

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF JANUARY 28, 2019

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY
Chairman

HONORABLE GEOFFREY S. STANLEY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE WADUD AHMAD
Vice Chairman

VACANT

HONORABLE PAMELA JANVEY
Secretary

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey, Vacant

NEW JERSEY: Ciesla*, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Ahmad, Christy*

NEW JERSEY: Stanley, Van Vliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Ahmad, Grace

NEW JERSEY: Lavery*, Van Vliet

PERSONNEL

PENNSYLVANIA: Grace, Janvey*

NEW JERSEY: Ciesla, Stanley

AUDIT COMMITTEE

PENNSYLVANIA: Ahmad*, Janvey

NEW JERSEY: Lavery, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Vacant

NEW JERSEY: Laurenti*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

Lavery	(1)	Ex-Officio of all Committees
	(2)	Professional Services Committee (Chairperson)
	(3)	Audit Committee
Ciesla	(1)	Finance, Insurance Management and Operations Committee(Chairperson)
	(2)	Personnel Committee
	(3)	Administrative Committee
Ahmad	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee
	(3)	Audit Committee (Chairperson)
Grace	(1)	Professional Services
	(2)	Personnel Committee
	(3)	Administrative Committee
Janvey	(1)	Finance, Insurance Management and Operations Committee
	(2)	Personnel Committee (Chairperson)
	(3)	Audit Committee
Laurenti	(1)	Finance, Insurance Management and Operations Committee
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
Christy	(1)	Projects, Property and Equipment Committee (Chairperson)
Stanley	(1)	Projects, Property and Equipment Committee
	(2)	Personnel Committee
Vacant(PA)	(1)	Finance, Insurance Management and Operations Committee
	(2)	Administrative Committee
Van Vliet	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

CHERRY, WEBER & ASSOCIATES
Freehold, NJ

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS & YOUNG
Philadelphia, Pennsylvania

CHIESA SHAHINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

ZELENKOWSKIE AXELROD, LLC
Jamison, Pennsylvania

FINANCIAL ADVISOR

NW FINANCIAL GROUP
Jersey City, New Jersey

COMMUNICATIONS CONSULTANT

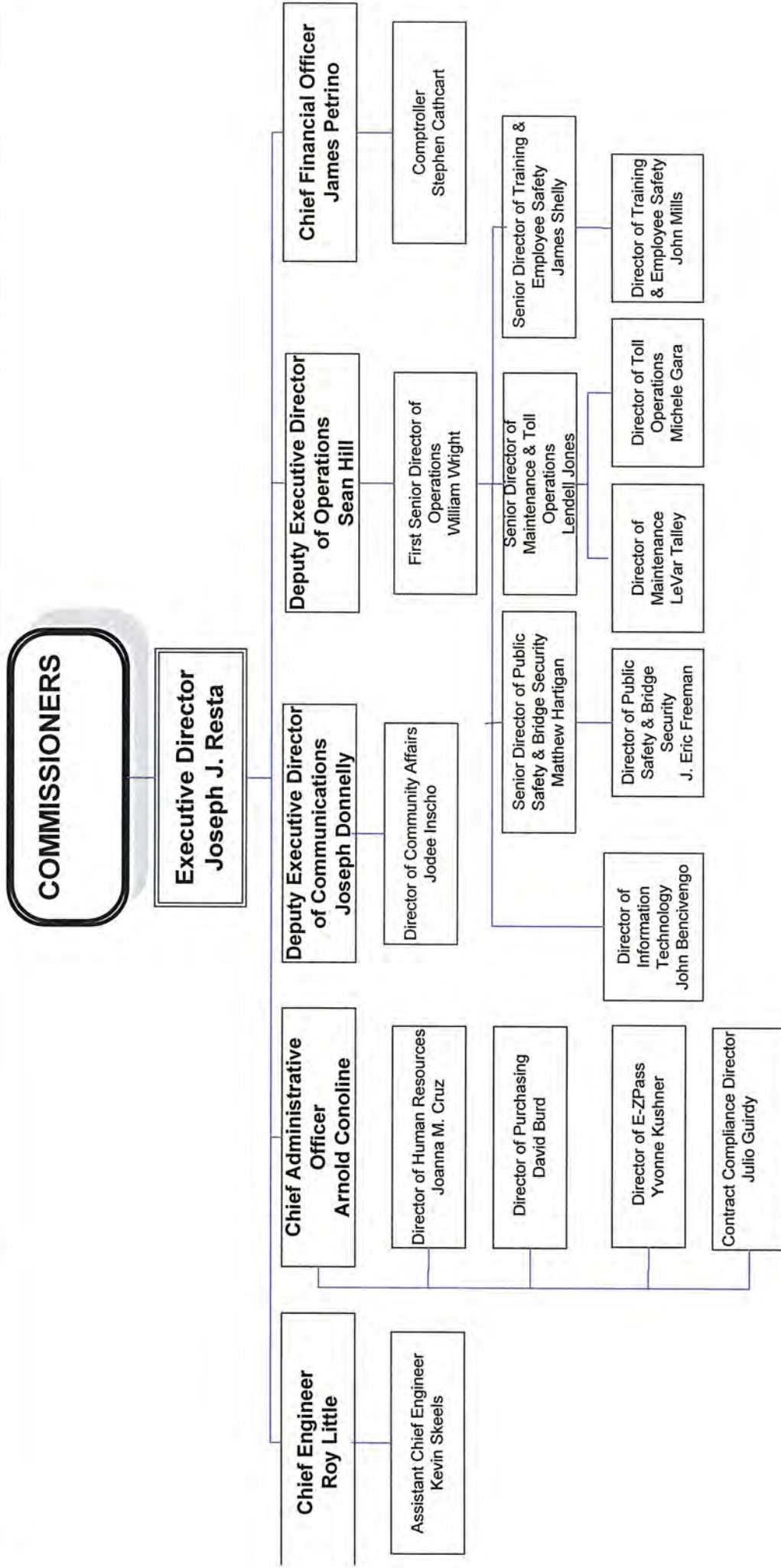
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

WILMINGTON TRUST
Wilmington, Delaware

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, January 28, 2019 at 10:45 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

APPEARANCES

COMMISSION MEMBERS:

Hon. Wadud Ahmad (Pennsylvania)
Hon. John Christy (Pennsylvania)
Hon. Daniel Grace (Pennsylvania)
Hon. Lori Ciesla (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Geoffrey S. Stanley (New Jersey)
Hon. Garrett Van Vliet (New Jersey)

COMMISSION COUNSEL:

Katie Fina, Florio, Perrucci, Steinhardt & Cappelli, New Jersey
Shelley Smith, Archer Law, Pennsylvania
Jonathan Bloom, Stradley Ronon
John Casey, Chiesa Shahinian & Giantomasi, New Jersey

GOVERNORS REPRESENTATIVES:

Chelsea Guzowski, PA Governor's Office (Via Conference Call)
Dan Kelly, NJ Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Chief Engineer
Kevin Skeels, Assistant Chief Engineer
James Petrino, Chief Financial Officer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications
Stephen Cathcart, Comptroller
Joanna Cruz, Human Resources Director

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Wendy Reading, Director of Administrative Services
Julio Guridy, Director of Contract Compliance
Jodee Inscho, Director of Community Affairs

OTHERS

Robert Scancella, KS Engineers
Joseph Zarriello, KS Engineers
Pat Wing, Marquette Associates
James McMaster, Bucks County Judge and Former General Counsel

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF CHAIRMAN

Chairman Lavery welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

"Thank you, Mr. Chairman, short remarks today involving resolutions on today's agenda;

"The Scudder Falls Bridge Replacement project is approximately 40% complete and on track to commence the collection of tolls mid-2019. This progress to shift traffic onto the new northern crossing and begin collecting tolls will complete Phase I of the multi-year project. Phase II entails the construction of the south side trestle or work platform in the river, demolition of the existing bridge and piers, construction of the southern crossing, completion of the interchanges and culmination of the construction of 4 miles of widened roadway, approximately 3 years from now. Today's resolution, in conjunction with the 2019-2020 Capital Plan supports the unforeseen allowance and allows the Commission the flexibility to methodically get through unexpected issues and keep the project on track;

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"There are also two other resolutions that support the remainder of the Commission's capital program that do not involve the Scudder Falls Project. Namely, the award of the two-year Civil/Structural Services Task Order Agreement, and the two-year Construction Management Services Task Order Agreement. These Task Order Assignments allow our Engineering Department to have the consultation necessary to work on many project issues for smaller projects and emergent work not otherwise part of a larger project that is procured separately. These contracts will also support the Commission's Job Order Contracting initiative, the first projects of which will begin in 2019;

"Please let me also acknowledge that we are half way through the 2018-2019 winter season. Our dedicated maintenance staff has performed admirably and efficiently to date, and our purchase of the commodities that support these winter activities, with the proper planning, have occurred smoothly;

"Mr. Chairman, this concludes my report."

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD DECEMBER 17, 2018

R: 4085-01-19- ADM-01-01-19

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held December 17, 2018.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019 that the Minutes of the Commission Meeting held on December 17, 2018 be and the same hereby are approved."

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF DECEMBER 2018

R: 4086-01-19- ADM-02-01-19

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Janvey moved and Commissioner Ciesla seconded the adoption of the following Resolution:

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"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019 that the Operations Report, which reflects Commission activity for the month of December 2018 are hereby approved."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

T-668A PARTIAL RELEASE OF ADDITIONAL FUNDING FOR CONTRACT ALLOWANCE FOR UNFORESEEN WORK

R: 4087-01-01-19- ENG-01-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Stanley seconded the adoption of the following Resolution

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019 via this Resolution authorizes the Executive Director to approve partial increases to the T-668A contract "Allowance for Unforeseen Work" line item, in the form of change orders as needed, from the approved 2019-2020 Capital Plan.; and

"RESOLVED, identify the General Reserve Fund as the source of funds required."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

STRUCTURAL/CIVIL TASK ORDER AGREEMENT, NJ ASSIGNMENT, CONTRACT C-732A-AWARD OF CONTRACT

R: 4088-01-19- ENG-02-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution,

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019 via this Resolution awards Contract No. C-732A, Structural/Civil Task Order Agreement – NJ Assignment, to Arora and Associates of Lawrenceville, New Jersey, for a twenty-four (24) month period for an amount not-to-exceed

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\$1,000,000 and identify the General Reserve Fund as the source of funds required for payment of any invoices; and

“RESOLVED, identify the General Reserve Fund as the source of funds required; and

“RESOLVED, the Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT, CONTRACT C-733A-AWARD OF CONTRACT

R: 4089-01-19 - ENG-03-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that the Commission awards Contract No. C-733A, Construction Management Services Task Order Agreement, to KS Engineers, PC, Mt. Laurel, New Jersey, for a twenty-four (24) month period for an amount not-to-exceed \$500,000 and identify the General Reserve Fund as the source of funds required for payment of any invoices; and

“RESOLVED, identify the General Reserve Fund as the source of funds required for payment of any invoices; and

“RESOLVED, The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPROVAL FOR RETIREMENT BENEFITS, JAMES SHELLY, SENIOR DIRECTOR OF TRAINING & EMPLOYEE SAFETY

R: 4090-01-19- PER -01-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Ciesla seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to James Shelly who is to retire on March 30, 2019.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF RYAN NELSON TO ESS MONITOR II

R: 4091-01-19- PER -02-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that Ryan Nelson be appointed to the position of ESS Monitor II in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$44,136 per annum, which is the introductory step in the pay scale for the ESS Monitor II position (\$44,136 - \$48,550), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPOINTMENT OF COREY ROBINSON TO ESS MONITOR II

R: 4092-01-19- PER -03-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that Corey Robinson be appointed to the position of ESS Monitor II in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$44,136 per annum, which is the introductory step in the pay scale for the ESS Monitor II position (\$44,136 - \$48,550), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

CREATE A POSITION OF HUMAN RESOURCES ASSISTANT AND APPOINT AMINAH EL-BURKI TO THAT POSITION

R: 4093-01-19- PER -04-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that the Commission authorizes to create the position of Human Resources Assistant and appoint Aminah El-Burki to the position. Compensation shall be set at \$44,136 per annum, which is the minimum salary in the pay scale for the Human Resources Assistant position (\$44,136 - \$48,550). The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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CREATE A POSITION OF HUMAN RESOURCES SUPERVISOR AND PROMOTE ODESSA BARKLEY TO THE POSITION

R: 4094-01-19- PER -05-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that the Commission authorizes to create the position of Human Resources Supervisor and promote Odessa Barkley to the position. Compensation shall be set at \$70,845 per annum, which is the maximum salary in the pay scale for the Human Resources Supervisor position (\$64,405 - \$70,845). The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF NAT AMATO TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR, CENTRAL REGION

R: 4095-01-19- PER -06-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Stanley seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that Nat Amato be promoted to the position of Deputy Regional Maintenance Supervisor, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$67,053 per annum, which is within the pay scale for the Regional Maintenance Supervisor position (\$63,860- \$70,246), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF JOHN PENROSE TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR, CENTRAL REGION

R: 4096-01-19- PER -07-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that John Penrose be promoted to the position of Deputy Regional Maintenance Supervisor, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$63,860 per annum, which is the introductory step in the pay scale for the Regional Maintenance Supervisor position (\$63,860- \$70,246), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

CREATE EMPLOYMENT CONTRACT FOR EXECUTIVE DIRECTOR

R: 4097-01-19- PER -08-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, motions to approve Commission Counsel to draft an Employment Contract for the Executive Director on the terms and conditions discussed in Executive Session.”

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4098-01-19- ACCT -01-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, authorizes payment of invoices #18123149 and #18123150 in the total amount of \$ 4,414.24 Professional Services Rendered to Stradley Ronon, PA Labor Counsel; and

“RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

R: 4099-01-19- ACCT -02-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution authorizes payment of invoices #4142659, # 4142660, #4142652, #4142651, #4140605, #4140602, #4140603, #4140604 and #4140603 in the total amount due of \$13,019.34 for Professional Services Rendered; and

“RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements.”

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

CHIESA SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

R: 4100-01-19- ACCT -03-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution authorizes payment of invoice #403525, and #403522 in the total amount due of \$ 25,863.47 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel; and

“RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4101-01-19- ACCT -04-01-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution authorizes payment of invoices #157890, #157552, #158687, #159287, #159380, #159381 and #157551 in the total amount due of \$13,926.49 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel: and

“RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements.”

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

Vice Chairman Ahmad addressed the meeting and said:

"Before we adjourn, I would just like to acknowledge and thank our former Pennsylvania Commission Miriam Huertas who recently resigned. The Commission appreciated her service. None of us are paid to be here and she had to travel a great distance to be here and we really appreciate her efforts."

INVITE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery invited any Comments from the public.

SCHEDULING OF THE FEBRUARY 25, 2019 MEETING

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, February 25, 2019.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Chairman Lavery assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission

ADJOURNMENT

Chairman Lavery invited a motion for Adjournment.

Vice Chairman Ahmad then moved that the Meeting be adjourned and Commissioner Van Vliet seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:55 am, Monday, January 28, 2019.

Prepared and submitted by:



WENDY READING

Assistant Secretary Treasurer to the Commission

Approved by:



JOSEPH J. RESTA
Executive Director

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FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

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SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at December 31, 2018	1
Accounting	Status of Bond Retirement at December 31, 2018	2
Accounting	Status of Investments at December 31, 2018	3-7
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of December 2018 Compared with Month of December 2017	8-21
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period December 1, 2018 through December 31, 2018	22-34
Accounting	Statement of Revenue and Expenses: Twelve Months Period ending December 31, 2018	35

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**There follows Cash Balances of the Commission at December 31, 2018 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	4,260,646
Payroll Fund	1,022,456
Insurance Clearing Account	750,000

TOTAL	\$	6,033,102
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CASH DEPOSIT GUARANTEES

Wells Fargo Bank	PA ACT 72	FULL BALANCE
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STATUS OF BRIDGE REVENUE BONDS AT DECEMBER 31, 2018

SERIES 2005A				SERIES 2007B				SERIES 2012A				SERIES 2015				SERIES 2017				Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding	
7/1/2005	2.53%	\$ 330,000	\$ 330,000		N/A			N/A												-	
7/1/2006	2.50%	895,000	895,000		N/A			N/A												-	
7/1/2007	2.76%	930,000	930,000		N/A			N/A												-	
7/1/2008	2.90%	965,000	965,000	4.23%	\$ 3,350,000	\$ 3,350,000		\$ 3,350,000	\$ 3,350,000											-	
7/1/2009	3.06%	1,005,000	1,005,000	4.23%	3,350,000	3,350,000		3,350,000	3,350,000											-	
7/1/2010	3.23%	1,045,000	1,045,000	4.23%	3,650,000	3,650,000		3,650,000	3,650,000											-	
7/1/2011	3.39%	1,095,000	1,095,000	4.23%	3,850,000	3,850,000		3,850,000	3,850,000											-	
7/1/2012	3.53%	1,150,000	1,150,000	4.23%	3,950,000	3,950,000		3,950,000	3,950,000											-	
7/1/2013	3.66%	1,210,000	1,210,000	4.23%	4,200,000	4,200,000	0.53%	4,495,000	4,435,000											-	
7/1/2014	3.76%	5,000,000	5,000,000	4.23%	4,350,000	4,350,000		N/A												-	
7/1/2015	3.85%	5,220,000	5,220,000	4.23%	4,450,000	4,450,000		N/A												-	
7/1/2016	3.96%	5,540,000	5,540,000	4.23%	4,800,000	4,800,000	0.85%	1,030,000												-	
7/1/2017	4.02%	5,835,000	5,835,000	4.23%	4,950,000	4,950,000	1.09%	1,065,000	1,065,000											-	
7/1/2018	4.04%	6,155,000	6,155,000	4.23%	5,250,000	5,250,000	1.33%	1,100,000	1,100,000											-	
7/1/2019	4.09%	6,480,000	1,645,000	4.23%	5,450,000		1.61%	1,145,000		1.47%	2,410,000									-	
7/1/2020	4.13%	6,840,000	1,735,000	4.23%	5,650,000		1.90%	1,195,000		1.62%	2,540,000									-	
7/1/2021	4.14%	1,825,000	1,825,000	4.23%	5,950,000		2.14%	6,825,000		1.86%	2,540,000									-	
7/1/2022	4.19%	1,920,000	1,920,000	4.23%	6,250,000		2.33%	4,000,000		2.10%	2,695,000									-	
7/1/2023	4.23%	2,020,000	2,020,000	4.23%	6,550,000		2.33%	3,165,000		2.34%	2,795,000									-	
7/1/2024	4.35%	2,125,000	2,125,000	4.23%	6,800,000		2.50%	7,445,000		2.43%	2,935,000									-	
7/1/2025	4.35%	2,235,000	2,235,000	4.23%	7,150,000		2.60%	7,815,000		2.49%	2,935,000									-	
7/1/2026	4.67%	2,345,000	2,345,000	4.23%	7,450,000		2.67%	8,205,000		2.55%	3,015,000									-	
7/1/2027	4.67%	2,450,000	2,450,000	4.23%			2.73%	5,000,000		2.73%	3,180,000									-	
7/1/2028	4.67%	2,560,000	2,560,000	4.23%	7,800,000		3.01%	3,620,000		3.10%	4,540,000									-	
7/1/2029	4.67%	2,675,000	2,675,000	4.23%	8,200,000		3.06%	7,015,000	1,210,000	3.10%	4,540,000									-	
7/1/2030	4.67%	2,795,000	2,795,000	4.23%	8,500,000		3.12%	2,000,000		3.28%	3,380,000									-	
7/1/2031	4.67%	N/A		4.23%	8,900,000		3.17%	9,355,000		3.04%	3,480,000									-	
7/1/2032	N/A	N/A		4.23%	9,350,000		3.21%	1,345,000		3.10%	3,670,000									-	
7/1/2033	N/A	N/A		4.23%	9,800,000		3.27%	1,385,000		3.14%	3,785,000									-	
7/1/2034	N/A	N/A			N/A			N/A		3.55%	545,000									-	
7/1/2035	N/A	N/A			N/A			N/A		3.56%	10,595,000									-	
7/1/2036	N/A	N/A			N/A			N/A		3.60%	11,020,000									-	
7/1/2037	N/A	N/A			N/A			N/A		3.64%	11,460,000									-	
7/1/2038	N/A	N/A			N/A			N/A		3.75%	11,920,000									-	
7/1/2039	N/A	N/A			N/A			N/A			N/A									-	
7/1/2040	N/A	N/A			N/A			N/A			N/A									-	
7/1/2041	N/A	N/A			N/A			N/A			N/A									-	
7/1/2042	N/A	N/A			N/A			N/A			N/A									-	
7/1/2043	N/A	N/A			N/A			N/A			N/A									-	
7/1/2044	N/A	N/A			N/A			N/A			N/A									-	
7/1/2045	N/A	N/A			N/A			N/A			N/A									-	
7/1/2046	N/A	N/A			N/A			N/A			N/A									-	
7/1/2047	N/A	N/A			N/A			N/A			N/A									-	
7/1/2048	N/A	N/A			N/A			N/A			N/A									-	
7/1/2049	N/A	N/A			N/A			N/A			N/A									-	
7/1/2050	N/A	N/A			N/A			N/A			N/A									-	
7/1/2051	N/A	N/A			N/A			N/A			N/A									-	
7/1/2052	N/A	N/A			N/A			N/A			N/A									-	
7/1/2053	N/A	N/A			N/A			N/A			N/A									-	
7/1/2054	N/A	N/A			N/A			N/A			N/A									-	
7/1/2055	N/A	N/A			N/A			N/A			N/A									-	
7/1/2056	N/A	N/A			N/A			N/A			N/A									-	
7/1/2057	N/A	N/A			N/A			N/A			N/A									-	
7/1/2058	N/A	N/A			N/A			N/A			N/A									-	
7/1/2059	N/A	N/A			N/A			N/A			N/A									-	
7/1/2060	N/A	N/A			N/A			N/A			N/A									-	
7/1/2061	N/A	N/A			N/A			N/A			N/A									-	
7/1/2062	N/A	N/A			N/A			N/A			N/A									-	
7/1/2063	N/A	N/A			N/A			N/A			N/A									-	
7/1/2064	N/A	N/A			N/A			N/A			N/A									-	
7/1/2065	N/A	N/A			N/A			N/A			N/A									-	
7/1/2066	N/A	N/A			N/A			N/A			N/A									-	
7/1/2067	N/A	N/A			N/A			N/A			N/A									-	
7/1/2068	N/A	N/A			N/A			N/A			N/A									-	
7/1/2069	N/A	N/A			N/A			N/A			N/A									-	
7/1/2070	N/A	N/A			N/A			N/A			N/A									-	
7/1/2071	N/A	N/A			N/A			N/A			N/A									-	
7/1/2072	N/A	N/A			N/A			N/A			N/A									-	
7/1/2073	N/A	N/A			N/A			N/A			N/A									-	
7/1/2074	N/A	N/A			N/A			N/A			N/A									-	
7/1/2075	N/A	N/A			N/A			N/A			N/A									-	
7/1/2076	N/A	N/A			N/A			N/A			N/A									-	
7/1/2077	N/A	N/A			N/A			N/A			N/A									-	
7/1/2078	N/A	N/A			N/A			N/A			N/A									-	
7/1/2079	N/A	N/A			N/A			N/A			N/A									-	
7/1/2080	N/A	N/A			N/A			N/A			N/A									-	
7/1/2081	N/A	N/A			N/A			N/A			N/A									-	
7/1/2082	N/A	N/A			N/A			N/A			N/A									-	
7/1/2083	N/A	N/A			N/A			N/A			N/A									-	
7/1/2084	N/A	N/A			N/A			N/A			N/A									-	
7/1/2085	N/A	N/A			N/A			N/A			N/A									-	
7/1/2086	N/A	N/A			N/A			N/A			N/A										



Delaware River
Joint Toll Bridge
Commission

Delaware River Joint TBC
Purchases Report
Sorted by Fund - Maturity Date
December 1, 2018 - December 31, 2018

DRJTBC

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund													
912796RS0	10638	01GRF	ATD	USTR	6,025,000.00	12/07/2018	06/06 - At Maturity	5,949,983.99		2.475	06/06/2019	2.542	5,960,345.32
				Subtotal	6,025,000.00			5,949,983.99	0.00				5,960,345.32
Construction Fund 2017													
55607LRC0	10639	06CF17	ACP	MACQUA	6,750,000.00	12/10/2018	04/12 - At Maturity	6,684,963.75		2.820	04/12/2019	2.847	6,696,596.25
88602USG6	10640	06CF17	ACP	THUNDE	5,000,000.00	12/10/2018	05/16 - At Maturity	4,937,636.10		2.860	05/16/2019	2.896	4,946,374.99
67983UT45	10642	06CF17	ACP	OLDLIN	5,000,000.00	12/17/2018	06/04 - At Maturity	4,931,930.55		2.900	06/04/2019	2.940	4,937,972.22
89233HU93	10641	06CF17	ACP	TOYOTA	10,000,000.00	12/14/2018	07/09 - At Maturity	9,838,425.00		2.810	07/09/2019	2.887	9,852,475.00
55607LW34	10643	06CF17	ACP	TOYOTA	5,000,000.00	12/18/2018	09/03 - At Maturity	4,889,565.30		3.070	09/03/2019	3.169	4,895,534.74
				Subtotal	31,750,000.00			31,282,520.70	0.00				31,328,953.20
				Total Purchases	37,775,000.00			37,232,504.69	0.00				37,289,298.52



Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
December 31, 2018

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	8,834,650.52	1.405		100.000	12/31/2018	8,834,650.52	8,834,650.52	8,834,650.52
				Subtotal	8,834,650.52	1.405				8,834,650.52	8,834,650.52	8,834,650.52
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00	0.822		100.000	12/31/2018	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	5,236,556.29	2.329		100.000	12/31/2018	5,236,556.29	5,236,556.29	5,236,556.29
PAINVEST	10462	01GRF	PA Invest	Amort	19,924,425.34	2.267		100.000	12/31/2018	19,924,425.34	19,924,425.34	19,924,425.34
912828N63	10414	01GRF	U.S. Treasury	Fair	9,000,000.00	1.198	01/15/2019	99.946	12/31/2018	8,995,140.00	8,999,752.00	8,995,140.00
3130AAE46	10586	01GRF	Federal Home Loan Bank	Fair	6,000,000.00	2.122	01/16/2019	99.947	12/31/2018	5,996,820.00	5,997,846.50	5,996,820.00
3134G92B2	10601	01GRF	Federal Home Loan Mtg Corp	Fair	3,000,000.00	2.262	01/30/2019	99.866	12/31/2018	2,995,980.00	2,996,852.29	2,995,980.00
912828V56	10587	01GRF	U.S. Treasury	Fair	4,000,000.00	2.088	01/31/2019	99.885	12/31/2018	3,995,400.00	3,996,906.57	3,995,400.00
912828V56	10598	01GRF	U.S. Treasury	Fair	3,500,000.00	2.219	01/31/2019	99.885	12/31/2018	3,495,975.00	3,496,904.96	3,495,975.00
912828P53	10606	01GRF	Federal Home Loan Bank	Fair	4,000,000.00	2.337	02/15/2019	99.782	12/31/2018	3,991,280.00	3,992,299.11	3,991,280.00
912828P53	10630	01GRF	Federal Home Loan Bank	Fair	2,000,000.00	2.393	02/15/2019	99.782	12/31/2018	1,995,640.00	1,995,992.94	1,995,640.00
3135GOZA4	10535	01GRF	Federal National Mtg Assn	Fair	4,000,000.00	1.904	02/19/2019	99.908	12/31/2018	3,996,320.00	3,999,842.46	3,996,320.00
3135GOZA4	10602	01GRF	Federal National Mtg Assn	Fair	5,700,000.00	2.277	02/19/2019	99.908	12/31/2018	5,694,756.00	5,696,961.87	5,694,756.00
3135GOJ53	10508	01GRF	Federal National Mtg Assn	Fair	3,000,000.00	1.486	02/26/2019	99.768	12/31/2018	2,993,040.00	2,997,826.00	2,993,040.00
912828W30	10572	01GRF	U.S. Treasury	Fair	7,500,000.00	2.222	02/28/2019	99.784	12/31/2018	7,483,800.00	7,487,088.17	7,483,800.00
912828W30	10599	01GRF	U.S. Treasury	Fair	2,500,000.00	2.249	02/28/2019	99.784	12/31/2018	2,494,600.00	2,495,551.79	2,494,600.00
3133782M2	10518	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.579	03/08/2019	99.820	12/31/2018	4,991,000.00	4,999,242.64	4,991,000.00
3130AAXX1	10586	01GRF	Federal Home Loan Bank	Fair	9,100,000.00	2.269	03/18/2019	99.770	12/31/2018	9,079,070.00	9,082,808.74	9,079,070.00
912828W97	10582	01GRF	U.S. Treasury	Fair	3,000,000.00	2.268	03/31/2019	99.707	12/31/2018	2,991,210.00	2,992,639.92	2,991,210.00
912828W97	10600	01GRF	U.S. Treasury	Fair	4,700,000.00	2.278	03/31/2019	99.707	12/31/2018	4,686,229.00	4,688,297.13	4,686,229.00
3130ACL93	10516	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.517	04/26/2019	99.668	12/31/2018	4,983,400.00	4,999,733.80	4,983,400.00
912828ST8	10536	01GRF	U.S. Treasury	Fair	4,000,000.00	1.945	04/30/2019	99.599	12/31/2018	3,983,960.00	3,991,062.23	3,983,960.00
912828ST8	10607	01GRF	U.S. Treasury	Fair	4,000,000.00	2.426	04/30/2019	99.599	12/31/2018	3,983,960.00	3,984,771.64	3,983,960.00
912796QH5	10621	01GRF	U.S. Treasury	Fair	5,100,000.00	2.500	05/23/2019	99.049	12/31/2018	5,051,499.00	5,051,015.92	5,051,499.00
3137EADG1	10583	01GRF	Federal Home Loan Mtg Corp	Fair	4,000,000.00	2.365	05/30/2019	99.662	12/31/2018	3,986,480.00	3,989,980.29	3,986,480.00
912828WLO	10525	01GRF	U.S. Treasury	Fair	5,000,000.00	1.744	05/31/2019	99.597	12/31/2018	4,979,850.00	4,995,072.55	4,979,850.00
912828WLO	10608	01GRF	U.S. Treasury	Fair	4,000,000.00	2.462	05/31/2019	99.597	12/31/2018	3,983,880.00	3,984,375.00	3,983,880.00
912828WLO	10609	01GRF	U.S. Treasury	Fair	500,000.00	2.467	05/31/2019	99.597	12/31/2018	497,985.00	498,035.25	497,985.00
912796RS0	10638	01GRF	U.S. Treasury	Fair	6,025,000.00	2.542	06/06/2019	98.957	12/31/2018	5,962,159.25	5,960,345.32	5,962,159.25

Delaware River Joint TBC
Investment Classification
December 31, 2018

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
89119T8	10619	01GRF	Toronto Dominion	Fair	1,396,000.00	2.773	06/21/2019	98.614	12/31/2018	1,376,651.44	1,378,129.45	1,376,651.44
3130A8DB6	10588	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	2.386	06/21/2019	99.344	12/31/2018	2,980,320.00	2,982,431.64	2,980,320.00
3130A8DB6	10611	01GRF	Federal Home Loan Bank	Fair	1,880,000.00	2.533	06/21/2019	99.344	12/31/2018	1,867,667.20	1,867,667.03	1,867,667.20
3130A8DB6	10612	01GRF	Federal Home Loan Bank	Fair	2,225,000.00	2.518	06/21/2019	99.344	12/31/2018	2,210,404.00	2,210,404.00	2,210,404.00
3130ACJ96	10510	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.551	06/28/2019	99.475	12/31/2018	4,973,750.00	4,998,768.82	4,973,750.00
912828XV7	10537	01GRF	U.S. Treasury	Fair	4,500,000.00	1.970	06/30/2019	99.381	12/31/2018	4,472,145.00	4,484,269.75	4,472,145.00
912828XV7	10614	01GRF	U.S. Treasury	Fair	4,600,000.00	2.523	06/30/2019	99.381	12/31/2018	4,571,526.00	4,571,461.40	4,571,526.00
3136G0RL7	10634	01GRF	Federal National Mtg Assn	Fair	2,000,000.00	2.604	07/24/2019	99.404	12/31/2018	1,988,080.00	1,988,818.36	1,988,080.00
912828TH3	10613	01GRF	U.S. Treasury	Fair	4,895,000.00	2.575	07/31/2019	99.044	12/31/2018	4,848,203.80	4,847,597.36	4,848,203.80
912828TH3	10625	01GRF	U.S. Treasury	Fair	6,300,000.00	2.588	07/31/2019	99.044	12/31/2018	6,239,772.00	6,238,373.80	6,239,772.00
3135G0P49	10620	01GRF	Federal National Mtg Assn	Fair	6,000,000.00	2.623	08/28/2019	98.932	12/31/2018	5,935,920.00	5,936,940.53	5,935,920.00
9128282T6	10509	01GRF	U.S. Treasury	Fair	3,000,000.00	1.507	08/31/2019	99.114	12/31/2018	2,973,420.00	2,994,978.45	2,973,420.00
9128282T6	10631	01GRF	U.S. Treasury	Fair	4,000,000.00	2.697	08/31/2019	99.114	12/31/2018	3,964,560.00	3,962,317.89	3,964,560.00
912796RA9	10626	01GRF	U.S. Treasury	Fair	10,000,000.00	2.596	09/12/2019	98.255	12/31/2018	9,825,500.00	9,822,334.06	9,825,500.00
3137EADM8	10635	01GRF	Federal Home Loan Mtg Corp	Fair	4,445,000.00	2.720	10/02/2019	98.993	12/31/2018	4,400,238.85	4,396,661.76	4,400,238.85
912796RF8	10637	01GRF	U.S. Treasury	Fair	6,200,000.00	2.624	10/10/2019	98.035	12/31/2018	6,078,170.00	6,076,397.81	6,078,170.00
3135G0R39	10636	01GRF	Federal National Mtg Assn	Fair	10,465,000.00	2.718	10/24/2019	98.692	12/31/2018	10,328,117.80	10,321,317.18	10,328,117.80
3130ACCLX0	10517	01GRF	Federal Home Loan Bank	Fair	6,000,000.00	1.625	10/30/2019	99.194	12/31/2018	5,951,640.00	6,000,000.00	5,951,640.00
912796RM3	10628	01GRF	U.S. Treasury	Fair	8,480,000.00	2.723	11/07/2019	97.836	12/31/2018	8,296,492.80	8,287,761.71	8,296,492.80
Subtotal					233,171,981.63	2.246				231,732,993.77	231,898,996.01	231,732,993.77
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	46,135.09	1.405		100.000	12/31/2018	46,135.09	46,135.09	46,135.09
912796PP8	10546	01OF	U.S. Treasury	Fair	5,770,000.00	1.887	01/31/2019	99.801	12/31/2018	5,758,517.70	5,761,171.90	5,758,517.70
Subtotal					5,816,135.09	1.883				5,804,652.79	5,807,306.99	5,804,652.79
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	40,391.05	1.405		100.000	12/31/2018	40,391.05	40,391.05	40,391.05
912796PP8	10545	01RMF	U.S. Treasury	Fair	6,113,000.00	1.887	01/31/2019	99.801	12/31/2018	6,100,835.13	6,103,647.11	6,100,835.13
Subtotal					6,153,391.05	1.884				6,141,226.18	6,144,038.16	6,141,226.18
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	383.40	0.001		100.000	12/31/2018	383.40	383.40	383.40
912828K5	10507	01SFIR	U.S. Treasury	Fair	4,054,000.00	1.270	07/31/2019	99.316	12/31/2018	4,026,270.64	4,056,421.18	4,026,270.64
Subtotal					4,054,383.40	1.269				4,026,654.04	4,056,804.58	4,026,654.04

Delaware River Joint TBC
Investment Classification
December 31, 2018

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Reserve 2005A												
38145C752	10110	05DSRF05	Goldman Sachs IIa Fed Port	Amort	26.79	1.405		100.000	12/31/2018	26.79	26.79	26.79
912796PP8	10551	05DSRF05	U.S. Treasury	Fair	993,000.00	1.888	01/31/2019	99.801	12/31/2018	991,023.93	991,479.47	991,023.93
912796QH5	10622	05DSRF05	U.S. Treasury	Fair	2,040,000.00	2.500	05/23/2019	99.049	12/31/2018	2,020,599.60	2,020,406.37	2,020,599.60
				Subtotal	3,033,026.79	2.298				3,011,650.32	3,011,912.63	3,011,650.32
Capitalized Interest Acc 2017												
38145C752	10423	06CAPINT1	Goldman Sachs IIa Fed Port	Amort	6,208,908.33	1.405		100.000	12/31/2018	6,208,908.33	6,208,908.33	6,208,908.33
				Subtotal	6,208,908.33	1.405				6,208,908.33	6,208,908.33	6,208,908.33
Construction Fund 2017												
38145C752	10424	06CF17	Goldman Sachs IIa Fed Port	Amort	0.00	0.001		100.000	12/31/2018	0.00	0.00	0.00
PAINVEST	10463	06CF17	PA Invest	Amort	12,577,512.96	2.267		100.000	12/31/2018	12,577,512.96	12,577,512.96	12,577,512.96
30601WN47	10615	06CF17	Fairway Fin Corp	Fair	7,500,000.00	2.374	01/04/2019	99.954	12/31/2018	7,496,550.00	7,496,550.00	7,496,550.00
17177MNF5	10589	06CF17	CIESCO LLC	Fair	6,900,000.00	2.536	01/15/2019	99.874	12/31/2018	6,891,306.00	6,893,425.83	6,891,306.00
19121BNJ4	10570	06CF17	Coca Cola	Fair	4,000,000.00	2.483	01/18/2019	99.859	12/31/2018	3,994,360.00	3,995,447.78	3,994,360.00
912828V66	10543	06CF17	U.S. Treasury	Fair	5,000,000.00	1.925	01/31/2019	99.885	12/31/2018	4,994,250.00	4,996,757.28	4,994,250.00
89233HPE8	10585	06CF17	TOYOTA Motor Credit CP	Fair	3,000,000.00	2.513	02/14/2019	99.660	12/31/2018	2,989,800.00	2,991,053.33	2,989,800.00
19121BPL7	10568	06CF17	Coca Cola	Fair	6,000,000.00	2.506	02/20/2019	99.627	12/31/2018	5,977,620.00	5,979,750.00	5,977,620.00
12619UQ53	10603	06CF17	CRC Funding LLC CP	Fair	3,000,000.00	2.480	03/05/2019	99.495	12/31/2018	2,984,850.00	2,987,137.50	2,984,850.00
67983UQ96	10605	06CF17	Old Line Funding LLC	Fair	5,000,000.00	2.583	03/22/2019	99.347	12/31/2018	4,971,666.67	4,971,666.67	4,971,666.67
912828SN1	10604	06CF17	Federal Home Loan Bank	Fair	2,500,000.00	2.389	03/31/2019	99.766	12/31/2018	2,494,150.00	2,494,630.44	2,494,150.00
912828SN1	10616	06CF17	Federal Home Loan Bank	Fair	6,000,000.00	2.406	03/31/2019	99.766	12/31/2018	5,985,960.00	5,986,862.05	5,985,960.00
55607LRC0	10639	06CF17	Macquarie Group	Fair	6,750,000.00	2.847	04/12/2019	99.168	12/31/2018	6,693,840.00	6,696,596.25	6,693,840.00
3137EADZ9	10512	06CF17	Federal Home Loan Mtg Corp	Fair	6,000,000.00	1.548	04/15/2019	99.620	12/31/2018	5,977,200.00	5,992,773.94	5,977,200.00
82124MRR3	10633	06CF17	Sheffield Receivables	Fair	5,400,000.00	2.834	04/25/2019	99.046	12/31/2018	5,348,484.00	5,352,120.01	5,348,484.00
3130ACL93	10519	06CF17	Federal Home Loan Bank	Fair	3,000,000.00	1.599	04/26/2019	99.668	12/31/2018	2,990,040.00	2,999,032.71	2,990,040.00
912828ST8	10489	06CF17	U.S. Treasury	Fair	10,000,000.00	1.338	04/30/2019	99.599	12/31/2018	9,959,900.00	9,997,145.05	9,959,900.00
912828R44	10521	06CF17	U.S. Treasury	Fair	13,000,000.00	1.552	05/15/2019	99.416	12/31/2018	12,924,080.00	12,968,099.24	12,924,080.00
88602USG6	10640	06CF17	Thunder Bay Funding LLC CP	Fair	5,000,000.00	2.896	05/16/2019	98.882	12/31/2018	4,944,100.00	4,946,374.99	4,944,100.00
3130ABF92	10514	06CF17	Federal Home Loan Bank	Fair	6,000,000.00	1.528	05/28/2019	99.540	12/31/2018	5,972,400.00	5,996,313.30	5,972,400.00
912828SX9	10617	06CF17	Federal Home Loan Bank	Fair	6,800,000.00	2.503	05/31/2019	99.446	12/31/2018	6,563,436.00	6,563,085.94	6,563,436.00
65558KT38	10629	06CF17	Nordea Bank	Fair	6,500,000.00	2.816	06/03/2019	98.783	12/31/2018	6,420,895.00	6,423,893.10	6,420,895.00
67983UT45	10642	06CF17	Old Line Funding LLC	Fair	5,000,000.00	2.840	06/04/2019	98.720	12/31/2018	4,936,000.00	4,937,972.22	4,936,000.00
89119BTM8	10618	06CF17	Toronto Dominion	Fair	7,800,000.00	2.773	06/21/2019	98.614	12/31/2018	7,691,892.00	7,700,150.22	7,691,892.00
3130A8DB6	10520	06CF17	Federal Home Loan Bank	Fair	14,000,000.00	1.600	06/21/2019	99.344	12/31/2018	13,968,160.00	13,968,902.68	13,968,160.00
3130ACJ96	10511	06CF17	Federal Home Loan Bank	Fair	5,000,000.00	1.597	06/28/2019	99.475	12/31/2018	4,973,750.00	4,997,674.88	4,973,750.00

Delaware River Joint TBC
Investment Classification
December 31, 2018

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Construction Fund 2017												
89233HU93	10641	06CF17	TOYOTA Motor Credit CP	Fair	10,000,000.00	2.886	07/09/2019	98.501	12/31/2018	9,850,100.00	9,852,475.00	9,850,100.00
3137EAE1	10515	06CF17	Federal Home Loan Mtg Corp	Fair	6,000,000.00	1.572	07/19/2019	99.080	12/31/2018	5,944,800.00	5,977,407.22	5,944,800.00
78013WUR9	10632	06CF17	Royal Bank of Canada	Fair	5,500,000.00	2.928	07/25/2019	98.382	12/31/2018	5,411,010.00	5,410,739.57	5,411,010.00
912828TH3	10491	06CF17	U.S. Treasury	Fair	10,000,000.00	1.342	07/31/2019	99.044	12/31/2018	9,904,400.00	9,973,470.81	9,904,400.00
912796QV4	10627	06CF17	U.S. Treasury	Fair	10,500,000.00	2.593	08/15/2019	98.436	12/31/2018	10,335,780.00	10,335,989.10	10,335,780.00
55607LW34	10643	06CF17	TOYOTA Motor Credit CP	Fair	5,000,000.00	3.168	09/03/2019	97.995	12/31/2018	4,899,750.00	4,895,534.74	4,899,750.00
Subtotal					208,527,512.96	2.228				207,003,725.96	207,356,499.81	207,003,725.96
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs IIa Fed Port	Amort	8,085.05	1.405		100.000	12/31/2018	8,085.05	8,085.05	8,085.05
912796PP8	10552	06DSRF12A	U.S. Treasury	Fair	1,003,000.00	1.888	01/31/2019	99.801	12/31/2018	1,001,004.03	1,001,464.16	1,001,004.03
912796QH5	10623	06DSRF12A	U.S. Treasury	Fair	1,910,000.00	2.500	05/23/2019	99.049	12/31/2018	1,891,835.90	1,891,654.98	1,891,835.90
Subtotal					2,921,085.05	2.286				2,900,924.98	2,901,204.19	2,900,924.98
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs IIa Fed Port	Amort	0.00	1.223		100.000	12/31/2018	0.00	0.00	0.00
912796PP8	10553	06DSRF15	U.S. Treasury	Fair	5,708,000.00	1.888	01/31/2019	99.801	12/31/2018	5,696,641.08	5,699,259.63	5,696,641.08
912796QH5	10624	06DSRF15	U.S. Treasury	Fair	4,250,000.00	2.500	05/23/2019	99.049	12/31/2018	4,209,582.50	4,209,179.94	4,209,582.50
Subtotal					9,958,000.00	2.148				9,906,223.58	9,908,439.57	9,906,223.58
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	317,851.96	1.405		100.000	12/31/2018	317,851.96	317,851.96	317,851.96
912796PP8	10549	06DSRF17	U.S. Treasury	Fair	30,563,000.00	1.879	01/31/2019	99.801	12/31/2018	30,502,179.63	30,516,442.37	30,502,179.63
912796PP8	10554	06DSRF17	U.S. Treasury	Fair	366,000.00	1.888	01/31/2019	99.801	12/31/2018	365,271.66	365,439.56	365,271.66
Subtotal					31,246,851.96	1.874				31,185,303.25	31,199,733.89	31,185,303.25
Total					519,925,926.78	2.175				516,756,913.72	517,328,494.68	516,756,913.72

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019
TOLL TRAFFIC AND REVENUE STATISTICS (December, 2018)

Summary: The Commission experienced an increase in total toll revenue for December 2018 in comparison to the December 2017 traffic and revenue statistics. Total toll traffic also reflected an increase for the month. *[It should be noted that for 2017, increases in commercial traffic through-out the Commission and passenger traffic in the Southern Region were directly related to the closure of the Delaware River Turnpike Bridge from January 21st, thru March 10th].*

Analysis of December 2018 / December 2017 toll revenue data comparison:

- An overall toll revenue increase of 0.42 percent was recorded at the Commission's seven toll bridges for the month of December.
- Commercial-vehicle toll revenue reflected a 0.16 percent increase for the month.
- Passenger-vehicle toll revenue generated a 1.14 percent increase for the month.

Analysis of December 2018 / December 2017 traffic data comparison:

- Total toll traffic increased by 31,479 vehicles, or 0.96 percent for the month.
- Commercial-vehicle traffic increased by 2,520 vehicles, or 0.56 percent.
- Passenger-vehicle toll traffic increased by 28,959 vehicles, or 1.02 percent.
- Average daily toll traffic for the Commission's seven toll bridges for December 2018 was 106,997 total vehicles as compared to 105,981 total vehicles in December 2017.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for December 2018 decreased by 20,479 vehicles, or 0.83 percent as compared to the month of December 2017.

Traffic analysis for 2018 YTD:

- Total YTD toll traffic for the seven toll bridges reflected a 1.93 percent decrease for 2018 as compared to 2017, resulting in a 0.11 percent decrease in total toll revenue for the year.
- Westbound traffic on the eleven toll supported bridges reflected a 3.27 percent decrease for 2018 when compared to last year.

REGION REVIEW

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 2.27 percent increase for December 2018 as the result of increases of 11,327 cars and 5,624 trucks when compared to December 2017. At New Hope-Lambertville (NHL), increases of 5,082 cars and 1,235 trucks combined to generate an increase in total toll traffic of 3.93 percent for December 2018 as compared to December 2017.

Central Region

The I-78 Toll Bridge experienced a decrease of 2.04 percent in total toll traffic for the month of December 2018 when compared to December 2017 as the result of the combined decreases of 8,010 cars and 11,951 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, increases of 11,118 passenger vehicles and 2,677 trucks generated a 3.15 percent increase in total toll traffic for December 2018.

Northern Region

Portland-Columbia (PC) experienced a 2.43 percent increase in total toll traffic during December 2018 as a result of the increases of 1,690 automobiles and 744 trucks compared to December 2017. At the Delaware Water Gap (DWG) Toll Bridge, increases of 7,625 passenger vehicles and 3,864 trucks combined to generate an increase of 1.50 percent in total toll traffic for December 2018 as compared to December 2017. At Milford-Montague (MM), increases of 127 passenger vehicles and 327 trucks produced a 0.46 percent increase in total toll traffic for the month of December 2018 compared to December 2017.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of December, 2018 and December, 2017, and the year-to-date periods ending December 31, 2018 and December 31, 2017.

		<i>E-ZPass</i> PENETRATION RATES					
		Dec. 2018	Dec. 2017	Change in Monthly Percentage	YTD 2018	YTD 2017	Change in YTD Percentage
All Toll Bridges	Cars	69.86	68.47	1.39	69.55	67.28	2.27
	Trucks	89.99	87.82	2.17	88.96	86.29	2.67
	Total	72.60	71.12	1.48	72.30	69.91	2.39
Trenton - Morrisville	Cars	67.53	66.76	0.77	67.45	66.11	1.34
	Trucks	91.38	90.66	0.72	90.74	89.42	1.32
	Total	69.24	68.33	0.91	69.08	67.68	1.40
New Hope - Lambertville	Cars	83.67	82.36	1.31	83.14	81.32	1.82
	Trucks	86.83	83.76	3.07	85.36	82.44	2.92
	Total	83.84	82.43	1.41	83.27	81.38	1.89
I-78	Cars	72.05	69.77	2.28	71.66	68.42	3.24
	Trucks	90.23	88.01	2.22	89.19	86.85	2.34
	Total	76.63	74.51	2.12	76.26	73.12	3.14
Easton - Phillipsburg	Cars	68.95	68.23	0.72	69.09	67.55	1.54
	Trucks	84.01	81.71	2.30	83.63	80.83	2.80
	Total	69.73	68.87	0.86	69.91	68.25	1.66
Portland - Columbia	Cars	63.04	62.92	0.12	63.24	61.83	1.41
	Trucks	91.42	89.98	1.44	91.22	87.51	3.71
	Total	65.09	64.72	0.37	65.45	63.66	1.79
Delaware Water Gap	Cars	69.19	67.44	1.75	68.70	65.73	2.97
	Trucks	90.45	87.60	2.85	89.14	85.30	3.84
	Total	72.31	70.34	1.97	71.85	68.67	3.18
Milford - Montague	Cars	63.27	62.42	0.85	63.31	61.10	2.21
	Trucks	79.32	78.23	1.09	78.88	74.64	4.24
	Total	63.71	62.80	0.91	63.74	61.45	2.29

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

JANUARY 1, 2017			JANUARY 1, 2018			MONTH OF			MONTH OF		
DECEMBER 31, 2017			DECEMBER 31, 2018			DECEMBER 2018			DECEMBER 2017		
365 DAYS			365 DAYS			31 DAYS			31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
35,452,542 \$	35,688,765.00		34,621,732 \$	34,837,122.00	Passenger	2,864,425 \$	2,876,978.00		2,835,466 \$	2,846,634.00	
-	(1,289,739.83)		-	(1,266,986.06)	Discounts *	-	(99,148.65)		-	(99,987.60)	
35,452,542 \$	34,399,025.17		34,621,732 \$	33,580,126.94	TOTAL PASSENGER	2,864,425 \$	2,777,829.35		2,835,466 \$	2,746,646.40	
834,606	5,373,357.60		868,810	5,593,372.20	2-Axle Trucks	69,336	445,989.05		61,646	396,163.30	
505,937	5,983,539.60		457,907	5,418,354.00	3-Axle Trucks	36,417	430,186.80		43,336	512,109.60	
517,696	8,141,140.80		509,175	8,011,712.00	4-Axle Trucks	37,747	593,478.40		41,918	658,436.80	
3,713,716	72,772,888.00		3,767,761	73,803,438.00	5-Axle Trucks	300,493	5,879,900.00		294,235	5,763,802.00	
110,708	2,575,754.41		115,077	2,682,885.60	6-Axle Trucks	8,178	190,279.20		8,650	201,516.00	
4,431	122,448.40		4,611	137,652.20	7-Axle Trucks	309	9,239.60		175	4,860.80	
1	88.30		-	-	Permits	-	-		-	-	
5,687,095 \$	94,969,217.11		5,723,341 \$	95,647,414.00	TOTAL TRUCKS	452,480 \$	7,549,073.05		449,960 \$	7,536,888.50	
41,139,637 \$	129,368,242.28		40,345,073 \$	129,227,540.94	TOTAL TOLL VEHICLES	3,316,905	10,326,902.40		3,285,426	10,283,534.90	
112,711 \$	354,433.54		110,534 \$	354,048.06	DAILY AVERAGE	106,997 \$	333,125.88		105,981 \$	331,726.93	

Rate Change	
Traffic (toll)	-1.93%
Autos	-2.34%
Trucks	0.64%
Revenue	-0.11%
Autos	-2.38%
Trucks	0.71%

Rate Change	
Traffic (toll)	0.96%
Autos	1.02%
Trucks	0.56%
Revenue	0.42%
Autos	1.14%
Trucks	0.16%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

NOTE: In 2017, traffic and revenue was positively affected by the closure of the Delaware River Turnpike Bridge from Jan. 21, 2017 through March 10, 2017.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

JANUARY 1, 2017			JANUARY 1, 2018			MONTH OF			MONTH OF		
DECEMBER 31, 2017			DECEMBER 31, 2018			DECEMBER 2018			DECEMBER 2017		
365 DAYS			365 DAYS			31 DAYS			31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
8,792,379	\$ 8,826,085.00		8,866,884	\$ 8,695,392.00	Passenger	708,009	\$ 709,902.00		696,682	\$ 698,349.00	
	(267,787.62)			(270,891.37)	Discounts *		(21,333.47)			(20,847.78)	
8,792,379	\$ 8,558,297.38		8,866,884	\$ 8,424,500.63	TOTAL PASSENGER	708,009	\$ 688,568.53		696,682	\$ 677,501.22	
178,084	1,149,413.20		188,743	1,218,226.75	2-Axle Trucks	18,302	117,993.85		10,421	67,330.25	
117,937	1,403,787.60		121,963	1,452,055.20	3-Axle Trucks	9,988	119,121.60		11,840	141,165.60	
105,696	1,672,460.80		90,330	1,431,249.60	4-Axle Trucks	6,995	111,177.60		7,816	123,771.20	
233,724	4,588,686.00		247,458	4,856,932.00	5-Axle Trucks	19,037	372,590.00		18,617	365,284.00	
2,113	49,622.41		2,237	52,852.80	6-Axle Trucks	135	3,201.60		149	3,516.00	
206	5,839.60		216	6,045.60	7-Axle Trucks	17	470.40		7	196.00	
	-			-	Permits					-	
637,760	\$ 8,869,809.61		650,947	\$ 9,017,361.95	TOTAL TRUCKS	54,474	\$ 724,555.05		48,850	\$ 701,263.05	
9,430,139	\$ 17,428,106.99		9,317,631	\$ 17,441,862.58	TOTAL TOLL VEHICLES	762,483	\$ 1,413,123.58		745,532	\$ 1,378,764.27	
25,836	\$ 47,748.24		25,528	\$ 47,785.92	DAILY AVERAGE	24,596	\$ 45,584.63		24,049	\$ 44,476.27	

Rate Change	
Traffic (toll)	-1.19%
Autos	-1.43%
Trucks	2.07%
Revenue	0.08%
Autos	-1.56%
Trucks	1.66%

Rate Change	
Traffic (toll)	2.27%
Autos	1.63%
Trucks	11.51%
Revenue	2.49%
Autos	1.63%
Trucks	3.32%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

JANUARY 1, 2017			JANUARY 1, 2018			MONTH OF			MONTH OF		
DECEMBER 31, 2017			DECEMBER 31, 2018			DECEMBER 2018			DECEMBER 2017		
365 DAYS			365 DAYS			31 DAYS			31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
1,851,362	\$ 1,863,250.00		1,814,580	\$ 1,825,493.00	Passenger	158,268	\$ 158,965.00		153,186	\$ 153,786.00	
	(77,310.19)			(76,175.29)	Discounts *		(6,560.28)			(5,905.52)	
1,851,362	\$ 1,785,939.81		1,814,580	\$ 1,749,317.71	TOTAL PASSENGER	158,268	\$ 152,404.72		153,186	\$ 147,880.48	
43,800	282,626.50		48,750	314,542.80	2-Axle Trucks	3,982	25,706.20		2,770	17,871.75	
20,706	246,576.00		17,568	209,160.00	3-Axle Trucks	1,116	13,263.60		1,467	17,439.60	
8,507	132,528.00		10,433	162,998.40	4-Axle Trucks	849	13,312.00		822	12,835.20	
35,319	694,846.00		35,519	698,846.00	5-Axle Trucks	2,862	56,264.00		2,562	50,420.00	
1,090	24,825.60		1,312	30,064.80	6-Axle Trucks	140	3,240.00		97	2,196.00	
40	1,114.40		52	1,442.00	7-Axle Trucks	6	159.60		2	56.00	
					Permits	-	-				
109,462	\$ 1,382,516.50		113,634	\$ 1,417,054.00	TOTAL TRUCKS	8,955	\$ 111,945.40		7,720	\$ 100,818.55	
1,960,824	\$ 3,168,456.31		1,928,214	\$ 3,186,371.71	TOTAL TOLL VEHICLES	167,223	\$ 264,350.12		160,906	\$ 248,699.03	
5,372	\$ 8,680.70		5,283	\$ 8,674.99	DAILY	5,394	\$ 8,527.42		5,191	\$ 8,022.55	

Rate Change	
Traffic (toll)	-1.66%
Autos	-1.99%
Trucks	3.81%
Revenue	-0.07%
Autos	-2.05%
Trucks	2.50%

Rate Change	
Traffic (toll)	3.93%
Autos	3.32%
Trucks	16.00%
Revenue	6.29%
Autos	3.06%
Trucks	11.04%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

178 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

JANUARY 1, 2017			JANUARY 1, 2018			MONTH OF			MONTH OF		
DECEMBER 31, 2017			DECEMBER 31, 2018			DECEMBER 2018			DECEMBER 2017		
365 DAYS			365 DAYS			31 DAYS			31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
8,960,571	\$ 9,039,102.00		8,547,938	\$ 8,619,720.00	Passenger	716,275	\$ 720,747.00		724,285	\$ 728,252.00	
	(383,497.17)			(369,383.85)	Discounts *		(28,482.27)			(30,092.81)	
8,960,571	\$ 8,655,604.83		8,547,938	\$ 8,250,336.15	TOTAL PASSENGER	716,275	\$ 692,264.73		724,285	\$ 698,159.19	
302,155	1,942,042.05		289,229	1,858,424.10	2-Axle Trucks	21,663	139,027.85		28,540	182,946.40	
195,795	2,309,083.20		157,744	1,859,148.00	3-Axle Trucks	14,394	169,054.80		15,892	186,885.60	
217,754	3,408,960.00		232,953	3,653,444.80	4-Axle Trucks	18,139	284,083.20		20,406	319,443.20	
2,270,796	44,462,408.00		2,286,670	44,763,430.00	5-Axle Trucks	181,685	3,553,274.00		182,821	3,575,954.00	
72,822	1,693,660.80		75,832	1,767,396.00	6-Axle Trucks	5,631	130,869.60		5,889	136,912.80	
3,260	89,761.60		2,913	87,291.20	7-Axle Trucks	201	6,103.20		116	3,214.40	
1	88.30				Permits						
3,062,583	\$ 53,906,003.95		3,045,341	\$ 53,989,134.10	TOTAL TRUCKS	241,713	\$ 4,282,412.65		253,664	\$ 4,405,356.40	
12,023,154	\$ 62,561,808.78		11,593,279	\$ 62,239,470.25	TOTAL TOLL VEHICLES	957,988	\$ 4,974,677.38		977,949	\$ 5,103,515.59	
32,940	\$ 171,401.67		31,762	\$ 170,519.10	DAILY AVERAGE	30,903	\$ 160,473.46		31,547	\$ 164,629.54	

Rate Change	
Traffic (toll)	-3.58%
Autos	-4.60%
Trucks	-0.56%
Revenue	-0.51%
Autos	-4.68%
Trucks	0.15%

Rate Change	
Traffic (toll)	-2.04%
Autos	-1.11%
Trucks	-4.71%
Revenue	-2.52%
Autos	-0.84%
Trucks	-2.79%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

JANUARY 1, 2017 DECEMBER 31, 2017 365 DAYS			JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS			MONTH OF DECEMBER 2018 31 DAYS			MONTH OF DECEMBER 2017 31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
5,052,071	\$ 5,078,526.00 (174,762.85)		5,061,475	\$ 5,087,830.00 (192,459.25)	Passenger	427,593	\$ 429,115.00 (12,655.94)		416,475	\$ 417,795.00 (13,304.95)	
5,052,071	\$ 4,903,763.15		5,061,475	\$ 4,925,370.75	Discounts *	427,593	\$ 416,459.06		416,475	\$ 404,490.05	
					TOTAL PASSENGER						
84,107	543,311.60		102,881	662,844.65	2-Axle Trucks	8,691	56,048.20		6,725	43,309.50	
37,038	439,900.80		36,431	432,267.60	3-Axle Trucks	2,832	33,570.00		3,247	38,516.40	
31,129	493,856.00		32,661	518,256.00	4-Axle Trucks	2,467	39,137.60		1,977	31,379.20	
127,787	2,506,688.00		128,918	2,532,262.00	5-Axle Trucks	9,424	185,228.00		8,773	171,954.00	
1,351	31,960.80		1,257	29,906.40	6-Axle Trucks	65	1,545.60		80	1,915.20	
37	1,032.40		46	1,305.20	7-Axle Trucks	1	28.00		1	28.00	
					Permits	-	-				
281,449	\$ 4,016,749.60		301,994	\$ 4,176,841.85	TOTAL TRUCKS	23,480	\$ 315,557.40		20,803	\$ 287,102.30	
5,333,520	\$ 8,920,512.75		5,363,469	\$ 9,102,212.60	TOTAL TOLL VEHICLES	451,073	\$ 732,016.46		437,278	\$ 691,592.35	
14,612	\$ 24,439.76		14,694	\$ 24,937.57	DAILY AVERAGE	14,551	\$ 23,613.43		14,106	\$ 22,309.43	

Rate Change
Traffic (toll)
Autos 0.56%
Trucks 0.19%
Revenue 7.30%
Autos 2.04%
Trucks 0.44%
3.99%

Rate Change
Traffic (toll)
Autos 3.15%
Trucks 2.67%
Revenue 12.87%
Autos 5.85%
Trucks 2.96%
9.91%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
PORTLAND - COLUMBIA TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 1, 2017				JANUARY 1, 2018				MONTH OF				MONTH OF			
DECEMBER 31, 2017				DECEMBER 31, 2018				DECEMBER 2018				DECEMBER 2017			
365 DAYS				365 DAYS				31 DAYS				31 DAYS			
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,182,950	\$ 1,193,808.00	1,194,251	\$ 1,204,843.00	1,194,251	\$ 1,204,843.00	Passenger	95,068	\$ 95,626.00	93,378	\$ 93,887.00		93,378	\$ 93,887.00		
	(45,771.64)		(46,842.84)		(46,842.84)	Discounts *		(4,039.35)		(3,381.94)			(3,381.94)		
1,182,950	\$ 1,148,036.36	1,194,251	\$ 1,158,000.16	1,194,251	\$ 1,158,000.16	TOTAL PASSENGER	95,068	\$ 91,586.65	93,378	\$ 90,505.06		93,378	\$ 90,505.06		
18,402	118,979.90	20,224	130,773.50	20,224	130,773.50	2-Axle Trucks	1,600	10,329.80	1,532	9,791.60		1,532	9,791.60		
9,232	109,933.20	8,258	98,482.80	8,258	98,482.80	3-Axle Trucks	693	8,253.60	591	7,045.20		591	7,045.20		
27,739	442,027.20	36,793	594,956.80	36,793	594,956.80	4-Axle Trucks	2,377	37,886.40	2,169	34,603.20		2,169	34,603.20		
34,608	684,058.00	36,399	719,616.00	36,399	719,616.00	5-Axle Trucks	2,713	53,538.00	2,341	46,238.00		2,341	46,238.00		
458	10,948.80	541	12,873.60	541	12,873.60	6-Axle Trucks	27	643.20	35	840.00		35	840.00		
17	473.20	23	641.20	23	641.20	7-Axle Trucks	3	84.00	1	28.00		1	28.00		
						Permits									
90,456	\$ 1,366,420.30	102,238	\$ 1,547,343.90	102,238	\$ 1,547,343.90	TOTAL TRUCKS	7,413	\$ 110,735.00	6,669	\$ 98,546.00		6,669	\$ 98,546.00		
1,273,406	\$ 2,514,456.66	1,296,489	\$ 2,705,344.06	1,296,489	\$ 2,705,344.06	TOTAL TOLL VEHICLES	102,481	\$ 202,321.65	100,047	\$ 189,051.06		100,047	\$ 189,051.06		
3,489	\$ 6,888.92	3,552	\$ 7,411.90	3,552	\$ 7,411.90	DAILY AVERAGE	3,306	\$ 6,526.50	3,227	\$ 6,098.42		3,227	\$ 6,098.42		

Rate Change	
Traffic (toll)	
Autos	1.81%
Trucks	0.96%
Revenue	13.03%
Autos	7.59%
Trucks	0.87%
	13.24%

Rate Change	
Traffic (toll)	
Autos	2.43%
Trucks	1.81%
Revenue	11.18%
Autos	7.02%
Trucks	1.20%
	12.37%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

JANUARY 1, 2017 DECEMBER 31, 2017 365 DAYS			JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS			MONTH OF DECEMBER 2018 31 DAYS			MONTH OF DECEMBER 2017 31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
8,340,246	\$ 8,404,306.00 (295,738.77)		8,090,093	\$ 8,145,599.00 (287,602.86)	Passenger	662,761	\$ 665,605.00		655,136	\$ 657,757.00	
-			-		Discounts *	-	(22,478.26)		-	(23,232.30)	
8,340,246	\$ 8,108,567.23		8,090,093	\$ 7,857,996.14	TOTAL PASSENGER	662,761	\$ 643,126.74		655,136	\$ 634,524.70	
190,428	1,223,099.15		200,331	1,287,013.65	2-Axle Trucks	13,558	86,994.05		10,427	67,023.45	
121,285	1,427,176.80		111,971	1,319,835.60	3-Axle Trucks	7,121	83,864.00		10,148	119,262.00	
123,696	1,940,697.60		103,545	1,621,614.40	4-Axle Trucks	6,803	106,028.80		8,516	133,027.20	
1,002,276	19,653,942.00		1,022,806	20,034,336.00	5-Axle Trucks	84,035	1,644,398.00		78,369	1,539,060.00	
32,774	762,340.80		33,759	786,468.00	6-Axle Trucks	2,188	50,491.20		2,394	55,992.00	
852	23,703.60		1,352	40,675.00	7-Axle Trucks	81	2,394.40		48	1,338.40	
-			-		Permits	-			-		
1,471,311	\$ 25,030,959.95		1,473,764	\$ 25,089,942.65	TOTAL TRUCKS	113,766	\$ 1,973,970.45		109,902	\$ 1,915,703.05	
9,811,557	\$ 33,139,527.18		9,563,857	\$ 32,947,938.79	TOTAL TOLL VEHICLES	776,527	\$ 2,617,097.19		765,038	\$ 2,550,227.75	
26,881	\$ 90,793.23		26,202	\$ 90,288.33	DAILY AVERAGE	25,049	\$ 84,422.49		24,679	\$ 82,265.41	

Rate Change
Traffic (toll)
Autos -2.52%
Trucks -3.00%
Revenue 0.17%
Autos -0.58%
Trucks -3.09%
Trucks 0.24%

Rate Change
Traffic (toll)
Autos 1.50%
Trucks 1.16%
Revenue 3.52%
Autos 2.62%
Trucks 1.36%
Trucks 3.04%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

JANUARY 1, 2017 DECEMBER 31, 2017 365 DAYS			JANUARY 1, 2018 DECEMBER 31, 2018 365 DAYS			MONTH OF DECEMBER 2018 31 DAYS			MONTH OF DECEMBER 2017 31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
1,272,963	\$ 1,283,688.00 (44,871.59)		1,246,711	\$ 1,258,245.00 (43,639.60)	Passenger	96,451	\$ 97,018.00 (3,599.08)		96,324	\$ 96,808.00 (3,222.30)	
1,272,963	\$ 1,238,816.41		1,246,711	\$ 1,214,605.40	Discounts *	96,451	\$ 93,418.92		96,324	\$ 93,585.70	
					TOTAL PASSENGER						
17,630	113,885.20		18,852	121,546.75	2-Axle Trucks	1,540	9,889.10		1,231	7,890.35	
3,944	47,082.00		3,972	47,404.80	3-Axle Trucks	273	3,259.20		151	1,795.20	
3,175	50,611.20		2,460	39,192.00	4-Axle Trucks	117	1,852.80		212	3,377.60	
9,206	182,260.00		9,991	198,016.00	5-Axle Trucks	737	14,608.00		752	14,892.00	
100	2,395.20		139	3,324.00	6-Axle Trucks	12	288.00		6	144.00	
19	523.60		9	252.00	7-Axle Trucks	-	-		-	-	
-	-		-	-	Permits	-	-		-	-	
34,074	\$ 396,757.20		35,423	\$ 409,735.55	TOTAL TRUCKS	2,679	\$ 29,897.10		2,352	\$ 28,099.15	
1,307,037	\$ 1,635,573.61		1,282,134	\$ 1,624,340.95	TOTAL TOLL VEHICLES	99,130	\$ 123,316.02		98,676	\$ 121,684.85	
3,581	\$ 4,481.02		3,513	\$ 4,450.25	DAILY AVERAGE	3,198	\$ 3,977.94		3,163	\$ 3,925.32	

Rate Change
Traffic (toll)
Autos -1.91%
Trucks -2.06%
Revenue 3.96%
Autos -0.69%
Trucks -1.95%
3.27%

Rate Change
Traffic (toll)
Autos 0.46%
Trucks 0.13%
Revenue 13.90%
Autos 1.34%
Trucks -0.18%
6.40%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Westbound Traffic Counts
December 2018

Bridge	Westbound Volume					
	December 2018	December 2017	% Change	YTD 2018	YTD 2017	% Change
Lower Trenton	352,615	351,179	0.41%	4,357,708	4,395,138	-0.85%
Calhoun Street	183,574	204,959	-10.43%	3,297,592	3,450,364	-4.43%
Scudder Falls ⁽¹⁾	874,226	919,390	-4.91%	10,930,495	11,614,455	-5.89%
Washington Crossing	106,367	96,427	10.31%	1,309,534	1,259,059	4.01%
New Hope - Lambertville	241,554	229,004	5.48%	2,412,857	2,622,980	-8.01%
Centre Bridge - Stockton	74,973	69,557	7.79%	903,919	893,357	1.18%
Uhlerstown - Frenchtown	71,974	58,675	22.67%	876,209	816,820	7.27%
Upper Black Eddy - Milford	48,020	47,019	2.13%	668,855	691,812	-3.32%
Riegelsville *	49,988	45,634	9.54%	586,729	571,588	2.65%
Northampton Street	367,993	374,199	-1.66%	4,382,311	4,503,990	-2.70%
Riverton - Belvidere *	84,839	80,559	5.31%	881,578	823,087	7.11%
Total	2,456,123	2,476,602	-0.83%	30,607,787	31,642,651	-3.27%

Notes:

(1) Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge.

* 2017 data source columns were reversed. Changed to reflect correct directions.

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Two Way Traffic Counts
December 2018

Bridge	Total Volume				
	December 2018	December 2017	% Change	YTD 2018	YTD 2017
Lower Trenton	436,342	440,955	-1.05%	5,488,706	5,595,983
Calhoun Street	453,131	496,522	-8.74%	5,780,752	6,010,841
Scudder Falls ⁽¹⁾	1,562,973	1,673,015	-6.58%	19,244,791	21,433,477
Washington Crossing	178,830	163,990	9.05%	2,190,365	2,192,264
New Hope - Lambertville	433,783	408,132	6.28%	4,861,805	4,710,671
Centre Bridge - Stockton	138,411	129,081	7.23%	1,685,542	1,693,360
Uhlerstown - Frenchtown	129,537	119,748	8.17%	1,749,734	1,614,161
Upper Black Eddy - Milford	104,427	102,903	1.48%	1,270,627	1,302,321
Riegelsville	94,667	96,370	-1.77%	1,171,876	1,198,278
Northampton Street	505,056	578,218	-12.65%	6,244,710	6,814,146
Riverton - Belvidere	141,875	144,331	-1.70%	1,798,051	1,825,044
Total	4,179,032	4,353,265	-4.00%	51,486,958	54,390,546
					-5.34%

Notes:

(1) Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge.

Delaware River Joint Toll Bridge Commission
Toll Bridge - Two Way Traffic Counts
December 2018

Bridge	Total Volume (all classes)				
	December 2018	December 2017	% Change	YTD 2018	YTD 2017
Trenton - Morrisville	1,866,116	1,821,955	2.42%	22,316,680	22,497,634
New Hope - Lambertville	393,168	383,447	2.54%	4,573,379	4,639,618
Interstate 78	1,974,384	2,019,088	-2.21%	23,725,995	24,690,164
Easton - Phillipsburg	1,099,013	1,093,587	0.50%	13,058,102	13,010,958
Portland - Columbia	219,345	218,114	0.56%	2,770,792	2,812,701
Delaware Water Gap	1,481,078	1,491,746	-0.72%	18,608,337	19,091,164
Milford - Montague	215,246	201,652	6.74%	2,687,834	2,680,925
Total	7,248,350	7,229,589	0.26%	87,741,119	89,423,164
					-1.88%

Notes:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled **"Budget vs Actual"** covering the month of December 2018 and the entire fiscal year 2018 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense totaled \$5,380,014 for the month of December. For the fiscal year 2018, total operating expense amounted to \$59,637,123 or 87.4% of the operating budget.

Most budget line items finished the year as surplus. Several line items exceeded the operating budget for 2018. They included Business Insurance which exceeded budget \$322,551 or 15.6% due to Workers Comp insurance adjustments for prior years expenses. This amount is an estimate and may change when the analysis is finalized. Professional Services exceeded the annual budget by \$257,941 or 18.5% due to higher than estimated non-retainer legal fees. EZPass Operating expense exceeded its annual budget by \$375,404 or 9.6% due to higher than projected credit card fees and operating cost.

There were several non-regular accruals for the month of December. Accruals were made for unused sick (\$70,325) and vacation time (\$79,291), as well as year-end payroll (\$168,894) which are normal year-end entries. Additionally, an accrual of \$351,000 was made for Workers Comp Insurance Retro expense. There were no other unusual entries during the month of December.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

TOTAL COMMISSION

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$21,900,483	\$1,871,918	\$21,172,137	\$0	\$728,346
Part-Time Employee Wages	404,630	16,379	228,410	0	176,220
Summer Employee Wages	112,401	0	60,566	0	51,836
Overtime Wages	475,472	25,468	439,130	0	36,341
Pension Contributions	7,205,568	570,234	6,376,871	0	828,696
FICA Contributions	1,836,643	134,812	1,705,040	0	131,603
Regular Employee Healthcare Benefits	12,877,729	900,660	7,960,280	0	4,917,449
Life Insurance Benefits	220,328	22,777	225,624	0	(5,296)
Unemployment Compensation Benefits	44,100	0	31,703	0	12,397
Utility Expense	965,124	69,335	604,658	0	360,467
Office Expense	269,353	29,160	204,730	0	64,623
Telecommunication Expense	1,232,377	113,882	1,212,437	0	19,940
Information Technology Expense	596,984	141,453	561,722	0	35,262
Professional Development/Meetings/Memberships	619,215	102,781	285,371	0	333,844
Vehicle Maintenance Expense and Fuel	461,701	71,448	394,729	0	66,972
Operations Maintenance Expense	1,523,264	255,932	1,264,677	0	258,587
ESS Operating Maintenance Expense	1,350,000	79,429	781,380	0	568,620
Commission Expense	22,050	3,342	18,962	0	3,088
Toll Collection Expense	75,291	14,015	74,433	0	858
Uniform Expense	255,622	32,956	128,265	0	127,357
Business Insurance	2,999,411	597,074	3,321,962	0	(322,551)
Licenses & Inspections Expense	10,878	677	7,171	0	3,707
Advertising	60,760	567	26,737	0	34,023
Professional Services	1,391,800	105,907	1,649,741	0	(257,941)
State Police Bridge Security	5,787,024	471,868	5,548,133	0	238,890
EZPass Equipment/Maintenance	1,327,094	44,015	1,067,197	0	259,897
General Contingency	300,000	0	0	0	300,000
EZPass Operating Expense	3,909,652	399,214	4,285,055	0	(375,404)
Total	\$68,234,954	\$6,075,303	\$59,637,123	\$0	\$8,597,830

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

ADMINISTRATION*

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$4,148,539	\$397,040	\$4,095,213	\$0	\$53,326
Summer Employee Wages	8,032	0	0	0	8,032
Overtime Wages	5,596	71	2,898	0	2,698
Pension Contributions	1,260,639	109,369	1,184,469	0	76,170
FICA Contributions	318,368	20,555	283,988	0	34,380
Regular Employee Healthcare Benefits	1,557,650	130,733	1,017,881	0	539,769
Life Insurance Benefits	39,253	3,687	39,488	0	(235)
Unemployment Compensation Benefits	44,100	0	31,703	0	12,397
Office Expense	218,873	27,005	182,596	0	36,278
Telecommunication Expense	84,000	7,405	59,548	0	24,452
Information Technology Expense	570,000	141,453	561,722	0	8,278
Professional Development/Meetings/Memberships	145,067	5,126	63,462	0	81,605
Vehicle Maintenance Expense and Fuel	2,768	0	843	0	1,925
Commission Expense	22,050	3,342	18,962	0	3,088
Business Insurance	124,535	361,268	473,961	0	(349,425)
Advertising	60,760	567	26,737	0	34,023
Professional Services	1,113,800	91,705	1,440,573	0	(326,773)
General Contingency	300,000	0	0	0	300,000
EZPass Operating Expense	20,300	0	0	0	20,300
TOTAL	\$10,044,331	\$1,299,327	\$9,484,043	\$0	\$560,288

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

ADMINISTRATION - OPERATIONS*

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,823,641	\$125,346	\$1,869,378	\$0	\$(45,737)
Overtime Wages	34,000	1,044	48,105	0	(14,105)
Pension Contributions	926,035	65,954	736,673	0	189,362
FICA Contributions	227,790	14,801	228,924	0	(1,135)
Regular Employee Healthcare Benefits	1,201,678	71,441	648,234	0	553,444
Life Insurance Benefits	28,347	2,819	34,158	0	(5,811)
Office Expense	19,536	1,091	9,974	0	9,562
Telecommunication Expense	132,784	7,297	89,624	0	43,160
Professional Development/Meetings/Memberships	466,406	96,734	216,049	0	250,356
Vehicle Maintenance Expense and Fuel	2,000	0	944	0	1,056
ESS Operating Maintenance Expense	1,350,000	79,429	781,380	0	568,620
Uniform Expense	164,744	20,575	58,865	0	105,879
Business Insurance	71,560	104	64,835	0	6,725
Professional Services	278,000	14,202	209,169	0	68,831
TOTAL	\$6,726,520	\$500,838	\$4,996,312	\$0	\$1,730,208

* Includes Engineering, Security, Safety & Training, Policy and Planning, Plant & Facility, Electronic Security & Surveillance, and Compact Authorized Investment.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

TRENTON - MORRISVILLE TOLL BRIDGE

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,834,675	\$172,783	\$1,856,056	\$0	\$(21,381)
Part-Time Employee Wages	79,380	1,748	28,855	0	50,525
Summer Employee Wages	26,453	0	13,943	0	12,511
Overtime Wages	34,692	2,927	41,969	0	(7,276)
Pension Contributions	573,335	45,097	504,250	0	69,085
FICA Contributions	151,103	12,805	145,525	0	5,577
Regular Employee Healthcare Benefits	1,236,303	82,040	742,548	0	493,755
Life Insurance Benefits	18,087	1,932	19,602	0	(1,516)
Utility Expense	143,425	30,970	108,890	0	34,536
Office Expense	4,043	49	1,240	0	2,802
Telecommunication Expense	81,264	7,610	70,680	0	10,584
Information Technology Expense	7,017	0	0	0	7,017
Professional Development/Meetings/Memberships	196	114	356	0	(160)
Vehicle Maintenance Expense and Fuel	87,298	15,058	80,935	0	6,364
Operations Maintenance Expense	214,115	34,646	187,554	0	26,561
Toll Collection Expense	12,554	2,734	12,114	0	440
Uniform Expense	20,482	5,391	18,932	0	1,550
Business Insurance	388,845	32,654	385,732	0	3,114
Licenses & Inspections Expense	470	67	524	0	(53)
State Police Bridge Security	905,090	73,746	866,490	0	38,601
EZPass Equipment/Maintenance	207,358	5,140	165,064	0	42,295
EZPass Operating Expense	863,047	88,586	950,853	0	(87,806)
TOTAL	\$6,889,233	\$616,095	\$6,202,110	\$0	\$687,123

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,152,241	\$109,418	\$1,142,656	\$0	\$9,586
Part-Time Employee Wages	11,760	278	15,538	0	(3,778)
Summer Employee Wages	3,230	0	10,424	0	(7,194)
Overtime Wages	31,164	1,665	32,736	0	(1,572)
Pension Contributions	362,950	29,222	328,844	0	34,106
FICA Contributions	91,677	8,054	90,419	0	1,259
Regular Employee Healthcare Benefits	714,410	50,690	463,851	0	250,560
Life Insurance Benefits	11,246	1,075	10,638	0	607
Utility Expense	154,830	865	72,183	0	82,647
Office Expense	2,377	43	470	0	1,906
Telecommunication Expense	59,863	3,297	57,751	0	2,112
Information Technology Expense	7,762	0	0	0	7,762
Professional Development/Meetings/Memberships	196	0	242	0	(46)
Vehicle Maintenance Expense and Fuel	77,185	18,554	85,487	0	(8,302)
Operations Maintenance Expense	155,624	29,876	145,479	0	10,145
Toll Collection Expense	7,056	1,196	13,123	0	(6,067)
Uniform Expense	2,940	417	2,463	0	477
Business Insurance	252,062	21,199	249,776	0	2,286
Licenses & Inspections Expense	921	157	942	0	(21)
State Police Bridge Security	186,921	15,230	178,949	0	7,972
EZPass Equipment/Maintenance	165,887	7,345	135,242	0	30,644
EZPass Operating Expense	215,859	22,156	237,821	0	(21,962)
TOTAL	\$3,668,161	\$320,736	\$3,275,034	\$0	\$393,127

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

INTERSTATE - 78 TOLL BRIDGE

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,458,280	\$209,250	\$2,268,531	\$0	\$189,749
Part-Time Employee Wages	80,000	5,743	65,496	0	14,504
Summer Employee Wages	16,072	0	4,114	0	11,958
Overtime Wages	62,362	3,059	65,533	0	(3,171)
Pension Contributions	773,081	62,841	717,503	0	55,577
FICA Contributions	199,867	15,286	179,288	0	20,579
Regular Employee Healthcare Benefits	1,584,594	108,851	976,479	0	608,116
Life Insurance Benefits	23,572	2,861	24,207	0	(635)
Utility Expense	207,640	10,930	128,038	0	79,602
Office Expense	6,301	130	3,333	0	2,968
Telecommunication Expense	220,008	17,575	210,199	0	9,809
Information Technology Expense	2,739	0	0	0	2,739
Professional Development/Meetings/Memberships	2,646	133	1,882	0	764
Vehicle Maintenance Expense and Fuel	75,460	5,181	57,828	0	17,632
Operations Maintenance Expense	395,273	76,471	286,301	0	108,971
Toll Collection Expense	12,740	3,238	13,829	0	(1,089)
Uniform Expense	11,760	800	5,556	0	6,204
Business Insurance	596,412	50,702	592,664	0	3,748
Licenses & Inspections Expense	1,470	150	1,141	0	329
State Police Bridge Security	993,632	80,960	951,255	0	42,377
EZPass Equipment/Maintenance	248,830	5,105	196,747	0	52,083
EZPass Operating Expense	1,188,975	122,040	1,309,941	0	(120,967)
TOTAL	\$9,161,713	\$781,306	\$8,059,866	\$0	\$1,101,848

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

EASTON - PHILLIPSBURG TOLL BRIDGE

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,887,844	\$151,858	\$1,803,907	\$0	\$83,937
Part-Time Employee Wages	86,000	2,091	23,998	0	62,002
Summer Employee Wages	23,814	0	20,725	0	3,089
Overtime Wages	43,120	1,561	34,924	0	8,196
Pension Contributions	592,227	43,784	494,932	0	97,295
FICA Contributions	156,119	10,999	140,904	0	15,216
Regular Employee Healthcare Benefits	1,182,607	82,463	746,296	0	436,310
Life Insurance Benefits	18,211	2,567	18,573	0	(362)
Utility Expense	125,930	8,485	78,668	0	47,262
Office Expense	5,096	172	2,201	0	2,895
Telecommunication Expense	167,467	13,897	177,668	0	(10,201)
Information Technology Expense	2,367	0	0	0	2,367
Professional Development/Meetings/Memberships	2,450	551	2,540	0	(90)
Vehicle Maintenance Expense and Fuel	55,664	6,277	36,349	0	19,315
Operations Maintenance Expense	176,567	4,621	132,890	0	43,677
Toll Collection Expense	13,230	1,632	13,330	0	(100)
Uniform Expense	9,800	2,780	9,592	0	208
Business Insurance	242,421	20,430	240,458	0	1,963
Licenses & Inspections Expense	2,548	119	879	0	1,670
State Police Bridge Security	523,726	42,673	501,390	0	22,336
EZPass Equipment/Maintenance	207,358	7,667	167,590	0	39,768
EZPass Operating Expense	492,392	50,540	542,488	0	(50,096)
TOTAL	\$6,016,957	\$455,166	\$5,190,301	\$0	\$826,656

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

PORTLAND - COLUMBIA TOLL BRIDGE

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$789,692	\$72,951	\$846,827	\$0	\$(57,135)
Part-Time Employee Wages	21,560	0	12,396	0	9,164
Summer Employee Wages	13,382	0	7,600	0	5,782
Overtime Wages	32,286	2,429	25,860	0	6,426
Pension Contributions	252,101	22,036	250,183	0	1,918
FICA Contributions	65,554	5,545	66,993	0	(1,439)
Regular Employee Healthcare Benefits	475,488	33,625	300,480	0	175,009
Life Insurance Benefits	7,531	734	7,900	0	(369)
Utility Expense	67,150	2,571	40,819	0	26,330
Office Expense	3,306	219	1,116	0	2,190
Telecommunication Expense	51,911	5,148	53,978	0	(2,067)
Information Technology Expense	2,367	0	0	0	2,367
Professional Development/Meetings/Memberships	392	18	139	0	253
Vehicle Maintenance Expense and Fuel	32,148	4,629	25,202	0	6,946
Operations Maintenance Expense	116,811	7,282	83,777	0	33,034
Toll Collection Expense	9,604	1,001	6,111	0	3,493
Uniform Expense	4,900	875	4,693	0	207
Business Insurance	132,982	11,213	131,768	0	1,214
Licenses & Inspections Expense	637	0	328	0	309
State Police Bridge Security	113,426	9,242	108,588	0	4,837
EZPass Equipment/Maintenance	124,415	5,868	101,842	0	22,573
EZPass Operating Expense	109,680	11,258	120,839	0	(11,159)
TOTAL	\$2,427,322	\$196,644	\$2,197,439	\$0	\$229,883

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

DELAWARE WATER GAP TOLL BRIDGE

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,701,230	\$213,259	\$2,533,403	\$0	\$167,827
Part-Time Employee Wages	102,800	5,688	47,018	0	55,782
Summer Employee Wages	8,036	0	0	0	8,036
Overtime Wages	92,345	6,931	73,348	0	18,997
Pension Contributions	856,790	64,753	732,041	0	124,749
FICA Contributions	222,187	16,229	202,331	0	19,856
Regular Employee Healthcare Benefits	1,698,173	121,323	1,094,255	0	603,918
Life Insurance Benefits	25,157	2,365	25,951	0	(794)
Utility Expense	90,552	4,098	42,251	0	48,301
Office Expense	5,536	355	1,095	0	4,441
Telecommunication Expense	106,760	9,344	102,675	0	4,085
Information Technology Expense	2,367	0	0	0	2,367
Professional Development/Meetings/Memberships	1,470	106	380	0	1,090
Vehicle Maintenance Expense and Fuel	70,143	6,099	53,713	0	16,429
Operations Maintenance Expense	163,140	40,193	164,473	0	(1,333)
Toll Collection Expense	12,091	2,603	10,320	0	1,772
Uniform Expense	10,290	1,040	7,434	0	2,856
Business Insurance	461,707	38,681	458,481	0	3,226
Licenses & Inspections Expense	1,470	75	1,242	0	228
State Police Bridge Security	767,938	62,918	743,103	0	24,835
EZPass Equipment/Maintenance	248,830	7,012	198,859	0	49,971
EZPass Operating Expense	911,275	93,536	1,003,988	0	(92,713)
TOTAL	\$8,560,287	\$696,608	\$7,496,361	\$0	\$1,063,925

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

MILFORD - MONTAGUE TOLL BRIDGE

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$821,923	\$77,211	\$862,459	\$0	\$(40,537)
Part-Time Employee Wages	23,130	831	22,040	0	1,090
Summer Employee Wages	13,382	0	3,760	0	9,622
Overtime Wages	27,685	2,726	35,060	0	(7,375)
Pension Contributions	260,575	21,755	245,899	0	14,676
FICA Contributions	67,788	5,759	68,968	0	(1,180)
Regular Employee Healthcare Benefits	475,488	33,705	302,020	0	173,469
Life Insurance Benefits	7,901	799	7,814	0	87
Utility Expense	55,909	4,211	58,462	0	(2,553)
Office Expense	3,306	98	1,002	0	2,303
Telecommunication Expense	53,405	17,370	148,916	0	(95,511)
Information Technology Expense	2,367	0	0	0	2,367
Professional Development/Meetings/Memberships	392	0	320	0	72
Vehicle Maintenance Expense and Fuel	36,868	10,004	44,883	0	(8,015)
Operations Maintenance Expense	121,231	10,600	141,183	0	(19,951)
Toll Collection Expense	8,016	1,611	5,607	0	2,409
Uniform Expense	4,900	687	4,446	0	454
Business Insurance	117,098	9,899	116,043	0	1,055
Licenses & Inspections Expense	637	42	328	0	309
State Police Bridge Security	108,218	8,817	103,602	0	4,616
EZPass Equipment/Maintenance	124,415	5,878	101,853	0	22,562
EZPass Operating Expense	108,124	11,098	119,125	0	(11,001)
TOTAL	\$2,442,756	\$223,102	\$2,393,789	\$0	\$48,967

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,278,970	\$169,588	\$2,014,818	\$0	\$264,153
Part-Time Employee Wages	0	0	2,300	0	(2,300)
Overtime Wages	61,033	1,278	45,407	0	15,625
Pension Contributions	717,679	55,734	629,819	0	87,860
FICA Contributions	179,010	12,407	154,500	0	24,510
Regular Employee Healthcare Benefits	1,461,166	99,136	886,608	0	574,557
Life Insurance Benefits	21,878	1,896	18,203	0	3,675
Utility Expense	73,245	5,113	49,852	0	23,393
Telecommunication Expense	112,596	10,400	84,305	0	28,291
Vehicle Maintenance Expense and Fuel	14,014	5,115	7,711	0	6,303
Operations Maintenance Expense	116,444	35,723	71,482	0	44,961
Uniform Expense	15,396	0	4,644	0	10,751
Business Insurance	421,464	35,050	419,036	0	2,428
Licenses & Inspections Expense	882	67	896	0	(14)
State Police Bridge Security	1,675,343	136,505	1,603,893	0	71,450
TOTAL	\$7,149,120	\$568,012	\$5,993,476	\$0	\$1,155,644

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2018

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2018	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,003,448	\$173,212	\$1,878,890	\$0	\$124,558
Part-Time Employee Wages	0	0	10,769	0	(10,769)
Overtime Wages	51,188	1,778	33,290	0	17,898
Pension Contributions	630,157	49,689	552,259	0	77,898
FICA Contributions	157,180	12,371	143,200	0	13,980
Regular Employee Healthcare Benefits	1,290,171	86,652	781,628	0	508,542
Life Insurance Benefits	19,147	2,043	19,091	0	56
Utility Expense	46,443	2,092	25,494	0	20,949
Office Expense	980	0	1,703	0	(723)
Telecommunication Expense	162,320	14,538	157,094	0	5,226
Vehicle Maintenance Expense and Fuel	8,154	531	834	0	7,320
Operations Maintenance Expense	64,060	16,519	51,536	0	12,524
Uniform Expense	10,410	390	11,642	0	(1,232)
Business Insurance	190,326	15,876	189,209	0	1,116
Licenses & Inspections Expense	1,842	0	892	0	950
State Police Bridge Security	512,730	41,777	490,863	0	21,867
TOTAL	\$5,148,555	\$417,469	\$4,348,393	\$0	\$800,162

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2018

	T-M	NBL	I-78	E-P	P-C	DWG	M-M	SDTS	NDTS	ADM	TOTAL 2018	TOTAL 2017
TOLL REVENUE												
Net Toll Revenue	17,150,478	3,130,392	60,996,037	9,010,783	2,688,883	32,252,529	1,603,491	-	-	-	126,832,593	126,879,697
EZPass Fee	348,455	92,943	504,455	215,773	47,293	385,731	47,457	-	-	-	1,642,107	1,419,083
Net Violation Fee Income	526,179	73,162	881,173	280,228	68,631	903,139	57,560	-	-	-	2,790,071	2,257,642
REVENUE FROM TOLL	\$ 18,025,112	\$ 3,296,497	\$ 62,381,665	\$ 9,506,784	\$ 2,804,807	\$ 33,541,399	\$ 1,708,507	\$ -	\$ -	\$ -	\$ 131,264,771	\$ 130,556,422
OPERATING EXPENSE												
Regular Employee Salaries	1,856,056	1,142,656	2,268,531	1,803,907	846,827	2,533,403	862,459	2,014,818	1,878,890	5,964,591	21,172,137	19,611,314
Part-Time Employee Wages	28,855	15,538	65,496	23,998	12,396	47,018	22,040	2,300	10,769	-	228,410	317,595
Summer Employee Wages	13,943	10,424	4,114	20,725	7,600	-	3,760	-	-	-	60,566	66,291
Overtime Wages	41,969	32,736	65,533	34,924	25,860	73,348	35,060	45,407	33,290	51,003	439,130	534,519
Pension Contributions	504,250	328,844	717,503	494,932	250,183	732,041	245,899	629,819	552,259	1,921,142	6,376,871	6,010,948
FICA Contributions	145,525	90,419	179,288	140,904	66,993	202,331	68,968	154,500	143,200	512,912	1,705,040	1,607,080
Regular Employee Healthcare Benefits	742,548	463,851	976,479	746,296	300,480	1,094,255	302,020	886,608	781,628	1,666,115	7,960,280	9,653,741
Life Insurance Benefits	19,602	10,638	24,207	18,573	7,900	25,951	7,814	18,203	19,091	73,645	225,624	176,175
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	-	31,703	2,922	-
Utility Expense	108,890	72,183	128,038	78,668	40,819	42,251	58,462	49,852	25,494	-	604,658	614,291
Office Expense	1,240	470	3,333	2,201	1,095	1,095	1,002	-	1,703	192,570	204,730	208,969
Telecommunication Expense	70,680	57,751	210,199	177,668	53,978	102,675	148,916	84,305	157,094	149,172	1,212,437	1,102,598
Information Technology Expense	-	-	-	-	-	-	-	-	-	561,722	561,722	530,701
Professional Development/Meetings	356	242	1,882	2,540	139	380	320	-	-	279,511	104,310	285,371
Vehicle Maintenance Expense and Fuel	80,935	85,487	57,828	36,349	25,202	53,713	44,883	7,711	834	1,787	394,729	309,010
Operations Maintenance Expense	187,554	145,479	286,301	132,890	83,777	164,473	141,183	71,482	51,536	-	1,264,677	982,258
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	-	-	781,380	781,380	1,271,417
Commission Expense	-	-	-	-	-	-	-	-	-	18,962	18,962	21,153
Toll Collection Expense	12,114	13,123	13,829	13,330	6,111	10,320	5,607	-	-	-	74,433	67,498
Uniform Expense	18,932	2,463	5,556	9,592	4,693	7,434	4,446	4,644	11,642	-	128,265	101,466
Business Insurance	385,732	249,776	592,664	240,458	131,768	458,481	116,043	419,036	189,209	538,795	3,321,962	2,848,527
Licenses & Inspections Expense	524	942	1,141	879	328	1,242	328	896	892	-	7,171	8,961
Advertising	-	-	-	-	-	-	-	-	-	26,737	26,737	23,081
Professional Services	-	-	-	-	-	-	-	-	-	1,649,741	1,649,741	1,453,642
State Police Bridge Security	866,490	178,949	951,255	501,390	108,588	743,103	103,602	1,603,893	490,863	-	5,548,133	5,509,429
EZPass Equipment/Maintenance	165,064	135,242	196,747	167,590	101,842	198,859	101,853	-	-	-	1,067,197	880,109
General Contingency	-	-	-	-	-	-	-	-	-	-	-	-
EZPass Operating Expense	950,853	237,821	1,309,941	542,488	120,839	1,003,988	119,125	-	-	-	4,285,055	4,538,331
TOTAL OP., MAINT., & ADM	\$ 6,202,110	\$ 3,275,034	\$ 8,059,866	\$ 5,190,301	\$ 2,197,439	\$ 7,496,361	\$ 2,393,789	\$ 5,993,476	\$ 4,348,393	\$ 14,480,355	\$ 59,637,123	\$ 58,556,334
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	361	174	-	-	-	-	-	232,817	233,352	422,159
TOTAL OTHER OP INC	\$ -	\$ -	\$ 361	\$ 174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 232,817	\$ 233,352	\$ 422,159
NET OPERATING INC	\$11,823,002	\$21,463	\$54,322,161	\$4,316,658	\$607,367	\$26,045,038	\$ (685,282)	\$ (5,993,476)	\$ (4,348,393)	\$ (14,247,538)	\$ 71,861,000	\$ 72,422,247
NON-OPERATING REV/EXP												
Interest Revenue	-	-	-	-	-	-	-	-	-	-	10,879,073	4,857,164
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	-
CASB 68 Pension Expense	-	-	-	-	-	-	-	-	-	-	(25,601,834)	(30,014,546)
Interest Expense	-	-	-	-	-	-	-	-	-	-	(29,275,508)	(31,219,504)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING REV/EXP	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)	\$ (43,998,268)
CHANGE IN NET ASSETS											\$27,862,732	\$16,045,361

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

PURCHASING REPORT INDEX

MONTH OF DECEMBER 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of December, 2018	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

MONTHLY PURCHASING REPORT

Month of December 2018

This report itemizes all orders for purchases made for the month of December, 2018, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of December 2018, culminated in the preparation and placement of 23 purchase orders in the total amount of \$94,810.62. For four (4) of these purchases, 12 price inquiries were sent out for an average of 3.0 inquiries per Order ($12/4 = 3.0$).

Procurements of over \$5,000.00 during the period of December 2018 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$13,775.00 for camera installation at Calhoun Street/NJ approach;
- One (1) Purchase Order was issued, in the total amount of \$10,800.00 for camera installation at Washington Crossing/NJ approach;
- One (1) Purchase Order was issued, in the total amount of \$10,494.24 for plow truck maintenance;
- One (1) Purchase Order was let, in the total amount of \$9,761.89 for heating repairs at TM;
- A Purchase Order was issued, in the total amount of \$9,382.56 for Samsung flat screen TV's at various locations.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

December 2018

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	Commission	** BY AUTHORITY OF ** Director of Purchasing	Director
20180542	KNIGHTS BROTHERS, INC. CAPITAL RESERVE	TREWORK 1799 HOUSE	TM	PA 4400014261	5,280.00		
20180543	CINTAS FIRST AID AND SAFETY	ZOLL AED TRAINING EQUIPMENT	TES	US COM #12-ILH-011		1,456.00	
20180544	PAPER MART INCORPORATED	COPY PAPER 8 1/2 x 11 - TM	TM	NJ A58409		1,219.20	
20180545	J&J TRUCK EQUIPMENT	AUTO REPAIR / SUPPLIES	NHL	COSTARS 25		1,294.71	
20180546	BINSKY SERVICE	HVAC SERVICE	NHL			1,883.02	
20180547	TRIUS INC	AUTO PART	TM	PA 4400018778		1,191.69	
20180548	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER SERVICE	EP	NJ T-0576		293.11	
20180549	BINSKY SERVICE	HVAC REPAIRS/MAINTENANCE	TM			9,761.89	
20180550	HOOVER TRUCK CENTER	COOLANT TUBE	PC	NJ T-2085		1,457.94	
20180551	DELL MARKETING LP	OFFICE 365 LICENSE ADJUSTMENT	IT	COSTARS 6		9,049.20	
20180552	TILLEY FIRE EQUIPMENT INC.	FIRE ALARM INSPECTION	NHL			435.87	
20180553	SEALMASTER/ALLETOWN	AQUAPHALT 6 MM PATCH	MM			1,127.00	
20180554	SEALMASTER/ALLETOWN	AQUAPHALT 4 & 6 MM	MULTI			4,188.00	
20180555	CORPORATE FACILITIES, INC. CAPITAL RESERVE	ADD'L EQUIPMENT FOR EP	EP	US COM 4400030404	1,365.36		
20180556	WEATHERWORKS	WEATHER FORECAST SERVICES-2019	ESS			7,150.00	
20180557	MERCER SPRING & ALIGNMENT CORP	SPRING REPLACEMENTS-L.G. FLOW T	NHL			10,494.24	
20180558	SUSSEX COUNTY MUNICIPAL UTILITIES AUTHORITY	ROADWAY SWEEPINGS DISPOSAL	MM				102.45
20180559	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	CALHOUN ST CAMERA ADD	ESS		13,775.00		
20180560	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	WASHINGTON XING CAMERA ADD	ESS		10,800.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

December 2018

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20180561	MONROE COUNTY CONTROL CENTER	ANNUAL RADIO TOWER ELETRIC	DWG			1,200.00	
20180562	ADVANCE AUTO PARTS	AUTO REPAIR / SUPPLIES	TM	US COM #2017000280		1,106.04	
20180563	SYNCB/AMAZON	SAMSUNG FLAT SCREEN TV'S/WALL	NHL			9,382.56	
20180564	TILLEY FIRE EQUIPMENT INC.	FIRE ALARM REPAIR	NHL			797.34	
Purchase Order Count: 23					<u>\$31,220.36</u>	<u>\$63,487.81</u>	<u>\$102.45</u>
AUTHORITY TOTALS:							
GRAND TOTAL:						<u>\$94,810.62</u>	

Delaware River Joint Toll Bridge Commission
Meeting of January 28, 2019

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
DECEMBER 2018**

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report December	1-3

Delaware River Joint Toll Bridge Commission
Meeting of January 28, 2019

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
DECEMBER 2018**

E-ZPass Account and Transponder Information as reported by Conduent State and Local Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,010,713

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,531,471

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of January 28, 2019

E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
DECEMBER 2018

E-ZPass Department Call Activity	Total Calls for December
<i>CSC/VPC Inquiries</i>	
Account Modification Requests	65
Violation Notification Inquires	43
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	25
<i>Web-Inquiries</i>	
Account Updates	15
Violations	5
Disputes	2
TOTAL NUMBER OF CALLS	155

E-ZPass account modification requests and violation inquiries represent an increase in calls for December.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
DECEMBER 2018**

CSC/VPC Pre-Migration Collection Update:

As a result of pre-migration collection efforts from January 2015 through December 2018, Professional Account Management (PAM) a Duncan Solutions Company reports \$166,868.70 collected in outstanding tolls and fees.

The Commission provided Professional Account Management (PAM) with notification to terminate the Agreement on March 7, 2019 and thereby, terminating the pre-migration collection effort.

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – December 2018, New Jersey E-ZPass reports \$3,374,136.64 collected in tolls and \$12,215,175.93 collected in fees.

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings
7. Electronic Toll Collection System Replacement (Vehicle Classification, DVAS and VTolls) Meetings
8. Scudder Falls Bridge CSC Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF DECEMBER 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF DECEMBER 2018

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore is addressing punch list items, final project documentation and as-built drawings. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to develop the AET invoice templates that will be issued to Toll-by-Plate customers using the Scudder Falls Bridge. A kick-off meeting for Phase 2 CSC implementation occurred, with the video transaction processing from the Scudder Falls Bridge included as part of Phase 2. The Commission's in-lane toll system provider, TransCore, submitted sample transactions and images to Conduent to use in developing the AET processing system.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.

Delaware River Joint Toll Bridge Commission
Meeting of January 28, 2019

CONTRACT COMPLIANCE REPORT INDEX

Month of December 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report December 2018	1-23

Delaware River Joint Toll Bridge Commission
Meeting of January 28, 2019

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded fifty-one (51) contracts, with the IBE Program requirements. Currently, there are 32 active contracts and 19 contracts that have been completed and archived.

Elation Systems

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

**Delaware River Joint Toll Bridge Commission
Meeting of January 28, 2019**

M E E T I N G S

Professional Services Contracts

Pre-Proposal Meeting(s):	None
Oral Presentation(s) / Interview(s):	C-733A Construction Management Services Task Order Agreement
Kick-Off Meeting(s):	None

Construction Contracts

Pre-Bid Meeting(s):	None
Bid Opening(s):	None
Pre-Construction Meeting(s):	None
Kick-Off Meeting(s):	None
Bi-Weekly Progress Meeting(s):	None

Meeting(s) / Conference(s) / Seminar(s) / Event(s)

DRJTBC - Monthly Departmental (CAO) Staff Meeting
DRJTBC - Monthly Committee Meeting
DRJTBC - Monthly Commissioner's Meeting
DRJTBC - Monthly Senior Staff Meeting
12/05/18 - HCCLV Monthly Board Meeting
12/08/18 - SHCCNJ Winter Gala
12/19/18 - WTS Holiday Luncheon & Board Meeting

Elation Produced Reports

The following documents present a set of charts that depict a summary of payments for active and completed contracts since the inception of the IBE program. These charts are followed by pie charts that show the distribution of payments by their IBE certification type.

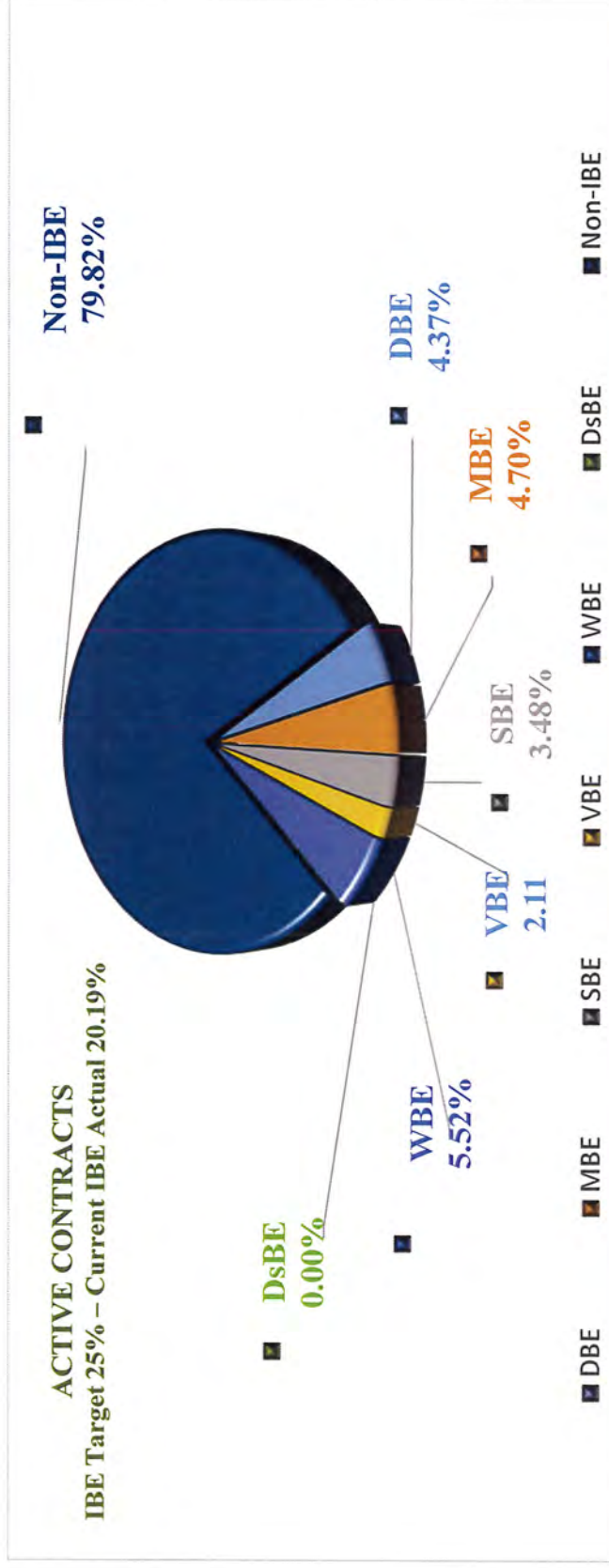
The following spreadsheets include payment data for both Professional and Construction Contracts that are active and/or completed.

The Workforce Utilization pie charts illustrate the hours worked and ethnicity. The attached Workforce Utilization spreadsheet provides detailed data on the trade, ethnicity, and gender of each construction project.

Lastly, the Minority, Women, and Small Business Enterprise charts show the progress of all Professional and Construction Contracts relevant to the MWSBE Program.

PERCENTAGES OF PAYMENTS TO ALL CERTIFIED IBE SUBCONTRACTORS

(MBE / WBE / SBE / VBE / DBE / DSBE / VBE)



	DBE	MBE	WBE	SBE	VBE	Total Payments to IBEs to Date	IBE % of Total Contract Value to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
Payments of All Professional & Construction Services Contracts Combined	\$ 9,478,325.59	\$ 10,190,470.96	\$ 11,958,052.90	\$ 7,550,995.95	\$ 4,579,071.88	\$ 43,756,917.28		\$ 216,779,044.68	\$ 553,354,880.00
Payments Percentage of All Contracts Combined	4.37%	4.70%	5.52%	3.48%	2.11%	20.19%	7.91%	39.18%	

PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE

Professional Services Payments by Diversity Type		DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
Diversity Type Total Payments		\$ 2,727,328.68	\$ 4,423,790.35	\$ 842,496.99	\$ 2,032,503.51	\$ 2,095,424.96	\$ 11,694,679.26	25.49%	\$ 45,876,351.19	\$ 89,920,761.09
1	C-519A / GANNETT FLEMING ARCHITECTS, INC. - Southern Openarations & Maintenance Facilities Improvements			\$ 947.95	\$ 89,151.40		\$ 90,099.35	44.35%	\$ 203,160.42	\$ 3,012,681.45
2	C-644A / GANNETT FLEMING - I78 Bridges & Approach Slab Rehabilitation	\$ 19,565.85					\$ 19,565.85	5.31%	\$ 368,213.61	\$ 651,157.49
3	C-657A / JINGOLI - TOA / Building Construction Management Services for PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$ 13,380.00					\$ 13,380.00	4.66%	\$ 287,274.16	\$ 300,000.00
4	C-660A / BAKER - Scudder Falls Bridge Replacement Project Final Design Services	\$ 1,572,719.09	\$ 2,758,402.62	\$ 290,972.86		\$ 1,736,378.16	\$ 6,358,472.73	22.32%	\$ 28,490,033.74	\$ 28,490,033.74
5	C-662A / McCormick - Scudder Falls Bridge Replacement Public Involvement Services	\$ 229,382.20					\$ 229,382.20	24.38%	\$ 941,003.81	\$ 1,800,016.87
6	C-684A-(1)-2 / CHERRY, WEBER ASSOCIATES, P.C. - General Engineering Services 2015-2018 Annual Inspections		\$ 177,364.07				\$ 177,364.07	23.96%	\$ 740,166.35	\$ 840,000.00
7	C-696A / JOHNSON, MIRMIRAN AND THOMPSON, INC. - TOA / Engineering Services for PA Assignment	\$ 60,996.27					\$ 60,996.27	21.60%	\$ 282,327.97	\$ 500,000.00
8	C-696B / FRENCH & PARRELLO ASSOCIATES (IBE) - TOA / Engineering Services for NJ Assignment				\$ 40,502.02	\$ 139,135.60	\$ 139,135.60	100.00%	\$ 139,135.60	\$ 500,000.00
9	C-701A / RUMMEL, KLEPPER AND KAHL - TOA / Engineering Services for Electronic Toll Collection Systems	\$ 60,114.47		\$ 300.00			\$ 60,414.47	18.49%	\$ 326,737.20	\$ 500,000.00

* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 to 12/27/2018

PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE

Professional Services Payments by Diversity Type	DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
Diversity Type Total Payments	\$ 2,727,328.68	\$ 4,423,790.35	\$ 842,496.99	\$ 2,032,503.51	\$ 2,095,424.96	\$ 11,694,679.26	25.49%	\$ 45,876,351.19	\$ 89,920,761.09
10 C-702B / IH ENGINEERS, P.C. (IBE) - Structural / Civil Task Order Agreement for NJ Assignment		\$ 488,097.33				\$ 488,097.33	100.00%	\$ 488,097.33	\$ 1,000,000.00
11 C-703A / URBAN ENGINEERS, INC. - TOA / Construction Management Services for PA Assignment		\$ 15,199.70				\$ 15,199.70	4.33%	\$ 351,224.46	\$ 500,000.00
12 C-707A / USA ARCHITECTS (IBE) - Commission Administration Building at Scudder Falls			\$ 166,452.01	\$ 1,183,258.69	\$ 219,911.20	\$ 1,183,258.69	100.00%	\$ 1,183,258.69	\$ 1,376,451.71
13 C-715A / PENNONI ASSOCIATES, INC. - Structural/Civil Task Order Agreement for PA Assignment	\$ 33,027.35					\$ 33,027.35	22.77%	\$ 145,036.83	\$ 1,000,000.00
14 C-716A JMT, Inc. - Facilities Task Order Assignment						\$ -	0.00%	\$ -	\$ 1,000,000.00
15 C-729A FRENCH & PARRELLO ASSOCIATES (IBE) - FACILITIES TASK ORDER AGREEMENT - NJ ASSIGNMENT						\$ -	0.00%	\$ -	\$ 500,000.00
16 CI-671A / TRC ENGINEERS - Scudder Falls Bridge Replacement Project Engineering Services for PA Approach Improvements	\$ 579,789.67					\$ 579,789.67	51.45%	\$ 1,126,957.83	\$ 6,515,220.03
17 CI-672A / PARSONS BRINCKERHOFF, INC. (WSP) - Scudder Falls Bridge Replacement Project Engineering Services for Main River Bridge Replacement		\$ 289,125.24				\$ 289,125.24	23.77%	\$ 1,216,280.29	\$ 7,776,718.32
18 CI-673A / GANNETT FLEMING ARCHITECTS, INC. - SFB Replacement Project Engineering Services for NJ Approach Construction				\$ 466,451.59		\$ 466,451.59	27.58%	\$ 1,691,335.90	\$ 6,568,103.32

PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE

Professional Services Payments by Diversity Type	DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
Diversity Type Total Payments	\$ 2,727,328.68	\$ 4,423,790.35	\$ 842,496.99	\$ 2,032,503.51	\$ 2,095,424.96	\$ 11,694,679.26	25.49%	\$ 45,876,351.19	\$ 89,920,761.09
19 CM-644A / GREENMAN- PEDERSEN, INC. - I78 Bridges and Approach Slabs Rehabilitation Construction Management Services / Inspection Services	\$ 158,353.78		\$ 53,329.80			\$ 211,683.58	19.66%	\$ 1,076,579.88	\$ 1,545,442.08
20 CM-669A / HILL INTERNATIONAL, INC. - Scudder Falls Bridge Replacement Project Construction Management Services		\$ 710,801.09	\$ 315,294.67	\$ 253,139.81		\$ 1,279,235.57	19.02%	\$ 6,724,509.99	\$ 25,015,066.98
21 CM-707A / JOSEPH JINGOLI & SON, INC. - Commission Administration Building at Scudder Falls Construction Management Services						\$ -	0.00%	\$ 95,017.13	\$ 529,869.10

* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 to 12/27/2018

CONSTRUCTION SERVICES PAYMENTS & IBE ACTUAL TO DATE

Construction Services Payments by Diversity Type	DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
Diversity Type Total Payments	\$ 6,750,996.91	\$ 5,766,680.61	\$ 11,115,555.91	\$ 5,518,492.44	\$ 2,483,646.92	\$ 31,635,372.79	18.51 %	\$ 170,902,693.49	\$463,434,119.62
1 DB-540A / TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	\$ 2,024,382.73	\$ 285,650.85	\$ 6,177.93			\$ 2,316,211.51	22.30%	\$ 10,385,693.44	\$12,462,964.26
2 DB-724A SCHNEIDER ELECTRIC Electronic Surveillance / Detection System Maintenance Contract							0.00%	\$ -	\$11,294,820.75
3 T-644A / J.D. ECKMAN - Easton/Phillipsburg TB Facility Administration Building							0.00%	\$ 10,165,531.24	\$ 11,117,003.61
4 T-645A MJF - Building & Facilities Energy Conservation	\$ 131,065.40		\$ 333,964.76	\$ 2,547,000.00		\$ 3,012,030.16	69.20%	\$ 4,352,479.00	\$ 5,326,520.00
5 T-645B / SCHNEIDER ELECTRIC - Building & Facilities Energy Conservation Measures - Mechanical/Controls	\$ 360,695.00					\$ 360,695.00	42.98%	\$ 839,284.55	\$ 1,154,809.00
6 T-668A / TRUMBULL - Scudder Falls Bridge Replacement Project	\$ 4,185,965.67	\$ 5,478,161.01	\$ 10,455,744.38	\$ 1,749,213.28	\$ 2,453,942.42	\$ 24,323,026.76	17.83%	\$ 136,399,665.79	\$ 396,000,000.00
7 T-707A / BRACY - Commission Administration Building at Scudder Falls Bridge & Adaptive Reuse of the 1799 Building		\$ 2,868.75	\$ 112,632.30	\$ 165,219.30	\$ 29,704.50	\$ 310,424.85	5.46%	\$ 5,685,585.47	\$ 21,357,000.00
8 T-708A / ALLIED PAINTING - New Hope/Lambertville Toll Bridge Floor System Rehabilitation - Facility Administration Building	\$ 48,888.11		\$ 43,403.96	\$ 12,820.26		\$ 105,112.33	7.20%	\$ 1,459,400.00	\$ 1,694,000.00
9 TS-677A / SPARWICK (IBE) - Scudder Falls TSB Interim Deck Repairs on I-95				\$ 999,656.00		\$ 999,656.00	100.00%	\$ 999,656.00	\$ 1,003,336.00

* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 - 12/27/2018

CONSTRUCTION SERVICES PAYMENTS & IBE ACTUAL TO DATE

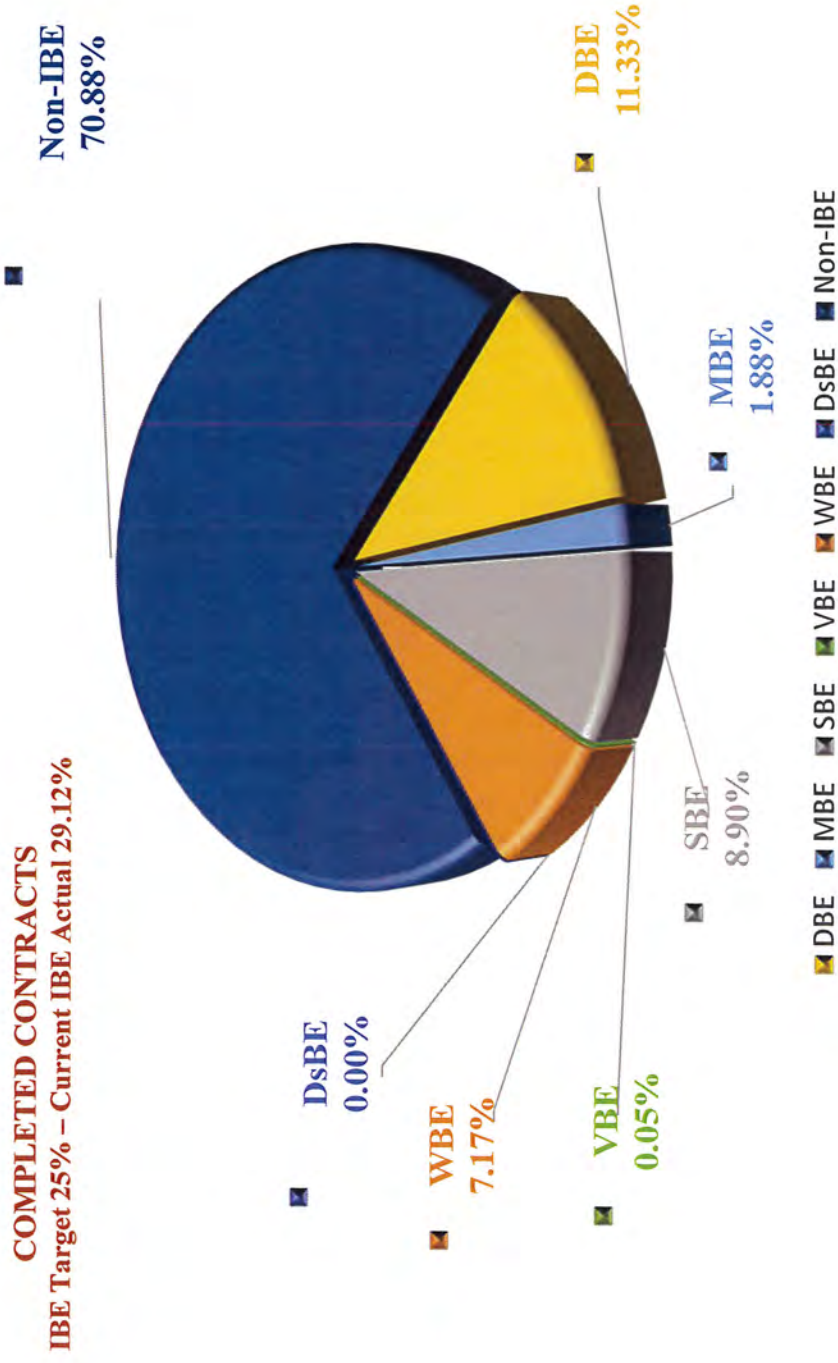
Construction Services Payments by Diversity Type	DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
Diversity Type Total Payments	\$ 6,750,996.91	\$ 5,766,680.61	\$ 11,115,555.91	\$ 5,518,492.44	\$ 2,483,646.92	\$ 31,635,372.79	18.51%	\$ 170,902,693.49	\$463,434,119.62
10 TS-687A / CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements			\$ 163,632.58			\$ 163,632.58	28.02%	\$ 584,060.00	\$ 647,000.00
11 TTS-723A / J. FLETCHER CREAMER - On Call Beam Guide Rail & Attenuator Replacement				\$ 44,583.60		\$ 44,583.60	142.27%	\$ 31,338.00	\$ 1,376,666.00

* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 - 12/27/2018

PERCENTAGES OF PAYMENTS TO ALL COMPLETED IBE SUBCONTRACTORS

(MBE / WBE / SBE / DBE / DSBE / VBE)



Reporting from 07/01/2014 – 12/27/2018

Completed Professional Services Contracts Payments Detail Report

Total Prime's Contracts Value \$ 3,941,422.24
 Total Payments to IBEs \$ 955,025.43
 IBE Target 25.00%
IBE Actual 24.23%

Met or Exceeded The Target
 Did Not Meet The Target

CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1 I-78 Maintenance Garage Expansion	C-508A IBE	BURNS ENGINEERING, INC.	\$ 717,042.74	\$ 717,042.74	25.00%	42.65%		07/27/2015	10/31/2018
		American Engineers Group, LLC	\$ 25,301.82	\$ 25,301.82	06.30%	3.53%	MBE		
		Malick & Scherer	\$ 110,172.32	\$ 110,172.32	03.40%	15.36%	DBE		
		Sowinski Sullivan Architects, PC	\$ 170,321.80	\$ 170,321.80	17.55%	23.75%	WBE		
2 I-78 Maintenance Garage Expansion Engineering Services for Construction Management	CM-508A IBE	STV, Inc.	\$ 582,335.21	\$ 582,335.21	25.00%	13.83%		02/29/2016	04/30/2018
		Envision Consultants, Ltd.	\$ 33,957.55	\$ 33,957.55	06.30%	5.83%	SBE		
		HRV Conformance Verification Associates, Inc.	\$ 19,937.70	\$ -	03.40%	0.00%	DBE		
		IH Engineers, P.C.	\$ 46,603.11	\$ 46,603.11	17.55%	8.00%	MBE		
3 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CM-664A IBE	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
		GREENMAN-PEDERSEN, INC.	\$ 849,622.00	\$ 849,622.00	25.00%	19.74%		02/29/2016	01/03/2018
		Envision Consultants, Ltd.	\$ 45,881.50	\$ 45,881.50	05.20%	5.40%	WBE		
		Keegan Technology & Testing Associates, Inc. A/K/A Key-Tech	\$ 36,494.33	\$ 36,494.33	03.70%	4.30%	SBE		
4 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CI-665A IBE	Naik Consulting Group, P.C.	\$ 76,622.13	\$ 76,622.13	18.30%	9.02%	DBE		
		Safegate Associates, LLC	\$ 8,700.00	\$ 8,700.00	02.60%	1.02%	SBE		
		PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
		JACOBS ENGINEERING GROUP, INC.	\$ 626,933.76	\$ 626,933.76	25.00%	7.14%		05/23/2016	11/02/2017
5 Riverton - Belvidere Toll Supported Bridge Critical Member	C-650A IBE	IH Engineers, P.C.	\$ 44,766.05	\$ 44,766.05	14.40%	7.14%	MBE		
		RIG Consulting, Inc.	\$ 68,085.01	\$ -	10.86%	0.00%	DBE		
		PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
		AMMANN & WHITNEY	\$ 451,072.33	\$ 451,072.33	25.00%	20.66%		10/26/2015	08/08/2017
6 Portland - Columbia Toll Bridge Approach Roadways Improvements	CI-566A IBE	Pickering, Corts & Summerson, Inc.	\$ 93,184.47	\$ 93,184.47	25.80%	20.66%	SBE		
		PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
		JACOBS ENGINEERING GROUP, INC.	\$ 476,991.53	\$ 476,991.53	25.00%	30.29%		02/23/2015	10/15/2016
		AmerCom Corporation	\$ 144,473.11	\$ 144,473.11	31.55%	30.29%	MBE		
		Naik Consulting Group, P.C.	\$ -	\$ -	04.87%	0.00%	SBE		

Completed Professional Services Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 3,941,422.24
Total Payments to IBEs	\$ 955,025.43
IBE Target	25.00%
IBE Actual	24.23%

Met or Exceeded The Target
Did Not Meet The Target

CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
Sundder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic	C-663A	PENNONI ASSOCIATES, INC.	\$ 237,424.67	\$ 237,424.67	25.00%	49.93%		07/30/2015	4/20/2016
	IBE	Drive Engineering Corp.	\$ 6,757.64	\$ 6,757.64	03.40%	2.85%	MBE		
		TechniQuest Corporation	\$ 111,789.60	\$ 111,789.60	36.50%	47.08%	MBE		

Completed Construction Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 35,783,377.39
Total Payments to IBEs	\$ 11,140,502.39
IBE Target	25.00%
IBE Actual	31.13%

Met or Exceeded The Target
Did Not Meet The Target

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENT TOTALS	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
1 Milford-Montague Toll Bridge Salt Storage Building	T-717A	BRACY CONSTRUCTION, INC.	\$ 656,823.96	\$ 656,823.96	25.00%	0.79%		09/25/2017	11/29/2018
	IBE	Keystone Dirt Works, Inc.	\$ 77,352.85	\$ 77,352.85	0.79%	0.79%	WBE		
2 I-78 Maintenance Garage Expansion at I-78 PA Welcome Ctr. / Maintenance Facility	T-508A	BRACY CONSTRUCTION, INC.	\$ 9,845,177.03	\$ 9,845,177.03	25.00%	14.43%		06/27/2016	06/30/2018
	IBE	C.A Weiss Sales, LLC	\$ 245,498.71	\$ 245,498.71	2.49%	2.49%	WBE		
		Central Penn Welding & Ironworks, LLC	\$ 173,273.71	\$ 173,273.71	1.76%	1.76%	MBE		
		Gaver Industries, Inc. d/b/a Barker & Barker Paving	\$ 19,547.10	\$ 19,547.10	0.20%	0.20%	VBE		
		Ida Yeager Sales, Inc.	\$ 148,150.52	\$ 148,150.52	1.50%	1.50%	DBE		
		J. Sterling Solutions, LLC	\$ 51,476.64	\$ 51,476.64	0.52%	0.52%	DBE		
		Labe Sales, Inc.	\$ 73,980.00	\$ 73,980.00	0.75%	0.75%	DBE		
		Penn State Electrical Mechanical Supply Co., Inc.	\$ 196,063.29	\$ 196,063.29	1.99%	1.99%	DBE		
		Reeb Building Systems, LLC	\$ 512,970.82	\$ 512,970.82	5.21%	5.21%	DBE		
3 Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	TTS-699A	CARR AND DUFF, INC.	\$ 161,150.37	\$ 161,150.32	25.00%	37.96%		03/29/2017	04/24/2018
	IBE	General Highway Products, Inc	\$ 61,169.00	\$ 61,169.00	25.00%	37.96%	WBE		
4 Scudder Falls Bridge Replacement Project - Tree Clearing	T-667A	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
		AP CONSTRUCTION, INC.	\$ 1,721,688.26	\$ 1,721,688.26	25.00%	26.42%		12/23/2015	09/20/2017
		Athena Contracting, Inc.	\$ 243,315.01	\$ 243,315.01	10.00%	14.13%	WBE		
		BFW Group	\$ 8,550.00	\$ 8,550.00	0.83%	0.50%	DBE		
		Sable Construction, Inc.	\$ 202,960.00	\$ 202,960.00	15.00%	11.79%	MBE		
5 Scudder Falls Bridge Replacement Project - PA Noise Walls	T-666A	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
		PKF-MARK III, INC.	\$ 11,219,737.01	\$ 11,219,737.01	25.00%	31.54%		04/29/2016	08/14/2017
		Bird Solutions International	\$ 122,732.00	\$ 122,732.00	1.09%	1.09%			
		Green Valley Landscaping, Inc.	\$ 72,163.76	\$ 72,163.76	0.64%	0.64%			
		Sanders Construction Company, Inc.	\$ 3,338,786.23	\$ 3,338,786.23	25.00%	29.76%	DBE		
		Work Zone Contractors, LLC	\$ 5,352.12	\$ 5,352.12	0.05%	0.05%	DBE		

Completed Construction Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 35,783,377.39
Total Payments to IBEs	\$ 11,140,502.39
IBE Target	25.00%
IBE Actual	31.13%

Met or Exceeded The Target
Did Not Meet The Target

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENT TOTALS	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
6 Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling	T-661A IBE	TRC ENGINEERS Garden State Highway Products Burgettte Excavation, LLC t/a Traffic Regulators	\$ 1,438,941.98 \$ 196,519.30 \$ 37,947.00	\$ 1,438,941.98 \$ 196,519.30 \$ 37,947.00	25.00% 11.00% 15.00%	16.29% 13.66% 2.64%	WBE SBE	05/18/2015	05/18/2017
7 I-78 Toll Plaza Bumper Block Replacement	T-705A	SPARWICK CONTRACTING, INC. (IBE)	\$ 160,006.00	\$ 160,006.00	25.00%	100.00%	SBE	10/17/2016	03/03/2017
8 DIII Toll Bridges Facilities Emergency Standby Generators Improvements	T-514A IBE	WEST SIDE HAMMER ELECTRIC Penn State Electric Mechanical Supply Co., Inc.	\$ 644,686.00 \$ 197,339.20	\$ 644,686.00 \$ 197,339.99	25.00% 29.00%	30.61% 30.61%	IBE DBE	07/27/2015	01/08/2017
9 Lower Trenton TSB Approach Roadways Improvements	TS-639B	MOUNT CONSTRUCTION CO., INC. (IBE)	\$ 2,090,794.00	\$ 2,090,794.00	25.00%	100.00%	WBE	04/09/2015	12/06/2016
10 Easton / Phillipsburg Ramp C Stabilization	T-641A	MERCO, INC. (IBE)	\$ 998,300.00	\$ 998,300.00	25.00%	100.00%	SBE	11/23/2015	12/01/2016

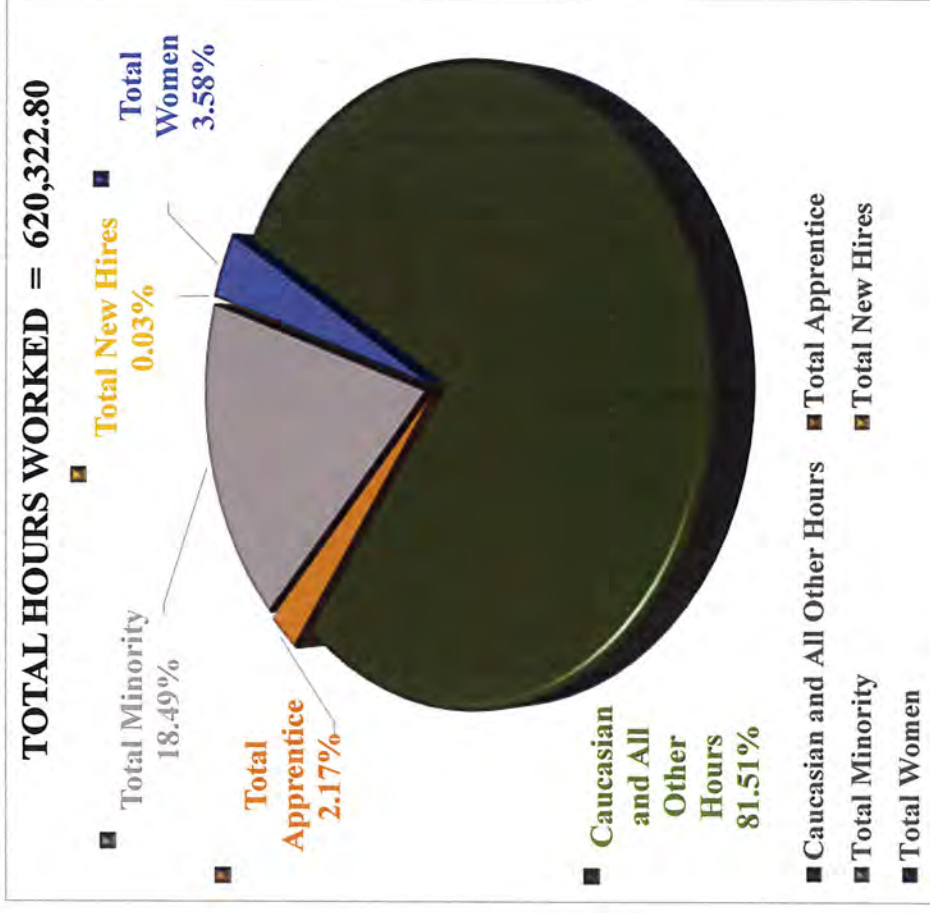
Completed Construction Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 35,783,377.39
Total Payments to IBEs	\$ 11,140,502.39
IBE Target	25.00%
IBE Actual	31.13%

Met or Exceeded The Target
Did Not Meet The Target

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENT TOTALS	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
11 Portland - Columbia Toll Bridge Approach Roadway Improvement	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-566A	INTERCOUNTY PAVING COMPANY	\$ 6,193,334.28	\$ 6,193,334.28	25.00%	30.32%	DBE	02/25/2015	11/30/2016
	IBE	Established Traffic Control	\$ 43,589.66	\$ 43,589.66	0.60%	0.70%	DBE		
		MV Contracting, Inc.	\$ 1,652,064.50	\$ 1,652,064.50	22.70%	26.67%	WBE		
		PIM Corporation	\$ 160,217.70	\$ 160,217.70	3.50%	2.59%	SBE		
		The Vann Organization	\$ 22,035.00	\$ 22,035.00	0.40%	0.36%	SBE		
12 Riverton - Belvidere Toll Supported Bridge	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	TTS-650A	ROAD-CON, INC.	\$ 652,738.50	\$ 652,738.50	25.00%	4.34%		08/15/2016	11/11/2016
	IBE	Desilvio & Company, Inc.	\$ 16,848.00	\$ 16,848.00	2.60%	2.58%	WBE		
		Established Traffic Control	\$ 4,317.48	\$ 4,317.48	0.73%	0.66%	WBE		
		RAM-T Corporation	\$ 7,182.00	\$ 7,182.00	2.00%	1.10%	DBE		
		Williams Flagger Logistics, LLC	\$ 49,842.17	\$ -	5.90%	0.00%			

WORKFORCE UTILIZATION - HOURS REPORTING



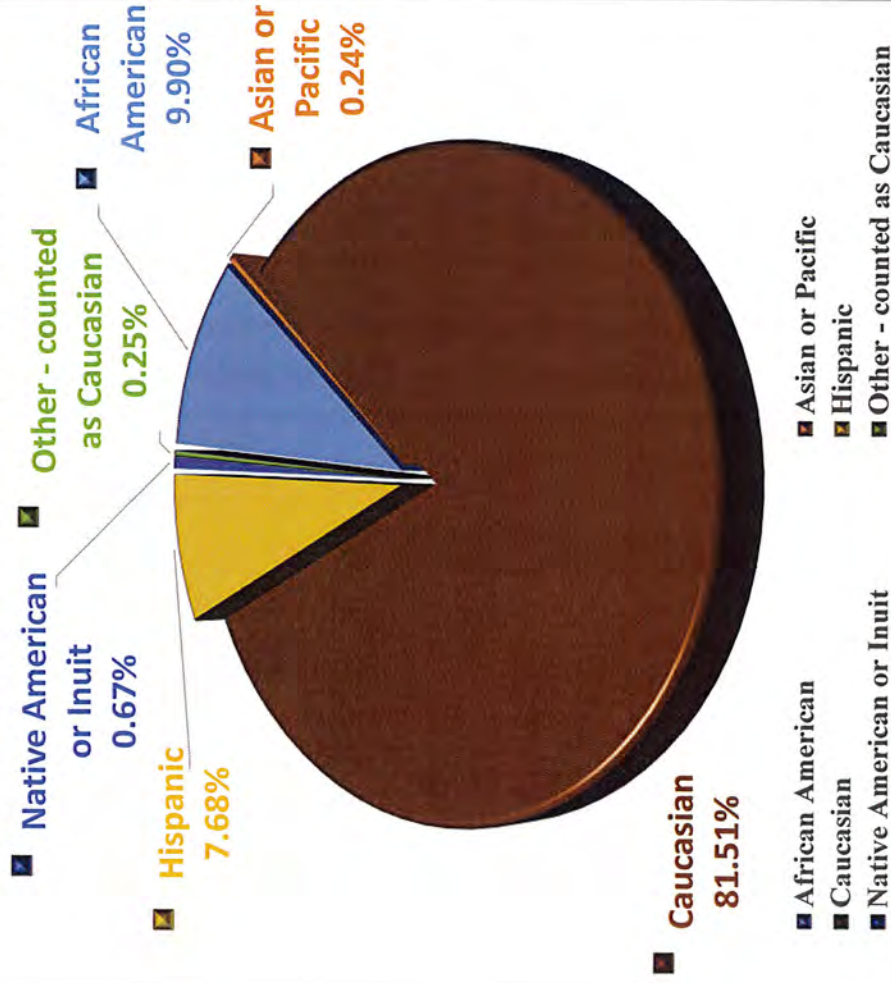
Hours Worked Pie Chart: reflects the individual(s) hours worked by the Prime Contractor(s) and Subcontractor(s) (IBE and Non-IBE) employees.

Work Force Categories	Total Hours	# of Workers
Local Workers	594,220.80	1,734
Total Minority	114,642.55	413
Total New Hires	174.00	5
Total Women	22,198.25	56
Total Apprentice	13,456.50	56
Total (All Workers)	620,322.80	1,825

Reporting from 07/01/2014 – 12/27/2018

WORKFORCE UTILIZATION - ETHNICITY REPORTING

ETHNICITY HOURS PERCENTAGE



Ethnicity Pie Chart = reflects the ethnic backgrounds of all individual workers reporting on Commission Projects (Primes Employees / Subcontractor Employees).

Ethnicity Categories	Total Hours	# of Workers
African American	61,441.00	179
Asian or Pacific Islander	1,461.50	11
Caucasian	504,088.00	1,403
Hispanic	47,650.55	217
Native American or Inuit	4,129.50	6
Other	1,552.25	9

The above-referenced workforce utilization data is reflected in the following spreadsheets.

Reporting from 07/01/2014 – 12/27/2018

**Workforce Utilization Summary
Active Projects (Contracts)**

	Total Hours Worked	Local Apprentice	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
	620,030.80	12,143.00	13,456.50	245,577.35	39.61%	357,565.25	57.67%	503,836.00	4,129.50	1,461.50	61,441.00	47,610.55	1,552.25	114,642.55	18.49%	22,198.25	3.58%	174.00
Project Name	Total Hours Worked	Local Apprentice	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
1 COMBINED TOTALS for T-668A (PA + NJ)	537,999.75	8,927.00	8,927.00	228,756.75	42.52%	294,351.00	54.71%	442,967.00	4,129.50	1,284.00	58,043.75	30,695.50	880.00	94,152.75	17.50%	21,033.75	3.91%	174.00
T-668A TRUMBULL - PA - SFB Replacement Project	297,365.25	2,543.50	2,543.50	50,220.75	16.89%	238,984.50	80.37%	246,045.25	2,790.50	1,206.50	29,769.50	17,081.50	472.00	50,848.00	17.10%	12,419.25	4.18%	0.00
T-668A TRUMBULL - NJ - SFB Replacement Project	240,634.50	6,383.50	6,383.50	178,536.00	74.19%	55,366.50	23.01%	196,921.75	1,339.00	77.50	28,274.25	13,614.00	408.00	43,304.75	18.00%	8,614.50	3.58%	174.00
2 DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	0.00	0.00	108.00	5.29%	875.00	42.89%	321.00	0.00	158.00	674.00	255.50	631.50	1,087.50	53.31%	0.00	0.00%	0.00
3 DB-724A SCHNEIDER ELECTRIC - Electronic Surveillance / Detection System Maintenance Contract	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
4 T-644A J.D. ECKMAN - EASTON PHILLPSBURG TB FACILITY ADMINISTRATION BLDG	47,724.75	204.00	1,517.50	7,000.50	14.67%	33,579.75	70.36%	35,161.25	0.00	19.50	1,203.50	11,299.75	40.75	12,522.75	26.24%	1,098.75	2.30%	0.00
5 T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION	9,482.30	1,244.00	1,244.00	2,404.60	25.36%	13,773.00	145.25%	7,306.75	0.00	0.00	1,124.25	1,052.30	0.00	2,176.55	22.95%	65.75	0.69%	0.00

**Workforce Utilization Summary
Active Projects (Contracts)**

	Total Hours Worked	Local Apprentice	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
	620,030.80	12,143.00	13,456.50	245,577.35	39.61%	357,565.25	57.67%	503,836.00	4,129.50	1,461.50	61,441.00	47,610.55	1,552.25	114,642.55	18.49%	22,198.25	3.58%	174.00
6																		
T-646B SCHNEIDER ELECTRIC BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	1,595.50	0.00	0.00	0.00	0.00%	1,105.50	69.29%	1,595.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
7																		
T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building	12,318.50	147.00	147.00	1,591.00	12.92%	10,727.50	87.08%	11,215.00	0.00	0.00	395.50	708.00	0.00	1,103.50	8.95%	0.00	0.00%	0.00
8																		
T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation - Facility Administration Building	5,244.00	595.00	595.00	4,074.50	77.70%	1,169.50	22.30%	1,842.50	0.00	0.00	0.00	3,401.50	0.00	3,401.50	64.86%	0.00	0.00%	0.00
9																		
TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95	580.00	0.00	0.00	580.00	100.00%	0.00	0.00%	501.00	0.00	0.00	0.00	79.00	0.00	79.00	13.62%	0.00	0.00%	0.00
10																		
TS-687A Carr & Duff LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	2,734.00	1,026.00	1,026.00	750.00	27.43%	1,984.00	72.57%	2,693.00	0.00	0.00	0.00	41.00	0.00	41.00	1.50%	0.00	0.00%	0.00
11																		
TTS-723A J FLETCHER CREAMER ON CALL BEAM GUIDE RAIL & ATTENUATOR REPLACEMENT	312.00	0.00	0.00	312.00	100.00%	0.00	0.00%	234.00	0.00	0.00	0.00	78.00	0.00	78.00	25.00%	0.00	0.00%	0.00

Delaware River Joint Toll Bridge Commission
Meeting of January 28, 2019

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

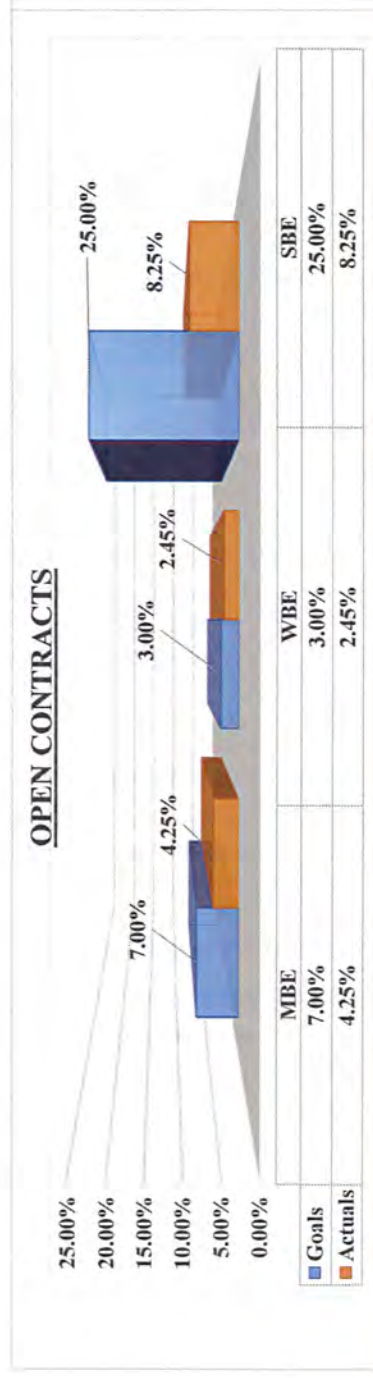
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Contracts:	10
➤ Completed Contracts:	67
➤ Total Capital Program Contracts:	77
➤ Total Number of Contractors:	133

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting December-18



SUMMARY TOTALS				WBE		SBE	
M/WBE Summary Totals	\$ 33,349,128.22	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 2,189,614.63	4.25%	\$ 1,416,866.47	2.45%	\$ 816,094.28	8.25%	\$ 180,710.24

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS	AWARD DATE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	2.50%	\$ 759,567.37	\$ -	\$ -	11/25/2008
C-628A	Dewberry	\$ 1,000,000.00	\$ 506,647.35	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26	\$ -	\$ -	02/25/2014
C-627B	French & Parello	\$ 500,000.00	\$ 276,851.58		\$ -		\$ -	\$ -	\$ -	08/01/2014
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70	07/29/2014
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77	05/20/2014
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 849,510.17		\$ -		\$ -	7.56%	\$ 75,584.81	12/23/2013
C-549AR	Jacobs Engineering	\$ 452,128.22	\$ 445,549.97	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11	\$ -	\$ -	10/29/2013
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00	\$ -	\$ -	11/01/2011
C-629B	Michael Baker	\$ 500,000.00	\$ 329,371.12		\$ -		\$ -	2.79%	\$ 13,937.96	07/29/2014
C-621A	Rummel Klepper & Kahl	\$ 500,000.00	\$ 487,881.63	8.79%	\$ 43,941.24	3.09%	\$ 15,427.54	\$ -	\$ -	11/22/2013

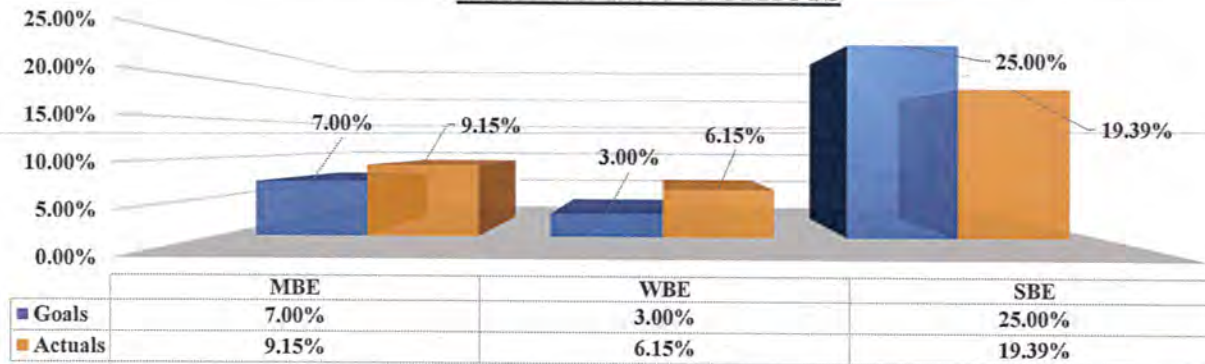
MBE = Minority Business Enterprise

WBE = Women Business Enterprise

SBE = Small Business Enterprise

Minority, Women and Small Business Enterprise Payment Reporting

COMPLETED CONTRACTS



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 16,433,918.99	9.15%	\$ 11,777,464.87	6.15%	\$ 7,910,758.53	19.39%	\$ 3,185,920.49

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 16,433,918.99	9.15%	\$ 11,777,464.87	6.15%	\$ 7,910,758.53	19.39%	\$ 3,185,920.49

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69		\$ -		\$ -	0.00%	\$ -
Total Number of Contracts	67		47		47		20	

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of December 2018	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

COMMUNICATIONS REPORT
December 2019

- **COMMISSION AWARENESS EFFORTS:**

Scudder Falls Administration Building Webpage Update – Edited, formatted, uploaded and posted a PDF of progress photos on the construction of the Commission’s new headquarters/office building in Lower Makefield, PA. The public may access the file through the previously established informational webpage on the building construction project. It is viewable at <http://www.drjtbc.org/project/commission-administration-building-at-scudder-falls>. A corresponding drone video segment is to be placed on YouTube and linked from the project webpage for public viewing as well.

Television Show Taping at Lower Trenton Bridge – Conducted final coordination efforts for overnight filming by CBS-TV Eye Productions for the Sherlock Holmes-inspired mystery program Elementary. Facilitated invoice for later reimbursement by CBS. Distributed email regarding intellectual property protection for the filming effort. Drafted travel advisory for overnight shutdown of the bridge and responded to various media inquiries about the filming. Compiled final Use of Facilities materials forwarded to production firm.

- **MEDIA RELATIONS:**

Hot Topics: “Elementary” CBS-TV show taping at Lower Trenton Bridge and travel impacts; Commission employee Julio Guridy mentioned in various Allentown municipal government articles; possible bank robber crossing of Washington Crossing Bridge; Scudder Falls Bridge Replacement Project road closures/detours; weekly Scudder Falls Bridge travel advisories; former Commission project consultant Greg May joins HNTB engineering firm; new Deck Restaurant and Bar in New Hope has bridge views; West Point cadet runs football across New Hope-Lambertville (Route 202) Toll Bridge for annual Army-Navy game in Philadelphia; annual Washington Crossing reenactment cancelled; Washington Crossing reenactment practice session near Commission’s bridge; flooding near Delaware Water Gap and other nearby recreation areas; Morrisville Borough item mentions Commission engineering staffer Justin Bowers.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)

Reviewed final calendar designed/produced by Community Affairs Director Jodee Inscho.

- **E-ZPass:**

Made various changes, updates, and additions to the E-ZPass information page on the Commission’s website – www.drjtbc.org. This included transactional numbers, improved map display, and number of transponders. Added Cape May County Bridge Commission to NJE-ZPass agencies list.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

INTERNAL/EXTERNAL COMMUNICATIONS

- The Commission website recorded 10,981 session (visits) in December. This reflects a decrease from November when 11,017 there were sessions, but an increase over December 2017 when there were 9,107 sessions.
- Issued 7 press releases/travel advisories in December. Aside for the previously mentioned overnight closure of the Lower Trenton Bridges for television taping, the releases were for the Scudder Falls Bridge Replacement Project.
- Posted various travel alert tickers atop the DRJTBC website.
- Worked with Bellevue Communications to complete revisions to the Commission jurisdiction map for 2019, changing the Scudder Falls Bridge to toll status and correcting the Riegelsville location. Retrieved vector file for this effort and reviewed the final product. This new completed file was shared in-house and will be used in the production of a new folder for the Compact Compliance Department.
- Conducted interviews with various individuals and/or survivors of individuals involved in or privy to the 1984-87 supplemental agreement to the Commission's Compact. Reconstructed the legislative record in both states and reviewed all relative Commission minutes after determining the process to change the Compact was initiated in 1975 and not 1980 as originally indicated.
- Processed various invoices for subscriptions and memberships.
- Provided an assortment of Scudder Falls Bridge Replacement Project progress photos to the Bucks County TMA for posting on that agency's website.
- Responded to website contact portal inquiries pertaining to the Commission's old toll tokens.
- Drafted and sent four detailed email responses to Scudder Falls Bridge Replacement Project inquiries received through the project website or the Commission's website. One concerned the Commission's frequent commuter discount program; another concerned the use of NYE-ZPass to pay tolls at the soon-to-open Scudder Falls Toll Bridge; another concerned traffic impacts at the Washington Crossing Toll-Supported Bridge; and the fourth concerned the toll rates for the new bridge. Several other Scudder Falls project inquiries were addressed through phone conversations.
- Provided NJHistoryGirl with a positive identification of a bridge photograph posted on Facebook page. The photo is of the former Yardley-Wilburtha Bridge, which was never owned by the Commission.
- Made various posts to area Facebook groups concerning lane closures/detours for the Scudder Falls Bridge Replacement Project.
- Posted/updated various detour or closure maps on the Scudder Falls Bridge Replacement Project's public website; also special alerts and advisory for weekend drainage repair detail.
- Distributed Facebook commentary postings on Commission projects/operations to respective staff; subsequently corresponded with J. Lawrence Grim.
- Corresponded with Bucks County Herald columnist Charles Meredith regarding J. Lawrence Grim, grand-nephew of pioneering free-bridge advocate Webster Grim.
- Discussed silent impact nuances with legal columnist Matt Tripolitsiotis.
- Provided photo links and other info to Phillipsburg resident inquiring about historic Northampton Street Bridge photos.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of December 2018	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

Community Affairs Report

December 2018

The following Community Affairs activity took place during December 2018:

Scudder Falls Bridge Replacement Project Public Involvement

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Questions and concerns included construction schedule, road conditions (potholes) and questions about the new administration building.

Assisted in posting weekly construction activity notice on project website.

Use of Facilities

Assisted in review (and subsequent denial) of request for holiday lights on the Northampton Street Toll Supported Bridge; assisted in preparations for television show taping at the Lower Trenton Toll Supported Bridge.

Workplace Safety Committee/Training

Completed production and distribution of 2019 safety calendar.

Attended meeting and facility review at Easton-Phillipsburg.

Completed CPR/AED training and certification.

Various Community Relations

Replied to various customer and community inquiries, including Use of Facilities requests and E-ZPass violations from emergency service agencies.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Supported Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A 	1
	RFM/RWL	BAR7 Structural Analyses <ul style="list-style-type: none"> Approach Structures, C-715A-3 	1
Lower Trenton Toll Supported Bridge	CTH/RWL	Trenton Makes Sign <ul style="list-style-type: none"> Replacement of Sign, Design, C-628A-7 Construction Management, C-703A-1 Construction, TS-687A 	2
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A 	3-4
	CTH/KMS	<ul style="list-style-type: none"> Construction Management, CM-669A 	4
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A 	4-5
	VMF/CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, NJ Approaches, CI-673A 	5
	CTH/RWL	<ul style="list-style-type: none"> BM/AET Building Code Compliance Inspections, C-703A-6 	6
	KMS/RWL	DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I 	6-7
	CTH/KMS	Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A 	7
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2021, C-502A-1M 	8
	CAS/RWL	Commission Administration Building at Scudder Falls <ul style="list-style-type: none"> Design Contract, C-707A Construction Management, CM-707A Construction, T-707A 	8-9
New Hope-Lambertville Toll Bridge	CTH/RWL	Salt Storage Facility <ul style="list-style-type: none"> Design, C-702B-5 	9
I-78 Toll Bridge	VMF/CTH/KMS	I-78 Bridges and Approach Slab Rehabilitation <ul style="list-style-type: none"> Design Contract, C-644A Construction Management/Inspection, CM-644A Construction, T-644A 	10-11
Northampton Street Toll Supported Bridge	RFM/RWL	Rehabilitation <ul style="list-style-type: none"> In-Depth Inspection and Structural analysis, C-715A-4 	11
Milford-Montague Toll Bridge	CTH/RWL	Salt Storage Facility <ul style="list-style-type: none"> Construction Management, C-703A-3 	11
Multiple Facilities and/or Commission-Wide	JRB/RFM	Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges <ul style="list-style-type: none"> Design, C-715A-1 	12
	RJZ/RWL	Phase 1 Toll Collection Counting Facilities - District 2 & 3 <ul style="list-style-type: none"> Preliminary, Final & Post Design Services, C-696B-1 	12-13

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels
CAS – C. Straccioli
RFM – Ronald Mieszkowski

RJZ – R. Zakharia
RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
	WMC/RWL	Electronic Surveillance/ Detection System <ul style="list-style-type: none"> ESS Maintenance Contract, DB-724A 	13
	CAS/RWL	Electronic Toll Collection <ul style="list-style-type: none"> Customer Service Center/Violation Processing Center Project, DB-584A 	13
	CAS/RWL	Traffic Count Program Upgrade <ul style="list-style-type: none"> DR-550A 	14
	CAS/RWL	Electronic Toll Collection System Replacement <ul style="list-style-type: none"> Design, Build, and Maintain, DB-540A Toll Plaza LED Sign Installation & Integration, C-701A-4 All Electronic Tolling Study, C-701A-5 	14
	CAS/RWL	Level 3 Investment Grade Traffic & Revenue Forecasts <ul style="list-style-type: none"> C-549AR 	15
	RJZ/RWL	Buildings & Facilities Energy Conservation Measures <ul style="list-style-type: none"> Preliminary, Final & Post Design Services, C-657A-3 Construction Management Services, C-696A-2 Construction, Electrical, T-645A Construction, Mechanical, T-645B 	15-16
	WMC/RWL	Job Ordering Contracting <ul style="list-style-type: none"> Program Manager, C-727A 	17
	RFM/RWL	General Engineering Consultant Annual Inspections <ul style="list-style-type: none"> 2015-2018 Annual Inspections, C-684A 	17-18
	CAS/RWL	2015-2016 Traffic Engineering Consultant <ul style="list-style-type: none"> C-686A 	18

Notes: *Facilities are listed South to North*

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Project Manager Legend

WMC – M. Cane
CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels
CAS – C. Stracciolini
RFM – Ronald Mieszkowski

RJZ – R. Zakharia
RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
PROJECT STATUS REPORT**

TRENTON-MORRISVILLE TOLL BRIDGE

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS PRELIMINARY, FINAL & POST DESIGN SERVICES C-519A

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26th Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018, and a record room site visits to review and obtain existing records documents was conducted on March 27, 2018. GF is currently conducting existing condition surveys at the New Hope Toll Bridge Facility, contacting all existing public utilities and updating the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continue to conduct users' meeting and updating the Space Utilization Program to serve the Commission's current operations and anticipated needs in the foreseeable future.

BAR7 STRUCTURAL ANALYSES OF TRENTON-MORRISVILLE TOLL BRIDGE APPROACH STRUCTURES Task Order Assignment C-715A-3

Under this Task Order assignment Pennoni Associates will load rate the six (6) approach structures to the Trenton-Morrisville Toll Bridge. These ratings are required as a result of the FHWA directives mandated by MAP21 and Fast Act. These bills require that all bridges be rated for Specialized Hauling Vehicles (SHVs) and Emergency Vehicles EVs). Pennoni received Notice to Proceed on October 29, 2018. They submitted the first bridge load ratings on November 27, 2018 and are scheduled to submit the remaining five (5) bridges by February 1, 2019.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
PROJECT STATUS REPORT**

LOWER TRENTON TOLL-SUPPORTED BRIDGE

REPLACEMENT OF “TRENTON MAKES THE WORLD TAKES SIGN” LIGHTING ELEMENTS

DESIGN

Task Order Assignment No. C-628A-7

Dewberry was issued Notice to Proceed effective November 29, 2016. A project kick-off meeting was held with Dewberry and their sub-consultants, The Lighting Practice & ACT Engineers, on December 2, 2016. Local stakeholder meetings were held on February 1st & 2nd 2017 briefing attendees on the sign lighting concept and schedule moving forward. The designer submitted final construction bid documents and assisted with bid review/evaluations Dewberry is assisting with project closeout tasks.

CONSTRUCTION MANAGEMENT

Task Order Assignment No. C-703A-1

Urban Engineers was issued Notice to Proceed effective June 26, 2017. A project kick-off meeting was held with Urban on July 14, 2017. Urban is providing a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler through this task order assignment. Urban is assisting with project closeout tasks.

CONSTRUCTION

Contract No. TS-687A

At the May 22, 2017 Commissioners Meeting, the Commission awarded Contract TS-687A, Lower Trenton Toll-Supported Bridge, Replacement of Sign Lighting Elements to Carr & Duff, Inc. The Commission issued the full Notice to Proceed effective June 26, 2017.

Carr & Duff have concluded tasks related to replacing the sign lighting elements. System training is continuing as well as project closeout efforts. A successful sign lighting ceremony was held on the evening of May 31, 2018. Carr & Duff are in the process of providing final punch list deliverables.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
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SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

**FINAL DESIGN
Contract No. C-660A**

During the December reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their coordination and support with the utility relocation effort in PA and NJ; continued to review and respond to various Requests for Information (RFIs) and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings and various technical meetings involving design issues with the Contractor and CM/CI team. Baker was also involved in the ongoing coordination with NJDOT regarding the need for long-term detours for the Route 29 interchange work, and with PennDOT regarding long term detours needed for the Taylorsville Road Interchange ramp work.

**CONSTRUCTION
Contract No. T-668A**

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 653 Contractor RFIs and a total of 1,080 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the December reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project.

In **Pennsylvania**, roadway work continued along Woodside Road and Taylorsville Road; pavement excavation and subbase work continued along WB I-295 in PA; construction continued on the I-295 Bridges over Taylorsville Road and the Delaware Canal as well as the PA Pedestrian Bridge; utility installation continued along Woodside and Taylorsville Roads; construction of the AET Gantry foundations started; and, masonry construction began and continued throughout the month for the Bridge Monitor/All Electronic Toll (BM/AET) Building.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
PROJECT STATUS REPORT**

On the **Main River Bridge**, work continued on Abutment No. 1 in PA; continued construction of the deck formwork, scuppers, shear studs, and rebar at various locations between spans 1 and 7; began the installation of the pier inspection railings on the new Main River Bridge piers and the installation of utility supports beneath the bridge; mobilized and began construction of the bulkhead for trestle construction access in PA as well as grading for the PA trestle access for the new, downstream Main River Bridge.

In **New Jersey**, work continued on the I-295 sound barriers; drainage and excavation work continued within the I-295 median area; deck repairs and median barrier removal continued at the Main Approach Bridge along with demolition of the existing structure; and, installation of sign structure foundations and highway lighting continued.

CONSTRUCTION MANAGEMENT Contract No. CM-669A

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

CONSTRUCTION INSPECTION OF THE PENNSYLVANIA APPROACH Contract No. CI-671A

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

TRC presently is providing four (4) full-time inspectors to work on the Pennsylvania Approach Roadway portion of the Project under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
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CONSTRUCTION INSPECTION OF THE MAIN RIVER BRIDGE Contract No. CI-672A

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide five (5) full time inspectors to work on the Main River Bridge portion of the Project and also continued to provide one (1) full time inspector to work on the Pennsylvania Approach Roadway portion of the Project with all working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

CONSTRUCTION INSPECTION OF NEW JERSEY APPROACH Contract No. CI-673A

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to work on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE Subconsultant, Churchill Consulting Engineers.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
PROJECT STATUS REPORT**

BM/AET BUILDING CODE COMPLIANCE INSPECTIONS Task Order Assignment No. C-703A-6

Utilizing the Commission's current Construction Management Task Order Agreement, this Task Order Assignment is to provide Code Compliance Inspections on as needed basis for the construction of the new BM/AET Building being constructed as part of the Scudder Falls Bridge Replacement project. Said services will be provided by a Commonwealth of Pennsylvania Department of Labor and Industry (PA L&I) Certified Third-Party Agency in the appropriate building trade categories and in accordance with the current Uniform Construction Code Inspection Procedures UCC-9.

Urban was issued Notice to Proceed effective August 6, 2018. UCC inspections have been performed on a periodic basis as determined by the classification of work being performed and will continue until building construction is complete in 2019.

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting - In New Jersey, continued coordination with Baker and the NJDEP regarding the mussel survey/relocation work required along the downstream side of the Scudder Falls Bridge in advance of the installation of the downstream trestle work platform in the river. Due to the high river levels and the inability to perform the mussel survey/relocation work, a waiver request has been submitted to NJDEP with their review/approval pending.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental requirements. Archaeological Monitoring services are also being performed for certain NJ excavation activities in conformance with the Project's Programmatic Agreement although no archaeological monitoring work was performed this reporting period. Weekly Environmental Monitoring of the project site was performed by ACT Engineers, a sub-consultant to AECOM.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 28, 2019

PROJECT STATUS REPORT

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI); ongoing coordination with the Baker Team on RFI and contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; utility design coordination between the Commission's District 1 Administration Building Design and SFB construction projects; and, coordination with Commission Operation's and Public Safety Bridge Security Departments on maintenance of the existing equipment within the SFB Project construction zone.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

FINAL DESIGN

Contract No. C-662A

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
PROJECT STATUS REPORT**

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021
Task Order Assignment No. C-502A-1M

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of Professional Services Contract C-644A, CM/CI Services Contract CM-644A, and Construction Contract T-644A for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass, as well as Contract T-707A for the New Commission Administration Building and the associated CM/CI Contract CM-707A.

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS

**Design
Contract No. C-707A**

The design team attended bi-weekly project status meetings, reviewed submittals and responded to request for information from the contractor. The design team also completed on site observations as requested by the construction manager.

The design team developed and issued field bulletins and clarification for the contractors use as needed.

**Construction Management
Contract No. CM-707A**

Joseph Jingoli & Son, Inc. facilitated the bi-weekly project status meetings and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals and requests for information from the contractor. The construction management team issued their monthly project status report and continues to release three-week look ahead schedules. Staff from the construction manager include the Resident Engineer and the Mechanical/Electrical/Plumbing Inspector, are on site daily as field work by the contractor continues.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 28, 2019 PROJECT STATUS REPORT

Construction Contract No. T-707A

Project submittal items continue to be submitted by the contractor and are being reviewed by the design team along with various requests for information. The contractor submitted project schedule update number seven. Bracy Construction has completed the structural steel for the entire building and the second floor concrete slab. Installation of exterior and interior metal studs, roof parapets and sheathing, and interior block wall installation are all underway. Electrical rough-in work is occurring as interior walls are constructed.

The 1799 building interior walls and flooring are complete, and electrical, mechanical, and plumbing systems installed. All wall trim and wainscoting is complete and interior painting is underway. The retaining wall for the exterior steps to the basement is complete and was coated for water proofing.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

SALT STORAGE FACILITY - DESIGN Task Order Assignment No. C-702B-5

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted pre-final bid documents on November 21, 2018 and comments were provided by Commission staff. Final Bid documents are currently being prepared.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
PROJECT STATUS REPORT**

I-78 BRIDGES AND APPROACH SLABS REHABILITATION

**Design
Contract No. C-644A**

Gannett Fleming, Inc. (GF) was awarded this design contract at the Commission's February 2016 Meeting, and Notice to Proceed issued March 1, 2016. This design project is for the repair of various bridge, pavement and other miscellaneous deficiencies associated with the 13 bridges and approach roadways located within the DRJTBC's jurisdiction on I-78.

During this reporting period, GF completed their post-design phase services of this contract and will prepare the final as-built drawings based upon the red-line drawings provided by Greenman-Pedersen, Inc. GF also submitted a contract modification request to transfer the remaining budget from their IBE Subconsultant, Malick & Scherer, and to transfer most of their remaining expense budget to GF's labor budget.

**Construction Management/Construction Inspection
Contract No. CM-644A**

Greenman-Pedersen, Inc. (GPI) was awarded this Construction Management/Construction Inspection Services contract at the Commission's April 2017 Meeting with the Notice to Proceed issued effective May 24, 2017.

During this reporting period, GPI continued to provide construction management/inspection of the remaining punchlist items of this project and conducted the final Progress Meeting. GPI began boxing all project files to be archived with the Commission. GPI completed their evaluation and provided their recommendation on the revised Potential Change Order (PCO) submission by JDE and their Painting Subcontractor for the cost impacts to the approach slab and cleaning/painting work at the Carpentersville Rd. and Edge Rd. Bridges. The loss of a 24/7 single westbound lane closure, as originally provided in the contract, was offset by the approval of a 57 hour double lane closure over several weekends. The exposure for this PCO, as evaluated by GPI, was based on the actual impact to the cleaning/painting work at the two noted bridges considering the changes to the allowable lane closures.

GPI's current staff includes the Resident Engineer, one (1) full time construction inspector/office engineer and one (1) part time Project Manager. A part time scheduler and safety consultant, both from Envision, Inc. provided schedule update reviews and independent site safety inspections respectively as needed throughout the project and have concluded their assignments for this contract.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 28, 2019 PROJECT STATUS REPORT

**Construction
Contract No. T-644A**

J.D. Eckman, Inc. (JDE) was awarded this Construction contract at the Commission's April 2017 Meeting, and given Notice to Proceed effective May 22, 2017.

During this reporting period JDE reached Final Completion on December 14th, completing the remaining punchlist items, with the exception of some asphalt repairs and installation of additional Raised Pavement Markers. These two (2) temperature sensitive punchlist items will be completed in the Spring of 2019. JDE participated in the final Progress Meeting and is reviewing the response to PCO No. 2. JDE is providing the final project closeout documentation deliverables to the CM team.

NORTHAMPTON STREET TSB REHABILITATION Task Order Assignment C-715A-4

Under this Task Order assignment Pennoni will perform an in-depth inspection of the structure from the waterline up and perform a structural analysis. Using the findings of the inspection and structural analysis they will prepare a report listing recommended repairs. The report will be used by the Commission to author a Request for Proposal to prepare the design plans and specifications to accomplish the repairs. Final report is to be completed by the end of March. Field work has begun and lane closures and rigging will begin the week of January 7, 2019.

MILFORD-MONTAGUE TOLL BRIDGE

SALT STORAGE FACILITY CONSTRUCTION MANAGEMENT Task Order Assignment No. C-703A-3

Urban Engineers was issued Notice to Proceed effective October 16, 2017. A project kick-off meeting was held with Urban on October 16, 2017. Urban provided a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler throughout this task order assignment. Urban attended a kick-off meeting with the contractor (Bracy), conducted job progress meetings and performed construction management and inspection activities. Field activities resumed in mid-April and Urban performed CM related duties through project completion. Field work is now complete and the assignment is in the process of being closed out.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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PROJECT STATUS REPORT**

APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

DESIGN Task Order Assignment C-715A-1

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on September 25, 2017. A kick off meeting was held on October 3, 2017. Field visits occurred September 28 through October 3. Progress Meeting No. 1 was held on Friday, November 3. A progress / 60% submission review meeting was held on November 29. On January 30, Supplement No. 1 was approved to use \$4,265.75 of the \$8,000 Unforeseen Allowance for work related to the NH-L PA north roadway retaining wall that was not included in the original scope of work. On December 10, a meeting was held with Pennoni to review the status of the task order assignment and prepare final PS&E for bidding in January. On December 19, Supplement No. 2 was approved to use the remaining unforeseen allowance in the assignment for work related to the pedestrian detour and design of repairs to the concrete base of the canal stairs. On December 21, it was decided the construction contract would be performed under the Job Order Contracting program being implemented by the Commission. Final plans and specifications will be revised based on this decision.

DISTRICT 2 AND 3

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

PRELIMINARY, FINAL & POST DESIGN SERVICES C-696B-1

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

ELECTRONIC SURVEILLANCE/DETECTION SYSTEM ESS MAINTENANCE CONTRACT Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT DB-584

The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to develop the AET invoice templates that will be issued to Toll-by-Plate customers using the Scudder Falls Bridge. A kick-off meeting for Phase 2 CSC implementation occurred, with the video transaction processing from the Scudder Falls Bridge included as part of Phase 2. The Commission's in-lane toll system provider, TransCore, submitted sample transactions and images to Conduent to use in developing the AET processing system.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
PROJECT STATUS REPORT**

TAFFIC COUNT PROGRAM UPGRADE DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expands its wide area network (WAN) to the toll supported bridges, the traffic counters will transition from the wireless modems to the WAN for the transmission of data.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT

**DESIGN, BUILD AND MAINTAIN
Contract No. DB-540A**

TransCore is addressing punch list items, final project documentation and as-built drawings. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items.

TOLL PLAZA LED SIGN INSTALLATION AND INTEGRATION Task Order Assignment No. C-701A-4

This Task Order Assignment is complete and will be closeout upon processing the final invoice and completion of a task order closeout modification.

ALL ELECTRONIC TOLLING STUDY Task Order Assignment No. C-701A-5

RK&K is preparing the initial draft of the report for Commission Staff review.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
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LEVEL 3 – INVESTMENT GRADE TRAFFIC AND REVENUE FORECASTS

Contract No. C-549AR

There is no activity on this project to report.

BUILDINGS & FACILITIES ENERGY CONSERVATION MEASURES

**PRELIMINARY, FINAL & POST DESIGN SERVICES
C-657A-3**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with Joseph Jingoli & Son, Inc. (JJS), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to implement the Energy Conservation Measures (ECM) identified in an ASHRAE Level 3 Energy Audit prepared under Task Oder Assignment No. C-657A-1 at all of the Commission's seven (7) Toll Bridge facilities.

A Kick-Off Meeting was conducted with JJS on November 21, 2016, record room site visits, and field surveys of the seven toll bridges has been completed. Progress meeting was conducted on February 1, 2017, reporting field observations and conditions in advance of a Schematic Design submission was received February 28, 2017 and a design review meeting was conducted with the consultant on March 21, and a Final Submission was received on April 24, 2017 addressing Commission's comments. Public Bid Advertisements for an Electrical and a Mechanical Construction Contracts were posted on May 9th, bids were publically opened on June 8th & June 13th respectively. Bids received from the low bidder of each Contract was reviewed by JJS, Commission Staff and Counsels, and found to be responsive. Construction Contracts Awards were made for each of the two (2) Contracts and Consultant is currently providing Post Design Services answering Contractors' Requests for Information and reviewing submittals.

**CONSTRUCTION MANAGEMENT SERVICES
Task Order Assignment No. C-696A-2**

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Energy Conservation Measures (ECM) implementation Project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
PROJECT STATUS REPORT**

A meeting was held with the Consultant on July 13th to review the Commission's expectations of the consultant's services during the Pre-Construction and Construction phases of both Electrical & Mechanical ECM implementation Construction Contracts T-645A and T-645B respectively. Subsequently; the Notice of Award and Limited Notice to Proceed was issued to JMT effective July 17, 2017.

JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information, conducting final walk-through and begun the Close-Out procedure for each of the two Construction Project.

CONSTRUCTION Contract No. T-645A

MJF Construction Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Notice to Proceed effective date of July 24th was issued in accordance with the Contract Specifications and Pre-Construction Meeting was held on July 27th.

Interior and exterior lighting replacement activities is near completion and Contractor is currently finalizing the Commission wide lighting controls system configuration at all seven Toll Bridges Facilities. Training workshop was completed and Project Close-Out has begun.

CONSTRUCTION Contract No. T-645B

Schneider Electric Buildings Americas, Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Pre-Construction Meeting was held on August 11th and a Notice to Proceed effective date of August 16th was issued.

Contractor completed working at Milford Montague, Delaware Water Gap, Portland-Columbia, I-78, Easton Philipsburg and the New Hope Toll Bridge Facility. Contractor is also finalizing the system integration and setting up the Sequence of Operation of the Commission wide Building Management System at all six Toll Bridge Facilities. Training workshop was completed and Project Close-Out has begun.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 28, 2019
PROJECT STATUS REPORT**

JOB ORDER CONTRACTING

**JOB ORDER CONTRACTING PROGRAM MANAGER
Contract No. C-727A**

Representatives of the Gordian Group and the Commission met on December 18, 2018 to discuss further development of the JOC Program charter as well as review of the front end bid documents and the Construction Task Catalog.

GENERAL ENGINEERING CONSULTANT 2015-2018 ANNUAL INSPECTIONS C-684A

As the Commission's General Engineering Consultant (GEC), Cherry, Weber & Associates (CWA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. CWA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended CWA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended CWA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract. A kick-off meeting was held on March 21, 2017 for the 2017 Toll Bridge Inspections at the Delaware Water Gap Toll Bridge Administration Building and attended by representatives from District 1, District 2, District 3, Operations, Engineering, and CWA. A progress meeting was held on June 9.

Interim inspections have been completed at all of the required (load posted) Toll-Supported Bridges and Inspections of all seven (7) Toll Bridges have been completed. The Annual Inspection Report was accepted by the Commission on April 30.

A kick-off meeting was held on February 23, 2018, for the 2018 Toll-Supported Bridge Inspections at the Easton - Phillipsburg Toll Bridge Administration Building and attended by representatives from Central and South Regions Maintenance, the Deputy Director of Maintenance, Engineering, and CWA. Due to the number of snow storms this March and raining weather in April, Toll-Supported Bridge Inspections are slightly behind schedule. CWA will continue inspections as weather permits and all inspections except Scudder Falls should be completed by June or July. Scudder Falls is scheduled for August. Inspections have been completed at the Lower Trenton, Calhoun Street, Washington Crossing, New Hope - Lambertville, Centre Bridge - Stockton, Uhlerstown - Frenchtown, Upper Black Eddy - Milford, and Riegelsville Toll-Supported Bridges. The Taylorsville Road and Pennsylvania Canal Overpass on the approach of Scudder Falls have also been inspected. Inspections are underway at Riverton - Belvidere Toll-Supported Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 28, 2019

PROJECT STATUS REPORT

Facilities inspections were completed on June 20 & 21 at the Southern Region and Central Region Toll-Supported Bridges. Attendees included CWA, Engineering Staff, and Maintenance personnel, with a brief visit by the Deputy Executive Director of Operations.

Inspections at all Toll-Supported Bridges have been completed for the year. The draft Annual Maintenance Report was submitted to the Commission on September 7 and has been distributed to staff for review and comment. Retro-reflectivity inspections were held on October 15 and 16 in the Southern and Central Regions for all the toll-supported bridges except Scudder Falls. Maintenance report review meetings were held with the Northern and Central Region operations staff on October 22 and the Southern Region operations staff on October 26. The Draft Annual Inspection Report was delivered to the Commission on September 28 and is under review.

2015-2016 TRAFFIC ENGINEERING CONSULTANT

Contract No. C-686A

Traffic data from the Commission's Toll and Toll Supported Bridges for 2018 was provided to Pennoni Engineers. Additionally, a list of Commission projects that occurred in 2018 and potential projects for 2019 was provided to Pennoni Engineers. This data will be used to develop the 2018 Traffic tables for the report, as well as the 2019 traffic projections.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of December 2018	1-21

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF DECEMBER 2018

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

Radio System

- During the month of December 2018, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have been working with personnel who manage the Solebury and Stockton Towers to prepare for the extension of the Stockton Tower and installation of radio equipment at both sites.
- PSBS received new mobile radios for the new Commission vehicles ordered to replace those taken out of service or reassigned.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Districts and IT to update the CarteGraph radio inventory database.

Access Control System

- During the month of December 2018, PSBS personnel worked with General Supply (Commission's locksmith) to address various lock issues.
- During the month of December 2018, General Supply performed preventative maintenance on doors at our facilities.
- During the month of December 2018, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

Public Safety & Bridge Security

- During the month of December 2018, PSBS staff began installing new monitors at the bridge shelters. These monitors allow for the simultaneous viewing of cameras from the ESS systems and commission email/documents.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF DECEMBER 2018

- During the month of December 2018, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.
- During the month of December 2018, PSBS personnel continued working with Engineering on the new Scudder Falls facility, Administration Building and the design renovations to the Trenton Morrisville administration building.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of December 2018, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed 31 video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.

Miscellaneous

- On December 12th 2018, PSBS Staff held a meeting with Bridge Security Assistant Coordinators
- On December 14th 2018, PSBS Staff attended the SFB-BM/AET building ESS meeting
- On December 17th 2018, PSBS Staff attended a meeting to discuss Rave Panic software. This system is part of the Swift Reach software and allows for mass notification during an emergency.
- On December 20th 2018, PSBS Staff attended the BM/AET Building bi-weekly meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF DECEMBER 2018

- On December 20th 2018, PSBS attended the Workplace Safety Committee Meeting
- During the month of December 2018, PSBS personnel worked in conjunction with IT to enable e-mail at the various bridge shelters.

ESS Request Video

Report Month: 12/1/2018- 12/31/2018

Report Run Date: 1/2/2019

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
1824	12/2/18	DRJTBC	M. Wahl	DWG	Motor Vehicle Accident	Michael Wahl
1825	12/3/18	DRJTBC	M. Wahl	DWG	Other	Michael Wahl
1826	12/3/18	DRJTBC	Nicholas Knechel	DWG	Motor Vehicle Accident	Nicholas Knechel
1827	12/4/18	Not Available	Bill Ragsdale	TM	Other	Matt Jones
1828	12/6/18	DRJTBC	Cpl Zara	TM	Other	Kevin Clark
1829	12/6/18	Solebury PD	Det John Koretzky	Washington Crossing	Police Investigation	Kevin Clark
1830	12/6/18	Solebury PD	Det John Koretzky	Washington Crossing	Police Investigation	Kevin Clark
1831	12/6/18	DRJTBC	Matt Skrebel	Washington Crossing	Motor Vehicle Accident	Matt Skrebel
1832	12/7/18	Upper Makefield Twp.	Det. Jeff Jumper	Washington Crossing	Police Investigation	Matt Skrebel
	12/7/18	Upper Makefield Twp.	Det. Jeff Jumper	Washington Crossing	Police Investigation	Matt Skrebel
1833	12/9/18	DRJTBC	Matt Skrebel	Calhoun St.	Motor Vehicle Accident	Matt Skrebel
1834	12/11/18	DRJTBC	M. Wahl	EP	Motor Vehicle Accident	Michael Wahl
1835	12/13/18	NUSP, DRJTBC Unit Head	SFC Brian Miller	TM	Police Investigation	Nicholas Knechel
1836	12/13/18	Lower Makefield Twp. PD	Ofc. Tamburo	Calhoun St.	Stolen Vehicle	Nicholas Knechel
1837	12/13/18	DRJTBC	Nicholas Knechel	Calhoun St.	Hit & Run MVA	Nicholas Knechel
1838	12/14/18	DRJTBC	Kevin Clark	Washington Crossing	Motor Vehicle Accident	Kevin Clark
1839	12/15/18	DRJTBC	Cpl Christopher Kopach	EP	Other	Denis Stites
1840	12/17/18	DRJTBC	K. Raikes	Lower Trenton	Fire	Kevin Raikes
1841	12/17/18	DRJTBC	M. Leary Jr	EP	Motor Vehicle Accident	Mark Leary Jr
1842	12/17/18	Patrol Borough Queens South	Lt. Andrew Hepworth	DWG	Police Investigation	Kevin Raikes
1843	12/18/18	DRJTBC	Matt Hartigan	Northampton	Internal Investigation	Nicholas Knechel
1844	12/19/18	Easton Police Department	Det. Chris Miller	Northampton	Stolen Vehicle	Michael Rizza

ESS Request Video

Report Month: 12/1/2018-12/31/2018

Report Run Date: 1/2/2019

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
1845	12/20/18	DRJTBC	Matt Skrebel	TM	Police Chase	Matt Skrebel
1847	12/22/18	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
1848	12/25/18	Morrisville PD	John Aspromonti	Calhoun St.	Police Investigation	Denis Stites
1849	12/25/18	DRJTBC	A. León	PC	Other	Ariel Leon
1850	12/27/18	DRJTBC	Joseph Trinian	Scudder Falls	Motor Vehicle Accident	Joseph Trinian
1851	12/27/18	DRJTBC	M. Leary Jr	MM	Other	Mark Leary Jr
1852	12/28/18	DRJTBC	Bill Wright	TM	Internal Investigation	Denis Stites
1853	12/28/18	DRJTBC	Matt Skrebel	Riegelsville	Other	Matt Skrebel
1854	12/31/18	DRJTBC	M. Jones	Northampton	Motor Vehicle Accident	Matt Jones

Total for Month: 31

DECEMBER 2018

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	0	0
Delaware Water Gap 41	0	1	7	2	12	1	63	8
Portland Pedestrian 42	0	0	0	1	0	0	0	0
Portland - Columbia 43	0	0	0	0	0	0	0	0
Riverton - Belvidere 44	0	0	0	0	0	0	5	2
Rt 22 EP 45	0	1	1	1	0	0	3	4
Northampton St 46	0	1	2	0	0	0	1	3
I-78 47	0	0	13	2	21	4	87	9
Riegelsville 48	0	0	0	1	0	0	1	7
Upper Black Eddy Milford 49	0	0	0	0	0	0	2	0
Uhlerstown Frenchtown 50	0	0	0	0	0	0	4	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	0	0	0	0	13	0
New Hope Lambertville Toll 53	0	0	0	1	0	0	70	0
New Hope Lambertville 54	0	0	1	0	0	0	12	1
Washington Crossing 55	0	1	1	0	0	0	2	3
Scudder Falls 56	0	0	1	0	0	0	2	0
Calhoun St 57	0	0	1	0	0	0	3	0
Lower Trenton 58	0	0	1	0	1	0	2	13
Morrisville Trenton 59	0	0	2	1	0	2	0	0

	Citations	Warnings	Security Checks
New Jersey State Police	221	133	375
Pennsylvania State Police	105	38	381

December 2018 Overweight Crossings (Central Region)

Updated
06/21/2018

2	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Summons Issued2	Warnings Issued	Local Police Response	No Response Requested
Riverlon-Belvidere	53	0	0	0	0	0	0	0	0	0	0	0
Northampton St.	390	2	2	0	0	0	0	1	0	1	0	1
Riegelsville	137	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	29	0		0	0	0	0	0	0	0	0	0
Totals	609	2	2	0	0	0	0	1	0	1	0	1
2018 Year to Date Totals	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Summons Issued	Warnings Issued	Local Police Response	No Response Requested
Riverlon-Belvidere	670	54	12	35	39	9	12	2	8	2	1	8
Northampton St.	4475	101	101	0	24	11	13	39	28	27	0	15
Riegelsville	1471	22	14	11	15	3	2	6	0	2	0	2
Uhlerstown - Frenchtown	558	14	1	15	13	9	1	7	2	1	0	3
Year to Date Totals	7174	191	128	61	91	32	28	54	38	33	0	28

December 2018 Overweight Crossings-Southern Region

12/31/2018

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	0	11	0	11	0	0	0	10	8	2	1	0
Calhoun Street	0	0	0	0	0	0	0	0	0	0	0	0
Washington Crossing	0	9	3	6	5	2	3	3	2	1	0	1
New Hope	0	2	2	0	2	2	0	0	0	0	0	0
Lambertville Centre Bridge	0	3	0	3	3	2	1	0	0	0	0	0
Stockton	0	25	5	20	10	6	4	13	10	3	1	1
December Totals												

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	28	173	1	172	4	1	3	122	82	40	31	16
Calhoun Street	631	32	24	8	13	9	4	17	4	13	0	2
Washington Crossing	318	78	20	58	56	39	17	15	6	9	0	7
New Hope	688	48	39	9	31	28	3	12	8	4	2	3
Lambertville Centre Bridge	95	19	0	19	16	12	4	1	1	0	0	2
Stockton												
Year to Date Totals	1760	350	84	266	120	89	31	167	101	66	33	30

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH December		YEAR 2018							
ACTIVITY/SERVICE	WEEK OF	2-Dec	WEEK OF	8-Dec	WEEK OF	15-Dec	WEEK OF	29-Dec	TOTAL
Hours Worked		336		336		336		672	1680
Patrols		168		168		168		336	840
Overweight Crossings		0		0		0		2	2
Overweights Refused		72		93		82		143	390
Motorist Aid		0		1		5		0	6
Medical Assistance		1		0		0		0	1
First Aid Rendered		0		0		0		0	0
State / Local Police Requested		3		2		0		0	5
Fire Dept. Requested		0		0		0		0	0
Public Interaction		222		231		238		402	1093
Traffic Control		8		57		78		82	225
Jumpers		0		0		0		0	0
Assaults		0		0		0		0	0
Other		3		15		10		17	45
Miscellaneous		3		13		6		8	30
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH December YEAR 2018

ACTIVITY/SERVICE	WEEK OF 2-Dec	WEEK OF 8-Dec	WEEK OF 15-Dec	WEEK OF 29-Dec	TOTAL
Hours Worked	286	296	296	608	1486
Patrols	150	151	151	304	756
Overweight Crossings	0	0	0	0	0
Overweights Refused	34	23	42	38	137
Motorist Aid	1	0	4	0	5
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	3	0	2	0	5
Fire Dept. Requested	0	0	0	0	0
Public Interaction	63	62	83	149	357
Traffic Control	11	11	20	36	78
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	4	1	3	2	10
Miscellaneous	5	2	5	6	18
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH <u>December</u>		BRIDGE <u>Milford-Upper Black Eddy</u>				YEAR <u>2018</u>			
ACTIVITY/SERVICE	WEEK OF	2-Dec	WEEK OF	8-Dec	WEEK OF	15-Dec	WEEK OF	29-Dec	TOTAL
Hours Worked		24		16		16		24	80
Patrols		14		9		10		14	47
Overweight Crossings		0		0		0		0	0
Overweights Refused		0		0		0		0	0
Motorist Aid		0		0		0		0	0
Medical Assistance		0		0		0		0	0
First Aid Rendered		0		0		0		0	0
State / Local Police Requested		0		0		0		0	0
Fire Dept. Requested		0		0		0		0	0
Public Interaction		7		9		6		11	33
Traffic Control		1		0		0		1	2
Jumpers		0		0		0		0	0
Assaults		0		0		0		0	0
Other		0		0		0		0	0
Miscellaneous		0		0		0		0	0
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH December		BRIDGE Frenchtown-Uhlerstown				YEAR 2018	
ACTIVITY/SERVICE	WEEK OF 2-Dec	WEEK OF 8-Dec	WEEK OF 15-Dec	WEEK OF 29-Dec	TOTAL		
Hours Worked	48	16	40	56	160		
Patrols	24	8	21	28	81		
Overweight Crossings	0	0	1	0	1		
Overweights Refused	7	1	11	10	29		
Motorist Aid	0	0	0	0	0		
Medical Assistance	0	0	0	0	0		
First Aid Rendered	0	0	0	0	0		
State / Local Police Requested	0	0	0	0	0		
Fire Dept. Requested	0	0	0	0	0		
Public Interaction	23	13	40	26	102		
Traffic Control	12	1	5	6	24		
Jumpers	0	0	0	0	0		
Assaults	0	0	0	0	0		
Other	1	0	3	2	6		
Miscellaneous	0	0	0	1	1		
NOTES:							

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Belvidere-Riverton

MONTH December

YEAR 2018

ACTIVITY/SERVICE	WEEK OF 2-Dec	WEEK OF 8-Dec	WEEK OF 15-Dec	WEEK OF 29-Dec	TOTAL
Hours Worked	168	167.5	168	336	839.5
Patrols	84	84	84	168	420
Overweight Crossings	1	1	0	0	2
Overweights Refused	9	21	12	11	53
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	5	0	2	3	10
Fire Dept. Requested	0	0	0	0	0
Public Interaction	64	54	53	85	256
Traffic Control	7	4	5	4	20
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	1	1	4	6
Miscellaneous	6	9	6	9	30
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH <u>December</u>		BRIDGE <u>Lumberville-Raven Rock Pedestrian Bridge</u>				YEAR <u>2018</u>			
ACTIVITY/SERVICE	WEEK OF	2-Dec	WEEK OF	8-Dec	WEEK OF	15-Dec	WEEK OF	29-Dec	TOTAL
Hours Worked		Southern Region		Southern Region		Southern Region		Southern Region	0
Patrols									0
Overweight Crossings									0
Overweights Refused									0
Motorist Aid									0
Medical Assistance									0
First Aid Rendered									0
State / Local Police Requested									0
Fire Dept. Requested									0
Public Interaction									0
Traffic Control									0
Jumpers									0
Assaults									0
Other									0
Miscellaneous									0
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge Stockton

MONTH December

YEAR 2018

ACTIVITY/SERVICE	WEEK OF 8-Dec	WEEK OF 15-Dec	WEEK OF 22-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	8	16	16	16	56
Patrols	4	8	8	8	28
Overweight Crossings	1	2	0	0	3
Overweights Refused	4	11	4	2	21
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	2	0	0	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	6	14	10	14	44
Traffic Control	8	5	2	4	19
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	3	4	0	3	10
Miscellaneous	0	0	0	0	0
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

MONTH December

YEAR 2018

ACTIVITY/SERVICE	WEEK OF 8-Dec	WEEK OF 15-Dec	WEEK OF 22-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	428	296	296	272	1292
Patrols	164	149	141	136	590
Overweight Crossings	0	2	1	0	3
Overweights Refused	22	12	17	17	68
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	2	2	0	4
Fire Dept. Requested	0	0	0	0	0
Public Interaction	149	101	108	155	513
Traffic Control	2	1	3	2	8
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	2	3	7	12
Miscellaneous	0	0	0	0	0
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH December

YEAR 2018

ACTIVITY/SERVICE	WEEK OF 8-Dec	WEEK OF 15-Dec	WEEK OF 22-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	192	168	168	168	696
Patrols	91	84	81	84	340
Overweight Crossings	5	1	1	1	8
Overweights Refused	22	11	7	2	42
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	4	0	1	0	5
Fire Dept. Requested	0	0	0	0	0
Public Interaction	52	8	20	113	193
Traffic Control	8	1	3	0	12
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	3	4	7	7	21
Miscellaneous	0	0	0	0	0
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun Street

MONTH December YEAR 2018

ACTIVITY/SERVICE	WEEK OF 8-Dec	WEEK OF 15-Dec	WEEK OF 22-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	320	264	280	264	1128
Patrols	156	132	147	132	567
Overweight Crossings	0	3	0	0	3
Overweights Refused	19	8	0	2	29
Motorist Aid	1	2	0	1	4
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	3	0	0	4
Fire Dept. Requested	0	0	0	0	0
Public Interaction	24	33	0	23	80
Traffic Control	3	6	0	0	9
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	2	1	0	10	13
Miscellaneous	0	1	0	0	1
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lower Trenton

MONTH December

YEAR 2018

ACTIVITY/SERVICE	WEEK OF 8-Dec	WEEK OF 15-Dec	WEEK OF 22-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	33	8	8	0	49
Patrols	9	4	4	0	17
Overweight Crossings	3	1	1	0	5
Overweights Refused	3	0	0	0	3
Motorist Aid	1	0	0	0	1
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	4	1	1	0	6
Fire Dept. Requested	0	0	0	0	0
Public Interaction	27	5	2	0	34
Traffic Control	3	0	0	0	3
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	1	0	0	0	1
Miscellaneous	0	0	0	0	0
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven Rock

MONTH December

YEAR 2018

ACTIVITY/SERVICE	WEEK OF 8-Dec	WEEK OF 15-Dec	WEEK OF 22-Dec	WEEK OF 31-Dec	TOTAL
Hours Worked	0	0	0	0	0
Patrols	19	21	25	17	82
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0
NOTES:					

2018

AC Bridge Activities

2018

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	62	11	0	0	1	0
Calhoun Street	189	0	0	0	4	0
Washington Crossing	135	9	0	0	0	0
New Hope	212	2	0	0	0	0
Lambertville	50	3	0	0	0	0
Centre Bridge	82	0	0	0	0	0
Stockton	52	0	0	0	0	0
Lumberville	57	0	0	0	0	0
RavenRock	145	0	0	0	0	0
Uhlersown	227	2	0	0	0	0
Frenchtown	87	0	0	0	0	0
Upper Black Eddy	45	0	0	0	0	0
Milford	1343	27	0	0	5	0
Riegelsville						
Northampton St.						
Riverton						
Belvidere						
Portland Columbia						
Totals						

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of December 2018	1-12

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

MAINTENANCE AND TOLL OPERATIONS
MONTH OF DECEMBER 2018

- Participated in 2019 Budget meeting conference call number three with First Senior Director at Easton Phillipsburg Toll Bridge.
- Attended DITEP training for Toll officers held at the Regional Operations Incident Command Center in Ewing Township.
- Participated in Oral Interviews of candidates for promotion to the vacant Toll Sergeants position in Northern Region held at Easton Phillipsburg Toll Facility.
- Participated in Oral Interviews of candidates for promotion to the vacant Deputy Regional Maintenance Supervisor position in Central Region held at Easton Phillipsburg Toll Bridge Facility
- Attended training for Building Management System and Highway Lighting Controls held at New Hope Administration Building.
- Attended meeting with maintenance staff to discuss preparations for filming by CBS at Lower Trenton Toll Supported Bridge.
- Attended Toll Lieutenants meeting held at New Hope Toll Bridge Facility.
- Attended Regional Maintenance Supervisor meeting at the I-78 Toll Bridge maintenance facility
- Attended Scudders Falls Snow Removal meeting held at New Hope Toll Bridge Facility to discuss snow removal responsibilities within limits of the Scudders Falls Bridge Replacement Project
- Senior Director attended meeting with Fleet Management staff to discuss 2019 vehicles and Equipment budget and recovery plan for approved purchases.
- Senior Director attended meeting with Toll Management staff to discuss ADP implementation and Transcore issues.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

- Reviewed the Accident Log/Property Damage Reports for the month of December, 2018. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of December, 2018. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for December, 2018 staff agenda meeting held at New Hope Lambertville administration meeting.
- Attended monthly Staff/Operations meeting for December 2018 held at New Hope Toll Bridge Facility
- Prepared and forwarded report of Use of Commission Facilities for the month of December, 2018 to the Deputy Executive Director of Operations.

Maintenance Operations

- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities.
- Trenton Morrisville maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Trenton Morrisville Maintenance Crews checked all drain and inlets and advance of impending heavy rain events.
- Trenton-Morrisville maintenance continued the making of brine for the winter season.
- Trenton-Morrisville maintenance crews continued crack sealing roadways with hot asphalt sealant.
- Trenton Morrisville maintenance crews assisted with the closure of the Lower Trenton Bridge for filming on TV series.
- Trenton-Morrisville maintenance crews continued repairing potholes on roadway with new Aqua-Phalt concrete and asphalt patch material.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

- New Hope maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- New Hope maintenance crews continued repairing potholes at New Hope Toll Supported Bridge with new Aqua Phalt concrete and asphalt patch material.
- New Hope maintenance crews assisted our community partners by hanging banners at the New Hope Toll Supported Bridge.
- New Hope Maintenance crews made repairs to lights on Route 202 by replacing damaged lighting fixtures.
- New Hope Maintenance crews installed Gross Vehicle Weight Restriction signs at all Southern Region Toll Supported Bridges.
- I-78 maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- I-78 maintenance crews continued repairing potholes on I-78 roadway and ramps with Aqua Phalt concrete and asphalt patch material.
- I-78 maintenance crews completed installation of new trees and plantings as part of the landscape project.
- I-78 maintenance crew's repaired snow fence along I-78 roadway and ramps.
- I-78 Maintenance crew's removed trees and brush from ESS cameras on the I-78 roadway.
- Easton Phillipsburg maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Easton-Phillipsburg maintenance crews filled potholes on Easton Phillipsburg toll bridge roadways and ramps.
- Easton-Phillipsburg maintenance crews installed new Gross Vehicle Weight Restriction signs at all Central region toll supported bridges.
- Easton-Phillipsburg maintenance crews painted new lines on roadway at Toll Supported Bridges and approaches.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

- Easton-Phillipsburg maintenance crews assisted our community partners by hanging banners at the Northampton St. Toll Supported Bridge.
- Easton-Phillipsburg maintenance crews continued cleaning inlets and drains within jurisdiction.
- Easton Phillipsburg maintenance crews continued filling potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland Columbia maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Portland-Columbia maintenance crew's continue to seal cracks in garage as per GEC inspection report.
- Portland-Columbia maintenance crews continued repairing potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland-Columbia maintenance crews repaired overhead sign on East bridge approach.
- Portland-Columbia maintenance crew's degreased toll lanes and power washed toll booths.
- Portland-Columbia maintenance began maintenance project to paint garage bay walls.
- Delaware Water Gap maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Delaware Water Gap maintenance crews continued repairing potholes on Route 80 and ramps with Aqua Phalt concrete and asphalt patch material.
- Delaware Water Gap maintenance crews unclogged septic pipes.
- Delaware Water Gap maintenance crews installed new AED units in Administration Building and maintenance garage.
- Delaware 'water Gap crews removed brush and debris from gate area to access under bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

- Milford-Montague maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Milford-Montague maintenance crews checked and cleaned all inlets and storm drains to prepare for heavy rains.
- Milford-Montague maintenance crews repaired pot holes on bridge deck and roadway with new Aqua Phalt concrete and asphalt patch material.
- Milford-Montague maintenance assisted Suburban Propane with the removal of unused underground propane tank.
- Milford-Montague maintenance crews continued street sweeping on roadways and parking lot areas.
- Milford-Montague ran new cold water pipe in administration building for hose relocation.

Fleet Department

Items Currently with Purchasing in Procurement Process:

- ExMark Zero Turn Mowers (9)
- Ferris Mower w/ Vacuum Attachment (1)
- Quick Mill Cold Planer Attachments (2)
- Ventrac Mower/ Tractor (1)
- Bend Pak Vehicle Lift (1)
- Mohawk Vehicle Lift (1)
- Wacker Neuson Light Towers (6)

Future Purchases Currently Being Worked On by Fleet Department:

- (10) Additional Heavy Duty Mack Trucks
- (8) Medium- Heavy Duty Dump Trucks w/ Plow & Spreader
- FM met with Dejana to inspect three Dodge 5500 up fitting.
- Two Macks will be sent to Transedge end of next week.

Toll Operations

- Director of Toll held monthly Lieutenants meeting at Easton Phillipsburg Toll Bridge Facility. Topics discussed:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

- Toll Schedules / 12 hour shifts
 - Collector Variances
 - Kronos/ADP Time Keeping
 - Transcore
 - Officer Training
 - Transcore Updates
 - Class 1 vs. Class 2 vehicles
 - Counterfeit Money
 - Incident Reports
- Director of Toll held monthly Sergeants meeting at Delaware Water Gap Bridge Facility. Topics discussed:
 - ADP makeup training schedule
 - Patrol Vehicle Inventory
 - Transcore
 - Incident Reports
 - Toll Officer Training
- Director of Toll and Deputy Director of Toll interviewed Part-Time Toll Collectors candidates.
- Deputy Director of Toll continues training of Inventory Control Specialists in Southern and Central Regions.
- Director of Toll and Deputy Director of Toll continued site visits to Toll facilities and met with toll staff.
- Director and Deputy Director met with Training and Safety Department to discuss mentor program and pairings.
- Director of Toll continued work with Transcore to resolve issues with classification of vehicles and design build upgrades.
- Toll operations made adjustments to toll collectors schedule so they can attend training classes.
- Director continues to attend Electronic Toll Collection monthly Transcore maintenance meetings held at Trenton Morrisville facility.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 28, 2019

- Director of Toll continues to work with Training and Safety department to update the training manual for Toll Collectors.

Southern Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville

Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville

Trenton-Morrisville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	3	62	168	28	8	8	8	0	0	16	0	301
Bldg./Facilities Maintenance	946	868	864	623	448	896	894	804	886	784	775	696	9,484
Grounds Maintenance	16	0	4	77	224	246	158	238	199	232	104	40	1,538
Road Maintenance	48	32	8	64	32	40	16	16	87	72	40	0	455
Snow/Ice Maintenance	204	194	531	45	0	0	0	0	16	0	112	16	1,118
Vehicle Maintenance	234	335	282	165	131	128	226	122	224	183	272	288	2,590
Miscellaneous	8	16	40	16	8	24	0	16	32	24	39	81	304
Total Man-hours	1,456	1,448	1,791	1,158	871	1,342	1,302	1,204	1,444	1,295	1,358	1,121	15,790

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	48	96	168	334	304	104	208	248	175	112	144	24	1,965
Bldg./Facilities Maintenance	681	658	558	440	681	669	820	654	471	626	579	664	7,501
Grounds Maintenance	104	40	40	54	252	400	206	308	304	208	72	56	2,044
Road Maintenance	106	144	48	64	24	24	176	136	191	176	80	192	1,361
Snow/Ice Maintenance	380	176	296	94	0	0	0	0	0	216	174	95	1,431
Vehicle Maintenance	32	52	56	56	24	0	40	112	184	180	134	152	1,022
Miscellaneous	24	32	48	32	118	92	56	56	192	120	72	192	1,034
Total Man-hours	1,375	1,198	1,214	1,074	1,403	1,289	1,506	1,514	1,517	1,638	1,255	1,375	16,358

Southern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	30	44	64	372	215	64	40	136	80	28	24	8	1,105
Bldg./Facilities Maintenance	431	401	328	234	193	326	233	297	280	247	304	216	3,490
Grounds Maintenance	64	40	32	140	228	232	372	246	183	94	54	103	1,788
Road Maintenance	70	94	71	148	140	40	100	110	261	206	96	127	1,463
Snow/Ice Maintenance	338	154	567	117	0	0	0	0	0	62	112	87	1,437
Vehicle Maintenance	110	156	100	122	47	128	157	120	88	184	88	174	1,474
Miscellaneous	24	75	96	48	66	104	72	60	88	28	85	100	846
Total Man-hours	1,067	964	1,258	1,181	889	894	974	969	980	849	763	815	11,603

Central Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Robert Varju, Regional Maintenance Supervisor, I-78****Mark W. Dilts, Regional Maintenance Supervisor, Easton-Phillipsburg****Easton-Phillipsburg Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	8	24	16	147	311	256	198	232	345	128	40	32	1,737
Bldg./Facilities Maintenance	828	599	650	520	577	650	560	763	525	695	619	795	7,781
Grounds Maintenance	76	48	96	126	351	355	318	392	286	420	216	236	2,920
Road Maintenance	56	69	24	56	16	56	16	96	112	144	88	55	788
Snow/Ice Maintenance	209	145	204	44	0	0	0	0	0	0	132	0	734
Vehicle Maintenance	150	152	194	195	136	132	164	152	185	182	185	195	2,022
Miscellaneous	121	180	178	128	16	144	144	156	104	254	144	143	1,712
Total Man-hours	1,448	1,217	1,362	1,216	1,407	1,593	1,400	1,791	1,557	1,823	1,424	1,456	17,694

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	48	0	8	38	80	72	0	0	16	56	0	318
Bldg./Facilities Maintenance	1,307	947	1,145	1,221	973	775	986	891	781	1,030	651	1,103	11,810
Grounds Maintenance	0	139	78	331	897	809	657	1,002	675	570	80	89	5,327
Road Maintenance	44	152	276	219	118	96	142	0	31	128	192	93	1,491
Snow/Ice Maintenance	361	332	569	271	0	0	0	0	0	16	360	107	2,016
Vehicle Maintenance	32	125	154	158	165	156	142	184	150	196	137	197	1,796
Miscellaneous	340	226	210	60	63	95	56	144	112	56	37	49	1,448
Total Man-hours	2,084	1,969	2,432	2,268	2,254	2,011	2,055	2,221	1,749	2,012	1,513	1,638	24,206

Northern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	32	4	136	297	392	264	180	136	167	124	14	40	1,786
Bldg./Facilities Maintenance	410	249	265	200	96	128	32	126	48	32	116	198	1,900
Grounds Maintenance	111	80	101	105	120	223	216	312	272	388	170	207	2,305
Road Maintenance	39	96	72	72	0	0	0	96	88	140	112	34	749
Snow/Ice Maintenance	290	117	247	45	0	0	0	0	0	0	72	0	771
Vehicle Maintenance	120	156	135	36	8	0	0	0	0	0	40	16	511
Miscellaneous	40	8	40	0	0	0	80	40	32	90	16	24	370
Total Man-hours	1,042	710	996	755	616	615	508	710	607	774	540	519	8,392

Northern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****James Gower, Regional Maintenance Supervisor****Tim Hannon, Regional Maintenance Supervisor - Milford-Montague****Portland-Columbia Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	24	0	32	79	44	16	30	12	12	32	0	281
Bldg./Facilities Maintenance	387	268	280	334	306	316	376	284	312	328	248	437	3,876
Grounds Maintenance	24	28	105	146	172	200	176	210	172	156	68	88	1,545
Road Maintenance	16	36	24	76	79	44	48	120	68	58	40	0	609
Snow/Ice Maintenance	253	165	357	91	0	0	0	0	0	66	152	90	1,174
Vehicle Maintenance	54	72	62	80	60	48	36	60	36	96	106	68	778
Miscellaneous	9	0	24	33	8	16	20	40	48	38	28	0	264
Total Man-hours	743	593	852	792	704	668	672	744	648	754	674	683	8,527

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	8	40	96	54	224	56	24	8	16	526
Bldg./Facilities Maintenance	1,271	1004	1,147	1,150	674	690	590	608	716	720	466	685	9,721
Grounds Maintenance	100	32	16	64	359	351	238	304	296	240	246	218	2,464
Road Maintenance	0	92	88	160	222	228	144	176	24	140	60	96	1,430
Snow/Ice Maintenance	390	436	868	149	0	0	0	0	0	98	229	214	2,384
Vehicle Maintenance	192	196	132	176	224	156	152	172	136	204	184	168	2,092
Miscellaneous	50	16	48	48	173	266	299	247	340	274	200	101	2,062
Total Man-hours	2,003	1776	2,299	1,755	1,692	1,787	1,477	1,731	1,568	1,700	1,393	1,498	20,679

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	44	32	128	200	116	16	24	0	0	560
Bldg./Facilities Maintenance	416	261	290	340	470	534	402	461	458	532	452	544	5,160
Grounds Maintenance	0	0	96	60	194	90	120	128	108	184	40	16	1,036
Road Maintenance	16	58	8	94	32	104	128	100	16	72	0	56	684
Snow/Ice Maintenance	322	266	404	71	0	0	0	0	0	0	115	94	1,272
Vehicle Maintenance	176	92	47	84	92	136	108	96	96	152	168	127	1,374
Miscellaneous	2	0	32	0	24	32	56	33	133	32	56	28	428
Total Man-hours	932	677	877	693	844	1,024	1,014	934	827	996	831	865	10,514



Monthly Disabled Vehicle Report December 2018						
		AAA Called	Cleared Vehicle	Cell Phone	Traffic Control	Transport Motorist
12/2018	2	1	3		2	
		Dist Total				
		1	3		2	
Grand Total		1	3		2	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

USE OF FACILITIES REQUEST REPORT

MONTH OF DECEMBER 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of December 2018	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Lower Trenton Toll supported Bridge	CBS Corporation	December 7, 2018 through December 8, 2018	2018 UOF S-Region CBS Corp. "Eye Productions" Film Shoot
Delaware Water Gap Toll Bridge	HRI Inc.	December 1,, 2018 through December 5, 2018. December 12, 2018 through December 21, 2018	2018 UOF - N-Region HRI, Inc. ORT Lane Closure
New Hope Toll Supported Bridge	Roxey Ballet Halloween	November 18, 2018 through December 2, 2018	2018 UOF S-Region Roxey Ballet Halloween BANNER

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEETING OF JANUARY 28, 2019

**Operation Report Index
For
Training & Employee Safety**

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety Department	Month of December 2018 Status Reports	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF DECEMBER 2018

The below-listed items represent meetings, communications, tasks, and projects involving the Training and Employee Safety Department:

- The Training & Employee Safety (TES) department facilitated training for 144 employees at eight classes in December. Commission staff spent 349 hours attending training classes.
- Three CPR/AED/FIRST AID classes were facilitated by TES staff. All 24 attendees were certified in First Aid, CPR, and AED.

A total of 194 Commission employees have been certified in CPR/AED in 2018.

- Twenty four Respect in the Workplace training classes were conducted by TES staff in 2018 including classes specific for supervisors which included the following topics:
 - 1) Harassment, Bullying, & Discrimination.
 - 2) Sensitivity
 - 3) Dealing with Trauma
 - 4) Suicide Awareness.
 - 5) Management

A total of 274 Commission employees have been trained in Respect in the Workplace in 2018.

- A class in Drug Impairment Training for Professionals was conducted with 18 supervisors in attendance. This training was a general awareness class which aids supervisors to recognize signs & symptoms of an employee that may be impaired and/or unfit for work.
- All AED units were replaced. These AED's located in the office, toll, and maintenance areas at all toll facilities were replaced with new Zoll AED units. In addition, AED units were installed in all 14 bridge shelters located at the toll supported bridges. TES staff will provide training on the new AED units.

- Storm water management classes were conducted at 7 maintenance facilities with 74 maintenance employees attending. Storm water management procedures were reviewed.
- TES staff conducted a Mentoring meeting with all mentors and mentees. The mentoring program was reviewed and positive feedback was noted. Attendees discussed what they believe is working and initiatives to make the program more effective.
- TES staff proctored a Toll Sergeant promotional training test.
- TES staff proctored a Deputy Regional Maintenance Supervisor promotional test.
- A Workplace Safety Meeting was held on December 29 at the I-78 facility. A facility safety audit was conducted by committee members.
- Tool Box safety talks were conducted at 7 maintenance facilities. The subjects presented at the classes were; Foot Protection, Frost Bite, Safety Showers & Eye Wash procedures.
- Safety checks were conducted at the toll facilities
- TES managers met and discussed department goals.
- TES staff met and discussed department activities and plans. Also discussed were training initiatives and employee safety programs.
- Submitted the TES department report for the December staff meeting.
- TES staff attended the December Staff and Operation meeting
- TES staff inputted training records in the Industry Safe training system.
- Scheduled State Police coverage for requested details which include but are not limited to safety/camera cleaning, lane closing etc.
- Continued coordination of supplementary patrols with SP agencies to slow down traffic at various toll facilities. (Visibility details etc.)
- Coordinated/obtained accident reports from State Police liaisons as requested.
- Conducted background checks for DRJTBC new hires.
- Processing of State Police monthly invoices.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

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FOR
INFORMATION TECHNOLOGY**

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Information Technology Department Report
Month of December 2018

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:

- Processed 57 work orders for the month of December.
- Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
- Includes configuration and deployment of desktops, laptops, and cell phones.
- Includes MUNIS, Kronos, Cartegraph, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:

ADP Time Project:

- We are currently in the final weeks of testing. Go live is the week starting January 13th.

Asset Management:

- IT has started the process of upgrading our Asset Management system after approval from Commissioners.
- Project kickoff and Maximo software training for IT begins on January 14th.

Toll Support Bridge Enhancements:

- IT Department is about 90% complete on this project. 4 fiber converter installs remain.

Telephone System:

- IT Department has completed needs assessment for our new telephone system. We expect a proposal to go to the Commissioners at the February meeting pending Executive Director Approval. We expect final pricing by Thursday, January 24th.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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D Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

D Every Monday: IAG Tech Committee Call: General IAG Tech Committee discussion and status. Nothing to report.

D Every Wednesday: Interoperability Coordination: Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.