DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MINUTES MEETING OF JANUARY 30, 2012

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE DAVID R. DEGEROLAMO Chairman

HONORABLE GEOFFREY S. STANLEY

HONORABLE EDWARD J. SMITH

HONORABLE WILLIAM J. HODAS

HONORABLE YUKI MOORE LAURENTI

PENNSYLVANIA

HONORABLE GAETAN J. ALFANO Vice Chairman

HONORABLE MELISSA HELLER

HONORABLE JOESEPH ULIANA

HONORABLE DANIEL GRACE

HONORABLE JACK MUEHLHAN

Secretary-Treasurer VACANT

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PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

TRANSYSTEMS CONSULTING ENGINEERS
Paramus, New Jersey

LEGAL COUNSEL

STRADLEY, RONON, STEVENS & YOUNG Philadelphia, Pennsylvania FLORIO, PERRUCCI, STEINHARDT & FADER Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STEVENS & LEE Philadelphia, Pennsylvania WOLFF AND SAMSON West Orange, New Jersey

AUDITOR

BOWMAN & COMPANY Voorhees, New Jersey

FINANCIAL ADVISOR

NW FINANCIAL GROUP Jersey City, New Jersey

COMMUNICATIONS CONSULTANT

INVESTMENT ADVISOR

BELLEVUE COMMUNICATIONS
Philadelphia, Pennsylvania

PFM BANK Pennsylvania

Revised 2011

ORGANIZATION CHART

COMMISSIONERS

Frank G. McCartney **Executive Director**

Deputy Executive Director of Operations

Chief Administrative

Deputy Executive Director

of Communications Joseph Donnelly

Arnold Conoline

Officer

Frank J. Tolotta

Chief Financial Officer

Sean P. McNeeley Comptroller Stephen Cathcart

District Superintendents

Jeanne Pomagerl, D III

LeVar Talley, D I Lendell Jones, D II

Assistant Chief Engineer Roy Little

George G. Alexandridis

Chief Engineer

Senior Program Area Manager Kevin Skeels

Director of Human Resources Patrick Heron

Director of Community Affairs

Richard McClellan

Director of Purchasing David Burd

Director of Policy & Planning

Glenn Reibman

Director of Plants & Facilities Frank Beruta

Director of E-ZPass Yvonne Kushner

Director of Security Safety and Training James P. Stettner

Director of Electronic Security Surveillance Matthew Hartigan

Director of Information Mary Jane Hansen Technology

Authorized Investments Julio Guridy Director of Compact

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Meeting of January 30, 2012

CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was Called to Order at the New Hope Headquarters and Administration Building, 2492 River Road, New Hope, Pa. 18938-9579, on Monday, January 30, 2012, at 10:37 am pursuant to notice properly forwarded to each member in compliance with the By-laws. David DeGerolamo, Chairman, presided at this Meeting. The Commission met in Executive Session to discuss legal and personnel matters prior to this meeting.

APPEARANCES

COMMISSION MEMBERS:

Hon. Gaetan Alfano (Pennsylvania)

Hon. David DeGerolamo (New Jersey)

Hon. Daniel Grace (Pennsylvania)

Hon. Melissa Heller (Pennsylvania)

Hon. William Hodas (New Jersey)

Hon. Yuki Moore Laurenti (New Jersey)

Hon. Jack Muehlhan (Pennsylvania)

Hon. Geoffrey S. Stanley (New Jersey)

Hon. Joseph Uliana (Pennsylvania)

COMMISSION MEMBER ABSENT

Hon. Edward J. Smith (New Jersey)

COMMISSION GENERAL COUNSEL:

Karl Myers, Stradley, Ronon, Stevens & Young Pennsylvania Keith Barrack, Florio, Perucci, Steinhardt & Fader, New Jersey

COMMISSION LABOR COUNSEL:

John Casey, Wolf and Samson, New Jersey Zach Davis, Stevens and Lee, Pennsylvania

GOVERNORS REPRESENTATIVES:

Nicole Crifo, NJ Counsel Authorities Unit James Shultz, First Executive Deputy General Counsel- Pennsylvania Governor's Office (Via Conference Call -Executive Session only)

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REPRESENTING THE COMMISSION'S COMMUNICATIONS CONSULTANTS: BELLEVUE COMMUNICATIONS

Pete Peterson, Bellevue Communications

COMMISSION STAFF MEMBERS:

Frank G. McCartney, Executive Director
Frank J. Tolotta, Deputy Executive Director of Operations
George Alexandridis, Chief Engineer
Sean McNeeley, Chief Financial Officer
Stephen Cathcart, Comptroller
Patrick Heron, Director of Human Resources
Arnold Conoline, Chief Administrative Officer

OTHERS:

Chris Carter, Public
Jack Lettiere, Public
Dan Dipoalo, KS Engineers
Ryan Bevitz, Representative Santarsiero's Office
Curt Yeske, Trenton Times
Todd Smeltz, Erdman Anthony
Richard Welsh, Wells Fargo

ROLL CALL

Frank G. McCartney, Executive Director, in his capacity as Secretary for this Meeting, called the Roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and four members present from the State New Jersey.

WELCOMING REMARKS OF CHAIRMAN

Chairman DeGerolamo welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman DeGerolamo addressed the meeting and invited any comments from the Public on items pertaining to today's Agenda.

EXECUTIVE DIRECTORS REPORT

Welcome to the first meeting of 2012 – which is off to a very good start, on the weather front, so far. We've recorded one measurable jurisdiction-wide winter storm to date. That storm hit a

Meeting of January 30, 2012

weekend ago and our maintenance crews showed their stuff by salting and plowing our facilities early and often, as a result, all bridges and roadways were kept open for service and accidents were kept to the fender-bender variety.

There are two projects I want to call attention to this morning. The first involves the upcoming Easton-Phillipsburg (Route 22) Toll Bridge Rehabilitation, a resolution on today's agenda will enable us to negotiate scope and fee with an engineering firm to perform preliminary, final and post design services for the project. This action will move the challenging rehabilitation of our first Toll Bridge another significant step forward in our capital program pipeline. The project remains on track for construction in 2013 – the 75th anniversary of the bridge's 1938 opening. The second project concerns the fast-approaching rehabilitation of the Lumberville-Raven Rock Toll-Supported Pedestrian Bridge. Next week – on the evening of February 8 – the Commission will host an open house on the project at the Black Bass Inn in Lumberville (the lower-level conference room, not the dining room and tavern), the public is invited to examine a series of visual displays that will include: Project limits, work objectives, existing conditions, proposed improvements, key issues and the anticipated schedule. Comments we receive from the public should be helpful as we move into the preliminary/final design phase in February. This session is one of a series of public involvement devices the Commission is employing to raise public awareness of the project and a corresponding closure of the foot bridge. We've also issued press releases; corresponded with elected officials and bridge stakeholders; created a project-specific webpage, and placed posters at the bridge, municipal buildings, and nearby businesses. If all goes as currently scheduled, we expect construction activities to begin in July and reach substantial completion in late October or early November.

The annual inspection report we have today from our General Engineering Consultant shows the positive effect our Capital Improvement Program is having on our facilities. The report shows we have come a long way since 2001 toward achieving our good state of repair goal.

A new film that opened nationwide in theaters in this past weekend may generate some interest in one of our most venerable bridges. The film is One for the Money, starring Katherine Heigl as pulp-fiction bounty hunter Stephanie Plum, and the bridge is our Lower Trenton Toll-Supported Bridge, which is a world-renowned span because of its iconic "Trenton Makes The World Takes" neon signage. Hollywood being Hollywood, however, our bridge does not appear in the film, instead, a shorter, narrower through-truss bridge in western Pennsylvania was dressed up to mimic the real bridge. We understand that this was strictly a business decision – the entire movie was filmed in the Pittsburgh area, still, we can't help but point out that our bridge remains the real deal. As the old saying goes: It might be copied, but it can never be duplicated. Mr. Chairman, as they say in the movie business, that's a wrap.

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD DECEMBER 19, 2011 WITH AMENDED PAGE SIX

R: 4088-01-12- ADM-01-01-12

Chairman DeGerolamo addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held December 19, 2011 with amended page.

Meeting of January 30, 2012

Chairman DeGerolamo thanked Commissioner Stanley for noting the drafting error.

At the conclusion of the review, Commissioner Uliana moved and Vice Chairman Alfano seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012, that the Minutes of the Regular Commission Meeting held on December 19, 2011 with amended page six (6) be and the same hereby are approved,."

Chairman DeGerolamo invited questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF DECEMBER 2011

R: 4089-01-12- ADM-02-01-12

Chairman DeGerolamo addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Vice Chairman Alfano moved and Commissioner Hodas seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012 that the Operations Report, which reflects Commission activity for the month of December, 2011 is hereby approved."

Chairman DeGerolamo invited questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

ACCEPTANCE OF 2011 TOLL BRIDGE ANNUAL INSPECTION REPORT SUBMITTED BY THE GENERAL ENGINEERING CONSULTANT

R: 4090-01-12-ENG-01-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Uliana moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012 that the Commission, via this resolution, authorizes receipt, filing and acceptance of 2011 Toll Bridge Annual Inspection Report as prepared by the Commission's General Engineering Consultant, TranSystems."

Meeting of January 30, 2012

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

RENEWAL OF PROPERTY AND LIABILITY INSURANCE POLICIES

R: 4091-01-12-INS-01-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Heller moved and Commissioner Hodas seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012 that. that the Commission authorizes the renewal of the following property and liability insurance policies with the carriers recommended by Aon at the rates identified in their presentation December 14, 2011 for the term February 1, 2012 to February 1, 2013: Bridge Property- Primary, Bridge Property- Excess (2 policies), Excess Flood, Property- Buildings, Boiler & Machinery, Contractors Equipment, General Liability, Commercial Automobile, Umbrella (Primary), Excess Liability, Directors and Officers Liability (Primary), Directors and Officers Liability (Excess), Commercial Crime, Professional Architects and Engineers, Fiduciary Liability and Business Travel (3 years);and

"RESOLVED: that the Commission authorizes the Executive Director to affect the renewal of the aforementioned property and liability insurance policies"

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF SENIOR CLERK TELLER TO SECRETARY III- HEATHER MCCONNELL

R-4092-01-12-HR-01-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January 2012 that the Commission authorizes the promotion of Heather McConnell to the position of Secretary III in the Executive Office with compensation fixed at \$38,545. The effective date of promotion is February 6, 2012 and;

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"RESOLVED: that the Commission authorizes the Executive Director to affect the foregoing resolution."

Commissioner Laurenti addressed the meeting and requested to be recorded as casting a negative vote to this item.

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was adopted.

PROMOTION OF LAWRENCE DUBIN TO ASSISTANT FOREMAN OF MAINTENANCE: TRENTON MORRISVILLE

R-4093-01-12-HR-02-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Uliana seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January 2012 that the Commission authorizes the promotion of Lawrence Dubin, Jr. to the position of Assistant Foreman of Maintenance with compensation fixed at \$55,868. The effective date of promotion is February 6, 2012 and;

"RESOLVED: that the Commission authorizes the Executive Director to affect the foregoing resolution."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

EASTON-PHILLIPSBURG TOLL BRIDGE REHABILITATION, PRELIMINARY, FINAL & POST DESIGN SERVICES CONTRACT C-437B

R-4094-01-12-ENG-02-01-12

At the conclusion of the review, Vice Chairman Alfano moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January 2012 that the Commission authorize the Executive Director to negotiate scope and fee with the Consultant(s) whose letter of interest has been deemed qualified through the RFLOI procurement process and determined to be fair, reasonable and in the best interest of the Commission and;

"RESOLVED, identify the General Reserve Fund as the source of funds required for payment of any invoices and be it;

Meeting of January 30, 2012

"FURTHER RESOLVED, The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC."

Commissioner Uliana addressed the meeting and requested that he be recorded as recusing himself from this item.

Commissioner Heller also addressed the meeting and requested that she be recorded as recusing herself from this item.

Chairman DeGerolamo, requested a Roll Call vote

NEW JERSEY	Yea	Nay	<u>PENNSYLVANIA</u>	<u>Yea</u>	<u>Nay</u>
Mr. DeGerolamo Mr. Hodas Mr. Stanley Ms. Laurenti	X X X X		Mr. Alfano Ms. Heller Mr. Grace Mr. Uliana Mr. Muehlhan	X Recused X Recused X	

Chairman DeGerolamo addressed the Meeting stated due to sufficient yes votes the resolution has passed.

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was adopted.

CONTRACT C-502A, CAPITAL PROGRAM MANAGEMENT CONSULTANT & I-95/SCUDDER FALLS TS BRIDGE IMPROVEMENT DESIGN MANAGEMENT CONSULTANT CONTRACT TIME EXTENSION

R-4095-01-12-ENG-03-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Alfano moved and Commissioner Hodas seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January 2012 that the Commission authorize the Executive Director to execute a zero-dollar time extension for Contract C-502A, Capital Program Management Consultant & I-95/Scudder Falls TS Bridge Improvement Design Management Consultant (AECOM USA, Inc.) Professional Services and extend the term of contract by one (1) year from November 25, 2011 to November 25, 2012 and;

"RESOLVED, identify the General Reserve Fund as the source of funds required for payment of any invoices and be it;

Meeting of January 30, 2012

"FURTHER RESOLVED, The Executive Director is hereby authorized to approve and execute all necessary task orders on behalf of the DRJTBC."

Commissioner Uliana addressed the meeting and requested that he be recorded as recusing himself from this item.

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was adopted.

APPROVAL FOR PAYMENT OF INVOICE STRADLEY, RONON, PA LEGAL COUNSEL

R: 4096-01-12- ACCT -01-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Heller moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January 2012 that the Commission adopt a Resolution authorizing approval for payment of invoices # 10274692, # 1027469, # 10274690 and # 10274689 in the total amount of \$ 8,137.88 for Professional Services Rendered to Stradley Ronon, PA Legal Counsel and;

"RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE FLORIO, PERRUCCI, STEINHARDT AND FADER, NJ COUNSEL

R: 4097-01-12- ACCT -02-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Heller moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012 via this Resolution adopt a Resolution authorizing approval for payment of invoices # 63279 and # 63269 in the total amount due of \$ 7,654.60 for

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Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Fader, NJ Legal Counsel and;

"**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE STEVENS & LEE, PA LABOR COUNSEL

R: 4098-01-12- ACCT -03-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Heller moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012, via this Resolution adopt a Resolution authorizing payment of invoices # 332620 in the total amount due of \$1,467.51 for Professional Services Rendered to Stevens & Lee, PA Labor Counsel and;

"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE NW FINANCIAL GROUP, LLC

R: 4099-01-12- ACCT -04-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Heller moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012 via this Resolution adopt a Resolution authorizing payment of invoice numbers # 70537 and # 70550 in the total amount due of \$ 6,023.75 to NW Financial Group, LLC.

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"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE DILWORTH-PAXSON LLP

R: 4100-01-12- ACCT -05-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Heller moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012 via this Resolution authorizes approval for payment invoice number #267596 in the total amount due of \$1,100.00 to Dilworth-Paxson, LLP.

"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE PARKER MCCAY

R-4101-01-12-ACCT-06-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Heller moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012 via this Resolution authorizes approval for payment invoice numbers #2449426 in the total amount of \$1,075.25 to Parker McCay and;

"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements"

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPROVAL FOR PAYMENT OF INVOICE FOX-ROTHSCHILD, PA LEGAL COUNSEL

R-4102-01-12-ACCT-07-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions

At the conclusion of the review, Commissioner Heller moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012 via this Resolution authorizes approval for payment of invoice numbers #1370296, #1370290, #1370291, #1370292, #1370293 and #1370295, in the total amount due of \$2,640.00 for Capital and Non-Capital Improvements to Fox-Rothschild, PA Legal Counsel and;

"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE BELLEVUE COMMUNICATIONS GROUP

R-4103-01-12-ACCT-08-01-12

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Heller moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 30th day of January, 2012 via this Resolution authorizes approval for payment in the total amount due of \$24,953.46 to Bellevue Communications Group and;

"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

Meeting of January 30, 2012

INVITE ANY COMMENTS FROM PUBLIC

Chairman DeGerolamo addressed the meeting and invited any comments from the Public.

SCHEDULING OF THE FEBRUARY 2012 MEETING

Chairman DeGerolamo addressed the Meeting and stated that the Commission's next meeting will be held February 27, 2012.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Headquarters and Administration Building, New Hope Pennsylvania 18938-9579.

Executive Director McCartney assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

ADJOURNMENT

Chairman DeGerolamo invited a motion for Adjournment.

Commissioner Uliana then moved that the Meeting be adjourned and Commissioner Stanley seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10.50 a.m., Monday, January 30, 2012.

Prepared and submitted by:

WENDY VADOLA READING

Assistant Secretary Treasurer to the Commission

Approved by:

FRANK G McCARTNES

Executive Director

Meeting of January 30, 2012

FINANCE

The following pages reflect a report on those items assigned to the Finance, Insurance and Management Committee.

Each item is reported separately and page numbered accordingly hereunder.

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	7.71-2.22	

Meeting of January 30, 2012

There follows Cash Balances of the Commission at December 31, 2011 for the information and review of the Members:

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund 3,603,494
Payroll Fund 82,289

TOTAL \$ 3,685,783

CASH DEPOSIT GUARANTEES

Wells Fargo Bank PA ACT 72 FULL BALANCE

Meeting of January 30, 2012

STATUS OF BRIDGE SYSTEM REVENUE BONDS at December 31, 2011

											ľ		
Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Vield	Remaining Outstanding
1.25% \$	3,010,000	\$ 3,010,000		N/A			N/A			N/A			
1.58%	4,330,000	4,330,000	J 350% &	N/A 220,000	330 000		∀ × × ×			4 X X			1
7 23%	4,435,000	4.435,000					(4			
2.65%	4,865,000	4,865,000	2.76%	930,000	930,000		N/A			ζ× V) 1
3.09%	5,115,000	5,115,000	2.90%	965,000	965,000	3.53%	\$ 470,000	\$ 470,000	4.23%	\$ 3,350,000	\$ 3,350,000		•
3.46%	5,370,000	5,370,000	3.06%	1,005,000	1,005,000	3.53%	1,615,000	1,615,000	4.23%	3,350,000	3,350,000		•
3.76%	5,635,000	5,635,000	3.23%	1,045,000	1,045,000	3.53%	1,410,000	1,410,000	4.23%	3,650,000	3,650,000		٠
3.99%	5,930,000	5,930,000	3.39%	1,095,000	1,095,000	3.54%	1,545,000	1,545,000	4.23%	3,850,000	3,850,000		,
4.16%	6,245,000		3.53%	1,150,000		3.56%	1,670,000		4.23%	3,950,000		4.05%	13,015,000
4.30%	6,580,000		3.66%	1,210,000		3.58%	1,660,000		4.23%	4,200,000		4.13%	13,650,000
4.91%	6,915,000	3,920,000	3.76%	5,000,000		3.62%	1,450,000		4.23%	4,350,000		4.14%	13,795,000
4.67%	7,270,000	4,125,000	3.85%	5,220,000		3.66%	1,920,000		4.23%	4,450,000		4.12%	14,735,000
4.94%	7,665,000	4,345,000	3.96%	5,540,000		3.73%	1,760,000		4.23%	4,800,000		4.23%	15,420,000
4.98%	8,060,000	4,570,000	4.02%	5,835,000		3.80%	2,000,000		4.23%	4,950,000		4.26%	16,275,000
4.94%	8,490,000	4,815,000	4.04%	6,155,000		3.88%	2,010,000		4.23%	5,250,000		4.27%	17,090,000
4.99%	5,060,000	2,060,000	4.09%	6,480,000		3.96%	2,135,000		4.23%	5,450,000		4.12%	14,065,000
4.96%	5,330,000	5,330,000	4.13%	6,840,000		4.03%	2,275,000		4.23%	5,650,000		4.15%	14,765,000
4.98%	5,610,000		4.14%	1,825,000		4.08%	2,260,000		4.23%	5,950,000		4.47%	15,645,000
5.03%	5,890,000		4.19%	1,920,000		4.12%	2,400,000		4.23%	6,250,000		4.50%	16,460,000
2.07%	6,185,000		4.23%	2,020,000		4.17%	2,490,000		4.23%	6,550,000		4.52%	17,245,000
5.10%	6,495,000		4.35%	2,125,000		4.21%	2,640,000		4.23%	6,800,000		4.55%	18,060,000
5.14%	6,815,000		4.35%	2,235,000		4.25%	2,710,000		4.23%	7,150,000		4.58%	18,910,000
5.14%	7,160,000		4.67%	2,345,000		4.27%	2,855,000		4.23%	7,450,000		4.62%	19,810,000
5.14%	7,520,000		4.67%	2,450,000		4.30%	2,925,000	M	4.23%	7,800,000		4.62%	20,695,000
5.14%	7,895,000		4.67%	2,560,000		4.35%	3,050,000		4.23%	8,200,000		4.63%	21,705,000
	N/A		4.67%	2,675,000		4.35%	3,200,000		4.23%	8,550,000		4.34%	14,425,000
	N/A		4.67%	2,795,000		4.35%	3,375,000		4.23%	8,900,000		4.34%	15,070,000
	N/A			N/A		4.35%	3,475,000		4.23%	9,350,000		4.26%	12,825,000
	N/A			N/A		4.39%	3,595,000		4.23%	9,800,000		4.27%	13,395,000
	N/A			ΝA		4.39%	14,000,000			N/A		4.39%	14,000,000
	N/A			N/A		4.39%	14,700,000			N/A		4.39%	14,700,000
	N/A			N/A		4.39%	15,435,000			N/A		4.39%	15,435,000
	N/A			N/A		4.60%	16,205,000			N/A		4.60%	16,205,000
	N/A			N/A		4.60%	16,935,000			N/A		4.60%	16,935,000
											100		



Delaware River Joint TBC

Purchases Report Sorted by Fund - Fund

December 1, 2011 - December 31, 2011

			Sec.	Original	Purchase	Principal	Accrued Interest Rate at	Rate at	Maturity		Endina
CUSIP	investment # Fund	Fund	Type Issuer	Par Value	Par Value Date Payment Perlods	Purchased		urchase		YTM	Book Value
General Reserve Fund	Fund				- Marie 14						
3133XW7L7	10205	OIGRE	FAC FHLB	3,920,000.00	3,920,000.00 12/15/201101/16 - 07/16	3,974,252.80	24,336.67	1.500	01/16/2013	0.223	3,972,032.74
313371UC8	10206	OIGRE	FAC FHLB	3,945,000.00	3,945,000.00 12/15/201112/27 - 06/27	3,980,268.30	16,108.75	0.875	12/27/2013	0.433	3,979,497.41
313374Y61	10207	01GRF	FAC FHLB	3,980,000.00	3,980,000.00 12/15/201102/28 - 08/28	3,990,188.80	5,914.72	0.500	08/28/2013	0.349	3,989,922.86
31398AXJ6	10208	01GRF	FAC FNMA	3,810,000.00	3,810,000.00 12/15/201105/15 - 11/15	3,988,193.70	7,937.50	2.500	05/15/2014	0.549	3,984,916.57
			Subtotal	15,655,000.00		15,932,903.60	54,297.64				15,926,369.58
			Total Purchases	15,655,000.00		15,932,903.60	54,297.64				15,926,369.58



Soint Toll Bridge Delaware River

Commission

Sorted by Fund - Maturity Date **Delaware River Joint TBC** Investment Classification

Reported Value 8,242,020.30 8,242,020.30 4,021,720.00 5,645,708.00 4,020,880.00 10,138,000.00 3,969,705.60 7,006,905.85 3,559,955.00 3,566,815.00 12,937,534.50 3,988,915.20 3,456,035.40 5,002,900.00 5,252,541.30 1,897,108.00 3,980,899.50 3,470,303.30 3,978,744.90 4,986,912.00 1,884,592.80 2,964,528.00 129,196,234.46 4,357,629.01 5,069,821.10 3,494,722.76 3,989,922.86 3,455,981.19 5,000,000.00 5,237,506.11 1,893,427.15 1,874,463.70 128,708,451.92 49,993.76 8,242,020.30 4,010,295.23 15,622,158.97 4,025,918.23 4,009,077.98 9,997,434.00 3,510,684.75 12,825,066.68 3,979,497.41 3,470,322.04 3,984,916.57 4,974,744.14 2,956,309.23 **Book Value** 8,242,020.30 14,357,629.01 3,972,032.74 6,996,520.07 8,242,020.30 8,242,020.30 5,069,821.10 7,006,905.85 12,937,534.50 5,252,541.30 3,470,303.30 129,196,234.46 49,993.76 14,357,629.01 4,021,720.00 5,645,708.00 4,038,080.00 4,020,880.00 0,138,000.00 3,969,705.60 3,559,955.00 3,566,815.00 3,988,915.20 3,456,035.40 5,002,900.00 1,897,108.00 3,980,899.50 3,978,744.90 4,986,912.00 1,884,592.80 2,964,528.00 Market Value Market Date 100.000 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 12/31/2011 100.000 Maturity Market Date Price 100.000 0.779 06/08/2012 100,543 0.513 12/27/2013 100.910 0.432 12/27/2013 100.910 06/27/2014 101.360 0.760 11/20/2014 105.876 0.667 11/20/2014 105.876 0.412 03/20/2013 101.623 1.744 04/15/2013 101.713 1.517 05/07/2013 101.909 0.923 06/21/2013 102.273 0.349 08/28/2013 100.224 0.385 09/16/2013 106.998 0.676 12/18/2013 100.431 0.531 03/13/2014 104.843 0.549 05/15/2014 104.429 0.337 06/30/2012 100.293 0.675 08/10/2012 100.952 12/14/2012 101.380 0.223 01/16/2013 101.268 0.600 11/14/2013 100.058 08/28/2012 100.522 **December 31, 2011** 0.672 1.777 0.652 0.003 0.003 0.003 0.003 0.636 Par Value YTM 8,242,020.30 8,242,020.30 49,993.76 1,780,000.00 2,800,000.00 127,377,450.11 14,357,629.01 5,069,821.10 4,000,000.00 15,600,000.00 4,000,000.00 4,000,000.00 0,000,000,0 3,920,000.00 6,895,000.00 3,500,000.00 3,500,000.00 2,650,000.00 3,980,000.00 3,230,000.00 5,000,000.00 5,230,000.00 1,880,000.00 3,945,000.00 3,310,000.00 3,810,000.00 4,920,000.00 Investment Amort Class Amort Amort Amort Fair Subtotal Subtotal Federal Home Loan Mtg Corp Federal Home Loan Mtg Corp Goldman Sachs Ila Fed Port Goldman Sachs Ila Fed Port Goldman Sachs ila Fed Port Federal National Mtg Assn Federal Home Loan Bank U.S. Treasury Issuer 01GRF 01DSF OIGRE 01GRF OIGRF 01GRF 01GRF 01GRF 01GRF DIGRE 01GRF 01GRF OIGRE OIGRE Fund 010F Investment # 10182 9600 0151 10188 10108 10113 10118 0205 10092 0207 10197 0200 10183 0206 0198 10189 10190 General Reserve Fund 10050 6600 10157 0121 0061 10208 Debt Service Fund Operating Fund 3133XWKU2 31398AYM8 3134G1GQ1 3135G0FG3 31398A5W8 912828NS5 3133XVNT4 3133XW7L7 3137EACJ6 3133XXYX9 313371UC8 38145C752 38145C752 P3133XX7F8 3133X1BV8 313371UC8 31398AVZ2 38145C752 313374Y61 31398AXJ6 3135G0BJ1 31398AZV7 **PAINVEST** 31398AJ94 31398AZV7

Αb IC (PRF_IC) 7.1.1 Report Ver. 7.3.2 Portfolio DRJ

49,993.76 1,476,907.90

1,472,768.51

1,476,907.90

0.532 06/14/2013 105.118 12/31/2011

1,405,000.00

Fair

Federal Home Loan Bank

010F

10161

31339X2M5

Delaware River Joint TBC Investment Classification December 31, 2011

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	Maturity YTM Date	ty Market te Price	Market Date	Market Value	Book Value	Reported Value
Operating Fund	Pu										
31339X2M5	10180	010F	Federal Home Loan Bank	Fair	470,000.00	0.523 06/14/2013 105.118	3 105.118	12/31/2011	494,054.60	492,738.28	494,054.60
313371UC8	10187	010F	Federal Home Loan Bank	Fair	1,975,000.00	0.513 12/27/201	12/27/2013 100,910	12/31/2011	1,992,972.50	1,989,105.65	1,992,972.50
				Subtotal	3,899,993.76	0.515			4,013,928.76	4,004,606.20	4,013,928.76
Reserve Main	Reserve Maintenance Fund										
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	31,089.03	0.003	100.000	12/31/2011	31,089.03	31,089.03	31,089.03
31339X2M5	10181	OTRMF	Federal Home Loan Bank	Fair	935,000.00	0.523 06/14/201	06/14/2013 105.118	12/31/2011	982,853.30	980,234.66	982,853.30
313371UC8	10191	01RMF	Federal Home Loan Bank	Fair	1,085,000.00	0.513 12/27/201	12/27/2013 100.910	12/31/2011	1,094,873.50	1,092,749.18	1,094,873.50
				Subtotal	2,051,089.03	0.510			2,108,815.83	2,104,072.87	2,108,815.83
Construction Fund 2005A	Fund 2005A										
38145C752	10112	05CF05	Goldman Sachs lia Fed Port	Amort	6,035,165.75	0.003	100.000	12/31/2011	6,035,165.75	6,035,165.75	6,035,165.75
06416JA37	10185	05CF05	Bank of Nova Scotia NY CP	Fair	3,800,000.00	0.270 01/03/2012	12 99.931	12/31/2011	3,797,378.00	3,799,943.00	3,797,378.00
89233GBF2	10204	05CF05	TOYOTA Motor Credit CP	Fair	3,600,000.00	0.220 02/15/2012	12 99.944	12/31/2011	3,597,998.00	3,599,010.00	3,597,998.00
				Subtotal	13,435,165.75	0.136			13,430,541.75	13,434,118.75	13,430,541.75
Debt Service Reserve 2005A	Reserve 2005A										
38145C752	10110	05DSRF05	Goldman Sachs Ila Fed Port	Amort	17,379.98	0.003	100.000	12/31/2011	17,379.96	17,379.96	17,379.96
3134A4UM4	10169	05DSRF05	Federal Home Loan Mtg Corp	Falr	1,345,000.00	0.741 01/15/2014 108.050	108.050	12/31/2011	1,453,272.50	1,446,907.61	1,453,272.50
3135G0BJ1	10194	05DSRF05	Federal National Mtg Assn	Fair	1,475,000.00	0.672 06/27/201	06/27/2014 101.360	12/31/2011	1,495,060.00	1,491,412.11	1,495,060.00
				Subtotal	2,837,379.96	0.702			2,965,712.46	2,955,699.68	2,965,712.46
Construction Fund 2007	Fund 2007										
38145C752	10114	06CF07	Goldman Sachs Ila Fed Port	Amort	11,150,423.51	0.003	100.000	12/31/2011	11,150,423.51	11,150,423.51	11,150,423.51
9033E0CW4	10196	06CF07	US Bank NA Commercial Paper	Fair	4,000,000.00	0.310 03/30/2012	12 99.853	12/31/2011	3,994,144.44	3,996,934.44	3,994,144.44
912828NE6	10156	06CF07	U.S. Treasury	Fair	16,000,000.00	0.323 05/31/2012	12 100.305	12/31/2011	16,048,800.00	16,028,106.84	16,048,800.00
912828NS5	10141	06CF07	U.S. Treasury	Fair	10,000,000.00	0.334 06/30/2012	12 100.293	12/31/2011	10,029,300.00	10,014,364.05	10,029,300.00
3133XYWB7	10154	06CF07	Federal Home Loan Bank	Fair	10,000,000.00	0.421 08/22/2012	12 100.421	12/31/2011	10,042,100.00	10,028,969.67	10,042,100.00
31359MPF4	10203	06CF07	Federal National Mtg Assn	Fair	4,795,000.00	0.169 09/15/2012	12 102.933	12/31/2011	4,935,637.35	4,937,093.19	4,935,637.35
31398A3N0	10152	06CF07	Federal National Mtg Assn	Fair	10,000,000.00	0.471 09/24/2012	12 100,356	12/31/2011	10,035,600.00	10,011,126.92	10,035,600.00
3133XML66	10201	06CF07	Federal Home Loan Bank	Fair	7,655,000.00	0,183 10/10/2012	12 103.428	12/31/2011	7,917,413.40	7,918,168.33	7,917,413.40
3136FPUC9	10186	06CF07	Federal National Mtg Assn	Fair	1,990,000.00	0.238 10/30/2012	12 100.177	12/31/2011	1,993,522.30	1,994,308.00	1,993,522.30
3137EACP2	10153	06CF07	Federal Home Loan Mtg Corp	Fair	10,000,000.00	0.598 11/30/2012	12 100.218	12/31/2011	10,021,800.00	9,979,676.11	10,021,800.00
3133XXYX9	10202	06CF07	Federal Home Loan Bank	Fair	4,840,000.00	0.316 06/21/20	06/21/2013 102.273	12/31/2011	4,950,013.20	4,950,699.27	4,950,013.20
				Subtotal	90,430,423.51	0.319			91,118,754.20	91,009,870.33	91,118,754.20

Portfolio DRJ AP IC (PRF_IC) 7.1.1 Report Ver. 7.3.2

Delaware River Joint TBC Investment Classification December 31, 2011

Amort
Fair 2,570,000.00
Fair 2,240,000.00
Fair 6,890,000.00
btotal 11,838,147.40
Amort 102,806.70
Fair 5,380,000.00
Fair 4,140,000.00
Fair 1,575,000.00
btotal 11,197,606.70
Total 271,309,276.52

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of January 30, 2012 TOLL TRAFFIC AND REVENUE STATISTICS (December, 2011)

Summary: The Commission experienced an increase in total toll revenue for December 2011 in comparison to the December 2010 traffic and revenue statistics. (On July 1, 2011 the Commission implemented a toll increase on all passenger and commercial vehicles). Total toll traffic for the Commission also reflected an increase for the month of December.

Analysis of December 2011 / December 2010 toll revenue data comparison:

- An overall toll revenue increase of 33.25 percent was recorded at the Commission's seven toll bridges for the month.
- Commercial-vehicle toll revenue reflected a 31.93 percent increase.
- Passenger-vehicle toll revenue reflected a 36.65 percent increase.

Analysis of December 2011 / December 2010 traffic data comparison:

- Total toll traffic increased by 82,707 vehicles, or 2.69 percent for the month.
- Commercial-vehicle traffic increased by 23,592 vehicles, or 6.33 percent.
- Passenger-vehicle toll traffic increased by 59,115 vehicles, or 2.19 percent.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for the month of December 2011 increased by 113,373 vehicles, or 4.57 percent as compared to December 2010.

Traffic analysis for 2011 YTD:

- Average daily toll traffic for the Commission's seven toll bridges for December 2011 was 101,959 total vehicles as compared to 99,291 total vehicles in December 2010. Average daily traffic YTD for 2011 is 104,065 compared to 105,828 for 2010, a decrease of 1.67%.
- Recorded westbound traffic at the 11 toll supported bridges for 2011 reflected a 0.31% decrease when compared to 2010.

District 1

Total toll traffic at Trenton-Morrisville (TM) for December 2011 reflected a 5.97 percent increase as the result of increases of 32,720 cars and 4,165 trucks when compared to December 2010. It should be noted that the Calhoun Street Toll-Supported Bridge was closed from May 24, 2010 through September 24, 2010 for rehabilitation. During this period passenger vehicle traffic was diverted to the Trenton-Morrisville Toll Bridge. At New Hope-Lambertville (NHL), an increase of 5,396 cars combined with an increase of 825 trucks to generate an overall increase in total toll traffic of 3.97 percent for December 2011 as compared to December 2010.

District II

The I-78 Toll Bridge experienced an overall increase of 5.37 percent in total toll traffic for the month of December 2011 compared to December 2010 as the result of increases of 31,932 cars and 14,239 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, a decrease of 17,077 automobiles and the minimal increase of 10 trucks combined to generate a 3.46 percent decrease in total toll traffic for December 2011 as compared to December 2010.

District III

Portland-Columbia (PC) experienced a 4.50 percent decrease in total toll traffic during December 2011 as a result of decreases of 4,815 automobiles and 287 trucks compared to December 2010. At the Delaware Water Gap (DWG) Toll Bridge, increases of 9,464 passenger vehicles and 4,828 trucks combined to produce a 1.94 percent increase in total toll traffic for December 2011 as compared to December 2010. At Milford-Montague (MM), an increase of 1,495 automobiles and a decrease of 188 trucks produced an overall increase of 1.34 percent in total toll traffic for the month of December 2011.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of December, 2011 and December, 2010, and the year-to-date periods ending December 31, 2011 and December 31, 2010.

			E-ZP	ass PENET	RATION	RATES	
		DEC. 2011	DEC. 2010	Change in Monthly Percentage	YTD 2011	YTD 2010	Change in YTD Percentage
	Cars	60.48	58.11	2.37	59.65	57.17	2.48
All Toll Bridges	Trucks	78.80	74.26	4.54	76.37	72.99	3.38
Dridges	Total	62.12	60.07	2.05	60.85	59.11	1.74
	Cars	58.10	56.57	1.53	57.45	55.16	2.29
Trenton - Morrisville	Trucks	87.14	83.88	3.26	85.24	83.88	1.36
VIOTTISVITIE	Total	59.94	58.22	1.72	59.28	56.93	2.35
	Cars	71.66	69.78	1.88	70.26	68.47	1.79
New Hope - Lambertville	Trucks	78.92	76.19	2.73	75.82	73.46	2.36
Lambertvine	Total	72.05	70.11	1.94	70.58	68.75	1.83
	Cars	60.00	59.30	0.70	58.78	57.78	1.00
I-78	Trucks	79.25	74.65	4.60	76.75	75.88	0.87
	Total	64.34	62.74	1.60	62.84	61.14	1.70
Easton -	Cars	62.61	61.35	1.26	62.11	61.31	0.80
Phillipsburg	Trucks	76.33	73.70	2.63	75.70	73.26	2.44
I minpaburg	Total	63.41	62.05	1.36	63.02	62.13	0.89
Portland -	Cars	55.03	52.80	2.23	54.00	52.47	1.53
Columbia	Trucks	77.42	75.84	1.58	77.27	75.55	1.72
Columbia	Total	56.25	54.06	2.19	55.43	53.87	1.56
Delaware	Cars	57.51	54.56	2.95	55.61	54.19	1.42
Water Gap	Trucks	75.59	69.77	5.82	72.44	69.09	3.35
water Gap	Total	60.04	56.66	3.38	57.96	56.28	1.68
Milford -	Cars	55.43	54.01	1.42	55.52	54.29	1.23
Montague	Trucks	68.44	73.86	-5.42	71.27	68.68	2.59
THIOHEAGUE	Total	55.74	54.53	1.21	55.94	54.67	1.27

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2011

F :010 S	TOTAL REVENUE **	2,036,020.00 (78,909.73) 1,957,110.27	315,183.50 254,809.95 281,616.40 4,041,466,99 126,775,35 9,653.31	5,029,563.30 6,986,673.57	225,376.57	2.69% 2.19% 6.33% 33.25% 36.65% 31.93%
MONTH OF CEMBER 20 31 DAYS		es es		67	(A)	
MONTH OF DECEMBER 2010 31 DAYS	NUMBER OF VEHICLES **	2,705,471	63,484 26,494 22,223 253,229 6,688 419	1 372,538 3,078,009	99,291	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
F 2011 S	TOTAL REVENUE ***	2,771,107.00 (96,653.42) 2,674,453.58	409,002.20 344,545.20 389,489.60 5,313,910.00 162,993.60 15,18.40	- 6,635,559,00 9,310,012.58	300,322.99	α
MONTH OF CEMBER 20 31 DAYS	_	s s		↔	6 9	
MONTH OF DECEMBER 2011 31 DAYS	NUMBER OF VEHICLES	2,764,586 - 2,764,586	63,401 29,114 25,027 271,014 7,015 557	2 396,130 3,160,716	101,859	
	VEHICLE CLASS	Passenger ** Discounts * TOTAL PASSENGER	2-Axie Trucks 3-Axie Trucks 4-Axie Trucks 5-Axie Trucks 6-Axie Trucks 7-Axie Trucks	2,126.25 Permits 72,961,778.38 TOTAL TRUCKS 101,349,554.62 TOTAL TOLL VEHICLES	DAILY AVERAGE	
JANUARY 1, 2011 DECEMBER 30, 2011 365 DAYS	TOTAL REVENUE ***	29,304,568.43 (916,792.19) 28,387,776.24	4,716,170,35 3,848,911.58 4,369,821.40 58,113,922.11 1,733,067.55 177,759.14		277,670.01	
UARY 1, 20 MBER 30, 3 365 DAYS		e e	7. 2. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6.	39 592 \$	s	
JANU. DECEM 36	NUMBER OF VEHICLES	33,153,985 - 33,153,985	822,427 356,157 306,583 3,255,539 81,891 6,956	39 4,829,592 37,983,577	104,065	
2010 1, 2010 YS	TOTAL REVENUE ™	25,548,910.46 (972,604.69) 24,576,305.77	4,038,595,50 3,300,163.59 3,695,954.60 51,422,009,58 1,497,227.55 88,078.23	2,178.09 64,044,207.14 88,620,512.91	242,795.93	-1.67% -2.13% 1.66% 14.36% 15.51%
IUARY 1, 20 IMBER 31, 3 365 DAYS		w w	- 10 0 0 0 0	s s	<i>د</i>	
JANUARY 1, 2010 DECEMBER 31, 2010 365 DAYS	NUMBER OF VEHICLES **	33,876,488 - 33,876,488	813,591 342,575 290,680 3,221,119 79,023 3,717	40 4,750,745 38,627,233	105,828	Rate Change Traffic (toll) Aulos Trucks Revenue Aulos Trucks

[•] Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and commission vehicle's non-revenue crossings. Employee discounts were discontinued on May 2, 2011.

^{**} From May 24, 2010 through September 24, 2010 the Calhoun Bridge was close for rehabilitation. Passenger traffic during this period was elevated at Tranton-Morrisville due to diversion from the Calhoun Street Bridge.

^{***} On July 1, 2011, the Commission implemented an across the board toll adjustment which increased passenger vehicle toll rates from \$.75 to \$1.00. Larger Commercial vehicle toll rates increased from \$3.25 per axie.

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2011

ا- 2010 'S	TOTAL REVENUE **	436,243.50 (14,505.55) 421,737.95	78,602.00 51,973.65	49,956.40 196,113.95	1,521.00 45.50	378,212.50	799,950.45	25,804.85	5.97% 5.64% 11.13% 41.72% 40.96% 42.56%
MONTH OF DECEMBER 2010 31 DAYS	NUMBER OF VEHICLES **	580,529 \$	15,821 5,356	3,903 12.247	79	37,408 \$	617,937 \$	19,933 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
)F 2011 YS	TOTAL REVENUE ***	614,560.50 (20,073.00) 594,487.50	104,622.15	83,132.80	1,915.20 168.00	539,178.15	1,133,665.65	36,569.86	& F &
MONTH OF DECEMBER 2011 31 DAYS	NUMBER OF VEHICLES	613,249 \$	16,198 5,711	5,282 14,295	9	41,573 \$	654,822 \$	21,123 \$	
	VEHICLE CLASS	Passenger " Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks	4-Axle Trucks 5-Axle Trucks	6-Axle Trucks 7-Axle Trucks Permits	TOTAL TRUCKS	TOTAL TOLL VEHICLES	DAILY AVERAGE	
1, 2011 30, 2011 4YS	TOTAL REVENUE ***	6,416,633.87 (170,785.81) 6,245,848.06	1,143,623.90	821,033.40 3,324,592.47	27,511.80 1,253.87	6,072,213.21	12,318,061.27	33,748.11	
JANUARY 1, 2011 DECEMBER 30, 2011 365 DAYS	NUMBER OF VEHICLES	7,297,867 \$	199,949	57,171 185,598	1,298	513,695 \$	7,811,562 \$	21,402 \$	
2010 1, 2010 7S	TOTAL REVENUE**	5,540,463.27 (182,050.84) 5,358,412.43	960,505.50 705,350.65	735,445.10 2,563,859.92	32,726.85 689.67	4,998,577.69	10.356,990.12	28,376.32	-0.59% -1.01% 5.89% 18.93% 16.56% 21.48%
JANUARY 1, 2010 DECEMBER 31, 2010 365 DAYS	NUMBER OF VEHICLES **	7,371,984 \$	193,415 72,859	57,380 160,172	1,697 30	485,553 \$	7.857,537 \$	21,527 \$	Rate Change Traffic (toll) Aulos Trucks Revenue Aulos Trucks

Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and commission vehicle's non-revenue crossings. Employee discounts were discontinued on May 2, 2011.

[&]quot; From May 24, 2010 through September 24, 2010 the Calhoun Bridge was close for rehabilitation. Passenger traffic during this period was elevated at Trenton-Morrisville due to diversion from the Calhoun Street Bridge.

^{***} On July 1, 2011, the Commission implemented an across the board toll adjustment which increased passenger vehicle toil rates from \$.75 to \$1.00. Larger Commercial vehicles increased from \$2.50 to \$3.25 per axle.

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2011

910	TOTAL REVENUE	112,132.50 (5,887.71) 106,244.79	20,477.00	7,956.00 30,432.79 971.10	20.48	71,712.95	177,957.74	5,740.57	3.97% 3.62% 10.42% 39.64% 39.01% 40.57%
MONTH OF DECEMBER 2010 31 DAYS	NUMBER OF VEHICLES	148,940 \$ 148,940 \$	4,112	50 1,901 50	-	7,921 \$	156,861 \$	\$ 090'5	Rate Change Traffic (toll) Autos Trucks Revenue Autos
الا 2011 إلا	TOTAL REVENUE **	154,598.25 (6,912.08) 147,686.17	27,354.60	10,465.60 42,026.00 972.00	148.00	100,808.20	248,494.37	8,015.95	æ ≓
MONTH OF DECEMBER 2011 31 DAYS	NUMBER OF VEHICLES	154,336 \$	4,226	5// 2,134 41	ا م	8,746 \$	163,082 \$	5,261 \$	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks	4-Axie Irucks 5-Axie Trucks 6-Axie Trucks	7-Axle Trucks Permits	TOTAL TRUCKS	2,664,408.96 TOTAL TOLL VEHICLES	DAILY	
2011 0, 2011 YS	TOTAL REVENUE "	1,598,978.50 (70,317.28) 1,528,661.22	327,927.55	476,311.32 476,311.32 14,076.90	1,056.88	1,135,747.74	2,664,408.98	7,299.75	
JANUARY 1, 2011 DECEMBER 30, 2011 365 DAYS	NUMBER OF VEHICLES	1,808,633 \$	57,104	7,819 26,562 648	41	110,938 \$	1,919,571 \$	5,259 \$	
2010 1, 2010 YS	TOTAL REVENUE	1,373,878.33 (72,048.23) 1,301,830.10	275,583.00	93,570.20 411,146.71 11,407,50	1,081.64	980,263.09	2,282,093.19	6,252.31	-0.56% -0.73% 2.34% 16.75% 17.42% 15.86%
JANUARY 1, 2010 DECEMBER 31, 2010 365 DAYS	NUMBER OF VEHICLES	1,821,912 \$	55,412	7,372 25,637 589	45	108,399 \$	1,930,311 \$	5,289 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

^{*} Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and commission vehicle's non-revenue crossings. Employee discounts were discontinued on May 2, 2011.

[→] On July 1, 2011, the Commission implemented an across the board toll adjustment which increased passenger vehicle toll rates from \$.75 to \$1.00. Larger Commercial vehicle toll rates increased from \$3.25 to \$4.00 per axie.

178 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2011

DF 2010 YS	TOTAL REVENUE	505,267.50 (18,213.54) 487,053.96	85,291.50 83,913.71 132,805.40	80,613.00 7,333.07	2,769,241.06	105,041.77	5.37% 4.77% 7.48% 33.43% 39.71% 32.33%
MONTH OF DECEMBER 2010 31 DAYS	NUMBER OF VEHICLES	670,109 \$	17,208 8,749 10,524	4,262	190,274 \$	27,754 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
DF 2011 YS	TOTAL REVENUE ***	702,578.00 (22,134.87) 680,443.13	117,637.00 113,966.40 168,980.80	103,927.20	3,664,556.20	140,161.27	α μ α
MONTH OF DECEMBER 2011 31 DAYS	NUMBER OF VEHICLES	702,041 \$	18,281 9,662 10,924	4,488 412	204,513 \$ 906,554 \$	29,244 \$	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks	6-Axie Trucks 7-Axie Trucks Permits	39,145,838.87 TOTAL TRUCKS 46,278,464.04 TOTAL TOLL VEHICLES	DAILY AVERAGE	
JANUARY 1, 2011 DECEMBER 30, 2011 365 DAYS	TOTAL REVENUE ***	7,341,509.57 (208,884.40) 7,132,625.17	1,325,660.35 1,228,658.81 1,869,145.00	1,066,801.50 131,146.24 527,40		126,790.31	
	NUMBER OF VEHICLES	8,279,687 \$ 8,279,687 \$	231,071 114,082 132,317	50,761 50,761 5,210	2,415,567 \$	\$ 29,302 \$	
JANUARY 1, 2010 DECEMBER 31, 2010 365 DAYS	TOTAL REVENUE ⊷	6,047,779.85 (217,512.94) 5,830,266.91	1,054,161.50 949,620.73 1,567,205.90	899,492.10 62,885.16 310.60	33,143,765.61 38,974,032.52	106,778.17	4.13% 3.60% 5.97% 18.74% 22.34% 18.11%
	NUMBER OF VEHICLES ↔	7,991,887 \$ 7,991,887 \$	212,663 98,774 124,014	2,722 2,722 6	2,279,570 \$	28.141 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

ă	Discounts represents rebates for c commission vehicle's non-revenue
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^{**} Construction of the Open Road Toll ("ORT") lanes negatively affected toll traffic in 2010. Construction was completed and the lanes were opened in May 2010.

^{***} On July 1, 2011, the Commission implemented an across the board toil adjustment which increased passenger vehicle toil rates from \$.75 to \$1.00. Larger Commercial vehicle toil rates increased from \$2.50 to \$3.25 per axie.

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2011

F 2010 'S	TOTAL REVENUE	349,863.00 (15,481.50) 334,381.50	56,913.00 32,774,14 26,574.60 174.651.29	1,573.65	292,626.43	20,226.06	-3.46% -3.67% 0.04% 27.01% 29.05% 24.68%
MONTH OF DECEMBER 2010 31 DAYS	NUMBER OF VEHICLES	465,524 \$	11,440 3,410 2,084 10,933	883 5	27,955 \$	15,919 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
JF 2011 KS	TOTAL REVENUE ***	449,559.50 (18,039.50) 431,520.00	73,251.75 39,600.00 38,841.60 210,114.00	2,800.80	364,844.15 796,364.15	25,689.17	%
MONTH OF DECEMBER 2011 31 DAYS	NUMBER OF VEHICLES	448,447 \$ 448,447 \$	11,336 3,338 2,474 10,689	8 1	27,965 \$	15,368 \$	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks 5-Axle Trucks	6-Axle Trucks 7-Axle Trucks Permits	TOTAL TRUCKS TOTAL TOLL VEHICLES	DAILY AVERAGE	
JANUARY 1, 2011 DECEMBER 30, 2011 365 DAYS	TOTAL REVENUE ***	4,700,639.99 (175,482.01) 4,525,157.98	814,837.35 497,111.44 502,583.50 2.864,043.71	43,278.70	4,723,348.51	25,338.37	
	NUMBER OF VEHICLES	5,346,229 \$	141,994 46,092 34,920 159,328	2,002 55 3	384,394 \$	\$ 002'51	
JANUARY 1, 2010 DECEMBER 31, 2010 365 DAYS	TOTAL REVENUE **	4,367,387.90 (182,968.13) 4,184,419.77	743,773.50 454,728.36 474,162.00 2.957.034.80	45,869.85	4,676,631.74	24,276.85	-7.95% -7.90% -8.63% 4.37% 8.14%
	NUMBER OF VEHICLES "	5,804,769 \$	149,537 47,222 36,986 184,522	2,379 45	420,691 \$	17,056 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

[•] Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and commission vehicle's non-revenue crossings. Employee discounts were discontinued on May 2, 2011.

^{**} Construction of the Open Road Toll ("ORT") lanes at the I-78 Toll Bridge positively affected toll traffic in 2010. Construction was completed and the lanes ware opened in May 2010.

^{***} On July 1, 2011, the Commission implemented an across the board toll adjustment which increased passenger vehicle toll rates from \$.75 to \$1.00. Larger Commercial vehicles to increased from \$3.25 per axie.

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2011

۶ S	TOTAL REVENUE	80,702.25 (3,419.80) 77,282.45	11,323.00 6,599.83	8,370.70 40,641.90 1,460.55	45.50	68,441.48	145,723.93	4,700.77	-4.50% -4.49% -4.64% 22.35% 27.99% 15.99%
MONTH OF DECEMBER 2010 31 DAYS	NUMBER OF VEHICLES	107,154 \$	2,277 678	2,514 75	2	6,191 \$	113,345 \$	3,656 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
JF 2011 YS	TOTAL REVENUE **	102,830.00 (3,919.45) 98,910.55	13,620.75	10,512.00 42,976.00 1,008.00	88.00	79,385.15	178,295.70	5,751.47	α Γ α
MONTH OF DECEMBER 2011 31 DAYS	NUMBER OF VEHICLES	102,339 \$	2,102	538 2,165 42	2	5,904 \$	108,243 \$	3,492 \$	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axie Trucks 3-Axie Trucks	4-Axie Trucks 5-Axie Trucks 6-Axie Trucks	7-Axle Trucks Permits	TOTAL TRUCKS	2,149,394,44 TOTAL TOLL VEHICLES	DAILY AVERAGE	
JANUARY 1, 2011 DECEMBER 30, 2011 365 DAYS	TOTAL REVENUE **	1,140,880,50 (44,818.05) 1,096,062.45	161,082.30	192,455.50 559,967.53 11,124.60	321.75	1,053,331.99	2,149,394.44	5,888.75	
	NUMBER OF VEHICLES	1,287,540 \$	27,959	15,066 31,001 503	-	84,238 \$	1,371,778 \$	3,758 \$	
JANUARY 1, 2010 DECEMBER 31, 2010 365 DAYS	TOTAL REVENUE	1,001,815.50 (50,459.33) 951,356.17	147,789.50	516,479.77 6,442.80	259.25	931,282.30	1,882,638.47	5,157.91	-2.78% -2.90% -0.88% 14.17% 15.21%
	NUMBER OF VEHICLES	1,325,985 \$	29,753	11,769 32,033 331	Ξ	84,985 \$	1,410,970 \$	3,866 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

[•] Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and commission vehicle's non-revenue crossings. Employee discounts were discontinued on May 2, 2011.

^{••} On July 1, 2011, the Commission implemented an across the board toll adjustment which increased passenger vehicle toll rates from \$.75 to \$1.00. Larger Commercial vehicle toll rates increased from \$3.25 to \$4.00 per axle.

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2011

F 2010 'S	TOTAL REVENUE	480,057.25 (18,087.50) 461,969.75	53,868.50 66,456.68 54,726.10	1,211,440.62 40,597.05 2,069.01 57.80	1,429,215.76	61,005.98	1.94% 1.48% 4.82% 31.67% 36.93% 30.29%
MONTH OF DECEMBER 2010 31 DAYS	NUMBER OF VEHICLES	637,999 \$	10,874 6,946 4,340	75,876 2,137 82 1	100,256 \$	23,815 \$	Rate Change Traffic (toll) Trucks Trucks Autos Trucks
)F 2011 YS	TOTAL REVENUE **	649,902.00 (21,945.73) 627,956.27	62,953.15 89,229.60 75,707.20	1,578,370.00 52,274.40 3,607.60	1,862,141.95	80,325.75	∝ ⊢ α
MONTH OF DECEMBER 2011 31 DAYS	NUMBER OF VEHICLES	647,463 \$ - 647,463 \$	9,783 7,590 4,894	80,452 2,240 124	105,084 \$	24,276 \$	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks 4-Axle Trucks	5-Axle Trucks 6-Axle Trucks 7-Axle Trucks Permits	TOTAL TRUCKS TOTAL TOLL VEHICLES	DAILY AVERAGE	
, 2011 0, 2011 YS	TOTAL REVENUE **	7,024,333.24 (205,570.43) 6,818,762.81	821,800.90 996,297.22 847,716.10	17,240,345,75 568,826.40 42,324.19 1,598.85	20,518,909.41	74,897.73	
JANUARY 1, 2011 DECEMBER 30, 2011 365 DAYS	NUMBER OF VEHICLES	7,919,943 \$	143,266 92,400 59,447	964,013 26,614 1,585 25	1,287,350 \$	25,225 \$	
JANUARY 1, 2010 DECEMBER 31, 2010 365 DAYS	TOTAL REVENUE	6,254,035.11 (224,623.63) 6,029,411.48	745,813.50 864,029.95 652,883.40	16,253,182,67 499,687.50 21,944.57 1,867.49	19,039,409.08	68,681.70	4.33% 4.42% -3.75% 9.05% 13.09% 7.77%
	NUMBER OF VEHICLES	8,286,185 \$ 8,286,185 \$	150,526 90,065 51,605	1,018,100 26,319 856 34	1,337,505 \$. 26,366 \$	Rate Change Traffic (toll) Aufos Trucks Revenue Aufos

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and commission vehicle's non-revenue crossings. Employee discounts were discontinued on May 2, 2011.

^{**} On July 1, 2011, the Commission implemented an across the board toil adjustment which increased passenger vehicle toil rates from \$.75 to \$1.00. Larger Commercial vehicle toil rates increased from \$3.25 to \$4.00 per axle.

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2011

10	TOTAL REVENUE	71,754.00 (3,314.13) 68,439.87	8,708.50	1,227.20	39.00	20,113,12	88,552.99	2,856,55	1.34%	1.57%	-7.42%	33.36%	36.54%	22.53%
MONTH OF DECEMBER 2010 31 DAYS	NUMBER OF VEHICLES	95,216 \$ 95,216 \$	1,752	97	7	2,533 \$	97,749 \$	3,153 \$	Rate Change Traffic (toll)	Autos	Trucks	Revenue	Autos	Trucks
5011 S	TOTAL REVENUE ↔	97,078.75 (3,628.79) 93,449.96	9,562.80	1,849.60	00.96	24,645.20	118,095.16	3,809.52	Ra	4	_	Re	•	_
MONTH OF DECEMBER 2011 31 DAYS	NUMBER OF VEHICLES	96,711 \$	1,475	118	4	2,345 \$	\$ 950'66	3,195 \$						
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks	4-Axle Trucks 5-Axle Trucks	6-Axle Trucks 7-Axle Trucks Permits	TOTAL TRUCKS	1,353,047.20 TOTAL TOLL VEHICLES	DAILY AVERAGE						
2011 , 2011 'S	TOTAL REVENUE **	1,081,592.76 (40,934.21) 1,040,658.55	121,238,00 38,785,84	25,993.00 124,761.76	1,447.65	312,388.65	1,353,047.20	3,706.98						
JANUARY 1, 2011 DECEMBER 30, 2011 365 DAYS	NUMBER OF VEHICLES	1,214,086 \$	21,084	1,821 6,921	65 7 1	33,410 \$	1,247,496 \$	3,418 \$						
, 2010 11, 2010 .YS	TOTAL REVENUE	963,550.50 (42,941.59) 920,608.91	110,969.00 31,258.38	20,078.50	1,600.95	274,277.63	1,194,886.54	3,273.66	4.61%	-4.69%	-1.86%	13.24%	13.04%	13.90%
JANUARY 1, 2010 DECEMBER 31, 2010 365 DAYS	NUMBER OF VEHICLES	1,273,766 \$	22,285 3,223	1,554 6,889	83 8	34,042 \$	1,307,808 \$	3,583 \$	Rate Change Traffic (toll)	Aulos	Trucks	Revenue	Autos	Trucks

^{*} Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and commission vehicle's non-revenue crossings. Employee discounts were discontinued on May 2, 2011.

^{**} On July 1, 2011, the Commission implemented an across the board toll adjustment which increased passenger vehicle toll rates from \$.75 to \$1.00. Larger Commercial vehicle toll rates increased from \$2.50 to \$3.25 per axie.

Toll Supported Bridge - Westbound Traffic Counts Delaware River Joint Toll Bridge Commission

December 2011

			Westbound Volume	Volume		
Bridge	December 2011	December 2010	% Change	YTD 2011	YTD 2010	% Change
Lower Trenton	381,269	372,829	2.26%	4,499,779	5,207,616	-13.59%
Calhoun Street	262,103	237,904	10.17%	3,016,671	1,988,538	51.70%
Scudder Falls	929,372	881,051	5.48%	11,014,249	11,085,192	-0.64%
Washington Crossing	116,736	108,026	8.06%	1,479,825	1,209,990	22.30%
New Hope - Lambertville 1	202,971	194,498	4.36%	2,489,125	2,457,547	1.28%
Centre Bridge - Stockton	65,926	63,058	4.55%	745,345	833,257	-10.55%
Uhlerstown - Frenchtown	58,873	56,892	3.48%	856,222	758,028	12.95%
Upper Black Eddy - Milford 2	51,686	55,876	-7.50%	410,235	689,053	-40.46%
Riegelsville	60,305	42,611	41.53%	690,958	670,679	3.02%
Northampton Street	403,611	404,480	-0.21%	4,608,967	4,671,625	-1.34%
Riverton - Belvidere	63,677	65,932	-3.42%	794,899	939,357	-15.38%
Total	2,596,529	2,483,156	4.57%	30,606,274	30,510,881	0.31%

Notes:

⁽¹⁾ Counter down 12-1-11 to 12-31-11. 2010 data increased be 4%. (2) Counter down 12-13-11 to 12-19-11. Data interpolated.

Toll Supported Bridge - Two Way Traffic Counts Delaware River Joint Toll Bridge Commission

December 2011

			Total Volume	nme		
Bridge	December 2011	December 2010	% Change	YTD 2011	YTD 2010	% Change
Lower Trenton	494,714	493,716	0.20%	5,967,342	7,324,978	-18.53%
Calhoun Street	512,659	463,059	10.71%	5,925,877	3,893,389	52.20%
Scudder Falls	1,777,759	1,688,561	5.28%	21,023,668	21,239,105	-1.01%
Washington Crossing	204,148	185,136	10.27%	2,577,792	2,112,012	22.05%
New Hope-Lambertville ¹	434,023	416,133	4.30%	5,258,083	5,219,813	0.73%
Centre Bridge - Stockton	141,498	135,155	4.69%	1,635,231	1,751,187	-6.62%
Uhlerstown - Frenchtown	116,904	113,551	2.95%	1,695,793	1,508,144	12.44%
Upper Black Eddy-Milford ²	101,496	111,340	-8.84%	804,843	1,353,173	-40.52%
Riegelsville	101,123	80,255	26.00%	1,205,158	1,124,799	7.14%
Northampton Street	628,557	654,390	-3.95%	7,249,886	7,663,089	-5.39%
Riverton - Belvidere	127,214	127,888	-0.53%	1,559,599	1,749,958	-10.88%
Total	4,640,096	4,469,184	3.82%	54,903,273	54,939,647	-0.07%

- Notes:
 (1) Counter down 12-1-11 to 12-31-11. 2010 data increased be 4%. (2) Counter down 12-13-11 to 12-19-11. Data interpolated.

Delaware River Joint Toll Bridge Commission Toll Bridge - Two Way Traffic Counts

December 2011

		Tol	tal Volume	Total Volume (all classes)		
Bridge	December 2011	December 2010	% Change	YTD 2011	YTD 2010	% Change
Trenton - Morrisville	1,648,991	1,552,917	6.19%	19,511,638	19,804,146	-1.48%
New Hope - Lambertville	308,250	303,200	1.67%	3,718,242	3,807,243	-2.34%
Interstate 78	1,869,652	1,771,370	5.55%	21,941,629	21,441,689	2.33%
Easton - Phillipsburg	1,118,705	1,138,470	-1.74%	13,304,615	13,901,344	-4.29%
Portland - Columbia	221,837	222,496	-0.30%	2,817,260	2,846,141	-1.01%
Delaware Water Gap 1	1,453,753	1,552,696	-6.37%	18,906,665	20,206,243	-6.43%
Milford - Montague	180,353	177,032	1.88%	2,264,315	2,376,287	4.71%
Total	6,801,541	6,718,181	1.24%	82,464,364	84,383,094	-2.27%

Notes: (1) Counter down 12-17-11 to 12-31-11. Data interpolated.

Meeting of January 30, 2012

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled "Budget vs Actual" covering the month of December 2011 and the entire fiscal year 2011 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense totaled \$4,623,550 for the month of December. For the fiscal year 2011, total operating expense amounted to \$44,546,685 or 94.0% of the operating budget.

Most budget line items finished the year as surplus. Several line items exceeded the operating budget for 2011. They included Temporary/Summer Salaries \$46,000 due to a higher than anticipated need. Overtime Wages of \$79,000 due to an unusually high number of snow events in early 2011. And Pension Expense of \$12,000 due to slightly higher pension rates and payroll cost.

There were several non-regular accruals for the month of December. Accruals were made for unused sick (-\$58,000) and vacation time (\$32,000), as well as year-end payroll (\$30,000) which are normal year-end entries. Additionally, an accrual for \$110,000 for Retro Worker's Compensation claim for 2011 was made which will not be paid until February 2012. There was an accrual for emergency underwater inspection to the General Contingency account for \$189,000 as a result of the September 2011 flood. This inspection was performed in 2011 but will not be paid until 2012. All unused encumbrances were deleted at year end.

TOTAL COMMISSION

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$17,903,024	\$2,053,969	\$17,889,136	\$0	\$13,888
Temporary/Summer Salaries	525,899	66,750	571,454	0	(45,555)
Overtime Wages	311,462	29,685	390,398	0	(78,936)
Pension Contributions	1,104,328	200,267	1,116,143	0	(11,815)
Social Security Contributions	1,556,558	158,098	1,467,376	0	89,182
Health Care Benefits	7,281,327	636,142	6,683,219	0	598,108
Life Insurance	121,823	13,203	121,739	0	83
Unemployment Compensation	45,000	0	17,876	0	27,124
Utility Expense	911,777	118,492	862,318	0	49,459
Office Expense	283,845	22,892	209,050	0	74,795
Communication	619,656	61,763	477,163	0	142,494
Information Technology	356,100	11,908	305,927	0	50,173
Education Training	152,736	8,233	98,764	0	53,972
Vehicle Maint. & Equipment	445,913	52,387	376,235	0	69,678
Operations Maintenance	2,420,530	168,791	1,864,288	0	556,242
Commission	22,500	2,241	21,847	0	653
Toll Collection	62,600	3,600	47,935	0	14,665
Uniform Expense	77,543	29,690	49,101	0	28,442
Business Insurance	2,896,013	313,149	2,410,179	0	485,834
Licenses & Inspections	4,764	158	4,700	0	64
Advertising	52,700	25,618	37,794	0	. 14,906
Professional Services	1,123,250	96,032	1,069,990	0	53,260
State Police Bridge Security	4,327,561	342,305	4,133,354	0	194,207
EZPass Equipment/Maintenance	1,150,000	94,412	929,277	0	220,723
General Contingency	300,000	189,002	198,983	0	101,017
EZPass Operating Expense	3,347,500	337,782	3,192,438	0	155,063
Total	\$47,404,410	\$5,036,569	\$44,546,685	\$0	\$2,857,725

ADMINISTRATION*

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$3,024,340	\$343,943	\$2,972,440	\$0	\$51,901
Temporary/Summer Salaries	8,196	0	13,928	0	(5,732)
Overtime Wages	1,200	0	58	0	1,142
Pension Contributions	172,061	62,835	179,257	0	(7,195)
Social Security Contributions	241,493	19,579	211,247	0	30,245
Health Care Benefits	846,907	72,613	765,504	0	81,402
Life Insurance	19,828	1,565	18,932	0	896
Unemployment Compensation	45,000	0	17,876	0	27,124
Office Expense	208,800	16,438	170,491	0	38,309
Communication	147,396	14,533	120,735	0	26,661
Information Technology	327,500	11,908	282,028	0	45,472
Education Training	112,155	6,095	71,143	0	41,012
Vehicle Maint. & Equipment	2,824	0	1,047	0	1,777
Commission	22,500	2,241	21,847	0	653
Business Insurance	258,213	118,716	55,547	0	202,667
Advertising	52,700	25,618	37,794	0	14,906
Professional Services	918,250	89,013	896,673	0	21,577
General Contingency	300,000	189,002	197,351	0	102,649
EZPass Operating Expense	27,500	0	1,064	0	26,436
TOTAL	\$6,736,864	\$974,098	\$6,034,964	\$0	\$701,900

^{*} Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, and Community Affairs.

ADMINISTRATION - OPERATIONS*

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$1,262,682	\$188,769	\$1,327,467	\$0	\$(64,785)
Overtime Wages	5,000	1,210	5,906	0	(906)
Pension Contributions	123,135	13,223	92,817	0	30,319
Social Security Contributions	165,551	13,476	150,246	0	15,305
Health Care Benefits	548,314	46,265	486,283	0	62,031
Life Insurance	13,585	1,110	12,858	0	727
Office Expense	25,900	2,967	9,351	0	16,549
Communication	85,524	5,254	52,872	0	32,652
Education Training	29,300	1,655	22,572	0	6,728
Vehicle Maint. & Equipment	7,940	556	568	0	7,372
Operations Maintenance	1,377,150	94,555	1,003,004	0	374,146
Uniform Expense	4,250	412	3,731	0	519
Business Insurance	54,670	4,641	56,104	0	(1,434)
Professional Services	205,000	7,018	173,317	0	31,683
TOTAL	\$3,908,002	\$381,110	\$3,397,095	\$0	\$510,907

^{*} Includes Engineering, Security, Safety & Training, Policy and Planning, Plant & Facility, Electronic Security & Surveillance, and Compact Authorized Investment.

TRENTON - MORRISVILLE TOLL BRIDGE

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$1,555,636	\$176,018	\$1,589,926	\$0	\$(34,290)
Temporary/Summer Salaries	76,028	16,996	126,438	0	(50,410)
Overtime Wages	28,998	1,143	38,831	0	(9,833)
Pension Contributions	92,759	12,299	86,660	0	6,099
Social Security Contributions	136,142	14,894	133,677	0	2,466
Health Care Benefits	695,993	61,181	637,078	0	58,915
Life Insurance	10,428	877	10,570	0	(142)
Utility Expense	179,714	39,972	151,222	0	28,492
Office Expense	12,050	1,806	7,489	0	4,561
Communication	53,729	6,928	51,750	. 0	1,979
Information Technology	8,400	0	6,446	0	1,954
Education Training	1,500	0	959	0	541
Vehicle Maint. & Equipment	70,165	1,027	62,981	0	7,184
Operations Maintenance	157,497	6,584	144,363	0	13,134
Toll Collection	13,000	422	10,107	0	2,893
Uniform Expense	13,796	8,730	11,225	0	2,571
Business Insurance	274,480	20,320	244,484	0	29,996
Licenses & Inspections	480	57	97	0	383
State Police Bridge Security	614,946	48,642	588,656	0	26,290
EZPass Equipment/Maintenance	174,242	13,706	133,782	0	40,460
EZPass Operating Expense	650,388	66,172	625,190	0	25,198
TOTAL	\$4,820,371	\$497,774	\$4,661,931	\$0	\$158,440

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$999,170	\$114,869	\$970,128	\$0	\$29,042
Temporary/Summer Salaries	35,971	184	28,307	0	7,664
Overtime Wages	14,580	1,190	49,076	0	(34,496)
Pension Contributions	57,659	8,422	59,406	0	(1,747)
Social Security Contributions	85,888	8,963	79,644	0	6,244
Health Care Benefits	434,143	37,018	384,069	0	50,074
Life Insurance	6,695	538	6,115	0	579
Utility Expense	120,150	21,219	157,343	0	(37,193)
Office Expense	8,200	589	1,988	0	6,212
Communication	46,642	6,130	41,855	0	4,787
Information Technology	9,400	0	6,992	0	2,408
Education Training	1,000	0	920	0	80
Vehicle Maint. & Equipment	94,519	19,346	88,152	0	6,367
Operations Maintenance	155,125	23,888	148,079	0	7,046
Toll Collection	5,900	211	4,143	0	1,757
Uniform Expense	4,918	576	4,197	0	721
Business Insurance	204,265	15,058	183,101	0	21,163
Licenses & Inspections	240	0	361	0	(121)
State Police Bridge Security	118,142	9,345	112,799	0	5,344
EZPass Equipment/Maintenance	139,394	10,963	107,006	0	32,388
EZPass Operating Expense	192,892	19,625	185,419	0	7,473
TOTAL	\$2,734,893	\$298,135	\$2,619,100	\$0	\$115,793

INTERSTATE - 78 TOLL BRIDGE

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$2,159,129	\$244,517	\$2,196,054	\$0	\$(36,925)
Temporary/Summer Salaries	111,394	8,711	86,351	0	25,043
Overtime Wages	53,000	6,773	50,675	0	2,325
Pension Contributions	135,130	21,249	150,103	0	(14,974)
Social Security Contributions	190,199	20,033	177,064	0	13,134
Health Care Benefits	970,188	86,179	904,286	0	65,902
Life Insurance	14,444	1,158	15,470	0	(1,027)
Utility Expense	133,000	13,378	136,275	0	(3,275)
Office Expense	9,250	380	5,196	0	4,054
Communication	54,450	6,157	41,332	0	13,118
Information Technology	2,400	0	2,364	0	36
Education Training	1,280	0	1,184	. 0	96
Vehicle Maint. & Equipment	79,880	11,297	73,371	0	6,509
Operations Maintenance	192,111	697	162,149	0	29,963
Toll Collection	12,000	997	8,051	0	3,949
Uniform Expense	9,000	1,335	2,450	0	6,550
Business Insurance	489,335	35,859	434,686	0	54,649
Licenses & Inspections	908	0	1,086	0	(178)
State Police Bridge Security	666,012	52,681	635,889	0	30,123
EZPass Equipment/Maintenance	209,091	18,680	183,801	0	25,290
General Contingency	0	0	1,632	0	(1,632)
EZPass Operating Expense	913,332	92,924	877,947	0	35,385
TOTAL	\$6,405,532	\$623,004	\$6,147,417	\$0	\$258,115

EASTON - PHILLIPSBURG TOLL BRIDGE

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$1,620,575	\$189,846	\$1,630,435	\$0	\$(9,860)
Temporary/Summer Salaries	121,300	12,124	110,102	0	11,198
Overtime Wages	37,000	4,796	32,781	0	4,219
Pension Contributions	98,917	13,994	98,681	0	236
Social Security Contributions	142,269	15,967	134,725	0	7,544
Health Care Benefits	659,016	58,999	619,819	0	39,197
Life Insurance	10,595	903	10,684	0	(89)
Utility Expense	134,500	11,260	127,650	0	6,850
Office Expense	6,850	249	4,312	0	2,538
Communication	61,790	7,839	57,086	0	4,704
Information Technology	2,100	0	2,024	0	76
Education Training	1,626	0	132	0	1,494
Vehicle Maint. & Equipment	56,300	9,966	45,209	0	11,091
Operations Maintenance	133,409	12,685	115,374	0	18,035
Toll Collection	13,000	960	8,091	0	4,909
Uniform Expense	7,000	3,843	5,035	0	1,965
Business Insurance	197,313	14,876	178,187	0	19,126
Licenses & Inspections	1,004	0	981	0	23
State Police Bridge Security	431,891	34,162	412,357	0	19,534
EZPass Equipment/Maintenance	174,242	13,706	133,782	0	40,460
EZPass Operating Expense	562,408	57,220	540,619	0	21,789
TOTAL	\$4,473,104	\$463,397	\$4,268,066	\$0	\$205,038

PORTLAND - COLUMBIA TOLL BRIDGE

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$716,582	\$74,724	\$735,620	\$0	\$(19,038)
Temporary/Summer Salaries	35,655	4,672	38,310	0	(2,655)
Overtime Wages	20,945	2,378	16,297	0	4,648
Pension Contributions	41,941	7,264	51,356	0	(9,415)
Social Security Contributions	59,116	6,391	60,175	0	(1,059)
Health Care Benefits	274,212	26,438	280,362	0	(6,150)
Life Insurance	4,457	397	3,178	0	1,279
Utility Expense	74,520	12,441	62,371	0	12,149
Office Expense	2,125	105	2,000	0	125
Communication	40,192	4,636	31,308	0	8,884
Information Technology	2,100	0	2,024	0	76
Education Training	725	34	452	0	273
Vehicle Maint. & Equipment	24,895	2,470	21,669	0	3,226
Operations Maintenance	74,370	5,220	65,564	0	8,806
Toll Collection	5,400	218	4,290	0	1,110
Uniform Expense	3,500	966	2,254	0	1,246
Business Insurance	123,526	9,185	110,931	0	12,595
Licenses & Inspections	350	0	272	0	78
State Police Bridge Security	88,282	6,983	84,289	0	3,993
EZPass Equipment/Maintenance	104,545	8,221	80,237	0	24,309
EZPass Operating Expense	110,556	11,248	106,273	0	4,283
TOTAL	\$1,807,996	\$183,992	\$1,759,233	\$0	\$48,764

DELAWARE WATER GAP TOLL BRIDGE

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$2,343,715	\$260,429	\$2,378,552	\$0	\$(34,837)
Temporary/Summer Salaries	105,200	17,761	129,417	0	(24,217)
Overtime Wages	46,230	3,858	33,249	0	12,981
Pension Contributions	146,829	20,021	141,539	0	5,291
Social Security Contributions	205,872	21,836	193,496	0	12,375
Health Care Benefits	991,260	89,438	936,560	0	54,700
Life Insurance	15,776	4,505	18,428	0	(2,653)
Utility Expense	86,000	7,883	74,153	0	11,847
Office Expense	4,700	213	4,703	0	(3)
Communication	61,166	5,652	39,382	0	21,784
Information Technology	2,100	0	2,024	0	76
Education Training	900	0	804	0	96
Vehicle Maint. & Equipment	61,100	4,494	51,818	0	9,282
Operations Maintenance	111,495	6,833	76,075	0	35,420
Toll Collection	8,000	364	7,897	0	103
Uniform Expense	10,000	3,041	5,580	0	4,420
Business Insurance	373,809	27,563	333,898	0	39,911
Licenses & Inspections	160	44	349	0	(189)
State Police Bridge Security	627,496	49,634	599,115	0	28,381
EZPass Equipment/Maintenance	243,939	20,914	210,432	0	33,507
EZPass Operating Expense	787,172	80,088	756,675	0	30,497
TOTAL	\$6,232,920	\$624,571	\$5,994,148	\$0	\$238,772

MILFORD - MONTAGUE TOLL BRIDGE

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$754,150	\$79,171	\$781,450	\$0	\$(27,300)
Temporary/Summer Salaries	32,155	6,302	38,600	0	(6,445)
Overtime Wages	24,250	1,211	27,107	0	(2,857)
Pension Contributions	44,283	6,991	49,368	0	(5,085)
Social Security Contributions	61,997	6,823	64,550	0	(2,553)
Health Care Benefits	316,394	27,826	291,614	0	24,780
Life Insurance	4,696	386	4,728	0	(33)
Utility Expense	53,650	4,336	53,683	0	(33)
Office Expense	2,600	145	2,486	0	114
Communication	40,096	3,295	24,762	0	15,334
Information Technology	2,100	0	2,024	0	76
Education Training	900	450	598	0	302
Vehicle Maint. & Equipment	27,120	2,423	22,787	0	4,333
Operations Maintenance	77,485	14,939	65,356	0	12,129
Toll Collection	5,300	427	5,357	0	(57)
Uniform Expense	4,500	472	1,357	0	3,143
Business Insurance	85,731	6,479	78,735	0	6,996
Licenses & Inspections	175	0	446	0	(271)
State Police Bridge Security	74,001	5,853	70,654	0	3,347
EZPass Equipment/Maintenance	104,545	8,221	80,237	0	24,309
EZPass Operating Expense	103,252	10,505	99,252	0	4,000
TOTAL	\$1,819,380	\$186,256	\$1,765,150	\$0	\$54,229

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$1,882,330	\$211,186	\$1,829,668	\$0	\$52,662
Overtime Wages	42,591	4,885	77,436	0	(34,845)
Pension Contributions	106,998	15,607	110,010	0	(3,012)
Social Security Contributions	147,435	16,652	145,640	0	1,795
Health Care Benefits	824,858	73,277	773,036	0	51,822
Life Insurance	11,749	970	11,287	0	462
Utility Expense	75,232	4,398	57,402	0	17,830
Office Expense	2,370	0	0	0	2,370
Communication	9,271	517	6,806	0	2,465
Education Training	2,250	0	0	0	2,250
Vehicle Maint. & Equipment	12,850	0	2,122	0	10,728
Operations Maintenance	100,184	2,262	53,088	0	47,096
Uniform Expense	15,279	7,107	9,101	0	6,178
Business Insurance	560,969	40,464	492,218	0	68,751
Licenses & Inspections	817	57	565	0	252
State Police Bridge Security	1,290,479	102,075	1,232,112	0	58,367
TOTAL	\$5,085,662	\$479,457	\$4,800,492	\$0	\$285,170

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2011	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employees Salaries	\$1,584,714	\$170,495	\$1,477,397	\$0	\$107,318
Overtime Wages	37,668	2,241	58,982	0	(21,314)
Pension Contributions	84,616	18,362	96,946	0	(12,330)
Social Security Contributions	120,596	13,484	116,912	0	3,684
Health Care Benefits	720,043	56,908	604,608	0	115,434
Life Insurance	9,571	793	9,488	0	83
Utility Expense	55,011	3,605	42,219	0	12,792
Office Expense	1,000	0	1,033	0	(33)
Communication	19,400	821	9,275	0	10,125
Education Training	1,100	0	0	0	1,100
Vehicle Maint. & Equipment	8,320	809	6,510	0	1,810
Operations Maintenance	41,704	1,129	31,236	0	10,468
Uniform Expense	5,300	3,208	4,171	0	1,129
Business Insurance	273,702	19,989	242,287	0	31,414
Licenses & Inspections	630	0	543	0	87
State Police Bridge Security	416,311	32,930	397,482	0	18,829
TOTAL	\$3,379,686	\$324,775	\$3,099,088	\$0	\$280,597

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM STATEMENT OF REVENUE AND EXPENSES FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2011

Control Cont		T-M	NH-I	1-78	다	P-C	DWG	M-M	SDTS	NDTS	АБМ	TOTAL 2011	% of Revenue	TOTAL 2010	% of Revenue
1,12,554, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12,544, 1,12	TOLL REVENUE														
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1,500,50 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1	EZPass Fee	136,047	32,666	435,882	113,518	22,911	276,283	14,835			•	1,032,141		786,091	
	Net Violation Fee Income	273,980	82,60	495,039	259,055	39,678	623,128	18,261	•	•		1,821,747		768,459	
1,500,525 1,500,525 1,500,42 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,55 1,504,5	REVENUE FROM TOLL ACTIVITY				9,566,321		\$ 28,272,815	1,405,204	•	,			9		
1,58,538 79,114 1,58,64 1,910 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,12 1,94,1	OPERATING EXPENSE														
18,434 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 18,424 1	Regular Employees Salaries	1,589,926	\$21,026	2,196,054	1,630,435	735,620	2,378,552	781,450	1,829,668	1,477,397	4,299,907	17.889,136	17.16%	17.988.563	19.89%
1,450, 6,945, 6,945, 6,945, 6,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1,455, 1	Temporary/Summer Salaries	126,438	28,307	86,351	110,102	38,310	129,417	38,600			13,928	571,454	0.55%	596.462	0.66%
15,500 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 15,600 1	Overtime Wages	38,831	49,076	50,675	32,781	16,297	33,249	27,107	77,436	58,982	5,964	390,398	0.37%	274,855	0.30%
11570 17644 17764 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 17647 1764	Pension Contributions	86,660	59,406	150,103	189'86	51,356	141,539	49,368	110,010	96,946	272,073	1,116,143	1.07%	765,485	0.85%
105707 64154 944540 944541 34751 346441 34751 344540 344541 344540 344541 344540 344541 344540 344541 344540 344541 344540 344541 344540 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 344541 3445	Social Security Contributions	133,677	79,644	177,064	134,725	60,175	193,496	64,550	145,640	116,912	361,493	1,467,376	1.41%	1,470,070	1.63%
19570 6115 15,70 10,644 3,17 11,621 2,465 2,101 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 1,127 2,445 2,445 1,127 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,445 2,44	Health Care Benefits	637,078	384,069	904,286	618,619	280,362	936,560	291,614	773,036	604,608	1,251,787	6,683,219	6.41%	6,380,425	7.06%
1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,141 1,14	Life Insurance	10,570	6,115	15,470	10,684	3,178	18,428	4,728	11,287	887'6	31,790	121,739	0.12%	119,500	0.13%
1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12, 1,12	Retiree Benefits	•	•	•	١	1	•	•		•	,	•	0.00%	•	0.00%
151221 15134 15425 15426 4311 7412 5448 5142 4212 74124 5948 71424 794840 799480 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 799480 77148 77148 799480 77148 799480 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77148 77	Unemployment Compensation	•	•		•	•	•	•	•	•	17,876	17,876	0.02%	23,222	0.03%
1,548 1,548 4,123 5,106 4,132 2,445 6,466 9,235 173,697 677,163 0,40% 2,375 173,697 64,462 2,445 2,644 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444 2,444	Utility Expense	151,222	157,343	136,275	127,650	175,23	74,153	53,683	57,402	42,219	٠	862,318	0.83%	729,356	0.81%
1,175 1,184 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,124 1,12	Office Expense	7,489	1,928	5,196	4,312	2,000	4,703	2,486	•	1,033	179,843	209,050	0.20%	207,671	0.23%
64.66 70.00 1,184 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 1,024 <th< td=""><td>Communication</td><td>51,750</td><td>41,855</td><td>41,332</td><td>57,086</td><td>31,308</td><td>39,382</td><td>24,762</td><td>908'9</td><td>9,275</td><td>173,607</td><td>477,163</td><td>0.46%</td><td>375,454</td><td>0.42%</td></th<>	Communication	51,750	41,855	41,332	57,086	31,308	39,382	24,762	908'9	9,275	173,607	477,163	0.46%	375,454	0.42%
1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,101 1,10	luformation Technology	6,446	6,992	2,364	2,024	2,024	2,024	2,024	•	•	282,028	305,927	0.19%	264,642	0.29%
10,170 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 18,172 1	Education Training	959	920	1,184	132	125	804	865	•	•	93,716	98,764	0.09%	110,825	0.12%
14,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,000 145,0	Vehicle Maint. & Equipment	62,981	88,152	73,371	45,209	21,669	51,818	787,22	2,122	6,510	1,615	376,235	0.36%	269,677	0.30%
10,107 4,144 8,045 4,296 4,296 7,457 5,457 9,101 4,171 7,713 1,147 1,047 1,147 1,047 1,147 1,047 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,147 1,1	Operations Afaintenance	144,363	148,079	162,149	115,374	65,564	76,075	95£59	53,088	31,236	1,003,004	1,864,288	1.79%	1,832,882	2.03%
1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,	Commission Tell Canada		' :	, ,,,	'	' "	1 100	, ,	,	,	21,847	21,847	0.02%	22,363	0.02%
1,122	Loll Collection	701,01	4,143	8,051	160'8	4,290	1,89/	755,6	' ;			47,935	0.05%	52,910	0.06%
1,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10,006 10	Unitorial Expense	27711	4,197	2,450	550,4	2,254	086,6	756,1	101,9	4,171	3,731	49,101	0.05%	78,363	0.09%
135,722 117,799 635,889 412,357 34,784 636,899 11,379 43,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794 137,794	Business Insurance	244,484	183,101	989,44	1/8,18/	110,931	325,878	65/18/	492,218	242,287	169,111	2,410,179	7.31%	3,007,855	3.33%
13,172 10,100 13,173 14,129 106,213 10,614 1,211,112 197,412 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999 1,065,999	Licenses & Inspections	16	361	980,1	186	717	249	977	coc	7	, 00. 26	4,700	0.00%	3,498	0.00%
588,656 112,799 655,889 412,357 64,789 599,113 70,654 1,233,112 397,482 4,333,434 3,776 4,033,493 397,843 4,037,849 4,037,849 4,037,849 1,297,833 4,037,849 1,297,833 4,037,849 1,297,833 4,037,849 1,297,833 4,037,849 1,297,833 1,297,833 1,297,833 1,297,833 1,297,833 1,297,833 1,297,833 1,297,833 1,297,843 1,297,833 1,297,843 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 3,127,846 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,056 4,4118,	Professional Services	'	'		,		' '	, ,			1 069 999	1 069 990	1.01%	940.077	1 04%
133,722 107,006 183,401 133,722 80,237 210,432 80,237 210,432 80,237 210,432 80,237 210,432 80,237 210,432 80,237 210,432 80,237 210,432 21,736,132 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,138 22,1	State Police Bridge Security	588.656	112,799	635.889	412.357	84.289	\$11.865	70.654	1,232,112	397.482	200000	4 133 354	7.60	4012 849	4 47%
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Color Colo	General Continuency			163,			,	1	' '		197 148	186 861	7-610	15.825	200
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\$ 7,983,659 \$ 118,516 \$ 41,228,525 \$ 5,298,425 \$ 4,48,789 \$ 22,278,667 \$ (4,806,492) \$ (2,099,088) \$ (4,806,492) \$ (2,099,088) \$ (4,432,099) \$ (8,432,099) \$ (8,432,099) \$ (8,432,099) \$ (8,432,099) \$ (8,432,099) \$ (8,432,099) \$ (8,432,099) \$ (8,432,099) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$ (1,072,911) \$	TOTAL OP. MAINT	4.661.931	1	۱۴		-	٧	1.765.150	1 800 492	1	0 717 050	1		1	78 70#2
110,506 116,130 1,145,125 2,456,175 2,55,075 2,50,108,276 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,130 2,51,704,		000		363 066 57 3				2000	200 00000						
S6 4951 - 4951 - 5 - 8 116,130 0.11% 115,333 S - S - S (4,951) S - S 116,130 0.11% S 115,333 S - S (1,072,911) (303,364) (1,375,343) (303,364) (1,374,929) (1,072,911) 9,221,533 S 116,130 0.11% S 145,461,783 S6,944,306 S(531,704) S4,225,905 S(55,075) S20,708,276 S(6,175,421) S(4,171,99) S(4,171,99) S(9,131,704) S(33,704,178) S(4,171,99) S(4,171,99) S(35,076) S(35,076) S(35,076) S(35,076) S(35,076) S(35,076) S(35,076) S(4,171,99) S(4,171,99) S(4,171,99) S(4,171,99) S(35,076) S(35,076) <td>NET OPERATING REVENUE</td> <td></td> <td></td> <td>5 41,228,525</td> <td></td> <td></td> <td></td> <td>(359,946)</td> <td>(4,808,492)</td> <td></td> <td>(9,432,059)</td> <td></td> <td></td> <td></td> <td>51.21%</td>	NET OPERATING REVENUE			5 41,228,525				(359,946)	(4,808,492)		(9,432,059)				51.21%
5 5 - 5 (112) 5 561 5 - 5 (4,951) 5 - 5 (4,951) 5 - 5 (4,951) 5 (4,171,929) (1,072,911) 9,321,533 (1,072,912) (1,072,913) (503,364) (1,374,929) (1,072,913) 9,321,533 (1,072,913) (503,364) (1,374,929) (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,532 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,533 (1,072,913,749) 9,321,5321,533 (1,072,913,749) 9,321,5321,5321,532 (1,072,913,749) 9,321,5321,5321,5321,5321,5321,5321,5321,	OTHER OPERATING INC/EXP														
S	Other Operating Income	•	•	112	195	٠	4,951	,		•	110,506	116,130	0.11%	153,832	0.17%
S6,944,306 S(531,704) S39,719,478 S4,225,905 S(55,075) S(50,708,276) S(6,175,421) S(4,171,999) S(4,171,999) S(4,171,999) S(5,178,319) S(5,178,319) S(5,178,421) S(4,171,999)	TOTAL OTHER OPERATING INC	s		(112)		8	(4,951)	'		٠	110,506		ı		0.17%
\$6,944,306 \$(55,075) \$20,708,276 \$(863,310) \$(6,175,421) \$(4,171,999) \$ 59,800,455 \$7,37% \$ 46,461,783 1,979,162 1,979,162 1,979,162 1,909,162 0.09% 0.001 0,003 0,004 0.00% 0.00% 0.00% 0.00% 0,007 0,008 0.00% 0.00% 0.00% 0.00% 0.00%	Administration Allocated Expense	(1,039,353)	(670,220)		(1,072,911)	(503,364)	(1,575,343)	(503,364)	(1,374,929)	(1,072,911)	9,321,553				
1,979,162 1,90% 2,647,163 90,551	NET OPERATING INC	\$6,944,306	\$(531,704)	\$39,719,478	\$4,225,905	\$(55,075)	\$20,708,276	\$(863,310)	\$(6,175,421)	\$(4,171,999)		\$ 59,800,455	- 1	\$ 46,461,783	51.38%
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1,975,162 1.50% 2,647,103 90,551 -0.09% 60,001 (21,155,184) -0.09% (20,944,732) (17,076,370) -16,38% (10,879,831) 5 (36,161,840) 34,69% § (29,107,459)	NON-OFFICALING KEVIEAF														
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(17,075,770) -16,39% (10,879,831) -0,00% -0,00% (10,879,831) -0,00% -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831) -0,00% (10,879,831	Interest Expense												-20.30%	- (212 FLO UC)	0.00%
2 (36,161,840) 8 14,694 8 (19,1101,459) 8 14,694 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14,129 14	Depreciation Expense											(17,876,370)	-16.38%	(10,879,831)	-12.03%
S (36,161,840) 34,69% S (22,107,459)	OPEB Amort Expense											•	0.00%	•	0.00%
	TOTAL NON-OPERATING REV/EXP										•	(36,161,840)			32.19%

19.19%

22.68% \$17,354,324

\$23,638,615

CHANGE IN NET ASSETS

Meeting of January 30, 2012

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

Meeting of January 30, 2012

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Purchasing	Monthly Purchasing Report Covering the	1 - 3
	Month of December 2011	
Purchasing	Supplemental Monthly Purchase Report	
	Lessors, Maintenance and Service Contracts	4 -5
	Expiring Between February 2012 and April	
	2012	

Meeting of January 30, 2012

MONTHLY PURCHASING REPORT

December 2011

This report itemizes all orders for purchases made for the month of December 2011, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Superintendent

The purchasing activities for the month culminated in the preparation and placement of 21 purchase orders. To secure competitive prices on items being purchased, 15 price inquiries were sent out for 6 of the requisitions leading to purchase orders, an average of 2.50 per order ($15 \div 6$). A significant procurement of over \$5,000.00 during the period is shown below:

➤ One (1) Purchase Order was let, in the total amount of \$9,895.00, at the request of District III, for the installation of a carport on the DWG Toll Plaza.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

* * *

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES December 2011

Number N			December 201	11		
20110613 BETHES BARBICADES TRAFFIC DELINEATORIS DWG 20110614 FAXET IRREC GENTER TRES. 17 NHL 20110615 CAMDEN BAG & PAPER CO LANITORIAL SUPPLIES DWG 20110616 SUPERHEAT EMERCENCY BOILER REPAIR DWG 20110616 MALTER R DORN BETATIE, INC. AIR CONDITIONER REPAIR DWG 20110616 MALTER R DORN BETATIE, INC. BOILER PREVENTATIVE MAINT. TM NHL 20110619 MESTERCHANICAL, INC. BOILER PREVENTATIVE MAINT. TM NHL 20110620 THE HON COMPANY GPFICE FURNITURE - SUFT TM PA 4400004308 20110621 THE HON COMPANY GPFICE FURNITURE - SUFT TM NHL 20110623 THE HON COMPANY GPFICE FURNITURE - SUFT TM NHL 20110624 STRUCTURAL METAL FABBUCATORS SNOW PLOW PARTS DWG PWG 20110625 FM RUTZ, INC. BOULER REPAIRS TM NHL 20110626 MHEE BIRCH BAVIRON SWASTIE BULLDINGS INC. GAREBORY ON PARTS PWG 20110623	PO Numb		General Description		Commis	** BY AUTHORITY OF ** sion Director Dist. Supt.
13 ALEXYSTRE CENTER THES.17 NHL 14 FASTERAL COMPANY ROTARY HAMMER EP PA COSTARS \$ 15 CAMDEN BAG & PAPER CO. ANITORIAL SUPPLIES DWG 17 WALTER R DORN ESTATE, INC. AIR CONDITIONER REPAIR DWG 18 CORE MECHANICAL, INC. BOILER PREVENTATIVE MAINT. TM NI T0213 19 KISTLER O'BREIN FIRE ALARM INSPECTION NHL TM NI T0213 10 TISTIN MECHANICAL, INC. BOILER PREVENTATIVE MAINT. TM NI T0213 10 TISTIN MECHANICAL, SERVICES FAN MOTOR REPLACEMENT TM PA 44000043/88 11 TISTIN MECHANICAL, SERVICES FAN MOTOR REPLACEMENT TM NI T0213 12 TISTIN MECHANICAL SERVICES FAN MOTOR REPLACEMENT TM NI T0213 13 TISTIN MECHANICAL SERVICES SNOW PLOW PARTS DWG FIN D02-01-11 14 CORE MECHANICAL INC. BOILER REPAIRS TM NI T0213 15 CORE MECHANICAL INC. BOILER REPAIRS TM NI T0213 16 MER CUTTAL RESERVE CARPORT AT TOLL PLAZA DWG FIN 02-01-11 17 CORE MECHANICAL INC. BOILER REPAIRS TM NI T0213 18 MHITE BIRCH ENVIRONMENTAL INC WASTE PICK UP PC 19 CEDERIA PORTABLE BUILDINGS INC CARPORT AT TOLL PLAZA DWG FIN 02-01-11 19 CEDERIA PORTABLE BUILDINGS INC CARPORT AT TOLL PLAZA DWG FIN 02-01-11 19 CEDERIA PORTABLE BUILDINGS INC CARPORT AT TOLL PLAZA DWG FIN 02-01-11 19 CAPITAL RESERVE DWG FIN 02-01-11 19 CAPITAL RESERVE DWG FIN 02-01-11 19 CAPITAL RESERVE DWG FIN 02-01-11 10 AWISCO PLASAG CHAPRA REPAIRS PC PURCHARLE BUILDINGS INC PURCHARLE BUILDINGS INC	201106		TRAFFIC DELINEATORS	DWG		1,260.00
14 FASTENAL COMPANY ROTARY HAMMER EP PACOSTARS 8 5 CAMDEN BAG & PAPER CO	201106	ALEX'S TIRE CENTER	TIRES -17	NHL		3,692.20
15 CAMDEN BAG & PAPER CO	201106	FASTENAL COMPANY	ROTARY HAMMER	t.		1,149.00
15 SUPERHEAT EMRGGNOY BOILER REPAIR DWG 17 WALTER R. DORN ESTATE, INC. AIR CONDITIONER REPAIR NHL 18 CORE MECHANICAL, INC. BOILER PREVENTATIVE MAINT. TM NJ T0213 19 KISTLER O'BREIN FIRE ALARMINSPECTION NHL NJ T0213 10 THE HON COMPANY OFFICE FURNITURE - SUPT. TM PA 440004308 11 TUSTIN MECHANICAL, INC. SNOW PLOW PARTS DWG PWG 12 TUSTIN MECHANICAL SERVICES FAN MOTOR REPLACEMENT TR NJ T0213 13 WHITE BIRCH ENVIRONMENTAL INC BOILER REPAIRS PWG FIN 02-01-11 15 CORE MECHANICAL, INC. BOILER REPAIRS PWG FIN 02-01-11 16 CARPORT AT TOLL PLAZA DWG FIN 02-01-11 17 CARPORT AT TOLL PLAZA DWG FIN 02-01-11 18 AWISCO PLASMA CUTTER PWG 18 AWISCO PLASMA CUTTER PWG FIN 03-01-11 19 AWISCO PLASMA CUTTER PWG FIN 03-01-11 10 AWISCO PLASMA CUTTER PWG FIN 03-01-11 10 AWISCO PLASMA CUTTER PWG FIN 03-01-11 11 AWISCO PLASMA CUTTER PWG FIN 03-01-11 11 AWISCO PLASMA CUTTER PWG FIN 03-01-11 11 AWISCO PLASMA CUTTER PWG FIN 03-01-11 12 AWISCO PLASMA CUTTER PWG FIN 03-01-11 13 AWISCO PLASMA CUTTER PWG FIN 03-01-11 14 AWISCO PLASMA CUTTER PWG FIN 03-01-11 15 AWISCO PLASMA CUTTER PWG FIN 03-01-11 16 AWISCO PLASMA CUTTER PWG FIN 03-01-11 17 AWISCO PLASMA CUTTER PWG FIN 03-01-11 18 AWISCO PLASMA CUTTER PWG FIN 03-01-11 18 AWISCO PLASMA CUTTER PWG	201106	1	JANITORIAL SUPPLIES	DWG		1,190.30
17 WALTER R DORN ESTATE, INC. AIR CONDITIONER REPAIR NHL 18 CORE MECHANICAL, INC. BOILER PREVENTATIVE MAINT. TM NI T0213 19 KISTLER O'BREIN FIRE ALARM INSPECTION NHL. NHL. 20 THE HON COMPANY OFFICE FURNITURE - SUPT. TM PA 4400004308 21 TUSTIN MECHANICAL SERVICES FAN MOTOR REPLACEMENT TM PA 22 METZ COMPANY HVAC REPAIRS EP PA 23 EM KUTZ, INC. SNOW PLOW PARTS DWG PWG 24 STRUCTURAL METAL FARRICATORS SNOW PLOW PARTS EP PWG 25 EMERGENCY SYSTEMS SER CO EMERGENCY GENERATOR REPAIRS FP PWG 26 PINE RUN CONST CORP DIESEL TANK INSPECTION NHL NTO213 27 CORE MECHANICAL, INC. BOILER REPAIRS TM NIT0213 28 WHITE BIRCH ENVIRONMENTAL INC. WASTE PICK UP PC FIN 02-01-11 29 GEORGIA PREVENTABLE DWG FIN 02-01-11 20	201106		EMERGENCY BOILER REPAIR	DWG	10000000000000000000000000000000000000	175.00
18 CORE MECHANICAL, INC. BOILER PREVENTATIVE MAINT. TM NJ T0213 19 KISTLER O'BREIN FIRE ALARM INSPECTION NHL. 20 THE HON COMPANY OFFICE FURNITURE - SUPT. TM PA 4400004308 21 TUSTIN MECHANICAL SERVICES FAN MOTOR REPLACEMENT TM PA 4400004308 22 METZ COMPANY HVAC REPAIRS EP DWG 23 EMECJENCY SYSTEMS SER CO EMERGENCY GENERATOR REPAIR EP DWG 24 STRUCTURAL METAL FABRICATORS SNOW PLOW PARTS DWG DWG 25 EMERGENCY SYSTEMS SER CO EMERGENCY GENERATOR REPAIR EP DWG 26 PINE RUN CONST CORP DIESEL TANK INSPECTION NHL NJ T0213 27 CORE MECHANICAL, INC. BOILER REPAIRS TM NJ T0213 28 WHITE BIRCH ENVIRONMENTAL INC WASTE PICK UP PC 29 GEORGIA PORTABLE BUILDINGS INC. CARPORT ATTOLL PLAZA DWG FIN 02-01-11 20 NEW HORIZONS COMPUTER OUTLOOK & EXCEL TRAINING MM LEARNING LEARNING DWG PREPAIR EP 30 NEW HORIZONS COMPUTER DWG DLASMA CUTTER DWG 31 AWISCO PLASMA CUTTER DWG PROPERATOR PROPAIR EP 32 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 33 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 34 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 35 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 36 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 37 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 38 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 39 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 30 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 30 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 30 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 30 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 30 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP 30 BITTONE EQUIPMENT SERVICES LLC LARG	201106	1	AIR CONDITIONER REPAIR	THN	• 中国通过信仰 医甲基甲基氏液管洗孔	636.91
19 KISTLER O'BREIN 20 THE ALARM INSPECTION 21 TUSTIN MECHANICAL SERVICES 22 METZ COMPANY 23 EM. KUTZ, INC. 24 STRUCTURAL METAL FABRICATO'RS 25 SINOW PLOW PART'S 26 EMERGENCY SYSTEMS SER CO 27 CORE MECHANICAL, INC. 28 WHITE BIRCH ENVIRONMENTAL INC. 29 GEORGIA PORTABLE BUILDINGS INC. 20 OUTLOOK & EXCEL TRAINING 30 NEW HORIZONS COMPUTER 31 AWISCO 32 THE AND COMPANY 33 AWISCO 34 STRUCTURAL METAL FABRICATOR 36 THE AND CONTUTER 37 CARPORT AT TOLL PLAZA 38 WHITE BUILDINGS INC. 39 GEORGIA PORTABLE BUILDINGS INC. 30 NEW HORIZONS COMPUTER 31 AWISCO 32 THE AND COMPUTER 33 AWISCO 34 STRUCTURAL METAL RESERVE 35 EMERGENCY SYSTEMS 40 THE AND COMPUTER 56 THE AND COMPUTER 57 CARPORT AT TOLL PLAZA 58 DILER REPAIRS 59 DILER REPAIRS 50 DILLONE RECEL TRAINING 50 DILLONE RECEL TRAINING 51 AWISCO 52 THE AND COMPUTER 53 BITTONE EQUIPMENT SERVICES LLC. 56 THE ALLONG COMPUTER 57 CARPORT AT TOLL PLAZA 58 BITTONE EQUIPMENT SERVICES LLC. 58 BITTONE EQUIPMENT SERVICES LLC. 58 BITTONE EQUIPMENT SERVICES LLC. 59 THE AND COMPUTER 50 THE AND COMPUTER 57 CARPORT AT TOLL PLAZA 58 BITTONE EQUIPMENT SERVICES LLC. 59 THE AND COMPUTER 50 THE AND COMPUTER 51 THE	201106		BOILER PREVENTATIVE MAINT.	1		644.01
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21 TUSTIN MECHANICAL SERVICES FAN MOTOR REPLACEMENT 178 22 METZ COMPANY HVAC REPAIRS EP 23 E.M. KUTZ, INC. SNOW PLOW PARTS DWG 24 STRUCTURAL METAL FABRICATORS SNOW PLOW PARTS DWG 25 EMERGENCY SYSTEMS SER CO EMERGENCY GENERATOR REPAIR EP 26 PINE RUN CONST CORP DIESEL TANK INSPECTION NHL 27 CORE MECHANICOLA, INC. BOILER REPAIRS TM NI T0213 28 WHITE BIRCH ENVIRONMENTAL INC. WASTE PICK UP PC 29 GEORGIA PORTABLE BUILDINGS. INC. CARPORT AT TOLL PLAZA DWG FIN 02-01-11 29 GEORGIA PORTABLE BUILDINGS. INC. CARPORT AT TOLL PLAZA DWG FIN 02-01-11 29 GEORGIA PORTABLE BUILDINGS. INC. CARPORT AT TOLL PLAZA DWG FIN 02-01-11 29 GEORGIA PORTABLE BUILDINGS. INC. CARPORT AT TOLL PLAZA DWG FIN 02-01-11 20 LEARNING LEARNING PLASMA CUTTER DWG 31 AWISCO PLASMA CUTTER DWG	201106		OFFICE FURNITURE - SUPT.	1 1 1	470.08	
23 METZ COMPANY HVAC REPAIRS EP 24 STRUCTURAL METAL FABRICATORS SNOW PLOW PARTS DWG 25 EMERGENCY SYSTEMS SER CO EMERGENCY GENERATOR REPAIR EP 26 PINE RUN CONST CORP DIESEL TANK INSPECTION DWG ENDIER REPAIRS TM NJ T0213 27 CORE MECHANICAL, INC. BOILER REPAIRS TM NJ T0213 28 WHITE BIRCH ENVIRONMENTAL INC. WASTE PICK UP CAPITAL RESERVE CAPITAL RESERVE 16 ANISCO BLASMA CUTTER DWG 17 ANISCO PLASMA CUTTER EP 29 GEOGRAPH SERVICES LLC LARGE DUMP TRUCK EMBRG REPAIR EP 29 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMBRG REPAIR EP	201106	1	FAN MOTOR REPLACEMENT	178		213.50
24 STRUCTURAL METAL FABRICATORS SNOW PLOW PARTS DWG 25 EMERGENCY SYSTEMS SER CO EMERGENCY GENERATOR REPAIR EP 26 PINE RUN CONST CORP DIESEL TANK INSPECTION NHL 27 CORE MECHANICAL, INC. BOILER REPAIRS TM NJ T0213 28 WHITE BIRCH ENVIRONMENTAL INC WASTE PICK UP 29 GEORGIA PORTABLE BUILDINGS. INC. CARPORT AT TOLL PLAZA DWG FIN 02-01-11 CAPITAL RESERVE 30 NEW HORIZONS COMPUTER OUTLOOK & EXCEL TRAINING MM LEARNING LEARNING 31 AWISCO PLASMA CUTTER DWG 22 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP	201106	METZ COMPANY	HVAC REPAIRS	EP		262.20
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26 PINE RUN CONST CORP 27 CORE MECHANICAL, INC. 28 WHITE BIRCH ENVIRONMENTAL INC. 29 GEORGIA PORTABLE BUILDINGS. INC. 29 CARPORT AT TOLL PLAZA 29 CAPITAL RESERVE 30 NEW HORIZONS COMPUTER 30 NEW HORIZONS COMPUTER 31 AWISCO 32 BITTONE EQUIPMENT SERVICES LLC. LARGE DUMP TRUCK EMERG REPAIR BOILER REPAIRS TM. NJ T0213 PC. TM.	201106	r	EMERGENCY GENERATOR REPAIR	EP	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,621.84
27 CORE MECHANICAL, INC. BOILER REPAIRS 28 WHITE BIRCH ENVIRONMENTAL INC. WASTE PICK UP PC 29 GEORGIA PORTABLE BUILDINGS. INC. CAPPORT AT TOLL PLAZA OUTLOOK & EXCEL TRAINING MM LEARNING 31 AWJSCO PLASMA CUTTER BOILER REPAIRS TM NJ T0213 PC FIN 02-01-11 DWG FIN 02-01-11 DWG FIN 02-01-11 DWG STRICONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP	201106	i	1 0	NHL		400.00
28 WHITE BIRCH ENVIRONMENTAL INC WASTE PICK UP 29 GEORGIA PORTABLE BUILDINGS. INC. CARPORT AT TOLL PLAZA CAPITAL RESERVE 30 NEW HORIZONS COMPUTER 1. LEARNING 31 AWISCO 32 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EACH PC FIN 02-01-11 DWG FIN 02-01-11 DWG FIN 02-01-11 DWG FIN 02-01-11 DWG FIN 02-01-11 EARING LEARNING BLASMA CUTIER DWG FIN 02-01-11 EARNING BLASMA CUTIER DWG FIN 02-01-11	201106	is.		1 1 1 1		398.75
29 GEORGIA PORTABLE BUILDINGS. INC. CARPORT AT TOLL PLAZA DWG FIN 02-01-11 CAPITAL RESERVE 30 NEW HORIZONS COMPUTER OUTLOOK & EXCEL TRAINING MM LEARNING 31 AWISCO PLASMA CUTIER DWG 32 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR EP	201106	1	S	PC		235.00
10 NEW HORIZONS COMPUTER OUTLOOK & EXCEL TRAINING LEARNING 31 AWISCO PLASMA CUTTER 32 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR	201106		i	1	9,895.00	
PLASMA CUTTER PLASMA CUTTER BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR	201106	NEW HORIZONS COMPUTER LEARNING	OUT	WW		450.00
32 BITTONE EQUIPMENT SERVICES LLC LARGE DUMP TRUCK EMERG REPAIR	201106	31 AWISCO	1	DwG		1,989.00
	201106	32	LARGE DUMP TRUCK EMERG REPAIR	EP		2,893.64

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES December 2011

÷	Dist. Supt.	\$0.00	
** BY AUTHORITY OF **	Director	\$23,727,68	\$ 34,092.76
** BY A	Commission	\$10,365.08	
Contract/Decolution/	Comment	= AUTHORITY TOTALS:	= GRAND TOTAL:
	Req Dept	A	
	General Description		
	Vendor Name	Purchase Order Count: 21	
PO	Number	Purchase C	

Meeting of January 30, 2012

SUPPLEMENTAL MONTHLY PURCHASING REPORT LESSORS, MAINTENANCE AND SERVICE CONTRACTS EXPIRING BETWEEN FEBRUARY 2012 AND APRIL 2012

As requested by Commission Members at the August 31, 1998 meeting, reproduced hereunder are all lessors, maintenance and service contracts that will expire within a three-month period, from February 2012 through April 2012.

A compendium of existing lessors, maintenance and service contracts has been transmitted to all Commission Members under separate cover.

ACTION RECOMMENDED

Adopt a Resolution authorizing receipt and filing of the report.

MEETING OF JANUARY 30, 2012

LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

	•	TRENTON-MORRISVILLE TOLL BRIDGE	
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD
Cummins-Allison	\$380.00	Maintenance contract for banking room	5/1/11 through 4/30/12
		equipment	

	PAYMENT/CONTRACT PERIOD	5/1/11 through 4/30/12
JEW HOPE-LAMBERTVILLE TOLL BRIDGE	DESCRIPTION OF SERVICES	Maintenance contract for banking room machines
Z	PAYMENT AMOUNT	\$380.00
	VENDOR	Cummins-Allison

E-Z PASS REPORT ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM DECEMBER 2011

SUBJECT	DESCRIPTION	PAGE NUMBER
Management	Management Operations Report	
Operations	E-ZPass Report	1-9
	December	

E-Z PASS REPORT ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM DECEMBER 2011 (Continued)

ETC has submitted an Operations Report that summarizes E-ZPass transponder and account information for December.

Key statistics presented in the report are as follows:

ETC Customer Service Center Reported Transponder and Account Activity	December 2011
Total Number of Active (029)Transponders	131,840
Total Number of Accounts	66,046
Average Number of Transponders Issued Per Day	24
Average Number of Accounts Opened Per Day	9
Average Number of Calls Per Day	558
Total Number of Applications Processed	258

E-Z PASS REPORT ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM DECEMBER 2011

(Continued) Total ETC Traffic (in millions) **2**011 **□** 2009 Q2010 2.5 21 20 20 1.5 0.5 **Accounts Opened □**2009 □2010 ■ 2011 600 400 200 Tags Issued □2009 D2010 ■ 2011 1,500 1,000 500 Phone & Web Applications ₾2010 650 325 May

E-Z PASS REPORT ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM DECEMBER 2011 (Continued)

The E-ZPass Department has submitted an Operations Report that summarizes E-ZPass Customer Service Call Activity for December. Key statistics in this report are as follows:

E-ZPASS DEPARTMENT CSC CALL ACTIVITY	Total Calls for the Month of December
Calls Referred to ETC	
Replenishment Inquiries	76
Billing Inquiries	27
Account Modification Requests	39
Requests to Close Account	1
Violation Notification Inquires	38
Toll Disputes	8
DRJTBC Inquiries	
Calls referred to Other Departments (Human Resources and Engineering)	36
Total Number of Calls for December	225

E-Z PASS REPORT ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM DECEMBER 2011 (Continued)

AAA Northampton County Travel Agency E-ZPass QuickStart (May 2008 - December 2009)	Event Date	Number of Transponders Issued
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	5/1/08 — 5/31/08	141
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	12/1/08 - 12/31/08	57
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	1/1/09 - 1/31/09	22
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	2/1/09 – 2/28/09	22
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	3/1/09 - 3/31/09	14
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	4/1/09 – 4/30/09	17
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	5/1/09 – 5/31/09	23
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	6/1/09 – 6/30/09	34
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	7/1/09 – 7/31/09	98
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	8/1/09 - 8/31/09	57
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	9/1/09 – 9/30/09	30
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	10/1/09 - 10/31/09	32
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	11/1/09 – 11/30/09	19
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	12/1/09 – 12/31/09	27
AAA Northampton County Travel Agency (Total Transponders Issued)	5/1/08 — 12/31/09	593

E-Z PASS REPORT ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM MONTH OF DECEMBER 2011 (Continued)

AAA Northampton County Travel Agency E-ZPass QuickStart (January 2010 – December 2010)	Event Date	Number of Transponders Issued
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	1/1/10 1/31/10	20
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	2/1/10 2/28/10	9
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	3/1/10 - 3/31/10	31
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	4/1/10 – 4/30/10	34
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	5/1/10 - 5/31/10	71
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	6/1/10 - 6/30/10	45
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	7/1/10 – 7/31/10	118
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	8/1/10 — 8/31/10	81
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	9/1/10 – 9/30/10	52
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	10/1/10 - 10/31/10	60
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	11/1/10 – 11/30/10	42
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	12/1/10 – 12/31/10	44
AAA Northampton County Travel Agency (Total Transponders Issued 2010)	1/1/10 – 12/31/10	565
AAA Northampton County Travel Agency (Total Transponders Issued 2008 - 2010)		1,200
AAA Northampton County Travel Agency 3914 Hecktown Road Easton, Pa.	1/1/11- 1/31/11	39

E-Z PASS REPORT ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM DECEMBER 2011 (Continued)

AAA Northampton County Travel Agency E-ZPass QuickStart	Event Date	Number of Transponders Issued	
AAA Northampton County Travel Agency	2/1/11 -	35	
3914 Hecktown Road Easton, Pa.	2/28/11		
AAA Northampton County Travel Agency	3/1/11 -	56	
3914 Hecktown Road Easton, Pa.	3/31/11		
AAA Northampton County Travel Agency	4/1/11 -	58	
3914 Hecktown Road Easton, Pa.	4/30/11	38	
AAA Northampton County Travel Agency	5/1/11 -	48	
3914 Hecktown Road Easton, Pa.	5/31/11	46	
AAA Northampton County Travel Agency	6/1/11 -	85	
3914 Hecktown Road Easton, Pa.	6/30/11	83	
AAA Northampton County Travel Agency	7/1/11 -	91	
3914 Hecktown Road Easton, Pa.	7/31/11	91	
AAA Northampton County Travel Agency	8/1/11 —	101	
3914 Hecktown Road Easton, Pa.	8/31/11	101	
AAA Northampton County Travel Agency	9/1/11 -	47	
3914 Hecktown Road Easton, Pa.	9/30/11	47	
AAA Northampton County Travel Agency	10/1/11—	42	
3914 Hecktown Road Easton, Pa.	10/31/11	42	
AAA Northampton County Travel Agency	11/1/11 -	41	
3914 Hecktown Road Easton, Pa.	11/30/11		
AAA Northampton County Travel Agency	12/1/11 -	62	
3914 Hecktown Road Easton, Pa.	12/31/11		
AAA Northampton County Travel Agency (Total Transponders Issued 2008 - 2011)		1,875	

E-Z PASS REPORT ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM DECEMBER 2011

(Continued)

Districts I, II and III E-ZPass QuickStart Venues (2011)	Event Date	Number of Transponders Issued
Quaker Bridge Mall Rt. 1 & Quakerbridge Rd. Lawrenceville, NJ	January 2011 (2 days)	2
Trenton – Morrisville Admin. Bldg. 110 Wood & Grove Sts. Morrisville, PA 19067	February 2011 (3 days)	102
Pocono Chamber of Commerce East Stroudsburg University 200 Prospect Street E. Stroudsburg, PA 18301	March (1 day)	3
Lehigh Valley Business Expo. North Hampton Community College 3835 Green Pond Road Bethlehem, PA 18020	March (1 day)	1
Trenton – Morrisville Admin. Bldg. 110 Wood & Grove Sts. Morrisville, PA 19067	March (3 days)	21
I-78 Welcome Center in Williams Township Northampton County, Pa.	April (2 days)	25
Lambertville Shad Festival	April-May (2 days)	10

E-Z PASS REPORT ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM DECEMBER 2011

(Continued)

Districts I, II and III E-ZPass QuickStart Venues (2011)	Event Date	Number of Transponders Issued
Trenton – Morrisville Admin. Bldg. 110 Wood & Grove Sts. Morrisville, PA 19067	June (12 Days)	19
I-78 Welcome Center in Williams Township Northampton County, Pa.	June (8 Days)	63
DWG Founders Day Delaware Water Gap, PA	June (1 Day)	3
Trenton – Morrisville Admin. Bldg. 110 Wood & Grove Sts. Morrisville, PA 19067	July (20 Days)	50
I-78 Welcome Center in Williams Township Northampton County, Pa.	July (15 Days)	132
Eason – Phillipsburg Admin. Bldg. 76 Broad St. Phillipsburg, NJ 08865	July (15 Days)	76
Trenton – Morrisville Admin. Bldg. 110 Wood & Grove Sts. Morrisville, PA 19067	August (20 days)	25
I-78 Welcome Center in Williams Township Northampton County, Pa.	August (20 days)	146
Easton – Phillipsburg Admin. Bldg. 76 Broad St. Phillipsburg, NJ 08865	August (20 days)	66
Trenton – Morrisville Admin. Bldg. 110 Wood & Grove Sts. Morrisville, PA 19067	September (20 days)	17
Trenton – Morrisville Admin. Bldg. 110 Wood & Grove Sts. Morrisville, PA 19067	October (21 days)	. 17
Trenton – Morrisville Admin. Bldg. 110 Wood & Grove Sts. Morrisville, PA 19067	November (20 days)	10
Delaware Water Gap Welcome Center River Road and Broad Street, Delaware Water Gap, Pa (Smithfield Township)	November (2 days)	52
Trenton – Morrisville Admin. Bldg. 110 Wood & Grove Sts. Morrisville, PA 19067	December (21 days)	11
Delaware Water Gap Welcome Center River Road and Broad Street, Delaware Water Gap, Pa Smithfield Township)	December (6 days)	140

ETC CUSTOMER SERVICE CENTER (CSC) OPERATION REPORT FOR THE E-ZPASS SYSTEM DECEMBER 2011 (Continued)

As a result of the Commission's E-ZPass QuickStart effort, 213 preprogrammed transponders were issued to motorists during the month of December.

E-ZPass QuickStart is available at the Trenton-Morrisville Administrative Office Monday-Friday from 7:30AM-4PM (except holidays) and will also be available at the Delaware Water Gap Welcome Center on select days during the month of January.

Meeting of January 30, 2012

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF DECEMBER 2011

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report Month of December 2011	1

Meeting of January 30, 2012

ELECTRONIC TOLL COLLECTION PROGRAM MONTH OF DECEMBER 2011

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

- 1. Commission Staff and ACS State and Local Solutions (ACS) are executing the final close out change order for the acquisition and implementation phase of the contract.
- 2. ACS and TransCore participate in monthly maintenance teleconference calls.
- 3. ACS shutdown to the ORT Lane at the I-78 and Delaware Water Gap Toll Bridges while Gannett Fleming completed their inspection of the lightning suppression systems on the ORT space fame and monotube gantries.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

- 1. ETC participated in weekly CSC/VPC Operations Calls.
- 2. ETC completed the relocation of the violation filter at the Customer Service Center (CSC) to post the VToll process.

General Electronic Toll Collection Program Activities

- 1. Commission Staff sent the IAG E-ZPass Technology Agreement to Kapsch for execution.
- 2. Commission Staff participated in a meeting with the New Jersey Motor Vehicle Commission (NJ MVC) and the New Jersey Turnpike Authority to discuss how they will incorporate data for Temporary Registration Plates into a separate database and ultimately into their main database.
- 3. Commission Staff participated in the IAG E-ZPass Policy Committee Meetings.
- 4. Commission Staff participated in the IAG's Strategic Plan Development Meeting.
- 5. Commission Staff is developing a draft plan to reduce the price of transponders for our Commercial Accounts and for lost/stolen replacements.

Meeting of January 30, 2012

NEW BUSINESS

LETTERS OF COMMENDATION

SUBJECT	DESCRIPTION	PAGE NUMBER
New Business	Letters of Commendation	1-3

Meeting of January 30, 2012

NEW BUSINESS

LETTERS OF COMMENDATION

Letters of commendation are reproduced directly hereunder and are self-explanatory.



Phillipsburg Shade Tree Commission

675 Corliss Avenue • Phillipsburg, NJ 08865 • Ph: 908-454-5003 • Fax: 908-454-8814

October 21, 2011

Julio Guridy
Director of the Compact Authorized Investment
Delaware River Joint Toll Bridge Commission
76 Broad St.
Phillipsburg, NJ 08854

Dear Julio:

The Phillipsburg Shade Tree Commission has voted the Delaware River Joint Toll Bridge Commission as the 2011 recipient of its annual Beautification Award. Congratulations. We hope that you will accept the honor in recognition of the many improvements to Union Square, Broad Street, and South Main Street that were funded by the Bridge Commission's Compact Authorized Investment.

As you know, this project has enhanced the downtown area with new trees and landscaping and most positively impacted the environment. These improvements more than fit the criteria set for the Shade Tree Commission award.

Would you please call me to confirm acceptance of the honor? We can then schedule the presentation of the award. In the meantime, should you have any questions or concerns, please feel free to contact me.

Sincerely,

Dawn L. Slifer Commission Secretary

cc: John Lynn, STC Chairperson



FROM THE OFFICE OF:

DAVID M. DELVECCHIO MAYOR

December 1, 2011

Frank Tolotta DRJTBC 2492 River Road New Hope, PA 18938-9519

Dear Mr. Tolotta:

On behalf of the City, thank you for providing assistance to the employees of the City with the hanging of the snowflakes in celebration of the upcoming holiday season.

The City is very appreciative of the partnership we have with the Delaware River Joint Toll Bridge Commission.

Again, thank you.

David M. DelVecchio

Mayor

Meeting of January 30, 2012

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

Meeting of January 30, 2012

Operation Index For Communications

SUBJECT	DESCRIPTION	PAGE NUMBER
Communication	Status Report Month of	1-2
	December	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of January 30, 2012

COMMUNICATIONS REPORT December 2011

COMMISSION AWARENESS EFFORTS:

Delaware Water Gap (I-80) Toll Bridge Project Completions: Worked with District III, Plants and Facilities, Engineering and other personnel to organize and carry out a media event to mark the successful completion of a series of projects at the Delaware Water Gap Toll Bridge over the past two years. The event noted a total investment of more than \$28 million in the major east-west I-80 crossing, including the installation of Express E-ZPass, a bridge rehabilitation project and the removal of gates in toll collection lanes serving E-ZPass customers. Executive Director Frank McCartney served as the event's master of ceremonies. Participants included John Donahue, the superintendent of the Delaware Water Gap National Recreation Area; Chuck Leonard, executive director of the Pocono Mountain Economic Development Corporation; and Staci Barkalow, the chief financial officer of the Pocono Mountain Visitors Bureau. Commissioners Edward J. Smith of New Jersey and Jack Muehlhan of Pennsylvania also were in attendance. The event generated coverage in Pocono Record, the Express-Times of Eason, the Pocono News and various web-based outlets. District III maintenance staff headed by Tom Cherico was extremely helpful in preparing the garage at the DWG's administrative building into a satisfactory event location.

I-95/Scudder Falls Bridge Improvement Project EA Addendum: Worked with the Engineering Department and the project team to raise public awareness of the December 15 hearing that was held on a 309-page Addendum to the Scudder Falls Bridge project's Environmental Assessment documentation. The event attracted more than 65 attendees, including 25 people who provided oral or written testimony. A script and ground rules were crafted for the public hearing moderator as well as talking points for Executive Director McCartney; edited fact sheet for public distribution. A revised hearing advisory outlining the session ground rules was issued. A comprehensive 7-page press release was crafted for issuance at the hearing. A post-hearing release was issued to remind the public of the January 3 deadline for comments on the EA Addendum.

• MEDIA RELATIONS:

Hot Topics: Scudder Falls Bridge project and cashless tolling plan; Scudder Falls Bridge traffic diversion; Milford-Montague Bridge closure; Delaware Water Gap Toll Bridge projects; Battle of the Bridges football game; Scudder Falls Bridge project public comment; Washington Crossing Bridge photos for annual reenactors crossing; E-ZPass tolling; Chairman DeGerolamo leaves Phillipsburg council post; transportation funding for Lehigh Valley.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of January 30, 2012

• E-ZPASS ACTIVITIES:

Trailer and RV Disclaimer: Worked with Accounting, E-ZPass Department, and Chip Stracciolini to create a web post advising operators of RVs and passenger vehicles towing trailers about handling potential overcharges.

Publicity: Posted December E-ZPass QuickStarts on the agency's website. Issued press releases for I-80 Welcome Center account sign-up sessions.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs Report)
- **POLICY & PLANNING:** (Please refer to Policy & Planning Report)
- WEBSITE UPDATING:

E-ZPass Trailer/RV Advisory Page: Established new webpage notifying E-ZPass customers on how to handle transactions recorded as a truck-rate toll.

INTERNAL/EXTERNAL COMMUNICATIONS

- Participated in December 16 Green Team meeting.
- Organized and oversaw TEC oral interviews of all respondents to RFQ for public information/media consultant services. Crafted memorandum outlining TEC results. Presented findings to SSC.
- Participated in various planning meetings and phone calls for December 15 public hearing on EA Addendum for I-95/Scudder Falls Bridge Improvement Project.
- Responded to various media inquiries from Pocono Record (I-80 trucks), Ewing Observer (SFB project), financial/construction trade publications (SFB P3 and DRJTBC investment policy).
- Crafted talking points for Executive Director for WHYY radio interview on Scudder Falls Bridge tolling.
- Completed distribution of Annual Report to municipal buildings and libraries in all three districts.
- Posted NJ511 travel alert for overnight Express E-ZPass gantry closures at I-78 and I-80.
- Edited Dewberry Washington Crossing promotional item.
- Reviewed Lumberville-Raven Rock Public Involvement Plan.
- Provided corrections for Commission's NJ Legislative Manual page.
- Updated McCartney bio for IBTTA and 2012 web posting.
- Recorded 9,771 visits to website www.dritbc.org.
- Issued seven press releases for the month.
- Provided responses to various customer inquiries made through Contact Us function on website.
- Arranged photographs of light installation work at I-78 Maintenance Facility; reviewed release to be issued by project contractor.

Meeting of January 30, 2012

Operation Index For Community Affairs

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Community Affairs	Community Affairs Report December 2011	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of January 30, 2012

COMMUNITY AFFAIRS REPORT MONTH OF DECEMBER 2011

The following activities under the general heading of community relations/governmental affairs were recently initiated, accomplished or performed:

- ❖ Participated in project progress meetings for project C-506A I-78 Parapet Upgrade & PA Paving. Conferred with the project sub-consultant on the implementation of the project's Public Involvement Plan.
- ❖ While not an official member of the TEC team for C-437B, Easton-Phillipsburg Toll Bridge Rehabilitation, Preliminary, Final and Post Design Services, the CA Director participated in Committee oral interviews and meetings with the SEC for the project; also contributed to the final committee report recommendations.
- ❖ Provided operational support, including notifications and follow-ups to area elected officials, for a press event to mark the completion of several construction milestones at the I-80 Delaware Water Gap Toll Bridge. Attended the event to assist with elected official liaison.
- ❖ Participated in a progress meeting and a constructability review for C-530A-14, CM Task Order Agreement, Constructability Review and Workshop for C-443A, Lumberville Raven Rock Toll-Supported Bridge Rehabilitation and Retaining Wall Reconstruction. Distributed a copy of a Commission news release on the project to local officials and community leaders.
- ❖ Continued to monitor and report on Solebury Township plans to implement a new zoning plan for the Village of Lumberville. Attended a meeting of the Solebury Township Planning Commission as part of this effort.
- Provided advisory support for location planning for C-505A (R-B TSB Water Street Improvements - Constructability Workshop). Attended progress meeting for this project.
- After participating in planning meetings and providing operational assistance in support of the project team for a public hearing on the Scudder Falls Bridge Improvement Project Environmental Assessment, I attended the public hearing, assisted with set-up and elected official liaison.
- ❖ Assigned as a member of the TEC for C-543A, New Hope-Lambertville TB Pavement Rehab and Approach Bridges Repairs and monitored project progress in anticipation of LOI evaluations to take place in January. Began review of seven TEC LOI submissions.
- ❖ Provided background material in support of a response to a letter written to the Commission regarding the Hopewell Twp., NJ CAI project to replace sidewalks in the Village of Titusville.

Meeting of January 30, 2012

POLICY AND PLANNING REPORT

December 2011

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Policy and Planning	Policy and Planning Report Month of	1 - 3
	December 2011	

Meeting of January 30, 2012

POLICY AND PLANNING REPORT

December 2011

During the month of December, 2011 the Director of Policy and Planning participated in a number of communications and meetings that explored the following:

The Delaware Valley Regional Planning Commission (DVRPC) Board and Executive Committee approved and modified the 2011-2014 Transportation Improvement Program (TIP) for Pennsylvania by adding a \$15,000,000 Right-of-Way Acquisition (ROW) phase to the I-95/Pennsylvania Turnpike Interchange Project. John Ward, DVRPC Associate Director, Planning Division, Intermodal Planning Unit presented the DVRPC's Regional Integrated Multi-Modal Information Sharing (RIMIS) System by stating that it is proving to be a great tool for emergency responders and operating agencies (including the Delaware River Joint Toll Bridge Commission) in their battle against highway incidents and traffic congestion.

The Greater Lehigh Valley Chamber of Commerce Transportation Committee had an open Commonwealth Transportation Issues discussion with Pennsylvania State Senator Lisa Boscola (D-18). Ron Young, PennDOT District 5 Chief Press Officer, updated Lehigh Valley Transportation Projects, and Armando Greco, Executive Director Lehigh and Northampton Transportation Authority (LANTA), discussed transit issues.

The Greater Pocono Chamber of Commerce Government Relations and Public Policy Committee heard and discussed legislative issues Marcellus Shale and Legislative Redistricting as presented by Pennsylvania State Representatives Rosemary Brown (R-189) and Mario Scavello (R-176). Michael Baxter, Owner/Broker, Michael Baxter Associates Commercial Real Estate and Property Management, gave a Citizens Against Regulatory Excess (CARE) progress report. Jim Becker, Chairman Safe80 Task Force, updated the task force efforts.

The Director attended the Delaware River Joint Toll Bridge Commission I-80/Delaware Water Gap Toll Bridge Event.

The Hunterdon Area Rural Transit (HART) Commuter Information Services Board of Directors heard and discussed a presentation by Bedard, Kurowicki and Company concerning the Independent Auditors' Report. The Director distributed the Delaware River Joint Toll Bridge Commission's 2010 Annual Report and answered questions concerning various projects.

The Director attended the Delaware River Joint Toll Bridge Commission Workplace/Safety Health Committee.

Meeting of January 30, 2012

The Northeastern Pennsylvania Rural Transportation Planning Organization Committee with representation from Monroe County, Pike County, PennDOT District 4, PennDOT District 5, and PennDOT Central heard and viewed a presentation by Steven Dech, Parsons Brinckerhoff Senior Supervising Planner and Angela Watson, Parsons Brinckerhoff Senior Transportation Planner detailing PennDOT's Guidance for Pennsylvania Planning Partners: Developing the Long Range Transportation Plan. The Director distributed the Delaware River Joint Toll Bridge Commission's 2010 Annual Report.

The Pike County Road Task Force received and discussed the following updates: John Arcangelo, PennDOT District 4 Civil Engineer Manager, Transportation and Jeff Luongo, Pike County Acting PennDOT Maintenance Manager (Countywide Transportation Projects); Michael Mrozinski, Pike County Assistant Planning Director (Pike County Transportation Improvement Plan and Gas Task Force – Roads Committee Update); Keith Raser, Pike County Director of Transportation (Pike County Transportation Report); and the Director (I-80/Delaware Water Gap Toll Bridge Projects and distribution of the Delaware River Joint Toll Bridge Commission's 2010 Annual Report).

The Monroe 2020 Update County-Wide Task Force continued its process and discussions concerning the updating of Monroe County's Comprehensive Plan and its Economic Development/Transportation/Regional Food/Housing/Energy/Roadscape/Restoration of the American Chestnut Components.

The Lehigh Valley Transportation Study Technical Committee was given a Major Lehigh Valley Highway Status Report by Michael Keiser, PennDOT District 5 Assistant District Executive for Design. The Director distributed and discussed the Delaware River Joint Toll Bridge Commission's 2010 Annual Report.

The Lehigh Valley Transportation Study Coordinating Committee approved the Draft 2013 Transportation Improvement Program (TIP) for submission to PennDOT. Joe Gurinko, Lehigh Valley Planning Commission Chief Transportation Planner presented the 2011 TIP Accomplishments. The Director distributed the Delaware River Joint Toll Bridge Commission's 2010 Annual Report.

The Greater Lehigh Valley Chamber of Commerce (GLVCC) Public Policy Committee was given a legislative update by Michelle Griffin Young, GLVCC Executive Vice President for Government and External Affairs. The Committee received reports from its four subcommittees (Energy/Environment; Healthcare; Transportation; and Tax/Regulatory).

Meeting of January 30, 2012

EXTERNAL MEETINGS FOR DECEMBER

Delaware Valley Regional Planning Commission Board Meeting
Delaware Valley Regional Planning Commission Executive Committee
Greater Lehigh Valley Chamber of Commerce Transportation Committee
Greater Pocono Chamber of Commerce Government Relations and Public Policy Committee
Delaware River Joint Toll Bridge Commission I-80/Delaware Water Gap Toll Bridge Event
Hunterdon Area Rural Transit Commuter Information Services Board of Directors
Delaware River Joint Toll Bridge Commission Workplace/Safety Health Committee
Northeastern Pennsylvania Rural Transportation Planning Organization Committee
Pike County Road Task Force
Monroe 2020 Update County-Wide Task Force
Lehigh Valley Transportation Study Technical Committee
Lehigh Valley Transportation Study Coordinating Committee
Greater Lehigh Valley Chamber of Commerce Public Policy Committee

Meeting of January 30, 2012

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

Meeting of January 30, 2012

CONTRACT NUMBER	CONTRACT DESCRIPTION	PAGE NO.
393 KMS/GGA	 I-95/Scudder Falls Toll Supported Bridge Improvement Project Preliminary Engineering and Environmental Documentation for I-95/Scudder Falls Toll Supported Bridge Study C-393A Financial/Legal Advisory Services for a P3 for Scudder Falls Bridge Replacement Project Study C-393G-1R 	1-4
396 <i>WMC/RWL</i>	Electronic Surveillance / Detection System • Program Manager C-396A • Design-Build-Maintain DB-396A	4
427 CAS/GGA	 I-78 Open Road Tolling (ORT) Lanes Design In-Lane Toll System Design-Build-Maintain DB-427C Customer Service Center/Violation Processing Center Design-Build-Operate-Maintain DB-427D 	5
437 <i>CTH/RWL</i>	Easton-Phillipsburg Toll Bridge Rehabilitation Scoping/Concept Study • Design C-437A	6

Project Manager Legend		Program Area Manager Legend
WCB – W. Brooks WMC - W. Cane VMF - V. Fischer	RSL - R. Luciani CAS - C. Stracciolini RJZ - R. Zakharia	<i>GGA</i> - G. Alexandridis <i>RWL</i> - R. Little <i>RLR</i> - R. Rash
CTH - C. Harney		CLR - C. Rood KMS - K. Skeels

Meeting of January 30, 2012

CONTRACT NUMBER	CONTRACT DESCRIPTION	PAGE NO.
440 CLR/CAS/GGA	 Delaware Water Gap Toll Bridge (I-80) Open Road Tolling (ORT) Design C-440B Construction Management CM-440B Construction T-440BR 	7
443 CTH/RWL	Lumberville-Raven Rock Toll Supported Bridge Rehabilitation & Retaining Wall Reconstruction • Design C-443A • Constructability Review and Workshop for C-443A, C-530A- 14	8
444 CLR/KMS	Upper Black Eddy-Milford Toll Supported Bridge Rehabilitation Construction Management CM-444A	9
445 CLR/KMS	Riegelsville Toll Supported Bridge Rehabilitation Design C-445A	9
453A CAS/GGA/CTH/RWL	Structural / Civil Task Order Agreement – PA Assignment I-78/CR 519 Overpass Deck Joint Header Replacement C-453A-8 Gusset Plate Analysis and Improvement Study at Three Toll Supported Bridges C-453A-9	9-10

Project Manager Legend		Program Area Manager Legend
WCB – W. Brooks WMC - W. Cane VMF - V. Fischer CTH - C. Harney	RSL - R. Luciani CAS - C. Stracciolini RJZ - R. Zakharia	GGA - G. Alexandridis RWL - R. Little RLR - R. Rash CLR - C. Rood KMS - K. Skeels

Meeting of January 30, 2012

CONTRACT NUMBER	CONTRACT DESCRIPTION	PAGE NO.
453B <i>CAS/GGA</i>	Structural /Civil Task Order Agreement – NJ Assignment Traffic Sign Retroreflectivity Requirements Study C-453B-8	10
454A <i>RJZ/RWL</i>	Facilities Task Order Agreement – PA Assignment District 1 Facilities Strategic Planning • Study C-454A-8	11
454B <i>RJZ/CTH/RWL</i>	Facilities Task Order Agreement – NJ Assignment I-78 Rock Slide Mitigation – Long Term Study C-454B-3 Environmental Health and Safety Evaluation at Six Toll Facilities Design C-454B-4	12
472 VMF/CLR/KMS	Delaware Water Gap Toll Bridge Rehabilitation Design C-472A Construction Management CM-472A Construction T-472A	13
476 <i>VMF/CLR/KMS</i>	District 1, 2 & 3 Substructure Repair and Scour Remediation Design C-476A	14

Project Manager Le	gend	Program Area Manager Legend
	RSL - R. Luciani CAS - C. Stracciolini RJZ - R. Zakharia	GGA - G. Alexandridis RWL - R. Little RLR - R. Rash
CTH - C. Harney		<i>CLR</i> - C. Rood <i>KMS</i> - K. Skeels

Meeting of January 30, 2012

CONTRACT NUMBER	CONTRACT DESCRIPTION	PAGE NO.
502 KMS/GGA	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project CPMC Services – Year 3 C-502A-1F CPMC Services – Year 202 C-502A-1G DMC Tolling Strategy Development & Implementation Support Services - C-502A-2C DMC Advanced Engineering Services for Priority Items of Work - C-502A-2D Staff Augmentation – P3 Support Services - C-502A-2E	15-22
505 WMC/RWL	Riverton-Belvidere Toll Supported Bridge Water St. Improvements • Concept Study, Preliminary Design, Final Design, and Post Design C-505A	23
506 WMC/RWL	 I-78 Toll Bridge Parapet Upgrade and PA Approach Paving Improvements Concept Study, Preliminary Design, Final Design and Post Design C-506A 	23

Project Manager Legend		Program Area Manager Legend
WCB – W. Brooks WMC - W. Cane	RSL - R. Luciani CAS - C. Stracciolini	GGA - G. Alexandridis RWL - R. Little
VMF - V. Fischer	RJZ - R. Zakharia	RVL - R. Eittle RLR - R. Rash
CTH - C. Harney		<i>CLR</i> - C. Rood <i>KMS</i> - K. Skeels

Meeting of January 30, 2012

CONTRACT NUMBER	CONTRACT DESCRIPTION	PAGE NO.
530 CTH/RWL	General Provisions & Scheduling Specification Revisions • Design C-530A-2	24
538 CAS/GGA	 Electronic Toll Collection / Tolling Task Order Consultant Staff Augmentation – Owner's Representative C-538A-2 Traffic Count Program Replacement Study C-538A-3 Traffic Analysis and Peer Review to Address Cash Paid Violation Issue C-538A-4 IT Staff Augmentation, C-538A-6 	24-25
539 CTH/RWL	Update of Utility Crossings – Telecommunications Access Policy White Paper Design C-539A-2	25
563 CLR/KMS	 I-78 Roadway Median Improvements – NJ Construction Management C-455B-5 Construction DB-563A 	25-26
573 VMF/CLR/KMS	Substructure Repair and Scour Remediation, Toll and Toll Supported Bridges Districts 1, 2 & 3 Construction Management CM-573A Construction T/TS-573A	26

Project Manager Legend		Program Area Manager Legend	
WCB – W. Brooks WMC - W. Cane VMF - V. Fischer CTH - C. Harney	RSL - R. Luciani CAS - C. Stracciolini RJZ - R. Zakharia	GGA - G. Alexandridis RWL - R. Little RLR - R. Rash CLR - C. Rood KMS - K. Skeels	

Meeting of January 30, 2012

CONTRACT NUMBER	CONTRACT DESCRIPTION	PAGE NO.
605 CLR/KMS	Flood of September 2011 Substructure Assessment of Toll and Toll Supported Bridges C-605A	27
C-07-11 JRB/CTH/RWL	General Engineering Consultant (GEC) Annual Inspections 2011 Toll Facility Bridge Inspections C-07-11A	27
C-17-11 CAS/GGA	 Traffic Engineering Consultant Year 2011 Traffic Engineering Consultant C-17-11 	27

Project Manager Legend		 Program Area Manager Legend
WCB - W. Brooks	RSL - R. Luciani	GGA - G. Alexandridis
WMC - W. Cane	CAS - C. Stracciolini	RWL - R. Little
VMF - V. Fischer	RJZ - R. Zakharia	RLR - R. Rash
CTH - C. Harney		CLR - C. Rood
-		KMS - K. Skeels

Meeting of January 30, 2012 PROJECT STATUS REPORT

PRELIMINARY ENGINEERING AND ENVIRONMENTAL DOCUMENTATION FOR I-95/SCUDDER FALLS TOLL SUPPORTED BRIDGE

STUDY Contract No. C-393A

The Environmental Assessment (EA)/Draft Section 4(f) Evaluation for the project was circulated for public comment on 12/9/09 and was made available for public review on the Commission's project website and at a number of publicized locations. Public comments were accepted until 2/4/2010, the end of the requisite public comment period. Coordination between the Commission and the transportation agencies has been completed with final responses submitted along with the Draft EA Addendum for review, on September 28, 2011. These final responses will be included as an appendix to the EA Addendum for public circulation.

At a meeting held with FHWA and PennDOT representatives on June 11, 2010 and on August 25, 2010 with FHWA, PennDOT and NJDOT the Commission was informed that tolling will have to be made part of the proposed action for the project and the impacts from tolling the bridge will have to be addressed as part of the current EA process. The FHWA will not issue a NEPA decision (FONSI) for the project until the impacts from tolling have been assessed. The re-evaluation of the EA and the addendum thereto, has been prepared by AECOM under the C-502A I-95/Scudder Falls Bridge Replacement Project DMC Services contract, Task Order Assignment C-502A-2C. A meeting with the transportation agencies was held on September 13th. The purpose of the meeting was to renew the efforts of the participating agencies towards a project NEPA decision. This effort has resulted in a schedule for obtaining the NEPA decision by the end of January 2012. Milestone schedule activities since the September 13th meeting have been completed on or before the schedule due dates.

The EA/Draft Section 4(f) Evaluation Document was also distributed to each of the involved transportation agencies (FHWA, PennDOT and NJDOT) and the Cooperating Agencies (US Army Corps of Engineers, US EPA, PA DEP and the National Marine Fisheries Service) for their review. The Section 4(f) Evaluation, which is part of the EA, was forwarded by FHWA to their Washington D.C. Office for the Conditional Legal Sufficiency Review. This review has been completed by FHWA. Upon resolution of all comments on the EA and the EA addendum the final EA/4(f) Document will be submitted to FHWA's Washington D.C. office along with a fully executed copy of the Programmatic Agreement for a final Legal Sufficiency review. As part of the EA Addendum process, regulatory agencies with jurisdiction over 4(f) resources have been notified, by letter from the respective DOT's, to notify the official of the proposed tolling and of the de minimus finding of impact that tolling has on the Delaware River Water Trail. In the case of the PA Fish & Boat Commission, the agency with jurisdiction over the Delaware River Water Trail, the letter also requests concurrence with the de minimus impact finding. This information will be included in the Final 4(f). At this time FHWA is assisting the Commission in obtaining this deminimus concurrence from PA Fish and Boat Commission.

Meeting of January 30, 2012 PROJECT STATUS REPORT

Both NJ and PA State Historic Preservation Officers (SHPO) have issued determinations of effects for project effects on historic and archaeological resources. A **Programmatic Agreement** to stipulate future actions required under Section 106 of the National Historic Preservation Act has been executed for this project. This document identifies the mitigation measures to be taken as a result of the finding of Adverse Effect to the Delaware & Raritan Canal cultural resource in NJ; and potential for adverse effect to archaeological resources in PA and NJ. These mitigation measures have been coordinated, and agreed upon by, the environmental regulatory agencies and transportation agencies on the project.

The PA has been fully executed with the receipt of FHWA's signature on January 6, 2011. The PA bears executing signatures from FHWA, New Jersey Historic Preservation Officer, and Pennsylvania Historic Preservation Officer; and concurring signatures from the Commission, NJDOT, and PennDOT. The PA copies bearing original signatures have been distributed to the signing Agencies, and will now be incorporated into the Final Section 4(f) Evaluation Document for final Legal Sufficiency review by FHWA.

The FHWA recommended additional consultation with the National Marine Fisheries Service (NMFS) on the EA. Accordingly, a **Biological Assessment Report** (BA) was prepared for threatened and endangered (T&E) species impacts and was submitted to the NMFS in September 2008. On June 11, 2010 the Commission received the final Biological Opinion from NMFS, which includes a determination of 'No Jeopardy' from NMFS. This completes Section 7 consultation.

The preparation of the Addendum to the EA document requires that the NMFS be provided with the opportunity to re-visit the Section 107 process to verify the impacts to the T&E species within the project area. FHWA provided NMFS with a copy of the EA Addendum in early October. NMFS assessment is that there is no need to re-assess the Biological Opinion.

Meeting of January 30, 2012 PROJECT STATUS REPORT

FINANCIAL/LEGAL ADVISORY SERVICES FOR A P3 FOR SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

STUDY Contract No. C-393G-1R

An RFP for C-393G-1R was issued on November 23, 2010 requesting five firms to resubmit a Technical and Price Proposal to provide the Commission within <u>90</u> days of receipt of Notice-to-Proceed sufficient information/counsel to make a "GO/NO GO" decision on a P3 for its Scudder Falls Bridge Replacement Project. And, should it make a "GO" decision its recommendation as to form of a P3 which is most feasible from an economic/legal perspective.

At the Commission's meeting on July 25, 2011 the Commission authorized the Executive Director to award the contract to KPMG. The award is to be ratified by the full board of Commissioners at the September 26, 2011 Commission Meeting. A Notice to Proceed was provided to KPMG effective August 29, 2011. An informational conference call was held on August 29, 2011 for the purposes of responding to queries KPMG staff has related to the I-95/Scudder Falls Bridge Improvement project. Commission staff is responding to a request for project related information and documents made by KPMG.

KPMG was provided with a notice to proceed (NTP) date effective August 29, 2011. Subsequent to this NTP on September 8th and 9th a work shop was held with Commission staff, Commission legal counsel, and KPMG and Nossaman staff in attendance at the Commission's New Hope-Lambertville Administrative Headquarters Board Room. The purpose of the critical-path workshop was to determine the Commissions goals and objectives; and risk identification and allocation. Commission staff made a presentation of the project to KPMG/Nossaman to facilitate the discussions.

Weekly, one-half hour long conference calls took place to review project schedule progress and status of information exchange. The PA Governor's office had representation on several of these calls. Exchanged information includes cost input and revenue input data sheets; traffic revenue projections from AECOM/Jacobs; a high-level risk assessment matrix between traditional (design-bid-build) and public-private-partnership (P3) methods of project procurement and delivery.

Nossaman has reviewed the Compact and PA and NJ legislation to determine if there are any impediments to the Commission undertaking a P3.

Meeting of January 30, 2012 PROJECT STATUS REPORT

Coordination between Commission and KPMG staff took place throughout November with the Commission, providing KPMG with necessary information to perform their study. KPMG efforts focused on technical analysis of information gathered in preparation for their financial analysis and market sounding activities. The Commission's Financial/Legal Advisory Services consultant KPMG/Nossaman, completed their analysis of the P3 project delivery method on schedule, and presented their preliminary findings to the Commission in November. These findings were under review throughout December by the Commission with a final decision pending.

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

PROGRAM MANAGER Contract No. C-396A

The Program Manager, Jacobs Edwards & Kelcey, has verified MECC's (Mass Electric Construction Company) resolution of performance issues associated with the Acquisition and Installation phase of the project. Remaining work includes preparation and submission of Project Closeout Documentation associated with their contract.

DESIGN-BUILD-MAINTAIN PROJECT Contract No. DB-396A

Final Acceptance / Closeout activities associated with the Acquisition and Installation phase of the project are stipulated within the Settlement Agreement between the Commission and MECC approved at the January 2011 Commission Meeting.

MECC has addressed the performance issues and has satisfied the Project Closeout Documentation requirements for Acquisition and Installation.

The DBM Team continues to support the Maintenance phase of the project under the direction of the Commission's Electronic Security and Surveillance Staff which operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, NJ.

Meeting of January 30, 2012 PROJECT STATUS REPORT

I-78 OPEN ROAD TOLLING (ORT) LANES DESIGN

DESIGN-BUILD Contract No. DB-427

In-Lane Toll System Design-Build-Maintain Project DB-427C

Commission Staff and ACS State and Local Solutions (ACS) are executing the final close out change order for the acquisition and implementation phase of the contract.

Commission Staff participated in a meeting with the New Jersey Motor Vehicle Commission (NJ MVC) and the New Jersey Turnpike Authority to discuss how they will incorporate data for Temporary Registration Plates into a separate database and ultimately into their main database.

ACS continues to perform preventative maintenance for the electronic toll collection system and violation enforcement system. Commission Staff and ACS, with TransCore participated in a monthly maintenance teleconference call. The 2011 spare parts order is now complete. All the parts have been confirmed received and all invoices have been paid. High violation rates were recorded at the DWG and I-78 ORT lanes due to water entering the connection to the Kapsch antennas. The antenna from the I-78 ORT lane has been sent to Kapsch for evaluation. Treadle frames at Delaware Water Gap, lanes 5, 6 & 7 and Interstate 78, lanes 2 & 3 have broken studs and/or treadle frame movement. Commission Staff received a proposal from ACS for the repair of four (4) treadle frames. This proposal is being evaluated by Commission staff. Additionally, Engineering has requested two (2) proposals from ACS for Delaware Water Gap lane 5: one (1) proposal to repair the treadle frame and one (1) for a complete treadle frame replacement.

<u>Customer Service Center/Violation Processing Center Design-Build-Operate-Maintain Project DB-427D</u>

Customer Service Center (CSC) operation weekly conference calls with Commission staff and ETC continue so all parties may discuss on-going and upcoming efforts, as well as issues and their resolution. Commission Staff met with ETC's new Project Principal.

ETC completed the relocation of the violation filter at the Customer Service Center (CSC) to post the VToll process.

Meeting of January 30, 2012 PROJECT STATUS REPORT

EASTON-PHILLIPSBURG TOLL BRIDGE REHABILITATION SCOPING/CONCEPT STUDY

DESIGN CONTRACT C-437A

This project was awarded to Pennoni Associates at the July 26, 2010 Commission meeting. A kick-off meeting was held with Pennoni on August 5, 2010 and Notice-to-Proceed was subsequently issued. Field activities including inspection and condition assessment commenced the week of September 13, 2010 and completed by the end of September 2010. All of Pennoni's draft condition/assessment reports submitted in November and December 2010 have been reviewed with comments provided by Commission staff. Progress Meetings are occurring on a monthly basis. Pennoni has submitted the draft Concept Report for the proposed rehabilitation. This document has been reviewed and comments were vetted during a project workshop session held on April 19, 2011. As a result of this meeting additional follow-up and action items have been developed. Coordination meetings with PennDOT & NJDOT were held in June. Design and construction staging concepts were presented at Informational Open House sessions held in both Easton and Phillipsburg, on August 30, 2011. The Ramp C Traffic Study and Design Exception Reports have been submitted and are being incorporated into the Concept Study Report.

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DELAWARE WATER GAP TOLL BRIDGE (I-80) OPEN ROAD TOLLING (ORT) CONSTRUCTION

DESIGN Contract No. C-440B

Commission Staff and Stantec are executing the project closeout Consultant Agreement Modification.

CONSTRUCTION MANAGEMENT/CONSTRUCTION INSPECTION Contract No. CM-440B

GPI continued to provide CM/CI services for this contract which included finalizing and subsequently submitting the project's As-Built Drawings and Project Files and finalizing for submission the project's Lessons Learned Report. As requested, GPI with the assistance of AID conducted a rideability test of the portion of the ORT lane constructed under the DWG ORT contract. The rideability test report concludes:

"As observed in the attached graphs, there are areas that exceed the 3/16" threshold. However, it should be pointed out that any effort to improve the ride quality of this section of roadway one year after construction by profile milling of the failing areas (or milling out those areas that exceed the threshold) would result in a patch work appearance that would not be visually pleasing to the traveling public. Such areas would also likely become a maintenance hassle with cold joints opening up prematurely, and ultimately probably not be any smoother.

Considering that this project was not a viable candidate for inclusion of a ride quality specification and the probability that any corrective action taken at this time to reduce the existing roughness of the pavement would not improve the ride quality, AID recommends that no further action be taken."

With the rideability concern adequately addressed it is anticipated that the remaining aforementioned submittal item and closeout of the agreement will occur by the end of January.

CONSTRUCTION Contract No. T-440BR

All construction work is complete. The final pay estimate has been processed and the contract is closed.

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LUMBERVILLE-RAVEN ROCK TOLL SUPPORTED BRIDGE REHABILITATION & RETAINING WALL RECONSTRUCTION

DESIGN CONTRACT C-443A

This project was awarded to Ammann & Whitney at the July 25, 2011 Commission meeting. A kick-off meeting was held with Ammann & Whitney on August 23, 2011. Insurance certificates have been approved and contract documents have been executed by all parties. Ammann & Whitney was provided a Notice to Proceed on September 30, 2011. Field activities have concluded and the consultant has prepared and submitted a draft concept study report which was submitted in early December. The Commission held a Constructability Review Workshop on December 22nd with Ammann & Whitney, and workshop participants Hill International and Pennoni Associates. Findings and comments will be addressed by Ammann & Whitney in the final version of the Concept Study and changes incorporated into the preliminary design package. Soil borings are anticipated to be taken in the vicinity of the proposed retaining wall adjacent to the current bridge house in early January. Pre-application meetings are scheduled with reviewing agencies in late January.

CONSTRUCTABILITY REVIEW AND WORKSHOP FOR C-443A, LUMBERVILLE - RAVEN ROCK TOLL-SUPPORTED BRIDGE REHABILITATION AND RETAINING WALL RECONSTRUCTION

DESIGN Task Order Assignment No. C-530A-14

The Commission held a Constructability Review Workshop on December 22nd with workshop participants Hill International and Pennoni Associates as well as the designer for C-443A (Ammann & Whitney). Findings and comments will be addressed in the final version of the Concept Study and changes incorporated into Ammann & Whitney's preliminary design package as a result of the exercise.

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UPPER BLACK EDDY-MILFORD TOLL SUPPORTED BRIDGE REHABILITATION DESIGN

CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION
Contract No. CM-444A

The CM/CI consultant, Johnson, Mirmiran & Thompson (JMT), has continued developing the project's as builts and the project's Lessons Learned Report.

RIEGELSVILLE TOLL SUPPORTED BRIDGE REHABILITATION

DESIGN Contract No. C-445A

All work associated with this contract has been completed. The final modification continues to be worked on and the contract is being closed out.

STRUCTURAL/CIVIL TASK ORDER AGREEMENT

ORT GANTRY LIGHTNING SUPPRESSION INSPECTION
Task Order Assignment No. C-453A-8

The Gannett Fleming inspection team completed the inspection of the ORT space frame and gantries at both the I-78 and Delaware Water Gap Toll Bridges. The team also inspected the electrical service panels. Gannett Fleming is reviewing as-built plans, the results of the inspection and is developing the draft report.

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GUSSET PLATE ANALYSIS AND IMPROVEMENT STUDY AT THREE TOLL SUPPORTED BRIDGES

DESIGN
Task Order Assignment No. C-453A-9

This task is for a gusset plate analysis and improvement study for the Washington Crossing, Center Bridge-Stockton and Riverton-Belvedere Toll-Supported Bridges. The need for this study was required by PennDOT and FHWA during a Bridge Inspection Quality Assurance Program review and requires the Commission to perform gusset plate analysis of all primary member gusset plates in accordance with Section 6.6, Part 1E of PennDOT Publication 238.

The Commission provided Gannett Fleming a Notice-to-Proceed and held a kick-off meeting on October 21, 2011. Gannett has commenced with performing the requested tasks. To date gusset plate analysis reports have been submitted for Washington Crossing and Centre Bridge-Stockton. Riverton-Belvedere is expected to be submitted in mid-January 2012.

STRUCTURAL/CIVIL TASK ORDER AGREEMENT

TRAFFIC SIGN RETROFLECTIVITY REQUIREMENTS STUDY
Task Order Assignment No. C-453B-8

T&M staff completed the daytime and nighttime field inspection efforts to inspect the existing signage and complete a quality assurance review of the Cartegraph Inventory. Nighttime inspections were conducted to check the retroreflectivity of the signs. T&M submitted a draft-final Sign Maintenance Program that was reviewed by Commission Engineering and Operations Staff. T&M submitted the handheld units and sign panel retroreflectivity test kit to the Commission. T&M is preparing the draft inspection report.

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DISTRICT I FACILITIES STRATEGIC PLANNING

STUDY
Task Order Assignment No. C-454A-8

This Task Order Assignment is for a concept study report for District 1 facilities strategic planning. The purpose of this assignment is to provide the Commission with guidance for future facilities projects in order to account for administrative, operation and maintenance projected needs.

The Concept Study Report will also provide the framework for a subsequent study in greater detail with focus on specific space requirements and potential building space improvement options for addressing those needs.

A kick-off meeting was held with Carroll Engineering and VITETTA on July 6, 2011. Five working sessions with the Commission's Administration, Operations, and Maintenance departments were held in July, 2011. A Draft Report was received on September 26, 2011 and reviewed by Commission Staff. A Draft Report review meeting was held on October 18, 2011 to discuss the Commission's comments on the report. The Consultant was directed to revise the Draft Report to incorporate a new option and to investigate the current capacity and feasibility to expand the New Hope Lambertville private domestic water, septic and electric power service for Commission review. A revised Draft Report Review Meeting was held on December 12, 2011 to discuss the Commission's comments on the report. A final Draft Report review meeting is scheduled for January 5, 2012 to review the Final Draft Report which was received on December 22, 2011.

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1-78 ROCK SLIDE MITIGATION – LONG TERM

STUDY
Task Order Assignment No. C-454B-3

This Task Order Assignment is for a concept study report to identify feasible long-term rock slide alternatives to stabilize the rock slopes at the I-78 East Bound Pennsylvania approach near Mile Post 77 at the site of the April slide.

The Concept Study Report will also include a monitoring plan and operational contingency plan for the Commission's future use and until this concept study's recommended long-term rock slide mitigation option is implemented.

This Task Order Assignment's Notice to Proceed was June 13, 2011. A rock face survey was completed on June 24, 2011. A Draft Concept Study Report, Monitoring Plan and Operational Contingency Plan were submitted by the Consultant, reviewed by the Commission and review meetings were held in August and October. The Consultant incorporated the Commission Comments and submitted the Final Reports. Final Invoice was submitted by the Consultant and a Zero Modification was received on December 27, 2011 reducing the executed Task Order Assignment amount to its actual amount spent. This Task Order Assignment is closed.

ENVIRONMENTAL HEALTH AND SAFETY EVALUATION AT SIX TOLL FACILITIES

DESIGN
Task Order Assignment No. C-454B-4

This task is for an independent Environmental, Health and Safety Evaluation of the six Commission Toll Facilities (NH-L, I-78, E-P, P-C, DWG & M-M). A similar evaluation at T-M Toll was performed through a previous task order assignment. This exercise is designed to evaluate compliance with applicable environmental regulations (EPA & DEP) as well as the Commonwealth of Pennsylvania and State of New Jersey requirements for health and safety programs.

The Commission held a kick-off meeting with CMI to discuss the subject assignment on October 26, 2011. A pre-inspection questionnaire was distributed for the purposes of gathering existing data. All scheduled field inspections have taken place at the six toll facilities. CMI submitted draft evaluation reports for each facility which were reviewed by Commission Operations staff and discussed at a December 20, 2011 findings review meeting with CMI. It is anticipated that the revised reports will be submitted by CMI in early January 2012 and then distributed to Operation staff for final review and implementation.

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DELAWARE WATER GAP TOLL BRIDGE REHABILITATION

DESIGN Contract No. C-472A

The Consultant, Cherry, Weber & Associates (CWA), has completed their postdesign services for this project. The final contract close-out documentation is forthcoming.

CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION Contract No. CM-472A

With the completion of all construction work and punchlist items, STV has begun to close-out the construction contract which includes: compute all final construction contract quantities; prepare certifications that the work has been completed in accordance with the contract drawings and specifications; prepare the final estimate No. 13 for payment; prepare the final change order; prepare detailed As-Built construction drawings; consolidate all project documentation into electronic and hard copy files for submission to the Commission; provide a lessons learned report and provide a final report summarizing the inquiries to the Project Hotline.

CONSTRUCTION Contract No. T-472A

The contractor, Allied Painting, Incorporated (API), reached contract final completion on December 9, 2011 with the completion of all contract and punchlist work. The final invoice and change order is in development for processing in January 2012.

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DISTRICT 1, 2 & 3 SUBSTRUCTURE REPAIR AND SCOUR REMEDIATION

DESIGN Contract No. C-476A

The Design Consultant, STV, Incorporated (STV), continued to provide post-design services for the T/TS-573A construction contract and participates in the bi-weekly schedule/progress and special meetings as needed. STV continues to review cofferdam submittals, access plans and shop drawings by A.P. Construction. STV's recent scour assessment of the I-80 bridge piers under a separate Task Order contract has revealed that the scour conditions at this bridge have not deteriorated but have improved slightly from the original assessment. Based upon the structure type STV has revised the scour critical rating at the Delaware Water Gap Bridge and recommended the elimination of the I-80 scour remediation work from this contract.

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CAPITAL PROGRAM MANAGEMENT SERVICES – YEAR 3

Task Order Assignment No. C-502A-1F

This Task Order Assignment (TOA) is for Year 3 of the CPMC portion of the C-502A Contract. The expected end date for this CPMC Task Order Assignment is on or about December 31, 2011.

This TOA is a continuation of CPMC efforts throughout the CPMC Services – Year 2 (C-502A-1E) TOA. The CPMC will continue to have two (2) primary functions: to i) support the overall program development functions, and ii) provide specific resources to the individual Programs for program area management, project management and technical reviews. In providing these primary functions, the CPMC will be responsible for:

- Procurement assistance
- Scheduling & cost/budget analysis/control
- Programming/planning
- Standards maintenance/development
- Project Management
- Program Area Management
- Technical support/resources

The CPMC will work in a seamless effort with the Engineering Department in fulfilling all necessary functions in delivering the Capital Program.

The CPMC will provide over this one (1) year term a dedicated core staff of Program Area Managers, Project Managers and other staff resources, as needed, to support the Chief Engineer in managing and delivering the Commission's Capital Improvement Program.

The CPMC Staff continues to provide these services in Portfolio Management Style, in which the Consultant is responsible for project delivery based upon the established scope, schedule, and budget. CPMC maintains the current staffing level, which is anticipated to continue through the rest of Year 3 services.

CAPITAL PROGRAM MANAGEMENT CONSULTANT & DESIGN MANGEMENT CONSULTANT SERVICES – YEAR 2012

Task Order Assignment No. C-502A-1G

In response to the Commission's request AECOM has submitted a Task Order Assignment proposal to continue providing Capital Program Management Consultant (CPMC) and Design Management Consultant Services (DMC) through the 2012 year. This proposal has been reviewed by Commission staff and is awaiting final approval.

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DESIGN MANAGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

DMC TOLLING STRATEGY DEVELOPMENT & IMPLEMENTATION SUPPORT SERVICES

Task Order Assignment No. C-502A-2C

The Commission at its April 26, 2010 Meeting authorized the Executive Director to move expeditiously to accomplish the Goals and Short Term Activities enumerated in the *Statement of Intent for the I-95/Scudder Falls Bridge Improvement Project*. This Statement of Intent, amongst other things, included the development of a strategy to implement All Electronic Cashless tolling (AECT) on the Scudder Falls Replacement Bridge.

AECOM received a Limited Notice-to-Proceed issued on May 14, 2010 effective April 26, 2010. The Limited NTP allowed work on the following tasks;

- Establishing a timeline for tolling implementation;
- Preparation of tolling applications and/or agreements with FHWA;
- Commencing the Toll/Traffic Diversion Study;
- Preparation of the RFLOI for the Traffic and Revenue Study.

On July 26, 2010 the Commission's New Jersey Counsel, Florio Perrucci Steinhardt & Fader, L.L.C. and Pennsylvania Counsel, Fox Rothschild LLP, after review of the Commission's Compact, each provided a favorable opinion as to the Commission's authority to toll the Scudder Falls Replacement Bridge. These letters of opinion from each counsel were sent to FHWA. FHWA provided a response to these letters on January 26, 2011. FHWA concurs that the Commission has the authority to toll the bridge, but a Tolling Agreement will be required. FHWA's response was forwarded to the Commission's Pennsylvania and New Jersey Counsel offices for review in January. Commission's Counsel has reviewed the response from FHWA, and concurs with their opinion on the need to enter into a tolling agreement.

AECOM has prepared a draft Expression of Interest as a first step in preparing a draft Tolling Agreement in parallel with the efforts required to obtain the NEPA decision (FONSI) from FHWA. The Expression of Interest was forwarded to FHWA for their review on September 2, 2011.

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In June 2010 FHWA directed that tolling will have to be made part of the proposed action for the project, and the impacts from tolling the bridge will have to be addressed as part of the current Environmental Assessment (EA) process. The FHWA will not issue a NEPA decision (FONSI) for the project until the impacts from tolling have been assessed. The inclusion of tolling into the proposed action requires reassessing the EA, the Section 4(f) Evaluation, and the Project Point-of-Access (POA) Study. This re-assessment has resulted in an addendum to the EA, which must meet the approval of the transportation agencies - FHWA, PennDOT, and NJDOT, and the cooperating agencies – USEPA, USACE, NMFS, and PADEP.

As the initial step in re-assessing the I-95/Scudder Falls Bridge Replacement project EA a Traffic Diversion Study was prepared by the AECOM team. The final draft of this report was submitted on August 25, 2010. AECOM briefed the Commissioners at the September 2010 Commission Committee Meeting as to the findings of the study. On December 10, 2010 the Scudder Falls Bridge Final Traffic Diversion Study, dated September 8, 2010 was sent out to the transportation agencies reviewing the EA Addendum. Subsequent to the submittal of the Traffic Diversion Study, the following documents were submitted to the transportation agencies on the noted date, for review:

• EA Addendum January 7, 2011

• Final Section 4(f) Evaluation January 7, 2011

• POA Study Addendum January 27, 2011

On January 31, 2011 Commission and AECOM staff met with the transportation agencies FHWA, PennDOT, and NJDOT to 1) discuss comments from each agency to the EA Addendum, Section 4(f) Evaluation, and Traffic Diversion Study; and 2) Review the schedule for obtaining the NEPA decision (FONSI) on the environmental documentation. Details of the schedule were discussed, and input from the agencies received. The target date for receipt of the FONSI at that time was August 4, 2011. However, delays associated with identifying PennDOT Central Office's issues with the TDS, and providing acceptable responses to comments received from PennDOT Central Office, have pushed this date back to an undetermined time. Discussions with PennDOT Central Office have not resulted in a definitive position of PennDOT Central Office on the TDS. FHWA will provide assistance in addressing PennDOT's concerns.

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Review comments were received from the transportation agencies between January 28 and February 28, 2011 on the various documents. Commission and AECOM staff held a conference call with the transportation agencies on February 3, 2011 to continue discussions on comments to the Traffic Diversion Study. Responses to these comments have been prepared and submitted to the transportation agencies. Commission staff is in continuous contact with the agencies to reach a final, acceptable resolution to each of the comments, and move the project forward. However, PennDOT continues to question the validity of the traffic model that was produced for the TDS. The model is a hybrid utilizing the North Jersey transportation model along with traffic input from DVRPC. This model has been prepared by Jacobs Engineering, utilizing traffic information in the project area from the DVRPC and NJDOT. FHWA has reviewed the model, which they support. Additionally, an informal approval of the model has been received from DVRPC. However, since it is not the DVRPC model, which PennDOT is used to seeing, PennDOT has provided multiple iterations of comments requesting details of the model input not normally provided in a traditional TDS. The Commission and CPMC staff has, in turn, provided detailed responses to the comments to the transportation agencies. Commission staff attempts to work with PennDOT managerial staff in District 6-0 to bring resolution to this issue, have not been successful. A meeting was held in May 2011 between FHWA and their tolling expert and PennDOT Central Office staff to attempt to bring resolution to this issue. FHWA has indicated that the issue with the Traffic Diversion Study has to do with a reliance on professional judgment as far as the traffic diversion volumes are concerned rather than a model-derived set of volumes. FHWA submitted a letter to the Commission, dated June 8, 2011 summarizing the discussion and requesting additional information that needed to be provided by the Commission to satisfy the remaining concerns with the Traffic Diversion Study. A conference call was also held with FHWA and PennDOT representatives on 6/16/11 to discuss the remaining issues and what needs to be prepared and submitted by the Project Team in order to satisfy all of the remaining agency concerns with the Traffic Diversion Study.

It should be noted that FHWA-PA and their tolling expert had previously reviewed the traffic diversion study report, and has verbally indicated that the methodology used was acceptable. The Project Team developed a draft outline of the scope of work and cost that is necessary to satisfy the remaining concerns expressed by FHWA and PennDOT in the 6/8/11 letter. The draft scope of work was submitted to FHWA for review and discussed with the Commissioners at the July 2011 Commission Committee Meeting. A response was received from FHWA on August 2, 2011, identifying the need for the Commission to perform additional modeling in order for FHWA and PennDOT to accept the Traffic Diversion Study results. At the Executive Director's request, a meeting has been scheduled with representatives from PennDOT and FHWA to resolve the outstanding issues that remain with the Traffic Diversion Study. This meeting was held on August 31, 2011 at PennDOT's Central Office in AECOM with Jacobs Engineering as sub-consultant, has responded to FHWA and PennDOT request for backup to the Traffic Diversion Study by preparing a matrix of traffic information in FHWA LOGIT format. AECOM/Jacobs completed the Logit Model analysis, which was submitted to FHWA in early December, 2011.

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On May 13, 2011 the following documents were forwarded to the transportation agencies for their review;

- Revised Point of Access (POA) Study Report
- Updated Traffic Diversion Study Report
- Draft of the Revised Traffic Section for the EA Addendum

Review comments to these documents have been received from FHWA and PennDOT and incorporated into the documents. The revised EA Addendum was submitted to the transportation agencies for final review on September 30, 2011. The transportation agencies subsequently forwarded this document to the cooperating agencies for their review. An interagency coordination meeting was held on October 17, 2011 to receive and review transportation and cooperating agency review comments to the 1) EA Addendum; and 2) the prepared response to public comments received on the original EA in January 2010. These documents were revised and re-submitted to the transportation agencies on October 27, 2011 to back-check for incorporation of their comments.

Coordination efforts with the transportation agencies throughout November 2011 resulted in approval of the following:

- Addendum to the Environmental Assessment (EA Addendum)
- Responses to public comments on the original Environmental Assessment
- Point of Access Study (conceptual approval only; final approval pending NEPA decision)
- Circulation of the EA Addendum for public review

A Notice of Public Hearing and document availability appeared in newspapers and on the Commission's website on November 30, 2011 at which time the 30-day public comment period for the EA Addendum began. A second notification appeared in newspapers and on the Commission's website between December 6th and December 13th. The Public Hearing was held on Thursday, December 15, 2011, which provided the public with the opportunity to provide public, spoken testimony, private testimony, and written testimony. The Meeting was attended by approximately 75 members of the public. The comment period is scheduled to end on Tuesday January 3rd, ending the public comment period. Commission and AECOM staff prepared draft responses to the public comments received as of December 27, 2011. A meeting was held with the transportation agencies (FHWA, PennDOT and NJDOT) on December 28, 2011 to review these draft responses, as a means of expediting final approval of the responses by the transportation agencies.

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DMC ADVANCED ENGINEERING SERVICES FOR PRIORITY ITEMS OF WORK

Task Order Assignment No. C-502A-2D

The Commission at its April 26, 2010 meeting authorized the Executive Director to move expeditiously to accomplish the Goals and Short Term Activities enumerated in the *Statement of Intent for the I-95/Scudder Falls Bridge Improvement Project*. This Statement of Intent, amongst other things, included the advancement of schedule-critical engineering/permitting activities to meet the objectives outlined in the Statement of Intent.

This TOA was fully executed by the Commission on July 1, 2010 and includes the necessary professional services to complete certain priority items of work that are critical to the overall schedule of the project. These priority tasks include environmental permitting; right-of-way (ROW) acquisition; archeological work necessary to obtain cultural resource clearance for the project; Stormwater Management design and permit plan preparation; and transition of key public involvement tasks from the Environmental Assessment Phase (Commission Contract C-393A) to the Design Management Consultant (DMC Contract C-502A).

In addition, this TOA includes DMC Services to support the Commission's two-step Professional Services procurement process. This process includes the preparation of a Request for Qualifications (RFQ) document and a Request for Proposal (RFP) document for Final Design and Construction Services for the I-95/Scudder Falls Bridge Replacement Project using the traditional design bid build method of project delivery. A Draft RFQ has been prepared, and will be revised to include the tolling of the new I-95/Scudder Falls Bridge. AECOM will finalize pending the P3 GO/NO GO decision under contract C-393G-1R.

Initial Permit Pre-application Meetings have been held with the Pennsylvania DEP, USACE, NJDEP, the D&R Canal Commission, NJDEP Green Acres, the Bucks County Soil Conservation District, and the Delaware River Basin Commission, to date. A review meeting was also held with Lower Makefield Township to discuss their stormwater design requirements. Requirements of these entities will be addressed in the development of the Permit Plans, which will be submitted back to them for review and approval. AECOM submitted the 'Pre-Application for Parkland Diversion', which includes Commission review comments, to NJDEP - Green Acres Program for review and approval, as a result of project impacts to NJ State Park Lands. A follow-up meeting was held with the Green Acres Program Office on December 12th to discuss some initial review comments with the application. Drafts of the PADEP Chapter 105 Permit Application, USACE/PADEP Joint Permit Application and the NJDEP Freshwater Wetland/Flood Hazard Area Permit Application were submitted in May, to the Commission, for review and comment. The project stormwater management design has progressed to the degree that a second round of pre-application meetings with the DEP's in each state have been held. Commission and AECOM staff met with NJDEP and the Delaware & Raritan Canal Commission on November 17th to review the design. A similar meeting with PADEP was held on November 30th. The Project Team also met

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with the Bucks County Soil Conservation Office on December 12th to discuss the stormwater design prepared to date. Permit applications are being prepared for these agencies by the AECOM team. AECOM submitted a permit application to the Delaware River Basin Commission (DRBC) on November 16, 2011. Also, at the direction of the USACE, a letter was sent to the US Coast Guard requesting confirmation that no involvement was necessary on the part of the US Coast Guard for this project. This action will confirm a previous letter received from this agency early on in the project.

Field work for property surveys associated with impacted properties has been completed. Impacts to properties are being refined, along with the progression of the roadway design, and will be reflected in right-of-way plans. AECOM has prepared information outlining protocols for the right-of-way taking process. These documents are based upon the PennDOT and NJDOT processes for each respective state. Commission counsel has completed review of these documents. Additional right-of-way work is on hold pending the final NEPA decision by Federal Highway on this project.

The Phase III data recovery for the NJ site began in early October 2010. All Phase III field work has been completed. All artifacts found during the field investigations are being analyzed and catalogued. Reports will then be prepared and submitted to the NJ SHPO for review and approval. Upon completion the New Jersey artifacts will be submitted to the New Jersey State Museum for display and/or archival.

Phase III data recovery work for the Pennsylvania site required a permit from the Bucks County Soil Conservation District (BCSC), due to the amount of excavation and soil storage that will be performed on site. The soil erosion and sediment control permit was received from Bucks County Conservation District in March 2011. Phase III data recovery work at the PA site started on March 30th, with support from Commission staff. Due to the nature and location of the Phase III work, the Commission issued letters to local elected officials and nearby residents, notifying them of the work taking place at the site. Workers on the site have been issued information cards to provide to members of the public that approach the site with questions on the work. The Commission has held onsite and conference call interviews with newspaper and television reporters The Phase III data recovery field work was completed the first week of July. Artifacts from the Phase III excavations are being analyzed and catalogued. Final reports will then be prepared and submitted to, PASHPO (PHMC) for their review and concurrence. Upon completion the Pennsylvania artifacts will be submitted to the Pennsylvania State Museum for display and/or archival.

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Work continues on the project storm water design. Supplemental field survey work for natural drainage features to support the storm water drainage design and permit plan preparation has been completed. A 'Boring Program', which consists of test pits and geotechnical borings is necessary to obtain sub-surface data necessary to support the storm water management design. The HOP's for entry onto the state right-of-way (I-95) from each state were received in February 2011, and the AECOM team completed drilling along the I-95 corridor in New Jersey and Pennsylvania in June. Final reports for the Pennsylvania and New Jersey stormwater geotechnical investigation program were submitted in July. AECOM/GPI continued developing the drainage design for the project based upon information contained in these reports. The Draft NJ Stormwater Report has been prepared and was submitted for Commission review and comment.

AECOM continued to perform Public Involvement activities, including responding to questions from the public on the project Hot Line.

Draft ROW Plans and taking descriptions have been prepared by T.Y. Lin Associates, a sub-consultant to AECOM, and are currently on hold with AECOM pending completion of the NEPA decision process, which requires completion prior to any ROW acquisition activities.

STAFF AUGMENTATION – P3 SUPPORT SERVICES

Task Order Assignment No. C-502A-2E

AECOM was issued Notice to Proceed on the Task Order Agreement (TOA) on November 16, 2010. Under this TOA, AECOM continued to provide professional services, in a staff augmentation format, throughout October 2011. These services are to support the administration of the P3 Financial/Legal Advisory Services contract C-393G-1R. Efforts on this task order assignment were on hold throughout December 2011 pending a GO/NO-GO decision on the P3 by the Commission.

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RIVERTON-BELVIDERE TOLL SUPPORTED BRIDGE WATER STREET IMPROVEMENTS

CONCEPT STUDY, PRELIMINARY DESIGN, FINAL DESIGN AND POST DESIGN Contract No. C-505A

Urban Engineers prepared and submitted a draft Concept Study Report in December 2011 providing a summary assessment of the important elements of the condition evaluation together with conclusions / recommendations as well as alternatives for the RBTSB Water Street Improvements.

The draft Concept Study Report is currently under review by the Commission at the conclusion of which a Constructability Workshop is scheduled to take place in January 2012.

I-78 TOLL BRIDGE PARAPET UPGRADE AND PA APPROACH PAVING IMPROVEMENTS

CONCEPT STUDY, PRELIMINARY DESIGN, FINAL DESIGN AND POST DESIGN Contract No. C-506A

A Design Charrette was held on December 15th and included representatives from Parsons Brinckerhoff, AECOM, KS Engineers and their subconsultants along with member of Commission staff. Discussions included, but were not limited to, issues associated with upgrading the bridge parapets of the Main River Bridge, Route 611, Route 519 and Ramp C structures.

KS Engineers prepared and submitted a draft Concept Study Report in December 2011 providing a summary assessment of the important elements of the condition evaluation together with conclusions / recommendations as well as improvement alternatives.

The draft Concept Study Report is currently under review by the Commission at the conclusion of which a Constructability Workshop is scheduled to take place in January 2012.

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GENERAL PROVISIONS & SCHEDULING SPECIFICATION REVISIONS

DESIGN
Task Order Assignment No. C-530A-2

This Task is for an independent review of the Commission's current General Provisions based on the 2003 version of PennDOT's Publication 408. Update the Commission's General Provisions to incorporate the changes in the 2011 initial version (effective April 1, 2011) of PennDOT's Publication 408. This task also includes an independent review and recommendations for improvement to the Commission's current scheduling specification as written in current construction projects.

Current general provisions and scheduling specifications have been reviewed by Hill & Urban and recommended revisions have been received by Commission staff and currently under review. Meetings will be scheduled with General Counsel to review the recommended changes.

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT

STAFF AUGMENTATION – OWNER'S REPRESENTATIVE Task Order Assignment No. C-538A-2

Under this Task Order Assignment STV, Incorporated participated in review of an electronic toll collection system white paper.

TRAFFIC COUNT PROGRAM REPLACEMENT STUDY Task Order Assignment No. C-538A-3

Task Order Modification No. 1 has been drafted to transfer the balance of the fee for KS Engineering to STV to be used to pay Signal Service to conduct an on-site one (1) month demonstration of the microwave radar traffic counter. This is a "zero dollar modification" therefore there is no increase in the contract fee. Signal Service is in contact with Engineering to arrange a date to set up the demonstration unit at the Trenton-Morrisville Toll Bridge.

Meeting of January 30, 2012 PROJECT STATUS REPORT

TRAFFIC ANALYSIS AND PEER REVIEW TO ADDRESS CASH PAID VIOLATION ISSUE

Task Order Assignment No. C-538A-4

ETC completed the relocation of the violation filter at the Customer Service Center (CSC) to post the VToll process. Commission Staff will work to closeout this Task Order Assignment.

IT STAFF AUGMENTATION
Task Order Assignment No. C-538A-6

STV Inc. submitted resumes for the potential IT Department staff augmentation. The resumes are under review by Commission IT Staff and the IT Department is coordinating interviews of potential candidates with STV Inc.

UPDATE OF UTILITY CROSSINGS – TELECOMMUNICATIONS ACCESS POLICY WHITE PAPER

DESIGN
Task Order Assignment No. C-539A-2

The Commission issued URS Notice-to-Proceed on December 12, 2011. A kick-off meeting was held with URS and their subconsultant, Jacobs, on January 3, 2012. URS and Jacobs are working on the initial tasks of the assignment.

I-78 ROADWAY MEDIAN IMPROVEMENTS – PA/NJ

CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION Contract No. C-455B-5

Remington, Vernick & Arango Engineers (RVA) completed their efforts in providing Construction Management and Construction Inspection Services associated with the I-78 Roadway Median Improvements – PA (DB-562A) and NJ (DB-563A) Projects. RVA's Final Invoices have been processed along with the final close out contract modification and the contract is being closed out.

Meeting of January 30, 2012 PROJECT STATUS REPORT

I-78 ROADWAY MEDIAN IMPROVEMENTS – NJ

CONSTRUCTION Contract No. DB-563A

J. Fletcher Creamer & Son, Incorporated (JFC) has completed all of their contract work. Their final contract pay estimate has been developed and forwarded to them for signature and subsequent return for processing.

SUBSTRUCTURE REPAIR AND SCOUR REMEDIATION, TOLL AND TOLL-SUPPORTED BRIDGES, DISTRICTS 1, 2 & 3

CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION Contract No. CM-573A

Hill International (Hill) continued to provide CM/CI services for this contract which includes: monitoring and coordinating the field activities of the contractor; preparation of contractor invoice No. 5; receiving and processing submittals and Requests for Information (RFI's); conducting bi-weekly schedule and progress meetings; monitor the schedule; perform monthly independent safety inspections (1 Source Safety and Health); and maintaining project documentation controls/files.

CONSTRUCTION Contract No. T/TS-573A

A.P. Construction (AP) continues the scour remediation work at the Washington Crossing TS Bridge and above water masonry work at the Lumberville-Raven Rock Pedestrian Bridge. A.P. has remobilized to the Lower Trenton Bridge and plans to complete the scour remediation work at Lower Trenton pier 3 by February 29, 2012 and return to pier 2 on July 1, 2012 when the environmental restriction is lifted. A.P. Construction has requested a contract time extension to August 31, 2012 to complete the Lower Trenton and possibly the I-78 scour remediation work. A.P. is investigating alternative river access plans at the Portland-Columbia and I-78 bridges

Meeting of January 30, 2012 PROJECT STATUS REPORT

FLOOD OF SEPTEMBER 2011 SUBSTRUCTURE ASSESSMENT OF TOLL AND TOLL-SUPPORTED BRIDGES

Contract No. C-605A

Under this contract the Consultant, STV, is performing substructure assessments of Commission's Toll and Toll-Supported Bridges post the September 2011 Flood and subsequently the preparation of a detailed inspection report of their findings. The Contract was fully executed in December 2011 and field work is approximately 85% complete.

GENERAL ENGINEERING CONSULTANT (GEC) ANNUAL INSPECTIONS

2011 TOLL FACILITY BRIDGE INSPECTIONS

Assignment C-07-11A

Toll Bridge inspections commenced on May 9, 2011 and were completed on July 6, 2011.

A meeting has held with Executive Staff to review the draft Annual Inspection Report and the draft 2012-2021 10-Year Capital Program on December 5, 2011. Comments from the meeting were incorporated into the Final Draft Annual Inspection Report. It is anticipated the Annual Inspection Report will be accepted by the Commission at the January 2012 Meeting.

YEAR 2011 TRAFFIC ENGINEERING CONSULTANT

Assignment C-17-11

Pennoni Associates submitted a list of projects that may impact traffic and revenue for 2012. The list was reviewed by the Engineering Department Staff. Pennoni Associates submitted preliminary revenue figures for 2012 and the material was forwarded to the Finance Department for review.

Meeting of January 30, 2012

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

Meeting of January 30th, 2011

Operation Report Index For Department of Security, Safety & Training

SUBJECT	DESCRIPTION	PAGE NUMBER
Department of Security, Safety & Training	Month of December Status Report	1

Meeting of January 30th, 2011

Month of December

The following is chronological order of October Meetings of the Security Safety and Training Department.

December 2nd Conducted a toll supported Bridge Officer CPR/AED certification class at the I-78 Maintenance facility, 9 employees were re-certified.

December 6t Attended the monthly staff meeting at the New Hope facility.

December 7th Attended the Delaware Water Gap Bridge Rededication ceremony at the Maintenance Garage at the Water Gap facility.

December 7th Attended the Route 80 DWG Bridge Rehabilitation meeting at the Castle Inn in the Water Gap.

December 8th Attended the monthly DRJTBC Safety Committee meeting held at the training room at the Trenton Morrisville facility.

December 8th Assisted the New Jersey State Police with video viewing at the I-78 facility on a pending investigation.

December 13th Conducted the Pre-test review for applicants of the Assistant Foreman's position at the Trenton Morrisville facility held at the New Hope conference Room, #2.

December 19th Attended the Delaware River Joint Toll Bridge Commission meeting at the New Hope facility.

December 20th Attended the 48-4 Facilities Task Order meeting with consultant's from CMI held at the Phillipsburg facility.

December 20th Represented the Security Safety and Training department at the Sussex County Chiefs of Police Meeting.

December 21st Administered the written examination for the position of Assistant Foreman at the Morrisville facility, held at the New Hope facility.

December 22nd Assisted the engineering department and meet with the Assistant Foreman of the I-78 facility for 8 mile marker locations on our roadways.

December 22nd Coordinated meeting with the two Sate Police agencies to assist engineering with compilation of motor vehicle accidents on our I-78 roadway.

During the month of December, coordinated and checked balances on "Time Worked" for construction project details. Also assisted with State Police coverage and security at the Washington Crossing Christmas Day re-enactment of General Washington crossing the Delaware. Due to manpower shortage this month with coverage of bridges the Toll Supported Bridge Officers class was cancelled at the request of the two District's administration.

Meeting of January 30, 2012

Operations Report Index

ELECTRONIC SECURITY AND SURVEILLANCE REPORT

Subject	Description	Page Numbers
Electronic Security and	Status Report for the Month of December	1 - 4
Surveillance	2011	

Meeting of January 30, 2012

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF DECEMBER 2011

The below-listed items represent meetings, communications, tasks, and projects involving the Electronic Security and Surveillance Department:

Radio System

- On December 1, 2011, ESS personnel obtained radio recordings for District I regarding a personnel issue.
- On December 16, 2011, ESS personnel met with SFC C. English, 9-1-1 Call Center Supervisor, NJ State Police ROIC, to discuss an upgrade to the current radio headsets the Primary Control Center Monitors and State Police Dispatchers are using.
- On December 22, and 23, 2011, ESS personnel worked in conjunction with the NJ State Police to investigate and repair a radio issue at the Portland-Columbia Toll Bridge.
- ESS arranged for various radio installations throughout the Commission.
- ESS personnel investigated various other DRJTBC radio issues both during and after normal working hours.

Access Control System

- On December 13, 2011, ESS personnel worked with Siemens and MEC to troubleshoot a SiPass issue that prevented certain Toll Officers from accessing SiPass.
- During the month of December 2011, ESS personnel worked with General Supply (Commission's lock smith) to address various lock issues within the Districts and to continue the annual lock and door maintenance program at all facilities.
- In December 2011, ESS personnel created ID badges for new employees, and consultants. The ACS database was audited to purge the system of invalid employee and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors and upon the approval of the Deputy Executive Director of Operations.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

Meeting of January 30, 2012

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF DECEMBER 2011

ESS

- On December 16, 2011, ESS personnel met with Engineering and MEC to determine a new location for Calhoun Street camera CS01. The camera has been damaged twice in the last year at its current location by trucks. Later that day, ESS personnel inspected MEC's spare parts inventory.
- On December 27, 2011, ESS personnel processed MEC's November 2011, ESS maintenance invoice for payment.
- During the month of December 2011, ESS personnel continued to visit the bridges that have ESS generators and performed limited maintenance to ensure their operation.
- ESS personnel continued to work with MEC concerning various outstanding issues such as camera analytics, vibrations, wireless cameras, etc.
- ESS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by outside agencies.
- ESS personnel worked during, and after normal working hours on numerous ESS issues and problems raised by Commission members.
- The ESS Primary Control Center continues to operate 24/7 and detected, documented, and assisted the District bridges with various traffic and security related incidents.
- ESS Personnel researched and investigated the following seven video requests during the month of December 2011:
 - 1. On 12/01/11, District I Superintendent L. Talley requested a video search from the New Hope-Lambertville Toll Supported Bridge regarding a personnel issue.
 - 2. On 12/03/11, District I Superintendent L. Talley requested a video search from the New Hope-Lambertville Toll Supported Bridge regarding a motor vehicle which damaged guiderail on the New Jersey approach.

Meeting of January 30, 2012

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF DECEMBER 2011

- 3. On 12/06/11, the NJ State Police requested a video search from the I-78 Toll Bridge regarding a robbery and theft investigation.
- 4. On 12/10/11, the Hopewell Twp., NJ Police Department requested a video search from the Washington Crossing and New Hope-Lambertville Toll Supported Bridges and the New Hope-Lambertville Toll Bridge regarding a theft investigation.
- 5. On 12/19/11, the Phillipsburg, NJ Police Department requested a video search from the Easton-Phillipsburg Toll Bridge regarding a police chase and subsequent motor vehicle accident.
- 6. On 12/20/11, District II requested a video search from the I-78 Toll Bridge regarding a tractor trailer which damaged a light pole in the I-78 Welcome Center and left the scene.
- 7. On 12/28/11, PA State Police requested a video search from the Calhoun Street Toll Supported Bridge regarding an armed robbery investigation they are working on in conjunction with Morrisville, PA Police Department.

Miscellaneous

- On December 6, 2011, ESS personnel attended the DRJTBC Staff Meeting held at the New Hope-Lambertville Toll Bridge Facility.
- On December 12, 2011, ESS personnel worked with FEMA to gather information to make the Commission eligible for reimbursement of expenses incurred during Hurricane Irene.
- On December 15, 2011, the ESS Department held an internal training session on Commission emergencies and operating procedures.
- On December 27, 2011, ESS personnel met with Mr. Beruta and a FEMA representative to review the data and expenses compiled for reimbursement from Hurricane Irene.
- During the month of December 2011, ESS personnel continued to train Matt Corrigan.

Meeting of January 30, 2012

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF DECEMBER 2011

- During the month of December 2011, ESS personnel assisted Human Resources and Security, Safety, and Training with various personnel issues.
- During the month of December 2011, ESS personnel continued to work with the IT Department to complete the new Storm Operations Report. The report will be utilized to inform Commission personnel of the status of storm operations at each bridge and how the storm is affecting operations.

Meeting of January 30, 2012

OPERATIONS REPORT INDEX

FOR

SUPPLEMENTAL PROJECTS REPORT

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Projects	Supplemental Projects Report-Overview Report	1 - 7
	of General Upkeep, Preventative Maintenance,	
	Maintenance Projects and Update of Motor	
	Assistance Program District I, II and III for the	
	Month of December 2011	

Meeting of January 30, 2012

SUPPLEMENTAL PROJECTS REPORT

OVERVIEW REPORT OF GENERAL UPKEEP, PREVENTATIVE MAINTENANCE, MAINTENANCE PROJECTS AND UPDATE OF MOTOR ASSIST PROGRAM

DISTRICT I, II AND III

MONTH OF DECEMBER 2011

Report as shown directly hereunder and have been submitted by Frank J. Tolotta, Deputy Executive Director of Operations, to keep the Commission Members apprised of the above captioned items at all three districts.

District I
LeVar Talley, Suoperintendent
Wendy Reading, Asst. Superintendent
James B. Ley, Foreman of Maintenance, Trenton-Morrisville
Daniel Pascuillo, Foreman of Maintenance, New Hope-Lambertville

Administration

													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	0	0	0	0	0	0	0.0	0	0	0	0		0
Bldg./Facilities Maintenance	288	272	416	392	320	408	344.0	520	392	328	368	376.0	4,424
Grounds Maintenance	72	128	112	96	112	48	32.0	80	72	80	88	96.0	1,016
Road Maintenance	0	0	0	0	0	0	0,0	0	0	0	0		0
Snow/Ice Maintenance	0	0	0	0	0	Ō	0.0	0	0	0	0		0
Vehicle Maintenance	56	56	64	36	40	32	48.0	32	60	48	16	40.0	528
Miscellaneous	64	96	80	72	112	120	128.0	272	152	80	64	64.0	1,304
Total Man-hours	480	552	672	596	584	608	552.0	904	676	536	536	576.0	7,272

Trenton-Morrisville Toll Bridge

TTETILOT-MOTTISVILLE TOIL BITG]	l											Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	24	24	72	40	88	56	256.0	144	88	104	96	224.0	1,216
Bldg./Facilities Maintenance	112	160	264	80	96	200	64.0	24	216	128	152	104.0	1,600
Grounds Maintenance	80	120	324	312	320	368	216.0	232	176	120	48	96.0	2,412
Road Maintenance	16	72	142	144	72	128	56.0	80	88	96	192	128.0	1,214
Snow/Ice Maintenance	360	264	0	0	0	0	0.0	0	0	0	0		624
Vehicle Maintenance	164	168	166	104	128	100	122.0	164	156	192	96	160.0	1,720
Miscellaneous	136	136	158	152	192	274	168.0	252	128	184	168	112.0	2,060
Total Man-hours	892	944	1,126	832	896	1,126	882.0	896	852	824	752	824.0	10,846

New Hope-Lambertville Toll Bridge

New Hope-Lambertonie Ton					_								Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	0	DEC	Man-hours
Bridge Maintenance	10	40	10	20	15	12	8.0	0	48	15	15	48.0	241
Bldg./Facilities Maintenance	384	336	460	496	440	420	430.0	425	312	315	320	32.0	4,370
Grounds Maintenance	0	16	300	304	585	640	620.0	510	256	245	200	16.0	3,692
Road Maintenance	15	128	18	10	48	30	22.0	0	48	20	10		349
Snow/Ice Maintenance	205	30	20	0	0	0	0.0	0	0	0	0		255
Vehicle Maintenance	384	312	352	328	328	330	340.0	320	433	450	455		4,032
Miscellaneous	352	224	352	376	360	340	355.0	340	176	215	2,230		5,320
Total Man-hours	1,350	1,086	1,512	1,534	1,776	1,772	1,775.0	1,595	1,273	1,260		96.0	18,259

Southern Division Toll Supported Bridges

oddiletti bivision Ton odpp	OTEC G BITE	1900											
													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	24	92	40	78	75	28	71.0	90	23	150	87		758
Bldg./Facilities Maintenance	88	127	175	80	134	200	102.0	96	304	196	107	24.0	1,633
Grounds Maintenance	170	232	592	594	545	591	526.0	567	367	377	281	8.0	4,850
Road Maintenance	15	18	36	136	128	140	115.0	116	253	186	184	24.0	1,351
Snow/Ice Maintenance	740	227	15	0	0	0	0.0	0	0	32	0		1,014
Vehicle Maintenance	0	0	0	0	0	0	0.0	0	0	0	0		0
Miscellaneous	0	0	4	10	4	0	0.0	0	8	0	0		26
Total Man-hours	1,037	696	862	898	886	959	814.0	869	955	941	659	56.0	9,632

District II Lendell Jones, Superintendent James Shelly Asst. Superintendent Robert Varju, Foreman of Maintenance, I-78 Mark W. Dilts, Foreman of Maintenance, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

,	ľ												Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	60	46	102	49	32	162	128	184	72	58	445	44	1,382
Bldg./Facilities Maintenance	476	353	414	384	296	223	210	276	267	291	224	352	3,766
Grounds Maintenance	257	260	434	427	480	439	341	445	333	303	299	434	4,452
Road Maintenance	55	196	378	285	222	130	106	117	356	192	186	62	2,285
Snow/Ice Maintenance	542	262	132	0	- 0	0	0	0	0	34	0	0	970
Vehicle Maintenance	72	158	56	83	16	8	12	48	136	84	107	108	888
Miscellaneous	0	0	0	0	0	- 8	78	0	0	68	185	21	360
Total Man-hours	1,462	1,275	1,516	1,228	1,046	970	875	1,070	1,164	1,030	1,046	1,021	14,103

1-78 Toll Bridge

													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	0	0	0	8	304	0	0	0	0	0	0	0	312
Bldg./Facilities Maintenance	1,378	1,042	1,014	495	832	812	1,092	822	636	693	997	1281	11,094
Grounds Maintenance	0	577	1,158	712	990	1,110	1,120	832	974	869	524	414	9,280
Road Maintenance	0	112	280	916	206	504	160	526	462	630	288	459	4,543
Snow/Ice Maintenance	806	508	26	2	0	0	0	0	0	104	0	0	1,447
Vehicle Maintenance	462	240	168	310	214	104	160	160	158	160	252	150	2,538
Miscellaneous	0	0	0	0	16	56	0	180	0	0	0	0	252
Total Man-hours	2,646	2,479	2,646	2,443	2,562	2,586	2,532	2,520	2,230	2,456	2,061	2304	29,465

Northern Division Toll Supported Bridges

HOTGICITI BITIOIOTI TOIL CUPP	OTTO DITE	4g 00											
													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	105	38	92	65	132	277	361	524	205	279	183	116	2,377
Bldg./Facilities Maintenance	230	316	316	430	97	303	47	51	193	265	177	314	2,739
Grounds Maintenance	66	44	196	166	390	260	199	250	224	183	226	238	2,442
Road Maintenance	20	116	290	133	243	72	110	77	207	105	194	184	1,751
Snow/Ice Maintenance	437	270	89	0	0	0	0	0	0	54	0	- 0	850
Vehicle Maintenance	342	176	184	122	112	172	115	154	410	334	146	182	2,449
Miscellaneous	0	16	8	20	8	16	21	8	16	40	60	16	229
Total Man-hours	1,200	976	1,175	936	982	1,100	853	1,064	1,255	1,257	986	1,050	12,837

District III
Jeanne M Pomager, Superintendent
Vacant, Assistant Superintendent
Thomas Chirico, Foreman of Maintenance

Portland-Columbia Toll Bridge

Fordand-Columbia Toll Brid	ye .					_							
													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	9	0	16	18	24	42	0	44	0	10	0	0	163
Bldg./Facilities Maintenance	275	148	181	83	156	154	176	221	199	174	205	208	2,180
Grounds Maintenance	66	65	181	219	308	255	190	299	187	145	127	47	2,089
Road Maintenance	21	24	26	45	20	20	32	18	54	9	0	99	368
Snow/Ice Maintenance	213	204	112	14	0	0	0	0	1	70	14	14	642
Vehicle Maintenance	49	102	124	122	95	115	61	72	147	80	76	93	1,136
Miscellaneous	4	20	51	43	9	16	15	18	8	50	18	21	273
Total Man-hours	637	563	691	544	612	602	474	672	596	538	440	482	6,851

Portland-Columbia Toll Supported Bridge

Tortiana-ootambia Ton oup													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	Man-hours
Bridge Maintenance	0	0	0	4	0	32	16	10	0	0	0	20	82
Bldg./Facilities Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
Grounds Maintenance	32	36	46	36	28	10	20	26	28	28	38	26	354
Road Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
Snow/Ice Maintenance	44	28	14	0	0	0	0	0	0	0	0	0	86
Vehicle Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Man-hours	76	64	60	40	28	42	36	36	28	28	38	46	522

Delaware Water Gap Toll Bridge

Delawate Water Gap Toll Bit	l												Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	Man-hours
Bridge Maintenance	0	16	0	0	0	14	12	39	74	0	0	2	157
Bldg./Facilities Maintenance	752	725	901	666	576	574	419	511	795	696	849	796	8,260
Grounds Maintenance	19	37	77	116	372	539	360	371	264	196	116	232	2,699
Road Maintenance	107	120	273	356	400	389	158	243	102	214	136	60	2,558
Snow/Ice Maintenance	324	162	110	6	0	0	0	0	0	0	0	0	602
Vehicle Maintenance	220	230	284	190	160	188	155	142	140	142	152	134	2,137
Miscellaneous	126	60	73	130	116	92	132	115	150	180	67	121	1,362
Total Man-hours	1,548	1,350	1,718	1,464	1,624	1,796	1,236	1,421	1,525	1,428	1,320	1,345	17,775

Milford-Montague Toll Bridge

initional montages ion princip	Ĭ												Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	Man-hours
Bridge Maintenance	0	0	0	0	78	104	74	32	9	12	0	12	321
Bldg./Facilities Maintenance	302	295	465	217	195	153	159	212	283	284	215	250	3,030
Grounds Maintenance	105	78	92	155	240	247	148	237	129	128	111	144	1,814
Road Maintenance	40	0	40	50	96	63	133	26	98	40	32	-6	624
Snow/Ice Maintenance	194	148	50	0	0	0	0	0	0	30	0	8	430
Vehicle Maintenance	129	97	115	99	28	18	34	70	56	59	93	42	840
Miscellaneous	84	136	79	116	65	124	92	110	134	143	116	227	1,426
Total Man-hours	854	754	841	637	702	709	640	687	709	696	567	689	8,485

MONTHLY ACTIVITY SERVICES RENDERED REPORT

DISTRICT NORTHERN DIVISION

thru December 2011 YEAR

ACTIVITY/SERVICE	J-U	M-UBE	R-R	B-R	SN	P-C	TOTAL
Disabled Vehicle Removal	0	0	0	0	7-	0	1
Shift/Hours On Duty	2633.45	312	9899.24	8109.2	13976	0.	34929.89
Patrols/Crossovers	1468	177	3376	4009	7842	0	16872
Complaints Received	7	7-	181	7	48	0	244
Co-Operation W/Other Agencies	355	13	1418	445	658	0	2889
Services Rendered	3381.4	317	3454	1945	13132	0	22229.4
First Aid	39	8		40	31	0	120
Advisories: Pedestrians, Bikers & Automobiles	699	179	2519	1400	2923	0	7690
Traffic Control Assistance	877.95	163.5	789.2	310.4	2308.2	0	4449.25
River Readings	1276	142	3682	2372	4558	0	12030
Vehicles Refused Passage	71	20	029	459	2095	0	3295
Medical Emergencies (911 Calls)	0	1	2	5	26	0	34
Calls For Assistance (State Police)	1	0	2	28	23	0	59
TOTAL	10778.8	1328.5	25984.44	19129.6	47621.2	0	104842.54
NOTES: U-F UHERSTOWN-FRENCHTOWN M-UBE MILFORD-UPPER BLACK EDDY R-R RIEGELSVILLE B-R BELVIDERE-RIVERTON NS NORTHAMPTON STREET P-C PORTLAN-COLUMBIA (PED)	NCHTOWN LACK EDDY ON REET IA (PED)						

ADM-135

MONTHLY ACTIVITY SERVICES RENDERED REPORT

DISTRICT SOUTHERN DIVISION

YEAR 2011

ACTIVITY/SERVICE	SO	WC	NH-L	רַ	CB-S	L-R	TOTAL
Disabled Vehicle Removal	437	ဇ	7	25	8	0	480
Shift/Hours On Duty	12259	7949	15734	2341	1690	0	39973
Patrols/Crossovers	5466	3864	7066	1057	847	0	18300
Complaints Received	270	6	44	155	9	0	484
Co-Operation W/Other Agencies	55	172	237	86	31	0	581
Services Rendered	1837	1294	3172	319	131	0	6753
First Aid	66	37	74	14	7	0	226
Advisories: Pedestrians, Bikers & Automobiles	1669	733	2611	392	193	0	5598
Traffic Control Assistance	776	219	374	137	42	0	1548
River Readings	2189	2530	1655	148	373	0	6895
Vehicles Refused Passage	1762	157	628	105	35	0	2687
Medical Emergencies (911 Calls)	3	2	6	8	0	0	22
Calls For Assistance (State Police)	15	15	29	70	11	0	140
TOTAL	26837	16984	31640	4857	3369	0	83687
NOTES:							

CS CALHOUN STREET
WC WASHINGTON CROSSING
NH-L NEW HOPE-LAMBERTVILLE
LT LOWER TRENTON
CB-S CENTER BRIDGE-STOCKTON
L-R LUMBERVILLE-RAVEN ROCK (PED)

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Monthly Motor Assistance Program Report December 2011	Jump Radiator Washer Start Fill Fill								-	-	=
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Meeting of January 30, 2012

USE OF FACILITIES REQUEST REPORT MONTH OF DECEMBER 2011

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Use of Facilities	Use of Facilities Request-Month of December 2011	1

Meeting of January 30, 2012

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Washington Crossing Toll Supported Bridge	Friends of Washington Crossing Historic Park	December 25, 2011 12:00 noon – 2:30 p.m.	Closure of Bridge for the annual re-enactment of George Washington crossing the Delaware River

Meeting of January 30, 2012

Operations Report Index

Plants and Facilities

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Plants and Facilities	Status report Month of December 2011	1-2

Meeting of January 30, 2012

PLANTS AND FACILITIES REPORT MONTH OF DECEMBER 2011

- Oversaw and monitored activities for the Motorist Assistance Program during the month of December 2011. Forwarded the monthly report to the Deputy Executive Director of Operations.
- Attended a meeting on December 5, 2011 at the New Hope-Lambertville Administration Building to discuss the 2011 Toll Bridge Facility Inspections (Draft Annual Report Review & 2012 Capital Plan and Program Update).
- Assisted with the media event for the completion of the capital projects at the Delaware Water Gap Toll Bridge Facility held on December 7, 2011 at the DWG Administration Building Garage.
- Attended a meeting on December 12, 2011 at the New Hope-Lambertville Administration Building for the District I Facilities Strategic Planning.
- Reviewed the Accident Log/Property Damage Reports for the month of December 2011. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and the Deputy Executive Director of Operations.
- Attended a meeting with Pine Run Construction Corporation on December 15, 2011 at the New Hope-Lambertville Administration Building regarding the inspection and registration of the 1,700 gallon sub-base diesel fuel tank that fuels the NH/L 350kw emergency generator.
- As Chairperson, conducted the Green Team Meeting on December 16, 2011 at the Easton-Phillipsburg Administration Building. Topics included the Kronos project, ADM-53 update and the Interstate-78 maintenance garage upgraded lighting system.
- Continued site visits of Commission Facilities during the month of December 2011 to review plant operations, maintenance procedures and related issues.

Meeting of January 30, 2012

- Attended a meeting on December 20, 2011 at the Easton-Phillipsburg Administration Building to discuss the summary of findings regarding the Environmental, Health and Safety Evaluation performed at the toll bridge maintenance facilities.
- Forwarded the Use of Commission Facilities Requests for the month of December 2011 to the Deputy Executive Director of Operations.
- Attended a meeting with FEMA Project Specialist, Helena Tang, on December 27, 2011 at the New Hope-Lambertville Administration Building to discuss the filing of a disaster claim regarding Hurricane Irene and Tropical Storm Lee.

Meeting of January 30, 2012

OPERATION REPORT INDEX FOR COMPACT AUTHORIZED INVESTMENT DEPARTMENT

SUBJECT	DESCRIPTION	PAGES NUMBER
Compact Authorized Investment	Status Report Month of December 2011	1-9

Meeting of January 30, 2012

COMPACT AUTHORIZED INVESTMENT DEPARTMENT December 2011

General

During the month of December, the Delaware Township Improvements of Federal Twist Road project and the Hopewell Township - Village of Titusville Sidewalk Reconstruction project in New Jersey started their construction. These constructions and that of the City of Trenton Gateway project were stopped due to inclement weather condition. The constructions will resume in the Spring as soon as weather permits.

The Town of Phillipsburg's Shade Tree Commission bestowed its 2011 "Commitment to Trees" Award to the DRJTBC for its CAI program in recognition of the contribution to the Phillipsburg Community with the streetscape and transportation related project in the downtown area from Broad to South Main Streets which included the planting of trees and shrubs. A plaque was accepted by CAI director Julio Guridy from Mayor Harry Wyant Jr.; City council president Randy Piazza, Shade Tree Commissioners, Dawn Sliffer and William Hann.

The CAI department continues processing grantees reimbursement requests, and monitoring the status of the projects under construction, reviewing plans, change orders and contract agreements specifications, and managing existing CAI projects coordination with the municipalities.

Pennsylvania

- 1. **Milford Borough, PA** The Storm Water Restoration Project was completed by Leeward Construction in July 2011. The CAI department continues to work with the Borough to complete their final reimbursement request and close out the grant. To date, the Borough has been reimbursed \$162,520.37 of \$163,475.00 (99%) by the CAI department.
- 2. Smithfield Township, PA During the month of December 2011, Rutledge Excavating, Inc. continued with the construction of the *Intermunicipal Trail Project*. The Township has recently submitted documentation requesting the reallocation of constructions funds to be utilized for additional engineering and permitting fees incurred by the Township, which is currently under review by the CAI department. The CAI Department is also currently reviewing documentation regarding various construction change orders encountered on the project (total of \$23,900.00) to determine if they are eligible expenses in accordance with the CAI grant. At this time, it is anticipated that the project will be completed in early 2012. To date, the Township has been reimbursed \$45,869.87 of \$584,500.00 (8%) by the CAI department. Reimbursement requests in the amount of \$104,052.74 and \$173,076.27 are currently under review by the CAI department.

Meeting of January 30, 2012

Pennsylvania (continued)

The *Pedestrian Improvements Project* has been completed and the grant is closed out with the CAI department. The Township was reimbursed for 100% of the grant amount (\$779,000.00).

3. **Delaware Water Gap Borough, PA** – The *Local Roads Paving Project* was completed in December 2010 by Bracalente Construction, Inc. for a total construction cost of \$115,831.60. The streets that were repaved included Waring Drive, Oak Street, Parkway Drive, Croasdale Drive, Walnut Lane and Shepard Avenue. In May, the CAI department received and processed the Borough's final reimbursement and closed out this grant. The Borough has been reimbursed \$120,826.59 of the original \$130,000.00 award (93%) by the CAI department. On April 30, 2011, the CAI department received a new application for \$396,804.00 from the DWG for the reconstruction of the sidewalk on Main Street. This application was not awarded by the Commissioners.

The Borough has indicated that the *Broad Street Sidewalk Improvements Project* is complete; however closeout of the Highway Occupancy Permit (HOP) by PennDOT still remains to be completed. PennDOT issued an updated punchlist for the project in March 2011, which indicates that the Borough is required to replace the detectable warning surfaces on two (2) of the constructed curb ramps prior to close out of the HOP. It is currently anticipated that the project will be closed out by PennDOT in the next several months. The CAI department continues to coordinate with the Borough regarding this closeout. As previously mentioned, the *Waring Drive/Delaware Ave. Drainage Improvements Project* was completed in August 2009.

- 4. **Portland Borough, PA** The Borough submitted a revised application, in the amount of \$153,782.66 for *Streetscape Improvements on State Street and Delaware Avenue*, in the hope that the project will be reconsidered by the Commissioners for funding. The revised application is a scaled-down version of their original application, which was submitted in the amount of \$515,701.40. The revised application meets the CAI criteria, but it was not awarded. The two other CAI funded projects (*Park & Ride Project* and *Park & Walk Project*) have been completed.
- 5. **Lower Mount Bethel, PA** The *Park & Ride Trail Project* was completed in June 2011. The CAI department is currently working with the Township to obtain the necessary documentation to process their final reimbursement request for this project and closeout the grant.

The previous CAI funded projects in Lower Mt. Bethel Township were completed and closed out.

6. **Easton, PA** – All three CAI funded projects in Easton have been completed as of July 2011. The CAI department has now completed reviewing all the City's submitted invoices for pending reimbursement requests. These projects included: the *Waterfront Improvements Project*, the *Trolley Project* and the *North 3rd Street Corridor Traffic and Pedestrian Improvements project*.

Meeting of January 30, 2012

Pennsylvania (continued)

7. **Williams Township, PA** – The *I-78 & Morgan Hill Road Interchange Traffic Signalization Project* was completed in January 2010. To date, \$374,014.13 of \$430,590.00 (87% of total grant amount) has been reimbursed to the Township. The CAI department is still awaiting the Township's final reimbursement request submission in order to close out the grant.

As previously indicated, the Township submitted six (6) applications that were discussed at past Commissioners meetings, but were not awarded.

- 8. **Riegelsville Borough, PA** Construction of the *Delaware Canal Footbridge Lighting Project* was completed by the contractor, Yates Electrical Service, in July 2011. The CAI department has received all the necessary documentation to process the Borough's final reimbursement request and closeout the grant. The Borough utilized \$40,349.91 of the \$45,000.00 grant amount (90%). The previous CAI funded project in Riegelsville Borough has been completed and closed out.
- 9. **Solebury Township, PA** The construction of the *Walton Drive Bridge Replacement Project* is complete. As previously discussed, project construction included the alternate #2 paving work, which was a change of scope approved by the Commissioners to repave the entire length of Walton Drive. In December 2011, this grant was closed out with the CAI department. The Township was reimbursed \$351,811.02 of \$660,000.00 (53%).

Construction of the *Route 202 Trail and Park* project began on August 4, 2008 by K.C. Construction, and was completed in September 2009. In September 2011, the CAI department closed out this grant with the Township. To date, the Township has been reimbursed \$1,755,150.00 of \$1,755,150.00 (100%).

10. **New Hope Borough, PA** – Construction of the *Main St. Bridge Lighting Project* has been completed by the contractor, Armour & Sons Electric. The CAI department is currently working with the Borough to process their final reimbursement request and closeout the grant. To date, the Borough has been reimbursed \$73,922.49 of \$84,815.00 (87%). The Borough's final reimbursement request in the amount of \$8,138.39 is currently under review by the CAI department.

The construction of the *Bridge St. Traffic Signals Project* is substantially complete with only punch-list items remaining from PennDOT. During the month of December, the construction of the ADA ramps was completed by L.C. Costa Contractors, Inc., for a total construction cost of \$27,200.06. The Borough has also submitted a request to the Commission to transfer the residual funds in the *Main St. Bridge Lighting* grant to the *Bridge St. Traffic Signals* grant in order to assist with the additional cost associated with installing the ADA ramps that are required by PennDOT. This request is currently under review by the CAI department. It is currently anticipated that the project will be completed in January 2012. To date the Borough has been reimbursed \$412,798.75 of \$446,404.00 (92% of total grant amount).

Meeting of January 30, 2012

Pennsylvania (continued)

11. **Falls Township**, **PA** – The original traffic signal installation and modernization project is complete and a final reimbursement request in the amount of \$77,876.00 was approved in December 2008. The Township utilized \$332,571.00 of the \$335,000.00 grant award.

In the Spring of 2010, the Township submitted another application for the *Tyburn Road & New Falls Road Traffic Signal Upgrade Project*, in the amount of \$108,140.00. This application was considered at past Commissioners meetings, but was not awarded.

12. **Upper Makefield Township, PA** – During the month of December, DHC Construction and Land-Tech worked to complete the construction of the *Gateway Park-Village Streetscape Phase 2 Project*. DHC Construction will be completing the signage portion of the project and Land-Tech will be completing the remainder of the construction work for the project, which is currently anticipated to be completed in the next several weeks.

The *Washington Crossing Gateway Project* was completed in the Spring of 2010. To date the Township has been reimbursed \$1,447,000.00 of \$1,447,000.00 (100% of total grant amount).

13. Lower Makefield, PA – The Black Rock Pedestrian Trail Project is complete. The Township has recently submitted a reimbursement request to the Commission, which is under review by the CAI department. There have been several change orders on this project, which will also be considered as part of the Township's reimbursement request, to determine if they are eligible expenses in accordance with the CAI grant.

The Traffic Signal project at the intersection of Yardley-Newtown Rd & Creamery Rd is complete. A final reimbursement request has been processed by the Commission and the original grant is closed out.

14. **Bristol Borough, PA** – The construction of the *Traffic Signals Revitalization Project* was completed by Armour & Sons Electric in July 2009 and the project has been closed out. The Borough utilized \$1,333,843.28 of \$1,334,450.00 grant (99.9% of total grant amount).

In the Spring of 2010, the Borough submitted another application for the *Decorative Crosswalks Project*, in the amount of \$423,126.12. This application was considered at past Commissioners meetings, but was not awarded.

15. **Yardley, PA** – The CAI department has reimbursed the entire grant amount of \$234,217.00 to the Borough for its *Yardley Borough Road Improvements Project* and the project has been closed out.

The Borough of Yardley in conjunction with the Landmark Towns organization submitted an application to install Wayfinding Signage to/from and through New Hope Borough, Bristol Borough, and Morrisville Borough in the amount of \$872,969.00. This application has been discussed at past Commissioners meetings, but was not awarded.

Meeting of January 30, 2012

Pennsylvania (continued)

16. Morrisville, PA – In February 2011 the Commissioners approved a reallocation of \$70,000 to expand the Moreau Street project to Bank Street (between Moreau and Green Streets). As of June 2011 the construction work for the Morrisville Municipal Authority CAI project on the Moreau Street Rehabilitation project was completed. The CAI department is working on the reimbursement requests of the MMA project.

Construction of the *Bridge Street Curb and Sidewalk replacement project* was changed due to requirements from PennDOT that the Borough could not meet within the deadline imposed by the Commission of December 31, 2011. Morrisville revised the grant scope of work and at their October 31, 2011 meeting the Commissioners approved to reallocate the fund to repave Nolan Avenue in the Borough and to add several LED street lights in that street. Morrisville requested an extension of time until the spring of 2012 to complete the project that was received the week of December 26.

The four previously funded projects in Morrisville have been completed.

New Jersey

- 1. Montague, NJ The relocation of the emergency heliport from the Park & Ride location has been completed. The reconstruction of the Park & Ride was also completed. The FAA has licensed the emergency heliport that had to be relocated for the construction of the Park & Ride. The CAI department continues to assist the municipality with completing its final reimbursement requests.
- 2. **Knowlton, NJ** –The Paulinskill Trail extension has been completed. The underpass is a wonderful addition to the community. Hikers and bikers from New Jersey and Pennsylvania are now be able to link the Paulinskill Trail to the Columbia/Portland pedestrian bridge and enjoy the beautiful scenery along the Delaware and Paulinskill Rivers. The Township held a ribbon-cutting ceremony for the Paulinskill Trail Extension on Saturday, June 4, 2011. The CAI department is assisting the municipality with completing its reimbursement requests.
- 3. **Belvidere, NJ** The Water Street Improvements project was completed and closed out in May of 2010. In May the final reimbursement request has been processed and the project is closed out. The CAI director provided the Commission's engineering department with the latest financials and designs for this project.
- 4. **Phillipsburg, NJ** The third phase of the Main Street project started construction in April 2011 and most of has been completed. There are only a few outstanding punchlist items to complete on this project. This project was awarded a grant for \$997,962 at the Commissioners' February 2010 meeting. The approved extension of the project to Sidgreaves Street and Jersey Street to South Main Street was completed. The sidewalks around Shappell Park and on South Main Street were completed, the streets were repaved, new street lights were installed, and all mandated trees have been planted.

Meeting of January 30, 2012

New Jersey (continued)

The phase two of the project has been completed, the trees have been planted and all punch list items are met. The CAI department has completed processing all the reimbursement requests submitted for this project to date.

The original, Phase I project, was completed and a ribbon-cutting ceremony was held on December 3, 2008.

- 5. **Pohatcong NJ** A new application was received by the CAI Department for *Resurfacing of River Road*. This application was presented to the Commissioners at their February 2010 meeting. This request was not awarded. The two granted projects to Pohatcong Township have been completed.
- 6. **Holland, NJ**—Holland was awarded a CAI grant for the *Drainage & Resurfacing of a Portion of Mt. Joy Road* and the municipality requested an extension for the work to be completed by the spring of 2011. This Spring the project was awarded to English Paving Company, Inc. and a preconstruction meeting was held in June 2011. The project construction started in June 2011 and completed in July. The CAI department is currently gathering the invoices information to pay and close out this project.

Holland completed and was fully paid for its previous CAI project. This project was closed out.

7. Milford, NJ –The Borough was awarded a grant for the repair and resurfacing of Honeysuckle Lane off of Bridge Street. The project construction contract was awarded to Top Line Construction. The Borough started this construction in May 2011 and the project is substantially completed. In August, the Borough requested to amend the project to include the resurfacing of the Borough's Water Works driveway located at the corner of York Road and Water Street. The Borough also wanted to install three speed bumps and backstop fence for the little league ball field. The additional work will not increase the amount of the grant awarded by the Commission. The extra resurfacing and speed bumps were approved by the Commission at the September meeting. The resurfacing and installation of speed bumps is complete. The CAI Department is finishing the reimbursement requests and closing out of this project.

The Bridge Street Improvements project is complete.

8. **Frenchtown, NJ** – In January 2011, Commissioners approved the reallocation of \$240,000 from its previously allocated budget for the Village Green project to the *Improvements of Bridge Street*. The plans for Bridge Street, South Harrison St. and Race Street are complete and the project was advertised for bids in June. The work shall include but not be limited to: sidewalk and handicapped ramp installation, milling, curb installation, pavement installation, raised crosswalk installation, pavement striping and restoration. The project was held up due to specificities of the MPT plan by the Commission on work to be performed on Bridge Street.

Meeting of January 30, 2012

New Jersey (continued)

The project was advertised for bids and two were received. The bids came in above the grant budget. Frenchtown would like to rebid the project for spring 2012 construction. It is their opinion that the bids were high due to the short construction season remaining this year and that an early Spring bids advertisement will result in lower bids. This request was granted as all the necessary permits and approvals are in place.

The Frenchtown Park and Ride project is complete.

9. Lambertville, NJ – the Delevan and McCready's Alley projects have been substantially completed. The roads were repaved and only a few punchlist items are pending. The Paving is also complete on Delavan Street as well as the concrete repairs and installation of crosswalk. The Perry Street reconstruction was delayed due to rain days, but it is now substantially complete. The previously unimproved portion of South Franklin Street is also complete and the survey and base mapping is complete as well. The planters have been installed and shimmed to level them out. The residents will take responsibility for planting and maintenance of the landscape. Final payment has been made to the Contractor. Mayor David Del Vecchio wanted to submit a grant application to DRJTBC to fund the Franklin Drainage Ordinance Number 2001-05 once the preliminary engineering is complete. The municipality was advised that the CAI funding program has been stopped.

The City of Lambertville was awarded CAI grants for twelve projects since the beginning of the CAI program.

- 10. **Stockton, NJ** –In April 2011, the Borough finally completed some pending financial reports the CAI department had been waiting for to complete a final closed out of this project. The funded CAI projects for the Bridge Street Improvements project are completed. The municipality received a transportation construction project award for its CAI project.
- 11. West Amwell, NJ The Rocktown Hill Road Improvement Project to the approach to the intersection of Route 31 approved for \$100,000 by the Commissioners at their January 25, 2010 was completed at the end of June 2011. The Township is waiting for the NJDOT inspection of the project. The CAI department is reviewing the reimbursement requests.

The Township had submitted two additional applications: The Reconstruction of Old York Road Section I for \$85,000 and the reconstruction of Old York Road Section II for \$285,000. These applications were presented to the commissioners, but no actions were taken on them as the program was stopped.

Section 11, 12 and 13 of Rocktown-Lambertville Road Reconstruction project are now completed. Reimbursement requests continue to be processed for sections 12, and 13 and the Rockhill Improvement Project.

Meeting of January 30, 2012

New Jersey (continued)

- 12. **Delaware Twp, NJ** The Township received a new grant for the *Improvements and Resurfacing of Federal Twist Road*, and to install drainage improvements and erosion control within the existing road right of way. Maser Consulting Engineering completed the design for this project. The project was bid for material and awarded, but the Township has indicated that the work will most likely be done in-house with its PW crew. The project started construction at the beginning of August and two basins have been installed. The project construction was briefly halted due to the hurricane, but was due to continue at the beginning of September. Plans and specifications were received recently for the paving work. Delaware has now to bid this work out. The project preconstruction meeting was held on December 16 and construction begun and was close to completion by the end of the year.
- 13. **Hopewell, NJ** The Township was approved for a grant application for the *Design and Construction of Sidewalk Replacement in the Village of Titusville*. This application was awarded a grant by the Commissioners at their April 2010 meeting. The Township requested an extension to complete this project until the Spring of 2011. The plans are completed and the State Historic office granted its approvals of the plans. The Township Manager has indicated that limited drainage needs to be dealt with due to some flat slopes that put them over the budget. They would need to find ways to reconcile this issue. This project is to start construction during the month of November, weather permits.

The plans and specifications have been received, approved and are out to bid for completion by the end of the year. The project started construction in November and due to weather constraints, the municipality asked for another extension to complete it in the Spring of 2012.

The ADA Ramps and Walkway project previously awarded was completed. The CAI department closed out this project.

- 14. **Ewing, NJ** This project is substantially complete and the road repaved, there are just a few punchlist items left In February 2011, the Commissioners approved a reallocation of funds request of \$25,418 for a change of scope of work by extending the project another 600 LF of road improvements on Wilburtha Road
- 15. **Trenton, NJ** The plans for this project have been completed and the project was advertised for bids. The Bids were received on June 1, 2011 and the project construction contract was awarded to Waters and Bugbee as recommended by the Department to the Division of Purchasing to be selected as the contractor. In addition, the City selected an oversight engineer, JMT Associates based in Lawrenceville, for the project to ensure its timely completion.

Thanks to Commissioner Yuki Laurenti for her support in speaking with her colleagues in the City of Trenton the CAI department has received a lot of updates on the current status of the funded project. There have been many emails with Walter Denson, the former City Director of Housing and Community Development (HCD) and Carmen Melendez, the Acting Director of HCD who is to schedule a meeting with all the stakeholders of this project, including the project contractor, Waters and Bugbee.

Meeting of January 30, 2012

New Jersey (continued)

On October 23, a conference call was held with Commissioner Laurenti, the CAI director, the City's staff in charge of this project and representatives of Waters and Bugbee. It was revealed that project construction will start November 2, 2011 and go through the end of the Summer of 2012. A revised construction schedule will be forwarded to the CAI director by the City.

A meeting between Trenton Mayor Tony Mack, Trenton Business Administrator Anthony Roberts, the Commission's Executive Director Frank McCartney, and the Commission's Deputy Executive Director of Operations Frank Tolotta, CAI Director Julio Guridy, Commissioner Yuki Laurenti, and CAI Due Diligence Engineer Robert McGowan was held in Trenton on November 3, 2011 to discuss the intricacies of this project. The Mayor was appreciative of the money from the grant program and understood the Commission's concerns. A groundbreaking ceremony was held that same day and construction has begun on the project.

- 16. **Alpha NJ** The Alpha's and Pohatcong's Reconstruction of Edge Rd. project has been completed and is in the process of being fully reimbursed and closed out.
- 17. **Kingwood, NJ** The Township's Reconstruction of Tumble Falls Road was awarded a grant for \$373,000.00 and the contract agreement has been executed. The project construction was completed this Summer. Most of the construction work, especially the roadway repaving, was done by municipal work forces. The CAI Department has approved the reimbursements and is in the process of closing out the project.