

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF DECEMBER 17, 2018

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY
Chairman

HONORABLE GEOFFREY S. STANLEY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE WADUD AHMAD
Vice Chairman

HONORABLE MIRIAM HUERTAS

HONORABLE PAMELA JANVEY
Secretary

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey, Huertas

NEW JERSEY: Ciesla*, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Ahmad, Christy*

NEW JERSEY: Stanley, Van Vliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Ahmad, Grace

NEW JERSEY: Lavery*, Van Vliet

PERSONNEL

PENNSYLVANIA: Grace, Janvey*

NEW JERSEY: Ciesla, Stanley

AUDIT COMMITTEE

PENNSYLVANIA: Ahmad*, Janvey

NEW JERSEY: Lavery, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Huertas

NEW JERSEY: Laurenti*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

Lavery	(1) Ex-Officio of all Committees (2) Professional Services Committee (Chairperson) (3) Audit Committee
Ciesla	(1) Finance, Insurance Management and Operations Committee(Chairperson) (2) Personnel Committee (3) Administrative Committee
Ahmad	(1) Projects, Property and Equipment Committtee (2) Professional Services Committee (3) Audit Committee (Chairperson)
Grace	(1) Professional Services (2) Personnel Committee (3) Administrative Committee
Janvey	(1) Finance, Insurance Management and Operations Committee (2) Personnel Committee (Chairperson) (3) Audit Committee
Laurenti	(1) Finance, Insurance Management and Operations Committee (2) Audit Committee (3) Administrative Committee (Chairperson)
Christy	(1) Projects, Property and Equipment Committee (Chairperson)
Stanley	(1) Projects, Property and Equipment Committee (2) Personnel Committee
Huertas	(1) Finance, Insurance Management and Operations Committee (2) Administrative Committee
Van Vliet	(1) Projects, Property and Equipment Committee (2) Professional Services Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

CHERRY, WEBER & ASSOCIATES
Freehold, NJ

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & FADER
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS & YOUNG
Philadelphia, Pennsylvania

CHIESA SHAHINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

ZELENKOWSKIE AXELROD, LLC
Jamison, Pennsylvania

FINANCIAL ADVISOR

ACACIA FINANCIAL
GROUP
Mt. Laurel, NJ

COMMUNICATIONS CONSULTANT

BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

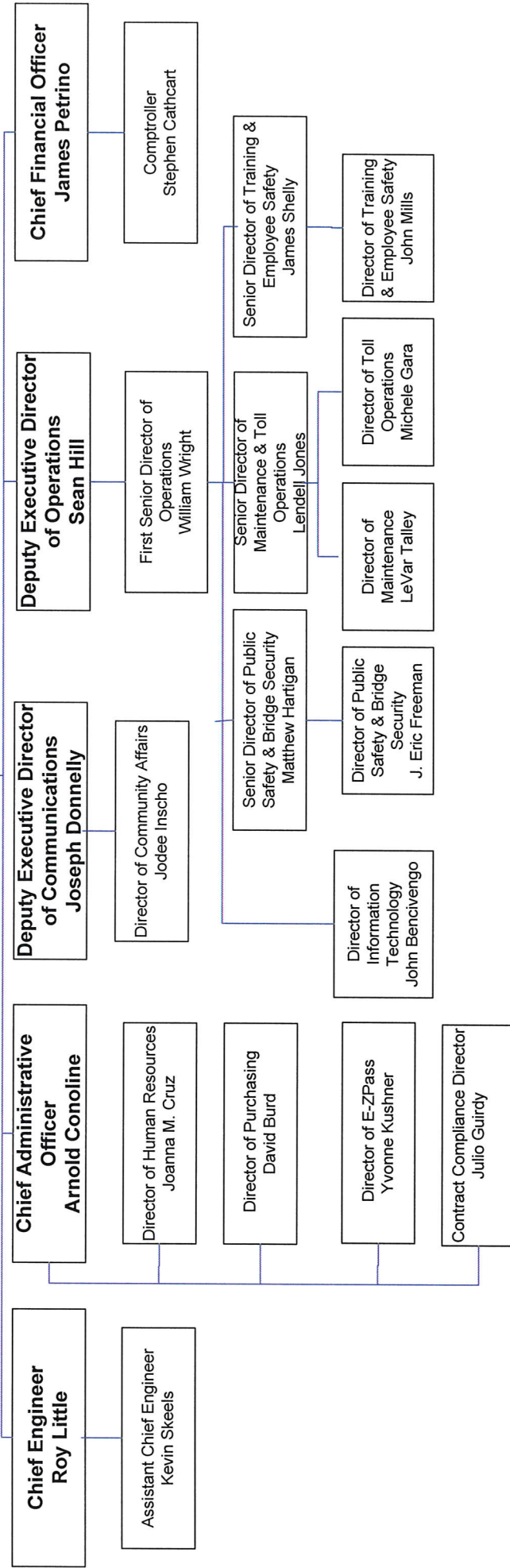
WILMINGTON TRUST
Wilmington, Delaware

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART

COMMISSIONERS

Executive Director
Joseph J. Resta



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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, December 17, 2018 at 10:31 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

APPEARANCES

COMMISSION MEMBERS:

Hon. Wadud Ahmad (Pennsylvania)
Hon. John Christy (Pennsylvania) (Via Conference call)
Hon. Daniel Grace (Pennsylvania)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Geoffrey S. Stanley (New Jersey)
Hon. Garrett Van Vliet (New Jersey)

COMMISSION MEMBERS ABSENT:

Hon. Lori Ciesla (New Jersey)
Hon. Miriam Huertas (Pennsylvania)

COMMISSION COUNSEL:

Douglas Steinhardt, Florio, Perrucci, Steinhardt & Cappelli, New Jersey
Shelley Smith, Archer Law, Pennsylvania
Jonathan Bloom, Stradley Ronon
John Casey, Chiesa Shahinian & Giantomasi, New Jersey

GOVERNORS REPRESENTATIVES:

Chelsea Guzowski, PA Governor's Office
Edmund Caulfield, NJ Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Chief Engineer
Kevin Skeels, Assistant Chief Engineer
James Petrino, Chief Financial Officer

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Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications
Stephen Cathcart, Comptroller
Joanna Cruz, Human Resources Director
Wendy Reading, Director of Administrative Services
Julio Guridy, Director of Contract Compliance

OTHERS

Kathleen Dieal, Mill Hill Resident from Trenton, NJ

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and four members present from the State of New Jersey.

WELCOMING REMARKS OF CHAIRMAN

Chairman Lavery welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

"Thank you, Mr. Chairman, my comments today involve resolutions on today's agenda.

"The year-end Delaware River Joint Toll Bridge Commission Meeting has traditionally been the month in which Commissioners establish an operating budget for the coming year and a capital plan for the coming two years. Although there have been times in the past where the respective budgets have not been in place at the start of the fiscal year in January, 2019 will not be one of those years;

"Despite the turmoil and polarization of many areas of government at the federal, state, and local levels, our Bridge Commissioners seem to find a way, when others cannot, to thoroughly review lengthy and sometimes complex material to reach

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consensus and craft both an operating budget and capital plan that can be passed in time for the New Year. This process is a testament to Commissioner's dedication to public service and an acknowledgement that even though we can have our differences, we put aside those differences to fulfill our mission to the traveling public;

"The DRJTBC's Operating Budget for 2019 of over \$72 million dollars supports all of our operational activities such as: clearing our roadways and bridges of snow and ice in winter, maintaining our sections of highway, providing security monitoring at all of our locations, landscaping our properties along the 140 mile of Commission jurisdiction along the Delaware River, training and providing wages and benefits for all employees, and countless other tasks to facilitate safe and efficient crossing for cars, truck, motorcycles, bicycles, and pedestrians across our 20 main river bridges;

"The two-year 2019-2020 Capital Plan provides over \$362 million dollars to support the Commission's capital projects to keep all of our facilities in a good state of repair, provide renewal of our antique stock of bridges, and in the case of the Scudder Falls Bridge, provide replacement as that bridge is reaching the end of its useful life. 2019 will be an extremely busy year as the Scudder Falls Bridge Replacement Project reaches the completion of Phase 1 activities and the commencement of all-electronic tolling; the administration building, adaptive re-use of the 1799 house and Park & Ride facility open for operation, and the Southern Operations and Maintenance Facilities projects get underway at our Morrisville and Langhorne site, supported by a resolution for the real estate acquisition on today's agenda;

"So to the Commissioners from all staff at the DRJTBC, we say a heartfelt thank you, Happy Holidays, and Happy New Year. And to our motoring public, we say please drive safely, we'll always keep the bridges clear, and you'll always be able to get to where you're going;

"Mr. Chairman, this concludes my report".

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD NOVEMBER 19, 2018

R: 4071-12-18- ADM-01-12-18

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held November 19, 2018.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Laurenti seconded the adoption of the following Resolution:

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"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018 that the Minutes of the Commission Meeting held on November 19, 2018 be and the same hereby are approved."

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF NOVEMBER 2018

R: 4072-12-18- ADM-02-12-18

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Janvey moved and Commission Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018 that the Operations Report, which reflects Commission activity for the month of November 2018 are hereby approved."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF 2019 OPERATING BUDGET

R: 4073-12-18- FIN-01-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

Commissioner Stanley addressed the meeting and said:

"I just want to say that I've dealt with budgets for a while in various places and organizations and it's been impressive how things have come together and how questions are answered. Even up until the 11th hour questions are answered competently and put together in an understandable plain English kind of way and I appreciate that. Compliments to the staff and Executive Director, and also our finance people, so thank you very much."

Vice Chairman Ahmad seconded the comment

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Mr. Resta then said:

"We thank Commissioners as well. Honestly, the past few years is really about kind of finding a way for Commissioners to train us to be able to get this information to you folks in a way that we can get through it and it really is a testament to Commissioners' dedication."

At the conclusion of the review, Commissioner Janvey moved and Commissioner Grace seconded the adoption of the following Resolution

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018 via this Resolution approves the 2019 Operating Budget; and

"WHEREAS, the said Final Draft Budget for 2019 was transmitted to the Commission Members prior to the conduct of this Meeting; and

"WHEREAS, the preparation of the Final Draft of the Proposed Budget for 2019, as distributed to the Commission was preceded by analysis of matters pertinent to such Budget; and

"WHEREAS, the Commission's Chairman, Michael Lavery, complied with the spirit, as well as the letter of the Commission's By-Laws, by appointing all of the Commission Members from both the State of New Jersey and the Commonwealth of Pennsylvania, as, the Commission's 'Executive Committee' to review the said Budget for 2019; and

"WHEREAS, the Members of the Commission from the State of New Jersey, Yuki Moore Laurenti, Geoffrey Stanley, Garrett Van Vliet, Lori Ciesla and Chairman Michael Lavery along with the Members of the Commonwealth of Pennsylvania, Daniel Grace, Pamela Janvey, Miriam Huertas, John Christy and Vice Chairman Wadud Ahmad, have met the responsibilities while functioning as the Commission's 'Executive Committee' and have thoroughly reviewed the aforementioned Final Draft of the said 2019 Budget supported by narrative details and schedules contained in the 2019 Budget, have satisfied themselves that such Budget, as presented contains all pertinent ramifications associated with the operation of the Commission are therein; and

"WHEREAS, such Members of the Commission, while functioning as the 'Executive Committee,' note and approve the 2019 Operating Budget in the amount of \$72,560,313 in addition, state herein, for the public record, satisfaction that such Budget, in such amount is set forth in its entirety and supported in all respects, by the details which are attached to such Budget; and

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"NOW THEREFORE, BE IT RESOLVED, by the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 17th day of December, 2018, that it hereby approves the 2019 Operating Budget in the amount of \$72,560,313 and

"AND BE IT FURTHER RESOLVED, The arrangements detailed in the support of the 2019 Budget, set forth the 2019 Gross Salary by department, as well as fringe benefits previously approved by the Commission for each authorized employee, and provides the basis for the figures contained in the Budget items and respectively entitled, (a) 'Salaries and Wages;' (b) 'Overtime Wages;' (c) 'Pension Contributions;' and (e) 'Group Insurance,' as embodied in the aforementioned 2019 Budget shown on Pages of the said Supplement; and

"AND BE IT FURTHER RESOLVED, that the adoption of the said 2019 Operating Budget additionally authorizes its implementation, in behalf of the Commission, by the Executive Director, Joseph J. Resta, and such implementation is to be applicable and effective commencing January 1, 2019; and

"AND BE IT FURTHER RESOLVED, that the Commission identifies the Operating Fund as the source of funds required for any and all disbursements occasioned as an outgrowth of execution of the authorities contained herein."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF THE 2019-2020 CAPITAL PLAN

R: 4074-12-18- FIN-02-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution;

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, that the Commission via this Resolution approves the 2019-2020 Capital Plan in the amount of \$362,783,642; and

"RESOLVED, identify the General Reserve Fund as the source of funds required.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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PROFESSIONAL SERVICES AGREEMENT SCUDDER FALLS BRIDGE REPLACEMENT PROJECT FINAL DESIGN SERVICES, MODIFICATION NO. 6 TO CONTRACT C-660A

R: 4075-12-18 - ENG-01-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution, that the Commission authorizes the Executive Director to execute the Professional Engineering Services Agreement Modification No. 6 to Contract C-660A Scudder Falls Bridge Replacement Project Final Design Services, for the not-to-exceed amount of \$5,136,625.00; and.

“RESOLVED, identify the General Reserve Fund as the source of funds required for payment of any invoices; and

“RESOLVED, The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the Commission.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS-CAPITAL PROJECT NO 0818A- REAL ESTATE ACQUISITION FOR PARCELS 22-031-078, 22-031-079, 22-031-077-001 AND 22-031-088

R: 4076-12-18- ENG -02-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution enables the Executive Director to execute agreements necessary to purchase the properties enumerated above, or, in the absence of executed agreements of sale for the parcels, begin procedures to acquire the necessary parcels by exercising the powers of eminent domain as prescribed by the Commission’s Bi-State Compact; and

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“RESOLVED, for the acquisition of parcels 22-031-078, 22-031-079, 22-031-077-001, and 22-031-088 located at 1010-1014 Woodbourne Road in Langhorne, Pennsylvania, for the Southern Operations & Maintenance Facilities Improvements Project - Capital Project No. 0818A; and

“RESOLVED, identifies the General Reserve Fund as the source of funds required for real estate acquisition; and

“RESOLVED, the Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, KENNETH TODD, MAINTENANCE WORKER I, NEW HOPE LAMBERTVILLE TOLL BRIDGE

R: 4077-12-18- PER -01-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution, subject to applicable practices and procedures, the Commission approves the provision for retirement benefits to Kenneth Todd who is to retire on February 22, 2019.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF CATHRYN STURGES TO TOLL SERGEANT, NORTHERN REGION

R: 4078-12-18- PER -02-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Stanley seconded the adoption of the following Resolution:

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“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution that Cathryn Sturges be promoted to the position of Toll Sergeant, Northern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$68,430 per annum which is within the pay scale for the Toll Sergeant position (\$64,405 - \$70,845), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF H. DOUTSEN HETTEMA TO SENIOR PROJECT MANAGER-ENGINEERING

R: 4079-12-18- PER -03-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution that H. Doutsen Hettema be appointed to the position of Senior Project Manager, in Engineering, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$92,889 per annum, which is the maximum salary in the pay scale for the Senior Project Manager position (\$84,445 - \$92,889), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPROVAL FOR RETIREMENT BENEFITS, JOSEPH THEADFORD, DEPUTY REGIONAL MAINTENANCE SUPERVISOR, EASTON-PHILLIPSBURG TOLL BRIDGE

R: 4080-12-18- PER -01-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution, subject to applicable practices and procedures, the Commission approves the provision for retirement benefits to Joseph Theadford who is to retire on or after December 14, 2018.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4081-12-18- ACCT -01-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Stanley seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution, authorizes payment of invoices #18111162, #18111164 and #18111163 in the total amount of \$ 5,693.22 for Professional Services Rendered to Stradley Ronon, PA Labor Counsel; and

“RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

R: 4082-12-18- ACCT -02-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Stanley seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution authorizes payment of invoices #4138422, #4138421, and #4138424 in the total amount due of \$2,960.00 for Professional Services Rendered; and

“RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES CHIESA SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

R: 4083-12-18- ACCT -03-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Stanley seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution authorizes payment of invoice #401187, #401189 and #401191 in the total amount due of \$ 29,354.10 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel; and

“RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4084-12-18- ACCT -04-12-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Stanley seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 17th day of December 2018, via this Resolution authorizes payment of invoices #157031, #157030, #157027, and #157026 in the total amount due of \$4,398.50 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel

“RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

INVITE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery invited any Comments from the public.

Kathleen Dieal, Mill Hill Resident from Trenton NJ, addressed the meeting and said;

“Good morning. My name is Kathleen Dieal. I live at 19 Greenwood Avenue in the Mill Hill section of Trenton. I appreciate you hearing from me today. I have started a petition in Mill Hill to do a noise study and remediation plan for the traffic that comes across your property adjacent to the Mill Hill section of Trenton. My back door is 30 feet from your highway. So I have downloaded an app on my phone from OSHA. I know it is not scientific to the Nth degree, but I regularly get decibel levels over a hundred inside my house on a daily basis and I'm asking permission to do a noise and air pollution study of that section of Mill Hill. I have 46 signatures from other residents that I collected in the past 24 hours and I will be continuing to circulate the petition from Mill Hill to see if I can get additional support for that.”

Commissioner Janvey addressed the meeting and asked Ms Dieal Where Mill Hill is located

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Ms. Dieal then said:

"Mill Hill is between the Trenton Route One Bridge and Market Street. It is adjacent to your property and then it moves all the way to Mill Hill Park which is at Front Street and then it also borders Broad Street and Stockton, so it is a ten-block community in a historic district. The majority of the households were built before 1900 and it has historical significance is where George Washington defeated the Hessians. I don't know if anybody is planning to attend Patriots Week that's in the city, but it's a significant neighborhood."

Chairman Lavery addressed the meeting and asked if she has noticed an increase in traffic or noise?

Ms. Diel then said:

"I have. According to your own engineer's report that I've checked out on-line, there is an additional two million cars per year traversing that area since I bought my home in 2013."

Vice Chairman Ahmad then asked if when she bought the property in 2013, what was it like for you then?

Ms. Dieal then said:

"Obviously, when I had my home -- my open house that I attended, it was on a Sunday, so the traffic pattern was different on the weekend when I did my walk through and things like that. But after I moved in, there was definitely a notice of noise, but it has increased. There is a significant amount of large trucks that use Jake brakes on that section of the highway. When the Jake brakes occur, the house shakes tremendously. And I know that's been a complaint of several members of our community I repair cracks in the walls in the seams in my house regularly. I have spoken to Mr. Little previously who was able to fix a guardrail that was on Converse Alley which is adjacent to my house and he was very helpful in getting that repaired. I also have a retaining wall behind my house that is I believe on the Bridge Commission's property and he has shored up the retention wall because of the fact it is starting to buckle from the vibrations and from the higher end. So there has been communication with Mr. Little and the engineering team here, so I'm just asking for additional study and remediation plan from the Commission."

Chairman Lavery then invited any further comments from the public.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

SCHEDULING OF THE JANUARY 28, 2019 MEETING

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, January 28, 2019.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Chairman Lavery assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission

Commissioner Janvey addressed the meeting and thanked everyone for everything they have done this year. She stated that the Commission is really blessed with the staff that we have and thanked all Staff Members.

Vice Chairman Ahmad stated the Commissioners appreciate all of the staff and wished everyone happy holidays.

ADJOURNMENT

Chairman Lavery invited a motion for Adjournment.

Vice Chairman Ahmad then moved that the Meeting be adjourned and Commissioner Grace seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:46 am, Monday, December 17, 2018.

Prepared and submitted by:



WENDY READING

Assistant Secretary Treasurer to the Commission

Approved by:



JOSEPH J. RESTA

Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at November 30, 2018	1
Accounting	Status of Bond Retirement at November 30, 2018	2
Accounting	Status of Investments at November 30, 2018	3-7
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of November 2018 Compared with Month of November 2017	8-21
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period November 1, 2018 through November 30, 2018	22-34
Accounting	Statement of Revenue and Expenses: Eleven Months Period ending November 30, 2018	35

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

**There follows Cash Balances of the Commission at November 30, 2018 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	5,690,940
Payroll Fund	70,322
Insurance Clearing Account	750,000
TOTAL	\$ 6,511,262

CASH DEPOSIT GUARANTEES

Wells Fargo Bank	PA ACT 72	FULL BALANCE
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

STATUS OF BRIDGE REVENUE BONDS AT NOVEMBER 30, 2018

Maturity	SERIES 2005A				SERIES 2007B				SERIES 2012A				SERIES 2015				SERIES 2017				Total	
	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding		
7/1/2005	2.35%	\$ 330,000	\$ 330,000		N/A																-	
7/1/2006	2.50%	895,000	895,000		N/A																-	
7/1/2007	2.76%	930,000	930,000		N/A																-	
7/1/2008	2.90%	965,000	965,000	4.23%	\$ 3,350,000	\$ 3,350,000															-	
7/1/2009	3.06%	1,005,000	1,005,000	4.23%	3,350,000	3,350,000															-	
7/1/2010	3.23%	1,045,000	1,045,000	4.23%	3,650,000	3,650,000															-	
7/1/2011	3.39%	1,095,000	1,095,000	4.23%	3,850,000	3,850,000															-	
7/1/2012	3.53%	1,150,000	1,150,000	4.23%	3,950,000	3,950,000															-	
7/1/2013	3.66%	1,210,000	1,210,000	4.23%	4,200,000	4,200,000	0.35%	4,435,000	4,435,000												-	
7/1/2014	3.76%	5,000,000	5,000,000	4.23%	4,350,000	4,350,000		N/A													-	
7/1/2015	3.85%	5,220,000	5,220,000	4.23%	4,450,000	4,450,000		N/A													-	
7/1/2016	3.96%	5,540,000	5,540,000	4.23%	4,800,000	4,800,000	0.85%	1,030,000	1,030,000												-	
7/1/2017	4.02%	5,835,000	5,835,000	4.23%	4,950,000	4,950,000	1.09%	1,065,000	1,065,000												-	
7/1/2018	4.04%	6,155,000	6,155,000	4.23%	5,250,000	5,250,000	1.33%	1,100,000	1,100,000												-	
7/1/2019	4.09%	6,480,000	1,645,000	4.23%	5,450,000		1.61%	1,145,000		1.47%	2,410,000										13,840,000	
7/1/2020	4.13%	6,840,000	1,735,000	4.23%	5,650,000		1.90%	1,195,000		1.62%	2,540,000										15,435,000	
7/1/2021	4.14%	1,825,000	1,825,000	4.23%	5,950,000		2.14%	6,825,000		1.86%	2,540,000										16,190,000	
7/1/2022	4.19%	1,920,000	1,920,000	4.23%	6,250,000		2.33%	4,000,000		2.10%	2,695,000										14,685,000	
7/1/2023	4.23%	2,020,000	2,020,000	4.23%	6,550,000		2.33%	3,165,000		2.34%	2,795,000										3,165,000	
7/1/2024	4.35%	2,125,000	2,125,000	4.23%	6,800,000		2.60%	7,815,000		2.43%	2,935,000										18,655,000	
7/1/2025	4.35%	2,235,000	2,235,000	4.23%	7,150,000		2.67%	8,205,000		2.55%	3,015,000										19,520,000	
7/1/2026	4.67%	2,345,000	2,345,000	4.23%	7,450,000		2.73%	5,000,000		2.73%	3,180,000										15,630,000	
7/1/2027	4.67%	2,450,000	2,450,000	4.23%	7,800,000		3.01%	3,620,000		3.10%	4,540,000										3,620,000	
7/1/2028	4.67%	2,560,000	2,560,000	4.23%	8,200,000		3.12%	2,000,000		3.28%	3,380,000										18,165,000	
7/1/2029	4.67%	2,675,000	2,675,000	4.23%	8,550,000		3.17%	9,355,000		3.04%	3,480,000										2,000,000	
7/1/2030	4.67%	2,795,000	2,795,000	4.23%	8,900,000		3.21%	1,345,000		3.08%	8,380,000										21,755,000	
7/1/2031		N/A		4.23%	9,350,000		3.27%	1,385,000		3.19%	8,845,000										22,800,000	
7/1/2032		N/A		4.23%	9,550,000			N/A		3.14%	3,785,000										23,900,000	
7/1/2033		N/A		4.23%	9,800,000			N/A		3.55%	545,000										25,080,000	
7/1/2034		N/A			N/A			N/A		3.56%	10,595,000										26,310,000	
7/1/2035		N/A			N/A			N/A		3.60%	11,020,000										27,520,000	
7/1/2036		N/A			N/A			N/A		3.64%	11,460,000										28,785,000	
7/1/2037		N/A			N/A			N/A		3.73%	11,920,000										30,110,000	
7/1/2038		N/A			N/A			N/A			N/A										22,015,000	
7/1/2039		N/A			N/A			N/A			N/A										23,115,000	
7/1/2040		N/A			N/A			N/A			N/A										24,270,000	
7/1/2041		N/A			N/A			N/A			N/A										25,485,000	
7/1/2042		N/A			N/A			N/A			N/A										26,760,000	
7/1/2043		N/A			N/A			N/A			N/A										28,100,000	
7/1/2044		N/A			N/A			N/A			N/A										15,930,000	
7/1/2045		N/A			N/A			N/A			N/A										13,575,000	
7/1/2046		N/A			N/A			N/A			N/A										16,590,000	
7/1/2047		N/A			N/A			N/A			N/A										14,255,000	
7/1/2048		N/A			N/A			N/A			N/A										17,275,000	
7/1/2049		N/A			N/A			N/A			N/A										14,965,000	
7/1/2050		N/A			N/A			N/A			N/A										17,990,000	
7/1/2051		N/A			N/A			N/A			N/A										15,715,000	
7/1/2052		N/A			N/A			N/A			N/A										18,745,000	
7/1/2053		N/A			N/A			N/A			N/A										16,490,000	
		\$ 72,645,000	\$ 62,705,000		\$ 150,000,000	\$ 46,150,000		\$ 77,145,000	\$ 8,840,000		\$ 86,505,000	\$ -		\$ 430,250,000	\$ -					\$	698,850,000	

Footnote:
2012 Series Bonds Refunded remaining balance of 2003A Series and \$30,795,000 of the 2005A Series Bonds.
2015 Series Bonds Refunded \$86,505,000 of the 2007A Series Bonds.



Delaware River
Joint Toll Bridge
Commission

DRJTBC

Delaware River Joint TBC
Purchases Report
Sorted by Fund - Maturity Date
November 1, 2018 - November 30, 2018

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund													
912828P53	10630	01GRF	TRC	FHLB	2,000,000.00	11/14/2018	02/15 - Final Pmt.	1,991,718.74	3,709.24	0.750	02/15/2019	2.394	1,993,232.52
3136G0RL7	10634	01GRF	FAC	FNMA	2,000,000.00	11/20/2018	01/24 - 07/24	1,986,560.00	10,311.11	1.600	07/24/2019	2.605	1,987,165.90
912828T6	10631	01GRF	TRC	USTR	4,000,000.00	11/14/2018	02/28 - 08/31	3,954,843.75	10,359.12	1.250	08/31/2019	2.697	3,957,490.84
3137EADM8	10635	01GRF	FAC	FHLMC	4,445,000.00	11/20/2018	04/02 - 10/02	4,389,348.60	7,408.33	1.250	10/02/2019	2.721	4,391,310.67
912796RF8	10637	01GRF	ATD	USTR	6,200,000.00	11/30/2018	10/10 - At Maturity	6,062,372.03	10,465.00	2.545	10/10/2019	2.625	6,062,810.34
3135G0R39	10636	01GRF	FAC	FNMA	10,465,000.00	11/30/2018	04/24 - 10/24	10,306,115.24	10,465.00	1.000	10/24/2019	2.718	10,306,605.63
912796RM3	10628	01GRF	ATD	USTR	8,480,000.00	11/08/2018	11/07 - At Maturity	8,254,275.04	2,633	2.633	11/07/2019	2.724	8,268,537.88
Subtotal					37,590,000.00			36,945,233.40	42,252.80				36,967,153.78
Construction Fund 2017													
82124MRR3	10633	06CF17	ACP	SHEFFI	5,400,000.00	11/20/2018	04/25 - At Maturity	5,334,480.02		2.800	04/25/2019	2.834	5,339,100.02
65558KT38	10629	06CF17	ACP	NORDEA	6,500,000.00	11/14/2018	06/03 - At Maturity	6,400,016.42		2.755	06/03/2019	2.816	6,408,472.74
78013WUR9	10632	06CF17	ACP	ROYCAN	5,500,000.00	11/20/2018	07/25 - At Maturity	5,392,452.07		2.850	07/25/2019	2.928	5,397,241.65
Subtotal					17,400,000.00			17,126,948.51	0.00				17,144,814.41
Total Purchases					54,990,000.00			54,072,181.91	42,252.80				54,111,968.19



Delaware River
Joint Toll Bridge
Commission

DRJTBC

Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
November 30, 2018

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Illa Fed Port	Amort	745,037.80	1.255		100.000	11/30/2018	745,037.80	745,037.80	745,037.80
				Subtotal	745,037.80	1.255				745,037.80	745,037.80	745,037.80
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Illa Fed Port	Amort	0.00	0.822		100.000	11/30/2018	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	5,226,805.91	2.267		100.000	11/30/2018	5,226,805.91	5,226,805.91	5,226,805.91
PAINVEST	10462	01GRF	PA Invest	Amort	6,042,326.89	2.267		100.000	11/30/2018	6,042,326.89	6,042,326.89	6,042,326.89
3134GAYQ1	10415	01GRF	Federal Home Loan Mtg Corp	Fair	9,100,000.00	1.118	12/05/2018	99.984	11/30/2018	9,098,544.00	9,099,962.08	9,098,544.00
912828U99	10493	01GRF	U.S. Treasury	Fair	7,000,000.00	1.304	12/31/2018	99.918	11/30/2018	6,994,260.00	6,999,689.52	6,994,260.00
912828U99	10575	01GRF	U.S. Treasury	Fair	4,000,000.00	2.178	12/31/2018	99.918	11/30/2018	3,996,720.00	3,996,986.61	3,996,720.00
912828U99	10587	01GRF	U.S. Treasury	Fair	2,700,000.00	2.134	12/31/2018	99.918	11/30/2018	2,697,786.00	2,698,060.13	2,697,786.00
912828U99	10593	01GRF	U.S. Treasury	Fair	5,000,000.00	2.184	12/31/2018	99.918	11/30/2018	4,995,900.00	4,996,197.23	4,995,900.00
912828N63	10414	01GRF	U.S. Treasury	Fair	9,000,000.00	1.198	01/15/2019	99.859	11/30/2018	8,987,310.00	8,999,202.85	8,987,310.00
3130AAE46	10566	01GRF	Federal Home Loan Bank	Fair	6,000,000.00	2.122	01/16/2019	99.856	11/30/2018	5,991,360.00	5,993,539.49	5,991,360.00
3134G92B2	10601	01GRF	Federal Home Loan Mtg Corp	Fair	3,000,000.00	2.262	01/30/2019	99.766	11/30/2018	2,992,980.00	2,993,596.04	2,992,980.00
912828V56	10567	01GRF	U.S. Treasury	Fair	4,000,000.00	2.088	01/31/2019	99.800	11/30/2018	3,992,710.02	3,993,710.02	3,992,000.00
912828V56	10598	01GRF	U.S. Treasury	Fair	3,500,000.00	2.219	01/31/2019	99.800	11/30/2018	3,493,000.00	3,493,706.74	3,493,000.00
912828P53	10606	01GRF	Federal Home Loan Bank	Fair	4,000,000.00	2.337	02/15/2019	99.664	11/30/2018	3,986,560.00	3,986,994.05	3,986,560.00
912828P53	10630	01GRF	Federal Home Loan Bank	Fair	2,000,000.00	2.393	02/15/2019	99.664	11/30/2018	1,993,280.00	1,993,232.52	1,993,280.00
3135G0ZA4	10535	01GRF	Federal National Mtg Assn	Fair	4,000,000.00	1.904	02/19/2019	99.886	11/30/2018	3,995,440.00	3,999,744.00	3,995,440.00
3135G0ZA4	10602	01GRF	Federal National Mtg Assn	Fair	5,700,000.00	2.277	02/19/2019	99.886	11/30/2018	5,693,502.00	5,695,063.03	5,693,502.00
3135G0J53	10508	01GRF	Federal National Mtg Assn	Fair	3,000,000.00	1.486	02/26/2019	99.669	11/30/2018	2,990,070.00	2,996,640.18	2,990,070.00
912828W30	10572	01GRF	U.S. Treasury	Fair	7,500,000.00	2.222	02/28/2019	99.686	11/30/2018	7,476,450.00	7,480,187.02	7,476,450.00
912828W30	10599	01GRF	U.S. Treasury	Fair	2,500,000.00	2.249	02/28/2019	99.686	11/30/2018	2,492,150.00	2,493,174.30	2,492,150.00
3133782M2	10518	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.579	03/08/2019	99.747	11/30/2018	4,987,350.00	4,988,903.52	4,987,350.00
3130AAXX1	10586	01GRF	Federal Home Loan Bank	Fair	9,100,000.00	2.269	03/18/2019	99.687	11/30/2018	9,071,517.00	9,076,110.84	9,071,517.00
912828W97	10582	01GRF	U.S. Treasury	Fair	3,000,000.00	2.268	03/31/2019	99.590	11/30/2018	2,987,700.00	2,990,076.29	2,987,700.00
912828W97	10600	01GRF	U.S. Treasury	Fair	4,700,000.00	2.278	03/31/2019	99.590	11/30/2018	4,680,730.00	4,684,220.85	4,680,730.00
3130ACL93	10516	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.517	04/26/2019	99.597	11/30/2018	4,979,850.00	4,999,684.35	4,979,850.00
912828ST8	10536	01GRF	U.S. Treasury	Fair	4,000,000.00	1.945	04/30/2019	99.504	11/30/2018	3,980,160.00	3,988,733.91	3,980,160.00
912828ST8	10607	01GRF	U.S. Treasury	Fair	4,000,000.00	2.426	04/30/2019	99.504	11/30/2018	3,980,160.00	3,980,804.59	3,980,160.00
912796QH5	10621	01GRF	U.S. Treasury	Fair	5,100,000.00	2.500	05/23/2019	98.596	11/30/2018	5,028,424.36	5,040,322.21	5,028,424.36

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

Delaware River Joint TBC
Investment Classification
November 30, 2018

Page 2

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
3137EADG1	10583	01GRF	Federal Home Loan Mtg Corp	Fair	4,000,000.00	2.365	05/30/2019	99.602	11/30/2018	3,984,080.00	3,987,962.90	3,984,080.00
912828VL0	10525	01GRF	U.S. Treasury	Fair	5,000,000.00	1.744	05/31/2019	99.492	11/30/2018	4,974,900.00	4,974,054.22	4,974,600.00
912828VL0	10608	01GRF	U.S. Treasury	Fair	4,000,000.00	2.462	05/31/2019	99.492	11/30/2018	3,979,680.00	3,981,145.83	3,979,680.00
912828VL0	10609	01GRF	U.S. Treasury	Fair	500,000.00	2.467	05/31/2019	99.492	11/30/2018	497,629.20	497,629.20	497,460.00
89119BTM8	10619	01GRF	Toronto Dominion	Fair	1,396,000.00	2.773	06/21/2019	98.143	11/30/2018	1,370,082.48	1,374,889.76	1,370,082.48
3130A8DB6	10588	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	2.386	06/21/2019	99.205	11/30/2018	2,976,150.00	2,979,331.34	2,976,150.00
3130A8DB6	10611	01GRF	Federal Home Loan Bank	Fair	1,880,000.00	2.533	06/21/2019	99.205	11/30/2018	1,865,054.00	1,865,501.21	1,865,054.00
3130A8DB6	10612	01GRF	Federal Home Loan Bank	Fair	2,225,000.00	2.518	06/21/2019	99.205	11/30/2018	2,207,311.25	2,208,027.40	2,207,311.25
3130ACJ96	10510	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.551	06/28/2019	99.381	11/30/2018	4,969,050.00	4,969,560.15	4,969,050.00
912828XV7	10537	01GRF	U.S. Treasury	Fair	4,500,000.00	1.970	06/30/2019	99.229	11/30/2018	4,465,305.00	4,481,560.65	4,465,305.00
912828XV7	10614	01GRF	U.S. Treasury	Fair	4,600,000.00	2.523	06/30/2019	99.229	11/30/2018	4,564,534.00	4,566,546.42	4,564,534.00
3136G0RL7	10634	01GRF	Federal National Mtg Assn	Fair	2,000,000.00	2.604	07/24/2019	99.316	11/30/2018	1,986,320.00	1,987,165.90	1,986,320.00
912828TH3	10613	01GRF	U.S. Treasury	Fair	4,895,000.00	2.575	07/31/2019	98.850	11/30/2018	4,838,707.50	4,840,632.99	4,838,707.50
912828TH3	10625	01GRF	U.S. Treasury	Fair	6,300,000.00	2.588	07/31/2019	98.850	11/30/2018	6,227,550.00	6,229,319.72	6,227,550.00
3135G0P49	10620	01GRF	Federal National Mtg Assn	Fair	6,000,000.00	2.623	08/28/2019	98.753	11/30/2018	5,925,180.00	5,928,958.32	5,925,180.00
912828T6	10509	01GRF	U.S. Treasury	Fair	3,000,000.00	1.507	08/31/2019	98.949	11/30/2018	2,998,470.00	2,994,335.19	2,998,470.00
912828T6	10631	01GRF	U.S. Treasury	Fair	4,000,000.00	2.697	08/31/2019	98.949	11/30/2018	3,957,960.00	3,957,490.84	3,957,960.00
912796RA9	10626	01GRF	U.S. Treasury	Fair	10,000,000.00	2.596	09/12/2019	97.767	11/30/2018	9,776,715.90	9,800,650.42	9,776,715.90
3137EADM8	10635	01GRF	Federal Home Loan Mtg Corp	Fair	4,445,000.00	2.720	10/02/2019	98.783	11/30/2018	4,390,904.35	4,391,310.67	4,390,904.35
912796RF8	10637	01GRF	U.S. Treasury	Fair	6,200,000.00	2.624	10/10/2019	97.780	11/30/2018	6,062,372.03	6,062,810.34	6,062,372.03
3135G0R39	10636	01GRF	Federal National Mtg Assn	Fair	10,465,000.00	2.718	10/24/2019	98.467	11/30/2018	10,304,571.55	10,306,605.63	10,304,571.55
3130ACLX0	10517	01GRF	Federal Home Loan Bank	Fair	6,000,000.00	1.625	10/30/2019	99.013	11/30/2018	5,940,780.00	6,000,000.00	5,940,780.00
912796RM3	10628	01GRF	U.S. Treasury	Fair	8,480,000.00	2.723	11/07/2019	97.380	11/30/2018	8,257,834.09	8,268,537.88	8,257,834.09
Subtotal					241,055,132.80	2.162				239,323,008.31	239,640,682.15	239,323,008.31

Operating Fund

38145C752	10108	01OF	Goldman Sachs Illa Fed Port	Amort	46,086.88	1.255		100.000	11/30/2018	46,086.88	46,086.88	46,086.88
912796PP8	10546	01OF	U.S. Treasury	Fair	5,770,000.00	1.887	01/31/2019	98.079	11/30/2018	5,659,179.48	5,752,049.53	5,659,179.48
Subtotal					5,816,086.88	1.882				5,705,266.36	5,798,136.41	5,705,266.36

Reserve Maintenance Fund

38145C752	10106	01RMF	Goldman Sachs Illa Fed Port	Amort	40,348.84	1.255		100.000	11/30/2018	40,348.84	40,348.84	40,348.84
912796PP8	10545	01RMF	U.S. Treasury	Fair	6,113,000.00	1.887	01/31/2019	98.079	11/30/2018	5,995,591.70	6,093,982.46	5,995,591.70
Subtotal					6,153,348.84	1.883				6,035,940.54	6,134,331.30	6,035,940.54

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Scudder Falls Insurance Reserve												
38145C752	10506	01SFIR	Goldman Sachs Illa Fed Port	Amort	383.40	0.001	11/30/2018	100.000	11/30/2018	383.40	383.40	383.40
9128282K5	10507	01SFIR	U.S. Treasury	Fair	4,054,000.00	1.270	07/31/2019	99.012	11/30/2018	4,013,946.48	4,056,776.90	4,013,946.48
				Subtotal	4,054,383.40	1.269				4,014,329.88	4,057,160.30	4,014,329.88
Debt Service Reserve 2005A												
38145C752	10110	05DSRF05	Goldman Sachs Illa Fed Port	Amort	26.79	1.255	11/30/2018	100.000	11/30/2018	26.79	26.79	26.79
912796PP8	10551	05DSRF05	U.S. Treasury	Fair	993,000.00	1.888	01/31/2019	98.079	11/30/2018	973,928.11	989,908.25	973,928.11
912796QH5	10622	05DSRF05	U.S. Treasury	Fair	2,040,000.00	2.500	05/23/2019	98.596	11/30/2018	2,011,369.74	2,016,128.89	2,011,369.74
				Subtotal	3,033,026.79	2.300				2,985,324.64	3,006,063.93	2,985,324.64
Capitalized Interest Acc 2017												
38145C752	10423	06CAPINT1	Goldman Sachs Illa Fed Port	Amort	106,896.51	1.255	11/30/2018	100.000	11/30/2018	106,896.51	106,896.51	106,896.51
912828U99	10533	06CAPINT1	U.S. Treasury	Fair	6,064,000.00	1.809	12/31/2018	99.918	11/30/2018	6,059,027.52	6,061,251.73	6,059,027.52
				Subtotal	6,170,896.51	1.799				6,165,924.03	6,168,148.24	6,165,924.03
Construction Fund 2017												
38145C752	10424	06CF17	Goldman Sachs Illa Fed Port	Amort	0.00	0.001	11/30/2018	100.000	11/30/2018	0.00	0.00	0.00
PAINVEST	10463	06CF17	PA Invest	Amort	20,161,754.52	2.267	11/30/2018	100.000	11/30/2018	20,161,754.52	20,161,754.52	20,161,754.52
59157UJMA5	10596	06CF17	METLIFE	Fair	4,000,000.00	2.246	12/10/2018	99.275	11/30/2018	3,971,010.00	3,997,770.00	3,971,010.00
64105HMA7	10580	06CF17	Nestle Capital Corp CP	Fair	7,000,000.00	2.320	12/10/2018	98.312	11/30/2018	6,881,875.00	6,996,062.50	6,881,875.00
89233HMD3	10597	06CF17	TOYOTA Motor Credit CP	Fair	4,700,000.00	2.327	12/13/2018	99.242	11/30/2018	4,664,413.15	4,696,381.00	4,664,413.15
88602UMH0	10584	06CF17	Thunder Bay Funding LLC CP	Fair	3,600,000.00	2.501	12/17/2018	98.751	11/30/2018	3,555,045.00	3,596,112.00	3,555,045.00
89233HMJ0	10580	06CF17	TOYOTA Motor Credit CP	Fair	5,000,000.00	2.428	12/18/2018	98.688	11/30/2018	4,934,444.45	4,994,427.78	4,934,444.45
36960MMU4	10594	06CF17	General Elec Cap Corp	Fair	6,700,000.00	2.413	12/28/2018	99.017	11/30/2018	6,634,168.75	6,687,990.25	6,634,168.75
912828U99	10492	06CF17	U.S. Treasury	Fair	10,000,000.00	1.303	12/31/2018	99.918	11/30/2018	9,991,800.00	9,999,567.66	9,991,800.00
30601VMN47	10615	06CF17	Fairway Fin Corp	Fair	7,500,000.00	2.374	01/04/2019	99.377	11/30/2018	7,453,291.65	7,483,283.33	7,453,291.65
17177MNF5	10589	06CF17	CIESCO LLC	Fair	6,900,000.00	2.536	01/15/2019	98.754	11/30/2018	6,814,066.23	6,878,868.75	6,814,066.23
19121BNJ4	10570	06CF17	Coca Cola	Fair	4,000,000.00	2.483	01/18/2019	98.192	11/30/2018	3,927,700.00	3,987,146.67	3,927,700.00
912828V56	10543	06CF17	U.S. Treasury	Fair	5,000,000.00	1.925	01/31/2019	99.800	11/30/2018	4,993,406.47	4,990,000.00	4,990,000.00
89233HPE8	10585	06CF17	TOYOTA Motor Credit CP	Fair	3,000,000.00	2.513	02/14/2019	98.393	11/30/2018	2,951,810.01	2,984,750.00	2,951,810.01
19121BPL7	10588	06CF17	Coca Cola	Fair	6,000,000.00	2.506	02/20/2019	97.927	11/30/2018	5,875,665.00	5,987,195.00	5,875,665.00
12619UQ53	10603	06CF17	CRC Funding LLC CP	Fair	3,000,000.00	2.480	03/05/2019	98.775	11/30/2018	2,963,250.00	2,980,808.33	2,963,250.00
67983UQN6	10605	06CF17	Old Line Funding LLC	Fair	5,000,000.00	2.583	03/22/2019	98.710	11/30/2018	4,935,541.65	4,960,687.50	4,935,541.65
912828SN1	10604	06CF17	Federal Home Loan Bank	Fair	2,500,000.00	2.389	03/31/2019	99.672	11/30/2018	2,491,800.00	2,492,760.14	2,491,800.00
912828SN1	10616	06CF17	Federal Home Loan Bank	Fair	6,000,000.00	2.406	03/31/2019	99.672	11/30/2018	5,982,320.00	5,980,320.00	5,982,320.00
3137EADZ9	10512	06CF17	Federal Home Loan Mtg Corp	Fair	6,000,000.00	1.548	04/15/2019	99.360	11/30/2018	5,961,600.00	5,990,699.50	5,961,600.00

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Construction Fund 2017												
82124MRR3	10633	06CF17	Sheffield Receivables	Fair	5,400,000.00	2.834	04/25/2019	98.786	11/30/2018	5,334,480.02	5,339,100.02	5,334,480.02
3130ACL93	10519	06CF17	Federal Home Loan Bank	Fair	3,000,000.00	1.599	04/26/2019	99.597	11/30/2018	2,987,910.00	2,998,780.37	2,987,910.00
912828ST8	10489	06CF17	U.S. Treasury	Fair	10,000,000.00	1.338	04/30/2019	99.504	11/30/2018	9,950,400.00	9,996,401.32	9,950,400.00
912828R44	10521	06CF17	U.S. Treasury	Fair	13,000,000.00	1.552	05/15/2019	99.258	11/30/2018	12,903,540.00	12,903,719.21	12,903,540.00
3130ABF92	10514	06CF17	Federal Home Loan Bank	Fair	6,000,000.00	1.528	05/28/2019	99.417	11/30/2018	5,965,020.00	5,995,560.91	5,965,020.00
912828SX9	10617	06CF17	Federal Home Loan Bank	Fair	6,600,000.00	2.503	05/31/2019	99.313	11/30/2018	6,554,658.00	6,555,457.03	6,554,658.00
65558KT38	10629	06CF17	Nordea Bank	Fair	6,500,000.00	2.816	06/03/2019	98.461	11/30/2018	6,400,016.42	6,408,472.74	6,400,016.42
89119BTM8	10618	06CF17	Toronto Dominion	Fair	7,800,000.00	2.773	06/21/2019	98.143	11/30/2018	7,685,188.63	7,682,048.80	7,655,188.63
3130A8DB6	10520	06CF17	Federal Home Loan Bank	Fair	14,000,000.00	1.600	06/21/2019	99.205	11/30/2018	13,888,700.00	13,963,414.92	13,888,700.00
3130ACJ96	10511	06CF17	Federal Home Loan Bank	Fair	5,000,000.00	1.597	06/28/2019	99.381	11/30/2018	4,969,050.00	4,997,280.79	4,969,050.00
3137EAB1	10515	06CF17	Federal Home Loan Mtg Corp	Fair	6,000,000.00	1.572	07/19/2019	98.908	11/30/2018	5,934,480.00	5,973,984.08	5,934,480.00
78013WUR9	10632	06CF17	Royal Bank of Canada	Fair	5,500,000.00	2.928	07/25/2019	98.044	11/30/2018	5,392,452.07	5,397,241.65	5,392,452.07
912828TH3	10491	06CF17	U.S. Treasury	Fair	10,000,000.00	1.342	07/31/2019	98.850	11/30/2018	9,885,000.00	9,969,573.16	9,885,000.00
912796QV4	10627	06CF17	U.S. Treasury	Fair	10,500,000.00	2.593	08/15/2019	97.972	11/30/2018	10,287,070.50	10,311,194.95	10,287,070.50
Subtotal					225,361,754.52	2.108				223,247,521.05	224,381,177.26	223,247,521.05
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs Ila Fed Port	Amort	8,085.05	1.255		100.000	11/30/2018	8,085.05	8,085.05	8,085.05
912796PP8	10552	06DSRF12A	U.S. Treasury	Fair	1,003,000.00	1.888	01/31/2019	98.079	11/30/2018	983,736.05	999,877.12	983,736.05
912796QH5	10623	06DSRF12A	U.S. Treasury	Fair	1,910,000.00	2.500	05/23/2019	98.596	11/30/2018	1,883,194.22	1,887,650.08	1,883,194.22
Subtotal					2,921,085.05	2.287				2,875,015.32	2,895,612.25	2,875,015.32
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs Ila Fed Port	Amort	0.00	1.223		100.000	11/30/2018	0.00	0.00	0.00
912796PP8	10553	06DSRF15	U.S. Treasury	Fair	5,708,000.00	1.888	01/31/2019	98.079	11/30/2018	5,598,370.27	5,690,227.90	5,598,370.27
912796QH5	10624	06DSRF15	U.S. Treasury	Fair	4,250,000.00	2.500	05/23/2019	98.596	11/30/2018	4,190,353.63	4,200,268.51	4,190,353.63
Subtotal					9,958,000.00	2.150				9,788,723.90	9,890,496.41	9,788,723.90
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs Ila Fed Port	Amort	317,519.83	1.255		100.000	11/30/2018	317,519.83	317,519.83	317,519.83
912796PP8	10549	06DSRF17	U.S. Treasury	Fair	30,563,000.00	1.879	01/31/2019	98.079	11/30/2018	29,975,996.94	30,468,332.81	29,975,996.94
912796PP8	10554	06DSRF17	U.S. Treasury	Fair	366,000.00	1.888	01/31/2019	98.079	11/30/2018	358,970.48	364,860.44	358,970.48
Subtotal					31,246,519.83	1.873				30,652,487.25	31,150,713.08	30,652,487.25
Total					536,515,272.42	2.105				531,538,579.08	533,867,559.13	531,538,579.08

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018
TOLL TRAFFIC AND REVENUE STATISTICS (November, 2018)

Summary: The Commission experienced a decrease in total toll revenue for November 2018 in comparison to the November 2017 traffic and revenue statistics. Total toll traffic also reflected a decrease for the month. *[It should be noted that for 2017, increases in commercial traffic through-out the Commission and passenger traffic in the Southern Region were directly related to the closure of the Delaware River Turnpike Bridge from January 21st, thru March 10th].*

Analysis of November 2018 / November 2017 toll revenue data comparison:

- An overall toll revenue decrease of 0.59 percent was recorded at the Commission's seven toll bridges for the month of November.
- Commercial-vehicle toll revenue reflected a 0.09 percent increase for the month.
- Passenger-vehicle toll revenue generated a 2.53 percent decrease for the month.

Analysis of November 2018 / November 2017 traffic data comparison:

- Total toll traffic decreased by 53,697 vehicles, or 1.60 percent for the month.
- Commercial-vehicle traffic increased by 8,582 vehicles, or 1.83 percent.
- Passenger-vehicle toll traffic decreased by 62,279 vehicles, or 2.16 percent.
- Average daily toll traffic for the Commission's seven toll bridges for November 2018 was 109,774 total vehicles as compared to 111,564 total vehicles in November 2017.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for November 2018 decreased by 129,450 vehicles, or 4.96 percent as compared to the month of November 2017.

Traffic analysis for 2018 YTD:

- Total YTD toll traffic for the seven toll bridges is reflecting a 2.18 percent decrease through the first eleven months of 2018 as compared to the same period in 2017.
- Westbound traffic on the eleven toll supported bridges is reflecting a 3.53 percent decrease through the first eleven months of 2018 when compared to last year.

REGION REVIEW

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 0.57 percent increase for November 2018 as the result of the decreases of 1,566 cars and the increase of 5,813 trucks when compared to November 2017. At New Hope-Lambertville (NHL), a decrease of 699 cars and an increase of 1,221 trucks combined to generate an increase in total toll traffic of 0.31 percent for November 2018 as compared to November 2017.

Central Region

The I-78 Toll Bridge experienced a decrease of 4.10 percent in total toll traffic for the month of November 2018 when compared to November 2017 as the result of the combined decreases of 38,067 cars and 2,927 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, increases of 2,687 passenger vehicles and 2,582 trucks generated a 1.21 percent increase in total toll traffic for November 2018.

Northern Region

Portland-Columbia (PC) experienced a 0.73 percent decrease in total toll traffic during November 2018 as a result of the decrease of 2,063 automobiles and the increase of 1,294 trucks compared to November 2017. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 18,903 passenger vehicles combined with the increase of 172 trucks generated an over-all decrease of 2.38 percent in total toll traffic for November 2018 as compared to November 2017. At Milford-Montague (MM), the decrease of 3,668 passenger vehicles and the increase of 427 trucks produced a 3.16 percent decrease in total toll traffic for the month of November 2018 compared to November 2017.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of November, 2018 and November, 2017, and the year-to-date periods ending November 30, 2018 and November 30, 2017.

		<i>E-ZPass</i> PENETRATION RATES					
		Nov. 2018	Nov . 2017	Change in Monthly Percentage	YTD 2018	YTD 2017	Change in YTD Percentage
All Toll Bridges	Cars	70.55	68.87	1.68	69.52	67.18	2.34
	Trucks	89.72	86.97	2.75	88.87	86.16	2.71
	Total	73.32	71.40	1.92	72.28	69.80	2.48
Trenton - Morrisville	Cars	68.41	67.00	1.41	67.45	66.05	1.40
	Trucks	91.31	90.40	0.91	90.68	89.31	1.37
	Total	70.10	68.56	1.54	69.07	67.63	1.44
New Hope - Lambertville	Cars	83.76	82.34	1.42	83.09	81.22	1.87
	Trucks	86.29	81.80	4.49	85.23	82.34	2.89
	Total	83.91	82.32	1.59	83.22	81.29	1.93
I-78	Cars	72.77	70.69	2.08	71.62	68.30	3.32
	Trucks	89.96	87.09	2.87	89.10	86.75	2.35
	Total	77.31	74.90	2.41	76.23	72.99	3.24
Easton - Phillipsburg	Cars	69.55	68.62	0.93	69.11	67.49	1.62
	Trucks	84.37	81.23	3.14	83.60	80.76	2.84
	Total	70.39	69.27	1.12	69.93	68.20	1.73
Portland - Columbia	Cars	63.80	63.17	0.63	63.26	61.74	1.52
	Trucks	91.18	89.12	2.06	91.20	87.31	3.89
	Total	66.09	65.00	1.09	65.48	63.56	1.92
Delaware Water Gap	Cars	69.79	67.53	2.26	68.65	65.58	3.07
	Trucks	90.02	86.82	3.20	89.03	85.12	3.91
	Total	72.98	70.50	2.48	71.81	68.52	3.29
Milford - Montague	Cars	64.46	62.78	1.68	63.31	60.99	2.32
	Trucks	77.80	76.70	1.10	78.84	74.38	4.46
	Total	64.85	63.12	1.73	63.74	61.34	2.40

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

				JANUARY 1, 2017		JANUARY 1, 2018		MONTH OF		MONTH OF	
				NOVEMBER 30, 2017		NOVEMBER 30, 2018		NOVEMBER 2017		NOVEMBER 2018	
				334 DAYS		334 DAYS		30 DAYS		30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
32,617,076	\$ 32,842,131.00	31,757,306	\$ 31,960,143.00	Passenger	2,816,312	\$ 2,832,459.00		2,878,591	\$ 2,894,921.00		
-	(1,189,752.23)	-	(1,157,846.41)	Discounts *	-	(127,907.81)		-	(120,240.25)		
32,617,076	\$ 31,652,378.77	31,757,306	\$ 30,802,296.59	TOTAL PASSENGER	2,816,312	\$ 2,704,551.19		2,878,591	\$ 2,774,680.75		
772,960	4,977,194.30	799,475	5,147,399.65	2-Axle Trucks	74,072	476,874.90		56,284	362,110.45		
462,601	5,471,430.00	421,490	4,988,167.20	3-Axle Trucks	38,080	450,204.00		44,690	528,391.20		
475,776	7,482,704.00	471,428	7,418,233.60	4-Axle Trucks	39,347	618,640.00		47,227	743,275.20		
3,419,481	67,009,086.00	3,467,268	67,923,538.00	5-Axle Trucks	315,576	6,179,272.00		310,307	6,084,390.00		
102,058	2,374,238.41	106,899	2,492,606.40	6-Axle Trucks	9,540	222,168.00		9,588	223,456.80		
4,256	117,587.60	4,302	128,412.60	7-Axle Trucks	303	9,124.80		260	7,204.40		
1	88.30	-	-	Permits	-	-		-	-		
5,237,135	\$ 87,432,328.61	5,270,862	\$ 88,098,347.45	TOTAL TRUCKS	476,918	\$ 7,956,083.70		468,336	\$ 7,948,828.05		
37,854,211	\$ 119,084,707.38	37,028,168	\$ 118,900,644.04	TOTAL TOLL VEHICLES	3,293,230	10,660,634.89		3,346,927	10,723,508.80		
113,336	\$ 356,541.04	110,863	\$ 355,989.95	DAILY AVERAGE	109,774	\$ 355,354.50		111,564	\$ 357,450.29		

Rate Change		Rate Change	
Traffic (toll)		Traffic (toll)	
Autos	-2.18%	Autos	-1.80%
Trucks	-2.64%	Trucks	-2.16%
Revenue	0.64%	Revenue	1.83%
Autos	-0.15%	Autos	-0.59%
Trucks	-2.69%	Trucks	-2.53%
	0.76%		0.09%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

NOTE: In 2017, traffic and revenue was positively affected by the closure of the Delaware River Turnpike Bridge from Jan. 21, 2017 through March 10, 2017.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2018

JANUARY 1, 2017			JANUARY 1, 2018			MONTH OF			MONTH OF		
NOVEMBER 30, 2017			NOVEMBER 30, 2018			NOVEMBER 2018			NOVEMBER 2017		
334 DAYS			334 DAYS			30 DAYS			30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
8,095,697	\$ 8,127,736.00		7,958,675	\$ 7,985,490.00	Passenger	698,610	\$ 700,839.00		700,176	\$ 702,453.00	
	(246,939.84)			(249,557.90)	Discounts *		(27,961.13)			(25,257.59)	
8,095,697	\$ 7,880,796.16		7,958,675	\$ 7,735,932.10	TOTAL PASSENGER	698,610	\$ 672,877.87		700,176	\$ 677,195.41	
167,663	1,082,082.95		170,441	1,100,232.90	2-Axle Trucks	18,566	119,782.65		10,788	69,678.70	
106,097	1,262,622.00		111,975	1,332,933.60	3-Axle Trucks	10,760	127,959.60		11,581	137,692.80	
97,880	1,548,689.60		83,335	1,320,072.00	4-Axle Trucks	6,704	106,329.60		8,494	134,628.80	
215,107	4,223,402.00		228,421	4,484,342.00	5-Axle Trucks	19,630	384,948.00		19,028	373,616.00	
1,964	46,105.41		2,102	49,651.20	6-Axle Trucks	170	4,005.60		127	3,007.20	
199	5,643.60		199	5,575.20	7-Axle Trucks	14	366.40		13	364.00	
	-			-	Permits		-			-	
588,910	\$ 8,168,546.56		596,473	\$ 8,292,806.90	TOTAL TRUCKS	55,844	\$ 743,411.85		50,031	\$ 718,987.50	
8,684,607	\$ 16,049,342.72		8,555,148	\$ 16,028,739.00	TOTAL TOLL VEHICLES	754,454	\$ 1,416,289.72		750,207	\$ 1,396,182.91	
26,002	\$ 48,051.92		25,614	\$ 47,990.24	DAILY AVERAGE	25,148	\$ 47,209.66		25,007	\$ 46,539.43	

Rate Change	
Traffic (toll)	-1.49%
Autos	-1.69%
Trucks	1.28%
Revenue	-0.13%
Autos	-1.84%
Trucks	1.52%

Rate Change	
Traffic (toll)	0.57%
Autos	-0.22%
Trucks	11.62%
Revenue	1.44%
Autos	-0.64%
Trucks	3.40%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2018

JANUARY 1, 2017 NOVEMBER 30, 2017 334 DAYS			JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS			NOVEMBER 2018 30 DAYS			MONTH OF NOVEMBER 2017 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
1,698,176 \$	1,709,464.00 (71,404.97)		1,656,312 \$	1,666,528.00 (69,615.01)		Passenger	156,667 \$	157,595.00 (7,590.36)	157,366 \$	158,236.00 (7,020.41)	
1,698,176 \$	1,638,059.33		1,656,312 \$	1,596,912.99		Discounts *	156,667 \$	150,014.64	157,366 \$	151,215.59	
						TOTAL PASSENGER					
41,030	264,754.75		44,768	288,836.60		2-Axle Trucks	4,411	28,466.75	3,062	19,767.80	
19,239	229,136.40		16,452	195,896.40		3-Axle Trucks	1,399	16,639.20	1,454	17,328.00	
7,685	119,692.80		9,584	149,686.40		4-Axle Trucks	770	12,057.60	856	13,345.60	
32,757	644,426.00		32,657	642,582.00		5-Axle Trucks	2,879	56,626.00	2,875	56,534.00	
983	22,629.60		1,172	26,824.80		6-Axle Trucks	120	2,740.80	109	2,443.20	
38	1,058.40		46	1,282.40		7-Axle Trucks	3	84.00	5	137.20	
						Permits	-	-	-	-	
101,742 \$	1,281,697.95		104,679 \$	1,305,108.60		TOTAL TRUCKS	9,582 \$	116,614.35	8,361 \$	109,555.80	
1,799,918 \$	2,919,757.28		1,760,991 \$	2,902,021.59		TOTAL TOLL VEHICLES	166,249 \$	266,628.99	165,727 \$	260,771.39	
5,389 \$	8,741.79		5,272 \$	8,688.69		DAILY	5,542 \$	8,887.63	5,524 \$	8,692.38	

Rate Change	
Traffic (toll)	
Autos	-2.16%
Trucks	-2.47%
Revenue	2.89%
Autos	-0.61%
Trucks	-2.51%
	1.93%

Rate Change	
Traffic (toll)	
Autos	0.31%
Trucks	-0.44%
Revenue	14.60%
Autos	2.25%
Trucks	-0.79%
	6.44%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2018

JANUARY 1, 2017 NOVEMBER 30, 2017 334 DAYS			JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS			MONTH OF NOVEMBER 2018 30 DAYS			MONTH OF NOVEMBER 2017 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
8,236,286	\$ 8,310,850.00		7,831,662	\$ 7,898,972.00		Passenger	705,591	\$ 711,414.00	743,658	\$ 749,383.00	
	(353,404.36)			(340,901.58)		Discounts *		(38,059.72)		(36,181.51)	
8,236,286	\$ 7,957,445.64		7,831,662	\$ 7,558,070.42		TOTAL PASSENGER	705,591	\$ 673,354.28	743,658	\$ 713,201.49	
273,615	1,759,095.65		267,567	1,719,402.75		2-Axle Trucks	23,992	154,036.35	21,917	140,643.10	
179,903	2,122,197.60		143,350	1,690,093.20		3-Axle Trucks	14,381	169,237.20	16,439	193,860.00	
197,348	3,089,516.80		214,814	3,369,361.60		4-Axle Trucks	18,008	282,027.20	21,369	335,168.00	
2,087,975	40,886,454.00		2,104,985	41,210,156.00		5-Axle Trucks	190,496	3,728,534.00	190,325	3,728,430.00	
66,933	1,556,748.00		70,201	1,636,526.40		6-Axle Trucks	6,453	150,367.20	6,263	145,924.80	
3,144	86,547.20		2,712	81,188.00		7-Axle Trucks	224	6,812.40	168	4,650.80	
1	88.30					Permits					
2,808,919	\$ 49,500,647.55		2,803,629	\$ 49,706,727.95		TOTAL TRUCKS	253,554	\$ 4,491,014.35	256,481	\$ 4,548,676.70	
11,045,205	\$ 57,458,093.19		10,635,291	\$ 57,264,798.37		TOTAL TOLL VEHICLES	959,145	\$ 5,164,388.63	1,000,139	\$ 5,281,878.19	
33,069	\$ 172,030.22		31,842	\$ 171,451.49		DAILY AVERAGE	31,972	\$ 172,145.62	33,338	\$ 175,395.94	

Rate Change	
Traffic (toll)	
Autos	-3.71%
Trucks	-4.91%
Revenue	-0.19%
Autos	-0.34%
Trucks	-5.02%
	0.42%

Rate Change	
Traffic (toll)	
Autos	-4.10%
Trucks	-5.12%
Revenue	-1.14%
Autos	-1.85%
Trucks	-5.59%
	-1.27%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2018

JANUARY 1, 2017 NOVEMBER 30, 2017 334 DAYS			JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS			MONTH OF NOVEMBER 2018 30 DAYS			MONTH OF NOVEMBER 2017 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
4,635,596	\$ 4,660,731.00		4,633,882	\$ 4,658,715.00		Passenger	417,255	\$ 419,189.00	414,568	\$ 416,493.00	
	(161,457.90)			(149,803.31)		Discounts *		(16,538.56)		(16,311.03)	
4,635,596	\$ 4,499,273.10		4,633,882	\$ 4,508,911.69		TOTAL PASSENGER	417,255	\$ 402,650.44	414,568	\$ 400,181.97	
77,382	500,002.10		93,990	606,796.45		2-Axle Trucks	9,409	60,898.95	6,828	44,072.60	
33,791	401,384.40		33,599	398,697.60		3-Axle Trucks	2,937	34,812.00	3,311	39,350.40	
29,152	462,476.80		30,194	479,118.40		4-Axle Trucks	2,420	38,344.00	2,453	38,976.00	
119,014	2,334,734.00		119,494	2,347,034.00		5-Axle Trucks	10,156	199,404.00	9,736	190,748.00	
1,271	30,045.60		1,192	28,360.80		6-Axle Trucks	84	1,994.40	93	2,200.80	
36	1,004.40		45	1,277.20		7-Axle Trucks	2	53.20	5	140.00	
			-			Permits	-	-	-	-	
260,646	\$ 3,729,647.30		278,514	\$ 3,861,284.45		TOTAL TRUCKS	25,008	\$ 335,306.55	22,426	\$ 315,487.80	
4,896,242	\$ 8,228,920.40		4,912,396	\$ 8,370,196.14		TOTAL TOLL VEHICLES	442,263	\$ 737,956.99	436,994	\$ 715,669.77	
14,659	\$ 24,637.49		14,708	\$ 25,060.47		DAILY AVERAGE	14,742	\$ 24,598.57	14,566	\$ 23,855.66	

Rate Change	
Traffic (toll)	
Autos	0.33%
Trucks	-0.04%
Revenue	6.86%
Autos	1.72%
Trucks	0.21%
	3.53%

Rate Change	
Traffic (toll)	
Autos	1.21%
Trucks	0.65%
Revenue	11.51%
Autos	3.11%
Trucks	0.62%
	6.28%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2018

JANUARY 1, 2017 NOVEMBER 30, 2017 334 DAYS			JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS			MONTH OF NOVEMBER 2018 30 DAYS			MONTH OF NOVEMBER 2017 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
1,089,572	\$ 1,099,921.00		1,099,183	\$ 1,109,217.00		Passenger	96,133	\$ 96,839.00	98,196	\$ 98,878.00	
	(42,389.70)			(42,803.49)		Discounts *		(4,119.40)		(3,887.33)	
1,089,572	\$ 1,057,531.30		1,099,183	\$ 1,066,413.51		TOTAL PASSENGER	96,133	\$ 92,719.60	98,196	\$ 94,990.67	
16,870	109,188.30		18,624	120,443.70		2-Axle Trucks	1,789	11,561.55	1,344	8,658.65	
8,641	102,888.00		7,565	90,229.20		3-Axle Trucks	727	8,655.60	721	8,557.20	
25,570	407,424.00		34,416	547,070.40		4-Axle Trucks	3,211	51,072.00	2,393	38,107.20	
32,267	637,820.00		33,686	666,078.00		5-Axle Trucks	3,000	59,186.00	2,984	58,582.00	
423	10,108.80		514	12,230.40		6-Axle Trucks	27	645.60	38	909.60	
16	445.20		20	557.20		7-Axle Trucks	1	28.00	1	28.00	
-						Permits					
83,787	\$ 1,267,874.30		94,825	\$ 1,436,608.90		TOTAL TRUCKS	8,755	\$ 131,148.75	7,461	\$ 114,852.65	
1,173,359	\$ 2,325,405.60		1,194,008	\$ 2,503,022.41		TOTAL TOLL VEHICLES	104,888	\$ 223,868.35	105,657	\$ 209,843.32	
3,513	\$ 6,962.29		3,575	\$ 7,494.08		DAILY AVERAGE	3,496	\$ 7,462.28	3,522	\$ 6,994.78	

Rate Change
Traffic (toll)
Autos 1.76%
Trucks 0.88%
Revenue 13.17%
Autos 7.64%
Trucks 0.84%
Autos 13.31%
Trucks

Rate Change
Traffic (toll)
Autos -0.73%
Trucks -2.10%
Revenue 17.34%
Autos 6.68%
Trucks -2.39%
Autos 14.19%
Trucks

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2018

JANUARY 1, 2017			JANUARY 1, 2018			MONTH OF			MONTH OF		
NOVEMBER 30, 2017			NOVEMBER 30, 2018			NOVEMBER 2017			NOVEMBER 2018		
334 DAYS			334 DAYS			30 DAYS			30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
7,685,110	\$ 7,746,549.00		7,427,332	\$ 7,479,994.00		Passenger	645,713	\$ 649,460.00	664,616	\$ 668,617.00	
-	(272,506.47)		-	(265,124.60)		Discounts *	-	(29,770.05)	-	(27,792.97)	
7,685,110	\$ 7,474,042.53		7,427,332	\$ 7,214,869.40		TOTAL PASSENGER	645,713	\$ 619,689.95	664,616	\$ 640,824.03	
180,001	1,156,075.70		186,773	1,200,019.60		2-Axle Trucks	14,340	92,067.95	11,163	71,803.55	
111,137	1,307,914.80		104,850	1,236,171.60		3-Axle Trucks	7,475	88,105.20	10,976	129,122.40	
115,180	1,807,670.40		96,742	1,515,565.60		4-Axle Trucks	8,074	126,265.60	11,316	177,526.40	
923,907	18,114,882.00		938,771	18,389,938.00		5-Axle Trucks	88,603	1,734,500.00	84,588	1,660,786.00	
30,380	706,348.80		31,591	735,976.80		6-Axle Trucks	2,678	62,224.80	2,948	68,731.20	
804	22,365.20		1,271	38,280.60		7-Axle Trucks	59	1,760.80	66	1,828.40	
-	-		-	-		Permits	-	-	-	-	
1,361,409	\$ 23,115,256.90		1,359,998	\$ 23,115,972.20		TOTAL TRUCKS	121,229	\$ 2,104,824.35	121,057	\$ 2,109,797.95	
9,046,519	\$ 30,589,299.43		8,787,930	\$ 30,330,841.60		TOTAL TOLL VEHICLES	766,942	\$ 2,724,614.30	785,673	\$ 2,750,621.98	
27,085	\$ 91,584.73		26,309	\$ 90,810.90		DAILY AVERAGE	25,565	\$ 90,820.48	26,189	\$ 91,687.40	

Rate Change	
Traffic (toll)	-2.87%
Autos	-3.35%
Trucks	-0.10%
Revenue	-0.84%
Autos	-3.47%
Trucks	0.00%

Rate Change	
Traffic (toll)	-2.38%
Autos	-2.84%
Trucks	0.14%
Revenue	-0.95%
Autos	-3.30%
Trucks	-0.23%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2018

JANUARY 1, 2017 NOVEMBER 30, 2017 334 DAYS			JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS			MONTH OF NOVEMBER 2018 30 DAYS			MONTH OF NOVEMBER 2017 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
1,176,639	\$ 1,186,880.00		1,150,260	\$ 1,161,227.00		Passenger	96,343	\$ 97,123.00	100,011	\$ 100,861.00	
	(41,649.29)			(40,040.52)		Discounts *		(3,878.59)		(3,789.41)	
1,176,639	\$ 1,145,230.71		1,150,260	\$ 1,121,186.48		TOTAL PASSENGER	96,343	\$ 93,244.41	100,011	\$ 97,071.59	
16,399	105,994.85		17,312	111,657.65		2-Axle Trucks	1,565	10,060.70	1,162	7,486.05	
3,793	45,286.80		3,699	44,145.60		3-Axle Trucks	401	4,795.20	208	2,480.40	
2,963	47,233.60		2,343	37,339.20		4-Axle Trucks	160	2,544.00	346	5,523.20	
8,454	167,368.00		9,254	183,408.00		5-Axle Trucks	812	16,074.00	791	15,684.00	
94	2,251.20		127	3,036.00		6-Axle Trucks	8	189.60	10	240.00	
19	523.60		9	252.00		7-Axle Trucks	-	-	2	56.00	
-	-		-	-		Permits	-	-	-	-	
31,722	\$ 368,658.05		32,744	\$ 379,838.45		TOTAL TRUCKS	2,946	\$ 33,663.50	2,519	\$ 31,469.65	
1,208,361	\$ 1,513,888.76		1,183,004	\$ 1,501,024.93		TOTAL TOLL VEHICLES	99,289	\$ 128,907.91	102,530	\$ 128,541.24	
3,618	\$ 4,532.60		3,542	\$ 4,494.09		DAILY AVERAGE	3,310	\$ 4,230.26	3,418	\$ 4,284.71	

Rate Change	
Traffic (toll)	
Autos	-2.10%
Trucks	-2.24%
Revenue	3.22%
Autos	-0.85%
Trucks	-2.10%
	3.03%

Rate Change	
Traffic (toll)	
Autos	-3.16%
Trucks	-3.67%
Revenue	16.95%
Autos	-1.27%
Trucks	-3.94%
	6.97%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

Delaware River Joint Toll Bridge Commission **Toll Supported Bridge - Westbound Traffic Counts**

November 2018

Bridge	Westbound Volume					
	November 2018	November 2017	% Change	YTD 2018	YTD 2017	% Change
Lower Trenton	346,201	355,466	-2.61%	4,005,093	4,043,959	-0.96%
Calhoun Street	255,906	286,475	-10.67%	3,114,018	3,245,405	-4.05%
Scudder Falls ⁽¹⁾	868,931	959,285	-9.42%	10,056,269	10,695,065	-5.97%
Washington Crossing	108,679	105,238	3.27%	1,203,167	1,162,632	3.49%
New Hope - Lambertville	225,880	214,272	5.42%	2,171,303	2,393,976	-9.30%
Centre Bridge - Stockton	75,121	73,127	2.73%	828,946	823,800	0.62%
Uhlerstown - Frenchtown	66,409	69,320	-4.20%	804,235	758,145	6.08%
Upper Black Eddy - Milford	55,162	55,572	-0.74%	620,835	644,793	-3.72%
Riegelsville	48,765	45,143	8.02%	536,741	525,954	2.05%
Northampton Street	346,657	365,357	-5.12%	4,014,318	4,129,791	-2.80%
Riverton - Belvidere ⁽²⁾	83,968	81,874	2.56%	796,739	759,315	4.93%
Total	2,481,679	2,611,129	-4.96%	28,151,664	29,182,836	-3.53%

Notes:

⁽¹⁾ Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge.

⁽²⁾ Riverton Belvidere EB & WB lane counts were switched since server was installed at DRJTBC. Going forward, 2018 data is corrected. 2017 November but not YTD was updated for this correction.

Delaware River Joint Toll Bridge Commission **Toll Supported Bridge - Two Way Traffic Counts**

November 2018

Bridge	Total Volume				
	November 2018	November 2017	% Change	YTD 2018	YTD 2017
Lower Trenton	428,623	444,418	-3.55%	5,052,364	5,155,028
Calhoun Street	432,762	491,399	-11.93%	5,327,621	5,514,319
Scudder Falls ⁽¹⁾	1,578,119	1,746,968	-9.67%	17,681,818	19,760,462
Washington Crossing	182,012	177,906	2.31%	2,011,535	2,028,274
New Hope-Lambertville	422,477	376,271	12.28%	4,428,022	4,302,539
Centre Bridge - Stockton	137,839	135,072	2.05%	1,547,131	1,564,279
Uhlerstown - Frenchtown	122,958	140,451	-12.45%	1,620,197	1,494,413
Upper Black Eddy - Milford	102,429	102,870	-0.43%	1,166,200	1,199,418
Riegelsville	93,150	95,509	-2.47%	1,077,209	1,101,908
Northampton Street	483,587	556,951	-13.17%	5,739,654	6,235,928
Riverton - Belvidere ⁽²⁾	140,570	143,457	-2.01%	1,656,176	1,680,713
Total	4,124,526	4,411,272	-6.50%	47,307,926	50,037,281
					-5.45%

Notes:

⁽¹⁾ Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge.

⁽²⁾ Riverton Belvidere EB & WB lane counts were switched since server was installed at DRJTBC. Going forward, 2018 data is corrected. 2017 November but not YTD was updated for this correction.

Delaware River Joint Toll Bridge Commission
Toll Bridge - Two Way Traffic Counts
November 2018

Bridge	Total Volume (all classes)					
	November 2018	November 2017	% Change	YTD 2018	YTD 2017	% Change
Trenton - Morrisville	1,821,066	1,825,045	-0.22%	20,450,564	20,675,679	-1.09%
New Hope - Lambertville	391,964	391,291	0.17%	4,180,211	4,256,171	-1.78%
Interstate 78	1,947,241	2,041,362	-4.61%	21,751,611	22,671,076	-4.06%
Easton - Phillipsburg	1,076,436	1,076,322	0.01%	11,959,089	11,917,371	0.35%
Portland - Columbia	224,100	221,757	1.06%	2,551,447	2,594,587	-1.66%
Delaware Water Gap	1,461,363	1,518,788	-3.78%	17,127,259	17,599,418	-2.68%
Milford - Montague	215,105	211,711	1.60%	2,472,588	2,479,273	-0.27%
Total	7,137,275	7,286,276	-2.04%	80,492,769	82,193,575	-2.07%

Notes:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

STATISTICAL SUMMARY OF EXPENDITURES

This includes reports entitled **"Budget vs Actual"** covering the month of November 2018 and the eleven month year-to-date ("YTD") operations of fiscal year 2018 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total expense plus encumbrance totaled \$5,219,614 for the month of November. For the 2018 fiscal period, total expense plus encumbrances amounted to \$54,257,109 or 86.2% of the YTD operating budget.

Most of the expense categories are within their normal line item budgets. EZPass operating expenses are currently exceeding the YTD budget by \$302,108 or 8.4%, due to higher than projected fees for credit card and operating cost. Professional Services are exceeding their YTD operating budget by \$261,767 or 20.4% due to higher non-retainer legal fees.

There were no unusual expenses recorded during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

TOTAL COMMISSION

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$21,900,483	20,225,541	\$1,747,395	\$19,300,219	\$0	\$2,600,264
Part-Time Employee Wages	404,630	373,518	9,677	212,031	0	192,600
Summer Employee Wages	112,401	112,401	0	60,566	0	51,836
Overtime Wages	475,472	428,433	40,519	413,662	0	61,810
Pension Contributions	7,205,568	6,651,315	530,845	5,806,637	0	1,398,931
FICA Contributions	1,836,643	1,695,369	128,978	1,570,228	0	266,415
Regular Employee Healthcare Benefits	12,877,729	11,807,027	906,075	7,059,620	0	5,818,110
Life Insurance Benefits	220,328	201,968	19,189	202,848	0	17,481
Unemployment Compensation Benefits	44,100	44,100	15	31,703	0	12,397
Utility Expense	965,124	905,250	42,552	535,322	46,596	383,206
Office Expense	269,353	256,398	16,774	175,570	26,727	67,056
Telecommunication Expense	1,232,377	1,134,811	129,274	1,098,555	3,996	129,827
Information Technology Expense	596,984	560,546	50,763	420,269	103,681	73,035
Professional Development/Meetings	619,215	576,661	8,749	182,590	69,090	367,535
Vehicle Maintenance Expense and Fuel	461,701	456,550	37,680	323,281	90,462	47,958
Operations Maintenance Expense	1,523,264	1,459,827	93,386	1,008,745	254,910	259,609
ESS Operating Maintenance Expense	1,350,000	1,237,500	66,767	701,951	23,947	624,101
Commission Expense	22,050	20,213	750	15,620	0	6,430
Toll Collection Expense	75,291	69,017	2,987	60,418	13,415	1,458
Uniform Expense	255,622	235,516	22,223	95,309	62,466	97,847
Business Insurance	2,999,411	2,748,354	247,717	2,724,888	0	274,523
Licenses & Inspections Expense	10,878	9,675	1,213	6,494	0	4,384
Advertising	60,760	57,199	19,651	26,170	0	34,590
Professional Services	1,391,800	1,282,067	152,723	1,543,835	0	(152,035)
State Police Bridge Security	5,787,024	5,328,174	466,313	5,076,265	0	710,758
EZPass Equipment/Maintenance	1,327,094	1,216,503	70,528	1,023,183	0	303,911
General Contingency	300,000	275,000	0	0	0	300,000
EZPass Operating Expense	3,909,652	3,583,733	372,259	3,885,841	0	23,810
Total	\$68,234,954	\$62,952,667	\$5,185,004	\$53,561,820	\$695,289	\$13,977,845

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

ADMINISTRATION*

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$4,148,539	3,829,175	\$312,869	\$3,698,173	\$0	\$450,367
Summer Employee Wages	8,032	8,032	0	0	0	8,032
Overtime Wages	5,596	5,130	76	2,827	0	2,769
Pension Contributions	1,260,639	1,163,671	98,849	1,075,100	0	185,539
FICA Contributions	318,368	293,879	18,542	263,433	0	54,935
Regular Employee Healthcare Benefits	1,557,650	1,428,018	115,580	887,148	0	670,503
Life Insurance Benefits	39,253	35,982	3,475	35,801	0	3,452
Unemployment Compensation Benefits	44,100	44,100	15	31,703	0	12,397
Office Expense	218,873	208,302	15,862	155,591	24,103	39,180
Telecommunication Expense	84,000	77,286	5,490	52,143	0	31,857
Information Technology Expense	570,000	535,943	50,763	420,269	103,681	46,050
Professional Development/Meetings	145,067	140,561	1,436	58,336	0	86,731
Vehicle Maintenance Expense and Fuel	2,768	2,537	0	843	0	1,925
Commission Expense	22,050	20,213	750	15,620	0	6,430
Business Insurance	124,535	113,051	10,245	112,693	0	11,842
Advertising	60,760	57,199	19,651	26,170	0	34,590
Professional Services	1,113,800	1,027,233	128,875	1,348,868	0	(235,068)
General Contingency	300,000	275,000	0	0	0	300,000
EZPass Operating Expense	20,300	18,608	0	0	0	20,300
TOTAL	\$10,044,331	\$9,283,920	\$782,478	\$8,184,716	\$127,784	\$1,731,831

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

ADMINISTRATION - OPERATIONS*

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$1,823,641	1,690,252	\$207,861	\$1,744,032	\$0	\$79,609
Overtime Wages	34,000	31,167	2,637	47,060	0	(13,060)
Pension Contributions	926,035	854,804	61,270	670,718	0	255,316
FICA Contributions	227,790	210,268	14,722	214,123	0	13,667
Regular Employee Healthcare Benefits	1,201,678	1,101,593	74,442	576,793	0	624,885
Life Insurance Benefits	28,347	25,985	2,854	31,338	0	(2,992)
Office Expense	19,536	18,225	531	8,883	1,816	8,837
Telecommunication Expense	132,784	121,719	9,501	82,327	0	50,458
Professional Development/Meetings	466,406	428,918	7,098	119,316	69,090	278,000
Vehicle Maintenance Expense and Fuel	2,000	1,833	0	944	0	1,056
ESS Operating Maintenance Expense	1,350,000	1,237,500	66,767	701,951	23,947	624,101
Uniform Expense	164,744	151,015	14,039	38,290	44,847	81,608
Business Insurance	71,560	65,596	5,885	64,731	0	6,829
Professional Services	278,000	254,834	23,849	194,967	0	83,033
TOTAL	\$6,726,520	\$6,193,709	\$491,457	\$4,495,473	\$139,699	\$2,091,347

* Includes Engineering, Training & Employee Safety, Plant & Facility, and Electronic Security & Surveillance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

TRENTON - MORRISVILLE TOLL BRIDGE

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$1,834,675	1,693,929	\$153,181	\$1,683,273	\$0	\$151,402
Part-Time Employee Wages	79,380	75,066	662	27,107	0	52,273
Summer Employee Wages	26,453	26,453	0	13,943	0	12,511
Overtime Wages	34,692	30,229	4,424	39,041	0	(4,349)
Pension Contributions	573,335	529,234	41,943	459,153	0	114,182
FICA Contributions	151,103	139,480	11,890	132,720	0	18,383
Regular Employee Healthcare Benefits	1,236,303	1,133,338	84,613	660,508	0	575,795
Life Insurance Benefits	18,087	16,579	1,774	17,671	0	416
Utility Expense	143,425	137,620	2,873	77,920	14,000	51,505
Office Expense	4,043	3,840	0	1,192	53	2,798
Telecommunication Expense	81,264	78,961	9,796	63,069	1,614	16,581
Information Technology Expense	7,017	6,372	0	0	0	7,017
Professional Development/Meetings	196	188	0	242	0	(46)
Vehicle Maintenance Expense and Fuel	87,298	87,298	3,510	65,877	11,055	10,366
Operations Maintenance Expense	214,115	205,335	8,648	152,908	15,802	45,405
Toll Collection Expense	12,554	11,508	720	9,380	1,974	1,200
Uniform Expense	20,482	19,543	180	13,541	5,730	1,211
Business Insurance	388,845	356,442	32,098	353,078	0	35,767
Licenses & Inspections Expense	470	470	97	457	0	14
State Police Bridge Security	905,090	833,326	72,886	792,744	0	112,346
EZPass Equipment/Maintenance	207,358	190,079	11,024	159,924	0	47,435
EZPass Operating Expense	863,047	791,012	82,604	862,268	0	779
TOTAL	\$6,889,233	\$6,366,302	\$522,923	\$5,586,015	\$50,228	\$1,252,990

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$1,152,241	1,063,806	\$92,754	\$1,033,238	\$0	\$119,004
Part-Time Employee Wages	11,760	11,760	445	15,260	0	(3,500)
Summer Employee Wages	3,230	3,230	0	10,424	0	(7,194)
Overtime Wages	31,164	27,097	4,167	31,071	0	93
Pension Contributions	362,950	335,032	27,370	299,622	0	63,328
FICA Contributions	91,677	84,625	7,340	82,365	0	9,312
Regular Employee Healthcare Benefits	714,410	655,011	52,421	413,161	0	301,250
Life Insurance Benefits	11,246	10,309	991	9,564	0	1,682
Utility Expense	154,830	146,453	179	71,319	25,310	58,202
Office Expense	2,377	2,319	0	428	53	1,896
Telecommunication Expense	59,863	55,306	5,572	54,453	0	5,410
Information Technology Expense	7,762	7,079	0	0	0	7,762
Professional Development/Meetings	196	188	0	242	0	(46)
Vehicle Maintenance Expense and Fuel	77,185	77,185	13,475	66,933	8,215	2,036
Operations Maintenance Expense	155,624	147,947	4,191	115,603	19,195	20,826
Toll Collection Expense	7,056	6,468	516	11,928	1,647	(6,519)
Uniform Expense	2,940	2,695	0	2,046	412	482
Business Insurance	252,062	231,057	20,780	228,576	0	23,485
Licenses & Inspections Expense	921	921	157	785	0	136
State Police Bridge Security	186,921	172,100	15,053	163,719	0	23,202
EZPass Equipment/Maintenance	165,887	152,063	8,816	127,898	0	37,989
EZPass Operating Expense	215,859	197,871	20,660	215,664	0	195
TOTAL	\$3,668,161	\$3,390,522	\$274,887	\$2,954,298	\$54,832	\$659,031

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

INTERSTATE - 78 TOLL BRIDGE

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$2,458,280	2,269,654	\$189,155	\$2,059,281	\$0	\$398,999
Part-Time Employee Wages	80,000	73,333	3,774	59,753	0	20,247
Summer Employee Wages	16,072	16,072	0	4,114	0	11,958
Overtime Wages	62,362	57,165	5,296	62,474	0	(112)
Pension Contributions	773,081	713,615	59,233	654,662	0	118,419
FICA Contributions	199,867	184,493	14,865	164,001	0	35,865
Regular Employee Healthcare Benefits	1,584,594	1,452,624	110,632	867,627	0	716,967
Life Insurance Benefits	23,572	21,608	2,167	21,346	0	2,226
Utility Expense	207,640	194,503	20,847	117,108	1,593	88,939
Office Expense	6,301	6,015	79	3,203	163	2,935
Telecommunication Expense	220,008	201,919	22,400	192,624	0	27,384
Information Technology Expense	2,739	2,458	0	0	0	2,739
Professional Development/Meetings	2,646	2,426	0	1,750	0	896
Vehicle Maintenance Expense and Fuel	75,460	75,186	7,981	52,647	19,654	3,159
Operations Maintenance Expense	395,273	379,555	13,363	209,831	77,487	107,955
Toll Collection Expense	12,740	11,678	455	10,591	1,876	273
Uniform Expense	11,760	10,858	0	4,755	4,083	2,922
Business Insurance	596,412	546,711	49,269	541,962	0	54,449
Licenses & Inspections Expense	1,470	606	60	991	0	479
State Police Bridge Security	993,632	914,847	80,016	870,295	0	123,337
EZPass Equipment/Maintenance	248,830	228,094	13,210	191,642	0	57,188
EZPass Operating Expense	1,188,975	1,089,894	113,800	1,187,902	0	1,073
TOTAL	\$9,161,713	\$8,453,314	\$706,601	\$7,278,559	\$104,857	\$1,778,297

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

EASTON - PHILLIPSBURG TOLL BRIDGE

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$1,887,844	1,743,004	\$133,852	\$1,652,048	\$0	\$235,796
Part-Time Employee Wages	86,000	78,833	738	21,907	0	64,093
Summer Employee Wages	23,814	23,814	0	20,725	0	3,089
Overtime Wages	43,120	39,527	4,543	33,364	0	9,756
Pension Contributions	592,227	546,673	41,212	451,148	0	141,079
FICA Contributions	156,119	144,111	10,441	129,905	0	26,215
Regular Employee Healthcare Benefits	1,182,607	1,084,328	85,367	663,833	0	518,773
Life Insurance Benefits	18,211	16,693	1,430	16,006	0	2,204
Utility Expense	125,930	114,357	5,736	70,183	0	55,747
Office Expense	5,096	4,912	0	2,028	92	2,976
Telecommunication Expense	167,467	153,212	21,058	163,771	2,382	1,314
Information Technology Expense	2,367	2,173	0	0	0	2,367
Professional Development/Meetings	2,450	2,220	0	1,988	0	462
Vehicle Maintenance Expense and Fuel	55,664	54,638	2,045	30,072	19,918	5,674
Operations Maintenance Expense	176,567	169,921	2,135	128,270	29,424	18,873
Toll Collection Expense	13,230	12,127	145	11,698	3,075	(1,543)
Uniform Expense	9,800	9,057	1,063	6,811	3,041	(53)
Business Insurance	242,421	222,219	20,003	220,028	0	22,393
Licenses & Inspections Expense	2,548	2,336	497	760	0	1,789
State Police Bridge Security	523,726	482,200	42,175	458,717	0	65,009
EZPass Equipment/Maintenance	207,358	190,079	11,024	159,924	0	47,435
EZPass Operating Expense	492,392	451,359	47,128	491,948	0	444
TOTAL	\$6,016,957	\$5,547,792	\$430,591	\$4,735,135	\$57,933	\$1,223,889

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

PORTLAND - COLUMBIA TOLL BRIDGE

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$789,692	729,083	\$67,350	\$773,876	\$0	\$15,816
Part-Time Employee Wages	21,560	19,458	0	12,396	0	9,164
Summer Employee Wages	13,382	13,382	0	7,600	0	5,782
Overtime Wages	32,286	27,388	1,770	23,432	0	8,855
Pension Contributions	252,101	232,709	20,841	228,147	0	23,954
FICA Contributions	65,554	60,512	5,189	61,448	0	4,107
Regular Employee Healthcare Benefits	475,488	435,889	34,046	266,855	0	208,634
Life Insurance Benefits	7,531	6,904	615	7,166	0	365
Utility Expense	67,150	61,798	2,013	38,248	1,300	27,601
Office Expense	3,306	3,202	89	898	110	2,299
Telecommunication Expense	51,911	47,585	6,671	48,829	0	3,081
Information Technology Expense	2,367	2,173	0	0	0	2,367
Professional Development/Meetings	392	376	0	121	0	271
Vehicle Maintenance Expense and Fuel	32,148	31,480	2,643	20,574	8,806	2,768
Operations Maintenance Expense	116,811	114,291	1,083	76,495	10,105	30,211
Toll Collection Expense	9,604	8,804	0	5,110	1,648	2,846
Uniform Expense	4,900	4,576	575	3,818	890	193
Business Insurance	132,982	121,900	10,959	120,554	0	12,428
Licenses & Inspections Expense	637	637	150	328	0	309
State Police Bridge Security	113,426	104,432	9,134	99,346	0	14,079
EZPass Equipment/Maintenance	124,415	114,047	6,616	95,975	0	28,440
EZPass Operating Expense	109,680	100,540	10,498	109,581	0	99
TOTAL	\$2,427,322	\$2,241,166	\$180,241	\$2,000,795	\$22,859	\$403,667

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

DELAWARE WATER GAP TOLL BRIDGE

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$2,701,230	2,494,005	\$212,364	\$2,320,144	\$0	\$381,086
Part-Time Employee Wages	102,800	94,235	3,084	41,330	0	61,470
Summer Employee Wages	8,036	8,036	0	0	0	8,036
Overtime Wages	92,345	84,550	6,643	66,417	0	25,928
Pension Contributions	856,790	790,885	60,956	667,288	0	189,502
FICA Contributions	222,187	205,097	16,758	186,102	0	36,085
Regular Employee Healthcare Benefits	1,698,173	1,558,045	125,213	972,931	0	725,242
Life Insurance Benefits	25,157	23,060	2,199	23,585	0	1,571
Utility Expense	90,552	84,821	3,298	38,153	0	52,399
Office Expense	5,536	5,483	1	740	216	4,580
Telecommunication Expense	106,760	97,863	12,272	93,331	0	13,429
Information Technology Expense	2,367	2,173	0	0	0	2,367
Professional Development/Meetings	1,470	1,409	215	275	0	1,196
Vehicle Maintenance Expense and Fuel	70,143	70,143	3,571	47,614	12,007	10,521
Operations Maintenance Expense	163,140	159,265	3,722	124,281	24,302	14,558
Toll Collection Expense	12,091	11,084	1,151	7,717	1,687	2,687
Uniform Expense	10,290	9,471	2,180	6,394	2,268	1,629
Business Insurance	461,707	423,232	38,164	419,800	0	41,907
Licenses & Inspections Expense	1,470	1,470	0	1,167	0	303
State Police Bridge Security	767,938	707,049	62,130	680,185	0	87,753
EZPass Equipment/Maintenance	248,830	228,094	13,224	191,847	0	56,983
EZPass Operating Expense	911,275	835,336	87,220	910,453	0	822
TOTAL	\$8,560,287	\$7,894,803	\$654,366	\$6,799,753	\$40,480	\$1,720,053

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

MILFORD - MONTAGUE TOLL BRIDGE

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$821,923	758,834	\$69,466	\$785,248	\$0	\$36,675
Part-Time Employee Wages	23,130	20,833	973	21,208	0	1,922
Summer Employee Wages	13,382	13,382	0	3,760	0	9,622
Overtime Wages	27,685	23,394	2,624	32,335	0	(4,650)
Pension Contributions	260,575	240,531	20,475	224,145	0	36,430
FICA Contributions	67,788	62,574	5,468	63,210	0	4,579
Regular Employee Healthcare Benefits	475,488	435,889	34,186	268,315	0	207,174
Life Insurance Benefits	7,901	7,242	750	7,015	0	885
Utility Expense	55,909	52,220	3,183	54,251	4,392	(2,734)
Office Expense	3,306	3,202	214	905	122	2,279
Telecommunication Expense	53,405	48,954	12,933	131,546	0	(78,141)
Information Technology Expense	2,367	2,173	0	0	0	2,367
Professional Development/Meetings	392	376	0	320	0	72
Vehicle Maintenance Expense and Fuel	36,868	35,600	3,561	34,879	10,805	(8,816)
Operations Maintenance Expense	121,231	118,561	58,620	130,583	21,040	(30,391)
Toll Collection Expense	8,016	7,348	0	3,996	1,507	2,513
Uniform Expense	4,900	4,565	512	3,759	945	196
Business Insurance	117,098	107,339	9,649	106,144	0	10,953
Licenses & Inspections Expense	637	637	0	286	0	351
State Police Bridge Security	108,218	99,637	8,715	94,785	0	13,433
EZPass Equipment/Maintenance	124,415	114,047	6,616	95,974	0	28,441
EZPass Operating Expense	108,124	99,114	10,349	108,026	0	98
TOTAL	\$2,442,756	\$2,256,451	\$248,293	\$2,170,687	\$38,812	\$233,257

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$2,278,970	2,104,053	\$155,249	\$1,845,229	\$0	\$433,741
Part-Time Employee Wages	0	0	0	2,300	0	(2,300)
Overtime Wages	61,033	55,866	4,412	44,130	0	16,903
Pension Contributions	717,679	662,475	52,442	574,085	0	143,594
FICA Contributions	179,010	165,241	12,013	142,093	0	36,917
Regular Employee Healthcare Benefits	1,461,166	1,339,572	100,786	787,473	0	673,693
Life Insurance Benefits	21,878	20,055	1,173	16,307	0	5,571
Utility Expense	73,245	70,934	2,303	44,739	0	28,506
Telecommunication Expense	112,596	103,213	8,564	73,905	0	38,691
Vehicle Maintenance Expense and Fuel	14,014	13,176	894	2,596	0	11,418
Operations Maintenance Expense	116,444	103,987	850	35,759	47,060	33,624
Uniform Expense	15,396	14,170	175	4,644	0	10,751
Business Insurance	421,464	386,342	34,908	383,987	0	37,477
Licenses & Inspections Expense	882	882	90	829	0	53
State Police Bridge Security	1,675,343	1,542,506	134,914	1,467,388	0	207,956
TOTAL	\$7,149,120	\$6,582,473	\$508,774	\$5,425,464	\$47,060	\$1,676,595

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2018

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2018	YTD Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$2,003,448	1,849,747	\$153,294	\$1,705,678	\$0	\$297,770
Part-Time Employee Wages	0	0	0	10,769	0	(10,769)
Overtime Wages	51,188	46,922	3,927	31,512	0	19,676
Pension Contributions	630,157	581,685	46,253	502,570	0	127,587
FICA Contributions	157,180	145,089	11,750	130,829	0	26,351
Regular Employee Healthcare Benefits	1,290,171	1,182,720	88,788	694,976	0	595,194
Life Insurance Benefits	19,147	17,551	1,760	17,047	0	2,100
Utility Expense	46,443	42,545	2,120	23,403	0	23,041
Office Expense	980	898	0	1,703	0	(723)
Telecommunication Expense	162,320	148,793	15,017	142,556	0	19,764
Vehicle Maintenance Expense and Fuel	8,154	7,474	0	303	0	7,851
Operations Maintenance Expense	64,060	60,965	774	35,017	10,494	18,549
Uniform Expense	10,410	9,565	3,499	11,252	250	(1,092)
Business Insurance	190,326	174,465	15,758	173,334	0	16,992
Licenses & Inspections Expense	1,842	1,716	163	892	0	950
State Police Bridge Security	512,730	472,076	41,290	449,086	0	63,644
TOTAL	\$5,148,555	\$4,742,215	\$384,393	\$3,930,924	\$10,744	\$1,206,886

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE ELEVEN MONTHS ENDED NOVEMBER 30, 2018

	T-M	NE-L	L-78	E-P	P-C	DWG	M-M	SDTS	NDTS	ADM	TOTAL 2018	TOTAL 2017
TOLL REVENUE												
Net Toll Revenue	15,755,873	2,868,915	56,129,964	8,284,358	2,484,395	29,686,950	1,481,183	-	-	-	116,691,637	116,665,934
EZPass Fee	315,918	84,265	457,352	195,625	42,877	349,714	43,026	-	-	-	1,488,777	1,303,053
Net Violation Fee Income	526,180	73,162	881,174	280,229	68,631	903,140	57,560	-	-	-	2,790,075	1,991,534
REVENUE FROM TOLL	\$ 16,597,971	\$ 3,026,341	\$ 57,468,491	\$ 8,760,212	\$ 2,595,902	\$ 30,939,803	\$ 1,581,768	\$ -	\$ -	\$ -	\$ 120,970,489	\$ 119,960,522
OPERATING EXPENSE												
Regular Employee Salaries	1,683,273	1,033,238	2,059,281	1,652,048	773,876	2,320,144	785,248	1,845,229	1,705,678	5,442,205	19,300,219	18,061,725
Part-Time Employee Wages	27,107	15,260	59,753	21,907	12,396	41,330	21,208	2,300	10,769	-	60,566	292,903
Summer Employee Wages	13,943	10,424	4,114	20,725	7,600	-	3,760	-	-	-	66,291	66,291
Overtime Wages	39,041	31,071	62,474	33,364	23,432	66,417	32,335	44,130	31,512	49,887	413,662	472,901
Pension Contributions	459,153	299,622	654,662	451,148	228,147	667,288	224,145	574,085	502,570	1,745,818	5,806,637	5,480,101
FICA Contributions	132,720	82,365	164,001	129,905	61,448	186,102	63,210	142,093	130,829	477,556	1,570,228	1,481,914
Regular Employee Healthcare Benefits	660,508	413,161	867,627	663,833	266,855	972,931	268,315	787,473	694,976	1,463,941	7,059,620	9,060,349
Life Insurance Benefits	17,671	9,564	21,346	16,006	7,166	23,585	7,015	16,307	17,047	67,139	202,848	161,108
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	-	31,703	31,703	2,972
Utility Expense	77,920	71,319	117,108	70,183	38,248	38,153	54,251	44,739	23,403	-	535,322	542,909
Office Expense	1,192	428	3,203	2,028	898	740	905	-	1,703	164,474	175,570	186,064
Telecommunication Expense	63,069	54,453	192,624	163,771	48,829	93,331	131,546	73,905	142,556	134,470	1,098,555	828,670
Information Technology Expense	-	-	-	-	-	-	-	-	-	420,269	420,269	464,680
Professional Development/Meetings	242	242	1,750	1,988	121	275	320	-	-	177,652	182,590	94,302
Vehicle Maintenance Expense and Fuel	65,877	66,933	52,647	30,072	20,574	47,614	34,879	2,596	303	1,787	323,281	267,265
Operations Maintenance Expense	152,908	115,603	209,831	128,270	76,495	124,281	130,583	35,759	35,017	-	1,008,745	870,802
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	-	-	701,951	701,951	1,085,451
Commission Expense	-	-	-	-	-	-	-	-	-	15,620	15,620	18,597
Toll Collection Expense	9,380	11,928	10,591	11,698	5,110	7,717	3,996	-	-	-	60,418	61,743
Uniform Expense	13,541	2,046	4,755	6,811	3,818	6,394	3,759	4,644	11,252	38,290	95,309	82,650
Business Insurance	353,078	228,576	541,962	220,028	120,554	419,800	106,144	383,987	173,334	177,424	2,724,888	2,602,507
Licenses & Inspections Expense	457	785	991	760	328	1,167	286	829	892	-	6,494	7,740
Advertising	-	-	-	-	-	-	-	-	-	26,170	26,170	9,153
Professional Services	-	-	-	-	-	-	-	-	-	1,543,835	1,543,835	1,300,711
State Police Bridge Security	792,744	163,719	870,295	458,717	99,346	680,185	94,785	1,467,388	449,086	-	5,076,265	5,047,058
EZPass Equipment/Maintenance	159,924	127,898	191,642	159,924	95,975	191,847	95,974	-	-	-	1,023,183	987,651
General Contingency	-	-	-	-	-	-	-	-	-	-	-	-
EZPass Operating Expense	862,268	215,664	1,187,902	491,948	109,581	910,453	108,026	-	-	-	3,885,841	4,170,527
TOTAL OP., MAINT., & ADM	\$ 5,586,015	\$ 2,954,298	\$ 7,278,559	\$ 4,735,135	\$ 2,000,795	\$ 6,799,753	\$ 2,170,687	\$ 5,425,464	\$ 3,930,924	\$ 12,680,189	\$ 53,561,820	\$ 53,708,643
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	361	174	-	-	-	-	-	126,324	126,859	143,679
TOTAL OTHER OP INC	\$ -	\$ -	\$ 361	\$ 174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 126,324	\$ 126,859	\$ 143,679
NET OPERATING INC	\$11,011,956	\$72,044	\$50,190,292	\$4,025,251	\$595,107	\$24,140,050	\$588,919	\$5,425,464	\$3,930,924	\$12,553,865	\$ 67,535,528	\$ 66,395,558
NON-OPERATING REV/EXP												
Interest Revenue	-	-	-	-	-	-	-	-	-	-	8,157,591	4,402,916
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	-
GASB 68 Pension Expense	-	-	-	-	-	-	-	-	-	-	(27,667,055)	(28,425,161)
Interest Expense	-	-	-	-	-	-	-	-	-	-	(21,453,717)	(22,883,789)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	-	-
OPEB Amort Expense	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING REV/EXP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (40,962,881)	\$ (46,906,035)	\$ -
CHANGE IN NET ASSETS											\$26,572,647	\$19,489,523

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

PURCHASING REPORT INDEX

MONTH OF NOVEMBER 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of November, 2018	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

MONTHLY PURCHASING REPORT

Month of November 2018

This report itemizes all orders for purchases made for the month of November, 2018, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of November 2018, culminated in the preparation and placement of 46 purchase orders in the total amount of \$690,759.54. For 5 of these purchases, 20 price inquiries were sent out for an average of 4.0 inquiries per Order (20/5 = 4.0).

Procurements of over \$5,000.00 during the period of November 2018 are shown below:

- One (1) Purchase Order was let, in the total amount of \$255,818.00, for Genetec Mission Control Security System for the Commission;
- One (1) Purchase Order was let, in the total amount of \$126,800.00, for camera upgrades at the Washington Crossing TSB;
- One (1) Purchase Order was issued, in the total amount of \$55,000.00, to provide and install 40 AED units throughout the Commission;
- One (1) Purchase Order was let, in the total amount of \$44,846.63, for Bridge Monitor uniforms;
- A Purchase Order was issued, in the total amount of \$41,025.00, for the installation of eight (8) ESS workstations and relocation of seven (7) existing workstations.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

November 2018

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	Commission	** BY AUTHORITY OF ** Director of Purchasing	Director
20180495	ENWORK C/O CORPORATE FACILITIES, INC CAPITAL RESERVE	OFFICE FURNITURE- I78	EP	PA 4400016654	2,698.92		
20180497	GLOBAL INDUSTRIES CAPITAL RESERVE	OFFICE FURNITURE-I78 ESS	I78	PA 4400016654	735.50		
20180498	BERGEY'S TIRE	TIRES	DWG	PA 4400015996		5,156.64	
20180499	RENK ELECTRIC, INC.	FIBER CABLE TRANSITION CABINET	SDTS			3,710.00	
20180500	OFFICE BASICS	JANITORIAL SUPPLIES	TM			3,877.73	
20180501	OFFICE BASICS	PAPER & PLASTIC PRODUCTS	DWG			3,716.60	
20180502	OFFICE BASICS	JANITORIAL SUPPLIES/EQUIQ	DWG			2,355.30	
20180503	MONTAGE ENTERPRISES	MOWER PARTS	I78			426.94	
20180504	ALTEC INDUSTRIES	BATTERY SEPARATOR	DWG			446.01	
20180505	MCCLOSKEY MECHANICAL	EMERGENCY HEATING UNIT REPAIR	DWG			1,293.15	
20180506	FRIEDMAN ELECTRIC SUPPLY CO	STREET LIGHT CONNECTORS	DWG	PA COSTARS 8		1,099.20	
20180507	OFFICE BASICS	PAPER & PLASTIC PRODUCTS	I78			2,433.40	
20180508	GARDEN STATE HIGHWAY PRODUCTS	HIGHWAY SIGNS	I78	NJ T-0121		2,460.00	
20180509	GARDEN STATE HIGHWAY PRODUCTS	HIGHWAY SIGNS	I78	NJ T-0121		2,959.25	
20180510	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	STERLING AIR DRYER	MM			325.15	
20180511	JOHNSON CONTROLS FIRE PROTECTION LP	BACKFLOW PREVENTER REPAIR	I78	PA 4400015469		1,118.00	
20180512	J&J TRUCK EQUIPMENT	TRUCK PARTS	NHL	PA COSTARS 25		10,174.98	
20180513	BINSKY SERVICE	HVAC SERVICE	TM			2,307.71	
20180514	FOLEY INC	AUTO REPAIR / SUPPLIES	TM	NJ T-2188		178.53	
20180515	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	ESS WORKSTATIONS	ESS	ENG 4032-09-18		41,025.00	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

November 2018

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/Comment	Commission	Director of Purchasing	Director
CAPITAL RESERVE							
20180516	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	WC-TSB CAMERA UPGRADES	ESS	ENG 4032-09-18	126,800.00		
CAPITAL RESERVE							
20180517	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	GENETEC MISSION CONTROL	ESS	ENG 4032-09-18	255,818.00		
CAPITAL RESERVE							
20180518	CINTAS FIRST AID AND SAFETY	ZOLL AED PLUS - AUTOMATIC UNIT	TES	US COMM #12-JLH-011.	55,000.00		
CAPITAL RESERVE							
20180519	COMMONWEALTH OF PA	BOILER INSPECTIONS	TM		502.00		
20180520	GARDEN STATE HIGHWAY PRODUCTS	ROADWAY FLARES	TM	NJ T-0121	2,240.00		
20180521	HILLTOP SALES & SERVICE, INC.	JOHN DEERE GATOR PARTS	I78		950.13		
20180522	HIGHWAY EQUIPMENT & SUPPLY CO.	LOADER TEST & REPAIRS	MM	PA 4400015161	7,621.05		
20180523	FOLEY INC	EQUIPMENT REPAIR / SUPPLIES	TM	NJ T-2188	715.93		
20180524	OFFICE BASICS	HDOX INDUSTRIAL CLEANER	I78		801.36		
20180525	MOTOROLA INC.	STOCKTON TOWER HEIGHT INCREASE	ESS	NJ T-0109	21,751.00		
CAPITAL RESERVE							
20180526	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	ESS CAMERA REPLACEMENT	ESS	ENG 4032-09-18	4,950.00		
20180527	ADVANCE AUTO PARTS	VEHICLE MAINTENANCE SUPPLIES	TM	US COM 2017000280	170.38		
20180528	ADVANCE AUTO PARTS	AUTO REPAIR / SUPPLIES	TM	US COM 2017000280	119.39		
20180529	ADVANCE AUTO PARTS	AUTO REPAIR / SUPPLIES	TM	US COM 2017000280	68.97		
20180530	ADVANCE AUTO PARTS	AUTO REPAIR / SUPPLIES	TM	US COM 2017000280	273.89		
20180531	SET RITE CORPORATION	GARAGE DOOR REPAIR	NHL		582.00		
20180532	M.H. CORBIN	LIGHT POLE MOUNTING SYSTEM	I78		548.00		
20180533	CARR & DUFF INC.	LT-TSB TRAFFIC SIGNAL REWIRING	TM	RES 3422-12-17	5,136.10		
CAPITAL RESERVE							

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

November 2018

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20180534	J. FLETCHER CREAMER & SONS, INC	GUIDE RAIL REPAIR/REPLACE	NHL	ENG-3426-12-17	30,814.00		
20180535	J. FLETCHER CREAMER & SONS, INC	GUIDE RAIL REPAIR/REPLACE	178	ENG-3426-12-17	13,475.00		
20180536	J. FLETCHER CREAMER & SONS, INC	GUIDE RAIL REPAIR/REPLACE	DWG	ENG-3426-12-17	13,008.00		
20180537	CDW-G CAPITAL RESERVE	TOLL SUPPORTED BRIDGE FIBER ME	IT	PA COSTARS 3	2,915.28		
20180538	STARR UNIFORM	BRIDGE MONITOR UNIFORMS	ESS	PA COSTARS 12	44,846.63		
20180539	HILLTOP SALES & SERVICE, INC.	JOHN DEERE 2032R REPAIR	PC		2,005.42		
20180540	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	OIL COOLER ASSY	DWG	NJT-0126	1,727.00		
20180541	BINSKY SERVICE	HVAC PREVENTATIVE MAINTENANCE	MULTI		9,422.00		
Purchase Order Count: 46					AUTHORITY TOTALS:	\$519,126.80	\$0.00
					GRAND TOTAL:	\$690,759.54	

Delaware River Joint Toll Bridge Commission
Meeting of December 17, 2018

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2018**

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report November	1-3

Delaware River Joint Toll Bridge Commission
Meeting of December 17, 2018

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2018**

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,000,119

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,552,452

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of December 17, 2018

E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2018

E-ZPass Department Call Activity	Total Calls for November
<i>CSC/VPC Inquiries</i>	
Account Modification Requests	62
Violation Notification Inquires	37
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	11
<i>Web-Inquiries</i>	
Account Updates	19
Violations	5
Disputes	5
TOTAL NUMBER OF CALLS	139

E-ZPass account modification requests and violation inquiries represent an increase in calls for November.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2018**

CSC/VPC Pre-Migration Collection Update:

As a result of pre-migration collection efforts from January 2015 through November 2018, Professional Account Management (PAM) a Duncan Solutions Company reports \$166,467.20 collected in outstanding tolls and fees.

Professional Account Management (PAM) a Duncan Solutions Company provide the Commission with monthly payment status updates. Collection activity will continue to be monitored by the E-ZPass Department.

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – November 2018, New Jersey E-ZPass reports \$3,304,341.47 collected in tolls and \$11,954,448.05 collected in fees.

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings
7. Electronic Toll Collection System Replacement (Vehicle Classification, DVAS and VTolls) Meetings
8. Scudder Falls Bridge CSC Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF NOVEMBER 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF NOVEMBER 2018

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore is addressing punch list items, final project documentation and as-built drawings.
2. TransCore completed a configuration change to reduce the occurrence of freeze-up of the patron fare display and it was released to all lanes.
3. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to develop the AET invoice templates that will be issued to Toll-by-Plate customers using the Scudder Falls Bridge. The Commission's in-lane toll system provider, TransCore, submitted sample transactions and images to Conduent to use in developing the AET processing system.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.

**Delaware River Joint Toll Bridge Commission
Meeting of December 17, 2018**

CONTRACT COMPLIANCE REPORT INDEX

Month of November 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report November 2018	1-20

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded forty-nine (49) contracts, with the IBE Program requirements. Currently, there are 31 active contracts and 17 contracts that have been completed and archived.

Elation Systems

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

M E E T I N G S

Professional Services Contracts

Pre-Proposal Meeting(s): None
Oral Presentation(s) / Interview(s): C-732A Structural / Civil Task Order Agreement – NJ Assignment
Kick-Off Meeting(s): None

Construction Contracts

Pre-Bid Meeting(s): None
Bid Opening(s): None
Pre-Construction Meeting(s): None
Kick-Off Meeting(s): None
Bi-Weekly Progress Meeting(s): None

Meeting(s) / Conference(s) / Seminar(s) / Event(s)

DRJTBC - Monthly Departmental (CAO) Staff Meeting
DRJTBC - Monthly Committee Meeting
DRJTBC - Monthly Commissioner's Meeting
DRJTBC - Monthly Senior Staff Meeting
11/07/18 - HCCLV Monthly Board Meeting
11/08/18 - GPHCC Partnership Opportunities Meeting
11/08/18 - GLVCC Annual Meeting
11/29/18 - WTS Annual Awards Gala

Elation Produced Reports

The following documents present a set of charts that depict a summary of payments for active and completed contracts since the inception of the IBE program. These charts are followed by pie charts that show the distribution of payments by their IBE certification type.

The following spreadsheets include payment data for both Professional and Construction Contracts that are active and/or completed.

The Workforce Utilization pie charts illustrate the hours worked and ethnicity. The attached Workforce Utilization spreadsheet provides detailed data on the trade, ethnicity, and gender of each construction project.

Lastly, the Minority, Women, and Small Business Enterprise charts show the progress of all Professional and Construction Contracts relevant to the MWSBE Program.

PROFESSIONAL & CONSTRUCTION SERVICES PAYMENTS & IBE ACTUAL TO DATE

	DBE	MBE	WBE	SBE	VBE	Total Payments to IBEs to Date	Total % of Payments to IBEs to Date	Total Contract Payments to Date	Total Contract Value to Date
Payments of All Professional & Construction Services Contracts Combined	\$ 9,084,903.16	\$ 9,883,799.91	\$ 10,866,589.05	\$ 6,727,966.07	\$ 4,494,278.68	\$ 41,057,536.87		\$ 208,775,216.04	\$ 543,521,102.70
Payments Percentage of All Contracts Combined	4.35%	4.73%	5.20%	3.22%	2.15%		7.55%	38.41%	
	DBE	MBE	WBE	SBE	VBE	Total Payments to IBEs to Date	*IBE (% of Payments Paid to Primes)	Total Payments to Primes to Date	Total Contracts Value to Date
Diversity Type Total Payments	\$ 2,837,500.20	\$ 4,449,092.17	\$ 975,580.71	\$ 1,649,417.34	\$ 1,956,289.36	\$ 11,867,879.78	25.47%	\$46,593,393.93	\$90,137,803.83
1 C-508A / BURNS - 178 Maintenance Garage Expansion	\$ 110,172.32	\$ 25,301.82	\$ 170,321.80			\$ 305,795.94	42.65%	\$ 717,042.74	\$ 717,042.74
2 C-519A / GANNETT FLEMING ARCHITECTS, INC. - Southern Operations & Maintenance Facilities Improvements			\$ 947.95	\$ 65,663.03		\$ 66,610.98	32.79%	\$ 203,160.42	\$ 3,012,681.45
3 C-644A / GANNETT FLEMING - 178 Bridges & Approach Slab Rehabilitation	\$ 19,565.85					\$ 19,565.85	5.31%	\$ 368,213.61	\$ 651,157.49
4 C-657A / JINGOLI - TOA / Building Construction Management Services for PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$ 13,380.00					\$ 13,380.00	4.66%	\$ 287,274.16	\$ 300,000.00
5 C-660A / BAKER - Scudder Falls Bridge Replacement Project Final Design Services	\$ 1,572,719.09	\$ 2,758,402.62	\$ 290,972.86		\$ 1,736,378.16	\$ 6,358,472.73	22.32%	\$ 28,490,033.74	\$ 28,490,033.74
6 C-662A / McCORMICK - Scudder Falls Bridge Replacement Public Involvement Services	\$ 229,382.20					\$ 229,382.20	24.38%	\$ 941,003.81	\$ 1,800,016.87
7 C-684A-(1)-2 / CHERRY, WEBER ASSOCIATES, P.C. - General Engineering Services 2015-2018 Annual Inspections		\$ 177,364.07				\$ 177,364.07	23.96%	\$ 740,166.35	\$ 840,000.00
8 C-696A / JOHNSON, MIRMIRAN AND THOMPSON, INC. - TOA / Engineering Services for PA Assignment	\$ 60,996.27					\$ 60,996.27	21.60%	\$ 282,327.97	\$ 500,000.00
9 C-696B / FRENCH & PARRELLO ASSOCIATES - TOA / Engineering Services for NJ Assignment				\$ 40,502.02		\$ 40,502.02	29.11%	\$ 139,135.60	\$ 500,000.00
10 C-701A / RUMMEL, KLEPPER AND KAIL - TOA / Engineering Services for Electronic Toll Collection Systems	\$ 60,114.47		\$ 300.00			\$ 60,414.47	18.49%	\$ 326,737.20	\$ 500,000.00

* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 to 11/30/2018

PROFESSIONAL & CONSTRUCTION SERVICES PAYMENTS & IBE ACTUAL TO DATE

	DBE	MBE	WBE	SBE	VBE	Total Payments to IBEs to Date	Total % of Payments to IBEs to Date	Total Contract Payments to Date	Total Contract Value to Date
Payments of All Professional & Construction Services Contracts Combined	\$ 9,084,903.16	\$ 9,883,799.91	\$ 10,866,589.05	\$ 6,727,966.07	\$ 4,494,278.68	\$ 41,057,536.87		\$ 208,775,216.04	\$ 543,521,102.70
Payments Percentage of All Contracts Combined	4.35%	4.73%	5.20%	3.22%	2.15%		7.55%	38.41%	
	DBE	MBE	WBE	SBE	VBE	Total Payments to IBEs to Date	*IBE (% of Payments Paid to Primes)	Total Payments to Primes to Date	Total Contracts Value to Date
Professional Services Payments by Diversity Type									
Diversity Type Total Payments	\$ 2,837,500.20	\$ 4,449,092.17	\$ 975,580.71	\$ 1,649,417.34	\$ 1,956,289.36	\$ 11,867,879.78	25.47%	\$46,593,393.93	\$90,137,803.83
11 C-702B / IH ENGINEERS, P.C. (IBE) - Structural / Civil Task Order Agreement for NJ Assignment		\$ 488,097.33				\$ 488,097.33	100.00%	\$ 488,097.33	\$ 1,000,000.00
12 C-703A / URBAN ENGINEERS, INC. - TOA / Construction Management Services for PA Assignment			\$ 15,199.70			\$ 15,199.70	4.33%	\$ 351,224.46	\$ 500,000.00
13 C-707A / USA ARCHITECTS (IBE) - Commission Administration Building at Scudder Falls			\$ 139,686.60	\$ 823,660.89	\$ 219,911.20	\$ 1,183,258.69	100.00%	\$ 1,183,258.69	\$ 1,376,451.71
14 C-715A / PENNONI ASSOCIATES, INC. - Structural/Civil Task Order Agreement for PA Assignment	\$ 33,027.35					\$ 33,027.35	22.77%	\$ 145,036.83	\$ 1,000,000.00
15 C-716A JMT, Inc. - Facilities Task Order Assignment									\$ 1,000,000.00
16 CI-671A / TRC ENGINEERS - Scudder Falls Bridge Replacement Project Engineering Services for PA Approach Improvements	\$ 579,789.67					\$ 579,789.67	51.45%	\$ 1,126,957.83	\$ 6,515,220.03
17 CI-672A / PARSONS BRINCKERHOFF, INC. (WSP) - Scudder Falls Bridge Replacement Project Engineering Services for Main River Bridge Replacement		\$ 289,125.24					23.77%	\$ 1,216,280.29	\$ 7,776,718.32
18 CI-673A / GANNETT FLEMING ARCHITECTS, INC. - SFB Replacement Project Engineering Services for NJ Approach Construction				\$ 466,451.59		\$ 466,451.59	27.58%	\$ 1,691,335.90	\$ 6,568,103.32
19 CMF-644A / GREENMAN-PEDERSEN, INC. - I78 Bridges and Approach Slabs Rehabilitation Construction Management Services / Inspection Services	\$ 158,352.98		\$ 42,857.13			\$ 201,210.11	18.69%	\$ 1,076,579.88	\$ 1,545,442.08

* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 to 11/30/2018

PROFESSIONAL & CONSTRUCTION SERVICES PAYMENTS & IBE ACTUAL TO DATE

		DBE	MBE	WBE	SBE	VBE	Total Payments to IBEs to Date	Total % of Payments to IBEs to Date	Total Contract Payments to Date	Total Contract Value to Date
Payments of All Professional & Construction Services Contracts Combined		\$ 9,084,903.16	\$ 9,883,799.91	\$ 10,866,589.05	\$ 6,727,966.07	\$ 4,494,278.68	\$ 41,057,536.87		\$ 208,775,216.04	\$ 543,521,102.70
Payments Percentage of All Contracts Combined		4.35%	4.73%	5.20%	3.22%	2.15%		7.55%	38.41%	
Professional Services Payments by Diversity Type		DBE	MBE	WBE	SBE	VBE	Total Payments to IBEs to Date	*IBE (% of Payments Paid to Primes)	Total Payments to Primes to Date	Total Contracts Value to Date
20	Diversity Type Total Payments	\$ 2,837,500.20	\$ 4,449,092.17	\$ 975,580.71	\$ 1,649,417.34	\$ 1,956,289.36	\$ 11,867,879.78	25.47%	\$46,593,393.93	\$90,137,803.83
	CM-669A / HILL INTERNATIONAL, INC. - Scudder Falls Bridge Replacement Project Construction Management Services		\$ 710,801.09	\$ 315,294.67	\$ 253,139.81		\$ 1,279,235.57	19.02%	\$ 6,724,509.99	\$ 25,015,066.98
	CM-707A / JOSEPH JINGOLI & SON, INC. - Commission Administration Building at Scudder Falls Construction Management Services							0.00%	\$ 95,017.13	\$ 529,869.10

CONSTRUCTION & PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE

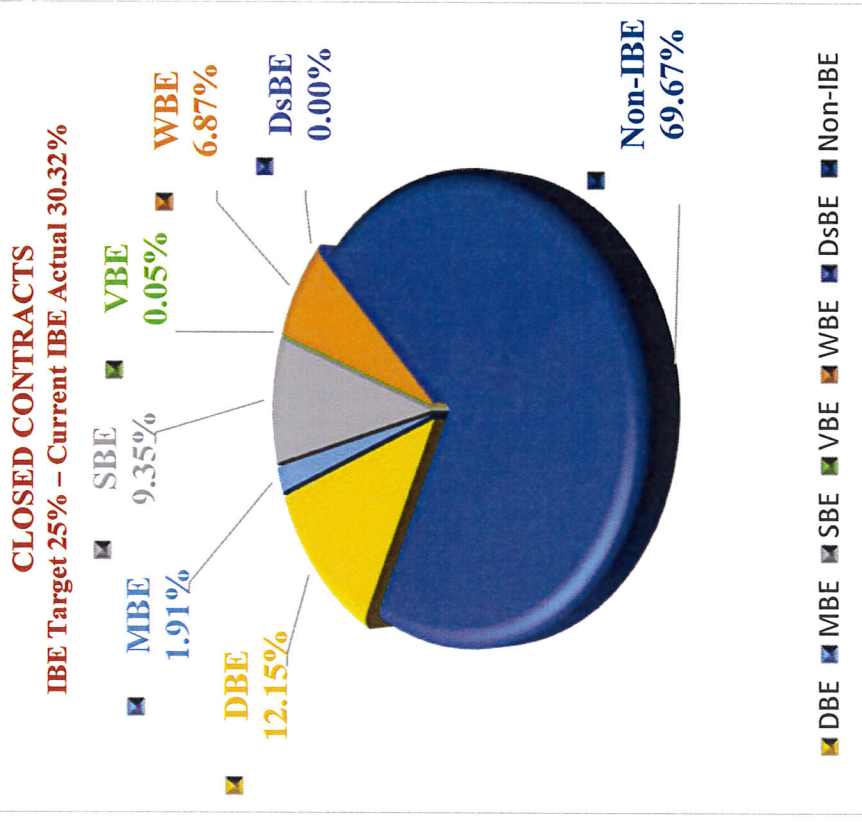
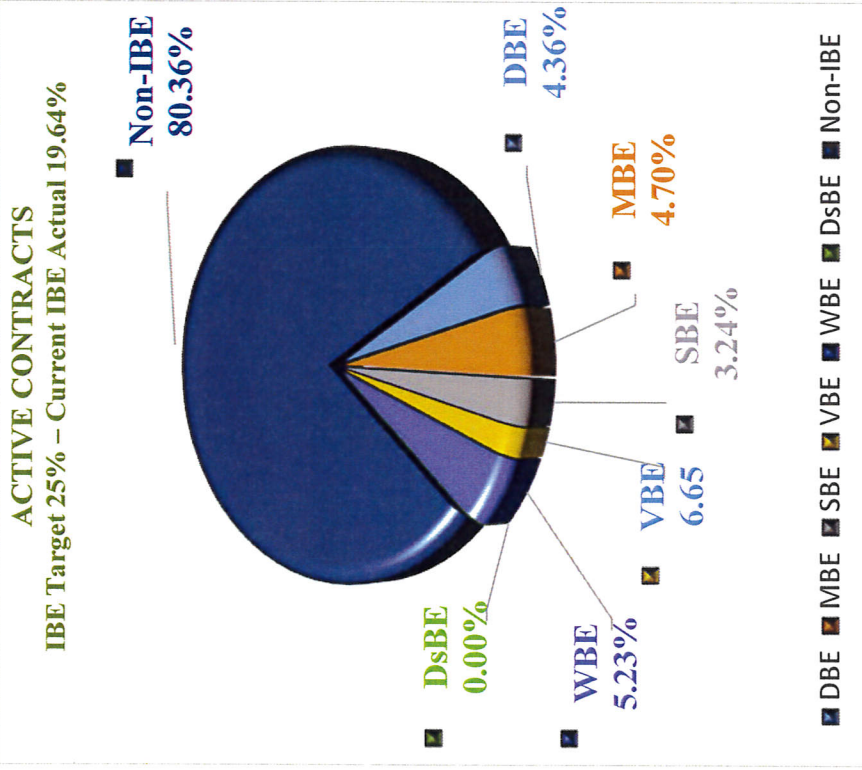
	DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 11/30/18	*IBE Payment Percentage(s) to 11/30/18	Prime Total Contract Payments to 11/30/18	Total Contract Value as of 11/30/18
Payments of All Professional & Construction Services Contracts Combined	\$9,084,903.16	\$9,883,799.91	\$10,866,589.05	\$6,727,966.07	\$4,494,278.68	\$ 41,057,536.87		\$ 208,775,216.04	\$ 543,521,102.70
Payments Percentage of All Contracts Combined	4.35%	4.73%	5.20%	3.22%	2.15%	19.67%	7.55%	38.41%	
	DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 11/30/18	IBE Payment Percentage(s) to 11/30/18	Prime Total Contract Payments to 11/30/18	Total Contract Value as of 11/30/18
Construction Services Payments by Diversity Type									
Diversity Type Total Payments	\$6,247,402.96	\$5,434,707.74	\$ 9,891,008.34	\$5,078,548.73	\$2,537,989.32	\$ 29,189,657.09	18.00%	\$ 162,181,822.11	\$ 453,383,298.87
DB-540A / TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	\$ 2,024,382.73	\$ 285,650.85	\$ 6,177.93			\$ 2,316,211.51	22.30%	\$ 10,385,693.44	\$ 12,462,964.26
T-644A / J.D. ECKMAN - Easton/Phillipsburg TB Facility Administration Building	\$ 117,356.45		\$ 333,964.76	\$ 2,547,000.00		\$ 2,998,321.21	29.98%	\$ 9,999,529.12	\$ 11,117,003.61
T-645A MJF - Building & Facilities Energy Conservation	\$ 360,695.00					\$ 360,695.00	8.29%	\$ 4,352,479.00	\$ 5,326,520.00
T-645B / SCHNEIDER ELECTRIC - Building & Facilities Energy Conservation Measures - Mechanical/Controls					\$ 106,458.80	\$ 106,458.80	12.68%	\$ 839,284.55	\$ 1,154,809.00
T-668A / TRUMBULL - Scudder Falls Bridge Replacement Project	\$ 3,696,080.67	\$ 5,146,188.14	\$ 9,160,607.85	\$ 1,328,619.57	\$ 2,410,826.02	\$ 21,742,322.25	16.87%	\$ 128,858,157.57	\$ 396,000,000.00
T-707A / BRACY - Commission Administration Building at Scudder Falls Bridge & Adaptive Reuse of the 1799 Building		\$ 2,868.75	\$ 112,632.30	\$ 145,869.30	\$ 20,704.50	\$ 282,074.85	8.20%	\$ 3,439,413.98	\$ 21,357,000.00
T-708A / ALLIED PAINTING - New Hope/Lambertville Toll Bridge Floor System Rehabilitation - Facility Administration Building	\$ 48,888.11		\$ 43,403.96	\$ 12,820.26		\$ 105,112.33	7.20%	\$ 1,459,400.00	\$ 1,694,000.00
T-717A / BRACY - Milford/Montague Toll Bridge Salt Storage Building			\$ 70,588.96			\$ 70,588.96	5.73%	\$ 1,232,810.45	\$ 1,244,000.00
TS-677A / SPARWICK (IBE) - Scudder Falls TSB Interim Deck Repairs on L-95				\$ 999,656.00		\$ 999,656.00	100.00%	\$ 999,656.00	\$ 1,003,336.00
TS-687A / CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements			\$ 163,632.58			\$ 163,632.58	28.02%	\$ 584,060.00	\$ 647,000.00
TTS-723A / J. FLETCHER CREAMER - On Call Beam Guide Rail & Attenuator Replacement				\$ 44,583.60		\$ 44,583.60	142.27%	\$ 31,338.00	\$ 1,376,666.00

* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 - 11/30/2018

PERCENTAGES OF PAYMENTS TO ALL CERTIFIED IBE SUBCONTRACTORS

(MBE / WBE / SBE / DBE / DSBE / VBE)



Reporting from 07/01/2014 – 11/30/2018

Completed Professional Services Contracts Payments Detail Report

Total Prime's Contracts Value \$ 2,986,954.83
 Total Payments to IBEs \$ 649,229.49
 IBE Target 25.00%
IBE Actual 21.74%

Met or Exceeded The Target
Did Not Meet The Target

CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1 I-78 Maintenance Garage Expansion Engineering Services for Construction Management	CM-508A	STV, Inc.	\$ 582,335.21	\$ 582,335.21	25.00%	13.83%		02/29/2016	04/30/2018
	IBE	Envision Consultants, Ltd.	\$ 33,957.55	\$ 33,957.55	06.30%	5.83%	SBE		
		HRV Conformance Verification Associates, Inc.	\$ 19,937.70	-	03.40%	0.00%	DBE		
		IH Engineers, P.C.	\$ 46,603.11	\$ 46,603.11	17.55%	8.00%	MBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
2 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CM-664A	GREENMAN-PEDERSEN, INC.	\$ 849,622.00	\$ 849,622.00	25.00%	19.74%		02/29/2016	01/03/2018
	IBE	Envision Consultants, Ltd.	\$ 45,881.50	\$ 45,881.50	05.20%	5.40%	WBE		
		Keegan Technology & Testing Associates, Inc. A/K/A Key-Tech	\$ 36,494.33	\$ 36,494.33	03.70%	4.30%	SBE		
		Naik Consulting Group, P.C.	\$ 76,622.13	\$ 76,622.13	18.30%	9.02%	DBE		
		Safegate Associates, LLC	\$ 8,700.00	\$ 8,700.00	02.60%	1.02%	SBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CI-665A	JACOBS ENGINEERING GROUP, INC.	\$ 626,933.76	\$ 626,933.76	25.00%	7.14%		05/23/2016	11/02/2017
	IBE	IH Engineers, P.C.	\$ 44,766.05	\$ 44,766.05	14.40%	7.14%	MBE		
		RIG Consulting, Inc.	\$ 68,085.01	-	10.86%	0.00%	DBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4 Riverton - Belvidere Toll Supported Bridge Critical Member	C-650A	AMMANN & WHITNEY	\$ 451,072.33	\$ 451,072.33	25.00%	20.66%		10/26/2015	08/08/2017
	IBE	Pickering, Corts & Summerson, Inc.	\$ 93,184.47	\$ 93,184.47	25.80%	20.66%	SBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5 Portland - Columbia Toll Bridge Approach Roadways Improvements	CI-566A	JACOBS ENGINEERING GROUP, INC.	\$ 476,991.53	\$ 476,991.53	25.00%	30.29%		02/23/2015	10/15/2016
	IBE	AmerCom Corporation	\$ 144,473.11	\$ 144,473.11	31.55%	30.29%	MBE		
		Naik Consulting Group, P.C.	\$ -	-	04.87%	0.00%	SBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
6 Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic	C-663A	PENNONI ASSOCIATES, INC.	\$ 237,424.67	\$ 237,424.67	25.00%	49.93%		07/30/2015	4/20/2016
	IBE	Drive Engineering Corp.	\$ 6,757.64	\$ 6,757.64	03.40%	2.85%	MBE		
		TechniQuest Corporation	\$ 111,789.60	\$ 111,789.60	36.50%	47.08%	MBE		

Completed Construction Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 35,126,553.43
Total Payments to IBEs	\$ 11,063,149.54
IBE Target	25.00%
IBE Actual	31.50%

Met or Exceeded The Target
Did Not Meet The Target

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENT TOTALS	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
1 I-78 Maintenance Garage Expansion at I-78 PA Welcome Ctr. / Maintenance Facility	T-508A	BRACY CONSTRUCTION, INC.	\$ 9,845,177.03	\$ 9,845,177.03	25.00%	14.43%		06/27/2016	06/30/2018
	IBE	C.A Weiss Sales, LLC	\$ 245,498.71	\$ 245,498.71	2.49%	2.49%	WBE		
		Central Penn Welding & Ironworks, LLC	\$ 173,273.71	\$ 173,273.71	1.76%	1.76%	MBE		
		Gaver Industries, Inc. d/b/a Barker & Barker Paving	\$ 19,547.10	\$ 19,547.10	0.20%	0.20%	VBE		
		Ida Yeager Sales, Inc.	\$ 148,150.52	\$ 148,150.52	1.50%	1.50%	DBE		
		J. Sterling Solutions, LLC	\$ 51,476.64	\$ 51,476.64	0.52%	0.52%	DBE		
		Labe Sales, Inc.	\$ 73,980.00	\$ 73,980.00	0.75%	0.75%	DBE		
		Penn State Electrical Mechanical Supply Co., Inc.	\$ 196,063.29	\$ 196,063.29	1.99%	1.99%	DBE		
		Reeb Building Systems, LLC	\$ 512,970.82	\$ 512,970.82	5.21%	5.21%	DBE		

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
2 Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	TS-699A	CARR AND DUFF, INC.	\$ 161,150.37	\$ 161,150.32	25.00%	37.96%		03/29/2017	04/24/2018
	IBE	General Highway Products, Inc	\$ 61,169.00	\$ 61,169.00	25.00%	37.96%	WBE		

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3 Scudder Falls Bridge Replacement Project - Tree Clearing	T-667A	AP CONSTRUCTION, INC.	\$ 1,721,688.26	\$ 1,721,688.26	25.00%	26.42%		12/23/2015	09/20/2017
	IBE	Athena Contracting, Inc.	\$ 243,315.01	\$ 243,315.01	10.00%	14.13%	WBE		
		BFW Group	\$ 8,550.00	\$ 8,550.00	0.83%	0.50%	DBE		
		Sable Construction, Inc.	\$ 202,960.00	\$ 202,960.00	15.00%	11.79%	MBE		

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4 Scudder Falls Bridge Replacement Project - PA Noise Walls	T-666A	PKF-MARK III, INC.	\$ 11,219,737.01	\$ 11,219,737.01	25.00%	31.54%		04/29/2016	08/14/2017
	IBE	Bird Solutions International	\$ 122,732.00	\$ 122,732.00	1.09%	1.09%			
		Green Valley Landscaping, Inc.	\$ 72,163.76	\$ 72,163.76	0.64%	0.64%			
		Sanders Construction Company, Inc.	\$ 3,338,786.23	\$ 3,338,786.23	25.00%	29.76%	DBE		
		Work Zone Contractors, LLC	\$ 5,352.12	\$ 5,352.12	0.05%	0.05%	DBE		

Completed Construction Contracts Payments Detail Report

Total Prime's Contracts Value \$ 35,126,553.43
 Total Payments to IBEs \$ 11,063,149.54
 IBE Target 25.00%
 IBE Actual 31.50%

Met or Exceeded The Target
 Did Not Meet The Target

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5 Seudder Falls Bridge Replacement Project Subsurface Boring & Sampling	T-661A	TRC ENGINEERS	\$ 1,438,941.98	\$ 1,438,941.98	25.00%	16.29%		05/18/2015	05/18/2017
	IBE	Garden State Highway Products	\$ 196,519.30	\$ 196,519.30	11.00%	13.66%	WBE		
		Burgette Excavation, LLC t/a Traffic Regulators	\$ 37,947.00	\$ 37,947.00	15.00%	2.64%	SBE		
6 I-78 Toll Plaza Bumper Block Replacement	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-705A	SPARWICK CONTRACTING, INC. (IBE)	\$ 160,006.00	\$ 160,006.00	25.00%	100.00%	SBE	10/17/2016	03/03/2017
7 DIII Toll Bridges Facilities Emergency Standby Generators Improvements	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-514A	WEST SIDE HAMMER ELECTRIC	\$ 644,686.00	\$ 644,686.00	25.00%	30.61%		07/27/2015	01/08/2017
	IBE	Penn State Electric Mechanical Supply Co., Inc.	\$ 197,339.20	\$ 197,339.99	29.00%	30.61%	DBE		
8 Lower Trenton TSB Approach Roadways Improvements	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	TS-639B	MOUNT CONSTRUCTION CO., INC. (IBE)	\$ 2,090,794.00	\$ 2,090,794.00	25.00%	100.00%	WBE	04/09/2015	12/06/2016
9 Easton / Phillipsburg Ramp C Stabilization	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-641A	MERCO, INC. (IBE)	\$ 998,300.00	\$ 998,300.00	25.00%	100.00%	SBE	11/23/2015	12/01/2016
10 Portland - Columbia Toll Bridge Approach Roadway Improvement	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-566A	INTERCOUNTY PAVING COMPANY	\$ 6,193,334.28	\$ 6,193,334.28	25.00%	30.32%		02/25/2015	11/30/2016
	IBE	Established Traffic Control	\$ 43,589.66	\$ 43,589.66	0.60%	0.70%	DBE		
		MV Contracting, Inc.	\$ 1,652,064.50	\$ 1,652,064.50	22.70%	26.67%	WBE		
		PIM Corporation	\$ 160,217.70	\$ 160,217.70	3.50%	2.59%	SBE		
		The Vann Organization	\$ 22,035.00	\$ 22,035.00	0.40%	0.36%	SBE		

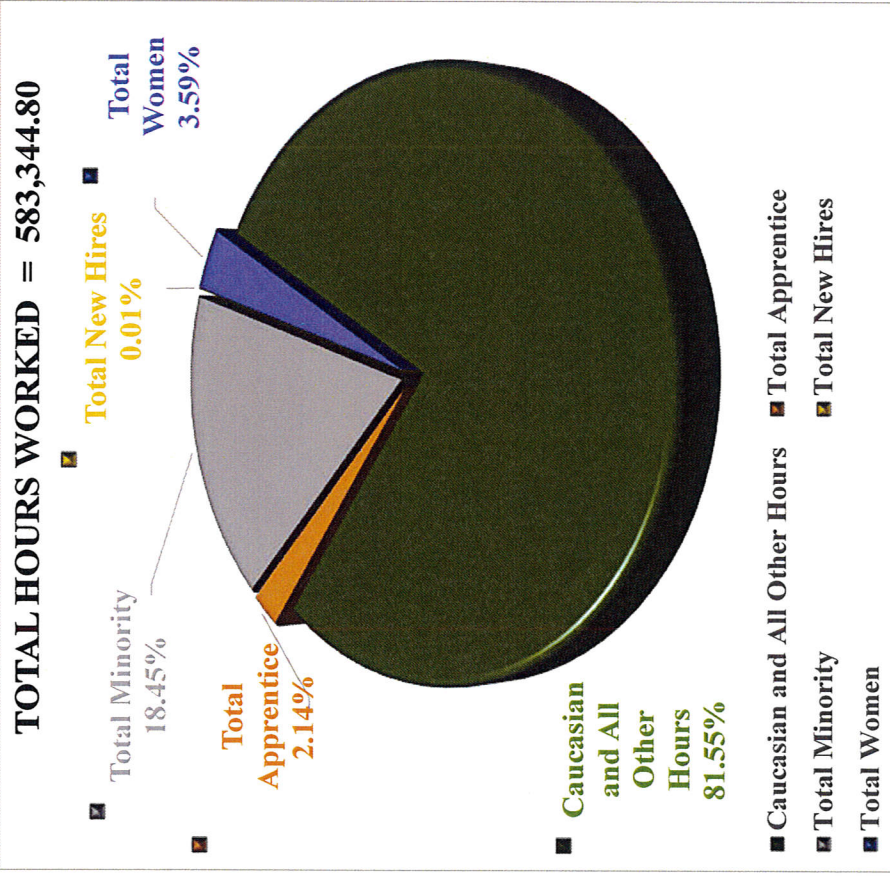
Completed Construction Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 35,126,553.43
Total Payments to IBEs	\$ 11,063,149.54
IBE Target	25.00%
IBE Actual	31.50%

Met or Exceeded The Target
Did Not Meet The Target

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
11 Riverton - Belvidere Toll Supported Bridge	TS-650A IBE		\$ 652,738.50	\$ 652,738.50	25.00%	4.34%		08/15/2016	11/11/2016
		Deslivio & Company, Inc.	\$ 16,848.00	\$ 16,848.00	2.60%	2.58%	WBE		
		Established Traffic Control	\$ 4,317.48	\$ 4,317.48	0.73%	0.66%	WBE		
		RAM-T Corporation	\$ 7,182.00	\$ 7,182.00	2.00%	1.10%	DBE		
		Williams Flagger Logistics, LLC	\$ 49,842.17	\$ -	5.90%	0.00%			

WORKFORCE UTILIZATION - HOURS REPORTING



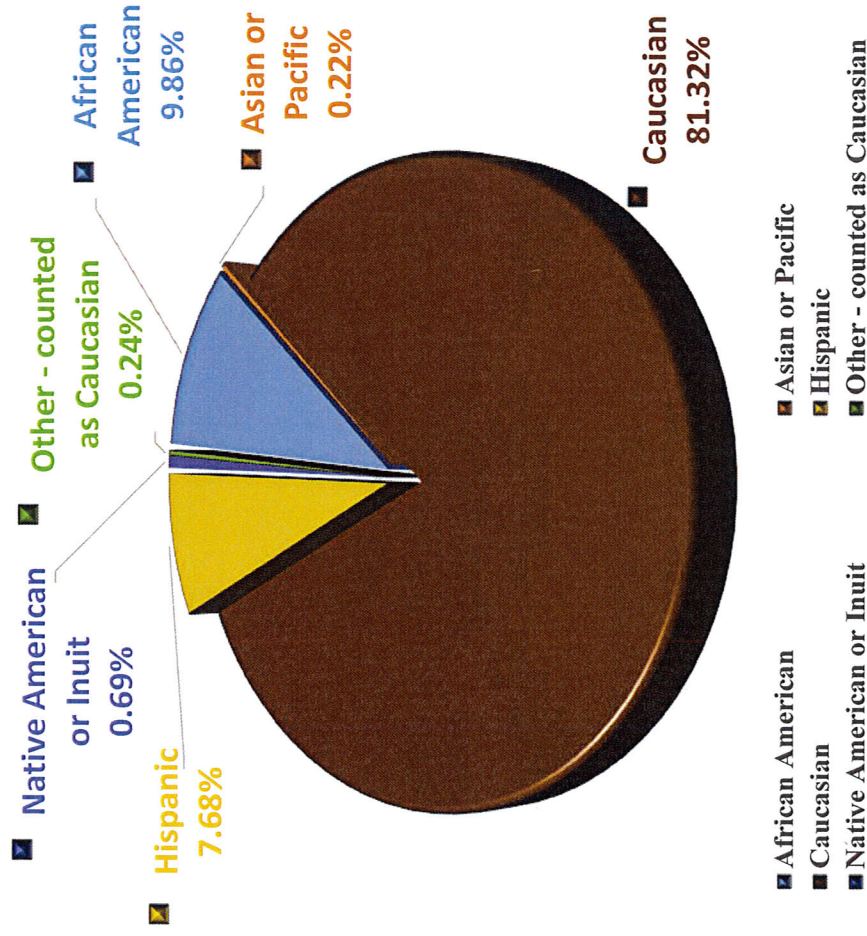
Work Force Categories	Total Hours	# of Workers
Local Residents	557,836.80	1,695
Total Minority	107,613.80	407
Total New Hires	54.00	3
Total Women	20,949.25	55
Total Apprentice	12,474.50	56
Total (All Localities)	583,644.80	1,799

Hours Worked Pie Chart: reflects the individual(s) hours worked by the Prime Contractor(s) and Subcontractor(s) (IBE and Non-IBE) employees.

Reporting from 07/01/2014 – 11/30/2018

WORKFORCE UTILIZATION - ETHNICITY REPORTING

ETHNICITY HOURS PERCENTAGE



Ethnicity Pie Chart = reflects the ethnic backgrounds of all individual workers reporting on Commission Projects (Primes Employees / Subcontractor Employees).

Ethnicity Categories	Total Hours	# of Workers
African American	57,497.75	178
Asian or Pacific Islander	1,266.00	11
Caucasian	474,350.75	1,384
Hispanic	44,828.05	211
Native American or Inuit	4,022.00	7
Other	1,380.25	8

The above-referenced workforce utilization data is reflected in the following spreadsheets.

Reporting from 07/01/2014 – 11/30/2018

**Workforce Utilization Summary
Active Projects (Contracts)**

Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
583,344.80	12,474.50	336,479.00	57.68%	229,486.10	39.34%	474,350.75	4,022.00	1,266.00	57,497.75	44,828.05	1,380.25	107,613.80	18.45%	20,949.25	3.59%	54.00

Project Name	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
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1

COMBINED TOTALS for T-668A (PA + NJ)	501,031.25	7,945.00	273,765.25	54.64%	212,787.50	42.47%	412,892.75	3,987.00	1,088.50	53,890.50	28,464.50	708.00	87,430.50	17.45%	19,784.75	3.95%	54.00
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T-668A TRUMBULL 1 Pennsylvania - SFB Replacement Project	277,790.25	2,434.00	221,710.50	79.81%	47,829.25	17.22%	229,354.75	2,790.50	1,011.00	27,989.00	16,193.00	452.00	47,983.50	17.27%	11,409.25	4.11%	0.00
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T-668A TRUMBULL 2 New Jersey - SFB Replacement Project	223,241.00	5,511.00	52,054.75	23.32%	164,958.25	73.89%	183,538.00	1,196.50	77.50	25,901.50	12,271.50	256.00	39,447.00	17.67%	8,375.50	3.75%	54.00
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2

DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	0.00	875.00	42.89%	108.00	5.29%	321.00	0.00	158.00	674.00	255.50	631.50	1,087.50	53.31%	0.00	0.00%	0.00
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3

T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	46,956.75	1,517.50	32,811.75	69.88%	7,000.50	14.91%	34,768.75	0.00	19.50	1,203.50	10,924.25	40.75	12,147.25	25.87%	1,098.75	2.34%	0.00
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4

T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION	9,423.30	1,244.00	13,672.50	145.09%	2,401.10	25.48%	7,250.25	0.00	0.00	1,120.75	1,052.30	0.00	2,173.05	23.06%	65.75	0.70%	0.00
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**Workforce Utilization Summary
Active Projects (Contracts)**

Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
583,344.80	12,474.50	336,479.00	57.68%	229,486.10	39.34%	474,350.75	4,022.00	1,266.00	57,497.75	44,828.05	1,380.25	107,613.80	18.45%	20,949.25	3.59%	54.00

Project Name	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
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5 T-646B SCHNEIDER ELECTRIC BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	1,595.50	0.00	1,105.50	69.29%	0.00	0.00%	1,595.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
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6 T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building	10,281.00	147.00	8,788.50	85.48%	1,492.50	14.52%	9,321.50	0.00	0.00	395.50	564.00	0.00	959.50	9.33%	0.00	0.00%	0.00
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7 T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building	5,244.00	595.00	1,169.50	22.30%	4,074.50	77.70%	1,842.50	0.00	0.00	0.00	3,401.50	0.00	3,401.50	64.86%	0.00	0.00%	0.00
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8 T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building	3,227.00	0.00	2,307.00	71.49%	60.00	1.86%	2,978.50	35.00	0.00	213.50	0.00	0.00	248.50	7.70%	0.00	0.00%	0.00
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9 TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95	580.00	0.00	0.00	0.00%	580.00	100.00%	501.00	0.00	0.00	0.00	79.00	0.00	79.00	13.62%	0.00	0.00%	0.00
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10 TS-687A Carr & Duff LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	2,734.00	1,026.00	1,984.00	72.57%	750.00	27.43%	2,693.00	0.00	0.00	0.00	41.00	0.00	41.00	1.50%	0.00	0.00%	0.00
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11 TTS-723A J FLETCHER CREAMER ON CALL BEAM GUIDE RAIL & ATTENUATOR REPLACEMENT	232.00	0.00	0.00	0.00%	232.00	100.00%	186.00	0.00	0.00	0.00	46.00	0.00	46.00	19.83%	0.00	0.00%	0.00
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MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

- | | |
|---|-------------------|
| a) PA Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts: | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts: | 25% SBE |

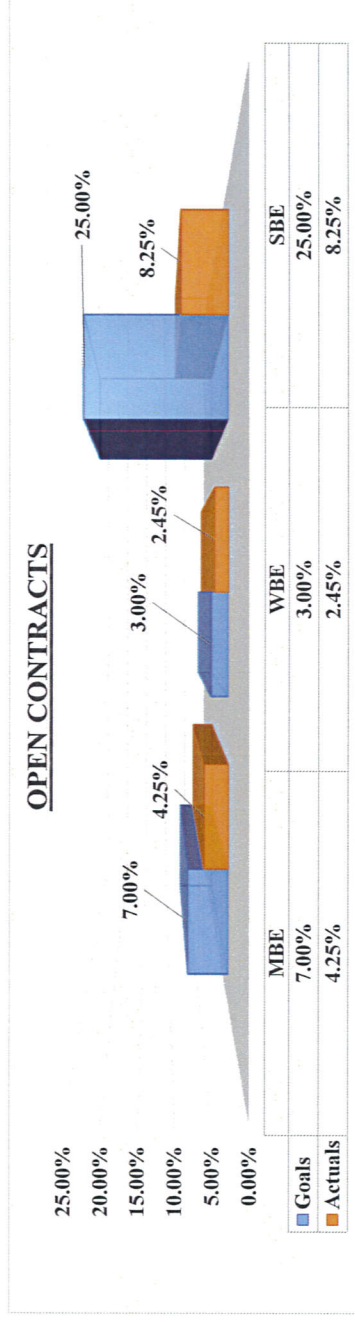
Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

- | | |
|------------------------------------|-----|
| ➤ Active Contracts: | 10 |
| ➤ Completed Contracts: | 67 |
| ➤ Total Capital Program Contracts: | 77 |
| ➤ Total Number of Contractors: | 133 |

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting

December-18



SUMMARY TOTALS					
		MBE		WBE	
		ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
M/WBE Summary Totals	\$ 33,349,128.22				
SBE Summary Totals	\$ 2,189,614.63	4.25%	\$ 1,416,866.47	2.45%	\$ 816,094.28
				8.25%	\$ 180,710.24

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS	AWARD DATE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	2.50%	\$ 759,567.37	\$ -	\$ -	11/25/2008
C-628A	Dewberry	\$ 1,000,000.00	\$ 509,635.62	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26	\$ -	\$ -	02/25/2014
C-627B	French & Parello	\$ 500,000.00	\$ 276,851.58		\$ -		\$ -	\$ -	\$ -	08/01/2014
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70	07/29/2014
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77	05/20/2014
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 849,510.17		\$ -		\$ -	7.56%	\$ 75,584.81	12/23/2013
C-549AR	Jacobs Engineering	\$ 452,128.22	\$ 445,549.97	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11	\$ -	\$ -	10/29/2013
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00	\$ -	\$ -	11/01/2011
C-629B	Michael Baker	\$ 500,000.00	\$ 329,371.12		\$ -		\$ -	2.79%	\$ 13,937.96	07/29/2014
C-621A	Rummel Klepper & Kahl	\$ 500,000.00	\$ 487,881.63	8.79%	\$ 43,941.24	3.09%	\$ 15,427.54	\$ -	\$ -	11/22/2013

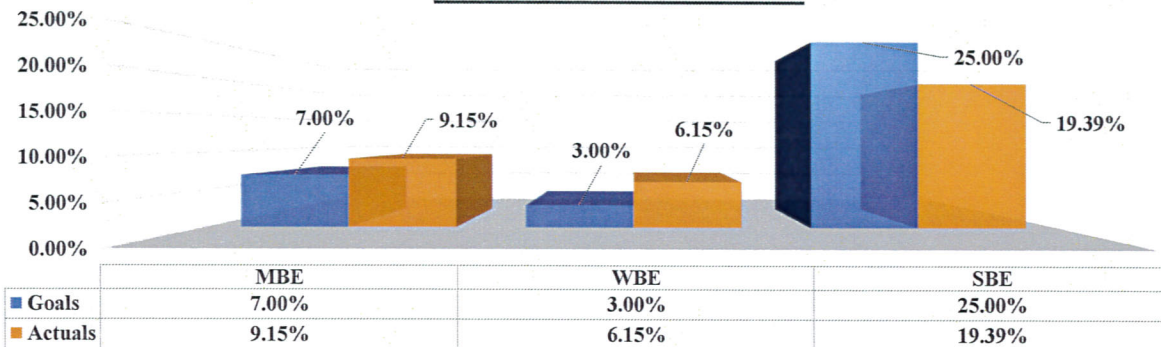
MBE = Minority Business Enterprise

WBE = Women Business Enterprise

SBE = Small Business Enterprise

Minority, Women and Small Business Enterprise Payment Reporting

COMPLETED CONTRACTS



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 16,433,918.99	9.15%	\$ 11,777,464.87	6.15%	\$ 7,910,758.53	19.39%	\$ 3,185,920.49

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 16,433,918.99	9.15%	\$ 11,777,464.87	6.15%	\$ 7,910,758.53	19.39%	\$ 3,185,920.49

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75	\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59	\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49	\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48	\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53	\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49	\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00	\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60% \$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04	\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69	\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72	\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75	\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00	\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12	\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54% \$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00% \$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49% \$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04	\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51	\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51	\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33	\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73	\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60% \$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80% \$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -	\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00	\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79	\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00% \$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98	\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90% \$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05% \$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33	\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25	\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50% \$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69		\$ -		\$ -	0.00% \$ -
Total Number of Contracts	67		47		47		20

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of November 2018	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

COMMUNICATIONS REPORT

November 2018

- **COMMISSION AWARENESS EFFORTS:**

I-78 Bridges and Approach Slabs Rehabilitation Project – Provided interviews and background on the approaching end of the 18-month-long I-78 Bridges and Approach Slabs Rehabilitation Project to reporters at the Express-Times/Lehigh Valley Live and WRNJ-AM. This closes out the public awareness and public involvement aspects of this project, which involved numerous lane closures and several weekend-long single-lane travel configurations. The coverage reinforces how the Commission is using toll revenues to upgrade its regional transportation network.

Public Awareness for Downstream Roundabout at I-295/NJ Route 29 Interchange – As a result of weather-related postponements, the opening of the downstream roundabout at the I-295/NJ Route 29 interchange was postponed from October into November. Public awareness and education efforts conducted in October were carried over into November, including additional press releases and social media postings.

2017 Annual Report – Completed article drafting for the annual report. This means the product preparations can now move into final editing and design in the month of December with the collection photographs and production of graphics. As has been the case in recent years, this will be a strictly online product. The traditional corresponding content materials – audit, bridge inspections report, and traffic engineering report – area all live on the website.

Scudder Falls Bridge Replacement Project Website Redesign – Completed fine-tuning efforts for the Scudder Falls Bridge Replacement Project's redesigned website, which went public in early October 4. The fine tuning included the locating and posting of project press releases that were not carried over from the prior project website. Another corrective measure involved the prior gallery of project photographs that were voluminous, disjointed and not easily viewed. Instead, a new visuals link was created, consisting of the content already files in the construction progress section. The mis-classification of short alert messages as news items also was corrected and a better methodology for updating weekly travel advisory listing in the construction section also was achieved.

- **MEDIA RELATIONS:**

Hot Topics: Scudder Falls Bridge Replacement Project weekly travel updates; Lower Trenton Bridge's "Trenton Makes" sign figures in article marking Trenton's 228th anniversary as New Jersey's capital; Scudder Falls' transparent noise barriers; Commission personnel report woman tied up in Easton park, but it turned out to be an art photo session; roundabout to open Nov. 4; old tokens are from 1970 not 1934; canal towpaths near Scudder Falls

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

bridge to close on weekdays starting Nov. 27; weekend lane closures in vicinity of Woodside/Taylorsville roads intersection; I-78 construction nears end; Frenchtown welcomes visitors for holiday event; multi-vehicle crash shutter I-80; winter comes early for Lehigh Valley; Thanksgiving off with Two-Town Turkey Trot in New Hope and Lambertville; post-storm commute: Lanta running, airport open, I-78 clearing up; Solebury supervisors okay apartments at Centre Bridge; marathoners to carry Army-Navy game ball across New Hope-Lambertville Toll Bridge traffic control urgent in Washington Crossing area.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)
Worked with Community Affairs Director Jodee Inscho on the following items:
 - Edited the summer/fall newsletter.
- **E-ZPASS:** Received a heads-up from McCormick Taylor executive Bill Capone regarding outdated E-ZPass service area description and map on Commission and Scudder Falls pages. Turns out the maps and information also are out-of-date on the NJ E-ZPass Group website – the Commission’s back-office E-ZPass service provider and – and the Pennsylvania Turnpike.
 - Contacted E-ZPass IAG to request updated service area map; received short-term PDF to be used until high-rez JPG version can be provided.
 - Alerted New Jersey Turnpike to outdated information on the NJ E-ZPass Group website, which is linked from both the Commission and Scudder Falls websites.

INTERNAL/EXTERNAL COMMUNICATIONS

- The Commission website recorded 11,017 sessions (visits) in November. This reflects a decrease from October when 12,482 sessions, but an increase over November 2017 when there were 9,572 sessions.
- Issued 14 press releases/travel advisories in November. These were for either the Scudder Falls Bridge Replacement Project or the I-78 Bridges and Approach Slabs Rehabilitation Project.
- Participated in radio interview for Joyce Estey of WRNJ on I-78 project.
- Posted various travel alert tickers atop the DRJTBC website.
- Fielded inquiry from NJ Motion Picture & Television Commission representative about potential use of Lower Trenton Bridge for overnight television production in December. Subsequently contacted by Josh Dorn, location manager for TV production firm Silvercup Studios East. Received tentative okay from executive director and deputy executive director of operations that overnight filming may be possible, but the firm would need to file a use of facilities permit, meet the Commission’s insurance requires, coordinate with all local and state entities, provide road closure and detour services, and reimbursement for any Commission costs that may arise. Coordinated UOF process with Lendell Jones, Gwen Flynn, Arne Larsen, and Arnie Conoline.
- Updated various online detour maps for the Scudder Falls Bridges Replacement Project website.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

- Drafted and relayed detailed responses to various public inquires on the Scudder Falls Bridge Replacement Project as part of the ongoing public involvement program; these ostensibly involved tolling and the late pickup of overnight construction zone on the morning of Nov. 14 (multiple inquires).
- Worked with McCormick Taylor and Stokes Creative Group in identifying missing press releases and ensuring the integrity of the new Scudder Falls project website's newsroom content; the redesigned website was missing press releases and/or had them wrongly classified.
- Responded to motorist Arthur Kirikian regarding loose bridge joints on New Jersey approach structure to the Scudder Falls Bridge.
- Continued the practice of posting Scudder Falls travel advisories and other traffic notices on local Facebook pages for Ewing, Lower Makefield, Pennington-Hopewell as well as providing to individuals who post items in Newtown and Yardley, PA.
- Updated the Delaware River Crossings content entry for the New Jersey Legislative Manual.
- Conducted interviews with various individuals directly involved with – or who knowledge of – the Commission's 1984-87 compact changes. These included a former New Jersey transportation commissioner, the chief of staff to the NJDOT, an associate of former New Jersey Congressman Robert Roe, and a former colleague of Commission special counsel David J. Goldberg.
- Uploaded and posted various new content (detour maps, progress presentations) on the Scudder Falls website.
- Posted alerts on DRJTBC and Scudder Falls websites advising motorists of start of toll collections at the new bridge and urging them to get E-ZPass.
- Attended various budget review conference calls.
- Organized and participated in meeting to discuss logistics/permission for overnight CBS-Elementary program taping at Lower Trenton Bridge in early-to-mid December.
- Participated in conference call on status update/issue identification for Scudder Falls Bridge Replacement Project public involvement program.
- Reached out to Jay Watson regarding status of proposed D&R Canal towpath connection route through Commission's Bridge and New Warren streets intersection in Trenton.
- Formatted two Scudder Falls project progress presentations for posting on website.
- Posted winter storm alert ticker on Commission website.
- Reviewed and corrected updated Commission service area map submitted by media consultant Alex Styer of Bellevue Communications; finalized the map for use in new pocket folder order for Contract Compliance Department.
- Compiled and provided various example of use of Commission's motto – Preserving Our Past, Enhancing Our Future – to Teresa Dandridge, intellectual property assistant for law firm Stradley Ronon.
- Provided NJDOT, PennDOT, and local municipal contacts to Josh Dorn of Silvercup Studios Inc.
- Publicized via media outlets and social media platforms the November 27 start of weekday closures of canal towpaths in the Scudder Falls Bridge vicinity; towpaths closures are scheduled to continue into Dec. 14.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

- Conducted phone interview with author Rinker Buck, whose best-seller non-fiction book *The Oregon Trail* includes an item on how his father managed to move horses and a cart across the New Hope-Lambertville Bridge. This will be used for a brief 2018 annual report item on the 60th-anniversary of this unique crossing.
- Intercepted incorrect Bellevue Communications invoice and, working with Mary Linton in engineering and Dina Davis in accounting, facilitated resubmission of a revised – and correct – invoice.
- Worked with website services consultant Stokes Creative Group to revise and report the Commission's interactive bridge crossings map on the agency website. A concerned party – Yosen Momma – alerted us to the fact that the interactive map on the website was inoperable. Stokes director Matt Touhey determined that the map plugin was no longer being supported by Google. This was subsequently corrected.
- Provided electronic photographic file of repelling bridge inspector at Easton-Phillipsburg Toll Bridge to engineering department for use in upcoming presentation.
- Updated the About the Commission entries on the website to provide a correct number for the agency's fulltime workforce; confirmed with human resources.
- Provided written responses to contact portal inquiries on website's interactive map and the definition and background of "toll-supported" bridges.
- Responded to former NJDOT employee inquiries regarding photographs of 1955 flooded bridge locations.
- Provided photograph of blue-yellow lighting display on Trenton Makes sign to College of New Jersey student working on webpage documenting the college's Trenton roots.
- Provided Senior Director of Public Safety & Bridge Security Matt Hartigan with detour maps and other materials related to overnight TV-taping closure of the Lower Trenton Bridge in early to-mid December; provided taping set-up and filming schedule to Ken Terry.
- Corresponded with publisher/editor of New Hope Free Press regarding correct location of New Hope-Lambertville Toll Bridge (Solebury, PA. and Delaware Twp., NJ) and Dec. 7 route of Army-Navy game ball run by West Point cadets.
- Fielded phone call from Sue Knott of Morrisville Borough municipal offices regarding advance signage for upcoming Lower Trenton Bridge overnight closure.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of November 2018	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

Community Affairs Report

November 2018

The following Community Affairs activity took place during November 2018:

Scudder Falls Public Involvement

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Questions and concerns included construction schedule, closure of canal and conditions within the construction zone.

Assisted in updating mailing list for print mail and email outreach.
Assisted in posting weekly construction activities notice on project website.

Lower Trenton Toll-Supported Bridge

Received request for Use of Facilities of the Lower Trenton Toll-Supported Bridge, which will include an overnight closure. Assisted in pre-planning meeting to review request.

League of Municipalities Conference

Attended the New Jersey State League of Municipalities conference, including educational sessions on public agency websites and using technology to meet customer expectations. Met with many local, county and state officials within our service area.

Workplace Safety Committee

Attended meeting and facility review at Delaware Water Gap. In process of finalizing 2019 Safety calendar.

Various Community Relations

Replied to various customer and community inquires, including Use of Facilities requests and E-ZPass violations from emergency service agencies.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Supported Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A 	1
	RFM/RWL	BAR7 Structural Analyses <ul style="list-style-type: none"> Approach Structures, C-715A-3 	1
Lower Trenton Toll Supported Bridge	CTH/RWL	Trenton Makes Sign <ul style="list-style-type: none"> Replacement of Sign, Design, C-628A-7 Construction Management, C-703A-1 Construction, TS-687A 	2
	CAS/RWL	NJ Approach Traffic Signal Upgrades <ul style="list-style-type: none"> Design Contract C-627B-4 	2
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A 	3-4
	CTH/KMS	<ul style="list-style-type: none"> Construction Management, CM-669A 	4
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A 	4-5
	VMF/CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, NJ Approaches, CI-673A 	5
	KMS/RWL	DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I 	6
	CTH/KMS	Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A 	7
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2021, C-502A-1M 	7
	CAS/RWL	Commission Administration Building at Scudder Falls <ul style="list-style-type: none"> Design Contract, C-707A Construction Management, CM-707A Construction, T-707A 	8
New Hope-Lambertville Toll Bridge	WMC/RFM	Floor System Rehabilitation <ul style="list-style-type: none"> CM/CI Services, C-703A-5 	9
	CTH/RWL	Salt Storage Facility <ul style="list-style-type: none"> Design, C-702B-5 	9
I-78 Toll Bridge	VMF/CTH/KMS	I-78 Bridges and Approach Slab Rehabilitation <ul style="list-style-type: none"> Design Contract, C-644A Construction Management/Inspection, CM-644A Construction, T-644A 	9-10
Milford-Montague Toll Bridge	CTH/RWL	Salt Storage Facility <ul style="list-style-type: none"> Construction Management, C-703A-3 	11
Multiple Facilities and/or Commission-Wide	JRB/RFM	Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges <ul style="list-style-type: none"> Design, C-715A-1 	11
	RJZ/RWL	Phase 1 Toll Collection Counting Facilities - District 2 & 3 <ul style="list-style-type: none"> Preliminary, Final & Post Design Services, C-696B-1 	12

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
CTH – C. Harney

RSL – R. Luciani
VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels
CAS – C. Stracciolini
RFM – Ronald Mieszkowski

RJZ – R. Zakharia
RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
	WMC/RWL	Electronic Surveillance/ Detection System <ul style="list-style-type: none"> ESS Maintenance Contract, DB-724A 	12
	CAS/RWL	Electronic Toll Collection <ul style="list-style-type: none"> Customer Service Center/Violation Processing Center Project, DB-584A 	12-13
	CAS/RSL	Traffic Count Program Upgrade <ul style="list-style-type: none"> DR-550A 	13
	CAS/RWL	Electronic Toll Collection System Replacement <ul style="list-style-type: none"> Design, Build, and Maintain, DB-540A Toll System Performance Review and Audit/Operational Assessment, C-701A-3 Toll Plaza LED Sign Installation & Integration, C-701A-4 All Electronic Tolling Study, C-701A-5 	13-14
	CAS/RWL	Level 3 Investment Grade Traffic & Revenue Forecasts <ul style="list-style-type: none"> C-549AR 	14
	RJZ/RWL	Buildings & Facilities Energy Conservation Measures <ul style="list-style-type: none"> Preliminary, Final & Post Design Services, C-657A-3 Construction Management Services, C-696A-2 Construction, Electrical, T-645A Construction, Mechanical, T-645B 	14-16
	WMC/RWL	Job Ordering Contracting <ul style="list-style-type: none"> Program Manager, C-727A 	16
	RFM/RWL	General Engineering Consultant Annual Inspections <ul style="list-style-type: none"> 2015-2018 Annual Inspections, C-684A 	16-17
	CAS/RWL	2015-2016 Traffic Engineering Consultant <ul style="list-style-type: none"> C-686A 	17

Notes: Facilities are listed South to North

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 CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS PRELIMINARY, FINAL & POST DESIGN SERVICES C-519A

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26th Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018, and a record room site visits to review and obtain existing records documents was conducted on March 27, 2018. GF is currently conducting existing condition surveys at the New Hope Toll Bridge Facility, contacting all existing public utilities and updating the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continue to conduct users' meeting and updating the Space Utilization Program to serve the Commission's current operations and anticipated needs in the foreseeable future.

TRENTON-MORRISVILLE TOLL BRIDGE

BAR7 STRUCTURAL ANALYSES OF APPROACH STRUCTURES Task Order Assignment C-715A-3

Under this Task Order assignment Pennoni Associates will load rate the six (6) approach structures to the Trenton-Morrisville Toll Bridge. These ratings are required as a result of the FHWA directives mandated by MAP21 and Fast Act. These bills require that all bridges be rated for Specialized Hauling Vehicles (SHVs) and Emergency Vehicles EVs). Pennoni received Notice to Proceed on October 29, 2018. They submitted the first bridge load ratings on November 27, 2018 and are scheduled to submit the remaining five (5) bridges by February 1, 2019.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

LOWER TRENTON TOLL-SUPPORTED BRIDGE

REPLACEMENT OF “TRENTON MAKES THE WORLD TAKES SIGN” LIGHTING ELEMENTS

DESIGN

Task Order Assignment No. C-628A-7

Dewberry was issued Notice to Proceed effective November 29, 2016. A project kick-off meeting was held with Dewberry and their sub-consultants, The Lighting Practice & ACT Engineers, on December 2, 2016. Local stakeholder meetings were held on February 1st & 2nd 2017 briefing attendees on the sign lighting concept and schedule moving forward. The designer submitted final construction bid documents and assisted with bid review/evaluations Dewberry is assisting with project closeout tasks.

CONSTRUCTION MANAGEMENT

Task Order Assignment No. C-703A-1

Urban Engineers was issued Notice to Proceed effective June 26, 2017. A project kick-off meeting was held with Urban on July 14, 2017. Urban is providing a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler through this task order assignment. Urban is assisting with project closeout tasks.

CONSTRUCTION

Contract No. TS-687A

At the May 22, 2017 Commissioners Meeting, the Commission awarded Contract TS-687A, Lower Trenton Toll-Supported Bridge, Replacement of Sign Lighting Elements to Carr & Duff, Inc. The Commission issued the full Notice to Proceed effective June 26, 2017.

Carr & Duff have concluded tasks related to replacing the sign lighting elements. System training is continuing as well as project closeout efforts. A successful sign lighting ceremony was held on the evening of May 31, 2018. Carr & Duff are in the process of providing final punch list deliverables.

NJ APPROACH TRAFFIC SIGNAL UPGRADES

Contract No. C-627B-4

A project closeout modification was prepared and is being executed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

FINAL DESIGN
Contract No. C-660A

During the November reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey, continued their coordination and support with the utility relocation effort in PA and NJ; continued to review and respond to various Requests for Information (RFIs) and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings and various technical meetings involving design issues with the Contractor and CM/CI team. Baker was also involved in the ongoing coordination with NJDOT regarding the need for long-term detours for the NJ Interchange 29 work and with PennDOT regarding long term detours needed for the Taylorsville Road Interchange ramp work.

CONSTRUCTION
Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 639 Contractor RFIs and a total of 1,052 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the November reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project.

In **Pennsylvania**, roadway work continued along Woodside Road and Taylorsville Road; pavement excavation and subbase work continued along WB I-295; construction continued on the I-295 Bridges over Taylorsville Road and the Delaware Canal as well as the PA Pedestrian Bridge; utility installation continued along Woodside and Taylorsville Roads; sandblasting and bridge painting work on a portion of the Quarry Road Bridge was completed; and, the wall construction continued for the Bridge Monitor/All Electronic Toll (BM/AET) Building, as well as the MSE Wall construction adjacent to the BM/AET Building site.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 17, 2018 PROJECT STATUS REPORT

On the **Main River Bridge**, work continued on Abutment 2 in NJ; construction of the deck formwork, scuppers, and shear studs continued for spans 1 through 4 and deck rebar installation was ongoing for spans 5 through 7. Placement for the concrete deck is currently scheduled to begin the second week of December.

In **New Jersey**, work continued on the I-295 sound barriers; drainage and excavation work was ongoing within the I-295 median area, which allowed a traffic shift of the I-295 mainline in November; deck repairs and median barrier removal continued at the Main Approach Bridge; work continued on the I-295 NB exit Ramp G Bridge roadway construction; and, installation of sign structure foundations and highway lighting continued.

CONSTRUCTION MANAGEMENT Contract No. CM-669A

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

CONSTRUCTION INSPECTION OF THE PENNSYLVANIA APPROACH Contract No. CI-671A

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 17, 2018 PROJECT STATUS REPORT

During this reporting period one (1) full time inspector came off the job for TRC, who inspected the cleaning and painting of the Quarry Road overpass bridge. This work was completed for the season in late November. As such, TRC presently is providing four (4) total full-time inspectors to work on the Pennsylvania Approach Roadway portion of the Project under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

CONSTRUCTION INSPECTION OF THE MAIN RIVER BRIDGE Contract No. CI-672A

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide five (5) full time inspectors to work on the Main River Bridge portion of the Project and also continued to provide one (1) full time inspector to work on the Pennsylvania Approach Roadway portion of the Project with all working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

CONSTRUCTION INSPECTION OF NEW JERSEY APPROACH Contract No. CI-673A

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to work on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE Subconsultant, Churchill Consulting Engineers.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 17, 2018
PROJECT STATUS REPORT

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting - In New Jersey, coordinated with Baker and the NJDEP regarding the mussel survey/relocation work required along the downstream side of the Scudder Falls Bridge in advance of the installation of the downstream trestle work platform in the river. Due to the high river levels and the inability to perform the mussel survey/relocation work, a waiver request has been submitted to NJDEP.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental requirements. Archaeological Monitoring services are also being performed for certain NJ excavation activities in conformance with the Project's Programmatic Agreement although no archaeological monitoring work was performed this reporting period. Weekly Environmental Monitoring of the project site was performed by ACT Engineers, a sub-consultant to AECOM.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI); ongoing coordination with the Baker Team on RFI and contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; utility design coordination between the Commission's District 1 Administration Building Design and SFB construction projects; and, coordination with Commission Operation's and ESS Departments on maintenance of the existing equipment within the SFB Project construction zone.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

PUBLIC INVOLVEMENT SERVICES

**FINAL DESIGN
Contract No. C-662A**

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021

Task Order Assignment No. C-502A-1M

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of Professional Services Contract C-644A, CM/CI Services Contract CM-644A, and Construction Contract T-644A for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass, as well as Contract T-707A for the New Commission Administration Building and the associated CM/CI Contract CM-707A.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS

**Design
Contract No. C-707A**

The design team attended bi-weekly project status meetings, reviewed submittals and responded to request for information from the contractor. The design team also completed on site observations as requested by the construction manager.

The design team developed and issued field bulletins and clarification for the contractors use. Additionally, a file furniture specification was prepared and submitted to the Purchasing Department for acquisition.

**Construction Management
Contract No. CM-707A**

Joseph Jingoli & Son, Inc. facilitated the bi-weekly project status meetings and various field meeting as needed for the project. Jingoli continues to facilitate document processing that includes receiving and distributing project submittals and requests for information from the contractor. The construction management team issued their monthly project status report and continues to release three-week look ahead schedules. Staff from the construction manager are on site daily as field work by the contractor continues.

**Construction
Contract No. T-707A**

Project submittal items continue to be submitted by the contractor and are being reviewed by the design team along with various requests for information. The contractor submitted project schedule update number five. Bracy Construction has completed pier and foundation installation. Under slab utilities (plumbing and electrical) have been completed and all Slab on Grade work has been completed, except for a few minor repairs. Bracy has completed the installation of the structural steel for the eastern half of the building. The steel erection for the western half of the building is now underway. Additionally, installation of exterior metal studs, roof parapets and sheathing, second floor concrete slab preparation and interior block wall installation are all underway.

The 1799 building interior was framed out with walls and flooring, and rough electrical, mechanical, and plumbing systems installed. Additionally, the existing roof was removed, and the roof was made watertight. The wall and floor tiling is complete for both restrooms. All window and door installation is also finished. The new water line is installed from the corner of Woodside and Taylorsville Roads to the 1799 home. The retaining wall for the exterior steps to the basement is complete.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

NEW HOPE-LAMBERTVILLE TOLL BRIDGE FLOOR SYSTEM REHABILITATION

**CM/CI SERVICES
Task Order Assignment No. C-703A-5**

Urban Engineers' work activities involved compiling project documentation in anticipation of closing out the construction portion of the project.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

**SALT STORAGE FACILITY - DESIGN
Task Order Assignment No. C-702B-5**

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

I-78 BRIDGES AND APPROACH SLABS REHABILITATION

**Design
Contract No. C-644A**

Gannett Fleming, Inc. (GF) was awarded this design contract at the Commission's February 2016 Meeting, and Notice to Proceed issued March 1, 2016. This design project is for the repair of various bridge, pavement and other miscellaneous deficiencies associated with the 13 bridges and approach roadways located within the DRJTBC's jurisdiction on I-78.

During this reporting period, GF continued their post-design phase services of this contract, responding to RFIs and reviewing submittals and participating in conference calls as necessary. GF participated in the project's final walk-thru on November 28, 2018 and will prepare the final asbuilts base on the redline drawings provided by Greenman-Pedersen, Inc.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 17, 2018 PROJECT STATUS REPORT

Construction Management/Construction Inspection
Contract No. CM-644A

Greenman-Pedersen, Inc. (GPI) was awarded this Construction Management/Construction Inspection Services contract at the Commission's April 2017 Meeting with the Notice to Proceed issued effective May 24, 2017.

During this reporting period, GPI continued to provide construction management/inspection of the remaining roadway improvements of this project. GPI conducted two (2) Progress Meetings and one final walk-thru meeting during this period. GPI continued tracking correspondence, submittals and shop drawings. GPI evaluated the revised Potential Change Order (PCO) submission by JDE and their Painting Subcontractor. GPI provided their recommendation on the PCO based on the actual impact to the cleaning/painting work at the Carpentersville Rd. and Edge Rd. Bridges. These cost impacts to approach slab and bridge painting work were initiated by the loss of the single westbound lane closure 24/7 as originally provided in the contract and offset by the approval of a 57 hour double lane closure over several weekends. GPI's current staff includes the Resident Engineer, one (1) full time construction inspector/office engineer and one (1) part time Project Manager. A part time scheduler and safety consultant, both from Envision, Inc. are providing schedule update reviews and independent site safety inspections respectively as needed.

Construction
Contract No. T-644A

J.D. Eckman, Inc. (JDE) was awarded this Construction contract at the Commission's April 2017 Meeting, and given Notice to Proceed effective May 22, 2017.

During this reporting period JDE reached Substantial Completion on November 14th, completing the remaining mainline striping on I-78, replacing the neoprene strip seals on the various bridges. A final project walk through was conducted on November 28th with JDE and members of the Design Consultant, Construction Management/Inspection team, the DRJTBC and AECOM. JDE continued working on punch-list items and providing final submittal documentation. JDE participated in two (2) Progress Meetings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

MILFORD-MONTAGUE TOLL BRIDGE

**SALT STORAGE FACILITY
CONSTRUCTION MANAGEMENT
Task Order Assignment No. C-703A-3**

Urban Engineers was issued Notice to Proceed effective October 16, 2017. A project kick-off meeting was held with Urban on October 16, 2017. Urban provided a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler throughout this task order assignment. Urban attended a kick-off meeting with the contractor (Bracy), conducted job progress meetings and performed construction management and inspection activities. Field activities resumed in mid-April and Urban performed CM related duties through project completion. Field work is now complete and the assignment is in the process of being closed out.

APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

**DESIGN
Task Order Assignment C-715A-1**

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall. Notice to proceed was given on September 25, 2017. A kick off meeting was held on October 3, 2017. Field visits occurred September 28 through October 3. Progress Meeting No. 1 was held on Friday, November 3. A progress / 60% submission review meeting was held on November 29. On 1/30, Supplement No. 1 was approved to use \$4,265.75 of the \$8,000 Unforeseen Allowance for work related to the NH-L PA north roadway retaining wall that was not included in the original scope of work. Pennoni has submitted the pre-final PS&E documents and previously submitted a request for Supplement No. 2 related to additional traffic control plans due to the planned eastbound lane closing and subsequent detour to be planned. Both documents are under review by the Commission.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

DISTRICT 2 AND 3

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

**PRELIMINARY, FINAL & POST DESIGN SERVICES
C-696B-1**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

ELECTRONIC SURVEILLANCE/DETECTION SYSTEM ESS MAINTENANCE CONTRACT Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT DB-584

The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to develop the AET invoice templates that will be issued to Toll-by-Plate customers using the Scudder Falls Bridge. The Commission's in-lane toll system provider, TransCore, submitted sample transactions and images to Conduent to use in developing the AET processing system.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

TAFFIC COUNT PROGRAM UPGRADE DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expands its wide area network (WAN) to the toll supported bridges, the traffic counters will transition from the wireless modems to the WAN for the transmission of data.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN Contract No. DB-540A

TransCore is addressing punch list items, final project documentation and as-built drawings.

TransCore completed a configuration change to reduce the occurrence of freeze-up of the patron fare display and it was released to all lanes.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items.

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT

**TOLL SYSTEM PERFORMANCE REVIEW AND AUDIT / OPERATIONAL ASSESSMENT
Task Order Assignment No. C-701A-3**

This Task Order Assignment is complete and will be closeout upon processing the final invoice and completion of a task order closeout modification.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT: TOLL PLAZA LED SIGN INSTALLATION AND INTEGRATION Task Order Assignment No. C-701A-4

This Task Order Assignment is complete and will be closeout upon processing the final invoice and completion of a task order closeout modification.

ALL ELECTRONIC TOLLING STUDY Task Order Assignment No. C-701A-5

RK&K prepared the outline of the report and they are developing a draft report for Commission Staff review. The final AET Requirements for the NJ CSC were provided to RK&K for their understanding as they prepare the report.

LEVEL 3 – INVESTMENT GRADE TRAFFIC AND REVENUE FORECASTS

Contract No. C-549AR

There is no activity on this project to report.

BUILDINGS & FACILITIES ENERGY CONSERVATION MEASURES

PRELIMINARY, FINAL & POST DESIGN SERVICES C-657A-3

Utilizing the Commission standing Consulting Engineer Task Order Agreement with Joseph Jingoli & Son, Inc. (JJS), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to implement the Energy Conservation Measures (ECM) identified in an ASHRAE Level 3 Energy Audit prepared under Task Oder Assignment No. C-657A-1 at all of the Commission's seven (7) Toll Bridge facilities.

A Kick-Off Meeting was conducted with JJS on November 21, 2016, record room site visits, and field surveys of the seven toll bridges has been completed. Progress meeting was conducted on February 1, 2017, reporting field observations and conditions in advance of a Schematic Design submission was received February 28, 2017 and a design review meeting was conducted with the consultant on March 21, and a Final Submission was received on April 24, 2017 addressing Commission's comments. Public Bid Advertisements for an Electrical and a Mechanical Construction Contracts were posted on May 9th, bids were publically opened on June 8th & June 13th respectively. Bids received from the low bidder of each Contract was reviewed by JJS, Commission Staff and Counsels, and found to be responsive. Construction Contracts Awards were made for each of the two (2) Contracts and Consultant is currently providing Post Design Services answering Contractors' Requests for Information and reviewing submittals.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

CONSTRUCTION MANAGEMENT SERVICES

Task Order Assignment No. C-696A-2

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Energy Conservation Measures (ECM) implementation Project.

A meeting was held with the Consultant on July 13th to review the Commission's expectations of the consultant's services during the Pre-Construction and Construction phases of both Electrical & Mechanical ECM implementation Construction Contracts T-645A and T-645B respectively. Subsequently, the Notice of Award and Limited Notice to Proceed was issued to JMT effective July 17, 2017.

JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services.

CONSTRUCTION Contract No. T-645A

MJF Construction Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Notice to Proceed effective date of July 24th was issued in accordance with the Contract Specifications and Pre-Construction Meeting was held on July 27th.

Long lead delivery material had been ordered. Interior and exterior lighting replacement activities is near completion and Contractor is currently working on finalizing the installation at all Toll Bridges including configuring Commission wide lighting controls.

CONSTRUCTION Contract No. T-645B

Schneider Electric Buildings Americas, Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Pre-Construction Meeting was held on August 11th and a Notice to Proceed effective date of August 16th was issued.

Long lead delivery material was received and Contractor completed working at Milford Montague, Delaware Water Gap, Portland-Columbia and I-78, Easton Philipsburg sites and is currently working at the New Hope Toll Bridge Facility. Contractor is also finalizing the system integration and setting up the Sequence of Operation of the Commission wide Building Management System.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 17, 2018
PROJECT STATUS REPORT**

JOB ORDER CONTRACTING

**JOB ORDER CONTRACTING PROGRAM MANAGER
Contract No. C-727A**

The Gordian Group provided the first version of the front end bid documents for the Commission's review. Representatives of the Gordian Group and the Commission met on November 15, 2018 to discuss further development of the JOC Program charter and review of the front end bid documents. The Gordian Group continues preparation of Construction Task Catalog and provided the Commission with a working copy of the same on November 21, 2018.

GENERAL ENGINEERING CONSULTANT 2015-2018 ANNUAL INSPECTIONS C-684A

As the Commission's General Engineering Consultant (GEC), Cherry, Weber & Associates (CWA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. CWA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended CWA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended CWA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract. A kick-off meeting was held on March 21, 2017 for the 2017 Toll Bridge Inspections at the –Delaware Water Gap Toll Bridge Administration Building and attended by representatives from District 1, District 2, District 3, Operations, Engineering, and CWA. A progress meeting was held on June 9.

Interim inspections have been completed at all of the required (load posted) Toll-Supported Bridges and Inspections of all seven (7) Toll Bridges have been completed. The Annual Inspection Report was accepted by the Commission on April 30.

A kick-off meeting was held on February 23, 2018, for the 2018 Toll-Supported Bridge Inspections at the Easton - Phillipsburg Toll Bridge Administration Building and attended by representatives from Central and South Regions Maintenance, the Deputy Director of Maintenance, Engineering, and CWA. Due to the number of snow storms this March and raining weather in April, Toll-Supported Bridge Inspections are slightly behind schedule. CWA will continue inspections as weather permits and all inspections except Scudder Falls should be completed by June or July. Scudder Falls is scheduled for August. Inspections have been completed at the Lower Trenton, Calhoun Street, Washington Crossing, New Hope – Lambertville, Centre Bridge – Stockton, Uhlerstown – Frenchtown, Upper Black Eddy – Milford, and Riegelsville Toll- Supported Bridges. The Taylorsville Road and Pennsylvania Canal Overpass on the approach of Scudder Falls have also been inspected. Inspections are underway at Riverton – Belvidere Toll-Supported Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 17, 2018 PROJECT STATUS REPORT

Facilities inspections were completed on June 20 & 21 at the Southern Region and Central Region Toll-Supported Bridges. Attendees included CWA, Engineering Staff, and Maintenance personnel, with a brief visit by the Deputy Executive Director of Operations.

Inspections at all Toll-Supported Bridges have been completed for the year. The draft Annual Maintenance Report was submitted to the Commission on September 7 and has been distributed to staff for review and comment. Retro-reflectivity inspections were held on October 15 and 16 in the Southern and Central Regions for all the toll-supported bridges except Scudder Falls. Maintenance report review meetings were held with the Northern and Central Region operations staff on October 22 and the Southern Region operations staff on October 26. The Draft Annual Inspection Report was delivered to the Commission on September 28 and is under review.

2015-2016 TRAFFIC ENGINEERING CONSULTANT Contract No. C-686A

There is no activity on this project to report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of November 2018	1-20

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF NOVEMBER 2018

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

Radio System

- During the month of November 2018, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have been working with personnel who manage the Solebury Tower to prepare for the installation of radio equipment.
- PSBS received new mobile radios for the new Commission vehicles ordered to replace those taken out of service or reassigned.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Districts and IT to update the CarteGraph radio inventory database.

Access Control System

- During the month of November 2018, PSBS personnel worked with General Supply (Commission's locksmith) to address various lock issues.
- During the the of November 2018, General Supply performed preventative maintenance on doors at our facilities.
- During the month of November 2018, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

Public Safety & Bridge Security

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF NOVEMBER 2018

- During the month of November 2018, PSBS staff evaluated the procedures for the Bridge Security Assistant Coordinator. The procedures include regional patrols, incident management, vehicles and bridge monitor supervision.
- During the month of November 2018, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.
- During the month of November 2018, PSBS personnel continued working with Engineering on the new Scudder Falls facility, Administration Building and the design renovations to the Trenton Morrisville administration building.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of November 2018, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed thirty-four video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.

Miscellaneous

- On November 7th 2018, PSBS Staff held a meeting with Bridge Security Assistant Coordinators
- On November 9th 2018, PSBS Staff held a meeting with Schneider Electric to review the Phased projects associated with DB-724A maintenance contract.,
- On November 13th 2018, PSBS Staff attended the SFB-BM/AET building ESS meeting
- On November 19th 2018, PSBS Staff held a team meeting with PCC personnel

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF NOVEMBER 2018

- On November 20th 2018, PSBS Staff held a meeting with PSP Trevoise discussing response issues to the bridges.
- On November 26th 2018, PSBS Staff met with Activu representatives to review the Activu system operations and workflows.
- On November 27th 2018, PSBS personnel attended Respect in the Workplace / Harassment training.
- On November 27th 2018, PSBS personnel attended CPR/AED/First Aid training.
- During the month of November 2018, PSBS personnel continued working with Purchasing regarding the acquisition of Bridge Monitor uniforms and Toll Lieutenant Uniforms and badges.

Request Video

Report Month: 11/1/2018- 11/30/2018

ID	Request Date	Request Agency	Requestor	Location	Incident Type	DRYTC Requestor
1785	11/3/18	DRJTC	Cpl Christopher Kopach	EP	Other	Denis Stites
1786	11/4/18	DRJTC	M Wahl	TM	Motor Vehicle Accident	Michael Wahl
1787	11/5/18	DRJTC	Nicholas Knechel	Washington Crossing	Motor Vehicle Accident	Nicholas Knechel
1788	11/5/18	DRJTC	K. Raikes	EP	Motor Vehicle Accident	Kevin Raikes
1789	11/5/18	DRJTC	M. Leary Jr	I78	Motor Vehicle Accident	Mark Leary Jr
1790	11/6/18	DRJTC	Nicholas Knechel	DWG	Motor Vehicle Accident	Nicholas Knechel
1791	11/6/18	DRJTC	Nicholas Knechel	DWG	Motor Vehicle Accident	Nicholas Knechel
1792	11/6/18	DRJTC	K. Raikes	DWG	Motor Vehicle Accident	Kevin Raikes
1793	11/6/18	DRJTC	ESS K. Raikes	Uhlertown-French town	Hit & Run MVA	Kevin Raikes
1794	11/7/18	DRJTC	D Stites - PCC	EP	Motor Vehicle Accident	Denis Stites
1795	11/7/18	DRJTC	D Stites - PCC	Lower Trenton	Other	Denis Stites
1796	11/7/18	Warren County Prosecutor's Office	Detective John Marino	Northampton	Police Investigation	Michael Rizza
1797	11/9/18	DRJTC	Michael Rizza	DWG	Motor Vehicle Accident	Michael Rizza
1798	11/9/18	PSP Dublin	Tpr. Falgares #12096	Riegelsville	Overweight Crossing	Matt Skrebel
1799	11/9/18	DRJTC	Matt Skrebel	Northampton	Motor Vehicle Accident	Matt Skrebel
1800	11/10/18	DRJTC	Nicholas Knechel	Riverton-Belvidere	Motor Vehicle Accident	Nicholas Knechel
1801	11/11/18	DRJTC	Nicholas Knechel	I78	Motor Vehicle Accident	Nicholas Knechel
1802	11/12/18	DRJTC	Cpl Kopach	Northampton	Motor Vehicle Accident	Kevin Clark
1803	11/12/18	DRJTC	Michael Rizza	Washington Crossing	Motor Vehicle Accident	Michael Rizza
1804	11/12/18	DRJTC	A. León	DWG	Motor Vehicle Accident	Ariel Leon
1805	11/13/18	DRJTC	D Stites - PCC	Northampton	Motor Vehicle Accident	Denis Stites
1807	11/13/18	DRJTC	Matt Skrebel	Scudder Falls	Motor Vehicle Accident	Matt Skrebel
1808	11/15/18	Warren Co. Sheriff	Sgt. Brian Godesky	EP	Police Chase	Matt Skrebel

ESS Request Video

Report Month: 11/1/2018-11/30/2018

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
1809	11/15/18	DRJTBC	Matt Skrebel	DWG	Motor Vehicle Accident	Matt Skrebel
1810	11/16/18	DRJTBC	M Hartigan	NHL	Internal Investigation	Kevin Clark
1811	11/18/18	DRJTBC	Michael Rizza	PC	Other	Michael Rizza
1812	11/21/18	DRJTBC	M. Leary Jr	Scudder Falls	Motor Vehicle Accident	Mark Leary Jr
1814	11/23/18	DRJTBC	Joseph Trinian III	TM	Motor Vehicle Accident	Joseph Trinian
1815	11/24/18	DRJTBC	Joseph Trinian III	Calhoun St.	Motor Vehicle Accident	Joseph Trinian
1816	11/25/18	DRJTBC	M. Jones	TM	Other	Matt Jones
1817	11/25/18	DRJTBC	M. Jones	Riegelsville	Motor Vehicle Accident	Matt Jones
1818	11/26/18	DRJTBC	Matt Skrebel	Lower Trenton	Motor Vehicle Accident	Matt Skrebel
1819	11/28/18	Upper Makefield	Sgt. Dan Jones	Washington Crossing	Pedestrian Accident	Matt Hartigan
1820	11/28/18	Upper Makefield Police	Sgt. Dan Jones	Washington Crossing	Pedestrian Accident	Matt Skrebel

Total for Month: 34

November 2018

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	0	0
Delaware Water Gap 41	0	2	16	0	7	2	92	5
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland - Columbia 43	0	0	0	0	1	0	0	0
Riverton - Belvidere 44	0	0	0	0	0	0	1	2
Rt 22 EP 45	0	1	1	0	2	0	44	2
Northampton St 46	0	1	2	0	0	0	3	3
I-78 47	0	2	4	2	14	3	104	5
Riegelsville 48	0	0	0	0	0	0	2	5
Upper Black-Eddy Milford 49	0	0	1	0	0	0	10	0
Uhlerstown Frenchtown 50	0	0	1	0	0	0	6	0
Lumberville Raven Rock 51	0	1	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	0	0	0	0	9	0
New Hope Lambertville Toll 53	0	0	1	1	3	0	60	0
New Hope Lambertville 54	0	0	0	0	1	0	12	0
Washington Crossing 55	0	0	0	0	0	0	4	0
Scudder Falls 56	0	0	1	0	4	0	4	3
Calhoun St 57	0	0	1	0	0	0	2	4
Lower Trenton 58	0	0	1	0	0	0	0	16
Morrisville Trenton 59	0	3	2	1	0	0	0	5

	Citations	Warnings	Security Checks
New Jersey State Police	238	171	445
Pennsylvania State Police	92	58	411

November 2018 Overweight Crossings (Central Region)

Updated
06/21/2018

November 2018 Totals	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Summons Issued2	Warnings Issued	Local Police Response	No Response Requested
Riverton- Belvidere	38	2	0	2	2	0	2	0	0	0	0	0
Northampton St.	392	4	4	0	2	1	1	2	0	2	0	1
Riegelsville	94	1	1	0	0	0	0	1	0	1	0	0
Uhlerstown - Frenchtown	19	0	0	0	0	0	0	0	0	0	0	0
Totals	543	7	5	2	4	1	3	3	0	3	0	1
2018 Year to Date Totals	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Summons Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton- Belvidere	617	54	12	35	39	9	12	2	8	2	1	8
Northampton St.	4085	99	99	0	24	11	13	38	28	26	0	14
Riegelsville	1334	22	14	11	15	3	2	6	0	2	0	2
Uhlerstown - Frenchtown	529	14	1	15	13	9	1	7	2	1	0	3
Year to Date Totals	6565	189	126	61	91	0	28	32	38	31	1	27

November 2018 Overweight Crossings-Southern Region

11/30/2018

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	4	15	0	15	0	0	0	13	10	3	2	0
Calhoun Street	53	3	3	0	2	2	0	0	0	0	0	1
Washington Crossing	49	9	6	3	4	4	0	4	1	3	0	1
New Hope	78	5	4	1	3	2	1	1	1	0	0	1
Lambertville Centre Bridge	25	1	0	1	1	1	0	0	0	0	0	0
Stockton												
November Totals	209	33	13	20	10	9	1	18	12	6	2	3

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	28	160	1	159	4	1	3	110	72	38	30	16
Calhoun Street	631	32	24	8	13	9	4	17	4	13	0	2
Washington Crossing	318	69	17	52	51	37	14	12	4	8	0	6
New Hope	688	46	37	9	29	26	3	12	8	4	2	3
Lambertville Centre Bridge	95	16	0	16	13	10	3	1	1	0	0	2
Stockton												
Year to Date Totals	1760	323	79	244	110	83	27	152	89	63	32	29

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH	November	YEAR 2018			
ACTIVITY/SERVICE	WEEK OF 3-Nov	WEEK OF 10-Nov	WEEK OF 17-Nov	WEEK OF 24-Nov	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	168	168	169	168	673
Overweight Crossings	2	2	2	1	7
Overweights Refused	147	100	72	73	392
Motorist Aid	2	0	2	0	4
Medical Assistance	0	0	1	0	1
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	4	3	0	7
Fire Dept. Requested	0	0	0	0	0
Public Interaction	369	220	209	222	1020
Traffic Control	77	0	45	14	136
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	2	9	14	3	28
Miscellaneous	7	4	9	4	24
NOTES:					Scar 11/25/2018

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH November YEAR 2018

ACTIVITY/SERVICE	WEEK OF 3-Nov	WEEK OF 10-Nov	WEEK OF 17-Nov	WEEK OF 24-Nov	TOTAL
Hours Worked	280	338	296	304	1218
Patrols	138	153	148	151	590
Overweight Crossings	1	0	0	0	1
Overweights Refused	27	12	31	24	94
Motorist Aid	0	0	2	0	2
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	2	2	1	0	5
Fire Dept. Requested	0	0	0	0	0
Public Interaction	87	76	96	70	329
Traffic Control	13	14	25	19	71
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	2	3	0	0	5
Miscellaneous	4		5	3	12
NOTES:		Scar 11/11/2018		Scar 11/25/2018	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH		November		BRIDGE		Milford-Upper Black Eddy		YEAR		2018	
ACTIVITY/SERVICE	WEEK OF	3-Nov	WEEK OF	10-Nov	WEEK OF	17-Nov	WEEK OF	24-Nov	TOTAL		
Hours Worked	0		16		3.5		8		27.5		
Patrols	0		9		2		4		15		
Overweight Crossings	0		0		0		0		0		
Overweights Refused	0		0		0		0		0		
Motorist Aid	0		0		0		0		0		
Medical Assistance	0		0		0		0		0		
First Aid Rendered	0		0		0		0		0		
State / Local Police Requested	0		0		0		0		0		
Fire Dept. Requested	0		0		0		0		0		
Public Interaction	0		13		0		4		17		
Traffic Control	0		1		0		0		1		
Jumpers	0		0		0		0		0		
Assaults	0		0		0		0		0		
Other	0		0		0		0		0		
Miscellaneous	0		0		0		1		1		
NOTES:		Scar 11/11/2018		Scar 11/25/2018							

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH <u>November</u>		BRIDGE <u>Frenchtown-Uhlerstown</u>			
		YEAR <u>2018</u>			
ACTIVITY/SERVICE	WEEK OF 3-Nov	WEEK OF 10-Nov	WEEK OF 17-Nov	WEEK OF 24-Nov	TOTAL
Hours Worked	16	48	56	16	136
Patrols	8	24	36	8	76
Overweight Crossings	0	0	0	0	0
Overweights Refused	2	9	6	2	19
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	7	17	19	4	47
Traffic Control	14	0	4	0	18
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	2	3	1	0	6
Miscellaneous	2	0	3	0	5
NOTES:	Scar 11/11/2018		Scar 11/25/2018		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH		BRIDGE Belvidere-Riverton							
November		YEAR 2018							
ACTIVITY/SERVICE	WEEK OF	3-Nov	WEEK OF	10-Nov	WEEK OF	17-Nov	WEEK OF	24-Nov	TOTAL
Hours Worked	168		168		168		168		672
Patrols	84		84		84		85		337
Overweight Crossings	0		1		0		1		2
Overweights Refused	18		7		4		9		38
Motorist Aid	0		0		0		0		0
Medical Assistance	0		0		0		0		0
First Aid Rendered	0		0		0		0		0
State / Local Police Requested	3		0		6		2		11
Fire Dept. Requested	0		0		0		0		0
Public Interaction	57		54		57		46		214
Traffic Control	2		4		9		7		22
Jumpers	0		0		0		0		0
Assaults	0		0		0		0		0
Other	0		1		0		0		1
Miscellaneous	5		6		6		6		23
NOTES:			Scar 11/11/2018				Scar 11/25/2018		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE										Lumberville-Raven Rock Pedestrian Bridge									
MONTH		November		YEAR		2018													
ACTIVITY/SERVICE	WEEK OF	3-Nov	WEEK OF	10-Nov	WEEK OF	17-Nov	WEEK OF	24-Nov	TOTAL										
Hours Worked									0										
Patrols	Southern Region		Southern Region		Southern Region		Southern Region		0										
Overweight Crossings									0										
Overweights Refused									0										
Motorist Aid									0										
Medical Assistance									0										
First Aid Rendered									0										
State / Local Police Requested									0										
Fire Dept. Requested									0										
Public Interaction									0										
Traffic Control									0										
Jumpers									0										
Assaults									0										
Other									0										
Miscellaneous									0										
NOTES:																			

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge Stockton

MONTH November		YEAR 2018							
ACTIVITY/SERVICE	WEEK OF	10-Nov	WEEK OF	17-Nov	WEEK OF	24-Nov	WEEK OF	30-Nov	TOTAL
Hours Worked		32		16		0		8	56
Patrols		16		8		0		4	28
Overweight Crossings		0		1		0		0	1
Overweights Refused		10		10		0		5	25
Motorist Aid		0		0		0		0	0
Medical Assistance		0		0		0		0	0
First Aid Rendered		0		0		0		0	0
State / Local Police Requested		0		1		0		0	1
Fire Dept. Requested		0		0		0		0	0
Public Interaction		20		6		0		0	26
Traffic Control		5		5		0		0	10
Jumpers		0		0		0		0	0
Assaults		0		0		0		0	0
Other		0		0		0		0	0
Miscellaneous		0		0		0		0	0
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

MONTH	November	YEAR	2018						
ACTIVITY/SERVICE	WEEK OF	10-Nov	WEEK OF	17-Nov	WEEK OF	24-Nov	WEEK OF	30-Nov	TOTAL
Hours Worked		384		320		288		240	1232
Patrols		157		154		137		122	570
Overweight Crossings		4		1		0		0	5
Overweights Refused		28		22		20		8	78
Motorist Aid		0		0		0		0	0
Medical Assistance		0		0		0		0	0
First Aid Rendered		0		0		0		0	0
State / Local Police Requested		4		1		0		0	5
Fire Dept. Requested		0		0		0		0	0
Public Interaction		177		94		129		102	502
Traffic Control		7		2		6		8	23
Jumpers		0		0		0		0	0
Assaults		0		0		0		0	0
Other		17		3		1		0	21
Miscellaneous		10		2		1		0	13
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH		BRIDGE							Washington Crossing	
November		YEAR							2018	
ACTIVITY/SERVICE	WEEK OF	10-Nov	WEEK OF	17-Nov	WEEK OF	24-Nov	WEEK OF	30-Nov	TOTAL	
Hours Worked		240		168		168		144	720	
Patrols		120		84		79		72	355	
Overweight Crossings		3		4		1		0	8	
Overweights Refused		16		12		13		12	53	
Motorist Aid		0		0		0		0	0	
Medical Assistance		0		0		0		0	0	
First Aid Rendered		0		0		0		0	0	
State / Local Police Requested		1		1		0		1	3	
Fire Dept. Requested		0		0		0		0	0	
Public Interaction		26		6		23		17	72	
Traffic Control		2		6		2		5	15	
Jumpers		0		0		0		0	0	
Assaults		0		0		0		0	0	
Other		11		4		6		6	27	
Miscellaneous		1		0		2		1	4	
NOTES:										

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH		BRIDGE		YEAR					
November		Calhoun Street		2018					
ACTIVITY/SERVICE	WEEK OF	10-Nov	WEEK OF	17-Nov	WEEK OF	24-Nov	WEEK OF	30-Nov	TOTAL
Hours Worked		408		336		288		240	1272
Patrols		140		162		140		120	562
Overweight Crossings		2		1		0		0	3
Overweights Refused		10		14		15		14	53
Motorist Aid		1		0		12		0	13
Medical Assistance		0		0		0		0	0
First Aid Rendered		0		0		0		0	0
State / Local Police Requested		2		1		0		0	3
Fire Dept. Requested		0		0		0		0	0
Public Interaction		19		70		32		5	126
Traffic Control		3		6		2		4	15
Jumpers		0		0		0		0	0
Assaults		0		0		0		0	0
Other		11		4		5		0	20
Miscellaneous		2		2		0		0	4
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH		BRIDGE Lower Trenton							
November		YEAR 2018							
ACTIVITY/SERVICE	WEEK OF	10-Nov	WEEK OF	17-Nov	WEEK OF	24-Nov	WEEK OF	30-Nov	TOTAL
Hours Worked		16		24		32		8	80
Patrols		8		12		16		4	40
Overweight Crossings		6		4		3		4	17
Overweights Refused		2		0		1		1	4
Motorist Aid		0		0		0		0	0
Medical Assistance		0		0		0		0	0
First Aid Rendered		0		0		0		0	0
State / Local Police Requested		5		4		3		3	15
Fire Dept. Requested		0		0		0		0	0
Public Interaction		0		0		0		0	0
Traffic Control		5		0		3		3	11
Jumpers		0		0		0		0	0
Assaults		0		0		0		0	0
Other		0		0		0		0	0
Miscellaneous		0		0		0		0	0
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven Rock									
MONTH November		YEAR 2018							
ACTIVITY/SERVICE	WEEK OF	10-Nov	WEEK OF	17-Nov	WEEK OF	24-Nov	WEEK OF	30-Nov	TOTAL
Hours Worked		0		0		0		0	0
Patrols		21		24		19		22	86
Overweight Crossings		0		0		0		0	0
Overweights Refused		0		0		0		0	0
Motorist Aid		0		0		0		0	0
Medical Assistance		0		0		0		0	0
First Aid Rendered		0		0		0		0	0
State / Local Police Requested		0		0		0		0	0
Fire Dept. Requested		0		0		0		0	0
Public Interaction		0		0		0		0	0
Traffic Control		0		0		0		0	0
Jumpers		0		0		0		0	0
Assaults		0		0		0		0	0
Other		0		0		0		0	0
Miscellaneous		0		0		0		0	0
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 17, 2018

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of November 2018	1-10

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

MAINTENANCE AND TOLL OPERATIONS
MONTH OF NOVEMBER 2018

- Participated in 2019 Budget meeting conference call number one with First Senior Director at Easton Phillipsburg Toll Bridge.
- Attended Electronic Security and Surveillance in service training held at New Hope Toll Bridge Facility.
- Attended meeting with Director Safety and Training to discuss Lehigh County Community College Certified Driver's License training program.
- Attended meeting with Inventory Control Specialist and Bankers held at Easton Phillipsburg Toll Bridge.
- Attended meeting with Administrative Generalists to discuss duties and responsibilities held at Easton Phillipsburg Toll Bridge.
- Attended Regional Maintenance Supervisor meeting at the I-78 Toll Bridge maintenance facility
- Attended Northern Region Sergeants meeting held at the Delaware Water Gap Toll Bridge Facility.
- Attended meeting to discuss logistics for CBS filming at Lower Trenton Toll Supported Bridge held at Trenton Morrisville Toll Bridge.
- Authorized J. Fletcher Creamer to complete guide rail repairs in the Southern, Central and Northern Regions.
- Approved invoices for payment for Guiderail/Attenuator repairs in the Central Region and Northern Region.
- Reviewed and approved Use of Facilities requests for the month of November for the Southern and Central and Northern regions.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

- Senior Director attended meeting with Fleet Management staff to discuss 2019 vehicles and Equipment budget and recovery plan for past approved purchases.
- Senior Director attended meeting with Toll Management staff to discuss ADP implementation and Transcore issues.
- Reviewed the Accident Log/Property Damage Reports for the month of November, 2018. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed patron assistance by Officers during the month of November, 2018. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for November, 2018 staff agenda meeting held at New Hope Lambertville administration meeting.
- Attended monthly Staff/Operations meeting for November 2018 held at New Hope Toll Bridge Facility
- Prepared and forwarded report of Use of Commission Facilities for the month of November, 2018 to the Deputy Executive Director of Operations.

Maintenance Operations

- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities.
- Director of Maintenance held monthly Regional Maintenance Supervisors meeting at the Easton Phillipsburg Toll Bridge Facility. Topics discussed:
 - New Employment Training
 - Procurement Cards
 - Uniforms
 - Capital Projects
 - Winter Operations
 - Pool Vehicles
- Trenton Morrisville maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

- Trenton-Morrisville maintenance crews removed all Motorist Assistant Program signs from Commission property.
- Trenton-Morrisville maintenance crews continued crack sealing roadways with hot asphalt sealant.
- Trenton Morrisville maintenance crews made roof repairs to the Administration Building roof.
- Trenton-Morrisville maintenance crews continued repairing potholes on roadway with new Aqua-Phalt concrete and asphalt patch material.
- New Hope maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- New Hope maintenance crews continued repairing potholes at New Hope Toll Supported Bridge with new Aqua Phalt concrete and asphalt patch material.
- New Hope maintenance crews assisted our community partners by hanging banners at the New Hope Toll Supported Bridge.
- New Hope Maintenance crews made repairs to lights at Scudders Falls Bridge by locating short and making repair.
- New Hope Maintenance crews installed new wooden spacers behind guide rail at the New Hope Toll Bridge roadway.
- I-78 maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- I-78 maintenance crews continued repairing potholes on I-78 roadway and ramps with Aqua Phalt concrete and asphalt patch material.
- I-78 maintenance crews continued installation of new trees and plantings as part of the landscape project.
- I-78 maintenance crew's installed snow fence along I-78 roadway and ramps.
- I-78 Maintenance crew's removed trees and brush from ESS cameras on the I-78 roadway.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 17, 2018

- Easton Phillipsburg maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Easton-Phillipsburg maintenance crews filled potholes on Easton Phillipsburg toll bridge roadways and ramps.
- Easton-Phillipsburg maintenance crew' painted new lines on roadway at Toll Supported Bridges and approaches.
- Easton-Phillipsburg maintenance crews assisted our community partners by hanging banners at the Northampton St. Toll Supported Bridge.
- Easton-Phillipsburg maintenance crews continued cleaning inlets and drains within jurisdiction.
- Easton Phillipsburg maintenance crews continued filling potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland Columbia maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Portland-Columbia maintenance crew's sealed cracks in garage as per GEC inspection report.
- Portland-Columbia maintenance crews continued repairing potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland-Columbia maintenance crews repaired overhead sign on East bridge approach.
- Portland-Columbia maintenance crew's degreased toll lanes and power washed toll booths.
- Delaware Water Gap maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Delaware Water Gap maintenance crews continued repairing potholes on Portland and Columbia roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Delaware Water Gap maintenance crews repaired damaged sidewalk behind Administration Building.

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- Delaware Water Gap maintenance crews installed salt spreaders on vehicles and prepared for impending snow storm.
- Delaware 'water Gap crews removed brush and debris from gate area to access under bridge.
- Milford-Montague maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Milford-Montague maintenance crews repaired pot holes on bridge deck and roadway with new Aqua Phalt concrete and asphalt patch material.
- Milford-Montague maintenance removed unstable concrete from pier three in New Jersey installed new rebar and poured concrete.
- Milford-Montague maintenance crews continued street sweeping on roadways and parking lot areas.

Toll Operations

- Director of Toll held monthly Lieutenants meeting at Easton Phillipsburg Toll Bridge Facility. Topics discussed:
 - Toll Schedules
 - Kronos/ADP Time Keeping
 - Transcore
 - Officer Training
- Director of Toll held monthly Sergeants meeting at Delaware Water Gap Bridge Facility. Topics discussed:
 - ADP makeup training schedule
 - Patrol Vehicle Inventory
 - Transcore
 - Incident Reports
- Director of Toll and Deputy Director of Toll interviewed Part-Time Toll Collectors candidates.
- Deputy Director of Toll continues training of Inventory Control Specialists in Southern and Central Regions.

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- Director of Toll and Deputy Director of Toll continued site visits to Toll facilities and met with toll staff.
- Director and Deputy Director met with Training and Safety Department to discuss mentor program and pairings.
- Director of Toll continued work with Transcore to resolve issues with classification of vehicles and design build upgrades.
- Toll operations made adjustments to toll collectors schedule so they can attend training classes.
- Director continues to attend Electronic Toll Collection monthly Transcore maintenance meetings held at Trenton Morrisville facility.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.
- Director of Toll continues to work with Training and Safety department to update the training manual for Toll Collectors.

Southern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	3	62	168	28	8	8	8	0	0	16		301
Bldg./Facilities Maintenance	946	868	864	623	448	896	894	804	886	784	775		8,788
Grounds Maintenance	16	0	4	77	224	246	158	238	199	232	104		1,498
Road Maintenance	48	32	8	64	32	40	16	16	87	72	40		455
Snow/Ice Maintenance	204	194	531	45	0	0	0	0	16	0	112		1,102
Vehicle Maintenance	234	335	282	165	131	128	226	122	224	183	272		2,302
Miscellaneous	8	16	40	16	8	24	0	16	32	24	39		223
Total Man-hours	1,456	1,448	1,791	1,158	871	1,342	1,302	1,204	1,444	1,295	1,358	0	14,669

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	48	96	168	334	304	104	208	248	175	112	144		1,941
Bldg./Facilities Maintenance	681	658	558	440	681	669	820	654	471	626	579		6,837
Grounds Maintenance	104	40	40	54	252	400	206	308	304	208	72		1,988
Road Maintenance	106	144	48	64	24	24	176	136	191	176	80		1,169
Snow/Ice Maintenance	380	176	296	94	0	0	0	0	0	216	174		1,336
Vehicle Maintenance	32	52	56	56	24	0	40	112	184	180	134		870
Miscellaneous	24	32	48	32	118	92	56	56	192	120	72		842
Total Man-hours	1,375	1,198	1,214	1,074	1,403	1,289	1,506	1,514	1,517	1,638	1,255	0	14,983

Southern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	30	44	64	372	215	64	40	136	80	28	24		1,097
Bldg./Facilities Maintenance	431	401	328	234	193	326	233	297	280	247	304		3,274
Grounds Maintenance	64	40	32	140	228	232	372	246	183	94	54		1,685
Road Maintenance	70	94	71	148	140	40	100	110	261	206	96		1,336
Snow/Ice Maintenance	338	154	567	117	0	0	0	0	0	62	112		1,350
Vehicle Maintenance	110	156	100	122	47	128	157	120	88	184	88		1,300
Miscellaneous	24	75	96	48	66	104	72	60	88	28	85		746
Total Man-hours	1,067	964	1,258	1,181	889	894	974	969	980	849	763	0	10,788

Central Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Robert Varju, Regional Maintenance Supervisor, I-78****Mark W. Dilts, Regional Maintenance Supervisor, Easton-Phillipsburg****Easton-Phillipsburg Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	8	24	16	147	311	256	198	232	345	128	40		1,705
Bldg./Facilities Maintenance	828	599	650	520	577	650	560	763	525	695	619		6,986
Grounds Maintenance	76	48	96	126	351	355	318	392	286	420	216		2,684
Road Maintenance	56	69	24	56	16	56	16	96	112	144	88		733
Snow/Ice Maintenance	209	145	204	44	0	0	0	0	0	0	132		734
Vehicle Maintenance	150	152	194	195	136	132	164	152	185	182	185		1,827
Miscellaneous	121	180	178	128	16	144	144	156	104	254	144		1,569
Total Man-hours	1,448	1,217	1,362	1,216	1,407	1,593	1,400	1,791	1,557	1,823	1,424	0	16,238

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	48	0	8	38	80	72	0	0	16	56		318
Bldg./Facilities Maintenance	1,307	947	1,145	1,221	973	775	986	891	781	1,030	651		10,707
Grounds Maintenance	0	139	78	331	897	809	657	1,002	675	570	80		5,238
Road Maintenance	44	152	276	219	118	96	142	0	31	128	192		1,398
Snow/Ice Maintenance	361	332	569	271	0	0	0	0	0	16	360		1,909
Vehicle Maintenance	32	125	154	158	165	156	142	184	150	196	137		1,599
Miscellaneous	340	226	210	60	63	95	56	144	112	56	37		1,399
Total Man-hours	2,084	1,969	2,432	2,268	2,254	2,011	2,055	2,221	1,749	2,012	1,513	0	22,568

Northern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	32	4	136	297	392	264	180	136	167	124	14		1,746
Bldg./Facilities Maintenance	410	249	265	200	96	128	32	126	48	32	116		1,702
Grounds Maintenance	111	80	101	105	120	223	216	312	272	388	170		2,098
Road Maintenance	39	96	72	72	0	0	0	96	88	140	112		715
Snow/Ice Maintenance	290	117	247	45	0	0	0	0	0	0	72		771
Vehicle Maintenance	120	156	135	36	8	0	0	0	0	0	40		495
Miscellaneous	40	8	40	0	0	0	80	40	32	90	16		346
Total Man-hours	1,042	710	996	755	616	615	508	710	607	774	540	0	7,873

Northern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****James Gower, Regional Maintenance Supervisor****Tim Hannon, Regional Maintenance Supervisor - Milford-Montague****Portland-Columbia Toll Bridge**


Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	24	0	32	79	44	16	30	12	12	32		281
Bldg./Facilities Maintenance	387	268	280	334	306	316	376	284	312	328	248		3,439
Grounds Maintenance	24	28	105	146	172	200	176	210	172	156	68		1,457
Road Maintenance	16	36	24	76	79	44	48	120	68	58	40		609
Snow/Ice Maintenance	253	165	357	91	0	0	0	0	0	66	152		1,084
Vehicle Maintenance	54	72	62	80	60	48	36	60	36	96	106		710
Miscellaneous	9	0	24	33	8	16	20	40	48	38	28		264
Total Man-hours	743	593	852	792	704	668	672	744	648	754	674	0	7,844

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	8	40	96	54	224	56	24	8		510
Bldg./Facilities Maintenance	1,271	1004	1,147	1,150	674	690	590	608	716	720	466		9,036
Grounds Maintenance	100	32	16	64	359	351	238	304	296	240	246		2,246
Road Maintenance	0	92	88	160	222	228	144	176	24	140	60		1,334
Snow/Ice Maintenance	390	436	868	149	0	0	0	0	0	98	229		2,170
Vehicle Maintenance	192	196	132	176	224	156	152	172	136	204	184		1,924
Miscellaneous	50	16	48	48	173	266	299	247	340	274	200		1,961
Total Man-hours	2,003	1776	2,299	1,755	1,692	1,787	1,477	1,731	1,568	1,700	1,393	0	19,181

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	44	32	128	200	116	16	24	0		560
Bldg./Facilities Maintenance	416	261	290	340	470	534	402	461	458	532	452		4,616
Grounds Maintenance	0	0	96	60	194	90	120	128	108	184	40		1,020
Road Maintenance	16	58	8	94	32	104	128	100	16	72	0		628
Snow/Ice Maintenance	322	266	404	71	0	0	0	0	0	0	115		1,178
Vehicle Maintenance	176	92	47	84	92	136	108	96	96	152	168		1,247
Miscellaneous	2	0	32	0	24	32	56	33	133	32	56		400
Total Man-hours	932	677	877	693	844	1,024	1,014	934	827	996	831	0	9,649



Delaware River
Joint Toll Bridge
Commission

Monthly Disabled Vehicle Report November 2018								
AAA Called	Cleared Vehicle	Cell Phone	Traffic Control	Transport Motorist	Other			
1	3					11/2018	2	I78
1	3							Dist Total
2	1	1	2	1		3	DWG	
1		1	1				PC	
3	1	2	3	1			Dist Total	
4	4	2	3	1			Grand Total	

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USE OF FACILITIES REQUEST REPORT

MONTH OF NOVEMBER 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of November 2018	1

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PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
New Hope Toll Supported Bridge	Delaware River Towns Chamber of Commerce	November 22, 2018	2018 UOF - S-Region 5K Run - Delaware River Towns Chamber of Commerce
Northampton St. Toll Supported Bridge	City Of Easton	October 24, 2018 through November 5, 2018	2018 UOF C-Region- Greater Easton Development Partnership "Bacon Fest" BANNER
New Hope Toll Supported Bridge	Roxey Ballet Halloween	November 18, 2018 through December 2, 2018	2018 UOF S-Region Roxey Ballet Halloween BANNER

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Operation Report Index
For
Training & Employee Safety

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety Department	Month of November Status Reports	1 OF 2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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TRAINING AND EMPLOYEE SAFETY DEPARTMENT
MONTH OF NOVEMBER 2018

The below-listed items represent meetings, communications, tasks, and projects involving the Training and Employee Safety Department:

- The Training & Employee Safety (TES) department facilitated training for 158 employees at 15 classes in November. Commission staff spent 478 hours attending training classes.
- Two CPR/AED/FIRST AID classes were facilitated by TES staff. All 24 attendees were certified in First Aid, CPR, and AED.

A total of 135 Commission employees have been certified in CPR/AED in 2018.

- Two Respect in the Workplace for Supervisors training classes were conducted by TES staff. This class is specifically geared for supervisors and included the following topics.
 - 1) Harassment, Bullying, & Discrimination.
 - 2) Sensitivity
 - 3) Dealing with Trauma
 - 4) Suicide Awareness.

A total of 282 Commission employees have been trained in Respect in the Workplace in 2018.

- A class in Drug Impairment Training for Professionals is scheduled in December. At the completion of this class, all 24 supervisors attending the class will have been trained on how to make a determination if an employee is suspected of working while impaired. Upon completion of this class, all attendees will receive a certification.
- An order for 40 AED units will be placed to replace all of the current AED units located in the office, toll, and maintenance areas at all toll facilities. In addition, AED units will be installed in all 14 bridge shelters located at the toll supported bridges. The Zoll Plus Automatic AED is a state of the art AED that features a feedback tool that will assist users. All AED units will be mounted in new storage boxes and new signage will be installed. TES staff will provide training for all employees.
- TES staff presented the Snow Operations plan at two ESS training classes.
- TES staff facilitated a toll collector orientation class for new toll collectors. This class was conducted by toll managers.

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- TES staff conducted a Toll Sergeant promotional training class.
- TES staff conducted a Deputy Regional Maintenance Supervisor promotional training class.
- TES staff facilitated a Microsoft Word class for 4 employees.
- A Workplace Safety Meeting was held on October 18 at the Delaware Water Gap facility. A facility safety audit was conducted by committee members.
- Tool Box safety talks were conducted at 7 maintenance facilities. The subjects presented at the classes were; Back Injury Protection, Electrical Hazards, and Electrical Safety.
- TES managers met and discussed department goals.
- TES staff met and discussed department activities and plans. Also discussed were training initiatives and employee safety programs.
- Submitted the TES department report for the December staff meeting.
- TES staff attended the November Staff and Operation meeting

Daily Activities Include the Following:

- TES staff inputted training records in the Industry Safe training system.
- Scheduled State Police coverage for requested details which include but are not limited to safety/camera cleaning, lane closing etc.
- Continued coordination of supplementary patrols with SP agencies to slow down traffic at various toll facilities. (Visibility details etc.)
- Coordinated/obtained accident reports from State Police liaisons as requested.
- Conducted background checks for DRJTBC new hires.
- Processing of State Police monthly invoices.
- Coordinated State Police representation for the monthly Commission meeting.

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**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of November 2018	1-2

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Information Technology Department Report
Month of November 2018

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

IT Helpdesk/Deployments:

- IT Processed 84 work orders for the month of November.
- IT Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
- IT Includes configuration and deployment of desktops, laptops, and cell phones.
- IT Includes MUNIS, Kronos, Cartegraph, and other Enterprise Software updates and maintenance, and EZ-Pass support.

IT Projects:

IT ADP Time Project:

- IT We are currently in the final weeks of testing. Go live is the week starting December 30th.
- IT Training is complete.

IT Asset Management:

- IT IT has started the process of upgrading our Asset Management system.
- IT Pricing and Scope of Work has been obtained.

IT Toll Support Bridge Enhancements:

- IT IT Department is currently 90% complete on this project.

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D Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

- D Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

- D Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.