

**DELAWARE RIVER**  
**JOINT TOLL BRIDGE COMMISSION**  
**MINUTES**  
**MEETING OF APRIL 25, 2022**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MEMBERS OF THE COMMISSION**

**NEW JERSEY**

HONORABLE MICHAEL B. LAVERY

**Chairman**

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI

**Treasurer**

**PENNSYLVANIA**

HONORABLE PAMELA JANVEY

**Vice Chair**

HONORABLE DANIELLA DE LEON

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

**Secretary**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**STANDING COMMITTEES**

**FINANCE, INSURANCE MANAGEMENT AND OPERATIONS**

**PENNSYLVANIA:** Grace, Shahid

**NEW JERSEY:** Ciesla,\*, Laurenti

**PROJECTS, PROPERTY AND EQUIPMENT**

**PENNSYLVANIA:** Christy\*, De Leon

**NEW JERSEY:** Lavery, VanVliet

**PROFESSIONAL SERVICES**

**PENNSYLVANIA:** Grace, Janvey

**NEW JERSEY:** Komjathy, VanVliet\*

**PERSONNEL**

**PENNSYLVANIA:** Janvey\*, Grace

**NEW JERSEY:** Ciesla, Komjathy

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**AUDIT COMMITTEE**

**PENNSYLVANIA:** Janvey, Shahid\*

**NEW JERSEY:** Laurenti, Lavery

**ADMINISTRATIVE COMMITTEE**

**PENNSYLVANIA:** Grace, Shahid

**NEW JERSEY:** Ciesla, Laurenti\*

Chairman and Vice Chair are Ex-Officio of All Committees

\*Chairperson of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**RECAPITULATION OF COMMITTEE MEMBERSHIP**

<b>Lavery</b>	(1)	Ex-Officio of all Committees
	(2)	Projects, Property and Equipment
	(3)	Audit Committee
<b>Laurenti</b>	(1)	Finance, Insurance Management and Operations
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
<b>VanVliet</b>	(1)	Projects, Property and Equipment
	(2)	Professional Services (Chairperson)
<b>Ciesla</b>	(1)	Finance, Insurance Management and Operations (Chairperson)
	(2)	Personnel
	(3)	Administrative Committee
<b>Komjathy</b>	(1)	Professional Services
	(2)	Personnel
<b>Janvey</b>	(1)	Ex-Officio of all Committees
	(2)	Personnel Committee (Chairperson)
	(3)	Audit Committee
<b>Grace</b>	(1)	Finance, Insurance Management and Operations
	(2)	Professional Services (Chairperson)
	(3)	Personnel
	(4)	Administrative Committee
<b>Christy</b>	(1)	Projects, Property and Equipment (Chairperson)
<b>De Leon</b>	(1)	Projects, Property and Equipment
<b>Shahid</b>	(1)	Finance, Insurance Management and Operations
	(2)	Audit Committee (Chairperson)
	(3)	Administrative Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**PROFESSIONAL ASSOCIATES**

**CONSULTING ENGINEERS**

PICKERING, CORTS & SUMMERSON, INC.  
Newtown, Pennsylvania

**LEGAL COUNSEL**

ARCHER  
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT&CAPPELLI  
Phillipsburg, New Jersey

**LABOR COUNSEL**

STRADLEY, RONON  
Philadelphia, Pennsylvania

CHISEA, SHAHINIAN & GIANTOMASI  
West Orange, New Jersey

**AUDITOR**

MERCADIEN, P.C.  
Hamilton, New Jersey

**FINANCIAL ADVISOR**

ACACIA FINANCIAL GROUP  
Mt. Laurel, New Jersey

**COMMUNICATIONS CONSULTANT**

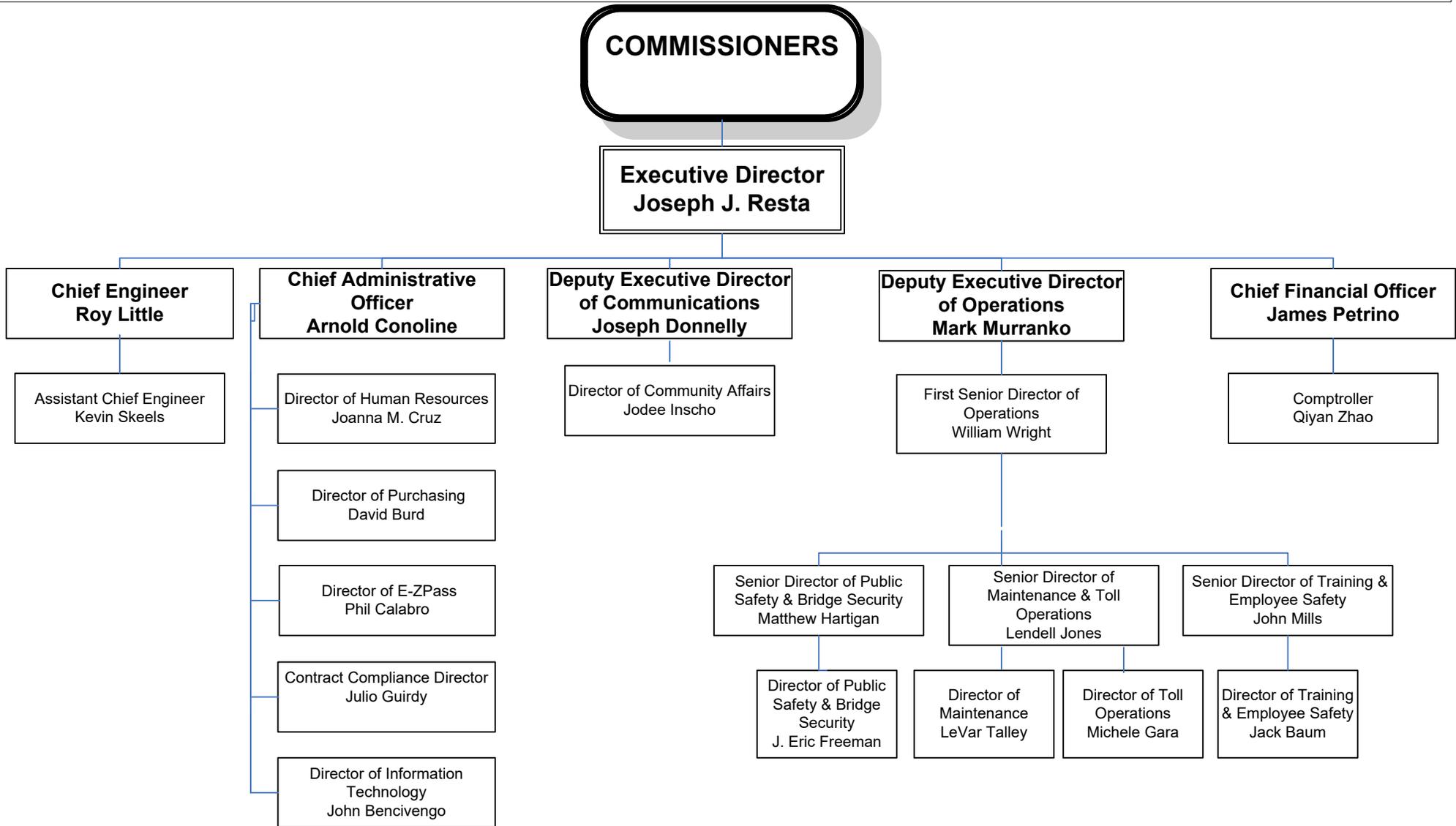
BELLVUE COMMUNICATIONS  
Philadelphia, Pennsylvania

**INVESTMENT ADVISOR**

STONERIDGE PMG ADVISORS, LLC  
Radnor, Pennsylvania

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## ORGANIZATION CHART



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

## **CALL TO ORDER**

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams and in person on Monday, April 25, 2022 at 10:36 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

## **APPEARANCES:**

### **COMMISSION MEMBERS:**

Hon. Yuki Moore Laurenti (New Jersey)  
Hon. Daniel Grace (Pennsylvania)  
Hon. Lori Ciesla (New Jersey)  
Hon. Pamela Janvey (Pennsylvania)  
Hon. Michael Lavery (New Jersey)  
Hon. John Christy (Pennsylvania)  
Hon. Garrett Van Vliet (New Jersey)  
Hon. Ismail Shahid (Pennsylvania)  
Hon. Aladar Komjathy (New Jersey)

### **COMMISSION MEMBERS ABSENT:**

Hon. Daniella De Leon (Pennsylvania)

### **COMMISSION COUNSEL:**

Jonathan Bloom, Stradley Ronon, Pennsylvania  
Brian O'Neill, Chiesa Shahinian & Giantomasi, New Jersey  
Shelly Smith, Archer Law, Pennsylvania  
Douglas Steinhardt, Florio Perrucci, Steinhardt & Cappelli, New Jersey

### **GOVERNORS REPRESENTATIVES:**

Brenda Rios, PA Governor's Office

### **COMMISSION STAFF MEMBERS:**

Roy Little, Chief Engineer  
Arnold Conoline, Chief Administrative Officer  
Joseph Donnelly, Deputy Executive Director of Communications  
Qiyang Zhao, Comptroller  
Mark Murranko, Deputy Executive Director of Operations  
Charles Stracciolini, Program Manager of Technology

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of April 25, 2022

John Bencivengo, Director of Information Technology  
Joanna Cruz, Human Resources Director  
Jodee Inscho, Director of Community Affairs  
Heather McConnell, Administrative Generalist Executive Office  
Kevin Skeels, Assistant Chief Engineer

### PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

### OTHERS:

### ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

### WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

### INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

### EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

*Good Morning Commissioners forgive me for using my remarks today to celebrate the retirement of our Chief Engineer, Roy Little. There is a Proclamation of the Commissioners that will be read into the record of today's meeting, so I will focus my remarks on some of his accomplishments that are not a part of the proclamation.*

*I first met Roy in 2013 and was immediately impressed. Roy was then Assistant Chief Engineer due to a vacancy at the Chief Engineer position. My first thought was, "Why even look any further? You have a terrific candidate right here,". Commissioners thought so as well, and after some handwringing, Roy became Chief Engineer. The Commission's placement of Mr. Little in this position has been a luxury, as the institutional memory that Roy already had, coupled with*

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

### Meeting of April 25, 2022

*his leadership attributes became the perfect recipe for a position of such responsibility. Mr. Little is the type of person that myself and many others look up to. I totally blame Roy for turning me on to sweater vests, he said, "They look great, and hold in your gut". And despite my family telling me that sweater vests had gone out of style in the 90's, I got hooked, and have never looked back. I mean, he's the Chief Engineer, he's gotta be cool, right?*

*Roy's management style includes extremely well-thought out, methodical deliberative processes before making any big decisions. The algorithm that underlies the means in which a person or company gets into Roy's "Grudge Box" couldn't be fully utilized until 2017, when Intel's ICore processors caught up with the math co-processor speed by injecting Xeon into the chip. Technology is moving very quickly, so we expect computers to be able to process the way out of Roy's "Grudge Box" by 2024.*

*Commissioners, Roy is an empathetic, compassionate person that has led by example, and has brought, and kept, the Commission's bridges to a state of good repair. That feat is not commonplace in the transportation sector, it is the exception and a testament to Roy's storied career. We are nothing but proud of Roy and will miss him terribly.*

*Thank you, Commissioners, this concludes my remarks.*

Vice Chair Janvey addressed the meeting and said;

*If I may, I've known Roy a little longer having worked with him before I retired and then working with him here. I can't say enough good things about Roy. Roy is dedicated. He's honest. He'll tell you the truth even if you don't want to hear it. I just can't thank you enough for everything you have done for us and the things that you have done for the Commission, the wonderful job you have done with every project and we are surely going to miss you. And I will not stop trying to get you to change your mind.*

Chairman Lavery addressed the meeting and said;

*I echo those sentiments as well. Roy, you have been a tremendous engineer, a tremendous employee for the Commission and a tremendous human being and I know all of us are going to miss you very much.*

Executive Director Resta addressed the meeting and said;

*Thank you, Commissioners. We will move on to general session items requiring Commission action.*

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

**APPROVAL OF MINUTES FOR COMMISSION MEETING HELD MARCH 28, 2022**

**R: 4514-04-22-ADM-01-04-22**

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held March 28, 2022.

At the conclusion of the review, Commissioner Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022 that the Minutes of the Commission Meeting held on March 28, 2022 be and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVAL OF OPERATIONS REPORT-MONTH OF MARCH 2022**

**R: 4515-04-22-ADM-02-04-22**

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Christy seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022 that the Operations Report, which reflects Commission activity for the month of March 2022 are hereby approved."

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**AWARD OF CONTRACT TO ARCHER LAW TO PROVIDE PENNSYLVANIA LEGAL SERVICES-GENERAL COUNSEL, FOR THE PERIOD 2022-2025**

**R: 4516-04-22- PROF-01-04-22**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Lavery seconded the adoption of the following Resolution,

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022, that the Commission, award a retainer contract to Archer Law to provide Pennsylvania Legal Services - General Counsel for the period 2022/2025, for \$45,000.00 per year.; and

**“RESOLVED:** Identify the operating budget as the source of funds required for payment of any invoices; and

**“RESOLVED:** The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the Commission.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**AWARD OF CONTRACT TO STRADLEY RONON TO PROVIDE PENNSYLVANIA LEGAL SERVICES-LABOR COUNSEL, FOR THE PERIOD 2022-2025**

**R: 4517-04-22- PROF-02-04-22**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Laurenti seconded the adoption of the following Resolution,

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022 that, the Commission award a retainer contract to Stradley Ronon to provide Pennsylvania Legal Services - Labor Counsel for the period 2022/2025, for \$30,000.00 per year; and

**“RESOLVED:** Identify the operating budget as the source of funds required for payment of any invoices; and

**“RESOLVED:** The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the Commission.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

**APPOINTMENT OF JONATHAN ERIKSEN TO BRIDGE MONITOR II, CENTRAL REGION**

**R: 4518-04-22-PER-01-04-22**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Grace seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 25<sup>th</sup> day of April 2022 that, Jonathan Eriksen be appointed to the position of Bridge Monitor II, Central Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,310 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$41,310 - \$45,441), in accordance with the salary table approved effective January 1, 2022. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPOINTMENT OF JEANINE LOEFFLER TO ADMINISTRATIVE SPECIALIST, NORTHERN REGION**

**R: 4519-04-22- PER-02-04-22**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022, that Jeanine Loeffler be appointed to the position of Administrative Specialist, Northern Region, in the Maintenance & Toll Operations Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$42,971 per annum, which is the introductory step in the pay scale for the Administrative Specialist position (\$42,971 - \$47,268), in accordance with the salary table approved effective January 1, 2022. The appointment to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**PROMOTION OF MAINTENANCE EMPLOYEES, VARIOUS LOCATIONS (3) INDIVIDUALS**

**R: 4520-04-22- PER-03-04-22**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022 that, the Commission authorizes the Executive Director to affect the promotion of the following employees, at the stated salaries at the start of the first pay period after the approval of this Resolution to the classifications indicated: Justin Crisp TM Maintenance Worker I \$52,725; Robert Williamson NHL Maintenance Worker I \$52,725; Jean-Philippe Michel EP Maintenance Worker II \$45,547."

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVAL FOR PAYMENT OF INVOICES  
CHIESA, SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL**

**R: 4521-04-22- ACCT -01-04-22**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery moved, and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022, via this Resolution, authorizes payment of invoices #551517, #551519 and #551521 in the total amount due of \$5,274.23 professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVAL FOR PAYMENT OF INVOICES  
FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL**

**R: 4522-04-22- ACCT -02-04-22**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery moved, and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022, via this Resolution, authorizes payment of invoices #511263, #511264, #511265, and #511431 in the total amount due of \$ 2,821.01 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVAL FOR PAYMENT OF INVOICES  
STRADLEY RONON, PA LABOR COUNSEL**

**R: 4523-04-22- ACCT -03-04-22**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

At the conclusion of the review, Chairman Lavery moved, and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022, via this Resolution, authorizes payment of invoices #22032350, and #22030623 in the total amount of \$ 10,917.00 for Services Rendered to Stradley Ronon, PA Labor Counsel.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**APPROVAL FOR PAYMENT OF INVOICES  
ARCHER LAW, PA LEGAL COUNSEL**

**R: 4524-04-22- ACCT -04-04-22**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25<sup>th</sup> day of April 2022, via this Resolution, authorization for payment of invoices #4245797, #4245796 and #4245798 in the total amount of \$1,620.00 for Professional Services Rendered.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Mr. Christy	X		
Mr. Van Vliet	X			Mr. Grace	X		
Ms. Laurenti	X			Ms. Janvey	X		
Mr. Lavery	X						

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**PROCLAMATION OF THE COMMISSIONERS-ROY LITTLE**

**R: 4525-04-22**

Whereas, Roy W. Little plans to retire on May 6, 2022, ending nearly 17 years of employment at the Delaware River Joint Toll Bridge Commission; and  
Whereas, Mr. Little entered the Commission’s service as a Senior Program Manager for System Management and Security on September 6, 2005; and  
Whereas, he was promoted to Assistant Chief Engineer on May 19, 2008; and  
Whereas, his accumulated experience and increased responsibilities culminated with his appointment as Chief Engineer on November 25, 2013; and  
Whereas, he ultimately oversaw the Scudder Falls Bridge Replacement Project, a \$570 million program that ranks as the largest capital improvement in the Commission’s 87-year history; and  
Whereas, the primary element of this multi-faceted project was the construction of the Commission’s eighth toll bridge – a dual-structure continuous multi-girder steel bridge with a shared-use walkway and the agency’s first all-electronic tolling facility; and  
Whereas, in his capacity as Chief Engineer, Mr. Little supervised the design, procurement and construction of the Commission’s Scudder Falls Administration Building; three critical stages of the Southern Operations & Maintenance Improvements Project; new salt-storage buildings at the Milford-Montague, New Hope-Lambertville, I-78, Trenton-Morrisville, and Easton-Phillipsburg toll bridges; improved and expanded I-78 maintenance facilities; the installation of a programmable LED-illumination system in the Lower Trenton Bridge’s iconic “Trenton Makes The World Takes” sign; and  
Whereas, his application of skills, abilities, and professionalism have benefitted the residents of New Jersey and Pennsylvania and millions of bridge users from all across the country and around the world; and  
Whereas, his career as a professional engineer and planner spans more than 40 years in both the private and public sectors; and

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of April 25, 2022

Whereas, his association with the Commission and its employees always has been characterized with warmth, friendship, admiration, and understanding; now, therefore,

Be It Resolved by the Delaware River Joint Toll Bridge Commission assembled for a Meeting at the Scudder Falls Administration Building in Pennsylvania this 25th day of April 2022: That this Commission hereby Recognizes and Congratulates the Honorable Roy W. Little, P.E.

Applauds his years of dedication and service to the Commission and its jurisdictional states of Pennsylvania and New Jersey; and conveys its sincere appreciation for his hard work, unflinching professionalism, and sound decisions on behalf of the travelling public; and

Be It Further Resolved: That this Resolution be included in the Meeting Minutes and a duly authenticated copy be transmitted to the Honorable Roy W. Little, P.E.

Executive Director Resta addressed the meeting and said;

*I know a few of you would like to say some comments, so please do so.*

Commissioner Laurenti addressed the meeting and said;

*Egypt's pyramids had their Pharaohs. Paris' Tower had its Jules Eiffel. Rome's Colosseum had its Nero. And the Trenton Makes Bridge has its Roy Little. Thanks to Roy Little and his team for the on time and on budget construction of the Scudder Falls Replacement Bridge and its bike lane which I rode on for the first time yesterday. Your enthusiasm for your work is infectious, just as your trying out different lighting for the Trenton Makes Bridge has been. I'm very appreciative of your patience with my many questions and your clear and thorough answers. I circled backed yesterday on the Washington Crossing Bridge and we will certainly miss your sure hand in any replacement of that contraption. Many thanks and Godspeed.*

Commissioner Komjathy addressed the meeting and said;

*Roy, first of all, I want to read you some greetings from Governor Murphy. Noreen was supposed to come by and read a proclamation from the governor, but, unfortunately, her son got sick and couldn't stay. So, they have asked me to read this letter from the governor. This letter is from Governor Murphy. It says, Dear Roy, it is my honor to congratulate you on your retirement as the chief engineer of the Delaware River Joint Toll Bridge Commission. Your skillful and decisive leadership of the Commission's engineering department, the meticulous oversight of critical transportation and structural apparatuses in and around our state have ensured that the citizens and commerce can travel safely. Now, as you embark upon this new and exciting chapter of your life, take pride in knowing that you made a tremendous impact on your fellow New Jerseyans. You have shown that you are an embodiment of a true public servant and a champion for excellence. I offer a sincere thank you for your indispensable work. On behalf of the State of New Jersey, I applaud you for your selfless dedication throughout your esteemed career and New Jersey will benefit from your hard work and endless contributions for years to come. Congratulations again. My best wishes for your lasting health and happiness. Very best, Phil D.*

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

### Meeting of April 25, 2022

*Murphy, Governor. We will make sure you get a copy of this which will be suitable for framing and, Roy, I also want to echo what many of the other Commissioners have said. I guess it's a testament to you that normally folks on our Commission, we usually hear the complaint of projects and all. It is very rare to hear -- the last couple weeks I have had dinner with different people or friends of mine that traverse over the Scudder Falls Bridge who travel it a lot. What a difference that project that you had a lot to do with and it came in on time and under budget and all the things like agencies like ours get criticized for, so far I haven't heard any. I guess I'm the young guy here on the board, but the work that was done there was nothing beyond spectacular. I'm proud to be a member of this board. You and your staff, there is nothing but great things to be said about it. Thank you and best wishes. You've been very cooperative and helpful and I've worked a lot with you on my three years on the Commission. Best wishes to you and you know you are always welcome to stop by for a cup of coffee. Thank you.*

Executive Director Resta addressed the meeting and said;

*Thank you, Commissioner. Any other Commissioners would like to speak?*

Commissioner Van Vliet addressed the meeting and said;

*Yes. Commissioner Van Vliet here. I apologize to Mr. Little for not being able to be in person this morning, but anyway, I would like to congratulate him on his retirement and wish him all the best in his retirement years. He well-deserves it. I really would like to thank him for the professionalism and for the camaraderie that we have had for the time that I have been a Commissioner on the board. I just really wish you all the best and I hope you can get to do all the fishing you want to. So thank you very much. It's been a pleasure to know you. You have been a gentleman in all aspects of the relationships we have had with you and, again, thank you very much and I wish you the best of luck.*

Chairman Lavery addressed the meeting and said;

*Thank you, Commissioner.*

Commissioner Ciesla addressed the meeting and said;

*I echo Garrett's sentiment, Roy. You have been wonderful to work with. Always pleasant even with good or bad news. You have done a fantastic job on all of these bridges and your work shows. Definitely enjoy retirement.*

Commissioner Shahid addressed the meeting and said;

*Roy, I share the same sentiment as my fellow Commissioners. I want to congratulate you on your retirement and wish you the best in your next chapter of life and don't hesitate to come by and visit us. I know I am just new to the Commission, but I have heard of so much great work you have done and so many great ideas you have brought to the Commission. Thank you.*

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

### Meeting of April 25, 2022

Chief Engineer Little addressed the meeting and said;

*Thank you, Commissioner.*

Commissioner Christy addressed the meeting and said;

*I won't be able to watch a video of a bridge without hearing your melodious tones in my head.*

Executive Director Resta addressed the meeting and said;

*Okay. Commissioners, why don't we move forward.*

### INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public.

### SCHEDULING OF THE MAY 23, 2022 “ANNUAL MEETING-ELECTION OF OFFICERS”

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting will be the “Annual Meeting-Election of Officers” scheduled to be held Monday, Monday, May 23, 2022.

The Annual Meeting-Election of Officers will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an “Official Notice of Meeting” would be forwarded to each and every Member of the Commission.

Vice Chair Janvey addressed the meeting and said;

*The May meeting is not actually the last Monday because of the holiday. It's the fourth Monday.*

Executive Director Resta addressed the meeting and said;

*It's May the 23rd.*

Vice Chair Janvey addressed the meeting and said;

*Yeah. But the last Monday is actually Memorial Day, so we need to make note of the fact that it's not the last Monday.*

Executive Director Resta addressed the meeting and said;

*We can make note of that. It has been specifically advertised at the beginning of the year.*

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

Vice Chair Janvey addressed the meeting and said;

*Yeah. I'm sure, but I just didn't know if we needed to address it.*

Executive Director Resta addressed the meeting and said;

*Okay. Commissioners, this is the culmination of today's meeting. We are going to stay around and talk to Roy for a little bit, but may we have a motion to adjourn?*

**ADJOURNMENT**

Executive Director Resta invited a motion for Adjournment.

Vice Chair Janvey then moved that the Meeting be adjourned, and Commissioner Laurenti seconded the motion. The voice vote was unanimously affirmative, and the Meeting was adjourned at 11:05 am, Monday, April 25, 2022.

**Prepared and submitted by:**

  
HEATHER MCCONNELL  
Administrative Generalist Executive Offices

**Attested by:**

  
ARNOLD J. CONOLINE  
Assistant Secretary/Treasurer

**Approved by:**

  
JOSEPH J. RESTA  
Executive Director

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

**FINANCE**

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Accounting</b>	<b>Status of Cash Balances at March 31, 2022</b>	<b>1</b>
<b>Accounting</b>	<b>Status of Bond Retirement at March 31, 2022</b>	<b>2</b>
<b>Accounting</b>	<b>Status of Investments at March 31, 2022</b>	<b>3-7</b>
<b>Accounting</b>	<b>Status of Toll Traffic and Revenue &amp; Toll Supported Traffic Month of March 2022 Compared with Month of March 2021</b>	<b>8-23</b>
<b>Accounting</b>	<b>Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period March 1, 2022 through March 31, 2022</b>	<b>24-32</b>
<b>Accounting</b>	<b>Statement of Revenue and Expenses: Three Months Period ending March 31, 2022</b>	<b>33</b>

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

**There follows Cash Balances of the Commission at March 31, 2022 for the information and review of the Members:**

**COMMISSION CASH DEPOSITS**

Wells Fargo Bank, N. A.

Revenue Fund	5,469,226
Payroll Fund	118,629
Insurance Clearing Account	750,000
<b>TOTAL</b>	<b>\$ 6,337,855</b>

**CASH DEPOSIT GUARANTEES**

**Wells Fargo Bank**                      PA ACT 72                      FULL BALANCE

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 25, 2022

STATUS OF BRIDGE REVENUE BONDS AT MARCH 31, 2022

Maturity	SERIES 2012A			SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015		N/A															
7/1/2016	0.85%	1,030,000	1,030,000														
7/1/2017	1.09%	1,065,000	1,065,000														
7/1/2018	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000	6,825,000	1.86%	2,540,000	2,540,000	1.00%	875,000	875,000	1.20%	435,000	435,000	1.20%	5,945,000	5,945,000		-
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	5,000,000	5,000,000	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026	3.01%	3,620,000	3,620,000														-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000														3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033		N/A		3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000		2.09%			3.43%	27,070,000
7/1/2034		N/A		3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000		2.16%			3.48%	28,320,000
7/1/2035		N/A		3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000		2.21%			3.53%	29,620,000
7/1/2036		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000		2.25%			3.59%	30,990,000
7/1/2037		N/A					3.59%	22,015,000		2.29%	925,000		2.29%			3.54%	22,940,000
7/1/2038		N/A					3.64%	23,115,000		2.32%	970,000		2.32%			3.59%	24,085,000
7/1/2039		N/A					3.64%	24,270,000		2.35%	1,020,000		2.35%			3.59%	25,290,000
7/1/2040		N/A					3.64%	25,485,000		2.50%	1,070,000		2.50%			3.59%	26,555,000
7/1/2041		N/A					3.64%	26,760,000		2.50%	1,125,000		2.50%			3.59%	27,885,000
7/1/2042		N/A					3.64%	28,100,000		2.50%	1,180,000		2.50%			3.59%	29,280,000
7/1/2043		N/A					3.69%	15,930,000		2.50%	1,240,000		2.50%			3.60%	17,170,000
7/1/2043		N/A					4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A					3.69%	16,590,000		2.50%	1,300,000		2.50%			3.60%	17,890,000
7/1/2044		N/A					4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A					3.69%	17,275,000		3.04%	1,365,000		3.04%			3.64%	18,640,000
7/1/2045		N/A					4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A					3.69%	17,990,000		3.04%	1,405,000		3.04%			3.64%	19,395,000
7/1/2046		N/A					4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A					3.69%	18,745,000		3.04%	1,450,000		3.04%			3.64%	20,195,000
7/1/2047		N/A					4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000		3.04%			3.04%	1,490,000
7/1/2049										3.04%	1,535,000		3.04%			3.04%	1,535,000
		\$ 77,145,000	\$ 57,805,000		\$ 86,505,000	\$ 18,425,000		\$ 430,250,000	\$ 1,820,000		\$ 73,640,000	\$ 940,000		\$ 99,730,000	\$ 11,960,000		\$ 676,320,000

Footnote:



**Delaware River Joint TBC  
Purchases Report  
Sorted by Fund - Purchase Date  
March 1, 2022 - March 31, 2022**

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
<b>General Reserve Fund</b>													
9128286G0	10940	01GRF	TRC	FHLB	2,500,000.00	03/10/2022	08/31 - 02/28	2,533,105.47	1,613.45	2.375	02/29/2024	1.690	2,532,095.32
29270CWJ0	10942	01GRF	FAC	ENNORT	1,835,000.00	03/14/2022	07/01 - 01/01	1,986,644.40	21,246.75	5.710	07/01/2024	2.504	1,983,527.16
64966MYL7	10944	01GRF	FAC	NYCMUN	3,000,000.00	03/23/2022	04/01 - 10/01	3,072,720.00	46,583.33	3.250	04/01/2026	2.642	3,072,318.23
742651DX7	10945	01GRF	FAC	PRIVAT	1,310,000.00	03/31/2022	05/15 - 11/15	1,278,009.80	8,660.56	1.750	11/15/2024	2.721	1,278,009.80
<b>Subtotal</b>					<b>8,645,000.00</b>			<b>8,870,479.67</b>	<b>78,104.09</b>				<b>8,865,950.51</b>
<b>Construction Fund 2019A</b>													
9612C1JW8	10941	06CF19A	ACP	WESTPA	1,750,000.00	03/10/2022	09/30 - At Maturity	1,738,100.00		1.200	09/30/2022	1.233	1,739,383.33
2254EBJW2	10943	06CF19A	ACP	CREDSU	2,500,000.00	03/21/2022	09/30 - At Maturity	2,480,968.05		1.420	09/30/2022	1.461	2,482,052.77
<b>Subtotal</b>					<b>4,250,000.00</b>			<b>4,219,068.05</b>	<b>0.00</b>				<b>4,221,436.10</b>
<b>Total Purchases</b>					<b>12,895,000.00</b>			<b>13,089,547.72</b>	<b>78,104.09</b>				<b>13,087,386.61</b>



**Delaware River Joint TBC  
Investment Classification  
Sorted by Fund - Maturity Date  
March 31, 2022**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Debt Service Fund</b>												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	9,911.02	0.006		100.000	03/31/2022	9,911.02	9,911.02	9,911.02
<b>Subtotal</b>					<b>9,911.02</b>	<b>0.006</b>				<b>9,911.02</b>	<b>9,911.02</b>	<b>9,911.02</b>
<b>General Reserve Fund</b>												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00			100.000	03/31/2022	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	03/31/2022	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	14,060,377.83	0.108		100.000	03/31/2022	14,060,377.83	14,060,377.83	14,060,377.83
53948BD14	10886	01GRF	Lloyd Bank Corp	Fair	3,000,000.00	0.173	04/01/2022	99.998	03/31/2022	2,999,968.50	3,000,000.00	2,999,968.50
62455BD85	10888	01GRF	Mountcliff FDG	Fair	4,200,000.00	0.203	04/08/2022	99.991	03/31/2022	4,199,651.40	4,199,836.67	4,199,651.40
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	100.042	03/31/2022	5,002,125.00	4,999,840.66	5,002,125.00
62455BE27	10896	01GRF	Mountcliff FDG	Fair	3,000,000.00	0.213	05/02/2022	99.958	03/31/2022	2,998,765.50	2,999,457.50	2,998,765.50
06742XNF0	10901	01GRF	Barclays US Funding LLC	Fair	3,500,000.00	0.172	05/24/2022	99.897	03/31/2022	3,496,402.00	3,499,124.02	3,496,402.00
55607LF17	10906	01GRF	Macquarie Group	Fair	3,000,000.00	0.182	06/01/2022	99.877	03/31/2022	2,996,328.00	2,999,085.00	2,996,328.00
55607LF17	10916	01GRF	Macquarie Group	Fair	2,000,000.00	0.272	06/01/2022	99.877	03/31/2022	1,997,552.00	1,999,085.00	1,997,552.00
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729	06/10/2022	100.250	03/31/2022	1,002,505.00	1,001,065.69	1,002,505.00
83050UFN3	10927	01GRF	Skandinav Enskilda B	Fair	5,500,000.00	0.360	06/22/2022	99.813	03/31/2022	5,489,745.25	5,495,490.00	5,489,745.25
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	3,000,000.00	1.860	06/28/2022	100.346	03/31/2022	3,010,380.00	3,004,501.11	3,010,380.00
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	100.346	03/31/2022	8,445,119.36	8,426,938.63	8,445,119.36
2254EBGN5	10912	01GRF	Credit Suisse 355	Fair	3,000,000.00	0.233	07/22/2022	99.677	03/31/2022	2,990,332.50	2,997,853.33	2,990,332.50
40588MJ73	10920	01GRF	Halkin Fin LLC	Fair	2,000,000.00	0.426	09/07/2022	99.442	03/31/2022	1,988,854.00	1,996,290.00	1,988,854.00
63873KK71	10924	01GRF	ATIXIS NY Brh	Fair	2,000,000.00	0.537	10/07/2022	99.264	03/31/2022	1,985,290.00	1,994,434.99	1,985,290.00
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730	10/17/2022	100.623	03/31/2022	2,274,091.10	2,269,214.86	2,274,091.10
63873KKR7	10929	01GRF	ATIXIS NY Brh	Fair	8,000,000.00	0.771	10/25/2022	99.138	03/31/2022	7,931,096.00	7,965,039.98	7,931,096.00
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	100.906	03/31/2022	1,009,065.00	1,009,288.40	1,009,065.00
650036BE5	10908	01GRF	New York State Urban Dev	Fair	1,200,000.00	0.402	03/15/2023	98.712	03/31/2022	1,184,548.80	1,203,676.63	1,184,548.80
57629WCU2	10857	01GRF	Mass Mutual Global	Fair	4,332,000.00	0.304	06/09/2023	98.200	03/31/2022	4,254,045.66	4,359,959.31	4,254,045.66
641062AD6	10938	01GRF	Nestle Capital Corp CP	Fair	3,010,000.00	1.710	09/24/2023	101.295	03/31/2022	3,048,979.50	3,081,769.67	3,048,979.50
9128285D8	10913	01GRF	Federal Home Loan Bank	Fair	2,000,000.00	0.511	09/30/2023	101.134	03/31/2022	2,022,695.32	2,070,407.63	2,022,695.32
3136G46A6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299	10/27/2023	97.094	03/31/2022	7,767,560.00	8,000,000.00	7,767,560.00
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	101.548	03/31/2022	1,497,843.33	1,508,132.40	1,497,843.33
822582BZ4	10881	01GRF	Shell International Finance	Fair	3,000,000.00	0.380	11/13/2023	101.837	03/31/2022	3,055,110.00	3,146,578.26	3,055,110.00
9128286G0	10940	01GRF	Federal Home Loan Bank	Fair	2,500,000.00	1.689	02/29/2024	100.123	03/31/2022	2,503,076.17	2,532,095.32	2,503,076.17

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**Delaware River Joint TBC  
Investment Classification  
March 31, 2022**

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>General Reserve Fund</b>												
58989V2C7	10879	01GRF	Met Tower Global Fund	Fair	570,000.00	0.654	04/05/2024	95.826	03/31/2022	546,211.05	570,974.05	546,211.05
57629WBV1	10856	01GRF	Mass Mutual Global	Fair	2,500,000.00	0.475	04/09/2024	101.721	03/31/2022	2,543,037.50	2,656,626.87	2,543,037.50
64952WEB5	10939	01GRF	New York Life Global	Fair	3,000,000.00	1.902	04/26/2024	95.634	03/31/2022	2,869,020.00	2,918,259.59	2,869,020.00
2027A0KB4	10868	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	0.617	06/04/2024	101.285	03/31/2022	5,064,275.00	5,293,828.91	5,064,275.00
29270CWJ0	10942	01GRF	Energy Northwest Hash Elec	Fair	1,835,000.00	2.504	07/01/2024	106.560	03/31/2022	1,955,377.84	1,983,527.16	1,955,377.84
91282CCL3	10890	01GRF	U.S. Treasury	Fair	5,000,000.00	0.373	07/15/2024	95.468	03/31/2022	4,773,437.50	5,000,151.46	4,773,437.50
74274TAG5	10907	01GRF	Private Expt Fdg	Fair	3,000,000.00	0.679	07/30/2024	95.349	03/31/2022	2,860,485.00	2,991,076.77	2,860,485.00
30231GBC5	10869	01GRF	Exxon Mobil	Fair	2,800,000.00	0.696	08/16/2024	99.055	03/31/2022	2,773,540.00	2,886,794.81	2,773,540.00
9128283D0	10900	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.484	10/31/2024	99.406	03/31/2022	4,970,312.50	5,225,922.08	4,970,312.50
64971XYN2	10875	01GRF	NYC Transitional Fin Authority	Fair	5,500,000.00	0.612	11/01/2024	94.286	03/31/2022	5,185,746.50	5,485,676.37	5,185,746.50
742651DX7	10945	01GRF	Private Expt Fdg	Fair	1,310,000.00	2.720	11/15/2024	97.494	03/31/2022	1,277,171.40	1,278,009.80	1,277,171.40
64952WEK5	10926	01GRF	New York Life Global	Fair	1,000,000.00	1.486	01/14/2025	95.977	03/31/2022	959,775.00	998,997.00	959,775.00
3130AN7P9	10889	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.397	01/28/2025	93.710	03/31/2022	4,685,525.00	5,003,603.22	4,685,525.00
74172WAG1	10910	01GRF	Prince George County Rev Autho	Fair	1,130,000.00	1.002	05/01/2025	102.107	03/31/2022	1,153,809.10	1,216,664.32	1,153,809.10
037833BG4	10923	01GRF	Apple Inc	Fair	3,000,000.00	1.380	05/13/2025	101.536	03/31/2022	3,046,095.00	3,165,637.47	3,046,095.00
341271AD6	10894	01GRF	Florida St Brd of Adm	Fair	4,000,000.00	0.752	07/01/2025	94.942	03/31/2022	3,797,684.00	4,069,717.01	3,797,684.00
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	93.347	03/31/2022	2,333,675.00	2,500,000.00	2,333,675.00
64966MYL7	10944	01GRF	City of New York	Fair	3,000,000.00	2.642	04/01/2026	101.579	03/31/2022	3,047,394.00	3,072,318.23	3,047,394.00
882724WTO	10915	01GRF	Texas Public Finance Authority	Fair	7,500,000.00	1.296	10/01/2026	109.544	03/31/2022	8,215,830.00	8,707,514.55	8,215,830.00
<b>Subtotal</b>					<b>162,098,377.83</b>	<b>0.856</b>				<b>161,269,908.61</b>	<b>164,844,842.56</b>	<b>161,269,908.61</b>
<b>Operating Fund</b>												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	65,971.56	0.006		100.000	03/31/2022	65,971.56	65,971.56	65,971.56
912796S34	10930	01OF	U.S. Treasury	Fair	6,810,000.00	0.864	01/26/2023	98.883	03/31/2022	6,733,937.75	6,761,910.05	6,733,937.75
<b>Subtotal</b>					<b>6,875,971.56</b>	<b>0.856</b>				<b>6,799,909.31</b>	<b>6,827,881.61</b>	<b>6,799,909.31</b>
<b>Reserve Maintenance Fund</b>												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	74,998.28	0.006		100.000	03/31/2022	74,998.28	74,998.28	74,998.28
912796S34	10931	01RMF	U.S. Treasury	Fair	8,980,000.00	0.864	01/26/2023	98.883	03/31/2022	8,879,700.58	8,916,586.23	8,879,700.58
<b>Subtotal</b>					<b>9,054,998.28</b>	<b>0.857</b>				<b>8,954,698.86</b>	<b>8,991,584.51</b>	<b>8,954,698.86</b>
<b>Scudder Falls Insurance Reserv</b>												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	383.57	0.001		100.000	03/31/2022	383.57	383.57	383.57
912796R35	10919	01SFIR	U.S. Treasury	Fair	4,066,000.00	0.070	06/09/2022	99.928	03/31/2022	4,063,072.48	4,065,454.48	4,063,072.48
<b>Subtotal</b>					<b>4,066,383.57</b>	<b>0.070</b>				<b>4,063,456.05</b>	<b>4,065,838.05</b>	<b>4,063,456.05</b>

**Delaware River Joint TBC**  
**Investment Classification**  
**March 31, 2022**

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Construction Fund 2019A</b>												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	03/31/2022	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	1,225,142.17	0.108		100.000	03/31/2022	1,225,142.17	1,225,142.17	1,225,142.17
53948BD14	10887	06CF19A	Lloyd Bank Corp	Fair	4,000,000.00	0.173	04/01/2022	99.998	03/31/2022	3,999,958.00	4,000,000.00	3,999,958.00
62455BE27	10897	06CF19A	Mountcliff FDG	Fair	3,000,000.00	0.213	05/02/2022	99.958	03/31/2022	2,998,765.50	2,999,457.50	2,998,765.50
06742XNF0	10902	06CF19A	Barclays US Funding LLC	Fair	5,000,000.00	0.172	05/24/2022	99.897	03/31/2022	4,994,860.00	4,998,748.60	4,994,860.00
55607LF17	10905	06CF19A	Macquarie Group	Fair	7,000,000.00	0.182	06/01/2022	99.877	03/31/2022	6,991,432.00	6,997,865.00	6,991,432.00
55607LF17	10917	06CF19A	Macquarie Group	Fair	1,000,000.00	0.272	06/01/2022	99.877	03/31/2022	998,776.00	999,542.50	998,776.00
2254EBGN5	10911	06CF19A	Credit Suisse 355	Fair	5,000,000.00	0.233	07/22/2022	99.677	03/31/2022	4,983,887.50	4,996,422.22	4,983,887.50
53948BH51	10914	06CF19A	Lloyd Bank Corp	Fair	5,000,000.00	0.263	08/05/2022	99.628	03/31/2022	4,981,440.00	4,995,449.99	4,981,440.00
40588MJ73	10921	06CF19A	Halkin Fin LLC	Fair	6,000,000.00	0.426	09/07/2022	99.442	03/31/2022	5,966,562.00	5,988,869.99	5,966,562.00
912828YF1	10843	06CF19A	U.S. Treasury	Fair	1,000,000.00	0.143	09/15/2022	100.255	03/31/2022	1,002,558.59	1,006,190.12	1,002,558.59
31849MJW2	10922	06CF19A	Nat' Bank of Abu Dhabi	Fair	8,000,000.00	0.476	09/30/2022	99.359	03/31/2022	7,948,724.00	7,980,991.11	7,948,724.00
2254EBJW2	10943	06CF19A	Credit Suisse 355	Fair	2,500,000.00	1.461	09/30/2022	99.272	03/31/2022	2,481,803.75	2,482,052.77	2,481,803.75
9612C1JW8	10941	06CF19A	WestPac Banking Corp	Fair	1,750,000.00	1.232	09/30/2022	99.364	03/31/2022	1,738,884.88	1,739,383.33	1,738,884.88
63873KK71	10925	06CF19A	ATIXIS NY Brh	Fair	3,000,000.00	0.535	10/07/2022	99.264	03/31/2022	2,977,935.00	2,991,683.52	2,977,935.00
16536JKM8	10928	06CF19A	Chesham Finance	Fair	5,500,000.00	0.568	10/21/2022	99.142	03/31/2022	5,452,823.75	5,482,632.20	5,452,823.75
912796S34	10936	06CF19A	U.S. Treasury	Fair	4,500,000.00	1.054	01/26/2023	98.883	03/31/2022	4,449,738.60	4,461,273.75	4,449,738.60
084670BJ6	10895	06CF19A	Bershire Hathaway	Fair	1,000,000.00	0.253	02/11/2023	101.063	03/31/2022	1,010,630.00	1,023,587.45	1,010,630.00
166764AH3	10854	06CF19A	Chevron Corp	Fair	2,500,000.00	0.319	06/24/2023	101.207	03/31/2022	2,530,187.50	2,579,244.80	2,530,187.50
<b>Subtotal</b>					<b>66,975,142.17</b>	<b>0.435</b>				<b>66,734,109.24</b>	<b>66,948,537.02</b>	<b>66,734,109.24</b>
<b>Debt Service Reserve Fund 2012</b>												
38145C752	10260	06DSRF12A	Goldman Sachs Ila Fed Port	Amort	25,175.15	0.006		100.000	03/31/2022	25,175.15	25,175.15	25,175.15
912796S34	10932	06DSRF12A	U.S. Treasury	Fair	2,870,000.00	0.873	01/26/2023	98.883	03/31/2022	2,837,944.40	2,849,515.37	2,837,944.40
<b>Subtotal</b>					<b>2,895,175.15</b>	<b>0.866</b>				<b>2,863,119.55</b>	<b>2,874,690.52</b>	<b>2,863,119.55</b>
<b>Debt Service Reserve Fund 2015</b>												
38145C752	10349	06DSRF15	Goldman Sachs Ila Fed Port	Amort	113,373.71	0.006		100.000	03/31/2022	113,373.71	113,373.71	113,373.71
912796S34	10933	06DSRF15	U.S. Treasury	Fair	12,750,000.00	0.873	01/26/2023	98.883	03/31/2022	12,607,592.70	12,658,996.88	12,607,592.70
<b>Subtotal</b>					<b>12,863,373.71</b>	<b>0.866</b>				<b>12,720,966.41</b>	<b>12,772,370.59</b>	<b>12,720,966.41</b>
<b>Debt Service Reserve Fund 2017</b>												
38145C752	10425	06DSRF17	Goldman Sachs Ila Fed Port	Amort	279,244.80	0.006		100.000	03/31/2022	279,244.80	279,244.80	279,244.80
912796S34	10934	06DSRF17	U.S. Treasury	Fair	30,630,000.00	0.873	01/26/2023	98.883	03/31/2022	30,287,887.40	30,411,378.38	30,287,887.40
<b>Subtotal</b>					<b>30,909,244.80</b>	<b>0.865</b>				<b>30,567,132.20</b>	<b>30,690,623.18</b>	<b>30,567,132.20</b>

**Delaware River Joint TBC  
Investment Classification  
March 31, 2022**

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Debt Service Reserve Fund 19A</b>												
38145C752	10712	06DSRF19A	Goldman Sachs Ila Fed Port	Amort	35,107.97	0.006		100.000	03/31/2022	35,107.97	35,107.97	<b>35,107.97</b>
912796S34	10935	06DSRF19A	U.S. Treasury	Fair	3,850,000.00	0.873	01/26/2023	98.883	03/31/2022	3,806,998.58	3,822,520.63	<b>3,806,998.58</b>
<b>Subtotal</b>					<b>3,885,107.97</b>	0.865				<b>3,842,106.55</b>	<b>3,857,628.60</b>	<b>3,842,106.55</b>
<b>Total</b>					<b>299,633,686.06</b>	0.752				<b>297,825,317.80</b>	<b>301,883,907.66</b>	<b>297,825,317.80</b>

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**  
**TOLL TRAFFIC AND REVENUE STATISTICS (March 2022)**

**Summary:** The Commission experienced an increase in total toll revenue for March 2022 in comparison to the March 2021 traffic and revenue statistics. Total toll traffic also reflected an increase for the month. [It should be noted that the Commission implemented a toll rate increase effective April 11, 2021].

**Analysis of March 2022 / March 2021 toll revenue data comparison:**

- An overall toll revenue increase of 27.45 percent was recorded at the Commission's eight toll bridges for the month of March.
- Commercial-vehicle toll revenue reflected a 19.52 percent increase.
- Passenger-vehicle toll revenue generated a 55.24 percent increase.

**Analysis of March 2022 / March 2021 traffic data comparison:**

- Total toll traffic increased by 160,020 vehicles, or 4.69 percent for the month.
- Commercial-vehicle traffic increased by 15,386 vehicles, or 2.51 percent.
- Passenger-vehicle toll traffic increased by 144,634 vehicles, or 5.16 percent.
- Average daily toll traffic for the Commission's eight toll bridges for March 2022 was 115,272 total vehicles as compared to the 110,110 total vehicles recorded on the toll bridges in March 2021.
- Total recorded westbound traffic volume at the Commission's toll supported bridges for March 2022 increased by 180,616 vehicles, or 10.8 percent as compared to March 2021. Average daily westbound traffic on the toll supported bridges was 59,862 vehicles in March 2022 as compared to 54,036 vehicles in March 2021.

**Traffic analysis for 2022 YTD:**

- Total YTD toll traffic for the eight toll bridges is reflecting a 6.97 percent increase for the first three months of 2022 as compared to the same three-month period in 2021.
- Westbound traffic on the ten toll supported bridges is reflecting a 14.0 percent increase through the first three months of 2022 as compared to 2021.

## **REGION REVIEW:**

### **Southern Region**

Total toll traffic at Trenton-Morrisville (TM) reflected a 1.77 percent decrease for March 2022 when compared to March 2021 as the result of the decrease of 17,105 cars and the increase of 5,257 trucks. The Scudder Falls Bridge recorded an increase of 26.78 in total toll traffic for March 2022 as compared to March 2021 as the result of the increase of 132,412 passenger vehicles and the decrease of 7,185 trucks. At New Hope-Lambertville (NHL), combined increases of 12,047 cars and 542 trucks resulted in an increase of 11.75 percent in total toll traffic for March 2022 as compared to March 2021.

### **Central Region**

The I-78 Toll Bridge recorded an increase of 3.88 percent in total toll traffic for the month of March 2022 when compared to March 2021 as the result of increases of 24,745 cars and 8,737 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the combined increases of 24,926 passenger vehicles and 3,321 trucks resulted in a 7.03 percent increase in total toll traffic for March 2022 as compared to March 2021.

### **Northern Region**

Portland-Columbia (PC) recorded a 1.84 percent decrease in total toll traffic during March 2022 compared to March 2021 as a result of the decrease of 3,682 automobiles and the increase of 2,027 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 21,759 passenger vehicles combined with the increase of 2,631 trucks generated an overall decrease of 2.65 percent in total toll traffic for March 2022 when compared to March 2021. At Milford-Montague (MM), the decrease of 6,950 passenger vehicles and the increase of 56 trucks produced a 7.62 percent decrease in total toll traffic for March 2022 as compared to March 2021.

**E-ZPass Penetration Rates**

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of March 2022 and March 2021, and the year-to-date periods ending March 31, 2022 and March 31, 2021.

		<b><i>E-ZPass</i> PENETRATION RATES</b>					
		<b>MAR. 2022</b>	<b>MAR. 2021</b>	<b>Change in Monthly Percentage</b>	<b>YTD 2022</b>	<b>YTD 2021</b>	<b>Change in YTD Percentage</b>
<b>All Toll Bridges</b>	Cars	86.43	76.19	10.24	86.56	76.37	10.19
	Trucks	95.41	93.18	2.23	95.29	93.25	2.04
	<b>Total</b>	88.01	79.24	8.77	88.08	79.40	8.68
<b>Trenton - Morrisville</b>	Cars	86.22	70.62	15.60	86.35	70.77	15.58
	Trucks	95.40	92.95	2.45	95.22	93.05	2.17
	<b>Total</b>	87.42	73.32	14.10	87.46	73.50	13.96
<b>Scudder Falls</b>	Cars	92.09	90.04	2.05	91.32	90.45	0.87
	Trucks	90.24	87.86	2.38	89.07	88.01	1.06
	<b>Total</b>	91.98	89.85	2.13	91.18	90.23	0.95
<b>New Hope - Lambertville</b>	Cars	93.80	87.77	6.03	93.84	87.55	6.29
	Trucks	93.96	90.73	3.23	94.30	91.76	2.54
	<b>Total</b>	93.82	88.04	5.78	93.88	87.95	5.93
<b>I-78</b>	Cars	83.70	75.34	8.36	83.72	75.48	8.24
	Trucks	96.29	94.42	1.87	96.21	94.39	1.82
	<b>Total</b>	88.06	82.01	6.05	87.99	82.13	5.86
<b>Easton - Phillipsburg</b>	Cars	86.84	73.57	13.27	88.36	73.22	15.14
	Trucks	90.94	86.97	3.97	90.90	87.65	3.25
	<b>Total</b>	87.14	74.50	12.64	88.55	74.21	14.34
<b>Portland - Columbia</b>	Cars	84.54	68.20	16.34	84.45	67.72	16.73
	Trucks	95.52	92.27	3.25	95.82	91.69	4.13
	<b>Total</b>	85.80	70.36	15.44	85.71	69.77	15.94
<b>Delaware Water Gap</b>	Cars	82.83	74.47	8.36	83.55	75.28	8.27
	Trucks	95.89	93.78	2.11	95.86	93.82	2.04
	<b>Total</b>	85.47	78.20	7.27	85.91	78.75	7.16
<b>Milford - Montague</b>	Cars	83.44	68.87	14.57	83.76	69.34	14.42
	Trucks	91.96	88.05	3.91	92.06	89.00	3.06
	<b>Total</b>	83.80	69.61	14.19	84.11	70.15	13.96

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
 ALL TOLL BRIDGES  
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE  
 MARCH 2022

JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		JANUARY 1, 2022 MARCH 31, 2022 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2022 31 DAYS		MONTH OF MARCH 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
7,361,265	\$ 7,825,103.20	7,926,572	\$ 12,247,709.35	Passenger	2,944,970	\$ 4,549,227.65	2,800,336	\$ 2,983,265.60
-	(308,355.66)	-	(257,389.75)	Discounts *	-	(82,327.75)	-	(105,927.53)
7,361,265	\$ 7,516,747.54	7,926,572	\$ 11,990,319.60	<b>TOTAL PASSENGER</b>	2,944,970	\$ 4,466,899.90	2,800,336	\$ 2,877,338.07
312,597	2,046,781.95	315,140	2,878,643.00	<b>2-Axle Trucks</b>	122,411	1,116,698.00	117,757	771,828.95
103,527	1,237,568.26	120,250	1,641,708.00	<b>3-Axle Trucks</b>	43,264	590,137.50	38,907	464,902.89
115,294	1,818,715.10	128,697	2,346,420.00	<b>4-Axle Trucks</b>	48,504	883,696.00	45,801	722,718.40
1,049,447	20,655,662.65	1,082,480	24,640,172.50	<b>5-Axle Trucks</b>	404,745	9,210,292.50	398,039	7,833,510.62
29,321	682,089.90	24,455	663,915.00	<b>6-Axle Trucks</b>	9,211	250,089.00	11,801	274,209.15
1,241	39,411.69	757	26,235.00	<b>7-Axle Trucks</b>	313	10,786.00	757	24,532.38
-	-	-	-	<b>Permits</b>	-	-	-	-
1,611,427	\$ 26,480,229.55	1,671,779	\$ 32,197,093.50	<b>TOTAL TRUCKS</b>	628,448	\$ 12,061,699.00	613,062	\$ 10,091,702.39
8,972,692	\$ 33,996,977.09	9,598,351	\$ 44,187,413.10	<b>TOTAL TOLL VEHICLES</b>	3,573,418	\$ 16,528,598.90	3,413,398	12,969,040.46
99,697	\$ 377,744.19	106,648	\$ 490,971.26	<b>DAILY AVERAGE</b>	115,272	\$ 533,180.61	110,110	\$ 418,356.14

**YTD Rate Change**

<b>Traffic (toll)</b>	6.97%
Autos	7.68%
Trucks	3.75%
<b>Revenue</b>	29.97%
Autos	59.51%
Trucks	21.59%

**MTD Rate Change Traffic**

<b>Traffic (toll)</b>	4.69%
Autos	5.16%
Trucks	2.51%
<b>Revenue</b>	27.45%
Autos	55.24%
Trucks	19.52%

**NOTE:** Although gas prices surged in March 2022, total toll traffic for the Commission's bridges increased compared to March 2021

\* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings. Starting May 2021, the commuter discount rate is reduced from 40% to 20%.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
TRENTON - MORRISVILLE TOLL BRIDGE  
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

**MARCH 2022**

JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		JANUARY 1, 2022 MARCH 31, 2022 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2022 31 DAYS		MONTH OF MARCH 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,550,615	\$ 1,557,727.00	1,540,884	\$ 2,394,038.50	<b>Passenger</b>	572,666	\$ 889,910.25	589,771	\$ 592,795.00
	(55,497.37)		(43,542.46)	<b>Discounts *</b>		(13,727.39)		(18,619.61)
1,550,615	\$ 1,502,229.63	1,540,884	\$ 2,350,496.04	<b>TOTAL PASSENGER</b>	572,666	\$ 876,182.86	589,771	\$ 574,175.39
80,139	517,630.75	76,844	698,533.00	<b>2-Axle Trucks</b>	33,346	302,057.00	28,984	187,150.60
33,561	399,770.40	37,463	511,657.50	<b>3-Axle Trucks</b>	12,560	171,327.00	11,396	135,697.20
22,709	360,192.00	26,327	480,244.00	<b>4-Axle Trucks</b>	10,690	194,894.00	9,720	153,926.40
78,709	1,549,062.00	78,606	1,798,810.00	<b>5-Axle Trucks</b>	29,267	668,887.50	30,148	593,534.00
1,084	25,317.60	801	21,957.00	<b>6-Axle Trucks</b>	326	8,931.00	674	15,684.00
64	1,829.20	34	1,127.50	<b>7-Axle Trucks</b>	13	417.50	23	656.00
				<b>Permits</b>				
216,266	\$ 2,853,801.95	220,075	\$ 3,512,329.00	<b>TOTAL TRUCKS</b>	86,202	\$ 1,346,514.00	80,945	\$ 1,086,648.20
1,766,881	\$ 4,356,031.58	1,760,959	\$ 5,862,825.04	<b>TOTAL TOLL VEHICLES</b>	658,868	\$ 2,222,696.86	670,716	\$ 1,660,823.59
19,632	\$ 48,400.35	19,566	\$ 65,142.50	<b>DAILY AVERAGE</b>	21,254	\$ 71,699.90	21,636	\$ 53,574.95
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>		-0.34%			<b>Traffic (toll)</b>		-1.77%	
Autos		-0.63%			Autos		-2.90%	
Trucks		1.76%			Trucks		6.49%	
<b>Revenue</b>					<b>Revenue</b>			
Autos		34.59%			Autos		33.83%	
Trucks		56.47%			Trucks		52.60%	
		23.08%					23.91%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
 SCUDDER FALLS TOLL BRIDGE  
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2022

JANUARY 1, 2021 MARCH 31, 2021 90 DAYS	TOTAL REVENUE	JANUARY 1, 2022 MARCH 31, 2022 90 DAYS	TOTAL REVENUE	VEHICLE CLASS	MONTH OF MARCH 2022 31 DAYS	TOTAL REVENUE	MONTH OF MARCH 2021 31 DAYS	TOTAL REVENUE
NUMBER OF VEHICLES		NUMBER OF VEHICLES			NUMBER OF VEHICLES		NUMBER OF VEHICLES	
1,097,872	\$ 1,521,878.20	1,428,472	\$ 2,012,955.35	<b>Passenger</b>	558,904	\$ 780,536.40	426,492	\$ 592,445.60
	(66,738.34)		(49,807.73)	<b>Discounts *</b>		(15,660.15)		(21,024.71)
1,097,872	\$ 1,455,139.86	1,428,472	\$ 1,963,147.62	<b>TOTAL PASSENGER</b>	558,904	\$ 764,876.25	426,492	\$ 571,420.89
49,424	350,476.95	38,984	354,741.00	<b>2-Axle Trucks</b>	14,612	132,861.00	19,445	138,064.00
11,082	141,585.46	10,038	135,253.50	<b>3-Axle Trucks</b>	3,573	47,994.00	4,105	52,449.69
6,503	110,793.50	6,516	118,940.00	<b>4-Axle Trucks</b>	2,518	45,916.00	2,282	38,921.60
39,845	846,020.65	34,747	792,025.00	<b>5-Axle Trucks</b>	12,937	294,565.00	14,906	316,422.62
885	22,565.10	510	13,947.00	<b>6-Axle Trucks</b>	172	4,698.00	254	6,467.55
107	3,281.59	117	3,918.50	<b>7-Axle Trucks</b>	48	1,588.50	53	1,606.78
				<b>Permits</b>				
107,846	\$ 1,474,723.25	90,912	\$ 1,418,825.00	<b>TOTAL TRUCKS</b>	33,860	\$ 527,622.50	41,045	\$ 553,932.24
1,205,718	\$ 2,929,863.11	1,519,384	\$ 3,381,972.62	<b>TOTAL TOLL VEHICLES</b>	592,764	\$ 1,292,498.75	467,537	\$ 1,125,353.13
13,397	\$ 32,554.03	16,882	\$ 37,577.47	<b>DAILY AVERAGE</b>	19,121	\$ 41,693.51	15,082	\$ 36,301.71
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>		26.01%			<b>Traffic (toll)</b>		26.78%	
Autos		30.11%			Autos		31.05%	
Trucks		-15.70%			Trucks		-17.51%	
<b>Revenue</b>					<b>Revenue</b>			
Autos		15.43%			Autos		14.85%	
Trucks		34.91%			Trucks		33.86%	
		-3.79%					-4.75%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
 NEW HOPE - LAMBERTVILLE TOLL BRIDGE  
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2022

JANUARY 1, 2021 MARCH 31, 2021 90 DAYS	TOTAL REVENUE	JANUARY 1, 2022 MARCH 31, 2022 90 DAYS	TOTAL REVENUE	VEHICLE CLASS	MONTH OF MARCH 2022 31 DAYS	TOTAL REVENUE	MONTH OF MARCH 2021 31 DAYS	TOTAL REVENUE
NUMBER OF VEHICLES		NUMBER OF VEHICLES			NUMBER OF VEHICLES		NUMBER OF VEHICLES	
250,887	\$ 252,992.00	291,784	\$ 408,536.50	<b>Passenger</b>	109,333	\$ 152,829.75	97,286	\$ 98,185.00
	(26,904.60)		(20,263.00)	<b>Discounts *</b>		(5,837.41)		(13,364.38)
250,887	\$ 226,087.40	291,784	\$ 388,273.50	<b>TOTAL PASSENGER</b>	109,333	\$ 146,992.34	97,286	\$ 84,820.62
12,578	81,027.05	12,373	112,829.00	<b>2-Axle Trucks</b>	4,484	40,942.00	4,188	27,050.40
2,541	30,308.40	2,706	36,880.50	<b>3-Axle Trucks</b>	1,160	15,801.00	1,210	14,463.60
2,280	35,857.60	2,255	41,122.00	<b>4-Axle Trucks</b>	879	16,028.00	870	13,704.00
8,770	172,944.00	9,639	218,817.50	<b>5-Axle Trucks</b>	3,704	84,050.00	3,443	67,938.00
422	9,698.40	514	13,908.00	<b>6-Axle Trucks</b>	192	5,187.00	168	3,868.80
7	221.20	13	413.00	<b>7-Axle Trucks</b>	6	189.00	4	121.20
				<b>Permits</b>				
26,598	\$ 330,056.65	27,500	\$ 423,970.00	<b>TOTAL TRUCKS</b>	10,425	\$ 162,197.00	9,883	\$ 127,146.00
277,485	\$ 556,144.05	319,284	\$ 812,243.50	<b>TOTAL TOLL VEHICLES</b>	119,758	\$ 309,189.34	107,169	\$ 211,966.62
3,083	\$ 6,179.38	3,548	\$ 9,024.93	<b>DAILY AVERAGE</b>	3,863	\$ 9,973.85	3,457	\$ 6,837.63
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>		15.06%			<b>Traffic (toll)</b>		11.75%	
Autos		16.30%			Autos		12.38%	
Trucks		3.39%			Trucks		5.48%	
<b>Revenue</b>					<b>Revenue</b>			
Autos		46.05%			Autos		45.87%	
Trucks		71.74%			Trucks		73.30%	
		28.45%					27.57%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2022

JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		JANUARY 1, 2022 MARCH 31, 2022 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2022 31 DAYS		MONTH OF MARCH 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,466,468	\$ 1,479,892.00	1,608,349	\$ 2,632,890.75	<b>Passenger</b>	585,748	\$ 955,723.50	561,003	\$ 566,715.00
	(47,939.84)		(42,076.81)	<b>Discounts *</b>		(14,047.10)		(13,692.65)
1,466,468	\$ 1,431,952.16	1,608,349	\$ 2,590,813.94	<b>TOTAL PASSENGER</b>	585,748	\$ 941,676.40	561,003	\$ 553,022.35
76,454	492,089.65	86,429	792,099.00	<b>2-Axle Trucks</b>	32,572	298,351.00	29,239	188,185.40
31,811	375,304.80	39,129	535,417.50	<b>3-Axle Trucks</b>	14,302	195,558.00	12,641	149,154.00
54,510	851,673.60	54,363	990,710.00	<b>4-Axle Trucks</b>	18,976	345,498.00	21,165	331,179.20
613,462	12,025,556.00	641,711	14,599,970.00	<b>5-Axle Trucks</b>	239,221	5,441,542.50	230,701	4,521,854.00
18,892	437,582.40	14,779	401,256.00	<b>6-Axle Trucks</b>	5,573	151,356.00	7,714	178,658.40
852	27,285.70	357	12,639.00	<b>7-Axle Trucks</b>	160	5,670.50	607	19,952.80
				<b>Permits</b>				
795,981	\$ 14,209,492.15	836,768	\$ 17,332,091.50	<b>TOTAL TRUCKS</b>	310,804	\$ 6,437,976.00	302,067	\$ 5,388,983.80
2,262,449	\$ 15,641,444.31	2,445,117	\$ 19,922,905.44	<b>TOTAL TOLL VEHICLES</b>	896,552	\$ 7,379,652.40	863,070	\$ 5,942,006.15
25,138	\$ 173,793.83	27,168	\$ 221,365.62	<b>DAILY AVERAGE</b>	28,921	\$ 238,053.30	27,841	\$ 191,677.62
<b>Rate Change</b>				<b>Rate Change</b>				
<b>Traffic (toll)</b>	8.07%				<b>Traffic (toll)</b>	3.88%		
Autos	9.68%				Autos	4.41%		
Trucks	5.12%				Trucks	2.89%		
<b>Revenue</b>	27.37%				<b>Revenue</b>	24.19%		
Autos	80.93%				Autos	70.28%		
Trucks	21.98%				Trucks	19.47%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
 EASTON - PHILLIPSBURG TOLL BRIDGE  
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2022

JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		JANUARY 1, 2022 MARCH 31, 2022 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2022 31 DAYS		MONTH OF MARCH 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
969,792	\$ 974,296.00 (31,996.50)	1,027,743	\$ 1,539,411.25 (26,980.51)	Passenger	398,891	\$ 608,336.50	373,965	\$ 375,899.00
969,792	\$ 942,299.50	1,027,743	\$ 1,512,430.74	<b>TOTAL PASSENGER</b>	398,891	\$ 599,248.28	373,965	\$ 365,915.65
29,050	187,553.60	30,021	274,679.00	<b>2-Axle Trucks</b>	11,191	102,370.00	10,974	70,852.60
7,123	84,872.40	9,285	126,699.00	<b>3-Axle Trucks</b>	3,313	45,138.00	2,777	33,062.40
6,173	97,484.80	7,935	144,896.00	<b>4-Axle Trucks</b>	3,156	57,656.00	2,563	40,459.20
28,873	569,080.00	34,452	786,987.50	<b>5-Axle Trucks</b>	13,320	304,397.50	11,367	224,114.00
204	4,764.00	215	5,862.00	<b>6-Axle Trucks</b>	87	2,373.00	81	1,891.20
15	420.00	47	1,477.00	<b>7-Axle Trucks</b>	20	633.50	4	112.00
				<b>Permits</b>			-	-
71,438	\$ 944,174.80	81,955	\$ 1,340,600.50	<b>TOTAL TRUCKS</b>	31,087	\$ 512,568.00	27,766	\$ 370,491.40
1,041,230	\$ 1,886,474.30	1,109,698	\$ 2,853,031.24	<b>TOTAL TOLL VEHICLES</b>	429,978	\$ 1,111,816.28	401,731	\$ 736,407.05
11,569	\$ 20,960.83	12,330	\$ 31,700.35	<b>DAILY AVERAGE</b>	13,870	\$ 35,865.04	12,959	\$ 23,755.07

Rate Change		Rate Change	
<b>Traffic (toll)</b>	6.58%	<b>Traffic (toll)</b>	7.03%
Autos	5.98%	Autos	6.67%
Trucks	14.72%	Trucks	11.96%
<b>Revenue</b>	51.24%	<b>Revenue</b>	50.98%
Autos	60.50%	Autos	63.77%
Trucks	41.99%	Trucks	38.35%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
 PORTLAND - COLUMBIA TOLL BRIDGE  
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

**MARCH 2022**

JANUARY 1, 2021 MARCH 31, 2021 90 DAYS	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	VEHICLE CLASS	MONTH OF MARCH 2022 31 DAYS	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	MONTH OF MARCH 2021 31 DAYS	NUMBER OF VEHICLES	TOTAL REVENUE
215,898	\$ 217,557.00		214,411	\$ 335,177.50	<b>Passenger</b>	78,307	\$ 121,965.00	81,989	\$ 82,685.00		81,989	\$ (8,209.48)
	(16,088.65)		(15,541.77)		<b>Discounts *</b>		(5,061.10)					(8,209.48)
215,898	\$ 201,468.35		214,411	\$ 319,635.73	<b>TOTAL PASSENGER</b>	78,307	\$ 116,903.90	81,989	\$ 74,475.52		81,989	\$ 74,475.52
5,986	38,631.45		6,682	60,853.00	<b>2-Axle Trucks</b>	2,184	19,929.00	1,946	12,619.10		1,946	12,619.10
1,736	20,710.80		2,249	30,886.50	<b>3-Axle Trucks</b>	852	11,725.50	764	9,112.80		764	9,112.80
4,156	66,088.00		8,209	149,196.00	<b>4-Axle Trucks</b>	3,287	59,782.00	1,872	29,761.60		1,872	29,761.60
8,195	162,040.00		9,428	214,310.00	<b>5-Axle Trucks</b>	3,719	84,412.50	3,459	68,412.00		3,459	68,412.00
39	926.40		89	2,472.00	<b>6-Axle Trucks</b>	39	1,056.00	15	352.80		15	352.80
2	56.00		7	220.50	<b>7-Axle Trucks</b>	2	63.00					
					<b>Permits</b>							
20,114	\$ 288,452.65		26,664	\$ 457,938.00	<b>TOTAL TRUCKS</b>	10,083	\$ 176,968.00	8,056	\$ 120,258.30		8,056	\$ 120,258.30
236,012	\$ 489,921.00		241,075	\$ 777,573.73	<b>TOTAL TOLL VEHICLES</b>	88,390	\$ 293,871.90	90,045	\$ 194,733.82		90,045	\$ 194,733.82
2,622	\$ 5,443.57		2,679	\$ 8,639.71	<b>DAILY AVERAGE</b>	2,851	\$ 9,479.74	2,905	\$ 6,281.74		2,905	\$ 6,281.74
<b>Rate Change</b>				<b>Rate Change</b>								
<b>Traffic (toll)</b>				<b>Traffic (toll)</b>								
				-1.84%								
Autos				-4.49%								
Trucks				25.16%								
<b>Revenue</b>				<b>Revenue</b>								
				50.91%								
Autos				56.97%								
Trucks				47.16%								

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
 DELAWARE WATER GAP TOLL BRIDGE  
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

**MARCH 2022**

JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		JANUARY 1, 2022 MARCH 31, 2022 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2022 31 DAYS		MONTH OF MARCH 2021 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,580,306	\$ 1,589,391.00	1,592,108	\$ 2,573,297.00	<b>Passenger</b>	561,172	\$ 913,404.50	582,931	\$ 586,810.00
-	(50,729.45)		(42,595.38)	<b>Discounts *</b>	-	(13,709.65)	-	(15,898.07)
1,580,306	\$ 1,538,661.55	1,592,108	\$ 2,530,701.62	<b>TOTAL PASSENGER</b>	561,172	\$ 899,694.85	582,931	\$ 570,911.93
53,016	341,136.90	57,230	524,332.00	<b>2-Axle Trucks</b>	21,684	198,646.00	20,947	134,819.10
15,054	177,624.00	18,754	256,264.50	<b>3-Axle Trucks</b>	7,275	99,421.50	5,768	68,028.00
18,315	286,409.60	22,539	411,176.00	<b>4-Axle Trucks</b>	8,782	159,964.00	7,109	111,265.60
269,010	5,279,902.00	271,789	6,181,112.50	<b>5-Axle Trucks</b>	101,794	2,314,522.50	103,007	2,021,326.00
7,769	180,616.80	7,534	204,153.00	<b>6-Axle Trucks</b>	2,817	76,353.00	2,888	67,123.20
193	6,290.00	182	6,439.50	<b>7-Axle Trucks</b>	64	2,224.00	66	2,083.60
				<b>Permits</b>				
363,357	\$ 6,271,979.30	378,028	\$ 7,583,477.50	<b>TOTAL TRUCKS</b>	142,416	\$ 2,851,131.00	139,785	\$ 2,404,645.50
1,943,663	\$ 7,810,640.85	1,970,136	\$ 10,114,179.12	<b>TOTAL TOLL VEHICLES</b>	703,588	\$ 3,750,825.85	722,716	\$ 2,975,557.43
21,596	\$ 86,784.90	21,890	\$ 112,379.77	<b>DAILY AVERAGE</b>	22,696	\$ 120,994.38	23,313	\$ 95,985.72
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>		1.36%			<b>Traffic (toll)</b>		-2.65%	
Autos		0.75%			Autos		-3.73%	
Trucks		4.04%			Trucks		1.88%	
<b>Revenue</b>		29.49%			<b>Revenue</b>		26.05%	
Autos		64.47%			Autos		57.59%	
Trucks		20.91%			Trucks		18.57%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
MILFORD - MONTAGUE TOLL BRIDGE  
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2022

JANUARY 1, 2021 MARCH 31, 2021 90 DAYS	TOTAL REVENUE	JANUARY 1, 2022 MARCH 31, 2022 90 DAYS	TOTAL REVENUE	VEHICLE CLASS	MONTH OF MARCH 2022 31 DAYS	TOTAL REVENUE	MONTH OF MARCH 2021 31 DAYS	TOTAL REVENUE
NUMBER OF VEHICLES		NUMBER OF VEHICLES			NUMBER OF VEHICLES		NUMBER OF VEHICLES	
229,427	\$ 231,370.00	222,821	\$ 351,402.50	<b>Passenger</b>	79,949	\$ 126,521.75	86,899	\$ 87,731.00
	(12,460.91)		(16,582.09)	<b>Discounts *</b>		(5,196.73)		(5,135.28)
229,427	\$ 218,909.09	222,821	\$ 334,820.41	<b>TOTAL PASSENGER</b>	79,949	\$ 121,325.02	86,899	\$ 82,595.72
5,950	38,235.60	6,577	60,577.00	<b>2-Axle Trucks</b>	2,338	21,542.00	2,034	13,087.75
619	7,392.00	626	8,649.00	<b>3-Axle Trucks</b>	229	3,172.50	246	2,935.20
648	10,216.00	553	10,136.00	<b>4-Axle Trucks</b>	216	3,958.00	220	3,500.80
2,583	51,058.00	2,108	48,140.00	<b>5-Axle Trucks</b>	783	17,915.00	1,008	19,910.00
26	619.20	13	360.00	<b>6-Axle Trucks</b>	5	135.00	7	163.20
1	28.00	-	-	<b>7-Axle Trucks</b>	-	-		
				<b>Permits</b>				
9,827	\$ 107,548.80	9,877	\$ 127,862.00	<b>TOTAL TRUCKS</b>	3,571	\$ 46,722.50	3,515	\$ 39,596.95
239,254	\$ 326,457.89	232,698	\$ 462,682.41	<b>TOTAL TOLL VEHICLES</b>	83,520	\$ 168,047.52	90,414	\$ 122,192.67
2,658	\$ 3,627.31	2,586	\$ 5,140.92	<b>DAILY AVERAGE</b>	2,694	\$ 5,420.89	2,917	\$ 3,941.70
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>					<b>Traffic (toll)</b>			
Autos					Autos			
Trucks					Trucks			
<b>Revenue</b>					<b>Revenue</b>			
Autos					Autos			
Trucks					Trucks			



## Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

March 2022

Bridge	Westbound Volume					
	March 2022	March 2021	% Change	YTD 2022	YTD 2021	% Change
Lower Trenton	435,034	382,681	13.7%	1,185,476	1,022,395	16.0%
Calhoun Street	342,276	289,760	18.1%	927,459	772,166	20.1%
Washington Crossing	113,685	112,472	1.1%	293,059	285,514	2.6%
New Hope - Lambertville	222,435	204,346	8.9%	597,630	526,366	13.5%
Centre Bridge - Stockton <sup>1</sup>	63,388	71,210	-11.0%	164,607	180,720	-8.9%
Uhlerstown - Frenchtown	98,905	76,217	29.8%	245,694	184,772	33.0%
Upper Black Eddy - Milford	55,452	53,627	3.4%	155,920	149,084	4.6%
Riegelsville	50,527	46,866	7.8%	135,211	120,713	12.0%
Northampton Street	389,567	349,861	11.3%	1,067,031	927,398	15.1%
Riverton - Belvidere	84,451	88,064	-4.1%	237,022	225,123	5.3%
<b>Total</b>	<b>1,855,720</b>	<b>1,675,104</b>	<b>10.8%</b>	<b>5,009,109</b>	<b>4,394,251</b>	<b>14.0%</b>

**NOTES:**

3/12/22 - Snowstorm. Traffic volume lower than normal.

1. Upper York Road (SR 263) west of Centre Bridge remains closed from Tropical Storm Ida in September 2021. It is anticipated to be closed until May 2022.

*On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.*



## Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts March 2022

Bridge	Eastbound				Westbound				Total Volume	
	March 2022		March 2021		March 2022		March 2021		March 2022	March 2021
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	82,794	16.0%	77,785	16.9%	435,034	84.0%	382,681	83.1%	517,828	460,466
Calhoun Street	175,363	33.9%	157,137	35.2%	342,276	66.1%	289,760	64.8%	517,639	446,897
Washington Crossing	89,658	44.1%	53,068	32.1%	113,685	55.9%	112,472	67.9%	203,343	165,540
New Hope-Lambertville	145,285	39.5%	139,388	40.6%	222,435	60.5%	204,346	59.4%	367,720	343,734
Centre Bridge-Stockton	51,719	44.9%	59,203	45.4%	63,388	55.1%	71,210	54.6%	115,107	130,413
Uhlertown-Frenchtown	42,537	30.1%	44,345	36.8%	98,905	69.9%	76,217	63.2%	141,442	120,562
Upper Black Eddy-Milford <sup>1</sup>	47,124	45.9%	46,671	46.5%	55,452	54.1%	53,627	53.5%	102,576	100,298
Riegelsville	43,223	46.1%	41,387	46.9%	50,527	53.9%	46,866	53.1%	93,750	88,253
Northampton Street	123,214	24.0%	130,185	27.1%	389,567	76.0%	349,861	72.9%	512,781	480,046
Riverton-Belvidere	53,563	38.8%	51,881	37.1%	84,451	61.2%	88,064	62.9%	138,014	139,945
<b>Total</b>	<b>854,480</b>	<b>31.5%</b>	<b>801,050</b>	<b>32.4%</b>	<b>1,855,720</b>	<b>68.5%</b>	<b>1,675,104</b>	<b>67.6%</b>	<b>2,710,200</b>	<b>2,476,154</b>

**NOTES:**

3/12/22 - Snowstorm. Traffic volume lower than normal.

1. Upper York Road (SR 263) west of Centre Bridge remains closed from Tropical Storm Ida in September 2021. It is anticipated to be closed until May 2022.

*On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.*



## Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts March 2022

Bridge	Total Volume					
	March 2022	March 2021	% Change	YTD 2022	YTD 2021	% Change
Lower Trenton	517,828	460,466	12.5%	1,406,322	1,228,677	14.5%
Calhoun Steet	517,639	446,897	15.8%	1,405,171	1,183,901	18.7%
Washington Crossing	203,343	165,540	22.8%	538,313	418,484	28.6%
New Hope - Lambertville	367,720	343,734	7.0%	991,309	892,126	11.1%
Centre Bridge - Stockton <sup>1</sup>	115,107	130,413	-11.7%	298,709	330,420	-9.6%
Uhlerstown - Frenchtown	141,442	120,562	17.3%	345,496	288,133	19.9%
Upper Black Eddy-Milford	102,576	100,298	2.3%	285,136	265,035	7.6%
Riegelsville	93,750	88,253	6.2%	252,384	228,666	10.4%
Northampton Street	512,781	480,046	6.8%	1,426,535	1,286,157	10.9%
Riverton - Belvidere	138,014	139,945	-1.4%	383,911	355,837	7.9%
<b>Total</b>	<b>2,710,200</b>	<b>2,476,154</b>	<b>9.5%</b>	<b>7,333,286</b>	<b>6,477,436</b>	<b>13.2%</b>

**NOTES:**

3/12/22 - Snowstorm. Traffic volume lower than normal.

1. Upper York Road (SR 263) west of Centre Bridge remains closed from Tropical Storm Ida in September 2021. It is anticipated to be closed until May 2022.

*On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.*



## Delaware River Joint Toll Bridge Commission Toll Bridge - Two Way Traffic Counts March 2022

Bridge	Total Volume (all classes)					
	March 2022	March 2021	% Change	YTD 2022	YTD 2021	% Change
Trenton - Morrisville	1,668,172	1,576,799	5.8%	4,493,144	4,165,593	7.9%
Scudder Falls <sup>1</sup>	1,246,070	962,813	29.4%	3,219,856	2,508,049	28.4%
New Hope - Lambertville	302,559	265,655	13.9%	808,089	686,987	17.6%
Interstate 78	1,858,776	1,758,078	5.7%	5,041,561	4,605,388	9.5%
Easton - Phillipsburg	1,080,882	1,010,723	6.9%	2,901,488	2,649,625	9.5%
Portland - Columbia	192,737	193,984	-0.6%	523,803	518,217	1.1%
Delaware Water Gap	1,386,404	1,425,081	-2.7%	3,867,412	3,808,957	1.5%
Milford - Montague	186,659	197,442	-5.5%	523,297	525,953	-0.5%
<b>Total</b>	<b>7,922,259</b>	<b>7,390,575</b>	<b>7.2%</b>	<b>21,378,650</b>	<b>19,468,769</b>	<b>9.8%</b>

**NOTES:**

1. Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. In July 2019, SFB became a Toll Bridge. SFB Replacement Project reached substantial completion on December 17, 2021. The “substantial completion” construction milestone means all long-term uninterrupted lane and ramp closures are over for the project. Only short-term travel restrictions will be needed to complete remaining project tasks going forward.

3/12/22 - Snowstorm. Traffic volume lower than normal.

*On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.*

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25<sup>th</sup>, 2022**

**STATISTICAL SUMMARY OF EXPENDITURES**

There follows reports entitled “**Budget vs Actual**” covering the month of March 2022 and the three months year-to-date (“YTD”) operations of fiscal year 2022 relative to Toll Bridges, Toll Supported Bridges and Administration Departments.

Total operating expense plus encumbrance totaled \$6,019,764 for the month of March. For the 2022 fiscal period, total expense plus encumbrances amounted to \$18,700,863, which represents 89.58% of 2022 year-to-date operating budget. The Regular Employee Healthcare Cost is higher than normal due to higher medical insurance claims paid during the month of March.

There was no unusual expense during the month.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Three Months Ending March 31, 2022**

**TOTAL COMMISSION**

	<b>Annual Budget 2022</b>	<b>YTD Budget 2022</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
Regular Employee Salaries	\$25,237,920	5,889,484	\$1,716,048	\$5,385,581	\$0	\$19,852,338
Part-Time Employee Wages	410,205	101,963	31,888	79,372	0	330,833
Overtime Wages	459,997	255,012	47,332	208,053	0	251,945
Pension Contributions	8,420,101	1,941,158	584,945	1,787,611	0	6,632,490
FICA Contributions	2,089,393	483,091	150,564	459,191	0	1,630,202
Regular Employee Healthcare Benefits	11,738,251	2,873,033	1,026,255	2,854,089	0	8,884,162
Life Insurance Benefits	272,001	68,209	18,859	57,372	0	214,629
Unemployment Compensation Benefits	44,100	11,025	0	0	0	44,100
Utility Expense	1,037,101	358,080	85,919	220,552	100,802	715,748
Office Expense	304,785	132,172	16,294	37,247	50,133	217,405
Telecommunication Expense	1,545,567	447,708	104,022	323,888	31,544	1,190,135
Information Technology Expense	813,694	335,046	48,561	162,715	108,613	542,367
Professional Development/Meetings	512,093	146,638	45,471	51,279	18,266	442,548
Vehicle Maintenance Expense and Fuel	491,564	294,698	42,389	91,212	185,153	215,199
Operations Maintenance Expense	1,609,441	726,188	76,779	304,993	360,355	944,093
ESS Operating Maintenance Expense	1,500,000	375,000	171,664	328,864	0	1,171,136
Commission Expense	19,448	4,862	1,162	1,826	0	17,622
Toll Collection Expense	87,367	62,227	8,062	15,795	0	71,572
Uniform Expense	188,714	57,400	10,481	23,805	29,867	135,042
Business Insurance	5,245,450	1,254,687	420,810	1,072,339	0	4,173,111
Licenses & Inspections Expense	9,894	3,711	1,499	1,840	0	8,054
Advertising	60,396	11,116	1,095	2,334	0	58,063
Professional Services	1,674,672	472,630	134,595	264,130	80,725	1,329,818
State Police Bridge Security	7,136,882	1,826,999	554,305	1,664,341	0	5,472,541
EZP Equip/Traffic Counter Maint	1,468,000	376,980	105,459	292,566	0	1,175,434
General Contingency	500,000	125,010	0	0	0	500,000
EZPass Operating Expense	8,955,442	2,241,921	657,469	2,044,411	0	6,911,031
<b>Total</b>	<b>\$81,832,478</b>	<b>\$20,876,049</b>	<b>\$6,061,927</b>	<b>\$17,735,406</b>	<b>\$965,457</b>	<b>\$63,131,615</b>

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Three Months Ending March 31, 2022**

**ADMINISTRATION\***

	<b>Annual Budget 2022</b>	<b>YTD Budget 2022</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,707,723	1,086,835	\$347,491	\$1,044,151	\$0	\$3,663,572
Overtime Wages	4,931	1,983	424	906	0	4,025
Pension Contributions	1,492,551	344,464	104,033	317,527	0	1,175,024
FICA Contributions	360,518	83,204	26,615	79,875	0	280,643
Regular Employee Healthcare Benefits	1,547,821	338,811	128,359	350,835	0	1,196,986
Life Insurance Benefits	50,218	11,884	3,522	10,608	0	39,610
Unemployment Compensation Benefits	44,100	11,025	0	0	0	44,100
Utility Expense	137,700	27,003	10,172	32,350	0	105,350
Office Expense	208,920	93,876	12,183	24,548	38,291	146,081
Telecommunication Expense	132,633	30,867	8,817	32,642	0	99,991
Information Technology Expense	794,250	329,707	48,561	162,715	108,613	522,922
Professional Development/Meetings	136,097	54,732	41,499	44,382	0	91,715
Vehicle Maintenance Expense and Fuel	27,441	3,489	4,218	4,913	12,434	10,094
Operations Maintenance Expense	140,700	2,663	7,030	20,511	39,192	80,997
Commission Expense	19,448	4,862	1,162	1,826	0	17,622
Uniform Expense	6,000	1,091	110	110	0	5,890
Business Insurance	544,531	79,458	(46,779)	(7,066)	0	551,597
Advertising	60,396	11,116	1,095	2,334	0	58,063
Professional Services	1,229,672	361,372	79,178	257,821	0	971,851
General Contingency	500,000	125,010	0	0	0	500,000
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$12,145,651</b>	<b>\$3,003,450</b>	<b>\$777,691</b>	<b>\$2,380,986</b>	<b>\$198,530</b>	<b>\$9,566,135</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			10,767	32,080		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$10,767</b>	<b>\$32,080</b>		
<b>TOTAL EXPENSES</b>			<b>\$788,458</b>	<b>\$2,413,066</b>		

\* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Three Months Ending March 31, 2022**

**ADMINISTRATION - OPERATIONS\***

	<b>Annual Budget 2022</b>	<b>YTD Budget 2022</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$3,383,419	759,391	\$154,686	\$658,797	\$0	\$2,724,622
Overtime Wages	34,100	18,377	1,234	3,452	0	30,648
Pension Contributions	1,442,901	332,987	100,178	306,269	0	1,136,632
FICA Contributions	353,562	81,597	25,904	78,480	0	275,082
Regular Employee Healthcare Benefits	1,503,506	376,441	131,352	378,758	0	1,124,748
Life Insurance Benefits	46,644	11,661	3,348	10,072	0	36,571
Office Expense	53,543	17,067	2,024	6,440	3,409	43,694
Telecommunication Expense	137,747	34,437	9,197	21,187	0	116,560
Professional Development/Meetings	337,586	84,274	3,196	4,732	18,266	314,588
Vehicle Maintenance Expense and Fuel	1,000	250	167	167	0	833
ESS Operating Maintenance Expense	1,500,000	375,000	171,664	328,864	0	1,171,136
Toll Collection Expense	265	66	0	0	0	265
Uniform Expense	21,208	5,302	570	1,332	8,603	11,272
Business Insurance	95,650	23,912	6,149	18,446	0	77,205
Professional Services	445,000	111,258	55,417	6,309	80,725	357,966
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$9,356,131</b>	<b>\$2,232,020</b>	<b>\$665,085</b>	<b>\$1,823,306</b>	<b>\$111,004</b>	<b>\$7,421,821</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			(81,419)	(242,583)		
Toll Operation Allocation			(53,404)	(177,027)		
Bridge Maint Allocation			(53,560)	(158,890)		
Maint/Toll Allocation			(19,952)	(59,172)		
PSBS Allocation			(386,027)	(959,454)		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>(\$594,362)</b>	<b>(\$1,597,126)</b>		
<b>TOTAL EXPENSES</b>			<b>\$70,723</b>	<b>\$226,180</b>		

\* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Three Months Ending March 31, 2022**

**SOUTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2022</b>	<b>YTD Budget 2022</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,399,132	1,059,467	\$319,020	\$959,621	\$0	\$3,439,511
Part-Time Employee Wages	74,012	19,743	5,859	13,260	0	60,752
Overtime Wages	85,882	49,044	14,439	69,012	0	16,870
Pension Contributions	1,400,221	332,667	85,270	260,633	0	1,139,589
FICA Contributions	348,765	84,226	25,712	78,953	0	269,813
Regular Employee Healthcare Benefits	2,143,888	542,113	190,114	522,719	0	1,621,169
Life Insurance Benefits	45,415	11,678	2,990	9,287	0	36,128
Utility Expense	293,828	98,610	30,573	64,422	47,891	181,515
Office Expense	20,276	6,982	1,051	2,880	2,203	15,193
Telecommunication Expense	184,815	69,508	8,643	39,107	0	145,708
Information Technology Expense	8,679	2,364	0	0	0	8,679
Professional Development/Meetings	8,593	1,963	0	1,330	0	7,263
Vehicle Maintenance Expense and Fuel	172,859	110,243	20,232	32,531	65,664	74,663
Operations Maintenance Expense	407,797	204,208	26,185	125,776	65,025	216,997
Toll Collection Expense	22,304	16,469	3,129	6,251	0	16,053
Uniform Expense	69,259	23,980	4,159	11,735	19,056	38,468
Business Insurance	1,709,888	427,472	172,350	394,483	0	1,315,405
Licenses & Inspections Expense	1,435	1,295	444	710	0	725
State Police Bridge Security	2,013,135	515,292	156,702	470,509	0	1,542,626
EZP Equipment/Traffic Counter Maint	508,027	130,274	34,919	102,103	0	405,924
EZPass Operating Expense	4,352,662	1,086,630	326,408	1,013,305	0	3,339,357
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$18,270,871</b>	<b>\$4,794,228</b>	<b>\$1,428,197</b>	<b>\$4,178,626</b>	<b>\$199,839</b>	<b>\$13,892,406</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			14,372	42,820		
Toll Operation Allocation			16,021	53,108		
Bridge Maint Allocation			13,390	39,722		
Maint/Toll Allocation			4,389	13,018		
PSBS Allocation			105,103	255,759		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>\$153,276</b>	<b>\$404,428</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,581,473</b>	<b>\$4,583,054</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Three Months Ending March 31, 2022**

**CENTRAL REGION TOLL BRIDGE**

	<b>Annual Budget 2022</b>	<b>YTD Budget 2022</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,269,619	1,011,945	\$287,530	\$849,736	\$0	\$3,419,883
Part-Time Employee Wages	167,100	41,775	13,369	34,651	0	132,448
Overtime Wages	92,135	49,647	7,977	37,158	0	54,977
Pension Contributions	1,361,740	314,267	99,434	303,994	0	1,057,745
FICA Contributions	346,457	79,954	23,460	69,916	0	276,542
Regular Employee Healthcare Benefits	2,143,888	537,036	188,813	525,492	0	1,618,397
Life Insurance Benefits	43,094	11,749	2,945	8,995	0	34,099
Utility Expense	263,884	114,390	16,467	52,109	33,821	177,955
Office Expense	10,538	5,835	404	1,694	2,211	6,633
Telecommunication Expense	458,131	154,837	30,257	93,961	31,544	332,627
Information Technology Expense	4,503	1,441	0	0	0	4,503
Professional Development/Meetings	15,098	2,422	542	601	0	14,496
Vehicle Maintenance Expense and Fuel	120,651	87,348	9,554	25,098	63,595	31,959
Operations Maintenance Expense	487,718	259,820	(2,437)	57,327	144,485	285,906
Toll Collection Expense	29,866	21,180	2,817	5,074	0	24,791
Uniform Expense	27,503	8,309	721	4,070	0	23,433
Business Insurance	1,119,636	279,909	111,606	257,338	0	862,298
Licenses & Inspections Expense	3,544	707	980	980	0	2,564
State Police Bridge Security	2,000,478	512,026	155,372	466,515	0	1,533,963
EZP Equipment/Traffic Counter Maint	428,613	109,536	29,200	91,496	0	337,116
EZPass Operating Expense	2,704,088	684,985	194,495	605,765	0	2,098,323
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$16,098,283</b>	<b>\$4,289,118</b>	<b>\$1,173,506</b>	<b>\$3,491,969</b>	<b>\$275,654</b>	<b>\$12,330,659</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			18,435	54,927		
Toll Operation Allocation			21,362	70,811		
Bridge Maint Allocation			16,068	47,667		
Maint/Toll Allocation			6,385	18,935		
PSBS Allocation			68,949	167,129		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>\$131,199</b>	<b>\$359,469</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,304,705</b>	<b>\$3,851,438</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Three Months Ending March 31, 2022**

**NORTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2022</b>	<b>YTD Budget 2022</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,305,955	1,014,997	\$294,777	\$909,677	\$0	\$3,396,278
Part-Time Employee Wages	138,049	32,684	12,660	31,460	0	106,589
Overtime Wages	140,823	78,995	15,089	70,303	0	70,520
Pension Contributions	1,388,284	320,394	100,922	308,544	0	1,079,740
FICA Contributions	350,739	80,942	24,513	76,787	0	273,953
Regular Employee Healthcare Benefits	2,143,888	541,993	188,962	524,934	0	1,618,955
Life Insurance Benefits	43,720	10,930	2,956	8,921	0	34,800
Utility Expense	165,769	73,407	21,641	53,599	19,090	93,080
Office Expense	10,273	8,104	577	1,630	4,019	4,625
Telecommunication Expense	371,985	92,996	27,134	78,732	0	293,252
Information Technology Expense	6,262	1,534	0	0	0	6,262
Professional Development/Meetings	8,647	1,729	234	234	0	8,413
Vehicle Maintenance Expense and Fuel	129,037	81,741	7,199	27,101	43,460	58,477
Operations Maintenance Expense	352,923	187,255	41,589	92,010	95,638	165,275
Toll Collection Expense	34,933	24,512	2,116	4,470	0	30,463
Uniform Expense	28,870	9,274	3,393	4,566	822	23,483
Business Insurance	1,064,567	266,142	105,514	244,664	0	819,903
Licenses & Inspections Expense	2,420	825	75	150	0	2,270
State Police Bridge Security	1,318,898	337,875	102,436	307,570	0	1,011,328
EZP Equipment/Traffic Counter Maint	508,027	129,913	34,913	92,111	0	415,916
EZPass Operating Expense	1,898,692	470,306	136,566	425,341	0	1,473,351
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$14,412,762</b>	<b>\$3,766,548</b>	<b>\$1,123,265</b>	<b>\$3,262,804</b>	<b>\$163,028</b>	<b>\$10,986,930</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			18,679	55,652		
Toll Operation Allocation			16,021	53,108		
Bridge Maint Allocation			12,854	38,134		
Maint/Toll Allocation			4,788	14,201		
PSBS Allocation			103,424	250,694		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>\$155,767</b>	<b>\$411,789</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,279,032</b>	<b>\$3,674,593</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Three Months Ending March 31, 2022**

**SOUTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2022</b>	<b>YTD Budget 2022</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$2,017,777	447,419	\$153,657	\$460,429	\$0	\$1,557,347
Part-Time Employee Wages	14,389	3,597	0	0	0	14,389
Overtime Wages	51,551	29,636	3,505	15,076	0	36,475
Pension Contributions	646,044	138,338	45,738	139,834	0	506,210
FICA Contributions	159,404	34,152	11,936	36,073	0	123,331
Regular Employee Healthcare Benefits	1,141,551	259,673	100,837	279,622	0	861,929
Life Insurance Benefits	21,095	4,887	1,551	4,642	0	16,453
Utility Expense	134,957	34,369	3,925	9,867	0	125,091
Telecommunication Expense	69,323	17,331	5,546	15,685	0	53,638
Professional Development/Meetings	3,825	956	0	0	0	3,825
Vehicle Maintenance Expense and Fuel	33,384	9,829	0	0	0	33,384
Operations Maintenance Expense	160,019	48,534	2,920	6,276	4,076	149,666
Uniform Expense	19,230	5,344	1,045	1,148	0	18,082
Business Insurance	414,335	103,584	42,683	96,048	0	318,287
Licenses & Inspections Expense	870	549	0	0	0	870
State Police Bridge Security	1,134,220	290,279	87,746	263,465	0	870,755
EZP Equipment/Traffic Counter Maint	11,667	3,628	3,217	3,431	0	8,235
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$6,033,642</b>	<b>\$1,432,105</b>	<b>\$464,307</b>	<b>\$1,331,597</b>	<b>\$4,076</b>	<b>\$4,697,968</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			9,587	28,565		
Bridge Maint Allocation			5,356	15,889		
Maint/Toll Allocation			2,195	6,509		
PSBS Allocation			57,940	151,954		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>\$75,078</b>	<b>\$202,918</b>		
<b>TOTAL EXPENSES</b>			<b>\$539,385</b>	<b>\$1,534,515</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Three Months Ending March 31, 2022**

**NORTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2022</b>	<b>YTD Budget 2022</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$2,154,295	509,431	\$158,888	\$503,170	\$0	\$1,651,125
Part-Time Employee Wages	16,655	4,164	0	0	0	16,655
Overtime Wages	50,575	27,331	4,665	12,145	0	38,430
Pension Contributions	688,360	158,041	49,369	150,809	0	537,551
FICA Contributions	169,947	39,016	12,424	39,108	0	130,839
Regular Employee Healthcare Benefits	1,113,708	276,967	97,818	271,730	0	841,978
Life Insurance Benefits	21,815	5,421	1,546	4,847	0	16,967
Utility Expense	40,963	10,302	3,140	8,205	0	32,758
Office Expense	1,235	309	56	56	0	1,179
Telecommunication Expense	190,932	47,733	14,428	42,573	0	148,359
Professional Development/Meetings	2,247	562	0	0	0	2,247
Vehicle Maintenance Expense and Fuel	7,191	1,798	1,019	1,402	0	5,789
Operations Maintenance Expense	60,284	23,708	1,491	3,094	11,939	45,251
Uniform Expense	16,644	4,100	484	845	1,386	14,413
Business Insurance	296,843	74,211	29,287	68,426	0	228,417
Licenses & Inspections Expense	1,625	334	0	0	0	1,625
State Police Bridge Security	670,151	171,526	52,049	156,282	0	513,870
EZP Equipment/Traffic Counter Maint	11,667	3,628	3,211	3,425	0	8,242
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$5,515,138</b>	<b>\$1,358,580</b>	<b>\$429,875</b>	<b>\$1,266,116</b>	<b>\$13,325</b>	<b>\$4,235,697</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			9,578	28,538		
Bridge Maint Allocation			5,892	17,478		
Maint/Toll Allocation			2,195	6,509		
PSBS Allocation			50,611	133,918		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>\$68,276</b>	<b>\$186,443</b>		
<b>TOTAL EXPENSES</b>			<b>\$498,151</b>	<b>\$1,452,559</b>		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM**  
**STATEMENT OF REVENUE AND EXPENSES FOR THE THREE MONTHS ENDED MARCH 31, 2022**

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2022	TOTAL 2021
<b>TOLL REVENUE</b>												
Net Toll Revenue	9,601,209	21,906,779	10,965,428	42,473,416	-	-	-	-	-	-	42,473,416	32,979,635
EZPass Fee	119,707	273,367	137,630	530,703	-	-	-	-	-	-	530,703	493,132
Net Violation Fee Income	806,858	718,655	467,386	1,992,900	-	-	-	-	-	-	1,992,900	1,650,010
<b>REVENUE FROM TOLL</b>	<b>\$ 10,527,774</b>	<b>\$ 22,898,801</b>	<b>\$ 11,570,444</b>	<b>\$ 44,997,019</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,997,019</b>	<b>\$ 35,122,778</b>
<b>OPERATING EXPENSE</b>												
Regular Employee Salaries	959,621	849,736	909,677	2,719,034	460,429	503,170	963,599	658,797	1,044,151	1,702,948	5,385,581	5,395,694
Part-Time Employee Wages	13,260	34,651	31,460	79,372	-	-	-	-	-	-	79,372	36,416
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	69,012	37,158	70,303	176,473	15,076	12,145	27,221	3,452	906	4,359	208,053	207,123
Pension Contributions	260,633	303,994	308,544	873,171	139,834	150,809	290,643	306,269	317,527	623,796	1,787,611	1,755,481
FICA Contributions	78,953	69,916	76,787	225,655	36,073	39,108	75,181	78,480	79,875	158,355	459,191	460,916
Regular Employee Healthcare Benefits	522,719	525,492	524,934	1,573,145	279,622	271,730	551,352	378,758	350,835	729,593	2,854,089	2,474,211
Life Insurance Benefits	9,287	8,995	8,921	27,202	4,642	4,847	9,489	10,072	10,608	20,680	57,372	55,309
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	-	-	-	5,211
Utility Expense	64,422	52,109	53,599	170,130	9,867	8,205	18,072	-	32,350	32,350	220,552	193,082
Office Expense	2,880	1,694	1,630	6,203	-	56	56	6,440	24,548	30,987	37,247	38,685
Telecommunication Expense	39,107	93,961	78,732	211,800	15,685	42,573	58,259	21,187	32,642	53,829	323,888	334,678
Information Technology Expense	-	-	-	-	-	-	-	-	162,715	162,715	162,715	124,698
Professional Development/Meetings	1,330	601	234	2,166	-	-	-	4,732	44,382	49,114	51,279	43,679
Vehicle Maintenance Expense and Fuel	32,531	25,098	27,101	84,730	-	1,402	1,402	167	4,913	5,080	91,212	43,891
Operations Maintenance Expense	125,776	57,327	92,010	275,112	6,276	3,094	9,370	-	20,511	20,511	304,993	375,964
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	328,864	-	328,864	328,864	210,769
Commission Expense	-	-	-	-	-	-	-	-	1,826	1,826	1,826	1,267
Toll Collection Expense	6,251	5,074	4,470	15,795	-	-	-	-	-	-	15,795	12,417
Uniform Expense	11,735	4,070	4,566	20,370	1,148	845	1,993	1,332	110	1,442	23,805	31,543
Business Insurance	394,483	257,338	244,664	896,485	96,048	68,426	164,474	18,446	(7,066)	11,380	1,072,339	1,076,604
Licenses & Inspections Expense	710	980	150	1,840	-	-	-	-	-	-	1,840	1,689
Advertising	-	-	-	-	-	-	-	-	2,334	2,334	2,334	4,053
Professional Services	-	-	-	-	-	-	-	6,309	257,821	264,130	264,130	208,067
State Police/Bridge Security	470,509	466,515	307,570	1,244,594	263,465	156,282	419,747	-	-	-	1,664,341	1,570,626
EZP Equip/Traffic Counter Maint	102,103	91,496	92,111	285,710	3,431	3,425	6,857	-	-	-	292,566	277,345
General Contingency	-	-	-	-	-	-	-	-	-	-	-	1,000
EZPass Operating Expense	1,013,305	605,765	425,341	2,044,411	-	-	-	-	-	-	2,044,411	1,722,195
<b>TOTAL OP., MAINT., &amp; ADM</b>	<b>\$ 4,178,626</b>	<b>\$ 3,491,969</b>	<b>\$ 3,262,804</b>	<b>\$ 10,933,400</b>	<b>\$ 1,331,597</b>	<b>\$ 1,266,116</b>	<b>\$ 2,597,714</b>	<b>\$ 1,823,306</b>	<b>\$ 2,380,986</b>	<b>\$ 4,204,292</b>	<b>\$ 17,735,406</b>	<b>\$ 16,662,613</b>
<b>ADM OPS ALLOCATION</b>												
TES Allocation	42,820	54,927	55,652	153,400	28,565	28,538	57,103	(242,583)	32,080	(210,503)	-	-
Toll Ops Allocation	53,108	70,811	53,108	177,027	-	-	-	(177,027)	-	(177,027)	-	-
Bridge Maint Allocation	39,722	47,667	38,134	125,523	15,889	17,478	33,367	(158,890)	-	(158,890)	-	-
Maint/Toll Allocation	13,018	18,935	14,201	46,154	6,509	6,509	13,018	(59,172)	-	(59,172)	-	-
PSBS Allocation	255,759	167,129	250,694	673,582	151,954	133,918	285,872	(959,454)	-	(959,454)	-	-
<b>TOTAL ADM OPS ALLOCATION</b>	<b>\$ 404,428</b>	<b>\$ 359,469</b>	<b>\$ 411,789</b>	<b>\$ 1,175,685</b>	<b>\$ 202,918</b>	<b>\$ 186,443</b>	<b>\$ 389,360</b>	<b>\$(1,597,126)</b>	<b>\$ 32,080</b>	<b>\$(1,565,046)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER OPERATING INC/EXP</b>												
Other Operating Income	-	-	-	-	-	-	-	-	5,053	5,053	5,053	303,818
<b>TOTAL OTHER OP INC</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,053</b>	<b>\$ 5,053</b>	<b>\$ 5,053</b>	<b>\$ 303,818</b>
<b>NET OPERATING INC</b>	<b>\$ 5,944,720</b>	<b>\$ 19,047,364</b>	<b>\$ 7,895,850</b>	<b>\$ 32,887,934</b>	<b>\$(1,534,515)</b>	<b>\$(1,452,559)</b>	<b>\$(2,987,074)</b>	<b>\$(226,180)</b>	<b>\$(2,408,014)</b>	<b>\$(2,634,194)</b>	<b>\$ 27,266,666</b>	<b>\$ 18,763,982</b>
<b>NON-OPERATING REV/EXP</b>												
Interest Revenue & Unrealized Gain/Loss	-	-	-	-	-	-	-	-	-	-	(3,035,946)	108,369
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	1,000
Interest Expense	-	-	-	-	-	-	-	-	-	-	(6,882,341)	(7,013,580)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	(6,337,382)	(6,384,312)
<b>TOTAL NON-OPS REV/EXP</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$(16,255,669)</b>	<b>\$(13,288,522)</b>
<b>CHANGE IN NET ASSETS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,010,997</b>	<b>\$ 5,475,459</b>

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

## **ADMINISTRATION**

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

**PURCHASING REPORT INDEX**

**MONTH OF MARCH 2022**

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of MARCH, 2022	1-6

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 25, 2022

## MONTHLY PURCHASING REPORT

Month of March 2022

This report itemizes all orders for purchases made for the month of March, 2022, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of March, 2022, culminated in the preparation and placement of 75 purchase orders in the total amount of \$1,449,330.12. For seven (7) of these purchases, (21) price inquiries were sent out for an average of three (3) inquiries per Order ( $21/7=3.0$ ).

Procurements of over \$5,000.00 during the period of March, 2022 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$700,350.00 for security for the Langhorne vehicle maintenance building;
- One (1) Purchase Order was issued, in the total amount of \$467,850.00 for security for the Southern Ops building;
- One (1) Purchase Order was issued, in the total amount of \$70,200.00 for a loader-mounted snowblower;
- Two (2) Purchase Orders were let, in the total amount of \$17,145.34 for municipal waste services;
- One (1) Purchase Order was issued, in the total amount of \$15,512.00 for water well components & tank replacements at NHLT.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**March 2022**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>		Director
					Commission	Director of Purchasing	
20220143	CUMMINS-ALLISON CORPORATION	BANKING MACHINE SERVICE	TM			617.30	
20220144	CUMMINS-ALLISON CORPORATION	BANKING MACHINE SERVICE	NHL			617.30	
20220145	BINSKY SERVICE	NHL-TSB TRANE UNIT REPLACEMENT	NHL			5,289.00	
20220146	SCIENTIFIC WATER CONDITIONING CO., INC.	MONTHLY WATER SERVICES	AB SF	PA 4400019230		450.00	
20220147	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. <b>CAPITAL RESERVE</b>	ESS: I-78 OFFICE AREA-DOOR ADD	ESS	4032-09-18		5,600.00	
20220148	MJF ELECTRICAL CONTRACTING, INC. <b>CAPITAL RESERVE</b>	GROUNDING OF IDF RMS AT AB@SF	ESS	4459-12-21		3,875.00	
20220149	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. <b>CAPITAL RESERVE</b>	SECURITY LANGHRN VEH MAINT BLD	ENG	4032-09-18		700,350.00	
20220150	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. <b>CAPITAL RESERVE</b>	TM BUILDING & SITE SECURITY	ENG	4032-09-18		467,850.00	
20220151	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. <b>CAPITAL RESERVE</b>	ESS- CAMERA ADD - DWG SGTS OFC	ESS	4032-09-18		2,950.00	
20220152	BINSKY SERVICE	HVAC REPAIR	NHL			1,975.00	
20220153	GRAINGER	HAND TOOLS & SUPPLIES	NHL	NJ M-0002		3,709.32	
20220154	GRAINGER	PRESS TOOL KIT, 32 KN CRIMPING	MULTI	NJ M-0002		3,956.48	
20220155	PRECISION SERVICE CENTER	FORD F350 REPAIR	TM			6,361.00	
20220156	BERGEY'S TIRE	TIRES	I78	PA 4400015997		561.84	
20220157	NALCO COMPANY LLC	BOILER WATER TREATMENT SERVICE	NHL			160.69	
20220158	NALCO COMPANY LLC	BOILER WATER TREATMENT SERVICE	NHL			160.69	
20220159	HAZLETON OIL & ENVIRON., INC.	HAZMAT DISPOSAL ( OIL )	MM			815.00	
20220160	STARR UNIFORM	SHOULDER PATCHES	PSBS	COSTARS 12		400.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**March 2022**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20220161	CONVERTERS, INC	E-ZPASS VELCRO TABS	EZP			1,726.00	
20220162	SCHAEDLER YESCO DISTRIBUTION	LIGHT POLE REPLACEMENT-DWG	DWG	COSTARS 33		3,733.74	
20220163	B & B ROADWAY AND SECURITY SOLUTIONS	GATE ARM REPLACEMENT	DWG			2,331.68	
20220164	SAMUEL STOTH2OFF CO., INC <b>CAPITAL RESERVE</b>	WATER WELL TANK REPLACEMENT	NHL	4459-12-21		15,512.00	
20220165	ELITE VEHICLE SOLUTIONS <b>CAPITAL RESERVE</b>	UPFIT - 2022 FORD EXPLORER	SFT	NJ T-0106		4,408.65	
20220166	GRAINGER	HAMMER DRILL KIT	DWG	NJ M-0002		1,791.89	
20220167	HILLTOP SALES & SERVICE, INC.	LAWN MOWERS	DWG			2,637.00	
20220168	HARTFORD STEAM BOILER INSPECTION AND INSURANCE CO.	BOILER INSPECTIONS	AB SF			3,761.84	
20220169	HARTFORD STEAM BOILER INSPECTION AND INSURANCE CO.	BOILER INSPECTIONS	AB SF			1,310.87	
20220170	RUTGERS UNIV CNTR FR INFRASTRUCTURE AND TRANS	TRAFFIC CONTROL TRAINING	TES			3,235.00	
20220171	GRAINGER <b>CAPITAL RESERVE</b>	DRAIN INSPECTION SYSTEM	MULTI	NJ M-0002		5,164.74	
20220172	GRAINGER	WALK BEHIND CONCRETE SAW	DWG	NJ M-0002		2,645.49	
20220173	GRAINGER	HOBART WELDER & ACCESSORIES	MM	NJ M-0002		2,246.74	
20220174	STARR UNIFORM	TOLL OFFICER UNIFORM	TM	COSTARS 12		500.00	
20220175	BINSKY SERVICE	EMERGENCY BOILER REPAIR	EP			2,274.00	
20220176	HOFFMAN EQUIPMENT	LOADER PARTS	NHL			1,167.30	
20220177	TRUIS INC	TRUCK LUBE SYSTEM	MULTI	COSTARS 25		1,190.00	
20220178	EARTHBORNE INC.	BACKHOE TURBOCHARGER	NHL	PA 4400020088		2,169.43	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**March 2022**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20220179	S & S INDUSTRIAL EQUIPMENT SUPPLY CO	ANCHOR SHACKLES	NHL			3,857.00	
20220180	TILLEY FIRE SOLUTIONS LLC	FIRE ALARM REPAIR	NHL			260.00	
20220181	A&H EQUIPMENT CO	HIGHWAY SWEEPER BROOM	PC	COSTARS 25		1,262.64	
20220182	NELSON WIRE ROPE CORP.	INSPECTION CABLES	NHL			3,218.91	
20220183	JOHN DEERE COMPANY	THREE POINT BROADCAST SPREADER	MM			1,718.82	
20220184	SCIENTIFIC WATER CONDITIONING CO., INC.	WATER TOWER CLEANING	AB SF	PA 4400019230		450.00	
20220185	RAVE MOBILE SAFETY	ESS- MASS NOTIFICATION SYSTEM	ESS			7,000.00	
20220186	STARR UNIFORM	CLOTHING: ESS UNIFORM	ESS	COSTARS 12		8,279.04	
20220187	STARR UNIFORM	CLOTHING: PSBS UNIFORMS	PSBS	COSTARS 12		4,020.00	
20220188	GEORGE ALLEN WASTEWATER	SEPTIC TANK PUMP/WORK	AB SF			660.00	
20220189	GEORGE ALLEN WASTEWATER	SEPTIC TANK PUMP/WORK	AB SF			660.00	
20220190	PMG SM PA LLC	AQUAPHALT CRACK SEALER	I78	COSTARS 29		411.96	
20220191	PMG SM PA LLC	AQUAPHALT 6 MM PATCH	DWG	COSTARS 29		1,608.61	
20220192	FASTSIGNS <b>CAPITAL RESERVE</b>	SCUDER FALLS BRIDGE DEDICATION	ENG	4458-12-21		6,500.00	
20220193	NELSON WIRE ROPE CORP.	BRIDGE INSPECTION SUPPLIES	EP			5,220.00	
20220194	NALCO COMPANY LLC	BOILER WATER TREATMENT SERVICE	NHL			160.69	
20220195	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE-TM	TM			8,290.83	
20220196	WASTE MANAGEMENT	WASTE MANAGEMENT-ABSF	AB SF			8,854.51	
20220197	STARR UNIFORM	CLOTHING / TOLL UNIFORMS	TM	COSTARS 12		14,326.99	
20220198	OFFICE BASICS	JANITORIAL/PAPER PRODUCTS	I78	COSTARS 5		7,719.98	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**March 2022**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>	
					Commission	Director of Purchasing
20220199	MID ATLANTIC PUMP AND EQUIPMENT CO	PUMP STATION GRINDERS-PARTS	I78	COSTARS 16		2,400.00
20220200	FRED BEANS PARTS, INC	WHEEL ASY ( RIM ) POOL CAR	DWG	PA 4400015878		513.71
20220201	BINSKY SERVICE	HVAC SERVICES	AB SF			501.00
20220202	HEAVY EQUIPMENT LOADERS & PARTS, INC. <b>CAPITAL RESERVE</b>	SNOWBLOWER FOR LOADER	SFT	4400-12-20	70,200.00	
20220203	MAXSOLAR	SOLAR INVERTER REPAIR	SFT			450.00
20220204	MAXSOLAR	SOLAR OPTIMIZER REPAIR	SFT			2,331.08
20220205	REED & PERRINE SALES INC.	GROUNDS LANDSCAPE SUPPLIES	I78			2,785.64
20220206	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	PC			445.80
20220207	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	DWG			1,475.40
20220208	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	MM			2,740.80
20220209	E.M. KUTZ, INC.	LIFT GATE PART	EP			687.00
20220210	BINSKY SERVICE	BOILER REPAIR	EP			581.00
20220211	NJ DEPARTMENT OF TREASURY	STORMWATER DISCHARGE FEE-'22	MULTI			2,450.00
20220212	TILLEY FIRE SOLUTIONS LLC	ANNUAL FIRE ALARM INSPECTION	TM			1,600.00
20220213	BINSKY SERVICE	RETURN AIR SENSOR-BINSKY	AB SF			1,355.00
20220214	JOHNSON CONTROLS FIRE PROTECTION LP	SEMI-ANNUAL BACKFLOW SVC	I78	PA 4400023415		695.00
20220215	SCIENTIFIC WATER CONDITIONING CO., INC.	MONTHLY WATER SERVICE	AB SF	PA 4400019230		450.00
20220216	FROMM ELECTRIC SUPPLY CORP.	LIGHT POLES/ BASES/LIHT ARMS	AB SF	COSTARS 8		7,504.80
20220217	CORPORATE FACILITIES, INC.	PSBS OFFICE STOOLS	PSBS	OMNIA #202000608		2,178.92

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**March 2022**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>			
					Commission	Director of Purchasing	Director	
<b>Purchase Order Count: 75</b>					<b>AUTHORITY TOTALS:</b>	<b>\$1,282,410.39</b>	<b>\$166,919.73</b>	<b>\$0.00</b>
					<b>GRAND TOTAL:</b>	<b>\$1,449,330.12</b>		

Delaware River Joint Toll Bridge Commission  
Meeting of April 25, 2022

**E-ZPASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**MARCH 2022**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>E-ZPass CSC/VPC Operations Report</b>	<b>E-ZPass CSC/VPC Operations Report March 2022</b>	<b>1-4</b>

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
MARCH 2022**

E-ZPass Account and Transponder Information as reported by Conduent State and Local Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,533,340

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	6,023,222

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission  
Meeting of April 25, 2022

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
MARCH 2022**

<b>E-ZPass Department Call Activity</b>	<b>Total Calls for March</b>
Account Modification Requests	47
Violation Notification Inquires	52
SFB Inquiries (commuter discount/toll by plate)	44
<b><i>General Commission Inquiries</i></b>	
Calls referred to Other Departments (H.R., Eng., ESS)	11
<b><i>Web-Inquiries</i></b>	
Account Updates	37
Violations	42
Disputes	44
<b>TOTAL NUMBER OF CALLS</b>	<b>277</b>

E-ZPass account modification requests and violation inquiries represent an increase in calls for March.

<b>SCUDDER FALLS BRIDGE</b>	<b>TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN MARCH</b>
TOLL BILL A	23,112
TOLL BILL B	9,932
LEVEL 1 VIOLATIONS	9,784
LEVEL 2 VIOLATIONS	7,881

**E-ZPASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**MARCH 2022**

**CSC/VPC Post-Migration Collection Update:**

As a result of post-migration collection efforts from May 2014 – March 2022, New Jersey E-ZPass reports \$9,821,608.33 collected in tolls and \$31,112,063.21 collected in fees.

**Collection Account Updates:**

**CRST Lincoln Sales - August Settlement:** DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

**Transcom - August Settlement:** DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

**TMT Trucking:** On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

**Jhonatan Trucking:** Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

**Sakoutis Transport LLC:** Settlement complete. Check has been received and processed for \$13,250.00.

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
MARCH 2022**

**Violation Camera Monitoring:**

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**ELECTRONIC TOLL COLLECTION PROGRAM**  
**MONTH OF MARCH 2022**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
ETC PROGRAM	Electronic Toll Collection Program Report	1-2



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**ELECTRONIC TOLL COLLECTION PROGRAM**  
**MONTH OF MARCH 2022**

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. A contract unforeseen allowance reduction was prepared and executed for TransCore to relocate the bridge host and all cabling to the lane controllers for the Southern Operations and Maintenance Facilities Improvements project. TransCore ordered all the materials associated with this work and is ready to begin once the demarcation building is available.
2. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings. At the August 2021 IAG EMC Meeting, Mr. Stracciolini was elected by the members to serve as Vice Chair to the EMC.
2. Mr. Stracciolini is participating in the Non-toll Business Opportunity Task Force and Protocol Planning Working Group.
3. Mr. Stracciolini is serving on IAG's Next Generation Equipment Procurement Committee. Vendors are working to provide document for their equipment certification.
4. Mr. Stracciolini served on the evaluation committee for the review of proposals in response to the IAG Interoperability Hub Request for Proposals. MTA Bridges and Tunnels is working to execute the contract and issue the notice to proceed.
5. Mr. Stracciolini is serving on the International Bridge, Tunnel & Turnpike Association's (IBTTA) 2022 Emerging Technologies & Engineering and

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

Construction Task Forces. He is also serving on the Annual and the Technology Summit Meetings Planning Groups.

**Delaware River Joint Toll Bridge Commission  
Meeting of April 25, 2022**

**CONTRACT COMPLIANCE REPORT INDEX  
Month of March 2022**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Contract Compliance Program Operations Report</b>	<b>Operations Report March 2022</b>	<b>1-15</b>

**Delaware River Joint Toll Bridge Commission  
Meeting of April 25, 2022**

**Delaware River Joint Toll Bridge Commission  
Month of March 2022**

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**Delaware River Joint Toll Bridge Commission**  
**Meeting of April 25, 2022**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(73)** contracts with the IBE Program requirements. Currently, there are **(37) active** projects and **(36) completed** projects.

**IBE Program Requirements**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

*The following are all mandatory requirements:*

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

**Delaware River Joint Toll Bridge Commission  
Meeting of April 25, 2022**

**Contract Compliance Department  
Compliance IBE Scores Overview**

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission’s public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

**IBE PAYMENTS**

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission’s 25% IBE Target.

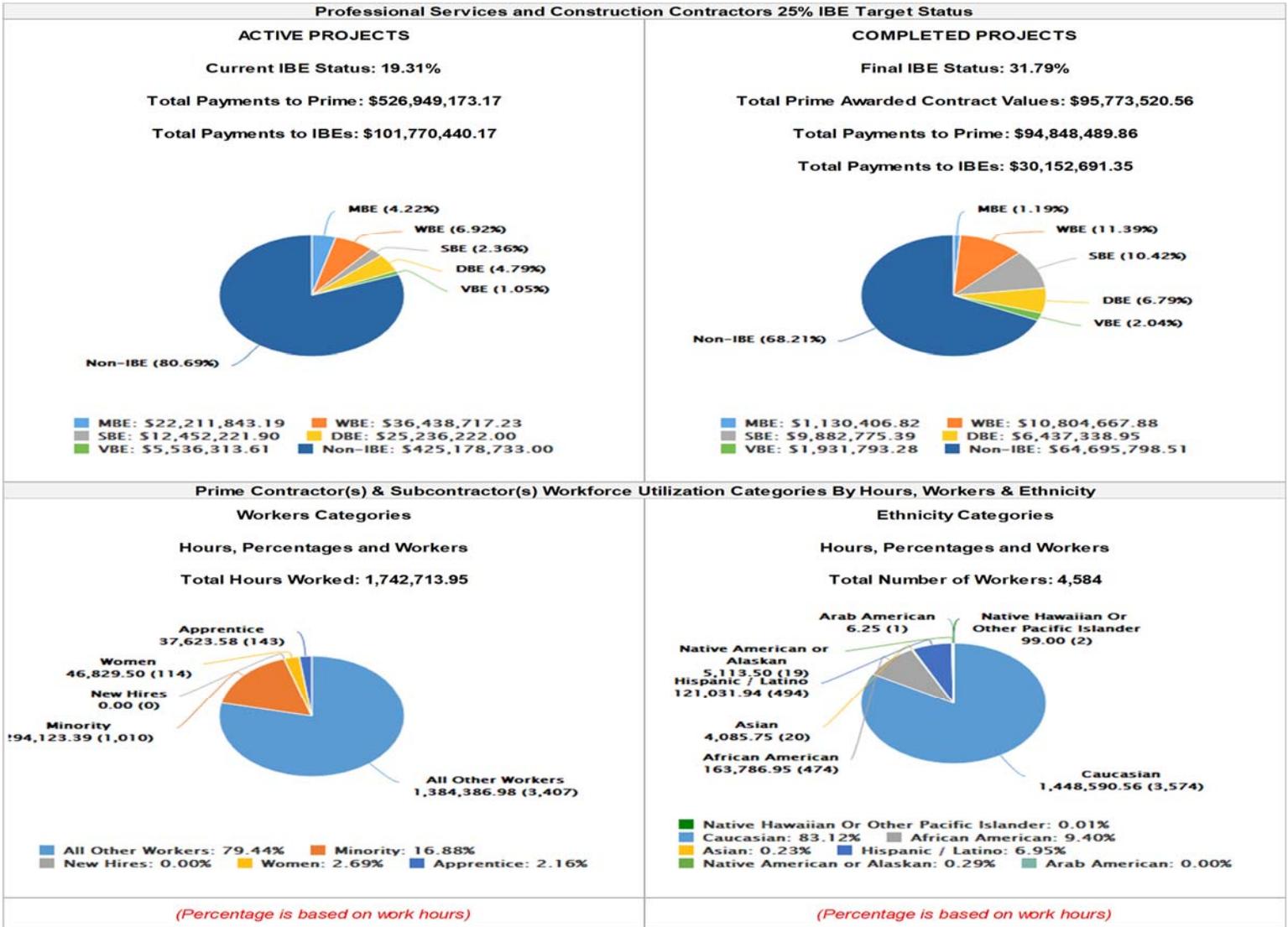
**WORKFORCE UTILIZATION**

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

<b>IBE Payments Legend</b>	
<b>Score Rankings</b>	<b>IBE Commitment Participation</b>
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

<b>Workforce Utilization Legend</b>		
<b>Score Rankings</b>	<b>Workforce Commitment Participation</b>	<b>Ethnicity &amp; Gender Participation</b>
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

## Delaware River Joint Toll Bridge Commission Meeting of April 25, 2022



Active Professional Services Projects Payments Detail Report	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects	\$ 641,011,003.74	\$ 526,949,173.17	\$ 101,770,440.17	19.31%	C
<b>Professional Services Projects Totals</b>	<b>\$ 103,451,608.94</b>	<b>\$ 84,052,931.05</b>	<b>\$ 22,082,683.07</b>	<b>26.27%</b>	<b>B</b>
Completed Professional Services Projects Payments Detail Report	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects	\$ 95,773,520.56	\$ 94,848,489.86	\$ 30,152,691.35	31.79%	B+
<b>Professional Services Projects Totals</b>	<b>\$ 10,142,487.20</b>	<b>\$ 9,914,226.61</b>	<b>\$ 2,943,632.41</b>	<b>29.69%</b>	<b>B</b>

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary				Workforce Hours Summary 19.96%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$537,559,394.80	\$442,948,399.81	\$79,687,757.10	17.99%	C	3,358	1,536,591.65	1,274,213.47	262,378.18	44,305.25	B	82.92%	17.08%	2.88%	A
COMPLETED CONSTRUCTION PROJECTS														
Payments Summary				Workforce Hours Summary 16.63%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1,286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

**Delaware River Joint Toll Bridge Commission**  
**Meeting of April 25, 2022**  
**Active Professional Services Projects Payments Detail Report**  
All Date Before 03/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Active Professional Services Projects Payments Detail Report		Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals		\$ 641,011,003.74	\$ 526,949,173.17	\$ 101,770,440.17	19.31%	C
Professional Services Projects Totals		\$ 103,451,608.94	\$ 84,052,931.05	\$ 22,082,683.07	26.27%	B

Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1 Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.54	\$ 4,098,663.06	\$ 1,058,651.65	25.83%	B
2 Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING SERVICES - Northampton Street TSB Rehabilitation Design - Cap. Project 1043A	\$ 1,420,768.65	\$ 1,110,232.21	\$ 478,554.71	43.10%	A
3 Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 33,212,752.29	\$ 6,727,935.80	20.26%	C+
4 McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement Public Involvement Services	\$ 1,800,016.87	\$ 1,500,797.94	\$ 382,985.84	25.52%	B
5 French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA / Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
6 Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems	\$ 500,000.00	\$ 461,812.98	\$ 91,464.15	19.81%	C
7 IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 1,000,000.00	\$ 863,109.07	\$ 863,109.07	100.00%	A+
8 Urban Engineers, Inc.		C-703A URBAN - TOA / Construction Management Services for PA Assignment	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
9 Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -Structural/Civil Task Order Agreement - PA Assignment	\$ 1,000,000.00	\$ 826,516.45	\$ 198,308.65	23.99%	C+
10 Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order Assignment	\$ 500,000.00	\$ 234,260.87	\$ 48,594.97	20.74%	C+
11 The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB ORDER CONTRACTING PROGRAM MANAGER CONSULTANT	\$ 650,000.00	\$ 318,834.14	\$-	0.00%	F
12 Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER ASSIGNMENT CONSULTANT - PA AGREEMENT	\$ 500,000.00	\$ 206,970.56	\$ 8,510.46	4.11%	F
13 French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 500,000.00	\$ 26,868.78	\$ 26,868.78	100.00%	A+
14 Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ Assignment	\$ 1,000,000.00	\$ 674,725.76	\$ 674,725.76	100.00%	A+
15 KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT FOR PROFESSIONAL ENGINEERING SERVICES	\$ 500,000.00	\$ 453,357.27	\$ 453,357.27	100.00%	A+
16 WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ 231,136.80	\$-	0.00%	F
17 Traffic Planning and Design, Inc. (IBE Prime)	SBE	C-751A TRAFFIC PLANNING AND DESIGN, INC - Professional Eng. Services Construction Inspection Services TOA	\$ 500,000.00	\$ 123,399.47	\$ 123,399.47	100.00%	A+
18 Naik Consulting Group, P.C. (IBE Prime)	DBE, MDC, SBE	C-759A NAIK CONSULTING GROUP, PC (SBE) - STRUCTURAL / CIVIL TASK ORDER AGREEMENT	\$ 1,000,000.00	\$ 134,206.07	\$ 134,206.07	100.00%	A+
19 Remington & Vernick		C-760A PROFESSIONAL ENGINEERING SERVICES CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT	\$ 500,000.00	\$-	\$-	0.00%	N/A
20 TRC Engineers		CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements	\$ 6,515,220.03	\$ 4,147,967.23	\$ 1,401,498.23	33.79%	B+
21 WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement	\$ 7,776,718.32	\$ 5,214,807.34	\$ 1,398,298.09	26.81%	B
22 Gannett Fleming Inc. - Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction	\$ 6,568,103.32	\$ 6,019,812.28	\$ 1,932,944.20	32.11%	B+
23 Joseph Jingoli & Son, Inc.		CM-519A SOUTHERN OPERATION & MAINTENANCE FACILITIES IMPROVMENTS -BUCKS COUNTY	\$ 3,611,070.08	\$ 428,355.92	\$ 8,887.79	2.07%	F
24 Johnson, Mirmiran and Thompson, Inc.		CM-590A JMT -NORTHAMPTON ST. TSB REHABILITATION, CM/CI SERVICES CONTRACT	\$ 1,554,968.16	\$ 116,159.29	\$-	0.00%	F
25 Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 22,532,178.76	\$ 5,805,819.80	25.77%	B
26 Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services	\$ 564,133.25	\$ 530,880.29	\$ 35,749.96	6.73%	D

\*Met or Exceeded the Target  
\*Did Not Meet the Target  
\*P/T/D = Paid To Date

**Delaware River Joint Toll Bridge Commission**  
**Meeting of April 25, 2022**

**Completed Professional Services Projects Payments Detail Report**  
 From 07/01/2014 To 03/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Completed Professional Services Projects Payments Detail Report	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals	\$ 95,773,520.56	\$ 94,848,489.86	\$ 30,152,691.35	31.79%	B+
Professional Services Projects Totals	\$ 10,142,487.20	\$ 9,914,226.61	\$ 2,943,632.41	29.69%	B

Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1 Burns Engineering, Inc.			\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2 Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
3 Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
4 Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
5 Pennoni Associates Inc		C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
6 Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY WEBER ENG.-General Engineering Services 2015-2018 Annual Inspections	\$ 1,260,000.00	\$ 1,222,340.65	\$ 292,358.15	23.92%	C+
7 Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$ 500,000.00	\$ 436,347.22	\$ 92,842.42	21.28%	C+
8 Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll Bridge Salt Storage Building - CM/CI Services	\$ 500,000.00	\$ 610,145.27	\$ 26,570.72	4.35%	F
9 USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$ 1,376,354.11	100.00%	A+
10 Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
11 Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
12 STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
13 Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
14 Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C

\*Met or Exceeded the Target  
 \*Did Not Meet the Target  
 \*P/T/D = Paid To Date

# Delaware River Joint Toll Bridge Commission

## Meeting of April 25, 2022

### Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 03/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$537,559,394.80
Total Payments to all Primes	\$442,948,399.81
Total Payments to all IBEs	\$79,687,757.10
IBE Target	25.00%
IBE Actual	17.99%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary				Workforce Hours Summary 19.96%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$537,559,394.80	\$442,948,399.81	\$79,687,757.10	17.99%	C	3,358	1,536,591.65	1,274,213.47	262,378.18	44,305.25	B	82.92%	17.08%	2.88%	A

DB-540A TRANSCORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary				Workforce Hours Summary 53.31%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,949,261.43	\$2,316,211.51	19.38%	C	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary				Workforce Hours Summary 45.89%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,182,625.66	\$27,708.76	2.34%	F	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-519A BRACY Southern Operations & Maintenance Facilities Improvements - Trenton, Morrisville, Langhorne & New Hope														
Payments Summary				Workforce Hours Summary 13.76%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$56,535,181.25	\$7,809,112.22	\$271,988.29	3.48%	F	148	18,036.50	15,581.00	2,455.50	26.50	C	86.39%	13.61%	0.15%	B

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary				Workforce Hours Summary 21.50%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1,703	660,429.24	535,335.94	125,093.30	16,874.50	B+	81.06%	18.94%	2.56%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary				Workforce Hours Summary 18.65%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$424,129,137.19	\$414,689,731.17	\$73,202,341.23	17.65%	C	1,906	827,967.58	699,646.76	128,320.82	26,070.25	B	84.50%	15.50%	3.15%	A

T-719A ROAD-CON Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs.														
Payments Summary				Workforce Hours Summary 23.68%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,773,197.85	\$3,554,825.27	\$589,287.32	16.58%	C	123	9,822.57	7,915.77	1,906.80	419.50	B+	80.59%	19.41%	4.27%	A

TS-590A J.D. ECKMAN NORTHAMPTON STREET TOLL SUPPORTED BRIDGE REHABILITATION														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$15,487,427.50	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

**Delaware River Joint Toll Bridge Commission  
Meeting of April 25, 2022**

**Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)**

From 07/01/2014 To 03/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$537,559,394.80

Total Payments to all Primes \$442,948,399.81

Total Payments to all IBEs \$79,687,757.10

IBE Target 25.00%

IBE Actual 17.99%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary				Workforce Hours Summary 19.96%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$537,559,394.80	\$442,948,399.81	\$79,687,757.10	17.99%	C	3,358	1,536,591.65	1,274,213.47	262,378.18	44,305.25	B	82.92%	17.08%	2.88%	A

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary				Workforce Hours Summary 37.50%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,376,666.00	\$596,453.60	\$113,829.53	19.08%	C	51	2,026.50	1,266.50	760.00	0.00	A+	62.50%	37.50%	0.00%	A+

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction														
Payments Summary				Workforce Hours Summary 21.23%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,465,408.55	\$1,465,408.55	100.00%	A+	75	11,080.50	9,547.00	1,533.50	819.00	B+	86.16%	13.84%	7.39%	B

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION														
Payments Summary				Workforce Hours Summary 19.96%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$566,743.72	\$566,743.72	100.00%	A+	36	3,135.50	2,509.50	626.00	0.00	B	80.04%	19.96%	0.00%	A

TTS-736A RCC BUILDERS & DEVELOPERS - (IBE) JOC for Building and Facility Work North Region														
Payments Summary				Workforce Hours Summary 48.50%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$65,231.99	\$65,231.99	100.00%	A+	2	334.00	172.00	162.00	0.00	A+	51.50%	48.50%	0.00%	A+

TTS-737A RCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION														
Payments Summary				Workforce Hours Summary 19.88%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,069,006.20	\$1,069,006.20	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	0.45%	A

## Delaware River Joint Toll Bridge Commission Meeting of April 25, 2022

### Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 03/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$85,631,033.36
Total Payments to all Primes	\$84,934,263.25
Total Payments to all IBEs	\$27,209,058.94
IBE Target	25.00%
IBE Actual	32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary				Workforce Hours Summary 16.63%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1,286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary				Workforce Hours Summary 7.39%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary				Workforce Hours Summary 2.16%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

T-641A MERC0 - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary				Workforce Hours Summary 28.50%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary				Workforce Hours Summary 23.54%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

## Delaware River Joint Toll Bridge Commission Meeting of April 25, 2022

### Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 03/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$85,631,033.36
Total Payments to all Primes	\$84,934,263.25
Total Payments to all IBEs	\$27,209,058.94
IBE Target	25.00%
IBE Actual	32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary				Workforce Hours Summary 16.63%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1,286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary				Workforce Hours Summary 14.94%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary				Workforce Hours Summary 12.32%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,468,985.71	\$4,382,167.83	20.41%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary				Workforce Hours Summary 64.86%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

# Delaware River Joint Toll Bridge Commission

## Meeting of April 25, 2022

### Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

From 07/01/2014 To 03/31/2022

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$85,631,033.36
Total Payments to all Primes	\$84,934,263.25
Total Payments to all IBEs	\$27,209,058.94
IBE Target	25.00%
IBE Actual	32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary				Workforce Hours Summary 16.63%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1,286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary				Workforce Hours Summary 15.61%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	0.00%	A

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building														
Payments Summary				Workforce Hours Summary 7.70%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	C

T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations														
Payments Summary				Workforce Hours Summary 6.85%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$3,234,621.97	\$450,025.89	13.91%	D+	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary				Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary				Workforce Hours Summary 13.62%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary				Workforce Hours Summary 1.50%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary				Workforce Hours Summary 28.52%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

**Delaware River Joint Toll Bridge Commission  
Meeting of April 25, 2022**

**MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

- |   |                   |
|---|-------------------|
| a) PA Assigned Professional Services Contracts:       | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts:               | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts:       | 25% SBE           |

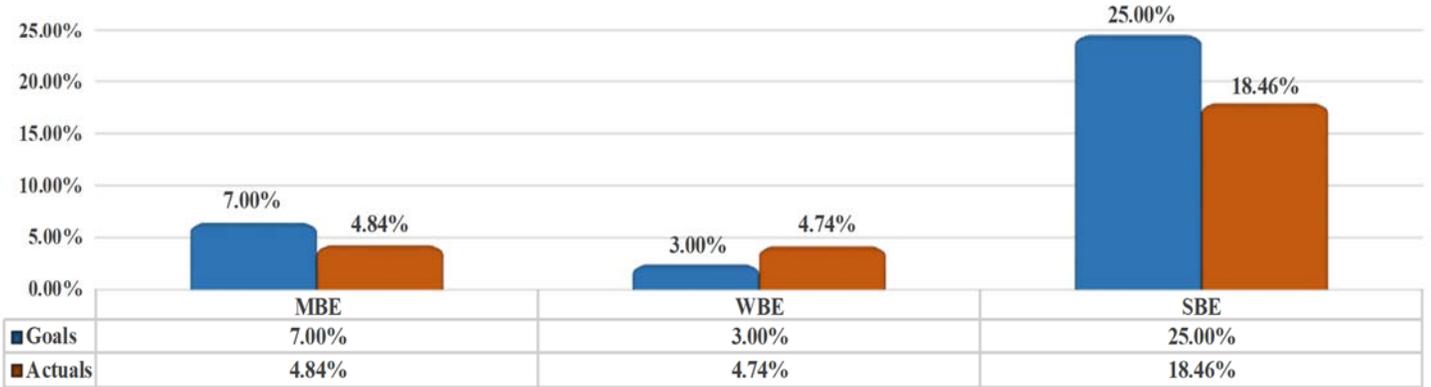
Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

- |                                   |     |
|-----------------------------------|-----|
| ➤ Active Projects:                | 5   |
| ➤ Completed Projects:             | 72  |
| ➤ Total Capital Program Projects: | 77  |
| ➤ Total Number of Contractors:    | 180 |

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

## ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS

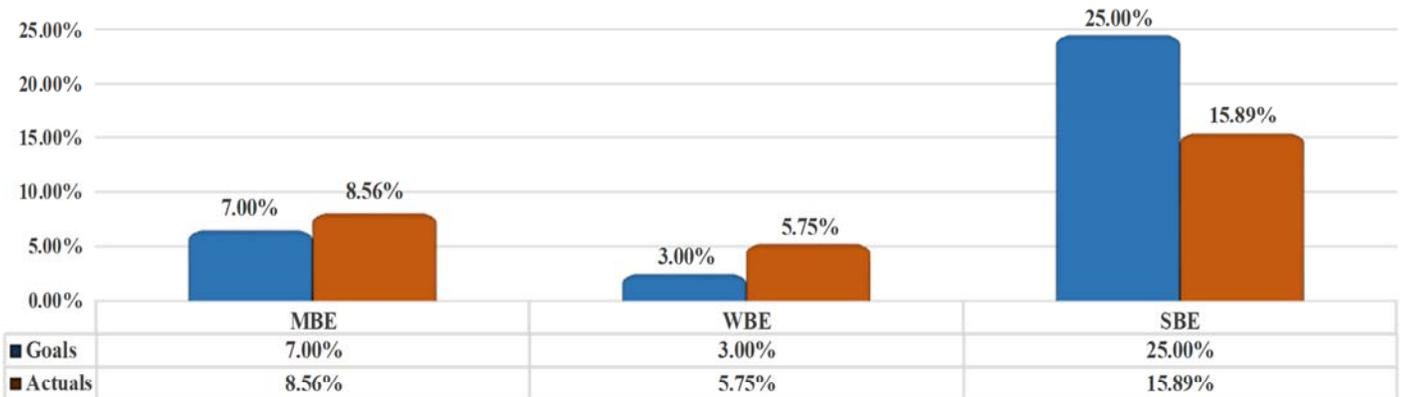
### ACTIVE (MWSBE) PROJECTS



M/WBE Actual Summary Totals \$27,268,287.53	MBE		WBE		SBE Actual Summary Totals \$1,253,074.27	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	4.84%	\$1,319,428.97	4.74%	\$1,291,746.76		18.46%	\$231,333.17

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7%	MBE PAYMENTS	WBE GOAL 3%	WBE PAYMENTS	SBE GOAL 25%	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,985,170.48	4.34%	\$ 1,319,428.97	4.23%	\$ 1,286,746.76		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 147,560.34		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	25.21%	\$ 98,228.18
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 781,897.95		\$ -		\$ -	9.21%	\$ 92,111.29
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -

### COMPLETED (MWSBE) PROJECTS



M/WBE Actual Summary Totals \$139,098,476.93	MBE		WBE		SBE Actual Summary Totals \$20,593,480.45	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	8.56%	\$11,903,166.05	5.75%	\$8,003,051.95		15.89%	\$3,271,639.83

The details relative to the Completed Projects data above are available on page 15.

**Delaware River Joint Toll Bridge Commission  
Meeting of April 25, 2022**

**Minority, Women and Small Business Enterprise Payment Reporting  
Completed Contracts**

*\*Categories highlighted below indicates the Prime has either met or exceeded the target.*

PROJECT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35						
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66						
C-628A	Dewberry	\$ 474,625.86	9.69%	\$ 46,014.78	13.27%	\$ 62,999.77	9.12%	\$ 43,294.17
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.59					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00				
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00			6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	K.S. Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennonni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
T-639A	Road-Con	\$ 3,324,313.00			13.90%	\$ 462,079.51		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17						
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69						

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**April 25, 2022**

**OPERATIONS INDEX  
FOR  
INFORMATION TECHNOLOGY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Information Technology	Status Report Month of March 2022	1-2

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of April 2022

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### Information Technology Department Report Month of March 2022

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

#### Helpdesk/Deployments:

-  Processed 43 work orders for the month.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

#### Projects:

##### Coronavirus Work from Home Initiative:

-  IT Department has returned to the office and are supporting our 4-day work initiative.

##### ESS CAD System:

-  IT Department continues to support the implementation of the ESS Computer Aided Dispatch system and the new PCC.

##### Security, Upgrades, and Migration Initiative:

-  IT Department continues to aggressively secure, upgrade, and migrate any and all systems in order to better posture the network against any cybersecurity threats.
-  I78 Operating System upgrades are complete and moving onto EP.
-  Currently testing Multi-Factor Authentication for Commission-Wide deployment.
-  Evaluating Managed Detection and Response managed services from various vendors for endpoint protection management.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of April 2022

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### Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

-  **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

## **COMMUNICATIONS**

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**OPERATIONS INDEX**  
**FOR**  
**COMMUNICATIONS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Communications	Status Report Month of March 2022	1-4

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**COMMUNICATIONS REPORT**  
**March 2022**

- **COMMISSION AWARENESS EFFORTS:**

**Northampton Street Toll-Supported Bridge Rehabilitation Project** – Made additional updates to this project’s webpage on the Commission website – [www.drjtbc.org](http://www.drjtbc.org). This included the addition of the project fact sheet drafted and designed in February. Wrote and issued two press releases to raise public awareness of the approaching start of the project’s upstream travel lane and walkway and related construction activities. The second release warned motorists to anticipate travel delays and backups. In the wake of subsequent traffic congestion within Phillipsburg, scheduled a teleconference with various Phillipsburg officials to discuss the situation; Executive Director Resta and Chief Engineer Little were the Commission’s primary representatives. Drafted and vetted 14-paragraph response to Express-Times reporter’s inquiry on the Phillipsburg traffic matter; this constituted the Commission’s position in a March 31 front-page article that also appeared on LehighValleyLive.com; reviewed and edited executive director’s letter to Phillipsburg officials.

**2021 Annual Report** – Drafted additional content and updates for the report. Focus of the month’s attention was on the 2021 toll setting process, including the mainbar and sidebar articles. The cover photo – a sunrise shot of the completed Scudder Falls Toll Bridge – was obtained from Yardley photographer Josh Freidman under a direct special assignment. Article assignments were made with Bellevue Communications.

**Scudder Falls Bridge Replacement Project** – This project is in its “punch list” stage. Travel alerts and postings have been limited to the project and DRJTBC websites, involving only daytime closures along NJ Route 175/Upper River Road and the NJ Route 29 southbound bypass lane at the I-295/Route 29 interchange. Reviewed engineering department’s draft project dedication plaque; provided descriptive text for insertion onto the plaque and a variety of corrections/embellishments. Drafted detailed response to Ewing resident regarding lighting, tree planting, noise abatement and ownership of New Jersey’s I-295 approach to the Scudder Falls Toll Bridge and the I-295/Route 29 interchange (Exit 76) – reviewed by chief engineer and executive director, made final edits and provided final copy to executive directors who sent the letter under his name.

**Delaware River Greenway Partnership Presentation** – Initiated preparations for a Zoom PowerPoint slide show presentation on the history of the river bridges within much of the Commission’s service jurisdiction. The program is called: Spanning Water and Time: The Delaware River Bridges from the Estuary to the Water Gap. The program is scheduled for the evening of April 12. Provided recent personal photograph, historical bridge photograph, personal biography and presentation description to event organizers.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

- **MEDIA RELATIONS:**

**Hot Topics:** DRJTBC E-ZPass customers (NJ E-ZPass Group) to get new transponders; Lower Trenton Bridge glows yellow-blue to support Ukraine; Slate Belt road section (on Riverton Road in Upper Mount Bethel near Riverton-Belvidere Bridge) closed due to unstable hillside and large falling rocks; Phillipsburg senior center named to honor former DRJTBC Commissioner Gloria Decker; Northampton Street Bridge project work and lane/walkways closures (succession of three around-the-clock travel shifts); illegal tractor-trailer blocks Northampton Street Bridge; group conducts illuminated “Lighting up the Night” walk across New Hope-Lambertville Bridge to show solidarity for Ukraine; Easton-Phillipsburg Bridge in daylight saving time article; New Hope-Lambertville truss bridge appears in home sale ad; Phillipsburg seeks to alleviate bridge rehab traffic; Mercer County’s Great Western Bikeway to extend to NJ’s Washington Crossing State Park; Lafayette College post on 1903 flood shows missing span at former wooden Upper Black Eddy-Milford bridge; NJ E-ZPass issued 17 million violations in 2021; Commission backs temporary one-way free bridge from Phillipsburg to Easton.

- **WEBSITES:**

- DRJTBC.org: Alerted consultant Myron Mariano of Stokes Creative Group to a problem with the website’s Google maps display of Commission bridge locations; coordinated with Bellevue Communications to schedule and conduct portrait photograph session for new PA Commissioner Daniella De Leon; a brief biographical entry was drafted from her submitted resume and posted on the website with her chose photograph; uploaded and posted 2021 annual inspection report and converted jpeg cover image; uploaded and posted 2021 traffic engineering report and converted jpeg cover image; updated and shortened content on the Langhorne project webpage; uploaded and posted RFPs for legal and labor counsel at request of administration department; updated the COVID-19 meetings page and Commission meetings page to reflect agency’s revised policy on mask wearing (no longer strictly required) for in-person meetings attendance; uploaded and posted documents and links for March 31 Commission meeting; fixed premature posting of Commission meeting pop-up notice.
- ScudderFallsBridge.com: Posted various alerts for road and lane closures – NJ Route 29 SB bypass lane; NJ Route 175/Upper River Road.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report) Worked with Community Affairs Jodee Inscho in reordering and finalizing text for the Northampton Street Bridge Rehabilitation Project’s fact sheet that she designed; edited winter newsletter; responded with Jodee Inscho after maintenance personnel found 60-year-old mimeograph stencils in locked cabinet at Trenton-Morrisville garage (materials apparently hadn’t been examined during that period) – materials removed to Scudder Falls for further examination and likely disposal; reviewed Northampton Street Bridge walkway closure notice and Langhorne project handout card, both drafted by Jodee Inscho.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**INTERNAL/EXTERNAL COMMUNICATIONS**

- Recorded a total of 14,317 sessions (visits) during March for the Commission's website – [www.drjtbc.org](http://www.drjtbc.org). That's an increase over the 11,123 sessions recorded in February January and a decrease from the 15,521 sessions tallied in March 2021 (active toll adjustment process at that time).
- Two press releases were issued in March and both concerned the rollout of impending construction and travel restrictions for the Northampton Street Bridge Rehabilitation Project.
- Monitored Central Jersey Transportation Forum meeting.
- Sent YouTube link of Trenton Makes sign's Ukraine lighting display to Hamilton TAPInto outlet.
- Corresponded with Slate Belt Museum regarding materials related to the former wooden bridge and bridge tender at the Portland-Columbia pedestrian location. A museum is expected to be made sometime in May.
- Fielded call from an ill-tempered North Carolina resident who insisted that the Commission issued/issues recreational boating maps.
- Sought update on status of comparative aerial before-after video depicting Scudder Falls Bridge Replacement Project results.
- Responded to Kathy Drulis regarding use of property near 1799 House for annual Anchor House multi-state bicycle ride; Community Affairs Jodee Inscho is taking the lead on this.
- Picked up framed archival traffic statistic document for placement at Scudder Falls offices;
- Revisited all office spaces at Trenton-Morrisville administration building one last time for potential archival materials and moved to Scudder Falls or New Hope maintenance garage.
- Sent archival photographs to former Commissioner Gloria Decker.
- Responded to customer inquiry on E-ZPass discount program.
- Conducted online research into the history of the Columbia Delaware Bridge Company and the prior unsuccessful Delaware River Bridge at Columbia Glass Manufacturing for thorough and accurate updating of the webpage on the Portland-Columbia Toll-Supported Pedestrian Bridge.
- Attempted correspondence with Blairstown Museum regarding New Jersey railroad tycoon John I. Blair's involvement with the Columbia Delaware Bridge Company.
- Corresponded with New Jersey Highlands Coalition author requesting correction of the Bridge Commission's name in a recent write up on the Riegelsville Toll-Supported Bridge; also advised the individual about the recent updating of the bridge's informational webpage.
- Responded to inquiry from Phillipsburg TAPInto website operator and added the site to the Commission's media distribution list.
- Scanned and distributed copy of article on traffic advisory panel being formed in Upper Makefield Township.
- Facilitated review and changes to proposed slides for Women's Transportation Seminar in Philadelphia, as submitted by Christine Baker of Compact Compliance Department;

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

- Submitted response to PA Highways webmaster regarding extent of the Commission's jurisdiction on the Pennsylvania side of the Milford-Montague Toll Bridge and extent of responsibility for intersection with Route 209 in Dingman Township.
- Worked with Chief Engineer Roy Little and Assistant Chief Engineer Kevin Skeels in providing noise-abatement wall cost information to PA Senator Steve Santarsiero staffer who sent inquiry.
- Corresponded with historical archivist in Doylestown regarding apparent early 19<sup>th</sup> century paintings recently put up for auction, one of which clearly depicts the first wooden bridge at Trenton.
- Conveyed to New Hope Photo store 16-mm film reels of Trenton-Morrisville Toll Bridge's 1956 toll collections and the December 1953 opening ceremonies of the toll bridges at Delaware Water Gap, Portland-Columbia, and Milford-Montague. The film footage (no sound) was digitized, uploaded to Commission servers, and distributed to interested parties at the Commission.
- Transported additional framed photographs for temporary storage at the New Hope-Lambertville Toll Bridge maintenance facility.
- Sent historic Easton Hotel menu – discovered in Trenton-Morrisville Administration Building file drawer – to management of current-day Grand Eastonian Hotel.
- Wrote correction entry on Facebook posting about the former Yardley-Wilburtha Bridge.
- Corresponded with trails advocate Andy Hamilton regarding 911 Memorial Trail signs that a Pennsylvania state parks maintenance crew recently installed – without permission – on newly installed Commission post-and-rail fence at Scudder Falls; this matter has been forwarded to Southern Region maintenance for corrective action.
- Edited March 31 meetings notice to reflect revised Commission policy on public mask wearing.
- Fielded inquiries – phone and email – from reporter Kurt Bresswein of the Express-Times/LehighValleyLive.com regarding Phillipsburg traffic issue.
- Research 1959 court ruling in favor of Commission versus former Chairman Alexander Miller (judge's opinion was in materials recently found in T-M garage);
- Retrieved 1958, 1959, and 1960 meeting minutes from New Hope-Lambertville vault for determining whether any of the recently discovered mimeograph stencils at T-M garage should be maintained or discarded.
- Contacted Yardley photographer Josh Friedman – online and by phone – to conduct special photo assignment of completed Scudder Falls Bridge; drafted and processed limited use agreement for two submitted photographs.
- Secured 1959 news clipping about former Whyte's Island near Scudder Falls Bridge, which New Jersey and Pennsylvania highway departments largely removed for fill (and flood-mitigation purposes) to construct bridge approaches in 1960-61; news clipping was sent to Friends of Delaware Canal docent leading walk along Scudder Falls Shared-Use Path.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

**OPERATIONS INDEX  
FOR  
COMMUNITY AFFAIRS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Community Affairs	Status Report Month of March 2022	1

## **Community Affairs Report March 2022**

The following Community Affairs activities took place during March 2022:

### **Scudder Falls Bridge Replacement Project- Public Involvement**

Very few public comments or questions now that project has reached substantial completion. Followed up on question regarding signage at Woodside and Taylorsville Roads. Conflicting signs have been replaced.

### **Southern Operations and Maintenance Facilities Improvements**

Received follow-up call from neighbors at Langhorne site regarding site conditions. Issue has been resolved. Created informational project postcards for contractor's use if approached by public with questions. Assisted in removal of archives records at the Trenton-Morrisville.

### **Northampton Street Toll Supported Bridge Rehabilitation Project**

Distributed project fact sheets and postcards to local businesses and posted at public venues. Provided supply of fact sheets to bridge shelters and Easton-Phillipsburg administrative offices. Produced and posted notices of walkway closure. Participated in meeting with Phillipsburg Town officials to discuss the project-related traffic issue on South Main Street and review possible options.

### **"Trenton Makes" sign lighting**

Coordinated requests for light shows with technical assistance from Justin Bowers in the Engineering Department. Default color is still blue and yellow in support Ukraine instead of red until further notice. March's lighting displays included colorectal cancer awareness, 70<sup>th</sup> anniversary of Epsilon Upsilon Omega chapter of Alpha Kappa Alpha sorority and St. Patrick's Day. Display programs scheduled for April include Child Abuse Prevention, Premenstrual Dysphoric Disorder, and Autism Awareness, Passover and Easter holidays.

### **Morrisville concerns**

Spoke with Morrisville Councilman regarding a variety of issues, including her concern with traffic in the borough from commuters using the Lower Trenton Toll Supported Bridge and her suggested remedies. Relayed same to Operations officials.

### **Riegelsville Truck traffic**

Followed up again with Mayor Gregory Stokes on Commission's previous request for additional truck signage in the borough.

### **Various Community Affairs activities**

Handled a wide assortment of community affairs tasks during the month, including:

- Coordinated with E-ZPass Department staff regarding various customer questions
- Attended Pocono Area Chamber of Commerce Legislative Update meeting
- Obtained information from Dingmans Ferry Bridge association regarding their annual maintenance closing, in relation to planned work at Milford-Montague
- Assisted with various Use of Facilities requests
- Assisted resident with question regarding maps of the Delaware River.
- Assisted resident with questions regarding wide vehicles at Uhlerstown-Frenchtown
- Assisted the Communications Department with the posting of various project-related images

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

## **ENGINEERING**

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**  
**PROJECT STATUS REPORT**

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
<b>Trenton-Morrisville Toll Bridge</b>	RJZ/RWL	<b>Southern Operations &amp; Maintenance Facilities Improvements</b> <ul style="list-style-type: none"> <li>• Preliminary, Final, &amp; Post Design Services, C-519A</li> <li>• Construction Management Services, CM-519A</li> <li>• Construction, T-519A</li> </ul>	1-4
<b>Scudder Falls Toll Supported Bridge</b>	KMS/RWL	<b>Scudder Falls Bridge Replacement Project</b> <ul style="list-style-type: none"> <li>• Final Design Services, Contract C-660A</li> <li>• Construction Contract, T-668A</li> </ul>	4-5
	CTH/KMS	<ul style="list-style-type: none"> <li>• Construction Management, CM-669A</li> </ul>	5
	CLR/KMS	<ul style="list-style-type: none"> <li>• Construction Inspection, PA Approaches, CI-671A</li> <li>• Construction Inspection, Main River, CI-672A</li> </ul>	5-6
	CLR/KMS	<ul style="list-style-type: none"> <li>• Construction Inspection, NJ Approaches, CI-673A</li> </ul>	6
	KMS/RWL	<b>DMC Services for Construction of the SFB Project</b> <ul style="list-style-type: none"> <li>• Oversight of Final Design, C-502A-2I</li> </ul>	7
	CTH/KMS	<b>Public Involvement Services</b> <ul style="list-style-type: none"> <li>• Design Contract, C-662A</li> </ul>	8
	KMS/RWL	<b>Capital Program Management Consultant (CPMC) &amp; Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project</b> <ul style="list-style-type: none"> <li>• CPMC Services 2018 through 2021, C-502A-1M</li> </ul>	8
	CAS/RWL	<b>Scudder Falls Park and Ride Pedestrian/Bicycle Trail</b> <ul style="list-style-type: none"> <li>• Task Order Assignment No. C-729A-2</li> </ul>	8-9
<b>New Hope-Lambertville Toll Bridge</b>	MEM/RWL	<b>East Abutment Stone Veneer Repairs</b> <ul style="list-style-type: none"> <li>• Study, C-704A-2</li> </ul>	9
	CTH/RWL	<b>NH-L TB Driveway/Parking Lot Repaving</b> <ul style="list-style-type: none"> <li>• Design, Task Order Assignment No. C-759A-3</li> </ul>	9
<b>Uhlertown-Frenchtown Toll Supported Bridge</b>	HDH/RWL	<b>Replacement of NJ Upstream Retaining Wall</b> <ul style="list-style-type: none"> <li>• Design, C-732A-1</li> </ul>	10
<b>I-78 Toll Bridge</b>	WMC/RWL	<b>Power and Communication Infrastructure</b> <ul style="list-style-type: none"> <li>• Design Services, C-732A-3</li> </ul>	11
<b>Centre Bridge-Stockton Toll Supported Bridge</b>	WMC/RWL	<b>Structural Health Monitoring Pilot Program</b> <ul style="list-style-type: none"> <li>• Contract C-750A-5</li> </ul>	11
<b>Northampton Street Toll Supported Bridge</b>	MEM/RWL	<b>Rehabilitation</b> <ul style="list-style-type: none"> <li>• Design Services, C-590A</li> <li>• CM/CI Services CM-590A</li> <li>• Construction, TS-590A</li> </ul>	11-12
<b>Easton-Phillipsburg Toll Bridge</b>	CTH/RWL	<b>Facility Parking Lot Improvements</b> <ul style="list-style-type: none"> <li>• Design, C-732A-5</li> </ul>	13
<b>Riverton-Belvidere Toll Supported Bridge</b>	HDH/MEM	<b>Northwest &amp; Southwest Wingwall Rehabilitation</b> <ul style="list-style-type: none"> <li>• C-751A-1</li> </ul>	13-14

*Facilities are listed South to North*

*The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager*

Project Manager Legend

WMC – M. Cane                      JRB – J. Bowers  
CTH – C. Harney                  HDH – D. Hettema

Program Manager Legend

RWL – R. Little                  MEM – M. McCandless  
KMS – K. Skeels                  RLR – R. Rash  
CAS – C. Stracciolini          CLR – C. Rood  
RJZ – R. Zakharia

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**  
**PROJECT STATUS REPORT**

<b>Delaware Water Gap Toll Bridge</b>	CTH/RWL	<b>Westbound Toll Plaza Roadway and NJ Approach Repairs</b> <ul style="list-style-type: none"> <li>• Design, C-732A-4</li> <li>• Construction Management, C-733A-2</li> <li>• Construction, T-719A</li> </ul>	14-15
<b>Milford-Montague Toll Bridge</b>	CTH/RWL	<b>NJ /PA Approach and Main River Bridge Roadway Repaving</b> <ul style="list-style-type: none"> <li>• Design, C-759A-2</li> </ul>	15
<b>Multiple Facilities and/or Commission-Wide</b>	WMC/RWL	<b>Electronic Surveillance/ Detection System</b> <ul style="list-style-type: none"> <li>• ESS Maintenance Contract, DB-724A</li> <li>• ESS Request For Proposal Development, Contract C-728-4</li> </ul>	15-16
	CAS/RWL	<b>Electronic Toll Collection</b> <ul style="list-style-type: none"> <li>• Customer Service Center/Violation Processing Center Project, DB-584A</li> </ul>	16
	CAS/RWL	<b>Electronic Toll Collection/Tolling Task Order Consultant</b> <ul style="list-style-type: none"> <li>• NH-L and E-P Toll Bridge Sign Replacement, C-728A-5</li> </ul>	16
	CAS/RWL	<b>Electronic Toll Collection System Replacement</b> <ul style="list-style-type: none"> <li>• Design, Build, and Maintain, DB-540A</li> </ul>	16
	WMC/RWL	<b>Job Ordering Contracting</b> <ul style="list-style-type: none"> <li>• Program Manager, C-727A</li> </ul>	17
	HDH/MEM	<b>General Engineering Consultant</b> <ul style="list-style-type: none"> <li>• 2021-2022 Annual Inspections, C-757A</li> </ul>	17-18
	HDH/MEM	<b>Underwater Inspections</b> <ul style="list-style-type: none"> <li>• 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Central &amp; Northern Regions, C-750A-2</li> <li>• 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Southern Region, C-759A-1</li> </ul>	18-19
	CAS/RWL	<b>Traffic Engineering Consultant</b> <ul style="list-style-type: none"> <li>• 2021-2022 Annual Reports, C-761A</li> </ul>	19
	CAS/RWL	<b>Traffic Count Program Upgrade</b> <ul style="list-style-type: none"> <li>• DR-550A</li> </ul>	20

*Facilities are listed South to North*

*The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager*

Project Manager Legend

WMC – M. Cane                      JRB – J. Bowers  
CTH – C. Harney                  HDH – D. Hettema

Program Manager Legend

RWL – R. Little                  MEM – M. McCandless  
KMS – K. Skeels                RLR – R. Rash  
CAS – C. Stracciolini        CLR – C. Rood  
RJZ – R. Zakharia

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**April 25, 2022**  
**PROJECT STATUS REPORT**

## **SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS**

Preliminary, Final & Post Design Services  
Contract No. C-519A  
(RJZ/RWL)

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys, Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future as well as Final Design. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A was to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This was being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A was publicly bid on April 12, 2021 to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26, 2019 in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. Electronic Bids for Contract T-730A were received on March 5, 2020, Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27<sup>th</sup> Regular Monthly Meeting, Construction was substantially completed on November 6, 2020 and Project was completed on November 20, 2020 on schedule under budget. GF provided Post Design services through-out construction of this Project.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## April 25, 2022 PROJECT STATUS REPORT

A second advanced Final Design submission was made by GF on 12/2/19 for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. Using one of the Commission's standing Job Order Contractor RCC Builders Contract TTS-737A-2 was executed January 22, 2020. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

As part of an NPDES permit application process for this site, screening for suspected Bog Turtles and other federally endangered species' was made on June 14<sup>th</sup>, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meetings were held on June 20<sup>th</sup> 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; as a pre-requisite to obtain NPDES permit approval, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16<sup>th</sup> 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. Furthermore; the ACOE biologist who provided this survey agreed that the pond that exists on-site is man-made and therefore is not considered jurisdictional based on his field inspection. Additionally; two state identified endangered species were identified by the Pennsylvania Natural Diversity Inventory (PNDI) to potentially exist on-site. The design team initiated field surveys on March 13<sup>th</sup> 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded and PNDI concurred on September 9<sup>th</sup> 2020 that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1<sup>st</sup> 2019, conditional approval was received and an easement agreement has been received from PECO. GF prepared the Legal Description and Plot Plan and Commission's Real Estate Counsels filed this easement with the County's Clerk's Office.

A General Permit GP-7 for minor wetland crossing was submitted on November 4, 2020 and an approval was received from PA DEP on December 22, 2020.

A Bucks County Soil Erosion and Sediment Control (SE&SC) Permit was submitted together with an NPDES Permit on August 24, 2020 and an SE&SC permit approval was received April 23, 2021. NPDES conditional approval was received on September 27, 2021 pending PADEP approval of ACT 537 Sewage Planning Module which was received November 15, 2021 to address the local sewage disposal capacity that will be exceeded due to this Project.

Constructability, Peer and Code review meetings were conducted on February 18, February 19 and February 24, 2021. Final Design submission and Bid Documents were received on April 9, 2021. Project public bid advertisement was made on April 12, 2021, virtual Pre-Bid meeting and site visits were made on April 19 and April 29, 2021 and electronic Bid Opening was made

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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on June 2 2021. Three bids were received, reviewed and a Construction Contract Award was made at the June 2021 Regular Monthly Meeting.

Currently GF is providing professional services Post-Design services for Contract T-519A by attending all Project meetings, responding to requests for information, reviewing submittals and assisting in resolving conflicts in the field and clarifying the contract documents.

Construction Management  
Contract No. CM-519A  
(RJZ/RWL)

This contract is for Construction Management (CM) Services in connection with the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. As part of the CM services the Consultant scope of work includes Constructability Review of the Bid Documents during the Pre-Construction phase of T-519A.

Joseph Jingoli & Son, Inc. (JJS) was issued Notice of Award and Limited Notice to Proceed effective January 26, 2021. A meeting was held with the Consultant on February 3 to review the Commission's expectations of the consultant's services during the Pre-Construction phase of T-519A. Constructability Review was provided by the Consultant on the Pre-Final Design Submission, attended its design review meeting on February 24, 2021, and reviewed the Final Design Submission to confirm all comments have been addressed.

JJS attended the Construction Contract Pre-Construction Meeting on July 29, 2021 and is currently conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services.

Construction  
Contract No. T-519A  
(RJZ/RWL)

Contract T-519A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of June 28, 2021.

This Contract will cover the southern operations & maintenance needs in a multi-phased construction. Specifically; The Project includes the demolition of the existing Trenton Morrisville Toll Bridge Administration Building and Maintenance Garage, construction of new Operations Building which will include the Primary Control Center and Toll Collection functions as well as a separate Vehicle Storage Building that will support Maintenance needs and Salt Operation for this location. This Project also include Construction of new salt storage building, fueling island, deicing equipment, maintenance garage that will include a wash bay, welding shop, vehicle maintenance and vehicle storage bays along with support spaces such as: offices, lockers and recreation and conference rooms. This Project also includes the installation of new Fleet

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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Management System to be integrated into the Commission-Wide Fleet Management System at the New Hope Lambertville Toll Bridge Facility.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on June 28, 2021. Contractor submitted all preliminary documents necessary for executing the agreement and issuing Notice to Proceed was made effective July 27, 2021. Pre-Construction Meeting was conducted on July 29, 2021, and the Contractor continues preparing submittals of the Long Lead Delivery Items as required to meet the Project Schedule. Utilities coordination and relocation are in progress at both the Langhorne & Trenton Morrisville site. Rammed Aggregate Piers as a form of ground improvements, Demarcation Building envelope and waterproofing were completed at Trenton Morrisville site. Temporary office trailers that will house our Toll Operation at this Toll Bridge were delivered to the field and they are currently being set-up with utilities and furniture's in preparation for the Commission use. Mechanical, Electrical and Telecommunication infrastructure cut-over work is currently in progress to support the functions served by our existing Toll Plaza and Maintenance Building.

At the Langhorne site; utility coordination, rough grading and clearing continues, salt building footings and its cast in place concrete wall construction were completed. Roof Truss erection, roofing and siding is complete. Electrical work that will serve the salt building and fueling island is currently in Progress. Concrete fueling island cantilever canopy footers and concrete pads are currently in progress as part of Phase 1. Cantilever fueling island canopy erection is complete and fueling island electrical and plumbing rough -ins are in progress. Contractor also continues working on the storm water pipes, inlets, manholes, and underground storm water detention basins in accordance with the approved NPDES Permit.

**SCUDDER FALLS TOLL SUPPORTED BRIDGE  
SCUDDER FALLS BRIDGE REPLACEMENT PROJECT**

Final Design  
Contract No. C-660A  
(KMS/RWL)

During the March reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information from the Contractor and the Construction Manager; and, participated in Contract T-668A Progress Meetings, and various technical meetings involving design and field issues with the Contractor and CM/CI team, all via conference call.

Construction  
Contract No. T-668A  
(KMS/RWL)

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

April 25, 2022

## PROJECT STATUS REPORT

Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to make the final required project submittals throughout this reporting period for the ongoing construction activities and one new Request for Information (RFI) was submitted. To date there have been a total of 919 Contractor RFIs and a total of 1,705 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the schedule for completion of the remaining contract item and punch list item work.

During the March reporting period Trumbull continued work on contract and punch-list items that remain to be completed. The contractor continued with PennDOT's ITS system re-installation, Commission ESS elements, Highway Lighting and roadside stabilization work in both PA and NJ; final grading work continued along the PA riverbank where the trestle bulkhead sheeting was removed; and work resumed on the NB and SB MRB drainage downspout system. The contractor also completed the removal of the remaining detour signage along I-295 and the secondary roadways in PA and NJ.

Construction Management  
Contract No. CM-669A  
(CTH/KMS)

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

Construction Inspection of the Pennsylvania Approach  
Contract No. CI-671A  
(CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project,

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued to provide one (1) full time inspector to provide inspection of the remaining work on the Pennsylvania Approach Roadway portion of the project. The inspector continues to work under the supervision of the Construction Manager. Also, during this reporting period, Invoice No. 58 and Monthly Progress Report No. 58 were received from TRC and subsequently reviewed.

### Construction Inspection of the Main River Bridge Contract No. CI-672A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide one (1) full time inspector to provide inspection of the remaining work on the Main River Bridge portion of the project. The inspector continues to work under the supervision of the Construction Manager. Also, during this reporting period, Invoice 56 and Monthly Progress Report 56 were received from PB and subsequently reviewed.

### Construction Inspection of New Jersey Approach Contract No. CI-673A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to provide one (1) full time inspector to provide inspection and material testing for the remaining work on the New Jersey Approach Roadway portion of the Project. The inspector continues to work under the supervision of the Construction Manager. Also, during this reporting period, Invoice 58 and Monthly Progress Report 58 were received from GF and subsequently reviewed.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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## DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I  
(KMS/RWL)

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

**Environmental Agency Coordination** – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

**Environmental Permitting** – There were no environmental permitting activities performed during this reporting period.

**Environmental Monitoring Services** – Continuous services throughout construction to meet project permit requirements. Weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers was completed in December. The final bathymetric survey, an environmental permit stipulation, of the portion of the river bottom disturbed by the project will be performed by ACT Engineers in April.

**Contracts C-660A and T-668A Progress Support** - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals for review and responses; ongoing coordination with the Baker Final Design Team to expedite the final contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination with outside parties for final inspection of the project site, including the adjacent municipalities, and State DOT's.

**CI Contract Administration** – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs. Staffing level management for the CI firms and reduction of inspection staff has been ongoing due to the completion of contract work, and the reduced need for inspection services.

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**PUBLIC INVOLVEMENT SERVICES**

Final Design Services  
Contract No. C-662A  
(CTH/KMS)

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

**CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) &  
DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE  
I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT**

**CPMC SERVICES – 2018 THROUGH 2021**

Task Order Assignment No. C-502A-1M  
(KMS/RWL)

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing one (1) part-time Project Manager to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. No activities were performed by CPMC Staff during this reporting period.

**SCUDDER FALLS PARK AND RIDE PEDESTRIAN/BICYCLE TRAIL  
Task Order Assignment No. C-729A-2  
(CAS/RWL)**

Commission Staff prepared a Problem Statement for the design of a pedestrian/bicycle trail located at our Scudder Falls Park and Ride facility. The installation of the pedestrian/bicycle trail will provide connectivity from a planned Yardley Borough trail to the Commission's existing trail

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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that leads to the 1799 House. The Commission's proposed trail will start at the southeast corner of Taylorsville Road and Woodside Road and terminate at the existing trail located at the eastern side of the park and ride lot.

French & Parrello Associates (FPA) prepared and submitted the pre-final plans, specifications and estimate for the proposed shared use path. Commission staff provided comments associated with review of the pre-final documents. FPA is addressing the review comments and preparing final documents.

## **NEW HOPE-LAMBERTVILLE TOLL BRIDGE**

New Hope-Lambertville Toll Bridge Stone Veneer Repairs  
Contract No. C-704A-2  
(MEM/RWL)

At the end of March 2019, a section of the stone veneer façade at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) came loose and separated from the structural abutment. Greenman-Pederson, Inc. (GPI) was given the task to investigate the cause and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7<sup>th</sup>, 2019. The report was finalized 7/15/2019. Preliminary design/repair documents were received 8/9/2019 and reviewed by 8/23/19. Final design documents were received electronically on 9/13/2019. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment facade.

A construction cost estimate was developed by our Job Order Contractor, RCC Builders & Developers (RCC). Due to excessive costs, a change in scope of work have been made and the design consultant provided revised bid documents to RCC. On January 12, 2022, RCC resubmitted bid costs. The excessive costs submitted by RCC has not been accepted.

New Hope-Lambertville Toll Bridge Driveway/Parking Lot Repaving  
Design  
Task Order Assignment No. C-759A-3  
(CTH/RWL)

Naik Consulting Group was issued Notice to Proceed effective February 4, 2022. A project kick-off meeting was held with Naik on February 10, 2022 and a field view was held on January 19, 2022. This Task Order Assignment is to provide preliminary, final and post design services for the milling and resurfacing of the Administration Building driveway and parking lot.

Naik is proceeding with final design.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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## UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE

Replacement of NJ Upstream Retaining Wall  
Contract No. C-732A-1  
(HDH/RWL)

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

Since the discussion with Green Acres to purchase additional property fell through, a meeting was held with Arora on February 19, 2021 to discuss moving forward with a design to replace the wall in-place. On February 26, 2021 meeting was held with Frenchtown Borough to discuss some additional improvements to benefit the adjacent Sunbeam Lenape Park. On the same date, a meeting between Arora, Commission personnel and JCP&L was held to discuss relocating the utility pole on Commission property. On March 18, 2021 a meeting was held at the site with the contractor and the design consultant to discuss constructability of the new retaining wall. Awaiting approval of construction easement, currently with SHPO, and signed agreement from JCP&L.

Meeting was held in November between Engineering, JCP&L (Utility Company) and Arora. Representative from JCP&L requested the agreement be revised to include the planned load center (electric service) center for the Borough of Frenchtown and to specify the temporary support required for the utility pole on Commission property. While awaiting a final signed agreement with JCP&L, Arora is finalizing the Design Plans for the wall under the assumption the agreement with JCP&L will be acceptable.

A Pre-Final design package was submitted by Arora mid- January. These plans include a load center to provide access for Frenchtown Borough to electricity for Sunbeam Lenape Park. The Borough is expected to provide feedback on the load center, and JCP&L is expected to give approval for the proposed temporary support for the utility pole on Commission property.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **INTERSTATE 78 TOLL BRIDGE**

I-78 Toll Bridge Power and Communication Infrastructure  
Design Services  
Contract No. C-732A-3  
(WMC/RWL)

Arora and Associates completed the concept level ITS plan for the I-78 Toll Bridge facility to be used together with the expanded camera coverage plan to quantifying the project power and communication requirements. Additional work activities include evaluating network architecture options as well as identifying additional power sources along the corridor.

## **CENTRE BRIDGE- STOCKTON TOLL SUPPORTED BRIDGE**

Structural Health Monitoring Pilot Program  
Contract No. C-750A-5  
(WMC/RWL)

The Commission provided WSP with comments on the final draft report developed in support of the design, acquisition, installation, calibration and training of a wireless structural health monitoring system at the Centre Bridge-Stockton Toll-Supported Bridge.

## **NORTHAMPTON STREET TOLL SUPPORTED BRIDGE**

Northampton Street Toll Supported Bridge Rehabilitation  
Design Services  
Contract No. C-590A  
(MEM/RWL)

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted their Preliminary Design plans and specification. On October 30, 2020 GPI submitted the Pre-Final Design submission. On December 18, 2020 GPI submitted the Final Design documents. A virtual Public Officials

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Presentation of the project was conducted on June 16, 2021 followed by a virtual Open House Presentation on June 23, 2021.

The project was posted for bid on July 20, 2021. A virtual pre-bid meeting was conducted on July 27, 2021. Bids were received and open during a virtual public bid opening held at 2:00 PM on Tuesday August 31, 2021 and evaluated by GPI. At the September 27, 2021 Commission Meeting authorization was granted to award the construction contract to J.D. Eckman of Atglen, PA for the not-to-exceed amount of \$15,487,427.50. GPI continues to perform post design services in support of the project.

CM/CI Services  
Contract No. CM-590A  
(MEM/RWL)

At the September 27, 2021 Commission Meeting authorization was granted to award the Construction Management/Construction Inspection Services contract (CM-590A) to Johnson, Mirmiran and Thompson, Inc. (JMT) of Philadelphia for the not-to-exceed amount of \$1,554,968.16. Johnson, Mirmiran and Thompson, Inc. of Philadelphia was issued Notice of Award/Limited Notice to proceed effective September 28, 2021. A project kick-off meeting has held on October 15, 2021 and a project field view was conducted by JMT with the contractor and the designer on October 19. The full Notice to Proceed was issued November 5, 2021.

JMT has established a field office at the project site and has managed activities through stage 1 of the project. Stage 2, consisting of steel repairs, sidewalk replacement and painting along the north side of the bridge, commenced on March 16, 2022.

Construction  
Contract No. TS-590A  
(MEM/RWL)

At the September 27, 2021 Commissioners Meeting, the Commission awarded Contract No. TS-590A, Northampton Street Toll-Supported Bridge Rehabilitation to J.D. Eckman Inc. of Atglen, PA for an amount not-to-exceed \$15,487,427.50. J.D. Eckman was provided with Notice of Award/Limited Notice to proceed on September 28, 2021. A project field view was conducted by the construction manager, with the contractor and the designer on October 19. The full Notice to Proceed was issued on November 15, 2021.

J.D. Eckman has completed the preparatory work that defines stage 1 of the project. Stage 2, consisting of steel repairs, sidewalk replacement and painting along the north (upstream) side of the bridge, commenced on March 16, 2022.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**April 25, 2022**  
**PROJECT STATUS REPORT**

## **EASTON-PHILLIPSBURG TOLL BRIDGE**

Facility Parking Lot Improvements  
Design  
Task Order Assignment No. C-732A-5

(CTH/RWL)

Arora and Associates was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with Arora on April 6, 2021. This Task Order Assignment is to perform design services for repaving the Easton-Phillipsburg Toll Bridge Facility Parking Lot, renewal of settled sidewalk and curb along the Ramp C retaining wall, replacement of a fire hydrant and water main located in the parking lot, and connection of garage floor drains to the sanitary sewer. Arora submitted their Preliminary Design documents on April 30, 2021. The documents have been reviewed by Commission staff and comments were provided to Arora for consideration. Arora provided final design documents on August 27, 2021. The construction documents were provided to the selected Job Order Contractor and a draft proposal was submitted accordingly. The draft proposal has been reviewed by Arora and the Commission and comments have been provided to the Job Order Contractor for further review. A revised proposal was submitted and currently under review by Arora and Commission staff.

## **RIVERTON-BELVIDERE TOLL SUPPORTED BRIDGE**

Northwest & Southwest Wingwall Rehabilitation  
Contract No. C-751A-1  
(HDH/MEM)

The masonry wingwalls at the northwest and southwest corners of the Riverton – Belvidere Toll Supported Bridge are in need of repair, rehabilitation or replacement. The walls exhibits vertical misalignment, areas of bulging stones, missing mortar and water staining as a result of water seeping through the wall. The sidewalk along the high side of the northwest wall exhibits signs of settlement and the concrete monument on the high side of the wall has settled and rotated.

Traffic Planning and Design, Inc (TPD) was provided with Notice To Proceed on June 16, 2021. On Wednesday, June 23, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from TPD. Sub-consultant is performing soil borings. TPD submitted an initial draft Alternatives Analysis Submission report the beginning of September. A meeting was held on October 14, 2021, to review the proposed solutions in the report and discuss any other future alternatives.

A revised analysis report was submitted on November 5, 2021. This report included an interim recommendation to monitor the northwest wingwall for further movement at three-month

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**April 25, 2022**

### **PROJECT STATUS REPORT**

intervals for a year. A meeting was held with TPD on November 17, 2021 to discuss this recommendation, and TPD was given the go-ahead to start the survey-based monitoring work on November 18, 2021.

An initial Survey of the Northwest wingwall was done by Navarro & Wright, subconsultant to TPD, on December 1, 2021. Reflective targets and plates were attached to the wall. Next field survey will be done three months from the initial survey. A second monitoring was performed early February, with negligible changes noted. The next scheduled monitoring will be early May, 2022.

### **DELAWARE WATER GAP TOLL BRIDGE**

Westbound Toll Plaza Roadway and New Jersey Approach Repairs  
Design  
Task Order Assignment No. C-732A-4  
(CTH/RWL)

Arora and Associates was issued Notice to Proceed effective October 1, 2020. A project kick-off meeting was held with Arora on October 6, 2020 and a field view was held on October 8, 2020. This Task Order Assignment is to perform final design for replacing/rehabilitating the pavement at the Delaware Water Gap toll plaza and the I-80 NJ Approach Roadway.

The designer submitted the final version of the Preliminary Design/Condition Report. Arora submitted final design documents for T-719A on January 15, 2021. Bids were opened for T-719A on February 23, 2021. Arora is performing project closeout activities.

CM/CI SERVICES  
Task Order Assignment No. C-733A-2  
(CTH/RWL)

KS Engineers (KSE) was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with KSE on April 6, 2021. KSE is providing a part time Project Manager, full time Resident Engineer, full time Office Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. KSE attended a kick-off meeting with the contractor (Road-Con), conducted job progress meetings and performing construction management, inspection and schedule monitoring activities. KSE is performing project closeout activities.

Construction  
Contract No. T-719A  
(CTH/RWL)

At the March 29, 2021 Commissioners Meeting, the Commission awarded Contract No. T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs to Road-Con, Inc. of West Chester, PA for an amount not-to-exceed \$3,773,197.85. Road-

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**April 25, 2022**

## **PROJECT STATUS REPORT**

Con was provided with Notice of Award/Limited Notice to proceed on March 30, 2021 and a full Notice-to-Proceed was given on April 22, 2021. A kick-off meeting was held with Road-Con on April 27, 2021. Road-Con has commenced construction. Substantial and Final Completion were achieved in November and December 2021 accordingly. The project is in the process of being closed out.

## **MILFORD-MONTAGUE TOLL BRIDGE**

### **NJ/PA APPROACH & MAIN RIVER BRIDGE ROADWAY REPAVING**

**Design**

**Task Order Assignment No. C-759A-2**

**(CTH/RWL)**

Naik Consulting Group was issued Notice to Proceed effective December 2, 2021. A project kick-off meeting was held with Naik on December 7, 2021 and a field views were held on November 10<sup>th</sup> & December 16<sup>th</sup>, 2021. This Task Order Assignment is to provide preliminary, final and post design services for replacing/rehabilitating the pavement at the NJ & PA approach roadway and to resurface the Main River Bridge deck. Also included is the milling and resurfacing of the Operations Building Parking Lot as well as various drainage improvements along the Pennsylvania approach.

Naik submitted a draft version of the Alternatives Study Report on January 18, 2022 which was reviewed by Commission staff and comments provided to Naik on January 24, 2022. Naik submitted final design documents for T-718A on March 4, 2022. This project is currently advertised for public bidding.

## **MULTIPLE FACILITIES AND/OR COMMISSION-WIDE**

### **ELECTRONIC SURVEILLANCE / DETECTION SYSTEM**

**ESS Maintenance Contract**

**Contract No. DB-724A**

**(WMC/RWL)**

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

**ESS Request For Proposal Development**

**Contract No. C-728A-4**

**(WMC/RWL)**

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**April 25, 2022**

## **PROJECT STATUS REPORT**

Rummel, Klepper & Kahl (RK&K) has prepared request for proposal materials in support of the procurement of a vendor to provide maintenance and other related services for the ESS to commence on or before the conclusion of the term of the existing ESS Maintenance Contract.

### **ELECTRONIC TOLL COLLECTION**

Customer Service Center/Violation Processing Center Project  
Contract No. DB-584A  
(CAS/RWL)

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

New Hope-Lambertville and Easton-Phillipsburg Toll Bridge Sign  
Task Order Assignment No. C-728A-5  
(CAS/RWL)

A task order assignment was executed for RK&K to prepare plans and specification for the replacement of two (2) overhead roadway sign panels required as a result of the recent toll adjustment. One panel is located on the New Hope – Lambertville Toll Bridge and the other is located on the Easton – Phillipsburg Toll Bridge. Both signs are over the westbound travel lanes in advance of the toll plazas.

The plans and specifications were provided to Gordian who generated a job order to obtain pricing from Mount Construction Company to complete the work. Gordian prepared the job order contract package and it was executed. Mount Construction is preparing the project submittals and ordering the materials for this work.

### **ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT**

Design, Build and Maintain  
Contract No. DB-540A  
(CAS/RWL)

A contract unforeseen allowance reduction was prepared and executed for TransCore to relocate the bridge host and all cabling to the lane controllers for the Southern Operations and Maintenance Facilities Improvements project. TransCore ordered all the materials associated with this work and is ready to begin once the demarcation building is available.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**April 25, 2022**  
**PROJECT STATUS REPORT**

## **JOB ORDER CONTRACTING SERVICES**

Job Order Contracting Program Manager  
Contract No. C-727A  
(WMC/RWL)

Gordian Group's activities included providing program management services in support of individual job orders.

## **GENERAL ENGINEERING CONSULTANT**

2021-2022 Annual Inspections  
Contract No. C-757A  
(HDH/MEM)

As the Commission's General Engineering Consultant (GEC), Pickering, Corts & Summerson (PCS) is providing Annual Inspection Services for the Toll Bridges in 2021, and Toll Supported bridges in 2022. PCS was provided with Limited NTP on February 23, 2021, and Notice to Proceed on April 12, 2021. A kick-off meeting was held virtually April 9, 2021 via Microsoft Teams, and attended by representatives from Operations in all three Regions; Engineering and PCS.

As of June 25, 2021, Interim inspections have been completed at the following Toll Supported Bridges: Riverton Belvedere, Centre Bridge Stockton, Lower Trenton, Calhoun Street, Washington Crossing, New Hope Lambertville, Uhlerstown Frenchtown, Riegelsville and Northampton Street. This completes all Interim Inspection work.

On July 15, 2021, after a dump truck overturned on the east (NJ) approach the GEC inspected the north approach guiderail, parapet and bridge parapet for impact damage.

As of July 31, 2021 Regular inspections have been completed at the following Toll Bridges: Easton Phillipsburg Toll Bridge (Route 22), Broad Street Viaduct (approach structure to the EPTB), all approach structures at the PA side of the EPTB, I-78 Toll Bridges (East & Westbound), NJ and PA approach structures to the I-78 main river bridges, Delaware Water Gap toll Bridges (East & Westbound), the Portland-Columbia Toll bridge, NJ approach structures to the PCTB, Trenton-Morrisville, the NJ and PA approach structures to the TMTB, New Hope Lambertville, and approach structures to the NHLTB. In addition, sign structures and retaining walls associated with the TMTB, NHLTB, DWGTB, the EPTB, I-78TB, MMTB and the PCTB have been inspected.

As of September 29, 2021, Facilities inspections have been completed at all Toll Bridges.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

April 25, 2022

## PROJECT STATUS REPORT

The completion of the inspection of (6) bridge, (4) sign structure, and retaining wall structures associated with the Scudder Falls Toll Bridge is anticipated the first week of October 2021. The three (3) pedestrian bridges located at SFTB will be scheduled for inspection once the main river bridge walkway is open to pedestrian and bicycle traffic.

As of October 25, 2021, the majority of the inspection work at the Scudders Falls Toll Bridge Facility has been completed. Nighttime sign reflectivity inspection has been scheduled for the first week of November, starting in the Northern Region.

With exception of three shared use path structures at Scudder Falls, which opened for use mid-November, all field work has been completed.

A Draft Maintenance Report was submitted on December 3<sup>rd</sup>, 2021. The Draft Annual report was submitted on December 17, 2021. During the month of December, reports were reviewed by Engineering and Maintenance. A meeting was held with the GEC on January 6, 2021 to discuss any comments/changes to the reports.

Final-Draft reports are anticipated by mid-January, to be approved by Engineering within two weeks; Final reports to be submitted the first week of February.

Final Reports for the 2021 inspections were received by the Commission on February 4, 2022. A Kick-Off meeting for the Toll-Supported Bridge Inspection part of the project was held February 28, 2022 via Teams. Field work is anticipated to begin Mid-April.

## UNDERWATER INSPECTIONS

2021 Underwater Inspection of the Toll and Toll Supported Bridges  
Central and Northern Regions  
Contract No. C-750A-2  
(HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in Central and Northern Regions. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections on all of its bridges in 2016, with the exception of the Scudders Falls Toll Bridge, located in the southern region, which will be an initial evaluation. The inspections for the Central and Northern regions were performed in August and September of 2016.

WSP USA, Inc. (WSP) was provided with Notice to Proceed on May 4, 2021. On Wednesday, May 26, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant PCS. As of August 31, underwater inspection at Uhlerstown-

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**April 25, 2022**

## **PROJECT STATUS REPORT**

Frenchtown, Upper Black Eddy, Riegelsville, I-78, Northampton Street and the Easton Philipsburg bridges have been completed. As of the end of September, the remaining bridges at Riverton-Belvedere, Portland-Columbia, Delaware Water Gap and Milford-Montague have been inspected.

All Draft-Preliminary Underwater Inspection Reports have been submitted and reviewed; a Final-Draft report was submitted January 7, 2022.

A Final Report for the 2021 underwater inspections was received by the Commission on January 26, 2022.

### **2021 Underwater Inspection of the Toll and Toll Supported Bridges Southern Region Contract No. C-759A-1 (HDH/MEM)**

This project will provide underwater inspection services at all of the Commission's main river bridges in the Southern Region. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections for the Southern Region in November of 2016, with the exception of the Scudders Falls Toll Bridge, which will be an initial evaluation.

Naik Consulting Group (Naik) was provided with Notice to Proceed on October 13, 2021. On Monday, October 18, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant W. J. Castle & Associates (Castle). Castle is scheduled to start the inspections the first week of November.

As of the end of December, all bridges in the Southern District have been inspected with the exception of Scudders Falls. Castle's diving operations have been delayed due to higher than anticipated water levels. The Scudder Falls Bridges will be inspected early 2022, once water levels are deemed safe; and after all construction debris and the trestle have been removed. A preliminary Draft Report for New Hope Lambertville Toll Supported Bridge has been submitted for review on December 22, 2021. A Progress Meetings was held with Naik and Castle on December 20, 2021, and a meeting on January 7, 2022 to discuss the first report. Initial Preliminary Report returned to Naik with comments on January 14, 2022. A revised Preliminary Draft Report was submitted by March 28, 2022.

## **TRAFFIC ENGINEERING CONSULTANT**

**2021–2022 Annual Reports  
Contract No. C-761A  
(CAS/RWL)**

There was no activity on this Task Order Assignment.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**April 25, 2022**  
**PROJECT STATUS REPORT**

## **TRAFFIC COUNT PROGRAM UPGRADE**

Contract No. DR-550A  
(CAS/RWL)

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

Commission staff is working with Signal Service to transition the data collection software to a new vendor at a reduced cost.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

## **OPERATIONS**

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**OPERATIONS INDEX**  
**FOR**  
**PUBLIC SAFETY & BRIDGE SECURITY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Public Safety & Bridge Security	Status Reports Month of March 2022	1-20

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**Month of March 2022**

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department (PSBS):

**Radio System**

- Public Safety and Bridge Security (PSBS) personnel alone, and in conjunction with the New Jersey State Police investigated various DRJTBC radio issues during the Month of March 2022.
- During the month of March, PSBS installed and programmed new radios for various new vehicles.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.
- During the month of March, PSBS staff met with Motorola Engineers and designed the DRJTBC new radio console layout.

**Access Control System**

- During the month of March, the Access Control System (ACS) database was audited and pictures were updated for employees and contractor cards.
- Various employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were investigated and addressed.

**Public Safety & Bridge Security**

- During the month of March, PSBS continued to social distance staff by using the Upper Black Eddy-Milford (UBE) Toll Supported Bridge to house Central Region Assistant Coordinators and the Scudder Falls Toll Bridge for Southern Region Assistant Coordinators.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS PCC and SCC continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of March, PSBS worked with Human Resources (HR) on various internal investigations.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**Month of March 2022**

- During the month of March, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated thirty-two **(32)** video requests.
- During the month of March, PSBS continued work with Signal Service Inc., to install an oversized vehicle detection laser system at Riverton-Belvidere (RB). The design for a similar system at the Lower Trenton (LT) Toll Supported Bridge is ongoing, as well as the installation of a traffic signal on the PA side of Centre Bridge-Stockton.
- During the month of March, PSBS staff met with Engineering and Maintenance to upgrade the conditions of the Southern Region Bridge Shelters.

**Miscellaneous**

- During the month of March, PSBS Staff attended the Operations Meetings.
- During the month of March, PSBS continued to work with Engineering and the Executive Director for the construction of the Southern Operations & Maintenance Facilities – Primary Control Center Project and the Secondary Control Center Project.
- During the month of March, Work has continued in the Secondary Control Center (SCC), Computer Aided Dispatch System (CAD) and Carousel integrated phone system. PSBS Staff along with Engineering are conducting Bi-Weekly meetings with Motorola and Carousel regarding the CAD and phone system.
- During the month of March, PSBS Staff held interviews for posting in the department.

## March 2022

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	0	0
Delaware Water Gap 41	0	1	2	0	2	1	0	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland – Columbia 43	0	0	0	0	0	0	0	0
Riverton – Belvidere 44	0	0	1	1	0	0	0	0
Rt 22 EP 45	0	0	2	1	1	0	0	0
Northampton St 46	0	0	0	0	0	0	1	0
I-78 47	0	1	2	1	2	0	0	0
Riegelsville 48	0	0	0	0	0	0	1	0
Upper Black Eddy Milford 49	0	0	1	0	0	0	0	0
Uhlerstown Frenchtown 50	0	0	0	1	0	0	0	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	0	0	0	0	0	0
New Hope Lambertville Toll 53	0	0	1	0	3	1	0	0
New Hope Lambertville 54	0	0	0	0	0	0	0	0
Washington Crossing 55	0	1	0	0	0	0	0	0
Scudder Falls 56	0	0	2	0	8	0	0	0
Calhoun St 57	0	0	2	0	0	0	0	0
Lower Trenton 58	0	0	0	0	1	0	0	0
Morrisville Trenton 59	0	0	1	0	0	1	2	0

	Citations	Warnings	Security Checks
New Jersey State Police	55	48	593
Pennsylvania State Police	79	5	738

# March 2022 Overweight Crossings-Southern Region

3/31/2022

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response
Lower Trenton	24	4	0	4	0	0	0	4	1	3	0	0
Calhoun Street	85	0	0	0	0	0	0	0	0	0	0	0
Washington Crossing	172	3	0	3	3	0	3	0	0	0	0	0
New Hope Lambertville	69	3	3	0	3	1	2	0	0	0	0	0
Centre Bridge Stockton	54	7	1	6	6	1	5	1	1	0	0	0
<b>March Totals</b>	<b>404</b>	<b>17</b>	<b>4</b>	<b>13</b>	<b>12</b>	<b>2</b>	<b>10</b>	<b>5</b>	<b>2</b>	<b>3</b>	<b>0</b>	<b>0</b>
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response
Lower Trenton	99	11	0	11	0	0	0	11	4	7	0	0
Calhoun Street	169	5	4	1	0	0	0	5	2	3	0	0
Washington Crossing	368	9	0	9	7	3	4	2	0	2	0	0
New Hope Lambertville	214	7	7	0	5	3	2	2	2	0	0	0
Centre Bridge Stockton	135	18	1	17	17	5	12	1	1	0	0	0
<b>Year to Date Totals</b>	<b>985</b>	<b>50</b>	<b>12</b>	<b>38</b>	<b>29</b>	<b>11</b>	<b>18</b>	<b>21</b>	<b>9</b>	<b>12</b>	<b>0</b>	<b>0</b>

# March 2022 Overweight Crossings-Central Region

3/31/2022

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	84	7	1	6	5	4	1	0	0	0	0	2
Northampton St.	497	3	3	0	3	2	1	0	0	0	0	0
Riegelsville	150	1	1	0	1	1	0	0	0	0	0	0
Uhlerstown - Frenchtown	69	2	0	2	2	2	0	0	0	0	0	0
<b>March Totals</b>	<b>800</b>	<b>13</b>	<b>5</b>	<b>8</b>	<b>11</b>	<b>9</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	237	16	5	11	11	7	3	2	0	2	0	2
Northampton St.	1488	16	16	0	14	6	9	1	0	1	0	1
Riegelsville	456	1	1	0	1	1	0	0	0	0	0	0
Uhlerstown - Frenchtown	260	4	0	4	4	4	0	0	0	0	0	0
<b>Year to Date Totals</b>	<b>2441</b>	<b>37</b>	<b>22</b>	<b>15</b>	<b>30</b>	<b>18</b>	<b>12</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>3</b>

## SR/CR March 2022 YTD Overweight Turnarounds/Crossings Report

Southern Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Lower Trenton	24	24	0	4
Calhoun Street	85	52	33	0
Washington Crossing	172	157	15	3
New Hope Lambertville	69	49	20	3
Centre Bridge Stockton	54	46	8	7
<b>YTD SR Totals</b>	<b>404</b>	<b>328</b>	<b>76</b>	<b>17</b>
Central Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Riverton-Belvidere	84	77	7	7
Northampton St.	497	447	50	3
Riegelsville	150	101	49	1
Uhlertown - Frenchtown	69	66	3	2
<b>YTD CR Totals</b>	<b>800</b>	<b>691</b>	<b>109</b>	<b>13</b>
Southern/Central Region Bridges	Total Turnarounds	Total Turnarounds NJ Side	Total Turnarounds PA Side	Total Overweights
March YTD SR/CR Totals	<b>3426</b>	<b>3005</b>	<b>493</b>	<b>88</b>

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-Belvidere

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	168	168	168	168	672
Patrols	84	74	77	85	320
Overweight Crossings	2	1	2	0	5
Overweights Refused	25	17	26	18	86
Pass Through	1	3	7	4	15
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	9	5	6	7	27
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	11	2	9	7	29
Jumpers / Code 100	0	0	0	0	0
Public Interactions	32	14	49	22	117
Bicycle Warnings	1	0	1	3	5
Other	10	10	9	15	44

**NOTES:**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	167	151	159	168	645
Overweight Crossings	3	0	0	0	3
Overweights Refused	150	124	129	93	496
Pass Through	0	0	1	0	1
Disabled Vehicles	0	0	0	0	0
Accidents	0	2	0	0	2
Police Requests	3	3	0	0	6
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	40	31	69	38	178
Jumpers / Code 100	0	0	0	0	0
Public Interactions	116	128	187	130	561
Bicycle Warnings	0	4	8	2	14
Other	17	16	20	18	71

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	148	153	150	158	609
Overweight Crossings	0	0	0	0	0
Overweights Refused	54	35	44	18	151
Pass Through	0	3	1	4	8
Disabled Vehicles	1	0	0	0	1
Accidents	2	0	0	0	2
Police Requests	2	0	1	1	4
Fire Dept. Requests	0	0	0	1	1
EMS / First Aid Requests	0	0	0	1	1
Traffic Control	14	8	11	1	34
Jumpers / Code 100	0	0	0	0	0
Public Interactions	46	82	44	41	213
Bicycle Warnings	0	2	3	0	5
Other	24	22	28	21	95

**NOTES:**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-Milford

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	0	0	4	4	8
Patrols	0	0	2	2	4
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	1	0	1

**NOTES:**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-Frenchtown

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	55	24	28	64	171
Patrols	28	12	13	31	84
Overweight Crossings	2	0	0	0	2
Overweights Refused	46	0	20	29	95
Pass Through	9	0	3	7	19
Disabled Vehicles	0	0	0	0	0
Accidents	2	0	0	0	2
Police Requests	3	0	0	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	10	0	0	0	10
Jumpers / Code 100	0	0	0	0	0
Public Interactions	44	0	12	17	73
Bicycle Warnings	0	0	0	1	1
Other	5	0	2	4	11

**NOTES:**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia Pedestrian

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	0	0	0	0	0
Patrols	14	14	14	14	56
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

**NOTES:**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge Stockton

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	76	104	114	92	386
Patrols	35	23	46	32	136
Overweight Crossings	2	2	2	1	7
Overweights Refused	16	11	14	13	54
Pass Through	2	3	3	4	12
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	2	2	3	1	8
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	1	3	2	0	6
Traffic Control	21	10	20	18	69
Jumpers / Code 100	0	0	0	0	0
Public Interactions	8	28	58	48	142
Bicycle Warnings	0	0	2	2	4
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	240	336	336	624	1536
Patrols	90	118	121	118	447
Overweight Crossings	0	1	2	0	3
Overweights Refused	16	19	12	22	69
Pass Through	1	2	1	1	5
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	1	1	2	0	4
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	1	0	0	0	1
Traffic Control	18	23	16	25	82
Jumpers / Code 100	0	0	0	0	0
Public Interactions	209	242	493	336	1280
Bicycle Warnings	3	3	1	11	18
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	120	168	168	288	744
Patrols	38	67	73	77	255
Overweight Crossings	1	0	2	0	3
Overweights Refused	38	32	50	52	172
Pass Through	7	3	2	0	12
Disabled Vehicles	0	0	0	0	0
Accidents	0	1	1	0	2
Police Requests	1	1	3	0	5
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	44	31	52	47	174
Jumpers / Code 100	0	0	0	0	0
Public Interactions	57	45	60	64	226
Bicycle Warnings	0	0	2	1	3
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun Street

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	231	312	324	230	1097
Patrols	48	97	76	86	307
Overweight Crossings	0	0	0	0	0
Overweights Refused	15	23	29	18	85
Pass Through	1	0	0	0	1
Disabled Vehicles	0	0	0	1	1
Accidents	0	2	0	1	3
Police Requests	0	1	0	1	2
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	16	25	29	20	90
Jumpers / Code 100	0	0	0	0	0
Public Interactions	32	24	59	60	175
Bicycle Warnings	1	1	3	7	12
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lower Trenton

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	0	0	6	28	34
Patrols	0	0	0	0	0
Overweight Crossings	0	0	2	2	4
Overweights Refused	0	0	14	10	24
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	1	0	0	1
Police Requests	0	1	0	0	1
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	14	10	24
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

**NOTES:**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven Rock

MONTH March

YEAR 2022

ACTIVITY/SERVICE	WEEK OF 5-Mar	WEEK OF 12-Mar	WEEK OF 19-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	0	0	0	0	0
Patrols	11	15	9	12	47
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

**NOTES:**

## AC Monthly Activity Report

March 2022

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	77	4	1	0	0	0
Calhoun Street	121	0	4	0	1	1
Scudder Falls	311	0	6	0	11	0
Washington Crossing	120	3	3	0	0	0
New Hope Lambertville Centre Bridge	90	3	0	0	0	1
Stockton	69	7	0	0	0	0
Lumberville RavenRock	47	0	0	0	0	0
Uhlersown	128	2	2	0	0	0
Frenchtown Upper Black Eddy Milford	159	0	1	0	0	0
Riegelsville	151	1	0	0	0	0
Northampton St.	193	3	2	0	0	1
Riverton Belvidere	104	7	0	0	0	0
Portland Columbia	55	0	0	0	0	0
<b>Totals</b>	<b>1625</b>	<b>30</b>	<b>19</b>	<b>0</b>	<b>12</b>	<b>3</b>

## Yearly Totals

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	235	11	3	0	1	0
Calhoun Street	360	5	7	0	3	2
Scudder Falls	1000	0	11	0	29	0
Washington Crossing	307	9	3	0	1	0
New Hope Lambertville Centre Bridge	225	7	0	0	0	1
Stockton	185	18	0	0	0	0
Lumberville RavenRock	142	0	0	0	0	0

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emeraencies
Uhlersown	281	4	2	0	0	0
Frenchtown						
Upper Black Eddy	347	0	1	0	0	0
Milford						
Riegelsville	384	1	0	0	0	0
Northampton St.	531	16	2	1	0	1
Riverton						
Belvidere	271	17	1	0	0	0
Portland Columbia	148	0	0	0	0	0
Totals	<b>4416</b>	<b>88</b>	<b>30</b>	<b>1</b>	<b>34</b>	<b>4</b>

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

**Operations Report Index**

**Maintenance and Toll Operations**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Maintenance and Toll	Status report Month of March 2022	1-9

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**MAINTENANCE AND TOLL OPERATIONS**  
**MONTH OF MARCH 2022**

- Participated in Teams in T-519A - Southern Operations and Maintenance Facilities Improvements (Bi-Weekly Progress Mtg.)
- Participated in weekly conference call with Toll Lieutenants to discuss Disabled Vehicles, Toll Schedules, New Patrol Vehicle and project updates.
- Participated in monthly Toll Sergeant's meetings to discuss Covid-19 Update, Email, Minimum Staffing, Promotions and Incident Reports.
- Participated in Teams bi-weekly Operations staff meeting to discuss items of interest from Maintenance, Toll, ESS, HR and Training and Safety Department.
- Participated in Regional Maintenance Supervisors meeting to discuss recent weather events, bridge inspection schedules and purchasing guidelines.
- Senior Director participated in oral interviews for the vacant Toll Lieutenant and Toll Corporal position held at the Scudder Falls Administration building.
- Senior Director reviewed and approved Garda invoices and miscellaneous charges for the month of March 2022.
- Senior Director approved invoices from J. Fletcher Creamer for Guide Rail repairs at various locations.
- Senior Director reviewed Use of Facilities requests and forwarded Certificates of Insurance for review and approval.
- Senior Director prepared monthly Maintenance and Toll reports for the March 2022 staff agenda meeting.
- Senior Director prepared and forwarded report of Use of Commission Facilities for the month of March 2022.

**Maintenance Operations**

- Director of Maintenance held a meeting with a representative of Office Basics regarding floor cleaning equipment at the Scudder Falls Administration building.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

- Director of Maintenance provided input on development of Memorandum of Understanding to partner with New Jersey Department of Transportation to manufacture signs on an as needed basis.
- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of March from Regional Maintenance Supervisors.
- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors to discuss, Purchasing Guidelines, Annual Maintenance Reports, ongoing projects and vehicle/equipment repair updates.
- Trenton Morrisville maintenance crews replaced all filters on second floor of Scudder Falls Administration building.
- Trenton Morrisville maintenance crews repaired electrical short on lights at the park and ride area.
- Trenton Morrisville maintenance crews used roadway sweeper to clear debris from roadways in the Southern Region.
- Trenton Morrisville maintenance crews installed stone on parking lot at the Calhoun St. Toll Supported Bridge.
- Trenton Morrisville maintenance crews began preparations for Toll Supported Bridge General Engineering inspections.
- New Hope maintenance crews removed tree that came down during storm at new Hope Toll supported bridge.
- New Hope Maintenance crews began installing cabling New Hope, Centre Bridge Stockton and Washington Crossings Toll Supported Bridge for GEC inspections.
- New Hope Maintenance crews patched concrete spalls on Lumberville Raven Rock pedestrian bridge.
- New Hope maintenance crews patched numerous potholes along roadway on Route 202.
- New Hope Maintenance crews poured new concrete sidewalk at Centre Bridge Stockton removed during sewage line repair.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

- I-78 Maintenance crews installed new chain link fence under I-78 main river bridge.
- I-78 Maintenance crews made numerous pothole repairs along I-78 Eastbound and Westbound highway.
- I-78 Maintenance crews cleaned salt shed facility and rotated old salt to the front of the salt shed.
- I-78 Maintenance crews trimmed overgrown trees and branches along I-78 Eastbound and Westbound roadway.
- Easton Phillipsburg Maintenance crews began installing cable at Belvidere Toll Supported Bridge in preparation for the upcoming GEC inspection.
- Easton Phillipsburg Maintenance crews trimmed overgrown trees and along roadway around Commission area.
- Easton Phillipsburg maintenance crews filled and repaired numerous potholes along Route 22.
- Easton Phillipsburg maintenance crews replaced the hydraulic unit on pickup truck liftgate.
- Portland-Columbia Maintenance crews replaced floor tiles under urinal in maintenance restroom.
- Portland-Columbia maintenance crews repaired gas pump by installing totalizer and gears.
- Portland- Columbia maintenance crews repaired broken floor tiles in men's locker room.
- Portland – Columbia maintenance crews assisted fire alarm vendor with completing fire alarm inspections.
- Delaware Water Gap Maintenance crews pulled new pump from brine system and sent back to Grainger for replacement.
- Delaware Water Gap maintenance crews constructed door stop for tunnel door entrance to prevent wind from entering.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

- Delaware Water Gap maintenance crews ran conduit and rewired light pole on New Jersey Westbound roadway.
- Delaware Water Gap maintenance crews did inspection of overhead sign structure to find out why overhead lights are not working.
- Milford-Montague maintenance crews replaced garage door roller and lubricated all garage doors.
- Milford-Montague maintenance crews cleaned all HVAC return gates at Milford Administration building.
- Milford-Montague maintenance crews painted storage room and toll kitchen in Milford Administration building.
- Milford-Montague maintenance crews painted caution yellow steps near entry doors at Administration building.

**Toll Operations**

- Director of Toll participated in Transcore weekly conference calls to discuss toll system intrusion issues and updates.
- Director of Tolls continues to track PT Toll Collector hours worked to determine if they are eligible for an hourly increase.
- Director of Tolls prepared and forwarded weekly toll cash deposits and cash transaction reports.
- Director of Tolls provided weekly report on daily cash pickups by armored car service.
- Director held monthly Sergeants conference call meeting to provide updates and discuss items of interest:
  - COVID-19 mask update
  - Incident Reports
  - TM T-509A Southern Operations Project
  - Training
  - Promotions
- Director of Toll and Deputy Director of Toll continue to conduct interviews for Part-Time Toll Collectors, schedule onboarding and training.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

- Director of Tolls held weekly Toll Lieutenants conference call meeting. Discussed new Lieutenant for Southern Region.
- Director of Toll and Deputy Director of Toll continue to review monthly Toll Collector variance reports and report any discrepancies.

**Fleet Department**

**Vehicle & Equipment Status**

- Trius sent an official quote for the Mudslinger previewed at the Mack inspection.
- Forwarded information on the Mudslinger Jet-Vac to be reviewed.
- Three Tandem Axle Mack Trucks scheduled for delivery next week.
- Five Single Axle Mack's are 90% built. Delivery will be mid-April at the latest.
- Maintenance checklist for all patrol vehicles submitted.
- HitchDoc Snow Blower PO issued on 3-29-22. ETA is approximately 120 days out.
- Pickup truck upfitting sent out on Friday 3-25-22.
- TMA Crash truck procurement for Southern Region has been paused. Royal is holding vehicle for DRJTBC until their Costars status is restored.
- Under bridge inspection unit procurement in process.
- Lube buckets with pumps ordered for new trucks.

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**Vehicle & Equipment Repairs**

- EP- Utility body bed was painted in house.
- I78- BP3 water pump replaced.
- NHL- JCB Loader needed a new turbo.
- MM-Chevy 6500 returned to Brown Daub for coolant leak and wiring issue.
- MM- Chevy 6500 needed a new Cirrus control unit.

**Miscellaneous Items**

- Recalls received and forwarded to RMS to schedule and complete.
- Registration renewals submitted as needed.
- Added new vehicles/ equipment to Fleet insurance as needed.
- Supplied accounting with new asset spread sheets.
- Added assets into Maximo.
- NJDMV is still running behind in processing vehicle registrations and such.







**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

**USE OF FACILITIES REQUEST REPORT**

**MONTH OF MARCH 2022**

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of March 2022	1

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of April 25, 2022**

**PROPERTY REPORT**

**Use of Commission Facilities**

<b>Facility</b>	<b>Organization</b>	<b>Date/Time</b>	<b>Description of Use</b>

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of April 25, 2022**

**OPERATIONS INDEX**  
**FOR**  
**TRAINING AND EMPLOYEE SAFETY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of March 2022	1 of 6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
TRAINING AND EMPLOYEE SAFETY DEPARTMENT  
MONTH OF MARCH 2022

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed and/or facilitated (8) virtual and/or in-person training courses during the Month of March. This consisted of (18) sessions and (95) Commission Employees trained during the month. The following training topics were covered during the month of March.

**Note: \*\* Denotes Instructor Lead Training (ILT)**

- A Motivators Tool Kit 1.0
- A New Way to Train Employees 1.0
- Alcohol and Drug Awareness 1.0
- Alcohol and Drug Awareness for Managers 1.0
- Become an Effective Leader Part One
- Become an Effective Leader Part Two
- Building and Managing your Dream Team 1.0
- Business Writing Skills 1.0
- CBT and Mental Health-Bipolar Disorder 1.0
- CBT and Mental Health-Borderline Personality Disorder 1.0
- Choosing an Interview Format and Considering Legal Issues 1.0
- Coaching Skills 1.0
- Common Word Usage Errors 1.0
- Communication and Ethics 1.0
- Communication and Social Skills-Giving Feedback 1.0
- Communication and Social Skills-Receiving Feedback 1.0
- Communication Barriers 1.0
- Communication Channels 1.0
- Communication Skills All Managers Must Master
- Communication Styles and Emotional Intelligence 1.0
- Completing the Framework for Developing Training Programs 1.0
- Conducting Effective Meetings 2.0
- Conflict Management 2.0
- CPR/AED/First Aid-Hunterdon Healthcare\*\*
- Developing Management Skills
- Expectancy Theory 1.0
- F - 250 Patrol Truck Training \*\*
- First Aid-Bleeding 1.0
- First Aid-Primary Survey 1.0
- First Aid-Secondary Survey 1.0
- Flagger Training Certification-PSATS \*\*

- Habits 2.0
- Habits and Wellbeing-Positive Thinking 1.0
- Habits and Wellbeing-Avoid Burning Out 1.0
- Habits and Wellbeing-Importance of Sleep 1.0
- Habits and Wellbeing-Letting Things Go 1.0
- Habits and Wellbeing-Relaxation Techniques 1.0
- Habits and Wellbeing-Switching Off from Work 1.0
- Habits and Wellbeing-Work and Life Balance 1.0
- Leadership versus Management 2019
- Litmos Learner Welcome Course
- Personal Development-Self-Limiting Beliefs 1.0
- Personal Development-Memory Skills 1.0
- Personal Development-Mentoring 2.0
- Personal Development-Practicing Patience 1.0
- Personal Development-Preventing Procrastination 1.0
- Personal Development-Self-Esteem 1.0
- Pinch Points & Hand Injuries\*\*
- Promotional Written Exam\*\*
- Promotional Written Exam Prep\*\*
- Skid Steer Safety\*\*
- Toll Collector Orientation\*\*

### **SAP Litmos (Learning Management System)**

- Created sessions in Litmos for instructor lead training (ILT) courses/modules and marked attendance accordingly
- Uploaded newly acquired training certificates into Litmos (LMS)
- Assisted employees as needed with LMS
- Reviewed data entered in LMS for accuracy and updated as needed
- Monitored assignment compliance for affected departmental personnel
- Ran weekly reports for new employee updates imported from the ADP sync (retirements, promotions, etc.)
- Ran monthly training statistical report

### **Administrative –**

- Reviewed various virtual webinars and seminars for training suitability
- Conducted MS Teams meetings w/TES personnel to provide updates/assignments
- Reviewed monthly reports submitted by TES Staff
- Prepared and disseminated minutes from TES/Operations meetings
- Updated WFH schedule for departmental personnel
- Prepared Monthly Operations Report
- Reviewed new course content in SAP Litmos Content Library

- Coordinated/scheduled CPR with various departments and Hunterdon Healthcare providers for the month of April
- Printed, laminated and distributed CPR Cards to commission staff
- Coordinated the scheduling of Traffic Control Coordinator Certification with department supervisors for the month of April
- Scheduled Virtual Flagger classes for affected personnel
- Monitored/approved ADP timekeeping for TES staff
- Reviewed SkillPath training topics for April
- Met with IT Department to discuss new hire onboarding protocols and provided them with a list of courses applicable for review/consideration
- Ordered office supplies as needed
- Accepted purchases/services in Munis and SharePoint for prompt payment
- Facilitated the March WPSC meeting @ New Hope-Lambertville (NHL)
- Scheduled the Workplace Safety Committee Meeting for April 21<sup>st</sup> at I-78
- Disseminated Monthly Communication for Managers Newsletter
- Updated Daily TES Facility Log (Contact Tracing Protocol)
- Finalized Underground Storage Tank training for affected Maintenance personnel for April 18<sup>th</sup> at NHL
- Met with RMS/DRMS from all regions to create training list for equipment for staff and equivalent time needed for training
- Developed Maintenance Equipment Training Acknowledgement form
- Proctored the Promotional Written Exams for Toll Cpl. and Lt.
- Instructed the Promotional Written Exam Prep Courses for Toll Corporal & Lieutenant
- Scheduled the Boating Safety Certification course for April 27<sup>th</sup> at NHL
- Initiated the requisition for Rutgers University to continue to provide Traffic Control Coordinator training to DRJTBC personnel

### **State Police/Liaison Collaboration**

- Obtained accident reports from NJSP/PSP Liaisons as requested by Human Resources
- Reviewed/approved State Police MOU and overtime invoices
- Conducted 7 new hire background checks as requested by Human Resources

### **Employee Safety**

- Distributed safety talk handouts to participating Maintenance personnel
- Reviewed and Approved Toolbox Talks Topics for April
- Facilitated pending projects for the Workplace Safety Committee (WPSC)
- Collaborated with PMA rep. in preparation for the monthly WPSC meeting
- Inventoried all AED units (including toll supported bridges)
- Inventoried/replenished first aid kits as needed (All regions)
- Inspected fire safety equipment (live fire/electric)

Course	Date Completed	Employee	Business Unit
A Motivators Tool Kit 1.0	03/08/2022	Jesse A. Cole	Maintenance & Toll Operations
	03/16/2022	Brian Wilson	Public Safety & Bridge Security
A New Way to Train Employees 1.0	03/08/2022	Jesse A. Cole	Maintenance & Toll Operations
Alcohol and Drug Awareness 1.0 (US)	03/21/2022	Ralph Reppert	Public Safety & Bridge Security
Alcohol and Drug Awareness for Managers 1.0 (US)	03/22/2022	Ralph Reppert	Public Safety & Bridge Security
Become an Effective Leader - Part One	03/23/2022	Karen Ireland	Maintenance & Toll Operations
Become an Effective Leader - Part Two	03/23/2022	Karen Ireland	Maintenance & Toll Operations
Building and Managing Your Dream Team 1.0	03/07/2022	Aminah El-Burki	Training & Employee Safety
Business Report Writing Skills 1.0	03/30/2022	Aminah El-Burki	Training & Employee Safety
CBT and Mental Health - Bipolar Disorder 1.0	03/23/2022	Karen Ireland	Maintenance & Toll Operations
CBT and Mental Health - Borderline Personality Disorder 1.0	03/23/2022	Karen Ireland	Maintenance & Toll Operations
Choosing an Interview Format and Considering Legal Issues 1.0 (US)	03/20/2022	Michele A Gara	Maintenance & Toll Operations
	03/28/2022	Ralph Reppert	Public Safety & Bridge Security
Coaching Skills 2.0	03/28/2022	Ralph Reppert	Public Safety & Bridge Security
Common Word Usage Errors 1.0 (US)	03/29/2022	Stacy A. Wilson	Maintenance & Toll Operations
Communication and Ethics 1.0	03/07/2022	Aminah El-Burki	Training & Employee Safety
Communication and Social Skills - Giving Feedback 1.0	03/01/2022	Aminah El-Burki	Training & Employee Safety
	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Communication and Social Skills - Receiving Feedback 1.0	03/09/2022	Aminah El-Burki	Training & Employee Safety
	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Communication and Social Skills - Resolving Conflict 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
	03/28/2022	Ralph Reppert	Public Safety & Bridge Security
Communication Barriers 1.0	03/09/2022	Aminah El-Burki	Training & Employee Safety
Communication Channels 1.0	03/28/2022	Aminah El-Burki	Training & Employee Safety
Communication Skills All Managers Must Master 2019	03/01/2022	Aminah El-Burki	Training & Employee Safety
Communication Styles and Emotional Intelligence 1.0	03/28/2022	Ralph Reppert	Public Safety & Bridge Security
Completing the Framework for Developing Training Programs 1.0	03/14/2022	Aminah El-Burki	Training & Employee Safety
Conducting Effective Meetings 2.0	03/23/2022	Aminah El-Burki	Training & Employee Safety
Conflict Management 2.0	03/22/2022	Ralph Reppert	Public Safety & Bridge Security
CPR/AED/First Aid - Hunterdon Healthcare**	03/10/2022	Hayden Fitzpatrick	Public Safety & Bridge Security
	03/16/2022	Eric Grant	Public Safety & Bridge Security
	03/16/2022	George Farrell IV	Maintenance & Toll Operations
	03/16/2022	Joey Rogers	Public Safety & Bridge Security
	03/16/2022	John W Anderson IV	Maintenance & Toll Operations
	03/16/2022	Justin Crisp	Maintenance & Toll Operations
	03/16/2022	Michael E Schermerhorn Jr.	Maintenance & Toll Operations
	03/16/2022	Peter Abate	Public Safety & Bridge Security
	03/16/2022	Richard L. Fleming Jr.	Maintenance & Toll Operations
	03/16/2022	Shaun Profy	Maintenance & Toll Operations
	03/16/2022	Timothy Quickel	Public Safety & Bridge Security
	03/21/2022	Khadijah Norman	Maintenance & Toll Operations
	03/21/2022	Patti J Cicero	Maintenance & Toll Operations
	03/21/2022	Sandra Giordano	Maintenance & Toll Operations
	03/21/2022	Ann Lear	Maintenance & Toll Operations
	03/21/2022	James Daniel Matlock Jr.	Maintenance & Toll Operations
	03/21/2022	Anthony Dragotta	Maintenance & Toll Operations
	03/22/2022	Holly Smith	Maintenance & Toll Operations
	03/22/2022	Matthew W Meeker	Maintenance & Toll Operations
	03/22/2022	Mitchell Vance	Maintenance & Toll Operations
	03/22/2022	Richard L Porvaznik	Maintenance & Toll Operations
	03/22/2022	Ronald W Masker	Maintenance & Toll Operations
	03/22/2022	Susan Lobb	Maintenance & Toll Operations
Developing Management Skills	03/24/2022	Karen Ireland	Maintenance & Toll Operations
Expectancy Theory 1.0	03/24/2022	Karen Ireland	Maintenance & Toll Operations
F250 Patrol Truck Training**	03/07/2022	Frances Holman	Maintenance & Toll Operations
	03/07/2022	George Parker	Maintenance & Toll Operations
	03/07/2022	Marquan N. Smith	Maintenance & Toll Operations
	03/17/2022	Donna Lynn Piazza	Maintenance & Toll Operations
	03/17/2022	Francis Flynn III	Maintenance & Toll Operations
	03/17/2022	James Daniel Matlock Jr.	Maintenance & Toll Operations
	03/17/2022	Kenneth H Hockenbury	Maintenance & Toll Operations
First Aid - Bleeding 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
First Aid - Primary Survey 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
First Aid - Secondary Survey 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Flagger Training Certification - PSATS**	03/12/2022	Richard A Johnson	Public Safety & Bridge Security
	03/16/2022	Michael Smith	Public Safety & Bridge Security
	03/17/2022	Harry E Wyant	Public Safety & Bridge Security
	03/21/2022	Constantino Raffaele	Public Safety & Bridge Security
Habits 2.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Health and Wellbeing - Positive Thinking 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security

Health and Wellbeing - Avoid Burning Out 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Health and Wellbeing - Importance of Sleep 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Health and Wellbeing - Letting Things Go 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Health and Wellbeing - Relaxation Techniques 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Health and Wellbeing - Switching Off From Work 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Health and Wellbeing - Work and Life Balance 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Leadership versus Management	03/24/2022	Karen Ireland	Maintenance & Toll Operations
Learner Welcome Course	03/08/2022	Jesse A. Cole	Maintenance & Toll Operations
	03/23/2022	Karen Ireland	Maintenance & Toll Operations
Personal Development - Self-Limiting Beliefs 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Personal Development - Memory Skills 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Personal Development - Mentoring 2.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Personal Development - Practicing Patience 1.0	03/01/2022	Aminah El-Burki	Training & Employee Safety
	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Personal Development - Preventing Procrastination 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Personal Development - Self-Esteem 1.0	03/13/2022	Joseph Mazak	Public Safety & Bridge Security
Pinch Points & Hand Injuries - TBT**	03/01/2022	Matthew Meeker	Maintenance & Toll Operations
	03/01/2022	Travis Utter	Maintenance & Toll Operations
	03/01/2022	Mitchell Vance	Maintenance & Toll Operations
	03/01/2022	Michael Curnkey	Maintenance & Toll Operations
	03/01/2022	Daniel Vander Berg	Maintenance & Toll Operations
	03/08/2022	William H Kresge IV	Maintenance & Toll Operations
	03/08/2022	Jamie Franks	Maintenance & Toll Operations
	03/08/2022	Scott Sheldon	Maintenance & Toll Operations
	03/10/2022	Harry Fawkes	Maintenance & Toll Operations
	03/10/2022	Donald Day	Maintenance & Toll Operations
	03/10/2022	Frederick Fennimore	Maintenance & Toll Operations
	03/10/2022	Anthony Sassani	Maintenance & Toll Operations
	03/10/2022	Kawan Gamble	Maintenance & Toll Operations
	03/10/2022	Nicholas Kapral	Maintenance & Toll Operations
	03/10/2022	Matthew Satmary	Maintenance & Toll Operations
	03/10/2022	Alexie Reyes	Maintenance & Toll Operations
	03/10/2022	Manuel Rivera	Maintenance & Toll Operations
	03/10/2022	Rayford Johnson	Maintenance & Toll Operations
	03/10/2022	Justin Crisp	Maintenance & Toll Operations
	03/10/2022	Michael Schermerhorn	Maintenance & Toll Operations
	03/10/2022	Richard Hett	Maintenance & Toll Operations
	03/10/2022	Joseph Ritts	Maintenance & Toll Operations
	03/31/2022	Robert Varju	Maintenance & Toll Operations
	03/31/2022	John Penrose	Maintenance & Toll Operations
	03/31/2022	Stephen J Bosga	Maintenance & Toll Operations
	03/31/2022	Greg Lohrman	Maintenance & Toll Operations
	03/31/2022	Robert Coates	Maintenance & Toll Operations
	03/31/2022	Brian Keith	Maintenance & Toll Operations
	03/31/2022	Wayne Villante	Maintenance & Toll Operations
	03/31/2022	Harald Simon	Maintenance & Toll Operations
	03/31/2022	Jordan Purdy	Maintenance & Toll Operations
	03/31/2022	Daniel Steele	Maintenance & Toll Operations
	03/31/2022	Jared Rivera	Maintenance & Toll Operations
	03/31/2022	Stephen Smith	Maintenance & Toll Operations
	03/31/2022	James Gower	Maintenance & Toll Operations
	03/31/2022	Taylor Perry	Maintenance & Toll Operations
	03/31/2022	Paul Wallace	Maintenance & Toll Operations
	03/31/2022	Lloyd Johnson	Maintenance & Toll Operations
	03/31/2022	Matthew Stock	Maintenance & Toll Operations
	03/31/2022	Kyle Williams	Maintenance & Toll Operations
	03/31/2022	Leon Werkheiser Jr	Maintenance & Toll Operations
	03/31/2022	William Luscik	Maintenance & Toll Operations
	03/31/2022	Richard Fleming	Maintenance & Toll Operations
	03/31/2022	George Farrell IV	Maintenance & Toll Operations
	03/31/2022	Christopher Jackson	Maintenance & Toll Operations
	03/31/2022	Kenneth Terry	Maintenance & Toll Operations
	03/31/2022	Aaron Schermerhorn	Maintenance & Toll Operations
	03/31/2022	Charles Slack Jr. II	Maintenance & Toll Operations
	03/31/2022	Robert Williamson	Maintenance & Toll Operations
	03/31/2022	Jared Burd	Maintenance & Toll Operations
Promotional Written Exam**	03/11/2022	Cleveland Currie	Maintenance & Toll Operations
	03/11/2022	Jessica Balabanoff	Maintenance & Toll Operations
	03/11/2022	Karen Ireland	Maintenance & Toll Operations
	03/11/2022	Robert Doyle	Maintenance & Toll Operations
	03/11/2022	Robert H Capaldi	Maintenance & Toll Operations
Promotional Written Exam Prep**	03/03/2022	Cleveland Currie	Maintenance & Toll Operations

	03/03/2022	Jessica Balabanoff	Maintenance & Toll Operations
	03/04/2022	Karen Ireland	Maintenance & Toll Operations
	03/04/2022	Robert Doyle	Maintenance & Toll Operations
	03/04/2022	Robert H Capaldi	Maintenance & Toll Operations
<b>Skid Steer Safety - TBT**</b>	03/01/2022	Matthew Meeker	Maintenance & Toll Operations
	03/01/2022	Travis Utter	Maintenance & Toll Operations
	03/01/2022	Mitchell Vance	Maintenance & Toll Operations
	03/01/2022	Michael Curnkey	Maintenance & Toll Operations
	03/01/2022	Daniel Vander Berg	Maintenance & Toll Operations
	03/08/2022	William H Kresge IV	Maintenance & Toll Operations
	03/08/2022	Jamie Franks	Maintenance & Toll Operations
	03/08/2022	Scott Sheldon	Maintenance & Toll Operations
	03/10/2022	Harry Fawkes	Maintenance & Toll Operations
	03/10/2022	Donald Day	Maintenance & Toll Operations
	03/10/2022	Frederick Fennimore	Maintenance & Toll Operations
	03/10/2022	Anthony Sassani	Maintenance & Toll Operations
	03/10/2022	Kawan Gamble	Maintenance & Toll Operations
	03/10/2022	Nicholas Kapral	Maintenance & Toll Operations
	03/10/2022	Matthew Satmary	Maintenance & Toll Operations
	03/10/2022	Alexie Reyes	Maintenance & Toll Operations
	03/10/2022	Manuel Rivera	Maintenance & Toll Operations
	03/10/2022	Rayford Johnson	Maintenance & Toll Operations
	03/10/2022	Justin Crisp	Maintenance & Toll Operations
	03/10/2022	Michael Schermerhorn	Maintenance & Toll Operations
	03/10/2022	Richard Hett	Maintenance & Toll Operations
	03/10/2022	Joseph Ritts	Maintenance & Toll Operations
	03/31/2022	Robert Varju	Maintenance & Toll Operations
	03/31/2022	John Penrose	Maintenance & Toll Operations
	03/31/2022	Stephen J Bosga	Maintenance & Toll Operations
	03/31/2022	Greg Lohrman	Maintenance & Toll Operations
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	03/31/2022	Brian Keith	Maintenance & Toll Operations
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	03/31/2022	Kenneth Terry	Maintenance & Toll Operations
	03/31/2022	Aaron Schermerhorn	Maintenance & Toll Operations
	03/31/2022	Charles Slack Jr. II	Maintenance & Toll Operations
	03/31/2022	Robert Williamson	Maintenance & Toll Operations
	03/31/2022	Jared Burd	Maintenance & Toll Operations
<b>Toll Collector Orientation**</b>	03/23/2022	Lena Testa	Maintenance & Toll Operations
	03/23/2022	Lesha Williams	Maintenance & Toll Operations

**COURSES TAUGHT IN MARCH: 53**

**Employees Trained: 95**

\*\*denotes Instructor Led Training