

**DELAWARE RIVER**  
**JOINT TOLL BRIDGE COMMISSION**  
**MINUTES**  
**MEETING OF JUNE 24, 2019**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MEMBERS OF THE COMMISSION**

**NEW JERSEY**

HONORABLE MICHAEL B. LAVERY  
**Chairman**

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI  
**Treasurer**

**PENNSYLVANIA**

HONORABLE WADUD AHMAD  
**Vice Chairman**

VACANT

HONORABLE PAMELA JANVEY  
**Secretary**

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**STANDING COMMITTEES**

**FINANCE, INSURANCE MANAGEMENT AND OPERATIONS**

**PENNSYLVANIA:** Janvey, Vacant

**NEW JERSEY:** Ciesla\*, Laurenti

**PROJECTS, PROPERTY AND EQUIPMENT**

**PENNSYLVANIA:** Ahmad, Christy\*

**NEW JERSEY:** Vacant, Van Vliet

**PROFESSIONAL SERVICES**

**PENNSYLVANIA:** Ahmad, Grace

**NEW JERSEY:** Lavery\*, Van Vliet

**PERSONNE**

**PENNSYLVANIA:**

Grace, Janvey\*

**NEW JERSEY:** Ciesla, Vacant

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**AUDIT COMMITTEE**

**PENNSYLVANIA:** Ahmad\*, Janvey

**NEW JERSEY:** Lavery, Laurenti

**ADMINISTRATIVE COMMITTEE**

**PENNSYLVANIA:** Grace, Vacant

**NEW JERSEY:** Laurenti\*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

\*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
RECAPITULATION OF COMMITTEE MEMBERSHIP**

<b>Lavery</b>	(1)	Ex-Officio of all Committees
	(2)	Professional Services Committee (Chairperson)
	(3)	Audit Committee
<b>Ciesla</b>	(1)	Finance, Insurance Management and Operations Committee(Chairperson)
	(2)	Personnel Committee
	(3)	Administrative Committee
<b>Ahmad</b>	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee
	(3)	Audit Committee (Chairperson)
<b>Grace</b>	(1)	Professional Services
	(2)	Personnel Committee
	(3)	Administrative Committee
<b>Janvey</b>	(1)	Finance, Insurance Management and Operations Committee
	(2)	Personnel Committee (Chairperson)
	(3)	Audit Committee
<b>Laurenti</b>	(1)	Finance, Insurance Management and Operations Committee
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
<b>Christy</b>	(1)	Projects, Property and Equipment Committee (Chairperson)
<b>Vacant</b>	(1)	Projects, Property and Equipment Committee
	(2)	Personnel Committee
<b>Vacant(PA)</b>	(1)	Finance, Insurance Management and Operations Committee
	(2)	Administrative Committee
<b>Van Vliet</b>	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**PROFESSIONAL ASSOCIATES**

**CONSULTING ENGINEERS**

CHERRY, WEBER & ASSOCIATES  
Freehold, NJ

**LEGAL COUNSEL**

ARCHER  
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI  
Phillipsburg, New Jersey

**EMPLOYMENT COUNSEL**

STRADLEY, RONON, STEVENS & YOUNG  
Philadelphia, Pennsylvania

CHIESA SHAHINIAN & GIANTOMASI  
West Orange, New Jersey

**AUDITOR**

ZELENKOWSKIE AXELROD, LLC  
Jamison, Pennsylvania

**FINANCIAL ADVISOR**

ACACIA FINANCIAL  
GROUP  
Mt. Laurel, NJ

**COMMUNICATIONS CONSULTANT**

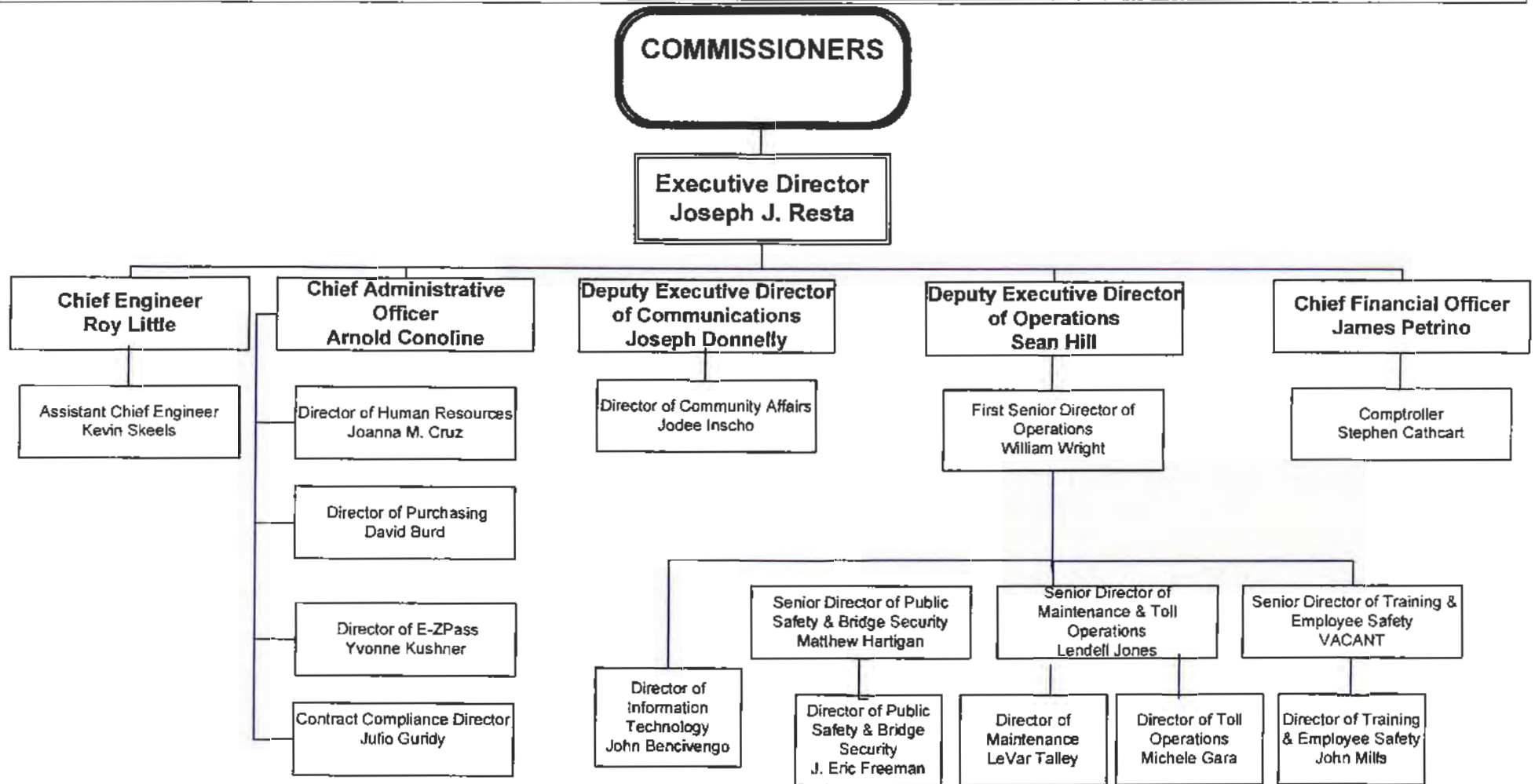
BELLEVUE COMMUNICATIONS  
Philadelphia, Pennsylvania

**INVESTMENT ADVISOR**

WILMINGTON TRUST  
Wilmington, Delaware

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## ORGANIZATION CHART



Delaware River  
Joint Toll Bridge  
Commission

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **CALL TO ORDER**

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, June 24, 2019 at 10:30 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

## **APPEARANCES**

### **COMMISSION MEMBERS:**

Hon. Wadud Ahmad (Pennsylvania)  
Hon. John Christy (Pennsylvania) (Via Conference Call)  
Hon. Pamela Janvey (Pennsylvania)  
Hon. Lori Ciesla (New Jersey)  
Hon. Michael Lavery (New Jersey)  
Hon. Yuki Moore Laurenti (New Jersey)  
Hon. Aladar Komjathy (New Jersey)  
Hon. Garrett Van Vliet (New Jersey)

### **COMMISSION MEMBERS ABSENT:**

Hon. Daniel Grace (Pennsylvania)

### **COMMISSION COUNSEL:**

Mark Peck, Florio, Perrucci, Steinhardt & Cappelli, New Jersey  
Shelley Smith, Archer Law, Pennsylvania  
Jon Bloom, Stradley Ronon, Pennsylvania  
John Casey, Chiesa Shahinian & Giantomasi, New Jersey

### **GOVERNORS REPRESENTATIVES:**

Nedia Ralston, PA Governor's Office  
Stephanie Brown, NJ Governor's Office

### **COMMISSION STAFF MEMBERS:**

Joseph J. Resta, Executive Director  
Sean Hill, Deputy Executive Director of Operations  
Roy Little, Chief Engineer  
Kevin Skeels, Assistant Chief Engineer  
James Petrino, Chief Financial Officer  
Arnold Conoline, Chief Administrative Officer

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **Meeting of June 24, 2019**

Joseph Donnelly, Deputy Executive Director of Communications  
Stephen Cathcart, Comptroller  
Julio Guridy, Director of Contract Compliance  
Jodee Inscho, Director of Community Affairs  
Charles Stracciolini, Program Manager of Technology  
Joanna Cruz, Human Resources Director  
Heather McConnell, Administrative Generalist Executive Office

### **PROFESSIONAL ASSOCIATES:**

Alex Styer, Bellevue Communications

### **OTHERS:**

Wendy Reading- Retiree  
Pastor Geoffrey Stanley-Former Commissioner from the State of New Jersey

### **ROLL CALL**

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being three members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

### **WELCOMING REMARKS OF CHAIRMAN**

### **INTRODUCE ANY COMMENTS FROM THE PUBLIC**

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

### **EXECUTIVE DIRECTORS REPORT**

Joseph Resta, Executive Director, addressed the meeting and said;

*Thank you, Mr. Chairman, my brief comments today are on a few important topics we are considering today, many of which revolve around the Commission's Bond Indenture.*

*For consideration today is the adoption of the Commission's 2018 Audit Report, in keeping with the covenants of our bond indenture, this audit is routinely adopted at the June meeting, within 180 days of the beginning of our fiscal year on January 1st. This will be the first year that the Commission carries the Governmental Accounting Standards Board-required unfunded obligations of the OPEB Trust as a liability on its*

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of June 24, 2019**

*balance sheet. Prior GASB changes required the same of the Commission's interests in the PA and NJ Pension systems. Upon passage of today's resolution, this independent audit will be placed on the Commission's website, as are audits from years past.*

*The CFO, myself and the remainder of the legal and financial team have been working for months on the analysis required to allow an informed decision by Commissioners to pass the necessary resolutions to enter the financial markets, and sell Commission tax-exempt bonds. Today's authorization permits the termination of the Commission's Swap Agreement, thereby replacing variable rate debt with new lower interest, tax exempt fixed rate debt. In addition, the marketing and sale of new money bonds for approved capital projects will take place enabling the Commission to pursue these projects in the near-term, rather than waiting when projects can be funded in the pay go cycle, saving the Commission money in the long run. We also have a resolution to round out the remainder of the financial team for the ultimate sale of bonds to take place throughout the summer. As a reminder, the Commission previously approved the use of cash reserves to defease select prior bond issues, and ultimately, the Commission will enter the market when it is most beneficial to do so, capitalizing on very low interest rates.*

*Today's meeting also includes proclamations for two friends that are paying us a visit. Former Commissioner Geoffrey Stanley and former Administrative Services Director Wendy Reading.*

*Mr. Stanley--- although you may have been hard to convince sometimes... your decisions, once made, showed your resolute dedication and commitment to the Commission. I thank you for your service and your friendship, and wish you the best.*

*Wendy, your institutional memory, occasional gullibility, and ever-present good humor made the intolerable tolerable, and the impossible possible, I cannot thank you enough.*

*Mr. Chairman, this concludes my report.*

### **APPROVAL OF MINUTES FOR COMMISSION MEETING HELD MAY 20, 2019**

**R: 4171-06-19-ADM-01-06-19**

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held May 20, 2019.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Ciesla seconded the adoption of the following Resolution:

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of June 24, 2019**

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019 that the Minutes of the Commission Meeting held on May 20, 2019 be and the same hereby are approved."

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

### **APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF MAY 2019**

#### **R: 4172-06-19- ADM-02-06-19**

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019 that the Operations Report, which reflects Commission activity for the month of May 2019, are hereby approved."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **ACCEPTANCE OF THE 2018 AUDIT REPORT**

#### **R: 4173-06-19-ADM-03-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019 via this Resolution, Receipt and file the 2018 Audited Financial Statement."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **AUTHORIZE BOND FINANCING**

**R: 4174-06-19- FIN-01-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

**RESOLUTION OF THE DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION AUTHORIZING THE ISSUANCE AND SALE OF ITS (I) BRIDGE SYSTEM REVENUE BONDS, SERIES 2019A, IN THE AGGREGATE PRINCIPAL AMOUNT OF UP TO \$96,000,000; AND (II) BRIDGE SYSTEM REVENUE REFUNDING BONDS, SERIES 2019B, IN THE AGGREGATE PRINCIPAL AMOUNT OF UP TO \$129,000,000; AUTHORIZING AND APPROVING FORMS OF FINANCING DOCUMENTS TO BE EXECUTED IN CONNECTION WITH SAID BONDS; AND AUTHORIZING SUCH FURTHER ACTIONS AND MAKING SUCH DETERMINATIONS AS MAY BE NECESSARY OR APPROPRIATE TO EFFECTUATE THE ISSUANCE AND SALE OF THE BONDS AND THE FINANCING OF THE 2019 PROJECTS**

## **BACKGROUND**

**WHEREAS**, the Delaware River Joint Toll Bridge Commission (the “Commission”) is now desirous of authorizing the issuance, sale and delivery, pursuant to: (i) the Compact (as defined herein); (ii) this Resolution authorizing, among other things, the issuance of the Bonds (as defined herein); and (iii) the Trust Indenture, dated as of January 1, 2003 (the “Original Indenture”), between the Commission and TD Bank, National Association, as successor to Commerce Bank, National Association, as trustee (“Trustee”), as previously amended and supplemented by ten supplemental indentures (the “Supplemental Indentures”); as further amended and supplemented by an Eleventh Supplemental Trust Indenture to be entered into by the Commission and the Trustee (the “Eleventh Supplemental Indenture” and, together with the Original Indenture, as heretofore amended and supplemented by the Supplemental Indentures, the “Indenture”), of Additional Bonds (as defined in the Indenture), in one or more series, on a tax-exempt and/or taxable basis, in the form of bonds, notes or other obligations permitted under the Indenture (“Bonds”), the proceeds of which shall be utilized to finance, together with other moneys of the Commission, (i) the Costs (as defined in the Indenture) of the 2019 Projects (as defined herein); (ii) a deposit into the Debt Service Reserve Fund necessary to satisfy the Debt

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of June 24, 2019

Service Reserve Fund Requirement; and (iii) costs of issuance of the Bonds, including the payment of the premium for a bond insurance policy, if necessary; and

**WHEREAS**, the Bonds shall be issued in the form of fixed rate Bonds and shall be characterized as Long-Term Indebtedness (as defined in the Indenture) pursuant to the Indenture; and

**WHEREAS**, it is necessary and appropriate for the Commission to authorize and approve the issuance, sale and delivery of the Bonds, the financing of the 2019 Projects, and the execution and delivery of such documents and instruments and the taking of such actions as are necessary or appropriate to effectuate the financing of the 2019 Projects; and

**WHEREAS**, capitalized terms used in this Resolution not otherwise defined shall have the meanings ascribed thereto in the Indenture.

**NOW, THEREFORE, BE IT RESOLVED** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June, 2019, as follows:

### DEFINITIONS AND INTERPRETATIONS

a. **Short Title.** This resolution may hereafter be cited by the Commission, and is hereinafter sometimes referred to as, the “Resolution”.

b. **Definitions.** The following terms that are used as defined terms herein shall, unless the context clearly requires otherwise, have the meanings set forth below:

“*Co-Bond Counsel*” or “*Bond Counsel*” means, collectively, Eckert Seamans Cherin & Mellott, LLC and Gibbons P.C., and either such firm in their individual capacity as Bond Counsel.

“*Commission Officer*” means the Chairman, the Vice Chairman, the Secretary, the Treasurer, the Chief Financial Officer, the Executive Director or a Deputy Executive Director of the Commission, or any other commissioner, officer or employee of the Commission authorized to perform specific acts or duties by a resolution duly adopted by the Commission, a certified copy of which shall be on file with the Trustee.

“*Compact*” means the Agreement Between the State of New Jersey and the Commonwealth of Pennsylvania creating the Delaware River Joint Toll Bridge Commission as a Body Corporate and Politic and Defining Its Power and Duties, dated December 19, 1934, as such Agreement has been heretofore or may hereafter be amended and supplemented, which Agreement has heretofore been authorized by certain Acts of the Senate and General Assembly of the State of New Jersey and certain Acts of the General Assembly of the Commonwealth of Pennsylvania and heretofore consented to by certain Acts of the Congress of the United States.

“*Continuing Disclosure Agreement*” means, with respect to the Bonds, the agreement between

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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the Commission and Digital Assurance Certification, L.L.C., as dissemination agent (or other dissemination agent appointed by the Commission), in order to assist the Underwriters of the Bonds in complying with Rule 15c2-12(b)(5) of the Securities and Exchange Commission.

*“Contract of Purchase”* means a bond purchase contract to be entered into for the purchase of the Bonds to be executed by the Commission and the representative of the Underwriters on the date of sale of the Bonds.

*“Counsel”* means an attorney who may be counsel for the Commission.

*“Fiduciary”* means the Trustee, a Paying Agent or the Registrar, or any or all of them, as the case may be.

*“Paying Agent”* and *“Registrar”* means, initially, the Trustee.

*“2019 Capital Project”* means (i) that portion of the capital improvements to the Commission’s System included in a current or future ten-year Capital Plan approved by the Commission, to be financed with the proceeds of the 2019A Bonds, together with all necessary and incidental equipment, apparatus, structures and appurtenances and including all rights-of-way and easements and all personal property that is necessary or desirable for the efficient operation of such improvements, including, without limitation, all real and personal property and rights therein and any appurtenances that are necessary or useful and convenient therefor.

*“2019 Projects”* means the 2019 Capital Project and the 2019 Refunding Project.

*“2019 Refunding Project”* means the current refunding of all or a portion of the 2007B Bonds maturing on or after July 1, 2020, including the payment of the swap termination amount in connection therewith.

*“2019A Bonds”* means the Commission’s Bridge System Revenue Bonds, Series 2019A, issued in the aggregate principal amount of up to \$96,000,000.

*“2019B Bonds”* means the Commission’s Bridge System Revenue Refunding Bonds, Series 2019B, issued in the aggregate principal amount of up to \$129,000,000.

*“2007B Bonds”* means the Commission’s (i) Bridge System Revenue Bonds, Series 2007B-1, originally issued in the aggregate principal amount of \$75,000,000 of which \$49,200,000 (as of July 2, 2019) is currently outstanding, and (ii) Bridge System Revenue Bonds, Series 2007B-2, originally issued in the aggregate principal amount of \$75,000,000 of which \$49,200,000 (as of July 2, 2019) is currently outstanding.

*“Underwriters”* means Siebert Cisneros Shank & Co., LLC appointed by the Commission in their capacity as senior manager for the Bonds, as well as any other members of an underwriting syndicate headed by such firms with respect to the Bonds, contingent upon the Underwriters accepting the terms set forth herein or other such terms as determined by a Commission Officer.

c. **Severability.** If any one or more of the provisions, covenants or agreements contained in this Resolution to be performed by the Commission or by any Fiduciary or agent should be contrary to law, then such provision or provisions, covenant or covenants or agreement or agreements shall be deemed separable from the remaining provisions, covenants and



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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agreements and shall in no way affect the validity of the other provisions of this Resolution or of the Bonds.

- d. **Applicable Law.** This Resolution is adopted pursuant to the Compact.

## **AUTHORIZATION OF 2019 PROJECTS; APPROVAL OF DOCUMENTS**

e. **Authorization of 2019 Projects.** The Commission hereby declares the 2019 Projects to be an authorized undertaking of the Commission, and authorizes and directs a Commission Officer to execute and deliver all documents necessary to enable the Commission to finance the Costs of the 2019 Projects.

- f. **Authorization of 2019A Bonds.**

The Commission hereby authorizes the issuance of the 2019A Bonds, in one or more series, on a tax-exempt basis, in the aggregate principal amount of up to \$96,000,000, as fixed rate 2019A Bonds, the proceeds of which will be used to: (i) fund the deposit to the Construction Fund to finance the Costs of the 2019 Capital Project; (ii) fund the deposit to the Debt Service Reserve Fund to satisfy the Debt Service Reserve Requirement; and (iii) pay the costs of issuance of the 2019A Bonds, including the payment of the premium for a bond insurance policy, if necessary.

Any Commission Officer is hereby authorized to execute and deliver on behalf of the Commission a Contract of Purchase by and between the Commission and the representative of the Underwriters for the 2019A Bonds, in the form presented at this meeting, with such changes as shall be approved by a Commission Officer with the advice of Co-Bond Counsel and the Commission's Counsel (such approval to be evidenced by such Commission Officer's execution thereof), for the purchase of the 2019A Bonds at the price or prices to be agreed upon; *provided, however*, that: the Underwriters' compensation (average takedown) in connection with the purchase and re-offering of the 2019A Bonds shall not exceed \$4.00 per thousand dollars of 2019A Bonds, plus the reasonable and customary Underwriters' expenses, including Underwriters' counsel. A copy of the Contract of Purchase for the 2019A Bonds as executed shall be filed with the records of the Commission.

The 2019A Bonds shall be issued, shall be in the denominations, shall be numbered and shall be dated initially as provided in the Eleventh Supplemental Indenture, shall bear interest from the date of issuance thereof at the rates provided in the Eleventh Supplemental Indenture, shall be issued as fixed rate 2019A Bonds and shall be payable as provided for in the Indenture and in the Eleventh Supplemental Indenture.

The 2019A Bonds shall mature or be subject to mandatory sinking fund redemption on the dates and in the year(s) and in the amounts as shall be set forth in the Eleventh Supplemental

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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Indenture; provided, however, that the final maturity date of the 2019A Bonds will be no later than July 1, 2049 and shall not exceed any applicable provisions of the Compact.

The 2019A Bonds shall bear interest at such rate or rates as set forth for the applicable maturities in the Eleventh Supplemental Indenture therefor; provided, however, that the net interest cost with respect to the 2019A Bonds shall not exceed 6% per annum.

The 2019A Bonds shall be subject to optional and mandatory sinking fund redemption as provided in the Eleventh Supplemental Indenture; provided, however, that any optional redemption premium shall not exceed 102%.

### **g. Authorization of 2019B Bonds.**

The Commission hereby authorizes the issuance of the 2019B Bonds, in one or more series, on a tax-exempt basis, in the aggregate principal amount of up to \$129,000,000, as fixed rate 2019B Bonds, the proceeds of which will be used to: (i) current refund and redeem (by providing for the payment in full of the redemption price of all or a portion of the 2007B Bonds on the date fixed for redemption thereof) all or a portion of the 2007B Bonds, including the payment of the swap termination amount in connection therewith; (ii) fund the deposit to the Debt Service Reserve Fund to satisfy the Debt Service Reserve Requirement; and (iii) pay the costs of issuance of the 2019B Bonds, including the payment of the premium for a bond insurance policy, if necessary.

The Chairman, Vice Chairman, Executive Director or Deputy Executive Director of the Commission shall determine whether and when to issue the 2019B Bonds to current refund all or a portion of the 2007B Bonds, with the advice of the Commission's Chief Financial Officer, Executive Director, Financial Advisor and Co-Bond Counsel, and to direct the Trustee for the 2007B Bonds to refund the 2007B Bonds.

Any Commission Officer is hereby authorized to execute and deliver on behalf of the Commission a Contract of Purchase by and between the Commission and the representative of the Underwriters for the 2019B Bonds, in the form presented at this meeting, with such changes as shall be approved by a Commission Officer with the advice of Co-Bond Counsel and the Commission's Counsel (such approval to be evidenced by such Commission Officer's execution thereof), for the purchase of the 2019B Bonds at the price or prices to be agreed upon; *provided, however*, that: the Underwriters' compensation (average takedown) in connection with the purchase and re-offering of the 2019B Bonds shall not exceed \$4.00 per thousand dollars of 2019B Bonds, plus the reasonable and customary Underwriters' expenses, including Underwriters' counsel. A copy of the Contract of Purchase for the 2019B Bonds as executed shall be filed with the records of the Commission.

The 2019B Bonds shall be issued, shall be in the denominations, shall be numbered and shall be dated initially as provided in the Eleventh Supplemental Indenture, shall bear interest from the date of issuance thereof at the rates provided in the Eleventh Supplemental Indenture,

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of June 24, 2019

shall be issued as fixed rate 2019B Bonds and shall be payable as provided in the Indenture and in the Eleventh Supplemental Indenture.

The 2019B Bonds shall mature or be subject to mandatory sinking fund redemption on the dates and in the year(s) and in the amounts as shall be set forth in the Eleventh Supplemental Indenture; provided, however, that the final maturity date of the 2019B Bonds will be no later than July 1, 2032 and shall not exceed any applicable provisions of the Compact.

The 2019B Bonds shall bear interest at such rate or rates as set forth for the applicable maturities in the Eleventh Supplemental Indenture therefor; provided, however, that the net interest cost with respect to the 2019B Bonds shall not exceed 6% per annum.

The 2019B Bonds shall be subject to optional and mandatory sinking fund redemption as provided in the Eleventh Supplemental Indenture; provided, however, that any optional redemption premium shall not exceed 102%.

h. **Form of Bonds.** The Bonds shall be issued in substantially the forms set forth in the Eleventh Supplemental Indenture, with such insertions, omissions or variations as may be necessary or appropriate.

i. **Delivery of Bonds.** Following execution of the Bonds, any Commission Officer is hereby authorized to deliver the Bonds to the Trustee for authentication and, after authentication, to deliver or cause to be delivered the Bonds to the representative of the Underwriters or its agent against receipt of the purchase price or unpaid balance thereof.

j. **Approval of Eleventh Supplemental Indenture.** The form of the Eleventh Supplemental Indenture presented at this meeting (an executed copy of which shall be presented to the Commission and filed with the records of the Commission) is hereby approved. Any Commission Officer is hereby authorized and directed to execute, acknowledge and deliver, and any other Commission Officer and Assistant Secretary is hereby authorized and directed to affix and attest the seal of the Commission to, the Eleventh Supplemental Indenture in such form, with such insertions and changes therein and any supplements thereto as Co-Bond Counsel and the Commission's Counsel may advise and the Commission Officer executing the same may approve, such approval to be evidenced conclusively by such Commission Officer's execution thereof.

k. **Approval of Continuing Disclosure Agreement.** The form of the Continuing Disclosure Agreement presented at this meeting (an executed copy of which shall be filed with the records of the Commission) is hereby approved. Any Commission Officer is hereby authorized and directed to execute, acknowledge and deliver, and any other Commission Officer and Assistant Secretary is hereby authorized and directed to affix and attest the seal of the Commission to, the Continuing Disclosure Agreement in such form and with such insertions and changes therein as Co-Bond Counsel, Co-Disclosure Counsel and the Commission's Counsel may advise and the Commission Officer executing the same may approve, such approval to be

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evidenced conclusively by such Commission Officer's execution thereof.

1. **Approval of Preliminary Official Statement and Official Statement.** The distribution by the Underwriters of the Preliminary Official Statement relating to the Bonds (a draft of which is presented at this meeting and shall be filed with the records of the Commission) ("Preliminary Official Statement") is hereby authorized in such form, with such insertions, deletions and changes therein and any supplements thereto as Co-Bond Counsel, Co-Disclosure Counsel and the Commission's Counsel may advise and the Commission Officer executing the same may approve, such approval to be evidenced conclusively by such Commission Officer's execution thereof. Any Commission Officer is hereby authorized to deem the Preliminary Official Statement "final" within the meaning of Rule 15c2-12 of the Securities and Exchange Commission and to execute and deliver a certificate to that effect. Any Commission Officer is hereby authorized to approve the contents and the form of the final Official Statement with respect to the Bonds in the form of the Preliminary Official Statement together with the insertion of final pricing information. Any Commission Officer is hereby authorized to execute such final Official Statement on behalf of the Commission in such form, with such insertions, deletions and changes therein and any supplement thereto as Co-Bond Counsel, Co-Disclosure Counsel and the Commission's Counsel may advise and the Commission Officer executing the same may approve, such approval to be evidenced conclusively by such Commission Officer's execution thereof.

m. **Amendment/Termination of 2007B Swap Agreements.** If necessary or desirable in connection with the financing of the 2019 Refunding Project, the Chairman, Vice-Chairman, Executive Director or Deputy Executive Director is authorized to: (i) execute and deliver the necessary documents associated with the amendment or termination of the swap agreements executed in connection with the 2007B Bonds (the "Swap Agreements") including any amendments to the International Swaps and Derivatives Association Master Agreement ("ISDA Master Agreement"), any questionnaires, exhibits, schedules and confirmations associated with the ISDA Master Agreement, and a Commodity Futures Trading Commission ("CFTC") safe harbor letter with a potential counterparty outlining the required communications prior to undertaking negotiations of the potential swap transaction, (ii) obtain a legal entity identifier number, (iii) adopt an Interest Rate Swap Management Plan and such other policies and procedures as may be required in connection therewith, if necessary, and (iv) pay any swap termination amount in connection therewith. The Commission appoints Acacia Financial Group, Inc. as its qualified independent representative ("QIR") to assist in the evaluation of the amendment/termination of the Swap Agreements and to engage such other independent professionals as it deems necessary to provide advice and consultation associated with the amendment/termination of the Swap Agreements. The Commission hereby establishes (or amends its existing swap policy) as a written policy that it shall ensure that its designated QIR satisfies the applicable requirements of CFTC Regulation 23.450(b)(1) and shall provide for the ongoing monitoring of the performance of such designated QIR consistent with the requirements of CFTC Regulation 23.450(b)(1).

n. **Bond Insurance Authorized.** If necessary or desirable in connection with

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financing the 2019 Projects, any Commission Officer is hereby authorized to accept a commitment for a financial guaranty insurance policy insuring payment of the principal of and interest on all or a portion of the Bonds when due upon such terms and conditions acceptable to such Commission Officer (with the advice of Co-Bond Counsel and the Commission's Counsel) and to take all steps necessary to effect the issuance of such policy, including, without limitation, to execute and deliver a commitment for such insurance, to cause payment of the premium therefor and to cause provisions relating to such bond insurance policy to be included in the Eleventh Supplemental Indenture and any other applicable documents, instruments or certificates relating to the Bonds.

o. **Approval of Additional Bond Documents.** The Commission hereby authorizes the preparation of all documents necessary to effect the sale, issuance and delivery of the Bonds, including, without limitation, the Bonds, a tax compliance or tax regulatory agreement, and such other agreements, documents, certificates and instruments as Co-Bond Counsel shall advise are necessary or appropriate to effect the issuance of the Bonds, any amendment or termination of the Swap Agreements and the financing of the 2019 Projects. The Commission Officers, with the advice of the Commission's Chief Financial Officer, the Commission's Counsel and Co-Bond Counsel, are hereby authorized and directed to approve all such documents and to cause the execution and delivery of all such documents on behalf of the Commission.

### **APPOINTMENT OF PROFESSIONALS**

p. **Appointment of Trustee.** TD Bank, National Association, as successor in interest to Commerce Bank, National Association, with its corporate trust office located in Cherry Hill, New Jersey, is hereby appointed to act as the Trustee in order to effect the issuance of the Bonds and the financing of the 2019 Projects.

**Section 3.02.** **Appointment of Financial Printers and Professional Advisors.** The Commission Officers are hereby authorized and directed to select financial printers for the Preliminary Official Statement and the final Official Statement, a verification agent in connection with the 2019 Refunding Project, and any special counsel or co-counsel or other professional advisors for the Commission in connection with the 2019 Projects, and all matters related thereto.

### **MISCELLANEOUS**

q. **Ratification of Prior Actions.** All actions heretofore taken and all documents and instruments heretofore prepared or executed by or on behalf of the Commission in connection with the 2019 Projects and any matters related thereto are hereby ratified, confirmed and approved.

r. **Declaration of Official Intent.** This Resolution constitutes a declaration of

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official intent under Treasury Regulation Section 1.150-2. The Commission reasonably expects to pay expenditures with respect to the 2019 Capital Project prior to the date that the Commission incurs debt obligations under this Resolution. The Commission reasonably expects to reimburse such expenditures with the proceeds of debt to be incurred by the Commission under this Resolution. The maximum principal amount of debt expected to be issued for payment of the Costs of financing the 2019 Capital Project is \$85,500,000.

s. **Authorized Act of Officers.** Any Commission Officer is authorized and directed to do and perform all things, to execute and deliver, and any other Commission Officer and Assistant Secretary is hereby authorized and directed to affix and attest the seal of the Commission to, all certificates, documents, contracts, forms and instruments in the name of the Commission, to take all actions necessary and proper, including any actions not otherwise determined herein, and to make all payments necessary or, in their opinion, convenient so that the Commission may carry out or effect the issuance of the Bonds and the financing of the 2019 Projects and all other matters authorized in this Resolution.

t. **Filing.** A copy of this Resolution shall be filed for public inspection in the office of the Commission.

u. **Repeals.** All resolutions and parts of resolutions, to the extent the same are inconsistent herewith, are hereby rescinded and repealed.

v. **Effective Date.** This Resolution shall be effective immediately.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF CO-MANAGING UNDERWRITERS FROM THE INVESTMENT BANKING AND UNDERWRITER POOL**

**R: 4175-06-19- FIN-02-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Janvey seconded the adoption of the following Resolution,

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019 via this Resolution, The Commission hereby selects from the Investment Banking and Underwriter Pool and appoints Bank of America Merrill Lynch, Loop Capital Markets, and Ramirez and Co., Inc. to serve as Co-Managing Underwriters in

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connection with the proposed issuance of bonds for capital projects and refunding of prior obligations of the Commission; and

**“RESOLVED:** The Commission hereby authorizes the Executive Director to negotiate the terms of this engagement and to take all other actions necessary and desirable to effectuate this appointment in the best interests of the Commission.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

### **EXTENSION OF COMMONWEALTH OF PENNSYLVANIA, PENNSYLVANIA STATE POLICE AGREEMENT FOR LAW ENFORCEMENT SERVICES**

**R: 4176-06-19 –PROF-01-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Janvey seconded the adoption of the following Resolution:

**“WHEREAS:** On May 1, 2014, the Commission entered into Intergovernmental Agreement for Law Enforcement Services with the Commonwealth of Pennsylvania, Pennsylvania State Police for the provision of law enforcement services; and

**“WHEREAS:** The initial term of the Agreement runs from May 1, 2014 through June 30, 2019, with two optional one-year renewal periods; and

**“WHEREAS:** The Commission and the Commonwealth of Pennsylvania, Pennsylvania State Police may enter into a successor agreement prior to June 30, 2020; and

**“WHEREAS:** The Commission proposes that it exercise the first one-year extension to renew the May 1, 2014 Agreement through June 30, 2020, or until a successor agreement is reached, whichever occurs sooner.

**“NOW THEREFORE,** the Commission, at its Regular Meeting assembled this 24<sup>th</sup> day of June, 2019, hereby resolves as follows:

**“RESOVLED:** That the Executive Director is hereby authorized to execute an extension of the May 1, 2014 Intergovernmental Agreement for Law Enforcement Services with the Commonwealth of Pennsylvania, Pennsylvania State Police for the provision of law enforcement services until June 30, 2020, or until a successor agreement is reached, whichever occurs sooner.”

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

## **PROMOTION OF JOHN MILLS TO SENIOR DIRECTOR OF TRAINING AND EMPLOYEE SAFETY**

**R: 4177-06-19- PER-01-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That John Mills be promoted to the position of Senior Director of Training & Employee Safety in Training & Employee Safety, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$120,527 per annum, which is within the pay scale for the Senior Director of Training & Employee Safety position (\$120,527 - \$132,580), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **APPOINTMENT OF FRANK KOSTOLANCI TO BRIDGE MONITOR II, CENTRAL REGION**

**R: 4178-06-19-PER -02-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Frank Kostolanci be appointed to the position of Bridge Monitor II, Central Region, in the Public Safety and Bridge Security



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Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF ROBERT BIRD TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4179-06-19- PER -03-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Robert Bird be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF JOSEPH DUDASH TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4180-06-19- PER -04-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Laurenti seconded the adoption of the following Resolution:

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**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Joseph Dudash be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF CARL BRIGHT TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4181-06-19- PER -05-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Janvey seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Carl Bright be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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## **APPOINTMENT OF KYLE WENNER TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4182-06-19- PER -06-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Ciesla seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Kyle Wenner be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **APPOINTMENT OF FRANK GARA TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4183-06-19- PER -07-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Frank Gara be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position

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(\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

#### **APPOINTMENT OF ANDWAN MITCHELL TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4184-06-19- PER -08-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Andwan Mitchell be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

#### **APPOINTMENT OF COLLIN LEARY TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4185-06-19- PER -09-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

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**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Collin Leary be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF GREGORY FREEMAN TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4186-06-19- PER -10-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Gregory Freeman be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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## **APPOINTMENT OF DOUGLAS HIGGINS TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4187-06-19- PER -11-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Laurenti seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Douglas Higgins be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **APPOINTMENT OF MICHAEL RUSH TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4188-06-19- PER -12-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Douglas Higgins be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348

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per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF GEORGE CAMPBELL TO BRIDGE MONITOR II, SOUTHERN REGION**

**R: 4189-06-19- PER -13-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Ciesla seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That George Campbell be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF MANUEL RIVERA TO CUSTODIAL WORKER, SOUTHERN REGION**

**R: 4190-06-19- PER -14-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Janvey seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Manual Rivera be appointed to the position of Custodial Worker, Southern Region, in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$30,823 per annum, which is the introductory step in the pay scale for the Custodial Worker position (\$30,823 - \$33,905), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF KHADIJAH NORMAN TO CUSTODIAL WORKER, SOUTHERN REGION**

**R: 4191-06-19- PER -15-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Ciesla seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Kadijah Norman be appointed to the position of Custodial Worker, Southern Region, in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$30,823 per annum, which is the introductory step in the pay scale for the Custodial Worker position (\$30,823 - \$33,905), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.



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**APPOINTMENT OF MARTHA CORTEZ TO CUSTODIAL WORKER, SOUTHERN REGION**

**R: 4192-06-19- PER -16-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Martha Cortez be appointed to the position of Custodial Worker, Southern Region, in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$30,823 per annum, which is the introductory step in the pay scale for the Custodial Worker position (\$30,823 - \$33,905), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

**APPOINTMENT OF BRYAN HYJURICK TO MAINTENANCE WORKER III, SOUTHERN REGION**

**R: 4193-06-19- PER -17-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Ciesla seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Bryan Hyjurick be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of June 24, 2019**

Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF NICHOLAS KAPRAL TO MAINTENANCE WORKER III, SOUTHERN REGION**

**R: 4194-06-19- PER -18-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Nicholas Kapral be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF JUSTIN CRISP TO MAINTENANCE WORKER III, SOUTHERN REGION**

**R: 4195-06-19- PER -19-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of June 24, 2019**

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Justin Crisp be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF ROBERT WILLIAMSON TO MAINTENANCE WORKER III, SOUTHERN REGION**

**R: 4196-06-19- PER -20-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Robert Williamson be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **APPOINTMENT OF RICHARD SNYDER TO MAINTENANCE WORKER III, SOUTHERN REGION**

**R: 4197-06-19- PER -21-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Richard Snyder be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted

## **APPOINTMENT OF KHADIJA AMBARI TO TOLL COLLECTOR, CENTRAL REGION**

**R: 4198-06-19- PER -22-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, That Khadija Ambari be appointed to the position of Toll Collector, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,310 per annum, which is the introductory step in the pay scale for the Toll Collector position (\$41,310 - \$45,441), in accordance with the salary table approved by the Board of Commissioners at the October 2017

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of June 24, 2019**

Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted

#### **APPROVAL FOR PAYMENT OF INVOICES CHIESA, SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL**

**R: 4199-06-19- ACCT -01-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy and Commissioner Ciesla seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, Authorization for payment of invoice #418472, and #418475 in the total amount due of \$11,080.00 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

#### **APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL**

**R: 4200-06-19- ACCT -02-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Ciesla seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, Authorization for payment of invoices

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 24, 2019

#4153834, #4153832, #4153831, #4153833, #4153835, #4153837, #4153830, #4153829 and #4153836 in the total amount due of \$ 9,453.51 for Professional Services Rendered.

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements..”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **APPROVAL FOR PAYMENT OF INVOICES FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL**

**R: 4201-06-19- ACCT -03-06-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Ciesla seconded the adoption of the following Resolution:

**“RESOLVED,** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 24th day of June 2019, via this Resolution, Authorization for payment of invoices #165553, #165555, #165556, #165658, #165558 and #166067 in the total amount due of \$ 7,946.80 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel..

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements..”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

Geoffrey Stanley addressed the meeting and said:

*I am Geoff Stanley and I am really happy to be invited back for this occasion and extra happy that Wendy is here for the occasion as well, although it's, of course, her own occasion, but nonetheless, for somebody who talks a lot, so I'm told I do, it's very difficult time to -- you know, it's hard to know exactly what to say. So I made a short prepared statement -- I'll give you the shorter version. Well, I have to say when I started here as a Commissioner on the toll bridge commission, I thought, ah-ha! I finally get a word -- I feel I get finally a word in how my taxes are used. I come here, I find ah-ha! You don't use any taxes. But it was a beautiful lesson in professionalism to me. It's a beautiful lesson in how government should work. Because what I see here, I see honesty. You*

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

### Meeting of June 24, 2019

*know, people throw around the word transparency and the more people use it, the less I see it, it seems. This place is honest. You ask a question. You get an honest answer. You look for some information. You get it. And it's not resistant. It isn't difficult. It's the way this -- it's the culture of this organization of this Commission. And I have to say, you know what? I'm just happy to have really been a part of it. I am happy to be a part of the harmony with which this organization works. From this table to that table and both states in between. It's been fantastic. You know, it is not only New Jersey people are nice to me, Pennsylvania people are nice to me, which -- I'm sorry -- but on the road guys -- well... that's it. But it revives and encourages my faith in at least some of the political process. This process is particularly professional. You are efficient. You are compassionate. You're -- you know, it sounds sappy the more I say this stuff, but it's really true. I have looked for chinks in the armor and I have really found none. I just find you people are pleasant to work with, professional and compassionate. And I have to say Mr. Resta, whose hiring I was a part of, I'm happy to say, you ask him a question you get a straight answer. He goes to bat for the people who work here, not just for the people in this room, but for the people who work in the entire organization. And that's a rare thing. Have you ever been to a church board meeting? No sticks! It's okay. But you ask him, you get honesty. And sometimes you get some humor. Cranky, one time out of 120. I counted. It was only once. There are people here that I count among at least my better acquaintances and people I would call -- I would call if I had a question about something that is in your bailiwick. From Mr. Conoline who is just -- I don't know how he does -- is in charge of things he's in charge of and he's still a nice guy. I don't know how you do that. But you're honest. You are forthright. You have been a friend. I thank you. And how do I talk about my bearded wonder over here? He's a joy to work with. You are always there with a good -- he didn't have a beard when I started here, but I like it. You are always there with a good story of history, politics and always resonated over me. Thank you. Thank you. Mr. Petrino, Jim Petrino, what a guy. He makes the mysteries and the convolutions of finance understandable. If you want to understand what is going on here, talk to him. He's fantastic. Roy Little, I complained to you about things and you actually do something and I appreciate that. Well, you all do really, but Roy is just a man of many great depths and many different interests. You can talk to him about a lot of different things. There is something interesting old car people here. He's a car guy. Mr. Resta is a car guy and, of course, Mr. Hill. We're related and I like that. You are just a good man and I, you know, you deal with people -- all the people all the time and it's like it's with compassion and yet steel. That's a rare thing. Wendy and her successor -- I don't use replacement -- and I won't for myself, but it's like your successor, Heather, you are -- you have your work cut out for you for a wonderful organization. So thank you. I do want to thank you for this opportunity for service, for your kindness, for your -- for your politeness really when you did not have to be. And I do pray that I was of some service to the state, and to this organization and to my lord, frankly. And I ask -- I have only the greatest admiration and I have prayers for this organization and each of you to do well and to prosper in the work that you turn your hands to. So thank you for my time here.*

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **PROCLAMATION OF THE COMMISSIONERS- GEOFFREY STANLEY**

**R: 4202-06-19**

**Whereas**, the Delaware River Joint Toll Bridge Commission was established in 1934 as a bistate transportation agency with a 140-mile jurisdiction extending from the Philadelphia/Bucks County line in the south to the New Jersey/New York boundary in the north; and

**Whereas**, oversight of this vital agency is provided by a 10-member board consisting of five Commissioners each from the two jurisdictional states of New Jersey and Pennsylvania; and

**Whereas**, Geoffrey S. Stanley, of Frenchtown, N.J., became a New Jersey Commissioner on June 29, 2011; and

**Whereas**, Commissioner Stanley held his uncompensated, voluntary policy-making post for roughly eight years; and

**Whereas**, throughout his years of service, Commissioner Stanley furthered the Commission's purposes and assisted in the attainment of its objectives with his observations, advice and counsel; and

**Whereas**, his term of service at the Commission spanned the administrations of two Governors – Republican and Democrat; and

**Whereas**, Commissioner Stanley represented his state with honor and served in his position with distinction, aplomb and vigor; and

**Whereas**, his previous public service experience included terms on various Frenchtown advisory boards and a nearly 11-year tenure as a U.S. Navy Reserve Chaplain to Seabees and Marines; and

**Whereas**, he is known affectionately as “Pastor Geoff” in Hunterdon County, N.J., where he serves as a crisis counselor to men and couples, and presides over services at the Holland Bible Church; and

**Whereas**, his even-handed manner, collegial demeanor and perseverance earned him the admiration and respect of all those he worked with in Commission affairs; and

**Whereas**, he leaves the Commission with a vastly improved network of transportation assets, an enhanced organizational structure, and a strengthened array of financial metrics; and

**Whereas**, his steady leadership advanced the Commission's public service mission; now, therefore,



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

Be It Resolved by the Delaware River Joint Toll Bridge Commission assembled for a Meeting at New Hope, Pennsylvania this 24<sup>th</sup> day of June 2019: That this Commission hereby Recognizes and Congratulates the Honorable

Geoffrey S. Stanley

Applauds his eight years of dedication and service to the Commission and its jurisdictional states of New Jersey and Pennsylvania; and expresses its profound appreciation for his unflagging devotion, keen understanding, and sound decisions on behalf of the travelling public; and

Be It Further Resolved: That this Resolution be included in the Meeting Minutes and a duly authenticated copy be transmitted to the Honorable Geoffrey S. Stanley

## **PROCLAMATION OF THE COMMISSIONERS- WENDY V. READING**

**R: 4203-06-19**

**Whereas**, the Delaware River Joint Toll Bridge Commission is a bistate transportation agency serving a 140-mile jurisdiction from the Philadelphia/Bucks County line in the south to the New Jersey/New York boundary in the north; and

**Whereas**, administrative services serve a vitally important – but largely unseen -- role in the Commission's regional transportation service-delivery mission; and

**Whereas**, Wendy V. Reading, a diligent employee who served with distinction under dozens of Commissioners and three Executive Directors during a 30-year career of public service; and

**Whereas**, Ms. Reading began working at the Commission as a Secretary III on May 9, 1988; and

**Whereas**, her term of employment overlapped the terms of multiple Democratic and Republican gubernatorial administrations in the Commission's two jurisdictional states: seven duly-elected New Jersey Governors and five Pennsylvania Governors; and

**Whereas**, the Commission saw unprecedented growth and modernization during her tenure: the opening of the I-78 Toll Bridge, the onset of E-ZPass electronic toll collections, the conversion of the agency's back-office support operations from typewriters to computers and Internet-based communications, and the current construction of the Scudder Falls (I-295) Toll Bridge; and

**Whereas**, she ascended to the Commission's administrative oversight position as Executive Secretary to the Executive Director in 2004, serving as the agency's unofficial go-to-person for dozens of executives and hundreds of employees; and

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

**Whereas**, Ms. Reading's outstanding characteristics of integrity, devotion to duty, and requisite sense of humor, coupled with her professional abilities and friendships, were admirable assets vital to the Commission; and

**Whereas**, she retired from the Commission on March 15, 2019 with the dual titles of Administrative Services Director and Assistant Secretary/Treasurer; and

**Whereas**, she earned the admiration of Commissioners past and present, executives and managers, and staff and colleagues at the Delaware River Joint Toll Bridge Commission;

Now, Therefore, Be It Resolved by the Delaware River Joint Toll Bridge Commission assembled for a Meeting at New Hope, Pennsylvania this 24th day of June 2019: That this Commission, hereby congratulates Administrative Services Director & Assistant Secretary/Treasurer

### **Wendy V. Reading**

Commends her 30-plus years of leadership and dedication to the Commission and to the general motoring public she ultimately served; and

Be It Further Resolved: That this Proclamation be included in the Minutes of this Meeting, a copy be placed in Ms. Reading's personnel file, and a duly authenticated ceremonial copy be transmitted to Wendy V. Reading.

Chairman Lavery addressed the meeting and said:

*Congratulations. I know I speak for all the Commissioners when I say what an honor and pleasure it was to work with Commissioner Stanley, as well as Wendy.*

### **SCHEDULING OF THE JULY 29, 2019 MEETING**

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, July 29, 2019.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Chairman Lavery assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**


**Meeting of June 24, 2019**

**ADJOURNMENT**

Chairman Lavery invited a motion for Adjournment.

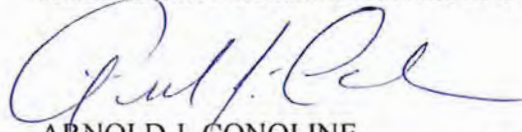
Commissioner Van Vliet then moved that the Meeting be adjourned and Commissioner Grace seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 11:05 am, Monday, June 24, 2019.

**Prepared and submitted by:**



HEATHER MCCONNELL  
Administrative Generalist Executive Offices

**Attested by:**



ARNOLD J. CONOLINE  
Assistant Secretary/Treasurer

**Approved by:**



JOSEPH J. RESTA  
Executive Director

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **FINANCE**

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Accounting</b>	<b>Status of Cash Balances at May 31, 2019</b>	<b>1</b>
<b>Accounting</b>	<b>Status of Bond Retirement at May 31, 2019</b>	<b>2</b>
<b>Accounting</b>	<b>Status of Investments at May 31, 2019</b>	<b>3-7</b>
<b>Accounting</b>	<b>Status of Toll Traffic and Revenue &amp; Toll Supported Traffic Month of May 2019 Compared with Month of May 2018</b>	<b>8-21</b>
<b>Accounting</b>	<b>Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period May 1, 2019 through May 30, 2019</b>	<b>22-30</b>
<b>Accounting</b>	<b>Statement of Revenue and Expenses: Five Months Period ending May 31, 2019</b>	<b>31</b>

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

**There follows Cash Balances of the Commission at May 31, 2019 for the  
information and review of the Members:**

**COMMISSION CASH DEPOSITS**

Wells Fargo Bank, N. A.

Revenue Fund	6,479,762
Payroll Fund	62,413
Insurance Clearing Account	750,000
<b>TOTAL</b>	<b>\$ 7,292,175</b>

**CASH DEPOSIT GUARANTEES**

<b>Wells Fargo Bank</b>	<b>PA ACT 72</b>	<b>FULL BALANCE</b>
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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

Meeting of June 24, 2019

**STATUS OF BRIDGE REVENUE BONDS AT May 31, 2019**

Maturity	SERIES 2005A			SERIES 2007B			SERIES 2012A			SERIES 2015			SERIES 2017			Total	
	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2005	2.35%	\$ 330,000	\$ 330,000		N/A												-
7/1/2006	2.50%	895,000	895,000		N/A												-
7/1/2007	2.76%	930,000	930,000		N/A												-
7/1/2008	2.90%	965,000	965,000	4.23%	\$ 3,350,000	\$ 3,350,000											-
7/1/2009	3.06%	1,005,000	1,005,000	4.23%	3,350,000	3,350,000											-
7/1/2010	3.23%	1,045,000	1,045,000	4.23%	3,650,000	3,650,000											-
7/1/2011	3.39%	1,095,000	1,095,000	4.23%	3,850,000	3,850,000											-
7/1/2012	3.53%	1,150,000	1,150,000	4.23%	3,950,000	3,950,000											-
7/1/2013	3.66%	1,210,000	1,210,000	4.23%	4,200,000	4,200,000	0.35%	4,435,000	4,435,000								-
7/1/2014	3.76%	5,000,000	5,000,000	4.23%	4,350,000	4,350,000		N/A									-
7/1/2015	3.85%	5,220,000	5,220,000	4.23%	4,450,000	4,450,000		N/A									-
7/1/2016	3.96%	5,540,000	5,540,000	4.23%	4,800,000	4,800,000	0.85%	1,030,000	1,030,000								-
7/1/2017	4.02%	5,835,000	5,835,000	4.23%	4,950,000	4,950,000	1.09%	1,065,000	1,065,000								-
7/1/2018	4.04%	6,155,000	6,155,000	4.23%	5,250,000	5,250,000	1.33%	1,100,000	1,100,000								-
7/1/2019	4.09%	6,480,000	1,645,000	4.23%	5,450,000		1.61%	1,145,000		1.47%	2,410,000					3.48%	13,840,000
7/1/2020	4.13%	6,840,000	1,735,000	4.23%	5,650,000		1.90%	1,195,000		1.62%	2,540,000		1.00%	945,000		3.39%	15,435,000
7/1/2021	4.14%	1,825,000	1,825,000	4.23%	5,950,000		2.14%	6,825,000		1.86%	2,540,000		1.00%	875,000		2.80%	16,190,000
7/1/2022	4.19%	1,920,000	1,920,000	4.23%	6,250,000		2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		3.03%	14,685,000
7/1/2022							2.33%	3,165,000								2.53%	3,165,000
7/1/2023	4.23%	2,020,000	2,020,000	4.23%	6,550,000		2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		3.04%	18,655,000
7/1/2024	4.35%	2,125,000	2,125,000	4.23%	6,800,000		2.60%	7,815,000		2.43%	2,935,000		2.31%	1,970,000		3.11%	19,520,000
7/1/2025	4.35%	2,235,000	2,235,000	4.23%	7,150,000		2.67%	8,205,000		2.55%	3,015,000		2.52%	1,070,000		3.22%	19,440,000
7/1/2026	4.67%	2,345,000	2,345,000	4.23%	7,450,000		2.73%	5,000,000		2.73%	3,180,000					3.44%	15,630,000
7/1/2026							3.01%	3,620,000								3.01%	3,620,000
7/1/2027	4.67%	2,450,000	2,450,000	4.23%	7,800,000		3.06%	7,015,000	1,210,000	3.10%	4,540,000		2.80%	20,000		3.57%	18,165,000
7/1/2027							3.12%	2,000,000								3.12%	2,000,000
7/1/2028	4.67%	2,560,000	2,560,000	4.23%	8,200,000		3.17%	9,355,000		3.28%	3,380,000		2.95%	35,000		3.60%	20,970,000
7/1/2029	4.67%	2,675,000	2,675,000	4.23%	8,550,000		3.21%	1,345,000		3.04%	3,480,000		3.08%	8,380,000		3.53%	21,755,000
7/1/2030	4.67%	2,795,000	2,795,000	4.23%	8,900,000		3.27%	1,385,000		3.10%	3,670,000		3.19%	8,845,000		3.59%	22,800,000
7/1/2031		N/A		4.23%	9,350,000			N/A		3.14%	3,785,000		3.27%	10,765,000		3.62%	23,900,000
7/1/2032		N/A		4.23%	9,800,000			N/A		3.55%	545,000		3.35%	14,735,000		3.70%	25,080,000
7/1/2033		N/A			N/A			N/A		3.56%	10,595,000		3.41%	15,715,000		3.47%	26,310,000
7/1/2034		N/A			N/A			N/A		3.60%	11,020,000		3.47%	16,500,000		3.52%	27,520,000
7/1/2035		N/A			N/A			N/A		3.64%	11,460,000		3.52%	17,325,000		3.57%	28,785,000
7/1/2036		N/A			N/A			N/A		3.73%	11,920,000		3.56%	18,190,000		3.63%	30,110,000
7/1/2037		N/A			N/A			N/A			N/A		3.59%	22,015,000		3.59%	22,015,000
7/1/2038		N/A			N/A			N/A			N/A		3.64%	23,115,000		3.64%	23,115,000
7/1/2039		N/A			N/A			N/A			N/A		3.64%	24,270,000		3.64%	24,270,000
7/1/2040		N/A			N/A			N/A			N/A		3.64%	25,485,000		3.64%	25,485,000
7/1/2041		N/A			N/A			N/A			N/A		3.64%	26,760,000		3.64%	26,760,000
7/1/2042		N/A			N/A			N/A			N/A		3.64%	28,100,000		3.64%	28,100,000
7/1/2043		N/A			N/A			N/A			N/A		3.69%	15,930,000		3.69%	15,930,000
7/1/2043		N/A			N/A			N/A			N/A		4.04%	13,575,000		4.04%	13,575,000
7/1/2044		N/A			N/A			N/A			N/A		3.69%	16,590,000		3.69%	16,590,000
7/1/2044		N/A			N/A			N/A			N/A		4.04%	14,255,000		4.04%	14,255,000
7/1/2045		N/A			N/A			N/A			N/A		3.69%	17,275,000		3.69%	17,275,000
7/1/2045		N/A			N/A			N/A			N/A		4.04%	14,965,000		4.04%	14,965,000
7/1/2046		N/A			N/A			N/A			N/A		3.69%	17,990,000		3.69%	17,990,000
7/1/2046		N/A			N/A			N/A			N/A		4.04%	15,715,000		4.04%	15,715,000
7/1/2047		N/A			N/A			N/A			N/A		3.69%	18,745,000		3.69%	18,745,000
7/1/2047		N/A			N/A			N/A			N/A		4.04%	16,490,000		4.04%	16,490,000
		\$ 72,645,000	\$ 62,705,000		\$ 150,000,000	\$ 46,150,000		\$ 77,145,000	\$ 8,840,000		\$ 86,505,000	\$ -		\$ 430,250,000	\$ -		\$ 698,850,000

**Footnote:**

2012 Series Bonds Refunded remaining balance of 2003A Series and \$30,795,000 of the 2005A Series Bonds.

2015 Series Bonds Refunded \$86,505,000 of the 2007A Series Bonds.



Delaware River  
Joint Toll Bridge  
Commission

Delaware River Joint TBC  
Purchases Report  
Sorted by Fund - Maturity Date  
May 1, 2019 - May 31, 2019

DRJTBC

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
<b>General Reserve Fund</b>													
90327QD22	10689	01GRF	FAC	USAACA	3,300,000.00	05/01/2019	06/28 - 12/28	3,318,183.00	33,000.00	3.000	07/01/2020	2.538	3,316,884.21
<b>Subtotal</b>					3,300,000.00			3,318,183.00	33,000.00				3,316,884.21
<b>Construction Fund 2017</b>													
06742QVX7	10690	06CF17	ACP	BARCLA	3,500,000.00	05/01/2019	08/21 - At Maturity	3,471,688.89		2.600	08/21/2019	2.621	3,479,525.00
67893USG4	10691	06CF17	ACP	OLDLIN	5,100,000.00	05/10/2019	09/16 - At Maturity	5,054,129.73		2.510	09/16/2019	2.533	5,061,952.57
05971SXH0	10692	06CF17	ACP	BANCO	10,000,000.00	05/17/2019	10/17 - At Maturity	9,894,600.00		2.480	10/17/2019	2.506	9,904,933.33
59157UXV7	10693	06CF17	ACP	METLIF	7,000,000.00	05/20/2019	10/29 - At Maturity	6,921,250.00		2.500	10/29/2019	2.528	6,927,083.33
<b>Subtotal</b>					25,600,000.00			25,341,668.62	0.00				25,373,494.23
<b>Total Purchases</b>					28,900,000.00			28,659,851.62	33,000.00				28,690,378.44

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Delaware River  
Joint Toll Bridge  
Commission

Delaware River Joint TBC  
Investment Classification  
Sorted by Fund - Maturity Date  
May 31, 2019

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Debt Service Fund</b>												
38145C752	10113	01DSF	Goldman Sachs IIa Fed Port	Amort	1,646,457.85	1.489		100.000	05/31/2019	1,646,457.85	1,646,457.85	1,646,457.85
				Subtotal	1,646,457.85	1.489				1,646,457.85	1,646,457.85	1,646,457.85
<b>General Reserve Fund</b>												
38145C752	10115	01GRF	Goldman Sachs IIa Fed Port	Amort	0.00	0.822		100.000	05/31/2019	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	5,289,046.34	2.440		100.000	05/31/2019	5,289,046.34	5,289,046.34	5,289,046.34
PAINVEST	10462	01GRF	PA Invest	Amort	35,577,668.30	2.433		100.000	05/31/2019	35,577,668.30	35,577,668.30	35,577,668.30
912796RS0	10638	01GRF	U.S. Treasury	Fair	6,025,000.00	2.542	06/06/2019	99.982	05/31/2019	6,023,933.58	6,022,927.73	6,023,933.58
89119BTM8	10619	01GRF	Toronto Dominion	Fair	1,396,000.00	2.773	08/21/2019	99.858	05/31/2019	1,394,030.24	1,393,909.88	1,394,030.24
3130A8DB6	10588	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	2.386	06/21/2019	99.959	05/31/2019	2,998,770.00	2,997,933.13	2,998,770.00
3130A8DB6	10611	01GRF	Federal Home Loan Bank	Fair	1,880,000.00	2.533	06/21/2019	99.959	05/31/2019	1,879,229.20	1,878,550.12	1,879,229.20
3130A8DB6	10612	01GRF	Federal Home Loan Bank	Fair	2,225,000.00	2.518	06/21/2019	99.959	05/31/2019	2,224,087.75	2,223,302.74	2,224,087.75
3130ACJ96	10510	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.551	06/28/2019	99.938	05/31/2019	4,996,900.00	4,999,812.19	4,996,900.00
912828XV7	10537	01GRF	U.S. Treasury	Fair	4,500,000.00	1.970	06/30/2019	99.922	05/31/2019	4,496,490.00	4,497,465.68	4,496,490.00
912828XV7	10614	01GRF	U.S. Treasury	Fair	4,500,000.00	2.523	06/30/2019	99.922	05/31/2019	4,596,412.00	4,595,402.11	4,596,412.00
912796RZ4	10649	01GRF	U.S. Treasury	Fair	5,000,000.00	2.515	07/11/2019	99.759	05/31/2019	4,987,955.00	4,988,386.11	4,987,955.00
3136G0RL7	10634	01GRF	Federal National Mtg Assn	Fair	2,000,000.00	2.604	07/24/2019	99.898	05/31/2019	1,997,974.00	1,997,080.66	1,997,974.00
912828TH3	10613	01GRF	U.S. Treasury	Fair	4,895,000.00	2.575	07/31/2019	99.763	05/31/2019	4,883,433.12	4,881,520.58	4,883,433.12
912828TH3	10625	01GRF	U.S. Treasury	Fair	6,300,000.00	2.588	07/31/2019	99.763	05/31/2019	6,285,113.10	6,282,475.96	6,285,113.10
912796QV4	10659	01GRF	U.S. Treasury	Fair	5,000,000.00	2.507	08/15/2019	99.538	05/31/2019	4,976,940.00	4,974,554.16	4,976,940.00
3135G0P49	10620	01GRF	Federal National Mtg Assn	Fair	6,000,000.00	2.623	08/28/2019	99.673	05/31/2019	5,980,416.00	5,976,851.59	5,980,416.00
912828T6	10509	01GRF	U.S. Treasury	Fair	3,000,000.00	1.507	08/31/2019	99.714	05/31/2019	2,991,444.00	2,998,111.73	2,991,444.00
912828T6	10631	01GRF	U.S. Treasury	Fair	4,000,000.00	2.697	08/31/2019	99.714	05/31/2019	3,988,592.00	3,985,830.28	3,988,592.00
06742QU91	10670	01GRF	Barclays US Funding LLC	Fair	2,300,000.00	2.806	09/03/2019	99.332	05/31/2019	2,284,652.10	2,283,484.71	2,284,652.10
912796RA9	10626	01GRF	U.S. Treasury	Fair	10,000,000.00	2.596	09/12/2019	99.357	05/31/2019	9,935,730.00	9,927,954.36	9,935,730.00
05253JAP6	10651	01GRF	Aust & NZ Banking Group	Fair	5,000,000.00	2.846	09/23/2019	99.910	05/31/2019	4,995,510.00	4,987,775.61	4,995,510.00
65557CAV5	10668	01GRF	Nordea Bank	Fair	5,000,000.00	2.649	09/30/2019	99.682	05/31/2019	4,964,145.00	4,983,280.77	4,964,145.00
3137EADM8	10635	01GRF	Federal Home Loan Mtg Corp	Fair	4,445,000.00	2.720	10/02/2019	99.624	05/31/2019	4,428,291.25	4,423,417.25	4,428,291.25
912796RF8	10637	01GRF	U.S. Treasury	Fair	6,200,000.00	2.624	10/10/2019	99.180	05/31/2019	6,149,215.80	6,142,581.96	6,149,215.80
3135G0R39	10636	01GRF	Federal National Mtg Assn	Fair	10,465,000.00	2.718	10/24/2019	99.479	05/31/2019	10,410,508.74	10,394,874.94	10,410,508.74
3130ACLX0	10517	01GRF	Federal Home Loan Bank	Fair	6,000,000.00	1.625	10/30/2019	99.722	05/31/2019	5,983,374.00	6,000,000.00	5,983,374.00
89114QAV0	10669	01GRF	Toronto Dominion	Fair	5,000,000.00	2.643	11/05/2019	99.929	05/31/2019	4,996,455.00	4,991,668.36	4,996,455.00

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**Delaware River Joint TBC**  
**Investment Classification**  
**May 31, 2019**

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>General Reserve Fund</b>												
912796RM3	10628	01GRF	U.S. Treasury	Fair	8,480,000.00	2.723	11/07/2019	99.001	05/31/2019	8,395,361.12	8,381,400.36	8,395,361.12
961214BK8	10653	01GRF	WestPac Banking Corp	Fair	5,000,000.00	2.904	11/19/2019	101.131	05/31/2019	5,056,560.00	5,045,003.97	5,056,560.00
912796RN1	10656	01GRF	U.S. Treasury	Fair	4,100,000.00	2.566	12/05/2019	98.853	05/31/2019	4,052,997.60	4,046,972.04	4,052,997.60
82124MZB9	10686	01GRF	Sheffield Receivables	Fair	5,000,000.00	2.693	12/11/2019	98.660	05/31/2019	4,933,010.00	4,930,037.50	4,933,010.00
63254AAT5	10652	01GRF	National Australia Bank Ltd	Fair	5,000,000.00	2.900	01/10/2020	99.842	05/31/2019	4,992,125.00	4,980,612.61	4,992,125.00
912796RY7	10674	01GRF	U.S. Treasury	Fair	4,100,000.00	2.552	01/30/2020	98.512	05/31/2019	4,039,004.30	4,031,513.74	4,039,004.30
3130ADN32	10658	01GRF	Federal Home Loan Bank	Fair	3,500,000.00	2.603	02/11/2020	99.905	05/31/2019	3,496,696.00	3,488,577.70	3,496,696.00
64952WBY8	10650	01GRF	New York Life Global	Fair	2,780,000.00	2.841	02/11/2020	99.619	05/31/2019	2,769,422.10	2,763,157.53	2,769,422.10
3133EKAF3	10667	01GRF	Federal Farm Credit Bank	Fair	6,000,000.00	2.540	02/12/2020	100.181	05/31/2019	6,010,914.00	5,999,991.56	6,010,914.00
742651DU3	10673	01GRF	Private Expt Fdg	Fair	1,904,000.00	2.568	03/15/2020	100.203	05/31/2019	1,907,865.12	1,899,389.32	1,907,865.12
90327QD22	10689	01GRF	USAA CAP CORP	Fair	3,300,000.00	2.537	07/01/2020	100.717	05/31/2019	3,323,661.00	3,316,884.21	3,323,661.00
59217GCL1	10672	01GRF	METLIFE	Fair	6,000,000.00	2.893	01/08/2021	99.807	05/31/2019	5,988,462.00	5,954,326.63	5,988,462.00
3134GTBG7	10682	01GRF	Federal Home Loan Mtg Corp	Fair	2,500,000.00	2.400	04/01/2021	100.184	05/31/2019	2,504,622.50	2,500,000.00	2,504,622.50
86960BAQ5	10679	01GRF	Svenska Handelsbanken	Fair	6,191,000.00	2.859	09/07/2021	98.544	05/31/2019	6,100,877.61	6,058,445.67	6,100,877.61
89233P5F99	10677	01GRF	TOYOTA Motor Credit CP	Fair	1,400,000.00	2.680	09/15/2021	102.330	05/31/2019	1,432,624.20	1,422,140.44	1,432,624.20
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	100.721	05/31/2019	3,223,091.20	3,176,449.66	3,223,091.20
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	101.003	05/31/2019	5,050,185.00	5,006,418.60	5,050,185.00
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	100.270	05/31/2019	5,013,505.00	4,986,296.70	5,013,505.00
3133EKHP4	10688	01GRF	Federal Farm Credit Bank	Fair	5,000,000.00	2.638	04/18/2022	99.973	05/31/2019	4,998,670.00	4,998,737.73	4,998,670.00
<b>Subtotal</b>					<b>243,552,714.64</b>	<b>2.549</b>				<b>243,025,970.27</b>	<b>242,680,223.22</b>	<b>243,025,970.27</b>
<b>Operating Fund</b>												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	18,507.35	1.489		100.000	05/31/2019	18,507.35	18,507.35	18,507.35
912796RY7	10660	01OF	U.S. Treasury	Fair	6,180,000.00	2.547	01/30/2020	98.512	05/31/2019	6,088,060.14	6,077,089.10	6,088,060.14
<b>Subtotal</b>					<b>6,198,507.35</b>	<b>2.544</b>				<b>6,106,567.49</b>	<b>6,095,596.45</b>	<b>6,106,567.49</b>
<b>Reserve Maintenance Fund</b>												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	22,762.83	1.489		100.000	05/31/2019	22,762.83	22,762.83	22,762.83
912796RY7	10661	01RMF	U.S. Treasury	Fair	5,000,000.00	2.547	01/30/2020	98.512	05/31/2019	4,925,615.00	4,916,738.75	4,925,615.00
<b>Subtotal</b>					<b>5,022,762.83</b>	<b>2.542</b>				<b>4,948,377.83</b>	<b>4,939,501.58</b>	<b>4,948,377.83</b>
<b>Scudder Falls Insurance Reserv</b>												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	383.40	0.001		100.000	05/31/2019	383.40	383.40	383.40
9128282K5	10507	01SFIR	U.S. Treasury	Fair	4,054,000.00	1.270	07/31/2019	99.733	05/31/2019	4,043,175.82	4,054,688.49	4,043,175.82
<b>Subtotal</b>					<b>4,054,383.40</b>	<b>1.269</b>				<b>4,043,559.22</b>	<b>4,055,071.89</b>	<b>4,043,559.22</b>

**Delaware River Joint TBC**  
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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Debt Service Reserve 2005A</b>												
38145C752	10110	05DSRF05	Goldman Sachs Ila Fed Port	Amort	2,030,080.09	1.489		100.000	05/31/2019	2,030,080.09	2,030,080.09	2,030,080.09
912796RY7	10662	05DSRF05	U.S. Treasury	Fair	980,000.00	2.547	01/30/2020	98.512	05/31/2019	965,420.54	963,680.80	965,420.54
<b>Subtotal</b>					<b>3,010,080.09</b>	<b>1.830</b>				<b>2,995,500.63</b>	<b>2,993,760.89</b>	<b>2,995,500.63</b>
<b>Construction Fund 2017</b>												
38145C752	10424	06CF17	Goldman Sachs Ila Fed Port	Amort	0.00	0.001		100.000	05/31/2019	0.00	0.00	0.00
PAINVEST	10463	06CF17	PA Invest	Amort	10,644,337.15	2.433		100.000	05/31/2019	10,644,337.15	10,644,337.15	10,644,337.15
65558KT38	10629	06CF17	Nordea Bank	Fair	6,500,000.00	2.816	06/03/2019	99.980	05/31/2019	6,498,745.50	6,499,005.14	6,498,745.50
67983UT45	10642	06CF17	Old Line Funding LLC	Fair	5,000,000.00	2.940	06/04/2019	99.973	05/31/2019	4,998,665.00	4,998,791.67	4,998,665.00
89119BTM8	10618	06CF17	Toronto Dominion	Fair	7,800,000.00	2.773	06/21/2019	99.858	05/31/2019	7,788,994.20	7,788,321.66	7,788,994.20
3130A8DB6	10520	06CF17	Federal Home Loan Bank	Fair	14,000,000.00	1.600	06/21/2019	99.959	05/31/2019	13,994,260.00	13,994,341.49	13,994,260.00
3130ACJ96	10511	06CF17	Federal Home Loan Bank	Fair	5,000,000.00	1.597	06/28/2019	99.938	05/31/2019	4,996,900.00	4,999,645.32	4,996,900.00
89233HU93	10641	06CF17	TOYOTA Motor Credit CP	Fair	10,000,000.00	2.886	07/09/2019	99.740	05/31/2019	9,974,070.00	9,970,338.89	9,974,070.00
3137EABE1	10515	06CF17	Federal Home Loan Mtg Corp	Fair	6,000,000.00	1.572	07/19/2019	99.799	05/31/2019	5,987,946.00	5,994,522.96	5,987,946.00
78013WUR9	10632	06CF17	Royal Bank of Canada	Fair	5,500,000.00	2.928	07/25/2019	99.629	05/31/2019	5,479,611.50	5,476,487.50	5,479,611.50
87019SUS1	10646	06CF17	SwedBank	Fair	5,000,000.00	2.779	07/26/2019	99.620	05/31/2019	4,981,000.00	4,979,228.25	4,981,000.00
912828TH3	10491	06CF17	U.S. Treasury	Fair	10,000,000.00	1.342	07/31/2019	99.763	05/31/2019	9,976,370.00	9,992,456.16	9,976,370.00
912796QV4	10627	06CF17	U.S. Treasury	Fair	10,500,000.00	2.593	08/15/2019	99.538	05/31/2019	10,451,574.00	10,444,901.25	10,451,574.00
2254EBVK4	10654	06CF17	Credit Suisse 355	Fair	4,300,000.00	2.793	08/19/2019	99.452	05/31/2019	4,276,461.80	4,274,239.41	4,276,461.80
06742QVX7	10690	06CF17	Barclays US Funding LLC	Fair	3,500,000.00	2.621	08/21/2019	99.426	05/31/2019	3,479,941.50	3,479,525.00	3,479,941.50
64105SVU9	10655	06CF17	Nestle Capital Corp CP	Fair	5,000,000.00	2.626	08/28/2019	99.385	05/31/2019	4,969,275.00	4,968,588.89	4,969,275.00
06742QU91	10671	06CF17	Barclays US Funding LLC	Fair	2,700,000.00	2.806	09/03/2019	99.332	05/31/2019	2,681,982.90	2,680,612.49	2,681,982.90
55607LW34	10643	06CF17	Macquarie Group	Fair	5,000,000.00	3.188	09/03/2019	99.345	05/31/2019	4,967,280.00	4,959,919.45	4,967,280.00
67893USG4	10691	06CF17	Old Line Funding LLC	Fair	5,100,000.00	2.532	09/16/2019	99.248	05/31/2019	5,061,683.70	5,061,952.57	5,061,683.70
05971SXH0	10692	06CF17	BANCO SANTANDER	Fair	10,000,000.00	2.506	10/17/2019	99.049	05/31/2019	9,904,930.00	9,904,933.33	9,904,930.00
59157UXV7	10693	06CF17	METLIFE	Fair	7,000,000.00	2.528	10/29/2019	98.965	05/31/2019	6,927,578.00	6,927,083.33	6,927,578.00
2254EBYC9	10684	06CF17	Credit Suisse 355	Fair	3,500,000.00	2.608	11/12/2019	98.872	05/31/2019	3,460,527.00	3,459,660.53	3,460,527.00
313312PS3	10647	06CF17	Federal Farm Credit Bank	Fair	4,000,000.00	2.641	11/25/2019	98.880	05/31/2019	3,955,224.00	3,949,653.32	3,955,224.00
82124MZB9	10687	06CF17	Sheffield Receivables	Fair	8,000,000.00	2.693	12/11/2019	98.660	05/31/2019	7,892,816.00	7,888,060.00	7,892,816.00
82124MZD5	10680	06CF17	Sheffield Receivables	Fair	5,000,000.00	2.755	12/13/2019	98.646	05/31/2019	4,932,335.00	4,927,958.33	4,932,335.00
40434PA97	10685	06CF17	HSBC USA Inc	Fair	6,000,000.00	2.666	01/09/2020	98.494	05/31/2019	5,909,676.00	5,904,540.02	5,909,676.00
3134GTBG7	10683	06CF17	Federal Home Loan Mtg Corp	Fair	2,500,000.00	2.400	04/01/2021	100.184	05/31/2019	2,504,622.50	2,500,000.00	2,504,622.50
<b>Subtotal</b>					<b>167,544,337.15</b>	<b>2.448</b>				<b>166,696,806.75</b>	<b>166,671,104.11</b>	<b>166,696,806.75</b>
<b>Debt Service Reserve Fund 2012</b>												
38145C752	10260	06DSRF12A	Goldman Sachs Ila Fed Port	Amort	1,900,248.56	1.489		100.000	05/31/2019	1,900,248.56	1,900,248.56	1,900,248.56

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Delaware River Joint TBC  
Investment Classification  
May 31, 2019

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Debt Service Reserve Fund 2012</b>												
912796RY7	10663	06DSRF12A	U.S. Treasury	Fair	1,000,000.00	2.547	01/30/2020	98.512	05/31/2019	985,123.00	983,347.75	985,123.00
<b>Subtotal</b>					<b>2,900,248.56</b>	<b>1.850</b>				<b>2,885,371.56</b>	<b>2,883,596.31</b>	<b>2,885,371.56</b>
<b>Debt Service Reserve Fund 2015</b>												
38145C752	10349	06DSRF15	Goldman Sachs Ila Fed Port	Amort	4,231,875.22	1.489		100.000	05/31/2019	4,231,875.22	4,231,875.22	4,231,875.22
912796RY7	10664	06DSRF15	U.S. Treasury	Fair	5,700,000.00	2.547	01/30/2020	98.512	05/31/2019	5,615,201.10	5,605,082.18	5,615,201.10
<b>Subtotal</b>					<b>9,931,875.22</b>	<b>2.092</b>				<b>9,847,076.32</b>	<b>9,836,957.40</b>	<b>9,847,076.32</b>
<b>Debt Service Reserve Fund 2017</b>												
38145C752	10425	06DSRF17	Goldman Sachs Ila Fed Port	Amort	4,818,009.50	1.489		100.000	05/31/2019	4,818,009.50	4,818,009.50	4,818,009.50
912796RY7	10666	06DSRF17	U.S. Treasury	Fair	26,500,000.00	2.547	01/30/2020	98.512	05/31/2019	26,105,759.50	26,058,715.38	26,105,759.50
<b>Subtotal</b>					<b>31,318,009.50</b>	<b>2.382</b>				<b>30,923,769.00</b>	<b>30,876,724.88</b>	<b>30,923,769.00</b>
<b>Total</b>					<b>475,179,376.59</b>	<b>2.469</b>				<b>473,119,456.92</b>	<b>472,678,994.58</b>	<b>473,119,456.92</b>

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**  
**TOLL TRAFFIC AND REVENUE STATISTICS (May, 2019)**

**Summary:** The Commission experienced an increase in total toll revenue for May 2019 in comparison to the May 2018 traffic and revenue statistics. Total toll traffic also reflected an increase for the month.

**Analysis of May 2019 / May 2018 toll revenue data comparison:**

- An overall toll revenue increase of 2.28 percent was recorded at the Commission's seven toll bridges for the month.
- Commercial-vehicle toll revenue reflected a 2.60 percent increase.
- Passenger-vehicle toll revenue generated a 1.36 percent increase.

**Analysis of May 2019 / May 2018 traffic data comparison:**

- Total toll traffic increased by 55,182 vehicles, or 1.57 percent for the month.
- Commercial-vehicle traffic increased by 13,168 vehicles, or 2.59 percent.
- Passenger-vehicle toll traffic increased by 42,014 vehicles, or 1.39 percent.
- Average daily toll traffic for the Commission's seven toll bridges for May 2019 was 115,484 total vehicles as compared to 113,704 total vehicles in May 2018.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for May 2019 decreased by 78,807 vehicles, or 2.82 percent as compared to May 2018.

**Traffic analysis for 2019 YTD:**

- Total YTD toll traffic for the seven toll bridges is reflecting a 1.64 percent increase for the first five months of 2019 as compared to the same period in 2018. Toll Revenue is reflecting a 3.17 % increase through the same five months of 2019.
- Westbound traffic on the eleven toll supported bridges is reflecting a 0.84 percent decrease through the first five months of 2019 when compared to last year.

## **REGION REVIEW:**

### **Southern Region**

Total toll traffic at Trenton-Morrisville (TM) reflected a 2.77 percent increase for May 2019 when compared to May 2018 as the result of increases of 19,881 cars and 2,646 trucks. At New Hope-Lambertville (NHL), a decrease of 614 cars combined with an increase of 162 trucks generated a decrease in total toll traffic of 0.26 percent for May 2019 as compared to May 2018.

### **Central Region**

The I-78 Toll Bridge recorded an increase of 1.78 percent in total toll traffic for the month of May 2019 when compared to May 2018 as the result of increases of 14,606 cars and 3,299 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, an increase of 62 passenger vehicles and a decrease of 1,020 trucks combined to generate a 0.20 percent decrease in total toll traffic for May 2019.

### **Northern Region**

Portland-Columbia (PC) experienced a 5.30 percent increase in total toll traffic during May 2019 compared to May 2018 as a result of the increases of 3,924 automobiles and 2,263 trucks. At the Delaware Water Gap (DWG) Toll Bridge, an increase of 4,288 passenger vehicles combined with an increase of 5,640 trucks to generate an overall increase of 1.19 percent in total toll traffic for May 2019 as compared to May 2018. At Milford-Montague (MM), a decrease of 133 passenger vehicles and an increase of 178 trucks combined to produce a 0.04 percent increase in total toll traffic for the month of May 2019.

**E-ZPass Penetration Rates**

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of May, 2019 and May, 2018, and the year-to-date periods ending May 31, 2019 and May 31, 2018.

		<b><i>E-ZPass</i> PENETRATION RATES</b>					
		<b>MAY, 2019</b>	<b>MAY, 2018</b>	<b>Change in Monthly Percentage</b>	<b>YTD 2019</b>	<b>YTD 2018</b>	<b>Change in YTD Percentage</b>
<b>All Toll Bridges</b>	Cars	70.82	69.41	1.41	70.86	69.35	1.51
	Trucks	90.47	88.69	1.78	90.56	88.39	2.17
	<b>Total</b>	<b>73.68</b>	<b>72.19</b>	<b>1.49</b>	<b>73.80</b>	<b>72.12</b>	<b>1.68</b>
<b>Trenton - Morrisville</b>	Cars	68.69	67.27	1.42	68.63	67.27	1.36
	Trucks	92.44	90.99	1.45	91.89	88.22	3.67
	<b>Total</b>	<b>70.40</b>	<b>68.95</b>	<b>1.45</b>	<b>70.33</b>	<b>68.65</b>	<b>1.68</b>
<b>New Hope - Lambertville</b>	Cars	84.13	82.78	1.35	84.54	83.06	1.48
	Trucks	87.23	83.48	3.75	88.01	84.56	3.45
	<b>Total</b>	<b>84.33</b>	<b>82.82</b>	<b>1.51</b>	<b>84.76</b>	<b>83.15</b>	<b>1.61</b>
<b>I-78</b>	Cars	73.22	71.82	1.40	73.33	71.66	1.67
	Trucks	90.85	88.89	1.96	90.92	88.76	2.16
	<b>Total</b>	<b>77.93</b>	<b>76.41</b>	<b>1.52</b>	<b>78.24</b>	<b>76.38</b>	<b>1.86</b>
<b>Easton - Phillipsburg</b>	Cars	69.77	69.06	0.71	70.15	69.48	0.67
	Trucks	84.05	83.73	0.32	84.48	82.92	1.56
	<b>Total</b>	<b>70.60</b>	<b>69.94</b>	<b>0.66</b>	<b>70.97</b>	<b>70.20</b>	<b>0.77</b>
<b>Portland - Columbia</b>	Cars	64.06	63.48	0.58	63.87	63.49	0.38
	Trucks	91.29	91.12	0.17	91.40	90.56	0.84
	<b>Total</b>	<b>66.72</b>	<b>65.79</b>	<b>0.93</b>	<b>66.20</b>	<b>65.51</b>	<b>0.69</b>
<b>Delaware Water Gap</b>	Cars	70.17	68.29	1.88	70.19	68.04	2.15
	Trucks	90.53	88.82	1.71	90.79	89.07	1.72
	<b>Total</b>	<b>73.40</b>	<b>71.44</b>	<b>1.96</b>	<b>73.56</b>	<b>71.49</b>	<b>2.07</b>
<b>Milford - Montague</b>	Cars	65.41	62.77	2.64	64.36	62.16	2.20
	Trucks	82.24	80.03	2.21	82.26	78.79	3.47
	<b>Total</b>	<b>65.96</b>	<b>63.31</b>	<b>2.65</b>	<b>64.92</b>	<b>62.60</b>	<b>2.32</b>



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2019

JANUARY 1, 2018 MAY 31, 2018 151 DAYS		JANUARY 1, 2019 MAY 31, 2019 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2019 31 DAYS		MONTH OF MAY 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
13,445,029	\$ 13,514,109.00	13,606,018	\$ 13,683,842.00	Passenger	3,059,160	\$ 3,083,543.00	3,017,146	\$ 3,039,666.00
-	(511,943.60)	-	(528,894.65)	Discounts *	-	(116,410.35)	-	(112,308.70)
13,445,029	\$ 13,002,165.40	13,606,018	\$ 13,154,947.35	TOTAL PASSENGER	3,059,160	\$ 2,967,132.65	3,017,146	\$ 2,927,357.30
330,583	2,128,141.60	372,275	2,397,006.95	2-Axle Trucks	83,596	538,357.95	78,619	505,890.45
178,205	2,109,045.60	164,779	1,950,168.00	3-Axle Trucks	36,068	426,860.40	39,141	462,972.00
204,628	3,216,854.40	196,771	3,094,372.80	4-Axle Trucks	43,119	678,168.00	45,038	707,489.60
1,527,707	29,939,002.00	1,602,360	31,387,470.00	5-Axle Trucks	346,686	6,788,102.00	333,785	6,537,768.00
46,751	1,091,176.80	49,875	1,159,658.40	6-Axle Trucks	11,160	259,180.80	10,535	246,026.40
2,034	59,871.00	1,267	38,225.60	7-Axle Trucks	222	6,616.80	565	16,971.80
-	-	-	-	Permits	-	-	-	-
2,289,908	\$ 38,546,091.40	2,387,327	\$ 40,026,901.75	TOTAL TRUCKS	520,851	\$ 8,697,285.95	507,683	\$ 8,477,118.25
15,734,937	\$ 51,548,256.80	15,993,345	\$ 53,181,849.10	TOTAL TOLL VEHICLES	3,580,011	11,664,418.60	3,524,829	11,404,475.55
104,205	\$ 341,379.18	105,916	\$ 352,197.68	DAILY AVERAGE	115,484	\$ 376,271.57	113,704	\$ 367,888.31
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				1.57%
Autos				Autos				1.39%
Trucks				Trucks				2.59%
Revenue				Revenue				2.28%
Autos				Autos				1.36%
Trucks				Trucks				2.60%

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2019

JANUARY 1, 2018 MAY 31, 2018 151 DAYS		JANUARY 1, 2019 MAY 31, 2019 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2019 31 DAYS		MONTH OF MAY 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,472,311	\$ 3,482,201.00	3,537,015	\$ 3,549,093.00	Passenger	776,082	\$ 779,850.00	756,201	\$ 759,271.00
	(108,893.84)		(121,556.13)	Discounts *		(27,981.27)		(24,341.77)
3,472,311	\$ 3,373,307.16	3,537,015	\$ 3,427,536.87	TOTAL PASSENGER	776,082	\$ 751,868.73	756,201	\$ 734,929.23
60,130	388,150.10	100,069	646,018.75	2-Axle Trucks	22,829	145,956.85	16,384	105,707.55
47,981	571,734.00	44,908	534,300.00	3-Axle Trucks	9,018	107,149.20	9,999	119,017.20
38,397	608,556.80	33,208	526,289.60	4-Axle Trucks	7,215	114,126.40	8,164	129,092.80
98,514	1,934,448.00	99,849	1,959,528.00	5-Axle Trucks	21,220	416,100.00	22,735	446,168.00
907	21,408.00	757	17,995.20	6-Axle Trucks	170	4,039.20	313	7,384.80
113	3,159.60	74	2,084.80	7-Axle Trucks	15	436.00	26	719.60
-	-			Permits			-	-
246,042	\$ 3,527,456.50	278,865	\$ 3,686,216.35	TOTAL TRUCKS	60,267	\$ 787,807.65	57,621	\$ 808,089.95
3,718,353	\$ 6,900,763.66	3,815,880	\$ 7,113,753.22	TOTAL TOLL VEHICLES	836,349	\$ 1,539,676.38	813,822	\$ 1,543,019.18
24,625	\$ 45,700.42	25,271	\$ 47,110.95	DAILY AVERAGE	26,979	\$ 49,666.98	26,252	\$ 49,774.81
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				2.77%
Autos				Autos				2.63%
Trucks				Trucks				4.59%
Revenue				Revenue				-0.22%
Autos				Autos				2.30%
Trucks				Trucks				-2.51%

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
NEW HOPE - LAMBERTVILLE TOLL BRIDGE  
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2019

JANUARY 1, 2018 MAY 31, 2018 151 DAYS		JANUARY 1, 2019 MAY 31, 2019 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2019 31 DAYS		MONTH OF MAY 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
704,390	\$ 707,830.00	710,381	\$ 714,792.00	Passenger	161,184	\$ 162,521.00	161,798	\$ 163,004.00
	(31,760.88)		(39,858.91)	Discounts *		(8,062.28)		(6,343.88)
704,390	\$ 676,069.12	710,381	\$ 675,133.09	TOTAL PASSENGER	161,184	\$ 154,458.72	161,798	\$ 156,660.12
15,996	103,131.60	22,329	144,051.70	2-Axle Trucks	5,109	32,984.90	4,635	29,937.70
6,804	81,003.60	5,462	64,842.00	3-Axle Trucks	1,092	12,969.60	1,688	20,125.20
4,047	63,104.00	4,449	69,598.40	4-Axle Trucks	1,112	17,400.00	926	14,435.20
14,417	283,898.00	15,435	303,926.00	5-Axle Trucks	3,541	69,718.00	3,508	69,064.00
431	9,854.40	660	15,172.80	6-Axle Trucks	184	4,255.20	117	2,692.80
17	473.20	8	224.00	7-Axle Trucks	2	56.00	4	109.20
				Permits	-	-		
41,712	\$ 541,464.80	48,343	\$ 597,814.90	TOTAL TRUCKS	11,040	\$ 137,383.70	10,878	\$ 136,364.10
746,102	\$ 1,217,533.92	758,724	\$ 1,272,947.99	TOTAL TOLL VEHICLES	172,224	\$ 291,842.42	172,676	\$ 293,024.22
4,941	\$ 8,063.14	5,025	\$ 8,430.12	DAILY	5,556	\$ 9,414.27	5,570	\$ 9,452.39
Rate Change					Rate Change			
Traffic (toll)					Traffic (toll)			
Autos					Autos			
Trucks					Trucks			
Revenue					Revenue			
Autos					Autos			
Trucks					Trucks			

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2019

JANUARY 1, 2018 MAY 31, 2018 151 DAYS		JANUARY 1, 2019 MAY 31, 2019 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2019 31 DAYS		MONTH OF MAY 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,237,480	\$ 3,260,052.00	3,266,186	\$ 3,292,013.00	Passenger	748,343	\$ 755,743.00	733,737	\$ 740,555.00
	(148,876.42)		(130,113.99)	Discounts *		(28,520.55)		(33,314.27)
3,237,480	\$ 3,111,175.58	3,266,186	\$ 3,161,899.01	TOTAL PASSENGER	748,343	\$ 727,222.45	733,737	\$ 707,240.73
114,356	734,995.95	114,868	737,891.05	2-Axle Trucks	25,063	161,057.65	24,514	157,506.05
61,226	721,792.80	61,057	719,698.80	3-Axle Trucks	13,352	157,506.00	13,581	160,072.80
92,904	1,455,726.40	92,712	1,451,731.20	4-Axle Trucks	18,390	287,707.20	20,214	317,187.20
933,648	18,277,902.00	963,806	18,865,262.00	5-Axle Trucks	208,372	4,077,686.00	204,034	3,995,188.00
30,701	715,881.60	33,739	783,374.40	6-Axle Trucks	7,601	176,361.60	6,952	162,475.20
1,224	35,892.00	712	21,290.00	7-Axle Trucks	98	2,910.00	282	8,540.80
				Permits				
1,234,059	\$ 21,942,190.75	1,266,894	\$ 22,579,247.45	TOTAL TRUCKS	272,876	\$ 4,863,228.45	269,577	\$ 4,800,970.05
4,471,539	\$ 25,053,366.33	4,533,080	\$ 25,741,146.46	TOTAL TOLL VEHICLES	1,021,219	\$ 5,590,450.90	1,003,314	\$ 5,508,210.78
29,613	\$ 165,916.33	30,020	\$ 170,471.17	DAILY AVERAGE	32,943	\$ 180,337.13	32,365	\$ 177,684.22
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2019

JANUARY 1, 2018 MAY 31, 2018 151 DAYS		JANUARY 1, 2019 MAY 31, 2019 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2019 31 DAYS		MONTH OF MAY 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
2,035,768	\$ 2,044,459.00	2,036,727	\$ 2,046,632.00	Passenger	443,488	\$ 446,581.00	443,426	\$ 446,340.00
	(66,488.40)		(74,856.21)	Discounts *		(17,242.29)		(14,519.49)
2,035,768	\$ 1,977,970.60	2,036,727	\$ 1,971,775.79	TOTAL PASSENGER	443,488	\$ 429,338.71	443,426	\$ 431,820.51
35,644	230,193.60	45,651	294,662.55	2-Axle Trucks	10,087	65,148.20	9,978	64,450.10
14,587	173,023.20	14,496	172,126.80	3-Axle Trucks	3,468	41,188.80	3,210	38,084.40
12,441	197,529.60	13,529	214,355.20	4-Axle Trucks	2,989	47,284.80	2,931	46,574.40
53,018	1,041,580.00	49,585	975,442.00	5-Axle Trucks	10,723	210,942.00	12,151	238,746.00
511	12,175.20	423	9,984.00	6-Axle Trucks	125	2,932.80	146	3,487.20
15	420.00	16	453.20	7-Axle Trucks	4	112.00		
		-		Permits	-	-		
116,216	\$ 1,654,921.60	123,700	\$ 1,667,023.75	TOTAL TRUCKS	27,396	\$ 367,608.60	28,416	\$ 391,342.10
2,151,984	\$ 3,632,892.20	2,160,427	\$ 3,638,799.54	TOTAL TOLL VEHICLES	470,884	\$ 796,947.31	471,842	\$ 823,162.61
14,252	\$ 24,058.89	14,307	\$ 24,098.01	DAILY AVERAGE	15,190	\$ 25,707.98	15,221	\$ 26,553.63
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
 PORTLAND - COLUMBIA TOLL BRIDGE  
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE  
 MAY 2019

JANUARY 1, 2018 MAY 31, 2018 151 DAYS		JANUARY 1, 2019 MAY 31, 2019 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2019 31 DAYS		MONTH OF MAY 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
466,616	\$ 470,214.00	475,944	\$ 479,988.00	Passenger	110,983	\$ 112,457.00	107,059	\$ 108,247.00
	(21,607.28)		(24,316.20)	Discounts *		(4,271.07)		(3,964.80)
466,616	\$ 448,606.72	475,944	\$ 455,671.80	TOTAL PASSENGER	110,983	\$ 108,185.93	107,059	\$ 104,282.20
7,824	50,577.80	9,305	60,043.10	2-Axle Trucks	2,074	13,427.70	1,776	11,490.05
2,840	33,909.60	3,796	45,199.20	3-Axle Trucks	914	10,900.80	866	10,348.80
12,892	205,700.80	13,803	219,940.80	4-Axle Trucks	4,701	74,953.60	3,436	53,744.00
13,787	272,900.00	16,743	331,124.00	5-Axle Trucks	4,265	84,412.00	3,586	70,936.00
242	5,798.40	243	5,798.40	6-Axle Trucks	53	1,264.80	82	1,963.20
4	112.00	9	252.00	7-Axle Trucks	2	56.00	-	-
-	-	-	-	Permits	-	-	-	-
37,589	\$ 568,998.60	43,899	\$ 862,357.50	TOTAL TRUCKS	12,009	\$ 185,014.90	9,746	\$ 148,482.05
504,205	\$ 1,017,605.32	519,843	\$ 1,118,029.30	TOTAL TOLL VEHICLES	122,992	\$ 293,200.83	116,805	\$ 252,764.25
3,339	\$ 6,739.11	3,443	\$ 7,404.17	DAILY AVERAGE	3,967	\$ 9,458.09	3,768	\$ 8,153.69
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				5.30%
Autos				Autos				3.67%
Trucks				Trucks				23.22%
Revenue				Revenue				16.00%
Autos				Autos				3.74%
Trucks				Trucks				24.60%

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2019

JANUARY 1, 2018 MAY 31, 2018 151 DAYS		JANUARY 1, 2019 MAY 31, 2019 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2019 31 DAYS		MONTH OF MAY 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,060,588	\$ 3,077,995.00	3,117,764	\$ 3,135,489.00	Passenger	709,533	\$ 715,404.00	705,245	\$ 711,215.00
-	(114,860.96)	-	(116,844.41)	Discounts *	-	(26,094.56)	-	(26,175.86)
3,060,588	\$ 2,963,134.04	3,117,764	\$ 3,018,644.59	TOTAL PASSENGER	709,533	\$ 689,309.44	705,245	\$ 685,039.14
90,402	580,908.90	72,054	462,936.50	2-Axle Trucks	16,832	108,174.95	19,613	125,713.25
43,456	511,944.00	33,937	400,608.00	3-Axle Trucks	7,750	91,484.40	9,311	109,514.40
42,959	672,496.00	38,006	595,499.20	4-Axle Trucks	8,367	131,198.40	9,070	141,726.40
410,209	8,046,738.00	452,496	8,864,246.00	5-Axle Trucks	97,516	1,908,500.00	86,774	1,697,892.00
13,913	324,957.60	13,967	325,279.20	6-Axle Trucks	3,009	69,902.40	2,914	67,761.60
657	19,702.20	446	13,865.80	7-Axle Trucks	101	3,046.80	253	7,602.20
-		-		Permits	-		-	
601,596	\$ 10,156,746.70	610,906	\$ 10,662,434.50	TOTAL TRUCKS	133,575	\$ 2,312,306.95	127,935	\$ 2,150,209.85
3,662,184	\$ 13,119,880.74	3,728,670	\$ 13,681,079.09	TOTAL TOLL VEHICLES	843,108	\$ 3,001,616.39	833,180	\$ 2,835,248.99
24,253	\$ 86,886.63	24,693	\$ 90,603.17	DAILY AVERAGE	27,197	\$ 96,826.34	26,877	\$ 91,459.64
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				1.19%
Autos				Autos				0.61%
Trucks				Trucks				4.41%
Revenue				Revenue				5.87%
Autos				Autos				0.62%
Trucks				Trucks				7.54%

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2019

JANUARY 1, 2018 MAY 31, 2018 151 DAYS		JANUARY 1, 2019 MAY 31, 2019 161 DAYS		VEHICLE CLASS	MONTH OF MAY 2019 31 DAYS		MONTH OF MAY 2018 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
467,876	\$ 471,358.00	462,001	\$ 465,835.00	Passenger	109,547	\$ 110,987.00	109,680	\$ 111,034.00
	(19,455.82)		(21,548.80)	Discounts *		(4,238.33)		(3,648.63)
467,876	\$ 451,902.18	462,001	\$ 444,286.20	TOTAL PASSENGER	109,547	\$ 106,748.67	109,680	\$ 107,385.37
6,231	40,183.65	7,999	51,403.30	2-Axle Trucks	1,802	11,607.70	1,719	11,085.75
1,311	15,638.40	1,123	13,393.20	3-Axle Trucks	474	5,661.60	486	5,809.20
988	15,740.80	1,064	16,958.40	4-Axle Trucks	345	5,497.60	297	4,729.60
4,114	81,536.00	4,446	87,942.00	5-Axle Trucks	1,049	20,744.00	997	19,774.00
46	1,101.60	86	2,054.40	6-Axle Trucks	18	424.80	11	261.60
4	112.00	2	56.00	7-Axle Trucks				
-				Permits	-		-	
12,694	\$ 154,312.45	14,720	\$ 171,807.30	TOTAL TRUCKS	3,688	\$ 43,935.70	3,510	\$ 41,660.15
480,570	\$ 606,214.63	476,721	\$ 616,093.50	TOTAL TOLL VEHICLES	113,235	\$ 150,684.37	113,190	\$ 149,045.52
3,183	\$ 4,014.67	3,157	\$ 4,080.09	DAILY AVERAGE	3,653	\$ 4,860.79	3,651	\$ 4,807.92
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>					<b>Traffic (toll)</b>			
Autos					Autos			
Trucks					Trucks			
<b>Revenue</b>					<b>Revenue</b>			
Autos					Autos			
Trucks					Trucks			

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

**Delaware River Joint Toll Bridge Commission**  
**Toll Supported Bridge - Westbound Traffic Counts**  
**May 2019**

Bridge	Westbound Volume					
	May 2019	May 2018	% Change	YTD 2019	YTD 2018	% Change
Lower Trenton	390,946	385,580	1.39%	1,805,306	1,763,756	2.36%
Calhoun Street	304,050	303,882	0.06%	1,366,047	1,422,624	-3.98%
Scudder Falls <sup>1</sup>	882,880	993,594	-11.14%	4,147,849	4,481,793	-7.45%
Washington Crossing	139,184	115,758	20.24%	575,281	512,473	12.26%
New Hope - Lambertville	190,465	215,131	-11.47%	1,006,157	1,070,160	-5.98%
Centre Bridge - Stockton	90,561	83,334	8.67%	356,178	337,776	5.45%
Uhlerstown-Frenchtown <sup>3</sup>	114,853	105,548	8.82%	464,524	384,183	20.91%
Upper Black Eddy-Milford	60,101	60,357	-0.42%	277,127	278,509	-0.50%
Riegelsville	56,902	50,150	13.46%	245,921	222,135	10.71%
Northampton Street <sup>2</sup>	384,125	388,166	-1.04%	1,798,217	1,805,139	-0.38%
Riverton - Belvidere <sup>4</sup>	104,439	95,813	9.00%	439,150	308,497	42.35%
<b>Total</b>	<b>2,718,506</b>	<b>2,797,313</b>	<b>-2.82%</b>	<b>12,481,757</b>	<b>12,587,046</b>	<b>-0.84%</b>

**NOTES:**

<sup>1</sup> Scudder Falls bridge under construction since June 2017.

<sup>2</sup> Counter down from May 1 - 9. Data interpolated.

<sup>3</sup> Counter down from May 19-22. Data interpolated.

<sup>4</sup> EB & WB 2018 Traffic Counts were reversed. They were corrected in this table.



**Delaware River Joint Toll Bridge Commission**  
**Toll Supported Bridge - Two Way Traffic Counts**  
**May 2019**

<b>Bridge</b>	<b>Total Volume</b>					
	<b>May 2019</b>	<b>May 2018</b>	<b>% Change</b>	<b>YTD 2019</b>	<b>YTD 2018</b>	<b>% Change</b>
<b>Lower Trenton</b>	485,541	503,217	-3.51%	2,237,165	2,251,322	-0.63%
<b>Calhoun Street</b>	493,964	531,477	-7.06%	2,249,932	2,434,195	-7.57%
<b>Scudder Falls <sup>1</sup></b>	1,579,224	1,693,111	-6.73%	7,506,760	7,744,476	-3.07%
<b>Washington Crossing</b>	233,317	195,129	19.57%	951,244	857,874	10.88%
<b>New Hope - Lambertville</b>	384,459	418,663	-8.17%	1,922,513	2,138,068	-10.08%
<b>Centre Bridge - Stockton</b>	169,751	154,115	10.15%	676,346	641,519	5.43%
<b>Uhlerstown-Frenchtown <sup>3</sup></b>	191,628	177,358	8.05%	775,933	683,392	13.54%
<b>Upper Black Eddy-Milford</b>	114,098	115,352	-1.09%	511,286	512,135	-0.17%
<b>Riegelsville</b>	107,059	107,145	-0.08%	464,575	471,351	-1.44%
<b>Northampton Street <sup>2</sup></b>	528,616	547,795	-3.50%	2,502,461	2,614,675	-4.29%
<b>Riverton - Belvidere</b>	168,997	162,440	4.04%	741,981	732,999	1.23%
<b>Total</b>	<b>4,456,654</b>	<b>4,605,802</b>	<b>-3.24%</b>	<b>20,540,196</b>	<b>21,082,005</b>	<b>-2.57%</b>

**NOTES:**

<sup>1</sup> Scudder Falls bridge under construction since June 2017.

<sup>2</sup> Counter down from May 1 - 9. Data interpolated.

<sup>3</sup> Counter down from May 19-22. Data interpolated.

**Delaware River Joint Toll Bridge Commission**  
**Toll Bridge - Two Way Traffic Counts**  
**May 2019**

<b>Bridge</b>	<b>Total Volume (all classes)</b>					
	<b>May 2019</b>	<b>May 2018</b>	<b>% Change</b>	<b>YTD 2019</b>	<b>YTD 2018</b>	<b>% Change</b>
<b>Trenton - Morrisville</b>	1,998,074	1,874,200	6.61%	9,172,041	8,905,200	3.00%
<b>New Hope - Lambertville</b>	410,992	411,887	-0.22%	1,813,829	1,783,475	1.70%
<b>Interstate 78</b>	2,129,370	2,070,617	2.84%	9,346,030	9,245,361	1.09%
<b>Easton - Phillipsburg</b>	1,145,636	1,153,449	-0.68%	5,284,894	5,262,392	0.43%
<b>Portland - Columbia</b>	263,374	248,172	6.13%	1,133,386	1,081,848	4.76%
<b>Delaware Water Gap</b>	1,654,066	1,649,281	0.29%	7,177,593	7,164,074	0.19%
<b>Milford - Montague</b>	244,507	233,392	4.76%	1,040,132	997,095	4.32%
<b>Total</b>	<b>7,846,019</b>	<b>7,640,998</b>	<b>2.68%</b>	<b>34,967,905</b>	<b>34,439,445</b>	<b>1.53%</b>

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 24, 2019

### STATISTICAL SUMMARY OF EXPENDITURES

This includes reports entitled "Budget vs Actual" covering the month of May 2019 and the five month year-to-date ("YTD") operations of fiscal year 2019 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total expense plus encumbrance totaled \$4,849,737 for the month of May. For the 2019 fiscal period, total expense plus encumbrances amounted to \$26,809,922 or 88.3% of the YTD operating budget.

All expense categories are within their normal line item budgets. There were no unusual expenses recorded during the month.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Five Months Ending May 31, 2019**

**TOTAL COMMISSION**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
Regular Employee Salaries	\$23,473,003	9,756,788	\$1,694,494	\$9,524,564	\$0	\$13,948,439
Part-Time Employee Wages	314,000	127,902	4,762	48,888	0	265,112
Summer Employee Wages	100,000	15,851	0	0	0	100,000
Overtime Wages	475,472	214,710	7,448	246,476	0	228,995
Pension Contributions	7,429,914	3,089,160	524,259	2,977,533	0	4,452,381
FICA Contributions	1,948,510	810,296	135,692	780,637	0	1,167,873
Regular Employee Healthcare Benefits	12,554,640	5,216,671	717,982	3,852,378	0	8,702,262
Life Insurance Benefits	235,178	97,753	20,405	99,393	0	135,785
Unemployment Compensation Benefits	44,100	22,050	38	259	0	43,841
Utility Expense	963,825	481,909	45,105	260,527	110,225	593,074
Office Expense	295,733	170,275	18,468	76,924	25,225	193,585
Telecommunication Expense	1,414,121	637,946	87,831	501,657	11,224	901,240
Information Technology Expense	733,984	289,894	37,413	206,093	18,212	509,679
Professional Development/Meetings	654,743	292,931	16,526	95,388	49,877	509,477
Vehicle Maintenance Expense and Fuel	461,701	328,776	33,334	158,829	178,082	124,789
Operations Maintenance Expense	1,502,394	954,764	101,214	491,448	307,613	703,333
ESS Operating Maintenance Expense	1,500,000	625,000	243,374	531,354	5,118	963,528
Commission Expense	22,050	9,188	2,627	8,157	0	13,893
Toll Collection Expense	75,291	53,122	6,167	32,767	32,420	10,104
Uniform Expense	173,622	69,353	7,937	85,765	10,948	76,909
Business Insurance	3,367,199	1,399,249	259,126	1,264,739	0	2,102,460
Licenses & Inspections Expense	10,878	4,909	1,165	4,188	0	6,690
Advertising	59,980	16,499	(2,893)	(1,154)	0	61,134
Professional Services	1,597,000	709,172	78,701	569,555	0	1,027,445
State Police Bridge Security	5,685,192	2,486,910	455,483	2,270,415	0	3,414,777
EZPass Equipment/Maintenance	1,326,270	552,613	88,160	405,537	0	920,733
General Contingency	300,000	125,000	0	0	0	300,000
EZPass Operating Expense	5,841,514	1,792,046	304,481	1,568,660	0	4,272,854
<b>Total</b>	<b>\$72,560,314</b>	<b>\$30,350,737</b>	<b>\$4,889,301</b>	<b>\$26,060,978</b>	<b>\$748,944</b>	<b>\$45,750,392</b>

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Five Months Ending May 31, 2019**

**ADMINISTRATION\***

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,260,587	1,777,354	\$323,383	\$1,863,689	\$0	\$2,396,898
Overtime Wages	5,596	2,332	9	277	0	5,319
Pension Contributions	1,257,509	524,589	91,807	517,340	0	740,169
FICA Contributions	326,325	136,132	24,486	141,364	0	184,960
Regular Employee Healthcare Benefits	1,471,492	587,501	75,747	441,076	0	1,030,415
Life Insurance Benefits	40,687	16,715	3,493	17,330	0	23,357
Unemployment Compensation Benefits	44,100	22,050	38	259	0	43,841
Utility Expense	64,500	0	0	0	0	64,500
Office Expense	220,783	126,460	12,364	61,915	21,581	137,287
Telecommunication Expense	76,817	29,485	4,037	31,384	0	45,433
Information Technology Expense	710,000	278,952	37,413	206,093	18,212	485,695
Professional Development/Meetings	142,397	78,626	1,575	45,109	0	97,288
Vehicle Maintenance Expense and Fuel	7,768	1,708	843	843	0	6,925
Operations Maintenance Expense	56,000	0	0	0	0	56,000
Commission Expense	22,050	9,188	2,627	8,157	0	13,893
Uniform Expense	4,000	0	0	0	0	4,000
Business Insurance	143,393	55,997	10,907	23,641	0	119,752
Advertising	59,980	16,499	(2,893)	(1,154)	0	61,134
Professional Services	1,352,000	607,083	75,014	532,023	0	819,977
General Contingency	300,000	125,000	0	0	0	300,000
EZPass Operating Expense	20,300	8,458	0	0	0	20,300
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$10,586,283</b>	<b>\$4,404,128</b>	<b>\$660,850</b>	<b>\$3,889,345</b>	<b>\$39,793</b>	<b>\$6,657,145</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			10,026	63,134		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$10,026</b>	<b>\$63,134</b>		
<b>TOTAL EXPENSES</b>			<b>\$670,876</b>	<b>\$3,952,478</b>		

\* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Five Months Ending May 31, 2019**

**ADMINISTRATION - OPERATIONS\***

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$3,192,487	1,349,977	\$227,875	\$1,281,684	\$0	\$1,910,803
Overtime Wages	34,000	14,167	343	6,795	0	27,205
Pension Contributions	1,294,780	545,567	90,375	514,374	0	780,406
FICA Contributions	332,506	140,098	24,506	137,674	0	194,833
Regular Employee Healthcare Benefits	1,628,033	678,794	93,225	478,841	0	1,149,192
Life Insurance Benefits	41,183	17,160	3,065	18,728	0	22,454
Office Expense	36,456	17,490	4,512	8,350	772	27,335
Telecommunication Expense	148,182	61,742	4,996	44,427	0	103,754
Professional Development/Meetings	482,099	203,788	14,157	46,685	49,877	385,537
Vehicle Maintenance Expense and Fuel	3,000	1,250	0	0	0	3,000
ESS Operating Maintenance Expense	1,500,000	625,000	243,374	531,354	5,118	963,528
Toll Collection Expense	300	125	0	0	0	300
Uniform Expense	23,744	9,893	(57,536)	9,841	0	13,903
Business Insurance	75,009	31,254	6,437	32,183	0	42,826
Professional Services	245,000	102,089	3,688	37,532	0	207,468
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$9,036,778</b>	<b>\$3,798,393</b>	<b>\$659,016</b>	<b>\$3,148,467</b>	<b>\$55,767</b>	<b>\$5,832,544</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			(75,814)	(477,400)		
Toll Operation Allocation			(56,052)	(304,467)		
Bridge Maint Allocation			(48,421)	(263,234)		
Maint/Toll Allocation			(17,633)	(101,403)		
PSBS Allocation			(365,484)	(1,495,292)		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>(\$563,404)</b>	<b>(\$2,641,796)</b>		
<b>TOTAL EXPENSES</b>			<b>\$95,612</b>	<b>\$506,672</b>		

\* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Five Months Ending May 31, 2019**

**SOUTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$3,054,367	1,292,883	\$232,677	\$1,298,550	\$0	\$1,755,817
Part-Time Employee Wages	61,760	25,347	1,288	7,077	0	54,683
Summer Employee Wages	40,232	1,276	0	0	0	40,232
Overtime Wages	65,856	30,992	294	38,155	0	27,701
Pension Contributions	920,466	389,449	64,248	365,671	0	554,794
FICA Contributions	246,499	104,294	17,593	101,354	0	145,146
Regular Employee Healthcare Benefits	1,784,575	744,211	103,336	552,257	0	1,232,318
Life Insurance Benefits	29,492	12,289	2,613	12,485	0	17,007
Utility Expense	274,155	146,871	15,624	85,219	56,260	132,675
Office Expense	6,419	5,152	167	1,177	501	4,741
Telecommunication Expense	144,906	76,694	701	41,697	0	103,209
Information Technology Expense	11,778	5,321	0	0	0	11,778
Professional Development/Meetings	5,116	1,886	0	355	0	4,761
Vehicle Maintenance Expense and Fuel	124,734	83,811	8,845	50,030	48,334	26,370
Operations Maintenance Expense	315,774	193,325	13,754	69,765	76,766	169,243
Toll Collection Expense	19,610	14,465	1,607	7,302	10,126	2,182
Uniform Expense	31,408	13,976	(268)	2,084	361	28,964
Business Insurance	692,086	288,369	56,168	280,840	0	411,246
Licenses & Inspections Expense	1,392	1,233	354	2,412	0	(1,020)
State Police Bridge Security	1,097,811	480,222	87,954	438,417	0	659,393
EZPass Equipment/Maintenance	373,013	155,422	24,799	113,979	0	259,035
EZPass Operating Expense	1,179,779	492,157	83,945	432,477	0	747,302
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$10,481,229</b>	<b>\$4,559,645</b>	<b>\$715,702</b>	<b>\$3,901,303</b>	<b>\$192,348</b>	<b>\$6,387,578</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			12,711	80,042		
Toll Operation Allocation			16,816	91,340		
Bridge Maint Allocation			10,653	57,911		
Maint/Toll Allocation			3,527	20,281		
PSBS Allocation			65,567	260,709		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$109,273</b>	<b>\$510,284</b>		
<b>TOTAL EXPENSES</b>			<b>\$824,975</b>	<b>\$4,411,586</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Five Months Ending May 31, 2019**

**CENTRAL REGION TOLL BRIDGE**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,171,520	1,765,828	\$303,028	\$1,698,593	\$0	\$2,472,926
Part-Time Employee Wages	134,750	56,146	1,943	26,357	0	108,393
Summer Employee Wages	41,012	10,386	0	0	0	41,012
Overtime Wages	105,482	43,952	1,580	51,119	0	54,363
Pension Contributions	1,284,878	543,632	89,684	510,441	0	774,438
FICA Contributions	339,776	143,759	22,938	133,243	0	206,533
Regular Employee Healthcare Benefits	2,410,741	1,005,338	139,995	752,908	0	1,657,834
Life Insurance Benefits	39,836	16,599	3,628	16,553	0	23,283
Utility Expense	305,770	168,881	16,984	79,745	31,040	194,986
Office Expense	11,947	7,991	580	2,474	1,001	8,473
Telecommunication Expense	417,913	209,066	32,498	150,252	11,224	256,437
Information Technology Expense	5,106	2,722	0	0	0	5,106
Professional Development/Meetings	13,716	3,238	793	2,949	0	10,767
Vehicle Maintenance Expense and Fuel	122,059	89,704	14,971	42,062	47,671	32,326
Operations Maintenance Expense	518,589	351,555	35,117	191,680	140,231	186,678
Toll Collection Expense	25,870	18,211	1,386	11,036	11,375	3,459
Uniform Expense	25,674	9,576	30	3,290	4,521	17,863
Business Insurance	868,105	361,710	70,600	353,001	0	515,104
Licenses & Inspections Expense	4,018	1,337	278	613	0	3,405
State Police Bridge Security	1,502,028	657,041	120,339	599,844	0	902,184
EZPass Equipment/Maintenance	455,905	189,961	30,292	140,894	0	315,011
EZPass Operating Expense	1,846,909	769,545	131,414	677,036	0	1,169,873
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$14,651,604</b>	<b>\$6,426,178</b>	<b>\$1,018,077</b>	<b>\$5,444,090</b>	<b>\$247,062</b>	<b>\$8,960,452</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			17,166	108,096		
Toll Operation Allocation			22,421	121,787		
Bridge Maint Allocation			14,526	78,970		
Maint/Toll Allocation			5,642	32,449		
PSBS Allocation			65,567	260,709		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$125,323</b>	<b>\$602,011</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,143,400</b>	<b>\$6,046,100</b>		



**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Five Months Ending May 31, 2019**

**NORTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,268,426	1,806,817	\$321,603	\$1,764,976	\$0	\$2,503,450
Part-Time Employee Wages	117,490	46,409	1,531	15,455	0	102,035
Summer Employee Wages	18,757	4,189	0	0	0	18,757
Overtime Wages	152,317	72,267	3,548	82,439	0	69,877
Pension Contributions	1,304,119	551,773	91,027	518,085	0	786,035
FICA Contributions	348,610	147,497	24,551	140,203	0	208,407
Regular Employee Healthcare Benefits	2,379,433	999,644	137,757	741,951	0	1,637,482
Life Insurance Benefits	40,762	16,984	3,733	17,422	0	23,340
Utility Expense	196,212	112,520	8,304	67,186	22,924	106,101
Office Expense	11,648	9,649	796	2,909	1,371	7,367
Telecommunication Expense	343,845	143,269	23,192	123,396	0	220,449
Information Technology Expense	7,100	2,899	0	0	0	7,100
Professional Development/Meetings	4,702	2,596	0	290	0	4,412
Vehicle Maintenance Expense and Fuel	140,660	99,854	6,085	50,797	48,634	41,230
Operations Maintenance Expense	369,092	242,848	50,392	180,742	46,456	141,893
Toll Collection Expense	29,511	20,321	3,174	14,429	10,919	4,163
Uniform Expense	25,245	8,802	5,534	9,031	3,533	12,681
Business Insurance	760,528	316,887	62,264	311,320	0	449,208
Licenses & Inspections Expense	2,744	936	534	909	0	1,835
State Police Bridge Security	983,538	430,235	78,799	392,782	0	590,756
EZPass Equipment/Maintenance	497,351	207,230	33,069	150,664	0	346,687
EZPass Operating Expense	1,252,526	521,886	89,122	459,147	0	793,379
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$13,254,616</b>	<b>\$5,765,510</b>	<b>\$945,014</b>	<b>\$5,044,133</b>	<b>\$133,837</b>	<b>\$8,076,645</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			17,393	109,523		
Toll Operation Allocation			16,816	91,340		
Bridge Maint Allocation			11,621	63,176		
Maint/Toll Allocation			4,232	24,337		
PSBS Allocation			98,351	391,063		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$148,412</b>	<b>\$679,439</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,093,426</b>	<b>\$5,723,572</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Five Months Ending May 31, 2019**

**SOUTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$2,511,371	911,496	\$145,253	\$805,519	\$0	\$1,705,852
Overtime Wages	61,033	29,673	536	42,944	0	18,089
Pension Contributions	758,859	276,356	53,417	303,712	0	455,147
FICA Contributions	196,789	71,665	10,985	64,032	0	132,757
Regular Employee Healthcare Benefits	1,628,033	678,930	95,290	500,065	0	1,127,969
Life Insurance Benefits	23,983	9,993	2,004	8,255	0	15,727
Utility Expense	76,745	34,248	2,633	18,572	0	58,174
Office Expense	7,500	3,125	0	0	0	7,500
Telecommunication Expense	109,824	45,760	7,789	41,034	0	68,789
Professional Development/Meetings	4,165	1,735	0	0	0	4,165
Vehicle Maintenance Expense and Fuel	46,063	39,789	1,393	11,054	26,996	8,012
Operations Maintenance Expense	169,009	115,908	208	34,509	30,676	103,824
Uniform Expense	53,409	22,986	24,000	25,030	0	28,379
Business Insurance	625,967	260,819	35,954	179,772	0	446,195
Licenses & Inspections Expense	882	773	0	180	0	702
State Police Bridge Security	1,602,087	700,811	128,355	639,803	0	962,284
EZPass Operating Expense	1,542,000	0	0	0	0	1,542,000
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$9,417,719</b>	<b>\$3,204,068</b>	<b>\$507,817</b>	<b>\$2,674,481</b>	<b>\$57,672</b>	<b>\$6,685,566</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			9,599	60,444		
Bridge Maint Allocation			6,295	34,220		
Maint/Toll Allocation			2,292	13,182		
PSBS Allocation			88,623	374,782		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>\$106,809</b>	<b>\$482,629</b>		
<b>TOTAL EXPENSES</b>			<b>\$614,626</b>	<b>\$3,157,110</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Five Months Ending May 31, 2019**

**NORTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2019</b>	<b>YTD Budget 2019</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$2,014,245	852,432	\$140,675	\$811,552	\$0	\$1,202,693
Overtime Wages	51,188	21,328	1,138	24,747	0	26,441
Pension Contributions	609,303	257,796	43,700	247,909	0	361,393
FICA Contributions	158,006	66,852	10,633	62,767	0	95,238
Regular Employee Healthcare Benefits	1,252,333	522,253	72,631	385,282	0	867,051
Life Insurance Benefits	19,235	8,015	1,869	8,619	0	10,616
Utility Expense	46,443	19,389	1,560	9,805	0	36,638
Office Expense	980	408	50	99	0	881
Telecommunication Expense	172,634	71,931	14,619	69,466	0	103,168
Professional Development/Meetings	2,548	1,062	0	0	0	2,548
Vehicle Maintenance Expense and Fuel	17,416	12,660	1,198	4,043	6,447	6,926
Operations Maintenance Expense	73,930	51,127	1,742	14,752	13,484	45,695
Uniform Expense	10,141	4,120	36,177	36,489	2,534	(28,881)
Business Insurance	202,110	84,213	16,796	83,982	0	118,128
Licenses & Inspections Expense	1,842	630	0	75	0	1,767
State Police Bridge Security	499,728	218,599	40,037	199,569	0	300,159
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$5,132,085</b>	<b>\$2,192,815</b>	<b>\$382,826</b>	<b>\$1,959,159</b>	<b>\$22,464</b>	<b>\$3,150,462</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			8,919	56,161		
Bridge Maint Allocation			5,326	28,956		
Maint/Toll Allocation			1,940	11,154		
PSBS Allocation			47,376	208,028		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$63,561</b>	<b>\$304,300</b>		
<b>TOTAL EXPENSES</b>			<b>\$446,387</b>	<b>\$2,263,459</b>		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM**  
**STATEMENT OF REVENUE AND EXPENSES FOR THE FIVE MONTHS ENDED MAY 31, 2019**

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2019	TOTAL 2018
<b>TOLL REVENUE</b>												
Net Toll Revenue	8,269,498	28,778,921	15,121,933	52,170,351	-	-	-	-	-	-	52,170,351	50,660,868
EZPass Fee	201,738	310,512	210,262	722,512	-	-	-	-	-	-	722,512	673,990
Net Violation Fee Income	221,029	474,973	272,482	968,484	-	-	-	-	-	-	968,484	1,428,327
<b>REVENUE FROM TOLL</b>	<b>\$ 8,692,265</b>	<b>\$ 29,564,406</b>	<b>\$ 15,604,676</b>	<b>\$ 53,861,347</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 53,861,347</b>	<b>\$ 52,763,185</b>
<b>OPERATING EXPENSE</b>												
Regular Employee Salaries	1,298,550	1,698,593	1,764,976	4,762,119	805,519	811,552	1,617,072	1,281,684	1,863,689	3,145,372	9,524,564	8,749,395
Part-Time Employee Wages	7,077	26,357	15,455	48,888	-	-	-	-	-	-	48,888	100,313
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	38,155	51,119	82,439	171,713	42,944	24,747	67,691	6,795	277	7,072	246,476	289,356
Pension Contributions	365,671	510,441	518,085	1,394,197	303,712	247,909	551,622	514,374	517,340	1,031,715	2,977,533	2,468,368
FICA Contributions	101,354	133,243	140,203	374,800	64,032	62,767	126,799	137,674	141,364	279,038	780,637	727,817
Regular Employee Healthcare Benefits	552,257	752,908	741,951	2,047,115	500,065	385,282	885,346	478,841	441,076	919,917	3,852,378	2,473,681
Life Insurance Benefits	12,485	16,553	17,422	46,461	8,255	8,619	16,874	18,728	17,330	36,058	99,393	91,703
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	259	259	259	21,349
Utility Expense	85,219	79,745	67,186	232,150	18,572	9,805	28,377	-	-	-	260,527	286,102
Office Expense	1,177	2,474	2,909	6,560	-	99	99	8,350	61,915	70,265	76,924	94,062
Telecommunication Expense	41,697	150,252	123,396	315,345	41,034	69,466	110,501	44,427	31,384	75,811	501,657	466,815
Information Technology Expense	-	-	-	-	-	-	-	-	206,093	206,093	206,093	151,478
Professional Development/Meetings	355	2,949	290	3,594	-	-	-	46,685	45,109	91,794	95,388	65,028
Vehicle Maintenance Expense and Fuel	50,030	42,062	50,797	142,889	11,054	4,043	15,098	-	843	843	158,829	131,299
Operations Maintenance Expense	69,765	191,680	180,742	442,187	34,509	14,752	49,261	-	-	-	491,448	543,133
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	531,354	-	531,354	531,354	245,884
Commission Expense	-	-	-	-	-	-	-	-	8,157	8,157	8,157	8,287
Toll Collection Expense	7,302	11,036	14,429	32,767	-	-	-	-	-	-	32,767	16,589
Uniform Expense	2,084	3,290	9,031	14,405	25,030	36,489	61,519	9,841	-	9,841	85,765	14,696
Business Insurance	280,840	353,001	311,320	945,161	179,772	83,982	263,754	32,183	23,641	55,824	1,264,739	1,238,586
Licenses & Inspections Expense	2,412	613	909	3,933	180	75	255	-	-	-	4,188	3,055
Advertising	-	-	-	-	-	-	-	-	(1,154)	(1,154)	(1,154)	4,645
Professional Services	-	-	-	-	-	-	-	37,532	532,023	569,555	569,555	745,730
State Police Bridge Security	438,417	599,844	392,782	1,431,043	639,803	199,569	839,372	-	-	-	2,270,415	2,293,868
EZPass Equipment/Maintenance	113,979	140,894	150,664	405,537	-	-	-	-	-	-	405,537	485,209
General Contingency	-	-	-	-	-	-	-	-	-	-	-	-
EZPass Operating Expense	432,477	677,036	459,147	1,568,660	-	-	-	-	-	-	1,568,660	1,592,717
<b>TOTAL OP., MAINT., &amp; ADM</b>	<b>\$ 3,901,303</b>	<b>\$ 5,444,090</b>	<b>\$ 5,044,133</b>	<b>\$ 14,389,525</b>	<b>\$ 2,674,481</b>	<b>\$ 1,959,159</b>	<b>\$ 4,633,640</b>	<b>\$ 3,148,467</b>	<b>\$ 3,889,345</b>	<b>\$ 7,037,812</b>	<b>\$ 26,060,978</b>	<b>\$ 23,309,164</b>
<b>ADM OPS ALLOCATION</b>												
TES Allocation	80,042	108,096	109,523	297,661	60,444	56,161	116,605	(477,400)	63,134	(414,267)	-	-
Toll Ops Allocation	91,340	121,787	91,340	304,467	-	-	-	(304,467)	-	(304,467)	-	-
Bridge Maint Allocation	57,911	78,970	63,176	200,058	34,220	28,956	63,176	(263,234)	-	(263,234)	-	-
Maint/Toll Allocation	20,281	32,449	24,337	77,066	13,182	11,154	24,337	(101,403)	-	(101,403)	-	-
PSBS Allocation	260,709	260,709	391,063	912,481	374,782	208,028	582,811	(1,495,292)	-	(1,495,292)	-	-
<b>TOTAL ADM OPS ALLOCATION</b>	<b>\$ 510,284</b>	<b>\$ 602,011</b>	<b>\$ 679,439</b>	<b>\$ 1,791,733</b>	<b>\$ 482,629</b>	<b>\$ 304,300</b>	<b>\$ 786,928</b>	<b>\$(2,641,796)</b>	<b>\$ 63,134</b>	<b>\$(2,578,662)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER OPERATING INC/EXP</b>												
Other Operating Income	-	-	-	-	-	-	-	-	5,816	5,816	5,816	4,937
<b>TOTAL OTHER OP INC</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,816</b>	<b>\$ 5,816</b>	<b>\$ 5,816</b>	<b>\$ 4,937</b>
<b>NET OPERATING INC</b>	<b>\$ 4,280,679</b>	<b>\$ 23,518,306</b>	<b>\$ 9,881,104</b>	<b>\$ 37,680,088</b>	<b>\$(3,157,110)</b>	<b>\$(2,263,459)</b>	<b>\$(5,420,568)</b>	<b>\$(506,672)</b>	<b>\$(3,946,662)</b>	<b>\$(4,453,334)</b>	<b>\$ 27,806,186</b>	<b>\$ 29,458,957</b>
<b>NON-OPERATING REV/EXP</b>												
Interest Revenue	-	-	-	-	-	-	-	-	-	-	5,859,286	3,166,165
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	21,317	-
Interest Expense	-	-	-	-	-	-	-	-	-	-	(12,467,124)	(12,697,456)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	(6,534,615)	(7,432,408)
<b>TOTAL NON-OPS REV/EXP</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$(13,121,136)</b>	<b>\$(16,963,699)</b>
<b>CHANGE IN NET ASSETS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,685,050</b>	<b>\$ 12,495,258</b>

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **ADMINISTRATION**

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

**PURCHASING REPORT INDEX**

**MONTH OF MAY 2019**

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of May, 2019	1-4

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **MONTHLY PURCHASING REPORT**

**Month of May 2019**

This report itemizes all orders for purchases made for the month of May, 2019, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of May 2019, culminated in the preparation and placement of 44 purchase orders in the total amount of \$1,058,759.56. For three (3) of these purchases, nine (9) price inquiries were sent out for an average of three (3) inquiries per Order (9/3=3).

Procurements of over \$5,000.00 during the period of May 2019 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$294,560.00 for eight (8) 2019 Ford 250 XLT 4X4 Crew Cab vehicles;
- Three (3) Purchase Orders were issued, in the total amount of \$262,080.00 for four (4) 2019 Chevy 6500 Chassis Cab vehicles;
- Two (2) Purchase Orders were issued, in the total amount of \$190,335.00 for three (3) 2019 Chevy Silverado 5500 Cab vehicles;
- One (1) Purchase Order was let, in the total amount of \$120,599.68 for desktop computers/accessories for the Administration Building at Scudder Falls;
- A Purchase Order was issued, in the total amount of \$45,518.50 for the Drive Document Management System to be installed throughout the Commission.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**REPORT OF PURCHASING ACTIVITIES**  
**May 2019**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>		
					Commission	Director of Purchasing	Director
20190218	EASTERN TIME, INC.	PULL STATION ALARM REPAIR	MM			461.40	
20190219	INNOVATIVE SURFACE SOLUTIONS	MAGNESIUM CHLORIDE	PC			1,513.89	
20190220	SUSSEX COUNTY MUNICIPAL UTILITIES AUTHORITY	ROADWAY SWEEPINGS DISPOSAL	MM				184.70
20190221	A & J GLASS SERVICE	GLASS DOOR REPAIR	TM			536.80	
20190222	STARR UNIFORM	UNIFORMS-TOLL MANAGEMENT	NHL	COSTARS 12		765.89	
20190223	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	ESS CAMERA REPLACEMENT	ESS	ENG 4032-09-18	4,950.00		
20190224	BINSKY SERVICE	2019 HVAC PREVENTATIVE/EMERGEN	MULTI			24,556.20	
20190225	WHITEHALL TURF EQUIPMENT	LANDSCAPE EQUIPMENT/SUPPLIES	I78			1,815.50	
20190226	WHITEHALL TURF EQUIPMENT	SMALL EQUIPMENT	I78			4,584.90	
20190227	Y-PERS	WIPING RAGS	PC			1,412.50	
20190228	TRANS EDGE TRUCK CENTER	2014 MACK TRUCK REPAIR	I78			1,179.92	
20190229	BROWN-DAUB CHEVROLET CAPITAL RESERVE	2019 CHEVY SILVERADO 5500 CAB	TM	PA COSTARS 25	63,445.00		
20190230	BROWN-DAUB CHEVROLET CAPITAL RESERVE	2019 CHEVY SILVERADO 5500 CAB	I78	PA COSTARS 25	126,890.00		
20190231	BH TUBES	PARTS FOR VEHICLE REPAIR	I78			2,160.00	
20190232	STARR UNIFORM	CLOTHING: OFFICER	EP	COSTARS 12		4,266.50	
20190233	OPTIMAIR USA	AIR DUCT CLEANING	EP			1,920.00	
20190234	HILLTOP SALES & SERVICE, INC.	LAWN MOWER ACCESSORIES	MM			524.63	
20190235	HUNTERDON HEALTHCARE	CPR/AED & FIRST AID TRAINING	TES			7,968.75	
20190236	OFFICE BASICS	JANITORIAL SUPPLIES	TM				154.60
20190237	SAFETY R US CORP	CLOTHING: MAINTENANCE	EP	COSTARS 12		901.00	



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

May 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20190238	MFJ ELECTRICAL CONTRACTING, INC.	HIGHWAY LIGHT REPLACEMENT	I78			17,135.00	
20190239	DELL MARKETING LP	ESS LAPTOP REPLACEMENT	IT	COSTARS 3		4,704.00	
20190240	CRYSTAL SPRINGS	BOTTLED WATER DELIVERY	TM	PA 4400015788		280.00	
20190241	BROWN-DAUB CHEVROLET CAPITAL RESERVE	2019 CHEVY 6500 CHASSIS RG CAB	NHL	COSTARS 25	131,040.00		
20190242	BROWN-DAUB CHEVROLET CAPITAL RESERVE	2019 CHEVY 6500 CHASSIS RG CAB	EP	COSTARS 25	65,520.00		
20190243	BROWN-DAUB CHEVROLET CAPITAL RESERVE	2019 CHEVY 6500 CHASSIS RG CAB	MM	COSTARS 25	65,520.00		
20190244	ASSOCIATED IMAGING SOLUTIONS CAPITAL RESERVE	DRIVVE DOCUMENT MGMT SYSTEM	IT	COSTARS 1	45,518.50		
20190245	CUMMINS-ALLISON CORPORATION	BANKING MACHINE SERVICE	TM			626.14	
20190246	CUMMINS-ALLISON CORPORATION	BANKING MACHINE REPAIR	DWG			1,553.01	
20190247	GARDEN STATE HIGHWAY PRODUCTS	HIGHWAY SIGNS	I78	NJ T0136		2,246.00	
20190249	Y-PERS	WIPING RAGS	EP			706.25	
20190250	KOCH 33 FORD CAPITAL RESERVE	2019 FORD 250 XLT 4X4 CREW CAB	MULTI	COSTARS 25	294,560.00		
20190251	SEALMASTER/ALLENTOWN	AQUAPHALT 4 & 6 MM	MULTI			5,283.00	
20190252	CTS/CUSTOM TRAINING SOLUTIONS	SUPERVISOR TRAINING	TES			6,000.00	
20190253	CONTROLTEK	BANKING ROOM SUPPLIES	TM			1,933.41	
20190254	DELL MARKETING LP CAPITAL RESERVE	ADMIN BLDG AT SF DESKTOP COMPU	IT	COSTARS 3	120,599.68		
20190255	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	RELOCATE ESS CONDUIT/CABLING	ESS	ENG 4027-12-18	24,900.00		
20190256	OFFICE BASICS	JANITORIAL SUPPLIES/EQUIP	DWG			2,055.90	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**REPORT OF PURCHASING ACTIVITIES**  
**May 2019**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>		
					Commission	Director of Purchasing	Director
20190257	CRYSTAL SPRINGS	BOTTLED WATER DELIVERY	TM	PA 4400015788		840.00	
20190258	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	TM	TT2-723A	11,986.00		
20190259	BINSKY SERVICE	HVAC SERVICE	TM			446.50	
20190260	FRANKLIN CHEMICAL & EQUIPMENT	JANITORIAL SUPPLIES	EP			389.00	
20190261	TRANS EDGE TRUCK CENTER	AUTO REPAIR /SUPPLIES	TM			1,129.99	
20190262	J&J TRUCK EQUIPMENT	AUTO REPAIR / SUPPLIES	NHL	COSTARS 25		3,595.00	
<b>Purchase Order Count: 44</b>				<b>AUTHORITY TOTALS:</b>	<b>\$954,929.18</b>	<b>\$103,491.08</b>	<b>\$339.30</b>
				<b>GRAND TOTAL:</b>	<b>\$1,058,759.56</b>		

Delaware River Joint Toll Bridge Commission  
Meeting of June 24, 2019

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER  
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM  
MAY 2019**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>E-ZPass CSC/VPC Operations Report</b>	<b>E-ZPass CSC/VPC Operations Report May</b>	<b>1-3</b>

Delaware River Joint Toll Bridge Commission  
Meeting of June 24, 2019

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER  
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM  
MAY 2019**

E-ZPass Account and Transponder Information as reported by Conduent State and Local  
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,052,688

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,380,460

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission  
Meeting of June 24, 2019

**E-Z PASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**MAY 2019**

<b>E-ZPass Department Call Activity</b>	<b>Total Calls for May</b>
<b><i>CSC/VPC Inquiries</i></b>	
Account Modification Requests	77
Violation Notification Inquires	45
<b><i>General Commission Inquiries</i></b>	
Calls referred to Other Departments (H.R., Eng., ESS)	4
<b><i>Web-Inquiries</i></b>	
Account Updates	8
Violations	10
Disputes	2
<b>TOTAL NUMBER OF CALLS</b>	<b>146</b>

E-ZPass account modification requests and violation inquiries represent an increase in calls for May

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
MAY 2019**

**CSC/VPC Post-Migration Collection Update:**

As a result of post-migration collection efforts from May 2014 – May 2019, New Jersey E-ZPass reports \$3,738,183.12 collected in tolls and \$13,526,035.47 collected in fees.

**Violation Camera Monitoring:**

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings
7. Scudder Falls Bridge CSC Requirements Meetings

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

**ELECTRONIC TOLL COLLECTION PROGRAM**

**MONTH OF MAY 2019**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
ETC PROGRAM	Electronic Toll Collection Program Report	1

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

**ELECTRONIC TOLL COLLECTION PROGRAM**  
**MONTH OF APRIL 2019**

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore is coordinating with the Scudder Falls Bridge construction management team for the implementation of the electronic toll collection system at the Scudder Falls Bridge. TransCore installed the lane and plaza servers within the Bridge Monitor/All Electronic Tolling Building. TransCore received the various lane components and installed them on the toll gantry. Cabling was installed from each device to the lane servers within the building. The roadway loops were also installed. Powering up each device is now underway. TransCore continues to participate in on-site meetings to coordinate their work with the Scudder Falls Bridge construction and construction management teams.
2. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to review the AET invoice templates, website FAQs, and interactive voice response call tree, that will be implemented for the Scudder Falls Bridge. Conduent submitted a Change Order Request for the implementation of the video transaction processing functionality and the monthly fees associated with account management and transaction processing. The Change Order Request was reviewed by Commission Staff, the NJTA and HNTB, comments were compiled and submitted to Conduent. Commission Staff met with Conduent to review and discuss the change order request and agree on a final price. A change order will be prepared and executed.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.



**Delaware River Joint Toll Bridge Commission**  
**Meeting of June 24, 2019**

**CONTRACT COMPLIANCE REPORT INDEX**

**Month of May 2019**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Contract Compliance Program Operations Report</b>	<b>Operations Report May 2019</b>	<b>1-22</b>

**Delaware River Joint Toll Bridge Commission  
Meeting of June 24, 2019**

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<b>CONTRACT COMPLIANCE DEPARTMENT - IBE PROGRAM OVERVIEW</b>	<b>3</b>
<b>PROFESSIONAL SERVICES &amp; CONSTRUCTION CONTRACTOR(S) 25% IBE TARGET STATUS (<i>ACTIVE &amp; COMPLETED</i>)</b>	<b>4</b>
<i>Reference: Active Professional &amp; Construction Projects Payment Detail Report</i>	<b>7 - 14</b>
<i>Reference: Final Report Card for Completed Professional Services and Construction Projects</i>	<b>15 - 18</b>
<b>PRIME CONTRACTOR(S) &amp; SUBCONTRACTOR(S) WORKFORCE UTILIZATION BY HOURS &amp; ETHNICITY CATEGORIES</b>	<b>5</b>
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<i>Reference: Minority, Women, and Small Business Enterprise Program Overview</i>	<b>21</b>
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<i>Reference: MWSBE Professional &amp; Construction Projects Final Commitment</i>	<b>23 - 24</b>

**Delaware River Joint Toll Bridge Commission**  
**Meeting of June 24, 2019**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded fifty-four (54) contracts, with the IBE Program requirements. Currently, there are 33 active projects and 21 completed projects.

**IBE Program Requirements**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

*The following are all mandatory requirements:*

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

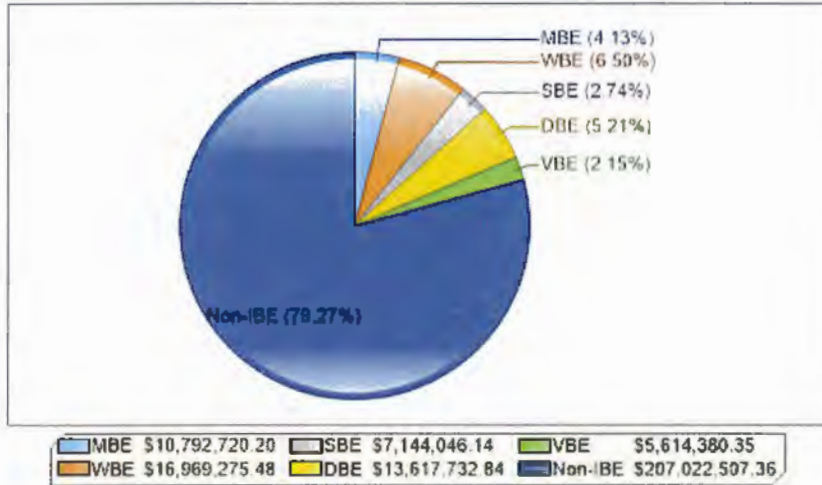
Professional Services and Construction Contractors 25% IBE Target Status

ACTIVE PROJECTS

Current IBE Status: 20.73%

Total Payments to Prime: \$261,160,662.37

Total Payments to IBEs: \$54,138,155.01



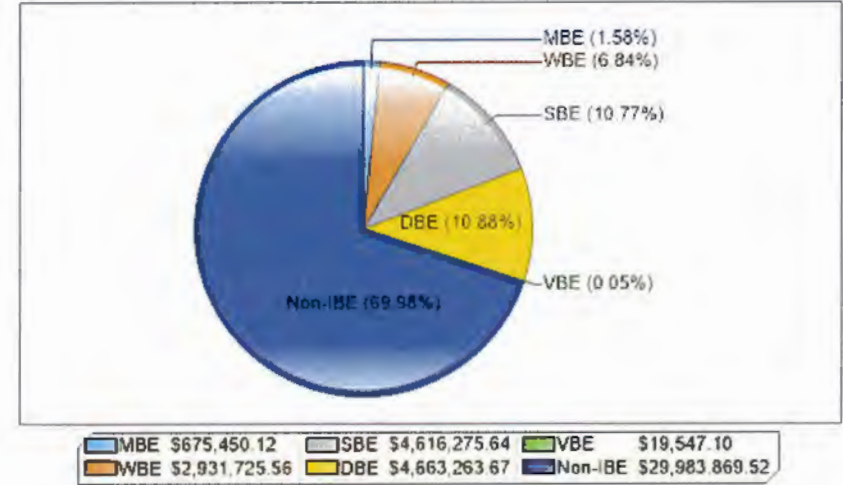
COMPLETED PROJECTS

Final IBE Status: 30.02%

Total Prime Awarded Contract Values: \$43,471,867.37

Total Payments to Prime: \$42,846,541.95

Total Payments to IBEs: \$12,862,672.43

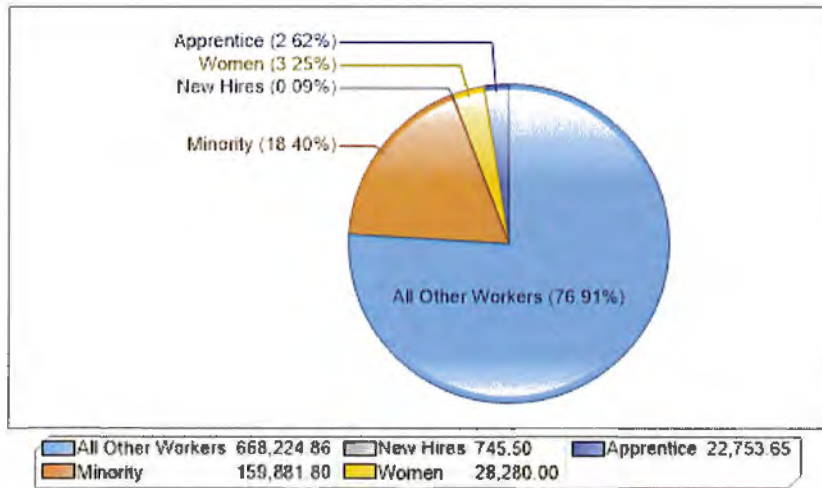


**Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity**

**Workers Categories**

**Hours, Percentages and Workers**

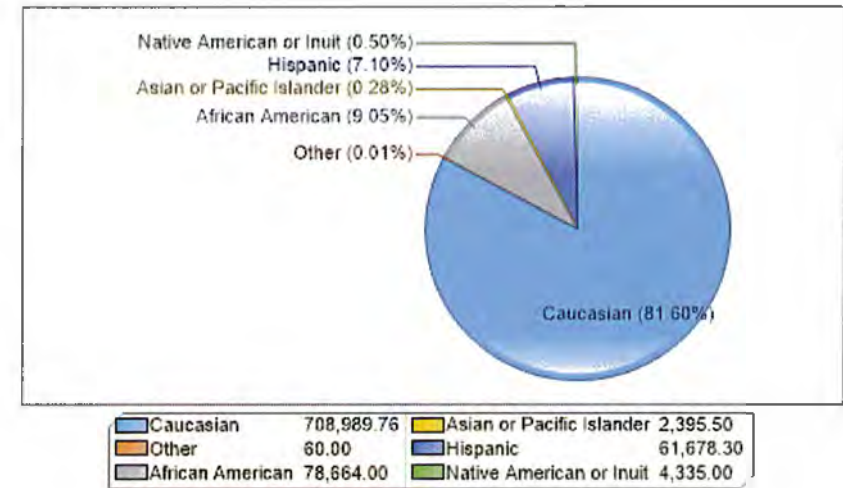
**Total Hours Worked: 868,871.56**



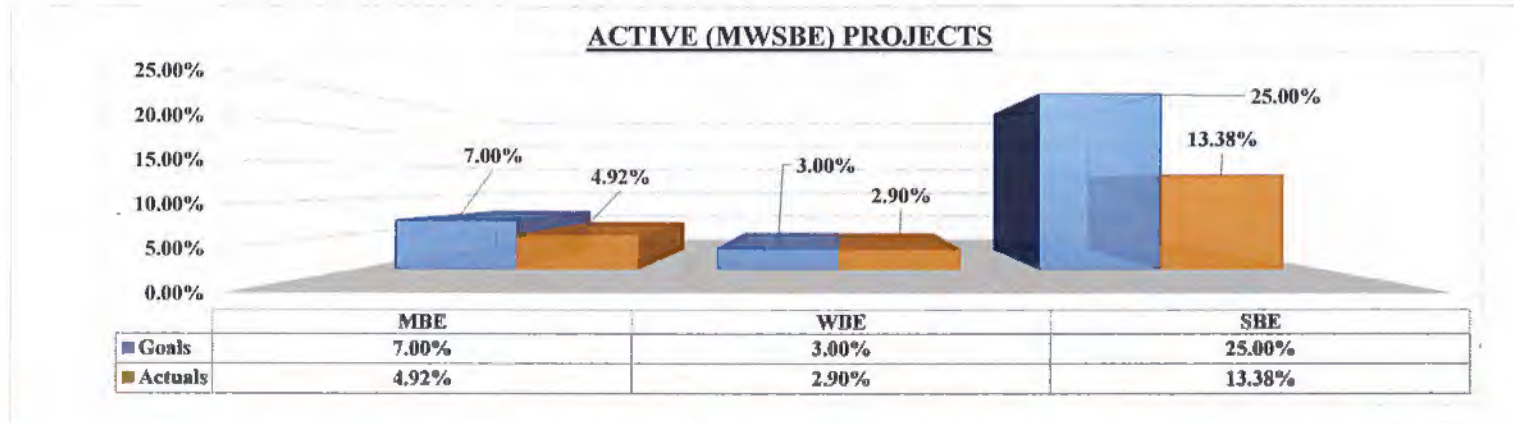
**Ethnicity Categories**

**Hours, Percentages and Workers**

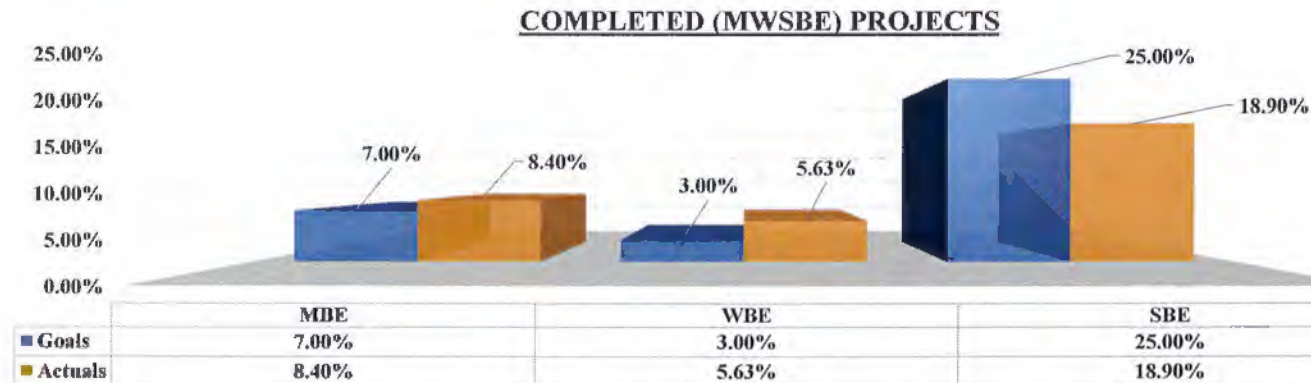
**Total Number of Workers: 2,639**



## ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 27,153,479.84	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 1,582,488.53	4.92%	\$ 1,337,183.07	2.90%	\$ 786,800.63	13.38%	\$ 211,785.97



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 141,085,826.07	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 16,933,918.99	8.40%	\$ 11,857,151.27	5.63%	\$ 7,940,052.18	18.90%	\$ 3,199,858.45

The details relative to the above data are available on pages 19 thru 21.



### Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value	\$558,354,040.58
Total Payments to IBEs	\$54,201,824.61
Total Payments to Primes	\$261,390,088.89
IBE Target	25.00%
IBE Actual	20.74%

\*Meeting or Exceeding the Target\*

\*Not Yet Met the Target\*

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-519A - GANNETT - Southern Openarations & Maintenance Facilities Improvements	Gannett Fleming Inc.	\$3,012,681.45	\$220,351.15	25.00%	40.89%		02/26/2018	12/31/2021
	Churchill Consulting Engineers	\$234,386.62	\$45,389.08	7.78%	20.60%	SBE		
	Harrison-Hamnett, P.C.	\$208,176.29	\$1,620.55	6.91%	0.74%	SBE		
	INSABELLADESIGN	\$87,367.76	\$947.95	2.70%	0.43%	WBE		
	Promatech, Inc.	\$72,304.35	\$-	2.40%	0.00%	DBE		
	USA Architects	\$35,549.64	\$12,729.48	1.18%	5.78%	SBE		
	USA Environmental Management, Inc.	\$160,877.19	\$29,412.29	5.34%	13.35%	SBE		
	IBE TOTAL(s)	\$798,661.85	\$90,099.35					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	Gannett Fleming Inc.	\$651,157.49	\$504,246.00	25.00%	3.88%		02/29/2016	08/31/2019
	Malick & Scherer	\$65,115.75	\$7,175.01	10.00%	1.42%	DBE		
	SJH Engineering, P.C.	\$97,673.62	\$12,390.84	15.00%	2.46%	DBE		
	IBE TOTAL(s)	\$162,789.37	\$19,565.85					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	Joseph Jingoli & Son, Inc.	\$300,000.00	\$294,729.96	25.00%	4.66%		10/27/2014	05/05/2019
	Burris Contracting Ilc.	\$75,000.00	\$13,380.00	25.00%	4.66%	MBE		
	JBC Associates, Inc.	\$-	\$-	0.00%	0.00%	DBE		
	USA Architects	\$-	\$-	0.00%	0.00%	SBE		
	IBE TOTAL(s)	\$75,000.00	\$13,380.00					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-660A BAKER - SFB Replacement Project Final Design Services	Michael Baker International, Inc.	\$33,626,658.74	\$29,984,732.92	25.00%	20.85%		02/23/2015	12/31/2021
	Amy S Greene Environmental Consultants Inc	\$225,188.11	\$164,014.73	0.67%	0.55%	WBE		
	French & Parrello Associates	\$1,788,635.76	\$1,766,251.49	5.32%	5.89%	VBE		
	IH Engineers, P.C.	\$2,661,914.43	\$2,573,138.36	7.92%	8.58%	MBE		
	Naik Consulting Group, P.C.	\$1,590,883.80	\$1,589,733.07	4.73%	5.30%	DBE		
	Stokes Creative Group, Inc.	\$475,397.11	\$159,249.93	1.41%	0.53%	WBE		
	IBE TOTAL(s)	\$6,742,019.21	\$6,252,387.58					

## Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value	\$558,354,040.58
Total Payments to IBEs	\$54,201,824.61
Total Payments to Primes	\$261,390,088.89
IBE Target	25.00%
IBE Actual	20.74%

\*Meeting or Exceeding the Target\*

\*Not Yet Met the Target\*

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-662A McCORMICK - SFB Replacement Public Involvement Services	McCormick Taylor, Inc.	\$1,800,016.87	\$1,080,372.24	25.00%	29.90%		09/28/2015	12/30/2021
	Information Logistics, Inc.	\$385,299.00	\$2,915.00	21.41%	0.27%	DBE		
	Stokes Creative Group, Inc.	\$630,005.90	\$320,074.20	35.00%	29.63%	DBE		
	IBE TOTAL(s)	\$1,015,304.90	\$322,989.20					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-684A-(1) - 2 CHERRY - General Engineering Services 2015-2018 Annual Inspections D/B/A Van Cleef Engineering	Cherry, Weber & Associates, P.C.	\$1,260,000.00	\$809,187.48	25.00%	22.91%		02/23/2015	09/30/2019
	SJH Engineering, P.C.	\$216,000.00	\$185,383.12	17.14%	22.91%	MBE		
	IBE TOTAL(s)	\$216,000.00	\$185,383.12					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-696A JMT - TOA / Engineering Services - PA Assignment	Johnson, Mirmiran and Thompson, Inc.	\$500,000.00	\$369,964.75	25.00%	24.69%		10/26/2015	06/30/2019
	ACT ENGINEERS, INC.	\$25,000.00	\$-	5.00%	0.00%	WBE		
	Batta Environmental Associates, Inc.	\$19,925.00	\$17,675.75	3.99%	4.78%	DBE		
	Envision Consultants, LTD	\$25,000.00	\$-	5.00%	0.00%	WBE		
	SJH Engineering, P.C.	\$75,472.00	\$73,678.73	15.09%	19.92%	DBE		
	Traffic Planning and Design, Inc.	\$25,000.00	\$-	5.00%	0.00%	SBE		
	IBE TOTAL(s)	\$170,397.00	\$91,354.48					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-696B FRENCH - TOA / Engineering Services - NJ Assignment	French & Parrello Associates	\$500,000.00	\$139,135.60	25.00%	29.11%	VBE	07/18/2016	05/31/2019
	Eliana, Inc.	\$25,000.00	\$-	5.00%	0.00%	DBE		
	USA Architects	\$75,000.00	\$40,502.02	15.00%	29.11%	SBE		
	IBE TOTAL(s)	\$100,000.00	\$40,502.02					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems	Rummel, Klepper and Kahl, LLP	\$500,000.00	\$416,060.61	25.00%	21.64%		06/07/2016	02/07/2019
	Fagan Consulting, LLC	\$50,000.00	\$24,186.24	10.00%	5.81%	DBE		
	KS Engineers, P.C.	\$35,000.00	\$-	7.00%	0.00%	MBE		
	Navarro & Wright Consulting Engineers, Inc.	\$54,027.04	\$54,445.79	10.81%	13.09%	DBE		
	Spock Solutions, Inc.	\$40,000.00	\$11,400.00	8.00%	2.74%	WBE		
	IBE TOTAL(s)	\$179,027.04	\$90,032.03					



## Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value	\$558,354,040.58
Total Payments to IBEs	\$54,201,824.61
Total Payments to Primes	\$261,390,088.89
IBE Target	25.00%
IBE Actual	20.74%

\*Meeting or Exceeding the Target\*

\*Not Yet Met the Target\*

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-702B IH ENGS (IBE PRIME) - STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT	IH Engineers, P.C.	\$1,000,000.00	\$630,052.68	25.00%	100.00%	MBE	01/23/2017	05/31/2019
	Amy S Greene Environmental Consultants Inc	\$50,000.00	\$-	5.00%	0.00%	WBE		
	IBE TOTAL(s)	\$50,000.00	\$-					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-703A URBAN - TOA / Construction Management Services for PA Assignment	Urban Engineers, Inc.	\$500,000.00	\$370,532.89	25.00%	24.20%		12/20/2016	06/30/2019
	Batta Environmental Associates, Inc.	\$-	\$-	0.00%	0.00%	DBE		
	HRV CONFORMANCE VERIFICATION ASSOCIATES, INC.	\$62,138.40	\$62,989.01	12.43%	17.00%	DBE		
	Malick & Scherer	\$5,000.00	\$-	1.00%	0.00%	MBE		
	McKenna Safety Services, LLC	\$60,000.00	\$10,205.00	12.00%	2.75%	WBE		
	RIG CONSULTING, INC.	\$5,000.00	\$-	1.00%	0.00%	DBE		
	Stokes Creative Group, Inc.	\$60,000.00	\$16,482.74	12.00%	4.45%	WBE		
	IBE TOTAL(s)	\$192,138.40	\$89,676.75					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-707A USA (IBE PRIME) - Commission Administration Building at Scudder Falls	USA Architects	\$1,376,451.71	\$1,183,258.69	25.00%	100.00%	SBE	02/28/2017	11/30/2019
	ACT ENGINEERS, INC.	\$137,645.17	\$26,765.41	10.00%	2.26%	SBE		
	Ellana, Inc.	\$63,089.05	\$51,915.75	4.58%	4.39%	WBE		
	French & Parrello Associates	\$550,000.00	\$219,911.20	39.96%	18.59%	VBE		
	IEI Group, Ltd.	\$107,303.50	\$87,770.85	7.80%	7.42%	WBE		
	IBE TOTAL(s)	\$858,037.72	\$386,363.21					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-715A PENNONI ASSOCIATES INC - Structural / Civil Task Order Agreement - PA Assignment	Pennoni Associates Inc	\$1,000,000.00	\$414,246.64	25.00%	25.36%		06/27/2017	06/26/2019
	All Access Rigging Co.	\$47,620.00	\$47,620.00	4.78%	11.50%	DBE		
	Envision Consultants, LTD	\$50,000.00	\$-	5.00%	0.00%	DBE		
	Flagger Force	\$3,280.62	\$3,280.62	0.33%	0.79%	DBE		
	Malick & Scherer	\$100,000.00	\$54,170.23	10.00%	13.08%	DBE		
	IBE TOTAL(s)	\$200,900.62	\$105,070.85					

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PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-716A JMT - Facilities Task Order Assignment	Johnson, Mirmiran and Thompson, Inc.	\$500,000.00	\$-	25.00%	0.00%		09/24/2018	09/30/2020
	ACT ENGINEERS, INC.	\$25,000.00	\$-	5.00%	0.00%	SBE		
	American Geotechnical & Environmental Services, Inc.	\$25,000.00	\$-	5.00%	0.00%	DBE		
	Batta Environmental Associates, Inc.	\$25,000.00	\$-	5.00%	0.00%	DBE		
	Envision Consultants, LTD	\$25,000.00	\$-	5.00%	0.00%	WBE		
	SJH Engineering, P.C.	\$50,000.00	\$-	10.00%	0.00%	MBE		
	IBE TOTAL(s)	\$150,000.00	\$-					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-727A GORDIAN - JOB ORDER CONTRACTING PROGRAM MANAGER	The Gordian Group, Inc.	\$650,000.00	\$-	25.00%	0.00%		07/31/2018	07/31/2023
	IBE TOTAL(s)	\$-	\$-					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-728A RKK - ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER	Rummel, Klepper and Kahl, LLP	\$500,000.00	\$-	25.00%	0.00%		11/12/2018	11/12/2020
	IBE TOTAL(s)	\$-	\$-					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-729A FRENCH & PARRELLO (IBE PRIME) - FACILITIES TASK ORDER	French & Parrello Associates	\$500,000.00	\$-	25.00%	0.00%	VBE	09/25/2018	03/31/2021
	IBE TOTAL(s)	\$500,000.00	\$-					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements	TRC Engineers	\$6,515,220.03	\$1,622,227.02	25.00%	49.24%		03/01/2017	08/31/2021
	RIG CONSULTING, INC.	\$2,331,797.25	\$798,739.93	35.79%	49.24%	DBE		
	IBE TOTAL(s)	\$2,331,797.25	\$798,739.93					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge	WSP / PARSONS BRINCKERHOFF, INC.	\$7,776,718.32	\$2,106,310.28	25.00%	22.62%		03/01/2017	12/31/2021
	KS Engineers, P.C.	\$2,886,717.84	\$476,525.02	37.12%	22.62%	MBE		
	IBE TOTAL(s)	\$2,886,717.84	\$289,125.24					



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IBE Target	25.00%
IBE Actual	20.74%

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PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction	Gannett Fleming Inc.	\$6,568,103.32	\$2,347,541.50	25.00%	27.91%		02/28/2017	08/31/2021
	Churchill Consulting Engineers	\$2,333,761.58	\$655,185.86	35.53%	27.91%	SBE		
	IBE TOTAL(s)	\$2,333,761.58	\$655,185.86					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
CM-644A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	Greenman-Pedersen, Inc.	\$1,545,442.08	\$1,338,924.16	25.00%	19.94%		04/26/2017	06/30/2019
	ADVANCED INFRASTRUCTURE DESIGN, INC.	\$19,008.94	\$2,240.00	1.23%	0.17%	DBE		
	Envision Consultants, LTD	\$79,217.64	\$61,653.41	5.13%	4.60%	WBE		
	JCMS, INC.	\$70,368.76	\$-	4.55%	0.00%	DBE		
	JPC Logistics, LLC DBA JPCL Engineering, LLC	\$7,167.50	\$7,167.50	0.46%	0.54%	DBE		
	Munoz Engineering P.C.	\$205,126.00	\$179,602.99	13.27%	13.41%	DBE		
	Omsum Engineering LLC	\$45,344.00	\$16,270.82	2.93%	1.22%	DBE		
	IBE TOTAL(s)	\$426,232.84	\$266,934.72					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
CM-669A HILL - SFB Replacement Project Construction Management Services	Hill International, Inc.	\$25,015,066.98	\$8,711,174.04	25.00%	21.82%		02/09/2017	12/15/2021
	Envision Consultants, LTD	\$1,373,297.45	\$479,241.34	5.49%	5.50%	WBE		
	JCMS, INC.	\$799,937.77	\$226,074.23	3.20%	2.60%	SBE		
	KS Engineers, P.C.	\$2,561,865.72	\$682,439.44	10.24%	7.83%	MBE		
	McKenna Safety Services, LLC	\$496,882.52	\$141,515.00	1.99%	1.62%	SBE		
	Northeast CMT LLC	\$250,000.00	\$38,341.53	1.00%	0.44%	SBE		
	PKB ENGINEERING ASSOCIATES	\$1,182,091.06	\$333,134.13	4.73%	3.82%	MBE		
	IBE TOTAL(s)	\$6,664,074.52	\$1,900,745.67					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services	Joseph Jingoli & Son, Inc.	\$529,869.10	\$266,175.24	25.00%	4.72%		11/20/2017	11/30/2019
	Envision Consultants, LTD	\$42,389.52	\$12,564.97	8.00%	4.72%	DBE		
	IH Engineers, P.C.	\$110,940.68	\$-	20.94%	0.00%	MBE		
	IBE TOTAL(s)	\$153,330.20	\$12,564.97					

## Active Professional Services and Construction Projects Payments Detail Report

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PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
DB-540A TRANSCORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	Transcore LP	\$12,462,964.26	\$10,937,590.24	25.00%	21.18%		10/27/2015	01/13/2021
	All Points Communications, Inc.	\$781,538.84	\$581,979.20	6.27%	5.32%	DBE		
	ARORA ENGINEERS, INC.	\$322,234.48	\$110,753.14	2.59%	1.01%	MBE		
	Flagger Force	\$248,492.11	\$248,492.11	1.99%	2.27%	DBE		
	Globe Electric Supply Company, Inc.	\$1,086,940.18	\$173,648.78	8.72%	1.59%	DBE		
	HHC SERVICES, INC.	\$12,023.67	\$-	0.10%	0.00%	DBE		
	JEN ELECTRIC, INC.	\$865,972.00	\$865,972.00	6.95%	7.92%	DBE		
	KS Engineers, P.C.	\$194,330.78	\$174,897.71	1.56%	1.60%	MBE		
	Red Wagon Printing DBA Minuteman Press of Newark	\$16,833.14	\$6,177.93	0.14%	0.06%	WBE		
	Sharpened Image, Inc.	\$149,093.56	\$139,790.64	1.20%	1.28%	DBE		
	SJH Engineering, P.C.	\$14,500.00	\$14,500.00	0.12%	0.13%	DBE		
	IBE TOTAL(s)	\$3,691,958.76	\$2,316,211.51					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
DB-724A SCHNEIDER - Electronic Surveillance/Detection System Maintenance Contract	Schneider Electric	\$11,294,820.75	\$-	25.00%	0.00%		10/25/2018	11/26/2019
	Flagger Force	\$-	\$-	0.00%	0.00%	DBE		
	KS Engineers, P.C.	\$-	\$-	0.00%	0.00%	DBE		
	IBE TOTAL(s)	\$-	\$-					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
T-611A MAGNUM (IBE PRIME) - NH/L TOLL BRIDGE SALT STORAGE FACILITY	Magnum, Inc.	\$1,439,584.00	\$-	25.00%	0.00%		03/26/2019	09/27/2019
	IBE TOTAL(s)	\$-	\$-					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	J.D. Eckman, Inc.	\$11,117,003.61	\$10,655,961.72	25.00%	34.81%		06/01/2017	12/31/2019
	ESTABLISHED TRAFFIC CONTROL	\$334,000.00	\$344,314.76	3.00%	3.23%	WBE		
	Guidemark, Inc.	\$-	\$523,694.13	0.00%	4.91%			
	Jag'd Construction, Inc.	\$2,809,000.00	\$2,567,250.00	25.27%	24.09%	SBE		
	Jilco, Inc.	\$268,808.01	\$155,161.21	2.40%	1.46%	DBE		
	Mattiola Services, LLC	\$-	\$119,272.48	0.00%	1.12%			
	IBE TOTAL(s)	\$3,409,808.01	\$3,709,692.58					



## Active Professional Services and Construction Projects Payments Detail Report

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IBE Target	25.00%
IBE Actual	20.74%

\*Meeting or Exceeding the Target\*

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PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
T-645A MJF - BUILDING & FACILITIES ENERGY CONSERVATION	MJF Electrical Contracting, Inc.	\$5,326,520.00	\$4,385,979.00	25.00%	9.74%		06/27/2017	09/30/2019
	Atlas Flasher & Supply Co	\$365,000.00	\$427,355.00	6.85%	3.74%	DBE		
	Turtle and Hughes	\$1,063,420.00	\$-	19.96%	0.00%	WBE		
	IBE TOTAL(s)	\$1,428,420.00	\$427,355.00					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
T-645B SCHNEIDER - BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	Schneider Electric	\$1,154,809.00	\$839,284.55	25.00%	12.68%		06/27/2017	09/30/2019
	Cedar Electric, Inc.	\$173,221.35	\$106,458.80	15.00%	12.68%	VBE		
	MAS Construction Services, LLC	\$115,489.00	\$-	10.00%	0.00%	WBE		
	IBE TOTAL(s)	\$288,710.35	\$106,458.80					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
T-668A TRUMBULL - SFB Bridge Replacement Project	Trumbull Corporation	\$396,000,000.00	#####	25.00%	19.28%		02/27/2017	08/31/2021
	3 Rivers Pipe Profiling	\$109,665.00	\$36,883.80	0.03%	0.02%	DBE		
	ABC Construction Co., Inc.	\$2,510,000.00	\$2,772,635.77	0.63%	1.64%	WBE		
	ALLIANCE LANDSCAPING INC	\$102,800.00	\$94,442.00	0.03%	0.06%	DBE		
	Aspen Landscaping Contracting, Inc.	\$65,000.00	\$117,674.59	0.02%	0.07%	MBE		
	Baseline Supply LLC	\$5,184,510.49	\$4,568,405.69	1.31%	2.71%	WBE		
	Berto Construction, Inc.	\$500,000.00	\$705,243.15	0.13%	0.42%	MBE		
	Bridg-it Fabricators, Inc.	\$1,596,794.64	\$471,629.56	0.40%	0.28%	DBE		
	Delta Line Construction Co.	\$15,995,106.80	\$3,199,266.97	4.04%	1.89%	WBE		
	FILLY OIL, INC.	\$1,000,000.00	\$882,036.13	0.25%	0.52%	WBE		
	Garden State Precast Inc.	\$1,100,000.00	\$1,066,962.72	0.28%	0.63%	SBE		
	JMD Building Products LLC	\$116,844.00	\$52,039.28	0.03%	0.03%	WBE		
	KAS CONSTRUCTION CONSULTANTS, LLC	\$13,188,561.39	\$4,300,741.98	3.33%	2.55%	DBE		
	LB Construction Enterprises, Inc.	\$3,084,570.37	\$3,254,579.01	0.78%	1.93%	MBE		
	M.L.RUBERTON CONSTRUCTION CO., INC.	\$7,402,644.00	\$2,338,378.47	1.87%	1.38%	WBE		
	Madura Steel Sales, Inc.	\$10,235,202.78	\$1,490,581.40	2.58%	0.88%	DBE		
	North Suburban Tree Service, Inc.	\$307,727.00	\$101,439.90	0.08%	0.06%	DBE		
	Pavilion Drainage Supply Co., Inc.	\$30,653.25	\$150,53.63	0.01%	0.00%	DBE		
	PennFab, Inc.	\$3,000,000.00	\$2,687,366.46	0.76%	1.59%	VBE		
	Reilly Sweeping, Inc.	\$160,000.00	\$-	0.04%	0.00%	SBE		
	SHAKA	\$3,500.00	\$3,500.00	0.00%	0.00%	DBE		
	Structural Services, Inc.	\$7,833,496.50	\$1,151,764.59	1.98%	0.68%	SBE		
	Timber Industries, LLC	\$1,076,448.13	\$1,104,648.74	0.27%	0.65%	MBE		
	W.R. Burnett, Inc.	\$570,000.00	\$800,910.10	0.14%	0.47%	MBE		

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Work Zone Contractors, LLC	\$1,000,000.00	\$1,219,744.70	0.25%	0.72%	DBE	
ZONE STRIPING INC	\$1,183,583.77	\$139,418.59	0.30%	0.08%	SBE	
Advanced Coring and Cutting Corp.	\$-	\$-	0.00%	0.00%	SBE	
Hispanic Ventures	\$23,000.00	\$-	0.01%	0.00%	MBE	
Keystone Tile & Marble	\$4,588.00	\$-	0.00%	0.00%	DBE	
Sealing Concepts LLC	\$39,720.00	\$-	0.01%	0.00%	SBE	
VideoTek Construction LLC	\$100.00	\$-	0.00%	0.00%	DBE	
<b>IBE TOTAL(s)</b>	<b>\$77,424,516.12</b>	<b>\$32,575,347.23</b>				

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
<b>T-707A Bracy - Commission Administration Building at SFB &amp; Adaptive Reuse of the 1799 Building</b>	<b>Bracy Construction Inc</b>	<b>\$21,357,000.00</b>	<b>\$12,300,011.18</b>	<b>25.00%</b>	<b>23.60%</b>		<b>03/27/2018</b>	<b>07/31/2019</b>
	AGP & Sons, Inc.	\$552,327.00	\$350,101.80	2.59%	2.95%	SBE		
	Benner & White Construction, Inc.	\$2,064,000.00	\$861,930.00	9.66%	7.01%	VBE		
	Graboyes, LLC	\$2,183,569.00	\$1,664,356.50	10.22%	13.53%	WBE		
	Hispanic Ventures Contracting, LLC	\$109,950.00	\$11,475.00	0.51%	0.09%			
	Sealing Concepts LLC	\$16,750.54	\$15,075.49	0.08%	0.12%	VBE		
	Reeb Building Systems LLC	\$491,749.60	\$-	2.30%	0.00%	DBE		
	<b>IBE TOTAL(s)</b>	<b>\$5,418,346.14</b>	<b>\$2,902,938.79</b>					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
<b>TS-687A Carr &amp; Duff - LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS</b>	<b>CARR &amp; DUFF, INC</b>	<b>\$647,000.00</b>	<b>\$584,060.00</b>	<b>25.00%</b>	<b>32.94%</b>		<b>06/23/2017</b>	<b>02/28/2019</b>
	North Star Electrical Supply Company, Inc.	\$163,632.58	\$163,632.58	25.29%	25.29%	WBE		
	Service Painting, Inc.	\$-	\$28,750.00	0.00%	4.92%			
	<b>IBE TOTAL(s)</b>	<b>\$163,632.58</b>	<b>\$192,382.58</b>					

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
<b>TTS-723A J FLETCHER - ON CALL BEAM GUIDE RAIL &amp; ATTENUATOR REPLACEMENT</b>	<b>J. Fletcher Creamer &amp; Son, Inc.</b>	<b>\$1,376,666.00</b>	<b>\$88,635.00</b>	<b>25.00%</b>	<b>50.30%</b>		<b>01/02/2018</b>	<b>12/18/2019</b>
	Road Safety Systems, LLC	\$345,000.00	\$44,583.60	25.06%	25.06%	SBE		
	<b>IBE TOTAL(s)</b>	<b>\$345,000.00</b>	<b>\$44,583.60</b>					



## Final Report Card for Completed Professional Services and Construction Projects

Total Prime's Contracts Value	\$42,850,221.95
Total Payments to IBEs	\$13,071,232.34
Total Payments to Primes	\$42,846,541.95
IBE Target	25.00%
IBE Actual	30.51%

\*Met or Exceeded The Target\*

\*Did Not Meet The Target\*

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1	CM-664A / Scudder Falls Bridge Replacement - PA Noise Walls Construction Management Services	GREENMAN-PEDERSEN, INC.	\$ 849,622.00	\$ 849,622.00	25%	19.74%		02/29/2016	02/28/2019
2	C-508A / I-78 Maintenance Garage Expansion	BURNS ENGINEERING, INC.	\$ 717,042.74	\$ 717,042.74	25%	42.65%		07/27/2015	10/31/2018
3	CM-508A / I-78 Maintenance Garage Expansion Engineering Services for Construction Management	STV, Inc.	\$ 582,335.21	\$ 582,335.21	25%	13.83%		02/29/2016	04/30/2018
4	CI-665A / Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	JACOBS ENGINEERING GROUP, INC.	\$ 626,933.76	\$ 626,933.76	25%	7.14%		05/23/2016	11/02/2017
5	C-650A / Riverton - Belvidere Toll Supported Bridge Critical Member Strengthening - Design	AMMANN & WHITNEY	\$ 451,072.33	\$ 451,072.33	25%	20.66%		10/26/2015	08/08/2017
6	CI-566A / Portland - Columbia Toll Bridge Approach Roadways Improvements	JACOBS ENGINEERING GROUP, INC.	\$ 476,991.53	\$ 476,991.53	25%	30.29%		02/23/2015	10/15/2016

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
7	C663A / Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic Study	PENNONI ASSOCIATES, INC.	\$ 237,424.67	\$ 237,424.67	25%	49.93%		07/30/2015	04/20/2016

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
8	TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95	SPARWICK	\$1,003,336.00	\$999,656.00	25%	100.00%	SBE	05/20/2015	5/31/2019

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
9	T-708A / New Hope Lambertville Toll Bridge Floor System Rehabilitation - Facility Administration Building	ALLIED PAINTING, INC.	\$ 1,546,100.00	\$ 1,546,100.00	25%	11.06%		03/26/2018	01/10/2019

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
10	T-717A / Milford-Montague Toll Bridge Salt Storage Building	BRACY CONSTRUCTION, INC.	\$ 1,232,810.45	\$ 1,232,810.45	25%	11.78%		09/25/2017	11/30/2018

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
11	T-508A / I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	BRACY CONSTRUCTION, INC.	\$ 9,845,176.91	\$ 9,845,176.91	25%	14.43%		06/27/2016	06/30/2018

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
12	TS-699A / Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	CARR AND DUFF, INC.	\$ 161,150.32	\$ 161,150.32	25%	37.96%		03/29/2017	04/24/2018



	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
13	T-667A / Scudder Falls Bridge Replacement Project - Tree Clearing	AP CONSTRUCTION, INC.	\$ 1,721,688.26	\$ 1,721,688.26	25%	26.42%		12/23/2015	09/20/2017

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
14	T-666A / Scudder Falls Bridge Replacement Project - PA Noise Walls	PKF - MARK III, INC.	\$ 11,219,737.01	\$ 11,219,737.01	25%	29.81%		04/29/2016	08/14/2017

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
15	T-661A / Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling	TRC ENGINEERS	\$ 1,438,941.98	\$ 1,438,941.98	25%	16.29%		05/18/2015	05/18/2017

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
16	T-705A / I-78 Toll Plaza Bumper Block Replacement	SPARWICK CONTRACTING, INC. - (IBE)	\$ 160,006.00	\$ 160,006.00	25%	100%	SBE	10/17/2016	03/03/2017

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
17	T-514A / DIII Toll Bridges Facilities Emergency Standby Generators Improvements	WEST SIDE HAMMER ELECTRIC	\$ 644,686.00	\$ 644,686.00	25%	30.61%		07/27/2015	01/08/2017

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
18	TS-639B / Lower Trenton TSB Approach Roadways Improvements	MOUNT CONSTRUCTION CO., INC. - (IBE)	\$ 2,090,794.00	\$ 2,090,794.00	25%	100%	WBE	04/09/2015	12/06/2016

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
19	T-641A / Easton / Phillipsburg Ramp C Stabilization	MERCO, INC. - (IBE)	\$ 998,300.00	\$ 998,300.00	25%	100%	SBE	11/23/2015	12/01/2016

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
20	T-566A / Portland - Columbia Toll Bridge Approach Roadway Improvement	INTERCOUNTY PAVING COMPANY	\$ 6,193,334.28	\$ 6,193,334.28	25%	30.32%		02/25/2015	11/30/2016

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
21	TS-650A / Riverton - Belvidere Toll Supported Bridge	ROAD-CON, INC.	\$ 652,738.50	\$ 652,738.50	25%	4.34%		08/15/2016	11/11/2016

**Workforce Utilization Summary  
Active Construction Projects**

<b>**Total hours includes other States in addition to PA / NJ.</b>	<b>Total Hours Worked **</b>	<b>Total Minorities</b>	<b>Minority %</b>	<b>New Hires</b>	<b>Women</b>	<b>Women %</b>	<b>Total Apprentice</b>	<b>Caucasian</b>	<b>Other</b>	<b>NJ</b>	<b>NJ %</b>	<b>PA</b>	<b>PA %</b>	<b>States Except NJ &amp; PA</b>	<b>States Except NJ &amp; PA %</b>	<b>African American</b>	<b>Asian</b>	<b>Hispanic / Latino</b>	<b>Native American or Alaskan</b>	<b>Native Hawaiian Or Other Pacific Islander</b>
<b>Project Name</b>	<b>822,022.73</b>	<b>141,167.30</b>	<b>17.17%</b>	<b>739.00</b>	<b>27,177.25</b>	<b>3.31</b>	<b>19,997.65</b>	<b>677,348.18</b>	<b>3,506.75</b>	<b>306,885.73</b>	<b>37.59%</b>	<b>494,408.78</b>	<b>60.15%</b>	<b>29,949.50</b>	<b>3.64%</b>	<b>77,784.50</b>	<b>2,395.50</b>	<b>56,627.30</b>	<b>4,300.00</b>	<b>60.00</b>
T-668A / TRUMBULL - Combined Totals for PA & NJ	700,593.50	119,495.00	17.06%	174.00	26,012.75	3.71%	12,521.50	578,652.00	2,446.30	288,604.25	41.19%	401,436.85	57.30%	21,202.00	3.03%	73,264.75	2,218.00	39,652.25	4,300.00	60.00
T-668A / TRUMBULL - PA SFB Replacement Project	404,829.00	65,457.25	16.17%	0.00	16,560.75	4.09%	4,168.50	338,014.75	1,357.00	66,474.75	16.42%	328,939.75	65.54%	12,805.50	3.16%	37,327.00	2,081.00	23,075.75	2,913.50	60.00
T-668A / TRUMBULL - NJ SFB Replacement Project	295,764.50	54,037.75	18.27%	174.00	9,452.00	3.20	8,353.00	240,637.25	1,089.50	222,129.50	75.10%	72,496.60	24.51%	8,396.50	5.66%	35,937.75	137.00	16,576.50	1,386.50	0.00
DB-540A / TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	1,087.50	53.00%	0.00	0.00	0.00%	0.00	321.00	691.50	108.00	0.05%	873.00	0.43%	1,057.00	0.52%	674.00	158.00	255.50	0.00	0.00
DB-724A / SCHNEIDER ELECTRIC - Electronic Surveillance / Detection System Maintenance Contract	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
T-611A / MAGNUM - New Hope-Lambertville Toll Bridge Salt Storage Facility	40.00	0.00	0.00	0.00	0.00	0.00	0.00	40.00	0.00	0.00	0.00	40.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

**Workforce Utilization Summary  
Active Construction Projects**

<b>**Total hours includes other States in addition to PA / NJ.</b>	<b>Total Hours Worked **</b>	<b>Total Minorities</b>	<b>Minority %</b>	<b>New Hires</b>	<b>Women</b>	<b>Women %</b>	<b>Total Apprentice</b>	<b>Caucasian</b>	<b>Other</b>	<b>NJ</b>	<b>NJ %</b>	<b>PA</b>	<b>PA %</b>	<b>States Except NJ &amp; PA</b>	<b>States Except NJ &amp; PA %</b>	<b>African American</b>	<b>Asian</b>	<b>Hispanic / Latino</b>	<b>Native American or Alaskan</b>	<b>Native Hawaiian Or Other Pacific Islander</b>
<b>Project Name</b>	<b>822,022.73</b>	<b>141,167.30</b>	<b>17.17%</b>	<b>739.00</b>	<b>27,177.25</b>	<b>3.31</b>	<b>19,997.65</b>	<b>677,348.18</b>	<b>3,506.75</b>	<b>306,885.73</b>	<b>37.33%</b>	<b>494,408.78</b>	<b>60.15%</b>	<b>29,949.50</b>	<b>3.64%</b>	<b>77,784.50</b>	<b>2,395.50</b>	<b>56,627.30</b>	<b>4,300.00</b>	<b>60.00</b>
T-644A / J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Building	47,770.75	12,522.75	26.21%	0.00	1,098.75	2.30	1,517.50	35,207.25	40.75	7,000.50	14.65%	33,625.75	70.39%	7,144.50	14.96%	1,203.50	19.50	11,299.75	0.00	0.00
T-645A / MJF - Building & Facilities Energy Conservation	9,785.28	2,228.05	0.23%	0.00	63.75	0.01	1,250.00	7,509.23	0.00	1,276.30	0.13%	8,458.98	0.87%	0.00	0.00%	1,168.25	0.00	1,057.80	0.00	0.00
T-645B / SCHNEIDER ELECTRIC - Building & Facilities Energy Conservation Measures - Mechanical / Controls	1,625.50	0.00	0.00%	0.00	0.00	0.00	0.00	1,625.00	0.00	0.00	0.00%	1,135.50	69.86%	490.00	30.14%	0.00	0.00	0.00	0.00	0.00
T-707A / BRACY CONSTRUCTION - Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building	56,859.70	5,605.00	9.86%	565.00	0.00	0.00	3,682.65	50,866.70	368.00	12,357.38	21.78%	44,446.32	78.17%	56.00	0.10%	1,474.00	0.00	4,131.00	0.00	0.00
T5-687A / CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements	2,734.00	41.00	0.01%	0.00	0.00	0.00	1,026.00	2,693.00	0.00	750.00	0.27%	1,984.00	0.73%	0.00	0.00%	0.00	0.00	41.00	0.00	0.00
TTS-723A / J. FLETCHER CREAMER - On Call Beam Guide Rail & Attenuator Replacement	624.00	190.00	30.45%	0.00	0.00	0.00	0.00	434.00	0.00	624.00	100.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	190.00	0.00	0.00



**Delaware River Joint Toll Bridge Commission**  
**Meeting of June 24, 2019**

**MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

<i>a)</i> PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
<i>b)</i> No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
<i>c)</i> Capital Plan Construction Contracts:	7% MBE and 3% WBE
<i>d)</i> NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	7
➤ Completed Projects:	70
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

# **Minority, Women and Small Business Enterprise Payment Reporting** **All Active Projects** **May-19**

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS	AWARD DATE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	2.50%	\$ 759,567.37		\$ -	11/25/2008
C-628A	Dewberry	\$ 1,000,000.00	\$ 474,876.49	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -	02/25/2014
C-627B	French & Parello	\$ 500,000.00	\$ 276,851.58		\$ -		\$ -	5.70%	\$ 28,487.21	08/01/2014
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70	07/29/2014
C-556A	Penmoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77	05/20/2014
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,089.77		\$ -		\$ -	9.21%	\$ 92,111.29	12/23/2013
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -	11/01/2011

Total Number of  
Contracts

2

3

4

**MBE** = Minority Business Enterprise

**WBE** = Women Business Enterprise

**SBE** = Small Business Enterprise

## Minority, Women and Small Business Enterprise Payment Reporting All Completed Contracts

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
C-629B	Michael Baker	\$ 500,000.00		\$ -		\$ -	2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchari Hom	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dryspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,539,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Minisclo	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise  
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.



## Minority, Women and Small Business Enterprise Payment Reporting All Completed Contracts

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69		\$ -		\$ -	0.00%	\$ -
<b>Total Number of Contracts</b>	<b>70</b>		<b>49</b>		<b>49</b>		<b>21</b>	

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise  
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **COMMUNICATIONS**

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

**OPERATIONS INDEX**  
**FOR**  
**COMMUNICATIONS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Communications	Status Report Month of May 2019	1-5

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **COMMUNICATIONS REPORT**

**May 2019**

- **COMMISSION AWARENESS EFFORTS:**

**Scudder Falls Toll Bridge Presentation to TMA Bucks** – Provided a two-pronged presentation about the Scudder Falls Bridge Replacement Project construction progress and the impending start of tolling on the new bridge's upstream span this July. The presentation was to the administrative staff of TMA Bucks. The presentation included various progress slides, video footage, and the completed AET PowerPoint slide show. Also discussed tolling impacts and why the Washington Crossing Toll-Supported Bridge is not an attractive diversion route for motorists looking to avoid tolls when the new bridge's first span opens in July.

**Scudder Falls AET PowerPoint Presentation** – Worked with project public involvement consultant McCormick Taylor to complete an updated PowerPoint slide show about the All-Electronic Tolling system at the forthcoming Scudder Falls Toll Bridge's first completed span. The presentation includes multiple graphics to explain how tolls will be collected with toll booths and the cost-savings advantages of E-ZPass use. The presentation will be given to various groups and organizations prior to and following the start of tolling on the new bridge.

**I-295 West On-Ramp Closure/Detour from Taylorsville Road** – Conducted a comprehensive public awareness campaign to advise area motorists of the May 29 start of a six-week-long closure and detour of the Taylorsville Road on-ramp to I-295 West. The effort involved all forms of free media – various Facebook outlets, major broadcast radio stations, broadcast and cable television, newspapers, and website postings. The pre-implementation outreach appears to have been a success, as we have not received any customer communications from individuals claiming to have been unaware of the ramp closure. The closure/detour is 24/7 and is expected to remain in effect until around the time the new bridge first opens to traffic.

**Scudder Falls Toll Bridge AET Video Update** – Rewrote/updated the script and storyboard entries for the Scudder Falls Toll Bridge's AET educational video. Provided various graphic content and updated images along with time-signature marks for changes. Worked with McCormick Taylor and sub-consultant Stokes Creative Group in developing draft video update and making changes for final product. Participated in various –follow-up conference calls to work details and clear up questions. Reviewed voice samples provided by Stokes CG. (New voiceover was necessary because of multiple outdated elements in the previous 2016 AET video. The updated video has been posted on the project website. It also has been posted on both the YouTube and Vimeo platforms. A publicity effort will be launched in June to draw public attention to the new video.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

• **MEDIA RELATIONS:**

**Hot Topics:** Scudder Falls Bridge Replacement Project reaches milestone with completion of concrete deck pouring; bi-state shad fishing contest at Easton-Phillipsburg bridges; overnight road closures on NJ Route 29 near Scudder Falls Bridge; former PA Commissioner Samuel Whitman Newman obituary; Trumbull Corp. posts item on SFB concrete pours; new NJ Commission Al Komjathy appointed; Commission employee Julio Guridy invited to Gov. Wolf press conference in capacity as an Allentown councilman; historic post-1903 flood photo of destroyed wooden New Hope-Lambertville Bridge; Sierra Club reissues statement on Scudder Falls Bridge project; six-week closure of I-295 West on-ramp on PA side of the Scudder Falls Bridge; Memorial Day wreath ceremonies at various Commission bridges; Scudder Falls Toll Bridge tolling start date estimated; travel restrictions for Scudder Falls Bridge Replacement Project; Trenton Makes slogan and bridge image appears in political cartoon; former Commissioner/Chairman Bill Hodas obituary (longest serving Commissioner).

**Community Affairs:**

(Please see attached report.).

**Websites:**

Drafted bio and scheduled/processed portrait photography of new New Jersey commissioner, Al Komjathy; posted on agency website. Removed entry for former Commissioner Geoff Stanley. Repaired missing July 2010 meeting minutes and correctly dated all subsequent 2010 meeting minutes on website. The omission and erroneous dating was discovered by CFO Jim Petrino. Updated homepage subhead on Scudder Falls project website. Completely updated and expanded tolling FAQs on Scudder Falls website. At the Chief Engineer's request, added GVWR explanation to the bridge restriction webpage. Sent corrections to Myron Mariano of Stokes Creative Group regarding impending Scudder Falls Toll Bridge toll schedule page on the Commission's website. Worked with web consultants Stokes CG to correct appearance of Commissioners page on DRJTBC website. Add detour map to Scudder Falls site and update map entries for canal towpaths.

**INTERNAL/EXTERNAL COMMUNICATIONS**

- The Commission website recorded 14,166 sessions (visits) in May. This is a significant increase over April when 11,751 sessions were recorded. It also is an increase over May 2018, when 13,700 were recorded. The bounce rate remains in the neighborhood of 50 percent, which is normal.
- Issued seven press releases/travel advisories in May. Five were weekly Scudder Falls Bridge Replacement Project travel advisories. The other two were notifications about the upcoming closure of the six-week-long I-295 West on-ramp from Taylorsville Road on the PA side of the Scudder Falls Bridge.
- Reviewed/edited/corrected multiple versions of the Scudder Falls AET slide show; sent various markups to McCormick Taylor; provided various graphics.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

- Attended meeting on Scudder Falls Toll Bridge advertising program for on-coming start of tolling and cost-savings advantages of E-ZPass use.
- Participated in lunch meeting with Katie Carver of public involvement consultant McCormick Taylor.
- Reviewed various billboard drafts for Scudder Falls Bridge tolling public awareness and E-ZPass marketing; worked with Alex Styer of media consultants Bellevue Communications to finalize E-ZPass vs. TOLL BY PLATE comparative billboard.
- Provided response to Delaware River Greenway inquiry regarding the Scudder Falls Bridge Replacement Project.
- Provided detailed response to apparent Pennsylvania motorist (Apatoff) regarding why only the Commission's current E-ZPass service provider can tabulate and apply the frequency-based commuter discount at the Scudder Falls Toll Bridge.
- Worked with staffers Joe Later and David Bird to design and produce Scudder Falls Toll Bridge stickers; provided graphic content. Stickers were initially used to update existing E-ZPass marketing cards.
- Made various edits, updates, and new travel alert postings to the DRJTBC.org and ScudderFallsBridge.com website.
- Posted numerous updated banner ticker notifications on the DRJTBC.org website.
- Worked with Katie Carver of public involvement consultant McCormick Taylor to set agenda and program for project videos meeting.
- Provided various educational materials on the Scudder Falls Bridge Replacement Project and all-electronic tolling on the new bridge to Tara Shepherd of Go Hunterdon transportation planning group.
- Gave brief presentation on the Scudder Falls project and upcoming tolling start at the May meeting of Go Hunterdon transportation advocacy organization.
- Drove to Harrisburg to attend Pennsylvania's Gridiron Dinner; saw various lawmakers and media Pete Peterson of media consultant Bellevue Communications.
- Attended Scudder Falls Bridge Replacement Project meeting on educational video program updates with engineering department and consultant representative.
- Sent various news links to Mary McManimon at Trenton-Morrisville location.
- Finalized commemorative plaque design with Crown Trophy in Flemington; rejected first run of plaques due to off-center medallions and dent in one of the plates.
- Reviewed former employee video posts.
- Spoke with Pennsylvania graphic artist Doreen Curtin regarding derelict cliff swallow educational display that had to be removed from Lambertville side of the New Hope-Lambertville Toll-Supported Bridge sometime last year.
- Scheduled Mercer County bridges history talks with library representatives in Ewing (September) and East Windsor (July). Both events will afford opportunities to provide information about the new Scudder Falls Toll Bridge.
- Fixed incorrectly dated Scudder Falls Bridge Replacement Project videos.
- Provided detailed corrections and corresponding time signatures for Kayebal drone videos for the Scudder Falls Bridge Replacement Project website.
- Conversated with Townhouse Square Media advertising rep Tony Henry regarding broadcast radio advertising campaign; referred to Alex Styer of media consultant Bellevue Communications for ad purchases.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

- Sketch Route 29 northbound detour to guide Jodee Inscho in producing a final rendering to be placed on the website.
- Rewrote scripts for radio advertisements advancing start of tolling at the Scudder Falls Toll Bridge and the money-saving advantages of AET.
- Responded to radio news interview requests from Dan Alexander and David Matthau at NJ101.5 FM and Kim Glovas at KYW/
- Fielded inquiry from Mary Marsico of the Pennsylvania State Film Office regarding a production firm's interest in filming at the Delaware Water Gap (I-80) Toll Bridge. Later received call from Linda Giella from Netflix. Referred to Jodee Inscho.
- Addressed inquiry from NJDOT spokesman Joe Dee.
- Reviewed possible narrator samples for Scudder Falls Toll Bridge radio ads campaign.
- Secured high-rez gantry images for use in Scudder Falls tolling video and other public awareness efforts.
- Culled various Commissioner Komjathy photographs and sent them to him for his review and selection via Dropbox and thumb drive.
- Corresponded with Alexandru of Airlite Studios regarding atmospheric lighting photos of the New Hope-Lambertville Bridge and other Commission crossings for use in future annual reports.
- Sent travel warning on upcoming closure of Taylorsville Road onramp to I-295 West to key editors/reports in Bucks County market.
- Participated in conference call on final edits to Scudder Falls AET slide presentation.
- Attended meeting on new Scudder Falls administrative office.
- Attended Commission moving committee meeting.
- Worked with Joe Later in purchasing department and Alex Styer of Bellevue Communications to secure competitive price quotes on tolling banners to be installed on new Scudder Falls tolling gantry; worked with Chris Harney of Engineering Department to determine size and potential placement.
- Facilitated June-edition tolling display ad placements in monthly newspapers serving Ewing, Hopewell, and Lawrenceville markets on New Jersey side of the Scudder Falls Toll Bridge.
- Corresponded with Tara Race of TomTom GPS/mapping service regarding upcoming I-295 West on-ramp closure at Taylorsville Road.
- Attended document scan meeting.
- Reached out to NJ Senator Turner's office for meeting on bridge opening/tolling rollout at the first completed span of the Scudder Falls Toll Bridge.
- Responded to customer phone/email inquiries on upcoming I-295 West ramp closure at Taylorsville Road.
- Fielded phone call from Courier-Times reporter Chris Ullery regarding new impending ramp closure at Scudder Falls.
- Culled handout materials to be placed at TMABucks offices in Trevoise.
- Responded to Yardley resident phone call regarding tolling at the Scudder Falls location and E-ZPass pricing.
- Reviewed draft E-blast on upcoming I-295 West on-ramp closure at Taylorsville Road.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

- Corresponded with Kathy Drulis of Anchor House regarding 2019 ride route.
- Coordinated with Brad Rudolph in final publicizing of I-295 West on-ramp closure at Taylorsville Road.
- Revised marketing map for WAZE motorist guidance service ads with Alex Styer of media consultants Bellevue Communications.
- Reached out to Lower Makefield supervisors Lewis and Greiner regarding upcoming closure of I-295 West ramp from Taylorsville Road.
- Responded to Scudder Falls customer (Lichtenwalner) regarding E-ZPass account pricing and Commission's frequency-based E-ZPass commuter discount.
- Sent obituary and funeral services info to three former Commissioners and former Commission executives.
- Review commemorative plaque draft for new office building at Scudder Falls.
- Toured the new office building with the moving committee.
- Attending E-ZPass planning meeting at Trenton-Morrisville.
- Engaged in files purging with Heather McConnell of the Executive Offices.
- Edited and mailed Commission entry to New Jersey Law Diary publication.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

**OPERATIONS INDEX  
FOR  
COMMUNITY AFFAIRS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Community Affairs	Status Report Month of May 2019	1



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
Meeting of June 24, 2019

**Community Affairs Report**  
**May 2019**

The following Community Affairs activity took place during May 2019:

**Scudder Falls Public Involvement**

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Questions and concerns included tolling, E-ZPass procedures and commuter discount.

Assisted in posting weekly construction activity notice on project website. Scheduled a public presentation in Ewing Township for June 14. Provided current construction photo to media.

Created detour map for the Taylorsville Road ramp closure and assisted in publicizing closure.

**Lower Trenton Toll-Supported Bridge Lighting**

Received and processed requests for special event lightings.

**Workplace Safety Committee/Training**

Provided photos to Training and Employee Safety Department for use in training presentation. Attended Workplace Safety meeting of audit of facility at Portland-Columbia Toll Bridge Facility.

**Commission Newsletter**

Completed spring edition of the River Currents newsletter.

**Various Community Relations**

Replied to customer and community inquires, including request for Use of Facilities for filing at the Delaware Water Gap, resident concerns about trucks' use of engine brakes at the New Hope-Lambertville (Route 202) Bridge and flower plantings at Upper Black Eddy-Milford Toll-Supported Bridge.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **ENGINEERING**

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**  
**PROJECT STATUS REPORT**

<b>FACILITY</b>	<b>PM/PAM</b>	<b>CONTRACT DESCRIPTION</b>	<b>PAGE NO.</b>
<b>Trenton-Morrisville Toll Bridge</b>	RJZ/RWL	<b>Southern Operations &amp; Maintenance Facilities Improvements</b> <ul style="list-style-type: none"> <li>Preliminary, Final, &amp; Post Design Services, C-519A</li> </ul>	1
<b>Scudder Falls Toll Supported Bridge</b>	KMS/RWL	<b>Scudder Falls Bridge Replacement Project</b> <ul style="list-style-type: none"> <li>Final Design Services, Contract C-660A</li> <li>Construction Contract, T-668A</li> </ul>	1-2
	CTH/KMS	<ul style="list-style-type: none"> <li>Construction Management, CM-669A</li> </ul>	3
	CLR/KMS	<ul style="list-style-type: none"> <li>Construction Inspection, PA Approaches, CI-671A</li> <li>Construction Inspection, Main River, CI-672A</li> </ul>	3-4
	VMF/CLR/KMS	<ul style="list-style-type: none"> <li>Construction Inspection, NJ Approaches, CI-673A</li> </ul>	4
	CTH/RWL	<ul style="list-style-type: none"> <li>BM/AET Building Code Compliance Inspections, C-703A-6</li> </ul>	4-5
	KMS/RWL	<b>DMC Services for Construction of the SFB Project</b> <ul style="list-style-type: none"> <li>Oversight of Final Design, C-502A-2I</li> </ul>	5-6
	CTH/KMS	<b>Public Involvement Services</b> <ul style="list-style-type: none"> <li>Design Contract, C-662A</li> </ul>	6
	KMS/RWL	<b>Capital Program Management Consultant (CPMC) &amp; Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project</b> <ul style="list-style-type: none"> <li>CPMC Services 2018 through 2021, C-502A-1M</li> </ul>	7
	CAS/RWL	<b>Commission Administration Building at Scudder Falls</b> <ul style="list-style-type: none"> <li>Design Contract, C-707A</li> <li>Construction Management, CM-707A</li> <li>Construction, T-707A</li> </ul>	7-8
<b>New Hope-Lambertville Toll Bridge</b>	CTH/RWL	<b>Salt Storage Facility</b> <ul style="list-style-type: none"> <li>Design, C-702B-5</li> <li>Construction Management/Inspection, C-704A-1</li> <li>Construction, T-611A</li> </ul>	8-9
	HDH/JRB/RWL	<b>East Abutment Stone Veneer</b> <ul style="list-style-type: none"> <li>Study, C-704A-2</li> </ul>	9
<b>I-78 Toll Bridge</b>	VMF/CTH/KMS	<b>I-78 Bridges and Approach Slab Rehabilitation</b> <ul style="list-style-type: none"> <li>Design, C-644A</li> <li>Construction Management/Inspection, CM-644A</li> <li>Construction, T-644A</li> </ul>	9-10
	VMF/KMS	<b>I-78 Pavement Rehabilitation (Joint Rehabilitation)</b> <ul style="list-style-type: none"> <li>Design Contract, DR-721A</li> </ul>	11
<b>Northampton Street Toll Supported Bridge</b>	CTH/RWL	<b>Rehabilitation</b> <ul style="list-style-type: none"> <li>In-Depth Inspection and Structural Analysis, C-715A-4</li> </ul>	11
<b>Easton-Phillipsburg Toll Bridge</b>	CTH/RWL	<b>Salt Storage Facility</b> <ul style="list-style-type: none"> <li>Design, C-702B-3</li> <li>Construction Management/Inspection, C-704A-3</li> <li>Construction, T-711AR</li> </ul>	12
<b>Delaware Water Gap Toll Bridge</b>	CTH/RWL	<b>Toll Plaza Roadway &amp; NJ Approach Repairs</b> <ul style="list-style-type: none"> <li>Scoping/Concept Study, C-702B-6</li> </ul>	13
<b>District 2 and 3</b>	RJZ/RWL	<b>Phase 1 Toll Collection Counting Facilities</b> <ul style="list-style-type: none"> <li>Preliminary, Final &amp; Post Design Services, C-696B-1</li> </ul>	13

**Notes:** Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

**Project Manager Legend**

WMC – M. Cane  
 CTH – C. Harney

VMF – V. Fischer

**Program Area Manager Legend**

KMS – K. Skeels  
 CAS – C. Stracciolini  
 RJZ – R. Zakharia

RLR – R. Rash  
 CLR – C. Rood

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**  
**PROJECT STATUS REPORT**

<b>FACILITY</b>	<b>PM/PAM</b>	<b>CONTRACT DESCRIPTION</b>	<b>PAGE NO.</b>
<b>Multiple Facilities and/or Commission- Wide</b>	JRB/RWL	<b>Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges</b> <ul style="list-style-type: none"> <li>Design, C-715A-1</li> </ul>	14
	WMC/RWL	<b>Electronic Surveillance/ Detection System</b> <ul style="list-style-type: none"> <li>ESS Maintenance Contract, DB-724A</li> </ul>	14
	CAS/RWL	<b>Electronic Toll Collection</b> <ul style="list-style-type: none"> <li>Customer Service Center/Violation Processing Center Project, DB-584A</li> </ul>	15
	CAS/RWL	<b>Traffic Count Program Upgrade</b> <ul style="list-style-type: none"> <li>DR-550A</li> </ul>	15
	CAS/RWL	<b>Electronic Toll Collection System Replacement</b> <ul style="list-style-type: none"> <li>Design, Build, and Maintain, DB-540A</li> <li>All Electronic Tolling Study, C-701A-5</li> </ul>	15-16
	CAS/RWL	<b>Level 3 Investment Grade Traffic &amp; Revenue Forecasts</b> <ul style="list-style-type: none"> <li>C-549AR</li> </ul>	16
	RJZ/RWL	<b>Buildings &amp; Facilities Energy Conservation Measures</b> <ul style="list-style-type: none"> <li>Preliminary, Final &amp; Post Design Services, C-657A-3</li> <li>Construction Management Services, C-696A-2</li> <li>Construction, Electrical, T-645A</li> <li>Construction, Mechanical, T-645B</li> </ul>	16-18
	WMC/RWL	<b>Job Ordering Contracting</b> <ul style="list-style-type: none"> <li>Program Manager, C-727A</li> <li>Job Order Contracting Services, T/TS-734A</li> <li>Job Order Contracting Services, T/TS-735A</li> <li>Job Order Contracting Services, T/TS-736A</li> <li>Job Order Contracting Services, T/TS-737A</li> </ul>	18-19
	JRB/RWL	<b>General Engineering Consultant Annual Inspections</b> <ul style="list-style-type: none"> <li>2015-2018 Annual Inspections, C-684A</li> </ul>	19
	CAS/RWL	<b>2015-2016 Traffic Engineering Consultant</b> <ul style="list-style-type: none"> <li>C-686A</li> </ul>	19

**Notes:** Facilities are listed South to North

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**Program Area Manager Legend**

KMS – K. Skeels  
CAS – C. Stracciolini  
RJZ – R. Zakharia  
RLR – R. Rash  
CLR – C. Rood

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019  
PROJECT STATUS REPORT**

## **TRENTON-MORRISVILLE TOLL BRIDGE**

### **SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS**

**Preliminary, Final & Post Design Services  
Contract No. C-519A**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26<sup>th</sup> Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018, and a record room site visits to review and obtain existing records documents was conducted on March 27, 2018. GF is currently conducting existing condition surveys at the New Hope Toll Bridge Facility, contacting all existing public utilities and updating the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continue to conduct users' meeting and updating the Space Utilization Program to serve the Commission's current operations and anticipated needs in the foreseeable future.

## **SCUDDER FALLS TOLL SUPPORTED BRIDGE**

### **SCUDDER FALLS BRIDGE REPLACEMENT PROJECT**

**Final Design  
Contract No. C-660A**

During the May reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their coordination and support with the utility relocation effort in PA and NJ; continued to review and respond to various Requests for Information (RFIs) and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings and various technical meetings involving design issues with the Contractor and CM/CI team. Baker was also involved in the ongoing coordination with PennDOT regarding long term detours that are needed for the Taylorsville Road Interchange ramp work to achieve Phase 1 tolling.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **June 24, 2019 PROJECT STATUS REPORT**

Construction  
Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 753 Contractor RFIs and a total of 1,263 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the May reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project.

In **Pennsylvania**, construction continued on: the barrier Median T-Wall and Exit Ramp Wall PA-D in PA; construction, paving, and drainage installation within the I-295 median area and along I-295 WB Ramps N, S, and T in PA; the I-295 Bridges over Taylorsville Road and the Delaware Canal; conduit and AET equipment installation on the AET overhead gantries; and, Bridge Monitor/All Electronic Toll (BM/AET) Building construction, including establishing remaining contract and punch list work.

On the **Main River Bridge**, construction continued on: the placement of the SB bridge deck parapets; the sleeper and approach slabs at Abutments No. 1 and No. 2; and the bridge drainage work. Work also began on the removal of lead paint chips from the bird deterrent netting and the installation of debris shielding beneath the existing Main River Bridge in preparation for demolition of the existing SF Bridge. The in-water work moratorium stopped prior to March 15<sup>th</sup>, continued through the month of May, and will not resume until July 1, 2019.

In **New Jersey**, work associated with the 18-week detour for the Route 29 Interchange northern roundabout construction was ongoing throughout the month, including earthwork; installation of drainage structures in the proposed roadway; the stormwater retention basin; and, Retaining Walls E-1 and E-2 with barrier and moment slab construction. Elsewhere, construction continued on: drainage structures and pipes along I-295; new I-295 NB main approach bridge; and, the installation of sign structure foundations, and highway/interchange lighting.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **June 24, 2019 PROJECT STATUS REPORT**

### **Construction Management Contract No. CM-669A**

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

### **Construction Inspection of the Pennsylvania Approach Contract No. CI-671A**

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period one of TRC's full-time inspectors left for another assignment with TRC presently attempting to fill that created vacancy. At the present time TRC is providing four (4) full-time inspectors to work on the Pennsylvania Approach Roadway portion of the Project under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **June 24, 2019 PROJECT STATUS REPORT**

#### **Construction Inspection of the Main River Bridge Contract No. CI-672A**

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide four (4) full time inspectors to work on the Main River Bridge portion of the Project and also continued to provide one (1) full time inspector to work on the Pennsylvania Approach Roadway portion of the Project with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

#### **Construction Inspection of New Jersey Approach Contract No. CI-673A**

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers. One of Churchill's inspectors was reassigned to another project and replaced on June 3, 2019 with another Churchill inspector with similar qualifications and meeting the requirements of the RFP.

#### **BM/AET BUILDING CODE COMPLIANCE INSPECTIONS Task Order Assignment No. C-703A-6**

Utilizing the Commission's current Construction Management Task Order Agreement, this Task Order Assignment is to provide Code Compliance Inspections on as needed basis for the construction of the new BM/AET Building being constructed as part of the Scudder Falls Bridge Replacement project. Said services will be provided by a Commonwealth of Pennsylvania Department of Labor and Industry (PA L&I) Certified Third-Party Agency in the appropriate building trade categories and in accordance with the current Uniform Construction Code Inspection Procedures UCC-9.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019**

## **PROJECT STATUS REPORT**

Urban was issued Notice to Proceed effective August 6, 2018. UCC inspections have been performed on a periodic basis as determined by the classification of work being performed and will continue until building construction is complete in 2019.

### **DESIGN MANAGEMENT CONSULTANT SERVICES**

#### **T-668A CONSTRUCTION**

Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

**Environmental Agency Coordination** – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

**Environmental Permitting** – During the month of May there was coordination with the National Marine Fisheries Service (NMFS) regarding the in-water restriction period for work activities in the Delaware River. A letter was submitted to the NMFS requesting that the end date for the in-water restriction period be shortened, and be based on actual water temperatures in the river rather than the hard end date of June 30<sup>th</sup>. The request was made to base the end date for the in-water restriction on the date 28 days after the mean average daily water temperature reaches 18 degrees Celsius. This is consistent with the water temperature requirements given in the Biological Opinion issued by the NMFS for the Project. We are currently waiting for a response back from the NMFS. It should be noted that the in-water restriction period for work activities within the Delaware River began on March 15<sup>th</sup> and will run through June 30<sup>th</sup>.

**Environmental Monitoring Services** – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental requirements. Archaeological Monitoring services are also being performed for certain NJ excavation activities in conformance with the Project's Programmatic Agreement although no archaeological monitoring work was performed this reporting period. AECOM continued to provide weekly Peregrine Falcon Monitoring Reports to the Commission and the PA Game Commission. Weekly Environmental Monitoring of the project site was also performed by ACT Engineers, a sub-consultant to AECOM.

**Contracts C-660A and T-668A Progress Support** - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI); ongoing coordination with the Baker Team on RFI and contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019**

### **PROJECT STATUS REPORT**

Contractor; ongoing utility relocation work and existing facility interface coordination support; utility design coordination between the Commission's District 1 Administration Building Design and SFB construction projects; and, coordination with Commission Operation's and Public Safety Bridge Security Departments on maintenance of the existing equipment within the SFB Project construction zone.

**CI Contract Administration** – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

### **PUBLIC INVOLVEMENT SERVICES**

Final Design Services  
Contract No. C-662A

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019  
PROJECT STATUS REPORT**

## **CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT**

### **CPMC SERVICES – 2018 THROUGH 2021 Task Order Assignment No. C-502A-1M**

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of Professional Services Contract C-644A, CM/CI Services Contract CM-644A, and Construction Contract T-644A for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass, as well as Contract T-707A for the New Commission Administration Building and the associated CM/CI Contract CM-707A. CPMC Staff also prepared the specifications for Contract T-721A, I-78 Pavement Rehabilitation.

### **COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS**

**Design  
Contract No. C-707A**

The design team attended bi-weekly project status meetings, reviewed submittals and responded to request for information from the contractor. The design team also completed on site observations as needed. The design team developed and issued field bulletins and clarification for the contractors use as needed.

**Construction Management  
Contract No. CM-707A**

Joseph Jingoli & Son, Inc. facilitated the bi-weekly project status meetings and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals and requests for information from the contractor. Review of schedule updates occur along with a report summarizing their findings that is provided to the contractor to address. The construction management team issued their monthly project status report and continues to release three-week look ahead schedules. Staff from the construction manager include the Resident Engineer and the Mechanical/Electrical/Plumbing Inspector, are on site daily as field work by the contractor continues.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **June 24, 2019 PROJECT STATUS REPORT**

#### **Construction Contract No. T-707A**

Project submittal items continue to be submitted by the contractor and are being reviewed by the design team along with various requests for information. The contractor submitted project schedule update number twelve. Installation of exterior roof parapets and sheathing continue along with the roof mounted solar panels. The stone facing for the building's exterior stair towers and columns is on-going. Site work includes constructing the curbing for the driveway and parking lot areas along with grading these areas. Interior painting is on-going. Electrical, plumbing, fire suppression system and heating/AC work is occurring within the mechanical rooms. Installation of ceiling grids, light fixtures, granite block sills and flooring are on-going.

The 1799 building patio railing is on-going and a work to complete list was prepared by the construction management and design team. Site grading around the 1799 building is on-going.

#### **NEW HOPE-LAMBERTVILLE TOLL BRIDGE**

##### **SALT STORAGE FACILITY - DESIGN Task Order Assignment No. C-702B-5**

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted final bid documents on January 25, 2019 and the construction project was awarded at the March 25, 2019 Commissioners Meeting. IH is currently performing post-design/post-award services.

##### **SALT STORAGE FACILITY – CM/CI Task Order Assignment No. C-704A-1**

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective April 1, 2019. A project kick-off meeting was held with GPI on April 3, 2019 with operations and supervisory staff in attendance. This Task Order Assignment is to perform CM/CI services for the construction of a new salt storage facility at NH-L Toll Bridge.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **June 24, 2019 PROJECT STATUS REPORT**

Construction  
Contract No. T-611A

At the March 25, 2019 Commissioners Meeting, the Commission awarded Contract No. T-611A, New Hope-Lambertville Toll Bridge Salt Storage Building to Magnum Inc. of Warminster, PA for an amount not-to-exceed \$1,439,584.00. Magnum was provided with Notice of Award and Limited Notice to proceed on March 26, 2019 and a full Notice-to-Proceed was given on April 24, 2019. A kick-off meeting was scheduled with Magnum on May 3, 2019 and they are performing pre-construction activities.

### **New Hope-Lambertville Toll Bridge Stone Veneer**

C-704A-2

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report is expected the first week of June.

## **I-78 TOLL BRIDGE**

### **I-78 BRIDGES AND APPROACH SLABS REHABILITATION**

Design  
Contract No. C-644A

Gannett Fleming, Inc. (GF) was awarded this design contract at the Commission's February 2016 Meeting, and Notice to Proceed issued March 1, 2016. This design project is for the repair of various bridge, pavement and other miscellaneous deficiencies associated with the 13 bridges and approach roadways located within the DRJTBC's jurisdiction on I-78.

During this reporting period, GF submitted the draft as-built drawings based upon the red-line drawings provided by Greenman-Pedersen, Inc. and are currently under review by GPI/AECOM. GF's contract modification request to transfer unused budget from their IBE sub-consultant, Malick & Scherer and a portion of GF's unspent expense budget to their labor budget, was denied but they were permitted to exceed their labor budget for a few out-of-scope items that were encountered during their post award phase, with the understanding that GF will not exceed their overall contract amount.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **June 24, 2019 PROJECT STATUS REPORT**

Construction Management/Construction Inspection  
Contract No. CM-644A

This Contract is for Construction Management and Inspection (CM/CI) Professional Services for Construction Contract T-644A for the repair of various bridge, pavement and other miscellaneous deficiencies associated with the 13 bridges and approach roadways located within the DRJTBC's jurisdiction on I-78. Greenman-Pedersen, Inc. (GPI) was awarded this CM/CI Services contract at the Commission's April 2017 Meeting with the Notice to Proceed issued effective May 24, 2017.

GPI's Resident Engineer and paint inspector are currently on an as-needed basis to follow up on project related issues and inspect the remaining temperature sensitive punch-list and extra work items that began in May by J.D. Eckman. GPI is currently reviewing the as-built drawings provided by Gannett Fleming for accuracy and completeness, working on the final Change Order and finalizing the Lessons Learned Report.

Construction  
Contract No. T-644A

J.D. Eckman, Inc. (JDE) was awarded this Construction contract at the Commission's April 2017 Meeting, and given Notice to Proceed effective May 22, 2017.

During this reporting period, JDE received confirmation that the punch-list items associated with Warren County's jurisdiction of I-78 were complete and acceptable. JDE returned in May to address the remaining weather sensitive punch-list items which included pavement striping, raised pavement marker installation and asphalt repairs. An on-site meeting was held on May 21, 2019 to determine the extent of the asphalt repairs, which will be completed in early June 2019. This weather sensitive work also included paint touch-up to the Edge Rd. Bridge superstructure which was performed by their paint subcontractor in May.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019  
PROJECT STATUS REPORT**

## **I-78 PAVEMENT REHABILITATION (JOINT REHABILITATION)**

**Design  
Contract No. DR-721A**

This project is for the rehabilitation of deteriorated transverse and longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction.

During this reporting there was no advancement of this contract. The contract specifications, estimate of quantities, construction details and engineer's estimate for this construction contract has been completed. This contract is anticipated to be procured through the Commission's Job Order Contracting (JOC) program once it is operational.

## **NORTHAMPTON STREET TOLL SUPPORTED BRIDGE**

**NORTHAMPTON STREET TOLL SUPPORTED BRIDGE REHABILITATION**  
**In-depth Inspection and Structural Analysis**  
**Task Order Assignment C-715A-4**

Under this Task Order assignment Pennoni will perform an in-depth inspection of the structure from the waterline up and perform a structural analysis. Using the findings of the inspection and structural analysis they will prepare a report listing recommended repairs. The report will be used by the Commission to author a Request for Proposal to prepare the design plans and specifications to accomplish the repairs. Final report is to be completed by the end of March. Field work has begun and lane closures and rigging will begin the week of January 7, 2019. Field inspection was performed January 7, 2019 through January 16, 2019. Pennoni staff researched and reviewed as-built construction plans, rehabilitation/repair plans, load rating reports and inspection and maintenance reports. Microfilm records of the bridge were obtained from the Commission and converted to .pdf format. Pennoni developed 3D bridge model calculations and inputs; load rating truck load case calculations and model inputs; and global FEM analysis post-processor. Pennoni began preparation of in-depth inspection report, superstructure capacity calculations, and construction sequence for staging and MPT options. A draft Rehabilitation Summary Report was submitted on March 27, 2019 and a review meeting was held on April 9, 2019. Pennoni is following up with a revised report as a result of comments provided.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019  
PROJECT STATUS REPORT**

## **EASTON-PHILLIPSBURG TOLL BRIDGE**

### **SALT STORAGE FACILITY**

**Design**

**Task Order Assignment No. C-702B-3**

IH Engineers was issued Notice to Proceed effective February 16, 2018. A project kick-off meeting was held with IH on the same date. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at E-P Toll Bridge.

IH provided revised/updated final design construction bid documents to the Commission and bids were received on March 28, 2019 and the construction project was awarded at the April 29, 2019 Commissioners Meeting. IH is currently providing post-design/post-award services.

**CM/CI**

**Task Order Assignment No. C-704A-3**

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective May 24, 2019. A project kick-off meeting will be scheduled in the near future with operations and supervisory staff in attendance. This Task Order Assignment is to perform CM/CI services for the construction of a new salt storage facility at E-P Toll Bridge.

**Construction**

**Contract No. T-711AR**

At the April 29, 2019 Commissioners Meeting, the Commission awarded Contract No. T-711AR, Easton-Phillipsburg Toll Bridge Salt Storage Building to Bracy Construction, Inc. of Allentown, PA for an amount not-to-exceed \$1,711,600.00. Bracy was provided with Notice of Award and Limited Notice to proceed on April 30, 2019.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019  
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## **DELAWARE WATER GAP TOLL BRIDGE**

**TOLL PLAZA ROADWAY & NJ APPROACH REPAIRS  
Task Order Assignment No. C-702B-6**

IH Engineers was issued Notice to Proceed effective February 6, 2019. A project kick-off meeting was held with IH on February 8, 2019. This Task Order Assignment is to provide a Scoping/Concept Study Report for WB Toll Plaza Roadway and NJ Approach Repairs at the Delaware Water Gap Toll Bridge facility.

IH and their subconsultants have completed their field assessments and are preparing a draft report of their findings.

## **DISTRICT 2 AND 3**

**PHASE 1 TOLL COLLECTION COUNTING FACILITIES  
Preliminary, Final & Post Design Services  
Task Order Assignment No. C-696B-1**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25<sup>th</sup> at all three locations. Schematic Design Submission was received on November 9<sup>th</sup>, 2016 and a submission review meeting was held on November 14<sup>th</sup> sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019  
PROJECT STATUS REPORT**

## **MULTIPLE FACILITIES AND/OR COMMISSION-WIDE**

### **APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES**

**Design  
Task Order Assignment No. C-715A-1**

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on September 25, 2017. Final plans and specifications are ready awaiting construction under the Job Order Contracting Program.

### **ELECTRONIC SURVEILLANCE / DETECTION SYSTEM ESS MAINTENANCE CONTRACT Contract No. DB-724A**

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **ELECTRONIC TOLL COLLECTION CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT Contract No. DB-584**

The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to review the AET invoice templates, website FAQs, and interactive voice response call tree, that will be implemented for the Scudder Falls Bridge. Conduent submitted a Change Order Request for the implementation of the video transaction processing functionality and the monthly fees associated with account management and transaction processing. The Change Order Request was reviewed by Commission Staff, the NJTA and HNTB, comments were compiled and submitted to Conduent. Commission Staff met with Conduent to review and discuss the change order request and agree on a final price. A change order will be prepared and executed.

## **TRAFFIC COUNT PROGRAM UPGRADE Contract No. DR-550A**

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the wireless modems to the WAN for the transmission of data.

## **ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN Contract No. DB-540A**

TransCore is coordinating with the Scudder Falls Bridge construction management team for the implementation of the electronic toll collection system at the Scudder Falls Bridge. TransCore installed the lane and plaza servers within the Bridge Monitor/All Electronic Tolling Building. TransCore received the various lane components and installed them on the toll gantry. Cabling was installed from each device to the lane servers within the building. The roadway loops were also installed. Powering up each device is now underway. TransCore continues to participate in

on-site meetings to coordinate their work with the Scudder Falls Bridge construction and construction management teams.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019**

## **PROJECT STATUS REPORT**

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

### **ALL ELECTRONIC TOLLING STUDY Task Order Assignment No. C-701A-5**

RK&K submitted the draft report and it was distributed to Commission Executive Staff review. Review comments were compiled and submitted to RK&K to address. RK&K presented the report to the Commission's Executive Staff and comments from that meeting will be incorporated into the final document.

### **LEVEL 3 – INVESTMENT GRADE TRAFFIC AND REVENUE FORECASTS**

**Contract No. C-549AR**

A contract closeout modification was prepared and will be executed.

### **BUILDINGS & FACILITIES ENERGY CONSERVATION MEASURES Preliminary, Final & Post Design Services Task Order Assignment No. C-657A-3 (RJZ/RWL)**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with Joseph Jingoli & Son, Inc. (JJS), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to implement the Energy Conservation Measures (ECM) identified in an ASHRAE Level 3 Energy Audit prepared under Task Order Assignment No. C-657A-1 at all of the Commission's seven (7) Toll Bridge facilities.

A Kick-Off Meeting was conducted with JJS on November 21, 2016, record room site visits, and field surveys of the seven toll bridges has been completed. Progress meeting was conducted on February 1, 2017, reporting field observations and conditions in advance of a Schematic Design submission was received February 28, 2017 and a design review meeting was conducted with the consultant on March 21, and a Final Submission was received on April 24, 2017 addressing Commission's comments. Public Bid Advertisements for an Electrical and a Mechanical Construction Contracts were posted on May 9<sup>th</sup>, bids were publically opened on June 8<sup>th</sup> & June 13<sup>th</sup> respectively. Bids received from the low bidder of each Contract was reviewed by JJS, Commission Staff and Counsels, and found to be responsive. Construction Contracts Awards were made for each of the two (2) Contracts and Consultant is currently providing Post Design Services answering Contractors' Requests for Information and reviewing submittals.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019  
PROJECT STATUS REPORT**

## **CONSTRUCTION MANAGEMENT SERVICES Task Order Assignment No. C-696A-2**

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Energy Conservation Measures (ECM) implementation Project.

A meeting was held with the Consultant on July 13<sup>th</sup> to review the Commission's expectations of the consultant's services during the Pre-Construction and Construction phases of both Electrical & Mechanical ECM implementation Construction Contracts T-645A and T-645B respectively. Subsequently, the Notice of Award and Limited Notice to Proceed was issued to JMT effective July 17, 2017.

JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information, conducting final walk-through and begun the Close-Out procedure for each of the two Construction Project.

### **CONSTRUCTION Contract No. T-645A**

MJF Construction Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Notice to Proceed effective date of July 24<sup>th</sup> was issued in accordance with the Contract Specifications and Pre-Construction Meeting was held on July 27<sup>th</sup>.

Interior and exterior lighting replacement activities is near completion and Contractor is currently finalizing the Commission wide lighting controls system configuration at all seven Toll Bridges Facilities. Training workshop covering all Toll Bridge facilities was completed on December 11, 2018, Substantial Completion was reached December 31, 2018, and Project Close-Out is near completion.

### **CONSTRUCTION Contract No. T-645B**

Schneider Electric Buildings Americas, Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Pre-Construction Meeting was held on August 11<sup>th</sup> and a Notice to Proceed effective date of August 16<sup>th</sup> was issued.

Contractor completed working at Milford Montague, Delaware Water Gap, Portland-Columbia, I-78, Easton Philipsburg and the New Hope Toll Bridge Facility. Contractor completed system integration, interface and setting up the Sequence of Operation of the Commission wide

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019**

### **PROJECT STATUS REPORT**

Building Management System at all six Toll Bridge Facilities. Training workshop was completed on December 11, 2018, Substantial Completion was reached December 31, 2018, a second training session was conducted at Easton Phillipsburg and New Hope Facilities on February 13<sup>th</sup> and 27<sup>th</sup> respectively, and Project Close-Out is near completion.

### **JOB ORDER CONTRACTING**

#### **JOB ORDER CONTRACTING PROGRAM MANAGER**

**Contract No. C-727A**

Gordian Group's activities included developing the JOC Business Rules, setting up the information management software and preparing for the contractor training sessions.

#### **JOB ORDER CONTRACTING SERVICES**

##### **FOR BRIDGE, HIGHWAY AND CIVIL WORK - NORTH REGION**

**Contract No. T/TS-734A**

The Commission awarded the Job Order Contracting Services for Bridge Highway and Civil Work - North Region contract to Mount Construction Company, Inc. on April 30, 2019.

#### **JOB ORDER CONTRACTING SERVICES**

##### **FOR BRIDGE, HIGHWAY AND CIVIL WORK - SOUTH REGION**

**Contract No. T/TS-735A**

The Commission awarded the Job Order Contracting Services for Bridge Highway and Civil Work - South Region contract to Mount Construction Company, Inc. on April 30, 2019.

#### **JOB ORDER CONTRACTING SERVICES**

##### **FOR BUILDING AND FACILITY WORK - NORTH REGION**

**Contract No. T/TS-736A**

The Commission awarded the Job Order Contracting Services for Building and Facility Work - North Region contract to RCC Builders & Developers, Inc. on April 30, 2019.

#### **JOB ORDER CONTRACTING SERVICES**

##### **FOR BUILDING AND FACILITY WORK - SOUTH REGION**

**Contract No. T/TS-737A**

The Commission awarded the Job Order Contracting Services for Building and Facility Work - South Region contract to RCC Builders & Developers, Inc. on April 30, 2019.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**June 24, 2019  
PROJECT STATUS REPORT**

## **GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS C-684A**

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

A kick-off meeting was held on March 18, 2018, for the 2019 Toll Bridge Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from North, Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Director of Tolling, the Senior Director of Maintenance and Toll Operations, and VCEA. Interim inspections of the Toll-Supported Bridges were completed at the Uhlerstown – Frenchtown and Riegelsville Toll-Supported Bridges. Interim Toll-Supported Bridge inspections will continue in June. Toll Bridge inspections of the Easton – Phillipsburg, Portland – Columbia, Delaware Water Gap and Milford – Montague Toll Bridges have been completed. Facilities inspections of the Toll Bridges (except Trenton – Morrisville) have been scheduled for June. VCEA will also inspect the new upstream structure of the Scudder Falls Toll Bridge within 90 days of it opening.

## **2015-2016 TRAFFIC ENGINEERING CONSULTANT Contract No. C-686A**

A proposal was received from Pennoni Engineers to complete a five (5) year traffic and revenue forecast to support the Commission's 2019 bond offering. A change order was prepared and executed. Pennoni is gathering the necessary traffic data and information on projects that may impact traffic during the study period.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

## **OPERATIONS**

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

**OPERATIONS INDEX**  
**FOR**  
**PUBLIC SAFETY & BRIDGE SECURITY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Public Safety & Bridge Security	Status Reports Month of May 2019	1-21

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF MAY 2019**

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

**Radio System**

- During the month of May 2019, the radio system experienced trunking issues out of the Stockton Tower due to communications.
- During the month of May 2019, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have been working with personnel who manage the Solebury and Stockton Towers to prepare for the extension of the Stockton Tower and installation of radio equipment at both sites. Currently we are waiting for required permits to be issued.
- PSBS received new mobile radios for the new Commission vehicles ordered to replace those taken out of service or reassigned.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

**Access Control System**

- During the month of May 2019, PSBS personnel worked with General Supply (Commission's locksmith) to address various door lock issues.
- During the month of May 2019, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors. PSBS is preparing for the task of making work badges for the summer employees.
- During the month of May 2019, Schneider Electric performed preventive maintenance on all access control doors at the toll bridge facilities.
- Various door alarms and ACS issues were addressed both during and after normal working hours.
-

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF MAY 2019**

**Public Safety & Bridge Security**

- During the month of May 2019, PSBS staff continued installing new monitors at the bridge shelters. These monitors allow for the simultaneous viewing of cameras from the ESS systems and commission email/documents.
- During the month of May 2019, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.
- During the month of May 2019, PSBS personnel continued working with Engineering on the new Scudder Falls facility, Administration Building and the design renovations to the Trenton Morrisville administration building.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of May 2019, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed thirty four video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.

**Miscellaneous**

- On May 2<sup>nd</sup> 2019, PSBS personnel attended Flagger Training class
- On May 6<sup>th</sup> , 2019, PSBS personnel attended the Staff and Operations Meeting
- On May 7<sup>th</sup> & 8<sup>th</sup>, 2019, PSBS Staff held interviews for Bridge Security Assistant Coordinator positions

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF MAY 2019**

- On May 8<sup>th</sup> 2019, PSBS held a meeting with Schneider Electric and Genetec to finalize the design of the Mission Control software system
- On May 15<sup>th</sup> 2019, PSBS attended the Workplace Safety Committee Meeting.
- On May 16<sup>th</sup> 2019, PSBS personnel attended Maximo end user training
- On May 16<sup>th</sup>, 21<sup>st</sup> 2019, PSBS Staff held a biweekly meeting with Schneider Electric to review BD-724A phase projects.
- On May 21<sup>st</sup> 2019, PSBS Staff attended the BM/AET Building ESS Installation meeting
- On May 29<sup>th</sup> – 31<sup>st</sup> 2019, PSBS held In-Service training for Commission personnel

## ESS Request Video

Report Run Date: 6/1/2019

Report Month: 5/1/2019- 5/31/2019

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
1989	5/1/19	PSP	Trooper Robert Eck	PC	Police Investigation	Kevin Raike
1990	5/1/19	NJSP Kingwood/Hunterdon Co. Prosecutor	Tpr. Bill Delisi	Upper Black Eddy-Milford	Police Investigation	Matt Skrebel
1991	5/1/19	DRJTBC	JosephTrinian	I78	Motor Vehicle Accident	Joseph Trinian
1992	5/3/19	NJSP	Brian Miller	Northampton	Overweight Crossing	Denis Stites
1993	5/3/19	DRJTBC	AC Tom Cevasco	Uhlerstown-French town	Motor Vehicle Accident	Denis Stites
1994	5/4/19	DRJTBC	D Stites - PCC	DWG	Motor Vehicle Accident	Denis Stites
1995	5/6/19	DRJTBC	Michael Rizza	TM	Motor Vehicle Accident	Michael Rizza
1996	5/6/19	DRJTBC	Sgt. Flynn	EP	Hit & Run MVA	Michael Rizza
1997	5/6/19	DRJTBC	Warren Co Prosecutors Office	EP	Police Investigation	Ryan Nelson
1998	5/7/19	PSP Belfast	Trp. Brown	EP	Motor Vehicle Accident	Ryan Nelson
1999	5/8/19	DRJTBC	A Bubba	I78	Motor Vehicle Accident	Kevin Clark
2000	5/10/19	Buck's County District Attorney's Office	Det. Landamia #9924	Calhoun St.	Police Investigation	Ryan Nelson
2001	5/12/19	DRJTBC	DRJTBC	DWG	Motor Vehicle Accident	Ryan Nelson
2002	5/14/19	DRJTBC	Matt Skrebel	Scudder Falls	Motor Vehicle Accident	Matt Skrebel
2003	5/14/19	DRJTBC	Matt Skrebel	Riverton-Belvidere	Police Chase	Matt Skrebel
2004	5/14/19	DRJTBC	Sgt Piazza	Northampton	Motor Vehicle Accident	Kevin Clark
2005	5/15/19	DRJTBC	Jesse Cole	TM	Internal Investigation	Nicholas Knechel
2006	5/17/19	DRJTBC	K Clark	Washington Crossing	Internal Investigation	Kevin Clark
2007	5/17/19	DRJTBC	M. Wahl	EP	Police Arrest	Michael Wahl
2008	5/18/19	DRJTBC	A. León	TM	Motor Vehicle Accident	Ariel Leon
2009	5/20/19	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
2010	5/20/19	DRJTBC	Michael Rizza	I78	Motor Vehicle Accident	Michael Rizza
2011	5/21/19	NJSP Threat Analysis Unit	DSG Dan Coleman	Calhoun St.	Police Investigation	Matt Skrebel

## ESS Request Video

Report Run Date: 6/1/2019

Report Month: 5/1/2019- 5/31/2019

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2012	5/21/19	DRJTBC	Michael Rizza	Scudder Falls	Motor Vehicle Accident	Michael Rizza
2013	5/22/19	DRJTBC	Cpl Martino	DWG	Motor Vehicle Accident	Kevin Clark
2014	5/23/19	DRJTBC	D Stites - PCC	Northampton	Overweight Crossing	Denis Stites
2015	5/24/19	DRJTBC	Nicholas Knechel	MM	Other	Nicholas Knechel
2017	5/28/19	DRJTBC	Matt Skrebel	MM	Motor Vehicle Accident	Matt Skrebel
2018	5/28/19	DRJTBC	Matt Skrebel	Scudder Falls	Commission Damage	Matt Skrebel
2019	5/29/19	DRJTBC	Matt Skrebel	Scudder Falls	Motor Vehicle Accident	Matt Skrebel
2020	5/29/19	DRJTBC	K. Raike	Washington Crossing	Motor Vehicle Accident	Kevin Raike
2021	5/30/19	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
2022	5/31/19	DRJTBC	M. Jones	TM	Other	Matt Jones
2023	5/31/19	DRJTBC	Matt Skrebel	Scudder Falls	Motor Vehicle Accident	Matt Skrebel
<b>Total for Month:</b>		<b>34</b>				

## April 2019

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	1	19
Delaware Water Gap 41	0	0	2	0	7	0	90	2
Portland Pedestrian 42	0	1	0	0	0	0	0	1
Portland – Columbia 43	0	1	0	0	1	0	2	0
Riverton – Belvidere 44	0	0	0	0	0	0	5	0
Rt 22 EP 45	0	0	3	0	0	0	39	1
Northampton St 46	0	1	1	0	0	0	7	5
I-78 47	0	0	4	2	23	7	155	12
Riegelsville 48	0	0	0	0	0	0	1	3
Upper Black Eddy Milford 49	0	0	0	0	0	0	0	0
Uhlerstown Frenchtown 50	0	0	0	0	0	0	7	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	0	0	0	0	3	0
New Hope Lambertville Toll 53	0	0	0	1	1	0	64	1
New Hope Lambertville 54	0	0	0	0	1	0	14	1
Washington Crossing 55	0	0	0	1	0	0	1	4
Scudder Falls 56	0	0	1	0	2	0	2	0
Calhoun St 57	0	0	0	0	0	0	2	2
Lower Trenton 58	0	0	0	0	0	0	0	19
Morrisville Trenton 59	0	1	3	2	0	4	1	2

	Citations	Warnings	Security Checks
New Jersey State Police	398	79	841
Pennsylvania State Police	80	103	412

# May 2019 Overweight Crossings-Central Region

5/31/2019

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	54	2	0	2	2	2	0	0	0	0	0	0
Northampton St.	524	4	4	0	0	0	0	1	0	1	0	3
Riegelsville	163	1	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	67	2	1	1	1	1	0	1	1	0	0	0
May Totals	808	9	5	3	3	3	0	2	1	1	0	3

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	212	16	7	7	8	4	5	3	1	2	0	6
Northampton St.	1985	23	23	0	4	2	2	13	2	11	0	6
Riegelsville	536	5	4	3	2	2	0	2	2	0	0	0
Uhlerstown - Frenchtown	219	9	0	9	6	3	1	1	1	0	0	2
Year to Date Totals	2952	53	34	19	20	11	8	19	6	0	0	14



# May 2019 Overweight Crossings-Southern Region

5/31/2019

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	0	32	0	32	0	0	0	32	19	13	0	0
Calhoun Street	93	12	11	1	4	4	0	8	5	3	0	0
Washington Crossing	102	11	3	8	8	7	1	1	0	1	0	2
New Hope	106	1	1	0	0	0	0	0	0	0	0	1
Lambertville	3	0	0	0	0	0	0	0	0	0	0	0
Centre Bridge												
Stockton												
<b>May Totals</b>	<b>304</b>	<b>56</b>	<b>15</b>	<b>41</b>	<b>12</b>	<b>11</b>	<b>1</b>	<b>41</b>	<b>24</b>	<b>17</b>	<b>0</b>	<b>3</b>

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	12	124	0	124	4	4	0	116	56	60	0	4
Calhoun Street	304	31	28	3	9	7	2	21	11	10	0	1
Washington Crossing	331	39	18	21	23	15	8	8	3	5	0	8
New Hope	313	12	11	1	3	3	0	7	7	0	0	2
Lambertville												
Centre Bridge	26	3	0	3	2	2	0	1	1	0	0	0
Stockton												
<b>Year to Date Totals</b>	<b>986</b>	<b>209</b>	<b>57</b>	<b>152</b>	<b>41</b>	<b>31</b>	<b>10</b>	<b>153</b>	<b>78</b>	<b>75</b>	<b>0</b>	<b>15</b>

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Northampton StreetMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 4-May	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	168	168	168	168	672
Overweight Crossings	2	1	0	1	4
Overweights Refused	136	136	129	123	524
Motorist Aid	0	1	1	0	2
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	1	1
State / Local Police Requested	1	0	1	0	2
Fire Dept. Requested	0	0	0	0	0
Public Interaction	198	170	238	209	617
Traffic Control	82	57	82	96	317
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	6	6	6	5	23
Miscellaneous	0	7	4	4	15
<u>NOTES:</u>					

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE RiegelsvilleMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 4-May	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	TOTAL
Hours Worked	280	312	284	304	1180
Patrols	146	156	142	146	590
Overweight Crossings	0	0	0	1	1
Overweights Refused	39	39	42	43	163
Motorist Aid	1	0	0	0	1
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	0	0	1	2
Fire Dept. Requested	0	0	0	0	0
Public Interaction	79	50	79	95	303
Traffic Control	24	14	14	16	68
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	1	0	1	2	4
Miscellaneous	5	4	3	0	12

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Milford-Upper Black EddyMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 4-May	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	TOTAL
Hours Worked	12	0	0	12	24
Patrols	6	0	0	6	12
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	6	0	0	5	11
Traffic Control	1	0	0	0	1
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Frenchtown-UhlerstownMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 4-May	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	TOTAL
Hours Worked	84	28	25.5	36	173.5
Patrols	42	13	12	19	86
Overweight Crossings	0	0	0	2	2
Overweights Refused	37	3	4	23	67
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	2	2
Fire Dept. Requested	0	0	0	0	0
Public Interaction	68	14	14	28	124
Traffic Control	5	0	0	0	5
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	1	1
Miscellaneous	0	0	0	0	0

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Belvidere-RivertonMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 4-May	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	TOTAL
Hours Worked	168	168	168	168	672
Patrols	84	82	82	84	332
Overweight Crossings	0	0	0	2	2
Overweights Refused	16	11	15	12	54
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	2	0	4	3	9
Fire Dept. Requested	0	0	0	0	0
Public Interaction	75	56	56	69	256
Traffic Control	7	8	8	1	24
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	7	5	8	7	27

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland Columbia - Pedestrian Bridge

MONTH May

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 4-May	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	TOTAL
Hours Worked	14	14	14	14	56
Patrols					0
Overweight Crossings					0
Overweights Refused					0
Motorist Aid					0
Medical Assistance					0
First Aid Rendered					0
State / Local Police Requested					0
Fire Dept. Requested					0
Public Interaction					0
Traffic Control					0
Jumpers					0
Assaults					0
Other					0
Miscellaneous					0

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge StocktonMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	WEEK OF 31-May	TOTAL
Hours Worked	24	12	0	0	36
Patrols	12	6	0	0	18
Overweight Crossings	0	0	0	0	0
Overweights Refused	2	1	0	0	3
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	11	7	0	0	18
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:



## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - LambertvilleMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	WEEK OF 31-May	TOTAL
Hours Worked	444	276	300	240	1260
Patrols	221	127	146	118	612
Overweight Crossings	0	0	0	1	1
Overweights Refused	23	15	29	39	106
Motorist Aid	0	0	0	2	2
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	5	0	1	3	9
Fire Dept. Requested	0	0	0	0	0
Public Interaction	318	237	262	142	959
Traffic Control	0	1	2	0	3
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	17	6	17	13	53
Miscellaneous	0	0	0	0	0

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington CrossingMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	WEEK OF 31-May	TOTAL
Hours Worked	264	168	168	144	744
Patrols	137	82	81	76	376
Overweight Crossings	4	2	2	3	11
Overweights Refused	22	42	16	22	102
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	2	2	0	4	8
Fire Dept. Requested	0	0	0	0	0
Public Interaction	21	78	42	0	141
Traffic Control	10	21	12	20	63
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	5	2	9	3	19
Miscellaneous	0	0	0	0	0

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun StreetMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	WEEK OF 31-May	TOTAL
Hours Worked	508	252	296	236	1292
Patrols	245	127	143	100	615
Overweight Crossings	5	3	2	2	12
Overweights Refused	41	16	15	21	93
Motorist Aid	3	1	0	0	4
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	5	2	2	3	12
Fire Dept. Requested	0	0	0	0	0
Public Interaction	75	42	57	75	249
Traffic Control	0	17	13	8	38
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	8	7	2	4	21
Miscellaneous	0	0	0	0	0

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	WEEK OF 31-May	TOTAL
Hours Worked	36	12	36	0	84
Patrols	18	6	18	0	42
Overweight Crossings	2	8	10	12	32
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	2	5	7	8	22
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lumberville - Raven RockMONTH MayYEAR 2019

ACTIVITY/SERVICE	WEEK OF 11-May	WEEK OF 18-May	WEEK OF 25-May	WEEK OF 31-May	TOTAL
Hours Worked	0	0	0	0	0
Patrols	10	6	11	7	34
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

2019

## AC Bridge Activities

May 2019

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	34	32	0	0	0	0
Calhoun Street	105	12	0	0	0	0
Scudder Falls	139	0	3	0	4	
Washington Crossing	78	11	1	0	0	0
New Hope	62	1	0	0	0	0
Lambertville						
Centre Bridge	27	0	0	0	0	0
Stockton						
Lumberville	40	0	0	0	0	0
RavenRock						
Uhlersown	36	3	1	0	0	0
Frenchtown						
Upper Black Eddy	40	0	0	0	0	0
Millford						
Riegelsville	111	4	0	0	0	0
Northampton St.	143	4	0	0	2	0
Riverton						
Belvidere	62	4	0	0	0	0
Portland Columbia	28	0	0	0	0	0
Totals	905	71	5	0	6	0

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

**Operations Report Index**

**Maintenance and Toll Operations**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Maintenance and Toll	Status report Month of May 2019	1-10

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

**MAINTENANCE AND TOLL OPERATIONS**  
**MONTH OF MAY 2019**

- Attended C-704A-1, Construction Inspection Task Order Agreement, NH-L Toll Salt Storage Building - CM/CI Services, Progress Meeting held at New Hope Toll Bridge.
- Forwarded request for Capital Account set up for the purchase of materials and supplies to install a new training room at the Delaware Water Gap administration building.
- Attended Maximo end user training for the Inventory Control Specialist and RMS held at New Hope Toll Bridge facility.
- Attended Toll Lieutenants meeting held at Easton Phillipsburg Toll Bridge Facility.
- Attended Regional Maintenance Supervisors meeting held at Easton Phillipsburg Toll Bridge Facility.
- Attended C-519A-Southern Ops & Southern Maintenance Facilities (Program Update +.Phase 1 & 2 Update) held at New Hope Toll Bridge Facility.
- Attended meeting to discuss staffing required for the Scudders Falls, Public Safety, Bridge Monitors and Administration Building held at New Hope Toll Bridge Facility.
- Attended meeting with operations staff to discuss the Skilled Maintenance Worker position proposal from LCTI for developing and administering assessments.
- Senior Director reviewed and approved various invoices for Guiderail Attenuator repairs and Performance and Payment Bond completed by J. Fletcher Creamer.
- Senior Director attended meetings with Fleet Management staff to discuss 2019 vehicles and Equipment budget and recovery plan for approved purchases.
- Senior Director attended meetings with Toll Management staff to discuss 12 hour shift schedules for Toll Officers.



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

- Senior Director met with Maintenance staff to discuss pothole repair update and GEC inspection.
- Reviewed the Accident Log/Property Damage Reports for the month of May 2019. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of May 2019. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for May 2019 staff agenda meeting held at New Hope Lambertville administration meeting.
- Prepared and forwarded report of Use of Commission Facilities for the month of May 2019 to the Deputy Executive Director of Operations.

**Maintenance Operations**

- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities.
- Director of Maintenance attended Maximo training for Regional Maintenance Supervisors held at New Hope Toll bridge.
- Trenton Morrisville Maintenance began cleanup of new maintenance garage site on Woodbourne St. in Langhorne Pa.
- Trenton Morrisville maintenance crews continue mowing and landscaping projects within Commission jurisdiction.
- Trenton Morrisville Maintenance Crews checked and cleaned all drain and inlets as needed.
- Trenton-Morrisville maintenance crews continued crack sealing roadways with hot asphalt sealant as needed
- Trenton-Morrisville maintenance crews continued repairing potholes on roadways within Commission jurisdictions as needed.
- New Hope Maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

- New Hope Maintenance crew's repaired drains in New Hope Lambertville Toll parking lot by saw cutting and removing damaged area and installing new black top.
- New Hope maintenance crew's continued repairing potholes at New Hope Toll Supported Bridge with new Aqua Phalt concrete and asphalt patch material.
- New Hope maintenance crew's removed all materials form old salt shed barn in preparation for demolition.
- New Hope Maintenance crew's power washed and cleaned al expansion joints and scuppers on New Hope Toll main river bridge.
- I-78 Maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- I-78 maintenance crews continue mowing and landscaping projects within Commission jurisdiction.
- I-78 maintenance crew's continued crack sealing roadways with hot asphalt as needed.
- I-78 maintenance crews continued repairing potholes on I-78 roadway and ramps with Aqua Phalt concrete and asphalt patch material.
- I-78 Maintenance Crews checked all drain and inlets and cleaned as needed.
- Easton Phillipsburg Maintenance crews continue street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Easton Phillipsburg maintenance crews repaired lights that were out at the Upper Black Eddy – Milford Toll Supported Bridge.
- Easton-Phillipsburg maintenance crews repaired damaged lane three curb on toll plaza.
- Easton-Phillipsburg maintenance crews continue mowing and landscaping projects within Commission jurisdiction.
- Easton-Phillipsburg maintenance crews continued cleaning inlets and drains within jurisdiction.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

- Easton Phillipsburg maintenance crews continued filling potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland Columbia maintenance crews continue street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Portland-Columbia maintenance crew's continue to seal cracks in garage as per GEC inspection report.
- Portland-Columbia maintenance crews continued repairing potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland-Columbia maintenance crews flushed bridge deck and joints on Locust St. Bridge.
- Portland-Columbia maintenance crews repaired street lights on New Jersey side of the highway.
- Delaware Water Gap maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Delaware Water Gap maintenance crews continued repairing potholes on Route 80 and ramps with Aqua Phalt concrete and asphalt patch material.
- Delaware Water Gap maintenance crews continue to remove brush and debris from gate area to access under bridge.
- Delaware Water Gap maintenance crews completed installation of split system air conditioning unit in Delaware Water Gap Conference room.
- Milford-Montague maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Milford-Montague maintenance crews painted roadway lines near route 209 intersection.
- Milford-Montague maintenance crews continue to check and clean all inlets and storm drains.
- Milford-Montague maintenance crews continued repairs of potholes on bridge deck and roadway with new Aqua Phalt concrete and asphalt patch material.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

- Milford-Montague maintenance crews fabricated sign brackets out of aluminum and mounted Do Not Enter and Wrong Way signs on Toll Plaza.

**Fleet Department**

- Fleet Supervisor updated Gantt chart to reflect updates to the project schedule for 2019 Vehicles and Equipment purchases.
- Fleet Supervisor has been working closely with ARM and De Hart on resolving up-fitting issues.
- Fleet Supervisor scheduled conference call to discuss recent Mack order. Plow piston shut off, Hydraulic Connections at rear center of vehicle and Sub-frame design.
- Fleet Supervisor scheduled meeting with Load Rite representative to discuss different scale systems loaders.
- Fleet department attended RMS meeting and provided update of Vehicle and Equipment schedule.
- Fleet department has been working with IT regarding entering new vehicles into Maximo.
- Smart Car has been scheduled for lighting up-fit and wrapping and should be ready for use in July.
- 8 Ford F-250 Patrol Vehicles have been ordered.
- 7 Chevy 5500/6500 have been ordered and are in the process up- finalizing up-fitting.

**Toll Operations**

- Director of Toll held monthly Lieutenants meeting at I-78 Toll Bridge Facility. Topics discussed:
  - ADP Time Keeping
  - Transcore
  - Operations Issues
  - Twelve hour schedules
  - Staffing

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of June 24, 2019**

- Director of Toll and Deputy Director of Toll conducted interviews for vacant part-time Toll Collector positions and hired six new candidates.
- Director of Toll and Deputy Director of Toll attended May in-service meeting with Public Safety department.
- Director of Toll and Deputy Director of Toll continued site visits to Toll locations and met with Toll staff.
- Deputy Director of Toll continues to work with Inventory Control Specialists in Southern and Central and Northern Regions.
- Director of Toll and Deputy Director of Toll attended meeting with safety staff to discuss implementing safety measures to assist toll employees.
- Director continues to attend Electronic Toll Collection monthly Transcore maintenance meetings held at Trenton Morrisville facility.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.

**Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville**

[illegible][illegible][illegible]

**Mark W. Dilts, Regional Maintenance Supervisor, Easton-Phillipsburg**

[illegible][illegible][illegible]

**Tim Hannon, Regional Maintenance Supervisor - Milford-Montague**

[illegible][illegible][illegible]





**Monthly Disabled Vehicle Report  
May 2019**

AAA Called	Cleared Vehicle	Cell Phone	Traffic Control	Transport Motorist	Other
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5/2019	2	178	1	1	
		Dist Total	1	1	
	Grand Total		1	1	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

**USE OF FACILITIES REQUEST REPORT**

**MONTH OF MAY 2019**

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of May 2019	1

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 24, 2019

## PROPERTY REPORT

### Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
I-78	Department of Agriculture	May 1, 2019	2019 UOF-C-Region I-78 NJ Dept. of Ag - Spotted Lanternfly Treatment
I-78	Met - Ed	May 7, 2019	2019 UOF-C-Region I-78 Med Ed Sign Replacement
New Hope Toll Supported Bridge	New Hope Celebrates Inc.	May 11, 2019	2019 UOF-S-Region "New Hope Celebrates" Flag Unfurling
New Hope Toll Supported Bridge	New Hope Celebrates Inc.	May 18, 2019	2019 UOF-S-Region "New Hope Celebrates" Annual Pride Parade
Northampton St. Toll Supported Bridge	Hellenic Orthodox Church	May 20, 2019 through June 3, 2019	2019 UOF-C-Region Hellenic Orthodox Church Festival BANNER
Riegelsville Toll Supported Bridge	American Legion Post #950	May 26, 2019	2019 UOF-C-Region American Legion Post #950 Wreath Ceremony
Belvidere Toll Supported Bridge	Belvidere American Legion Post # 131	May 27, 2019	2019 UOF C-Region Belvidere American Legion Post #131

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

**OPERATIONS INDEX  
FOR  
TRAINING AND EMPLOYEE SAFETY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Training and Employee Safety	Status Report Month of May 2019	1-14

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 06, 2019**

### **TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF May 2019**

The below-listed items represent meetings, communications, tasks, and projects involving the Training and Employee Safety Department:

The Training & Employee Safety (TES) department instructed and/or facilitated (25) training sessions in the month of May. (200) Commission employees were trained this month in the following areas;

- CPR/AED/First Aid Certification
- PSBS In-Service
- Lawn Equipment Safety (Mower & Hedge Trimming Safety Video)
- Maximo
- Flagger Training Certification
- Counterfeit Money Recognition
- Incident Report Writing
- Patrol Vehicle Familiarization
- Webinar: Handling Emotionally Charged Situations in the Workplace
- Traffic Control Coordinator Refresher
- Guide for First Time Managers(Webinar)
- Webinar: Coping with Competing Priorities
- Webinar: Leading with Impact
- HR Law Seminar

#### **Training –**

- Scheduled/Coordinated CPR Training at I78, NHL & DWG
- Coordinated the scheduling of personnel for PSBS In-Service Training
- Finalized scheduling for upcoming Boating Safety Certification Class
- Prepared May Training Report for Staff Meeting
- Scheduled/registered personnel for upcoming Flagger Certification Class @ I 78
- Actively working with Accounting to provide Excel training through New Horizons for their employees
- Coordinated employee registration for the Traffic Control Refresher Course at Rutgers

## Training - Continued

- Updated Toll Collector Training Materials w/too personnel for upcoming in-service training
- Assisted in the facilitation and preparation of the WPSC Meeting at DWG
- Finalized Leadership training in conjunction with the Purchasing Department
- Participated in the Skill Path Webinar "The Guide to First-Time Managers"
- Coordinated June Harassment/Discrimination Prevention training with PSBS
- Finalized Conflict Resolution, De-escalation, Customer Service training materials
- Researched/updated the Toll Robbery Training PowerPoint
- Forwarded Peer Support Group SOP/Application to HR for review
- Coordinated w/Maintenance Dept. -Respect in the Work Place Training
- Reviewed/updated needs assessment training for each department
- Finalized CPR Training dates with Hunterdon Healthcare for June & July
- Established training dates in July for Conflict Resolution

## Skill Path – Professional Development

- Webinar: How to Handle Emotionally Charged Situations in the Workplace
- Leading with Impact Webinar: First Time Leadership Essentials
- Webinar: Coping with Completing Priorities without Losing Your Mind
- HR – Law 1 day Intensive Seminar

## Industry Safe –

- Updated Industry Safe to include new employees/courses
- Maintained training records for Maximo Training
- Uploaded CPR certificates for May into Industry Safe
- Input attendance and class records for Toll Box Talks into Industry Safe
- Updated employee records to reflect outside certifications obtained
- Performed quality control of information input into Industry Safe
- Ensured all information in industry safe accurately matched information in manual Excel database

## State Police –

- Coordinated NJSP and PSP detail for DWG lane closure
- Assisted Northern Region Lt. with an elderly female motorist traveling the wrong way at the MM Toll Plaza
- Assisted 1<sup>st</sup> Sr. Director Wright/NJSP with a personnel matter at EP
- Coordinated NJSP and PSP Trooper assignments for May 20th Commission Meeting

#### State Police - Continued

- Completed several new hire background checks
- Facilitated discussion w/maintenance supervisors to standardize use of SP personnel for road work on the interstates
- Obtained accident reports from various law enforcement agencies
- Approved NJSP/PSP MOU invoices in SharePoint

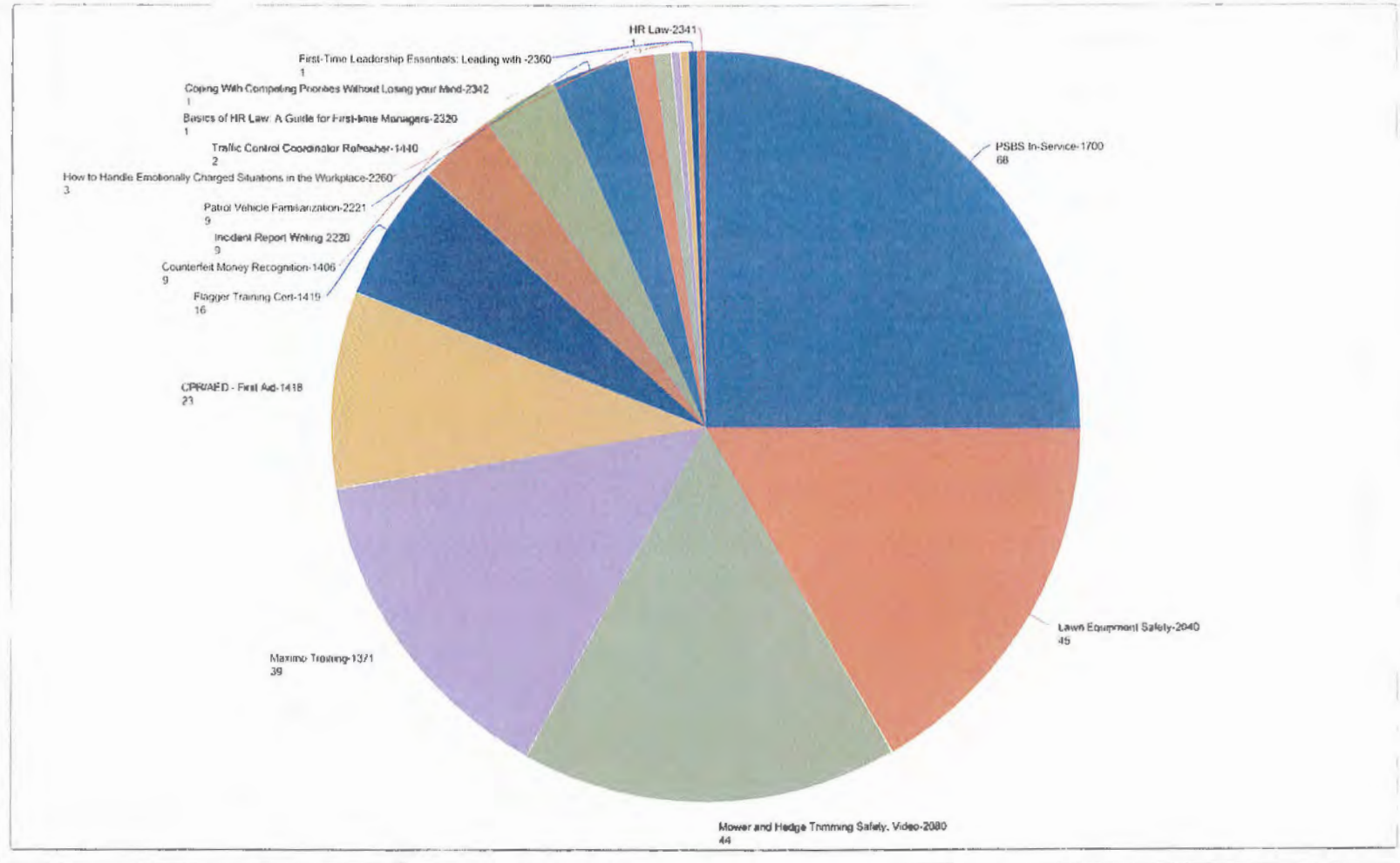
#### Employee Safety –

- Bridge Master/Bucket Truck training confirmed for September 16-20
- Conducted Tool Box Talks at MM/PC, TM/NHL & I-78/EP
- Coordinated the delivery of Fire Safety Equipment (early June)
- In the process of obtaining (3) quotes for harness safety training
- Consult w/foreman regarding summer safety topics of discussion
- Purchased eye protection for maintenance personnel
- Ordered supplies for First Aid Kits
- Attended a meeting w/DED to discuss WPSC/Safety Shoe concern
- Conducted AED/First Aid checks at each respective DRJTBC facility

#### Mentor 101 –

- Mentor 101 Orientation for Toll Collector Crystal Coles at I-78
- Reviewed Mentor 101 Evaluation Forms
- Completed outline of Summer Hire Career Exploration day
- Ensured confidentiality forms were completed by new Mentors
- Follow up meetings with Steve Smith, Scott Sheldon and Kelly Giardina

## TES Training Report





Date Attended	Class Name	Business Unit	Employee ID
Total Courses: 15		Total Classes: 25	# of Emp. Trained in May: 200
5/2/2019			# of Emp Trained for Day: 16
	Counterfeit Money Recognition-1406		# of Emp. in class: 9
		OPERATIONS	G5B001945
		OPERATIONS	G5B001976
		OPERATIONS	G5B001114
		OPERATIONS	G5B001278
		OPERATIONS	G5B001302
		OPERATIONS	G5B001943
		OPERATIONS	G5B002135
		OPERATIONS	G5B001614
		OPERATIONS	G5B002183
	Flagger Training Cert-1419		# of Emp. in class: 16
		OPERATIONS	G5B001168
		OPERATIONS	G5B001976
		OPERATIONS	G5B002286
		OPERATIONS	G5B001114
		OPERATIONS	G5B001278
		OPERATIONS	G5B001302
		OPERATIONS	G5B001943
		OPERATIONS	G5B002135
		OPERATIONS	G5B001875
		OPERATIONS	G5B002247
		OPERATIONS	G5B001614
		OPERATIONS	G5B002183
		OPERATIONS	G5B001945
		OPERATIONS	G5B001756
		OPERATIONS	G5B001873
		OPERATIONS	G5B001351
	Incident Report Writing-2220		# of Emp. in class: 9
		OPERATIONS	G5B001945
		OPERATIONS	G5B001976
		OPERATIONS	G5B001114
		OPERATIONS	G5B001278
		OPERATIONS	G5B001302

	OPERATIONS	G5B001943
	OPERATIONS	G5B002135
	OPERATIONS	G5B001614
	OPERATIONS	G5B002183
Patrol Vehicle Familiarization-2221		# of Emp. in class: 9
	OPERATIONS	G5B001945
	OPERATIONS	G5B001976
	OPERATIONS	G5B001114
	OPERATIONS	G5B001278
	OPERATIONS	G5B001302
	OPERATIONS	G5B001943
	OPERATIONS	G5B002135
	OPERATIONS	G5B001614
	OPERATIONS	G5B002183
5/7/2019		# of Emp. Trained for Day: 10
CPR/AED - First Aid-1418		# of Emp. in class: 1
	OPERATIONS	G5B002098
Lawn Equipment Safety-2040		Distinct Count: 4
	OPERATIONS	G5B001744
	OPERATIONS	G5B001792
	OPERATIONS	G5B002247
	OPERATIONS	G5B002228
Maximo Training-1371		# of Emp. in class: 5
	OPERATIONS	G5B001173
	OPERATIONS	G5B002069
	OPERATIONS	G5B001078
	OPERATIONS	G5B001370
	OPERATIONS	G5B002223
Mower and Hedge Trimming Safety, Video-2080		# of Emp. in class: 4
	OPERATIONS	G5B002228
	OPERATIONS	G5B001744
	OPERATIONS	G5B001792
	OPERATIONS	G5B002247
5/13/2019		# of Emp. Trained for Day: 12
Maximo Training-1371		# of Emp. in class: 12
	OPERATIONS	G5B001239
	OPERATIONS	G5B001156

	OPERATIONS	G5B001120
	OPERATIONS	G5B001090
	OPERATIONS	G5B001705
	OPERATIONS	G5B001792
	OPERATIONS	G5B001468
	OPERATIONS	G5B002247
	OPERATIONS	G5B001561
	OPERATIONS	G5B002134
	OPERATIONS	G5B001546
	OPERATIONS	G5B001086
5/14/2019	# of Emp Trained for Day: 12	
Maximo Training-1371	# of Emp. in class: 12	
	OPERATIONS	G5B001294
	OPERATIONS	G5B001156
	OPERATIONS	G5B002115
	OPERATIONS	G5B002212
	OPERATIONS	G5B001705
	OPERATIONS	G5B001128
	OPERATIONS	G5B001820
	OPERATIONS	G5B001792
	OPERATIONS	G5B002257
	OPERATIONS	G5B001468
	OPERATIONS	G5B001547
	OPERATIONS	G5B002222
5/15/2019	# of Emp Trained for Day: 8	
CPR/AED - First Aid-1418	# of Emp. in class: 8	
	OPERATIONS	G5B001077
	OPERATIONS	G5B001547
	OPERATIONS	G5B002060
	OPERATIONS	G5B001099
	OPERATIONS	G5B001120
	OPERATIONS	G5B002120
	OPERATIONS	G5B001133
	OPERATIONS	G5B001230
5/16/2019	# of Emp Trained for Day: 10	
Maximo Training-1371	# of Emp. in class: 10	
	OPERATIONS	G5B002023

	OPERATIONS	G5B001464
	OPERATIONS	G5B002210
	OPERATIONS	G5B001359
	OPERATIONS	G5B001978
	OPERATIONS	G5B001615
	OPERATIONS	G5B001900
	OPERATIONS	G5B001942
	OPERATIONS	G5B002187
	OPERATIONS	G5B001255
5/21/2019	# of Emp Trained for Day: 19	
Lawn Equipment Safety-2040	# of Emp. in class: 19	
	OPERATIONS	G5B002332
	OPERATIONS	G5B001723
	OPERATIONS	G5B001361
	OPERATIONS	G5B002269
	OPERATIONS	G5B001218
	OPERATIONS	G5B001761
	OPERATIONS	G5B001452
	OPERATIONS	G5B002026
	OPERATIONS	G5B002227
	OPERATIONS	G5B001547
	OPERATIONS	G5B001561
	OPERATIONS	G5B001086
	OPERATIONS	G5B002213
	OPERATIONS	G5B002078
	OPERATIONS	G5B001881
	OPERATIONS	G5B001168
	OPERATIONS	G5B001835
	OPERATIONS	G5B001386
	OPERATIONS	G5B002217
Mower and Hedge Trimming Safety, Video-2080	# of Emp. in class: 19	
	OPERATIONS	G5B002332
	OPERATIONS	G5B001723
	OPERATIONS	G5B001361
	OPERATIONS	G5B002269
	OPERATIONS	G5B001218
	OPERATIONS	G5B001761

	OPERATIONS	G5B001452
	OPERATIONS	G5B002026
	OPERATIONS	G5B002227
	OPERATIONS	G5B001547
	OPERATIONS	G5B001561
	OPERATIONS	G5B001086
	OPERATIONS	G5B002213
	OPERATIONS	G5B002078
	OPERATIONS	G5B001881
	OPERATIONS	G5B001168
	OPERATIONS	G5B001835
	OPERATIONS	G5B001386
	OPERATIONS	G5B002217
5/22/2019		# of Emp Trained for Day: 9
CPR/AED - First Aid-1418		# of Emp. in class: 7
	OPERATIONS	G5B002264
	OPERATIONS	G5B002333
	OPERATIONS	G5B001127
	OPERATIONS	G5B001696
	OPERATIONS	G5B001249
	OPERATIONS	G5B001946
	OPERATIONS	G5B001294
Traffic Control Coordinator Refresher-1440		# of Emp. in class: 2
	OPERATIONS	G5B001239
	OPERATIONS	G5B001120
5/23/2019		# of Emp Trained for Day: 1
HR Law-2341		# of Emp. in class: 1
	OPERATIONS	G5B002189
5/24/2019		# of Emp Trained for Day: 14
Lawn Equipment Safety-2040		# of Emp. in class: 12
	OPERATIONS	G5B002212
	OPERATIONS	G5B001171
	OPERATIONS	G5B002054
	OPERATIONS	G5B001258
	OPERATIONS	G5B002134
	OPERATIONS	G5B001053
	OPERATIONS	G5B001296

	OPERATIONS	G5B001238
	OPERATIONS	G5B002286
	OPERATIONS	G5B002226
	OPERATIONS	G5B001875
	OPERATIONS	G5B002284
<b>Mower and Hedge Trimming Safety, Video-2080</b>		<b># of Emp. in class: 12</b>
	OPERATIONS	G5B002212
	OPERATIONS	G5B001171
	OPERATIONS	G5B002054
	OPERATIONS	G5B001727
	OPERATIONS	G5B002134
	OPERATIONS	G5B001053
	OPERATIONS	G5B001296
	OPERATIONS	G5B001156
	OPERATIONS	G5B002286
	OPERATIONS	G5B002226
	OPERATIONS	G5B001875
	OPERATIONS	G5B002284
<b>5/28/2019</b>	<b># of Emp. Trained for Day: 20</b>	
<b>PSBS In-Service-1700</b>		<b># of Emp. in class: 20</b>
	OPERATIONS	G5B001745
	OPERATIONS	G5B001239
	OPERATIONS	G5B001327
	OPERATIONS	G5B002204
	OPERATIONS	G5B002138
	OPERATIONS	G5B001579
	OPERATIONS	G5B001236
	OPERATIONS	G5B001815
	OPERATIONS	G5B001733
	OPERATIONS	G5B001576
	OPERATIONS	G5B001493
	OPERATIONS	G5B002135
	OPERATIONS	G5B001807
	OPERATIONS	G5B001768
	OPERATIONS	G5B002161
	OPERATIONS	G5B002108
	OPERATIONS	G5B001839

	OPERATIONS	G5B001464
	OPERATIONS	G5B001792
	OPERATIONS	G5B001561
5/29/2019		# of Emp Trained for Day: 34
CPR/AED - First Aid-1418		# of Emp. in class: 7
	OPERATIONS	G5B002205
	OPERATIONS	G5B002172
	OPERATIONS	G5B001381
	OPERATIONS	G5B002152
	OPERATIONS	G5B001564
	OPERATIONS	G5B002100
	OPERATIONS	G5B001774
How to Handle Emotionally Charged Situations in the Workplace-2260		# of Emp. in class: 1
	OPERATIONS	G5B002211
Lawn Equipment Safety-2040		# of Emp. in class: 10
	OPERATIONS	G5B002331
	OPERATIONS	G5B001647
	OPERATIONS	G5B001203
	OPERATIONS	G5B001128
	OPERATIONS	G5B001191
	OPERATIONS	G5B001075
	OPERATIONS	G5B002003
	OPERATIONS	G5B001546
	OPERATIONS	G5B001482
	OPERATIONS	G5B002285
Mower and Hedge Trimming Safety, Video-2080		# of Emp. in class: 9
	OPERATIONS	G5B002331
	OPERATIONS	G5B002285
	OPERATIONS	G5B001482
	OPERATIONS	G5B001546
	OPERATIONS	G5B002003
	OPERATIONS	G5B001075
	OPERATIONS	G5B001191
	OPERATIONS	G5B001128
	OPERATIONS	G5B001647
PSBS In-Service-1700		# of Emp. in class: 16

	OPERATIONS	G5B002134
	OPERATIONS	G5B002310
	OPERATIONS	G5B002247
	OPERATIONS	G5B001756
	OPERATIONS	G5B001220
	OPERATIONS	G5B002198
	OPERATIONS	G5B001977
	OPERATIONS	G5B001114
	OPERATIONS	G5B002276
	OPERATIONS	G5B002274
	OPERATIONS	G5B001727
	OPERATIONS	G5B002176
	OPERATIONS	G5B001158
	OPERATIONS	G5B002183
	OPERATIONS	G5B001789
	OPERATIONS	G5B001919
5/30/2019	# of Emp Trained for Day: 20	
How to Handle Emotionally Charged Situations in the Workplace-2260		# of Emp. in class: 2
	OPERATIONS	G5B002229
	OPERATIONS	G5B002199
PSBS In-Service-1700	# of Emp. in class: 18	
	OPERATIONS	G5B001945
	OPERATIONS	G5B001468
	OPERATIONS	G5B002278
	OPERATIONS	G5B001156
	OPERATIONS	G5B001705
	OPERATIONS	G5B001546
	OPERATIONS	G5B001086
	OPERATIONS	G5B002098
	OPERATIONS	G5B001852
	OPERATIONS	G5B001691
	OPERATIONS	G5B001302
	OPERATIONS	G5B001929
	OPERATIONS	G5B001102
	OPERATIONS	G5B001698
	OPERATIONS	G5B001614
	OPERATIONS	G5B002117



	OPERATIONS	G5B002071
	OPERATIONS	G5B002241
5/31/2019		# of Emp Trained for Day: 15
Basics of HR Law: A Guide for First-time Managers-2320		# of Emp. in class: 1
	OPERATIONS	G5B002189
Coping With Competing Priorities Without Losing your Mind-2342		# of Emp. in class: 1
	OPERATIONS	G5B002189
First-Time Leadership Essentials: Leading with -2360		# of Emp. in class: 1
	OPERATIONS	G5B002189
PSBS In-Service-1700		# of Emp. in class: 14
	OPERATIONS	G5B001935
	OPERATIONS	G5B002012
	OPERATIONS	G5B002248
	OPERATIONS	G5B002160
	OPERATIONS	G5B002246
	OPERATIONS	G5B001943
	OPERATIONS	G5B002121
	OPERATIONS	G5B002140
	OPERATIONS	G5B001828
	OPERATIONS	G5B001830
	OPERATIONS	G5B001165
	OPERATIONS	G5B001122
	OPERATIONS	G5B002066
	OPERATIONS	G5B001120

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of June 24, 2019**

**OPERATIONS INDEX  
FOR  
INFORMATION TECHNOLOGY**

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# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 2019





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## Information Technology Department Report

Month of May 2019


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

### Helpdesk/Deployments:


-  Processed 90 work orders for the month of February.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, Kronos ADP, Cartegraph, and other Enterprise Software updates and maintenance, and EZ-Pass support.

### Projects:


#### ADP Time Project:

-  ADP is live and we are currently working on HR implementations and moving to Attendance and Scheduling.


#### Asset Management:

-  Maximo has gone live and has supplanted Cartegraph as our Asset Management system.



#### MUNIS Migration:

-  We have begun the initial steps to moving MUNIS to the Tyler Cloud platform.

#### Telephone System:

-  IT Department has begun to implement our new phone system. Notification will be sent to those who will be affected and when.

#### Scudders:

-  IT Department is currently building network services at the AET building.
-  IT is has begun to prepare new desktop computers for the move to the new Administration Building.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of June 2019

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### **▮ Meetings Attended:**

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

- ▮ Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.
- ▮ Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.