffic engineering report that looks back on the results of the prior year and further provides analysis for the coming year. These traffic and revenue predictions are the basis of the Commission's Debt Service Coverage Ratio. In 2020, as you are aware, the Commission struggled with the drop-off of traffic and revenue as a result of the COVID-19 pandemic and economic recession that was triggered by it. We continue to be affected by reduced traffic and revenue into 2021, so the Debt Service Coverage Ratio is vitally important to the Commission's Financial Resilience. The mandate from the federal National Bridge Inspection Standards, requires the Commission to inspect its bridges every two years. We have established that Toll Bridges are inspected in odd-numbered years and Toll-Supported Bridges are inspected in*

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of February 22, 2021

*even-numbered years. Inspections for 2021 will include all of the Commission's Toll Bridges, to be undertaken by the General Engineering Consultant put forth later in this meeting. This contract for your consideration and the resulting report are vital building blocks for our capital program and the Commission's mission of safe and efficient travel between the states. As you know, The Commission is in the midst of a toll adjustment process, its first in 10 years, where new tolls are proposed, comments are gathered by phone, mail, and online; and public participation toll hearings are conducted. The proposed toll adjustment and opening of the comment period started on February the 1st. We've completed the virtual toll hearings on the 17<sup>th</sup> and 18<sup>th</sup> of February, and we'll continue to collect comments through February 26th. At the conclusion of the comment gathering process, we'll compile all comments into a report that the Commissioners will review and consider prior to the March 29th Commission meeting where the prospective toll adjustment resolution will be put forth. The process for the consideration of a toll adjustment is comprehensive, transparent, and, in my opinion, unfortunately necessary due to the unprecedented times that we are experiencing.*

*Thank you Commissioners, this concludes my report.*

## APPROVAL OF MINUTES FOR COMMISSION MEETING HELD JANUARY 25, 2021

### R: 4420-02-21-ADM-01-02-21

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held January 25, 2021.

At the conclusion of the review, Chairman Lavery moved and Vice Chair Janvey seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of February 2021 that the Minutes of the Commission Meeting held on January 25, 2021 be and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 22, 2021

## APPROVAL OF OPERATIONS REPORT-MONTH OF JANUARY 2021

**R: 4421-02-21-ADM-02-02-21**

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the “Operations Report”.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 22<sup>nd</sup> day of February 2021 that the Operations Report, which reflects Commission activity for the month of January 2021 is hereby approved.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## ACCEPTANCE OF THE 2020 TRAFFIC ENGINEERING REPORT YEAR 2021 TOLL BRIDGE TRAFFIC VOLUME AND REVENUE PROJECTIONS SUBMITTED BY THE TRAFIC ENGINEERING CONSULTANT, C-686A

**R: 4422-02-21- ENG-01-02-21**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Zanelli moved and Commissioner Ciesla seconded the adoption of the following Resolution,

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 22<sup>nd</sup> day of February 2021 that via this resolution, authorizes receipt, filing, and acceptance of the report entitled 2020 Traffic Engineering Report, Year 2021 Toll Bridge Traffic

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## Meeting of February 22, 2021

Volume and Revenue Projections as submitted by the Commission's Traffic Engineering Consultant."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## CONSTRUCTION INSPECTION TASK ORDER AGREEMENT, CONTRACT C-704A

**R: 4423-02-21- ENG-02-02-21**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Christy seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 22<sup>nd</sup> day of February 2021 that via this resolution, authorize the Executive Director to execute Contract Modification No.1 as associated with Contract No. C-704A, Construction Inspection Task Order Agreement, to Greenman-Pedersen Inc. of Lebanon, New Jersey for a not-to-exceed amount of \$110,849.20.

**"RESOLVED:** Identify the General Reserve Fund as the source of funds required for payment of any invoices."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of February 22, 2021

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

### **GENERAL ENGINEERING CONSULTANT, 2021-2022 ANNUAL INSPECTIONS, CONTRACT NO. C-757A**

#### **R: 4424-02-21- ENG-03-02-21**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Laurenti seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of February 2021 that the Commission award Contract No. C-757A, General Engineering Consultant – 2021– 2022 Annual Inspections, to Pickering, Corts & Summerson of Newtown, PA for a twenty-four (24) month period with projects assigned on an as-needed basis for an amount not-to-exceed \$550,000 (with an option for up to two (2) additional two (2) year inspection cycles to be exercised at the discretion of the Commission for an amount to be negotiated with the Consultant), and identify the Operating Fund as the source of funds required for payment of any invoices;

**“RESOLVED:** Identify the Operating Fund as the source of funds required for payment of any invoices;

**“RESOLVED:** The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC;

**“RESOLVED:** The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u><b>NEW JERSEY</b></u>	<u><b>Yes</b></u>	<u><b>No</b></u>	<u><b>PENNSYLVANIA</b></u>	<u><b>Yes</b></u>	<u><b>No</b></u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of February 22, 2021

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

### **PROMOTION OF MAINTENANCE EMPLOYEES, VARIOUS LOCATIONS, (4) INDIVIDUALS**

#### **R: 4425-02-21- PER-01-02-21**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Komjathy seconded the adoption of the following Resolution,

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of February 2021 that the Commission authorizes the Executive Director to effect the promotion of the following employees, at the stated salaries at the start of the first pay period after the approval of this Resolution to the classifications, Jared Burd, NHL Maintenance Worker II \$45,547; Austin McCleery, NHL Maintenance Worker I \$52,725; Philip Becker, EP Maintenance Worker I \$52,725; Greg Lohrman, I-78 Maintenance Worker I \$52,725."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u><b>NEW JERSEY</b></u>	<u><b>Yes</b></u>	<u><b>No</b></u>	<u><b>PENNSYLVANIA</b></u>	<u><b>Yes</b></u>	<u><b>No</b></u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 22, 2021

## APPROVAL FOR RETIREMENT BENEFITS, RONDI CAFLIN, TOLL COLLECTOR CENTRAL REGION

**R: 4426-02-21-PER-02-02-21**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Zanelli seconded the adoption of the following Resolution,

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of February 2021 that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Rondi Caflin who is to retire on April 13, 2021.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## APPROVAL FOR RETIREMENT BENEFITS, CONSTANCE DELURY, ADMINISTRATIVE GENERALIST, ENGINEERING DEPARTMENT

**R: 4427-02-21- PER-03-02-21**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Shahid moved and Chairman Lavery seconded the adoption of the following Resolution,

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of February 2021 that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Constance DeLury who is to retire on May 7, 2021.



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## APPROVAL FOR PAYMENT OF INVOICES CHIESA, SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

**R: 4428-02-21- ACCT -01-02-21**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey and Chairman Lavery seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of February 2021, via this Resolution, authorization for payment of invoice #522446 and #522445 in the total amount due of \$ 21,270.54 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel;

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

### APPROVAL FOR PAYMENT OF INVOICES

#### FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

#### R: 4429-02-21- ACCT -02-02-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey and Chairman Lavery seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of February 2021, via this Resolution, authorizes payment of invoices #192720, and #191702 in the total amount due of \$ 460.00 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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## APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

**R: 4430-02-21- ACCT -03-02-21**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey and Chairman Lavery seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of February 2021, via this Resolution, authorization for payment of invoices #20121887, # 20121888, and #21012005 in the total amount of \$ 9,320.00 for Services Rendered to Stradley Ronon, PA Labor Counsel.

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

**R: 4430-02-21- ACCT -03-02-21**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey and Chairman Lavery seconded the adoption of the following Resolution:

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of February 22, 2021

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of February 2021, via this Resolution, authorization for payment of invoices #4195286, #4195288, #4209184 and #4209183 in the total amount due of \$ 1,140.00 for Professional Services Rendered.

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public.

## SCHEDULING OF THE MARCH 29, 2021 MEETING

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, March 29, 2021.

The Meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an “Official Notice of Meeting” would be forwarded to each and every Member of the Commission.

## ADJOURNMENT

Executive Director Resta invited a motion for Adjournment.

Chairman Lavery then moved that the Meeting be adjourned and Commissioner Shahid seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:51 am, Monday, February 22, 2021.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 22, 2021

Prepared and submitted by:

  
HEATHER MCCONNELL  
Administrative Generalist Executive Offices

Attested by:

  
ARNOLD J. CONOLINE  
Assistant Secretary/Treasurer

Approved by:

  
JOSEPH J. RESTA  
Executive Director

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

## **FINANCE**

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Accounting</b>	<b>Status of Cash Balances at January 31, 2021</b>	<b>1</b>
<b>Accounting</b>	<b>Status of Bond Retirement at January 31, 2021</b>	<b>2</b>
<b>Accounting</b>	<b>Status of Investments at January 31, 2021</b>	<b>3–6</b>
<b>Accounting</b>	<b>Status of Toll Traffic and Revenue &amp; Toll Supported Traffic Month of January 2021 Compared with Month of January 2020</b>	<b>7-22</b>
<b>Accounting</b>	<b>Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period January 1, 2021 through January 31, 2021</b>	<b>23-31</b>
<b>Accounting</b>	<b>Statement of Revenue and Expenses: One Month Period ending January 31, 2021</b>	<b>32</b>

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

**There follows Cash Balances of the Commission at January 31, 2021 for the  
information and review of the Members:**

**COMMISSION CASH DEPOSITS**

Wells Fargo Bank, N. A.

Revenue Fund	8,911,644
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Payroll Fund	128,962
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Insurance Clearing Account	750,000
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<b>TOTAL</b>	<b>\$ 9,790,606</b>
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**CASH DEPOSIT GUARANTEES**

**Wells Fargo Bank**

**PA ACT 72**

**FULL BALANCE**



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

**STATUS OF BRIDGE REVENUE BONDS AT JANUARY 31, 2021**

SERIES 2012A				SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015		N/A															
7/1/2016	0.85%	1,030,000	1,030,000														
7/1/2017	1.09%	1,065,000	1,065,000														
7/1/2018	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000		1.86%	2,540,000		1.00%	875,000		1.20%	435,000		1.20%	5,945,000		1.68%	16,620,000
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	5,000,000	5,000,000	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026	3.01%	3,620,000	3,620,000														-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000														3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033		N/A		3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034		N/A		3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035		N/A		3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A					3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A			N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A			N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A			N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A			N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A			N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A			N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A			N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A			N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A			N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A			N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A			N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A			N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A			N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A			N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A			N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000					3.04%	1,490,000
7/1/2049										3.04%	1,535,000					3.04%	1,535,000
		\$ 77,145,000	\$ 50,980,000		\$ 86,505,000	\$ 15,885,000		\$ 430,250,000	\$ 945,000		\$ 73,640,000	\$ 505,000		\$ 99,730,000	\$ 6,015,000		\$ 692,940,000

Footnote:



**Delaware River Joint TBC  
Purchases Report  
Sorted by Fund - Maturity Date  
January 1, 2021 - January 31, 2021**

DRJTBC

CUSIP	Investment #	Fund	Sec. Type	Original Par Value	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
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No Activity



**Delaware River Joint TBC  
Investment Classification  
Sorted by Fund - Maturity Date  
January 31, 2021**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Debt Service Fund</b>												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	7,503.31	0.006		100.000	01/31/2021	7,503.31	7,503.31	7,503.31
<b>Subtotal</b>					<b>7,503.31</b>	0.006				<b>7,503.31</b>	<b>7,503.31</b>	<b>7,503.31</b>
<b>General Reserve Fund</b>												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00	0.822		100.000	01/31/2021	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	01/31/2021	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	26,754,760.76	0.053		100.000	01/31/2021	26,754,760.76	26,754,760.76	26,754,760.76
83369BPN0	10819	01GRF	Societe Generale	Fair	7,000,000.00	0.468	02/22/2021	99.973	01/31/2021	6,998,121.67	6,998,121.67	6,998,121.67
80285PQ39	10836	01GRF	BANCO SANTANDER	Fair	10,000,000.00	0.230	03/03/2021	99.980	01/31/2021	9,998,083.34	9,998,083.34	9,998,083.34
20271RAP5	10758	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	2.046	03/15/2021	100.282	01/31/2021	5,014,100.00	5,003,012.95	5,014,100.00
05970RR56	10833	01GRF	BANCO SANTANDER	Fair	12,000,000.00	0.357	04/05/2021	99.938	01/31/2021	11,992,649.99	11,992,649.99	11,992,649.99
55607KRG3	10851	01GRF	Macquarie Group	Fair	7,000,000.00	0.250	04/16/2021	99.948	01/31/2021	6,996,402.74	6,996,402.74	6,996,402.74
16536HS77	10834	01GRF	Chesham Finance	Fair	10,000,000.00	0.336	05/07/2021	99.912	01/31/2021	9,991,291.67	9,991,291.67	9,991,291.67
62479LSQ9	10853	01GRF	MUFG Bank Ltd	Fair	5,000,000.00	0.250	05/24/2021	99.922	01/31/2021	4,996,111.12	4,996,111.12	4,996,111.12
91282BY20	10769	01GRF	U.S. Treasury	Fair	7,800,000.00	1.626	07/15/2021	101.154	01/31/2021	7,890,035.17	7,834,318.76	7,890,035.17
2254EAV91	10848	01GRF	Credit Suisse 355	Fair	7,000,000.00	0.273	08/09/2021	99.858	01/31/2021	6,990,077.50	6,990,077.50	6,990,077.50
06742VQ95	10849	01GRF	Barclays US Funding LLC	Fair	11,000,000.00	0.324	08/30/2021	99.813	01/31/2021	10,979,466.62	10,979,466.62	10,979,466.62
86960BAQ5	10679	01GRF	Svenska Handelsbanken	Fair	6,191,000.00	2.859	09/07/2021	101.005	01/31/2021	6,253,219.55	6,155,912.09	6,253,219.55
89233P5F99	10677	01GRF	TOYOTA Motor Credit CP	Fair	1,400,000.00	2.680	09/15/2021	101.965	01/31/2021	1,427,510.00	1,406,018.76	1,427,510.00
91282YP9	10842	01GRF	U.S. Treasury	Fair	6,000,000.00	0.127	10/31/2021	101.050	01/31/2021	6,063,046.86	6,061,311.48	6,063,046.86
419792YL4	10808	01GRF	State of Hawaii	Fair	1,500,000.00	1.740	01/01/2022	102.413	01/31/2021	1,536,202.50	1,513,875.59	1,536,202.50
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	102.431	01/31/2021	3,277,792.00	3,191,497.80	3,277,792.00
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	102.566	01/31/2021	5,128,300.00	5,002,406.98	5,128,300.00
678519C72	10818	01GRF	Oklahoma City, OK	Fair	2,170,000.00	0.845	03/01/2022	102.485	01/31/2021	2,223,939.69	2,214,329.38	2,223,939.69
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	102.707	01/31/2021	5,135,350.00	4,994,263.74	5,135,350.00
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729	06/10/2022	102.793	01/31/2021	1,027,930.00	1,007,552.46	1,027,930.00
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860	06/28/2022	103.209	01/31/2021	6,192,540.00	6,052,461.21	6,192,540.00
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	103.209	01/31/2021	8,686,069.44	8,479,745.80	8,686,069.44
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730	10/17/2022	103.881	01/31/2021	2,347,710.60	2,288,960.99	2,347,710.60
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	105.199	01/31/2021	1,051,990.00	1,023,270.93	1,051,990.00
3134GV5M6	10823	01GRF	Federal Home Loan Mtg Corp	Fair	3,510,000.00	0.400	07/14/2023	100.155	01/31/2021	3,515,440.50	3,510,000.00	3,515,440.50
3136G46A6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299	10/27/2023	100.131	01/31/2021	8,010,480.00	8,000,000.00	8,010,480.00
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	107.041	01/31/2021	1,578,856.23	1,532,545.75	1,578,856.23
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	100.349	01/31/2021	2,508,725.00	2,500,000.00	2,508,725.00

Portfolio DRJ

AP

Data Updated: ~REPORT~: 02/01/2021 19:33

Run Date: 02/01/2021 - 19:33

IC (PRF\_IC) 7.1.1  
Report Ver. 7.3.2

**Delaware River Joint TBC  
Investment Classification  
January 31, 2021**

Page 2

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
				<b>Subtotal</b>	<b>173,176,760.76</b>	0.886				<b>174,566,202.95</b>	<b>173,468,450.08</b>	<b>174,566,202.95</b>
<b>Operating Fund</b>												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	6,427,324.33	0.006		100.000	01/31/2021	6,427,324.33	6,427,324.33	6,427,324.33
				<b>Subtotal</b>	<b>6,427,324.33</b>	0.006				<b>6,427,324.33</b>	<b>6,427,324.33</b>	<b>6,427,324.33</b>
<b>Reserve Maintenance Fund</b>												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	11,529,370.17	0.006		100.000	01/31/2021	11,529,370.17	11,529,370.17	11,529,370.17
				<b>Subtotal</b>	<b>11,529,370.17</b>	0.006				<b>11,529,370.17</b>	<b>11,529,370.17</b>	<b>11,529,370.17</b>
<b>Scudder Falls Insurance Reserv</b>												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	185.92	0.001		100.000	01/31/2021	185.92	185.92	185.92
9127964N6	10838	01SFIR	U.S. Treasury	Fair	4,066,000.00	0.060	03/18/2021	99.970	01/31/2021	4,064,812.73	4,065,695.05	4,064,812.73
				<b>Subtotal</b>	<b>4,066,185.92</b>	0.060				<b>4,064,998.65</b>	<b>4,065,880.97</b>	<b>4,064,998.65</b>
<b>Construction Fund 2019A</b>												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	01/31/2021	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	6,057,490.50	0.053		100.000	01/31/2021	6,057,490.50	6,057,490.50	6,057,490.50
53948AQB0	10824	06CF19A	Lloyd Bank Corp	Fair	7,000,000.00	0.358	03/11/2021	99.962	01/31/2021	6,997,402.74	6,997,402.74	6,997,402.74
86960BAL6	10726	06CF19A	Svenska Handelsbanken	Fair	3,000,000.00	2.086	03/30/2021	100.367	01/31/2021	3,011,010.00	3,001,746.16	3,011,010.00
55607KRG3	10852	06CF19A	Macquarie Group	Fair	3,000,000.00	0.250	04/16/2021	99.948	01/31/2021	2,998,458.32	2,998,458.32	2,998,458.32
85324TRN8	10839	06CF19A	Standard Chart	Fair	5,600,000.00	0.243	04/22/2021	99.946	01/31/2021	5,597,013.32	5,597,013.32	5,597,013.32
037833AR1	10717	06CF19A	Apple Inc	Fair	2,500,000.00	1.909	05/06/2021	100.715	01/31/2021	2,517,875.00	2,506,065.67	2,517,875.00
40588LSE0	10835	06CF19A	Halkin Fin LLC	Fair	10,000,000.00	0.305	05/14/2021	99.915	01/31/2021	9,991,500.00	9,991,500.00	9,991,500.00
90327QCY3	10728	06CF19A	USAA CAP CORP	Fair	2,330,000.00	2.017	06/01/2021	100.598	01/31/2021	2,343,933.40	2,329,859.13	2,343,933.40
01306MT75	10837	06CF19A	Alberta Province	Fair	3,000,000.00	0.222	06/07/2021	99.923	01/31/2021	2,997,690.00	2,997,690.00	2,997,690.00
53948AU25	10840	06CF19A	Lloyd Bank Corp	Fair	6,000,000.00	0.273	07/02/2021	99.886	01/31/2021	5,993,205.00	5,993,205.00	5,993,205.00
64952WDA8	10719	06CF19A	New York Life Global	Fair	2,000,000.00	2.076	08/06/2021	101.560	01/31/2021	2,031,200.00	2,011,757.78	2,031,200.00
2254EAV91	10847	06CF19A	Credit Suisse 355	Fair	3,000,000.00	0.273	08/09/2021	99.858	01/31/2021	2,995,747.50	2,995,747.50	2,995,747.50
06742VQ95	10850	06CF19A	Barclays US Funding LLC	Fair	5,000,000.00	0.324	08/30/2021	99.813	01/31/2021	4,990,666.64	4,990,666.64	4,990,666.64
9127964L0	10846	06CF19A	U.S. Treasury	Fair	2,000,000.00	0.112	09/09/2021	99.962	01/31/2021	1,999,252.02	1,998,640.89	1,999,252.02
912828YP9	10844	06CF19A	U.S. Treasury	Fair	3,000,000.00	0.127	10/31/2021	101.050	01/31/2021	3,031,523.43	3,030,655.74	3,031,523.43
3130AABG2	10845	06CF19A	Federal Home Loan Bank	Fair	1,330,000.00	0.132	11/29/2021	101.479	01/31/2021	1,349,670.70	1,349,164.92	1,349,670.70
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.049	01/28/2022	101.400	01/31/2021	3,042,000.00	2,991,367.16	3,042,000.00
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057	02/01/2022	102.566	01/31/2021	1,538,490.00	1,510,082.01	1,538,490.00
3130AJ4F3	10802	06CF19A	Federal Home Loan Bank	Fair	7,200,000.00	1.600	08/24/2022	100.102	01/31/2021	7,207,344.00	7,200,000.00	7,207,344.00
912828YF1	10843	06CF19A	U.S. Treasury	Fair	1,000,000.00	0.143	09/15/2022	102.248	01/31/2021	1,022,480.47	1,021,906.36	1,022,480.47
166764AH3	10854	06CF19A	Chevron Corp	Fair	2,500,000.00	0.319	06/24/2023	106.113	01/31/2021	2,652,825.00	2,654,375.30	2,652,825.00
				<b>Subtotal</b>	<b>80,017,490.50</b>	0.690				<b>80,366,778.04</b>	<b>80,224,795.14</b>	<b>80,366,778.04</b>

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Delaware River Joint TBC  
Investment Classification  
January 31, 2021

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Debt Service Reserve Fund 2012</b>												
38145C752	10260	06DSRF12A	Goldman Sachs IIa Fed Port	Amort	2,871,272.00	0.006		100.000	01/31/2021	2,871,272.00	2,871,272.00	<b>2,871,272.00</b>
				<b>Subtotal</b>	<b>2,871,272.00</b>	0.006				<b>2,871,272.00</b>	<b>2,871,272.00</b>	<b>2,871,272.00</b>
<b>Debt Service Reserve Fund 2015</b>												
38145C752	10349	06DSRF15	Goldman Sachs IIa Fed Port	Amort	12,757,183.86	0.006		100.000	01/31/2021	12,757,183.86	12,757,183.86	<b>12,757,183.86</b>
				<b>Subtotal</b>	<b>12,757,183.86</b>	0.006				<b>12,757,183.86</b>	<b>12,757,183.86</b>	<b>12,757,183.86</b>
<b>Debt Service Reserve Fund 2017</b>												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	30,649,259.99	0.006		100.000	01/31/2021	30,649,259.99	30,649,259.99	<b>30,649,259.99</b>
				<b>Subtotal</b>	<b>30,649,259.99</b>	0.006				<b>30,649,259.99</b>	<b>30,649,259.99</b>	<b>30,649,259.99</b>
<b>Debt Service Reserve Fund 19A</b>												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	3,852,428.88	0.006		100.000	01/31/2021	3,852,428.88	3,852,428.88	<b>3,852,428.88</b>
				<b>Subtotal</b>	<b>3,852,428.88</b>	0.006				<b>3,852,428.88</b>	<b>3,852,428.88</b>	<b>3,852,428.88</b>
				<b>Total</b>	<b>325,354,779.72</b>	0.644				<b>327,092,322.18</b>	<b>325,853,468.73</b>	<b>327,092,322.18</b>

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**  
**TOLL TRAFFIC AND REVENUE STATISTICS (January, 2021)**

**Summary:** The Commission experienced a decrease in total toll revenue for January 2021 in comparison to the January 2020 traffic and revenue statistics. Total toll traffic also reflected a decrease for the month.

**Analysis of January 2021 / January 2020 toll revenue data comparison:**

- An overall toll revenue decrease of 7.15 percent was recorded at the Commission's eight toll bridges for the month of January.
- Commercial-vehicle toll revenue reflected a 0.63 percent decrease.
- Passenger-vehicle toll revenue reflected a 24.37 percent decrease.

**Analysis of January 2021 / January 2020 traffic data comparison:**

- Total toll traffic decreased by 778,337 vehicles, or 20.45 percent for the month.
- Commercial-vehicle traffic decreased by 5,065 vehicles, or 0.94 percent.
- Passenger-vehicle toll traffic decreased by 773,272 vehicles, or 23.68 percent.
- Total recorded westbound traffic volume at the 10 toll supported bridges for January 2021 decreased by 226,165 vehicles, or 13.0 percent as compared to January 2020.

**Traffic analysis for 2021 YTD:**

- Average daily toll traffic for the Commission's toll bridges for January 2021 was 97,680 total vehicles as compared to the 122,788 total vehicles recorded on the toll bridges in January 2020.
- Average daily westbound traffic on the toll supported bridges was 48,615 vehicles in January 2021 as compared to 55,910 vehicles in January 2020.

## **REGION REVIEW:**

### **Southern Region**

Total toll traffic at Trenton-Morrisville (TM) reflected a 24.31 percent decrease for January 2021 when compared to January 2020 as the result of the decrease of 195,512 cars and the increase of 5,643 trucks. The Scudder Falls Bridge recorded a 39.86 percent decrease in total toll traffic for January 2021 when compared to January 2020 as the result of combined decreases of 263,772 cars and 2,188 trucks. At New Hope-Lambertville (NHL), the decreases of 47,173 cars and 430 trucks combined to generate an overall decrease of 33.79 percent in total toll traffic for January 2021 as compared to January 2020.

### **Central Region**

The I-78 Toll Bridge recorded a decrease of 14.16 percent in total toll traffic for the month of January 2021 when compared to January 2020 as the result of the decreases of 124,255 cars and 2,794 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the combined decreases of 70,486 passenger vehicles and 926 trucks generated a 17.07 percent decrease in total toll traffic for January 2021 as compared to January 2020.

### **Northern Region**

Portland-Columbia (PC) recorded a 19.63 percent decrease in total toll traffic during January 2021 compared to January 2020 as the result of decreases of 18,539 automobiles and 934 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 45,952 passenger vehicles combined with the decrease of 3,996 trucks to generate an overall decrease of 7.00 percent in total toll traffic for January 2021 when compared to January 2020. At Milford-Montague (MM), a decrease of 7,583 passenger vehicles and an increase of 560 trucks produced a 7.93 percent decrease in total toll traffic for the month of January 2021 as compared to January 2020.

**E-ZPass Penetration Rates**

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of January, 2021 and January 2020, and the year-to-date periods ending January 31, 2021 and January 31, 2020.

		<b><i>E-ZPass</i> PENETRATION RATES</b>					
		<b>Jan. 2021</b>	<b>Jan. 2020</b>	<b>Change in Monthly Percentage</b>	<b>YTD 2021</b>	<b>YTD 2020</b>	<b>Change in YTD Percentage</b>
<b>All Toll Bridges</b>	Cars	76.21	74.74	1.47	76.21	74.74	1.47
	Trucks	93.22	90.97	2.25	93.22	90.97	2.25
	<b>Total</b>	79.22	77.04	2.18	79.22	77.04	2.18
<b>Trenton - Morrisville</b>	Cars	70.68	70.59	0.09	70.68	70.59	0.09
	Trucks	92.80	91.51	1.29	92.80	91.51	1.29
	<b>Total</b>	73.39	72.38	1.01	73.39	72.38	1.01
<b>Scudder Falls</b>	Cars	90.85	92.13	-1.28	90.85	92.13	-1.28
	Trucks	88.35	86.03	2.32	88.35	86.03	2.32
	<b>Total</b>	90.64	91.79	-1.15	90.64	91.79	-1.15
<b>New Hope - Lambertville</b>	Cars	87.29	87.01	0.28	87.29	87.01	0.28
	Trucks	91.40	90.37	1.03	91.40	90.37	1.03
	<b>Total</b>	87.67	87.23	0.44	87.67	87.23	0.44
<b>I-78</b>	Cars	75.02	74.31	0.71	75.02	74.31	0.71
	Trucks	94.31	92.69	1.62	94.31	92.69	1.62
	<b>Total</b>	81.69	79.82	1.87	81.69	79.82	1.87
<b>Easton - Phillipsburg</b>	Cars	72.67	72.10	0.57	72.67	72.10	0.57
	Trucks	88.02	86.34	1.68	88.02	86.34	1.68
	<b>Total</b>	73.74	72.96	0.78	73.74	72.96	0.78
<b>Portland - Columbia</b>	Cars	67.41	64.65	2.76	67.41	64.65	2.76
	Trucks	90.75	91.30	-0.55	90.75	91.30	-0.55
	<b>Total</b>	69.39	66.72	2.67	69.39	66.72	2.67
<b>Delaware Water Gap</b>	Cars	75.27	71.84	3.43	75.27	71.84	3.43
	Trucks	93.87	92.45	1.42	93.87	92.45	1.42
	<b>Total</b>	78.62	75.40	3.22	78.62	75.40	3.22
<b>Milford - Montague</b>	Cars	69.29	66.13	3.16	69.29	66.13	3.16
	Trucks	89.54	84.36	5.18	89.54	84.36	5.18
	<b>Total</b>	70.13	66.70	3.43	70.13	66.70	3.43



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2021

JANUARY 1, 2020 JANUARY 31, 2020 31 DAYS			JANUARY 1, 2021 JANUARY 31, 2021 31 DAYS			MONTH OF JANUARY 2021 31 DAYS			MONTH OF JANUARY 2020 31 DAYS				
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS		NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
3,265,515	\$	3,502,355.80	2,492,243	\$	2,647,704.00	Passenger		2,492,243	\$	2,647,704.00	3,265,515	\$	3,502,355.80
-		(133,156.75)	-		(99,573.88)	Discounts *		-		(99,573.88)	-		(133,156.75)
3,265,515	\$	3,369,199.05	2,492,243	\$	2,548,130.12	TOTAL PASSENGER		2,492,243	\$	2,548,130.12	3,265,515	\$	3,369,199.05
100,158		655,276.70	100,588		657,779.35	2-Axle Trucks		100,588		657,779.35	100,158		655,276.70
35,517		423,281.09	33,115		396,706.70	3-Axle Trucks		33,115		396,706.70	35,517		423,281.09
47,179		746,697.70	39,823		628,215.70	4-Axle Trucks		39,823		628,215.70	47,179		746,697.70
346,515		6,813,060.85	351,902		6,924,216.45	5-Axle Trucks		351,902		6,924,216.45	346,515		6,813,060.85
11,309		262,665.00	10,141		236,490.15	6-Axle Trucks		10,141		236,490.15	11,309		262,665.00
227		6,877.55	271		8,285.43	7-Axle Trucks		271		8,285.43	227		6,877.55
-		-	-		-	Permits		-		-	-		-
540,905	\$	8,907,858.89	535,840	\$	8,851,693.78	TOTAL TRUCKS		535,840	\$	8,851,693.78	540,905	\$	8,907,858.89
3,806,420	\$	12,277,057.94	3,028,083	\$	11,399,823.90	TOTAL TOLL VEHICLES		3,028,083	\$	11,399,823.90	3,806,420		12,277,057.94
122,788	\$	396,034.13	97,680	\$	367,736.25	DAILY AVERAGE		97,680	\$	367,736.25	122,788	\$	396,034.13
YTD Rate Change with SFB Traffic						MTD Rate Change Traffic							
Traffic (toll)		-20.45%						Traffic (toll)		-20.45%			
Autos		-23.68%						Autos		-23.68%			
Trucks		-0.94%						Trucks		-0.94%			
Revenue		-7.15%						Revenue		-7.15%			
Autos		-24.37%						Autos		-24.37%			
Trucks		-0.63%						Trucks		-0.63%			

NOTE: As a result of the ongoing COVID-19 outbreak, both total toll traffic and revenue for Commission bridges decreased compared to January 2020.

\* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2021

JANUARY 1, 2020 JANUARY 31, 2020 31 DAYS		JANUARY 1, 2021 JANUARY 31, 2021 31 DAYS		VEHICLE CLASS	MONTH OF JANUARY 2021 31 DAYS		MONTH OF JANUARY 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
714,394	\$ 716,142.00	518,882	\$ 521,320.00	Passenger	518,882	\$ 521,320.00	714,394	\$ 716,142.00
	(23,416.03)		(18,280.68)	Discounts *		(18,280.68)		(23,416.03)
714,394	\$ 692,725.97	518,882	\$ 503,039.32	TOTAL PASSENGER	518,882	\$ 503,039.32	714,394	\$ 692,725.97
25,122	162,145.10	27,939	180,564.80	2-Axle Trucks	27,939	180,564.80	25,122	162,145.10
8,962	106,875.60	9,363	111,721.20	3-Axle Trucks	9,363	111,721.20	8,962	106,875.60
6,741	107,033.60	7,811	124,068.80	4-Axle Trucks	7,811	124,068.80	6,741	107,033.60
25,469	500,128.00	26,874	528,742.00	5-Axle Trucks	26,874	528,742.00	25,469	500,128.00
280	6,597.60	232	5,455.20	6-Axle Trucks	232	5,455.20	280	6,597.60
16	463.60	14	400.00	7-Axle Trucks	14	400.00	16	463.60
				Permits				
66,590	\$ 883,243.50	72,233	\$ 950,952.00	TOTAL TRUCKS	72,233	\$ 950,952.00	66,590	\$ 883,243.50
780,984	\$ 1,575,969.47	591,115	\$ 1,453,991.32	TOTAL TOLL VEHICLES	591,115	\$ 1,453,991.32	780,984	\$ 1,575,969.47
25,193	\$ 50,837.72	19,068	\$ 46,902.95	DAILY AVERAGE	19,068	\$ 46,902.95	25,193	\$ 50,837.72
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>		-24.31%			<b>Traffic (toll)</b>		-24.31%	
Autos		-27.37%			Autos		-27.37%	
Trucks		8.47%			Trucks		8.47%	
<b>Revenue</b>		-7.74%			<b>Revenue</b>		-7.74%	
Autos		-27.38%			Autos		-27.38%	
Trucks		7.67%			Trucks		7.67%	

NOTE: Higher E-ZPass toll rates at the Scudder Falls Toll Bridge has resulted in some diversion to Trenton-Morrisville.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2021

JANUARY 1, 2020 JANUARY 31, 2020 31 DAYS		JANUARY 1, 2021 JANUARY 31, 2021 31 DAYS			MONTH OF JANUARY 2021 31 DAYS		MONTH OF JANUARY 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
630,087	\$ 855,686.80 (28,652.20)	366,315	\$ 507,975.00 (23,995.61)	Passenger Discounts *	366,315	\$ 507,975.00 (23,995.61)	630,087	\$ 855,686.80 (28,652.20)
630,087	\$ 827,034.60	366,315	\$ 483,979.39	TOTAL PASSENGER	366,315	\$ 483,979.39	630,087	\$ 827,034.60
15,805	111,981.35	14,352	101,658.20	2-Axle Trucks	14,352	101,658.20	15,805	111,981.35
2,958	37,683.89	4,294	54,873.50	3-Axle Trucks	4,294	54,873.50	2,958	37,683.89
2,343	39,899.30	2,555	43,500.50	4-Axle Trucks	2,555	43,500.50	2,343	39,899.30
15,835	337,544.85	13,295	282,010.45	5-Axle Trucks	13,295	282,010.45	15,835	337,544.85
200	5,173.80	468	11,965.35	6-Axle Trucks	468	11,965.35	200	5,173.80
48	1,500.75	37	1,148.53	7-Axle Trucks	37	1,148.53	48	1,500.75
				Permits				
37,189	\$ 533,783.94	35,001	\$ 495,156.53	TOTAL TRUCKS	35,001	\$ 495,156.53	37,189	\$ 533,783.94
667,276	\$ 1,360,818.54	401,316	\$ 979,135.92	TOTAL TOLL VEHICLES	401,316	\$ 979,135.92	667,276	\$ 1,360,818.54
21,525	\$ 43,897.37	12,946	\$ 31,585.03	DAILY AVERAGE	12,946	\$ 31,585.03	21,525	\$ 43,897.37
Rate Change							Rate Change	
Traffic (toll)	-39.86%						Traffic (toll)	-39.86%
Autos	-41.86%						Autos	-41.86%
Trucks	-5.88%						Trucks	-5.88%
Revenue	-28.05%						Revenue	-28.05%
Autos	-41.48%						Autos	-41.48%
Trucks	-7.24%						Trucks	-7.24%

NOTE: The Scudder Falls Toll Bridge began toll collection on Sunday, July 14, 2019.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2021

JANUARY 1, 2020 JANUARY 31, 2020 31 DAYS			JANUARY 1, 2021 JANUARY 31, 2021 31 DAYS			MONTH OF JANUARY 2021 31 DAYS			MONTH OF JANUARY 2020 31 DAYS			
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
131,778	\$	132,398.00	84,605	\$	85,311.00	Passenger	84,605	\$	85,311.00	131,778	\$	132,398.00
		(7,344.10)			(7,591.39)	Discounts *			(7,591.39)			(7,344.10)
131,778	\$	125,053.90	84,605	\$	77,719.61	TOTAL PASSENGER	84,605	\$	77,719.61	131,778	\$	125,053.90
4,354		28,078.70	4,101		26,453.05	2-Axle Trucks	4,101		26,453.05	4,354		28,078.70
1,044		12,354.00	749		8,930.40	3-Axle Trucks	749		8,930.40	1,044		12,354.00
882		13,787.20	806		12,670.40	4-Axle Trucks	806		12,670.40	882		13,787.20
2,637		51,962.00	2,873		56,616.00	5-Axle Trucks	2,873		56,616.00	2,637		51,962.00
183		4,173.60	144		3,316.80	6-Axle Trucks	144		3,316.80	183		4,173.60
4		109.20	1		28.00	7-Axle Trucks	1		28.00	4		109.20
						Permits	-		-	-		-
9,104	\$	110,464.70	8,674	\$	108,014.65	TOTAL TRUCKS	8,674	\$	108,014.65	9,104	\$	110,464.70
140,882	\$	235,518.60	93,279	\$	185,734.26	TOTAL TOLL VEHICLES	93,279	\$	185,734.26	140,882	\$	235,518.60
4,545	\$	7,597.37	3,009	\$	5,991.43	DAILY	3,009	\$	5,991.43	4,545	\$	7,597.37
Rate Change												
Traffic (toll)		-33.79%								Rate Change		
Autos		-35.80%								Traffic (toll)		-33.79%
Trucks		-4.72%								Autos		-35.80%
Revenue		-21.14%								Trucks		-4.72%
Autos		-37.85%								Revenue		-21.14%
Trucks		-2.22%								Autos		-37.85%
										Trucks		-2.22%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2021

JANUARY 1, 2020 JANUARY 31, 2020 31 DAYS			JANUARY 1, 2021 JANUARY 31, 2021 31 DAYS			MONTH OF JANUARY 2021 31 DAYS			MONTH OF JANUARY 2020 31 DAYS			
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
628,184	\$	632,170.00 (25,385.32)	503,929	\$	508,585.00 (16,484.17)	Passenger Discounts *	503,929	\$	508,585.00 (16,484.17)	628,184	\$	632,170.00 (25,385.32)
628,184	\$	606,784.68	503,929	\$	492,100.83	TOTAL PASSENGER	503,929	\$	492,100.83	628,184	\$	606,784.68
26,389		169,744.90	24,517		157,851.20	2-Axle Trucks	24,517		157,851.20	26,389		169,744.90
12,291		144,830.40	10,428		123,050.40	3-Axle Trucks	10,428		123,050.40	12,291		144,830.40
24,533		386,038.40	18,864		294,320.00	4-Axle Trucks	18,864		294,320.00	24,533		386,038.40
198,385		3,881,216.00	205,859		4,034,338.00	5-Axle Trucks	205,859		4,034,338.00	198,385		3,881,216.00
7,361		170,311.20	6,451		149,553.60	6-Axle Trucks	6,451		149,553.60	7,361		170,311.20
95		2,813.60	141		4,187.70	7-Axle Trucks	141		4,187.70	95		2,813.60
						Permits						
269,054	\$	4,754,954.50	266,260	\$	4,763,300.90	TOTAL TRUCKS	266,260	\$	4,763,300.90	269,054	\$	4,754,954.50
897,238	\$	5,361,739.18	770,189	\$	5,255,401.73	TOTAL TOLL VEHICLES	770,189	\$	5,255,401.73	897,238	\$	5,361,739.18
28,943	\$	172,959.33	24,845	\$	169,529.09	DAILY AVERAGE	24,845	\$	169,529.09	28,943	\$	172,959.33
Rate Change												
Traffic (toll)		-14.16%						Rate Change				
Autos		-19.78%						Traffic (toll)				
Trucks		-1.04%						Autos				
Revenue		-1.98%						Trucks				
Autos		-18.90%						Revenue				
Trucks		0.18%						Autos				
								Trucks				

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2021

JANUARY 1, 2020 JANUARY 31, 2020 31 DAYS			JANUARY 1, 2021 JANUARY 31, 2021 31 DAYS			MONTH OF JANUARY 2021 31 DAYS			MONTH OF JANUARY 2020 31 DAYS			
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
393,386	\$	394,722.00 (13,907.42)	322,900	\$	324,470.00 (10,367.89)	Passenger Discounts *	322,900	\$	324,470.00 (10,367.89)	393,386	\$	394,722.00 (13,907.42)
393,386	\$	380,814.58	322,900	\$	314,102.11	TOTAL PASSENGER	322,900	\$	314,102.11	393,386	\$	380,814.58
9,310		60,077.55	9,801		63,298.95	2-Axle Trucks	9,801		63,298.95	9,310		60,077.55
2,882		34,237.20	2,504		29,865.60	3-Axle Trucks	2,504		29,865.60	2,882		34,237.20
3,068		48,662.40	2,088		32,996.80	4-Axle Trucks	2,088		32,996.80	3,068		48,662.40
9,724		191,060.00	9,665		190,498.00	5-Axle Trucks	9,665		190,498.00	9,724		191,060.00
80		1,888.80	71		1,660.80	6-Axle Trucks	71		1,660.80	80		1,888.80
1		28.00	10		280.00	7-Axle Trucks	10		280.00	1		28.00
-						Permits	-			-		-
25,065	\$	335,953.95	24,139	\$	318,600.15	TOTAL TRUCKS	24,139	\$	318,600.15	25,065	\$	335,953.95
418,451	\$	716,768.53	347,039	\$	632,702.26	TOTAL TOLL VEHICLES	347,039	\$	632,702.26	418,451	\$	716,768.53
13,498	\$	23,121.57	11,195	\$	20,409.75	DAILY AVERAGE	11,195	\$	20,409.75	13,498	\$	23,121.57
Rate Change												
Traffic (toll)		-17.07%						Rate Change				
Autos		-17.92%						Traffic (toll)		-17.07%		
Trucks		-3.69%						Autos		-17.92%		
Revenue		-11.73%						Trucks		-3.69%		
Autos		-17.52%						Revenue		-11.73%		
Trucks		-5.17%						Autos		-17.52%		
								Trucks		-5.17%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2021

JANUARY 1, 2020 JANUARY 31, 2020 31 DAYS			JANUARY 1, 2021 JANUARY 31, 2021 31 DAYS			MONTH OF JANUARY 2021 31 DAYS			MONTH OF JANUARY 2020 31 DAYS				
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS		NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
91,515	\$	92,134.00	72,976	\$	73,598.00	Passenger	72,976	\$	73,598.00	91,515	\$	92,134.00	
		(4,942.72)			(4,028.99)	Discounts *			(4,028.99)			(4,942.72)	
91,515	\$	87,191.28	72,976	\$	69,569.01	TOTAL PASSENGER	72,976	\$	69,569.01	91,515	\$	87,191.28	
1,984		12,828.40	1,855		11,986.65	2-Axle Trucks	1,855		11,986.65	1,984		12,828.40	
626		7,455.60	585		6,990.00	3-Axle Trucks	585		6,990.00	626		7,455.60	
2,259		36,081.60	1,531		24,310.40	4-Axle Trucks	1,531		24,310.40	2,259		36,081.60	
2,796		55,360.00	2,775		54,816.00	5-Axle Trucks	2,775		54,816.00	2,796		55,360.00	
33		787.20	18		432.00	6-Axle Trucks	18		432.00	33		787.20	
2		56.00	2		56.00	7-Axle Trucks	2		56.00	2		56.00	
						Permits							
7,700	\$	112,568.80	6,766	\$	98,591.05	TOTAL TRUCKS	6,766	\$	98,591.05	7,700	\$	112,568.80	
99,215	\$	199,760.08	79,742	\$	168,160.06	TOTAL TOLL VEHICLES	79,742	\$	168,160.06	99,215	\$	199,760.08	
3,200	\$	6,443.87	2,572	\$	5,424.52	DAILY AVERAGE	2,572	\$	5,424.52	3,200	\$	6,443.87	
Rate Change													
Traffic (toll)		-19.63%						Rate Change		Traffic (toll)		-19.63%	
Autos		-20.26%								Autos		-20.26%	
Trucks		-12.13%								Trucks		-12.13%	
Revenue		-15.82%								Revenue		-15.82%	
Autos		-20.21%								Autos		-20.21%	
Trucks		-12.42%								Trucks		-12.42%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2021

JANUARY 1, 2020 JANUARY 31, 2020 31 DAYS			JANUARY 1, 2021 JANUARY 31, 2021 31 DAYS			MONTH OF JANUARY 2021 31 DAYS			MONTH OF JANUARY 2020 31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
590,438	\$ 592,796.00		544,486	\$ 547,641.00	Passenger	544,486	\$ 547,641.00		590,438	\$ 592,796.00	
-	(24,520.79)		-	(15,574.14)	Discounts *	-	(15,574.14)		-	(24,520.79)	
590,438	\$ 568,275.21		544,486	\$ 532,066.86	TOTAL PASSENGER	544,486	\$ 532,066.86		590,438	\$ 568,275.21	
15,642	100,464.00		16,084	103,500.80	2-Axle Trucks	16,084	103,500.80		15,642	100,464.00	
6,548	77,382.00		4,942	58,286.40	3-Axle Trucks	4,942	58,286.40		6,548	77,382.00	
7,141	111,856.00		5,898	92,131.20	4-Axle Trucks	5,898	92,131.20		7,141	111,856.00	
90,864	1,779,864.00		89,688	1,759,948.00	5-Axle Trucks	89,688	1,759,948.00		90,864	1,779,864.00	
3,163	73,516.80		2,743	63,770.40	6-Axle Trucks	2,743	63,770.40		3,163	73,516.80	
58	1,822.40		65	2,157.20	7-Axle Trucks	65	2,157.20		58	1,822.40	
					Permits						
123,416	\$ 2,144,905.20		119,420	\$ 2,079,794.00	TOTAL TRUCKS	119,420	\$ 2,079,794.00		123,416	\$ 2,144,905.20	
713,854	\$ 2,713,180.41		663,906	\$ 2,611,860.86	TOTAL TOLL VEHICLES	663,906	\$ 2,611,860.86		713,854	\$ 2,713,180.41	
23,028	\$ 87,521.95		21,416	\$ 84,253.58	DAILY AVERAGE	21,416	\$ 84,253.58		23,028	\$ 87,521.95	
Rate Change											
Traffic (toll)						Rate Change					
						Traffic (toll)					
Autos						Autos					
Trucks						Trucks					
Revenue						Revenue					
Autos						Autos					
Trucks						Trucks					



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2021

JANUARY 1, 2020 JANUARY 31, 2020 31 DAYS		JANUARY 1, 2021 JANUARY 31, 2021 31 DAYS		VEHICLE CLASS	MONTH OF JANUARY 2021 31 DAYS		MONTH OF JANUARY 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
85,733	\$ 86,307.00	78,150	\$ 78,804.00	Passenger	78,150	\$ 78,804.00	85,733	\$ 86,307.00
	(4,988.17)		(3,251.01)	Discounts *		(3,251.01)		(4,988.17)
85,733	\$ 81,318.83	78,150	\$ 75,552.99	TOTAL PASSENGER	78,150	\$ 75,552.99	85,733	\$ 81,318.83
1,552	9,956.70	1,939	12,465.70	2-Axle Trucks	1,939	12,465.70	1,552	9,956.70
206	2,462.40	250	2,989.20	3-Axle Trucks	250	2,989.20	206	2,462.40
212	3,339.20	270	4,217.60	4-Axle Trucks	270	4,217.60	212	3,339.20
805	15,926.00	873	17,248.00	5-Axle Trucks	873	17,248.00	805	15,926.00
9	216.00	14	336.00	6-Axle Trucks	14	336.00	9	216.00
3	84.00	1	28.00	7-Axle Trucks	1	28.00	3	84.00
		-	-	Permits	-	-		
2,787	\$ 31,984.30	3,347	\$ 37,284.50	TOTAL TRUCKS	3,347	\$ 37,284.50	2,787	\$ 31,984.30
88,520	\$ 113,303.13	81,497	\$ 112,837.49	TOTAL TOLL VEHICLES	81,497	\$ 112,837.49	88,520	\$ 113,303.13
2,855	\$ 3,654.94	2,629	\$ 3,639.92	DAILY AVERAGE	2,629	\$ 3,639.92	2,855	\$ 3,654.94
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>		-7.93%			<b>Traffic (toll)</b>		-7.93%	
Autos		-8.84%			Autos		-8.84%	
Trucks		20.09%			Trucks		20.09%	
<b>Revenue</b>		-0.41%			<b>Revenue</b>		-0.41%	
Autos		-7.09%			Autos		-7.09%	
Trucks		16.57%			Trucks		16.57%	



## Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

January 2021

Bridge	Westbound Volume					
	January 2021	January 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	349,450	388,251	-10.0%	349,450	388,251	-10.0%
Calhoun Street	254,332	259,523	-2.0%	254,332	259,523	-2.0%
Washington Crossing	98,568	143,648	-31.4%	98,568	143,648	-31.4%
New Hope - Lambertville	187,494	235,494	-20.4%	187,494	235,494	-20.4%
Centre Bridge - Stockton <sup>1</sup>	62,598	74,599	-16.1%	62,598	74,599	-16.1%
Uhlerstown - Frenchtown	61,380	91,826	-33.2%	61,380	91,826	-33.2%
Upper Black Eddy - Milford	52,625	54,304	-3.1%	52,625	54,304	-3.1%
Riegelsville	40,589	45,731	-11.2%	40,589	45,731	-11.2%
Northampton Street	322,934	353,554	-8.7%	322,934	353,554	-8.7%
Riverton - Belvidere	77,087	86,292	-10.7%	77,087	86,292	-10.7%
<b>Total</b>	<b>1,507,057</b>	<b>1,733,222</b>	<b>-13.0%</b>	<b>1,507,057</b>	<b>1,733,222</b>	<b>-13.0%</b>

**NOTES:**

1. 2020 EB & WB figures were reversed. They have been corrected in this table. YTD 2020 value was updated in this table.
2. Lower than usual traffic volumes noted on Friday, January 1, and Monday, January 3, due to the holiday weekend.
3. Lower than usual traffic volumes noted on Tuesday, January 26 at DWG, M-M, WX, NH-L, CB-S, U-F, UBE-M, RGL, NHS, RB. Most likely weather related for a rain storm.
4. Lower than usual traffic volumes noted on Monday January 31, due to the start of a 3-day Nor'easter storm.



## Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts January 2021

Bridge	Eastbound				Westbound				Total Volume	
	January 2021		January 2020		January 2021		January 2020		January 2021	January 2020
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	69,607	16.6%	80,571	17.2%	349,450	83.4%	388,251	82.8%	419,057	468,822
Calhoun Street	132,619	34.3%	139,704	35.0%	254,332	65.7%	259,523	65.0%	386,951	399,227
Washington Crossing	46,184	31.9%	70,777	33.0%	98,568	68.1%	143,648	67.0%	144,752	214,425
New Hope-Lambertville	123,418	39.7%	162,391	40.8%	187,494	60.3%	235,494	59.2%	310,912	397,885
Centre Bridge-Stockton <sup>1</sup>	51,634	45.2%	63,804	46.1%	62,598	54.8%	74,599	53.9%	114,232	138,403
Uhlerstown-Frenchtown	38,417	38.5%	52,524	36.4%	61,380	61.5%	91,826	63.6%	99,797	144,350
Upper Black Eddy-Milford	40,480	43.5%	45,918	45.8%	52,625	56.5%	54,304	54.2%	93,105	100,222
Riegelsville	36,950	47.7%	42,447	48.1%	40,589	52.3%	45,731	51.9%	77,539	88,178
Northampton Street	115,977	26.4%	142,963	28.8%	322,934	73.6%	353,554	71.2%	438,911	496,517
Riverton-Belvidere	43,329	36.0%	53,585	38.3%	77,087	64.0%	86,292	61.7%	120,416	139,877
<b>Total</b>	<b>698,615</b>	<b>31.7%</b>	<b>854,684</b>	<b>33.0%</b>	<b>1,507,057</b>	<b>68.3%</b>	<b>1,733,222</b>	<b>61.7%</b>	<b>2,205,672</b>	<b>2,587,906</b>

### NOTES:

1. 2020 EB & WB figures were reversed. They have been corrected in this table. There was also a formula error that was corrected and directional traffic counts were not correct but the two-way traffic count was. 2020 values were left unchanged.
2. Lower than usual traffic volumes noted on Friday, January 1, and Monday, January 3, due to the holiday weekend.
3. Lower than usual traffic volumes noted on Tuesday, January 26 at DWG, M-M, WX, NH-L, CB-S, U-F, UBE-M, RGL, NHS, RB. Most likely weather related for a
4. Lower than usual traffic volumes noted on Monday January 31, due to the start of a 3-day Nor'easter storm.

*This Table added in September 2020.*



## Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts January 2021

Bridge	Total Volume					
	January 2021	January 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	419,057	468,822	-10.6%	419,057	468,822	-10.6%
Calhoun Street	386,951	399,227	-3.1%	386,951	399,227	-3.1%
Washington Crossing	144,752	214,425	-32.5%	144,752	214,425	-32.5%
New Hope-Lambertville	310,912	397,885	-21.9%	310,912	397,885	-21.9%
Centre Bridge - Stockton	114,232	138,403	-17.5%	114,232	138,403	-17.5%
Uhlerstown - Frenchtown	99,797	144,350	-30.9%	99,797	144,350	-30.9%
Upper Black Eddy-Milford	93,105	100,222	-7.1%	93,105	100,222	-7.1%
Riegelsville	77,539	88,178	-12.1%	77,539	88,178	-12.1%
Northampton Street	438,911	496,517	-11.6%	438,911	496,517	-11.6%
Riverton - Belvidere	120,416	139,877	-13.9%	120,416	139,877	-13.9%
<b>Total</b>	<b>2,205,672</b>	<b>2,587,906</b>	<b>-14.8%</b>	<b>2,205,672</b>	<b>2,587,906</b>	<b>-14.8%</b>

**NOTES:**

1. Lower than usual traffic volumes noted on Friday, January 1, and Monday, January 3, due to the holiday weekend.
2. Lower than usual traffic volumes noted on Tuesday, January 26 at DWG, M-M, WX, NH-L, CB-S, U-F, UBE-M, RGL, NHS, RB. Most likely weather related for a rain storm.
3. Lower than usual traffic volumes noted on Monday January 31, due to the start of a 3-day Nor'easter storm.



# **Delaware River Joint Toll Bridge Commission** **Toll Bridge - Two Way Traffic Counts** **January 2021**

Bridge	Total Volume (all classes)					
	January 2021	January 2020	% Change	YTD 2021	YTD 2020	% Change
Trenton - Morrisville	1,382,811	1,738,904	-20.5%	1,382,811	1,738,904	-20.5%
Scudder Falls	839,432	1,378,901	-39.1%	839,432	1,378,901	-39.1%
New Hope - Lambertville	231,494	342,846	-32.5%	231,494	342,846	-32.5%
Interstate 78	1,566,757	1,828,646	-14.3%	1,566,757	1,828,646	-14.3%
Easton - Phillipsburg	891,885	1,039,492	-14.2%	891,885	1,039,492	-14.2%
Portland - Columbia	173,597	211,131	-17.8%	173,597	211,131	-17.8%
Delaware Water Gap	1,297,123	1,353,853	-4.2%	1,297,123	1,353,853	-4.2%
Milford - Montague	181,465	193,739	-6.3%	181,465	193,739	-6.3%
<b>Total</b>	<b>6,564,564</b>	<b>8,087,512</b>	<b>-18.8%</b>	<b>6,564,564</b>	<b>8,087,512</b>	<b>-18.8%</b>

**NOTES:**

1. Lower than usual traffic volumns noted on Friday, January 1, and Monday, January 3, due to the holiday weekend.
2. Lower than usual traffic volmnnes noted on Tuesday, January 26 at DWG, M-M, WX, NH-L, CB-S, U-F, UBE-M, RGL, NHS, RB. Most likley weather related for a rain storm.
3. Lower than usual traffic volumns noted on Monday January 31, due to the start of a 3-day Nor'easter storm.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

### **STATISTICAL SUMMARY OF EXPENDITURES**

There follows reports entitled **“Budget vs Actual”** covering the month of January 2021 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense plus encumbrance totaled \$5,494,712 for the month of January which represents 75.8% of 2021 year-to-date operating budget. This large positive variance is mainly due to the lack of encumbrances approved during the month of January. As the annual encumbrances are added for fuels, materials and service contracts over the next several months, this large surplus is expected to be reduced.

The Vehicle Maintenance expense has a credit balance \$16,684 due to \$26,869 insurance payments received in January for the auto loss settlement.

During the month of January, we spent \$4,218 on COVID-19 related expenses. We purchased \$3,846 Personal Protective Equipment (PPE) for our workers and \$372 on cleaning supplies and other miscellaneous items.

There were no unusual expenses during the month.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2021**

**TOTAL COMMISSION**

	<b>Annual Budget 2021</b>	<b>YTD Budget 2021</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
Regular Employee Salaries	\$24,344,872	1,906,576	\$1,808,320	\$1,808,320	\$0	\$22,536,553
Part-Time Employee Wages	267,948	22,199	12,024	12,024	0	255,924
Overtime Wages	459,197	48,830	30,940	30,940	0	428,257
Pension Contributions	8,201,553	630,871	578,446	578,446	0	7,623,107
FICA Contributions	2,020,366	155,407	148,280	148,280	0	1,872,086
Regular Employee Healthcare Benefits	12,128,873	994,918	489,476	489,476	0	11,639,396
Life Insurance Benefits	234,912	20,281	20,114	20,114	0	214,798
Unemployment Compensation Benefits	44,100	11,025	99	99	0	44,001
Utility Expense	924,101	167,525	42,780	42,780	98,490	782,831
Office Expense	308,557	82,787	8,542	8,542	2,200	297,815
Telecommunication Expense	1,461,652	140,843	102,310	102,310	0	1,359,342
Information Technology Expense	793,444	211,865	28,168	28,168	132,180	633,096
Professional Development/Meetings	541,799	61,783	37,453	37,453	0	504,346
Vehicle Maintenance Expense and Fuel	418,864	199,786	(16,684)	(16,684)	171,116	264,432
Operations Maintenance Expense	1,391,991	531,756	24,489	24,489	43,888	1,323,614
ESS Operating Maintenance Expense	1,273,500	106,125	80,280	80,280	0	1,193,220
Commission Expense	19,448	1,621	526	526	0	18,922
Toll Collection Expense	84,803	7,067	4,121	4,121	0	80,682
Uniform Expense	196,714	15,923	5,045	5,045	2,668	189,001
Business Insurance	4,723,456	374,729	360,702	360,702	0	4,362,754
Licenses & Inspections Expense	9,594	2,922	346	346	0	9,248
Advertising	53,027	3,292	1,108	1,108	0	51,919
Professional Services	1,838,232	221,946	62,931	62,931	0	1,775,301
State Police Bridge Security	6,580,762	561,875	517,248	517,248	0	6,063,514
EZPass Equipment/Maintenance	1,400,000	116,667	92,448	92,448	0	1,307,552
General Contingency	500,000	41,667	0	0	0	500,000
EZPass Operating Expense	6,906,126	609,537	604,658	604,658	0	6,301,468
<b>Total</b>	<b>\$77,127,891</b>	<b>\$7,249,820</b>	<b>\$5,044,169</b>	<b>\$5,044,169</b>	<b>\$450,543</b>	<b>\$71,633,179</b>

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2021**

**ADMINISTRATION\***

	<b>Annual Budget 2021</b>	<b>YTD Budget 2021</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,606,585	354,432	\$346,162	\$346,162	\$0	\$4,260,423
Overtime Wages	4,931	411	828	828	0	4,103
Pension Contributions	1,439,715	110,748	101,209	101,209	0	1,338,507
FICA Contributions	352,781	27,136	26,521	26,521	0	326,260
Regular Employee Healthcare Benefits	1,545,293	111,655	61,385	61,385	0	1,483,908
Life Insurance Benefits	44,226	3,490	2,111	2,111	0	42,115
Unemployment Compensation Benefits	44,100	11,025	99	99	0	44,001
Utility Expense	82,700	0	180	180	0	82,520
Office Expense	209,034	74,552	6,095	6,095	1,000	201,939
Telecommunication Expense	128,566	9,923	8,146	8,146	0	120,421
Information Technology Expense	774,000	210,085	28,168	28,168	132,180	613,652
Professional Development/Meetings	121,322	27,066	36,126	36,126	0	85,196
Vehicle Maintenance Expense and Fuel	20,441	953	230	230	9,000	11,211
Operations Maintenance Expense	99,000	900	540	540	9,509	88,951
Commission Expense	19,448	1,621	526	526	0	18,922
Uniform Expense	9,000	0	1,380	1,380	0	7,620
Business Insurance	600,049	31,112	21,417	21,417	0	578,631
Advertising	53,027	3,292	1,108	1,108	0	51,919
Professional Services	1,233,232	171,519	63,040	63,040	0	1,170,192
General Contingency	500,000	41,667	0	0	0	500,000
EZPass Operating Expense	2,052,668	171,056	0	0	0	2,052,668
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$13,940,120</b>	<b>\$1,362,642</b>	<b>\$705,269</b>	<b>\$705,269</b>	<b>\$151,689</b>	<b>\$13,083,161</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			9,694	9,694		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>\$9,694</b>	<b>\$9,694</b>		
<b>TOTAL EXPENSES</b>			<b>\$714,963</b>	<b>\$714,963</b>		

\* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.



**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2021**

**ADMINISTRATION - OPERATIONS\***

	<b>Annual Budget 2021</b>	<b>YTD Budget 2021</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$3,041,832	225,823	\$238,089	\$238,089	\$0	\$2,803,742
Overtime Wages	33,300	2,775	709	709	0	32,591
Pension Contributions	1,377,780	105,979	99,653	99,653	0	1,278,127
FICA Contributions	337,605	25,969	25,946	25,946	0	311,659
Regular Employee Healthcare Benefits	1,491,057	124,211	59,891	59,891	0	1,431,166
Life Insurance Benefits	39,736	3,312	2,455	2,455	0	37,281
Office Expense	65,571	5,200	2,170	2,170	1,200	62,201
Telecommunication Expense	117,137	9,761	5,673	5,673	0	111,465
Professional Development/Meetings	393,626	32,762	1,195	1,195	0	392,432
Vehicle Maintenance Expense and Fuel	700	58	170	170	0	530
ESS Operating Maintenance Expense	1,273,500	106,125	80,280	80,280	0	1,193,220
Toll Collection Expense	265	22	0	0	0	265
Uniform Expense	26,208	2,184	2,334	2,334	2,668	21,206
Business Insurance	83,013	6,918	6,909	6,909	0	76,105
Professional Services	605,000	50,427	(108)	(108)	0	605,108
State Police Bridge Security	44,513	3,709	0	0	0	44,513
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$8,930,842</b>	<b>\$705,234</b>	<b>\$525,365</b>	<b>\$525,365</b>	<b>\$3,868</b>	<b>\$8,401,609</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			(73,303)	(73,303)		
Toll Operation Allocation			(48,622)	(48,622)		
Bridge Maint Allocation			(47,526)	(47,526)		
Maint/Toll Allocation			(18,188)	(18,188)		
PSBS Allocation			(258,420)	(258,420)		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>(\$446,060)</b>	<b>(\$446,060)</b>		
<b>TOTAL EXPENSES</b>			<b>\$79,305</b>	<b>\$79,305</b>		

\* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2021**

**SOUTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2021</b>	<b>YTD Budget 2021</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,365,090	343,228	\$321,675	\$321,675	\$0	\$4,043,415
Part-Time Employee Wages	50,872	4,520	2,025	2,025	0	48,848
Overtime Wages	85,882	10,704	8,191	8,191	0	77,691
Pension Contributions	1,404,593	108,041	83,766	83,766	0	1,320,827
FICA Contributions	344,391	26,491	25,115	25,115	0	319,276
Regular Employee Healthcare Benefits	2,368,149	197,220	92,157	92,157	0	2,275,991
Life Insurance Benefits	39,579	3,298	3,391	3,391	0	36,188
Utility Expense	321,828	52,606	12,594	12,594	34,440	274,793
Office Expense	14,083	1,468	0	0	0	14,083
Telecommunication Expense	182,847	32,314	10,242	10,242	0	172,604
Information Technology Expense	8,679	788	0	0	0	8,679
Professional Development/Meetings	5,333	698	0	0	0	5,333
Vehicle Maintenance Expense and Fuel	142,259	79,269	(23,781)	(23,781)	56,685	109,355
Operations Maintenance Expense	386,797	137,996	5,591	5,591	13,757	367,449
Toll Collection Expense	21,612	1,801	750	750	0	20,862
Uniform Expense	69,259	5,993	604	604	0	68,655
Business Insurance	1,445,604	120,467	118,822	118,822	0	1,326,781
Licenses & Inspections Expense	1,435	1,295	221	221	0	1,214
State Police Bridge Security	1,853,026	158,156	146,640	146,640	0	1,706,387
EZPass Equipment/Maintenance	491,892	40,991	32,483	32,483	0	459,409
EZPass Operating Expense	1,817,620	162,485	309,345	309,345	0	1,508,275
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$15,420,828</b>	<b>\$1,489,829</b>	<b>\$1,149,831</b>	<b>\$1,149,831</b>	<b>\$104,883</b>	<b>\$14,166,114</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			12,939	12,939		
Toll Operation Allocation			14,587	14,587		
Bridge Maint Allocation			11,882	11,882		
Maint/Toll Allocation			4,001	4,001		
PSBS Allocation			68,187	68,187		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$111,596</b>	<b>\$111,596</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,261,427</b>	<b>\$1,261,427</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2021**

**CENTRAL REGION TOLL BRIDGE**

	<b>Annual Budget 2021</b>	<b>YTD Budget 2021</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,343,611	347,174	\$302,312	\$302,312	\$0	\$4,041,299
Part-Time Employee Wages	113,450	9,454	3,090	3,090	0	110,359
Overtime Wages	92,135	7,679	6,476	6,476	0	85,659
Pension Contributions	1,394,840	107,291	98,913	98,913	0	1,295,927
FICA Contributions	348,013	26,769	23,593	23,593	0	324,421
Regular Employee Healthcare Benefits	2,338,912	194,785	94,721	94,721	0	2,244,192
Life Insurance Benefits	39,207	4,168	3,969	3,969	0	35,238
Utility Expense	263,884	59,540	12,451	12,451	38,000	213,433
Office Expense	9,368	730	277	277	0	9,091
Telecommunication Expense	429,824	38,571	29,880	29,880	0	399,944
Information Technology Expense	4,503	480	0	0	0	4,503
Professional Development/Meetings	12,098	557	133	133	0	11,965
Vehicle Maintenance Expense and Fuel	115,651	66,715	2,081	2,081	58,981	54,589
Operations Maintenance Expense	461,718	210,519	6,974	6,974	10,923	443,820
Toll Collection Expense	28,995	2,416	1,236	1,236	0	27,759
Uniform Expense	27,503	2,103	(110)	(110)	0	27,613
Business Insurance	1,016,008	84,667	83,625	83,625	0	932,383
Licenses & Inspections Expense	3,544	236	125	125	0	3,419
State Police Bridge Security	1,794,200	153,135	141,985	141,985	0	1,652,216
EZPass Equipment/Maintenance	416,217	34,685	27,485	27,485	0	388,732
EZPass Operating Expense	1,751,128	163,164	170,342	170,342	0	1,580,786
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$15,004,808</b>	<b>\$1,514,840</b>	<b>\$1,009,557</b>	<b>\$1,009,557</b>	<b>\$107,904</b>	<b>\$13,887,346</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			16,598	16,598		
Toll Operation Allocation			19,449	19,449		
Bridge Maint Allocation			14,258	14,258		
Maint/Toll Allocation			5,820	5,820		
PSBS Allocation			44,478	44,478		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$100,603</b>	<b>\$100,603</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,110,160</b>	<b>\$1,110,160</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2021**

**NORTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2021</b>	<b>YTD Budget 2021</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,274,337	339,191	\$316,663	\$316,663	\$0	\$3,957,674
Part-Time Employee Wages	93,726	7,400	3,712	3,712	0	90,014
Overtime Wages	140,823	16,036	13,472	13,472	0	127,351
Pension Contributions	1,393,413	107,181	100,393	100,393	0	1,293,020
FICA Contributions	344,930	26,532	25,311	25,311	0	319,619
Regular Employee Healthcare Benefits	2,251,203	189,306	91,527	91,527	0	2,159,677
Life Insurance Benefits	38,672	3,223	3,891	3,891	0	34,781
Utility Expense	165,769	45,202	13,040	13,040	26,050	126,678
Office Expense	9,637	766	0	0	0	9,637
Telecommunication Expense	353,811	29,484	27,959	27,959	0	325,852
Information Technology Expense	6,262	511	0	0	0	6,262
Professional Development/Meetings	4,147	261	0	0	0	4,147
Vehicle Maintenance Expense and Fuel	124,237	49,697	2,826	2,826	46,450	74,961
Operations Maintenance Expense	329,923	152,618	10,975	10,975	8,147	310,802
Toll Collection Expense	33,931	2,828	2,134	2,134	0	31,797
Uniform Expense	28,870	2,092	682	682	0	28,188
Business Insurance	964,861	80,405	79,440	79,440	0	885,421
Licenses & Inspections Expense	2,420	825	0	0	0	2,420
State Police Bridge Security	1,232,736	105,510	97,553	97,553	0	1,135,183
EZPass Equipment/Maintenance	491,892	40,991	32,481	32,481	0	459,411
EZPass Operating Expense	1,284,710	112,832	124,971	124,971	0	1,159,739
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$13,570,313</b>	<b>\$1,312,892</b>	<b>\$947,031</b>	<b>\$947,031</b>	<b>\$80,647</b>	<b>\$12,542,635</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			16,817	16,817		
Toll Operation Allocation			14,586	14,586		
Bridge Maint Allocation			11,406	11,406		
Maint/Toll Allocation			4,365	4,365		
PSBS Allocation			66,717	66,717		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>\$113,892</b>	<b>\$113,892</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,060,923</b>	<b>\$1,060,923</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2021**

**SOUTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2021</b>	<b>YTD Budget 2021</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$1,712,586	136,687	\$130,799	\$130,799	\$0	\$1,581,787
Part-Time Employee Wages	4,500	375	1,472	1,472	0	3,028
Overtime Wages	51,551	7,010	380	380	0	51,171
Pension Contributions	550,763	42,366	46,086	46,086	0	504,677
FICA Contributions	135,301	10,407	10,063	10,063	0	125,238
Regular Employee Healthcare Benefits	994,039	82,784	42,985	42,985	0	951,054
Life Insurance Benefits	15,451	1,287	2,154	2,154	0	13,297
Utility Expense	48,957	6,725	1,812	1,812	0	47,145
Telecommunication Expense	65,032	5,419	5,556	5,556	0	59,476
Professional Development/Meetings	3,025	252	0	0	0	3,025
Vehicle Maintenance Expense and Fuel	8,384	2,492	0	0	0	8,384
Operations Maintenance Expense	54,269	14,211	0	0	0	54,269
Uniform Expense	19,230	2,185	0	0	0	19,230
Business Insurance	354,009	29,501	29,083	29,083	0	324,925
Licenses & Inspections Expense	570	455	0	0	0	570
State Police Bridge Security	1,023,577	87,362	81,001	81,001	0	942,576
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$5,041,245</b>	<b>\$429,519</b>	<b>\$351,393</b>	<b>\$351,393</b>	<b>\$0</b>	<b>\$4,689,852</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			8,632	8,632		
Bridge Maint Allocation			4,753	4,753		
Maint/Toll Allocation			2,001	2,001		
PSBS Allocation			41,934	41,934		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$57,319</b>	<b>\$57,319</b>		
<b>TOTAL EXPENSES</b>			<b>\$408,712</b>	<b>\$408,712</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2021**

**NORTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2021</b>	<b>YTD Budget 2021</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$2,000,831	160,042	\$152,618	\$152,618	\$0	\$1,848,213
Part-Time Employee Wages	5,400	450	1,725	1,725	0	3,675
Overtime Wages	50,575	4,214	884	884	0	49,691
Pension Contributions	640,449	49,265	48,426	48,426	0	592,023
FICA Contributions	157,346	12,103	11,732	11,732	0	145,614
Regular Employee Healthcare Benefits	1,140,220	94,958	46,811	46,811	0	1,093,408
Life Insurance Benefits	18,040	1,503	2,142	2,142	0	15,898
Utility Expense	40,963	3,451	2,701	2,701	0	38,262
Office Expense	864	72	0	0	0	864
Telecommunication Expense	184,434	15,369	14,854	14,854	0	169,580
Professional Development/Meetings	2,247	187	0	0	0	2,247
Vehicle Maintenance Expense and Fuel	7,191	599	1,790	1,790	0	5,402
Operations Maintenance Expense	60,284	15,510	409	409	1,553	58,323
Uniform Expense	16,644	1,367	155	155	0	16,489
Business Insurance	259,913	21,659	21,405	21,405	0	238,508
Licenses & Inspections Expense	1,625	111	0	0	0	1,625
State Police Bridge Security	632,709	54,002	50,070	50,070	0	582,639
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$5,219,736</b>	<b>\$434,864</b>	<b>\$355,722</b>	<b>\$355,722</b>	<b>\$1,553</b>	<b>\$4,862,461</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			8,623	8,623		
Bridge Maint Allocation			5,228	5,228		
Maint/Toll Allocation			2,001	2,001		
PSBS Allocation			37,104	37,104		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$52,956</b>	<b>\$52,956</b>		
<b>TOTAL EXPENSES</b>			<b>\$408,678</b>	<b>\$408,678</b>		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM**  
**STATEMENT OF REVENUE AND EXPENSES FOR THE ONE MONTH ENDED JANUARY 31, 2021**

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2021	TOTAL 2020
<b>TOLL REVENUE</b>												
Net Toll Revenue	2,546,655	5,740,086	2,555,938	10,842,678	-	-	-	-	-	-	10,842,678	12,006,179
EZPass Fee	42,071	81,548	42,791	166,409	-	-	-	-	-	-	166,409	124,802
Net Violation Fee Income	241,203	195,655	121,392	558,250	-	-	-	-	-	-	558,250	310,114
<b>REVENUE FROM TOLL</b>	<b>\$ 2,829,929</b>	<b>\$ 6,017,288</b>	<b>\$ 2,720,121</b>	<b>\$ 11,567,338</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,567,338</b>	<b>\$ 12,441,095</b>
<b>OPERATING EXPENSE</b>												
Regular Employee Salaries	321,675	302,312	316,663	940,651	130,799	152,618	283,418	238,089	346,162	584,252	1,808,320	2,818,276
Part-Time Employee Wages	2,025	3,090	3,712	8,827	1,472	1,725	3,197	-	-	-	12,024	17,486
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	8,191	6,476	13,472	28,139	380	884	1,265	709	828	1,537	30,940	69,620
Pension Contributions	83,766	98,913	100,393	283,072	46,086	48,426	94,513	99,653	101,209	200,862	578,446	882,796
FICA Contributions	25,115	23,593	25,311	74,018	10,063	11,732	21,795	25,946	26,521	52,467	148,280	227,443
Regular Employee Healthcare Benefits	92,157	94,721	91,527	278,405	42,985	46,811	89,796	59,891	61,385	121,276	489,476	803,201
Life Insurance Benefits	3,391	3,969	3,891	11,251	2,154	2,142	4,296	2,455	2,111	4,567	20,114	21,110
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	99	99	99	-
Utility Expense	12,594	12,451	13,040	38,086	1,812	2,701	4,513	-	180	180	42,780	45,979
Office Expense	-	277	-	277	-	-	-	2,170	6,095	8,265	8,542	4,937
Telecommunication Expense	10,242	29,880	27,959	68,081	5,556	14,854	20,410	5,673	8,146	13,818	102,310	88,165
Information Technology Expense	-	-	-	-	-	-	-	-	28,168	28,168	28,168	27,020
Professional Development/Meetings	-	133	-	133	-	-	-	1,195	36,126	37,321	37,453	35,766
Vehicle Maintenance Expense and Fuel	(23,781)	2,081	2,826	(18,873)	-	1,790	1,790	170	230	399	(16,684)	16,038
Operations Maintenance Expense	5,591	6,974	10,975	23,540	-	409	409	-	540	540	24,489	(19,123)
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	80,280	-	80,280	80,280	89,100
Commission Expense	-	-	-	-	-	-	-	-	526	526	526	556
Toll Collection Expense	750	1,236	2,134	4,121	-	-	-	-	-	-	4,121	371
Uniform Expense	604	(110)	682	1,176	-	155	155	2,334	1,380	3,714	5,045	1,468
Business Insurance	118,822	83,625	79,440	281,888	29,083	21,405	50,488	6,909	21,417	28,326	360,702	301,135
Licenses & Inspections Expense	221	125	-	346	-	-	-	-	-	-	346	710
Advertising	-	-	-	-	-	-	-	-	1,108	1,108	1,108	234
Professional Services	-	-	-	-	-	-	-	(108)	63,040	62,931	62,931	139,407
State Police Bridge Security	146,640	141,985	97,553	386,177	81,001	50,070	131,071	-	-	-	517,248	482,524
EZPass Equipment/Maintenance	32,483	27,485	32,481	92,448	-	-	-	-	-	-	92,448	91,030
General Contingency	-	-	-	-	-	-	-	-	-	-	-	-
EZPass Operating Expense	309,345	170,342	124,971	604,658	-	-	-	-	-	-	604,658	416,123
<b>TOTAL OP., MAINT., &amp; ADM</b>	<b>\$ 1,149,831</b>	<b>\$ 1,009,557</b>	<b>\$ 947,031</b>	<b>\$ 3,106,420</b>	<b>\$ 351,393</b>	<b>\$ 355,722</b>	<b>\$ 707,115</b>	<b>\$ 525,365</b>	<b>\$ 705,269</b>	<b>\$ 1,230,634</b>	<b>\$ 5,044,169</b>	<b>\$ 6,561,370</b>
<b>ADM OPS ALLOCATION</b>												
TES Allocation	12,939	16,598	16,817	46,354	8,632	8,623	17,255	(73,303)	9,694	(63,609)	-	-
Toll Ops Allocation	14,587	19,449	14,586	48,622	-	-	-	(48,622)	-	(48,622)	-	-
Bridge Maint Allocation	11,882	14,258	11,406	37,546	4,753	5,228	9,981	(47,526)	-	(47,526)	-	-
Maint/Toll Allocation	4,001	5,820	4,365	14,187	2,001	2,001	4,001	(18,188)	-	(18,188)	-	-
PSBS Allocation	68,187	44,478	66,717	179,382	41,934	37,104	79,038	(258,420)	-	(258,420)	-	-
<b>TOTAL ADM OPS ALLOCATION</b>	<b>\$ 111,596</b>	<b>\$ 100,603</b>	<b>\$ 113,892</b>	<b>\$ 326,091</b>	<b>\$ 57,319</b>	<b>\$ 52,956</b>	<b>\$ 110,275</b>	<b>\$(446,060)</b>	<b>\$ 9,694</b>	<b>\$(436,366)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER OPERATING INC/EXP</b>												
Other Operating Income	-	-	-	-	-	-	-	-	-	-	-	5,970
<b>TOTAL OTHER OP INC</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,970</b>
<b>NET OPERATING INC</b>	<b>\$ 1,568,502</b>	<b>\$ 4,907,128</b>	<b>\$ 1,659,197</b>	<b>\$ 8,134,828</b>	<b>\$(408,712)</b>	<b>\$(408,678)</b>	<b>\$(817,390)</b>	<b>\$(79,305)</b>	<b>\$(714,963)</b>	<b>\$(794,269)</b>	<b>\$ 6,523,169</b>	<b>\$ 5,885,694</b>
<b>NON-OPERATING REV/EXP</b>												
Interest Revenue	-	-	-	-	-	-	-	-	-	-	68,201	970,240
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense	-	-	-	-	-	-	-	-	-	-	(2,337,860)	(2,169,494)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-OPS REV/EXP</b>											<b>\$(2,269,658)</b>	<b>\$(1,199,253)</b>
<b>CHANGE IN NET ASSETS</b>											<b>\$ 4,253,511</b>	<b>\$ 4,686,441</b>

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

## **ADMINISTRATION**

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

**PURCHASING REPORT INDEX**

**MONTH OF JANUARY 2021**

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of January, 2021	1-3

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

## **MONTHLY PURCHASING REPORT**

**Month of January 2021**

This report itemizes all orders for purchases made for the month of January, 2021, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of January 2021, culminated in the preparation and placement of 41 purchase orders in the total amount of \$481,958.96. For this month there were no price inquiries issued for any of the Purchase Orders issued.

Procurements of over \$5,000.00 during the period of January 2021 are shown below:

- Eight (8) Purchase Orders were issued, in the total amount of \$281,419.20 for liquid fuel needs at the Commission;
- One (1) Purchase Order was issued, in the total amount of \$115,800.43 for the Maximo Software renewal;
- Eight (8) Purchase Orders were issued, in the total amount of \$31,476.49 for municipal waste and recycling services at multiple locations;
- One (1) Purchase Order was let, in the total amount of \$16,380.00 for the contract management system renewal;
- A Purchase Order was issued, in the total amount of \$7,730.28 for water cooler rental services at multiple locations for 2021.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**January 2021**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>		Director
					Commission	Director of Purchasing	
20210001	INFOSTORE RECORDS MANAGEMENT	OFF-SITE RECORD SVCS-2021	ENG			1,200.00	
20210002	DFM ENTERPRISES, INC.	BRIDGEMASTER REPAIRS	TM			6,668.93	
20210003	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 5		764.66	
20210004	PAPER MART INCORPORATED	PRINTED WINDOW ENVELOPES	EO			685.54	
20210005	INFOSTORE RECORDS MANAGEMENT	SHREDDING SERVICES	TM			271.50	
20210006	FACILITY WIZARD SOFTWARE INCORPORATED	CONTRACT MGT SYSTEM RENEWAL	IT			16,380.00	
20210007	AQUITAS SOLUTIONS, INC	MAXIMO ASSET MGMNT SFTWR RNWL	IT	GSA GS35F0448V		115,800.43	
20210008	GRAINGER	WALL HEATER-TM TOLL LANE	TM	OMNIA 192163		375.00	
20210009	OFFICE BASICS	COVID-19 PPE COVERALLS	DWG	COSTARS 5		859.38	
20210010	PITNEY BOWES	POSTAGE METER RENTAL AB@SF	AB SF			820.00	
20210011	QUENCH	WATER COOLER CONTRACT	MULTI			7,730.28	
20210012	STARR UNIFORM	CLOTHING: PSBS	ESS	COSTARS 12		2,234.40	
20210013	BINSKY SERVICE	BINSKY-HEATER REPAIR- TM MAIN	TM			481.00	
20210014	SUBURBAN PROPANE-2751	LIQUID FUEL-TM	TM			59,592.40	
20210015	SUBURBAN PROPANE-2751	LIQUID FUEL-NHL	NHL			43,701.80	
20210016	SUBURBAN PROPANE-2751	LIQUID FUEL-SF ADMIN	AB SF			9,000.00	
20210017	SHAMMY SHINE CAR WASHES	CAR WASH SERVICE AS NEEDED	EP			1,800.00	
20210018	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	SDTS	3426-12-17	4,950.00		
20210019	NELSON WIRE ROPE CORP.	BRIDGE INSPECTION CABLE	EP			1,552.75	
20210020	Y-PERS	WIPING RAGS	I78			1,525.50	
20210021	WINTER EQUIPMENT	PLOW BLADE	I78	PA 4600015696		388.44	
20210022	EASTON AUTO BODY	TOWING SERVICE	EP			356.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**January 2021**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>		
					Commission	Director of Purchasing	Director
20210023	ASSOCIATED IMAGING SOLUTIONS	STAPLES FOR PRINT SHOP PRINTER	NHL	COSTARS 1		392.00	
20210024	STARR UNIFORM	CLOTHING: PSBS	ESS	COSTARS 12		1,022.79	
20210025	STARR UNIFORM	CLOTHING: PSBS UNIFORM-PCC	ESS	COSTARS 12		412.37	
20210026	STARR UNIFORM	CLOTHING: PSBS UNIFORM-PCC	ESS	COSTARS 12		1,232.45	
20210027	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	DWG	3426-12-17	900.00		
20210028	MECHANICAL X ADANTAGE LLC	HVAC AIR FILTERS	AB SF			259.95	
20210034	SUBURBAN PROPANE-2751	LIQUID FUEL-I78	I78			71,725.00	
20210035	SUBURBAN PROPANE-2751	LIQUID FUEL-EP	EP			24,900.00	
20210036	SUBURBAN PROPANE-2751	LIQUID FUEL- PORTLAND-COLUMBIA	PC			24,800.00	
20210037	SUBURBAN PROPANE-2751	LIQUID FUEL-DWG	DWG			23,450.00	
20210038	SUBURBAN PROPANE-2751	LIQUID FUEL-MILFORD-MONTAGUE	MM			24,250.00	
20210039	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE-TM	TM			8,290.83	
20210040	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE-NHL	NHL			3,357.30	
20210041	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE-I78	I78			3,876.08	
20210042	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE-EP	EP			1,999.92	
20210043	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE-PC	PC			1,328.18	
20210044	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE-DWG	DWG			2,098.27	
20210045	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE-MM	MM			1,671.30	
20210046	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE-ABSF	AB SF			8,854.51	
<b>Purchase Order Count: 41</b>				<b>AUTHORITY TOTALS:</b>	<b>\$5,850.00</b>	<b>\$476,108.96</b>	<b>\$0.00</b>
				<b>GRAND TOTAL:</b>	<b>\$481,958.96</b>		

Delaware River Joint Toll Bridge Commission  
Meeting of February 22, 2021

**E-ZPASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**JANUARY 2021**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>E-ZPass CSC/VPC Operations Report</b>	<b>E-ZPass CSC/VPC Operations Report January</b>	<b>1-4</b>

Delaware River Joint Toll Bridge Commission  
Meeting of February 22, 2021

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
JANUARY 2021**

E-ZPass Account and Transponder Information as reported by Conduent State and Local  
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	4,087,032

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,577,229

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission  
Meeting of February 22, 2021

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
JANUARY 2021**

<b>E-ZPass Department Call Activity</b>	<b>Total Calls for January</b>
<b><i>CSC/VPC Inquiries</i></b>	
Account Modification Requests	40
Violation Notification Inquires	44
SFB Inquiries (commuter discount/toll by plate)	29
<b><i>General Commission Inquiries</i></b>	
Calls referred to Other Departments (H.R., Eng., ESS)	10
<b><i>Web-Inquiries</i></b>	
Account Updates	22
Violations	26
Disputes	31
<b>TOTAL NUMBER OF CALLS</b>	<b>202</b>

E-ZPass account modification requests and violation inquiries represent an increase in calls for January.

<b>SCUDDER FALLS BRIDGE</b>	<b>TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN JANUARY</b>
TOLL BILL A	25,294
TOLL BILL B	13,283
LEVEL 1 VIOLATIONS	10,861
LEVEL 2 VIOLATIONS	4,123

**E-ZPASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**JANUARY 2021**

**CSC/VPC Post-Migration Collection Update:**

As a result of post-migration collection efforts from May 2014 – January 2021, New Jersey E-ZPass reports \$5,942,162.85 collected in tolls and \$18,984,292.93 collected in fees.

**Collection Account Updates:**

**CRST Lincoln Sales - August Settlement:** DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

**Transcom - August Settlement:** DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

**JCV Trucking - September Settlement:** DRJTBC will receive payment in the amount of \$100,050.00 representing outstanding tolls and a portion of fees for violation transactions from 2014-2018. The full outstanding toll in the amount of \$67,098 will be paid. \$32,952.00 will be applied to \$143,010.00 in outstanding fees. Commission counsel filed a civil lawsuit for the outstanding amounts. A hearing in Federal Bankruptcy Court was scheduled on September 24<sup>th</sup> which resulted in JCV's Chapter 11 Reorganization Plan and Disclosure Statement. Monthly payments will be paid in the amount of \$1,334.00 over 75 months.

**TMT Trucking:** On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

**Jhonatan Trucking:** Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.



**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
JANUARY 2021**

**Violation Camera Monitoring:**

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)  
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

**ELECTRONIC TOLL COLLECTION PROGRAM**

**MONTH OF JANUARY 2021**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

**ELECTRONIC TOLL COLLECTION PROGRAM**  
**MONTH OF JANUARY 2021**

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation. TransCore adjusted the reader tuning at Milford-Montague and Portland-Columbia toll bridges to improve transponder reading and currently monitoring to confirm the results.
2. TransCore submitted an order of magnitude estimate for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project.
3. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.
2. Commission staff worked with Conduent to establish their communication connection to the disaster recovery toll host located at the New Hope Administration Building. TransCore completed the network router configurations for the disaster recovery toll host. Conduent will finalize the connectivity of the NJ CSC to the disaster recovery toll host and will then test the end to end connection.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.
2. Mr. Stracciolini is participating in the IAG's Tag Only Procurement team, Non-toll Business Opportunity Task Force and Protocol Planning Working Group.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

3. Mr. Stracciolini is the Co-Chair of the IAG's Next Generation Equipment Procurement Committee and has facilitated several working meetings with the consulting team for preparation of a Request for Proposals.
4. Mr. Stracciolini served on the evaluation committee for the review of proposals in response to the IAG Interoperability Hub Request for Proposals.

**Delaware River Joint Toll Bridge  
Commission Meeting of February 22, 2021**

**CONTRACT COMPLIANCE REPORT INDEX**

**Month of January 2021**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Contract Compliance Program Operations Report</b>	<b>Operations Report January 2021</b>	<b>1-17</b>

**Delaware River Joint Toll Bridge Commission Meeting  
of February 22, 2021**

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**Delaware River Joint Toll Bridge  
Commission Meeting of February 22, 2021**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(65)** contracts with the IBE Program requirements. Currently, there are **(34)** active projects and **(31)** completed projects.

**IBE Program Requirements**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

***The following are all mandatory requirements:***

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

**Delaware River Joint Toll Bridge  
Commission Meeting of February 22, 2021  
Contract Compliance Department Compliance  
IBE Scores Overview**

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

**IBE PAYMENTS**

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

**WORKFORCE UTILIZATION**

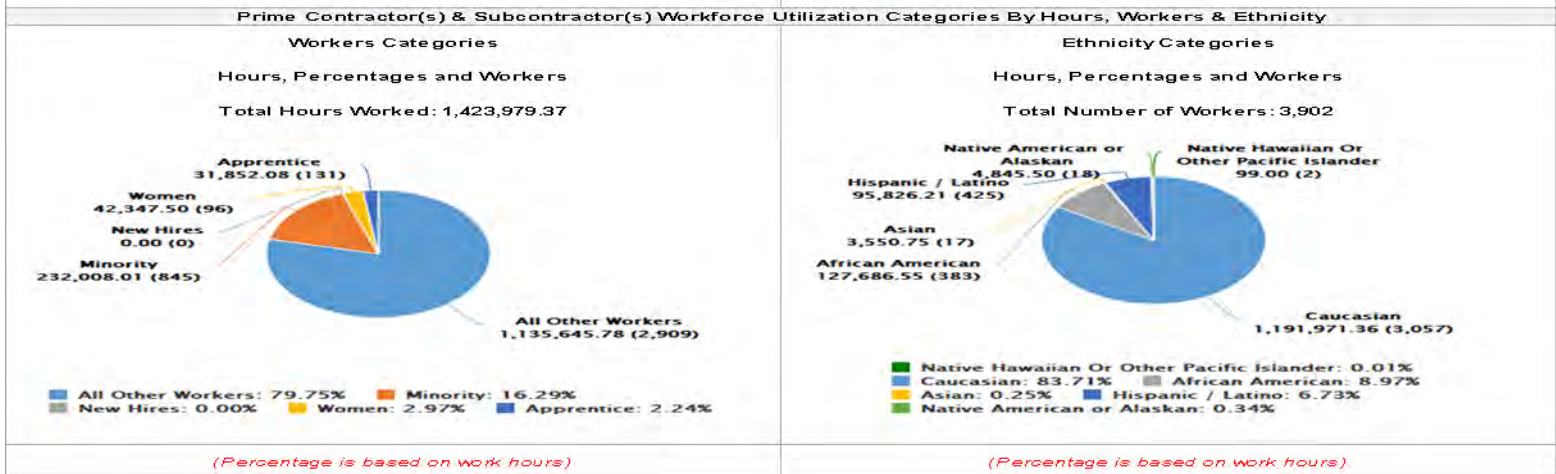
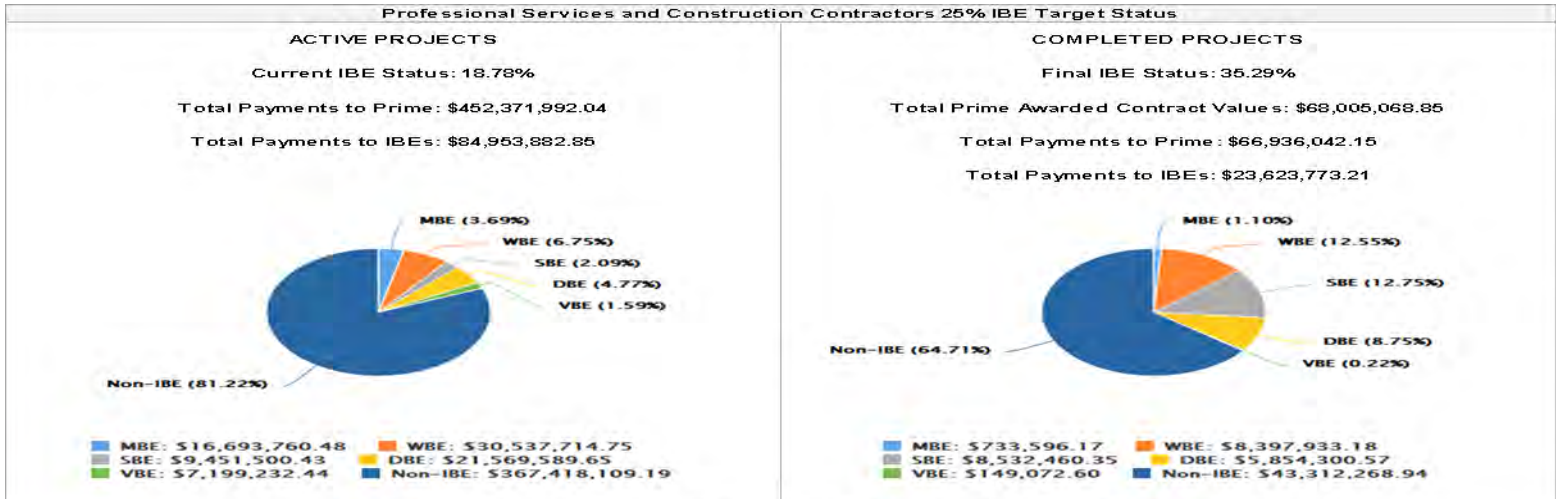
Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

<b>IBE Payments Legend</b>	
<b>Score Rankings</b>	<b>IBE Commitment Participation</b>
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

<b>Workforce Utilization Legend</b>		
<b>Score Rankings</b>	<b>Workforce Commitment Participation</b>	<b>Ethnicity &amp; Gender Participation</b>
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below



**Delaware River Joint Toll Bridge  
Commission Meeting of February 22, 2021  
JANUARY 2021 IBE SUMMARY REPORT**



ACTIVE PROJECTS - IBE PAYMENTS & SCORE	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 586,261,348.31	\$ 452,371,992.04	\$ 84,953,882.85	18.78%	C
Active Professional Services Projects Totals	\$ 100,387,758.35	\$ 73,129,123.94	\$ 18,241,231.09	24.94%	C+
COMPLETED PROJECTS - IBE PAYMENTS & SCORE	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Completed Projects Totals	\$ 68,005,068.85	\$ 66,936,042.15	\$ 23,623,773.21	35.29%	A
Professional Services Completed Projects Totals	\$ 7,006,035.49	\$ 6,705,386.58	\$ 1,246,907.99	18.60%	C

ACTIVE CONSTRUCTION PROJECTS - IBE PAYMENTS, WORKFORCE & ETHNICITY PARTICIPATION SCORES														
Payments Summary					Workforce Hours Summary 19.20%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$485,873,589.96	\$379,242,868.10	\$66,712,661.76	17.59%	C	3103	1,303,750.01	1,093,474.05	210,275.96	40,072.25	B	83.87%	16.13%	3.07%	A
COMPLETED CONSTRUCTION PROJECTS - IBE PAYMENTS, WORKFORCE & ETHNICITY PARTICIPATION SCORES														
Payments Summary					Workforce Hours Summary 19.97%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$60,999,033.36	\$60,230,655.57	\$22,376,866.22	37.15%	A	864	120,229.36	98,497.31	21,732.05	2,275.25	B	81.92%	18.08%	1.89%	A

# **Delaware River Joint Toll Bridge Commission Meeting of February 22, 2021**

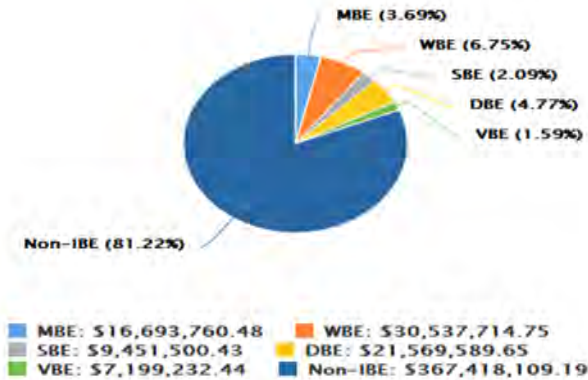
## **Professional Services and Construction Contractors 25% IBE Target Status**

### **ACTIVE PROJECTS**

Current IBE Status: 18.78%

Total Payments to Prime: \$452,371,992.04

Total Payments to IBEs: \$84,953,882.85



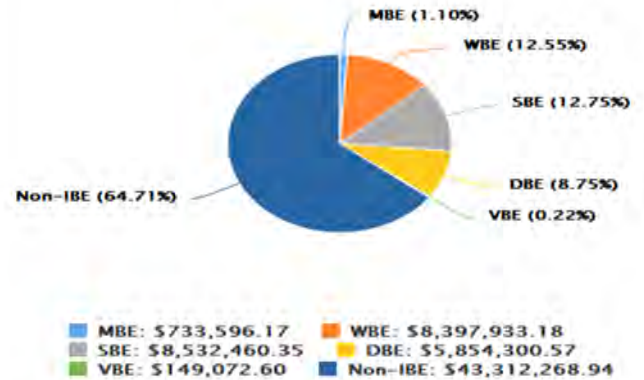
### **COMPLETED PROJECTS**

Final IBE Status: 35.29%

Total Prime Awarded Contract Values: \$68,005,068.85

Total Payments to Prime: \$66,936,042.15

Total Payments to IBEs: \$23,623,773.21

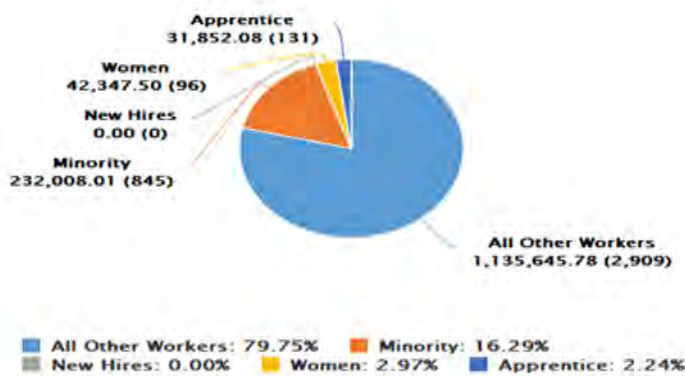


## **Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity**

### **Workers Categories**

Hours, Percentages and Workers

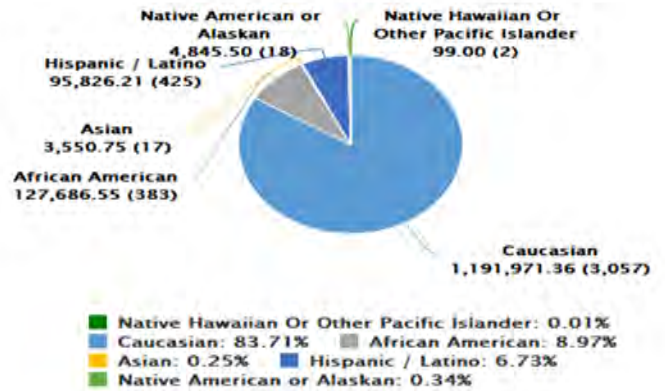
Total Hours Worked: 1,423,979.37



### **Ethnicity Categories**

Hours, Percentages and Workers

Total Number of Workers: 3,902



*(Percentage is based on work hours)*

*(Percentage is based on work hours)*

# Delaware River Joint Toll Bridge Commission Meeting of February 22, 2021

## Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 01/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

ACTIVE PROJECTS - IBE PAYMENTS & SCORE	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 586,261,348.31	\$ 452,371,992.04	\$ 84,953,882.85	18.78%	C
Active Professional Services Projects Totals	\$ 100,387,758.35	\$ 73,129,123.94	\$ 18,241,231.09	24.94%	C+

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.63	\$ 2,902,807.76	\$ 647,955.38	22.32%	C+
2	Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING	\$ 1,420,768.65	\$ 859,453.36	\$ 322,044.21	37.47%	A
3	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 32,125,757.15	\$ 6,505,751.38	20.25%	C+
4	McCormick Taylor, Inc.		C-662A MCCORMICK - SFB Replacement	\$ 1,800,016.87	\$ 1,333,954.98	\$ 364,088.20	27.29%	B
5	Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY	\$ 1,260,000.00	\$ 1,178,097.76	\$ 217,016.14	18.42%	C
6	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA/ Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
7	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection	\$ 500,000.00	\$ 461,377.87	\$ 91,464.15	19.82%	C
8	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$ 1,000,000.00	\$ 841,938.28	\$ 841,938.28	100.00%	A+
9	Urban Engineers, Inc.		C-703A URBAN - TOA/ Construction	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
10	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$ 500,000.00	\$ 499,094.35	\$ 26,283.06	5.27%	D
11	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$ 1,376,354.11	100.00%	A+
12	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$ 1,000,000.00	\$ 814,127.51	\$ 185,536.80	22.79%	C+
13	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order	\$ 500,000.00	\$ 131,036.70	\$ -	0.00%	F
14	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB	\$ 650,000.00	\$ 259,744.14	\$ -	0.00%	F
15	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$ 500,000.00	\$ -	\$ -	0.00%	N/A
16	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$ 500,000.00	\$ -	\$ -	0.00%	N/A
17	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA- NJ	\$ 2,000,000.00	\$ 221,131.51	\$ 221,131.51	100.00%	A+
18	KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT	\$ 500,000.00	\$ 40,101.75	\$ 40,101.75	100.00%	A+
19	WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ -	\$ -	0.00%	N/A
20	TRC Engineers		CI-671A TRC - SFB Replacement Project	\$ 6,515,220.03	\$ 3,271,462.10	\$ 1,245,441.46	38.07%	A
21	WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$ 7,776,718.32	\$ 3,991,282.65	\$ 1,041,793.75	26.10%	B
22	Gannett Fleming Inc. - Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$ 6,568,103.32	\$ 4,322,129.91	\$ 1,478,520.42	34.21%	B+
23	Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 17,384,359.49	\$ 3,371,248.18	19.39%	C
24	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$ 529,869.10	\$ 529,786.34	\$ 35,749.96	6.75%	D

\*Met or Exceeded the Target

\*Did Not Meet the Target

\*P/T/D = Paid To Date

# Delaware River Joint Toll Bridge Commission Meeting of February 22, 2021

## Professional Services Completed Projects Payment Detail Report

Date: From 07/01/2014 To 01/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

COMPLETED PROJECTS - IBE PAYMENTS & SCORE	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Completed Projects Totals	\$ 68,005,068.85	\$ 66,936,042.15	\$ 23,623,773.21	35.29%	A
Professional Services Completed Projects Totals	\$ 7,006,035.49	\$ 6,705,386.58	\$ 1,246,907.99	18.60%	C

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
3	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
4	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA/ Building	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
5	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
6	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA/ Engineering Services - PA Assignment	\$ 500,000.00	\$ 436,347.22	\$ 91,400.98	20.95%	C+
7	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
8	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
9	STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
10	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
11	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C



# Delaware River Joint Toll Bridge Commission Meeting of February 22, 2021

## Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 01/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$485,873,589.96

Total Payments to all Primes \$379,242,868.10

Total Payments to all IBEs \$66,712,651.76

IBE Target 25.00%

IBE Actual 17.59%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.20%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$485,873,589.96	\$379,242,868.10	\$66,712,651.76	17.59%	C	3103	1,303,750.01	1,093,474.05	210,275.96	40,072.25	B	83.87%	16.13%	3.07%	A

DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%						Ethnicity Participation Summary			
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,346,449.43	\$2,316,211.51	20.41%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.89%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,182,625.66	\$27,708.76	2.34%	F	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.02%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1402	529,787.65	434,229.52	95,558.13	15,790.50	B+	81.96%	18.04%	2.98%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.51%					Ethnicity Participation Summary				
Total <div>☐</div> Contracts <div>☐</div> Value	Total Prime <div>☐</div> P / T / D	Total IBE <div>☐</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$423,607,138.95	\$340,738,820.50	\$58,094,929.29	17.05%	C	1613	676,023.16	574,487.25	101,535.91	23,580.75	B	84.98%	15.02%	3.49%	A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%					Ethnicity Participation Summary				
Total <div>Contracts</div> <div>Value</div>	Total Prime <div>P / T / D</div>	Total IBE <div>P / T / D</div>	Total IBE <div>%</div>	Payments Score <div>(Total IBE Payments)</div>	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score <div>(Total Hours Worked)</div>	Caucasian %	Minority %	Women %	Ethnicity Score <div>(Total Participation)</div>
\$21,357,000.00	\$21,418,985.71	\$4,382,167.83	20.46%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

# Delaware River Joint Toll Bridge Commission Meeting of February 22, 2021

## Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 01/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$485,873,589.96

Total Payments to all Primes \$379,242,868.10

Total Payments to all IBEs \$66,712,651.76

IBE Target 25.00%

IBE Actual 17.59%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations														
Payments Summary					Workforce Hours Summary 6.85%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$2,319,382.03	\$-	0.00%	F	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary					Workforce Hours Summary 35.55%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,376,666.00	\$389,554.00	\$44,583.60	11.44%	D+	45	1,339.00	863.00	476.00	0.00	A+	64.45%	35.55%	0.00%	A+

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction														
Payments Summary					Workforce Hours Summary 21.26%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$625,215.33	\$625,215.33	100.00%	A+	44	4,359.50	3,789.00	570.50	356.50	B+	86.91%	13.09%	8.18%	B

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 23.26%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$436,373.11	\$436,373.11	100.00%	A+	33	2,588.50	1,986.50	602.00	0.00	B+	76.74%	23.26%	0.00%	A

TTS-736ARCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TTS-737ARCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.88%					Ethnicity Participation Summary				
Total <div>▢</div> Contracts <div>▢</div> Value	Total Prime <div>▢</div> P / T / D	Total IBE <div>▢</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$785,462.33	\$785,462.33	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	0.45%	A

# Delaware River Joint Toll Bridge Commission Meeting of February 22, 2021

## Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 01/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$60,999,033.36

Total Payments to all Primes \$60,230,655.57

Total Payments to all IBEs \$22,376,865.22

IBE Target 25.00%

IBE Actual 37.15%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

### COMPLETED CONSTRUCTION PROJECTS - IBE PAYMENTS, WORKFORCE & ETHNICITY PARTICIPATION SCORES

Payments Summary					Workforce Hours Summary 19.97%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$60,999,033.36	\$60,230,655.57	\$22,376,865.22	37.15%	A	864	120,229.36	98,497.31	21,732.05	2,275.25	B	81.92%	18.08%	1.89%	A

#### T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility

Payments Summary					Workforce Hours Summary 7.39%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

#### T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements

Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

#### T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIATOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS

Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

#### T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility

Payments Summary					Workforce Hours Summary 2.16%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

#### T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization

Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

#### T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.

Payments Summary					Workforce Hours Summary 28.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

# Delaware River Joint Toll Bridge Commission Meeting of February 22, 2021

## Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 01/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$60,999,033.36

Total Payments to all Primes \$60,230,655.57

Total Payments to all IBEs \$22,376,865.22

IBE Target 25.00%

IBE Actual 37.15%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls													
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling													
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	N/A

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls													
Payments Summary					Workforce Hours Summary 14.94%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing													
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement													
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	N/A

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation - Facility Administration Building													
Payments Summary					Workforce Hours Summary 64.86%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	A+

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building													
Payments Summary					Workforce Hours Summary 15.61%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	A

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building													
Payments Summary					Workforce Hours Summary 7.70%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Ethnicity Score (Total Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	C



# Delaware River Joint Toll Bridge Commission Meeting of February 22, 2021

## Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 01/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$60,999,033.36

Total Payments to all Primes \$60,230,655.57

Total Payments to all IBEs \$22,376,865.22

IBE Target 25.00%

IBE Actual 37.15%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%					Ethnicity Participation Summary				
Total <div>▢</div> Contracts <div>▢</div> Value	Total Prime <div>▢</div> P / T / D	Total IBE <div>▢</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

**Delaware River Joint Toll Bridge  
Commission Meeting of February 22, 2021**

**MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

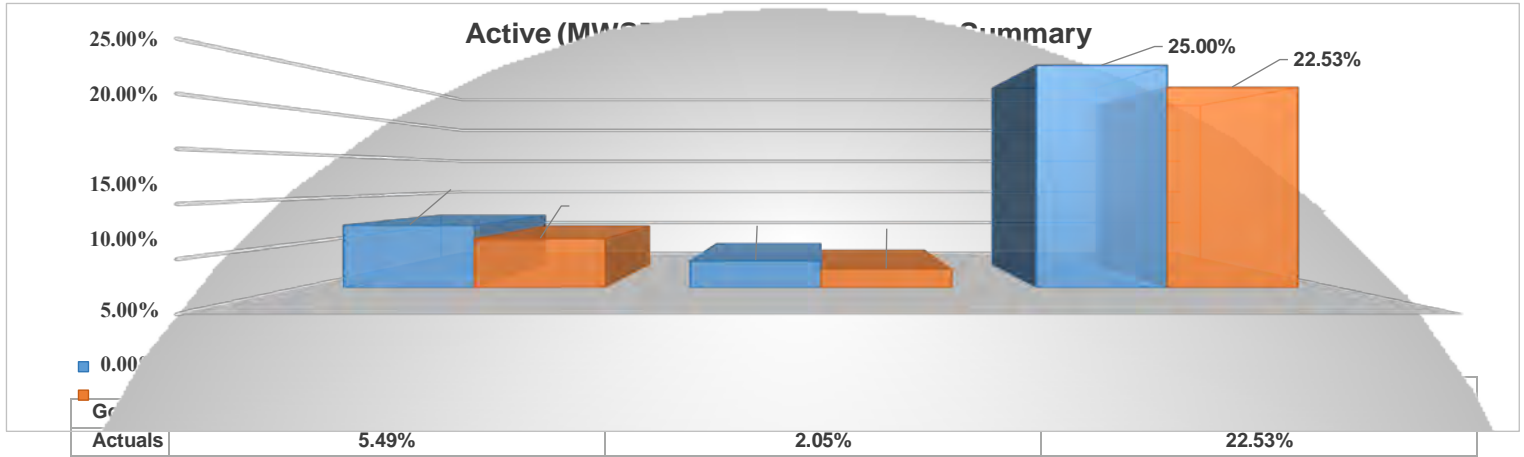
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	5
➤ Completed Projects:	72
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

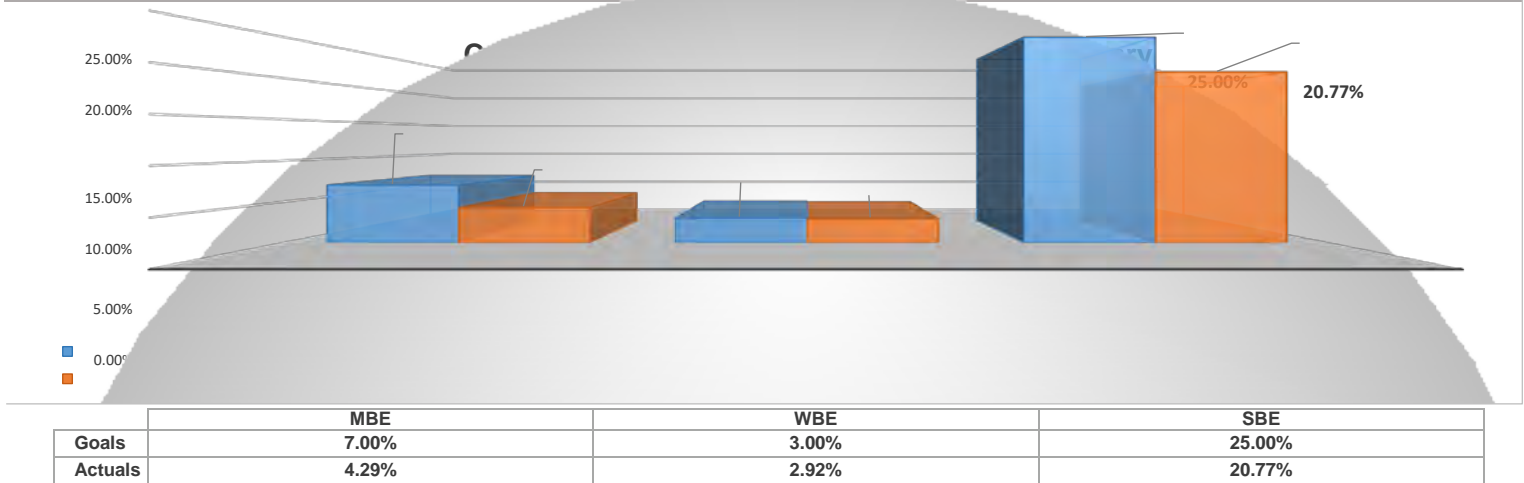
As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

## Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 24,039,891.69	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 181,931.20	5.49%	\$ 1,319,428.97	2.05%	\$ 493,586.65	22.53%	\$ 40,993.70

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	1.61%	\$ 488,586.65		\$ -
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,089.77		\$ -		\$ -	9.21%	\$ 92,111.29
C-629A	Hill International	\$ 300,000.00	\$ 147,560.340		\$ -		\$ -	13.66%	\$ 40,993.70



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 271,360,592.22	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 14,441,349.70	4.29%	\$ 11,651,538.79	2.92%	\$ 7,915,018.03	20.77%	\$ 2,999,715.51

**Minority, Women and Small Business Enterprise Payment Reporting**  
**Completed Contracts Payments Detail**

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
TTS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		
C-628A	Dewberry	\$ 1,000,000.00	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.58					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%			
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennonni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transsystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transsystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69					0.00%	\$ -

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

## **COMMUNICATIONS**

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

**OPERATIONS INDEX  
FOR  
COMMUNICATIONS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Communications	Status Report Month of January 2021	1-4

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 22, 2021

## COMMUNICATIONS REPORT

January 2021

- **COMMISSION AWARENESS EFFORTS:**

**Proposed Toll Adjustment Preparations** – A good portion of the month was spent on preparing for a rollout of a developing proposed toll adjustment. The process involved phone conferences, staff reviews, web-based virtual meetings, changes due to new data, graphics design, website designs, and considerable drafting of content. The end result was a rollout process that began with the finalization of a legal notice and the scheduling of the notice for publication during the week of January 31; the primary publication target date being Feb. 1.

The materials were expansive and involved the assistance and direction of the Executive Director and virtually all departments, notably finance, accounting, engineering, information-technology (IT), community affairs, administration, and operations. Outside the Commission, considerable assistance was provided by Stokes Creative Group, the Commission's website consultant; Bellevue Communications, our media consultant; and RK&K staff. The work included – but were not limited to – the following elements:

- Two-page legal notice – This document outlined the major elements of a proposed two-stage toll adjustment. The first stage would be implemented on or after April 3 of this year and the second stage would be implemented on or after January 6, 2024. This notice – required under Commission toll setting review and comment policy adopted in 2013 explained where the public could view the respective proposed changes and provide comment online, through a toll-free answering service, and by U.S. Mail. It also announced the dates of three virtual hearings and outlined the parameters for comments by a 4 p.m. Feb. 26 deadline. The legal notice was booked to appear in the newspapers that regularly carry Commission meeting notices and was the linchpin for the rollout of the following toll adjustment materials and 26-day comment period.
- Webpage of toll adjustment schedules – This page was designed with the same graphics and styling as the current toll schedule page for the Scudder Falls Toll Bridge and the current toll schedule page for the Commission's seven other toll bridges. The proposed toll schedules have two-tier pricing reflecting lower rates for E-ZPass customers and higher rates for cash/TOLL BY PLATE customers. This change reflects the fact that it is more costly to collect tolls by cash and TOLL BY PLATE mailings. The toll rate tables would establish uniform rates for all bridges with Class 1 (passenger) vehicles being one category and Class 2 and above (commercial) vehicles being the other. The direct URL address for this page is [www.drjtbc.org/newtolls](http://www.drjtbc.org/newtolls).



## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

### Meeting of February 22, 2021

- Webpage for toll adjustment comment process and additional – This page is broken into eight categories: process; key dates; public comment during COVID-19; virtual public hearings with subheads of registration, dates/times, and teleconferencing; more toll adjustment information documents; frequently asked questions (FAQs); other documents and links; and the online toll comment form (portal). Photos and other graphic content was collected and forwarded to designer Myron Mariano of Stokes. This webpage's direct address is [www.drjtb.org/tollcomments](http://www.drjtb.org/tollcomments).
- Supporting documents – These include: Toll cost comparisons with other agencies in the region for passenger vehicles, two-axle commercial vehicles, and five-axle vehicles – the primary vehicle categories at Commission toll bridges. A bulleted outline of how the proposed toll adjustment would affect motorists at the Commission's seven conventional mixed-mode (cash and E-ZPass) bridge tolling points. A second bulleted outline of how the adjustments would affect the Scudder Falls Toll Bridge. A summary document of scheduled and/or anticipated capital projects that the proposed toll adjustments would help finance. And an updated Authority to Toll document explaining why the Commission is legally obligated to collect tolls and use a share of those proceeds to fund non-revenue-generating bridges that, in some cases, can compete against the toll bridges.
- Toll-free comment line – Established and tested a toll-free call-in line and a process for transcribing those potential comments into the public record.
- Online comment portal – Drafted a form for prospective commenters to fill out and submit online directly to the Commission's network for inclusion into the public record. This system was tested before implementation.
- Five-page press release – Drafted, vetted, posted, and distributed a five-page press release explaining the toll adjustment, the process for public review and comment, and the schedule for compiling public comments and consideration of the proposed toll adjustment and public record by the agency's Board of Commissioners.
- Communication to New Jersey and Pennsylvania legislators – Due to a Sunday publication of the legal notice in one newspaper and a region-wide snowstorm, state lawmakers in the Commission's service area were sent a detailed email communication about the impending toll announcement. The public notice and an embargoes press release were attached and links to the new toll-related pages on the website were embedded in the email.
- Website homepage – As part of the rollout, our website homepage – [www.drjtb.org](http://www.drjtb.org) – was revised to provide quick public access to the toll adjustment rate schedules and the info/comments page. This was achieved through a pop-up window and conversion of the Scudder Falls website link box to a new display featuring the toll adjustment.

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 22, 2021

**Scudder Falls Bridge Replacement Project** – Continued updating of the website for 2021. Established direct link to the Scudder Falls (I-295) Toll Bridge's toll rates on [www.drjtbc.org](http://www.drjtbc.org). Announced the cessation of daily closures and detours of the PA Route 32/River Road segment that crosses beneath the Scudder Falls Toll Bridge.

- **MEDIA RELATIONS:**

**Hot Topics:** PA Route 32/River Road travel restrictions end for girder installations on Scudder Falls Toll Bridge's second span; PA Rep. Perry Warren reintroduces legislation for toll deduction on state income taxes; Third Circuit Court decision reinforces Commission's Compact against unilateral interference by state agencies; Commission employee selected as Allentown (PA) council president; 2021 to be calm before a toll increase storm (note: reporter mistakenly thinks an operating budget would dictate a toll increase); debut of a well-lit bridge across the Delaware River (Bushkill Street Bridge, now the Easton-Phillipsburg Toll Bridge); turbidity containment device from Scudder Falls project reported floating at island downstream after heavy rains; various Scudder Falls project travel advisories.

- **WEBSITE:** Made various updates for 2021. Posted various messages on the DRJTBC homepage banner scroll and pop-up window. Also updated pop-up messages, as warranted, on the Scudder Falls project website via the alerts function. Updated our website's management team page to reflect a position vacancy and the retirement of Deputy Executive Director Sean M. Hill. Posted 2021 operating budget to the Commission website after updating introductory pages, notably the Commission's management team. Input January Commission meeting agenda index and meeting notice on COVID-19 meetings page. Posted December meeting minutes, which were missing from the website after the January 25 Commission meeting.
- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report) Edited/proofread annual safety calendar. Provided general response for answering online inquiries about Commission old commuter tokens.

### INTERNAL/EXTERNAL COMMUNICATIONS

- A total of 14,861 sessions (visits) were recorded during January for the Commission's website – [www.drjtbc.org](http://www.drjtbc.org). That's an increase over the 9,432 sessions recorded in December 2020 and the 13,031 recorded in January 2020.
- Issued four press releases/travel advisories for January. All were weekly Scudder Falls Bridge Replacement Project travel advisories.
- Forwarded year-end Stokes invoice for website.
- Contacted New Jersey Turnpike and South Jersey Transportation Authority about the processes they used for toll hearings last year. Turnpike was pre-COVID restrictions; SJTA was early-stage COVID spike.
- Attended/participated in weekly planning/status meetings with select Commissioners and executive staff.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of February 22, 2021**

- Attended traffic and revenue forecast project status forecast meeting.
- Researched advertisements and procedure for approving Scudder Falls Toll Bridge rates in 2016.
- Assisted former New Jersey Superior Court Judge who was mistakenly sent a New Jersey Turnpike toll violation for a vehicle that had the numbers off his stolen vanity license plate; it was determined in review that the license plate was not stolen but was actually a New York plate.
- Alerted engineering and Scudder Falls project team to turbidity collection device seen floating on a river island downstream; the item subsequently was retrieved.
- Reviewed and updated DRJTBC page entries for New Jersey Legal Diary.
- Computed and entered 2020 traffic statistics into the DRJTBC website's traffic counts page.
- Contacted Metropolitan Transportation Agency for information on the toll free hotline they operated for recent toll/fare actions.
- Reviewed MTA and New York Thruway toll proposal notices and webpage links provided by RK&K.
- Resolved a documentation issue with a consultant's billing.
- Confirmed toll rates of other agencies for inclusion in comparison charts.
- Conversed and corresponded with PA general counsel Shelley Smith regarding successful court challenge to PA Department of Labor and Industry, forwarded online legal news items.
- Photographed Scudder Falls AET gantry and suspended toll equipment to serve artwork atop the toll adjustment comment process webpage.
- Provided requested confirmation/information to NJ.com reporter Kelly Heyboer.
- Responded to customer inquiry concerning old toll tokens.
- Discussed with Pete Peterson the options for establishing toll-free comment and hearing registration line for the proposed toll adjustment review/comment process.
- Presented the designed draft toll adjustment webpages via online meeting platforms as warranted.
- Culled photographs of project work or Commission facilities for inclusion in the anticipated project document to be posted with toll adjustment information on the website; received the latest Southern Operations renderings from Rany Zakharia and adjusted them for inclusion in the report.
- Coordinated with web designer Myron Mariano for updating of the drop down menu in the website's Travel Info section to reflect the addition of new pages for the proposed toll adjustment; affirmed the specific URL addresses for the new pages.
- Converted legal notice on the proposed toll adjustment into a presentable PDF for posting on the website.
- Coordinated with administrative personnel for placement of the legal notice in the newspapers prescribed under Commission resolutions.
- Refined draft call line messages submitted by Alex Styer of Bellevue Communications.
- Responded to Express Times reporter's inquiry on toll hearings resolution.
- Drafted initial RFQs on proposed toll adjustment.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

**OPERATIONS INDEX  
FOR  
COMMUNITY AFFAIRS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Community Affairs	Status Report Month of January 2021	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
Meeting of February 22, 2021

**Community Affairs Report  
January 2021**

The following Community Affairs activities took place during January 2021

**Scudder Falls Bridge Replacement Project Public Involvement**

Assisted in review and response to messages received via the Commission and Scudder Falls project websites. Assisted in posting weekly construction activity notice on project website and disseminating information on various road closures and changes in traffic patterns.

**Commission Property Auction**

Assisted Director of Purchasing with follow-up emails to host community officials, outlining changes in online auction schedule and terms of payment.

**2021 Commission Safety and Training Calendar**

Completed production and distribution of 2021 Commission calendar. Conferred with Director of Purchasing on operation of print shop equipment and printer supplies. Many thanks to Heather McConnell for assistance.

**NJ DOT Rock fall Mitigation project, Phillipsburg**

Forwarded information from NJ Department of Transportation officials regarding planned project along Route 22 in Phillipsburg, to Commission officials.

**Toll adjustment proposal**

Provided email addresses of state legislators to Deputy Executive Director of Communications for purpose of toll adjustment notification. Reviewed and made recommendations on toll adjustment web page.

**Various Community Affairs activities**

Handled various community affairs inquiries, including request for information on the Southern Regional Maintenance Facility- Langhorne site, coordinated with E-ZPass Department staff regarding various customer questions, coordinated special request light shows for the Trenton Makes the World Takes sign at the Lower Trenton Toll-Supported Bridge, updated database of local elected officials for 2021, provided several virtual backgrounds to IT Department to be available on the Commission intranet site.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

## **ENGINEERING**

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 22, 2021

## PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
<b>Trenton-Morrisville Toll Bridge</b>	RJZ/RWL	<b>Southern Operations &amp; Maintenance Facilities Improvements</b> <ul style="list-style-type: none"> <li>Preliminary, Final, &amp; Post Design Services, C-519A</li> </ul>	1-2
	RJZ/RWL	<b>Salt Operations</b> <ul style="list-style-type: none"> <li>Salt Operations Construction, T-730A</li> <li>Construction Management Services, C-716A-2</li> </ul>	2-3
<b>Scudder Falls Toll Supported Bridge</b>	KMS/RWL	<b>Scudder Falls Bridge Replacement Project</b> <ul style="list-style-type: none"> <li>Final Design Services, Contract C-660A</li> <li>Construction Contract, T-668A</li> </ul>	3-5
	CTH/KMS	<ul style="list-style-type: none"> <li>Construction Management, CM-669A</li> </ul>	5
	CLR/KMS	<ul style="list-style-type: none"> <li>Construction Inspection, PA Approaches, CI-671A</li> <li>Construction Inspection, Main River, CI-672A</li> </ul>	5-6
	CLR/KMS	<ul style="list-style-type: none"> <li>Construction Inspection, NJ Approaches, CI-673A</li> </ul>	6
	KMS/RWL	<b>DMC Services for Construction of the SFB Project</b> <ul style="list-style-type: none"> <li>Oversight of Final Design, C-502A-2I</li> </ul>	6-7
	CTH/KMS	<b>Public Involvement Services</b> <ul style="list-style-type: none"> <li>Design Contract, C-662A</li> </ul>	7-8
	KMS/RWL	<b>Capital Program Management Consultant (CPMC) &amp; Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project</b> <ul style="list-style-type: none"> <li>CPMC Services 2018 through 2021, C-502A-1M</li> </ul>	8
	CAS/RWL	<b>Commission Administration Building at Scudder Falls</b> <ul style="list-style-type: none"> <li>Construction Management, CM-707A</li> <li>Construction, T-707A</li> <li>HVAC Study, C-729A-1</li> </ul>	8-9
<b>Washington Crossing Toll Supported Bridge</b>	WMC/RWL	<b>Replacement</b> <ul style="list-style-type: none"> <li>Feasibility Study, C-715A-6</li> </ul>	9
	HDH/MEM	<b>Gantry at the NJ Approach</b> <ul style="list-style-type: none"> <li>Replacement, T/TS-737A-001</li> </ul>	9
<b>New Hope-Lambertville Toll Bridge</b>	HDH/JRB/RWL	<b>East Abutment Stone Veneer</b> <ul style="list-style-type: none"> <li>Study, C-704A-2</li> </ul>	10
<b>Uhlerstown-Frenchtown Toll Supported Bridge</b>	HDH/RWL	<b>Replacement of NJ Upstream Retaining Wall</b> <ul style="list-style-type: none"> <li>Design, C-732A-1</li> </ul>	10
<b>I-78</b>	WMC/RWL	<b>Power and Communication Infrastructure</b> <ul style="list-style-type: none"> <li>Design Services, C-732A-3</li> </ul>	11
	WMC/KMS	<b>Pavement, Longitudinal Joint Rehabilitation</b> <ul style="list-style-type: none"> <li>Construction Inspection, C-502A</li> <li>Construction, T/TS-734A-003</li> </ul>	11
<b>Northampton Street Toll Supported Bridge</b>	MEM/CTH	<b>Rehabilitation</b> <ul style="list-style-type: none"> <li>Design Services, C-590A</li> </ul>	11-12
<b>Delaware Water Gap Toll Bridge</b>	CTH/RWL	<b>Westbound Toll Plaza Roadway and NJ Approach Repairs</b> <ul style="list-style-type: none"> <li>Design, C-732A-4</li> </ul>	12

*Facilities are listed South to North*

*The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager*

### Project Manager Legend

WMC – M. Cane  
 CTH – C. Harney

JRB – J. Bowers  
 HDH – D. Hettema

### Program Manager Legend

RWL – R. Little  
 KMS – K. Skeels  
 CAS – C. Straccioli  
 RJZ – R. Zakharia

MEM – M. McCandless  
 RLR – R. Rash  
 CLR – C. Rood

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 22, 2021

## PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
District 2 and 3	RJZ/RWL	<b>Phase 1 Toll Collection Counting Facilities</b> <ul style="list-style-type: none"> <li>Preliminary, Final &amp; Post Design Services, C-696B-1</li> </ul>	12-13
	JRB/RWL	<b>Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges</b> <ul style="list-style-type: none"> <li>Design, C-715A-1</li> <li>Construction Management, C-733A-1</li> <li>Construction, T/TS-735A-004</li> </ul>	13-14
Multiple Facilities and/or Commission-Wide	WMC/RWL	<b>Electronic Surveillance/ Detection System</b> <ul style="list-style-type: none"> <li>ESS Maintenance Contract, DB-724A</li> </ul>	14
	CAS/RWL	<b>Electronic Toll Collection</b> <ul style="list-style-type: none"> <li>Customer Service Center/Violation Processing Center Project, DB-584A</li> </ul>	14
	CAS/RWL	<b>Traffic Count Program Upgrade</b> <ul style="list-style-type: none"> <li>DR-550A</li> </ul>	15
	CAS/RWL	<b>Traffic and Revenue Forecast</b> <ul style="list-style-type: none"> <li>C-728A-1</li> <li>AET Tolling Study Update, C-728A-2</li> </ul>	15
	CAS/RWL	<b>Electronic Toll Collection System Replacement</b> <ul style="list-style-type: none"> <li>Design, Build, and Maintain, DB-540A</li> <li>SFB All Electronic Tolling System, Installation Management, C-701A-7</li> </ul>	15-16
	WMC/RWL	<b>Job Ordering Contracting</b> <ul style="list-style-type: none"> <li>Program Manager, C-727A</li> </ul>	16
	WMC/RWL	<b>Structural Health Monitoring</b> <ul style="list-style-type: none"> <li>Concept Study, C-750A-6</li> </ul>	16
	HDH/MEM	<b>General Engineering Consultant Annual Inspections</b> <ul style="list-style-type: none"> <li>2015-2018 Annual Inspections, C-684A</li> </ul>	17
	CAS /RWL	<b>2015-2016 Traffic Engineering Consultant</b> <ul style="list-style-type: none"> <li>C-686A</li> </ul>	17

*Facilities are listed South to North*

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### Project Manager Legend

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KMS – K. Skeels  
CAS – C. Straccioli  
RJZ – R. Zakharia

MEM – M. McCandless  
RLR – R. Rash  
CLR – C. Rood



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 22, 2021  
PROJECT STATUS REPORT**

## **SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS**

Preliminary, Final & Post Design Services  
Contract No. C-519A

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. Site visits continue to be conducted by the Consultant as further field investigation needs are identified. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys at Trenton Morrisville site. Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future is complete. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This is being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26<sup>th</sup> in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. GF provided Contract T-730A Bid Set on January 31, 2020 consistent with this Project's scheduled Public Bidding of February 3, 2020. Electronic Bids were received on March 5<sup>th</sup>, and Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27<sup>th</sup> Regular Monthly Meeting.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II. Screening for suspected Bog Turtles and other federally endangered species' was made on June 14<sup>th</sup>, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meetings were held on June 20<sup>th</sup> 2019 and

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January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; per one of PADEP required pre-requisites to obtain approval of this site's NPDES permit, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16<sup>th</sup> 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. In addition; the ACOE biologist who provided the survey agreed that the pond that exist on-site is man-made and that it is not considered jurisdictional based on his field inspection. Furthermore; two state identified endangered species were identified to potentially exist on-site by the Pennsylvania Natural Diversity Inventory (PNDI). The design team initiated field surveys on March 13<sup>th</sup> 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019, conditional approval was received and an easement agreement is currently being executed.

A General Permit GP-7 for minor wetland crossing was submitted on November 4, 2020 and an approval was received from PA DEP on December 22, 2020.

Pre-Final Design submission for T-519A was received and a submission review meeting was conducted with the Consultant on October 28<sup>th</sup> 2020. This submission is currently under various reviews and a constructability review is anticipated to be provided in the near future.

Another Contract TTS-737A-2 Design Development submission was made by GF on 10/30/19 as an advanced Contract for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. A submission review meeting was conducted with the Consultant on 11/13/19, and a Final Design submission was made on 12/2/19. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

## **SOUTHERN MAINTENANCE FACILITY TRENTON-MORRISVILLE SALT OPERATIONS**

Construction  
Contract No. T-730A  
(RJZ/RWL)

Contract T-730A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of April 27, 2020.

This Contract will cover Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to construct and complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This Contract is being planned to be completed prior to the demolition of the existing Trenton Morrisville Toll Bridge

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Administration Building together with the existing salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on April 28, 2020 and Contract execution and full Notice to Proceed was issued May 22, 2020, which was three (3) days ahead of its Contract specified anticipated date. Preconstruction Meeting was conducted on May 19, 2020, All Long Lead Delivery Items submittals as required to meet the Project Schedule were complete. Construction field activities have begun on May 25, 2020 with site demolition and tree removal as part of Phase 1 which includes parking reconfiguration on Wood Street and the existing Commission Maintenance parking lot. Phase 1 was completed on June 18<sup>th</sup>, work at Phase 2 that includes the fueling station, salt building, storm water infiltration basin and balance of the site improvements were completed, Final Inspection was conducted on October 26<sup>th</sup>, 2020, Punch List and Video recorded training sessions were completed on November 6. Close-Out Documents were received from Bracy, final payment application was received and this Project is being closed.

### **Construction Management Services Contract No. C-716A-2**

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Trenton Morrisville Salt Operations Project.

Notice of Award and Limited Notice to Proceed was issued to JMT effective May 4, 2020.

Construction Activities have started May 25, 2020, JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services. Final Inspection was completed on October 26<sup>th</sup>, 2020, monitored completion of the Punch List and video recorded training sessions, and completed review of the Close-Out binders together with the design Consultant. This Project is being closed.

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## **SCUDDER FALLS TOLL SUPPORTED BRIDGE**

### **SCUDDER FALLS BRIDGE REPLACEMENT PROJECT**

Final Design  
Contract No. C-660A

During the January reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings via conference call, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team.

Construction  
Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 897 Contractor RFIs and a total of 1,610 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the January reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Traffic patterns throughout the Project remained consistent, with no major changes.

In **Pennsylvania**, during the January time period, construction continued on: ITS and highway lighting conduit/junction box installation at various locations in PA; traffic signal pole and mast arm installation at Taylorsville Road and Woodside Road; and roadside erosion control measures at various areas.

On the **Main River Bridge (MRB)**, during the January period, the downstream MRB structure construction continued on the following: the pier cap forms were removed for Pier No. 3 in PA; completed construction of the upstream column and investigated the downstream column for necessary repairs at Pier No. 4 in PA; continued the installation of Structural Steel between Pier No. 1 and Pier No. 2; continued trestle finger removal; and continued demolition of the existing MRB piers.

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In **New Jersey**, during the January period, construction continued on: the ITS and highway lighting conduit/junction box installation at various locations; excavation, grading, and drainage installation and roadway construction at various locations along I-95NB and Route 29 NB; the installation of barrier along I-95NB at various locations along the M-Walls; continued wall and drainage installation for the NJ pedestrian/bicycle shared-use path; continued curing pier caps and prepped for beam seats at both piers for the NJ pedestrian/bicycle path; continued approach slab construction at the Main Approach Bridge (MAB) carrying I-295 traffic over Route 175, Delaware & Raritan Canal, and Route 29 NB; and, continued the installation of drilled shafts for various sign structures.

### **Construction Management Contract No. CM-669A**

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

### **Construction Inspection of the Pennsylvania Approach Contract No. CI-671A**

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued providing four (4) full-time inspectors for the inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

### **Construction Inspection of the Main River Bridge Contract No. CI-672A**

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This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide five (5) full time inspectors for the inspection of the work on the Main River Bridge portion of the Project with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

#### **Construction Inspection of New Jersey Approach Contract No. CI-673A**

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing for work on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers, an IBE firm. Also, during this reporting period, invoice and Progress Report No. 44 were received and reviewed.

### **DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION**

#### **Task Order Assignment No. C-502A-2I**

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

**Environmental Agency Coordination** – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

**Environmental Permitting** – During the January time period AECOM continued with the archaeological monitoring of excavation work along the D&R Canal in NJ.

**Environmental Monitoring Services** – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included

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weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers; and cofferdam/trestle construction as-built survey by ACT Engineers as required by the regulatory agencies.

**Contracts C-660A and T-668A Progress Support** - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

**CI Contract Administration** – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

## **PUBLIC INVOLVEMENT SERVICES**

Final Design Services  
Contract No. C-662A

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT**

**CPMC SERVICES – 2018 THROUGH 2021**  
Task Order Assignment No. C-502A-1M

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of punch-list and close-out items for Construction Contract T-707A for the New Commission Administration Building and CM/CI Contract CM-707A.

### **COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS**

Construction Management  
Contract No. CM-707A

Joseph Jingoli & Son, Inc. continues to complete document processing that includes receiving and distributing project closeout items. Staff from the construction manager includes the Project Manager and he is on site as needed if any warranty issues occur. Follow-up meetings to review the final Building Automated System were facilitated focusing on completing the remaining punch list items associated with the system. The contractor continues to resolve the remaining BAS punch list items and a meeting is scheduled to review the final system.

Under subcontract to Jingoli, building system commissioning services will be completed by Borton Lawson.

Construction  
Contract No. T-707A

Project closeout items were submitted by the contractor and are being reviewed by the project team. Bracy Construction is addressing the Building Automated System punch list items. Bracy Construction addresses warranty items as they occur.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **FACILITIES TASK ORDER AGREEMENT SCUDDER FALLS ADMINISTRATION BUILDING – HVAC STUDY Task Order Assignment No. C-729A-1**

A task order assignment was executed with French & Parrello Associates, P.A. to complete a study related to the heating, ventilation, and air conditioning (HVAC) system at its Administration Building at Scudder Falls. The assessment includes a review of the installed mechanical equipment to evaluate the feasibility of improving the indoor air quality to reduce the potential impacts of COVID-19. A revised report was submitted, addressing review comments and is currently being reviewed by Commission Staff and Joseph Jingoli & Son, Inc.

## **WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE**

### **WASHINGTON CROSSING BRIDGE REPLACEMENT FEASIBILITY STUDY Contract No. C-715A-6**

The Commission provided Pennoni Associates with comments for the revised draft of the Washington Crossing Bridge Replacement Feasibility Study.

### **REPLACEMENT OF GANTRY AT THE NJ APPROACH T/TS-737A-001**

The sign structure previously at the east approach to the WCTSB was removed in the spring of 2018 after sustaining collision damage. A functioning sign structure is located at the west approach of the bridge. The bridge is currently posted for a 3 Ton weight limit, an 8'-0" vertical clearance and a 6'-6" horizontal clearance. This Job Order contract with RCC Builders is to replace the gantry at the New Jersey -east- approach, for the purpose of supporting clearance bars and electronic surveillance equipment as well as displaying several regulatory and warning signs. NTP was given 3/30/2020. A pre-construction meeting was held via teleconference on 4/8/2020.

Field work started on the project the end of May. A two (2) foot section was bolted to the existing column at the south side of the east approach to the bridge to increase the height of the new gantry. The concrete work for the footer of the new column to be erected at the south side of the east approach is to start the week of June 8<sup>th</sup>.

On Friday night, June 19<sup>th</sup>, the remaining sections of the gantry were installed by RCC. The following week, maintenance re-installed the headache bars. Maintenance has installed the warning signs for the bridge, and reran an exposed conduit and wiring around the new footing for future use to provide electric to the gantry.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **NEW HOPE-LAMBERTVILLE TOLL BRIDGE**

### **NEW HOPE-LAMBERTVILLE TOLL BRIDGE STONE VENEER C-704A-2**

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7<sup>th</sup>, 2019. Report was finalized 7/15/2019. Preliminary design/repair documents received 8/9/2019, and reviewed by 8/23/19. Revisions to design documents received electronically on 9/13/2019. Anticipate the repairs to go to a JOC, negotiations with contractor on-going. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment.

## **UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE**

### **REPLACEMENT OF NJ UPSTREAM RETAINING WALL C-732A-1**

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **INTERSTATE 78 TOLL BRIDGE**

**I-78 POWER AND COMMUNICATION INFRASTRUCTURE DESIGN SERVICES  
Contract No. C-732A-3**

On January 28, 2021, the Commission met with Arora and Associates to discuss the analysis of different levels of detection, observation, recognition, and identification (DORI) within the project limits and determined a feasible level of camera coverage for the corridor.

**I-78 PAVEMENT, LONGITUDINAL JOINT REHABILITATION  
Construction Inspection  
Contact No. C-502A (AECOM's CPMC Services Contract)**

Construction Inspection for this JOC contract was provided by AECOM through their CPMC contract. AECOM is working under the Construction Manager, Gordian and their Sub-consultant, CMTS, the firm's managing the overall JOC contract to close out the construction contract.

**Construction  
Contract No. T/TS-734A-003**

One of the JOC north contractors, Mount Construction Company, Inc. (Mount) completed the scope of work associated with this JOC contract in August 2020, including milling/paving the remaining longitudinal joint patches, pothole patching, perimeter patch sealing, permanent line striping and reflective pavement marker installation throughout the Commission's I-78 NJ corridor.

During this reporting period Mount submitted a supplemental change order, revision No. 4, to adjust the project's as-built quantities to the applicable JOC contract items for final payment. This revised change order is currently under review.

## **NORTHAMPTON STREET TOLL-SUPPORTED BRIDGE**

**REHABILITATION  
Design Services  
Contract No. C-590A**

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted their Preliminary Design plans and specification. On October 30, 2020 GPI submitted the Pre-Final Design submission that was originally scheduled for October 16, 2020 but has been adjusted to October 30, 2020 to better align with the Commission's needs for coordination with Public Officials. On December 18, 2020 GPI submitted the Final Design documents.

### **DELAWARE WATER GAP TOLL BRIDGE**

#### **WESTBOUND TOLL PLAZA ROADWAY AND NEW JERSEY APPROACH REPAIRS - DESIGN**

Task Order Assignment No. C-732A-4

Arora and Associates was issued Notice to Proceed effective October 1, 2020. A project kick-off meeting was held with Arora on October 6, 2020 and a field view was held on October 8, 2020. This Task Order Assignment is to perform final design for replacing/rehabilitating the pavement at the Delaware Water Gap toll plaza and the I-80 NJ Approach Roadway.

The designer has submitted the final version of the Preliminary Design/Condition Report. Arora submitted final design documents on January 15, 2021. The construction contract is advertised for bidding. Arora is currently performing post-design/pre-award services.

### **CENTRAL AND SOUTHERN DISTRICT**

#### **PHASE 1 TOLL COLLECTION COUNTING FACILITIES**

Preliminary, Final & Post Design Services

Task Order Assignment No. C-696B-1

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25<sup>th</sup> at all three locations. Schematic Design Submission was received on November 9<sup>th</sup>, 2016 and a submission review meeting was held on November 14<sup>th</sup> sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES**

**Design  
Task Order Assignment No. C-715A-1**

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Construction has been completed and a final walkthrough was performed on July 24. One punch list item remains and this contract will be closed out when it is completed.

**Construction Management  
Task Order Assignment No. C-733A-1**

Under this Task Order Assignment (TOA) the Consultant, KS Engineers, P.C., (KSE), is providing professional services for the construction inspection of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. KSE is providing one full-time inspector during the appropriate periods of construction as well as providing cost, quality, and progress control administrative and field services.

Construction has been completed and a final walkthrough was performed on July 24. One punch list item remains and this contract will be closed out when it is completed.

**Construction  
Contract No. T/TS-735A-004**

Under this Job Order Contract (JOC) the Contractor, Mount Construction, Inc., (Mount), is providing construction services for approach roadway improvements at the Centre Bridge – Stockton (CB-S), New Hope – Lambertville (NH-L), and Uhlerstown – Frenchtown (U-F) Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on May 27, 2020. A pre-construction kick-off meeting was held online on May 27 and attended by representatives from the Commission, Mount, Pennoni (Design Engineer), Gordian (JOC Program Manager), CMTS (JOC Construction Manager), and KS Engineers (Construction Inspector). A conference call was held with officials from Lambertville and New Hope on May 28 to detail the project.

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### **PROJECT STATUS REPORT**

Construction has been completed and a final walkthrough was performed on July 24. Job Order Supplement No. 2 has been executed to install a step at the base of the canal stairs. The step was installed on November 18<sup>th</sup>. Epoxy coating of the step and foundation of the stairs is scheduled for the spring when the warmer temperatures will allow for application and then the contract will be closed out.

### **ELECTRONIC SURVEILLANCE / DETECTION SYSTEM**

#### **ESS MAINTENANCE CONTRACT**

Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

### **ELECTRONIC TOLL COLLECTION**

#### **CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT**

Contract No. DB-584

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

Commission staff worked with Conduent to establish their communication connection to the disaster recovery toll host located at the New Hope Administration Building. TransCore completed the network router configurations for the disaster recovery toll host. Conduent will finalize the connectivity of the NJ CSC to the disaster recovery toll host and will then test the end to end connection.

### **TRAFFIC COUNT PROGRAM UPGRADE**

Contract No. DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 22, 2021**

### **PROJECT STATUS REPORT**

of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

#### **TRAFFIC AND REVENUE FORECAST**

Task Order Assignment No. C-728A-1

Rummel, Klepper & Kahl, LLP (RK&K) submitted the revised traffic and revenue forecast report addressing review comments. Commission Staff and RK&K have been meeting to coordinate activities support the upcoming toll hearings. RK&K will facilitate the public hearings and they are working closely with the Commission's Communications Department. Bi-weekly project status meetings occurred to review the project status.

#### **ALL ELECTRONIC TOLLING STUDY UPDATE**

Task Order Assignment No. C-728A-2

Commission Staff executed a task order agreement for Rummel, Klepper & Kahl, LLP (RK&K) to update the existing All Electronic Tolling (AET) Study, specifically the information related to the implementation of AET by other toll agencies throughout the region and any lessons learned. A draft report was submitted for Commission review.

### **ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN**

Contract No. DB-540A

Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation. TransCore adjusted the reader tuning at Milford-Montague and Portland-Columbia toll bridges to improve transponder reading and currently monitoring to confirm the results.

TransCore submitted an order of magnitude estimate for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 22, 2021  
PROJECT STATUS REPORT**

## **ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT**

### **SCUDDER FALLS BRIDGE ALL ELECTRONIC TOLLING SYSTEM – INSTALLATION MANAGEMENT**

Task Order Assignment No. C-701A-7

There was no activity on this Task Order Assignment.

## **JOB ORDER CONTRACTING**

**JOB ORDER CONTRACTING PROGRAM MANAGER  
Contract No. C-727A**

Gordian Group's activities included providing program management services in support of individual job orders.

## **STRUCTURAL HEALTH MONITORING CONCEPT STUDY Contract No. C-750A-6**

On January 5, 2021, the Commission met WSP USA and has conducted regular status update sessions relating to the assessment of currently available structural health monitoring technologies to provide the Commission with timely information related to overweight vehicle passages and provide near real time alerts if any damage is detected.

## **GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS C-684A**

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

The Final Draft 2019 Annual Inspection Report has been finalized and is being submitted to the Commission for acceptance at the April 2020 Commission Meeting.



## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 22, 2021**

### **PROJECT STATUS REPORT**

A kick-off meeting was held on February 26 for the 2020 Toll-Supported Bridge (TSB) Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Deputy Executive Director of Operations and VCEA.

Inspections were scheduled to begin in late March at multiple toll-supported bridges. Due to the COVID-19 pandemic, and following guidelines from PennDOT and NJDOT, the TSB inspections due in March were pushed back into April. Inspections are scheduled to start the week of April 6, 2020. Field inspections for the Toll Supported bridges were started the week of April 6, 2020, with priority given to the bridges with a March due date. To date bridge inspections have been completed. Three (3) March bridges will have NBI dates that were pushed back to April (CBS, RB, UBEM), due to the Covid-19 delays and the resulting 2-week delay at the beginning of the schedule. All other bridge dates (months) have been met.

The Facility Inspections, on July 14 (Southern Region), and July 15, 2020 (Central & Northern Region), have been completed. Due to Covid-19 related issues, inspections were performed from the exterior of the facilities, unless specific issues were identified prior to the inspection by Maintenance.

Sign Retro-reflectivity Assessment scheduled for the nights of October 13 and 14, 2020.

The Draft Maintenance Report was submitted via ftp on September 25, 2020. The Draft Annual Inspection Report was submitted on October 8, 2020. Draft Annual and Draft Maintenance Reports were reviewed and comments sent back to the GEC the end of December 2020.

### **2015-2016 TRAFFIC ENGINEERING CONSULTANT**

Contract No. C-686A

Pennoni Associates prepared the initial Traffic Engineers Report and is being reviewed by Commission Staff. The report will be presented to the Commissioners at the February 2021 Meeting for acceptance.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

## **OPERATIONS**

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

**OPERATIONS INDEX**  
**FOR**  
**PUBLIC SAFETY & BRIDGE SECURITY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Public Safety & Bridge Security	Status Reports Month of January 2021	1-22

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF January 2021**

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

**Radio System**

- During the month of January 2021, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola continued to work on the microwave backhaul system. Motorola is constructing the Microwave backhaul antenna system at New Hope toll bridge which will communicate with the Stockton tower.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.
- PSBS personnel continued removing all the old radio equipment at Trenton Morrisville in preparation of the building demolition.

**Access Control System**

- During the month of January 2021, the ACS database was audited and pictures were updated for employees and contractor cards with the approved holographic image.
- Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed.

**Public Safety & Bridge Security**

- During the Month of January, PSBS continued to social distance the PCC staff by utilizing the SCC at NHLTB.
- During the Month of January, PSBS continued to social distance staff by using UBE TSB for central region AC's, TM TB for Southern region AC's.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF January 2021**

- During the month of January 2021, PSBS continued to update and implemented the Alternate Work Procedures for the COVID-19 pandemic
- During the month of January 2021, PSBS personnel reengaged work with Schneider Electric on various new Capital Projects, MM camera upgrade, SCC enhancements and Lumberville Raven Rock camera install.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- The PSBS Primary & Secondary Control Center (PCC, SCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of January 2021, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed seventeen video requests. Please see the attached “ESS Request Video Report” for a summary of information on each request.
- During the month of January 2021, PSBS continued work with Signal Services Inc. to install an oversized vehicle detection radar system at Riverton Belvidere.

Miscellaneous

- During January 2021, PCC/SCC monitored various storm and flooding events
- During January 2021, PSBS attended a Teams meeting with engineering for the C-732A-3 project (I-78 Power and Communication Infrastructure Design)
- During January 2021, PSBS attended a Teams meeting with engineering for the T-519A project (Southern Operations & Maintenance Facilities - Primary Control Center)
- In January 2021, PSBS Staff participated in Bi-weekly COVID-19 Task Force conference call to discuss COP-E plan updates and other matters that pertain to the ongoing pandemic.
- In January 2021, PSBS Staff attended the PSBS Coronavirus Staff meeting. Meetings took place each Monday in January
-

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF January 2021**

- During the month of January 2021 PSBS staff worked on updating the Commission's COP-E Plan regarding the Coronavirus pandemic.
- During January 2021, PSBS Staff attended meetings with Motorola regarding the Radio systems for the SCC, PCC, and computer aided dispatch system and integrated telephone system.

# ESS Request Video

Report Run Date: 1/28/2021

Report Month: 1/1/2021- 1/28/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2661	1/1/21	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
2662	1/1/21	DRJTBC	M. Leary Jr	I78	Motor Vehicle Accident	Mark Leary Jr
2663	1/4/21	DRJTBC	Matt Skrebel	EP	Motor Vehicle Accident	Matt Skrebel
2664	1/4/21	DRJTBC	Matt Skrebel	MM	Commission Damage	Matt Skrebel
2665	1/4/21	DRJTBC	Steve Mongiovi	Calhoun St.	Motor Vehicle Accident	Stephen Mongiovi
2667	1/8/21	DRJTBC	A. León	EP	Motor Vehicle Accident	Ariel Leon
2669	1/16/21	DRJTBC	M. Leary Jr	TM	Motor Vehicle Accident	Mark Leary Jr
2670	1/21/21	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
2671	1/23/21	DRJTBC	Jim Montgomery	TM	Motor Vehicle Accident	James Montgomery
2672	1/25/21	DRJTBC	Nicholas Knechel	I78	Motor Vehicle Accident	Nicholas Knechel
2673	1/25/21	NJSP Hope Station	Tpr. M. Butler #7283	DWG	Burglary	Matt Skrebel
2674	1/25/21	DRJTBC	M. Leary Jr	EP	Hit & Run MVA	Mark Leary Jr
2675	1/26/21	DRJTBC	Matt Skrebel	I78	Motor Vehicle Accident	Matt Skrebel
2676	1/26/21	Northampton Township Police Department	Detective Pete Stark #50	Scudder Falls	Theft	Matt Skrebel
2677	1/27/21	DRJTBC	D Stites PCC	TM	Motor Vehicle Accident	Denis Stites
2678	1/27/21	DRJTBC	Steve Mongiovi	TM	Motor Vehicle Accident	Stephen Mongiovi
2679	1/27/21	DRJTBC	Steve Mongiovi	PC - Pedestrian	Motor Vehicle Accident	Stephen Mongiovi

**Total for Month: 17**

## December 2020

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	1	0
Delaware Water Gap 41	0	0	1	1	5	0	14	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland – Columbia 43	0	0	0	0	0	0	0	0
Riverton – Belvidere 44	0	1	0	0	0	0	1	0
Rt 22 EP 45	0	0	4	0	0	0	17	0
Northampton St 46	0	0	0	0	0	0	4	0
I-78 47	0	0	3	4	14	4	71	0
Riegelsville 48	0	0	0	0	0	0	1	0
Upper Black Eddy Milford 49	0	0	0	0	0	1	3	0
Uhlerstown Frenchtown 50	0	0	1	0	1	0	5	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	1	0	0	0	1	0
New Hope Lambertville Toll 53	0	0	0	0	0	0	38	0
New Hope Lambertville 54	0	0	0	0	0	0	9	0
Washington Crossing 55	0	0	0	1	0	0	1	0
Scudder Falls 56	0	0	0	0	0	0	1	0
Calhoun St 57	0	0	0	1	0	0	0	0
Lower Trenton 58	0	1	0	0	1	0	1	0
Morrisville Trenton 59	0	0	0	0	0	1	0	0

	Citations	Warnings	Security Checks
New Jersey State Police	172	58	563
Pennsylvania State Police	33	32	882



## SR/CR January 2021 YTD Overweight Turnarounds/Crossings Report

Southern Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Lower Trenton	17	10	7	53
Calhoun Street	77	60	17	3
Washington Crossing	120	113	7	1
New Hope Lambertville	64	43	21	4
Centre Bridge Stockton	51	49	2	2
<b>YTD SR Totals</b>	<b>329</b>	<b>275</b>	<b>54</b>	<b>63</b>
Central Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Riverton-Belvidere	76	75	1	0
Northampton St.	426	380	46	2
Riegelsville	112	73	39	0
Uhlerstown - Frenchtown	34	22	12	3
<b>YTD CR Totals</b>	<b>648</b>	<b>550</b>	<b>98</b>	<b>5</b>
Southern/Central Region Bridges	Total Turnarounds	Total Turnarounds NJ Side	Total Turnarounds PA Side	Total Overweights
<b>January YTD SR/CR Totals</b>	<b>977</b>	<b>825</b>	<b>152</b>	<b>68</b>

# January 2021 Overweight Crossings-Central Region

1/31/2020

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	76	0	0	0	0	0	0	0	0	0	0	0
Northampton St.	426	2	2	0	2	1	1	0	0	0	0	0
Riegelsville	112	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	34	3	0	3	3	2	1	0	0	0	0	0
<b>January Totals</b>	<b>648</b>	<b>5</b>	<b>2</b>	<b>3</b>	<b>5</b>	<b>3</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	76	0	0	0	0	0	0	0	0	0	0	0
Northampton St.	426	2	2	0	2	1	1	0	0	0	0	0
Riegelsville	112	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	34	3	0	3	3	2	1	0	0	0	0	0
<b>Year to Date Totals</b>	<b>648</b>	<b>5</b>	<b>2</b>	<b>3</b>	<b>5</b>	<b>3</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# January 2021 Overweight Crossings-Southern Region

1/31/2021

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	17	53	0	53	1	0	1	52	12	40	0	0
Calhoun Street	77	3	1	2	1	1	0	2	2	0	0	0
Washington Crossing	120	1	0	1	0	0	0	1	0	1	0	0
New Hope Lambertville	64	4	4	0	2	1	1	2	2	0	0	0
Centre Bridge Stockton	51	2	0	2	2	2	0	0	0	0	0	0
<b>January Totals</b>	<b>329</b>	<b>63</b>	<b>5</b>	<b>58</b>	<b>6</b>	<b>4</b>	<b>2</b>	<b>57</b>	<b>16</b>	<b>41</b>	<b>0</b>	<b>0</b>
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	17	53	0	53	1	0	1	52	12	40	0	0
Calhoun Street	77	3	1	2	1	1	0	2	2	0	0	0
Washington Crossing	120	1	0	1	0	0	0	1	0	1	0	0
New Hope Lambertville	64	4	4	0	2	1	1	2	2	0	0	0
Centre Bridge Stockton	51	2	0	2	2	2	0	0	0	0	0	0
<b>Year to Date Totals</b>	<b>329</b>	<b>63</b>	<b>5</b>	<b>58</b>	<b>6</b>	<b>4</b>	<b>2</b>	<b>57</b>	<b>16</b>	<b>41</b>	<b>0</b>	<b>0</b>

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE

Riverton-Belvidere

MONTH January

YEAR

2021

ACTIVITY/SERVICE	WEEK OF 2-Jan	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 30-Jan	TOTAL
Hours Worked	168	168	168	168	168	840
Patrols	81	81	77	82	82	403
Overweight Crossings	0	0	0	0	0	0
Overweights Refused	22	14	18	16	6	76
Motorist Aid	0	0	0	0	0	0
Medical Assistance	0	0	0	0	0	0
First Aid Rendered	0	0	0	0	0	0
State / Local Police Requested	7	2	7	9	4	29
Fire Dept. Requested	0	0	0	0	0	0
Public Interaction	54	34	26	39	35	188
Traffic Control	8	10	9	14	6	47
Jumpers	0	0	0	0	0	0
Assaults	0	0	0	0	0	0
Other	0	0	0	0	0	0
Miscellaneous	7	6	5	4	2	24

### **NOTES:**

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE

Northampton Street

MONTH January

YEAR

2021

ACTIVITY/SERVICE	WEEK OF 2-Jan	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 30-Jan	TOTAL
Hours Worked	336	336	336	336	336	1680
Patrols	162	168	168	159	168	825
Overweight Crossings	0	0	1	1	0	2
Overweights Refused	97	93	91	95	50	426
Motorist Aid	0	0	2	0	0	2
Medical Assistance	0	0	1	0	0	1
First Aid Rendered	0	0	1	0	0	1
State / Local Police Requested	0	0	2	1	0	3
Fire Dept. Requested	0	0	0	0	0	0
Public Interaction	132	142	176	108	55	613
Traffic Control	33	25	41	34	13	146
Jumpers	0	0	0	0	0	0
Assaults	0	0	0	0	0	0
Other	5	9	7	3	0	24
Miscellaneous	4	5	6	5	0	20

**NOTES:**

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE

Riegelsville

MONTH January

YEAR

2021

ACTIVITY/SERVICE	WEEK OF 2-Jan	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 30-Jan	TOTAL
Hours Worked	336	336	336	336	336	1680
Patrols	153	168	157	148	153	779
Overweight Crossings	0	0	0	0	0	0
Overweights Refused	23	26	25	24	14	112
Motorist Aid	0	0	0	0	0	0
Medical Assistance	0	0	0	0	0	0
First Aid Rendered	0	0	0	0	0	0
State / Local Police Requested	1	0	2	0	0	3
Fire Dept. Requested	0	0	0	0	0	0
Public Interaction	46	31	51	27	20	175
Traffic Control	1	0	0	6	0	7
Jumpers	0	0	0	0	0	0
Assaults	0	0	0	0	0	0
Other	2	1	1	0	0	4
Miscellaneous	0	0	0	0	0	0

**NOTES:**

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE

Upper Black Eddy-Milford

MONTH January

YEAR

2021

ACTIVITY/SERVICE	WEEK OF 2-Jan	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 30-Jan	TOTAL
Hours Worked	0	0	0	12	0	12
Patrols	0	0	0	6	0	6
Overweight Crossings	0	0	0	0	0	0
Overweights Refused	0	0	0	0	0	0
Motorist Aid	0	0	0	0	0	0
Medical Assistance	0	0	0	0	0	0
First Aid Rendered	0	0	0	0	0	0
State / Local Police Requested	0	0	0	1	0	1
Fire Dept. Requested	0	0	0	0	0	0
Public Interaction	0	0	0	2	0	2
Traffic Control	0	0	0	0	0	0
Jumpers	0	0	0	0	0	0
Assaults	0	0	0	0	0	0
Other	0	0	0	1	0	1
Miscellaneous	0	0	0	1	0	1

**NOTES:**

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE

Uhlerstown-Frenchtown

MONTH January

YEAR

2021

ACTIVITY/SERVICE	WEEK OF 2-Jan	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 30-Jan	TOTAL
Hours Worked	68	68	60	21	12	229
Patrols	32	26	23	11	4	96
Overweight Crossings	0	1	2	0	0	3
Overweights Refused	10	8	7	5	4	34
Motorist Aid	0	0	0	0	0	0
Medical Assistance	0	0	0	0	0	0
First Aid Rendered	0	0	0	0	0	0
State / Local Police Requested	0	1	2	0	0	3
Fire Dept. Requested	0	0	0	0	0	0
Public Interaction	18	20	16	4	3	61
Traffic Control	0	2	2	0	0	4
Jumpers	0	0	0	0	0	0
Assaults	0	0	0	0	0	0
Other	0	0	0	0	0	0
Miscellaneous	0	0	0	0	0	0

### **NOTES:**



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE

Portland-Columbia Pedestrian

MONTH January

YEAR

2021

ACTIVITY/SERVICE	WEEK OF 2-Jan	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 30-Jan	TOTAL
Hours Worked						0
Patrols	14	14	14	14	14	70
Overweight Crossings						0
Overweights Refused						0
Motorist Aid						0
Medical Assistance						0
First Aid Rendered						0
State / Local Police Requested						0
Fire Dept. Requested						0
Public Interaction						0
Traffic Control						0
Jumpers						0
Assaults						0
Other						0
Miscellaneous						0

### **NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH JanuaryYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 31-Jan	TOTAL
Hours Worked	216	168	168	96	648
Patrols	97	77	78	48	300
Overweight Crossings	1	0	1	0	2
Overweights Refused	13	13	16	9	51
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	0	1	0	2
Fire Dept. Requested	0	0	0	0	0
Public Interaction	9	11	17	6	43
Traffic Control	14	13	17	9	53
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH JanuaryYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 31-Jan	TOTAL
Hours Worked	344	284	300	164	1092
Patrols	162	123	136	81	502
Overweight Crossings	0	3	1	0	4
Overweights Refused	23	19	15	7	64
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	3	1	0	4
Fire Dept. Requested	0	0	0	0	0
Public Interaction	112	76	83	56	327
Traffic Control	17	16	13	5	51
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Washington CrossingMONTH JanuaryYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 31-Jan	TOTAL
Hours Worked	216	168	168	96	648
Patrols	96	77	70	48	291
Overweight Crossings	0	1	0	0	1
Overweights Refused	42	33	31	14	120
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	1	0	0	1
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	42	34	31	14	121
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Calhoun StreetMONTH JanuaryYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 31-Jan	TOTAL
Hours Worked	432	320	324	192	1268
Patrols	196	147	132	96	571
Overweight Crossings	1	2	0	0	3
Overweights Refused	34	15	18	10	77
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	2	0	0	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	12	7	9	4	32
Traffic Control	28	11	11	6	56
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH JanuaryYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 31-Jan	TOTAL
Hours Worked	72	74	36	36	218
Patrols	30	34	14	16	94
Overweight Crossings	17	15	12	9	53
Overweights Refused	6	4	4	3	17
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	8	10	10	5	33
Fire Dept. Requested	0	0	0	0	0
Public Interaction	4	2	0	0	6
Traffic Control	23	19	16	12	70
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lumberville - Raven RockMONTH JanuaryYEAR 2021

ACTIVITY/SERVICE	WEEK OF 9-Jan	WEEK OF 16-Jan	WEEK OF 23-Jan	WEEK OF 31-Jan	TOTAL
Hours Worked	0	0	0	0	0
Patrols	0	0	0	0	0
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

2021

## AC Monthly Activity Report

January 2021

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies	
Lower Trenton	122	53	0	0	0	0	
Calhoun Street	120	77	2	0	1	0	
Scudder Falls	303	0	0	0	6	0	
Washington Crossing	91	1	1	0	0	0	
New Hope	70	4	0	0	0	0	
Lambertville	53	2	1	0	0	0	
Centre Bridge							
Stockton	35	0	0	0	0	0	
Lumberville	41	3	0	0	0	0	
RavenRock							
Uhlersown	50	0	0	0	0	1	
Frenchtown	64	0	0	0	0	0	
Upper Black Eddy							
Milford	104	2	0	0	0	0	
Riegelsville	46	0	0	0	0	0	
Northampton St.							
Riverton	26	0	1	0	0	0	
Belvidere	Totals	1125	142	5	0	7	1
Portland Columbia	Yearly Totals						
Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies	
Lower Trenton	122	53	0	0	0	0	
Calhoun Street	120	77	2	0	1	0	
Scudder Falls	303	0	0	0	6	0	
Washington Crossing	91	1	1	0	0	0	
New Hope	70	4	0	0	0	0	
Lambertville	53	2	1	0	0	0	
Centre Bridge							
Stockton							



Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lumberville	35	0	0	0	0	0
RavenRock						
Uhlersown	41	3	0	0	0	0
Frenchtown						
Upper Black Eddy	50	0	0	0	0	1
Milford						
Riegelsville	64	0	0	0	0	0
Northampton St.	104	2	0	0	0	0
Riverton	46	0	0	0	0	0
Belvidere						
Portland Columbia	26	0	1	0	0	0
Totals	1125	142	5	0	7	1

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

**Operations Report Index**

**Maintenance and Toll Operations**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Maintenance and Toll	Status report Month of January 2021	1-8

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

**MAINTENANCE AND TOLL OPERATIONS**  
**MONTH OF JANUARY 2021**

- Participated in weekly COVID-19 Task Force conference call to discuss COP-E plan, PPE protocols, inventory, usage and other matters that pertain to the ongoing Covid-19 pandemic.
- Participated in conference call with Toll Lieutenants to discuss Garda missed pickups, Scheduling, PPE and COVID-19 updates.
- Participated in Monthly Toll Sergeants conference call to review PPE safety protocols, Staffing, ADP portal and other items.
- Participated in weekly conference call with Regional Maintenance Supervisors to discuss Rave announcements during Covid-19 contact tracing, ongoing projects, snow procedures and PPE protocols.
- Participated in meeting with purchasing department and maintenance staff to discuss options to address snow plow cylinder issues.
- Senior Director provided weekly Personal Protective Equipment (PPE) gloves, masks, etc. usage report to Deputy Executive Director of Operations and COVID-19 task force.
- Senior Director reviewed and approved invoices for Guiderail Attenuator repairs completed by J. Fletcher Creamer.
- Prepared monthly Maintenance and Toll reports for the January 2021 staff agenda Teams meeting.
- Prepared and forwarded report of Use of Commission Facilities report for the month of January 2021 to the First Senior Director of Operations.

**Maintenance Operations**

- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors. ( Covid-19, Workplace PPE Protocol, Deep Cleaning, Winter weather reports)

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

- Director of Maintenance held meeting with Regional Maintenance Supervisors to discuss Duty Person assignment procedure.
- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of January from Regional Maintenance Supervisors.
- Trenton Morrisville maintenance crews prepared trucks and equipment for impending snow events.
- Trenton Morrisville maintenance crews continue regular and deep cleaning of the Trenton Morrisville facility.
- Trenton Morrisville Maintenance crews continue regular cleaning of the Toll Supported Bridge shelters.
- New Hope Maintenance crews prepared trucks and equipment for impending snow events.
- New Hope Maintenance crews continue regular cleaning of the New Hope Toll facility.
- New Hope Maintenance crews continue regular cleaning of the Toll Supported Bridge shelters.
- I-78 Maintenance crews prepared trucks and equipment for impending snow events.
- I-78 Maintenance crews continue regular cleaning of the I-78 Toll and Maintenance Garage buildings.
- I-78 Maintenance crews continue making Brine to pretreat roadways before weather events.
- Easton Phillipsburg Maintenance crews prepared trucks and equipment for impending snow events.
- Easton Phillipsburg Maintenance crews continue regular cleaning of the Easton Phillipsburg facility.
- Easton Phillipsburg Maintenance crews continue regular cleaning of Central Region Toll Supported Bridges.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

- Portland-Columbia Maintenance crews prepared trucks and equipment for impending snow events.
- Portland-Columbia maintenance crews continue regular cleaning of all areas of the Portland Columbia facility.
- Delaware Water Gap Maintenance crews prepared trucks and equipment for impending snow events.
- Delaware Water Gap maintenance crews continue regular cleaning of the Delaware Water Gap facility.
- Milford-Montague maintenance crews prepared snow plows and equipment in preparation for next snow event.
- Milford-Montague maintenance crews continue regular cleaning of the Milford-Montague facility.
- Milford-Montague maintenance crews installed additional roadway markers around property for winter weather season.

**Toll Operations**

- Director held monthly Sergeants conference call meeting to provide updates and discuss.
  - Safety Protocols
  - Snow Operations
  - Covid-19
  - Staffing
  - Workers Compensation
  - ADP
- Director of Tolls held weekly Toll Lieutenants conference call meetings to discuss ongoing updates, scheduling and PPE issues.
- Director of Tolls updated inventory to track all toll PPE usage and provide a weekly report.
- Director of Toll and Deputy Director of Toll monitored payroll and addressed any ADP or Portal issues.
- Deputy Director of Toll continues to work with bankers on end of the month work schedule to complete required reports for auditing department.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and implemented changes to reduce variances.
- Director of Toll participated in Transcore weekly conference calls to discuss toll system issues and updates.
- Director of Toll prepared weekly report regarding cash deposits and cash transactions at each toll location.

**Fleet Department**

**Vehicle & Equipment Status**

- Contacted sweeper representative, to coordinate an onsite demonstration.
- Spec changes up fitting of Mack's- revising document. New spec as per RMS survey will be omitting V box feature. Replacing with traditional design truck body.
- Recalls sent to all RMS for completion for various vehicles in each region.
- New vendor found to transport salt conveyor, Corbett Inc. will forward to Fleet Manager.
- ARM resolved cylinder breather valve issue. All locations provided kits to complete fix in house.

**Vehicle & Equipment Repairs**

- All regions performed routine monthly maintenance on vehicles and equipment as needed.
- NHL- Patrol vehicle had issues, believed to be a faulty board.
- SD- Fan hub assembly replaced on sweeper.
- PC- V hopper spreader framework required repair. Multiple estimates obtained.
- DWG- F550 required repair to turbo. Repair performed in house.
- DWG- Attenuator estimate received from vendor claim in process.
- NHL- Volvo Loader issue, tech called to diagnose onsite.
- I78- BP-10 had numerous issues that needed to be addressed.
- SD- 2007 F350 required replacing all seals and gaskets. Multiple estimates obtained.
- MM-2019 new Chevy 6500 returned to dealership a second time for a module/ computer issue.

**Other Items**

- Registration renewals completed as needed.
- Added new vehicles/ equipment to Fleet insurance as needed.
- Supplied accounting with new asset spread sheets.
- Added assets into Maximo.

## Southern Region

## LeVar Talley, Director of Maintenance

**Richard Taitt Deputy Director of Maintenance**

**Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville**

**Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville**

## Trenton-Morriville Toll Bridge

[illegible]

## New Hope-Lambertville Toll Bridge

[illegible]

## Central Region

## LeVar Talley, Director of Maintenance

**Richard Taitt Deputy Director of Maintenance**

**Robert Varju, Regional Maintenance Supervisor, I-78**

**Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg**

## Easton-Phillipsburg Toll Bridge

[illegible]

## I-78 Toll Bridge

[illegible]



## Northern Region

## LeVar Talley, Director of Maintenance

**Richard Taitt Deputy Director of Maintenance**

**James Gower, Regional Maintenance Supervisor**

**Matt Meeker, Regional Maintenance Supervisor - Milford-Montague**

## Portland-Columbia Toll Bridge

[illegible]

## Delaware Water Gap Toll Bridge

[illegible]

## Milford-Montague Toll Bridge

[illegible]

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

**USE OF FACILITIES REQUEST REPORT**

**MONTH OF JANUARY 2021**

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of January 2021	1

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

**PROPERTY REPORT**

**Use of Commission Facilities**

<b>Facility</b>	<b>Organization</b>	<b>Date/Time</b>	<b>Description of Use</b>
New Hope Toll Bridge	SKODA Contracting (City of Lambertville)	January 27, 2021 through July 30, 2021	Laydown equipment during natural gas upgrade project in City of Lambertville.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 22, 2021**

**OPERATIONS INDEX**  
**FOR**  
**TRAINING AND EMPLOYEE SAFETY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of January 2021	1 of 6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT  
MONTH OF JANUARY 2021

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed and/or facilitated (11) virtual and/or In-Person training sessions for (127) commission employees during the month of January. The training topics for the month of January included the following:

- Harassment and Discrimination Prevention
- Part Time Toll Collector Orientation
- Covid-19(Masks & Gloves)
- PPE/Communication and Safety
- Easy Way Instead of the Right Way
- Diesel Exhaust Dangers and Safeguards
- Stop Procrastinating-Professional Webinar
- Emotional Intelligence-Skill Path Webinar
- Learning Content for Business Continuity
- Skill Path Course "The Extraordinary Administrative Professional"
- Learning Content for Business Continuity

Training/Learning Management System Set-Up

- Updated Power Point for staff training on the new LITMOS Learning Management System (LMS)
- Downloaded Litmos course descriptions content into (LMS)
- Communicated with LITMOS Support to correct errors in (LMS)
- Set up designated email address with IT Department to assist employees with specific LMS questions
- Updated weekly report for new employee sync from ADP to LITMOS
- Update monthly training records and courses into new Litmos LMS
- Reviewed LITMOS Course Content for suitability
- Assigned course content to different TEAMS/Departments in (LMS)
- Trained TES Staff to upload modules (LMS)

TRAINING AND EMPLOYEE SAFETY DEPARTMENT  
MONTH OF JANUARY 2021

Training – (Continued)

- Created training modules in Litmos for various certification courses (ie. Flagger, CPR, Traffic Control Coordinator)
- Coordinated TEAMS online training for commission personnel
- Revised Power Point to train employees on Microsoft TEAMS
- Hosted Professional Development courses via Skill Path/Star 12 Platform
- Scheduled Traffic Control Coordinator Certification Classes for Maintenance Personnel
- Completed Power Point revisions for the Toll Department relative to new hire orientation
- Collaborated with HR to trouble shoot glitches occurring with the integration of LITMOS and ADP
- Partnered with the IT Dept. to install Adobe Captivate to TES Laptops
- Continued to create Assign Rules for different functions in (LMS)
- Trained Safety staff to host Tool Box Talks training sessions by utilizing TEAMS via recorded video/audible

Administrative –

- Conducted TEAMS Video Conference briefings with TES personnel
- Assigned Work from Home duties for TES Coordinators and TES Assist. Coordinators
- Monitor/Approve ADP for TES Staff
- Conducted background checks for new part-time employees
- Coordinated weekly calls with LITMOS Support Staff
- Coordinated Workplace Safety Committee Business
- Disseminated the Monthly Communication for Managers Newsletters to Department Heads
- Updated the Daily TES Facility Log (Contact Tracing Protocol)
- Attended the weekly COVID-19 Task Force Meetings
- Prepared/Submitted the Monthly Operations Report for TES
- Initiated a requisition for the purchase of new first aid kits for all shelters

TRAINING AND EMPLOYEE SAFETY DEPARTMENT  
MONTH OF JANUARY 2021

State Police/Liaison Collaboration

- Reviewed/Processed NJSP/PSP invoices in SharePoint (MOU/Overtime details)
- Obtained accident reports from NJSP/PSP Liaisons as requested by HR
- Coordinated PSP/NJSP personnel for DRJTBC details

Employee Safety –

- Researched safety topics for Tool Box Talks(TBT)
- Scheduled Tool Box Talks via TEAMS for all regions
- Facilitated Monthly Work Place Safety Committee Meetings on TEAMS
- Collaborated with PMA Rep to access online resource database
- Checked AED Kits in all regions including toll supported shelters
- Checked First Aid Kits and replenished as needed
- Collaborated with Mark Luft (AMP Safety Solutions) to coordinate Bucket Truck Training in the Fall of 2021.

# **TES MONTHLY TRAINING REPORT - JANUARY 2021**

Date	Class Name	Business Unit	Employee ID
Total # of Courses: 11		Total # of Classes: 11	Total # Trained: 127
1/5/2021	NR Toolbox Talks - PPE/Communication and Safety		# Trained for Day: 19
		OPERATIONS	# in Class: 19
		OPERATIONS	William Kresge
		OPERATIONS	Robert Reinhardt
		OPERATIONS	Jamie Franks
		OPERATIONS	Ernest Rath
		OPERATIONS	Travis Utter
		OPERATIONS	Matthew Meeker
		OPERATIONS	Daniel Vander Berg
		OPERATIONS	Mitch Vance
		OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	Walter Paul George
		OPERATIONS	Paul Wallace
		OPERATIONS	Taylor Perry
		OPERATIONS	Mason Vance
		OPERATIONS	Kyle Williams
		OPERATIONS	William Luscik
		OPERATIONS	Brian Feller
		OPERATIONS	James Gower
		OPERATIONS	William Borger
		OPERATIONS	Steve Borger
1/6/2021	CR Toolbox Talks - PPE/Communication and Safety		# Trained for Day: 9
			# in Class: 9
		OPERATIONS	Robert Varju
		OPERATIONS	John Penrose
		OPERATIONS	Steve Bosga
		OPERATIONS	Steve Smith
		OPERATIONS	Jordan Purdy
		OPERATIONS	Brian Keith
		OPERATIONS	Greg Lohrman
		OPERATIONS	Daniel Steele
		OPERATIONS	Harald Simon
1/7/2021	SR Toolbox Talks - PPE/Communication and Safety		# Trained for Day: 13
			# in Class: 13
		OPERATIONS	John Anderson
		OPERATIONS	Jared Burd
		OPERATIONS	George Farrell
		OPERATIONS	Austin McCleery
		OPERATIONS	Christopher Jackson
		OPERATIONS	Greggory Rickert
		OPERATIONS	Robert Williamson
		OPERATIONS	Aaron Schermerhorn
		OPERATIONS	Charles Slack
		OPERATIONS	Lawrence Yannarella
		OPERATIONS	Richard Fleming, Jr.
		OPERATIONS	Joseph Ritts
		OPERATIONS	Richard Helt
1/20/2021	Learning Content for Business Continuity		# Trained for Day: 1
			# in Class: 1
		OPERATIONS	Lauren Werner
1/21/2021	NR/CR/SR Toolbox Talks - Easy Way Instead of the Right Way/Diesel Exhaust Dangers and Safeguards		# Trained for Day: 65
			# in Class: 65
		OPERATIONS	William Kresge
		OPERATIONS	Jamie Franks
		OPERATIONS	Robert Reinhardt
		OPERATIONS	Daniel Vander Berg
		OPERATIONS	Matthew Meeker
		OPERATIONS	Mitch Vance
		OPERATIONS	Travis Utter
		OPERATIONS	Steve Borger
		OPERATIONS	James Gower
		OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	Paul Wallace
		OPERATIONS	William Luscik



OPERATIONS	Kyle Williams
OPERATIONS	Mason Vance
OPERATIONS	Aaron Kinsman
OPERATIONS	Walter Paul George
OPERATIONS	Brian Feller
OPERATIONS	William Borger
OPERATIONS	Nat Amato
OPERATIONS	Lew Hann
OPERATIONS	Anna Parichuk
OPERATIONS	John Marason
OPERATIONS	Paul Panto
OPERATIONS	Wayne Stamets
OPERATIONS	Robert Tilwick
OPERATIONS	Harald Simon
OPERATIONS	Matthew Gary
OPERATIONS	John Cerra
OPERATIONS	Mark Parichuk
OPERATIONS	John Penrose
OPERATIONS	Steve Bosga
OPERATIONS	Robert Varju
OPERATIONS	Jordan Purdy
OPERATIONS	Brian Keith
OPERATIONS	Greg Lohrman
OPERATIONS	Steve Smith
OPERATIONS	Daniel Steele
OPERATIONS	Jared Rivera
OPERATIONS	Aaron Schermerhorn
OPERATIONS	Charles Slack
OPERATIONS	Kaitlyn Piro
OPERATIONS	Austin McCleery
OPERATIONS	Robert Williamson
OPERATIONS	John Anderson
OPERATIONS	Christopher Jackson
OPERATIONS	Richard Fleming, Jr.
OPERATIONS	George Farrell
OPERATIONS	Richard Hett
OPERATIONS	Joseph Ritts
OPERATIONS	Lawrence Dublin
OPERATIONS	Alexie Reyes
OPERATIONS	Anthony Sassani
OPERATIONS	Brian Carr
OPERATIONS	Bryan Hyjurick
OPERATIONS	Donald Day
OPERATIONS	Frederick Fennimore
OPERATIONS	Harry Fawkes
OPERATIONS	Justin Crisp
OPERATIONS	Matthew Salmary
OPERATIONS	Michael Carosi
OPERATIONS	Michael Paleafico
OPERATIONS	Michael Schermerhorn
OPERATIONS	Nicholas Kapral
OPERATIONS	Rayford Johnson
OPERATIONS	Shaun Profy

1/25/2021

PT Toll Collector Orientation

# Trained for Day: 6

# in Class: 4

OPERATIONS	Michael Bonieski
OPERATIONS	Renee Williams
OPERATIONS	Tammy Wissing
OPERATIONS	John Rome

# in Class: 3

OPERATIONS	Michael Bonieski
OPERATIONS	Renee Williams
OPERATIONS	Tammy Wissing

# in Class: 3

OPERATIONS	Michael Bonieski
OPERATIONS	Renee Williams
OPERATIONS	Tammy Wissing

COVID-19 PPE (Masks & Gloves)

Harassment & Discrimination Prevention

The Extraordinary Administrative Professional - SkillPath

	OPERATIONS	# In Class: 2
	OPERATIONS	Linda Tipton
1/26/2021		Tracy Genest
Stop Procrastinating - Professional Development Webinar		
		# In Class: 7
	ADMINISTRATIVE	Kimberly Carr
	OPERATIONS	Wade Caccese
	OPERATIONS	James Cavallo
	OPERATIONS	Aminah El-Burki
	OPERATIONS	Matthew Corrigan
	OPERATIONS	Jack Baum
	ADMINISTRATIVE	Magdalena Kuzmicki
		# In Class: 1
1/27/2021	OPERATIONS	James Cavallo
Stop Procrastinating - Professional Development Webinar		
		# In Class: 2
	OPERATIONS	Lauren Werner
1/28/2021	OPERATIONS	Richard Porvaznik
Stop Procrastinating - Professional Development Webinar		
		# In Class: 4
	OPERATIONS	Randy Piazza, Jr.
	OPERATIONS	Stacy Wilson
	OPERATIONS	Kevin Fey
	OPERATIONS	Michele Gara

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 22, 2021**

**OPERATIONS INDEX  
FOR  
INFORMATION TECHNOLOGY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Information Technology	Status Report Month of January 2021	1-2

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION





Meeting of February 22, 2021

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## Information Technology Department Report Month of January 2021


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

### Helpdesk/Deployments:


-  Processed 33 work orders for the month of December.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

### Projects:


#### Network Monitoring and Management:

-  IT Department spent significant time building new monitoring and management systems and continue to evaluate new products.

#### Coronavirus Work from Home Initiative:

-  IT Department spends most of its time supporting at home workers with any issues or concerns.

#### MUNIS Migration:

-  Began to make plans to restart this project after COVID hiatus.

#### Telephone System:

-  In the process of upgrading each Toll Bridge site.


# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 22, 2021

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## Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

-  **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.