

**Delaware River Joint Toll Bridge Commission
Meeting of March 30, 2026**

**CONTRACT COMPLIANCE REPORT INDEX
Month of February 2026**

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**Delaware River Joint Toll Bridge Commission
Meeting of March 30, 2026**

**CONTRACT COMPLIANCE REPORT INDEX
Month of February 2026**

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Meeting of March 30, 2026

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(111)** contracts with the IBE Program requirements. Currently, there are **(55) active** projects and **(56) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regard to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i.* All Primes must register their company and activate an account in Elation Systems; *and*
- ii.* All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i.* Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii.* Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i.* All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii.* All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

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**Contract Compliance Department
Compliance IBE Scores Overview**

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission’s public website monthly.

The Score(s) are factored using the following criteria:

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission’s 25% IBE Target.

WORKFORCE UTILIZATION

Workforce utilization contains two levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

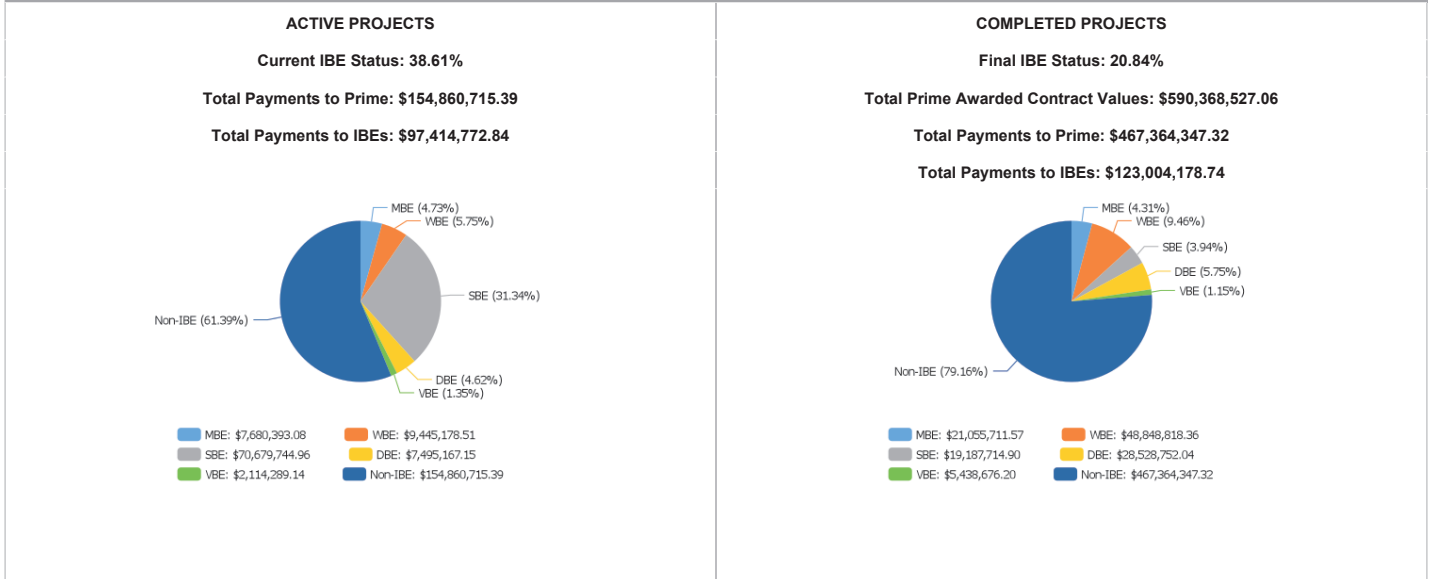
| IBE Payments Legend | |
|----------------------------|-------------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

| Workforce Utilization Legend | | |
|-------------------------------------|---|---|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & a above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

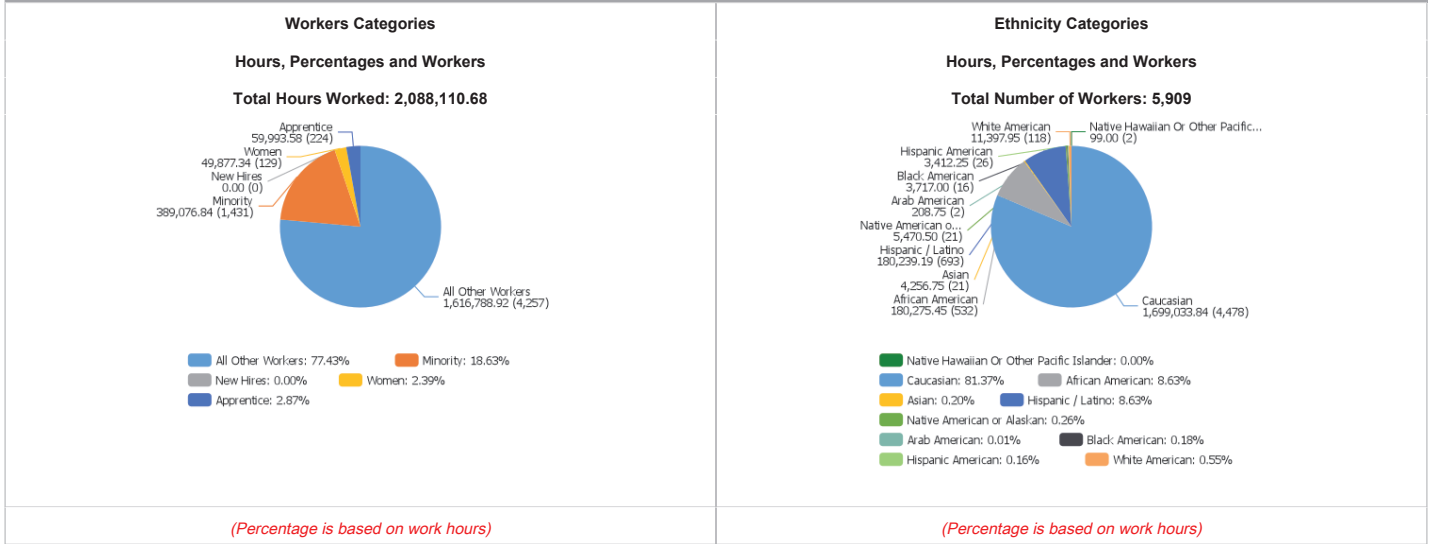
Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Summary - Professional Services and Construction Contractors 25% IBE Target Status



Summary - Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity



| Active Professional & Construction Projects Payment Summary | | Initial Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|--|--|------------------------|------------------|------------------|------------|-------|
| Professional and Construction Projects Totals | | \$309,748,410.06 | \$154,860,715.39 | \$97,414,772.84 | 38.61% | A |
| Professional Services Projects Totals | | \$96,557,802.27 | \$52,562,420.13 | \$20,699,032.60 | 28.25% | B |
| Completed Professional & Construction Projects Payment Summary | | Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
| Professional and Construction Projects Totals | | \$590,368,526.06 | \$467,364,347.32 | \$123,004,178.74 | 20.84% | C+ |
| Professional Services Projects Totals | | \$56,480,327.36 | \$38,940,072.49 | \$17,540,254.87 | 31.06% | B+ |

| ACTIVE CONSTRUCTION PROJECTS | | | | | | | | | | | | | | |
|------------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|---------------------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 27.71% | | | | | Ethnicity Participation Summary | | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$213,190,607.79 | \$102,298,295.26 | \$76,715,740.24 | 42.85% | A | 1,642 | 349,761.98 | 256,598.28 | 93,163.70 | 3,767.34 | A | 73.36% | 26.64% | 1.08% | A+ |

| COMPLETED CONSTRUCTION PROJECTS | | | | | | | | | | | | | | |
|---------------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|---------------------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 19.68% | | | | | Ethnicity Participation Summary | | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$533,888,198.70 | \$428,424,274.83 | \$105,463,923.87 | 19.75% | C | 4,444 | 1,738,348.70 | 1,442,435.56 | 295,913.14 | 46,110.00 | B | 82.98% | 17.02% | 2.65% | A |

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Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

Total of all Primes Contract Values \$213,190,607.79

Total Payments to all Primes \$102,298,295.26

Total Payments to all IBEs \$76,715,740.24

IBE Target 25.00%

IBE Actual 42.85%

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

| ACTIVE CONSTRUCTION PROJECTS | | | | | | | | | | | | | | |
|------------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 27.71% | | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$213,190,607.79 | \$102,298,295.26 | \$76,715,740.24 | 42.85% | A | 1,642 | 349,761.98 | 256,598.28 | 93,163.70 | 3,767.34 | A | 73.36% | 26.64% | 1.08% | A+ |

| DB-540A/B/C TRANSCORE, LP - Electronic Toll Collection System Replacement - Design, Build & Maintain | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 53.31% | | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$14,628,213.63 | \$11,230,227.20 | \$2,316,211.51 | 17.10% | C | 15 | 2,040.00 | 952.50 | 1,087.50 | 0.00 | A+ | 46.69% | 53.31% | 0.00% | A+ |

| DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 45.89% | | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$5,217,520.75 | \$1,402,730.84 | \$215,551.42 | 13.32% | D+ | 57 | 717.00 | 479.00 | 238.00 | 91.00 | A+ | 66.81% | 33.19% | 12.69% | A+ |

| DB-768B DYNAMIC SECURITY, LLC (IBE) dba SECUNI / Network Video Management System (NVMS) Integrator Services | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 0.00% | | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$104,074.00 | \$- | \$87,232.80 | 100.00% | A+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| DB-792A TRANSCORE, LP - In-Lane All Electronic Toll Collection System (Design, Build and Maintain) | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 5.24% | | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$9,701,499.00 | \$2,955,580.20 | \$- | 0.00% | N/A | 20 | 849.00 | 804.50 | 44.50 | 0.00 | D | 94.76% | 5.24% | 0.00% | D |

| T-519A BRACY CONSTRUCTION, INC. / Southern Operations and Maintenance Facilities Improvements - Trenton Morrisville, Langhorne, and New Hope | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 20.22% | | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$59,300,150.96 | \$48,609,435.36 | \$9,989,837.09 | 17.05% | C | 618 | 118,742.03 | 95,260.78 | 23,481.25 | 529.84 | B+ | 80.22% | 19.78% | 0.45% | A |

| T-754A PKF-MARK III, INC / New Hope - Lambertville Toll Bridge All Electronic Tolling (AET) Conversion & PA Abutment Backwall Replacement | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 11.84% | | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$11,863,715.00 | \$5,664,239.34 | \$- | 0.00% | N/A | 130 | 15,691.95 | 14,791.25 | 900.70 | 957.00 | C | 94.26% | 5.74% | 6.10% | D |

Delaware River Joint Toll Bridge Commission

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Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
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| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

Total of all Primes Contract Values \$213,190,607.79

Total Payments to all Primes \$102,298,295.26

Total Payments to all IBEs \$76,715,740.24

IBE Target 25.00%

IBE Actual 42.85%

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

T-766A CRISDEL GROUP, INC. / I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements

| Payments Summary | | | | Workforce Hours Summary 36.28% | | | | | | Ethnicity Participation Summary | | | | |
|------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$22,494,884.42 | \$16,159,118.76 | \$6,335,785.34 | 28.17% | B | 203 | 29,869.50 | 19,139.00 | 10,730.50 | 107.00 | A+ | 64.08% | 35.92% | 0.36% | A+ |

TS-590A J.D. ECKMAN, INC. / Northampton St. TSB Rehabilitation

| Payments Summary | | | | Workforce Hours Summary 22.68% | | | | | | Ethnicity Participation Summary | | | | |
|------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$15,487,427.50 | \$10,879,493.81 | \$3,917,310.23 | 26.47% | B | 111 | 35,867.50 | 27,733.25 | 8,134.25 | 0.00 | B+ | 77.32% | 22.68% | 0.00% | A |

TS-642A ANSELM I & DeCICCO (IBE) / Uhlertown - Frenchtown Toll-Supported Bridge Rehabilitation

| Payments Summary | | | | Workforce Hours Summary 35.75% | | | | | | Ethnicity Participation Summary | | | | |
|------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$22,216,237.00 | \$- | \$19,394,069.93 | 100.00% | A+ | 116 | 46,541.00 | 30,089.50 | 16,451.50 | 185.00 | A+ | 64.65% | 35.35% | 0.40% | A+ |

TS-694A/B/C/D/E ANSELM I & DeCICCO (IBE) / New Hope Lambertville TSB Rehabilitation

| Payments Summary | | | | Workforce Hours Summary 41.68% | | | | | | Ethnicity Participation Summary | | | | |
|------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$27,589,084.53 | \$- | \$25,456,480.40 | 100.00% | A+ | 163 | 59,755.75 | 34,860.25 | 24,895.50 | 8.00 | A+ | 58.34% | 41.66% | 0.01% | A+ |

TTS-734A MOUNT CONSTRUCTION CO., INC. (IBE) / JOC - Bridge, Highway & Civil Work - North Region

| Payments Summary | | | | Workforce Hours Summary 26.07% | | | | | | Ethnicity Participation Summary | | | | |
|------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$7,000,000.00 | \$- | \$6,962,308.81 | 100.00% | A+ | 148 | 22,646.75 | 18,609.25 | 4,037.50 | 1,866.50 | A | 82.17% | 17.83% | 8.24% | A |

TTS-735A MOUNT CONSTRUCTION CO., INC. (IBE) / JOC - Bridge, Highway & Civil Work - South Region

| Payments Summary | | | | Workforce Hours Summary 20.75% | | | | | | Ethnicity Participation Summary | | | | |
|------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$2,500,000.00 | \$- | \$2,040,952.71 | 100.00% | A+ | 97 | 8,008.50 | 6,369.50 | 1,639.00 | 23.00 | B+ | 79.53% | 20.47% | 0.29% | A |

TTS-783A J. FLETCHER CREAMER & SON, INC. / On-Call Beam Guide Rail and Attenuator Replacement

| Payments Summary | | | | Workforce Hours Summary 33.35% | | | | | | Ethnicity Participation Summary | | | | |
|------------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$2,087,801.00 | \$303,750.00 | \$- | 0.00% | N/A | 52 | 1,090.00 | 726.50 | 363.50 | 0.00 | A+ | 66.65% | 33.35% | 0.00% | A+ |

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Meeting of March 30, 2026

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
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Total of all Primes Contract Values \$213,190,607.79

Total Payments to all Primes \$102,298,295.26

Total Payments to all IBEs \$76,715,740.24

IBE Target 25.00%

IBE Actual 42.85%

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
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| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

| TTS-784A MOUNT CONSTRUCTION CO., INC. / JOC - Bridge, Highway, and Civil Work - North Region | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 21.78% | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,000,000.00 | \$928,143.70 | \$- | 0.00% | N/A | 25 | 2,887.50 | 2,258.50 | 629.00 | 0.00 | B+ | 78.22% | 21.78% | 0.00% | A |

| TTS-785A MOUNT CONSTRUCTION CO., INC. / JOC - Bridge, Highway, and Civil Work - South Region | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 28.86% | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$4,000,000.00 | \$1,479,759.11 | \$- | 0.00% | N/A | 25 | 1,840.00 | 1,309.00 | 531.00 | 0.00 | A | 71.14% | 28.86% | 0.00% | A+ |

| TTS-786A MOUNT CONSTRUCTION CO., INC. / JOC - Building and Facility Work - North Region | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,000,000.00 | \$140,294.57 | \$- | 0.00% | N/A | 5 | 257.00 | 257.00 | 0.00 | 0.00 | F | 100.00% | 0.00% | 0.00% | F |

| TTS-787A A.P. CONSTRUCTION, INC. / JOC - Building and Facility Work - South Region | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Initial Contract Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,000,000.00 | \$2,545,522.37 | \$- | 0.00% | N/A | 21 | 2,958.50 | 2,958.50 | 0.00 | 0.00 | F | 100.00% | 0.00% | 0.00% | F |

Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

| Summary | Initial Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|---|------------------------|------------------|-----------------|------------|-------|
| Professional and Construction Projects Totals | \$309,748,410.06 | \$154,860,715.39 | \$97,414,772.84 | 38.61% | A |
| Professional Services Projects Totals | \$96,557,802.27 | \$52,562,420.13 | \$20,699,032.60 | 28.25% | B |

| Prime Consultants | IBE Firm | Project Title | Initial Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|--|----------|---|------------------------|-----------------|----------------|------------|-------|
| GFT Infrastructure, Inc | | C-519A GANNETT FLEMING ARCHITECTS, INC. / Southern Operations & Maintenance Facilities Improvements - Consulting Engineer Agreement | \$5,112,368.62 | \$3,609,758.23 | \$1,158,885.33 | 24.30% | C+ |
| Greenman-Pedersen, Inc. | | C-590A GREENMAN-PEDERSEN, INC. / Northampton St. TSB Rehabilitation - Preliminary, Final and Post Design - Consulting Engineer Agreement | \$1,504,783.15 | \$906,645.35 | \$540,453.22 | 37.35% | A |
| WSP USA, Inc. - PHILADELPHIA, PA | | C-642A WSP USA, INC. / Uherstown Frenchtown TSB Rehabilitation - Preliminary, Final and Post Design - Consulting Engineer Agreement | \$1,953,930.92 | \$1,325,850.50 | \$591,535.03 | 30.85% | B+ |
| Michael Baker International, Inc. | | C-660A MICHAEL BAKER, JR., INC. / SFB Replacement Project Final Design Services - Consulting Engineer Agreement | \$33,626,658.74 | \$26,783,020.09 | \$6,808,784.95 | 20.27% | C+ |
| Atkins North America, Inc. | | C-691A ATKINS REALIS USA, INC. / Trenton-Morrisville Toll Bridge All Electronic Tolling & PA Avenue Interchange Design | \$4,407,750.07 | \$272,239.59 | \$- | 0.00% | N/A |
| Greenman-Pedersen, Inc. | | C-694A GREENMAN-PEDERSEN, INC. / New Hope Lambertville TSB Rehabilitation - Preliminary, Final and Post Design - Consulting Engineer Agreement | \$2,280,484.05 | \$1,360,853.80 | \$681,897.19 | 33.38% | B+ |
| French & Parrello Associates | | C-696B FRENCH & PARRELLO ASSOCIATES, P.A. / TOA - Facilities - NJ - Consulting Engineer Agreement | \$500,000.00 | \$98,391.08 | \$40,744.52 | 29.28% | B |
| HDR Engineering, Inc. - Pittsburgh, PA | | C-697A HDR ENGINEERING, INC. / Preliminary Engineering and Environmental Documentation for the Washington Crossing Bridge Replacement - Consulting Engineer Agreement | \$8,061,761.62 | \$2,118,923.49 | \$683,353.85 | 24.39% | C+ |
| Greenman-Pedersen, Inc. | | C-704A GREENMAN-PEDERSEN, INC. / TOA - New Hope-Lambertville Toll Bridge Salt Storage Building - CM/CI Services | \$610,849.20 | \$607,268.69 | \$2,876.58 | 0.47% | F |
| Johnson, Mirmiran and Thompson, Inc. | | C-716A JOHNSON, MIRMIRAN & THOMPSON / TOA - Facilities - Consulting Engineer Agreement | \$500,000.00 | \$274,248.65 | \$48,594.97 | 15.05% | C |
| The Gordian Group, Inc. | | C-727A THE GORDIAN GROUP, INC. / JOC - Program Manager Consultant - Consulting Engineer Agreement | \$2,950,000.00 | \$1,134,844.86 | \$729,008.62 | 39.11% | A |
| Rummel, Klepper and Kahl, LLP | | C-728A RUMMEL, KLEPPER & KAHL / TOA - Electric Toll Collection / Tolling - PA - Consulting Engineer Agreement | \$500,000.00 | \$385,325.84 | \$114,472.44 | 22.90% | C+ |
| French & Parrello Associates (IBE Prime) | VBE | C-729A FRENCH & PARRELLO ASSOCIATES, P.A. (IBE) / TOA - Facilities - NJ - Consulting Engineer Agreement | \$500,000.00 | \$- | \$99,472.30 | 100.00% | A+ |
| WSP/PARSONS BRINCKERHOFF, INC | | C-750A WSP USA, INC. / TOA - Structural / Civil - Consulting Engineer Agreement | \$1,000,000.00 | \$631,081.04 | \$125,019.51 | 16.53% | C |
| Traffic Planning and Design, Inc. | | C-751A TRAFFIC PLANNING AND DESIGN, INC. / TOA - Construction Inspection - Consulting Engineer Agreement | \$500,000.00 | \$343,562.59 | \$30,950.72 | 8.26% | D |
| Rummel, Klepper and Kahl, LLP | | C-754A RUMMEL, KLEPPER & KAHL, LLP / New Hope Lambertville TB All Electronic Tolling (AET) Conversion Design - Consulting Engineer Agreement | \$1,540,341.14 | \$1,057,987.98 | \$428,199.60 | 28.81% | B |
| Pickering, Corts & Summerson, Inc. (IBE Prime) | SBE | C-757A-1 PICKERING, CORTS & SUMMERSON (IBE) / Professional Engineering Services for 2023-2024 Annual Inspections - Consulting Engineer Agreement | \$748,898.24 | \$- | \$650,654.06 | 100.00% | A+ |
| Pickering, Corts & Summerson, Inc. (IBE Prime) | SBE | C-757A-2 PICKERING, CORTS & SUMMERSON (IBE) / Professional Engineering Services for 2021-2026 Annual Inspections - Consulting Engineer Agreement | \$828,244.21 | \$- | \$342,157.17 | 100.00% | A+ |
| Naik Consulting Group, P.C. (IBE Prime) | DBE | C-759A NAIK CONSULTING GROUP, PC (IBE) / TOA - Structural / Civil - Consulting Engineer Agreement | \$1,000,000.00 | \$- | \$759,645.97 | 100.00% | A+ |
| Remington & Vernick | | C-760A REMINGTON & VERNICK ENGINEERS, INC. / TOA - Construction Management Services - Consulting Engineer Agreement | \$500,000.00 | \$243,621.95 | \$72,914.60 | 23.04% | C+ |
| Pennoni Associates Inc | | C-761A PENNONI ASSOCIATES, INC. / Traffic Engineering Consultant 2021-2022 Annual Reports - Consulting Engineer Agreement | \$303,088.00 | \$230,157.79 | \$- | 0.00% | N/A |
| Arora and Associates, P.C. (IBE Prime) | MBE | C-766A ARORA & ASSOCIATES, PC (IBE) / I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure - Final and Post Design - Consulting Engineer Agreement | \$2,900,943.54 | \$4,147.00 | \$2,704,787.69 | 99.85% | A+ |
| Traffic Planning and Design, Inc. | | C-769A TRAFFIC PLANNING & DESIGN, INC. / TOA - Structural / Civil - Consulting Engineer Agreement | \$1,000,000.00 | \$633,687.80 | \$207,471.60 | 24.67% | C+ |

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

| Prime Consultants | IBE Firm | Project Title | Initial Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|--------------------------------------|----------|---|------------------------|-----------------|---------------|------------|-------|
| Rummel, Klepper and Kahl, LLP | | C-770A RUMMEL, KLEPPER & KAHL, LLP / TOA - Electronic Toll Collection / Tolling - Consulting Engineer Agreement | \$2,993,849.54 | \$572,759.17 | \$133,635.68 | 18.92% | C |
| French & Parrello Associates | | C-771A FRENCH & PARRELLO ASSOCIATES, P.A. / TOA - Facilities - Consulting Engineer Agreement | \$1,185,000.00 | \$721,058.31 | \$199,388.39 | 21.66% | C+ |
| KS Engineers, P.C. (IBE Prime) | MBE | C-772A KS ENGINEERS, PC (IBE) / TOA - Construction Inspection - Consulting Engineer Agreement | \$500,000.00 | \$- | \$389,645.24 | 100.00% | A+ |
| IH Engineers, P.C. (IBE Prime) | SBE | C-782A IH ENGINEERS, PC (IBE) / Underwater Substructure Improvement Design - All Regions - Professional Engineering Services Agreement | \$1,886,074.12 | \$238,299.03 | \$843,414.15 | 77.97% | A+ |
| Traffic Planning and Design, Inc. | | C-788A TRAFFIC PLANNING & DESIGN, INC. / TOA - Structural / Civil - Consulting Engineer Agreement | \$1,000,000.00 | \$479,773.58 | \$60,368.90 | 11.18% | D+ |
| Pennoni Associates Inc | | C-789A PENNONI ASSOCIATES, INC. / TOA - Consulting Engineer Agreement | \$500,000.00 | \$135,770.05 | \$26,821.92 | 16.50% | C |
| Traffic Planning and Design, Inc. | | C-802A TRAFFIC PLANNING AND DESIGN, INC. / TOA - PROFESSIONAL ENGINEERING SERVICES - STRUCTURAL / CIVIL | \$1,000,000.00 | \$- | \$- | 0.00% | N/A |
| French & Parrello Associates | | C-803A FRENCH & PARRELLO ASSOCIATES, PA / TOA - Consulting Engineer Agreement | \$1,000,000.00 | \$113,102.52 | \$128,247.68 | 53.14% | A+ |
| STV, INC | | C-804A STV, INC. / TOA - Professional Engineering Services - Construction Inspection Services | \$500,000.00 | \$55,262.34 | \$- | 0.00% | N/A |
| Joseph Jingoli & Son, Inc. | | CM-519A JOSEPH JINGOLI & SON, INC. / Southern Operations & Maintenance Facilities Improvements - Consulting Engineer Agreement | \$3,611,070.08 | \$2,630,781.57 | \$909,743.89 | 25.70% | B |
| Johnson, Mirmiran and Thompson, Inc. | | CM-590A JOHNSON, MIRMIRAN AND THOMPSON, INC. / Northampton St. TSB Rehabilitation - CM / CI Services - Consulting Engineer Agreement | \$1,554,968.16 | \$954,373.01 | \$325,198.53 | 25.41% | B |
| Urban Engineers, Inc. | | CM-642A URBAN ENGINEERS, INC. / UHLERSTOWN - FRENCHTOWN TSB REHABILITATION / CONSTRUCTION MANAGEMENT & INSPECTION SERVICES | \$1,587,138.62 | \$955,557.53 | \$114,956.71 | 10.74% | D+ |
| Urban Engineers, Inc. | | CM-694A URBAN ENGINEERS, INC. / New Hope Lambertville TSB Rehabilitation - CM / CI Services - Consulting Engineer Agreement | \$1,664,394.93 | \$988,245.05 | \$468,612.30 | 32.17% | B+ |
| STV Inc. - Trenton, NJ | | CM-754A STV, INC. / New Hope - Lambertville Toll Bridge - All Electronic Tolling Conversion & PA Abutment Backwall Replacement - CM & CI Services | \$2,476,202.84 | \$678,697.75 | \$24,960.00 | 3.55% | F |
| Greenman-Pedersen, Inc. | | CM-766A GREENMAN-PEDERSEN, INC. / I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements - CM / CI Services - Consulting Engineer Agreement | \$2,269,002.48 | \$2,017,123.90 | \$252,159.29 | 11.11% | D+ |

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

Total of all Primes Contract Values **\$533,888,198.70**

Total Payments to all Primes **\$428,424,274.83**

Total Payments to all IBEs **\$105,463,923.87**

IBE Target **25.00%**

IBE Actual **19.75%**

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

| COMPLETED CONSTRUCTION PROJECTS | | | | | | | | | | | | | | |
|---------------------------------|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 19.68% | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$533,888,198.70 | \$428,424,274.83 | \$105,463,923.87 | 19.75% | C | 4,444 | 1,738,348.70 | 1,442,435.56 | 295,913.14 | 46,110.00 | B | 82.98% | 17.02% | 2.65% | A |

| T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 7.39% | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$9,845,176.91 | \$8,255,795.37 | \$1,589,381.54 | 16.14% | C | 244 | 31,516.58 | 30,048.08 | 1,468.50 | 861.25 | D | 95.34% | 4.66% | 2.73% | F |

| T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$644,686.00 | \$447,346.01 | \$197,339.99 | 30.61% | B+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$6,193,334.28 | \$4,315,427.42 | \$1,877,906.86 | 30.32% | B+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 2.16% | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,348,934.71 | \$- | \$1,348,934.71 | 100.00% | A+ | 65 | 5,925.50 | 5,805.50 | 120.00 | 8.00 | F | 97.97% | 2.03% | 0.14% | F |

| T-641A MERC0 - Easton / Phillipsburg Ramp C Stabilization | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$998,300.00 | \$- | \$998,300.00 | 100.00% | A+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg. | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 28.50% | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$11,038,703.72 | \$7,971,977.75 | \$3,066,725.97 | 27.78% | B | 320 | 47,800.75 | 35,278.00 | 12,522.75 | 1,098.75 | A | 73.80% | 26.20% | 2.30% | A+ |

Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

Total of all Primes Contract Values \$533,888,198.70

Total Payments to all Primes \$428,424,274.83

Total Payments to all IBEs \$105,463,923.87

IBE Target 25.00%

IBE Actual 19.75%

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

| T-645A MJF Building & Facilities Energy Conservation | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 23.54% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$5,376,806.87 | \$- | \$5,376,806.87 | 100.00% | A+ | 46 | 9,735.28 | 7,509.23 | 2,226.05 | 65.75 | B+ | 77.13% | 22.87% | 0.68% | A |

| T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 0.00% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,247,159.50 | \$1,117,634.00 | \$129,525.50 | 10.39% | D+ | 7 | 1,625.50 | 1,625.50 | 0.00 | 0.00 | F | 100.00% | 0.00% | 0.00% | F |

| T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 0.00% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,438,941.98 | \$1,204,475.68 | \$234,466.30 | 16.29% | C | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-666A PKF - SFB Replacement Project Construction for PA Noise Walls | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 14.94% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$11,219,737.01 | \$7,880,950.78 | \$3,338,786.23 | 29.76% | B | 42 | 5,738.00 | 5,122.00 | 616.00 | 241.50 | C | 89.26% | 10.74% | 4.21% | B |

| T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 0.00% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,721,688.26 | \$1,266,863.25 | \$454,825.01 | 26.42% | B | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-668A TRUMBULL 2 New Jersey - SFB Replacement Project | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 21.57% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$- | \$- | \$- | 0.00% | N/A | 1,729 | 666,190.74 | 539,434.44 | 126,756.30 | 16,967.50 | B+ | 80.97% | 19.03% | 2.55% | A |

| T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 18.76% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$437,608,416.90 | \$361,963,552.65 | \$75,644,864.25 | 17.29% | C | 1,953 | 841,284.08 | 709,643.76 | 131,640.32 | 26,191.25 | B | 84.35% | 15.65% | 3.11% | A |

Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

Total of all Primes Contract Values **\$533,888,198.70**

Total Payments to all Primes **\$428,424,274.83**

Total Payments to all IBEs **\$105,463,923.87**

IBE Target **25.00%**

IBE Actual **19.75%**

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

| T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 0.00% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$160,006.00 | \$- | \$160,006.00 | 100.00% | A+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 12.32% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$21,468,985.71 | \$17,086,817.88 | \$4,382,167.83 | 20.41% | C+ | 435 | 80,061.86 | 70,408.20 | 9,653.66 | 209.00 | C | 87.94% | 12.06% | 0.26% | B |

| T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 64.86% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,546,100.00 | \$1,375,155.72 | \$170,944.28 | 11.06% | D+ | 26 | 5,244.00 | 1,842.50 | 3,401.50 | 0.00 | A+ | 35.14% | 64.86% | 0.00% | A+ |

| T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 15.61% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,666,931.06 | \$1,648,203.12 | \$18,727.94 | 1.12% | F | 77 | 5,669.75 | 4,784.50 | 885.25 | 0.00 | B | 84.39% | 15.61% | 0.00% | A |

| T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 7.70% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,232,810.45 | \$1,162,221.49 | \$70,588.96 | 5.73% | D | 43 | 3,227.00 | 2,978.50 | 248.50 | 0.00 | D | 92.30% | 7.70% | 0.00% | C |

| T-719A ROAD-CON Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs. | | | | | | | | | | | | | | |
|---|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 23.68% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,554,825.27 | \$2,944,773.45 | \$610,051.82 | 17.16% | C | 123 | 9,822.57 | 7,915.77 | 1,906.80 | 419.50 | B+ | 80.59% | 19.41% | 4.27% | A |

| T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 6.85% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,234,621.97 | \$2,784,596.08 | \$450,025.89 | 13.91% | D+ | 57 | 5,831.08 | 5,471.58 | 359.50 | 40.00 | D | 93.83% | 6.17% | 0.69% | D |

Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

Total of all Primes Contract Values \$533,888,198.70

Total Payments to all Primes \$428,424,274.83

Total Payments to all IBEs \$105,463,923.87

IBE Target 25.00%

IBE Actual 19.75%

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

T-746A ROAD-CON, INC. / Trenton Morrisville TB Roadway repaving and Deck Sealing Improvements

| Payments Summary | | | | | Workforce Hours Summary 25.00% | | | | | Ethnicity Participation Summary | | | | |
|-----------------------|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$- | \$- | \$- | 0.00% | N/A | 5 | 64.00 | 48.00 | 16.00 | 0.00 | A | 75.00% | 25.00% | 0.00% | A+ |

T-746B ROAD-CON, INC. / Trenton Morrisville TB Roadway Repaving and Deck Sealing Improvements

| Payments Summary | | | | | Workforce Hours Summary 23.18% | | | | | Ethnicity Participation Summary | | | | |
|-----------------------|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$5,603,676.34 | \$4,949,916.35 | \$653,759.99 | 11.67% | D+ | 107 | 11,213.25 | 8,617.50 | 2,595.75 | 3.00 | B+ | 76.85% | 23.15% | 0.03% | A |

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements

| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
|-----------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$2,090,794.00 | \$- | \$2,090,794.00 | 100.00% | A+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB

| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
|-----------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$652,738.50 | \$624,391.02 | \$28,347.48 | 4.34% | F | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95

| Payments Summary | | | | | Workforce Hours Summary 13.62% | | | | | Ethnicity Participation Summary | | | | |
|-----------------------|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$999,656.00 | \$- | \$999,656.00 | 100.00% | A+ | 8 | 580.00 | 501.00 | 79.00 | 0.00 | C | 86.38% | 13.62% | 0.00% | B |

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements

| Payments Summary | | | | | Workforce Hours Summary 1.50% | | | | | Ethnicity Participation Summary | | | | |
|-----------------------|-----------------------|---------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$647,000.00 | \$483,367.42 | \$163,632.58 | 25.29% | B | 14 | 2,734.00 | 2,693.00 | 41.00 | 0.00 | F | 98.50% | 1.50% | 0.00% | F |

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES

| Payments Summary | | | | | Workforce Hours Summary 28.52% | | | | | Ethnicity Participation Summary | | | | |
|-----------------------|-----------------------|---------------------|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$161,150.32 | \$99,981.32 | \$61,169.00 | 37.96% | A | 11 | 433.00 | 309.50 | 123.50 | 0.00 | A | 71.48% | 28.52% | 0.00% | A+ |

Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

Total of all Primes Contract Values \$533,888,198.70
Total Payments to all Primes \$428,424,274.83
Total Payments to all IBEs \$105,463,923.87
IBE Target 25.00%
IBE Actual 19.75%

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

| TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 38.70% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$954,657.60 | \$840,828.07 | \$113,829.53 | 11.92% | D+ | 55 | 2,315.50 | 1,419.50 | 896.00 | 0.00 | A+ | 61.30% | 38.70% | 0.00% | A+ |

| TTS-736A RCC BUILDERS & DEVELOPERS (IBE) / JOC for Building and Facility Work North Region | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 48.50% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$68,665.26 | \$- | \$68,665.26 | 100.00% | A+ | 2 | 334.00 | 172.00 | 162.00 | 0.00 | A+ | 51.50% | 48.50% | 0.00% | A+ |

| TTS-737A RCC BUILDERS & DEVELOPERS (IBE) - Job Order Contracting for Building & Facility Work SOUTH REGION | | | | | | | | | | | | | | |
|--|-----------------------|---------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 19.88% | | | | | | Ethnicity Participation Summary | | | | |
| Total Contracts Value | Total Prime P / T / D | Total IBE P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,163,694.08 | \$- | \$1,163,694.08 | 100.00% | A+ | 35 | 1,002.26 | 807.50 | 194.76 | 4.50 | B | 80.57% | 19.43% | 0.45% | A |

Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

| Summary | Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|---|------------------|------------------|------------------|------------|-------|
| Professional and Construction Projects Totals | \$590,368,526.06 | \$467,364,347.32 | \$123,004,178.74 | 20.84% | C+ |
| Professional Services Projects Totals | \$56,480,327.36 | \$38,940,072.49 | \$17,540,254.87 | 31.06% | B+ |

| Prime Consultants | IBE Firm | Project Title | Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|--|----------|---|----------------|-----------------|----------------|------------|-------|
| Burns Engineering, Inc. | | C-508A BURNS - I-78 Maintenance Garage Expansion | \$717,042.74 | \$411,246.80 | \$305,795.94 | 42.65% | A |
| GFT Infrastructure, Inc | | C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation | \$600,565.63 | \$557,640.16 | \$42,925.47 | 7.15% | D |
| Ammann & Whitney | | C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design | \$451,072.33 | \$414,724.53 | \$36,347.80 | 8.06% | D |
| Joseph Jingoli & Son, Inc. | | C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract | \$297,447.96 | \$284,067.96 | \$13,380.00 | 4.50% | F |
| McCormick Taylor, Inc. | | C-662A MCCORMICK - SFB Replacement Public Involvement Services | \$1,579,419.61 | \$1,196,433.77 | \$382,985.84 | 24.25% | C+ |
| Pennoni Associates Inc | | C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study | \$237,424.67 | \$118,877.43 | \$118,547.24 | 49.93% | A+ |
| Cherry, Weber & Associates, P.C. | | C-684A-1/2 Van Cleef Engineering Associates, LLC - formally - CHERRY WEBER ENG.-General Engineering Services 2015-2018 Annual Inspections for contract C-684A-1 | \$1,222,340.65 | \$929,982.50 | \$292,358.15 | 23.92% | C+ |
| Johnson, Mirmiran and Thompson, Inc. | | C-696A JMT - TOA / Engineering Services - PA Assignment | \$436,347.22 | \$343,504.80 | \$92,842.42 | 21.28% | C+ |
| Rummel, Klepper and Kahl, LLP | | C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems | \$461,812.98 | \$370,348.83 | \$91,464.15 | 19.81% | C |
| IH Engineers, P.C. (IBE Prime) | MBE | C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT | \$863,109.07 | \$- | \$863,109.07 | 100.00% | A+ |
| Urban Engineers, Inc. | | C-703A URBAN - TOA / Construction Management Services for PA Assignment | \$445,990.62 | \$356,313.87 | \$89,676.75 | 20.11% | C+ |
| USA Architects (IBE Prime) | SBE | C-707A USA - Commission Administration Building at Scudder Falls | \$1,376,354.11 | \$9,298.69 | \$1,367,055.42 | 99.32% | A+ |
| Pennoni Associates Inc | | C-715A PENNONI ASSOCIATES INC -Structural/Civil Task Order Agreement - PA Assignment | \$826,516.45 | \$628,207.80 | \$198,308.65 | 23.99% | C+ |
| Arora and Associates, P.C. (IBE Prime) | MBE | C-732A ARORA AND ASSOCIATES, PC. (IBE) / TOA - Structural / Civil - NJ - Consulting Engineer Agreement | \$788,087.07 | \$- | \$788,087.07 | 100.00% | A+ |
| KS Engineers, P.C. (IBE Prime) | MBE | C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT FOR PROFESSIONAL ENGINEERING SERVICES | \$459,522.55 | \$- | \$459,522.55 | 100.00% | A+ |
| Pickering, Corts & Summerson, Inc. (IBE Prime) | SBE | C-757A - PICKERING, CORTS & SUMMERSON -- SBE - PROFESSIONAL ENGINEERING SERVICES FOR THE GENENRAL ENGINEERING SERVICES 2021-2021 ANNUAL INSPECTION | \$531,101.62 | \$- | \$531,101.62 | 100.00% | A+ |
| Jacobs Engineering Group Inc. | | CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements | \$476,991.53 | \$332,518.42 | \$144,473.11 | 30.29% | B+ |
| Jacobs Engineering Group Inc. | | CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction | \$626,933.76 | \$582,167.71 | \$44,766.05 | 7.14% | D |
| TRC Engineers | | CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements | \$4,191,312.55 | \$2,789,756.02 | \$1,401,556.53 | 33.44% | B+ |
| WSP/PARSONS BRINCKERHOFF, INC | | CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement | \$5,398,968.46 | \$4,000,670.37 | \$1,398,298.09 | 25.90% | B |
| GFT Infrastructure, Inc | | CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction | \$6,084,459.84 | \$4,151,515.64 | \$1,932,944.20 | 31.77% | B+ |
| STV Inc. - Trenton, NJ | | CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management | \$582,335.21 | \$537,483.42 | \$44,851.79 | 7.70% | D |
| Greenman-Pedersen, Inc. | | CM-644A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services | \$1,429,603.53 | \$1,162,668.81 | \$266,934.72 | 18.67% | C |

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Meeting of March 30, 2026

Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 02/28/2026

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

| Prime Consultants | IBE Firm | Project Title | Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|---|----------|--|-----------------|-----------------|----------------|------------|-------|
| Greenman-Pedersen, Inc. | | CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services | \$849,622.00 | \$712,137.11 | \$137,484.89 | 16.18% | C |
| Hill International, Inc. - Philadelphia, PA | | CM-669A HILL - SFB Replacement Project Construction Management Services | \$25,015,064.91 | \$18,555,377.52 | \$6,459,687.39 | 25.82% | B |
| Joseph Jingoli & Son, Inc. | | CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services | \$530,880.29 | \$495,130.33 | \$35,749.96 | 6.73% | D |

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

**Delaware River Joint Toll Bridge Commission
Meeting of March 30, 2026**

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

- | | |
|---|-------------------|
| a) PA Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts: | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts: | 25% SBE |

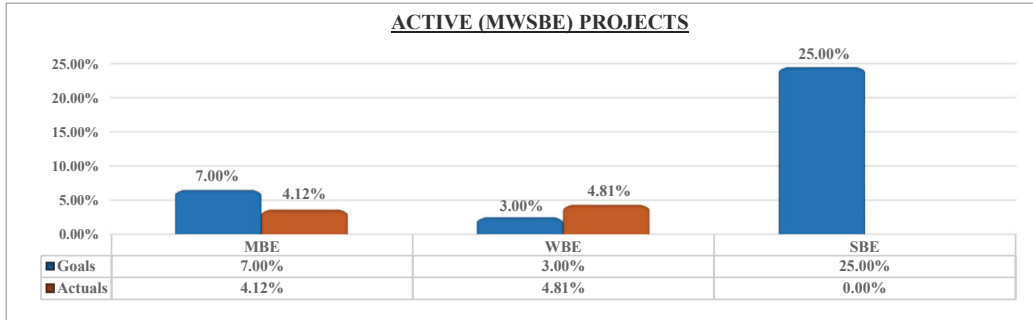
Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

- | | |
|-----------------------------------|-----|
| ➤ Active Projects: | 1 |
| ➤ Completed Projects: | 76 |
| ➤ Total Capital Program Projects: | 77 |
| ➤ Total Number of Contractors: | 180 |

As of July 1, 2014 projects fall into the status now commonly referred to as **IBE (Identified Business Enterprise)** with a projected target to be or to exceed 25% of the total project award amount.

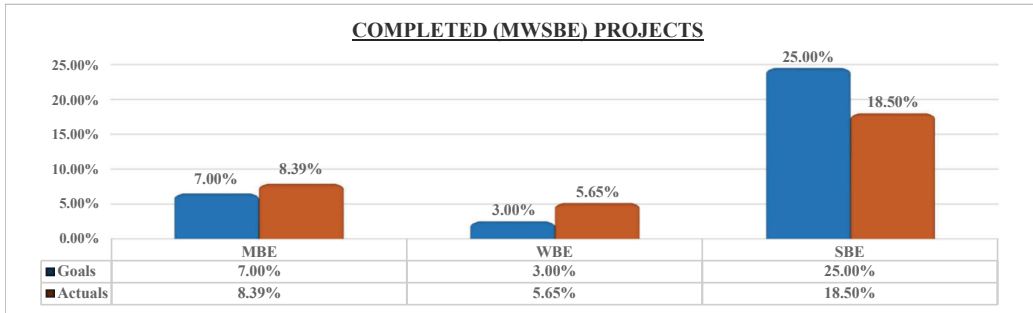
Delaware River Joint Toll Bridge Commission
Meeting of March 30, 2026

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



| M/WBE Actual Summary Totals | MBE | | WBE | | SBE Actual Summary Totals | SBE | |
|-----------------------------|--------|----------------|--------|----------------|---------------------------|--------|----------|
| | ACTUAL | PAYMENTS | ACTUAL | PAYMENTS | | ACTUAL | PAYMENTS |
| \$2,836,555.02 | 4.12% | \$1,319,428.97 | 4.81% | \$1,542,076.15 | \$0.00 | 0.00% | \$0.00 |

| PROJECT NO. | CONTRACTOR / CONSULTANT | PROJECT VALUE | TOTAL PAYMENTS TO DATE | MBE GOAL 7% | MBE PAYMENTS | WBE GOAL 3% | WBE PAYMENTS | SBE GOAL 25% | SBE PAYMENTS |
|-------------|-------------------------|------------------|------------------------|-------------|-----------------|-------------|-----------------|--------------|--------------|
| C-502A | AECOM Transp. | \$ 34,099,000.00 | \$ 32,039,412.00 | 4.12% | \$ 1,319,428.97 | 4.81% | \$ 1,542,076.15 | 25% | \$ - |



| M/WBE Actual Summary Totals | MBE | | WBE | | SBE Actual Summary Totals | SBE | |
|-----------------------------|--------|-----------------|--------|----------------|---------------------------|--------|----------------|
| | ACTUAL | PAYMENTS | ACTUAL | PAYMENTS | | ACTUAL | PAYMENTS |
| \$141,820,320.30 | 8.39% | \$11,903,166.05 | 5.65% | \$8,008,051.95 | \$18,938,470.71 | 18.50% | \$3,502,973.00 |

The details relative to the Completed Projects data above are available in the following page.

**Delaware River Joint Toll Bridge Commission
Meeting of March 30, 2026**

**Minority, Women and Small Business Enterprise Payment Reporting for
Completed Contracts**

*Categories highlighted below indicates the Prime has either met or exceeded the target.

| PROJECT NO. | CONTRACTOR / CONSULTANT | CONTRACT VALUE | MBE GOAL 7.0 % | MBE PAYMENTS | WBE GOAL 3.0 % | WBE PAYMENTS | SBE GOAL 25.0 % | SBE PAYMENTS |
|-------------|--------------------------|------------------|----------------|-----------------|----------------|-----------------|-----------------|---------------|
| DB-427B | A.P. Construction | \$ 4,356,866.00 | 10.00% | \$ 435,686.60 | 7.30% | \$ 318,051.22 | | |
| T/TS-573A | A.P. Construction | \$ 7,823,588.00 | 7.69% | \$ 601,633.92 | 4.92% | \$ 384,920.53 | | |
| T-440BR | A.P. Construction | \$ 4,608,295.33 | 11.70% | \$ 539,170.55 | 7.33% | \$ 337,788.05 | | |
| TTS-476A-2 | A.P. Construction | \$ 3,511,153.06 | 7.20% | \$ 252,803.02 | 5.50% | \$ 193,113.42 | | |
| T-472A | Allied Painting | \$ 15,595,983.76 | 9.70% | \$ 1,512,810.42 | 15.00% | \$ 2,339,397.56 | | |
| C-443A | Ammann & Whitney | \$ 770,909.81 | 10.00% | \$ 77,090.98 | 14.00% | \$ 107,927.37 | | |
| C-445A | Ammann & Whitney | \$ 920,304.08 | 7.20% | \$ 66,261.89 | 3.20% | \$ 29,449.73 | | |
| C-732A | Arora and Associates, PC | \$ 788,087.07 | 100.00% | \$ 788,087.07 | | | | |
| C-629B | Michael Baker | \$ 500,000.00 | | | | | 2.79% | \$ 13,937.96 |
| T-474A | Bracy Contracting | \$ 2,660,000.00 | 6.05% | \$ 160,930.00 | 2.87% | \$ 76,342.00 | | |
| C-474A | Brinjac | \$ 287,603.87 | 8.00% | \$ 23,008.31 | 9.00% | \$ 25,884.35 | | |
| C-627A | Buchart Horn | \$ 132,374.35 | | | | | | |
| C-598A | Burns Group | \$ 408,272.00 | | | | | 8.00% | \$ 32,661.76 |
| C-454A | Carroll Engineers | \$ 500,000.00 | 18.10% | \$ 90,500.00 | 5.90% | \$ 29,500.00 | | |
| C-543A | Cherry Weber | \$ 612,233.00 | | | | | 28.30% | \$ 173,261.94 |
| C-639A | Cherry Weber | \$ 401,455.40 | 18.10% | \$ 72,663.43 | 5.90% | \$ 23,685.87 | | |
| T-498A | Cornell & Co. | \$ 1,999,015.22 | 9.30% | \$ 185,908.42 | 6.30% | \$ 125,937.96 | | |
| T-554A | Dayspring Electric | \$ 232,117.66 | | | | | | |
| C-628A | Dewberry | \$ 474,625.86 | 9.69% | \$ 46,014.78 | 13.27% | \$ 62,999.77 | 9.12% | \$ 43,294.17 |
| C-454B | French & Parello | \$ 500,000.00 | | | | | 17.00% | \$ 85,000.00 |
| C-627B | French & Parello | \$ 276,851.59 | | | | | 5.70% | \$ 28,487.21 |
| C-453A | Gannett Fleming | \$ 1,000,000.00 | 5.33% | \$ 53,300.00 | 0.87% | \$ 8,700.00 | | \$ - |
| C-598B | Gannett Fleming | \$ 367,353.90 | | | | | 8.95% | \$ 32,878.17 |
| C-566A | Greenman Pedersen | \$ 350,675.02 | 9.54% | \$ 33,464.64 | 0.83% | \$ 2,924.37 | | \$ - |
| C-599B | Greenman Pedersen | \$ 1,000,000.00 | | | | | 4.00% | \$ 40,000.00 |
| CM-437A | Greenman Pedersen | \$ 2,559,020.59 | | | | | 19.50% | \$ 499,009.02 |
| CM-440B | Greenman Pedersen | \$ 753,336.71 | | | | | 17.64% | \$ 132,888.60 |
| T-441A | H & G Contractors | \$ 1,586,698.00 | 6.60% | \$ 104,722.07 | 1.57% | \$ 24,911.16 | | |
| C-530A | Hill International | \$ 400,000.00 | 2.50% | \$ 10,000.00 | | | | |
| CM-427B | Hill International | \$ 629,749.00 | | | | | 13.60% | \$ 85,645.86 |
| CM-447B | Hill International | \$ 973,401.52 | 4.10% | \$ 39,909.46 | 2.10% | \$ 20,441.43 | | |
| CM-442A | Hill International | \$ 319,826.73 | | | | | 25.14% | \$ 80,404.44 |
| CM-573A | Hill International | \$ 1,038,384.48 | 6.20% | \$ 64,379.84 | 5.80% | \$ 60,226.30 | | |
| C-629A | Hill International | \$ 147,560.34 | | | | | 13.66% | \$ 40,993.70 |
| T-506A | HRI | \$ 13,727,411.69 | 7.17% | \$ 984,255.42 | 2.91% | \$ 399,467.68 | | |
| TS-505A | IEW | \$ 661,352.00 | 55.00% | \$ 363,743.60 | 8.93% | \$ 59,058.73 | | |
| DB-563A | J. Fletcher Creamer | \$ 1,283,717.00 | 15.00% | \$ 192,557.55 | 4.00% | \$ 51,348.68 | | |
| TTS-634AR | J. Fletcher Creamer | \$ 896,808.00 | 8.35% | \$ 74,885.53 | 0.42% | \$ 3,755.75 | | |
| T-437A | J.D. Eckman | \$ 24,412,321.90 | 7.48% | \$ 1,826,041.68 | 3.04% | \$ 742,134.59 | | |
| C-549AR | Jacobs Engineering | \$ 445,549.98 | 8.02% | \$ 35,745.16 | 3.11% | \$ 13,866.11 | | |
| TS-442A | James A. Anderson | \$ 2,149,268.62 | 6.30% | \$ 135,403.92 | 1.30% | \$ 27,940.49 | | |
| TS-443A | James A. Anderson | \$ 2,461,975.00 | | | 6.10% | \$ 150,180.48 | | |
| T-543A | James D. Morrissey | \$ 6,683,640.40 | 4.80% | \$ 320,814.74 | 8.64% | \$ 577,466.53 | | |
| CM-444A | JMT | \$ 905,196.00 | 9.50% | \$ 85,993.62 | 2.80% | \$ 25,345.49 | | |
| CM-506A | JMT | \$ 1,459,000.00 | 7.65% | \$ 111,613.50 | 2.40% | \$ 35,016.00 | | |
| CM-543A | JMT | \$ 752,729.58 | | | | | 30.60% | \$ 230,335.25 |
| C-506A | K.S. Engineers | \$ 1,156,622.33 | 63.38% | \$ 733,067.23 | 13.44% | \$ 155,450.04 | | |
| TTS-476A-1 | Kyle Conti | \$ 4,128,641.00 | 0.09% | \$ 3,715.78 | 9.00% | \$ 371,577.69 | | |
| C-628B | Louis Berger Group | \$ 781,897.95 | | | | | 9.21% | \$ 92,111.29 |
| DB-562A | M.L. Ruberton | \$ 344,492.68 | 8.30% | \$ 28,592.89 | 3.80% | \$ 13,090.72 | | |
| T-475A | Miniscalco | \$ 68,229.51 | 2.25% | \$ 1,535.16 | 1.20% | \$ 818.75 | | |
| TS-445A | Neshaminy Contractors | \$ 6,285,926.10 | 16.90% | \$ 1,062,321.51 | 2.70% | \$ 169,720.00 | | |
| TS-447B | Neshaminy Contractors | \$ 8,955,586.24 | 8.60% | \$ 770,180.42 | 2.58% | \$ 231,054.12 | | |
| C-437B | Parsons Brinkerhoff | \$ 2,254,674.00 | | | | | 22.54% | \$ 508,203.52 |
| C-437A | Pennoni Associates | \$ 764,181.39 | | | | | 24.00% | \$ 183,403.53 |
| C-455B | Remington & Vernick | \$ 400,000.00 | | | | | 2.49% | \$ 9,960.00 |
| TS-444A | Road-Con | \$ 7,814,850.68 | 4.87% | \$ 380,583.23 | 0.31% | \$ 24,226.04 | | |
| T-639A | Road-Con | \$ 3,324,313.00 | | | 13.90% | \$ 462,079.51 | | |
| T-746B | Road-Con | \$ 5,603,676.34 | 1.40% | \$ 116,459.43 | 1.50% | \$ 84,149.60 | 3.14% | \$ 175,970.46 |
| C-621A | Rummel, Klepper & Kahl | \$ 487,881.64 | 9.01% | \$ 43,941.24 | 3.16% | \$ 15,427.54 | | |
| T-624A | Sparwick | \$ 874,601.00 | 7.60% | \$ 66,469.68 | 0.75% | \$ 6,559.51 | | |
| C-440B | Stantec | \$ 728,011.79 | 4.75% | \$ 34,580.56 | 2.80% | \$ 20,384.33 | | |
| C-440A | Stantec | \$ 405,011.03 | 4.80% | \$ 19,440.53 | 6.60% | \$ 26,730.73 | | |
| C-600A | STV | \$ 800,000.00 | | | | | 12.60% | \$ 100,800.00 |
| CM-472A | STV | \$ 1,728,385.40 | | | | | 23.80% | \$ 411,355.73 |
| CM-474A | STV | \$ 291,172.17 | | | | | | |
| C-538A | STV | \$ 500,000.00 | 1.25% | \$ 6,250.00 | 31.20% | \$ 156,000.00 | | |
| CM-443A | STV | \$ 204,152.63 | 16.75% | \$ 34,195.57 | 11.00% | \$ 22,456.79 | | |
| CM-445A | STV | \$ 682,064.44 | | | | | 26.00% | \$ 177,336.75 |
| CM-498A | STV | \$ 571,665.66 | 12.00% | \$ 68,599.88 | 2.40% | \$ 13,719.98 | | |
| C-453B | T & M Associates | \$ 1,000,000.00 | | | | | 18.90% | \$ 189,000.00 |
| C-07-11 | Transsystems | \$ 747,493.55 | | | | | 21.05% | \$ 157,347.39 |
| C-447B | Transsystems | \$ 666,016.64 | 8.00% | \$ 53,281.33 | 2.00% | \$ 13,320.33 | | |
| CM-476A | Trumbull | \$ 699,250.00 | 13.60% | \$ 95,098.00 | 6.10% | \$ 42,654.25 | | |
| C-505A | Urban Engineers | \$ 154,598.70 | | | | | 36.50% | \$ 56,428.53 |
| C-539A | URS Corporation | \$ 265,070.69 | | | | | | |