

Delaware River Joint Toll Bridge Commission 2026 Operating Budget



Approved December 22, 2025



General Information

The Delaware River Joint Toll Bridge Commission was established in 1934 by legislation enacted by the Commonwealth of Pennsylvania and the State of New Jersey and operates under a compact first approved by the U.S. Congress in August 1935. The Compact empowers the Commission to acquire, construct, administer, operate, and maintain such bridges as the Commission deems necessary to advance the interests of the two states.

The Commission's jurisdiction extends from the Philadelphia-Bucks County line to the New Jersey-New York state border – a distance of 140 miles. The area includes Hunterdon, Warren and Sussex counties and part of Burlington County in New Jersey; and Bucks, Northampton, Monroe counties and part of Pike County in Pennsylvania. The operating district encompasses 3,852 square miles with a population of more than 2 million people.

The Commission is charged with providing safe and efficient river crossings and facilitating the movement of commerce between the two states. The Commission is responsible for evaluating the need and feasibility of additional crossings within its jurisdiction, and to plan and construct new infrastructure. Other core agency missions are to protect its current inventory of 20 bridges – 8 toll bridges and 12 toll-supported bridges – and enhance public safety at its facilities. As of January 13, 2025, all Commission toll bridges operate with cashless all-electronic toll-collection systems – E-ZPass and TOLL BY PLATE.

There are three “exception bridges” in the Commission's service area: the Burlington-Bristol Toll Bridge owned by the Burlington County Bridge Commission; the Delaware River Bridge linking the NJ and PA turnpikes; and the privately owned Dingmans Ferry Bridge between Pike County, PA and Sussex County, NJ. The Commission owns and operates an additional 39 approach structures (smaller overpass/underpass type bridges). The agency's total bridge/road network encompasses 78.8 lanes miles.

A major change to the bi-state compact came between 1984 and 1987 when the two states and the U.S. Congress empowered the Commission to assume full ownership and financial responsibility for 13 non-toll bridges previously jointly owned by the two states. The states conveyed these bridges to the Commission effective July 1, 1987. Prior to that time, the cost of operating and maintaining these bridges was funded through equal joint appropriations of tax revenues from Pennsylvania and New Jersey. Tolls have been the sole source of the Commission's revenues since the 1987 bridge conveyances. The agency does not receive any state or federal financial support for its operations and projects. Accordingly, the Commission now refers to its non-tolled bridges as toll-supported bridges.

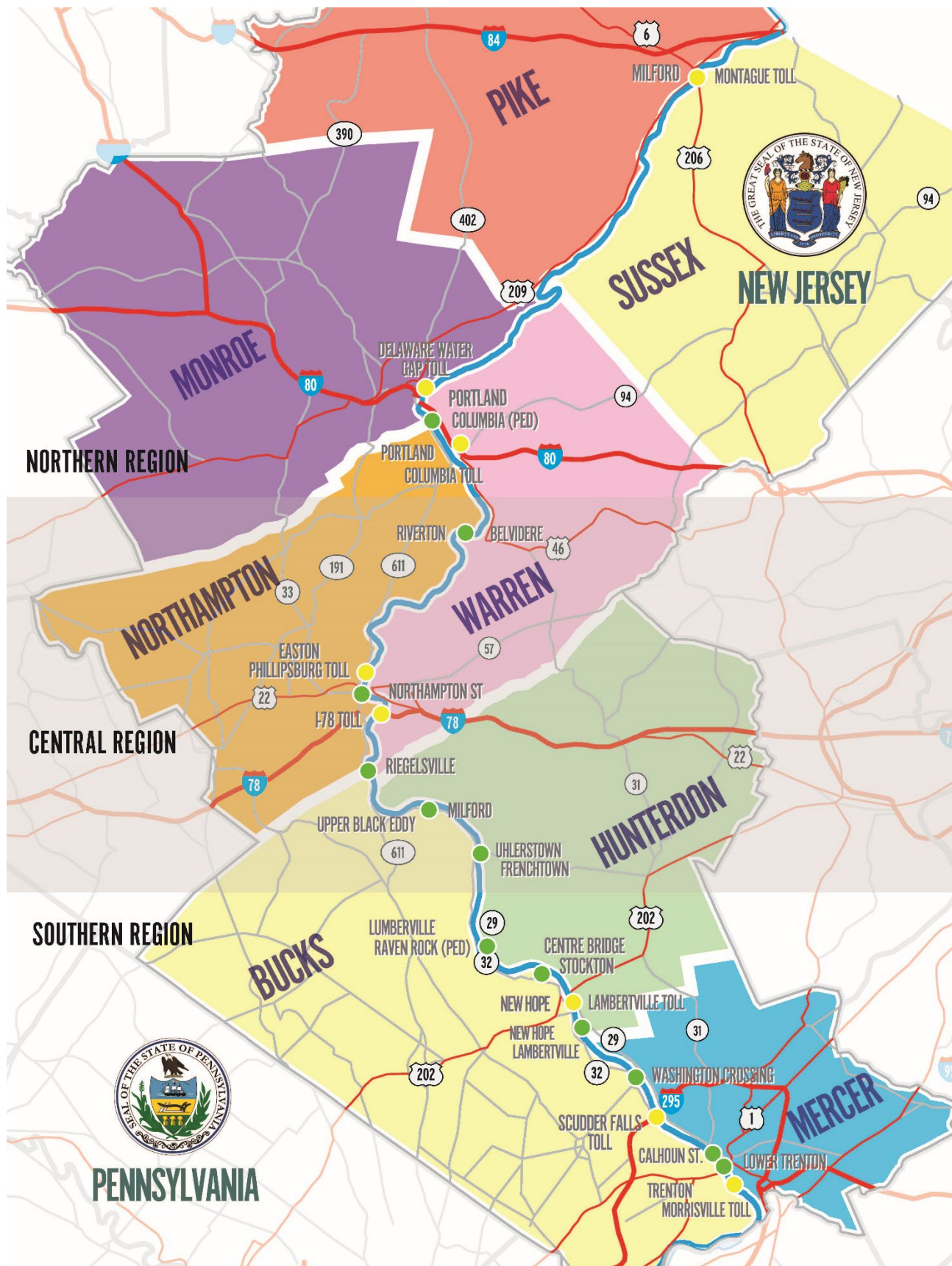


A 10-member board of Commissioners - five from each state – sets Commission policy. The Commissioners serve without compensation. They meet monthly to review reports, provide oversight, and set policies carried out by the Executive Director and professional staff. Standing committees on Finance, Human Resources, Projects & Property, and Professional Services include membership from both states as assigned by the Commission Chairman.

Committed to improving its infrastructure and transportation services, the Commission strives to create a synergy of safe vehicular and pedestrian conveyance, economic vitality, environmental stewardship, historic preservation, customer service, and fiscal accountability through its annual operating and capital-improvement-program budgets.

Content revised in 2025. Map revised/corrected 2019.

Cover Photo: Easton-Phillipsburg (Route 22) Tol Bridge (DRJTBC Project Manager/Capital Program Manager Justin Bowers, 2025)



Governance

A board of 10 commissioners - five from each state -- governs the Commission. The New Jersey members are nominated by their Governor and confirmed by the State Senate for a three-year term. The Pennsylvania members are appointed by their Governor and serve at his/her pleasure. A full-time Executive Director has administrative charge of all Commission services and activities. (Listed Commissioners below are as of January 26, 2026.)



Governor of New Jersey
Mikie Sherrill



Governor of Pennsylvania
Josh Shapiro

■ ■ New Jersey ■ ■

Aladar G. Komjathy, Chairman
Michael B. Lavery, Treasurer

Lori Ciesla

John Di Veronica

Walter Orcutt

■ ■ Pennsylvania ■ ■

Pam Janvey, Vice Chairwoman
Daniel H. Grace, Secretary

John D. Christy

Ismail A. Shahid

Daniella Young



Delaware River Joint Toll Bridge Commission Management Team

| | |
|------------------------------|---|
| Joseph J. Resta | <i>Executive Director</i> |
| Mark Murranko | <i>Deputy Executive Director of Operations</i> |
| Joseph F. Donnelly | <i>Deputy Executive Director of Communications</i> |
| Arnold J. Conoline | <i>Chief Administrative Officer</i> |
| Kevin M. Skeels, P.E. | <i>Chief Engineer</i> |
| Qiyao (Tracy) Zhao | <i>Chief Financial Officer</i> |
| Charmaine Kent-Graves | <i>Comptroller</i> |
| LeVar Talley | <i>Senior Director Maintenance & Toll Operations</i> |
| Matthew Hartigan | <i>Senior Director Public Safety & Bridge Security</i> |
| John Mills | <i>Senior Director Training & Employee Safety</i> |
| Steven J. Burke, P.E. | <i>Assistant Chief Engineer</i> |
| Craig Crusemire | <i>Assistant Comptroller</i> |
| Jodee Inscho | <i>Director of Community Affairs</i> |
| Nicholas Haynes | <i>Acting Director of Contract Compliance</i> |
| Phil Calabro | <i>Director of E-ZPass</i> |
| Joanna M. Cruz | <i>Director of Human Resources</i> |
| John Bencivengo | <i>Director of Information Technology</i> |
| Richard Taitt | <i>Director of Maintenance</i> |
| J. Eric Freeman | <i>Director of Toll-Supported Bridge, Control Center, and Electronic Security & Surveillance Operations</i> |
| Philip Abate | <i>Director of Purchasing</i> |
| Michele Gara | <i>Director of Tolls</i> |
| Jack Baum | <i>Director of Training</i> |
| William Hauck | <i>Director of Workplace Safety</i> |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
COMMISSION BUDGET
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|--|-----------------------|-----------------------|
| Revenues | | |
| Net Toll Revenue | \$ 192,143,215 | \$ 270,809,824 |
| Interest Revenue | 11,370,630 | 8,797,212 |
| Other Revenue | 3,750,370 | 3,514,291 |
| TOTAL REVENUE | \$ 207,264,215 | \$ 283,121,327 |
| Expenses | | |
| Regular Employee Salaries | \$ 27,551,941 | \$ 28,153,881 |
| Part-Time Employee Wages | 579,342 | 458,975 |
| Overtime Wages / Incentive Pay | 2,912,290 | 2,903,683 |
| Pension Contributions | 10,188,616 | 10,184,239 |
| FICA Contributions | 2,458,505 | 2,496,695 |
| Regular Employee Health Care Benefits | 14,780,447 | 16,904,256 |
| Life Insurance Benefits | 308,512 | 308,218 |
| Unemployment Compensation Benefits | 287,000 | 100,000 |
| Utility Expense | 1,147,824 | 1,279,385 |
| Office Expense | 386,001 | 385,849 |
| Telecommunications Expense | 1,700,709 | 1,562,739 |
| Information Technology Expense | 1,325,444 | 1,289,172 |
| Professional Development, Meetings, & Memberships | 785,244 | 965,950 |
| Vehicle Maintenance Expense and Fuel | 767,417 | 819,727 |
| Operations Maintenance Expense | 2,324,574 | 2,537,839 |
| ESS Operating Maintenance Expense | 1,500,000 | 1,574,370 |
| ETC Equipment / Traffic Counter Maintenance | 1,500,000 | 1,517,000 |
| Commission Expense | 26,448 | 25,126 |
| Toll Collection Expense | 13,755 | - |
| Uniforms Expense | 328,031 | 475,110 |
| Business Insurance | 6,390,459 | 6,982,559 |
| Licenses and Inspections Expense | 26,593 | 25,263 |
| Advertising | 30,900 | 29,355 |
| Annual Report and Design | 20,000 | 19,000 |
| EZPass Marketing | 15,558 | 12,781 |
| Professional Services | 4,212,012 | 4,482,225 |
| State Police | 8,058,398 | 8,842,902 |
| General Contingency | 500,000 | 475,000 |
| Electronic Toll Collection Operating Expense | 15,879,666 | 16,402,704 |
| TOTAL OPERATING EXPENSES | \$ 106,005,685 | \$ 111,214,000 |
| TOTAL EXPENSE (W/O Salaries & Benefits) | \$ 46,939,032 | \$ 49,704,053 |
| Net Operating Revenue | \$ 101,258,530 | \$ 171,907,327 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL ADMINISTRATION
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 5,982,958 | \$ 6,228,693 |
| Part-Time Employee Wages | 472,000 | 452,000 |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 9,001 | 18,801 |
| Pension Contributions | 2,396,189 | 2,431,092 |
| FICA Contributions | 578,643 | 598,191 |
| Regular Employee Health Care Benefits | 2,911,746 | 3,323,135 |
| Life Insurance Benefits | 80,288 | 81,492 |
| Unemployment Compensation Benefits | 287,000 | 100,000 |
| Utility Expense | 148,700 | 168,911 |
| Office Expense | 256,692 | 251,094 |
| Telecommunications Expense | 167,818 | 167,154 |
| Information Technology Expense | 1,306,000 | 1,270,700 |
| Professional Development, Meetings, & Memberships | 317,537 | 298,635 |
| Vehicle Maintenance Expense and Fuel | 67,334 | 60,336 |
| Operations Maintenance Expense | 206,750 | 196,413 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | 26,448 | 25,126 |
| Toll Collection Expense | - | - |
| Uniforms Expense | 6,926 | 7,579 |
| Business Insurance | 581,996 | 587,019 |
| Licenses and Inspections Expense | - | - |
| Advertising | 30,900 | 29,355 |
| Annual Report and Design | 20,000 | 19,000 |
| EZPass Marketing | 15,558 | 12,781 |
| Professional Services | 4,212,012 | 4,482,225 |
| State Police | - | - |
| General Contingency | 500,000 | 475,000 |
| Electronic Toll Collection Operating Expense | 15,879,666 | 16,402,704 |
| TOTAL OPERATING EXPENSES | \$ 36,462,164 | \$ 37,687,435 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
EXECUTIVE and ADMINISTRATIVE
BUDGET FOR 2026

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 1,244,943 | \$ 1,273,809 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 2,500 | 2,500 |
| Pension Contributions | 407,311 | 408,846 |
| FICA Contributions | 95,429 | 97,638 |
| Health Care Benefits | 306,209 | 350,481 |
| Life Insurance Benefits | 15,249 | 15,331 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 37,473 | 35,600 |
| Telecommunications Expense | 98,674 | 98,477 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 104,639 | 99,407 |
| Vehicle Maintenance Expense | 2,441 | 2,361 |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | 26,448 | 25,126 |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | 436,183 | 445,650 |
| Licenses and Inspections Expense | - | - |
| Advertising | 13,000 | 12,350 |
| Annual Report and Design | 20,000 | 19,000 |
| EZ Pass Marketing | - | - |
| Professional Services | 1,346,500 | 1,317,700 |
| State Police | - | - |
| General Contingency | 500,000 | 475,000 |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 4,657,001 | \$ 4,679,274 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ACCOUNTING
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 1,305,765 | \$ 1,320,669 |
| Part-Time Employee Wages | 72,000 | 72,000 |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 860 | 817 |
| Pension Contributions | 416,160 | 412,964 |
| FICA Contributions | 105,465 | 106,602 |
| Health Care Benefits | 459,314 | 525,721 |
| Life Insurance Benefits | 13,625 | 13,559 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 85,759 | 85,471 |
| Telecommunications Expense | 3,500 | 3,325 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 4,393 | 4,263 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | 88,200 | 83,790 |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 2,555,042 | \$ 2,629,182 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
COMMUNITY AFFAIRS
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 132,855 | \$ 135,512 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | - | - |
| Pension Contributions | 42,314 | 42,348 |
| FICA Contributions | 10,163 | 10,367 |
| Health Care Benefits | 38,276 | 43,810 |
| Life Insurance Benefits | 1,387 | 1,392 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 2,205 | 2,095 |
| Telecommunications Expense | 2,205 | 2,095 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 3,072 | 2,918 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | 2,000 | 1,900 |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 234,478 | \$ 242,436 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
COMMUNICATIONS
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 59,400 | \$ 118,800 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | - | - |
| Pension Contributions | 18,919 | 37,125 |
| FICA Contributions | 4,544 | 9,088 |
| Health Care Benefits | 19,138 | 43,810 |
| Life Insurance Benefits | 618 | 1,216 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | - | - |
| Telecommunications Expense | - | - |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | - | - |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 102,619 | \$ 210,039 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
CONTRACT COMPLIANCE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 292,499 | \$ 291,613 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 441 | 419 |
| Pension Contributions | 93,301 | 91,260 |
| FICA Contributions | 22,410 | 22,340 |
| Health Care Benefits | 114,829 | 131,430 |
| Life Insurance Benefits | 3,056 | 3,000 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 3,050 | 2,898 |
| Telecommunications Expense | 1,500 | 1,425 |
| Information Technology Expense | 75,000 | 51,250 |
| Professional Development, Meetings, & Memberships | 18,000 | 16,100 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | 12,000 | 11,400 |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 636,086 | \$ 623,134 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ENGINEERING
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 137,543 | \$ 168,634 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 2,500 | 1,500 |
| Pension Contributions | 522,354 | 521,917 |
| FICA Contributions | 125,463 | 127,765 |
| Health Care Benefits | 459,314 | 525,721 |
| Life Insurance Benefits | 17,079 | 17,120 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 20,000 | 18,550 |
| Telecommunications Expense | 12,604 | 12,678 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 35,100 | 32,070 |
| Vehicle Maintenance Expense | 15,000 | 1,950 |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | 1,000 |
| Business Insurance | 62,928 | 65,470 |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | 2,685,000 | 2,940,735 |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 4,094,885 | \$ 4,435,109 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
EZPASS
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 798,930 | \$ 794,960 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | - | 2,000 |
| Pension Contributions | 254,459 | 249,050 |
| FICA Contributions | 61,118 | 60,967 |
| Health Care Benefits | 421,038 | 481,911 |
| Life Insurance Benefits | 8,356 | 8,154 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 5,878 | 5,584 |
| Telecommunications Expense | 1,469 | 1,396 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 6,915 | 6,569 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | 15,558 | 12,781 |
| Professional Services | 50,000 | 55,000 |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | 15,879,666 | 16,402,704 |
| TOTAL OPERATING EXPENSES | \$ 17,503,387 | \$ 18,081,076 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
HUMAN RESOURCES
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 467,635 | \$ 541,820 |
| Part-Time Employee Wages | | |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 2,700 | 2,565 |
| Pension Contributions | 149,802 | 170,120 |
| FICA Contributions | 35,981 | 41,645 |
| Health Care Benefits | 366,381 | 387,860 |
| Life Insurance Benefits | 4,889 | 5,560 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | 287,000 | 100,000 |
| Utility Expense | - | - |
| Office Expense | 2,827 | 3,347 |
| Telecommunications Expense | 3,000 | 2,850 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 14,719 | 13,983 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | 900 | 855 |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | 42,312 | 85,000 |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,378,146 | \$ 1,355,606 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
INFORMATION TECHNOLOGY
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 688,178 | \$ 698,766 |
| Part-Time Employee Wages | 400,000 | 380,000 |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | - | - |
| Pension Contributions | 219,185 | 218,364 |
| FICA Contributions | 52,646 | 53,456 |
| Health Care Benefits | 229,657 | 262,860 |
| Life Insurance Benefits | 7,183 | 7,168 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 30,000 | 28,500 |
| Telecommunications Expense | 5,900 | 5,605 |
| Information Technology Expense | 1,231,000 | 1,219,450 |
| Professional Development, Meetings, & Memberships | 127,200 | 120,000 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 2,990,948 | \$ 2,994,169 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
PURCHASING
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 406,709 | \$ 415,586 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | - | 1,000 |
| Pension Contributions | 129,537 | 130,183 |
| FICA Contributions | 31,113 | 31,869 |
| Health Care Benefits | 153,105 | 175,240 |
| Life Insurance Benefits | 4,244 | 4,263 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 61,500 | 61,450 |
| Telecommunications Expense | 3,000 | 3,000 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 3,500 | 3,325 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | 3,000 | 2,850 |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 795,708 | \$ 828,766 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ADMIN BUILDING
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 448,501 | \$ 468,525 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | - | 8,000 |
| Pension Contributions | 142,847 | 148,914 |
| FICA Contributions | 34,310 | 36,454 |
| Health Care Benefits | 344,486 | 394,291 |
| Life Insurance Benefits | 4,600 | 4,729 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 142,300 | 162,511 |
| Office Expense | 8,000 | 7,600 |
| Telecommunications Expense | 35,966 | 36,304 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | - | - |
| Vehicle Maintenance Expense | 49,894 | 56,025 |
| Operations Maintenance Expense | 197,000 | 187,150 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 6,926 | 6,579 |
| Business Insurance | 82,302 | 75,333 |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,497,131 | \$ 1,592,414 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
1799 HOUSE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ - | \$ - |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | - | - |
| Pension Contributions | - | - |
| FICA Contributions | - | - |
| Health Care Benefits | - | - |
| Life Insurance Benefits | - | - |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 6,400 | 6,400 |
| Office Expense | - | - |
| Telecommunications Expense | - | - |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | - | - |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | 9,750 | 9,263 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | 583 | 566 |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 16,733 | \$ 16,229 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL OPERATING
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 21,568,983 | \$ 21,925,188 |
| Part-Time Employee Wages | 107,342 | 6,975 |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 2,903,289 | 2,884,882 |
| Pension Contributions | 7,792,427 | 7,753,147 |
| FICA Contributions | 1,879,862 | 1,898,504 |
| Regular Employee Health Care Benefits | 11,868,701 | 13,581,121 |
| Life Insurance Benefits | 228,224 | 226,726 |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 999,124 | 1,110,474 |
| Office Expense | 129,308 | 134,755 |
| Telecommunications Expense | 1,532,890 | 1,395,584 |
| Information Technology Expense | 19,444 | 18,472 |
| Professional Development, Meetings, & Memberships | 467,706 | 667,314 |
| Vehicle Maintenance Expense and Fuel | 700,082 | 759,391 |
| Operations Maintenance Expense | 2,117,824 | 2,341,426 |
| ESS Operating Maintenance Expense | 1,500,000 | 1,574,370 |
| ETC Equipment / Traffic Counter Maintenance | 1,500,000 | 1,517,000 |
| Commission Expense | - | - |
| Toll Collection Expense | 13,755 | - |
| Uniforms Expense | 321,105 | 467,530 |
| Business Insurance | 5,808,463 | 6,395,540 |
| Licenses and Inspections Expense | 26,593 | 25,263 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | 8,058,398 | 8,842,902 |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 69,543,521 | \$ 73,526,565 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
BRIDGE MAINTENANCE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 735,010 | \$ 698,772 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 3,519 | - |
| Pension Contributions | 235,221 | 218,366 |
| FICA Contributions | 56,497 | 53,456 |
| Health Care Benefits | 229,657 | 262,860 |
| Life Insurance Benefits | 7,671 | 7,175 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 2,073 | 1,969 |
| Telecommunications Expense | 8,924 | 8,390 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 1,764 | 1,676 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 1,323 | 1,257 |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,281,659 | \$ 1,253,922 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
SOUTHERN REGION MAINTENANCE CENTER
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | 588,116 | \$ 609,422 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 27,984 | 46,585 |
| Pension Contributions | 196,089 | 205,002 |
| FICA Contributions | 47,098 | 50,185 |
| Health Care Benefits | 306,209 | 350,481 |
| Life Insurance Benefits | 6,140 | 6,258 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 120,000 | 128,370 |
| Office Expense | 7,500 | 7,195 |
| Telecommunications Expense | 17,453 | 29,745 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 1,450 | 1,378 |
| Vehicle Maintenance Expense | 110,000 | 112,750 |
| Operations Maintenance Expense | 446,195 | 423,885 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 9,823 | 11,473 |
| Business Insurance | 280,142 | 263,065 |
| Licenses and Inspections Expense | 2,215 | 2,104 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 2,166,416 | \$ 2,247,895 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
TOLL OPERATIONS MANAGEMENT
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 549,489 | \$ 410,492 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 3,500 | 3,325 |
| Pension Contributions | 176,127 | 129,318 |
| FICA Contributions | 42,304 | 31,657 |
| Health Care Benefits | 191,381 | 175,240 |
| Life Insurance Benefits | 5,611 | 4,216 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 838 | 796 |
| Telecommunications Expense | 6,482 | 6,158 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 365 | 346 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 4,900 | 4,655 |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 980,996 | \$ 766,203 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
PUBLIC SAFETY AND BRIDGE SECURITY
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 384,365 | \$ 451,360 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | - | 1,000 |
| Pension Contributions | 122,420 | 141,362 |
| FICA Contributions | 29,404 | 34,606 |
| Health Care Benefits | 114,829 | 131,430 |
| Life Insurance Benefits | 4,004 | 4,628 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 10,650 | 10,118 |
| Telecommunications Expense | 8,422 | 9,114 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 19,165 | 18,206 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 2,452 | 2,329 |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 695,711 | \$ 804,153 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
BRIDGE SECURITY
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 301,757 | \$ 307,792 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 4,287 | 4,073 |
| Pension Contributions | 97,475 | 97,458 |
| FICA Contributions | 23,412 | 23,858 |
| Health Care Benefits | 114,829 | 131,430 |
| Life Insurance Benefits | 3,145 | 3,162 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 2,691 | 2,556 |
| Telecommunications Expense | 7,634 | 6,781 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 10,165 | 9,656 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | 3,000 | 2,850 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 5,612 | 5,331 |
| Business Insurance | - | - |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 574,007 | \$ 594,948 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
CONTROL CENTER
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 1,652,818 | \$ 1,701,488 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 307,197 | 291,838 |
| Pension Contributions | 624,265 | 622,914 |
| FICA Contributions | 149,941 | 152,489 |
| Health Care Benefits | 918,628 | 1,095,252 |
| Life Insurance Benefits | 17,389 | 17,407 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 9,173 | 8,714 |
| Telecommunications Expense | 113,184 | 66,918 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 44,019 | 41,818 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | 13,000 | 12,350 |
| ESS Operating Maintenance Expense | 1,500,000 | 1,574,370 |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 36,945 | 35,098 |
| Business Insurance | - | - |
| Licenses and Inspections Expense | 800 | 760 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 5,387,358 | \$ 5,621,416 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
TRAINING AND EMPLOYEE SAFETY
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 950,615 | \$ 972,452 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 3,600 | 3,420 |
| Pension Contributions | 303,918 | 304,960 |
| FICA Contributions | 72,997 | 74,654 |
| Health Care Benefits | 421,038 | 481,911 |
| Life Insurance Benefits | 9,930 | 9,985 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | - | - |
| Office Expense | 26,233 | 30,871 |
| Telecommunications Expense | 11,104 | 7,102 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 355,270 | 560,500 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | - | - |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 3,822 | 3,631 |
| Business Insurance | 336 | 296 |
| Licenses and Inspections Expense | 500 | 475 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | 8,058,398 | 8,842,902 |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 10,217,762 | \$ 11,293,158 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
TRENTON - MORRISVILLE TOLL BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 987,825 | \$ 999,363 |
| Part-Time Employee Wages | 30,000 | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 174,011 | 164,361 |
| Pension Contributions | 370,012 | 363,664 |
| FICA Contributions | 91,168 | 89,025 |
| Health Care Benefits | 503,954 | 569,531 |
| Life Insurance Benefits | 11,359 | 11,284 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 118,957 | 173,527 |
| Office Expense | 9,653 | 16,547 |
| Telecommunications Expense | 67,198 | 58,527 |
| Information Technology Expense | 6,189 | 5,879 |
| Professional Development, Meetings, & Memberships | 3,793 | 3,603 |
| Vehicle Maintenance Expense | 124,742 | 124,674 |
| Operations Maintenance Expense | 180,909 | 171,864 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | 201,111 | 203,488 |
| Commission Expense | - | - |
| Toll Collection Expense | 4,213 | - |
| Uniforms Expense | 31,125 | 45,569 |
| Business Insurance | 587,537 | 651,654 |
| Licenses and Inspections Expense | 1,915 | 1,819 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 3,505,672 | \$ 3,654,378 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
SCUDDER FALLS TOLL BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 1,525,457 | \$ 1,848,637 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 319,925 | 317,929 |
| Pension Contributions | 587,570 | 677,052 |
| FICA Contributions | 141,128 | 165,742 |
| Health Care Benefits | 880,352 | 1,226,682 |
| Life Insurance Benefits | 16,089 | 19,164 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 37,000 | 43,865 |
| Office Expense | 7,915 | 7,557 |
| Telecommunications Expense | 53,374 | 47,935 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 648 | 616 |
| Vehicle Maintenance Expense | 38,164 | 36,638 |
| Operations Maintenance Expense | 108,146 | 102,739 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | 161,111 | 163,002 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 34,864 | 57,799 |
| Business Insurance | 1,064,519 | 916,792 |
| Licenses and Inspections Expense | 1,500 | 1,425 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 4,977,763 | \$ 5,633,574 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
NEW HOPE - LAMBERTVILLE TOLL BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 912,334 | \$ 995,499 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 112,976 | 122,327 |
| Pension Contributions | 326,316 | 349,321 |
| FICA Contributions | 78,377 | 85,514 |
| Health Care Benefits | 497,590 | 613,341 |
| Life Insurance Benefits | 9,936 | 10,600 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 131,548 | 151,216 |
| Office Expense | 7,737 | 7,458 |
| Telecommunications Expense | 100,547 | 101,729 |
| Information Technology Expense | 2,490 | 2,365 |
| Professional Development, Meetings, & Memberships | 2,551 | 2,424 |
| Vehicle Maintenance Expense | 79,552 | 94,988 |
| Operations Maintenance Expense | 164,455 | 157,669 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | 161,111 | 163,002 |
| Commission Expense | - | - |
| Toll Collection Expense | 66 | - |
| Uniforms Expense | 16,566 | 26,413 |
| Business Insurance | 561,762 | 652,527 |
| Licenses and Inspections Expense | 1,600 | 1,520 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 3,167,514 | \$ 3,537,912 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL SOUTHERN DIVISION TOLL-SUPPORTED BRIDGES
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 2,765,453 | \$ 2,579,418 |
| Part-Time Employee Wages | 3,671 | 3,487 |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 552,172 | 542,363 |
| Pension Contributions | 1,056,664 | 975,557 |
| FICA Contributions | 254,079 | 239,083 |
| Health Care Benefits | 1,875,532 | 1,883,833 |
| Life Insurance Benefits | 29,178 | 26,373 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 56,857 | 63,265 |
| Office Expense | 11,500 | 10,925 |
| Telecommunications Expense | 72,349 | 91,659 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 3,025 | 2,874 |
| Vehicle Maintenance Expense | 8,384 | 8,008 |
| Operations Maintenance Expense | 88,298 | 84,233 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 5,556 | 5,278 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 25,072 | 38,848 |
| Business Insurance | 537,056 | 602,266 |
| Licenses and Inspections Expense | 5,370 | 5,102 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 7,350,216 | \$ 7,162,573 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
LOWER TRENTON TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 727,544 | \$ 634,624 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 111,340 | 114,773 |
| Pension Contributions | 267,185 | 234,187 |
| FICA Contributions | 64,175 | 57,329 |
| Health Care Benefits | 535,866 | 481,911 |
| Life Insurance Benefits | 7,801 | 6,468 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 15,507 | 15,507 |
| Office Expense | 1,700 | 1,615 |
| Telecommunications Expense | 13,548 | 14,685 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 1,080 | 1,026 |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | 25,648 | 24,365 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 5,207 | 7,667 |
| Business Insurance | 132,219 | 121,811 |
| Licenses and Inspections Expense | 1,104 | 1,049 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,911,035 | \$ 1,718,071 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
CALHOUN STREET TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 605,679 | \$ 572,333 |
| Part-Time Employee Wages | 3,671 | 3,487 |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 150,604 | 143,075 |
| Pension Contributions | 240,876 | 223,565 |
| FICA Contributions | 58,137 | 54,995 |
| Health Care Benefits | 382,762 | 394,291 |
| Life Insurance Benefits | 6,283 | 5,794 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 7,920 | 11,003 |
| Office Expense | 3,200 | 3,040 |
| Telecommunications Expense | 15,033 | 16,096 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 648 | 616 |
| Vehicle Maintenance Expense | 1,729 | 1,642 |
| Operations Maintenance Expense | 11,454 | 10,881 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 4,960 | 8,532 |
| Business Insurance | 88,434 | 109,716 |
| Licenses and Inspections Expense | 1,604 | 1,524 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,584,105 | \$ 1,561,645 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 430,541 | \$ 445,829 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 81,554 | 78,877 |
| Pension Contributions | 163,102 | 163,971 |
| FICA Contributions | 39,175 | 40,140 |
| Health Care Benefits | 267,933 | 306,670 |
| Life Insurance Benefits | 4,532 | 4,581 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 7,347 | 7,347 |
| Office Expense | 1,700 | 1,615 |
| Telecommunications Expense | 14,602 | 16,011 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 648 | 616 |
| Vehicle Maintenance Expense | 2,161 | 2,064 |
| Operations Maintenance Expense | 19,295 | 18,505 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 3,147 | 6,360 |
| Business Insurance | 55,213 | 108,209 |
| Licenses and Inspections Expense | 603 | 573 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,092,665 | \$ 1,202,422 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
NEW HOPE - LAMBERTVILLE TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 602,271 | \$ 464,906 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 119,435 | 114,863 |
| Pension Contributions | 229,863 | 181,178 |
| FICA Contributions | 55,210 | 44,352 |
| Health Care Benefits | 421,038 | 350,481 |
| Life Insurance Benefits | 6,256 | 4,740 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 15,076 | 18,176 |
| Office Expense | 3,200 | 3,040 |
| Telecommunications Expense | 15,033 | 16,096 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 648 | 616 |
| Vehicle Maintenance Expense | 1,297 | 1,243 |
| Operations Maintenance Expense | 9,589 | 9,110 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 5,997 | 8,397 |
| Business Insurance | 173,615 | 93,941 |
| Licenses and Inspections Expense | 1,104 | 1,049 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,660,743 | \$ 1,313,242 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
CENTRE BRIDGE STOCKTON TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 337,485 | \$ 397,934 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 87,112 | 82,757 |
| Pension Contributions | 135,234 | 150,216 |
| FICA Contributions | 32,482 | 36,773 |
| Health Care Benefits | 229,657 | 306,670 |
| Life Insurance Benefits | 3,660 | 4,135 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 9,711 | 9,711 |
| Office Expense | 1,700 | 1,615 |
| Telecommunications Expense | 14,133 | 15,241 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | - | - |
| Vehicle Maintenance Expense | 1,988 | 1,899 |
| Operations Maintenance Expense | 21,535 | 20,633 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 4,980 | 6,616 |
| Business Insurance | 60,940 | 104,926 |
| Licenses and Inspections Expense | 504 | 479 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 942,232 | \$ 1,140,661 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
LUMBERVILLE PEDESTRIAN BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 61,934 | \$ 63,792 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 2,126 | 8,019 |
| Pension Contributions | 20,403 | 22,441 |
| FICA Contributions | 4,901 | 5,494 |
| Health Care Benefits | 38,276 | 43,810 |
| Life Insurance Benefits | 646 | 655 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 1,297 | 1,522 |
| Office Expense | - | - |
| Telecommunications Expense | - | 13,531 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | - | - |
| Vehicle Maintenance Expense | 1,210 | 1,160 |
| Operations Maintenance Expense | 778 | 739 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 780 | 1,276 |
| Business Insurance | 26,635 | 63,663 |
| Licenses and Inspections Expense | 452 | 429 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 159,436 | \$ 226,531 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
I-78 TOLL BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 1,908,392 | \$ 1,788,111 |
| Part-Time Employee Wages | 20,000 | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 188,584 | 187,255 |
| Pension Contributions | 667,436 | 617,302 |
| FICA Contributions | 161,840 | 151,115 |
| Health Care Benefits | 1,049,366 | 1,139,062 |
| Life Insurance Benefits | 19,913 | 18,832 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 225,056 | 225,056 |
| Office Expense | 6,798 | 7,412 |
| Telecommunications Expense | 262,566 | 148,937 |
| Information Technology Expense | 2,416 | 2,295 |
| Professional Development, Meetings, & Memberships | 7,679 | 7,295 |
| Vehicle Maintenance Expense | 105,468 | 131,396 |
| Operations Maintenance Expense | 357,424 | 641,149 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | 241,111 | 243,974 |
| Commission Expense | - | - |
| Toll Collection Expense | 2,362 | - |
| Uniforms Expense | 29,585 | 48,921 |
| Business Insurance | 859,833 | 964,525 |
| Licenses and Inspections Expense | 2,000 | 1,900 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 6,117,830 | \$ 6,324,538 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
EASTON - PHILLIPSBURG TOLL BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 1,466,218 | \$ 1,515,736 |
| Part-Time Employee Wages | 10,000 | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 143,182 | 153,073 |
| Pension Contributions | 512,327 | 521,503 |
| FICA Contributions | 123,820 | 127,664 |
| Health Care Benefits | 771,887 | 920,011 |
| Life Insurance Benefits | 15,443 | 15,751 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 90,475 | 90,475 |
| Office Expense | 4,595 | 3,585 |
| Telecommunications Expense | 215,804 | 210,606 |
| Information Technology Expense | 2,087 | 1,983 |
| Professional Development, Meetings, & Memberships | 6,818 | 6,477 |
| Vehicle Maintenance Expense | 71,413 | 75,385 |
| Operations Maintenance Expense | 164,953 | 167,415 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | 201,111 | 203,488 |
| Commission Expense | - | - |
| Toll Collection Expense | 4,618 | - |
| Uniforms Expense | 28,042 | 42,886 |
| Business Insurance | 395,152 | 407,595 |
| Licenses and Inspections Expense | 2,247 | 2,135 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 4,230,194 | \$ 4,465,768 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL NORTHERN DIVISION TOLL-SUPPORTED BRIDGES
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 3,121,027 | \$ 3,322,533 |
| Part-Time Employee Wages | 3,671 | 3,487 |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 599,836 | 589,844 |
| Pension Contributions | 1,185,070 | 1,222,618 |
| FICA Contributions | 284,921 | 299,564 |
| Health Care Benefits | 1,913,808 | 2,278,124 |
| Life Insurance Benefits | 32,990 | 33,203 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 40,220 | 42,547 |
| Office Expense | 10,235 | 9,723 |
| Telecommunications Expense | 173,992 | 183,111 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 2,247 | 2,135 |
| Vehicle Maintenance Expense | 7,191 | 6,832 |
| Operations Maintenance Expense | 61,426 | 73,756 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 5,556 | 5,278 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 24,906 | 30,906 |
| Business Insurance | 342,607 | 534,998 |
| Licenses and Inspections Expense | 4,025 | 3,824 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 7,813,729 | \$ 8,642,482 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
UHLERSTOWN-FRENCHTOWN TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 562,464 | \$ 673,016 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 112,252 | 108,240 |
| Pension Contributions | 214,897 | 244,142 |
| FICA Contributions | 51,616 | 59,766 |
| Health Care Benefits | 382,762 | 525,721 |
| Life Insurance Benefits | 6,009 | 6,820 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 7,674 | 7,964 |
| Office Expense | 1,659 | 1,576 |
| Telecommunications Expense | 37,432 | 38,880 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 519 | 493 |
| Vehicle Maintenance Expense | 1,383 | 1,314 |
| Operations Maintenance Expense | 21,293 | 21,429 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 4,939 | 7,827 |
| Business Insurance | 57,077 | 101,500 |
| Licenses and Inspections Expense | 720 | 684 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,463,806 | \$ 1,800,428 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MILFORD-UPPER BLACK EDDY TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 550,903 | \$ 604,245 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 102,316 | 101,200 |
| Pension Contributions | 208,050 | 220,452 |
| FICA Contributions | 49,971 | 53,967 |
| Health Care Benefits | 344,486 | 394,291 |
| Life Insurance Benefits | 5,961 | 5,883 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 5,359 | 5,359 |
| Office Expense | 300 | 285 |
| Telecommunications Expense | 35,182 | 38,767 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 346 | 328 |
| Vehicle Maintenance Expense | 1,383 | 1,314 |
| Operations Maintenance Expense | 9,145 | 9,810 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 4,914 | 5,204 |
| Business Insurance | 49,029 | 99,123 |
| Licenses and Inspections Expense | 720 | 684 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,369,175 | \$ 1,541,966 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RIEGELSVILLE TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 692,716 | \$ 662,746 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 135,901 | 134,106 |
| Pension Contributions | 263,915 | 249,016 |
| FICA Contributions | 63,389 | 60,959 |
| Health Care Benefits | 421,038 | 481,911 |
| Life Insurance Benefits | 7,224 | 6,677 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 8,174 | 8,564 |
| Office Expense | 3,300 | 3,135 |
| Telecommunications Expense | 40,631 | 42,216 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 519 | 493 |
| Vehicle Maintenance Expense | 1,660 | 1,577 |
| Operations Maintenance Expense | 10,771 | 11,259 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 5,483 | 7,179 |
| Business Insurance | 48,035 | 107,538 |
| Licenses and Inspections Expense | 720 | 684 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,704,587 | \$ 1,779,114 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
NORTHAMPTON STREET TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 694,547 | \$ 796,818 |
| Part-Time Employee Wages | 3,671 | 3,487 |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 133,950 | 129,452 |
| Pension Contributions | 263,851 | 289,459 |
| FICA Contributions | 63,655 | 71,126 |
| Health Care Benefits | 421,038 | 525,721 |
| Life Insurance Benefits | 7,217 | 7,972 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 8,644 | 10,291 |
| Office Expense | 3,176 | 3,018 |
| Telecommunications Expense | 42,631 | 44,116 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 432 | 411 |
| Vehicle Maintenance Expense | 1,383 | 1,314 |
| Operations Maintenance Expense | 10,526 | 21,026 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 4,348 | 4,666 |
| Business Insurance | 132,577 | 113,301 |
| Licenses and Inspections Expense | 320 | 304 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,793,077 | \$ 2,023,538 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
BELVIDERE - RIVERTON TOLL-SUPPORTED BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 620,398 | \$ 585,709 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 115,417 | 116,847 |
| Pension Contributions | 234,357 | 219,549 |
| FICA Contributions | 56,290 | 53,745 |
| Health Care Benefits | 344,486 | 350,481 |
| Life Insurance Benefits | 6,579 | 5,851 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 10,369 | 10,369 |
| Office Expense | 1,800 | 1,710 |
| Telecommunications Expense | 18,117 | 19,131 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 432 | 411 |
| Vehicle Maintenance Expense | 1,383 | 1,314 |
| Operations Maintenance Expense | 9,690 | 10,232 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 1,111 | 1,056 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 5,221 | 6,030 |
| Business Insurance | 55,889 | 113,535 |
| Licenses and Inspections Expense | 1,546 | 1,468 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 1,483,084 | \$ 1,497,436 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
PORTLAND - COLUMBIA TOLL BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 914,917 | \$ 936,047 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 108,508 | 112,083 |
| Pension Contributions | 325,691 | 327,540 |
| FICA Contributions | 78,227 | 80,182 |
| Health Care Benefits | 539,048 | 613,341 |
| Life Insurance Benefits | 9,406 | 9,542 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 51,337 | 51,337 |
| Office Expense | 3,039 | 2,438 |
| Telecommunications Expense | 66,532 | 64,570 |
| Information Technology Expense | 2,087 | 1,983 |
| Professional Development, Meetings, & Memberships | 2,537 | 2,410 |
| Vehicle Maintenance Expense | 28,482 | 34,542 |
| Operations Maintenance Expense | 159,207 | 151,247 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | 121,111 | 122,515 |
| Commission Expense | - | - |
| Toll Collection Expense | 54 | - |
| Uniforms Expense | 17,224 | 27,968 |
| Business Insurance | 257,903 | 303,350 |
| Licenses and Inspections Expense | 1,562 | 1,484 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 2,686,873 | \$ 2,842,579 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
DELAWARE WATER GAP TOLL BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 1,630,824 | \$ 1,621,368 |
| Part-Time Employee Wages | 40,000 | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 191,551 | 190,073 |
| Pension Contributions | 580,302 | 566,075 |
| FICA Contributions | 142,442 | 138,575 |
| Health Care Benefits | 889,898 | 963,822 |
| Life Insurance Benefits | 17,678 | 17,302 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 69,740 | 69,740 |
| Office Expense | 5,095 | 3,935 |
| Telecommunications Expense | 126,607 | 126,636 |
| Information Technology Expense | 2,087 | 1,983 |
| Professional Development, Meetings, & Memberships | 3,673 | 3,489 |
| Vehicle Maintenance Expense | 71,354 | 79,111 |
| Operations Maintenance Expense | 236,003 | 224,203 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | 281,111 | 284,461 |
| Commission Expense | - | - |
| Toll Collection Expense | 2,305 | - |
| Uniforms Expense | 28,633 | 49,517 |
| Business Insurance | 671,515 | 795,998 |
| Licenses and Inspections Expense | 1,797 | 1,707 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 4,992,614 | \$ 5,137,995 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MILFORD - MONTAGUE TOLL BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 1,174,364 | \$ 1,166,698 |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 162,456 | 155,333 |
| Pension Contributions | 425,524 | 413,135 |
| FICA Contributions | 102,206 | 101,135 |
| Health Care Benefits | 650,695 | 744,771 |
| Life Insurance Benefits | 12,341 | 11,846 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 55,692 | 68,834 |
| Office Expense | 3,584 | 2,955 |
| Telecommunications Expense | 192,928 | 199,251 |
| Information Technology Expense | 2,087 | 1,983 |
| Professional Development, Meetings, & Memberships | 2,537 | 2,410 |
| Vehicle Maintenance Expense | 55,331 | 55,067 |
| Operations Maintenance Expense | 133,744 | 127,056 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | 121,111 | 122,515 |
| Commission Expense | - | - |
| Toll Collection Expense | 136 | - |
| Uniforms Expense | 20,212 | 34,930 |
| Business Insurance | 228,698 | 249,045 |
| Licenses and Inspections Expense | 1,062 | 1,009 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 3,344,708 | \$ 3,457,974 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
PORTLAND - COLUMBIA PEDESTRIAN BRIDGE
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ - | \$ - |
| Part-Time Employee Wages | - | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | - | - |
| Pension Contributions | - | - |
| FICA Contributions | - | - |
| Health Care Benefits | - | - |
| Life Insurance Benefits | - | - |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 2,243 | 2,243 |
| Office Expense | - | - |
| Telecommunications Expense | 27,790 | 28,416 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | - | - |
| Vehicle Maintenance Expense | - | - |
| Operations Maintenance Expense | 1,063 | 1,010 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | - | - |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | - | - |
| Business Insurance | 21,403 | 53,428 |
| Licenses and Inspections Expense | - | - |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 52,499 | \$ 85,097 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL TOLL BRIDGES
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 10,520,331 | \$ 10,871,459 |
| Part-Time Employee Wages | 100,000 | - |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 1,401,194 | 1,402,434 |
| Pension Contributions | 3,795,177 | 3,835,592 |
| FICA Contributions | 919,208 | 938,953 |
| Health Care Benefits | 5,782,791 | 6,790,561 |
| Life Insurance Benefits | 112,165 | 114,320 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 779,804 | 874,049 |
| Office Expense | 48,416 | 51,888 |
| Telecommunications Expense | 1,085,556 | 958,191 |
| Information Technology Expense | 19,444 | 18,472 |
| Professional Development, Meetings, & Memberships | 30,237 | 28,725 |
| Vehicle Maintenance Expense and Fuel | 574,507 | 631,801 |
| Operations Maintenance Expense | 1,504,842 | 1,743,342 |
| ESS Operating Maintenance Expense | - | - |
| ETC Equipment / Traffic Counter Maintenance | 1,488,889 | 1,506,444 |
| Commission Expense | - | - |
| Toll Collection Expense | 13,755 | - |
| Uniforms Expense | 206,250 | 334,003 |
| Business Insurance | 4,626,919 | 4,941,488 |
| Licenses and Inspections Expense | 13,682 | 12,998 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 33,023,166 | \$ 35,054,719 |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL TOLL SUPPORTED BRIDGES
BUDGET FOR 2026**

| DESCRIPTION | 2025 BUDGET | 2026 BUDGET |
|---|------------------------|------------------------|
| Regular Employee Salaries | \$ 5,886,480 | \$ 5,901,952 |
| Part-Time Employee Wages | 7,342 | 6,975 |
| Summer Employee Wages | - | - |
| Overtime Wages / Incentive Pay | 1,152,008 | 1,132,207 |
| Pension Contributions | 2,241,734 | 2,198,175 |
| FICA Contributions | 539,000 | 538,647 |
| Health Care Benefits | 3,789,341 | 4,161,957 |
| Life Insurance Benefits | 62,168 | 59,576 |
| Retiree Benefits | - | - |
| Unemployment Compensation Benefits | - | - |
| Utility Expense | 99,320 | 108,055 |
| Office Expense | 21,735 | 20,648 |
| Telecommunications Expense | 274,131 | 303,185 |
| Information Technology Expense | - | - |
| Professional Development, Meetings, & Memberships | 5,273 | 5,009 |
| Vehicle Maintenance Expense and Fuel | 15,576 | 14,840 |
| Operations Maintenance Expense | 150,787 | 158,999 |
| ESS Operating Maintenance Expense | - | - |
| Traffic Counter Maintenance | 11,111 | 10,556 |
| Commission Expense | - | - |
| Toll Collection Expense | - | - |
| Uniforms Expense | 49,978 | 69,754 |
| Business Insurance | 901,066 | 1,190,692 |
| Licenses and Inspections Expense | 9,395 | 8,925 |
| Advertising | - | - |
| Annual Report and Design | - | - |
| EZ Pass Marketing | - | - |
| Professional Services | - | - |
| State Police | - | - |
| General Contingency | - | - |
| Electronic Toll Collection Operating Expense | - | - |
| TOTAL OPERATING EXPENSES | \$ 15,216,445 | \$ 15,890,151 |

2026 DRJTBC Expense Distribution of \$111,214,000

