

Delaware River Joint Toll Bridge Commission 2025 Operating Budget



Approved December 23, 2024



Delaware River
Joint Toll Bridge
Commission

General Information

The Delaware River Joint Toll Bridge Commission was established in 1934 by legislation enacted by the Commonwealth of Pennsylvania and the State of New Jersey and operates under a compact first approved by the U.S. Congress in August 1935. The Compact empowers the Commission to acquire, construct, administer, operate, and maintain such bridges as the Commission deems necessary to advance the interests of the two states.

The Commission's jurisdiction extends from the Philadelphia-Bucks County line to the New Jersey-New York state border – a distance of 140 miles. The area includes Hunterdon, Warren and Sussex counties and part of Burlington County in New Jersey; and Bucks, Northampton, Monroe counties and part of Pike County in Pennsylvania. The operating district encompasses 3,852 square miles with a population of more than 2 million people.

The Commission is charged with providing safe and efficient river crossings and facilitating the movement of commerce between the two states. The Commission is responsible for evaluating the need and feasibility of additional crossings within its jurisdiction, and to plan and construct new infrastructure. Other core agency missions are to protect its current inventory of 20 bridges – 8 toll bridges and 12 toll-supported bridges – and enhance public safety at its facilities. As of January 13, 2025, all Commission toll bridges operate with cashless all-electronic toll-collection systems – E-ZPass and TOLL BY PLATE.

There are three “exception bridges” in the Commission's service area: the Burlington-Bristol Toll Bridge owned by the Burlington County Bridge Commission; the Delaware River Bridge linking the NJ and PA turnpikes; and the privately owned Dingmans Ferry Bridge between Pike County, PA and Sussex County, NJ. The Commission owns and operates an additional 39 approach structures (smaller overpass/underpass type bridges). The agency's total bridge/road network encompasses 78.8 lanes miles.

A major change to the bi-state compact came between 1984 and 1987 when the two states and the U.S. Congress empowered the Commission to assume full ownership and financial responsibility for 13 non-toll bridges previously jointly owned by the two states. The states conveyed these bridges to the Commission effective July 1, 1987. Prior to that time, the cost of operating and maintaining these bridges was funded through equal joint appropriations of tax revenues from Pennsylvania and New Jersey. Tolls have been the sole source of the Commission's revenues since the 1987 bridge conveyances. The agency does not receive any state or federal financial support for its operations and projects. Accordingly, the Commission now refers to its non-tolled bridges as toll-supported bridges.



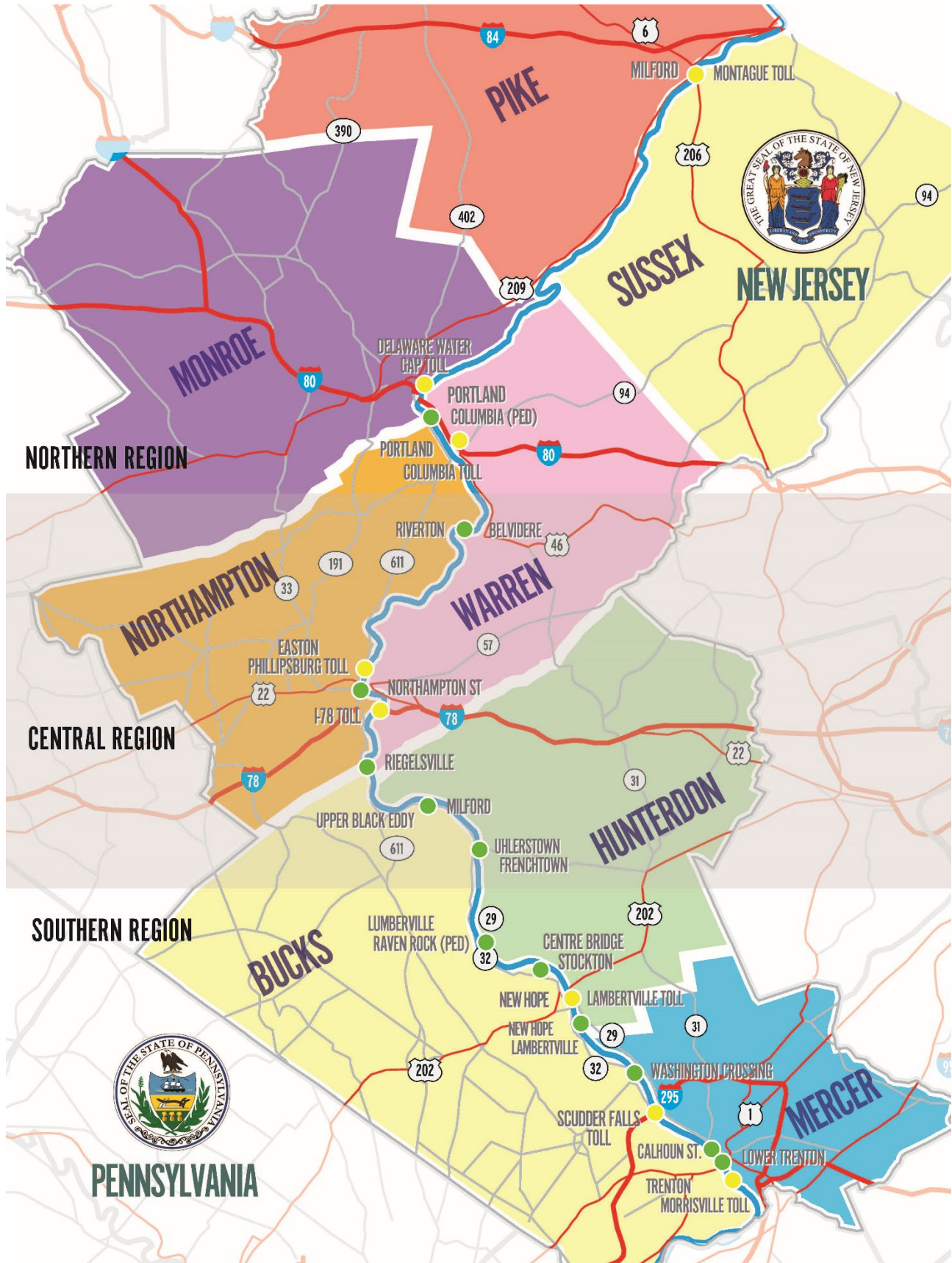
Delaware River
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A 10-member board of Commissioners - five from each state – sets Commission policy. The Commissioners serve without compensation. They meet monthly to review reports, provide oversight, and set policies carried out by the Executive Director and professional staff. Standing committees on Finance, Human Resources, Projects & Property, and Professional Services include membership from both states as assigned by the Commission Chairman.

Committed to improving its infrastructure and transportation services, the Commission strives to create a synergy of safe vehicular and pedestrian conveyance, economic vitality, environmental stewardship, historic preservation, customer service, and fiscal accountability through its annual operating and capital-improvement-program budgets.

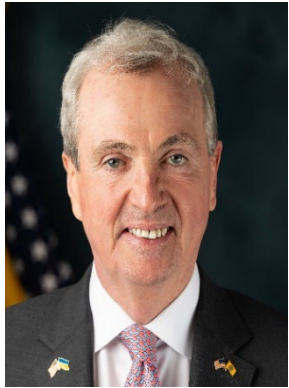
Content revised in 2025. Map revised/corrected 2019.

Cover Photo: Northampton Street Toll-Supported Bridge – “the free bridge” -- at night (Kristie Bull, Easton, PA., 2024)



Governance

A board of 10 commissioners - five from each state -- governs the Commission. The New Jersey members are nominated by their Governor and confirmed by the State Senate for a three-year term. The Pennsylvania members are appointed by their Governor and serve at his/her pleasure. A full-time Executive Director has administrative charge of all Commission services and activities. (Listed Commissioners below are as of March 31, 2025.)



Governor of New Jersey
Phil Murphy



Governor of Pennsylvania
Josh Shapiro

■ ■ New Jersey ■ ■

Aladar G. Komjathy, Chairman
Yuki Moore Laurenti, Treasurer

Lori Ciesla

Michael B. Lavery

Walter Orcutt

■ ■ Pennsylvania ■ ■

Pam Janvey, Vice Chairwoman
Daniel H. Grace, Secretary

John D. Christy

Ismail A. Shahid

Daniella Young



Delaware River Joint Toll Bridge Commission Management Team

Joseph J. Resta	<i>Executive Director</i>
Mark Murranko	<i>Deputy Executive Director of Operations</i>
Joseph F. Donnelly	<i>Deputy Executive Director of Communications</i>
Arnold J. Conoline	<i>Chief Administrative Officer</i>
Kevin M. Skeels, P.E.	<i>Chief Engineer</i>
Qiyao (Tracy) Zhao	<i>Chief Financial Officer</i>
Charmaine Kent-Graves	<i>Comptroller</i>
Lendell Jones	<i>Senior Director Maintenance & Toll Operations</i>
Matthew Hartigan	<i>Senior Director Public Safety & Bridge Security</i>
John Mills	<i>Senior Director Training & Employee Safety</i>
Steven J. Burke, P.E.	<i>Assistant Chief Engineer</i>
Craig Crusemire	<i>Assistant Comptroller</i>
Jodee Inscho	<i>Director of Community Affairs</i>
Nicholas Haynes	<i>Acting Director of Contract Compliance</i>
Phil Calabro	<i>Director of E-ZPass</i>
Joanna M. Cruz	<i>Director of Human Resources</i>
John Bencivengo	<i>Director of Information Technology</i>
LeVar Talley	<i>Director of Maintenance</i>
J. Eric Freeman	<i>Director of Toll-Supported Bridge, Control Center, and Electronic Security & Surveillance Operations</i>
Philip Abate	<i>Director of Purchasing</i>
Michele Gara	<i>Director of Tolls</i>
Jack Baum	<i>Director of Training</i>
William Hauck	<i>Director of Workplace Safety</i>

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
COMMISSION BUDGET
BUDGET FOR 2025**

DESCRIPTION	2024 Original Budget	2025 BUDGET
Revenues		
Net Toll Revenue	\$ 188,100,764	\$ 192,143,215
Interest Revenue	8,480,850	\$ 11,370,630
Other Revenue	3,161,597	\$ 3,750,370
TOTAL REVENUE	\$ 199,743,211	\$207,264,215
Expenses		
Regular Employee Salaries	\$ 27,380,225	\$ 27,451,626
Part-Time Employee Wages	902,664	579,342
Overtime Wages	1,269,455	2,906,037
Pension Contributions	9,763,610	10,156,666
FICA Contributions	2,368,677	2,450,831
Regular Employee Health Care Benefits	15,006,387	14,780,447
Life Insurance Benefits	302,454	307,480
Unemployment Compensation Benefits	44,100	287,000
Utility Expense	1,119,578	1,147,824
Office Expense	353,721	386,001
Telecommunications Expense	1,614,015	1,700,709
Information Technology Expense	1,195,444	1,325,444
Professional Development, Meetings, & Memberships	585,494	785,244
Vehicle Maintenance Expense and Fuel	672,214	767,417
Operations Maintenance Expense	2,117,218	2,324,574
ESS Operating Maintenance Expense	1,500,000	1,500,000
ETC Equipment / Traffic Counter Maintenance	1,481,000	1,500,000
Commission Expense	19,448	26,448
Toll Collection Expense	132,676	13,755
Uniforms Expense	329,245	328,031
Business Insurance	6,000,037	6,390,459
Licenses and Inspections Expense	13,885	26,593
Advertising	30,900	30,900
Annual Report and Design	20,000	20,000
EZPass Marketing	15,558	15,558
Professional Services	2,062,812	4,212,012
State Police	7,549,437	8,058,398
General Contingency	500,000	500,000
Electronic Toll Collection Operating Expense	11,819,261	15,879,666
TOTAL OPERATING EXPENSES	\$ 96,169,515	\$ 105,858,460
TOTAL EXPENSE (W/O Salaries & Benefits)	\$ 39,131,944	\$ 46,939,032
Net Operating Revenue	\$103,573,696	\$101,405,755

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL ADMINISTRATION
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 5,535,901	\$ 5,982,958
Part-Time Employee Wages	72,000	472,000
Summer Employee Wages	-	-
Overtime Wages	9,001	9,001
Pension Contributions	2,266,109	2,396,189
FICA Contributions	537,615	578,643
Regular Employee Health Care Benefits	2,666,060	2,911,746
Life Insurance Benefits	74,642	80,288
Unemployment Compensation Benefits	44,100	287,000
Utility Expense	140,500	148,700
Office Expense	237,818	256,692
Telecommunications Expense	164,918	167,818
Information Technology Expense	1,176,000	1,306,000
Professional Development, Meetings, & Memberships	217,437	317,537
Vehicle Maintenance Expense and Fuel	53,334	67,334
Operations Maintenance Expense	205,950	206,750
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	19,448	26,448
Toll Collection Expense	-	-
Uniforms Expense	6,926	6,926
Business Insurance	560,111	581,996
Licenses and Inspections Expense	-	-
Advertising	30,900	30,900
Annual Report and Design	20,000	20,000
EZPass Marketing	15,558	15,558
Professional Services	2,062,812	4,212,012
State Police	-	-
General Contingency	500,000	500,000
Electronic Toll Collection Operating Expense	11,819,261	15,879,666
TOTAL OPERATING EXPENSES	\$ 28,436,402	\$ 36,462,164

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
EXECUTIVE and ADMINISTRATIVE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 1,278,971	\$ 1,244,943
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	2,500	2,500
Pension Contributions	424,837	407,311
FICA Contributions	98,033	95,429
Health Care Benefits	344,916	306,209
Life Insurance Benefits	15,593	15,249
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	37,473	37,473
Telecommunications Expense	98,674	98,674
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	104,639	104,639
Vehicle Maintenance Expense	2,441	2,441
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	19,448	26,448
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	438,290	436,183
Licenses and Inspections Expense	-	-
Advertising	13,000	13,000
Annual Report and Design	20,000	20,000
EZ Pass Marketing	-	-
Professional Services	1,201,500	1,346,500
State Police	-	-
General Contingency	500,000	500,000
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 4,600,315	\$ 4,657,001

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ACCOUNTING
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 1,273,971	\$ 1,305,765
Part-Time Employee Wages	72,000	72,000
Summer Employee Wages	-	-
Overtime Wages	860	860
Pension Contributions	413,683	416,160
FICA Contributions	103,033	105,465
Health Care Benefits	459,888	459,314
Life Insurance Benefits	13,296	13,625
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	69,885	85,759
Telecommunications Expense	1,500	3,500
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	4,393	4,393
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	84,000	88,200
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 2,496,508	\$ 2,555,042

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
COMMUNITY AFFAIRS
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 129,996	\$ 132,855
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	-	-
Pension Contributions	42,184	42,314
FICA Contributions	9,945	10,163
Health Care Benefits	38,324	38,276
Life Insurance Benefits	1,353	1,387
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	2,205	2,205
Telecommunications Expense	2,205	2,205
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	3,072	3,072
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	2,000	2,000
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 231,282	\$ 234,478

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
COMMUNICATIONS
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ -	\$ 59,400
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	-	-
Pension Contributions	-	18,919
FICA Contributions	-	4,544
Health Care Benefits	-	19,138
Life Insurance Benefits	-	618
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	-	-
Telecommunications Expense	-	-
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	-	-
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ -	\$ 102,619

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
CONTRACT COMPLIANCE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 284,693	\$ 292,499
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	441	441
Pension Contributions	92,526	93,301
FICA Contributions	21,813	22,410
Health Care Benefits	114,972	114,829
Life Insurance Benefits	2,973	3,056
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	3,050	3,050
Telecommunications Expense	1,500	1,500
Information Technology Expense	45,000	75,000
Professional Development, Meetings, & Memberships	18,000	18,000
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	12,000	12,000
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 596,968	\$ 636,086

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ENGINEERING
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 223,629	\$ 137,543
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	2,500	2,500
Pension Contributions	531,167	522,354
FICA Contributions	125,221	125,463
Health Care Benefits	459,888	459,314
Life Insurance Benefits	17,032	17,079
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	20,000	20,000
Telecommunications Expense	12,604	12,604
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	35,000	35,100
Vehicle Maintenance Expense	1,000	15,000
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	60,119	62,928
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	685,000	2,685,000
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 2,173,161	\$ 4,094,885

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
EZPASS
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 393,682	\$ 798,930
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	-	-
Pension Contributions	127,750	254,459
FICA Contributions	30,117	61,118
Health Care Benefits	153,296	421,038
Life Insurance Benefits	4,107	8,356
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	5,878	5,878
Telecommunications Expense	1,469	1,469
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	6,915	6,915
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	15,558	15,558
Professional Services	50,000	50,000
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	11,819,261	15,879,666
TOTAL OPERATING EXPENSES	\$ 12,608,033	\$ 17,503,387

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
HUMAN RESOURCES
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 445,646	\$ 467,635
Part-Time Employee Wages		
Summer Employee Wages	-	-
Overtime Wages	2,700	2,700
Pension Contributions	145,488	149,802
FICA Contributions	34,298	35,981
Health Care Benefits	366,620	366,381
Life Insurance Benefits	4,657	4,889
Retiree Benefits	-	-
Unemployment Compensation Benefits	44,100	287,000
Utility Expense	-	-
Office Expense	2,827	2,827
Telecommunications Expense	2,100	3,000
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	14,719	14,719
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	900	900
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	42,312	42,312
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,106,367	\$ 1,378,146

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
INFORMATION TECHNOLOGY
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 672,050	\$ 688,178
Part-Time Employee Wages	-	400,000
Summer Employee Wages	-	-
Overtime Wages	-	-
Pension Contributions	218,080	219,185
FICA Contributions	51,412	52,646
Health Care Benefits	229,944	229,657
Life Insurance Benefits	7,012	7,183
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	30,000	30,000
Telecommunications Expense	5,900	5,900
Information Technology Expense	1,131,000	1,231,000
Professional Development, Meetings, & Memberships	27,200	127,200
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 2,372,597	\$ 2,990,948

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
PURCHASING
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 395,158	\$ 406,709
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	-	-
Pension Contributions	128,229	129,537
FICA Contributions	30,230	31,113
Health Care Benefits	153,296	153,105
Life Insurance Benefits	4,121	4,244
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	61,500	61,500
Telecommunications Expense	3,000	3,000
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	3,500	3,500
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	3,000	3,000
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 782,033	\$ 795,708

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ADMIN BUILDING
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 438,107	\$ 448,501
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	-	-
Pension Contributions	142,166	142,847
FICA Contributions	33,515	34,310
Health Care Benefits	344,916	344,486
Life Insurance Benefits	4,498	4,600
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	134,100	142,300
Office Expense	5,000	8,000
Telecommunications Expense	35,966	35,966
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	-	-
Vehicle Maintenance Expense	49,894	49,894
Operations Maintenance Expense	196,500	197,000
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	6,926	6,926
Business Insurance	61,269	82,302
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,452,855	\$ 1,497,131

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
1799 HOUSE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ -	\$ -
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	-	-
Pension Contributions	-	-
FICA Contributions	-	-
Health Care Benefits	-	-
Life Insurance Benefits	-	-
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	6,400	6,400
Office Expense	-	-
Telecommunications Expense	-	-
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	-	-
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	9,450	9,750
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	434	583
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 16,284	\$ 16,733

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL OPERATING
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 21,844,324	\$ 21,468,668
Part-Time Employee Wages	830,664	107,342
Summer Employee Wages	-	-
Overtime Wages	1,260,454	2,897,036
Pension Contributions	7,497,501	7,760,477
FICA Contributions	1,831,061	1,872,188
Regular Employee Health Care Benefits	12,340,327	11,868,701
Life Insurance Benefits	227,812	227,192
Unemployment Compensation Benefits	-	-
Utility Expense	979,078	999,124
Office Expense	115,903	129,308
Telecommunications Expense	1,449,097	1,532,890
Information Technology Expense	19,444	19,444
Professional Development, Meetings, & Memberships	368,056	467,706
Vehicle Maintenance Expense and Fuel	618,879	700,082
Operations Maintenance Expense	1,911,268	2,117,824
ESS Operating Maintenance Expense	1,500,000	1,500,000
ETC Equipment / Traffic Counter Maintenance	1,481,000	1,500,000
Commission Expense	-	-
Toll Collection Expense	132,676	13,755
Uniforms Expense	322,320	321,105
Business Insurance	5,439,926	5,808,463
Licenses and Inspections Expense	13,885	26,593
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	7,549,437	8,058,398
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 67,733,113	\$ 69,396,296

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
BRIDGE MAINTENANCE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 720,393	\$ 735,010
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	3,519	3,519
Pension Contributions	234,909	235,221
FICA Contributions	55,379	56,497
Health Care Benefits	229,944	229,657
Life Insurance Benefits	7,520	7,671
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	2,073	2,073
Telecommunications Expense	7,524	8,924
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	1,764	1,764
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	1,323	1,323
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,264,347	\$ 1,281,659

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
SOUTHERN REGION MAINTENANCE CENTER
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	495,698	\$ 579,059
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	27,549	27,549
Pension Contributions	169,794	193,205
FICA Contributions	40,028	46,406
Health Care Benefits	268,268	306,209
Life Insurance Benefits	5,178	6,044
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	120,000	120,000
Office Expense	-	7,500
Telecommunications Expense	17,453	17,453
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	800	1,450
Vehicle Maintenance Expense	50,000	110,000
Operations Maintenance Expense	380,650	446,195
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	9,823
Business Insurance	157,212	280,142
Licenses and Inspections Expense	300	2,215
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,732,930	\$ 2,153,251

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
TOLL OPERATIONS MANAGEMENT
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 537,660	\$ 549,489
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	3,500	3,500
Pension Contributions	175,607	176,127
FICA Contributions	41,399	42,304
Health Care Benefits	191,620	191,381
Life Insurance Benefits	5,501	5,611
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	573	838
Telecommunications Expense	6,482	6,482
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	365	365
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	265	-
Uniforms Expense	3,900	4,900
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 966,871	\$ 980,996

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
PUBLIC SAFETY AND BRIDGE SECURITY
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 376,149	\$ 384,365
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	-	-
Pension Contributions	122,060	122,420
FICA Contributions	28,775	29,404
Health Care Benefits	114,972	114,829
Life Insurance Benefits	3,922	4,004
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	10,650	10,650
Telecommunications Expense	8,422	8,422
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	19,165	19,165
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	2,452	2,452
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 686,566	\$ 695,711

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
BRIDGE SECURITY
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 295,261	\$ 301,757
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	4,287	4,287
Pension Contributions	97,203	97,475
FICA Contributions	22,915	23,412
Health Care Benefits	114,972	114,829
Life Insurance Benefits	3,084	3,145
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	2,691	2,691
Telecommunications Expense	7,634	7,634
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	10,165	10,165
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	3,000	3,000
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	5,612	5,612
Business Insurance	-	-
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 566,824	\$ 574,007

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
CONTROL CENTER
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 1,541,981	\$ 1,652,818
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	123,294	307,197
Pension Contributions	540,382	624,265
FICA Contributions	127,394	149,941
Health Care Benefits	881,452	918,628
Life Insurance Benefits	15,741	17,389
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	9,173	9,173
Telecommunications Expense	113,184	113,184
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	44,019	44,019
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	13,000	13,000
ESS Operating Maintenance Expense	1,500,000	1,500,000
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	36,945	36,945
Business Insurance	-	-
Licenses and Inspections Expense	-	800
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 4,946,564	\$ 5,387,358

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
TRAINING AND EMPLOYEE SAFETY
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 807,028	\$ 950,615
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	3,600	3,600
Pension Contributions	263,049	303,918
FICA Contributions	62,013	72,997
Health Care Benefits	344,916	421,038
Life Insurance Benefits	8,420	9,930
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	-	-
Office Expense	26,233	26,233
Telecommunications Expense	11,104	11,104
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	256,270	355,270
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	-	-
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	3,822	3,822
Business Insurance	1,143	336
Licenses and Inspections Expense	-	500
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	7,549,437	8,058,398
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 9,337,035	\$ 10,217,762

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
TRENTON - MORRISVILLE TOLL BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 1,220,749	\$ 984,605
Part-Time Employee Wages	156,992	30,000
Summer Employee Wages	-	-
Overtime Wages	92,180	173,908
Pension Contributions	426,045	368,986
FICA Contributions	112,449	90,921
Health Care Benefits	651,508	503,954
Life Insurance Benefits	13,695	11,324
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	118,957	118,957
Office Expense	9,253	9,653
Telecommunications Expense	54,816	67,198
Information Technology Expense	6,189	6,189
Professional Development, Meetings, & Memberships	3,793	3,793
Vehicle Maintenance Expense	124,597	124,742
Operations Maintenance Expense	180,301	180,909
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	198,544	201,111
Commission Expense	-	-
Toll Collection Expense	26,578	4,213
Uniforms Expense	32,550	31,125
Business Insurance	525,071	587,537
Licenses and Inspections Expense	1,915	1,915
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 3,956,182	\$ 3,501,042

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
SCUDDER FALLS TOLL BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 1,428,808	\$ 1,516,515
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	179,074	319,348
Pension Contributions	521,758	584,722
FICA Contributions	123,003	140,443
Health Care Benefits	843,128	880,352
Life Insurance Benefits	14,487	15,999
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	37,000	37,000
Office Expense	6,615	7,915
Telecommunications Expense	48,374	53,374
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	648	648
Vehicle Maintenance Expense	23,776	38,164
Operations Maintenance Expense	105,146	108,146
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	159,057	161,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	42,939	34,864
Business Insurance	805,747	1,064,519
Licenses and Inspections Expense	207	1,500
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 4,339,767	\$ 4,964,621

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
NEW HOPE - LAMBERTVILLE TOLL BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 1,058,214	\$ 900,641
Part-Time Employee Wages	45,151	-
Summer Employee Wages	-	-
Overtime Wages	60,111	112,206
Pension Contributions	362,896	322,592
FICA Contributions	89,006	77,483
Health Care Benefits	613,184	497,590
Life Insurance Benefits	11,289	9,812
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	131,548	131,548
Office Expense	5,096	7,737
Telecommunications Expense	90,200	100,547
Information Technology Expense	2,490	2,490
Professional Development, Meetings, & Memberships	2,551	2,551
Vehicle Maintenance Expense	79,136	79,552
Operations Maintenance Expense	162,665	164,455
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	159,057	161,111
Commission Expense	-	-
Toll Collection Expense	10,427	66
Uniforms Expense	16,241	16,566
Business Insurance	480,242	561,762
Licenses and Inspections Expense	1,600	1,600
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 3,381,103	\$ 3,150,309

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL SOUTHERN DIVISION TOLL-SUPPORTED BRIDGES
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 2,490,966	\$ 2,765,453
Part-Time Employee Wages	3,671	3,671
Summer Employee Wages	-	-
Overtime Wages	215,565	552,172
Pension Contributions	878,269	1,056,664
FICA Contributions	207,330	254,079
Health Care Benefits	1,686,256	1,875,532
Life Insurance Benefits	25,345	29,178
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	53,957	56,857
Office Expense	11,500	11,500
Telecommunications Expense	72,646	72,349
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	3,025	3,025
Vehicle Maintenance Expense	8,384	8,384
Operations Maintenance Expense	86,718	88,298
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	5,556	5,556
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	25,516	25,072
Business Insurance	353,876	537,056
Licenses and Inspections Expense	570	5,370
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 6,129,151	\$ 7,350,216

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
LOWER TRENTON TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 401,400	\$ 727,544
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	20,784	111,340
Pension Contributions	136,999	267,185
FICA Contributions	32,297	64,175
Health Care Benefits	306,592	535,866
Life Insurance Benefits	4,127	7,801
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	15,507	15,507
Office Expense	1,700	1,700
Telecommunications Expense	13,548	13,548
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	1,080	1,080
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	25,648	25,648
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	5,207	5,207
Business Insurance	101,635	132,219
Licenses and Inspections Expense	104	1,104
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,067,738	\$ 1,911,035

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
CALHOUN STREET TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 689,312	\$ 605,679
Part-Time Employee Wages	3,671	3,671
Summer Employee Wages	-	-
Overtime Wages	77,614	150,604
Pension Contributions	248,868	240,876
FICA Contributions	58,951	58,137
Health Care Benefits	421,564	382,762
Life Insurance Benefits	6,949	6,283
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	7,520	7,920
Office Expense	3,200	3,200
Telecommunications Expense	15,033	15,033
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	648	648
Vehicle Maintenance Expense	1,729	1,729
Operations Maintenance Expense	11,454	11,454
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	4,960	4,960
Business Insurance	74,579	88,434
Licenses and Inspections Expense	104	1,604
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,627,266	\$ 1,584,105

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 426,203	\$ 430,541
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	33,477	81,554
Pension Contributions	149,166	163,102
FICA Contributions	35,166	39,175
Health Care Benefits	268,268	267,933
Life Insurance Benefits	4,243	4,532
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	7,347	7,347
Office Expense	1,700	1,700
Telecommunications Expense	14,898	14,602
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	648	648
Vehicle Maintenance Expense	2,161	2,161
Operations Maintenance Expense	18,505	19,295
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	3,147	3,147
Business Insurance	45,351	55,213
Licenses and Inspections Expense	103	603
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,011,495	\$ 1,092,665

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
NEW HOPE - LAMBERTVILLE TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 525,800	\$ 602,271
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	53,137	119,435
Pension Contributions	187,865	229,863
FICA Contributions	44,289	55,210
Health Care Benefits	383,240	421,038
Life Insurance Benefits	5,397	6,256
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	14,076	15,076
Office Expense	3,200	3,200
Telecommunications Expense	15,033	15,033
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	648	648
Vehicle Maintenance Expense	1,297	1,297
Operations Maintenance Expense	9,589	9,589
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	5,997	5,997
Business Insurance	54,920	173,615
Licenses and Inspections Expense	104	1,104
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,305,703	\$ 1,660,743

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
CENTRE BRIDGE STOCKTON TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 388,470	\$ 337,485
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	28,427	87,112
Pension Contributions	135,283	135,234
FICA Contributions	31,893	32,482
Health Care Benefits	268,268	229,657
Life Insurance Benefits	4,003	3,660
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	8,211	9,711
Office Expense	1,700	1,700
Telecommunications Expense	14,133	14,133
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	-	-
Vehicle Maintenance Expense	1,988	1,988
Operations Maintenance Expense	20,745	21,535
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	5,424	4,980
Business Insurance	53,677	60,940
Licenses and Inspections Expense	104	504
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 963,437	\$ 942,232

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
LUMBERVILLE PEDESTRIAN BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 59,781	\$ 61,934
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	2,126	2,126
Pension Contributions	20,089	20,403
FICA Contributions	4,736	4,901
Health Care Benefits	38,324	38,276
Life Insurance Benefits	625	646
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	1,297	1,297
Office Expense	-	-
Telecommunications Expense	-	-
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	-	-
Vehicle Maintenance Expense	1,210	1,210
Operations Maintenance Expense	778	778
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	780	780
Business Insurance	23,714	26,635
Licenses and Inspections Expense	52	452
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 153,511	\$ 159,436

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
I-78 TOLL BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 2,285,418	\$ 1,891,458
Part-Time Employee Wages	134,147	20,000
Summer Employee Wages	-	-
Overtime Wages	68,902	187,168
Pension Contributions	763,977	662,042
FICA Contributions	190,368	160,545
Health Care Benefits	1,379,664	1,049,366
Life Insurance Benefits	24,266	19,741
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	209,409	225,056
Office Expense	6,543	6,798
Telecommunications Expense	252,159	262,566
Information Technology Expense	2,416	2,416
Professional Development, Meetings, & Memberships	7,679	7,679
Vehicle Maintenance Expense	105,162	105,468
Operations Maintenance Expense	354,624	357,424
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	238,030	241,111
Commission Expense	-	-
Toll Collection Expense	19,304	2,362
Uniforms Expense	31,360	29,585
Business Insurance	703,874	859,833
Licenses and Inspections Expense	2,000	2,000
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 6,779,301	\$ 6,092,618

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
EASTON - PHILLIPSBURG TOLL BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 1,773,086	\$ 1,457,276
Part-Time Employee Wages	94,373	10,000
Summer Employee Wages	-	-
Overtime Wages	41,594	142,345
Pension Contributions	588,864	509,479
FICA Contributions	146,043	123,136
Health Care Benefits	996,424	771,887
Life Insurance Benefits	18,691	15,353
Retiree Benefits		
Unemployment Compensation Benefits	-	-
Utility Expense	90,475	90,475
Office Expense	4,495	4,595
Telecommunications Expense	202,961	215,804
Information Technology Expense	2,087	2,087
Professional Development, Meetings, & Memberships	6,818	6,818
Vehicle Maintenance Expense	71,096	71,413
Operations Maintenance Expense	160,409	164,953
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	198,544	201,111
Commission Expense	-	-
Toll Collection Expense	30,004	4,618
Uniforms Expense	28,592	28,042
Business Insurance	330,405	395,152
Licenses and Inspections Expense	2,247	2,247
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 4,787,207	\$ 4,216,792

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL NORTHERN DIVISION TOLL-SUPPORTED BRIDGES
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 2,881,201	\$ 3,117,257
Part-Time Employee Wages	3,671	3,671
Summer Employee Wages	-	-
Overtime Wages	206,566	599,758
Pension Contributions	1,001,980	1,183,869
FICA Contributions	236,495	284,632
Health Care Benefits	1,801,228	1,913,808
Life Insurance Benefits	29,176	32,949
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	38,720	40,220
Office Expense	10,235	10,235
Telecommunications Expense	173,992	173,992
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	2,247	2,247
Vehicle Maintenance Expense	7,191	7,191
Operations Maintenance Expense	60,536	61,426
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	5,556	5,556
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	22,650	24,906
Business Insurance	234,356	342,607
Licenses and Inspections Expense	1,625	4,025
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 6,717,425	\$ 7,808,350

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
UHLERSTOWN-FRENCHTOWN TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 594,580	\$ 562,464
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	36,528	112,252
Pension Contributions	204,795	214,897
FICA Contributions	48,280	51,616
Health Care Benefits	383,240	382,762
Life Insurance Benefits	5,802	6,009
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	7,174	7,674
Office Expense	1,659	1,659
Telecommunications Expense	37,432	37,432
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	519	519
Vehicle Maintenance Expense	1,383	1,383
Operations Maintenance Expense	20,403	21,293
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	5,417	4,939
Business Insurance	46,207	57,077
Licenses and Inspections Expense	320	720
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,394,849	\$ 1,463,806

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MILFORD-UPPER BLACK EDDY TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 411,420	\$ 550,903
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	24,075	102,316
Pension Contributions	141,318	208,050
FICA Contributions	33,315	49,971
Health Care Benefits	268,268	344,486
Life Insurance Benefits	4,230	5,961
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	5,359	5,359
Office Expense	300	300
Telecommunications Expense	35,182	35,182
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	346	346
Vehicle Maintenance Expense	1,383	1,383
Operations Maintenance Expense	9,145	9,145
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	1,914	4,914
Business Insurance	39,603	49,029
Licenses and Inspections Expense	320	720
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 977,289	\$ 1,369,175

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RIEGELSVILLE TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 682,552	\$ 692,716
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	50,848	135,901
Pension Contributions	237,988	263,915
FICA Contributions	56,105	63,389
Health Care Benefits	421,564	421,038
Life Insurance Benefits	7,031	7,224
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	7,174	8,174
Office Expense	3,300	3,300
Telecommunications Expense	40,631	40,631
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	519	519
Vehicle Maintenance Expense	1,660	1,660
Operations Maintenance Expense	10,771	10,771
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	5,750	5,483
Business Insurance	41,653	48,035
Licenses and Inspections Expense	320	720
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,568,976	\$ 1,704,587

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
NORTHAMPTON STREET TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 654,371	\$ 690,776
Part-Time Employee Wages	3,671	3,671
Summer Employee Wages	-	-
Overtime Wages	52,941	133,872
Pension Contributions	229,523	262,650
FICA Contributions	54,390	63,366
Health Care Benefits	421,564	421,038
Life Insurance Benefits	6,708	7,176
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	8,644	8,644
Office Expense	3,176	3,176
Telecommunications Expense	42,631	42,631
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	432	432
Vehicle Maintenance Expense	1,383	1,383
Operations Maintenance Expense	10,526	10,526
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	4,348	4,348
Business Insurance	59,560	132,577
Licenses and Inspections Expense	320	320
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,555,298	\$ 1,787,698

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
BELVIDERE - RIVERTON TOLL-SUPPORTED BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 538,278	\$ 620,398
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	42,174	115,417
Pension Contributions	188,357	234,357
FICA Contributions	44,405	56,290
Health Care Benefits	306,592	344,486
Life Insurance Benefits	5,404	6,579
Retiree Benefits		
Unemployment Compensation Benefits	-	-
Utility Expense	10,369	10,369
Office Expense	1,800	1,800
Telecommunications Expense	18,117	18,117
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	432	432
Vehicle Maintenance Expense	1,383	1,383
Operations Maintenance Expense	9,690	9,690
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	1,111	1,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	5,221	5,221
Business Insurance	47,333	55,889
Licenses and Inspections Expense	346	1,546
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services		
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 1,221,012	\$ 1,483,084

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
PORTLAND - COLUMBIA TOLL BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 821,051	\$ 898,753
Part-Time Employee Wages	110,838	-
Summer Employee Wages	-	-
Overtime Wages	49,769	107,660
Pension Contributions	282,581	320,543
FICA Contributions	75,097	76,991
Health Care Benefits	459,888	539,048
Life Insurance Benefits	8,521	9,240
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	51,337	51,337
Office Expense	2,739	3,039
Telecommunications Expense	57,589	66,532
Information Technology Expense	2,087	2,087
Professional Development, Meetings, & Memberships	2,537	2,537
Vehicle Maintenance Expense	28,354	28,482
Operations Maintenance Expense	105,707	159,207
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	119,571	121,111
Commission Expense	-	-
Toll Collection Expense	14,058	54
Uniforms Expense	16,724	17,224
Business Insurance	383,931	257,903
Licenses and Inspections Expense	1,062	1,562
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 2,593,441	\$ 2,663,311

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
DELAWARE WATER GAP TOLL BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 2,206,126	\$ 1,623,132
Part-Time Employee Wages	218,536	40,000
Summer Employee Wages	-	-
Overtime Wages	114,651	191,159
Pension Contributions	753,092	577,852
FICA Contributions	194,257	141,853
Health Care Benefits	1,264,692	889,898
Life Insurance Benefits	23,605	17,596
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	69,740	69,740
Office Expense	4,795	5,095
Telecommunications Expense	114,377	126,607
Information Technology Expense	2,087	2,087
Professional Development, Meetings, & Memberships	3,673	3,673
Vehicle Maintenance Expense	70,866	71,354
Operations Maintenance Expense	167,405	236,003
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	277,517	281,111
Commission Expense	-	-
Toll Collection Expense	18,885	2,305
Uniforms Expense	31,808	28,633
Business Insurance	552,167	671,515
Licenses and Inspections Expense	1,297	1,797
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 6,089,574	\$ 4,981,409

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MILFORD - MONTAGUE TOLL BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 904,537	\$ 1,160,464
Part-Time Employee Wages	63,286	-
Summer Employee Wages	-	-
Overtime Wages	66,294	161,660
Pension Contributions	315,035	421,097
FICA Contributions	79,110	101,142
Health Care Benefits	498,212	650,695
Life Insurance Benefits	9,373	12,203
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	55,692	55,692
Office Expense	3,239	3,584
Telecommunications Expense	182,389	192,928
Information Technology Expense	2,087	2,087
Professional Development, Meetings, & Memberships	2,537	2,537
Vehicle Maintenance Expense	50,317	55,331
Operations Maintenance Expense	130,044	133,744
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	119,571	121,111
Commission Expense	-	-
Toll Collection Expense	13,156	136
Uniforms Expense	19,887	20,212
Business Insurance	895,969	228,698
Licenses and Inspections Expense	1,062	1,062
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 3,411,795	\$ 3,324,383

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
PORTLAND - COLUMBIA PEDESTRIAN BRIDGE
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ -	\$ -
Part-Time Employee Wages	-	-
Summer Employee Wages	-	-
Overtime Wages	-	-
Pension Contributions	-	-
FICA Contributions	-	-
Health Care Benefits	-	-
Life Insurance Benefits	-	-
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	2,243	2,243
Office Expense	-	-
Telecommunications Expense	27,790	27,790
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	-	-
Vehicle Maintenance Expense	-	-
Operations Maintenance Expense	1,063	1,063
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	-	-
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	-	-
Business Insurance	15,933	21,403
Licenses and Inspections Expense	-	-
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 47,030	\$ 52,499

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL TOLL BRIDGES
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 11,697,988	\$ 10,432,843
Part-Time Employee Wages	823,322	100,000
Summer Employee Wages	-	-
Overtime Wages	672,574	1,395,453
Pension Contributions	4,014,247	3,767,313
FICA Contributions	1,009,332	912,515
Health Care Benefits	6,706,700	5,782,791
Life Insurance Benefits	123,926	111,270
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	764,158	779,804
Office Expense	42,775	48,416
Telecommunications Expense	1,002,866	1,085,556
Information Technology Expense	19,444	19,444
Professional Development, Meetings, & Memberships	30,237	30,237
Vehicle Maintenance Expense and Fuel	553,304	574,507
Operations Maintenance Expense	1,366,301	1,504,842
ESS Operating Maintenance Expense	-	-
ETC Equipment / Traffic Counter Maintenance	1,469,889	1,488,889
Commission Expense	-	-
Toll Collection Expense	132,411	13,755
Uniforms Expense	220,100	206,250
Business Insurance	4,677,406	4,626,919
Licenses and Inspections Expense	11,390	13,682
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 35,338,371	\$ 32,894,486

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
ALL TOLL SUPPORTED BRIDGES
BUDGET FOR 2025**

DESCRIPTION	2024 BUDGET	2025 BUDGET
Regular Employee Salaries	\$ 5,372,167	\$ 5,882,710
Part-Time Employee Wages	7,342	7,342
Summer Employee Wages	-	-
Overtime Wages	422,131	1,151,930
Pension Contributions	1,880,250	2,240,533
FICA Contributions	443,825	538,712
Health Care Benefits	3,487,484	3,789,341
Life Insurance Benefits	54,521	62,127
Retiree Benefits	-	-
Unemployment Compensation Benefits	-	-
Utility Expense	94,920	99,320
Office Expense	21,735	21,735
Telecommunications Expense	274,428	274,131
Information Technology Expense	-	-
Professional Development, Meetings, & Memberships	5,273	5,273
Vehicle Maintenance Expense and Fuel	15,576	15,576
Operations Maintenance Expense	148,317	150,787
ESS Operating Maintenance Expense	-	-
Traffic Counter Maintenance	11,111	11,111
Commission Expense	-	-
Toll Collection Expense	-	-
Uniforms Expense	48,166	49,978
Business Insurance	604,165	901,066
Licenses and Inspections Expense	2,195	9,395
Advertising	-	-
Annual Report and Design	-	-
EZ Pass Marketing	-	-
Professional Services	-	-
State Police	-	-
General Contingency	-	-
Electronic Toll Collection Operating Expense	-	-
TOTAL OPERATING EXPENSES	\$ 12,893,605	\$ 15,211,066

2025 DRJTBC Expense Distribution of \$105,858,460

