

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF DECEMBER 19, 2022

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE ALADAR KOMJATHY
Chairman

HONORABLE MICHAEL B. LAVERY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE PAMELA JANVEY
Vice Chair

HONORABLE DANIELLA DE LEON

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE
Secretary

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey, Shahid*

NEW JERSEY: Ciesla, Komjathy

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Christy, De Leon

NEW JERSEY: Lavery*, VanVliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Christy, Janvey*

NEW JERSEY: Komjathy, VanVliet

PERSONNEL

PENNSYLVANIA: De Leon, Grace

NEW JERSEY: Laurenti, Komjathy*

AUDIT COMMITTEE

PENNSYLVANIA: Janvey, Shahid*

NEW JERSEY: Laurenti, Lavery

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Shahid

NEW JERSEY: Ciesla, Laurenti*

Chairman and Vice Chair are Ex-Officio of All Committees

*Chairperson of Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP

Lavery	(1)	Projects, Property and Equipment (Chairperson)
	(2)	Audit Committee
Laurenti	(1)	Personnel
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
VanVliet	(1)	Projects, Property and Equipment
	(2)	Professional Services
Ciesla	(1)	Finance, Insurance Management Operations
	(2)	Administrative Committee
Komjathy	(1)	Ex-Officio of all Committees
	(2)	Finance, Insurance Management Operations
	(3)	Professional Services
	(4)	Personnel (Chairperson)
Janvey	(1)	Ex-Officio of all Committees
	(2)	Finance, Insurance Management and Operations
	(3)	Audit Committee
	(4)	Professional Services (Chairperson)
Grace	(1)	Administrative Committee
	(2)	Personnel Committee
Christy	(1)	Projects, Property and Equipment
	(2)	Professional Services
De Leon	(1)	Projects, Property and Equipment
	(2)	Personnel
Shahid	(1)	Finance, Insurance Management Operations (Chairperson)
	(2)	Audit Committee (Chairperson)
	(3)	Administrative Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

PICKERING, CORTS & SUMMERSON, INC.
Newtown, Pennsylvania

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI
Phillipsburg, New Jersey

LABOR COUNSEL

STRADLEY, RONON
Philadelphia, Pennsylvania

CHISEA, SHAHINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

MERCADIEN, P.C.
Hamilton, New Jersey

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

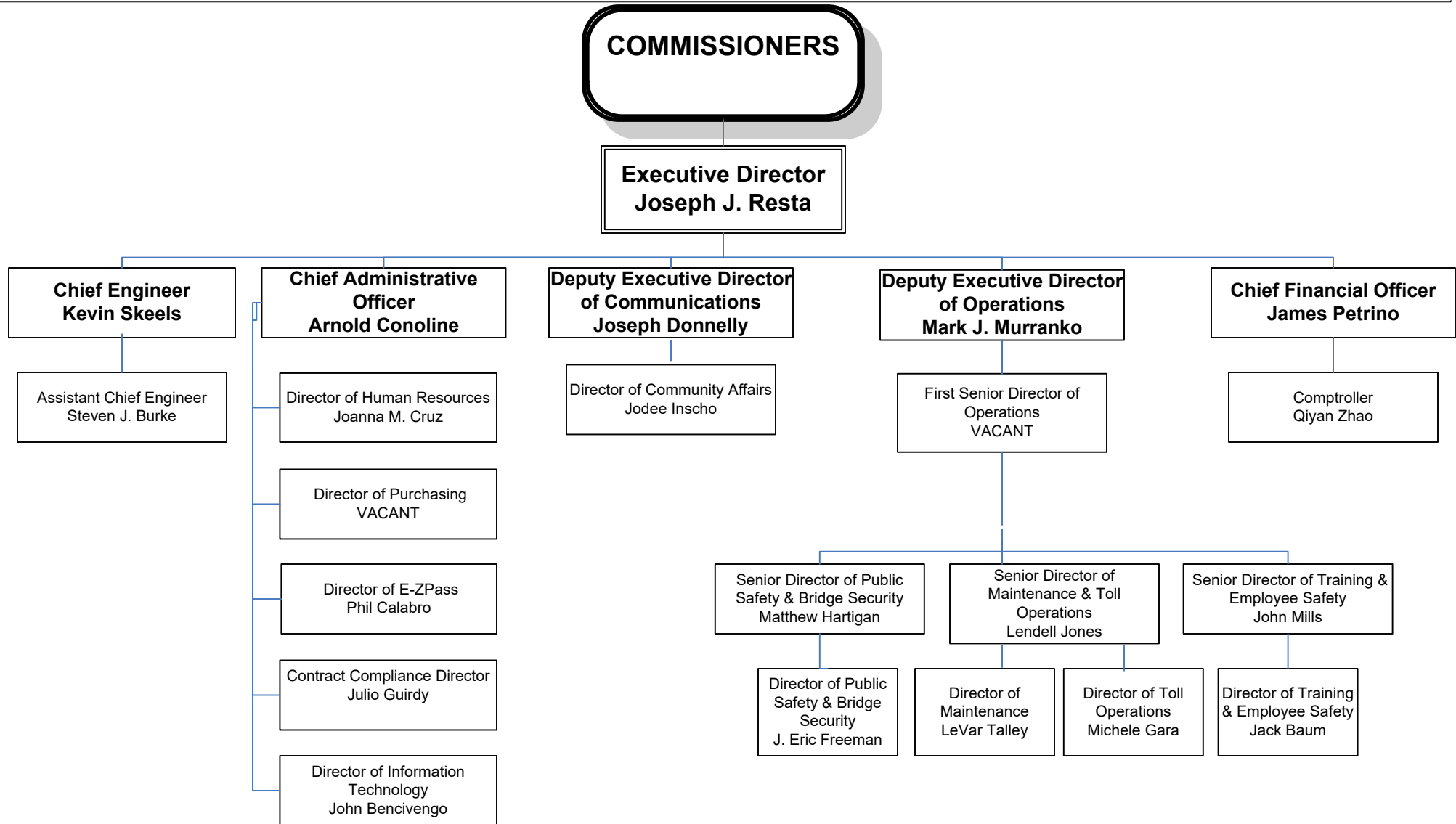
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

STONERIDGE PMG ADVISORS, LLC
Radnor, Pennsylvania

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams and in person on Monday, December 19, 2022 at 10:40 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. Aladar Komjathy (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Daniel Grace (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. John Christy (Pennsylvania)
Hon. Garrett Van Vliet (New Jersey)
Hon. Ismail Shahid (Pennsylvania)
Hon. Lori Ciesla (New Jersey)
Hon. Daniella De Leon (Pennsylvania)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Brian O'Neill, Chisea, Shahinian & Giantomasi
Jonathan Bloom, Stradley Ronon, Pennsylvania
Shelley Smith, Archer Law, Pennsylvania
Seth Tipton, Florio Perrucci, Steinhardt & Cappelli, New Jersey

GOVERNORS REPRESENTATIVES:

Dorian Smith, NJ Governor's Office

COMMISSION STAFF MEMBERS:

Joseph Resta, Executive Director
Steve Burke, Assistant Chief Engineer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications
Qiyao Zhao, Comptroller

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Mark Murranko, Deputy Executive Director of Operations
Charles Stracciolini, Program Manager of Technology
Joanna Cruz, Human Resources Director
Jodee Inscho, Director of Community Affairs
Heather McConnell, Administrative Generalist Executive Office
James Palitto, Insurance Manager

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Associates

OTHERS:

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Good morning Commissioners, at this time last year, the Commission looked back after enacting its first toll adjustment in ten years, without which the Commission would not be able to meet the obligations of its Financial Resilience Policy, General Reserve Fund Balance Policy, carry out its capital plan to keep its 20 bridges in a state of good repair, and meet its debt service obligations into the foreseeable future.

2022 has proved to be a year of accomplishments with the completion of the Scudder Falls Bridge Replacement Project and progress on the Southern Operations & Maintenance Facilities Projects and Northampton Street Toll-Supported Bridge Rehabilitation Project. We have worked throughout the year to prepare to be more operationally resilient, with those efforts continuing throughout 2023. Next year will be an important strategic planning period where the

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Commission develops a multi-year plan for All-Electronic Tolling, to keep pace with our industry and our surrounding sister agencies.

So with that as the backdrop, today's Agenda includes resolutions for the remainder of our business insurances for 2023, and the 2023 Operating Budget and 2023-2024 Capital Plan, we ask for your support on these resolutions and thank Commissioners for their public service throughout 2022, so that the Delaware River Joint Toll Bridge Commission can continue its mission.

Happy Holidays Commissioners, this concludes my comments for today.

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD NOVEMBER 21, 2022

R: 4623-12-22-ADM-01-12-22

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held November 21, 2022.

At the conclusion of the review, Commissioner Grace moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022 that the Minutes of the Commission Meeting held on November 21, 2022 be adopted and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

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APPROVAL OF OPERATIONS REPORT-MONTH OF NOVEMBER 2022

R: 4624-12-22-ADM-02-12-22

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the “Operations Report”.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022 that the Operations Report, which reflects Commission activity for the month of November 2022 are hereby approved.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL OF THE 2023 OPERATING BUDGET

R: 4625-12-22- FIN-01-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Lavery seconded the adoption of the following Resolution:

“**RESOLVED**, that the Commission adopt the 2023 Operating Budget; and

"**WHEREAS**, the Final Draft of the 2023 Operating Budget was transmitted to the Commission Members prior to the conduct of this Meeting; and

"**WHEREAS**, the preparation of the Final Draft of the Operating Budget for 2023, as distributed

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to the Commission, was preceded by analysis of matters pertinent to such Budget; and

"WHEREAS, the Commission's Chairman, Aladar G. Komjathy, complied with the spirit, as well as the letter of the Commission's By-Laws, by appointing all of the Commission Members from both the State of New Jersey and the Commonwealth of Pennsylvania to serve as the Commission's 'Executive Committee' to review the 2023 Operating Budget; and

"WHEREAS, the Members of the Commission from the State of New Jersey, Yuki Moore Laurenti, Garrett Leonard Van Vliet, Lori Ciesla, Michael B. Lavery and Chairman Aladar G. Komjathy along with the Members from the Commonwealth of Pennsylvania, Daniel H. Grace, John D. Christy, Daniella De Leon, Ismail A. Shahid and Vice Chairwoman Pamela Janvey, have met the responsibilities while functioning as the Commission's 'Executive Committee' and have thoroughly reviewed the aforementioned Final Draft of the 2023 Operating Budget supported by narrative details and schedules contained therein, and have satisfied themselves that such Budget as presented contains all pertinent ramifications associated with the operations of the Commission for calendar year 2023; and

"WHEREAS, such Members of the Commission, while functioning as the 'Executive Committee,' note and approve the 2023 Operating Budget in the amount of \$88,844,659 and in addition, state herein, for the public record, satisfaction that such Budget, in such amount is set forth in its entirety and supported in all respects, by the details which are attached to such Budget; and

"NOW THEREFORE, BE IT RESOLVED, by the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 19th day of December 2022, that it hereby approves the 2023 Operating Budget in the amount of \$88,844,659 and

"AND BE IT FURTHER RESOLVED, The arrangements detailed in the salary data supporting the 2023 Operating Budget, set forth by department the 2023 gross salaries previously approved by the Commission for each authorized employee, and provides the basis for the figures contained in the 2023 Operating Budget respectively entitled (a) 'Regular Employee Salaries;' (b) 'Pension Contributions;' (c) 'FICA Contributions;' (d) Regular Employee Health Care Benefits;' and (e) 'Life Insurance Benefits,' and

"AND BE IT FURTHER RESOLVED, that the adoption of the 2023 Operating Budget additionally authorizes its implementation, on behalf of the Commission, by the Executive Director, Joseph J. Resta, and such implementation is to be applicable and effective commencing January 1, 2023; and

"AND BE IT FURTHER RESOLVED, that the Commission identifies the Operating Fund as the source of funds required for any and all disbursements occasioned as an outgrowth of execution of the authorities contained herein."

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL OF THE 2023-2024 CAPITAL PLAN

R: 4626-12-22- FIN-02-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022 hereby adopts the 2023-2024 Capital Plan in the aggregate amount of \$221,643,740, and

“RESOLVED: The General Reserve Fund and the 2019 Construction Fund are identified as the sources of funds required.

Commissioner Laurenti addressed the meeting and said;

I would like to, as we look at this capital budget, and see Scudder Falls Bridge maybe for one of the last times, we hope, I wanted to commend the staff for an excellent job that was done on this and thank the Commissioners around the table for us sticking it out through this process and appreciate it very much. It is a wonderful bridge to cross. A wonderful bridge to walk and bike across and I thank you for that and I have already spoken to Mr. Resta just from a historical perspective, to have sort of a larger breakdown in terms of cost. I would also like to thank Roy Little who is no longer with us but I see there is a sweater vest being worn in his honor. I thank you all.

Chairman Komjathy addressed the meeting and said;

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So noted. And I would like to say the same thing, especially the other Commissioners and especially the staff on the budget, Tracy and Joe and all the executive staff put a lot of time and effort into it. You know, we have some new items that we are working on, but also a bunch of redundancies they found, which is also good thing to take a look at it, to save some money. Obviously, we are here to make sure that the traveling public gets across our bridges safely and operates in an efficient manner, but we're, you know, we're the caretakers of the oldest piece of infrastructure in the state and that's a kudos to the staff of how well run it is and how well up there they did. So thank you all. It's a team effort with Commissioners, staff, you know, governor's office, everybody. Thank you.

Executive Director Resta addressed the meeting and said;

Thank you, Chairman. For the record, the 2023, 2024 capital plan is an amount of \$221,643,740.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

RENEWAL OF PROPERTY INSURANCES POLICIES

R: 4627-12-22-INS-01-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Ciesla seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 19th day of December 2022 That the Commission authorizes the renewal of the following property and liability insurance policies with the carriers recommended by Beecher Carlson at the rates identified in their presentation dated December 14, 2022, for the term December 31, 2022 through December 31, 2023: Bridge Property (Primary and Excess)

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including Flood, Bridge Terrorism, Buildings, Contents and Excess Flood, Contractors Equipment, Boiler and Machinery, and

“RESOLVED: That the Commission authorizes the Executive Director to affect the renewal of the aforementioned Property insurance policies.”

Executive Director Resta was requested to conduct a Roll Call Vote.

Commissioner Ciesla addressed the meeting and said;

I am a yes on all the policies except for the Chubb policies for which I have to abstain.

Executive Director Resta addressed the meeting and said;

Commissioner I believe it is an all or nothing so with that I would like to mark you as an abstention if that is ok?

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla			X	Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was adopted.

RENEWAL OF LIABILITY INSURANCE POLICIES

R: 4628-11-22-INS-02-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, that the Commission authorizes the renewal of the following liability insurance policies with the carriers recommended by Beecher Carlson at the rates identified in their presentation dated December 14, 2022 for the term December 31, 2022 through December 31, 2023: Directors & Officers/Employment Practices Liability, Fiduciary Liability, Cyber Liability, Crime, Professional Liability (A&E), General Liability,

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Commercial Auto Liability and Physical Damage, Umbrella/Excess Liability, Drone Liability, Underground Storage Tank Pollution Liability, and

“RESOLVED: that the Commission authorizes the Executive Director to affect the renewal of the aforementioned Liability insurance policies.”

Commissioner Ciesla addressed the meeting and said;

I have to abstain from this resolution as well.

Executive Director Resta addressed the meeting and said;

Ok, thank you.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla			X	Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was adopted.

WORKERS' COMPENSATION INSURANCE RENEWAL PLAN YEAR 12/31/2022-12/31/2023

R: 4629-12-22-INS-03-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Christy seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022 that, as recommended by Beecher Carlson, our broker for Workers' Compensation coverage, the Commission authorizes the Executive Director to affect the purchase of Workers' Compensation insurance coverage from Crum & Forster on a pre-funded large deductible program with cash collateral for policy year commencing December 31, 2022 to December 31, 2023.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Commissioner Ciesla addressed the meeting and said;

Joe, I would like to thank our agent for doing a really fabulous job in navigating the rate that is out there.

Executive Director Resta addressed the meeting and said;

Thank you. For the record, that is Beecher Carlson went through kind of a strenuous effort this year getting us renewals and we are happy to be able to bind them after the successful passage of this resolution.

Chairman Komjathy addressed the meeting and said;

Another team effort between our agent and the staff here at the Commission. There were numerous meetings and we appreciate all the work and effort that went into it, so thank you. You know who I'm talking about.

Executive Director Resta addressed the meeting and said;

Thank you, Mr. Chairman.

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

AUTHORIZATION TO ENTER A SHARED SERVICES AGREEMENT WITH SOMERSET COUNTY DEPARTMENT OF PUBLIC WORKS

R: 4630-12-22-PROF-01-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, that the Executive Director is hereby authorized to enter into a Shared Services Agreement with Somerset County Department of Public Works, for the purposes of training employees to follow the Federal Regulations for Commercial Drivers Licenses. For a term of five (5) years with a not to exceed amount of \$59,520.40.”

Commissioner Christy addressed the meeting and said;

Question on the motion. Is there a plan for us to become a training center?

Executive Director Resta addressed the meeting and said;

Yes. Thank you for the question. That was really part of the explanation. In February of 2022, Federal Motor Carriers Safety Administration essentially made more strenuous the guidelines for the acquisition of commercial driver's licenses and the recordkeeping and training that goes along with that. We basically did not have enough time in this year to prepare all the skills and enact the proper recordkeeping for the new regulations, so we are having an agreement with Somerset County who already has the capacity to do so, and we will be looking to gain that capacity throughout this year. And the other part of the Somerset County training is that we have the ability to send others who would actually do the training in the future to those classes as well.

Commissioner Christy addressed the meeting and said;

Is it an arduous process to become a federally certified?

Executive Director Resta addressed the meeting and said;

It is not that it's arduous. It's that you have to essentially register as a trainer and you have to have the ability to do so before you actually register, so you have to be able to conduct the theory. You have to be able to conduct and log the appropriate driving hours in the vehicles and then basically arrange for the testing and have the testing done. The pre-license drug screening and the random ongoing drug screening have to be conducted and logged in a certain way on Federal Motor Carrier Safety Administration websites.

Chairman Komjathy addressed the meeting and said;

We were going to try to go through the state DOT, but Somerset County was ahead of the game.

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Commissioner Christy addressed the meeting and said;

So I understand and I know that it's a problem and I know that it's, you know, difficult. Are they sending people to our facilities or our people going to theirs?

Executive Director Resta addressed the meeting and said;

Our people are going to their facilities, but we are using our vehicles so they get all the time in the vehicles that they will actually drive.

Commissioner Christy addressed the meeting and said;

Okay.

Vice Chair Janvey addressed the meeting and said;

But we only pay for the people we actually send?

Executive Director Resta addressed the meeting and said;

Yes.

Chairman Komjathy addressed the meeting and said;

Hopefully the plan is to have it done internally.

Executive Director Resta addressed the meeting and said;

Yes. Any further discussion? Thank you.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

ELECTRONIC TOLL COLLECTION/TOLLING TASK ORDER CONSULTANT, CONTRACT C-770A

R: 4631-12-22-ENG-01-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, that the Commission award Contract No. C-770A, Electronic Toll Collection/Tolling Task Order Consultant, to Rummel, Klepper & Kahl, LLP (RK&K) of King of Prussia, Pennsylvania for an amount not-to-exceed \$750,000.00 and identify the General Reserve Fund as the source of funds required for payment of any invoices, and

“RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the Commission.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

ON CALL BEAM GUIDE RAIL AND ATTENUATOR REPLACEMENT, CONTRACT T/TS-783A

R: 4632-12-22-ENG-02-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, that the Commission award the construction Contract No. T/TS-783A, On Call Beam Guide Rail And Attenuator Replacement to the lowest responsible bidder, J. Fletcher Creamer & Son, Inc. of Hackensack NJ, in the amount of \$2,087,801.00, and

“RESOLVED: Identify the Operating or General Reserve Fund, as appropriate case-by-case, as the source of funds required for payment of any invoices, and

“RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the Commission.”

Chairman Komjathy addressed the meeting and said;

I can see why after last week what the Commission has gone through why we need this contract, so we have had some pretty horrible incidents occurring almost on a weekly basis, so I can see why this contract is needed.

Executive Director Resta addressed the meeting and said;

Thank you Commissioner.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, CHRIS HARNEY, SENIOR PROJECT MANAGER, ENGINEERING

R: 4633-12-22-PER-01-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

At the conclusion of the review, Vice Chair Janvey Even though it's hard for me to do it with the people I worked with, so moved and Commissioner Laurenti with great regrets I seconded the adoption of the following Resolution:

Commissioner Laurenti addressed the meeting and said;

May I make a comment just for the record? I don't mean to embarrass him, but I did ask when I learned about this, what age did he start here? Because it seems amazing to me that he has been here actually this long, but it has been a pleasure working with him and on the many projects. He's done a good job.

Executive Director Resta addressed the meeting and said;

Thank you. Mr. Harney has a single digit number as his employee number. He's been here a very long time and will be missed greatly.

Chairman Komjathy addressed the meeting and said;

What is it? Thirty-five years?

Executive Director Resta addressed the meeting and said;

It's a long time.

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Chris Harney who is to retire on March 4, 2023.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

APPROVAL FOR RETIREMENT BENEFITS, CYNTHIA CICERO, BRIDGE MONITOR I, SOUTHERN REGION

R: 4634-12-22-PER-02-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Lavery moved and Commissioner Grace seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Cynthia Cicero who is to retire on March 31, 2023.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, JAMES AUMICK SR., TOLL CORPORAL, NORTHERN REGION

R: 4635-12-22-PER-03-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy gladly moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to James Aumick, Sr. who is to retire on March 3, 2023.”

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF NICHOLAS KNECHEL TO SENIOR ESS MONITOR, OPERATIONS/PUBLIC SAFETY & BRIDGE SECURITY

R: 4636-12-22-PER-04-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy gladly moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, that Nicholas Knechel be promoted to the position of Senior ESS Monitor in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$67,481 per annum. The appointment to be made pending satisfactory completion of the required personnel processing.”

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

Executive Director Resta was requested to conduct a Roll Call Vote.

Commissioner Ciesla addressed the meeting and said;

I abstain for personal reasons.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla			X	Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF NADINE PASCIULLO TO ADMINISTRATIVE GENERALIST, ENGINEERING DEPARTMENT

R: 4637-12-22-PER-05-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey gladly moved and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, that Nadine Pasciullo be promoted to the position of Administrative Generalist, in the Engineering department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$52,869 per annum, which is the introductory step in the proposed pay scale for the Administrative Generalist position (\$52,869 - \$58,157), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission. The promotion to be made pending satisfactory completion of the required personnel processing.”

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

CHIESA, SHAHINIAN & GIANTOMASI; NJ LABOR COUNSEL

R: 4638-12-22- ACCT -01-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved, and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, via this Resolution, authorizes payment of invoice #569027 in the total amount due of \$425.00 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI; NJ GENERAL COUNSEL

R: 4639-12-22- ACCT -02-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved, and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, via this Resolution, authorizes payment of invoices #602771 and #600766 in the total amount due of \$600.00 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

STRADLEY RONON, PA LABOR COUNSEL

R: 4640-12-22- ACCT -03-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy and Vice Chair Janvey seconded the adoption of the following Resolution:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, via this Resolution, authorization for payment of #22102672, #22112509, #22112510, #22102673 and #22112508 in the total amount of \$24,575.00 for Services Rendered to Stradley Ronon, PA Labor Counsel.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA GENERAL COUNSEL

R: 4641-12-22- ACCT -04-12-22

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 19th day of December 2022, via this Resolution, authorization for payment of invoices #4269105, #4267385, #4268683 and #4267386 in the total amount of \$ 5,100.00 for Professional Services Rendered.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Ms. Ciesla	X			Ms. De Leon	X		
Mr. Van Vliet	X			Mr. Shahid	X		
Mr. Lavery	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Komjathy	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public.

Chairman Komjathy addressed the meeting and said;

I don't see anybody here, unless one of our employees has anything they would like to say. Do the Commissioners have anything they would like to say?

Vice Chair Janvey addressed the meeting and said;

I would like to thank Jim and Tracy having dealt with the budgets for many years here. This is the cleanest, quickest I have ever seen. And thank you. You guys made it possible. I appreciate it.

Chairman Komjathy addressed the meeting and said;

Commissioner Shahid?

Commissioner Shahid addressed the meeting and said;

I want to thank everyone, all of our staff and executive management teams for all the hard work that was put into the budget. Understanding coming into this year we had to take up the tolls and do other additional capital projects that we're looking to embark on. I would like to thank everyone for all of the info and time they put into the entire projects that we do here on the bridges.

Chairman Komjathy addressed the meeting and said;

Commissioner Ciesla?

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

Commissioner Ciesla addressed the meeting and said;

I would also like to thank everybody. I have been here for a while and the budget went very smooth and there is a lot of things going on and work at Northampton Bridge. And I can't wait to see the lights and driving over the Scudders Bridge that was awesome again today. Thanks, everybody, for all you do and happy holidays.

Chairman Komjathy addressed the meeting and said;

Thank you. And I also would like to again thank all the Commission staff from the executive director on down to our folks out in the field. For the last several months, I have made some trips to visit the various locations where we are headquartered, and our folks are in harm's way every day. And I get the reports. I found out what attenuators are.

Vice Chair Janvey addressed the meeting and said;

If you were not here, you would not have known.

Chairman Komjathy addressed the meeting and said;

How those attenuators save the lives of our employees and, you know, the kind of stuff that goes on out there is dangerous every day, especially within the last week. We had a tree, unfortunately, fall on top of one of our employees, who got seriously hurt, but thank God he's recovering quickly, but our folks have a dangerous job. They are doing it 24/7 and I've been here three and a half years, I have come to see the kind of work that's done here. A lot of people have sort of opened up the path as the years have gone along here and it seems like a seamless transition, especially how the budget was done and how our staff on both sides of the river get along and work well together, so I would like to thank you, all of you and wish you all a very happy holidays and we will see each other next year when we come back here in January and start doing Bridge Commission things. Thank you. Merry Christmas.

Commissioner Christy addressed the meeting and said;

I'd like to make a motion to adjourn.

Executive Director Resta addressed the meeting and said;

One sec.

SCHEDULING OF THE JANUARY 30, 2023 MEETING.

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting is scheduled to be held Monday, January 30, 2023.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

This meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

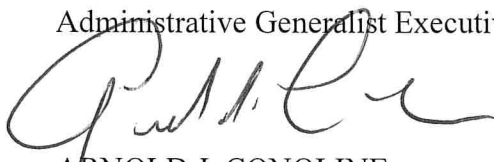
ADJOURNMENT

Commissioner Christy then moved that the Meeting be adjourned, and Commissioner Van Vliet seconded the motion. The voice vote was unanimously affirmative, and the Meeting was adjourned at 11:18 am, Monday, December 19, 2022.

Prepared and submitted by:


HEATHER MCCONNELL
Administrative Generalist Executive Offices

Attested by:


ARNOLD J. CONOLINE
Assistant Secretary/Treasurer

Approved by:


JOSEPH J. RESTA
Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at November 30, 2022	1
Accounting	Status of Bond Retirement at November 30, 2022	2
Accounting	Status of Investments at November 30, 2022	3-7
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of November 2022 Compared with Month of November 2021	8-23
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period November 1, 2022 through November 30, 2022	24-32
Accounting	Statement of Revenue and Expenses: Eleven Months Period ending November 30, 2022	33

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

**There follows Cash Balances of the Commission at November 30, 2022 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	5,523,096
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Payroll Fund	1,172,343
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Insurance Clearing Account	750,000
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TOTAL	\$ 7,445,439
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CASH DEPOSIT GUARANTEES

Wells Fargo Bank

PA ACT 72

FULL BALANCE

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

STATUS OF BRIDGE REVENUE BONDS AT NOVEMBER 30, 2022

SERIES 2015				SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2019	0	2,410,000	2,410,000											
7/1/2020	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	1.86%	2,540,000	2,540,000	1.00%	875,000	875,000	1.20%	435,000	435,000	1.20%	5,945,000	5,945,000		-
7/1/2022	2.10%	2,695,000	2,695,000	1.81%	1,740,000	1,740,000	1.23%	455,000	455,000	1.23%	6,255,000	6,255,000		-
7/1/2022							0.00%							-
7/1/2023	2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.63%	11,705,000
7/1/2024	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026														-
7/1/2027	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027														-
7/1/2028	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.30%	20,775,000
7/1/2030	3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.39%	21,820,000
7/1/2031	3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032	3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033	3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034	3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035	3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036	3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A		3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048							3.04%	1,490,000					3.04%	1,490,000
7/1/2049							3.04%	1,535,000					3.04%	1,535,000
		\$ 86,505,000	\$ 21,120,000		\$ 430,250,000	\$ 3,560,000		\$ 73,640,000	\$ 1,395,000		\$ 99,730,000	\$ 18,215,000		\$ 645,835,000

Footnote: Series 2012A Bonds were Called on October 17, 2022.



Delaware River Joint TBC
Purchases Report
Sorted by Fund - Fund
November 1, 2022 - November 30, 2022

DRJTBC

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund													
3130ATVC8	10980	01GRF	FAC	FHLB	2,000,000.00	11/28/2022	06/14 - 12/14	2,001,280.00	5,687.50	4.875	06/14/2024	4.825	2,001,273.09
13063DGB8	10983	01GRF	FAC	CALIST	1,175,000.00	11/30/2022	04/01 - 10/01	1,143,909.50	6,499.22	3.375	04/01/2025	4.580	1,143,946.47
Subtotal					3,175,000.00			3,145,189.50	12,186.72				3,145,219.56
Total Purchases					3,175,000.00			3,145,189.50	12,186.72				3,145,219.56



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
November 30, 2022**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	3,771.54	2.779		100.000	11/30/2022	3,771.54	3,771.54	3,771.54
Subtotal					3,771.54	2.779				3,771.54	3,771.54	3,771.54
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00			100.000	11/30/2022	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	11/30/2022	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	15,291,408.44	3.340		100.000	11/30/2022	15,291,408.44	15,291,408.44	15,291,408.44
62455BMG7	10961	01GRF	Mountcliff FDG	Fair	5,000,000.00	3.138	12/16/2022	99.811	11/30/2022	4,990,562.50	4,993,541.67	4,990,562.50
27873KMU3	10949	01GRF	Ebury Finance Ltd	Fair	3,000,000.00	1.899	12/28/2022	99.684	11/30/2022	2,990,524.50	2,995,837.50	2,990,524.50
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	99.844	11/30/2022	998,440.00	1,001,298.38	998,440.00
05970UP93	10963	01GRF	BANCO SANTANDER	Fair	7,500,000.00	3.573	02/09/2023	99.133	11/30/2022	7,435,027.50	7,448,812.50	7,435,027.50
650036BE5	10908	01GRF	New York State Urban Dev	Fair	1,200,000.00	0.402	03/15/2023	98.817	11/30/2022	1,185,806.40	1,201,111.54	1,185,806.40
9128284D9	10947	01GRF	U.S. Treasury	Fair	3,000,000.00	1.828	03/31/2023	99.351	11/30/2022	2,980,546.89	3,006,533.29	2,980,546.89
9128284L1	10953	01GRF	U.S. Treasury	Fair	2,000,000.00	2.111	04/30/2023	99.281	11/30/2022	1,985,625.00	2,005,162.58	1,985,625.00
9128284S6	10954	01GRF	U.S. Treasury	Fair	2,000,000.00	2.184	05/31/2023	99.126	11/30/2022	1,982,539.06	2,005,501.09	1,982,539.06
57629WCU2	10857	01GRF	Mass Mutual Global	Fair	4,332,000.00	0.304	06/09/2023	98.000	11/30/2022	4,245,381.66	4,344,281.19	4,245,381.66
53948BTP4	10978	01GRF	Lloyd Bank Corp	Fair	9,000,000.00	5.376	06/23/2023	97.048	11/30/2022	8,734,401.00	8,737,349.98	8,734,401.00
931142EK5	10956	01GRF	Walmart Inc	Fair	2,000,000.00	2.353	06/26/2023	99.304	11/30/2022	1,986,090.00	2,011,731.39	1,986,090.00
62479MTT0	10968	01GRF	MUFG Bank Ltd	Fair	5,000,000.00	4.668	06/27/2023	97.058	11/30/2022	4,852,937.50	4,870,577.76	4,852,937.50
89233HTU8	10969	01GRF	TOYOTA Motor Credit CP	Fair	5,000,000.00	4.560	06/28/2023	97.060	11/30/2022	4,853,005.00	4,872,858.33	4,853,005.00
89115BAN0	10973	01GRF	Toronto Dominion	Fair	2,000,000.00	4.780	07/20/2023	99.024	11/30/2022	1,980,498.00	1,988,981.06	1,980,498.00
912828Y61	10952	01GRF	U.S. Treasury	Fair	2,000,000.00	2.377	07/31/2023	98.791	11/30/2022	1,975,820.32	2,004,828.86	1,975,820.32
64971QWL3	10976	01GRF	NYC Transitional Fin Authority	Fair	2,000,000.00	4.639	08/01/2023	98.540	11/30/2022	1,970,812.00	1,974,939.13	1,970,812.00
641062AD6	10938	01GRF	Nestle Capital Corp CP	Fair	3,010,000.00	1.710	09/24/2023	99.115	11/30/2022	2,983,376.55	3,049,453.12	2,983,376.55
9128285D8	10913	01GRF	U.S. Treasury	Fair	2,000,000.00	0.511	09/30/2023	98.517	11/30/2022	1,970,351.56	2,039,000.94	1,970,351.56
3136G46A6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299	10/27/2023	95.991	11/30/2022	7,679,280.00	8,000,000.00	7,679,280.00
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	98.474	11/30/2022	1,452,501.83	1,494,181.92	1,452,501.83
822582BZ4	10881	01GRF	Shell International Finance	Fair	3,000,000.00	0.380	11/13/2023	98.854	11/30/2022	2,965,620.00	3,086,133.62	2,965,620.00
9128286G0	10940	01GRF	U.S. Treasury	Fair	2,500,000.00	1.689	02/29/2024	97.302	11/30/2022	2,432,568.35	2,520,891.80	2,432,568.35
91282CEG2	10948	01GRF	U.S. Treasury	Fair	3,000,000.00	2.499	03/31/2024	96.939	11/30/2022	2,908,183.59	2,990,336.19	2,908,183.59
58989V2C7	10879	01GRF	Met Tower Global Fund	Fair	570,000.00	0.654	04/05/2024	94.330	11/30/2022	537,681.00	570,651.16	537,681.00
57629WBV1	10856	01GRF	Mass Mutual Global	Fair	2,500,000.00	0.475	04/09/2024	98.225	11/30/2022	2,455,625.00	2,604,991.64	2,455,625.00

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Delaware River Joint TBC
Investment Classification
November 30, 2022

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
64952WEB5	10939	01GRF	New York Life Global	Fair	3,000,000.00	1.902	04/26/2024	94.083	11/30/2022	2,822,505.00	2,944,592.07	2,822,505.00
912828WJ5	10951	01GRF	U.S. Treasury	Fair	3,000,000.00	2.751	05/15/2024	97.058	11/30/2022	2,911,757.82	2,989,394.14	2,911,757.82
2027A0KB4	10868	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	0.617	06/04/2024	97.819	11/30/2022	4,890,950.00	5,203,766.41	4,890,950.00
3130ATVC8	10980	01GRF	Federal Home Loan Bank	Fair	2,000,000.00	4.824	06/14/2024	100.316	11/30/2022	2,006,320.00	2,001,273.09	2,006,320.00
29270CWJ0	10942	01GRF	Energy Northwest Hash Elec	Fair	1,835,000.00	2.504	07/01/2024	101.136	11/30/2022	1,855,856.61	1,939,519.11	1,855,856.61
64972H5D0	10946	01GRF	NYC Transitional Fin Authority	Fair	3,000,000.00	2.518	07/15/2024	93.195	11/30/2022	2,795,850.00	2,900,277.36	2,795,850.00
91282CCL3	10890	01GRF	U.S. Treasury	Fair	5,000,000.00	0.373	07/15/2024	93.595	11/30/2022	4,679,785.15	5,000,107.25	4,679,785.15
74274TAG5	10907	01GRF	Private Expt Fdg	Fair	3,000,000.00	0.679	07/30/2024	93.493	11/30/2022	2,804,790.00	2,993,629.30	2,804,790.00
30231GBC5	10869	01GRF	Exxon Mobil	Fair	2,800,000.00	0.696	08/16/2024	96.030	11/30/2022	2,688,840.00	2,862,431.36	2,688,840.00
9128283D0	10900	01GRF	U.S. Treasury	Fair	5,000,000.00	0.484	10/31/2024	96.138	11/30/2022	4,806,934.60	5,167,526.96	4,806,934.60
64971XYN2	10875	01GRF	NYC Transitional Fin Authority	Fair	5,500,000.00	0.612	11/01/2024	92.266	11/30/2022	5,074,652.00	5,489,372.79	5,074,652.00
742651DX7	10945	01GRF	Private Expt Fdg	Fair	1,310,000.00	2.720	11/15/2024	94.603	11/30/2022	1,239,305.85	1,286,142.90	1,239,305.85
64952WEK5	10926	01GRF	New York Life Global	Fair	1,000,000.00	1.486	01/14/2025	93.271	11/30/2022	932,710.00	999,237.00	932,710.00
3130AN7P9	10889	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.397	01/28/2025	91.784	11/30/2022	4,589,225.00	5,002,752.91	4,589,225.00
13063DGB8	10983	01GRF	State of California	Fair	1,175,000.00	4.580	04/01/2025	97.142	11/30/2022	1,141,426.73	1,143,946.47	1,141,426.73
74172WAG1	10910	01GRF	Prince George County Rev Autho	Fair	1,130,000.00	1.002	05/01/2025	96.865	11/30/2022	1,094,583.54	1,197,926.09	1,094,583.54
037833BG4	10923	01GRF	Apple Inc	Fair	3,000,000.00	1.380	05/13/2025	97.269	11/30/2022	2,918,085.00	3,130,206.99	2,918,085.00
341271AD6	10894	01GRF	Florida St Brd of Adm	Fair	4,000,000.00	0.752	07/01/2025	90.035	11/30/2022	3,601,400.00	4,055,416.09	3,601,400.00
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	90.405	11/30/2022	2,260,137.50	2,500,000.00	2,260,137.50
64952WEU3	10975	01GRF	New York Life Global	Fair	2,000,000.00	5.053	08/05/2025	96.881	11/30/2022	1,937,620.00	1,928,195.34	1,937,620.00
3134GX3A0	10967	01GRF	Federal Home Loan Mtg Corp	Fair	2,000,000.00	4.768	09/30/2025	99.564	11/30/2022	1,991,280.00	1,999,056.48	1,991,280.00
64966MYL7	10944	01GRF	City of New York	Fair	3,000,000.00	2.642	04/01/2026	95.318	11/30/2022	2,859,552.00	3,060,265.19	2,859,552.00
54438CYL0	10955	01GRF	Los Angeles CA Community Colle	Fair	1,480,000.00	3.339	08/01/2026	87.259	11/30/2022	1,291,436.16	1,381,466.73	1,291,436.16
882724WT0	10915	01GRF	Texas Public Finance Authority	Fair	7,500,000.00	1.289	10/01/2026	101.650	11/30/2022	7,623,795.00	8,528,623.50	7,623,795.00
Subtotal					171,608,408.44	2.231				166,643,411.61	172,815,520.61	166,643,411.61
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	66,316.03	2.779		100.000	11/30/2022	66,316.03	66,316.03	66,316.03
912796S34	10930	01OF	U.S. Treasury	Fair	6,810,000.00	0.864	01/26/2023	99.370	11/30/2022	6,767,113.07	6,801,023.21	6,767,113.07
Subtotal					6,876,316.03	0.883				6,833,429.10	6,867,339.24	6,833,429.10
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	75,389.90	2.779		100.000	11/30/2022	75,389.90	75,389.90	75,389.90
912796S34	10931	01RMF	U.S. Treasury	Fair	8,980,000.00	0.864	01/26/2023	99.370	11/30/2022	8,923,447.19	8,968,162.76	8,923,447.19
Subtotal					9,055,389.90	0.880				8,998,837.09	9,043,552.66	8,998,837.09

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Delaware River Joint TBC
Investment Classification
November 30, 2022

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	626.96	0.001		100.000	11/30/2022	626.96	626.96	626.96
912796X61	10960	01SFIR	U.S. Treasury	Fair	4,108,000.00	2.213	12/08/2022	99.930	11/30/2022	4,105,124.40	4,106,274.64	4,105,124.40
Subtotal					4,108,626.96	2.213				4,105,751.36	4,106,901.60	4,105,751.36
Construction Fund 2019A												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	11/30/2022	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	11,120,595.74	3.340		100.000	11/30/2022	11,120,595.74	11,120,595.74	11,120,595.74
62455BML6	10958	06CF19A	Mountcliff FDG	Fair	5,000,000.00	2.376	12/20/2022	99.762	11/30/2022	4,988,145.00	4,993,930.55	4,988,145.00
912796S34	10936	06CF19A	U.S. Treasury	Fair	4,500,000.00	1.054	01/26/2023	99.370	11/30/2022	4,471,660.62	4,492,771.10	4,471,660.62
05970UP93	10964	06CF19A	BANCO SANTANDER	Fair	2,500,000.00	3.573	02/09/2023	99.133	11/30/2022	2,478,342.50	2,482,937.50	2,478,342.50
084670BJ6	10895	06CF19A	Bershire Hathaway	Fair	1,000,000.00	0.253	02/11/2023	99.929	11/30/2022	999,290.00	1,005,326.20	999,290.00
478160BT0	10950	06CF19A	Johnson and Johnson	Fair	500,000.00	1.664	03/01/2023	99.473	11/30/2022	497,367.50	500,345.28	497,367.50
22533UQE6	10962	06CF19A	Credit Agricole Corp	Fair	4,000,000.00	3.533	03/14/2023	98.664	11/30/2022	3,946,572.00	3,961,088.87	3,946,572.00
62455BRC1	10966	06CF19A	Mountcliff FDG	Fair	3,000,000.00	4.434	04/12/2023	98.190	11/30/2022	2,945,728.50	2,952,700.00	2,945,728.50
9128284L1	10957	06CF19A	U.S. Treasury	Fair	2,500,000.00	2.061	04/30/2023	99.281	11/30/2022	2,482,031.25	2,506,967.45	2,482,031.25
22533USF1	10965	06CF19A	Credit Agricole Corp	Fair	1,500,000.00	4.261	05/15/2023	97.721	11/30/2022	1,465,818.75	1,471,675.00	1,465,818.75
53948BTP4	10979	06CF19A	Lloyd Bank Corp	Fair	1,000,000.00	5.376	06/23/2023	97.048	11/30/2022	970,489.00	970,816.66	970,489.00
89115BAN0	10974	06CF19A	Toronto Dominion	Fair	3,000,000.00	4.780	07/20/2023	99.024	11/30/2022	2,970,747.00	2,983,471.59	2,970,747.00
64971QWL3	10977	06CF19A	NYC Transitional Fin Authority	Fair	2,000,000.00	4.639	08/01/2023	98.540	11/30/2022	1,970,812.00	1,974,939.13	1,970,812.00
Subtotal					41,620,595.74	3.161				41,307,599.86	41,417,565.07	41,307,599.86
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs Ila Fed Port	Amort	25,306.54	2.779		100.000	11/30/2022	25,306.54	25,306.54	25,306.54
912796S34	10932	06DSRF12A	U.S. Treasury	Fair	2,870,000.00	0.873	01/26/2023	99.370	11/30/2022	2,851,925.77	2,866,176.20	2,851,925.77
Subtotal					2,895,306.54	0.890				2,877,232.31	2,891,482.74	2,877,232.31
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs Ila Fed Port	Amort	113,965.42	2.779		100.000	11/30/2022	113,965.42	113,965.42	113,965.42
912796S34	10933	06DSRF15	U.S. Treasury	Fair	12,750,000.00	0.873	01/26/2023	99.370	11/30/2022	12,669,705.09	12,733,012.75	12,669,705.09
Subtotal					12,863,965.42	0.890				12,783,670.51	12,846,978.17	12,783,670.51
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs Ila Fed Port	Amort	280,703.23	2.773		100.000	11/30/2022	280,703.23	280,703.23	280,703.23
912796S34	10934	06DSRF17	U.S. Treasury	Fair	30,630,000.00	0.873	01/26/2023	99.370	11/30/2022	30,437,103.29	30,589,190.63	30,437,103.29
Subtotal					30,910,703.23	0.891				30,717,806.52	30,869,893.86	30,717,806.52

Delaware River Joint TBC
Investment Classification
November 30, 2022

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Reserve Fund 19A												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	35,291.29	2.779		100.000	11/30/2022	35,291.29	35,291.29	35,291.29
912796S34	10935	06DSRF19A	U.S. Treasury	Fair	3,850,000.00	0.873	01/26/2023	99.370	11/30/2022	3,825,754.09	3,844,870.52	3,825,754.09
Subtotal					3,885,291.29	0.891				3,861,045.38	3,880,161.81	3,861,045.38
Total					283,828,375.09	2.050				278,132,555.28	284,743,167.30	278,132,555.28

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022
TOLL TRAFFIC AND REVENUE STATISTICS (November 2022)

Summary: The Commission experienced a decrease in total toll revenue for November 2022 in comparison to the November 2021 traffic and revenue statistics. Total toll traffic however reflected a small increase for the month of November 2022. [It should be noted that the Commission implemented a toll rate increase effective April 11, 2021].

Analysis of November 2022 / November 2021 toll revenue data comparison:

- An overall toll revenue decrease of 3.05 percent was recorded at the Commission's eight toll bridges for the month of November.
- Commercial-vehicle toll revenue reflected a 3.72 percent decrease.
- Passenger-vehicle toll revenue generated a 1.47 percent decrease.

Analysis of November 2022 / November 2021 traffic data comparison:

- Total toll traffic increased by 7,187 vehicles, or 0.19 percent for the month.
- Commercial-vehicle traffic decreased by 13,132 vehicles, or 2.26 percent.
- Passenger-vehicle toll traffic increased by 20,319 vehicles, or 0.65 percent.
- Average daily toll traffic for the Commission's eight toll bridges for November 2022 was 123,504 total vehicles as compared to the 123,265 total vehicles recorded on the toll bridges in November 2021.
- Total recorded westbound traffic volume at the Commission's toll supported bridges for November 2022 decreased by 196,979 vehicles, or 10.8 percent as compared to November 2021. Average daily westbound traffic on the toll supported bridges was 54,353 vehicles in November 2022 as compared to 60,919 vehicles in November 2021.

Traffic analysis for 2022 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting a 4.60 percent increase for the first eleven months of 2022 as compared to the same eleven-month period in 2021.
- Westbound traffic on the ten toll supported bridges is reflecting a 1.2 percent decrease through the first eleven months of 2022 as compared to 2021.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 4.53 percent decrease for November 2022 when compared to November 2021 as the result of decreases of 25,628 cars and 4,768 trucks. The Scudder Falls Bridge recorded an increase of 6.89 percent in total toll traffic for November 2022 as compared to November 2021 as the result of the increase of 41,924 passenger vehicles and the decrease of 2,313 trucks. At New Hope-Lambertville (NHL), decreases of 2,363 cars and 336 trucks resulted in a decrease of 1.96 percent in total toll traffic for November 2022 compared to November 2021.

Central Region

The I-78 Toll Bridge recorded a decrease of 1.42 percent in total toll traffic for the month of November 2022 when compared to November 2021 as the result of the decrease of 1,912 cars and the decrease of 11,696 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, an increase of 30,650 passenger vehicles and the decrease of 2,318 trucks resulted in a 6.88 percent increase in total toll traffic for November 2022 as compared to November 2021.

Northern Region

Portland-Columbia (PC) recorded a 7.10 percent increase in total toll traffic during November 2022 compared to November 2021 as a result of the increases of 5,205 automobiles and 1,389 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 25,504 passenger vehicles combined with the increase of 7,792 trucks generated an overall decrease of 2.33 percent in total toll traffic for November 2022 when compared to November 2021. At Milford-Montague (MM), decreases of 2,053 passenger vehicles and 882 trucks produced a 3.15 percent decrease in total toll traffic for November 2022 as compared to November 2021.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of November, 2022 and November, 2021, and the year-to-date periods ending November 30, 2022 and November 30, 2021.

		<i>E-ZPass</i> PENETRATION RATES					
		Nov. 2022	Nov. 2021	Change in Monthly Percentage	YTD 2022	YTD 2021	Change in YTD Percentage
All Toll Bridges	Cars	87.42	85.50	1.92	86.29	81.90	4.39
	Trucks	96.05	94.47	1.58	95.49	93.61	1.88
	Total	88.74	86.90	1.84	87.74	83.81	3.93
Trenton - Morrisville	Cars	87.46	85.57	1.89	86.42	79.80	6.62
	Trucks	95.83	94.20	1.63	95.79	93.43	2.36
	Total	88.32	86.48	1.84	87.54	81.31	6.23
Scudder Falls	Cars	92.09	90.79	1.30	91.64	90.43	1.21
	Trucks	90.11	87.94	2.17	89.65	88.43	1.22
	Total	91.99	90.62	1.37	91.53	90.28	1.25
New Hope - Lambertville	Cars	94.07	92.90	1.17	93.61	90.94	2.67
	Trucks	95.00	92.88	2.12	94.24	91.88	2.36
	Total	94.13	92.90	1.23	93.66	91.01	2.65
I-78	Cars	85.10	82.54	2.56	83.68	79.39	4.29
	Trucks	96.94	95.57	1.37	96.45	94.71	1.74
	Total	88.57	86.47	2.10	87.56	84.10	3.46
Easton - Phillipsburg	Cars	88.51	87.41	1.10	86.79	82.52	4.27
	Trucks	91.96	90.00	1.96	91.26	88.55	2.71
	Total	88.73	87.60	1.13	87.09	82.95	4.14
Portland - Columbia	Cars	85.71	83.53	2.18	84.12	78.37	5.75
	Trucks	96.93	95.40	1.53	95.90	93.28	2.62
	Total	86.96	84.78	2.18	85.40	79.75	5.65
Delaware Water Gap	Cars	83.93	81.94	1.99	83.24	79.08	4.16
	Trucks	96.79	95.13	1.66	95.92	94.18	1.74
	Total	86.39	84.27	2.12	85.46	81.73	3.73
Milford - Montague	Cars	84.72	82.97	1.75	83.56	78.22	5.34
	Trucks	86.04	89.33	-3.29	87.45	87.89	-0.44
	Total	84.76	83.23	1.53	83.70	78.59	5.11

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2022

JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		JANUARY 1, 2022 NOVEMBER 30, 2022 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2022 30 DAYS		MONTH OF NOVEMBER 2021 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
32,878,666	\$ 48,248,118.50	34,595,194	\$ 53,964,027.40	Passenger	3,137,359	\$ 4,838,534.25	3,117,040	\$ 4,904,878.05
-	(1,048,924.19)	-	(1,002,350.50)	Discounts *	-	(94,839.00)	-	(90,245.00)
32,878,666	\$ 47,199,194.31	34,595,194	\$ 52,961,676.90	TOTAL PASSENGER	3,137,359	\$ 4,743,695.25	3,117,040	\$ 4,814,633.05
1,241,227	10,461,502.05	1,283,785	11,735,800.40	2-Axle Trucks	107,967	987,669.00	103,274	946,149.00
450,275	5,964,260.03	474,031	6,472,167.00	3-Axle Trucks	43,910	599,034.00	45,354	620,941.50
509,770	8,980,880.90	536,917	9,790,050.00	4-Axle Trucks	56,689	1,032,660.00	45,282	826,240.00
4,068,841	89,097,298.19	4,084,448	92,965,307.50	5-Axle Trucks	352,113	8,017,970.00	377,488	8,597,180.00
109,550	2,845,550.70	91,431	2,480,232.00	6-Axle Trucks	6,854	186,042.00	9,268	251,388.00
3,682	123,647.34	2,842	98,386.00	7-Axle Trucks	241	8,382.50	240	8,321.00
-	-	-	-	Permits	-	-	-	-
6,383,345	\$ 117,473,139.21	6,473,454	\$ 123,541,942.90	TOTAL TRUCKS	567,774	\$ 10,831,757.50	580,906	\$ 11,250,219.50
39,262,011	\$ 164,672,333.52	41,068,648	\$ 176,503,619.80	TOTAL TOLL VEHICLES	3,705,133	\$ 15,575,452.75	3,697,946	16,064,852.55
117,551	\$ 493,030.94	122,960	\$ 528,453.95	DAILY AVERAGE	123,504	\$ 519,181.76	123,265	\$ 535,495.09
YTD Rate Change				MTD Rate Change Traffic				
Traffic (toll)	4.60%			Traffic (toll)		0.19%		
Autos	5.22%			Autos		0.65%		
Trucks	1.41%			Trucks		-2.26%		
Revenue	7.18%			Revenue		-3.05%		
Autos	12.21%			Autos		-1.47%		
Trucks	5.17%			Trucks		-3.72%		

* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings. Starting May 2021, the commuter discount rate is reduced from 40% to 20%.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2022

JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		JANUARY 1, 2022 NOVEMBER 30, 2022 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2022 30 DAYS		MONTH OF NOVEMBER 2021 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
6,376,957	\$ 9,219,226.25	6,300,099	\$ 9,823,784.75	Passenger	574,493	\$ 884,753.00	600,121	\$ 945,289.00
	(190,830.41)		(180,824.93)	Discounts *		(17,600.48)		(16,596.19)
6,376,957	\$ 9,028,395.84	6,300,099	\$ 9,642,959.82	TOTAL PASSENGER	574,493	\$ 867,152.52	600,121	\$ 928,692.81
260,345	2,141,682.30	308,343	2,804,765.25	2-Axle Trucks	15,446	141,285.00	20,483	187,265.00
125,753	1,651,976.40	135,030	1,841,967.00	3-Axle Trucks	11,460	156,075.00	12,642	173,218.50
96,602	1,700,490.80	116,544	2,124,686.00	4-Axle Trucks	13,636	248,158.00	9,309	170,162.00
310,308	6,823,538.00	290,679	6,649,232.50	5-Axle Trucks	24,845	567,972.50	27,757	636,327.50
3,106	80,253.60	3,090	84,519.00	6-Axle Trucks	309	8,415.00	269	7,350.00
246	7,952.70	165	5,430.50	7-Axle Trucks	15	486.50	19	626.00
				Permits				
796,360	\$ 12,405,893.80	853,851	\$ 13,510,600.25	TOTAL TRUCKS	65,711	\$ 1,122,392.00	70,479	\$ 1,174,949.00
7,173,317	\$ 21,434,289.64	7,153,950	\$ 23,153,560.07	TOTAL TOLL VEHICLES	640,204	\$ 1,989,544.52	670,600	\$ 2,103,641.81
21,477	\$ 64,174.52	21,419	\$ 69,322.04	DAILY AVERAGE	21,340	\$ 66,318.15	22,353	\$ 70,121.39
Rate Change				Rate Change				
Traffic (toll)		-0.27%		Traffic (toll)		-4.53%		
Autos		-1.21%		Autos		-4.27%		
Trucks		7.22%		Trucks		-6.77%		
Revenue		8.02%		Revenue		-5.42%		
Autos		6.81%		Autos		-6.63%		
Trucks		8.90%		Trucks		-4.47%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2022

JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		JANUARY 1, 2022 NOVEMBER 30, 2022 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2022 30 DAYS		MONTH OF NOVEMBER 2021 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
5,226,816	\$ 7,416,059.50 (228,438.49)	6,104,407	\$ 8,582,426.90 (183,072.41)	Passenger Discounts *	582,585	\$ 813,601.00 (16,813.69)	540,661	\$ 768,605.05 (20,226.37)
5,226,816	\$ 7,187,621.01	6,104,407	\$ 8,399,354.49	TOTAL PASSENGER	582,585	\$ 796,787.31	540,661	\$ 748,378.68
194,449	1,659,149.85	160,036	1,455,085.65	2-Axle Trucks	14,745	134,023.00	13,865	126,270.00
47,859	642,151.43	35,333	480,247.50	3-Axle Trucks	3,010	41,008.50	5,059	69,184.50
29,090	522,816.50	27,879	509,032.00	4-Axle Trucks	3,080	56,120.00	2,678	48,964.00
144,523	3,227,960.69	130,862	2,981,515.00	5-Axle Trucks	11,266	256,582.50	12,700	289,950.00
3,033	81,095.70	1,920	52,434.00	6-Axle Trucks	142	3,885.00	231	6,309.00
390	12,728.34	368	12,381.00	7-Axle Trucks	23	764.50	46	1,508.50
				Permits				
419,344	\$ 6,145,902.51	356,398	\$ 5,490,695.15	TOTAL TRUCKS	32,266	\$ 492,383.50	34,579	\$ 542,186.00
5,646,160	\$ 13,333,523.52	6,460,805	\$ 13,890,049.64	TOTAL TOLL VEHICLES	614,851	\$ 1,289,170.81	575,240	\$ 1,290,564.68
16,905	\$ 39,920.73	19,344	\$ 41,586.97	DAILY AVERAGE	20,495	\$ 42,972.36	19,175	\$ 43,018.82
Rate Change						Rate Change		
Traffic (toll)						Traffic (toll)		6.89%
Autos						Autos		7.75%
Trucks						Trucks		-6.69%
Revenue						Revenue		-0.11%
Autos						Autos		6.47%
Trucks						Trucks		-9.19%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2022

JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS			JANUARY 1, 2022 NOVEMBER, 30 2022 334 DAYS			MONTH OF NOVEMBER 2022 30 DAYS			MONTH OF NOVEMBER 2021 30 DAYS			
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
1,228,061	\$	1,650,708.00	1,315,841	\$	1,858,428.75	Passenger	125,465	\$	174,821.50	127,828	\$	182,188.00
		(63,336.83)			(57,727.63)	Discounts *			(4,728.65)			(4,408.72)
1,228,061	\$	1,587,371.17	1,315,841	\$	1,800,701.12	TOTAL PASSENGER	125,465	\$	170,092.85	127,828	\$	177,779.28
48,346		404,989.60	48,746		445,144.00	2-Axle Trucks	3,991		36,316.00	4,266		39,077.00
13,965		185,441.10	14,025		190,708.50	3-Axle Trucks	1,332		18,103.50	1,335		18,148.50
10,452		183,910.80	9,320		170,188.00	4-Axle Trucks	791		14,490.00	997		18,222.00
35,068		767,006.00	38,185		867,287.50	5-Axle Trucks	3,365		76,405.00	3,284		74,507.50
1,688		43,714.20	2,293		62,028.00	6-Axle Trucks	242		6,552.00	175		4,737.00
31		967.70	38		1,231.50	7-Axle Trucks	6		199.50	6		185.50
						Permits						
109,550	\$	1,586,029.40	112,607	\$	1,736,587.50	TOTAL TRUCKS	9,727	\$	152,066.00	10,063	\$	154,877.50
1,337,611	\$	3,173,400.57	1,428,448	\$	3,537,288.62	TOTAL TOLL VEHICLES	135,192	\$	322,158.85	137,891	\$	332,656.78
4,005	\$	9,501.20	4,277	\$	10,590.68	DAILY AVERAGE	4,506	\$	10,738.63	4,596	\$	11,088.56
Rate Change												
Traffic (toll)		6.79%						Rate Change		Traffic (toll)		-1.96%
Autos		7.15%								Autos		-1.85%
Trucks		2.79%								Trucks		-3.34%
Revenue		11.47%								Revenue		-3.16%
Autos		13.44%								Autos		-4.32%
Trucks		9.49%								Trucks		-1.82%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2022

JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		JANUARY 1, 2022 NOVEMBER 30, 2022 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2022 30 DAYS		MONTH OF NOVEMBER 2021 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
7,085,279	\$ 10,870,155.75	7,241,580	\$ 11,947,502.00	Passenger	666,959	\$ 1,089,421.50	668,871	\$ 1,113,257.25
	(176,012.67)		(171,349.65)	Discounts *		(16,495.30)		(15,747.32)
7,085,279	\$ 10,694,143.08	7,241,580	\$ 11,776,152.35	TOTAL PASSENGER	666,959	\$ 1,072,926.20	668,871	\$ 1,097,509.93
324,841	2,749,574.85	341,389	3,131,793.00	2-Axle Trucks	28,042	257,629.00	28,470	261,654.00
143,037	1,891,451.70	161,503	2,207,817.00	3-Axle Trucks	16,660	227,544.00	14,641	200,494.50
228,223	4,002,461.60	218,193	3,976,434.00	4-Axle Trucks	24,873	452,924.00	18,559	338,498.00
2,370,122	51,817,508.00	2,386,815	54,296,175.00	5-Axle Trucks	203,006	4,620,065.00	220,610	5,022,295.00
71,482	1,854,943.20	55,135	1,495,329.00	6-Axle Trucks	3,927	106,572.00	5,885	159,651.00
2,325	79,181.40	1,271	44,583.00	7-Axle Trucks	97	3,377.50	136	4,926.50
				Permits				
3,140,030	\$ 62,395,120.75	3,164,306	\$ 65,152,131.00	TOTAL TRUCKS	276,605	\$ 5,668,111.50	288,301	\$ 5,987,519.00
10,225,309	\$ 73,089,263.83	10,405,886	\$ 76,928,283.35	TOTAL TOLL VEHICLES	943,564	\$ 6,741,037.70	957,172	\$ 7,085,028.93
30,615	\$ 218,830.13	31,155	\$ 230,324.20	DAILY AVERAGE	31,452	\$ 224,701.26	31,906	\$ 236,167.63
Rate Change				Rate Change				
Traffic (toll)		1.77%	Traffic (toll)		-1.42%			
Autos		2.21%	Autos		-0.29%			
Trucks		0.77%	Trucks		-4.06%			
Revenue		5.25%	Revenue		-4.86%			
Autos		10.12%	Autos		-2.24%			
Trucks		4.42%	Trucks		-5.33%			

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2022

JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		JANUARY 1, 2022 NOVEMBER 30, 2022 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2022 30 DAYS		MONTH OF NOVEMBER 2021 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,993,027	\$ 5,593,555.50 (118,866.20)	4,575,003	\$ 7,033,943.25 (124,004.70)	Passenger Discounts *	412,247	\$ 621,068.75 (12,195.14)	381,597	\$ 581,376.75 (10,091.58)
3,993,027	\$ 5,474,689.30	4,575,003	\$ 6,909,938.55	TOTAL PASSENGER	412,247	\$ 608,873.61	381,597	\$ 571,285.17
117,286	987,518.85	121,270	1,109,714.00	2-Axle Trucks	10,447	95,346.00	10,800	99,014.00
34,611	460,131.90	34,957	477,306.00	3-Axle Trucks	2,657	36,229.50	3,631	49,762.50
31,714	562,745.60	37,222	679,394.00	4-Axle Trucks	2,837	51,596.00	3,041	55,630.00
118,560	2,609,004.50	139,219	3,175,930.00	5-Axle Trucks	11,629	264,855.00	12,407	283,447.50
1,081	28,563.00	955	25,983.00	6-Axle Trucks	110	2,976.00	118	3,210.00
150	4,708.50	206	6,511.50	7-Axle Trucks	9	283.50	10	311.50
				Permits			-	
303,402	\$ 4,652,672.35	333,829	\$ 5,474,838.50	TOTAL TRUCKS	27,689	\$ 451,286.00	30,007	\$ 491,375.50
4,296,429	\$ 10,127,361.65	4,908,832	\$ 12,384,777.05	TOTAL TOLL VEHICLES	439,936	\$ 1,060,159.61	411,604	\$ 1,062,660.67
12,864	\$ 30,321.44	14,697	\$ 37,080.17	DAILY AVERAGE	14,665	\$ 35,338.65	13,720	\$ 35,422.02
Rate Change					Rate Change			
Traffic (toll)		14.25%			Traffic (toll)		6.88%	
Autos		14.57%			Autos		8.03%	
Trucks		10.03%			Trucks		-7.72%	
Revenue		22.29%			Revenue		-0.24%	
Autos		26.22%			Autos		6.58%	
Trucks		17.67%			Trucks		-8.16%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2022

JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS			JANUARY 1, 2022 NOVEMBER 30, 2022 334 DAYS			MONTH OF NOVEMBER 2022 30 DAYS		MONTH OF NOVEMBER 2021 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
975,357	\$ 1,436,140.50		994,905	\$ 1,578,269.50	Passenger	88,351	\$ 138,196.00	83,146	\$ 132,702.25
	(41,495.51)			(53,396.53)	Discounts *		(4,697.59)		(3,010.65)
975,357	\$ 1,394,644.99		994,905	\$ 1,524,872.97	TOTAL PASSENGER	88,351	\$ 133,498.41	83,146	\$ 129,691.60
24,790	209,074.85		26,061	237,920.00	2-Axle Trucks	1,715	15,643.00	2,160	19,754.00
8,961	119,122.50		11,113	152,569.50	3-Axle Trucks	910	12,462.00	919	12,565.50
27,950	496,722.40		42,138	766,366.00	4-Axle Trucks	4,728	86,018.00	3,367	60,970.00
37,231	819,273.50		41,659	946,307.50	5-Axle Trucks	3,726	84,620.00	3,240	73,682.50
204	5,420.40		336	9,177.00	6-Axle Trucks	19	510.00	25	681.00
18	586.00		17	539.00	7-Axle Trucks	3	94.50	1	31.50
					Permits				
99,154	\$ 1,650,199.65		121,324	\$ 2,112,879.00	TOTAL TRUCKS	11,101	\$ 199,347.50	9,712	\$ 167,684.50
1,074,511	\$ 3,044,844.64		1,116,229	\$ 3,637,751.97	TOTAL TOLL VEHICLES	99,452	\$ 332,845.91	92,858	\$ 297,376.10
3,217	\$ 9,116.30		3,342	\$ 10,891.47	DAILY AVERAGE	3,315	\$ 11,094.86	3,095	\$ 9,912.54
Rate Change						Rate Change			
Traffic (toll)						Traffic (toll)			
Autos						Autos			
Trucks						Trucks			
Revenue						Revenue			
Autos						Autos			
Trucks						Trucks			

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2022

JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		JANUARY 1, 2022 NOVEMBER 30, 2022 334 DAYS			MONTH OF NOVEMBER 2022 30 DAYS		MONTH OF NOVEMBER 2021 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
6,924,241	\$ 10,471,520.00	7,007,939	\$ 11,455,523.50	Passenger	599,992	\$ 979,613.25	625,496	\$ 1,037,849.75
	(189,805.17)		(176,971.74)	Discounts *	-	(17,238.62)	-	(16,401.35)
6,924,241	\$ 10,281,714.83	7,007,939	\$ 11,278,551.76	TOTAL PASSENGER	599,992	\$ 962,374.63	625,496	\$ 1,021,448.40
246,629	2,101,613.30	250,911	2,301,798.00	2-Axle Trucks	31,668	289,767.00	20,851	191,160.00
72,488	965,360.10	78,358	1,070,431.50	3-Axle Trucks	7,579	103,486.50	6,844	93,634.50
82,406	1,452,366.80	82,664	1,509,550.00	4-Axle Trucks	6,546	119,714.00	7,047	128,566.00
1,042,627	22,803,398.00	1,049,234	23,870,572.50	5-Axle Trucks	93,724	2,134,880.00	96,575	2,195,927.50
28,848	748,703.40	27,596	747,867.00	6-Axle Trucks	2,083	56,532.00	2,557	69,231.00
521	17,494.70	774	27,611.50	7-Axle Trucks	88	3,176.50	22	731.50
				Permits				
1,473,519	\$ 28,088,936.30	1,489,537	\$ 29,527,830.50	TOTAL TRUCKS	141,688	\$ 2,707,556.00	133,896	\$ 2,679,250.50
8,397,760	\$ 38,370,651.13	8,497,476	\$ 40,806,382.26	TOTAL TOLL VEHICLES	741,680	\$ 3,669,930.63	759,392	\$ 3,700,698.90
25,143	\$ 114,882.19	25,442	\$ 122,174.80	DAILY AVERAGE	24,723	\$ 122,331.02	25,313	\$ 123,356.63
Rate Change					Rate Change			
Traffic (toll)		1.19%			Traffic (toll)		-2.33%	
Autos		1.21%			Autos		-4.08%	
Trucks		1.09%			Trucks		5.82%	
Revenue		6.35%			Revenue		-0.83%	
Autos		9.70%			Autos		-5.78%	
Trucks		5.12%			Trucks		1.06%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2022

JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		JANUARY 1, 2022 NOVEMBER 30, 2022 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2022 30 DAYS		MONTH OF NOVEMBER 2021 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,068,928	\$ 1,590,753.00	1,055,420	\$ 1,684,148.75	Passenger	87,267	\$ 137,059.25	89,320	\$ 143,610.00
	(40,138.91)		(55,002.91)	Discounts *		(5,069.53)		(3,762.82)
1,068,928	\$ 1,550,614.09	1,055,420	\$ 1,629,145.84	TOTAL PASSENGER	87,267	\$ 131,989.72	89,320	\$ 139,847.18
24,541	207,898.45	27,029	249,580.50	2-Axle Trucks	1,913	17,660.00	2,379	21,955.00
3,601	48,624.90	3,712	51,120.00	3-Axle Trucks	302	4,125.00	283	3,933.00
3,333	59,366.40	2,957	54,400.00	4-Axle Trucks	198	3,640.00	284	5,228.00
10,402	229,609.50	7,795	178,287.50	5-Axle Trucks	552	12,590.00	915	21,042.50
108	2,857.20	106	2,895.00	6-Axle Trucks	22	600.00	8	219.00
1	28.00	3	98.00	7-Axle Trucks	-	-	-	-
				Permits			-	-
41,986	\$ 548,384.45	41,602	\$ 536,381.00	TOTAL TRUCKS	2,987	\$ 38,615.00	3,869	\$ 52,377.50
1,110,914	\$ 2,098,998.54	1,097,022	\$ 2,165,526.84	TOTAL TOLL VEHICLES	90,254	\$ 170,604.72	93,189	\$ 192,224.68
3,326	\$ 6,284.43	3,284	\$ 6,483.61	DAILY AVERAGE	3,008	\$ 5,686.82	3,106	\$ 6,407.49
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts November 2022

Bridge	Westbound Volume					
	November 2022	November 2021	% Change	YTD 2022	YTD 2021	% Change
Lower Trenton	400,748	414,381	-3.3%	4,696,449	4,533,921	3.6%
Calhoun Street	296,275	318,847	-7.1%	3,473,038	3,336,158	4.1%
Washington Crossing	125,179	129,520	-3.4%	1,368,435	1,358,877	0.7%
New Hope - Lambertville	225,969	232,692	-2.9%	2,478,092	2,365,888	4.7%
Centre Bridge - Stockton ¹	67,198	62,219	8.0%	714,497	806,889	-11.5%
Uhlerstown - Frenchtown	89,618	96,408	-7.0%	1,021,620	964,975	5.9%
Upper Black Eddy - Milford	54,331	55,982	-2.9%	603,309	594,068	1.6%
Riegelsville	48,547	51,933	-6.5%	570,558	554,861	2.8%
Northampton Street ²	255,245	372,677	-31.5%	3,596,912	4,062,615	-11.5%
Riverton-Belvidere ³	67,486	92,916	-27.4%	853,377	1,026,892	-16.9%
Total	1,630,596	1,827,575	-10.8%	19,376,287	19,605,145	-1.2%

NOTES:

1. Upper York Road (SR 263) west of Centre Bridge reopened September 27, after being closed from Tropical Storm Ida in September 2021.

2. Contract No. TS-590A NHS TSB Rehabilitation began implementing lane restrictions in February 2022. In Early August lane closings were shifted. Two lanes remain open, one eastbound and one westbound. The change in traffic pattern is no longer permanent but daily from ~6:00 AM to 4:30 PM and was changed to this on November 7, 2022.



Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts November 2022

Bridge	Eastbound				Westbound				Total Volume	
	November 2022		November 2021		November 2022		November 2021		November 2022	November 2021
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	75,259	15.8%	76,463	15.6%	400,748	84.2%	414,381	84.4%	476,007	490,844
Calhoun Street	143,194	32.6%	161,192	33.6%	296,275	67.4%	318,847	66.4%	439,469	480,039
Washington Crossing	84,352	40.3%	87,629	40.4%	125,179	59.7%	129,520	59.6%	209,531	217,149
New Hope-Lambertville	149,022	39.7%	152,448	39.6%	225,969	60.3%	232,692	60.4%	374,991	385,140
Centre Bridge-Stockton ¹	52,658	43.9%	48,741	43.9%	67,198	56.1%	62,219	56.1%	119,856	110,960
Uhlerstown-Frenchtown	44,000	32.9%	43,953	31.3%	89,618	67.1%	96,408	68.7%	133,618	140,361
Upper Black Eddy-Milford	46,617	46.2%	47,250	45.8%	54,331	53.8%	55,982	54.2%	100,948	103,232
Riegelsville	40,652	45.6%	45,217	46.5%	48,547	54.4%	51,933	53.5%	89,199	97,150
Northampton Street ²	167,403	39.6%	117,886	24.0%	255,245	60.4%	372,677	76.0%	422,648	490,563
Riverton-Belvidere ³	43,884	39.4%	49,659	34.8%	67,486	60.6%	92,916	65.2%	111,370	142,575
Total	847,041	34.2%	830,438	31.2%	1,630,596	65.8%	1,827,575	68.8%	2,477,637	2,658,013

NOTES:

1. Upper York Road (SR 263) west of Centre Bridge reopened September 27, after being closed from Tropical Storm Ida in September 2021.
2. Contract No. TS-590A NHS TSB Rehabilitation began implementing lane restrictions in February 2022. In Early August lane closings were shifted. Two lanes remain open, one eastbound and one westbound. The change in traffic pattern is no longer permanent but daily from ~6:00 AM to 4:30 PM and was changed to this on November 7, 2022.
3. Part of Riverton Road in Upper Mount Bethel Township has been closed since March 3, 2022, due to the threat of an unstable hillside.



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts November 2022

Bridge	Total Volume					
	November 2022	November 2021	% Change	YTD 2022	YTD 2021	% Change
Lower Trenton	476,007	490,844	-3.0%	5,577,833	5,400,428	3.3%
Calhoun Street	439,469	480,039	-8.5%	5,199,359	5,057,434	2.8%
Washington Crossing	209,531	217,149	-3.5%	2,365,999	2,125,602	11.3%
New Hope - Lambertville	374,991	385,140	-2.6%	4,126,683	4,074,975	1.3%
Centre Bridge-Stockton ¹	119,856	110,960	8.0%	1,296,066	1,471,566	-11.9%
Uhlerstown-Frenchtown	133,618	140,361	-4.8%	1,510,745	1,492,084	1.3%
Upper Black Eddy-Milford	100,948	103,232	-2.2%	1,150,033	1,127,502	2.0%
Riegelsville	89,199	97,150	-8.2%	1,045,972	1,038,656	0.7%
Northampton Street ²	422,648	490,563	-13.8%	4,872,407	5,508,155	-11.5%
Riverton-Belvidere ³	111,370	142,575	-21.9%	1,390,894	1,606,085	-13.4%
Total	2,477,637	2,658,013	-6.8%	28,535,991	28,902,487	-1.3%

NOTES:

1. Upper York Road (SR 263) west of Centre Bridge reopened September 27, after being closed from Tropical Storm Ida in September 2021.
2. Contract No. TS-590A NHS TSB Rehabilitation began implementing lane restrictions in February 2022. In Early August lane closings were shifted. Two lanes remain open, one eastbound and one westbound. The change in traffic pattern is no longer permanent but daily from ~6:00 AM to 4:30 PM and was changed to this on November 7, 2022.
3. Part of Riverton Road in Upper Mount Bethel Township has been closed since March 3, 2022, due to the threat of an unstable hillside.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.



Delaware River Joint Toll Bridge Commission

Toll Bridge - Two Way Traffic Counts

November 2022

Bridge	Total Volume (all classes)					
	November 2022	November 2021	% Change	YTD 2022	YTD 2021	% Change
Trenton - Morrisville	1,594,821	1,620,317	-1.6%	17,716,709	17,607,825	0.6%
Scudder Falls ¹	1,285,744	1,130,442	13.7%	13,378,934	11,330,845	18.1%
New Hope - Lambertville	337,950	343,921	-1.7%	3,558,389	3,323,714	7.1%
Interstate 78	1,933,931	1,977,686	-2.2%	21,278,767	20,976,583	1.4%
Easton - Phillipsburg ²	1,017,178	1,085,756	-6.3%	11,637,230	11,079,276	5.0%
Portland - Columbia	206,678	201,107	2.8%	2,375,357	2,286,554	3.9%
Delaware Water Gap	1,455,348	1,474,271	-1.3%	16,701,585	16,591,581	0.7%
Milford - Montague ³	188,776	207,569	-9.1%	2,357,080	2,474,457	-4.7%
Total	8,020,426	8,041,069	-0.3%	89,004,051	85,670,835	3.9%

NOTES:

¹ Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge. In July 2019, SFB became a Toll Bridge. On August 18, 2021, traffic to New Jersey was shifted from the new upstream bridge to the new downstream bridge. The traffic counter was out of service from 8/18 - 8/25 until it was relocated to count traffic in the new pattern. Data for this period was interpolated using the average for each day of the week remainder of the month that data was collected. Construction will continue into 2022. Special Permit Vehicles Restrictions were lifted on October 1st, 2022.

2. Contract No. TS-590A NHS TSB Rehabilitation began implementing lane restrictions in February 2022. In Early August lane closings were shifted. Two lanes remain open, one eastbound and one westbound. The change in traffic pattern is no longer permanent but daily from ~6:00 AM to 4:30 PM and was changed to this on November 7, 2022.

3. On 10/24/22, a temporary traffic signal was installed on the NJ Approach for Contract No. T/TS-734A-006 M-M Approach and Bridge Repaving restricting traffic to one lane alternating traffic.

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19th, 2022

STATISTICAL SUMMARY OF EXPENDITURES

There follow reports entitled **“Budget vs Actual”** covering the month of November 2022 and the eleven months year-to-date (“YTD”) operations of fiscal year 2022 relative to Toll Bridges, Toll Supported Bridges and Administration Departments.

Total operating expense plus encumbrance totaled \$6,150,987 for the month of November. For the 2022 fiscal period, total expense plus encumbrances amounted to \$66,681,447, which represents 90.12% of 2022 year-to-date operating budget.

2022 YTD EZPass Operating Expense is \$622,397 higher compared to last year, due to increases in the violation processing cost and EZPass credit card fee charge. We collected more violation administration fee during the first eleven months of year 2022. The EZPass toll revenue went up as a result of increase in EZPass penetration rate after the toll rate adjustment in April 2021. In November, we made a budget transfer in the total amount of \$500K from EZPass Maintenance Expenses and Regular Employee Healthcare Benefit Costs to cover the budget shortage in EZPass Operating Expenses.

There were no unusual expenses during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2022

TOTAL COMMISSION

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$24,967,920	22,087,383	\$1,814,138	\$20,658,592	\$0	\$4,309,327
Part-Time Employee Wages	520,205	480,862	45,467	447,463	0	72,742
Overtime Wages	619,997	578,679	69,846	564,239	0	55,758
Pension Contributions	8,420,101	7,448,194	580,822	6,641,551	0	1,778,550
FICA Contributions	2,089,393	1,848,707	144,967	1,721,959	0	367,434
Regular Employee Healthcare Benefits	11,488,251	10,523,433	936,112	9,793,826	0	1,694,425
Life Insurance Benefits	272,001	250,286	18,712	206,291	0	65,709
Unemployment Compensation Benefits	44,100	44,100	6,804	26,998	0	17,102
Utility Expense	881,601	823,152	74,023	718,706	8,396	154,498
Office Expense	322,795	304,449	18,843	165,719	8,864	148,213
Telecommunication Expense	1,547,367	1,424,998	97,164	1,171,493	0	375,873
Information Technology Expense	797,270	796,994	71,513	650,971	31,756	114,543
Professional Development/Meetings	494,668	464,370	5,210	134,483	8,755	351,431
Vehicle Maintenance Expense and Fuel	622,949	611,197	53,502	495,103	60,695	67,150
Operations Maintenance Expense	1,684,804	1,590,993	89,912	1,092,652	240,170	351,983
ESS Operating Maintenance Expense	1,451,000	1,330,083	96,287	1,048,600	4,799	397,601
Commission Expense	19,448	17,827	1,075	8,597	0	10,851
Toll Collection Expense	90,057	87,040	11,444	68,871	581	20,606
Uniform Expense	194,514	180,574	10,508	97,438	60,061	37,015
Business Insurance	5,245,450	4,601,938	309,977	3,635,698	0	1,609,752
Licenses & Inspections Expense	13,194	12,208	582	6,805	0	6,389
Advertising	60,396	56,908	160	12,335	0	48,061
Professional Services	1,717,672	1,584,951	58,386	998,984	124,493	594,195
State Police Bridge Security	7,136,882	6,570,535	583,226	6,219,171	0	917,711
EZP Equip/Traffic Counter Maint	1,218,000	1,121,917	98,028	1,069,797	833	147,369
General Contingency	457,000	457,000	0	31,517	0	425,484
EZPass Operating Expense	9,455,442	8,693,876	930,862	8,444,184	0	1,011,258
Total	\$81,832,478	\$73,992,654	\$6,127,569	\$66,132,044	\$549,403	\$15,151,032

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2022

ADMINISTRATION*

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,707,723	4,165,048	\$335,215	\$4,051,698	\$0	\$656,025
Overtime Wages	4,931	4,373	1,743	5,783	0	(852)
Pension Contributions	1,492,551	1,320,328	103,350	1,178,298	0	314,253
FICA Contributions	360,518	318,919	21,865	301,660	0	58,858
Regular Employee Healthcare Benefits	1,516,718	1,386,880	114,330	1,202,079	0	314,639
Life Insurance Benefits	50,218	46,033	3,603	38,551	0	11,667
Unemployment Compensation Benefits	44,100	44,100	6,804	26,998	0	17,102
Utility Expense	129,100	117,034	21,454	106,238	0	22,862
Office Expense	216,920	205,680	12,298	113,780	7,416	95,724
Telecommunication Expense	124,233	114,034	7,950	102,454	0	21,779
Information Technology Expense	794,250	794,250	71,513	650,971	31,756	111,523
Professional Development/Meetings	136,097	132,841	2,304	63,630	0	72,467
Vehicle Maintenance Expense and Fuel	55,241	52,092	2,532	45,146	189	9,906
Operations Maintenance Expense	176,300	148,187	13,382	97,266	42,882	36,152
Commission Expense	19,448	17,827	1,075	8,597	0	10,851
Uniform Expense	2,500	2,273	125	951	0	1,549
Business Insurance	544,531	292,762	(49,825)	(322,119)	0	866,650
Advertising	60,396	56,908	160	12,335	0	48,061
Professional Services	1,229,672	1,137,616	58,386	755,253	0	474,419
General Contingency	457,000	457,000	0	31,517	0	425,484
OPERATING EXPENSE SUBTOTAL	\$12,122,448	\$10,814,185	\$728,262	\$8,471,085	\$82,244	\$3,569,120
ADM OPS ALLOCATION						
TES Allocation			10,479	121,381		
ADM OPS ALLOCATION SUBTOTAL			\$10,479	\$121,381		
TOTAL EXPENSES			\$738,741	\$8,592,466		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2022

ADMINISTRATION - OPERATIONS*

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,383,419	2,957,258	\$288,226	\$2,811,287	\$0	\$572,133
Overtime Wages	24,100	20,726	2,953	16,941	0	7,159
Pension Contributions	1,442,901	1,276,385	99,456	1,138,056	0	304,845
FICA Contributions	353,562	312,764	24,431	299,045	0	54,516
Regular Employee Healthcare Benefits	1,471,219	1,348,680	119,955	1,319,258	0	151,961
Life Insurance Benefits	46,644	42,757	3,291	36,181	0	10,463
Office Expense	53,543	49,470	5,294	23,814	498	29,231
Telecommunication Expense	158,847	145,610	5,682	96,379	0	62,468
Professional Development/Meetings	336,486	310,890	2,863	67,071	8,755	260,661
Vehicle Maintenance Expense and Fuel	1,000	917	0	322	0	678
ESS Operating Maintenance Expense	1,451,000	1,330,083	96,287	1,048,600	4,799	397,601
Toll Collection Expense	265	243	0	242	0	22
Uniform Expense	21,208	19,440	272	6,322	7,598	7,287
Business Insurance	95,650	87,679	6,149	67,634	0	28,016
Professional Services	488,000	447,335	0	243,731	124,493	119,776
OPERATING EXPENSE SUBTOTAL	\$9,327,843	\$8,350,237	\$654,860	\$7,174,883	\$146,143	\$2,006,817
ADM OPS ALLOCATION						
TES Allocation			(79,240)	(917,851)		
Toll Operation Allocation			(59,963)	(731,911)		
Bridge Maint Allocation			(52,794)	(594,705)		
Maint/Toll Allocation			(19,631)	(222,824)		
PSBS Allocation			(312,606)	(3,424,824)		
ADM OPS ALLOCATION SUBTOTAL			(\$524,233)	(\$5,892,115)		
TOTAL EXPENSES			\$130,627	\$1,282,768		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2022

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,294,132	3,814,385	\$300,318	\$3,541,669	\$0	\$752,463
Part-Time Employee Wages	109,012	105,044	9,501	85,824	0	23,188
Overtime Wages	155,882	148,436	31,274	187,907	0	(32,026)
Pension Contributions	1,400,221	1,241,954	84,664	968,761	0	431,460
FICA Contributions	348,765	309,822	25,848	289,168	0	59,597
Regular Employee Healthcare Benefits	2,097,838	1,924,345	172,237	1,793,640	0	304,199
Life Insurance Benefits	45,415	41,707	3,087	33,489	0	11,926
Utility Expense	251,028	238,697	14,407	212,858	6,352	31,818
Office Expense	27,376	25,337	399	16,349	248	10,779
Telecommunication Expense	175,815	166,197	9,203	121,638	0	54,177
Information Technology Expense	2,255	2,049	0	0	0	2,255
Professional Development/Meetings	7,798	7,395	0	1,660	0	6,138
Vehicle Maintenance Expense and Fuel	223,954	221,199	12,432	184,437	20,296	19,221
Operations Maintenance Expense	487,224	456,634	24,575	346,742	47,824	92,658
Toll Collection Expense	24,504	23,856	2,916	20,537	0	3,967
Uniform Expense	82,359	77,220	5,168	50,955	29,570	1,833
Business Insurance	1,709,888	1,567,397	131,494	1,446,439	0	263,449
Licenses & Inspections Expense	4,735	4,735	95	2,689	0	2,046
State Police Bridge Security	2,013,135	1,853,380	164,878	1,758,160	0	254,976
EZP Equipment/Traffic Counter Maint	420,187	386,411	33,949	371,762	139	48,286
EZPass Operating Expense	4,590,589	4,217,768	448,669	4,120,197	0	470,393
OPERATING EXPENSE SUBTOTAL	\$18,472,111	\$16,833,968	\$1,475,113	\$15,554,879	\$104,430	\$2,812,802
ADM OPS AIIOCATION						
TES Allocation			13,987	162,017		
Toll Operation Allocation			17,989	219,573		
Bridge Maint Allocation			13,199	148,676		
Maint/Toll Allocation			4,319	49,021		
PSBS Allocation			83,129	908,086		
ADM OPS AIIOCATION SUBTOTAL			\$132,623	\$1,487,374		
TOTAL EXPENSES			\$1,607,735	\$17,042,254		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2022

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,249,619	3,768,518	\$286,663	\$3,322,553	\$0	\$927,066
Part-Time Employee Wages	172,100	157,758	14,145	141,164	0	30,936
Overtime Wages	107,135	104,683	7,365	66,245	0	40,890
Pension Contributions	1,361,740	1,204,611	98,717	1,129,509	0	232,230
FICA Contributions	346,457	306,475	23,381	267,974	0	78,483
Regular Employee Healthcare Benefits	2,097,833	1,923,132	173,815	1,796,827	0	301,006
Life Insurance Benefits	43,094	40,477	2,903	31,614	0	11,480
Utility Expense	240,384	223,877	17,028	204,424	86	35,875
Office Expense	13,138	12,466	246	4,959	249	7,929
Telecommunication Expense	456,131	419,511	31,351	354,442	0	101,690
Information Technology Expense	503	454	0	0	0	503
Professional Development/Meetings	6,168	5,681	43	1,816	0	4,352
Vehicle Maintenance Expense and Fuel	191,141	188,492	24,923	156,628	30,108	4,406
Operations Maintenance Expense	391,831	376,837	11,612	257,221	55,237	79,373
Toll Collection Expense	31,166	30,250	3,161	25,209	35	5,922
Uniform Expense	28,903	26,716	1,685	11,315	9,577	8,011
Business Insurance	1,119,636	1,026,333	85,779	943,574	0	176,062
Licenses & Inspections Expense	3,544	2,694	110	2,618	0	926
State Police Bridge Security	2,000,478	1,841,709	163,478	1,743,234	0	257,244
EZP Equipment/Traffic Counter Maint	354,288	325,731	28,645	319,274	93	34,921
EZPass Operating Expense	2,858,053	2,629,669	283,284	2,540,300	0	317,753
OPERATING EXPENSE SUBTOTAL	\$16,073,341	\$14,616,074	\$1,258,335	\$13,320,898	\$95,384	\$2,657,059
ADM OPS AIIOCATION						
TES Allocation			17,942	207,825		
Toll Operation Allocation			23,985	292,765		
Bridge Maint Allocation			15,838	178,411		
Maint/Toll Allocation			6,282	71,304		
PSBS Allocation			54,317	592,961		
ADM OPS AIIOCATION SUBTOTAL			\$118,364	\$1,343,266		
TOTAL EXPENSES			\$1,376,699	\$14,664,164		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2022

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,160,955	3,688,236	\$278,089	\$3,296,295	\$0	\$864,660
Part-Time Employee Wages	198,049	180,436	21,821	216,398	0	(18,349)
Overtime Wages	225,823	206,968	9,925	129,175	0	96,649
Pension Contributions	1,388,284	1,228,093	100,195	1,146,107	0	242,177
FICA Contributions	350,739	310,267	23,484	276,270	0	74,470
Regular Employee Healthcare Benefits	2,097,833	1,923,936	173,548	1,795,943	0	301,890
Life Insurance Benefits	43,720	40,077	2,713	31,799	0	11,921
Utility Expense	164,869	153,612	17,929	146,908	1,958	16,003
Office Expense	10,583	10,364	607	6,205	452	3,926
Telecommunication Expense	372,085	341,078	23,387	289,224	0	82,861
Information Technology Expense	262	241	0	0	0	262
Professional Development/Meetings	2,347	2,272	0	306	0	2,041
Vehicle Maintenance Expense and Fuel	137,937	135,760	13,616	103,151	9,012	25,774
Operations Maintenance Expense	433,623	427,039	27,677	291,515	82,553	59,555
Toll Collection Expense	34,123	32,691	5,367	22,882	546	10,695
Uniform Expense	24,670	22,858	1,347	17,342	2	7,327
Business Insurance	1,064,567	975,853	81,555	897,100	0	167,466
Licenses & Inspections Expense	2,420	2,420	377	1,498	0	922
State Police Bridge Security	1,318,898	1,214,298	107,780	1,149,303	0	169,595
EZP Equipment/Traffic Counter Maint	420,192	386,442	33,946	361,436	139	58,617
EZPass Operating Expense	2,006,800	1,846,439	198,910	1,783,687	0	223,112
OPERATING EXPENSE SUBTOTAL	\$14,458,780	\$13,129,379	\$1,122,271	\$11,962,544	\$94,662	\$2,401,574
ADM OPS AIIOCATION						
TES Allocation			18,179	210,570		
Toll Operation Allocation			17,989	219,573		
Bridge Maint Allocation			12,671	142,729		
Maint/Toll Allocation			4,711	53,478		
PSBS Allocation			81,475	889,441		
ADM OPS AIIOCATION SUBTOTAL			\$135,025	\$1,515,791		
TOTAL EXPENSES			\$1,257,296	\$13,478,334		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2022

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,017,777	1,782,472	\$165,329	\$1,797,835	\$0	\$219,941
Part-Time Employee Wages	24,389	22,357	0	4,077	0	20,312
Overtime Wages	51,551	47,095	10,903	82,784	0	(31,233)
Pension Contributions	646,044	568,139	45,409	520,683	0	125,361
FICA Contributions	159,404	140,187	13,393	143,054	0	16,350
Regular Employee Healthcare Benefits	1,117,026	1,017,896	92,323	957,111	0	159,915
Life Insurance Benefits	21,095	19,245	1,630	19,290	0	1,805
Utility Expense	54,757	51,950	1,249	25,170	0	29,587
Telecommunication Expense	69,823	64,004	5,362	56,724	0	13,099
Professional Development/Meetings	3,525	3,232	0	0	0	3,525
Vehicle Maintenance Expense and Fuel	6,484	6,146	0	708	0	5,776
Operations Maintenance Expense	125,293	116,458	11,842	61,423	4,701	59,169
Uniform Expense	18,230	16,789	786	3,031	8,783	6,416
Business Insurance	414,335	379,808	32,016	352,177	0	62,159
Licenses & Inspections Expense	870	845	0	0	0	870
State Police Bridge Security	1,134,220	1,044,184	92,325	984,495	0	149,725
EZP Equipment/Traffic Counter Maint	11,667	11,667	745	8,670	232	2,764
OPERATING EXPENSE SUBTOTAL	\$5,876,491	\$5,292,474	\$473,311	\$5,017,232	\$13,716	\$845,543
ADM OPS ALLOCATION						
TES Allocation			9,331	108,082		
Bridge Maint Allocation			5,279	59,470		
Maint/Toll Allocation			2,159	24,511		
PSBS Allocation			49,768	549,208		
ADM OPS ALLOCATION SUBTOTAL			\$66,537	\$741,271		
TOTAL EXPENSES			\$539,849	\$5,758,503		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2022

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2022	YTD Budget 2022	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,154,295	1,911,466	\$160,298	\$1,837,256	\$0	\$317,039
Part-Time Employee Wages	16,655	15,267	0	0	0	16,655
Overtime Wages	50,575	46,398	5,683	75,405	0	(24,830)
Pension Contributions	688,360	608,684	49,030	560,137	0	128,223
FICA Contributions	169,947	150,273	12,564	144,788	0	25,159
Regular Employee Healthcare Benefits	1,089,783	998,564	89,905	928,969	0	160,815
Life Insurance Benefits	21,815	19,989	1,486	15,368	0	6,446
Utility Expense	41,463	37,983	1,956	23,109	0	18,354
Office Expense	1,235	1,132	0	612	0	623
Telecommunication Expense	190,432	174,563	14,229	150,632	0	39,800
Professional Development/Meetings	2,247	2,060	0	0	0	2,247
Vehicle Maintenance Expense and Fuel	7,191	6,592	0	4,711	1,090	1,391
Operations Maintenance Expense	70,534	65,838	825	38,486	6,973	25,075
Uniform Expense	16,644	15,277	1,125	7,522	4,530	4,592
Business Insurance	296,843	272,106	22,809	250,894	0	45,949
Licenses & Inspections Expense	1,625	1,514	0	0	0	1,625
State Police Bridge Security	670,151	616,964	54,765	583,980	0	86,171
EZP Equipment/Traffic Counter Maint	11,667	11,667	744	8,655	231	2,781
OPERATING EXPENSE SUBTOTAL	\$5,501,463	\$4,956,338	\$415,418	\$4,630,522	\$12,825	\$858,116
ADM OPS ALLOCATION						
TES Allocation			9,322	107,976		
Bridge Maint Allocation			5,807	65,417		
Maint/Toll Allocation			2,159	24,511		
PSBS Allocation			43,916	485,128		
ADM OPS ALLOCATION SUBTOTAL			\$61,204	\$683,033		
TOTAL EXPENSES			\$476,622	\$5,313,555		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE ELEVEN MONTHS ENDED NOVEMBER 30, 2022

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2022	TOTAL 2021
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TOLL REVENUE												
Net Toll Revenue	39,125,715	86,085,419	44,980,392	170,191,526	-	-	-	-	-	-	170,191,526	158,884,430
EZPass Fee	459,893	1,051,977	528,573	2,040,442	-	-	-	-	-	-	2,040,442	1,873,315
Net Violation Fee Income	2,989,237	3,098,224	2,056,241	8,143,703	-	-	-	-	-	-	8,143,703	8,154,647
REVENUE FROM TOLL	\$ 42,574,844	\$ 90,235,620	\$ 47,565,206	\$ 180,375,671	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,375,671	\$ 168,912,391
OPERATING EXPENSE												
Regular Employee Salaries	3,541,669	3,322,553	3,296,295	10,160,517	1,797,835	1,837,256	3,635,092	2,811,287	4,051,698	6,862,984	20,658,592	20,398,926
Part-Time Employee Wages	85,824	141,164	216,398	443,386	4,077	-	4,077	-	-	-	447,463	185,018
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	187,907	66,245	129,175	383,327	82,784	75,405	158,188	16,941	5,783	22,724	564,239	421,058
Pension Contributions	968,761	1,129,509	1,146,107	3,244,377	520,683	560,137	1,080,820	1,138,056	1,178,298	2,316,353	6,641,551	6,572,468
FICA Contributions	289,168	267,974	276,270	833,412	143,054	144,788	287,842	299,045	301,660	600,705	1,721,959	1,683,460
Regular Employee Healthcare Benefits	1,793,640	1,796,827	1,795,943	5,386,410	957,111	928,969	1,886,080	1,319,258	1,202,079	2,521,337	9,793,826	8,425,844
Life Insurance Benefits	33,489	31,614	31,799	96,902	19,290	15,368	34,658	36,181	38,551	74,731	206,291	202,836
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	26,998	26,998	26,998	17,678
Utility Expense	212,858	204,424	146,908	564,189	25,170	23,109	48,279	-	106,238	106,238	718,706	605,484
Office Expense	16,349	4,959	6,205	27,513	-	612	612	23,814	113,780	137,593	165,719	164,926
Telecommunication Expense	121,638	354,442	289,224	765,304	56,724	150,632	207,356	96,379	102,454	198,834	1,171,493	1,259,422
Information Technology Expense	-	-	-	-	-	-	-	-	650,971	650,971	650,971	608,567
Professional Development/Meetings	1,660	1,816	306	3,782	-	-	-	67,071	63,630	130,701	134,483	125,370
Vehicle Maintenance Expense and Fuel	184,437	156,628	103,151	444,216	708	4,711	5,419	322	45,146	45,468	495,103	385,832
Operations Maintenance Expense	346,742	257,221	291,515	895,477	61,423	38,486	99,908	-	97,266	97,266	1,092,652	988,347
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	1,048,600	-	1,048,600	1,048,600	855,035
Commission Expense	-	-	-	-	-	-	-	-	8,597	8,597	8,597	6,857
Toll Collection Expense	20,537	25,209	22,882	68,629	-	-	-	242	-	242	68,871	59,819
Uniform Expense	50,955	11,315	17,342	79,612	3,031	7,522	10,553	6,322	951	7,273	97,438	115,048
Business Insurance	1,446,439	943,574	897,100	3,287,113	352,177	250,894	603,070	67,634	(322,119)	(254,485)	3,635,698	3,988,855
Licenses & Inspections Expense	2,689	2,618	1,498	6,805	-	-	-	-	-	-	6,805	8,185
Advertising	-	-	-	-	-	-	-	-	12,335	12,335	12,335	16,133
Professional Services	-	-	-	-	-	-	-	243,731	755,253	998,984	998,984	1,163,716
State Police Bridge Security	1,758,160	1,743,234	1,149,303	4,650,696	984,495	583,980	1,568,475	-	-	-	6,219,171	5,923,344
EZP Equip/Traffic Counter Maint	371,762	319,274	361,436	1,052,472	8,670	8,655	17,325	-	-	-	1,069,797	1,090,890
General Contingency	-	-	-	-	-	-	-	-	31,517	31,517	31,517	7,250
EZPass Operating Expense	4,120,197	2,540,300	1,783,687	8,444,184	-	-	-	-	-	-	8,444,184	7,821,787
TOTAL OP., MAINT., & ADM	\$ 15,554,879	\$ 13,320,898	\$ 11,962,544	\$ 40,838,321	\$ 5,017,232	\$ 4,630,522	\$ 9,647,755	\$ 7,174,883	\$ 8,471,085	\$ 15,645,968	\$ 66,132,044	\$ 63,102,154
ADM OPS ALLOCATION												
TES Allocation	162,017	207,825	210,570	580,412	108,082	107,976	216,058	(917,851)	121,381	(796,470)	-	-
Toll Ops Allocation	219,573	292,765	219,573	731,911	-	-	-	(731,911)	-	(731,911)	-	-
Bridge Maint Allocation	148,676	178,411	142,729	469,817	59,470	65,417	124,888	(594,705)	-	(594,705)	-	-
Maint/Toll Allocation	49,021	71,304	53,478	173,802	24,511	24,511	49,021	(222,824)	-	(222,824)	-	-
PSBS Allocation	908,086	592,961	889,441	2,390,488	549,208	485,128	1,034,336	(3,424,824)	-	(3,424,824)	-	-
TOTAL ADM OPS ALLOCATION	\$ 1,487,374	\$ 1,343,266	\$ 1,515,791	\$ 4,346,431	\$ 741,271	\$ 683,033	\$ 1,424,303	\$(5,892,115)	\$ 121,381	\$(5,770,734)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	411	-	411	-	-	-	-	310,139	310,139	310,550	309,108
TOTAL OTHER OP INC	\$ -	\$ 411	\$ -	\$ 411	\$ -	\$ -	\$ -	\$ -	\$ 310,139	\$ 310,139	\$ 310,550	\$ 309,108
NET OPERATING INC	\$ 25,532,591	\$ 75,571,867	\$ 34,086,872	\$ 135,191,330	\$(5,758,503)	\$(5,313,555)	\$(11,072,058)	\$(1,282,768)	\$(8,282,327)	\$(9,565,095)	\$ 114,554,177	\$ 106,119,346
NON-OPERATING REV/EXP												
Interest Revenue & Unrealized Gain/Loss											(3,138,449)	(7,995)
Other Non-Operating Revenue											300,000	132,155
Interest Expense											(25,096,658)	(25,497,727)
Depreciation Expense											(19,025,255)	(19,079,594)
TOTAL NON-OPS REV/EXP											\$(46,960,362)	\$(44,453,161)
CHANGE IN NET ASSETS											\$ 67,593,815	\$ 61,666,184

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

PURCHASING REPORT INDEX

MONTH OF NOVEMBER 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of NOVEMBER, 2022	1-6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

MONTHLY PURCHASING REPORT

Month of November 2022

This report itemizes all orders for purchases made for the month of November 2022, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of November 2022, culminated in the preparation and placement of 84 purchase orders in the total amount of \$1,838,250.52. For two (2) of these purchases, five (5) price inquiries were sent out for an average of 2.5 inquiries per Order ($5/2=2.5$).

Procurements of over \$5,000.00 during the period of November 2022 are shown below:

- Three (3) Purchase Orders were issued, in the total amount of \$403,445.25 for three (3) 2023 Ford F550 Chassis and upfittings for NHL, EP, and DWG locations;
- One (1) Purchase Order was issued, in the total amount of \$372,030.00 for 10 2023 Ford Edge vehicles for various locations;
- Four (4) Purchase Orders were issued, in the total amount of \$330,274.20 for four (4) 2023 Ford F250 regular cabs and upfittings for PC and DWG locations;
- One (1) Purchase Order was issued, in the total amount of \$312,569.00 for a 2024 Mack cab and chassis and hooklift upfit for TM;
- One (1) Purchase Order was issued, in the total amount of \$90,980.25 for a 2023 Ford F250 crew cab message board truck and upfitting for the northern region.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2022

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20220651	ALLENTOWN MACK SALES & SERVICE, INC. CAPITAL RESERVE	MACK CHASSIS AND HOOK TRUCK UP	TM	COSTARS 25	312,569.00		
20220652	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	HVAC REPAIR	PC			1,080.00	
20220653	C&C FORD SALES, INC. CAPITAL RESERVE	FORD POLICE INTERCEPTOR AWD VE	PSBS	COSTARS 13	34,241.00		
20220654	C&C FORD SALES, INC. CAPITAL RESERVE	FORD EDGE 4DR AWD SEL (K4J)	MULTI	COSTARS 13	372,030.00		
20220655	ELITE VEHICLE SOLUTIONS CAPITAL RESERVE	FORD POLICE INTERCEPTOR UPFIT	PSBS	NJ T-0106	10,869.95		
20220656	CDW-G	VMWARE SOFTWARE ANNL RENEW	IT	COSTARS 6		19,985.00	
20220657	OFFICE BASICS	JANITORIAL SUPPLIES TM	TM	COSTARS 5		2,898.00	
20220658	OFFICE BASICS	JANITORIAL SUPPLIES NHL	NHL	COSTARS 5		6,035.20	
20220659	OFFICE BASICS	JANITORIAL SUPPLIES	EP	COSTARS 5		6,610.10	
20220660	OFFICE BASICS	PAPER & PLASTIC PRODUCTS	DWG	COSTARS 5		3,795.61	
20220661	TRUIS INC	JOMA PLOW BLADE SYSTEMS	I78	COSTARS 25		7,585.00	
20220662	BERGEY'S TIRE	REPLACEMENT TIRE (PICK UP)	PC			398.94	
20220663	GOODYEAR AUTO SERVICE CENTER	TIRES AND TUBES (INCL. RECAPPE	TM	PA 4400025716		4,855.32	
20220664	IPFONE	TELEPHONE SERVICE CONTRACT - 3	IT			13,662.00	
20220665	STAPLES	1 PALLET COPY PAPER 8.5 X 11 F	AB SF	SW-012320-SCC		1,779.60	
20220666	DAS MANUFACTURING, INC.	STORM DRAIN IDENTIFICATION LAB	DWG			1,532.40	
20220667	SIGNAL SERVICE INC	TRAFFIC COUNTER SPARE PARTS	ENG	COSTARS 40		1,846.00	
20220668	CRAFCO INC	TAR BUGGY HOSE	EP	PA 4600016451		711.61	
20220669	GARDEN STATE HIGHWAY PRODUCTS	HIGHWAY ROAD MARKERS	DWG	NJ T-057		1,908.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2022

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20220670	MUNICIPAL MAINTENANCE CO., INC	PUMPING STATION PM INSP	I78			1,225.00	
20220671	OFFICE BASICS	JANITORIAL SUPPLIES, GENERAL L	TM	COSTARS 4		9,767.62	
20220672	OFFICE BASICS	JANITORIAL/PAPER PRODUCTS	I78	COSTARS 5		6,374.06	
20220673	OFFICE BASICS	JANITORIAL SUPPLIES/EQUIP	DWG	COSTARS 5		2,703.19	
20220674	JOHNSON CONTROLS SECURITY SOLUTIONS	ESS: SCUDDER FALLS SECURITY DE	ESS			4,799.00	
20220675	MCCLOSKEY MECHANICAL	HVAC REPAIR	EP			11,461.35	
20220676	SCIENTIFIC WATER CONDITIONING CO., INC.	WATER TOWER CLEANING	AB SF	PA 4400019230		450.00	
20220677	MOORE OUTDOOR REJUVENATION	WATER QUALITY STRUCTURE PUMP-O	SFT	041-E22-017		1,200.00	
20220678	BREAKER BROKERS INC	CIRCUIT BREAKER FOR TM	TM			637.00	
20220679	OFFICE BASICS	JANITORIAL SUPPLIES, GENERAL L	TM	COSTARS 5		320.00	
20220680	BINSKY SERVICE	HEATING CIRCULATION PUMP REPLA	MM			2,552.50	
20220681	LOWES	SUPPLIES FOR NEW BRINE MACHIN	DWG	NJ M-0002		707.12	
20220682	J.W. KENNEDY & SON	WELDING SUPPLIES	SFT			842.50	
20220683	SHI INTERNATIONAL CORP.	LAPTOP	ENG	COSTARS 3-339		4,192.43	
20220684	RAHNS TRUCKING CAPITAL RESERVE	TRUCKING FOR CONCRETE (STORAGE	I78		701.00		
20220685	MERCHANTVILLE OVERHEAD DOORS	DOOR REPAIR AT TM	TM	NJ T-1343		652.30	
20220686	AMAZON CAPITAL SERVICES	ESS SCC MONITOR HEADSETS	ESS	US-COMM R-TC-17006		626.64	
20220687	AMAZON CAPITAL SERVICES	ESS LOW PROFILE CABINET-LT TSB	ESS	US-COMM R-TC-17006		334.31	
20220688	AMAZON CAPITAL SERVICES	PSBS HANDS FREE PERSONAL SAFET	PSBS	US-COMM R-TC-17006		479.92	
20220689	HOME DEPOT	SHELTER REPAIRS	SDTS	NJ M-8001		174.06	
20220690	NALCO COMPANY LLC	BOILER WATER TREATMENT SERVICE	NHL			250.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2022

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20220691	DFM ENTERPRISES, INC.	BRIDGEMASTER INSPECTION	MULTI			2,000.00	
20220692	GRAINGER	AIR FILTERS S/F	AB SF	OMNIA 19		231.59	
20220693	HOME DEPOT	SHELTER REPAIR	SDTS	NJ-18-00234		2,439.46	
20220694	HOME DEPOT	SHELTER REPAIRS	SDTS	NJ-18-00234		1,198.02	
20220695	HOME DEPOT	SHELTER REPAIR	SDTS	NJ-18-00234		525.41	
20220696	HOME DEPOT	SHELTER REPAIR	SDTS	NJ-18-00234		187.68	
20220697	CDW-G	DISASTER RECOVERY SOFTWARE MAI	IT	COSTARS 06		16,425.00	
20220698	CRESTON HYDRAULICS INC. CAPITAL RESERVE	SNOW BLOWER	SFT	031121-T	28,462.00		
20220699	E.M. KUTZ, INC.	PLOW/SNOW EQUIPMENT	EP	COSTARS 25		2,550.44	
20220700	GRAINGER CAPITAL RESERVE	ESS MATERIALS FOR MOTOROLA GRO	ESS	NJ M-000	326.84		
20220701	OFFICE BASICS	JANITORIAL SUPPLIES TM	TM	COSTARS 005		741.07	
20220702	OFFICE BASICS	JANITORIAL SUPPLIES S/F	AB SF	COSTARS 005		839.91	
20220703	STARR UNIFORM	PSBS: UNIFORM CLOTHING	PSBS	COSTARS 12		11,105.71	
20220704	FRED BEANS PARTS, INC	PARTS FOR F350 REPAIR	EP	PA 4400015878		1,195.98	
20220705	CORPORATE FACILITIES OF NEW JERSEY, LLC CAPITAL RESERVE	FURNITURE (CHAIRS) SF ENG CONF	AB SF	OMNIA 2020000608	10,552.50		
20220706	C&C FORD SALES, INC. CAPITAL RESERVE	2023 Ford F550 W/PLOW & V BOX	NHL	COSTARS 25	129,618.75		
20220707	C&C FORD SALES, INC. CAPITAL RESERVE	2023 FORD F550 DUMP W/ PLOW &	EP	COSTARS 25	136,620.75		
20220708	C&C FORD SALES, INC. CAPITAL RESERVE	2023 FORD F550 DUMP W/ PLOW &	DWG	COSTARS 25	137,205.75		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2022

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20220709	THE PAPER SHOP	COPIER TABS	EO			541.70	
20220710	INNOVATIVE SURFACE SOLUTIONS	MAG CHLORIDE FOR SNOW OPERATIO	NHL			3,750.00	
20220711	INNOVATIVE SURFACE SOLUTIONS	MAGNESIUM CHLORIDE	I78			1,250.00	
20220712	INNOVATIVE SURFACE SOLUTIONS	MAGNESIUM CHLORIDE	DWG			2,500.00	
20220713	STARR UNIFORM	CLOTHING: SST UNIFORMS	I78	COSTARS 12		83.96	
20220714	MCCLOSKEY MECHANICAL	AIR HANDLER REPAIR	PC			704.00	
20220715	STARR UNIFORM	CLOTHING: MAINTENANCE UNIFORM	TM	COSTARS 12		5,505.00	
20220716	STARR UNIFORM	CLOTHING: ESS MONITOR	ESS	COSTARS 12		378.27	
20220717	STARR UNIFORM	CLOTHING: PSBS	PSBS	COSTARS 12		3,618.00	
20220718	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	ESS - CAMERA ADD- PORTLAND COL	ESS	4032-09-18	3,600.00		
20220719	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	ESS - MAGICARD DUAL-SIDE BADGE	ESS	4032-09-18	13,350.00		
20220720	TP TRAILERS CAPITAL RESERVE	TRAILERS	TM	COSTARS 25	19,552.50		
20220721	FASTSIGNS	Bridge walkway suicide hotline	AB SF	COSTARS 32		1,030.00	
20220722	MCCLOSKEY MECHANICAL	MODULATING ECM FURNACE REPLAC	DWG			8,008.25	
20220723	TRUIS INC	PLOW PARTS (NEW MACKS)	DWG			2,061.75	
20220724	AMAZON CAPITAL SERVICES	MARKERS, PLAQUES AND TRAFFIC C	AB SF	US COMM R-TC-17006		1,699.00	
20220725	ADVANCE AUTO	F550 PARTS	EP	OMNIA 2017000280		477.45	
20220726	ELITE VEHICLE SOLUTIONS CAPITAL RESERVE	FORD POLICE INTERCEPTOR UPFIT	PSBS	COSTARS 012	3,234.60		
20220727	TRANE US INC	HVAC PREVENTATIVE MAINTENANCE	AB SF			5,000.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2022

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20220728	PMG SM PA LLC	AQUAPHALT 6 MM PATCH	MM			1,752.00	
20220729	NEW HORIZONS COMPUTER LEARNING	PHOTOSHOP TRAINING PARTS 1 & 2	TES			1,830.00	
20220730	C&C FORD SALES, INC. CAPITAL RESERVE	2023 F-250	PC	COSTARS 25	82,757.55		
20220731	C&C FORD SALES, INC. CAPITAL RESERVE	2023 F-250	DWG	COSTARS 25	82,757.55		
20220732	C&C FORD SALES, INC. CAPITAL RESERVE	2023 F-250	DWG	COSTARS 25	82,379.55		
20220733	C&C FORD SALES, INC. CAPITAL RESERVE	2023 F-250	DWG	COSTARS 25	82,379.55		
20220734	C&C FORD SALES, INC. CAPITAL RESERVE	2023 FORD F-250 W/SIGN BOARD	NDTS	COSTARS 25	90,980.25		
Purchase Order Count: 84					AUTHORITY TOTALS:	\$1,634,189.09	\$204,061.43
					GRAND TOTAL:	\$1,838,250.52	\$0.00

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report November	1-4

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2022**

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,652,216

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	6,384,103

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2022

E-ZPass Department Call Activity	Total Calls for November
Account Modification Requests	72
Violation Notification Inquires	60
SFB Inquiries (commuter discount/toll by plate)	62
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	12
<i>Web-Inquiries</i>	
Account Updates	59
Violations	83
Disputes	99
TOTAL NUMBER OF CALLS	447

E-ZPass account modification requests and violation inquiries represent a decrease in calls for November.

SCUDDER FALLS BRIDGE	TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN NOVEMBER
TOLL BILL A	22,174
TOLL BILL B	8,923
LEVEL 1 VIOLATIONS	9,863
LEVEL 2 VIOLATIONS	9,029

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2022**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – November 2022, New Jersey E-ZPass reports \$11,952,277.83 collected in tolls and \$39,192,320.45 collected in fees.

Collection Account Updates:

CRST Lincoln Sales - August Settlement: DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

Transcom - August Settlement: DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

TMT Trucking: On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

Jhonatan Trucking: Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

Sakoutis Transport LLC: Settlement complete. Check has been received and processed for \$13,250.00.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2022**

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF NOVEMBER 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF NOVEMBER 2022

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore completed the lane-by-lane check of the overhead vehicle profiling units (OPUS) for alignments and configurations. There was one (1) OPUS at the Delaware Water Gap Toll Bridge Open Road Tolling (ORT) zone that required replacement. The unit was replaced.
2. TransCore completed the release of a new software build. A software bug release was also completed.
3. TransCore is coordinating the relocation of the bridge host and all cabling to the lane controllers for the Southern Operations and Maintenance Facilities Improvements project. On site work will begin once the demarcation building is available.
4. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. Commission staff and Conduent executed a contract change order to adjust the pay-by-plate process that allows for making toll adjustments for super-load vehicles when crossing the Scudder Falls Toll Bridge in the toll direction. These vehicles often have atypical configurations that do not allow for the correct vehicle classification, requiring intervention by Commission Staff to adjust the toll amount prior to the issuance of a toll-by-plate invoice. Work on this enhancement is expected to begin in December 2022.
2. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center..

General Electronic Toll Collection Program Activities

1. Mr. Straccioli participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings. At the August 2021 IAG EMC Meeting, Mr. Straccioli was elected by the members to serve as Vice Chair to the EMC.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

2. Mr. Stracciolini is participating in the Non-toll Business Opportunity Task Force and Protocol Planning Working Group.
3. Mr. Stracciolini is serving on the International Bridge, Tunnel & Turnpike Association's (IBTTA) 2022 Emerging Technologies & Engineering and Construction Task Forces.
4. Mr. Stracciolini prepared a request for proposals (RFP) for the IAG to issue for their procurement of an IAG Service Corporation Task Order Assignment Consultant. Mr. Stracciolini is service as Chair of the Technical Evaluation Committee for the review of the proposals.

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

CONTRACT COMPLIANCE REPORT INDEX
Month of November 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report November 2022	1-17

**Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022**

**Delaware River Joint Toll Bridge Commission
Month of November 2022**

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Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(74)** contracts with the IBE Program requirements. Currently, there are **(36) active** projects and **(38) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

Contract Compliance Department
Compliance IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

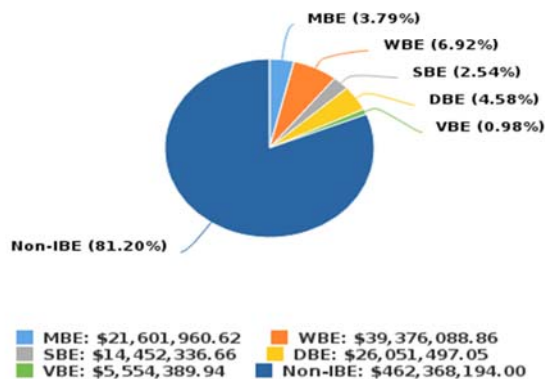
Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

Professional Services and Construction Contractors 25% IBE Target Status

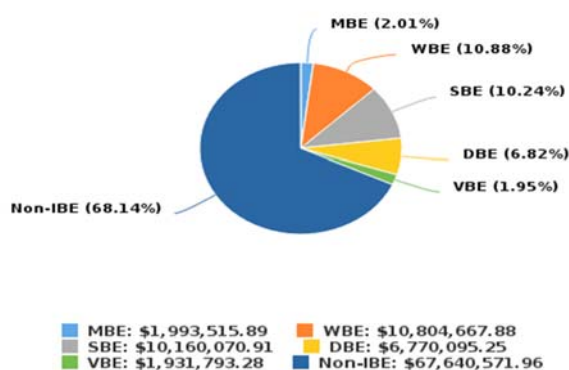
ACTIVE PROJECTS

Current IBE Status: 18.80%
 Total Payments to Prime: \$569,404,467.13
 Total Payments to IBEs: \$107,036,273.13



COMPLETED PROJECTS

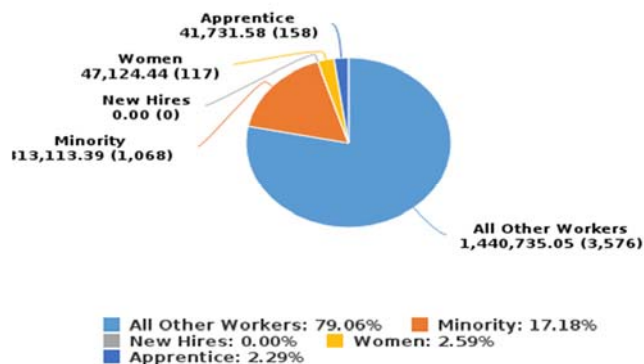
Final IBE Status: 31.86%
 Total Prime Awarded Contract Values: \$100,546,718.41
 Total Payments to Prime: \$99,266,424.20
 Total Payments to IBEs: \$31,625,852.24



Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers &

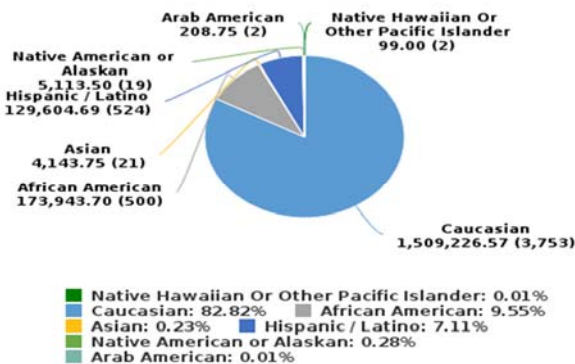
Workers Categories

Hours, Percentages and Workers
 Total Hours Worked: 1,822,339.96



Ethnicity Categories

Hours, Percentages and Workers
 Total Number of Workers: 4,821



(Percentage is based on work hours)

(Percentage is based on work hours)

Active Professional Services Projects Payments Detail Summary		Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects		\$ 651,331,228.01	\$ 569,404,467.13	\$ 107,036,273.13	18.80%	C
Professional Services Projects Totals		\$ 103,001,608.94	\$ 88,231,460.94	\$ 22,629,648.35	25.65%	B
Completed Professional Services Projects Payments Detail Summary		Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects		\$ 100,546,718.41	\$ 99,266,424.20	\$ 31,625,852.24	31.86%	B+
Professional Services Projects Totals		\$ 11,142,487.20	\$ 10,777,335.68	\$ 3,806,741.48	35.32%	A

ACTIVE CONSTRUCTION PROJECTS													
Payments Summary					Workforce Hours Summary 20.15%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %
\$548,329,619.07	\$481,173,006.19	\$84,406,624.78	17.54%	C	3,513	1,606,395.09	1,326,933.71	279,461.38	44,180.69	B+	82.60%	17.40%	2.75%
COMPLETED CONSTRUCTION PROJECTS													
Payments Summary					Workforce Hours Summary 16.95%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %
\$89,404,231.21	\$88,489,088.52	\$27,819,110.76	31.44%	B+	1401	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022
Active Professional Services Projects Payments Detail Report
From 07/01/2014 To 11/30/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals	\$ 651,331,228.01	\$ 569,404,467.13	\$ 107,036,273.13	18.80%	C
Professional Services Projects Totals	\$ 103,001,608.94	\$ 88,231,460.94	\$ 22,629,648.35	25.65%	B

Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.54	\$ 4,373,857.64	\$ 1,058,651.65	24.20%	C+
Greenman-Pedersen, Inc.		C-590A GREENMAN-PEDERSEN, INC. - Professional Engineering Services - Northampton Street TSB Rehabilitation Design - Cap. Project	\$ 1,420,768.65	\$ 1,324,129.52	\$ 511,250.94	38.61%	A
Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 33,342,804.85	\$ 6,765,342.64	20.29%	C+
McCormick Taylor, Inc.		C-662A MCCORMICK - SFB Replacement Public Involvement Services	\$ 1,800,016.87	\$ 1,559,941.47	\$ 382,985.84	24.55%	C+
French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA/ Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection Systems	\$ 500,000.00	\$ 461,812.98	\$ 91,464.15	19.81%	C
Urban Engineers, Inc.		C-703A URBAN - TOA/ Construction Management Services for PA Assignment	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC - Structural/Civil Task Order Agreement - PA Assignment	\$ 1,000,000.00	\$ 826,516.45	\$ 198,308.65	23.99%	C+
Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order Assignment	\$ 500,000.00	\$ 258,055.70	\$ 48,594.97	18.83%	C
The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB ORDER CONTRACTING PROGRAM MANAGER CONSULTANT	\$ 650,000.00	\$ 380,151.50	\$-	0.00%	F
Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER ASSIGNMENT CONSULTANT - PA	\$ 500,000.00	\$ 259,003.70	\$ 8,510.46	3.29%	F
French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 500,000.00	\$ 39,031.91	\$ 39,031.91	100.00%	A+
Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ Assignment	\$ 1,000,000.00	\$ 691,155.02	\$ 691,155.02	100.00%	A+

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A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals	\$ 651,331,228.01	\$ 569,404,467.13	\$107,036,273.13	18.80%	C
Professional Services Projects Totals	\$ 103,001,608.94	\$ 88,231,460.94	\$ 22,629,648.35	25.65%	B

Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
KS Engineers, P.C. <i>(IBE Prime)</i>	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT FOR PROFESSIONAL ENGINEERING	\$ 500,000.00	\$ 459,522.55	\$ 459,522.55	100.00%	A+
WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ 613,592.71	\$-	0.00%	F
Traffic Planning and Design, Inc. <i>(IBE Prime)</i>	SBE	C-751A TRAFFIC PLANNING AND DESIGN, INC - Professional Eng. Services Construction Inspection Services TOA	\$ 500,000.00	\$ 129,711.21	\$ 129,711.21	100.00%	A+
Pickering, Corts & Summerson, Inc. <i>(IBE Prime)</i>	SBE	C-757A - PICKERING, CORTS & SUMMERSON -- SBE - PROFESSIONAL ENGINEERING SERVICES FOR THE GENERAL ENGINEERING SERVICES	\$ 550,000.00	\$ 481,108.79	\$ 481,108.79	100.00%	A+
Naik Consulting Group, P.C. <i>(IBE Prime)</i>	DBE	C-759A NAIK CONSULTING GROUP, PC (SBE) - STRUCTURAL / CIVIL TASK ORDER AGREEMENT	\$ 1,000,000.00	\$ 310,404.98	\$ 310,404.98	100.00%	A+
Remington & Vernick		C-760A PROFESIONAL ENGINEERING SERVICES CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT	\$ 500,000.00	\$-	\$-	0.00%	N/A
TRC Engineers		CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements	\$ 6,515,220.03	\$ 4,191,312.55	\$ 1,401,556.53	33.44%	B+
WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement	\$ 7,776,718.32	\$ 5,398,968.46	\$ 1,398,298.09	25.90%	B
Gannett Fleming Inc. - Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction	\$ 6,568,103.32	\$ 6,084,459.84	\$ 1,932,944.20	31.77%	B+
Joseph Jingoli & Son, Inc.		CM-519A SOUTHERN OPERATION & MAINTENANCE FACILITIES IMPROVMENTS - BUCKS COUNTY	\$ 3,611,070.08	\$ 973,866.90	\$ 169,165.62	17.37%	C
Johnson, Mirmiran and Thompson, Inc.		CM-590A JMT - NORTHAMPTON ST. TSB REHABILITATION, CM/CI SERVICES CONTRACT	\$ 1,554,968.16	\$ 645,212.53	\$ 65,627.49	10.17%	D+
Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 24,310,833.17	\$ 6,221,450.35	25.59%	B
Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services	\$ 564,133.25	\$ 530,880.29	\$ 35,749.96	6.73%	D

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Delaware River Joint Toll Bridge Commission
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Completed Professional Services Projects Payments Detail Report
From 07/01/2014 To 11/30/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals	\$ 100,546,718.41	\$ 99,266,424.20	\$ 31,625,852.24	31.86%	B+
Professional Services Projects Totals	\$ 11,142,487.20	\$ 10,777,335.68	\$ 3,806,741.48	35.32%	A

Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance Garage Expansion	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
Pennoni Associates Inc		C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY WEBER ENG.-General Engineering Services 2015-2018 Annual Inspections for contract C-684A-1	\$ 1,260,000.00	\$ 1,222,340.65	\$ 292,358.15	23.92%	C+
Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$ 500,000.00	\$ 436,347.22	\$ 92,842.42	21.28%	C+
IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 1,000,000.00	\$ 863,109.07	\$ 863,109.07	100.00%	A+
Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll Bridge Salt Storage Building - CM/CI Services	\$ 500,000.00	\$ 610,145.27	\$ 26,570.72	4.35%	F
USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$ 1,376,354.11	100.00%	A+
Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C

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Delaware River Joint Toll Bridge Commission

Meeting of December 19, 2022

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 11/30/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$548,329,619.07

Total Payments to all Primes \$481,173,006.19

Total Payments to all IBEs \$84,406,624.78

IBE Target 25.00%

IBE Actual 17.54%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 20.15%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$548,329,619.07	\$481,173,006.19	\$84,406,624.78	17.54%	C	3,513	1,606,395.09	1,326,933.71	279,461.38	44,180.69	B+	82.60%	17.40%	2.75%	A

DB-540A/B TRANSCORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$12,351,675.52	\$2,316,211.51	18.75%	C	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.89%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,436,335.49	\$113,824.54	7.92%	D	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-519ABRACY Southern Operations & Maintenance Facilities Improvements - Trenton, Morrisville, Langhorne & New Hope														
Payments Summary					Workforce Hours Summary 16.23%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$56,535,181.25	\$21,681,182.10	\$1,583,889.69	7.31%	D	290	52,053.01	43,700.76	8,352.25	96.94	B	83.95%	16.05%	0.19%	A

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.57%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1,729	666,190.74	539,479.44	126,711.30	16,978.00	B+	80.98%	19.02%	2.55%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.76%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$435,172,559.31	\$435,216,954.02	\$76,026,359.60	17.47%	C	1,940	839,824.58	708,423.76	131,400.82	26,191.25	B	84.35%	15.65%	3.12%	A

TS-590A J.D. ECKMAN NORTHAMPTON STREET TOLL SUPPORTED BRIDGE REHABILITATION														
Payments Summary					Workforce Hours Summary 30.08%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$15,487,427.50	\$5,782,628.55	\$304,512.00	5.27%	D	76	26,307.00	18,394.75	7,912.25	0.00	A+	69.92%	30.08%	0.00%	A+

Delaware River Joint Toll Bridge Commission

Meeting of December 19, 2022

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 11/30/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$548,329,619.07

Total Payments to all Primes \$481,173,006.19

Total Payments to all IBEs \$84,406,624.78

IBE Target 25.00%

IBE Actual 17.54%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 20.15%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$548,329,619.07	\$481,173,006.19	\$84,406,624.78	17.54%	C	3,513	1,606,395.09	1,326,933.71	279,461.38	44,180.69	B+	82.60%	17.40%	2.75%	A

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary					Workforce Hours Summary 38.70%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,376,666.00	\$756,232.60	\$113,829.53	15.05%	C	55	2,315.50	1,419.50	896.00	0.00	A+	61.30%	38.70%	0.00%	A+

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction														
Payments Summary					Workforce Hours Summary 21.52%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$7,000,000.00	\$2,134,478.89	\$2,134,478.89	100.00%	A+	81	12,354.50	10,515.00	1,839.50	819.00	B+	85.11%	14.89%	6.63%	B

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 20.48%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$590,628.47	\$590,628.47	100.00%	A+	42	3,256.50	2,589.50	667.00	0.00	B+	79.52%	20.48%	0.00%	A

TTS-736A RCC BUILDERS & DEVELOPERS - (IBE) JOC for Building and Facility Work North Region														
Payments Summary					Workforce Hours Summary 48.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$68,665.26	\$68,665.26	100.00%	A+	2	334.00	172.00	162.00	0.00	A+	51.50%	48.50%	0.00%	A+

TTS-737ARCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.88%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,154,225.29	\$1,154,225.29	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	0.45%	A

Delaware River Joint Toll Bridge Commission

Meeting of December 19, 2022

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 11/30/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$89,404,231.21

Total Payments to all Primes \$88,489,088.52

Total Payments to all IBEs \$27,819,110.76

IBE Target 25.00%

IBE Actual 31.44%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.95%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$89,404,231.21	\$88,489,088.52	\$27,819,110.76	31.44%	B+	1401	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary					Workforce Hours Summary 7.39%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566AINTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 2.16%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

T-641A MERC0 - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

Delaware River Joint Toll Bridge Commission

Meeting of December 19, 2022

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 11/30/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$89,404,231.21

Total Payments to all Primes \$88,489,088.52

Total Payments to all IBEs \$27,819,110.76

IBE Target 25.00%

IBE Actual 31.44%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.95%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$89,404,231.21	\$88,489,088.52	\$27,819,110.76	31.44%	B+	1401	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%	A

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary					Workforce Hours Summary 14.94%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

Delaware River Joint Toll Bridge Commission

Meeting of December 19, 2022

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 11/30/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$89,404,231.21

Total Payments to all Primes \$88,489,088.52

Total Payments to all IBEs \$27,819,110.76

IBE Target 25.00%

IBE Actual 31.44%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.95%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$89,404,231.21	\$88,489,088.52	\$27,819,110.76	31.44%	B+	1401	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%	A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,468,985.71	\$4,382,167.83	20.41%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 15.61%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	0.00%	A

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 7.70%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	C

T-719A ROAD-CON Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs.														
Payments Summary					Workforce Hours Summary 23.68%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,773,197.85	\$3,554,825.27	\$610,051.82	17.16%	C	123	9,822.57	7,915.77	1,906.80	419.50	B+	80.59%	19.41%	4.27%	A

T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations														
Payments Summary					Workforce Hours Summary 6.85%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$3,234,621.97	\$450,025.89	13.91%	D+	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

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From 07/01/2014 To 11/30/2022

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Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$89,404,231.21

Total Payments to all Primes \$88,489,088.52

Total Payments to all IBEs \$27,819,110.76

IBE Target 25.00%

IBE Actual 31.44%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.95%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$89,404,231.21	\$88,489,088.52	\$27,819,110.76	31.44%	B+	1401	215,944.87	182,292.86	33,652.01	2,943.75	B	84.42%	15.58%	1.36%	A

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687ACARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

- | | |
|---|-------------------|
| a) PA Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts: | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts: | 25% SBE |

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

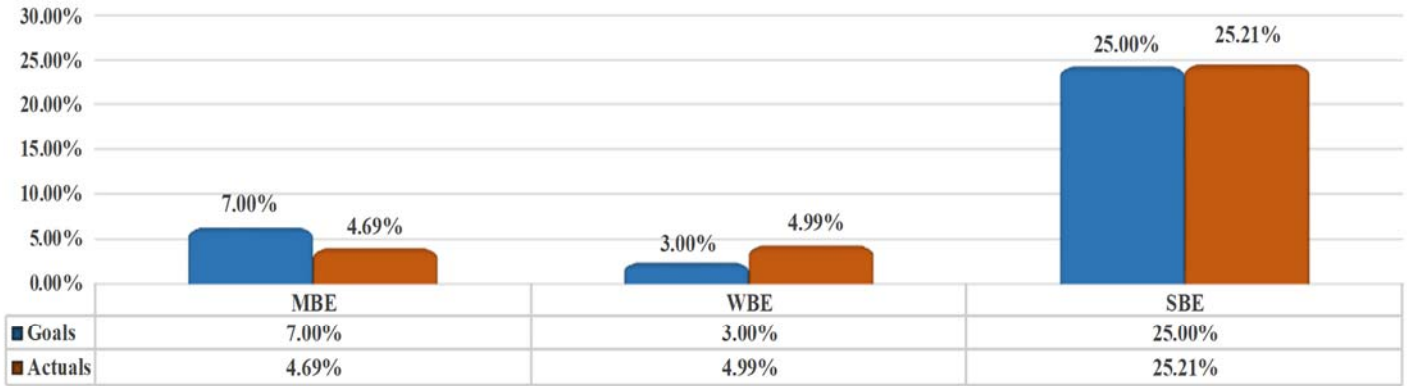
- | | |
|-----------------------------------|-----|
| ➤ Active Projects: | 3 |
| ➤ Completed Projects: | 74 |
| ➤ Total Capital Program Projects: | 77 |
| ➤ Total Number of Contractors: | 180 |

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Delaware River Joint Toll Bridge Commission
Meeting of December 19, 2022

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS

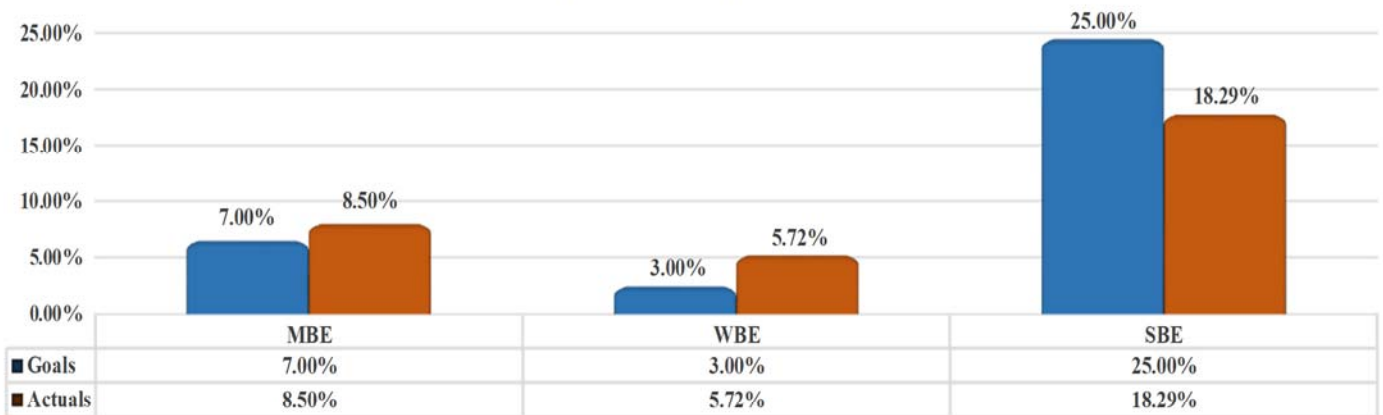
ACTIVE (MWSBE) PROJECTS



M/WBE Actual Summary Totals \$28,160,618.19	MBE		WBE		SBE Actual Summary Totals \$323,615.98	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	4.69%	\$1,319,428.97	4.99%	\$1,404,594.08		25.21%	\$98,228.18

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7%	MBE PAYMENTS	WBE GOAL 3%	WBE PAYMENTS	SBE GOAL 25%	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 27,877,501.14	4.75%	\$ 1,319,428.97	4.99%	\$ 1,399,594.08		\$ -
C-556A	Penmoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	25.21%	\$ 98,228.18
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -

COMPLETED (MWSBE) PROJECTS



M/WBE Actual Summary Totals \$140,027,935.22	MBE		WBE		SBE Actual Summary Totals \$18,614,854.73	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	8.50%	\$11,903,166.05	5.72%	\$8,003,051.95		18.29%	\$3,404,744.82

The details relative to the Completed Projects data above are available on page 17.

Delaware River Joint Toll Bridge Commission

Meeting of December 19, 2022

Minority, Women and Small Business Enterprise Payment Reporting Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

PROJECT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35					8.00%	\$ 32,661.76
C-598A	Burns Group	\$ 408,272.00						
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66						
C-628A	Dewberry	\$ 474,625.86	9.69%	\$ 46,014.78	13.27%	\$ 62,999.77	9.12%	\$ 43,294.17
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.59					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00				
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
C-629A	Hill International	\$ 147,560.34					13.66%	\$ 40,993.70
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00			6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	K.S. Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
C-628B	Louis Berger Group	\$ 781,897.95					9.21%	\$ 92,111.29
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
T-639A	Road-Con	\$ 3,324,313.00			13.90%	\$ 462,079.51		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17						
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69						

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of November 2022	1-2





DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 2022

Information Technology Department Report Month of November 2022


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:


-  Processed 33 work orders for the month.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:



ESS CAD System:

-  IT Department continues to support the implementation of the ESS Computer Aided Dispatch system and the new PCC.

Security, Upgrades, and Migration Initiative:

-  IT Department continues to aggressively secure, upgrade, and migrate any and all systems in order to better posture the network against any cybersecurity threats.

Telephone System:


-  IT Department has begun replacing Toll Supported Shelter telephones.
-  We continue to cancel Verizon phone lines where we can replace with a system telephone. This work will continue through the end of the year and into 2023.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 2022

Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

 **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

**OPERATIONS INDEX
FOR
COMMUNICATIONS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of November 2022	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

COMMUNICATIONS REPORT

November 2022

- **COMMISSION AWARENESS EFFORTS:**

New Hope-Lambertville Toll-Supported Bridge Research and Presentation – Completed a thorough review and collection of historical documents and images related to the New Hope-Lambertville bridge crossing. The research effort culminated in a nearly 90-minute-long slide show presentation to the Lambertville Historical Society on November 13. This was the most comprehensive and accurate account of the bridge crossing's establishment and its evolution from a low-volume agrarian-age wooden-covered private toll bridge to today's publicly owned and heavily used steel-truss bridge. The presentation detailed the story of an illegal bank operated by the original bridge company, the succession of various owners, floods, and a one-armed man who served as tolltaker for 35 years. The slide show included several new images and a series of details never articulated to the public before. The presentation ended on a note of how the bridge will need to undergo a rehabilitation within the next couple years. The lecture was attended by 66 individuals and was well received. Efforts are underway to further embellish the product and turn it into a PDF of images with accompanying explanatory text so that it could be a permanent addition to the Commission's website.

Northampton Street Toll-Supported Bridge Rehabilitation Project – Drafted and vetted a press release announcing the planned end of uninterrupted round-the-clock lane closures at the Northampton Street Bridge. The announcement generated television, radio, newspaper and internet coverage. Only limited-duration lane closures are expected to be needed to complete the remaining tasks of the rehabilitation project now taking place at the bridge. The project is scheduled to reach completion in the spring.

- **MEDIA RELATIONS:**

Hot Topics: D&R Greenway Land Trust teams up with TravelStoryGPS to create a mobile tour; drivers over bridge get brief reprieve from lane closures; program to detail history of New Hope-Lambertville Bridge; Phillipsburg okays Howard Street project; uninterrupted lane closures to end at Northampton Street Bridge; former DRJTBC commissioner seeking PA U.S. Senate seat; lot of DRJTBC toll tokens up for auction; Lehigh Valley fought over locating I-78 50 years ago; correction of social media post on temporary plaques/monuments removal at Northampton Street Bridge.

- **WEBSITES:**

DRJTBC.org: Updated Northampton Street Bridge Rehabilitation Project webpage to reflect end of round-the-clock lane closures; revised various alerts, banner scroll and pop-up window messages as warranted; posted November meeting materials and COVID-19 meetings page updates with agenda and meeting notice; updated Commissioner Yuki Laurenti's biographical information at her request; fixed display and linkage of 2021 annual report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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ScudderFallsBridge.com: Removed alerts on superload restrictions and updated various outdated pages. This website will soon be mothballed with various aspects merged into the DRJTBC.org website.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report) Provided old photographs for possible use in annual safety calendar; reviewed photographs at request of Community Affairs Director Jodee Inscho.

INTERNAL/EXTERNAL COMMUNICATIONS

- Recorded a total of 13,500 sessions (visits) on the Commission's website – www.drjtbc.org – during November. That's less than 15,684 sessions recorded in October and the 17,090 sessions tabulated in November 2021.
- Issued one press releases/travel advisory in November: For the end of continuous lane-closures at the Northampton Street Bridge.
- Attended 29th Annual Transportation, Building & Construction Awards Luncheon for Scudder Falls Bridge Rehabilitation Project award.
- Monitored 2023 Operating Budget and 2023/24 Capital Plan review sessions.
- Conducted Suicide Signs Meeting with operations and maintenance personnel to explain process and schedule for posting new three-digit suicide hotline signs (9-8-8) at Commission's 20 river bridges.
- Scheduled and carried out a series of visits to the New Jersey State Archives and the Bucks County Historical Society's Spruance Library for purposes of researching the history of New Hope-Lambertville Bridge. Also made visits to the Library Company of Philadelphia and the Philadelphia Free Library. Directed Bellevue Communications research visit to the Pennsylvania Historical Society in Philadelphia.
- Drafted memorandum on prospective number and locations of suicide hotline signs for each Commission bridge.
- Edited and enhanced the public involvement section of an engineering design services RFP for a prospective rehabilitation project at the New Hope-Lambertville Toll-Supported Bridge.
- Review new federal DOT publication called "Promising Practices for Meaningful Public Involvement in Transportation Decision-Making" for potential application in upcoming commission projects; shared with Community Affairs Director Jodee Inscho.
- Contacted Jeff Marshall of the Heritage Conservancy in Bucks County and New Hope Borough Office Administrator JoAnn Connell to confirm that a former owner of the New Hope-Lambertville covered bridge – Samuel Grant – once owned a nearby home at 11 East Bridge Street in New Hope. The property is now referred to as the Samuel Grant House in various historic register documents.
- Reached out to bridge historians Scott Bomboy and Dr. Frank Griggs to ascertain how oil might have be used to lubricate or treat the ends of the arches at the former wooden bridge between New Hope and Lambertville.
- Requested New Hope Historical Society documents and images regarding the New Hope-Lambertville Bridge, the former Eagle Fire Company building near the bridge, and the original bridge bank location at what is now 24 Bridge Street; converted provided PDF files to jpg images for use in PowerPoint program publication.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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- Conveyed various low-rez images to media consultant Alex Styer for increased DPI and other image enhancement measures.
- Corresponded with Hunterdon County historian Marfy Goodspeed concerning various aspects of New Hope Delaware Bridge Company history.
- Forwarded photograph of former New Hope-Lambertville covered bridge owner Samuel Grant to Jeff Marshall of the Heritage Conservancy.
- Photographed various current-day locations for use in New Hope-Lambertville Bridge historical presentation: New Jersey abutment showing raised height for 1904 steel bridge construction; Samuel Grant House at 11 E. Bridge Street in New Hope; Hiram Scarborough house at 22 Main Street in New Hope (The Landing); trolley abutments at Pidcock Creek and rights of way along River Road south of New Hope; former trolley substation in Brownsburg; and former homes of Robert A. Montgomery and Walter Hayhurst in Lambertville.
- Corresponded with current and former Lambertville Historical Society presidents; provided biographical information for introduction at slide presentation; received photographs of the event for use in Commission publications.
- Sent correction email to Hunterdon County's 300th anniversary website.
- Corresponded with Samuel Stephens of the Trent House Association regarding a spring historical presentation on the Lower Trenton Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of November 2022	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

**Community Affairs Report
November 2022**

The following Community Affairs activities took place during November 2022:

Scudder Falls Bridge Replacement Project- Public Involvement

Very few public comments or questions now that project has reached substantial completion.

Accompanied a group from NJ Trails Council on the shared use path and provided information about the project and new facilities.

Northampton Street Toll Supported Bridge Rehabilitation Project

Attended bi-weekly construction progress meetings, providing information on special events in the area to the contractors. Posted notices in regard to changes in traffic pattern and sidewalk closures. Traffic along South Main Street and Broad Street in Phillipsburg has improved with the opening of the second westbound lane during afternoon rush. Traffic volumes and travel-delay issues have returned to pre-construction levels.

“Trenton Makes” sign lighting

Coordinated requests for light shows with technical assistance from Justin Bowers in the Engineering Department. Shows for November include support for the Philadelphia Phillies during the World Series, awareness for pancreatic cancer, Alzheimer’s and National Runaway Prevention (requested by Anchor House of Trenton), celebration of the 100th anniversary of a local sorority, and Election Day, Veterans Day and Thanksgiving holidays. Default color remains blue and yellow in support Ukraine instead of red until further directed.

Centre Bridge-Stockton Toll-Supported Bridge/NJ DOT

Followed up on request for information by NJ Department of Transportation, in anticipation of a resurfacing project at the canal bridge.

Professional Development

Attended several educational sessions at the New Jersey League of Municipalities Conference, including Crises Communications, Use of Social Media, and Transparency in Government. Met with local officials from Warren and Hunterdon counties.

Preservation of Archival material

Continued to scan/digitizing old photos and negatives from the Commission Archives.

Commission publication

Collected information for fall issue of newsletter and 2023 Commission calendar; anticipate both to be completed and distributed during the first week of December.

Various Community Affairs activities

Handled a wide assortment of community affairs tasks during the month, including:

- Coordinated with E-ZPass Department staff regarding various customer questions including dismissal of toll charges to local fire company
- Fielded questions regarding various lane closures
- Assisted with various Use of Facilities requests
- Assisted the Communications Department with new-release proofreading and editing of various images
- Provided various departments with digital images as needed

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/KMS	Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A Construction Management Services, CM-519A Construction, T-519A 	1-4
Scudder Falls Toll Bridge	KMS	Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A 	5
	CTH/KMS	<ul style="list-style-type: none"> Construction Management, CM-669A 	6
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, PA Approach, CI-671A Construction Inspection, Main River, CI-672A 	6
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, NJ Approach, CI-673A 	7
	KMS	DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I 	7-8
	CTH/KMS	Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A 	8
	KMS	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2022, C-502A-1M 	8
	CAS/KMS	Scudder Falls Park and Ride Pedestrian/Bicycle Trail <ul style="list-style-type: none"> Task Order Assignment No. C-729A-2 Construction, JOC T/TS-735A-008 	9
	CLR/WMC/KMS	Scudder Falls TB Residential Building Demolition & Site Restoration <ul style="list-style-type: none"> Construction, JOC T/TS-737A-005 	9
	CAS/KMS	Post Construction Traffic Study for the SFB Replacement Project <ul style="list-style-type: none"> Task Order Assignment No. C-769A-1 	9-10
New Hope-Lambertville Toll Bridge	MEM/KMS	East Abutment Stone Veneer Repairs <ul style="list-style-type: none"> Study, C-704A-2 	10
	CTH/KMS	NH-L TB Driveway/Parking Lot Repaving <ul style="list-style-type: none"> Design, Task Order Assignment No. C-759A-3 Construction, JOC No. T/TS-735A-009 Construction Inspection, Task Order Assignment No. C-760A-3 	10-11
	CTH/KMS	NH-L Architectural Bridge Lighting Concept Study <ul style="list-style-type: none"> Task Order Assignment No. C-759A-4 	11
Uhlerstown-Frenchtown Toll Supported Bridge	HDH/MEM	Replacement of NJ Upstream Retaining Wall <ul style="list-style-type: none"> Design, C-732A-1 CI Services, C-760A-2 Construction, JOC T/TS 735A-10 	12-13
I-78 Toll Bridge	WMC/KMS	Power and Communication Infrastructure <ul style="list-style-type: none"> Design Services, C-732A-3 	14

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
CTH – C. Harney HDH – D. Hettema

Program Manager Legend

KMS – K. Skeels MEM – M. McCandless
CAS – C. Straccioli RLR – R. Rash
RJZ – R. Zakharia CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
	WMC/KMS	NJ Approach Roadway Joint Rehab <ul style="list-style-type: none"> Construction, JOC No. T/TS-734A-005 	14
	WMC/KMS	NJ Approach Roadway Pavement Rehab <ul style="list-style-type: none"> Design and CI Services, C-751A-4 	14
Centre Bridge-Stockton Toll Supported Bridge	WMC/KMS	Structural Health Monitoring Pilot Program <ul style="list-style-type: none"> Contract C-750A-5 	14
Washington Crossing Toll Supported Bridge	WMC/KMS	Bridge Replacement Scoping Study <ul style="list-style-type: none"> Contract C-750A-7 	15
Northampton Street Toll Supported Bridge	MEM/KMS	Rehabilitation <ul style="list-style-type: none"> Design Services, C-590A CM/CI Services CM-590A Construction, TS-590A 	15-17
Easton-Phillipsburg Toll Bridge	CTH/KMS	Facility Parking Lot Improvements <ul style="list-style-type: none"> Design, C-732A-5 Construction, JOC T/TS- 734A-004 Construction Inspection, TOA C-760A-1 	17-18
Riverton-Belvidere Toll Supported Bridge	HDH/MEM	Northwest & Southwest Wingwall Rehabilitation <ul style="list-style-type: none"> C-751A-1 	18
Milford-Montague Toll Bridge	CTH/KMS	NJ /PA Approach and Main River Bridge Roadway Repaving <ul style="list-style-type: none"> Design, C-759A-2 Construction, JOC T/TS-734A-006 Construction Inspection, TOA C-751A-3 	19
Multiple Facilities and/or Commission-Wide	WMC/KMS	Electronic Surveillance/ Detection System <ul style="list-style-type: none"> ESS Maintenance Contract, DB-724A ESS Request For Proposal Development, TOA C-728A-4 	20
	CAS/KMS	Electronic Toll Collection <ul style="list-style-type: none"> Customer Service Center/Violation Processing Center Project, DB-584A 	20
	CAS/KMS	Electronic Toll Collection System Replacement <ul style="list-style-type: none"> Design, Build, and Maintain, DB-540A 	21
	CAS/KMS	All Electronic Tolling Implementation Plan <ul style="list-style-type: none"> Task Order Assignment No. C-728A-6 	21
	WMC/KMS	Job Ordering Contracting Services <ul style="list-style-type: none"> Program Manager, C-727A 	21
	HDH/MEM	General Engineering Consultant <ul style="list-style-type: none"> 2021-2022 Annual Inspections, C-757A 	22-23
	HDH/MEM	Underwater Inspections <ul style="list-style-type: none"> 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Central & Northern Regions, C-750A-2 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Southern Region, C-759A-1 	23-24
	JRB/KMS	MS4 Stormwater Pollution Prevention Plan (SPPP) Update	25

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane
CTH – C. Harney

JRB – J. Bowers
HDH – D. Hettema

Program Manager Legend

KMS – K. Skeels
CAS – C. Straccioli
RJZ – R. Zakharia

MEM – M. McCandless
RLR – R. Rash
CLR – C. Rood

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FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
		<ul style="list-style-type: none"> Task Order Assignment No. C-729A-1 	
	CAS/KMS	Traffic Engineering Consultant <ul style="list-style-type: none"> 2021-2022 Annual Reports, C-761A 	26
	CAS/KMS	Traffic Count Program Upgrade <ul style="list-style-type: none"> DR-550A 	26

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
 CTH – C. Harney HDH – D. Hettema

Program Manager Legend

KMS – K. Skeels MEM – M. McCandless
 CAS – C. Stracciolini RLR – R. Rash
 RJZ – R. Zakharia CLR – C. Rood

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TRENTON-MORRISVILLE TOLL BRIDGE

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

Preliminary, Final & Post Design Services
Contract No. C-519A
(RJZ/KMS)

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys, Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future as well as Final Design. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A was to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This was being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A was publicly bid on April 12, 2021 to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26, 2019 in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. Electronic Bids for Contract T-730A were received on March 5, 2020, Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27th Regular Monthly Meeting, Construction was substantially completed on November 6, 2020 and Project was completed on November 20, 2020 on schedule under budget. GF provided Post Design services through-out construction of this Project.

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In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II.

A second advanced Final Design submission was made by GF on 12/2/19 for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. Using one of the Commission's standing Job Order Contractor RCC Builders Contract TTS-737A-2 was executed January 22, 2020. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

As part of an NPDES permit application process for this site, screening for suspected Bog Turtles and other federally endangered species was made on June 14th, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meeting were held on June 20th 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; as a pre-requisite to obtain NPDES permit approval, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16th, 2020 and determined that none of their jurisdictional waters or wetlands exist on this site. Furthermore; the ACOE biologist who provided this survey agreed that the pond that exists on-site is man-made and therefore is not considered jurisdictional based on his field inspection. Additionally; two state identified endangered species were identified by the Pennsylvania Natural Diversity Inventory (PNDI) to potentially exist on-site. The Consultant initiated field surveys on March 13th, 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded and PNDI concurred on September 9th, 2020 that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1st, 2019, conditional approval was received, and an easement agreement has been received from PECO. GF prepared the Legal Description and Plot Plan and Commission's Real Estate Counsels filed this easement with the County's Clerk's Office.

A General Permit GP-7 for minor wetland crossing was submitted on November 4, 2020 and an approval was received from PA DEP on December 22, 2020.

A Bucks County Soil Erosion and Sediment Control (SE&SC) Permit was submitted together with an NPDES Permit on August 24, 2020 and an SE&SC permit approval was received April 23, 2021. NPDES conditional approval was received on September 27, 2021 pending PADEP approval of ACT 537 Sewage Planning Module which was received November 15, 2021 to address the local sewage disposal capacity that will be exceeded due to this Project.

Constructability, Peer and Code review meetings were conducted on February 18, February 19 and February 24, 2021. Final Design submission and Bid Documents were received

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on April 9, 2021. Project public bid advertisement was made on April 12, 2021, virtual Pre-Bid meeting and site visits were made on April 19 and April 29, 2021 and electronic Bid Opening was made on June 2, 2021. Three bids were received, reviewed and a Construction Contract Award was made at the June 2021 Regular Monthly Meeting.

Currently GF is providing Post-Design services for Contract T-519A by attending all Project meetings, responding to requests for information, reviewing submittals, assisting in resolving conflicts in the field and clarifying the contract documents.

Construction Management
Contract No. CM-519A
(RJZ/KMS)

This contract is for Construction Management (CM) Services in connection with the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. As part of the CM services the Consultant scope of work includes Constructability Review of the Bid Documents during the Pre-Construction phase of T-519A.

Joseph Jingoli & Son, Inc. (JJS) was issued Notice of Award and Limited Notice to Proceed effective January 26, 2021. A meeting was held with the Consultant on February 3 to review the Commission's expectations of the consultant's services during the Pre-Construction phase of T-519A. Constructability Review was provided by the Consultant on the Pre-Final Design Submission, attended its design review meeting on February 24, 2021, and reviewed the Final Design Submission to confirm all comments have been addressed.

JJS attended the Construction Contract Pre-Construction Meeting on July 29, 2021 and is currently conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services.

Construction
Contract No. T-519A
(RJZ/KMS)

Contract T-519A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of June 28, 2021.

This Contract will cover the southern operations & maintenance needs in a multi-phased construction. Specifically; The Project includes the demolition of the existing Trenton Morrisville Toll Bridge Administration Building and Maintenance Garage, construction of new Operations Building which will include the Primary Control Center and Toll Collection functions as well as a separate Vehicle Storage Building that will support Maintenance needs and Salt Operation for this location. This Project also include Construction of new salt storage building, fueling island, deicing equipment, maintenance garage that will include a wash bay, welding shop, vehicle maintenance and vehicle storage bays along with support spaces such as: offices, lockers and

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recreation and conference rooms. This Project also includes the installation of new Fleet Management System to be integrated into the Commission-Wide Fleet Management System at the New Hope Lambertville Toll Bridge Facility.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on June 28, 2021. Contractor submitted all preliminary documents necessary for executing the agreement and issuing Notice to Proceed was made effective July 27, 2021. Pre-Construction Meeting was conducted on July 29, 2021, long lead delivery Items submittal phase is complete and coordination with material suppliers to reduce material delivery lead time continues. Contractor continues preparing miscellaneous and recurring submittals for review by the Commission, Design and CM teams. Utilities coordination and relocation are in progress at both the Langhorne & Trenton Morrisville site. Rammed Aggregate Piers as a form of ground improvements, Demarcation Building envelope and waterproofing were completed at Trenton Morrisville site. As part of securing as much material as possible onsite based on the global supply chain challenges, structural steel, mechanical and roofing material for this entire site were received and stored on-site. Similarly; temporary electrical equipment is being sourced to allow the transition from Phase 1 to Phase 2 and to overcome global supply chain delays specifically as relates to electrical distribution systems' equipment. Temporary office trailers that will house our Toll Operation at this Toll Bridge were delivered to the field and they are currently being set-up with utilities, security devices and furniture in preparation for the Commission use. Mechanical, Electrical and Telecommunication infrastructure cut-over work is currently in progress to support the functions served by our existing Toll Plaza and Maintenance Building.

At the Langhorne site; utility coordination, site work continues, salt building footings, cast in place concrete walls, roof truss erection, roofing and siding were completed. Electrical work that will serve the salt building and fueling island is currently in Progress. Concrete fueling island, cantilever canopy footers and steel erection are complete. Electrical and plumbing rough-ins for the fueling island, brine and magnesium chloride deicing systems were completed and their respective concrete pads were poured as part of Phase 1. Contractor completed the storm water pipes, inlets, manholes, and underground storm water detention basins in accordance with the approved NPDES Permit. Soil remediation continues through-out the site as found necessary. Domestic water and sanitary sewer installation to the building is complete. At the Maintenance Building, concrete footings and foundation walls, electrical and plumbing under-slab rough-ins as well as structural steel erection activities have been completed. Base concrete slab was poured, and the Contractor is currently working on the radiant floor heating system together with the topping slab, roofing, office area partition walls, mechanical, electrical and plumbing activities are in progress.

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SCUDDER FALLS TOLL BRIDGE

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

**Final Design
Contract No. C-660A
(KMS)**

During the November reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to any final submittals from the Contractor and any final requests for information from the Construction Manager; and, participated in Contract T-668A Progress Meetings, and various technical meetings involving design and field issues with the Contractor and CM/CI team, all via conference call.

**Construction
Contract No. T-668A
(KMS)**

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017. Substantial Completion was achieved December 15, 2021.

Bi-weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for the remaining construction activities and punch list items of work. Trumbull continued to make the final required project submittals throughout this reporting period for the ongoing construction activities. No new Requests for Information (RFIs) were submitted and only one new submittal was made by the contractor this past month. To date there have been a total of 919 Contractor RFIs and a total of 1,710 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the schedule for completion of the remaining contract item and punch list item work.

During the November reporting period Trumbull continued working to complete the remaining contract and punch-list items. Trumbull continued with the landscaping, and drainage basin work in both PA and NJ.

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Construction Management Contract No. CM-669A (CTH/KMS)

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, prepare As-Built Documents, maintain document control and manage overall project budget.

Construction Inspection of the Pennsylvania Approach Contract No. CI-671A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period steps continued to close this Contract out.

Construction Inspection of the Main River Bridge Contract No. CI-672A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB's Invoice No. 63/Final was paid and steps have begun to close this contract out.

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Construction Inspection of New Jersey Approach
Contract No. CI-673A
(CLR/KMS)

Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period steps continued to close this Contract out.

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I
(KMS)

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following and assistance with various project close-out activities:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities during construction.

Environmental Permitting – No environmental permitting work was performed this reporting period.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Year 1 monitoring activities for the PA Wetlands Mitigation Site, which were initiated in early May by ACT Engineers, continued this reporting period.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included ongoing coordination with the Baker Final Design Team to expedite any remaining submittal responses from the Contractor; design and/or construction issue trouble-shooting and resolution support; existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination with outside parties for final inspection of the project site, including the adjacent municipalities, and State DOT's. DMC Staff is also providing coordination and support with the various project close-out activities.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested

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by the Construction Manager; administration of the CI contracts to address any contractual needs; and, close-out for each of the contracts. The three CI contracts are currently in the process of being closed-out.

PUBLIC INVOLVEMENT SERVICES

Final Design Services
Contract No. C-662A
(CTH/KMS)

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project public inquiries.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2022

Task Order Assignment No. C-502A-1M
(KMS)

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing one (1) part-time Project Manager to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. No CPMC staff activities occurred this reporting period.

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SCUDDER FALLS PARK AND RIDE PEDESTRIAN/BICYCLE TRAIL

Task Order Assignment No. C-729A-2
(CAS/KMS)

This project includes design for the installation of a pedestrian/bicycle trail located at the Scudder Falls Park and Ride facility. The installation of the pedestrian/bicycle trail will provide connectivity to a planned Lower Makefield Township trail to the Commission's existing trail that leads to the 1799 House. The Commission's proposed trail will start at the southeast corner of Taylorsville Road and Woodside Road and terminate at the existing trail located at the eastern side of the park and ride lot.

Job Order Contract No. T/TS-735A-008
(CAS/KMS)

Mount Construction completed the base pavement, signage, pavement markings and the grading and seeding of the area adjacent to the shared use path. Mount Construction will return to the site to address some finish pavement issues.

SFTB RESIDENTIAL BUILDING DEMOLITION AND SITE RESTORATION

Job Order Contract No. T/TS-737A-005
(CLR/WMC/KMS)

A Notice to Proceed for the demolition and site restoration of the Commission's property at 1479 River Road, Yardley, PA was issued to the Commission's Job Order Contractor, RCC Builders & Developers (RCC) on June 24, 2022.

During this reporting period RCC's Pay Application No. 1 has been paid, and with all work being complete RCC has begun developing their Pay Application No. 2/Final.

POST- CONSTRUCTION TRAFFIC STUDY FOR THE SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

Task Order Assignment No. C-769A-1
(CAS/ KMS)

The Commission is required to complete a post-construction traffic study for the Scudder Falls Toll Bridge (SFB) Replacement Project that will provide traffic volume and traffic data documentation, including volume to capacity (v/c) analysis of key roadways and intersections that may have been impacted by the project after tolls were implemented on the new SFB. The current

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traffic volume and traffic data documentation obtained as part of this study will then be compared to the base line traffic volume and traffic data documentation that was obtained as part of the Pre-Construction Traffic Study to determine what, if any, traffic diversion impacts from tolling have resulted. The traffic study is to be performed in accordance with the Interagency Agreement that was executed in April 2012 between the Commission, the Pennsylvania Department of Transportation (PennDOT), and the New Jersey Department of Transportation (NJDOT).

Traffic Planning & Design, Inc. (TPD) completed the traffic data collection effort and the compiling the data and initial analysis of the study locations is underway.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

New Hope-Lambertville Toll Bridge Stone Veneer Repairs
Design
Contract No. C-704A-2
(MEM/KMS)

At the end of March 2019, a section of the stone veneer façade at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) came loose and separated from the structural abutment. Greenman-Pederson, Inc. (GPI) was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. The report was finalized 7/15/2019. Preliminary design/repair documents were received 8/9/2019, and reviewed by 8/23/19. Final design documents were received electronically on 9/13/2019. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment facade.

A construction cost estimate was developed by our Job Order Contractor, RCC Builders & Developers (RCC). Due to excessive costs, a change in scope of work has been made and the design consultant provided revised bid documents to RCC. On January 12, 2022, RCC resubmitted bid costs, which have not been accepted. Monitoring of the site continued through the reporting period.

New Hope-Lambertville Toll Bridge Driveway/Parking Lot Repaving
Design
Task Order Assignment No. C-759A-3
(CTH/KMS)

Naik Consulting Group was issued Notice to Proceed effective February 4, 2022. A project kick-off meeting was held with Naik on February 10, 2022 and a field view was held on January 19, 2022. This Task Order Assignment is to provide preliminary, final and post design services for the milling and resurfacing of the Administration Building driveway and parking lot.

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Naik submitted final design documents which were reviewed and provided to the selected Job Order Contractor. Naik is currently performing post-design services.

Construction Job Order Contract No. T/TS-735A-009 (CTH/KMS)

This Contract is for the milling and resurfacing of the asphalt on the administration building parking lot and driveway. at the New Hope-Lambertville Toll Facility. This contract will be completed under the Commission's T/TS-735A JOC South contract, by Mount Construction Company, Inc. (Mount) who was awarded this Job Order Contract on November 3, 2022.

A pre-construction meeting was held on-site with Mount and the Construction Manager, Gordian, in attendance on November 9, 2022. Field work has commenced.

NH-L TB Facility Parking Lot Improvements Construction Inspection Task Order Assignment No. C-760A-3 (CTH/KMS)

Construction Inspection for this JOC contract is being provided by Remington & Vernick Engineers through their CM Task Order contract, working under the Construction Manager, Gordian. The inspector attended the pre-construction meeting and is on-site daily overseeing Mount's performance.

New Hope- Lambertville Architectural Bridge Lighting Concept Study Task Order Assignment No. C-759A-4 (CTH/KMS)

Naik Consulting Group was issued Notice to Proceed effective August 30, 2022. A project kick-off meeting was held with Naik on September 1, 2022 and a field view was held on September 14, 2022. This Task Order Assignment is to develop several architectural lighting concepts for the main river bridge. Naik is currently developing a preliminary draft of the concept study report.

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UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE

**Replacement of NJ Upstream Retaining Wall
Design
Contract No. C-732A-1
(HDH/MEM)**

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

Since the discussion with Green Acres to purchase additional property fell through, a meeting was held with Arora on February 19, 2021 to discuss moving forward with a design to replace the wall in-place. On February 26, 2021 meeting was held with Frenchtown Borough to discuss some additional improvements to benefit the adjacent Sunbeam Lenape Park. On the same date, a meeting between Arora, Commission personnel and JCP&L was held to discuss relocating the utility pole on Commission property. On March 18, 2021 a meeting was held at the site with the contractor and the design consultant to discuss constructability of the new retaining wall. Awaiting approval of construction easement, currently with SHPO, and signed agreement from JCP&L.

Meeting was held in November between Engineering, JCP&L (Utility Company) and Arora. Representative from JCP&L requested the agreement be revised to include the planned load center (electric service) center for the Borough of Frenchtown and to specify the temporary support required for the utility pole on Commission property. While awaiting a final signed agreement with JCP&L, Arora is finalizing the Design Plans for the wall under the assumption the agreement with JCP&L will be acceptable.

A Pre-Final design package was submitted by Arora mid- January. These plans include a load center to provide access for Frenchtown Borough to electricity for Sunbeam Lenape Park. The Borough is expected to provide feedback on the load center, and JCP&L is expected to give approval for the proposed temporary support for the utility pole on Commission property.

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Final design plans were submitted, Job Order Contract with Mount Construction will be T/TS-735A-010. A scope of work meeting was held with the JOC contractor and Arora on April 29, 2022. Negotiations with Mount Construction developing a price proposal to perform the work are currently in process.

The utility agreement with JCP&L was finalized on April 26th, 2022. The Construction Easement with the Borough of Frenchtown has been finalized on May 31st, 2022.

Construction Inspection Services C-760A-2 (HDH/MEM)

On May 17th, 2022 the Commission requested a proposal from the Remington & Vernick Engineers (RVE) to provide Construction Inspection (CI) services for Uhlerstown-Frenchtown Toll-Supported Bridge Retaining Wall Replacement project. This included providing one (1) full time Inspector, who will provide inspection services during the appropriate periods of construction. The Construction Inspector will coordinate with and report to the Commission's Construction Manager, The Gordian Group, as well as, to the Commission.

On May 24th, a cost proposal was received from RVE for Construction Inspection services for this project. The fully executed Task Order Agreement was issued to RVE on June 16, 2022

Construction Job Order Contract T/TS- 735A-10 (HDH/MEM)

Under the Job Order Contracting Services for Bridge, Highway and Civil Work – Region South, Job order T/TS-735A-10 was created the end of April, 2022. A joint scope meeting was held on-site on April 29th, 2022 and was attended by the Contractor (Mount Construction), the Design Consultant (Arora) and personnel from Engineering. A preliminary cost proposal was received from Mount Construction in the beginning of July. A final cost proposal was received from the Contractor and accepted the beginning of October.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 19, 2022
PROJECT STATUS REPORT**

INTERSTATE 78 TOLL BRIDGE

**I-78 Toll Bridge Power and Communication Infrastructure
Design Services
Contract No. C-732A-3
(WMC/KMS)**

Arora and Associates has completed conceptual design documents in support of developing a hardwired power and communication type infrastructure along the Commission's jurisdiction of Interstate 78.

**I-78 Toll Bridge NJ Approach Roadway Joint Rehabilitation
Contract No. T/TS -734A-005
(WMC/KMS)**

As part of the Commission's Job Order Contracting program, Mount Construction Company is rehabilitating the asphalt overlay at various transverse and longitudinal joints throughout the Commission's NJ jurisdictional approach to the river bridge. The project also includes sealing, pothole repairs, striping and raised pavement marker replacement where removed during the pavement repairs.

**I-78 TB NJ Approach Roadway Joint Rehabilitation
Design and Construction Inspection Services
Contract No. C-751A-4
(WMC/KMS)**

Traffic Planning and Design (TPD) continued providing post-design as well as construction inspection services in support of the rehabilitation of deteriorated longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction.

CENTRE BRIDGE- STOCKTON TOLL SUPPORTED BRIDGE

**Structural Health Monitoring Pilot Program
Design Services
Contract No. C-750A-5
(WMC/KMS)**

WSP provided the Commission with training on the structural health monitoring system, Resensys SenScope, allowing personnel to monitor the structural health of the Centre Bridge-Stockton Toll-Supported Bridge and identify overweight crossings and approximate their weights.

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WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE

Washington Crossing Bridge Replacement Scoping Study
Design Services
Contract No. C-750A-7
(WMC/KMS)

WSP is updating the feasibility report supplement and scoping document to address comments provided by the Commission during previous review meetings.

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE

Northampton Street Toll Supported Bridge Rehabilitation
Design Services
Contract No. C-590A
(MEM/KMS)

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted their Preliminary Design plans and specification. On October 30, 2020 GPI submitted the Pre-Final Design submission. On December 18, 2020 GPI submitted the Final Design documents. A virtual Public Officials Presentation of the project was conducted on June 16, 2021 followed by a virtual Open House Presentation on June 23, 2021.

The project was posted for bid on July 20, 2021. A virtual pre-bid meeting was conducted on July 27, 2021. Bids were received and open during a virtual public bid opening held at 2:00 PM on Tuesday August 31, 2021 and evaluated by GPI. At the September 27, 2021 Commission Meeting authorization was granted to award the construction contract to J.D. Eckman of Atglen, PA for the not-to-exceed amount of \$15,487,427.50. GPI continues to perform post design services in support of the project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CM/CI Services
Contract No. CM-590A
(MEM/KMS)

At the September 27, 2021 Commission Meeting authorization was granted to award the Construction Management/Construction Inspection Services contract (CM-590A) to Johnson, Mirmiran and Thompson, Inc. (JMT) of Philadelphia for the not-to-exceed amount of \$1,554,968.16. Johnson, Mirmiran and Thompson, Inc. of Philadelphia was issued Notice of Award/Limited Notice to proceed effective September 28, 2021. A project kick-off meeting was held on October 15, 2021 and a project field view was conducted by JMT with the contractor and the designer on October 19. The full Notice to Proceed was issued November 5, 2021.

JMT has established a field office at the project site and has managed activities through stage 1, stage 2 and stage 3 of the project. Stage 2, consisting of steel repairs, sidewalk replacement and painting along the north side of the bridge, commenced on March 16, 2022. Stage 3, consisting of steel repairs, sidewalk replacement and painting along the south side of the bridge, commenced on August 8, 2022. On Thursday November 4, 2022 the contractor completed all work requiring long term lane closures. Short-term, off-peak lane closures are still in effect. JMT continues to provide CM/CI services for the project.

Construction
Contract No. TS-590A
(MEM/KMS)

At the September 27, 2021 Commissioners Meeting, the Commission awarded Contract No. TS-590A, Northampton Street Toll-Supported Bridge Rehabilitation to J.D. Eckman Inc. of Atglen, PA for an amount not-to-exceed \$15,487,427.50. J.D. Eckman was provided with Notice of Award/Limited Notice to proceed on September 28, 2021. A project field view was conducted by the construction manager, with the contractor and the designer on October 19. The full Notice to Proceed was issued on November 15, 2021.

J.D. Eckman has completed the work that defines stage 1, stage 2 and stage 3. Stage 2, consisting of steel repairs, sidewalk replacement and painting along the north (upstream) side of the bridge, commenced on March 16, 2022. Stage 3, consisting of steel repairs, sidewalk replacement and painting along the south (downstream) side of the bridge, commenced on August 8, 2022. Intermittent long-term lane closures commenced March 16, 2022 and were completed on November 3, 2022. Continuous lane closures, coinciding with the erection of the paint containment scaffolding along the trusses, closing the outside lane and accommodating two-way traffic in the remaining two lanes, commenced April 18, 2022. Beginning on April 18, 2022, during the evening rush hours, an additional Commission Bridge Monitor has been assigned to the Pennsylvania side of the bridge to assist in the mitigation of traffic back-ups on the bridge. In addition, starting on May 3, during the evening rush hours, a Phillipsburg Police Officer has been assigned to the New Jersey intersection to assist in the mitigation of traffic back-ups into

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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PROJECT STATUS REPORT

Philipsburg. On November 3, 2022 JD Eckman completed all work requiring long term lane closures. Short-term, off-peak lane closures are still in effect.

EASTON-PHILLIPSBURG TOLL BRIDGE

Facility Parking Lot Improvements
Design Services
Task Order Assignment No. C-732A-5
(CTH/KMS)

Arora and Associates was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with Arora on April 6, 2021. This Task Order Assignment is to perform design services for repaving the Easton-Phillipsburg Toll Bridge Facility Parking Lot, renewal of settled sidewalk and curb along the Ramp C retaining wall, replacement of a fire hydrant and water main located in the parking lot, and connection of garage floor drains to the sanitary sewer. Arora submitted their Preliminary Design documents on April 30, 2021. The documents have been reviewed by Commission staff and comments were provided to Arora for consideration. Arora provided final design documents on August 27, 2021. The construction documents were provided to the selected Job Order Contractor and a draft proposal was submitted accordingly. The Commission approved the revised proposal from the Job Order Contractor. Arora performed post-design services and the assignment is in the process of being closed out.

Construction
Job Order Contract No. T/TS-734A-004
(CTH/KMS)

This Contract is for the milling and resurfacing of the asphalt on the administration building parking lot, localized sidewalk replacement, replacement of a water main located in the parking lot and connection of garage floor drains to the sanitary sewer at the Easton-Phillipsburg Toll Facility. This contract will be completed under the Commission's T/TS-734A JOC North contract, by Mount Construction Company, Inc. (Mount) who was awarded this Job Order Contract on May 2, 2022.

A pre-construction meeting was held on-site with Mount and the Construction Manager, Gordian, in attendance on June 6, 2022. Field work has been substantially completed and the contractor is in the process of completing punch-list work.

Construction Inspection
Task Order Assignment No. C-760A-1
(CTH/KMS)

Construction Inspection for this JOC contract is being provided by Remington & Vernick Engineers through their CM Task Order contract, working under the Construction Manager,

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PROJECT STATUS REPORT

Gordian. The inspector attended the pre-construction meeting and is on-site daily overseeing Mount's performance. This assignment is in the process of being closed out.

RIVERTON-BELVIDERE TOLL SUPPORTED BRIDGE

Northwest & Southwest Wingwall Rehabilitation

Design Services

Task Order Assignment No. C-751A-1

(HDH/MEM)

The masonry wingwalls at the northwest and southwest corners of the Riverton – Belvidere Toll Supported Bridge are in need of repair, rehabilitation or replacement. The walls exhibit vertical misalignment, areas of bulging stones, missing mortar and water staining as a result of water seeping through the wall. The sidewalk along the high side of the northwest wall exhibits signs of settlement and the concrete monument on the high side of the wall has settled and rotated.

Traffic Planning and Design, Inc (TPD) was provided with Notice To Proceed on June 16, 2021. On Wednesday, June 23, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from TPD. Sub-consultant is performing soil borings. TPD submitted an initial draft Alternatives Analysis Submission report the beginning of September. A meeting was held on October 14, 2021, to review the proposed solutions in the report and discuss any other future alternatives.

A revised analysis report was submitted on November 5, 2021. This report included an interim recommendation to monitor the northwest wingwall for further movement at three month intervals for a year. A meeting was held with TPD on November 17, 2021 to discuss this recommendation, and TPD was given the go-ahead to start the survey-based monitoring work on November 18, 2021.

An initial Survey of the Northwest wingwall was done by Navarro & Wright, subconsultant to TPD, on December 1, 2021. Reflective targets and plates were attached to the wall. Next field survey will be done three-month from the initial, baseline, survey. The next monitoring was performed early February, with negligible changes noted. The monitoring on May, 2022 again noted minor changes. The monitoring report from August 3rd registered minor changes from the previous report as well. Comparing the results of August 2022 to the December 2021 baseline, it appears there is active movement of the wall.

Mid-October TPD was given the go-ahead to provide the Commission with a cost proposal for phase 2 of this project, Final Design of rehabilitating the wingwalls.

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PROJECT STATUS REPORT**

MILFORD-MONTAGUE TOLL BRIDGE

NJ/PA APPROACH & MAIN RIVER BRIDGE ROADWAY REPAVING
Design Services
Task Order Assignment No. C-759A-2
(CTH/KMS)

Naik Consulting Group was issued Notice to Proceed effective December 2, 2021. A project kick-off meeting was held with Naik on December 7, 2021 and a field views were held on November 10th & December 16th, 2021. This Task Order Assignment is to provide preliminary, final and post design services for replacing/rehabilitating the pavement at the NJ & PA approach roadway and to resurface the Main River Bridge deck. Also included is the milling and resurfacing of the Operations Building Parking Lot as well as various drainage improvements along the Pennsylvania approach.

Naik submitted a draft version of the Alternatives Study Report on January 18, 2022 which was reviewed by Commission staff and comments provided to Naik on January 24, 2022. Naik submitted final design documents for T-718A on March 4, 2022. As requested by the Commission, Naik revised the design documents to be performed through a current job order contract. Naik is currently performing post-design services.

Construction
Job Order Contract No. T/TS-734A-006
(CTH/KMS)

This Contract includes replacing/rehabilitating the pavement at the NJ & PA approach roadway and to resurface the Main River Bridge deck. Also included is the milling and resurfacing of the Operations Building Parking Lot as well as various drainage improvements along the Pennsylvania & New Jersey approach. This contract will be completed under the Commission's T/TS-734A JOC North contract, by Mount Construction Company, Inc. (Mount) who was awarded this Job Order Contract on July 15, 2022.

A pre-construction meeting was held on-site with Mount and the Construction Manager, Gordian, in attendance on July 26, 2022. Field work has commenced.

Construction Inspection
Task Order Assignment No. C-751A-3
(CTH/KMS)

Construction Inspection for this JOC contract is being provided by Traffic Planning & Design, Inc. through their CI Task Order contract, working under the Construction Manager, Gordian. The inspector attended the pre-construction meeting and is on-site daily overseeing Mount's performance.

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PROJECT STATUS REPORT**

MULTIPLE FACILITIES AND/OR COMMISSION-WIDE

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS Maintenance Contract
Contract No. DB-724A
(WMC/KMS)

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security Department, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

ESS Request For Proposal Development
Task Order Assignment No. C-728A-4
(WMC/KMS)

Rummel, Klepper & Kahl (RK&K) has prepared request for proposal materials in support of the procurement of a vendor to provide maintenance and other related services for the ESS to commence on or before the conclusion of the term of the existing ESS Maintenance Contract.

ELECTRONIC TOLL COLLECTION

Customer Service Center/Violation Processing Center Project
Contract No. DB-584A
(CAS/KMS)

Commission staff and Conduent executed a contract change order to adjust the pay-by-plate process that allows for making toll adjustments for super-load vehicles when crossing the Scudder Falls Toll Bridge in the toll direction. These vehicles often have atypical configurations that do not allow for the correct vehicle classification, requiring intervention by Commission Staff to adjust the toll amount prior to the issuance of a toll-by-plate invoice. Work on this enhancement is expected to begin in December 2022.

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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PROJECT STATUS REPORT ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT

**Design, Build and Maintain
Contract No. DB-540A
(CAS/KMS)**

TransCore completed the lane-by-lane check of the overhead vehicle profiling units (OPUS) for alignments and configurations. There was one (1) OPUS at the Delaware Water Gap Toll Bridge Open Road Tolling (ORT) zone that required replacement. The unit was replaced.

TransCore completed the release of a new software build. A software bug release was also completed.

TransCore is coordinating the relocation of the bridge host and all cabling to the lane controllers for the Southern Operations and Maintenance Facilities Improvements project. On site work will begin once the demarcation building is available.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT

**ALL ELECTRONIC TOLLING IMPLEMENTATION PLAN
Task Order Assignment No. C-728A-6
(CAS/ KMS)**

A task order assignment was executed for Rummel, Klepper & Kahl, LLP (RK&K) to develop an AET implementation plan/playbook. The plan will include an overall program, the various elements to be implemented, study level concepts and a high-level implementation schedule. Notice to Proceed was issued to RK&K and they are coordinating their team.

JOB ORDER CONTRACTING SERVICES

**Job Order Contracting Program Manager
Contract No. C-727A
(WMC/KMS)**

Gordian Group's activities included providing program management services in support of individual job orders.

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December 19, 2022 PROJECT STATUS REPORT GENERAL ENGINEERING CONSULTANT

2021-2022 Annual Inspections
Contract No. C-757A
(HDH/MEM)

As the Commission's General Engineering Consultant (GEC), Pickering, Corts & Summerson (PCS) is providing Annual Inspection Services for the Toll Bridges in 2021, and Toll Supported bridges in 2022. PCS was provided with Limited NTP on February 23, 2021, and Notice to Proceed on April 12, 2021. A kick-off meeting was held virtually April 9, 2021 via Microsoft Teams, and attended by representatives from Operations in all three Regions; Engineering and PCS.

As of June 25, 2021 Interim inspections have been completed at the following Toll Supported Bridges: Riverton Belvedere, Centre Bridge Stockton, Lower Trenton, Calhoun Street, Washington Crossing, New Hope Lambertville, Uhlerstown Frenchtown, Riegelsville and Northampton Street. This completes all Interim Inspection work.

On July 15, 2021, after a dump truck overturned on the east (NJ) approach the GEC inspected the north approach guiderail, parapet and bridge parapet for impact damage.

As of July 31, 2021 Regular inspections have been completed at the following Toll Bridges: Easton Phillipsburg Toll Bridge (Route 22), Broad Street Viaduct (approach structure to the EPTB), all approach structures at the PA side of the EPTB, I-78 Toll Bridges (East & Westbound), NJ and PA approach structures to the I-78 main river bridges, Delaware Water Gap toll Bridges (East & Westbound), the Portland-Columbia Toll bridge, NJ approach structures to the PCTB, Trenton-Morrisville, the NJ and PA approach structures to the TMTB, New Hope Lambertville, and approach structures to the NHLTB. In addition, sign structures and retaining walls associated with the TMTB, NHLTB, DWGTB, the EPTB, I-78TB, MMTB and the PCTB have been inspected.

As of September 29, 2021, Facilities inspections have been completed at all Toll Bridges. The completion of the inspection of (6) bridge, (4) sign structure, and retaining wall structures associated with the Scudder Falls Toll Bridge is anticipated the first week of October, 2021. The three (3) pedestrian bridges located at SFTB will be scheduled for inspection once the main river bridge walkway is open to pedestrian and bicycle traffic.

As of October 25, 2021, the majority of the inspection work at the Scudders Falls Toll Bridge Facility has been completed. Nighttime sign reflectivity inspection has been scheduled for the first week of November, starting in the Northern Region.

With exception of three shared use path structures at Scudder Falls, which opened for use mid-November, all field work has been completed.

A Draft Maintenance Report was submitted on December 3rd, 2021. The Draft Annual report was submitted on December 17, 2021. During the month of December, reports were

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reviewed by Engineering and Maintenance. A meeting was held with the GEC on January 6, 2021 to discuss any comments/changes to the reports.

Final-Draft reports are anticipated by mid-January, to be approved by Engineering within two weeks; Final reports to be submitted the first week of February.

Final Reports for the 2021 inspections were received by the Commission on February 4, 2021. A Kick-Off meeting for the Toll-Supported Bridge Inspection part of the project was held February 28, 2022 via Teams.

Field work began at the Centre Bridge-Stockton Toll Supported Bridge during the first week of April. Washington Crossing, New Hope-Lambertville, Lower Trenton, Calhoun Street, Riverton-Belvedere and Upper Black Eddy Toll Supported Bridges are also scheduled to be inspected in April. The following Toll Supported bridge inspections were completed in May 2022: Centre Bridge-Stockton, New Hope-Lambertville, Riverton-Belvidere and Uhlerstown-Frenchtown. An Interim Inspection of US22 over Broad Street was completed on May 11. The Washington Crossing Toll Supported bridge was also completed in May, however, due to a vehicle accident on Saturday May 28th, a Damage Inspection was performed by the GEC on Tuesday May 31st at the request of the Engineering Department. Inspection of the Calhoun Street, Upper Black Eddy, Northampton Street, and Riegelsville bridges was completed in June. During the week of August 1st, the Facilities and Grounds of all Toll Supported Bridges were inspected. Inspection of the Uhlerstown-Frenchtown bridge was completed in August. Subconsultant to the GEC, SJH, has performed the Sign Reflectivity assessments the week of September 19th (nighttime inspections). The Preliminary Draft reports were received on September 30th, 2022.

Meetings between Engineering, Maintenance and the GEC were held the week of October 17th. Comments were provided to the GEC. Final Draft reports were received November 17, 2022.

UNDERWATER INSPECTIONS

2021 Underwater Inspection of the Toll and Toll Supported Bridges
Central and Northern Regions
Contract No. C-750A-2
(HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in Central and Northern Regions. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections on all of its bridges in 2016, with the exception of the new Scudders Falls Toll Bridge, located in the southern region, which will be an initial evaluation. The inspections for the Central and Northern regions were performed in August and September of 2016.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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PROJECT STATUS REPORT

WSP USA, Inc. (WSP) was provided with Notice to Proceed on May 4, 2021. On Wednesday, May 26, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant PCS. As of August 31, underwater inspection at Uhlerstown-Frenchtown, Upper Black Eddy, Riegelsville, I-78, Northampton Street and the Easton Philipsburg bridges have been completed. As of the end of September, the remaining bridges at Riverton-Belvedere, Portland-Columbia, Delaware Water Gap and Milford-Montague have been inspected.

All Draft-Preliminary Underwater Inspection Reports have been submitted and reviewed; a Final-Draft report was submitted January 7, 2022.

A Final Report for the 2021 underwater inspections was received by the Commission on January 26, 2022.

2021 Underwater Inspection of the Toll and Toll Supported Bridges

Southern Region
Contract No. C-759A-1
(HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in the Southern Region. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections for the Southern Region in November of 2016, with the exception of the Scudders Falls Toll Bridge, which will be an initial evaluation.

Naik Consulting Group (Naik) was provided with Notice to Proceed on October 13, 2021. On Monday, October 18, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from Naik and its subconsultant W. J. Castle & Associates (Castle). Castle is scheduled to start the inspections the first week of November.

As of the end of December, all bridges in the Southern District have been inspected with the exception of Scudders Falls. Castle's diving operations have been delayed due to higher than anticipated water levels. The Scudder Falls Bridges will be inspected early 2022, once water levels are deemed safe; and after all construction debris and the trestle have been removed. A preliminary Draft Report for New Hope Lambertville Toll Supported Bridge has been submitted for review on December 22, 2021. A Progress Meetings was held with Naik and Castle on December 20, 2021, and a meeting on January 7, 2022 to discuss the first report. Initial Preliminary Report returned to Naik with comments on January 14, 2022. A revised Preliminary Draft Report was submitted by March 28, 2022. A Final-Draft report was received on May 18th, 2022 for review and comments were returned on June 22, 2022. A Final-Draft report was resubmitted and is under review. The inspection of the Scudder Falls Toll Bridges was completed on June 7, 2022. Draft reports for the Scudder Falls bridges have been received and reviewed in September. A Final combined report of all Southern Region bridges was received November 3rd, 2022.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 19, 2022
PROJECT STATUS REPORT**

MS4 STORMWATER POLLUTION PREVENTION PLAN (SPPP) UPDATE

**Task Order Assignment No. C-729A-1
(JRB/KMS)**

Under this Task Order Assignment (TOA) the Consultant, French & Parrello Associates (FPA), is providing professional consulting services to update the Commission's Stormwater Pollution Prevention Plan (SPPP) to incorporate changes from the Stormwater Discharge Master General Permit Renewal permit, covering R12 – Highway Agency Stormwater General Permit, issued January 1, 2020. Additionally, with the completion of the Scudder Falls Bridge Replacement Project, Administration Building at Scudder Falls, acquisition of the Park & Ride property at Scudder Falls, and construction of the Southern Operations & Maintenance Facility at Langhorne, a comprehensive update of the SPPP was necessary.

A kickoff meeting was held with Commission Staff, representatives of FPA, and T&M Associates (sub-consultant) via MS Teams on September 16, 2022. On September 26, 2022, an information gathering, and site visit was held at the Easton – Phillipsburg Toll Bridge. Attendees included the Deputy Director of Maintenance, DWG & E-P Regional Maintenance Supervisors (RMS), Deputy RMS from Scudder Falls, Engineering, and representatives from FPA and T&M Associates.

On October 5, site visits for stormwater facilities audits were performed at Milford – Montague TB, Delaware Water Gap TB, and Portland – Columbia TB. On October 19, site visits for stormwater facilities audits were performed at I-78 TB, New Hope – Lambertville TB, Scudder Falls TB, and Trenton – Morrisville TB. A draft updated SPPP Manual was submitted to the Commission on October 28 and comments have been provided to FPA.

On November 10, site visits for Stormwater Outfall Inspections and mapping were completed at Langhorne and Trenton – Morrisville Toll Bridge. On November 13, site visits for Stormwater Outfall Inspections and mapping were completed at Scudder Falls and New Hope – Lambertville Toll Bridge. Inspections were performed at these facilities because of substantial changes since the original outfall mapping in 2006. Outfall inspections at all other facilities are being completed by Commission maintenance forces. The final, updated SPPP is due to the Commission on November 30.

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TRAFFIC ENGINEERING CONSULTANT

2021–2022 Annual Reports
Contract No. C-761A
(CAS/KMS)

Initial 2022 traffic data was provided to Pennoni Associates to begin compiling the data.

TRAFFIC COUNT PROGRAM UPGRADE

Contract No. DR-550A
(CAS/KMS)

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

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**OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of November 2022	1-24

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

PUBLIC SAFETY AND BRIDGE SECURITY
Month of November 2022

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department (PSBS):

Radio System

- The new radio consoles at the New Hope Control Center are operable and working as expected.
- Public Safety and Bridge Security (PSBS) personnel alone, and in conjunction with the New Jersey State Police investigated various DRJTBC radio issues during November 2022.
- In November 2022, PSBS installed and programmed new radios for various new vehicles.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

Access Control System

- Access Control vendors are informing PSBS that the Commission's card reader technology is being slowly phased out and replaced by "I Class" technology card readers. PSBS is currently looking into the "I Class" card readers and their capabilities, but initial indications are that the new technology is more secure and would allow the Commission to utilize mobile phone technology, as well as Blue Tooth technology and facial recognition. The new Langhorne Maintenance Facility will have the new "I Class" readers since we can acquire the new technology without incurring a replacement cost.
- In November 2022, the Access Control System (ACS) database was audited and pictures were updated for employees and contractor cards.
- Various employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were investigated and addressed.

Public Safety & Bridge Security

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

PUBLIC SAFETY AND BRIDGE SECURITY

Month of November 2022

- In November 2022, During the Thanksgiving holiday period, Pennsylvania State Police (PSP) ran the “Click it or Ticket” campaign on DRJTBC properties. PSP also deployed Trevoise barracks Motor Carrier Safety Assistance Program (MCSAP) troopers to maximize enforcement.
- PSBS arranged for various Pennsylvania State Police (PSP) enforcement details at the TM plaza at the request of Engineering and Toll due to recent truck traffic damaging Transcore equipment. Additional speed enforcement details are being planned for the various toll plazas.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS PCC continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security-related incidents.
- In November 2022, PSBS worked with Human Resources (HR) on various internal investigations.
- In November 2022, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated forty-six (46) video requests.
- In November 2022, PSBS staff continued to work with Engineering and Maintenance to upgrade the conditions of the Southern Region Bridge Shelters.
- In November 2022, PSBS employees received court subpoenas to testify in various law enforcement cases involving the DRJTBC video.

Miscellaneous

- In November 2022, PSBS personnel continued training on the Computer Aided Dispatch (CAD) system.
- In November 2022, PSBS personnel assisted Maintenance with various traffic-related activities.
- In November 2022, PSBS continued to work with Engineering for the construction of the Southern Operations & Maintenance Facilities – Primary Control Center Project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

PUBLIC SAFETY AND BRIDGE SECURITY

Month of November 2022

- In November 2022, work continued on the New Hope Secondary Control Center (SCC), Computer Aided Dispatch System (CAD), and Carousel integrated phone system. PSBS Staff, along with Engineering are conducting Bi-Weekly meetings with Motorola and Carousel regarding the CAD and phone system.
- PSBS coordinated the Commissions and both the New Jersey and Pennsylvania State Police's involvement with the Phillipsburg-Easton Thanksgiving Day Football Game foot traffic.
- PSBS also coordinated the Commission's involvement with the New Hope-Lambertville Thanksgiving Day Turkey Trot.

November 2022

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	1	0	0	0	1	0
Delaware Water Gap 41	0	1	2	1	0	0	0	5
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland - Columbia 43	0	0	1	0	0	0	0	0
Riverton-Belvidere 44	0	0	1	1	0	0	0	1
Rt 22 EP 45	0	0	0	0	1	0	0	0
Northampton St 46	0	0	0	0	0	0	1	0
I-78 47	0	3	2	2	2	8	0	8
Riegelsville 48	0	0	0	0	0	0	0	1
Upper Black Eddy Milford 49	0	0	0	0	0	0	0	0
Uhlerstown Frenchtown 50	0	1	1	1	0	0	0	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	0	0	0	0	0	0
New Hope Lambertville Toll 53	0	1	1	0	0	0	0	0
New Hope Lambertville 54	0	0	0	1	0	0	0	1
Washington Crossing 55	0	0	2	0	0	0	0	1
Scudder Falls 56	0	0	2	0	0	0	0	0
Calhoun St 57	0	0	1	0	0	0	0	2
Lower Trenton 58	0	0	0	0	0	0	0	0
Morrisville Trenton 59	0	1	0	1	0	0	0	1

	Citations	Warnings	Security Checks
New Jersey State Police	32	38	486
Pennsylvania State Police	122	172	630

November 2022 Overweight Crossings-Central Region

11/30/2022

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	91	3	0	3	3	3	0	0	0	0	0	0
Northampton St.	557	3	3	0	2	1	1	1	0	1	0	0
Riegelsville	178	1	1	0	1	1	0	0	0	0	0	0
Uhlerstown - Frenchtown	60	5	0	5	5	1	1	0	0	0	0	0
November Totals	886	12	4	8	11	6	2	1	0	1	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	1149	61	13	48	47	28	18	9	3	5	0	4
Northampton St.	5488	41	41	0	31	14	16	9	0	8	0	1
Riegelsville	2287	8	8	0	6	2	3	2	0	1	0	0
Uhlerstown - Frenchtown	1263	23	0	23	23	17	5	0	0	0	0	0
Year to Date Totals	10187	133	62	71	107	61	42	20	3	14	0	5

November 2022 Overweight Crossings-Southern Region

11/30/2022

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response
Lower Trenton	0	0	0	0	0	0	0	0	0	0	0	0
Calhoun Street	121	1	1	0	0	0	0	1	1	0	0	0
Washington Crossing	150	3	1	2	2	1	1	1	0	1	0	0
New Hope	91	1	1	0	0	0	0	1	1	0	0	0
Lambertville	56	1	0	1	1	0	1	0	0	0	0	0
Centre Bridge												
Stockton												
November Totals	418	6	3	3	3	1	2	3	2	1	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response
Lower Trenton	112	21	0	21	0	0	0	21	8	13	0	0
Calhoun Street	773	35	33	2	11	4	7	23	6	17	0	1
Washington Crossing	1773	32	10	22	21	10	11	11	2	9	0	0
New Hope	936	36	36	0	15	11	4	18	12	6	2	1
Lambertville	556	56	1	55	55	25	30	1	1	0	0	0
Centre Bridge												
Stockton												
Year to Date Totals	4150	180	80	100	102	50	52	74	29	45	2	2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Riverton-BelvidereMONTH NovemberYEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	168	168	168	168	672
Patrols	83	81	78	78	320
Overweight Crossings	1	2	0	0	3
Overweights Refused	43	21	21	26	111
Pass Through	17	4	12	4	37
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	8	5	6	6	25
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	11	4	2	9	26
Jumpers / Code 100	0	0	0	0	0
Public Interactions	55	38	48	37	178
Bicycle Warnings	2	0	0	0	2
Other	10	0	8	5	23

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH November

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	167	165	156	159	647
Overweight Crossings	0	0	0	1	1
Overweights Refused	131	128	133	140	532
Pass Through	2	0	2	1	5
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	1	0	3	4
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	26	45	37	26	134
Jumpers / Code 100	0	1	0	0	1
Public Interactions	163	425	263	140	991
Bicycle Warnings	6	19	6	7	38
Other	26	0	24	23	73

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE RiegelsvilleMONTH NovemberYEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	159	140	134	158	591
Overweight Crossings	0	0	1	0	1
Overweights Refused	54	33	49	38	174
Pass Through	5	9	1	3	18
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	1	0	1
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	1	2	0	10	13
Jumpers / Code 100	0	0	0	0	0
Public Interactions	42	54	33	47	176

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Bicycle Warnings	0	0	0	0	0
Other	23	0	26	21	70

NOTES:

BRIDGE Upper Black Eddy-Milford

MONTH November

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	4	0	0	0	4
Patrols	2	0	0	0	2
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

BRIDGE Uhlerstown-Frenchtown

MONTH November

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	12	11	72	40	135
Patrols	5	4	17	11	37
Overweight Crossings	0	2	3	0	5
Overweights Refused	13	9	34	4	60
Pass Through	4	7	14	4	29
Disabled Vehicles	0	0	0	0	0
Accidents	1	0	0	0	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Police Requests	1	0	1	0	2
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	1	0	1
Jumpers / Code 100	0	0	0	0	0
Public Interactions	18	4	31	9	62
Bicycle Warnings	0	1	4	0	5
Other	2	0	5	5	12

NOTES:

BRIDGE Portland-Columbia Pedestrian

MONTH November

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	0	0	0	0	0
Patrols	14	14	14	14	56
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH NovemberYEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	80	80.5	88	60	308.5
Patrols	34	36	23	20	113
Overweight Crossings	0	0	1	0	1
Overweights Refused	18	11	22	5	56
Pass Through	3	1	1	0	5
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	1	0	1
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	21	12	24	5	62
Jumpers / Code 100	0	0	0	0	0
Public Interactions	57	44	30	0	131
Bicycle Warnings	6	1	3	0	10
Other	7	0	0	0	7

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

MONTH November

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	336	336	336	192	1200
Patrols	126	95	110	96	427
Overweight Crossings	0	0	1	0	1
Overweights Refused	21	27	20	23	91
Pass Through	0	2	2	0	4
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	1	0	1
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	21	29	23	23	96
Jumpers / Code 100	0	0	0	0	0
Public Interactions	462	251	404	0	1117
Bicycle Warnings	38	15	14	0	67
Other	20	0	0	0	20

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Washington CrossingMONTH NovemberYEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	168	168	168	96	600
Patrols	49	39	27	25	140
Overweight Crossings	1	1	1	0	3
Overweights Refused	52	42	32	24	150
Pass Through	2	0	0	0	2
Disabled Vehicles	0	0	0	0	0
Accidents	0	1	2	0	3
Police Requests	1	2	2	0	5
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	55	43	33	24	155
Jumpers / Code 100	0	0	0	0	0
Public Interactions	37	24	53	0	114

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Bicycle Warnings	15	0	3	0	18
Other	5	0	0	0	5
NOTES:					

BRIDGE Calhoun Street

MONTH November

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	324	336	336	192	1188
Patrols	85	107	46	64	302
Overweight Crossings	1	0	0	0	1
Overweights Refused	29	37	31	21	118
Pass Through	0	2	0	0	2
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	1	0	1
Police Requests	1	0	2	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Traffic Control	30	39	33	21	123
Jumpers / Code 100	0	0	0	0	0
Public Interactions	35	35	10	0	80
Bicycle Warnings	5	1	0	0	6
Other	5	0	0	0	5

NOTES:

BRIDGE Lower Trenton

MONTH November

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	0	0	24	0	24
Patrols	0	0	10	0	10
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	1	0	0	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	1	1
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

BRIDGE Lumberville - Raven Rock

MONTH November

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Nov	WEEK OF 12-Nov	WEEK OF 26-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	0	0	0	0	0
Patrols	9	7	8	13	37
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

2022

AC Monthly Activity Report

November 2022

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	53	0	1	0	0	0
Calhoun Street	96	1	0	0	0	0
Scudder Falls	222	0	2	0	9	0
Washington Crossing	52	3	1	0	0	0
New Hope	21	1	0	0	0	0
Lambertville	26	1	0	0	0	0
Centre Bridge	37	0	1	0	0	0
Stockton	90	5	0	0	0	0
Lumberville	103	0	0	0	0	0
RavenRock	144	1	0	0	0	0
Uhlersown	161	3	0	2	0	1
Frenchtown	86	3	0	0	0	0
Upper Black Eddy	27	0	0	0	0	0
Milford						
Riegelsville						
Northampton St.						
Riverton						
Belvidere						
Portland Columbia						
Totals	1118	18	5	2	9	1

Yearly Totals

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	885	20	12	0	7	2
Calhoun Street	1394	28	31	2	16	6
Scudder Falls	3473	0	33	0	119	3
Washington Crossing	1202	30	19	0	1	4
New Hope	827	33	6	1	2	4
Lambertville	713	53	0	1	4	0
Centre Bridge	456	0	1	0	0	4
Stockton						
Lumberville						
RavenRock						

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Uhlersown	950	22	6	0	0	0
Frenchtown						
Upper Black Eddy	1029	0	1	0	0	0
Milford						
Riegelsville	1344	7	2	0	1	0
Northampton St.	1814	39	6	4	5	5
Riverton						
Belvidere	860	54	3	0	0	2
Portland Columbia	474	0	0	0	0	0
Totals	15421	286	120	8	155	30

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of November 2022	1-8

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

MAINTENANCE AND TOLL OPERATIONS
MONTH OF NOVEMBER 2022

- Participated in Teams in T-519A - Southern Operations and Maintenance Facilities Improvements (Bi-Weekly Progress Mtg.)
- Participated in weekly conference call with Toll Lieutenants to discuss, Thanksgiving toll schedules, TM Trailer Tour, NHL paving project.
- Participated in monthly Toll Sergeant's meetings to discuss Staffing, MM, TM Project Updates, PSBS in service training, part time toll collectors.
- Participated in bi-weekly Operations staff meeting held at Delaware Water Gap administration building to discuss items of interest from Maintenance, Toll, ESS, HR and Training and Safety Department.
- Senior Director participated in Teams TTS-783A On Call Beam Guide Rail and Attenuator (Pre-Bid Mtg.)
- Senior Director participated in TTS 735A-009 New Hope-Lambertville Driveway & Parking Lot Repaving meeting held at New Hope administration building.
- Senior Director participated in meeting to discuss vault removal and walkthrough of Trenton Morrisville Toll temporary trailer.
- Senior Director participated Teams meeting to discuss installation of new Suicide Prevention signs on Commission roadways and bridges.
- Senior Director reviewed and approved Garda invoices and miscellaneous charges for the month of November 2022.
- Senior Director reviewed and approved invoices from J. Fletcher Creamer for Guide Rail repairs at various locations.
- Senior Director reviewed Use of Facilities requests and forwarded Certificates of Insurance for review and approval.
- Senior Director prepared monthly Maintenance and Toll reports for the November 2022 staff agenda meeting.
- Senior Director prepared and forwarded report of Use of Commission Facilities for the month of November 2022.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

Maintenance Operations

- Director of Maintenance reviewed, and approved P Card purchases for the month of November from Regional Maintenance Supervisors.
- Director of Maintenance conducted meeting to discuss installation of suicide prevention signs at various locations.
- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of November from Regional Maintenance Supervisors.
- Director of Maintenance moderated monthly conference call with Regional Maintenance Supervisors to discuss Trenton Morrisville toll operations move to trailer, winter operations and P-Card purchases.
- Trenton Morrisville maintenance crews completed rehabilitation of the lower Trenton Bridge Officer shelter.
- Trenton Morrisville maintenance crews winterized the chillers on the circulation pumps at Scudder Falls administration building.
- Trenton Morrisville maintenance crews patched concrete on Lower Trenton approach roadway.
- Trenton Morrisville maintenance crews completed repairs of Trenton Morrisville highway lights and replaced breaker on route one.
- New Hope Maintenance crews removed all pack rust - grinded/sanded down to solid steel, welded flat stock steel to fill holes - and primed & painted the base of the gantry columns at both approaches at WCTSB.
- New Hope Maintenance crews removed the old grease and Greased the bearings (shoes) at NHLTSB and CBSTSB.
- New Hope maintenance crews assisted Scudder Falls maintenance fixing outside outlets at the Scudder Falls administration building.
- New Hope Maintenance crews installed Holiday Decorations for the City of Lambertville.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

- I-78 Maintenance crews replaced damaged underground wiring to Welcome Center street lighting.
- I-78 Maintenance crews repaired circulator pump number seven in maintenance garage by replacing gear in motor.
- I-78 Maintenance crews cleaned stormwater drains on I-78 roadway per inspection report.
- I-78 maintenance crews cleaned and flushed out floor drains in I-78 maintenance garage wash bay.
- Easton Phillipsburg maintenance crews made emergency repairs from motor vehicle accident by replacing damaged bollards and assisting J. Fletcher Creamer with attenuator repair.
- Easton Phillipsburg maintenance crews assisted State Police with road closures for annual Easton Phillipsburg Thanksgiving Day football game.
- Easton Phillipsburg maintenance crews performed crack sealing on Route 22 roadway.
- Easton Phillipsburg maintenance crews removed graffiti from pedestrian tunnel in Easton Pa.
- Portland-Columbia maintenance crews repaired concrete curb on Portland Columbia toll plaza lane three.
- Portland-Columbia maintenance crews received training on operation of new brine making machine.
- Portland- Columbia maintenance crews inspected and cleaned in and around all outfalls.
- Portland- Columbia maintenance crews repaired and reinstalled sign from incident #42292.
- Delaware Water Gap Maintenance crews assisted Transcore with open road tolling road closure for equipment repair.
- Delaware Water Gap maintenance crews hauled millings from Milford-Montague project to Delaware Water Gap to fill areas of roadway.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

- Delaware Water Gap maintenance crews installed curb markers for winter season snow removal.
- Milford-Montague maintenance crews serviced Bridge master unit and transported to DFM for annual inspection.
- Milford-Montague maintenance crews installed curb markers for winter season operations.
- Milford-Montague maintenance crews performed outlet inspection and submitted report to engineering.
- Milford-Montague maintenance crews repaired drawer slide in lane one toll booth cash drawer.

Toll Operations

- Director of Toll participated in Transcore weekly conference calls to discuss toll system updates.
- Director of Tolls approved Part Time toll collectors 300/600 hours and submitted for hourly increase.
- Director of Tolls prepared and forwarded weekly toll cash deposits and cash transaction reports.
- Deputy Director of Tolls provided weekly report on daily cash pickups by Garda armored car service.
- Director held monthly Sergeants conference call meeting to provide updates and discuss items of interest:
 - NHL Paving project
 - Holiday Toll Schedules
 - Snow Operations
 - COVID-19 Updates
 - Transcore Work on plaza
 - Project updates (TM, NSTSB, MM)
- Director of Toll and Deputy Director of Toll continue to conduct interviews for Part-Time Toll Collectors, schedule onboarding and training.
- Director of Tolls held weekly Toll Lieutenants conference call meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 19, 2022

- Director of Toll and Deputy Director of Toll continue to review monthly Toll Collector variance reports and report any discrepancies.

Fleet Department

- Two Ford Interceptor Patrol Vehicles have been wrapped with DRJTBC graphic at Elite Vehicles Solutions.
- First two pickup trucks delivered to EM Kutz for hard goods phase one upfit.
- Performed a site visit to Tryon Upfitting in Croydon PA to perform an in-person inspection of components before releasing parts payment to vendor.
- Third Interceptor almost finished with upfitting.
- Three carryover FORD F-550 Medium duty plow and spreader trucks have been ordered with Ford; PO's issued.
- Two Bri-Mar Trailers ordered for TM and SF facility; PO's issued.
- PO's issued for ten FORD Edge vehicles.
- ASV 40 Mini skid steer for SF walkway delivered for SF.
- Patrol Vehicle-Ford F-250 Pickup with Sign Board for ND ordered, PO in process of being issued.
- V-Box spreader ordered for NHL from Grainger was returned as it was the wrong model, they substituted for correct unit that was damaged in transit.
- Two ExMark mowers ordered and PO issued for NHL facility.
- Set up training for DWG on new Rexroth Hydraulic System on new Mack trucks. Trius held onsite at DWG.
- PJ Trailer for MM is in RFQ process as there are no dealers with Costars credential.
- PC Brine system is up and running producing brine for all Northern region.
- Eager Beaver Trailer quote received for TM ready to initiate procurement process.
- Ventrac Snow Blower almost ready for delivery for SF and walk path. Potentially next week.

Vehicle & Equipment Repairs

- MM- Certified spreader control needed to be replaced.
- TM- Welding truck needed extensive repair.
- EP- Backhoe batteries needed replacing.

Miscellaneous Items

- Recalls received and forwarded to RMS to schedule and complete.
- Registration renewals submitted as needed.
- Added new vehicles/ equipment to Fleet insurance as needed.
- Supplied accounting with new asset spread sheets.
- Added assets into Maximo.

Southern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	16	80	64	240	192	192	232	112	120	112	136		1,496
Bldg./Facilities Maintenance	1,296	1,328	2,160	1,776	1,784	1,680	1,640	1,920	2,120	1,720	1,472		18,896
Grounds Maintenance	152	256	904	1,000	868	864	584	1,128	1,008	1,080	520		8,364
Road Maintenance	184	280	232	152	280	216	192	312	88	64	128		2,128
Snow/Ice Maintenance	1,008	536	280	0	0	0	0	0	0	0	24		1,848
Vehicle Maintenance	224	280	464	240	216	248	184	264	272	240	248		2,880
Miscellaneous	36	40	168	104	72	144	24	152	128	184	136		1,188
Total Man-hours	2,916	2,800	4,272	3,512	3,412	3,344	2,856	3,888	3,736	3,400	2,664	0	36,800

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	64	152	512	384	448	472	248	416	104	176	200		3,176
Bldg./Facilities Maintenance	948	608	575	536	452	485	305	392	552	560	568		5,981
Grounds Maintenance	240	184	288	384	488	550	624	520	600	456	576		4,910
Road Maintenance	48	280	280	16	72	32	104	208	240	80	64		1,424
Snow/Ice Maintenance	1,273	484	278	56	0	0	0	0	16	288	56		2,451
Vehicle Maintenance	204	192	144	160	128	48	208	192	200	168	160		1,804
Miscellaneous	48	24	88	96	48	56	112	72	200	136	80		960
Total Man-hours	2,825	1,924	2,165	1,632	1,636	1,643	1,601	1,800	1,912	1,864	1,704	0	20,706

Central Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Robert Varju, Regional Maintenance Supervisor, I-78****Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg****Easton-Phillipsburg Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	288	416	584	832	904	520	656	560	480	416	168		5,824
Bldg./Facilities Maintenance	760	680	768	552	624	576	568	528	592	448	424		6,520
Grounds Maintenance	152	240	744	544	1,016	1,160	944	824	664	592	544		7,424
Road Maintenance	120	240	96	208	24	104	8	376	360	240	344		2,120
Snow/Ice Maintenance	864	544	336	0	0	0	0	0	8	24	0		1,776
Vehicle Maintenance	240	288	440	264	256	304	208	280	296	320	272		3,168
Miscellaneous	72	56	8	40	8	72	80	24	0	32	24		416
Total Man-hours	2,496	2,464	2,976	2,440	2,832	2,736	2,464	2,592	2,400	2,072	1,776	0	27,248

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	0	0	0	0	8	0	0	0		8
Bldg./Facilities Maintenance	912	612	748	672	560	597	676	976	869	1,128	1,322		9,072
Grounds Maintenance	245	208	576	612	636	704	572	680	560	483	478		5,754
Road Maintenance	32	48	176	360	232	32	176	120	128	63	184		1,551
Snow/Ice Maintenance	549	288	368	96	0	0	0	0	0	0	24		1,325
Vehicle Maintenance	472	416	256	264	224	168	224	200	216	256	218		2,914
Miscellaneous	8	8	8	24	0	64	16	88	22	96	0		334
Total Man-hours	2,218	1,580	2,132	2,028	1,652	1,565	1,664	2,072	1,795	2,026	2,226	0	20,958

Northern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****James Gower, Regional Maintenance Supervisor****Matt Meeker, Regional Maintenance Supervisor - Milford-Montague****Portland-Columbia Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	24	0	0	0	30	50	66	32	0	8	0		210
Bldg./Facilities Maintenance	430	399	299	329	316	273	268	335	160	156	414		3,379
Grounds Maintenance	147	46	144	244	321	265	324	348	234	208	168		2,449
Road Maintenance	28	0	24	54	52	72	138	88	32	88	196		772
Snow/Ice Maintenance	250	119	113	0	0	0	0	0	0	16	48		546
Vehicle Maintenance	126	36	163	88	46	78	104	92	24	120	208		1,085
Miscellaneous	28	8	17	8	8	22	20	8	0	64	75		258
Total Man-hours	1,033	608	760	723	773	760	920	903	450	660	1,109	0	8,699

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	8	24	28	0	5	0	0	32	64	0		161
Bldg./Facilities Maintenance	824	806	941	828	692	622	570	728	768	624	712		8,115
Grounds Maintenance	224	160	256	328	528	493	487	428	324	280	304		3,812
Road Maintenance	16	16	136	96	88	260	140	653	284	135	141		1,965
Snow/Ice Maintenance	304	224	149	56	0	0	0	0	0	86	88		907
Vehicle Maintenance	232	308	312	344	304	251	180	244	164	176	200		2,715
Miscellaneous	88	122	216	152	64	144	128	144	48	56	24		1,186
Total Man-hours	1,688	1644	2,034	1,832	1,676	1,775	1,505	2,197	1,620	1,421	1,469	0	18,861

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	0	48	0	0	32	0	16	0		96
Bldg./Facilities Maintenance	494	472	609	512	438	516	487	440	480	432	512		5,392
Grounds Maintenance	0	0	0	56	152	97	96	96	80	64	32		673
Road Maintenance	0	32	16	24	8	16	24	24	0	8	8		160
Snow/Ice Maintenance	88	48	16	0	0	0	0	0	0	0	16		168
Vehicle Maintenance	148	56	88	96	40	48	48	64	24	48	64		724
Miscellaneous	0	8	16	16	8	16	16	48	8	0	8		144
Total Man-hours	730	616	745	704	694	693	671	704	592	568	640	0	7,357

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

USE OF FACILITIES REQUEST REPORT

MONTH OF NOVEMBER 2022

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of November 2022	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 19, 2022

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
New Hope Toll Bridge	PSE&G	May 1, 2022 through December 31, 2022	Transporting Equipment and personnel from River Rd. through DRJTBC property.
New Hope Toll Supported Bridge	Greater Lambertville Chamber of Commerce	Thursday November 24, 2022	Turkey Trot 5K Race

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 1, 2022

OPERATIONS INDEX

FOR

TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of November 2022	1 of 5

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF November 2022

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed or facilitated (116) virtual and/or in-person training courses during the Month of October. This consisted of (25) ILT sessions and (172) Commission Employees trained during the month. The following training topics were covered in October.

Note: ** Denotes Instructor-Led Training (ILT)

SAP Litmos (Learning Management System)

- Created sessions in Litmos for instructor-led training (ILT) courses/modules and marked attendance accordingly
- Uploaded newly acquired training certificates into Litmos for but not limited to CPR, PSATS (Flagger), and Traffic Control Coordinator (Rutgers)
- Assisted DRJTBC employees as needed with LMS
- Reviewed all information entered in Litmos in November to check for errors
- Monitored assignment compliance for affected departmental personnel
- Ran weekly reports for new employee updates imported from the ADP sync (retirements, promotions etc.)
- Reviewed new course content in SAP Litmos Content Library

Administrative

- Conducted MS Teams meetings w/TES personnel to provide updates/assignments
- Reviewed monthly reports submitted by TES staff
- Attended Operations meeting/TES monthly updates to staff
- Prepared and disseminated minutes from TES/Operations meetings
- Updated WFH schedule for departmental personnel
- Updated Daily TES Facility Log (Contact Tracing Protocol)
- Updated public and departmental TES calendars
- Prepared monthly Operations Report
- Coordinated the scheduling of CPR with Hunterdon Healthcare and assisted with the logistics of the classroom setting

- Facilitated CPR /AED/First Aid training in various locations
- Printed, laminated and distributed CPR cards to affected personnel
- Compiled report for Staff in need of Flagger for 202/Toll & PSBS
- Facilitated virtual and on-site Flagger classes for PSBS/Toll
- Scheduled Flagger Classes for Toll and PSBS in December
- Reviewed online training opportunities in PMA and Skill Path
- Set-up New Horizons Photoshop class for Engineering/Requisition to be submitted
- Researched/Scheduled Skill-Path Topics for December
- Facilitated “Cultivating Diverse and Inclusive Teams”
- Facilitated “Leading a Cross-Generalization Workforce”
- Attended Bulletproof Documentation Seminar - SkillPath
- Monitored/approved ADP timekeeping for TES staff
- Ordered office supplies as needed
- Accepted purchases/services in Munis and SharePoint for prompt payment
- Completed delivery of GENETEC User manuals for shelters and OIC offices
- Power Points created: Leadership, Active Shooter and De-Escalation training
- Attended meeting regarding OIC training for Toll
- Zoom Meeting with Phil Rubino (PMA) regarding Harness training for Maintenance and Engineering
- Contacted State Police Liaisons for Bomb Prevention Awareness course
- Maintained training records for PTTC Orientation for Toll & PSBS
- Continued research relative to new CDL requirements and Training Provider Requirements and Regulations
- Teams Meeting with Somerset County regarding CDL Training/Shared Services Agreement/Train-the-Trainer
- Forwarded Shared Services Agreement to DED for review
- Provided Maintenance with copies of the certifications for Aerial Device Operator training sent from Altec

State Police/Liaison Collaboration

- Scheduled State Police overtime details
- Security Details for Easton/Phillipsburg game
- Reviewed/approved State Police MOU and overtime invoices

Employee Safety

- Safety Talks: Cold Weather Safety & Dump Truck Safety
- Entered Safety Talks attendance into Litmos
- Inspected all AED units/Fire extinguishers (including toll supported bridges)

- Checked/replaced batteries as needed in AED Units
- Replenished first aid kits as needed (All regions)
- Inspected Fire Safety equipment (live fire/electric)
- Training for Engineering to Don/Doff Harness requested for December

WPSC

- Facilitated the November Monthly WPSC Meeting @ I-78
- Scheduled the Workplace Safety Committee Meeting for December 15th @PC
- Followed up on pending projects associated with the Workplace Safety Committee (WPSC)
- WPSC reviewed monthly accident report and TES will utilize for Safety Talks
- Inspected Facility (I-78) for safety compliance
- Positive feedback from Maintenance on new shirt samples/Request to order larger sizes to wear before final recommendation
- Received detailed list of Black Shoes as requested from DED
- Provided updated safety shoe/boots inventory and detailed summary of presentation to DED & WPSC Committee to review
- Updated list of staff that would utilize program (Maintenance, Toll, PSBS)/Provided breakdown to Grainger
- Submitted billing setup information from Grainger upon approval of program/Requires 30-minute Teams call with representative
- Submitted Memo for New Member Request for Reorganization with a December 14, 2022 deadline

November 2022 TES Training Report

Course	Date Completed	Employee	Business Unit
Active Listening 1.0	11/18/2022	James Cavallo	Training & Employee Safety
Agenda Setting 2.0	11/18/2022	James Cavallo	Training & Employee Safety
Agenda Setting 3.0	11/18/2022	James Cavallo	Training & Employee Safety
Alcohol and Drug Awareness for Managers 1.0 (US)	11/18/2022	James Cavallo	Training & Employee Safety
Armed Robbery Survival Skills 3.0	11/18/2022	James Cavallo	Training & Employee Safety
Asking Questions 2.0	11/28/2022	Aminah El-Burki	Training & Employee Safety
Cold Stress - Safety Talk**	11/15/2022	Brian Feller	Maintenance & Toll Operations
	11/15/2022	Dale Parichuk Jr	Maintenance & Toll Operations
	11/15/2022	Harald Simon	Maintenance & Toll Operations
	11/15/2022	James Gower	Maintenance & Toll Operations
	11/15/2022	Jamie Franks	Maintenance & Toll Operations
	11/15/2022	Joseph Squire	Maintenance & Toll Operations
	11/15/2022	Kyle Williams	Maintenance & Toll Operations
	11/15/2022	Leon Werkheiser Jr	Maintenance & Toll Operations
	11/15/2022	Lloyd Johnson	Maintenance & Toll Operations
	11/15/2022	Matthew Stock	Maintenance & Toll Operations
	11/15/2022	Paul Wallace	Maintenance & Toll Operations
	11/15/2022	Scott Sheldon	Maintenance & Toll Operations
	11/15/2022	Steve Borger	Maintenance & Toll Operations
	11/15/2022	Taylor Perry	Maintenance & Toll Operations
	11/15/2022	Walter George	Maintenance & Toll Operations
	11/15/2022	William H Kresge IV	Maintenance & Toll Operations
	11/15/2022	William J Luscik	Maintenance & Toll Operations
	11/16/2022	Alexie Reyes	Maintenance & Toll Operations
	11/16/2022	Donald Day	Maintenance & Toll Operations
	11/16/2022	Frederick Fennimore	Maintenance & Toll Operations
	11/16/2022	Harry W Fawkes Jr	Maintenance & Toll Operations
	11/16/2022	Joseph Ritts	Maintenance & Toll Operations
	11/16/2022	Kawan Gamble	Maintenance & Toll Operations
	11/16/2022	Manuel Rivera	Maintenance & Toll Operations
	11/16/2022	Matthew Satmary	Maintenance & Toll Operations
	11/16/2022	Richard C Hett	Maintenance & Toll Operations
	11/21/2022	Daniel Vander Berg	Maintenance & Toll Operations
	11/21/2022	Mason Vance	Maintenance & Toll Operations
	11/21/2022	Matthew W Meeker	Maintenance & Toll Operations
	11/21/2022	Michael Curnkey	Maintenance & Toll Operations
	11/21/2022	Mitchell Vance	Maintenance & Toll Operations
	11/29/2022	Aaron Schermerhorn	Maintenance & Toll Operations
	11/29/2022	Austin McCleery	Maintenance & Toll Operations
	11/29/2022	Casey Wallace-Walker	Maintenance & Toll Operations
	11/29/2022	Christopher Jackson	Maintenance & Toll Operations
	11/29/2022	David Myers	Maintenance & Toll Operations
	11/29/2022	George Farrell	Maintenance & Toll Operations
	11/29/2022	Jared Burd	Maintenance & Toll Operations
	11/29/2022	Kenneth Terry	Maintenance & Toll Operations
	11/29/2022	Richard L Fleming	Maintenance & Toll Operations
	11/29/2022	Steve Bartzak	Maintenance & Toll Operations
CPR/AED/First Aid - Hunterdon Healthcare**	11/10/2022	Brenda Jones	Maintenance & Toll Operations
	11/10/2022	Christopher M Gulini	Maintenance & Toll Operations
	11/10/2022	Douglas Scheer	Maintenance & Toll Operations
	11/10/2022	Jack Baum	Training & Employee Safety
	11/10/2022	Lourdes Padilla	Maintenance & Toll Operations
	11/16/2022	Bryan K Culbertson	Public Safety & Bridge Security
	11/16/2022	James Oleniacz	Public Safety & Bridge Security
	11/16/2022	John Stone	Public Safety & Bridge Security
	11/16/2022	Justin Vegh	Public Safety & Bridge Security
	11/16/2022	Randy Piazza	Public Safety & Bridge Security
	11/16/2022	Robert Bird	Public Safety & Bridge Security
Cultivating Diverse and Inclusive Teams - SkillPath**	11/10/2022	Aminah El-Burki	Training & Employee Safety
	11/10/2022	Jeanine Loeffler	Maintenance & Toll Operations
	11/10/2022	Melissa Herman	Maintenance & Toll Operations
Dump Truck Safety - Safety Talk**	11/15/2022	Brian Feller	Maintenance & Toll Operations
	11/15/2022	Dale Parichuk Jr	Maintenance & Toll Operations
	11/15/2022	Harald Simon	Maintenance & Toll Operations
	11/15/2022	James Gower	Maintenance & Toll Operations
	11/15/2022	Jamie Franks	Maintenance & Toll Operations
	11/15/2022	Joseph Squire	Maintenance & Toll Operations
	11/15/2022	Kyle Williams	Maintenance & Toll Operations
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	11/15/2022	Paul Wallace	Maintenance & Toll Operations

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	11/21/2022	Michael Curnkey	Maintenance & Toll Operations
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	11/29/2022	George Farrell	Maintenance & Toll Operations
	11/29/2022	Jared Burd	Maintenance & Toll Operations
	11/29/2022	Kenneth Terry	Maintenance & Toll Operations
	11/29/2022	Richard L Fleming	Maintenance & Toll Operations
	11/29/2022	Steve Bartzak	Maintenance & Toll Operations
Flagger Training Certification - PSATS**	11/01/2022	Bruno C Hennings III	Maintenance & Toll Operations
	11/01/2022	Cameron Huffman	Maintenance & Toll Operations
	11/01/2022	David F Wiener	Maintenance & Toll Operations
	11/01/2022	James Aumick Sr	Maintenance & Toll Operations
Leading Inclusively Across a Multi Generation Workforce - SkillPath**	11/29/2022	Aminah El-Burki	Training & Employee Safety
	11/29/2022	Jeanine Loeffler	Maintenance & Toll Operations
Learner Welcome Course	11/04/2022	Odessa Davis	Chief Administrative Officer Departments
Motorola CAD System Training (1-day)**	11/16/2022	Kevin Clark	Public Safety & Bridge Security
	11/16/2022	Matthew Jones	Public Safety & Bridge Security
	11/16/2022	Matthew Skrebel	Public Safety & Bridge Security
Photoshop CC 1 - New Horizons (2-day)**	11/30/2022	Justin Bowers	Engineering
Sexual Harassment Prevention 3.0 (US)	11/09/2022	Shawn Carmody	Public Safety & Bridge Security
Courses Taken: 16 ILT Sessions: 13 # Trained: 66			