

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF OCTOBER 26, 2020

DELWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY
Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIELSA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE PAMELA JANVEY
Vice Chair

HONORABLE AMY ZANELLI

HONORABLE ISMAIL A. SHADID

HONORABLE DANIEL GRACE
Secretary

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Shadid, Grace*

NEW JERSEY: Ciesla, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Shadid, Christy

NEW JERSEY: Lavery*, Van Vliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Janvey*, Grace

NEW JERSEY: Komjathy, Van Vliet

PERSONNEL

PENNSYLVANIA: Grace, Janvey

NEW JERSEY: Ciesla*, Komjathy

AUDIT COMMITTEE

PENNSYLVANIA: Shadid*, Janvey

NEW JERSEY: Lavery, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Zanelli

NEW JERSEY: Laurenti*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

Lavery	(1) Ex-Officio of all Committees (2) Projects, Property and Equipmen(Chairperson) (3) Audit Committee
Ciesla	(1) Finance, Insurance Management and Operations Committee (2) Personnel Committee (Chairperson) (3) Administrative Committee
Shadid	(1) Projects, Property and Equipment Committttee (2) Finance, Insurance Management and Operations Committee (3) Audit Committee (Chairperson)
Grace	(1) Professional Services (2) Personnel Committee (3) Administrative Committee (4) Finance, Insurance Management and Operations Committee (Chairperson)
Janvey	(1)ProfessionalServices(Chairperson) (2)Personnel Committee (3)Audit Committee
Laurenti	(1) Finance, Insurance Management and Operations Committee (2) Audit Committee (3) Administrative Committee (Chairperson)
Christy	(1) Projects, Property and Equipment Committee
Komjathy	(1) Professional Services (2) Personnel Committee
Zanelli	(1) Administrative Committee
Van Vliet	(1) Projects, Property and Equipment Committee (2) Professional Services Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

VAN CLEEF ENGINEERING ASSOCIATES, LLC
Freehold, New Jersey

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS&YOUNG
Philadelphia, Pennsylvania

CHISEA, SHANINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

MERCADIEN, P.C.
Hamilton, New Jersey

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

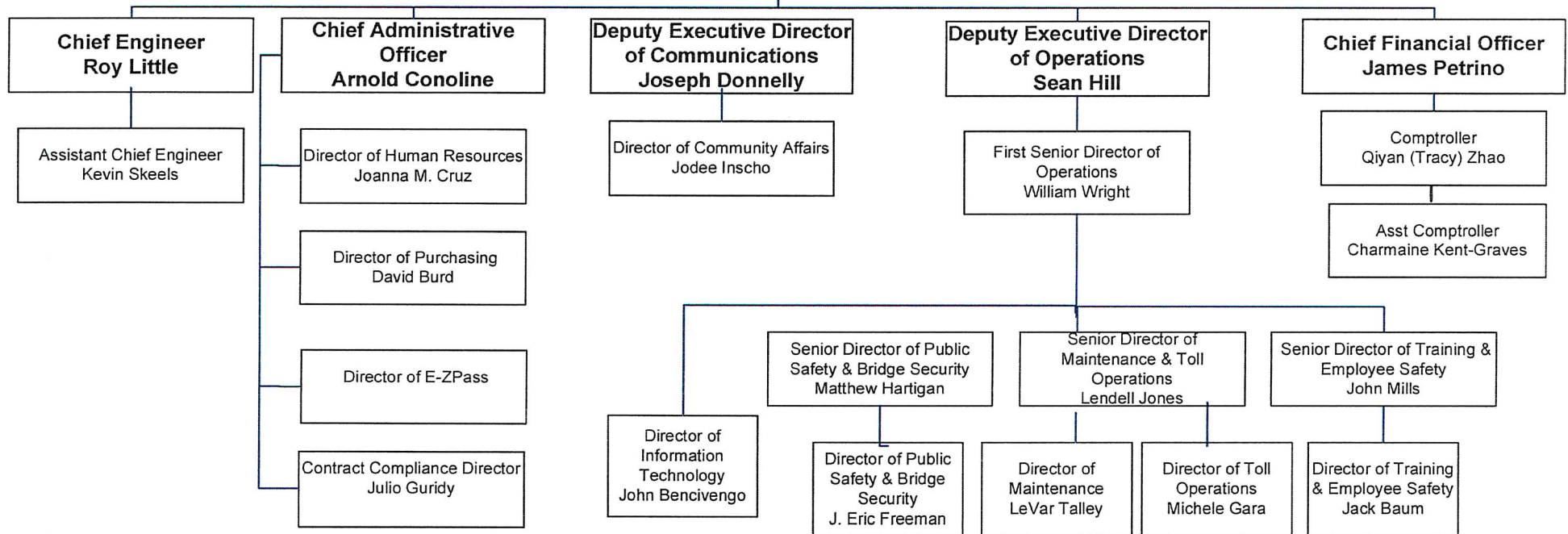
STONERIDGE PMG ADVISORS, LLC
Radnor, Pennsylvania

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART

COMMISSIONERS

Executive Director
Joseph J. Resta



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams on Monday, October 26, 2020 at 10:39 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. John Christy (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Lori Ciesla (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Amy Zanelli (Pennsylvania)
Hon. Garrett Van Vliet (New Jersey)
Hon. Daniel Grace (Pennsylvania)
Hon. Ismail Shahid (Pennsylvania)
Hon. Aladar Komjathy (New Jersey)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Seth Tipton, Florio, Perrucci, Steinhardt & Cappelli, New Jersey
Shelley Smith, Archer Law, Pennsylvania
Jonathan Bloom, Stradley Ronon, Pennsylvania
John Casey, Chiesa Shahanian & Giantomasi, New Jersey

GOVERNORS REPRESENTATIVES:

Rudy Rodas, NJ Governor's Office
Nedia Ralston, PA Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Chief Engineer
Kevin Skeels, Assistant Chief Engineer
Arnold Conoline, Chief Administrative Officer

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Joseph Donnelly, Deputy Executive Director of Communications
James Petrino, Chief Financial Officer
Qiyao Zhao, Comptroller
Joanna Cruz, Human Resources Director
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

OTHERS:

Wadud Ahmad, Former Vice Chairman of the Board of Commissioners

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE CHAIRMAN

Chairman Lavery welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Good morning Commissioners, today's Agenda includes items connected to our 2021 Operating Budget cycle that begins as 2020 ends. This year has been a difficult one to say the least, with the nation in the throes of: the 3rd wave of the coronavirus pandemic with over 480,000 new cases reported this past week, 230,000 deaths, economic recession, a fractured presidential election cycle, and rampant unemployment. The Bridge Commission has certainly had its share of COVID-related work restrictions, resulting in increased operational costs, and diminished revenues due to reduced traffic. It is with this backdrop that Commissioners will receive the initial drafts of the 2021 Operating Budget and 2021-2022 Capital Plan following today's

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meeting. We thank our Commissioners for their commitment to the continued mission of the DRJTBC, and despite the fact that they are unpaid, they deserve overtime for their review efforts during the budget preparation cycle. Other items of note for today's meeting include medical, life insurance, AD&D, and long-term disability policy selections for the ensuing year.

Today we say a heartfelt goodbye to our Vice Chairman Wadud Ahmad, who will be celebrated in a proclamation read into the record of today's meeting. In accordance with Commission Bylaws, new corporate officers will be the subject of resolutions in a smooth transition of leadership.

Lastly, we also welcome Ismail Shahid, appointed by Governor Wolf to serve as PA Commissioner, Commissioner Shahid comes to us from an impressive entrepreneurial business ownership and accounting background, whose insights will certainly add to the future success of this organization.

Thank you Mr. Chairman, this concludes my report.

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD SEPTEMBER 21, 2020

R: 4367-10-20-ADM-01-10-20

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held September 21, 2020.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020 that the Minutes of the Commission Meeting held on September 21, 2020 be and the same hereby are approved."

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT-MONTH OF SEPTEMBER 2020

R: 4368-10-20-ADM-02-10-20

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Grace moved and Commissioner Laurenti seconded the adoption of the following Resolution:

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“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 26th day of October 2020 that the Operations Report, which reflects Commission activity for the month of September 2020 is hereby approved.”

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

RENEWAL OF MEDICAL INSURANCE PROGRAM JANUARY 1, 2021-DECEMBER 31, 2021

R: 4369-10-20- INS-01-10-20

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Janvey seconded the adoption of the following Resolution,

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 26th day of October 2020, that The Commission authorizes renewal of the following plans with the identified provider. Medical insurance plans that cover active employees/dependents and retirees/dependents under the age of 65, specifically to provide for: Self-insured policy with medical claims paid as incurred, estimated for 2021 at \$7,869,290; IBC’s the third-party administrator, Independence Administrators, for all claims incurred by the program’s PPO segment, with an Administrative Fee of \$56.03 per employee, per month, for an annual total of \$299,873; and Purchase a twelve (12) month Specific and Aggregate Stop-Loss insurance policy with HM. The Specific deductible to be \$150,000, with a premium in the amount of \$1,831,971. The policy will be a 12/15 contract covering medical and prescription claims incurred in 12 months and paid within 15 months of January 1, 2021. Projected cost assumes current enrollment of 137 “Singles” and 309 “Families”.

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

PLACEMENT OF MEDICARE-ELIGIBLE-RETIREE MEDICAL AND PRESCRIPTION INSURANCE

R: 4370-10-20- INS-02-10-20

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Zanelli moved and Commissioner Laurenti seconded the adoption of the following Resolution,

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“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020 that the Commission via this Resolution, authorizes the Executive Director to effect the placement of the current Medicare-eligible retiree medical and prescription insurance plans administered by NEBCO/AMWINS with the medical and prescription insurers Transamerica and Elixir for eligible retirees and dependents who are sixty-five years and older. That coverage is to be provided at the current benefit levels on an insured premium basis at a monthly rate per enrollee of \$552.02, reflecting overall increase of 2.3%, for the one-year period January 1, 2021 through December 31, 2021.”

Commissioner Janvey addressed the meeting and stated:

“As a former Commission employee who receives retiree health benefits, I abstain from voting on this resolution and have recused myself from any deliberation on this issue.”

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

LIFE INSURANCE/AD&D, LTD AND FMLA ADMINISTRATION RENEWAL PLAN YEARS JANUARY 1, 2021 THROUGH DECEMBER 31, 2022

R: 4371-10-20- INS-03-10-20

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020 that the Commission via this Resolution, that the Commission authorizes the Executive Director to affect the renewal of our group life insurance policy, accidental death and dismemberment, our employee-paid long-term disability policy and FMLA administration at their current respective benefit levels of with Mutual of Omaha for a two (2) year period commencing January 1, 2021 through December 31, 2022.”

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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APPROVAL FOR RETIREMENT BENEFITS, LAURANCE YANNARELLA, MAINTENANCE WORKER I, SOUTHERN REGION

R: 4372-10-20- PER-01-10-20

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Grace seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020 that the Commission via this Resolution, that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Laurance Yannarella who is to retire on January 23, 2021.”

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL OF RETIREMENT BENEFITS, DOROTHY COLSON, TOLL CORPORAL, NORTHERN REGION

R: 4373-10-20- PER-02-10-20

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Laurenti seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020 that the Commission via this Resolution, that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Dorothy Colson who is to retire on January 23, 2021.”

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES CHIESA, SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

R: 4374-10-20- ACCT -01-10-20

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Commissioner Van Vliet and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020, via this Resolution, authorization for payment of invoice #515148 in the total amount due of \$13,440.00 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.;

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4375-10-20- ACCT -02-10-20

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020, via this Resolution, authorization for payment of invoices #184761, #184961 and #184545 in the total amount due of \$2,744.69 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel;

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

R: 4376-10-20- ACCT -03-10-20

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet and Commissioner Laurenti seconded the adoption of the following Resolution:

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“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020, via this Resolution, authorization for payment of invoices #20092300 in the total amount of \$7,580.00 for Services Rendered to Stradley Ronon, PA Labor Counsel.;

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4377-10-20- ACCT -04-10-20

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020, via this Resolution, authorization for payment of invoices #20092300 in the total amount of \$7,580.00 for Services Rendered to Stradley Ronon, PA Labor Counsel.;

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

Executive Director Resta addressed the meeting and said:

“Commissioners, based on the Bylaws of this Commission, if the officers of the Commission shall become vacant for any reason, the Nominating Committee shall meet as soon as practicable thereafter to fill the vacancy. As such, the Executive Director now requests the Chairperson of the ‘Nominating Committee’, to introduce the nominations to fill the office of, Vice Chairman, and Secretary, to serve for the remainder of the current term, until the Annual Meeting in May 2021.”

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ELECTION OF OFFICERS

Commissioner Laurenti Chairperson of the Nominating Committee addressed the meeting and said:

“Mr. Chairman, the ‘Nominating Committee’ has convened, and we have fully discussed all of the ramifications involved in our efforts to achieve consensus on those Commission Members who are to be nominated and elected to office of Vice Chairman, and Secretary for the remainder of the current term.”

NOMINATION FOR PAMELA JANVEY AS VICE CHAIR

R: 4378-10-20

“Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Pamela Janvey a Member of the Commission from the Commonwealth of Pennsylvania to serve as the Commission’s Vice Chair for the remainder of the current term.”

The nomination was moved by Commissioner Grace and seconded by Commissioner Van Vliet

NOMINATION FOR DANIEL GRACE AS SECRETARY

R: 4379-10-20

“Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Daniel Grace, a Member of the Commission from the Commonwealth of Pennsylvania, to serve as the Commission's Secretary for the remainder of the current term.”

The nomination was moved by Commissioner Janvey and seconded by Commissioner Shahid

CLOSURE OF THE OFFICER NOMINATIONS

R: 4380-10-20

Chairman Lavery addressed the meeting and said:

“The nominations for the Offices of VICE CHAIRMAN, and SECRETARY have been made. I request a motion to close the nominations for said offices:

The nomination was moved by Commissioner Laurenti and seconded by Commissioner Zanelli

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CASTING OF THE OFFICER BALLOT

R: 4381-10-20

Chairman Lavery then addressed the meeting and stated that since the nomination for the Offices of VICE CHAIRMAN, and SECRETARY, have been made, and since no additional nominations have been made for anyone other than the Honorable PAMELA JANVEY for Vice Chair, the Honorable DANIEL GRACE for Secretary, and further, since motions have been passed authorizing closure of the nominations, since the nominations were unopposed, I respectfully request the adoption of a Resolution casting the ballot for the Office of Vice Chairman, Secretary.

Commissioner Komjathy moved and Commissioner Shahid seconded the adoption of the following Resolution:

"WHEREAS, the By-Laws of the Delaware River Joint Toll Bridge Commission, adopted at its Regular Meeting in 1956 and amended in 1962, 1965, 1969 and 1970, among other things, based on the Bylaws of this Commission, if the officers of the Commission shall become vacant for any reason, the Nominating Committee shall meet as soon as practicable thereafter to fill the vacancy.; and

"WHEREAS, the Delaware River Joint Toll Bridge Commission has convened on this 26th day of October 2020, in compliance with the By-Laws; and

"WHEREAS, the Commission's By-Laws also provide that the 'Nominating Committee' of the Commission shall consist of all the Commissioners, except the Commissioners holding the Offices of the Chairman, and Vice Chairman; and

"WHEREAS, PAMELA JANVEY, a member from the Commonwealth of Pennsylvania, has been nominated for Vice Chair, DANIEL GRACE a member from the Commonwealth of Pennsylvania, has been nominated for Secretary, to serve for the remainder of the current term, until the Annual Meeting in May 2021

"WHEREAS, no further nominations for the said Offices were made, and motions authorizing Closure of said nomination was passed; and

"WHEREAS, the Commission Members, by the above-described actions have indicated their intent to elect PAMELA JANVEY, as Vice Chair, DANIEL GRACE, as Secretary; and

"NOW THEREFORE, BE IT RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of October 2020, that Commissioner Laurenti, in her capacity as Chairperson of the Nominating Committee, for this "regular meeting hereby is authorized and directed, on behalf of the Commission Members, to cast a ballot for PAMELA JANVEY, who will serve as Vice Chair, DANIEL GRACE, who will serve as Secretary, of the Delaware River Joint Toll Bridge Commission to serve for the remainder of the

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current term, until the Annual Meeting in May 2021, and the said officers will (effective immediately) assume all authorities, powers and duties vested respectively as the Vice Chair, and Secretary as set forth in (1) the By-Laws of the Commission; (2) the Minutes of previous Commission Meetings; and (3) the Trust Indenture.”

Commissioner Laurenti addressed the meeting and said;

“In honor of our special guest, I would just like to say, it has been a pleasure serving with you these number of years. I appreciate your calm, considerate and cool presence. Thank you.”

Vice Chair Pamela Janvey addressed the meeting and said:

“I know I have big shoes to fill, I will do my best to continue in the same manner that he managed to hold us together. Pleasure serving with you. Wadud, good luck to you.”

Commissioner Van Vliet addressed the meeting and said:

“Congratulations, I would reiterate everything everyone has said. I wish you all the best in your future endeavors. It has been a pleasure serving with you.”

Commissioner Komjathy addressed the meeting and said:

“Wadud, good luck to you.”

Commissioner Ciesla addressed the meeting and said:

“Good Luck Wadud.”

Chairman Lavery addressed the meeting and said:

“I echo everything my fellow Commissioners have said. And I just want to say, there is a lot of nice things that are said about you in this resolution, but you are a good man and a friend. I'm really going to miss you.”

Former Commissioner Ahmad addressed the meeting and said:

“I thank God. You know, I look at my time here as privileged not only because we accomplished a lot for the bridge in record fashion in more ways than one, but I look at this as a slice of my life. And for me life is very simple. You are born. You do things and then you are done. And every slice of that life I try to observe and I try to be present and the people in this room were an important

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part of that slice of my life and I'm honored to have spent time with each and every one of you and I appreciate you sincerely. The bridges are important. This place is important. You people are important. And so I did not take my time here lightly and I mean that because we all have a journey and a hundred years from now all you guys will still be here, but I'll be gone. You have a snap shot in our lives and so it's important to see -- it's important to see the people and you got good people and I'll say this to Joe. When I first met Joe, he came into my office. I could tell he was nervous because here you have this new vice chair who in theory, you know, controls his job, his employment. And the only thing that I listened for was whether or not I trusted this man and whether or not in that trust, I gained that he was competent. And so if I didn't trust him, I also understood that because of the dynamics of the political environment that I'm walking in, the New Jersey governor was a Republican, and it's a very contentious time. If I didn't trust him, then I would have a problem with potentially my colleagues on the other side because they couldn't trust me because if I'm in cahoots with the executive director, then you can't have any good faith. And so once I realized I trusted him, then I knew I could back him. And my first job was to convey that trust to the new chairman, Mike, that he was an honorable person and that we didn't have any behind-the-scenes deal going and that the Commission was in good hands and so that is -- that's a beautiful thing and it's a rare thing in government with all of the pressures that we are all under in terms of the way that appointments are done, business is done. And so there is a struggle. But the unique thing that you guys have here is both the laws of New Jersey and the laws of PA, they have to sit outside the gate and you have a chance of actually doing some really good work, that we have is established to peel off our own team and begin to see with our own eyes, so we can continue to do great work that we have been able to do. So thank you so much for being an important moment in my life and I think that can be said, I have been able to make very lasting relationships. If I can do anything for anybody no matter who you are or who you know, feel free to call me and to the extent that I can help you, that is my obligation to you. Thank you."

Executive Director Resta addressed the meeting and said:

"Thank you, Commissioner for the kind words. It is us who is really truly honored to spend time with you. I'm very happy that I earned your trust and it's really a two-way street, so if you do have any issues, especially kind of wonky technical issues at the Pennsylvania Turnpike, we are definitely a resource and always available to you."

Chairman Lavery addressed the meeting and said:

"All right. Thank you. And now without any further ado, we have presentation of proclamation of commissioners."

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PROCLAMATION OF THE COMMISSIONERS-WADUD AHMAD

R: 4382-10-20

Whereas, the Delaware River Joint Toll Bridge Commission was established in 1934 as a bi-state transportation agency with a 140-mile jurisdiction extending from the Philadelphia/Bucks County line in the south to the New Jersey/New York boundary in the north; and

Whereas, oversight of this transportation agency is provided by a 10-member board consisting of five Commissioners each from the two jurisdictional states of New Jersey and Pennsylvania; and

Whereas, Wadud Ahmad, of Yardley, PA, became a Pennsylvania Commissioner and the Commission's Vice-Chairman on May 18, 2015; and

Whereas, Vice Chairman Ahmad held his uncompensated, voluntary, policy-making post for five years and four months; and

Whereas, throughout his tenure, Vice Chairman Ahmad proved to be a consensus builder who helped steer Pennsylvania and New Jersey Commissioners toward agreements on multiple issues through sound observations, unparalleled leadership, and learned counsel; and

Whereas, the Commission benefited from his professional experience as a founding partner in the Philadelphia law firm of Ahmad Zaffarese LLC, where his practice areas include municipal/corporate finance and commercial litigation; and

Whereas, his legal background, business acumen and knowledge of government administration aided fellow Commissioners and agency staff alike; and

Whereas, his even-handed manner, collegial demeanor and perseverance earned him everyone's admiration and respect at the Commission; and

Whereas, he helped lead the Commission during its construction of the Scudder Falls (I-295) Toll Bridge – the largest single project in agency history and the first DRJTBC river crossing to have an all-electronic toll-collection system; and

Whereas, a new administration building, multiple maintenance-facility improvements, and an enhanced organizational structure were all achieved during his tenure; and

Whereas, his steady involvement helped guide the Commission through the unprecedented administrative and operating challenges posed by the Covid-19 pandemic; now, therefore,

Be It Resolved by the Delaware River Joint Toll Bridge Commission members assembled for a Meeting this 26th day of October 2020:

That this Commission hereby Recognizes the Honorable Wadud Ahmad.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

Applauds his dedication and service to the Commission and its jurisdictional states of Pennsylvania and New Jersey; and

Expresses its profound appreciation for his unflagging devotion and hard work on the travelling public's behalf; and congratulates him on his appointment to the Pennsylvania Turnpike Commission; and

Be It Further Resolved: That a duly authenticated copy of this Resolution be included in the Meeting Minutes and the original copy be transmitted to the Honorable Wadud Ahmad.

INVITE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery invited any Comments from the public.

SCHEDULING OF THE NOVEMBER 23, 2020 MEETING

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, November 23, 2020.

The Meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Chairman Lavery assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

ADJOURNMENT

Chairman Lavery invited a motion for Adjournment.

Commissioner Komjathy then moved that the Meeting be adjourned and Commissioner Laurenti seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 11:04 am, Monday, October 26, 2020.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

Prepared and submitted by:



HEATHER MCCONNELL

Administrative Generalist Executive Offices

Attested by:



ARNOLD J. CONOLINE

Assistant Secretary/Treasurer

Approved by:



JOSEPH J. RESTA

Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at September 30, 2020	1
Accounting	Status of Bond Retirement at September 30, 2020	2
Accounting	Status of Investments at September 30, 2020	3-6
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of September 2020 Compared with Month of September 2019	7-23
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period September 1, 2020 through September 30, 2020	24-32
Accounting	Statement of Revenue and Expenses: Nine Months Period ending September 30, 2020	33

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

**There follows Cash Balances of the Commission at September 30, 2020 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	8,759,122
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Payroll Fund	28,649
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Insurance Clearing Account	750,000
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TOTAL	\$	9,537,771
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CASH DEPOSIT GUARANTEES

Wells Fargo Bank

PA ACT 72

FULL BALANCE

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

STATUS OF BRIDGE REVENUE BONDS AT SEPTEMBER 30, 2020

	SERIES 2012A			SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015		N/A															
7/1/2016	0.85%	1,030,000	1,030,000														
7/1/2017	1.09%	1,065,000	1,065,000														
7/1/2018	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000		1.86%	2,540,000		1.00%	875,000		1.20%	435,000		1.20%	5,945,000		1.68%	16,620,000
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	5,000,000	5,000,000	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026	3.01%	3,620,000	3,620,000														-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000														3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033		N/A		3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034		N/A		3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035		N/A		3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A					3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A			N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A			N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A			N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A			N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A			N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A			N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A			N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A			N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A			N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A			N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A			N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A			N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A			N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A			N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A			N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000					3.04%	1,490,000
7/1/2049										3.04%	1,535,000					3.04%	1,535,000
		\$ 77,145,000	\$ 50,980,000		\$ 86,505,000	\$ 15,885,000		\$ 430,250,000	\$ 945,000		\$ 73,640,000	\$ 505,000		\$ 99,730,000	\$ 6,015,000	\$	692,940,000

Footnote:



**Delaware River Joint TBC
Purchases Report
Sorted by Purchase Date - Maturity Date
September 1, 2020 - September 30, 2020**

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
80285PQ39	10836	01GRF	ACP	BANCO	10,000,000.00	09/15/2020	03/03 - At Maturity	9,989,202.80		0.230	03/03/2021	0.230	9,990,225.02
9127964N6	10838	01SFIR	ATD	USTR	4,066,000.00	09/24/2020	03/18 - At Maturity	4,064,814.08		0.060	03/18/2021	0.061	4,064,861.52
01306MT75	10837	06CF19A	ACP	ALBERT	3,000,000.00	09/21/2020	06/07 - At Maturity	2,995,251.66		0.220	06/07/2021	0.223	2,995,434.99
Total Purchases					17,066,000.00			17,049,268.54	0.00				17,050,521.53



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
September 30, 2020**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	352,597.50	0.776		100.000	09/30/2020	352,597.50	352,597.50	352,597.50
Subtotal					352,597.50	0.776				352,597.50	352,597.50	352,597.50
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00	0.822		100.000	09/30/2020	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00	2.440		100.000	09/30/2020	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	29,475,452.17	1.815		100.000	09/30/2020	29,475,452.17	29,475,452.17	29,475,452.17
3130AHAP8	10764	01GRF	Federal Home Loan Bank	Fair	3,500,000.00	1.849	10/07/2020	100.001	09/30/2020	3,500,063.74	3,500,000.00	3,500,063.74
85324TLD6	10813	01GRF	Standard Chart NY	Fair	7,000,000.00	0.830	11/13/2020	99.982	09/30/2020	6,998,796.00	6,993,227.50	6,998,796.00
62479LLQ6	10805	01GRF	MUFG Bank Ltd	Fair	9,000,000.00	0.951	11/24/2020	99.983	09/30/2020	8,998,533.00	8,987,444.99	8,998,533.00
30229AM48	10816	01GRF	Exxon Mobil	Fair	7,000,000.00	0.963	12/04/2020	99.977	09/30/2020	6,998,411.00	6,988,302.22	6,998,411.00
06742VNW7	10820	01GRF	Barclays US Funding LLC	Fair	5,000,000.00	0.427	12/07/2020	99.963	09/30/2020	4,998,165.00	4,996,091.66	4,998,165.00
8225X2M84	10810	01GRF	Shell International Finance	Fair	5,000,000.00	3.048	12/08/2020	99.968	09/30/2020	4,998,435.00	4,972,138.88	4,998,435.00
89233GMM5	10811	01GRF	TOYOTA Motor Credit CP	Fair	2,000,000.00	1.959	12/20/2020	99.959	09/30/2020	1,999,196.00	1,991,521.64	1,999,196.00
419792YK6	10807	01GRF	State of Hawaii	Fair	1,500,000.00	0.819	01/01/2021	100.752	09/30/2020	1,511,281.47	1,506,866.97	1,511,281.47
59217GCL1	10672	01GRF	METLIFE	Fair	6,000,000.00	2.893	01/08/2021	100.580	09/30/2020	6,034,815.00	5,992,321.81	6,034,815.00
83369BPN0	10819	01GRF	Societe Generale	Fair	7,000,000.00	0.468	02/22/2021	99.926	09/30/2020	6,994,876.00	6,987,120.00	6,994,876.00
80285PQ39	10836	01GRF	BANCO SANTANDER	Fair	10,000,000.00	0.230	03/03/2021	99.914	09/30/2020	9,991,460.00	9,990,225.02	9,991,460.00
20271RAP5	10758	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	2.046	03/15/2021	101.007	09/30/2020	5,050,370.00	5,011,230.10	5,050,370.00
05970RR56	10833	01GRF	BANCO SANTANDER	Fair	12,000,000.00	0.357	04/05/2021	99.876	09/30/2020	11,985,180.00	11,978,261.37	11,985,180.00
16536HS77	10834	01GRF	Chesham Finance	Fair	10,000,000.00	0.336	05/07/2021	99.856	09/30/2020	9,985,650.00	9,980,016.67	9,985,650.00
912828Y20	10769	01GRF	U.S. Treasury	Fair	7,800,000.00	1.626	07/15/2021	101.970	09/30/2020	7,953,714.83	7,860,057.83	7,953,714.83
86960BAQ5	10679	01GRF	Svenska Handelsbanken	Fair	6,191,000.00	2.859	09/07/2021	101.492	09/30/2020	6,283,409.22	6,136,418.81	6,283,409.22
89233P5F99	10677	01GRF	TOYOTA Motor Credit CP	Fair	1,400,000.00	2.680	09/15/2021	103.009	09/30/2020	1,442,127.02	1,409,243.10	1,442,127.02
419792YL4	10808	01GRF	State of Hawaii	Fair	1,500,000.00	1.740	01/01/2022	103.112	09/30/2020	1,546,694.99	1,518,921.26	1,546,694.99
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	103.130	09/30/2020	3,300,177.44	3,188,488.17	3,300,177.44
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	103.268	09/30/2020	5,163,444.15	5,003,209.30	5,163,444.15
678519C72	10818	01GRF	Oklahoma City, OK	Fair	2,170,000.00	0.845	03/01/2022	103.370	09/30/2020	2,243,136.18	2,227,969.19	2,243,136.18
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	103.322	09/30/2020	5,166,132.35	4,992,670.33	5,166,132.35
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729	06/10/2022	103.275	09/30/2020	1,032,754.02	1,009,405.83	1,032,754.02
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860	06/28/2022	103.811	09/30/2020	6,228,702.66	6,064,878.07	6,228,702.66
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	103.811	09/30/2020	8,736,793.60	8,494,833.57	8,736,793.60

Data Updated: ~REPORT~: 10/01/2020 12:32

Run Date: 10/01/2020 - 12:33

Portfolio DRJ
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Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
September 30, 2020**

Page 2

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730	10/17/2022	104.352	09/30/2020	2,358,355.72	2,294,602.74	2,358,355.72
3130AHEN9	10771	01GRF	Federal Home Loan Bank	Fair	7,000,000.00	1.750	10/28/2022	100.123	09/30/2020	7,008,612.73	7,000,000.00	7,008,612.73
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	105.667	09/30/2020	1,056,679.62	1,027,265.94	1,056,679.62
3134GV5M6	10823	01GRF	Federal Home Loan Mtg Corp	Fair	3,510,000.00	0.400	07/14/2023	100.102	09/30/2020	3,513,610.49	3,510,000.00	3,513,610.49
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	108.073	09/30/2020	1,594,084.15	1,539,520.99	1,594,084.15
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	100.253	09/30/2020	2,506,326.95	2,500,000.00	2,506,326.95
Subtotal					184,897,452.17	1.477				186,655,440.50	185,127,706.13	186,655,440.50
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	4,813.11	0.776		100.000	09/30/2020	4,813.11	4,813.11	4,813.11
912796UC1	10827	01OF	U.S. Treasury	Fair	6,338,000.00	0.098	01/28/2021	99.968	09/30/2020	6,336,002.33	6,335,967.75	6,336,002.33
Subtotal					6,342,813.11	0.098				6,340,815.44	6,340,780.86	6,340,815.44
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	5,583.00	0.776		100.000	09/30/2020	5,583.00	5,583.00	5,583.00
912796UC1	10826	01RMF	U.S. Treasury	Fair	5,822,500.00	0.098	01/28/2021	99.968	09/30/2020	5,820,664.81	5,820,633.04	5,820,664.81
Subtotal					5,828,083.00	0.099				5,826,247.81	5,826,216.04	5,826,247.81
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	573.55	0.001		100.000	09/30/2020	573.55	573.55	573.55
9127964N6	10838	01SFIR	U.S. Treasury	Fair	4,066,000.00	0.060	03/18/2021	99.970	09/30/2020	4,064,814.08	4,064,861.52	4,064,814.08
Subtotal					4,066,573.55	0.060				4,065,387.63	4,065,435.07	4,065,387.63
Construction Fund 2017												
38145C752	10424	06CF17	Goldman Sachs Ila Fed Port	Amort	0.00	0.001		100.000	09/30/2020	0.00	0.00	0.00
PAINVEST	10463	06CF17	PA Invest	Amort	9,726,358.14	1.815		100.000	09/30/2020	9,726,358.14	9,726,358.14	9,726,358.14
06742VNW7	10821	06CF17	Barclays US Funding LLC	Fair	5,000,000.00	0.427	12/07/2020	99.963	09/30/2020	4,998,165.00	4,996,091.66	4,998,165.00
Subtotal					14,726,358.14	1.344				14,724,523.14	14,722,449.80	14,724,523.14
Construction Fund 2019A												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	09/30/2020	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	4,193,285.26	1.815		100.000	09/30/2020	4,193,285.26	4,193,285.26	4,193,285.26
8225X2K52	10809	06CF19A	Shell International Finance	Fair	5,000,000.00	2.532	10/05/2020	99.998	09/30/2020	4,999,940.00	4,998,611.11	4,999,940.00
89233GKG0	10817	06CF19A	TOYOTA Motor Credit CP	Fair	6,000,000.00	1.317	10/16/2020	99.995	09/30/2020	5,999,718.00	5,996,725.00	5,999,718.00
3135G0U84	10781	06CF19A	Federal National Mtg Assn	Fair	8,000,000.00	1.640	10/30/2020	100.217	09/30/2020	8,017,426.00	8,007,861.72	8,017,426.00
3130AVGA0	10735	06CF19A	Federal Home Loan Bank	Fair	3,000,000.00	2.125	11/06/2020	99.999	09/30/2020	2,999,992.95	3,000,000.00	2,999,992.95

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Delaware River Joint TBC
Investment Classification
September 30, 2020

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Construction Fund 2019A												
85324TLD6	10814	06CF19A	Standard Chart NY	Fair	3,000,000.00	0.830	11/13/2020	99.982	09/30/2020	2,999,484.00	2,997,097.50	2,999,484.00
05253JAK7	10718	06CF19A	Aust & NZ Banking Group	Fair	2,000,000.00	2.065	11/16/2020	100.298	09/30/2020	2,005,971.02	2,001,553.48	2,005,971.02
30229AM48	10815	06CF19A	Exxon Mobil	Fair	3,000,000.00	0.963	12/04/2020	99.977	09/30/2020	2,999,319.00	2,994,986.66	2,999,319.00
06742VNW7	10822	06CF19A	Barclays US Funding LLC	Fair	5,000,000.00	0.427	12/07/2020	99.963	09/30/2020	4,998,165.00	4,996,091.66	4,998,165.00
92826CAB8	10724	06CF19A	Visa Inc	Fair	4,417,000.00	1.899	12/14/2020	100.231	09/30/2020	4,427,206.49	4,419,477.77	4,427,206.49
53948AQB0	10824	06CF19A	Lloyd Bank Corp	Fair	7,000,000.00	0.358	03/11/2021	99.863	09/30/2020	6,990,445.00	6,988,995.83	6,990,445.00
86960BAL6	10726	06CF19A	Svenska Handelsbanken	Fair	3,000,000.00	2.086	03/30/2021	101.083	09/30/2020	3,032,498.16	3,005,297.68	3,032,498.16
037833AR1	10717	06CF19A	Apple Inc	Fair	2,500,000.00	1.909	05/06/2021	101.563	09/30/2020	2,539,098.33	2,513,727.58	2,539,098.33
40588LSE0	10835	06CF19A	Halkin Fin LLC	Fair	10,000,000.00	0.305	05/14/2021	99.851	09/30/2020	9,985,100.00	9,981,250.00	9,985,100.00
90327QCY3	10728	06CF19A	USAA CAP CORP	Fair	2,330,000.00	2.017	06/01/2021	101.162	09/30/2020	2,357,085.50	2,329,718.27	2,357,085.50
01306MT75	10837	06CF19A	Alberta Province	Fair	3,000,000.00	0.222	06/07/2021	99.833	09/30/2020	2,994,996.00	2,995,434.99	2,994,996.00
64952WDA8	10719	06CF19A	New York Life Global	Fair	2,000,000.00	2.076	08/06/2021	102.576	09/30/2020	2,051,539.56	2,019,384.44	2,051,539.56
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.049	01/28/2022	101.793	09/30/2020	3,053,808.75	2,988,465.37	3,053,808.75
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057	02/01/2022	103.268	09/30/2020	1,549,033.25	1,513,442.68	1,549,033.25
3130AJ4F3	10802	06CF19A	Federal Home Loan Bank	Fair	7,200,000.00	1.600	08/24/2022	100.607	09/30/2020	7,243,711.85	7,200,000.00	7,243,711.85
Subtotal					85,140,285.26	1.348				85,437,824.12	85,141,407.00	85,437,824.12
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs IIa Fed Port	Amort	6,646.59	0.776		100.000	09/30/2020	6,646.59	6,646.59	6,646.59
912796UC1	10828	06DSRF12A	U.S. Treasury	Fair	2,866,000.00	0.098	01/28/2021	99.968	09/30/2020	2,865,096.67	2,865,081.03	2,865,096.67
Subtotal					2,872,646.59	0.099				2,871,743.26	2,871,727.62	2,871,743.26
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs IIa Fed Port	Amort	7,301.89	0.776		100.000	09/30/2020	7,301.89	7,301.89	7,301.89
912796UC1	10829	06DSRF15	U.S. Treasury	Fair	12,756,000.00	0.098	01/28/2021	99.968	09/30/2020	12,751,979.44	12,751,909.86	12,751,979.44
Subtotal					12,763,301.89	0.098				12,759,281.33	12,759,211.75	12,759,281.33
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	10,259.79	0.776		100.000	09/30/2020	10,259.79	10,259.79	10,259.79
912796UC1	10830	06DSRF17	U.S. Treasury	Fair	30,639,000.00	0.098	01/28/2021	99.968	09/30/2020	30,629,342.89	30,629,175.76	30,629,342.89
Subtotal					30,649,259.79	0.098				30,639,602.68	30,639,435.55	30,639,602.68
Debt Service Reserve Fund 19A												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	5,928.76	0.776		100.000	09/30/2020	5,928.76	5,928.76	5,928.76
912796UC1	10831	06DSRF19A	U.S. Treasury	Fair	3,846,500.00	0.098	01/28/2021	99.968	09/30/2020	3,845,287.62	3,845,266.64	3,845,287.62
Subtotal					3,852,428.76	0.099				3,851,216.38	3,851,195.40	3,851,216.38
Total					351,491,799.76	1.181				353,524,679.79	351,698,162.72	353,524,679.79

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020
TOLL TRAFFIC AND REVENUE STATISTICS (September 2020)

Summary: The Commission experienced a decrease in total toll revenue for September 2020 in comparison to the September 2019 traffic and revenue statistics. Total toll traffic also reflected a decrease for the month.

Analysis of September 2020 / September 2019 toll revenue data comparison:

- An overall toll revenue decrease of 2.12 percent was recorded at the Commission's eight toll bridges for the month of September.
- Commercial-vehicle toll revenue reflected a 4.92 percent increase.
- Passenger-vehicle toll revenue generated a 19.06 percent decrease.

Analysis of September 2020 / September 2019 traffic data comparison:

- Total toll traffic decreased by 624,270 vehicles, or 15.13 percent for the month.
- Commercial-vehicle traffic increased by 26,518 vehicles, or 4.87 percent.
- Passenger-vehicle toll traffic decreased by 650,788 vehicles, or 18.17 percent.
- Average daily toll traffic for the Commission's eight toll bridges for September 2020 was 116,750 total vehicles as compared to the 137,559 total vehicles recorded on the toll bridges in September 2019.
- Total recorded westbound traffic volume at the Commission's vehicular toll supported bridges for September 2020 decreased by 106,603 vehicles, or 5.99 percent when compared to September 2019. Average daily westbound traffic on the toll supported bridges was 55,763 vehicles in September 2020 as compared to 59,290 vehicles in September 2019.

[It should be noted that the Scudder Falls Bridge converted from a toll supported bridge to a toll bridge on July 14, 2019].

Traffic analysis for 2020 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting a 12.62 percent decrease for the first nine months of 2020 as compared to the same period in 2019. Commission YTD toll revenue is reflecting a 0.20 percent increase through the first nine months of 2020.

YTD Toll Traffic and Revenue Analysis		
Total Toll Traffic Change	SFB Toll Traffic Change	Non-AET TB Traffic Change
-4,115,050	2,145,239	-6,260,289
-12.62%	7.75%	-20.37%
Total Toll Revenue Change	SFB Toll Revenue Change	Non-AET TB Toll Revenue Change
\$212,610.00	\$5,399,547.22	-\$5,186,937.22
0.20%	5.41%	-5.21%

- Westbound traffic on the toll supported bridges is reflecting a 33.14 percent decrease through the first nine months of 2020 as compared to the same period in 2019.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 20.24 percent decrease for September 2020 when compared to September 2019 as the result of the decrease of 176,982 cars and the increase of 9,121 trucks. The Scudder Falls Bridge (SFB) recorded a 35.46 percent decrease for the month of September 2020 compared to September 2019 due to the combined decreases of 247,770 cars and 4,404 trucks. At New Hope-Lambertville (NHL), decreases of 40,828 cars and 660 trucks generated an overall decrease of 25.23 percent in total toll traffic for September 2020 as compared to September 2019.

Central Region

The I-78 Toll Bridge recorded a decrease of 8.38 percent in total toll traffic for the month of September 2020 when compared to September 2019 as the result of the decrease of 101,554 cars and the increase of 20,676 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the decrease of 53,017 passenger vehicles combined with the increase of 19 trucks resulted in an 11.95 percent decrease in total toll traffic for September 2020 as compared to September 2019.

Northern Region

Portland-Columbia (PC) recorded a 1.97 percent decrease in total toll traffic during September 2020 compared to September 2019 as the result of the combined decreases of 1,259 automobiles and 879 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 31,724 passenger vehicles combined with the increase of 2,513 trucks generated an overall decrease of 3.66 percent in total toll traffic for September 2020 when compared to September 2019. At Milford-Montague (MM), increases of 2,346 passenger vehicles and 132 trucks produced a 2.35 percent increase in total toll traffic for September 2020 as compared to September 2019.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of September, 2020 and September, 2019, and the year-to-date periods ending September 30, 2020 and September 30, 2019.

		<i>E-ZPass</i> PENETRATION RATES					
		Sept. 2020	Sept. 2019	Change in Monthly Percentage	YTD 2020	YTD 2019	Change in YTD Percentage
All Toll Bridges	Cars	75.48	74.18	1.30	77.64	71.72	5.92
	Trucks	91.91	90.11	1.80	92.89	90.27	2.62
	Total	78.16	76.29	1.87	80.21	74.32	5.89
Trenton - Morrisville	Cars	70.12	69.04	1.08	73.11	68.64	4.47
	Trucks	92.08	90.55	1.53	93.45	91.48	1.97
	Total	72.56	70.70	1.86	75.38	70.31	5.07
Scudder Falls	Cars	90.04	87.68	2.36	90.03	85.60	4.43
	Trucks	87.58	83.60	3.98	84.87	81.69	3.18
	Total	89.84	87.44	2.40	89.62	85.36	4.26
New Hope - Lambertville	Cars	86.49	85.05	1.44	87.51	84.40	3.11
	Trucks	89.46	88.20	1.26	91.32	88.05	3.27
	Total	86.73	85.25	1.48	87.85	84.63	3.22
I-78	Cars	74.17	73.30	0.87	76.29	72.99	3.30
	Trucks	93.11	91.26	1.85	94.15	90.92	3.23
	Total	80.20	78.16	2.04	82.29	77.76	4.53
Easton - Phillipsburg	Cars	72.23	70.64	1.59	75.19	69.98	5.21
	Trucks	85.98	85.28	0.70	88.30	84.38	3.92
	Total	73.17	71.52	1.65	76.11	70.81	5.30
Portland - Columbia	Cars	66.44	63.74	2.70	69.35	63.96	5.39
	Trucks	90.61	92.14	-1.53	92.15	91.79	0.36
	Total	68.46	66.29	2.17	71.30	66.45	4.85
Delaware Water Gap	Cars	74.20	70.01	4.19	76.14	70.25	5.89
	Trucks	92.10	90.84	1.26	93.42	90.67	2.75
	Total	77.23	73.35	3.88	79.25	73.45	5.80
Milford - Montague	Cars	70.03	65.71	4.32	72.06	65.48	6.58
	Trucks	85.86	82.74	3.12	87.14	82.41	4.73
	Total	70.59	66.31	4.28	72.57	66.02	6.55

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2020

JANUARY 1, 2019 SEPTEMBER 30, 2019 273 DAYS		JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2020 30 DAYS		MONTH OF SEPTEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
28,033,730	\$ 28,995,422.10	23,672,035	\$ 25,289,117.95	Passenger	2,931,376	\$ 3,123,662.50	3,582,164	\$ 3,886,547.40
-	(1,007,583.00)	-	(965,611.73)	Discounts *	-	(99,515.25)	-	(150,114.05)
28,033,730	\$ 27,987,839.10	23,672,035	\$ 24,323,506.22	TOTAL PASSENGER	2,931,376	\$ 3,024,147.25	3,582,164	\$ 3,736,433.35
767,479	4,972,223.15	872,388	5,705,704.25	2-Axle Trucks	107,096	700,140.40	97,077	635,838.70
317,805	3,770,594.54	303,861	3,632,261.18	3-Axle Trucks	33,696	402,359.48	38,262	455,848.28
385,317	6,074,691.90	400,177	6,331,867.70	4-Axle Trucks	44,798	707,494.40	48,737	772,627.00
2,995,354	58,748,518.59	3,127,478	61,575,816.32	5-Axle Trucks	373,916	7,357,360.36	349,638	6,876,902.29
93,854	2,181,575.70	103,292	2,401,351.95	6-Axle Trucks	11,389	264,829.80	10,639	247,310.70
2,689	81,434.13	1,947	58,980.13	7-Axle Trucks	215	6,557.65	239	7,250.95
-	-	-	-	Permits	-	-	-	-
4,562,498	\$ 75,829,038.01	4,809,143	\$ 79,705,981.53	TOTAL TRUCKS	571,110	\$ 9,438,742.09	544,592	\$ 8,995,777.92
32,596,228	\$ 103,816,877.11	28,481,178	\$ 104,029,487.75	TOTAL TOLL VEHICLES	3,502,486	\$ 12,462,889.34	4,126,756	12,732,211.27
119,400	\$ 380,281.60	103,946	\$ 379,669.66	DAILY AVERAGE	116,750	\$ 415,429.64	137,559	\$ 424,407.04
YTD Rate Change with SFB Traffic		YTD Rate Change without SFB Traffic		MTD Rate Change Traffic				
Traffic (toll)	-12.62%	Traffic (toll)	-20.37%	Traffic (toll)		-15.13%		
Autos	-15.56%	Autos	-23.97%	Autos		-18.17%		
Trucks	5.41%	Trucks	-90.00%	Trucks		4.87%		
Revenue	0.20%	Revenue	-5.21%	Revenue		-2.12%		
Autos	-13.09%	Autos	-23.74%	Autos		-19.06%		
Trucks	5.11%	Trucks	-1.17%	Trucks		4.92%		

NOTE: As a result of the ongoing COVID-19 outbreak, both total toll traffic and revenue for Commission bridges decreased compared to September 2019.

NOTE: The Scudder Falls Bridge began toll collections on Sunday, July 14, 2019. SFB traffic and toll revenue is included in the monthly and YTD totals and calculations above. Prior to July 14, 2019, the Scudder Falls Bridge operated as a toll-supported bridge.

* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2020

JANUARY 1, 2019 SEPTEMBER 30, 2019 273 DAYS			JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS			MONTH OF SEPTEMBER 2020 30 DAYS			MONTH OF SEPTEMBER 2019 30 DAYS				
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS		NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
6,751,219	\$	6,777,127.00	4,886,335	\$	4,913,581.00	Passenger	588,223	\$	592,238.00	765,205	\$	768,448.00	
		(227,559.50)			(176,751.15)	Discounts *			(18,304.60)			(27,183.08)	
6,751,219	\$	6,549,567.50	4,886,335	\$	4,736,829.85	TOTAL PASSENGER	588,223	\$	573,933.40	765,205	\$	741,264.92	
192,404		1,241,856.85	236,794		1,528,191.60	2-Axle Trucks	28,694		185,222.05	22,321		144,010.10	
81,158		965,040.00	78,766		937,981.20	3-Axle Trucks	8,193		97,179.60	9,510		112,950.00	
62,171		984,704.00	68,504		1,085,366.40	4-Axle Trucks	8,370		131,956.80	7,046		111,566.40	
194,681		3,818,040.00	226,881		4,463,230.00	5-Axle Trucks	27,871		548,400.00	25,215		494,596.00	
1,417		33,660.00	2,047		48,408.00	6-Axle Trucks	212		4,982.40	142		3,381.60	
133		3,752.80	129		3,767.20	7-Axle Trucks	24		685.20	9		256.00	
						Permits							
531,964	\$	7,047,053.65	613,121	\$	8,066,944.40	TOTAL TRUCKS	73,364	\$	968,426.05	64,243	\$	866,760.10	
7,283,183		13,596,621	5,499,456	\$	12,803,774.25	TOTAL TOLL VEHICLES	661,587	\$	1,542,359.45	829,448	\$	1,608,025.02	
26,678	\$	49,804.47	20,071	\$	46,729.10	DAILY AVERAGE	22,053	\$	51,411.98	27,648	\$	53,600.83	
Rate Change													
Traffic (toll)		-24.49%								Rate Change			
Autos		-27.62%								Traffic (toll)		-20.24%	
Trucks		15.26%								Autos		-23.13%	
Revenue		-5.83%								Trucks		14.20%	
Autos		-27.68%								Revenue		-4.08%	
Trucks		14.47%								Autos		-22.57%	
										Trucks		11.73%	

NOTE: Higher E-ZPass toll rates at the Scudder Falls Toll Bridge has resulted in some diversion to Trenton-Morrisville.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2020

JANUARY 1, 2019 SEPTEMBER 30, 2019 79 DAYS			JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS			MONTH OF SEPTEMBER 2020 30 DAYS			MONTH OF SEPTEMBER 2019 30 DAYS			
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
1,747,513		\$ 2,531,394.10 (33,225.62)	3,686,287		\$ 5,123,886.95 (239,003.52)	Passenger Discounts *	422,817		\$ 588,241.50 (25,279.55)	670,587		\$ 952,399.40 (32,813.62)
1,747,513		\$ 2,498,168.48	3,686,287		\$ 4,884,883.43	TOTAL PASSENGER	422,817		\$ 562,961.95	670,587		\$ 919,585.78
42248		302,390.45	123,421		877,452.90	2-Axle Trucks	14,970		106,071.60	15,540		110,833.70
9705		124,578.14	31,642		405,512.78	3-Axle Trucks	3,512		45,013.88	3,409		43,636.28
8828		150,687.10	20,848		357,037.30	4-Axle Trucks	2,280		38,894.40	3,788		64,436.60
49693		1,065,622.59	139,700		2,980,744.32	5-Axle Trucks	15,102		320,220.36	17,423		372,760.29
732		18,914.10	1,856		47,851.95	6-Axle Trucks	198		5,025.00	291		7,531.50
139		4,268.53	343		10,693.93	7-Axle Trucks	36		1,119.25	51		1,567.75
						Permits						
111,345		\$ 1,666,460.91	317,810		\$ 4,679,293.18	TOTAL TRUCKS	36,098		\$ 516,344.49	40,502		\$ 600,766.12
1,858,858		\$ 4,164,629.39	4,004,097		\$ 9,564,176.61	TOTAL TOLL VEHICLES	458,915		\$ 1,079,306.44	711,089		\$ 1,520,351.90
23,530		\$ 52,716.83	14,613		\$ 34,905.75	DAILY AVERAGE	15,297		\$ 35,976.88	23,703		\$ 50,678.40
Rate Change										Rate Change		
Traffic (toll)		115.41%								Traffic (toll)		-35.46%
Autos		110.94%								Autos		-36.95%
Trucks		185.43%								Trucks		-10.87%
Revenue		129.65%								Revenue		-29.01%
Autos		95.54%								Autos		-38.78%
Trucks		180.79%								Trucks		-14.05%

NOTE: The Scudder Falls Toll Bridge began toll collection on Sunday, July 14, 2019. As of 9/30/2019, SFB only had 79 days of toll transaction.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2020

JANUARY 1, 2019 SEPTEMBER 30, 2019 273 DAYS		JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2020 30 DAYS		MONTH OF SEPTEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,339,780	\$ 1,349,709.00 (69,783.08)	873,358	\$ 882,902.00 (50,494.75)	Passenger Discounts *	113,019	\$ 114,417.00 (5,196.43)	153,847	\$ 155,232.00 (7,580.40)
1,339,780	\$ 1,279,925.92	873,358	\$ 832,407.25	TOTAL PASSENGER	113,019	\$ 109,220.57	153,847	\$ 147,651.60
42,765	275,820.35	35,487	229,219.90	2-Axle Trucks	4,310	27,845.35	4,822	31,058.95
10,129	120,393.60	11,243	134,086.80	3-Axle Trucks	1,226	14,650.80	1,160	13,809.60
9,042	141,752.00	9,232	145,019.20	4-Axle Trucks	1,010	15,856.00	1,103	17,312.00
28,763	566,040.00	27,998	551,626.00	5-Axle Trucks	3,231	63,596.00	3,323	65,280.00
1,324	30,403.20	1,467	33,415.20	6-Axle Trucks	153	3,504.00	178	4,082.40
22	616.00	26	730.40	7-Axle Trucks			4	112.00
				Permits	-	-	-	-
92,045	\$ 1,135,025.15	85,453	\$ 1,094,097.50	TOTAL TRUCKS	9,930	\$ 125,452.15	10,590	\$ 131,654.95
1,431,825	\$ 2,414,951.07	958,811	\$ 1,926,504.75	TOTAL TOLL VEHICLES	122,949	\$ 234,672.72	164,437	\$ 279,306.55
5,245	\$ 8,845.97	3,499	\$ 7,031.04	DAILY	4,098	\$ 7,822.42	5,481	\$ 9,310.22
Rate Change						Rate Change		
Traffic (toll)	-33.04%					Traffic (toll)	-25.23%	
Autos	-34.81%					Autos	-26.54%	
Trucks	-7.16%					Trucks	-6.23%	
Revenue	-20.23%					Revenue	-15.98%	
Autos	-34.96%					Autos	-26.03%	
Trucks	-3.61%					Trucks	-4.71%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2020

JANUARY 1, 2019 SEPTEMBER 30, 2019 273 DAYS		JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2020 30 DAYS		MONTH OF SEPTEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
6,452,332	\$ 6,509,975.00	4,682,558	\$ 4,737,888.00	Passenger	602,910	\$ 611,210.00	704,464	\$ 711,676.00
	(239,683.13)		(173,200.40)	Discounts *		(17,625.52)		(29,557.28)
6,452,332	\$ 6,270,291.87	4,682,558	\$ 4,564,687.60	TOTAL PASSENGER	602,910	\$ 593,584.48	704,464	\$ 682,118.72
220,933	1,419,588.30	216,351	1,392,981.20	2-Axle Trucks	26,625	171,527.85	25,039	160,855.50
113,041	1,332,570.00	99,376	1,172,823.60	3-Axle Trucks	11,177	131,955.60	12,312	145,096.80
171,896	2,693,686.40	196,215	3,083,516.80	4-Axle Trucks	21,306	334,321.60	20,981	329,476.80
1,767,009	34,577,232.00	1,786,303	34,998,162.00	5-Axle Trucks	214,648	4,206,102.00	195,862	3,831,028.00
62,978	1,460,484.00	71,260	1,652,244.00	6-Axle Trucks	8,036	186,708.00	6,921	160,027.20
1,164	34,851.60	863	25,879.60	7-Axle Trucks	103	3,121.60	104	3,184.00
				Permits				
2,337,021	\$ 41,518,412.30	2,370,368	\$ 42,325,607.20	TOTAL TRUCKS	281,895	\$ 5,033,736.65	261,219	\$ 4,629,668.30
8,789,353	\$ 47,788,704.17	7,052,926	\$ 46,890,294.80	TOTAL TOLL VEHICLES	884,805	\$ 5,627,321.13	965,683	\$ 5,311,787.02
32,195	\$ 175,050.20	25,741	\$ 171,132.46	DAILY AVERAGE	29,494	\$ 187,577.37	32,189	\$ 177,059.57
Rate Change					Rate Change			
Traffic (toll)		-19.76%			Traffic (toll)		-8.38%	
Autos		-27.43%			Autos		-14.42%	
Trucks		1.43%			Trucks		7.92%	
Revenue		-1.88%			Revenue		5.94%	
Autos		-27.20%			Autos		-12.98%	
Trucks		1.94%			Trucks		8.73%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2020

JANUARY 1, 2019 SEPTEMBER 30, 2019 273 DAYS		JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2020 30 DAYS		MONTH OF SEPTEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,775,738	\$ 3,797,862.00 (139,485.11)	2,921,794	\$ 2,943,051.00 (105,729.61)	Passenger Discounts *	363,914	\$ 367,187.00 (10,900.33)	416,931	\$ 419,788.00 (16,030.41)
3,775,738	\$ 3,658,376.89	2,921,794	\$ 2,837,321.39	TOTAL PASSENGER	363,914	\$ 356,286.67	416,931	\$ 403,757.59
85,248	550,423.90	84,110	543,197.20	2-Axle Trucks	10,652	68,870.75	9,713	62,736.70
28,500	338,530.80	26,913	320,265.60	3-Axle Trucks	2,942	35,049.60	3,322	39,441.60
26,597	421,459.20	24,113	380,902.40	4-Axle Trucks	2,597	41,022.40	3,430	54,377.60
90,510	1,781,092.00	85,610	1,683,068.00	5-Axle Trucks	10,326	203,260.00	10,018	197,204.00
853	20,136.00	726	17,121.60	6-Axle Trucks	85	2,020.80	100	2,356.80
36	1,004.80	26	729.20	7-Axle Trucks	4	116.00	4	112.00
-				Permits	-		-	
231,744	\$ 3,112,646.70	221,498	\$ 2,945,284.00	TOTAL TRUCKS	26,606	\$ 350,339.55	26,587	\$ 356,228.70
4,007,482	\$ 6,771,023.59	3,143,292	\$ 5,782,605.39	TOTAL TOLL VEHICLES	390,520	\$ 706,626.22	443,518	\$ 759,986.29
14,679	\$ 24,802.28	11,472	\$ 21,104.40	DAILY AVERAGE	13,017	\$ 23,554.21	14,784	\$ 25,332.88
Rate Change					Rate Change			
Traffic (toll)					Traffic (toll)			
Autos					Autos			
Trucks					Trucks			
Revenue					Revenue			
Autos					Autos			
Trucks					Trucks			

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2020

JANUARY 1, 2019 SEPTEMBER 30, 2019 273 DAYS			JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS			MONTH OF SEPTEMBER 2020 30 DAYS		MONTH OF SEPTEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
922,208	\$ 932,002.00		772,183	\$ 781,767.00	Passenger	97,307	\$ 98,678.00	98,566	\$ 99,773.00
	(40,639.23)			(29,192.52)	Discounts *		(2,972.74)		(4,315.07)
922,208	\$ 891,362.77		772,183	\$ 752,574.48	TOTAL PASSENGER	97,307	\$ 95,705.26	98,566	\$ 95,457.93
17,370	112,204.95		17,369	112,463.65	2-Axle Trucks	2,274	14,699.10	1,831	11,840.40
7,071	84,214.80		6,282	75,024.00	3-Axle Trucks	745	8,892.00	739	8,792.40
33,992	541,350.40		20,577	328,342.40	4-Axle Trucks	2,401	38,284.80	3,788	60,388.80
31,445	621,560.00		27,933	551,860.00	5-Axle Trucks	3,423	67,678.00	3,343	66,166.00
481	11,400.00		142	3,388.80	6-Axle Trucks	21	501.60	41	979.20
28	781.20		5	144.00	7-Axle Trucks	1	32.00	2	56.00
					Permits				
90,387	\$ 1,371,511.35		72,308	\$ 1,071,222.85	TOTAL TRUCKS	8,865	\$ 130,087.50	9,744	\$ 148,222.80
1,012,595	\$ 2,262,874.12		844,491	\$ 1,823,797.33	TOTAL TOLL VEHICLES	106,172	\$ 225,792.76	108,310	\$ 243,680.73
3,709	\$ 8,288.92		3,082	\$ 6,656.19	DAILY AVERAGE	3,539	\$ 7,526.43	3,610	\$ 8,122.69
Rate Change								Rate Change	
Traffic (toll)								Traffic (toll)	
Autos								Autos	
Trucks								Trucks	
Revenue								Revenue	
Autos								Autos	
Trucks								Trucks	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2020

JANUARY 1, 2019 SEPTEMBER 30, 2019 273 DAYS		JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2020 30 DAYS		MONTH OF SEPTEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
6,116,126	\$ 6,158,906.00	5,002,334	\$ 5,047,445.00	Passenger	639,079	\$ 646,020.00	670,803	\$ 676,285.00
-	(218,982.94)	-	(163,112.92)	Discounts *	-	(16,393.40)	-	(28,061.67)
6,116,126	\$ 5,939,923.06	5,002,334	\$ 4,884,332.08	TOTAL PASSENGER	639,079	\$ 629,626.60	670,803	\$ 648,223.33
150,597	967,560.75	142,973	920,011.30	2-Axle Trucks	17,452	112,253.05	16,077	103,340.90
64,410	760,087.20	46,480	548,751.60	3-Axle Trucks	5,409	63,732.00	7,113	83,864.40
69,966	1,096,164.80	57,836	906,630.40	4-Axle Trucks	6,481	101,585.60	8,250	129,545.60
824,836	16,152,626.00	825,243	16,192,562.00	5-Axle Trucks	98,448	1,930,972.00	93,544	1,831,924.00
25,920	603,014.40	25,706	596,815.20	6-Axle Trucks	2,675	61,872.00	2,950	68,568.00
1,162	36,019.20	551	16,923.80	7-Axle Trucks	46	1,455.60	64	1,935.20
				Permits				
1,136,891	\$ 19,615,472.35	1,098,789	\$ 19,181,694.30	TOTAL TRUCKS	130,511	\$ 2,271,870.25	127,998	\$ 2,219,178.10
7,253,017	\$ 25,555,395.41	6,101,123	\$ 24,066,026.38	TOTAL TOLL VEHICLES	769,590	\$ 2,901,496.85	798,801	\$ 2,867,401.43
26,568	\$ 93,609.51	22,267	\$ 87,832.21	DAILY AVERAGE	25,653	\$ 96,716.56	26,627	\$ 95,580.05
Rate Change					Rate Change			
Traffic (toll)		-15.88%			Traffic (toll)		-3.66%	
Autos		-18.21%			Autos		-4.73%	
Trucks		-3.35%			Trucks		1.96%	
Revenue		-5.83%			Revenue		1.19%	
Autos		-17.77%			Autos		-2.87%	
Trucks		-2.21%			Trucks		2.37%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

SEPTEMBER 2020

JANUARY 1, 2019 SEPTEMBER 30, 2019 273 DAYS		JANUARY 1, 2020 SEPTEMBER 30, 2020 274 DAYS		VEHICLE CLASS	MONTH OF SEPTEMBER 2020 30 DAYS		MONTH OF SEPTEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
928,814	\$ 938,447.00	847,186	\$ 858,597.00	Passenger	104,107	\$ 105,671.00	101,761	\$ 102,946.00
	(38,224.39)		(28,126.86)	Discounts *		(2,842.68)		(4,572.52)
928,814	\$ 900,222.61	847,186	\$ 830,470.14	TOTAL PASSENGER	104,107	\$ 102,828.32	101,761	\$ 98,373.48
15,914	102,377.60	15,883	102,186.50	2-Axle Trucks	2,119	13,650.65	1,734	11,162.45
3,791	45,180.00	3,159	37,815.60	3-Axle Trucks	492	5,886.00	697	8,257.20
2,825	44,888.00	2,852	45,052.80	4-Axle Trucks	353	5,572.80	351	5,523.20
8,417	166,306.00	7,810	154,564.00	5-Axle Trucks	867	17,132.00	910	17,944.00
149	3,564.00	88	2,107.20	6-Axle Trucks	9	216.00	16	384.00
5	140.00	4	112.00	7-Axle Trucks	1	28.00	1	28.00
				Permits	-	-	-	-
31,101	\$ 362,455.60	29,796	\$ 341,838.10	TOTAL TRUCKS	3,841	\$ 42,485.45	3,709	\$ 43,298.85
959,915	\$ 1,262,678.21	876,982	\$ 1,172,308.24	TOTAL TOLL VEHICLES	107,948	\$ 145,313.77	105,470	\$ 141,672.33
3,516	\$ 4,625.19	3,201	\$ 4,278.50	DAILY AVERAGE	3,598	\$ 4,843.79	3,516	\$ 4,722.41
Rate Change				Rate Change				
Traffic (toll)		-8.64%		Traffic (toll)		2.35%		
Autos		-8.79%		Autos		2.31%		
Trucks		-4.20%		Trucks		3.56%		
Revenue		-7.16%		Revenue		2.57%		
Autos		-7.75%		Autos		4.53%		
Trucks		-5.69%		Trucks		-1.88%		



Delaware River Joint Toll Bridge Commission

Toll Supported Bridge - Westbound Traffic Counts

September 2020

Bridge	Westbound Volume					
	September 2020	September 2019	% Change	YTD 2020	YTD 2019	% Change
Lower Trenton	378,659	391,069	-3.17%	3,225,955	3,412,353	-5.46%
Calhoun Street	290,837	292,896	-0.70%	2,362,191	2,585,492	-8.64%
Scudder Falls ⁽¹⁾	N/A	N/A	N/A	N/A	5,331,348	N/A
Washington Crossing	121,790	156,395	-22.13%	1,012,378	1,196,796	-15.41%
New Hope - Lambertville	184,783	175,928	5.03%	1,455,510	1,674,175	-13.06%
Centre Bridge - Stockton	81,532	86,728	-5.99%	647,067	716,614	-9.71%
Uhlerstown - Frenchtown	74,613	102,565	-27.25%	728,778	901,953	-19.20%
Upper Black Eddy - Milford	53,220	54,273	-1.94%	449,822	504,860	-10.90%
Riegelsville	47,718	51,419	-7.20%	404,234	468,803	-13.77%
Northampton Street	344,353	368,379	-6.52%	2,974,802	3,347,019	-11.12%
Riverton - Belvidere	94,587	99,043	-4.50%	775,095	852,938	-9.13%
Total	1,672,092	1,778,695	-5.99%	14,035,832	20,992,351	-33.14%

Notes:

1. Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9.



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Traffic Counts

September 2020

Bridge	Eastbound				Westbound				Total	
	September 2020		September 2019		September 2020		September 2019		Volume	
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total	September 2020	September 2019
Lower Trenton	77,599	17.01%	88,023	18.37%	378,659	82.99%	391,069	81.63%	456,258	479,092
Calhoun Street	168,226	36.65%	192,893	39.71%	290,837	63.35%	292,896	60.29%	459,063	485,789
Scudder Falls ⁽¹⁾	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Washington Crossing	60,894	33.33%	87,153	35.78%	121,790	66.67%	156,395	64.22%	182,684	243,548
New Hope-Lambertville	157,349	45.99%	185,057	51.26%	184,783	54.01%	175,928	48.74%	342,132	360,985
Centre Bridge-Stockton	69,988	46.19%	76,122	46.74%	81,532	53.81%	86,728	53.26%	151,520	162,850
Uhlerstown-Frenchtown	39,660	34.71%	48,832	32.25%	74,613	65.29%	102,565	67.75%	114,273	151,397
Upper Black Eddy-Milford	50,363	48.62%	50,271	48.09%	53,220	51.38%	54,273	51.91%	103,583	104,544
Riegelsville	44,395	48.20%	46,727	47.61%	47,718	51.80%	51,419	52.39%	92,113	98,146
Northampton Street	135,570	28.25%	138,416	27.31%	344,353	71.75%	368,379	72.69%	479,923	506,795
Riverton-Belvidere	54,536	36.57%	59,340	37.47%	94,587	63.43%	99,043	62.53%	149,123	158,383
Total	858,580	33.93%	972,834	35.36%	1,672,092	66.07%	1,778,695	62.53%	2,530,672	2,751,529

Notes:

1. Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9.



Delaware River Joint Toll Bridge Commission

Toll Supported Bridge - Two Way Traffic Counts

September 2020

Bridge	Total Volume					
	September 2020	September 2019	% Change	YTD 2020	YTD 2019	% Change
Lower Trenton	456,258	479,092	-4.77%	3,906,024	4,225,945	-7.57%
Calhoun Street	459,063	485,789	-5.50%	3,620,805	4,253,707	-14.88%
Scudder Falls ⁽¹⁾	N/A	N/A	N/A	N/A	9,688,012	N/A
Washington Crossing	182,684	243,548	-24.99%	1,529,413	1,966,142	-22.21%
New Hope-Lambertville	342,132	360,985	-5.22%	2,727,832	3,387,243	-19.47%
Centre Bridge - Stockton	151,520	162,850	-6.96%	1,230,588	1,352,748	-9.03%
Uhlerstown-Frenchtown	114,273	151,397	-24.52%	1,107,544	1,482,307	-25.28%
Upper Black Eddy - Milford	103,583	104,544	-0.92%	863,534	949,820	-9.08%
Riegelsville	92,113	98,146	-6.15%	771,170	887,530	-13.11%
Northampton Street	479,923	506,795	-5.30%	4,151,354	4,640,104	-10.53%
Riverton - Belvidere	149,123	158,383	-5.85%	1,229,478	1,408,656	-12.72%
Total	2,530,672	2,751,529	-8.03%	21,137,742	34,242,214	-38.27%

Notes:

1. Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9.



Delaware River Joint Toll Bridge Commission

Toll Bridge - Two Way Traffic Counts

September 2020

Bridge	Total Volume (all classes)					
	September 2020	September 2019	% Change	YTD 2020	YTD 2019	% Change
Trenton - Morrisville	1,552,883	1,847,778	-15.96%	12,935,513	17,087,547	-24.30%
Scudder Falls ¹	950,300	1,406,259	-32.42%	8,343,205	3,315,224	N/A
New Hope - Lambertville	295,963	394,744	-25.02%	2,372,446	3,422,620	-30.68%
Interstate 78	1,809,690	1,993,646	-9.23%	14,472,819	18,098,648	-20.03%
Easton - Phillipsburg	980,563	1,077,316	-8.98%	8,230,047	9,747,348	-15.57%
Portland - Columbia	218,742	229,293	-4.60%	1,754,978	2,173,851	-19.27%
Delaware Water Gap	1,540,134	1,597,497	-3.59%	12,013,376	14,164,285	-15.19%
Milford - Montague ²	238,862	235,242	1.54%	1,919,750	2,093,938	-8.32%
Total	7,587,137	8,781,775	-13.60%	62,042,134	70,103,461	-11.50%

Notes:

1. Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge. July 2019 Traffic was only in the toll direction because the counter in the non-toll

2. Milford - Montague August 2019 EB Traffic was inaccurately reported as 4506 when it should have been 150,375. This has been corrected. YTD 2019 increased by 145,869.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26th, 2020

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled **“Budget vs Actual”** covering the month of September 2020 and the nine months year-to-date (“YTD”) operations of fiscal year 2020 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense plus encumbrance totaled \$5,077,520 for the month of September. For the 2020 fiscal period, total expense plus encumbrances amounted to \$51,116,730, which represents 88.5% of YTD operating budget.

During the month of September, we spent additional \$6,039 on COVID-19 related purchases. Since March 2020, we purchased \$89,595 Personal Protective Equipment (PPE) for our workers, \$20,998 for the glass panel installation at Scudder Falls Administration Building, \$62,025 laptops and software for employees to work from home, \$11,854 for secondary ESS Control Center and \$72,141 on cleaning supplies and other miscellaneous items. As of September 30th, the total amount for COVID-19 related expenses is \$256,613.

There were no other unusual expense during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2020

TOTAL COMMISSION

	Annual Budget 2020	YTD Budget 2020	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$24,456,320	18,702,641	\$1,823,746	\$18,366,729	\$0	\$6,089,590
Part-Time Employee Wages	297,720	228,929	8,622	67,560	0	230,160
Overtime Wages	510,224	369,661	9,309	171,154	0	339,070
Pension Contributions	7,979,210	6,137,927	576,999	5,782,474	0	2,196,736
FICA Contributions	2,029,856	1,561,446	143,657	1,483,857	0	545,998
Regular Employee Healthcare Benefits	12,550,142	9,411,067	647,429	6,485,796	0	6,064,346
Life Insurance Benefits	265,314	198,986	20,552	189,738	0	75,576
Unemployment Compensation Benefits	44,100	33,075	182	13,408	0	30,692
Utility Expense	966,789	761,641	39,091	479,977	83,349	403,463
Office Expense	294,973	237,774	6,456	101,970	24,014	168,989
Telecommunication Expense	1,497,850	1,153,378	108,276	1,012,855	6,544	478,451
Information Technology Expense	781,605	654,850	103,901	512,429	44,526	224,650
Professional Development/Meetings	492,468	384,594	2,746	105,755	51,800	334,913
Vehicle Maintenance Expense and Fuel	441,626	399,394	29,062	158,079	144,668	138,879
Operations Maintenance Expense	1,557,256	1,333,936	51,200	590,664	397,838	568,754
ESS Operating Maintenance Expense	1,415,000	1,061,250	80,319	791,333	1,788	621,880
Commission Expense	21,609	16,207	197	6,897	0	14,712
Toll Collection Expense	86,085	76,774	12,507	30,371	31,420	24,294
Uniform Expense	213,016	161,226	4,156	70,498	44,846	97,671
Business Insurance	3,623,007	2,716,877	295,305	2,463,000	0	1,160,007
Licenses & Inspections Expense	10,660	8,315	756	5,191	0	5,469
Advertising	58,919	48,601	1,401	6,864	0	52,055
Professional Services	1,582,480	1,205,612	128,267	1,088,999	0	493,481
State Police Bridge Security	6,134,013	4,674,955	506,043	4,601,598	0	1,532,416
EZPass Equipment/Maintenance	1,400,000	1,050,000	93,866	822,109	0	577,891
General Contingency	247,000	185,250	0	0	0	247,000
EZPass Operating Expense	6,553,364	5,015,039	469,160	4,876,634	0	1,676,731
Total	\$75,510,604	\$57,789,405	\$5,163,202	\$50,285,937	\$830,793	\$24,393,874

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2020

ADMINISTRATION*

	Annual Budget 2020	YTD Budget 2020	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,639,385	3,568,533	\$337,011	\$3,523,106	\$0	\$1,116,279
Overtime Wages	5,484	4,113	210	685	0	4,799
Pension Contributions	1,416,685	1,089,771	102,073	1,016,276	0	400,409
FICA Contributions	355,332	273,336	22,556	263,910	0	91,423
Regular Employee Healthcare Benefits	1,586,150	1,183,361	76,891	897,357	0	688,792
Life Insurance Benefits	49,913	37,436	3,754	34,399	0	15,515
Unemployment Compensation Benefits	44,100	33,075	182	13,408	0	30,692
Utility Expense	88,000	43,999	1,323	36,095	0	51,905
Office Expense	216,386	173,759	4,407	82,823	19,592	113,972
Telecommunication Expense	152,031	109,898	8,884	83,803	0	68,229
Information Technology Expense	763,000	640,594	103,901	512,429	44,526	206,046
Professional Development/Meetings	135,105	112,573	1,771	48,071	0	87,035
Vehicle Maintenance Expense and Fuel	22,712	14,767	0	0	0	22,712
Operations Maintenance Expense	110,000	57,999	4,423	11,516	7,754	90,730
Commission Expense	21,609	16,207	197	6,897	0	14,712
Uniform Expense	10,000	7,273	0	0	0	10,000
Business Insurance	163,755	122,438	7,817	(129,383)	0	293,137
Advertising	58,919	48,601	1,401	6,864	0	52,055
Professional Services	1,340,480	1,024,110	106,318	957,344	0	383,136
General Contingency	247,000	185,250	0	0	0	247,000
OPERATING EXPENSE SUBTOTAL	\$11,426,047	\$8,747,091	\$783,119	\$7,365,598	\$71,872	\$3,988,577
ADM OPS ALLOCATION						
TES Allocation			9,919	102,908		
ADM OPS ALLOCATION SUBTOTAL			\$9,919	\$102,908		
TOTAL EXPENSES			\$793,037	\$7,468,506		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2020

ADMINISTRATION - OPERATIONS*

	Annual Budget 2020	YTD Budget 2020	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,192,062	2,477,004	\$243,101	\$2,330,530	\$0	\$861,532
Overtime Wages	37,000	27,750	898	22,012	0	14,988
Pension Contributions	1,349,278	1,037,919	99,225	996,183	0	353,095
FICA Contributions	338,425	260,330	25,691	260,534	0	77,892
Regular Employee Healthcare Benefits	1,561,329	1,171,174	80,349	786,990	0	774,339
Life Insurance Benefits	44,468	33,351	3,701	33,161	0	11,307
Office Expense	40,862	31,527	901	6,352	76	34,434
Telecommunication Expense	144,743	108,557	5,500	74,896	0	69,847
Professional Development/Meetings	327,529	247,957	536	54,576	51,800	221,153
Vehicle Maintenance Expense and Fuel	1,000	750	0	425	0	575
ESS Operating Maintenance Expense	1,415,000	1,061,250	80,319	791,333	1,788	621,880
Toll Collection Expense	294	221	0	0	0	294
Uniform Expense	23,564	17,673	0	8,946	1,645	12,974
Business Insurance	81,441	61,081	7,024	63,263	0	18,178
Professional Services	242,000	181,502	21,948	131,655	0	110,345
OPERATING EXPENSE SUBTOTAL	\$8,798,996	\$6,718,045	\$569,194	\$5,560,855	\$55,308	\$3,182,833
ADM OPS ALLOCATION						
TES Allocation			(75,001)	(778,160)		
Toll Operation Allocation			(57,853)	(575,454)		
Bridge Maint Allocation			(49,296)	(492,153)		
Maint/Toll Allocation			(18,609)	(187,374)		
PSBS Allocation			1,686	(2,625,542)		
ADM OPS ALLOCATION SUBTOTAL			(\$199,073)	(\$4,658,683)		
TOTAL EXPENSES			\$370,121	\$902,173		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2020

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2020	YTD Budget 2020	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,841,745	2,933,398	\$315,875	\$3,142,252	\$0	\$699,493
Part-Time Employee Wages	56,525	48,601	1,872	14,521	0	42,004
Overtime Wages	95,424	64,760	3,296	40,231	0	55,193
Pension Contributions	1,200,837	923,732	83,406	837,363	0	363,474
FICA Contributions	307,826	236,792	24,296	241,039	0	66,787
Regular Employee Healthcare Benefits	2,172,536	1,629,735	113,494	1,107,338	0	1,065,197
Life Insurance Benefits	42,158	31,619	3,437	30,931	0	11,227
Utility Expense	359,985	301,468	14,665	179,771	43,423	136,791
Office Expense	13,641	11,219	97	3,500	1,578	8,563
Telecommunication Expense	172,021	144,722	7,990	121,114	0	50,907
Information Technology Expense	6,643	4,843	0	0	0	6,643
Professional Development/Meetings	5,926	4,766	0	14	0	5,912
Vehicle Maintenance Expense and Fuel	144,065	135,041	10,114	68,410	46,271	29,384
Operations Maintenance Expense	401,375	347,835	28,065	198,117	77,377	125,880
Toll Collection Expense	21,818	19,657	2,812	8,258	8,371	5,188
Uniform Expense	76,954	59,917	1,642	12,137	13	64,805
Business Insurance	1,058,591	793,943	87,824	791,565	0	267,026
Licenses & Inspections Expense	1,594	1,594	236	1,033	0	561
State Police Bridge Security	1,965,338	1,497,790	162,136	1,474,841	0	490,497
EZPass Equipment/Maintenance	491,892	368,919	26,606	231,461	0	260,431
EZPass Operating Expense	3,954,023	3,041,018	276,159	2,883,125	0	1,070,897
OPERATING EXPENSE SUBTOTAL	\$16,390,915	\$12,601,367	\$1,164,021	\$11,387,023	\$177,033	\$4,826,859
ADM OPS ALLOCATION						
TES Allocation			13,239	137,359		
Toll Operation Allocation			17,356	172,636		
Bridge Maint Allocation			12,324	123,038		
Maint/Toll Allocation			4,094	41,222		
PSBS Allocation			(10,234)	690,706		
ADM OPS ALLOCATION SUBTOTAL			\$36,778	\$1,164,962		
TOTAL EXPENSES			\$1,200,799	\$12,551,985		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2020

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2020	YTD Budget 2020	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,296,014	3,264,341	\$319,656	\$3,196,525	\$0	\$1,099,489
Part-Time Employee Wages	126,055	94,541	3,574	26,275	0	99,780
Overtime Wages	102,372	76,780	1,163	31,360	0	71,013
Pension Contributions	1,341,508	1,031,941	98,488	988,783	0	352,725
FICA Contributions	348,473	268,059	24,535	244,894	0	103,579
Regular Employee Healthcare Benefits	2,358,930	1,769,559	123,010	1,206,394	0	1,152,536
Life Insurance Benefits	43,578	32,684	3,277	32,022	0	11,557
Utility Expense	253,705	205,361	11,727	128,646	22,055	103,004
Office Expense	11,708	10,191	344	2,966	983	7,760
Telecommunication Expense	430,767	341,485	41,618	305,588	6,544	118,635
Information Technology Expense	5,004	4,160	0	0	0	5,004
Professional Development/Meetings	13,442	11,355	43	2,180	0	11,262
Vehicle Maintenance Expense and Fuel	128,501	116,570	7,777	43,811	42,835	41,856
Operations Maintenance Expense	535,519	478,699	(5,842)	160,546	193,296	181,678
Toll Collection Expense	29,453	26,236	5,634	12,889	9,442	7,121
Uniform Expense	30,559	21,031	2,363	13,282	15,001	2,276
Business Insurance	963,223	722,417	79,972	721,056	0	242,167
Licenses & Inspections Expense	3,938	2,358	149	2,106	0	1,832
State Police Bridge Security	1,650,049	1,257,508	136,125	1,236,713	0	413,336
EZPass Equipment/Maintenance	416,216	312,162	32,253	282,477	0	133,739
EZPass Operating Expense	1,550,137	1,177,222	115,118	1,189,050	0	361,087
OPERATING EXPENSE SUBTOTAL	\$14,639,151	\$11,224,661	\$1,000,984	\$9,827,561	\$290,154	\$4,521,436
ADM OPS ALLOCATION						
TES Allocation			16,982	176,195		
Toll Operation Allocation			23,141	230,182		
Bridge Maint Allocation			14,789	147,646		
Maint/Toll Allocation			5,955	59,960		
PSBS Allocation			(7,844)	450,292		
ADM OPS ALLOCATION SUBTOTAL			\$53,023	\$1,064,274		
TOTAL EXPENSES			\$1,054,008	\$10,891,835		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2020

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2020	YTD Budget 2020	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,350,545	3,314,941	\$321,249	\$3,291,078	\$0	\$1,059,467
Part-Time Employee Wages	104,140	77,537	1,887	19,721	0	84,419
Overtime Wages	156,470	117,242	3,591	61,305	0	95,165
Pension Contributions	1,374,640	1,057,428	99,962	1,003,583	0	371,057
FICA Contributions	353,830	272,180	24,749	254,388	0	99,441
Regular Employee Healthcare Benefits	2,359,658	1,773,199	122,810	1,203,503	0	1,156,155
Life Insurance Benefits	43,113	32,335	3,349	31,200	0	11,913
Utility Expense	177,187	140,645	6,211	94,062	17,871	65,255
Office Expense	11,415	10,358	707	5,894	1,786	3,734
Telecommunication Expense	352,762	264,571	25,318	251,405	0	101,357
Information Technology Expense	6,958	5,253	0	0	0	6,958
Professional Development/Meetings	4,608	3,550	397	914	0	3,694
Vehicle Maintenance Expense and Fuel	128,041	118,695	9,612	41,213	45,344	41,484
Operations Maintenance Expense	386,081	343,924	17,828	167,597	107,138	111,346
Toll Collection Expense	34,521	30,661	4,060	9,225	13,607	11,690
Uniform Expense	32,078	25,107	0	16,181	12,392	3,506
Business Insurance	855,340	641,505	71,025	640,647	0	214,693
Licenses & Inspections Expense	2,689	2,689	231	1,469	0	1,220
State Police Bridge Security	1,070,385	815,948	88,304	803,245	0	267,140
EZPass Equipment/Maintenance	491,892	368,919	35,007	308,171	0	183,721
EZPass Operating Expense	1,049,205	796,799	77,884	804,459	0	244,746
OPERATING EXPENSE SUBTOTAL	\$13,345,559	\$10,213,486	\$914,180	\$9,009,260	\$198,138	\$4,138,161
ADM OPS ALLOCATION						
TES Allocation			17,206	178,522		
Toll Operation Allocation			17,356	172,636		
Bridge Maint Allocation			11,831	118,117		
Maint/Toll Allocation			4,466	44,969		
PSBS Allocation			(11,766)	675,437		
ADM OPS ALLOCATION SUBTOTAL			\$39,094	\$1,189,682		
TOTAL EXPENSES			\$953,274	\$10,198,942		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2020

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2020	YTD Budget 2020	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$1,977,780	1,503,137	\$132,767	\$1,326,385	\$0	\$651,396
Part-Time Employee Wages	5,000	3,750	0	3,235	0	1,765
Overtime Wages	57,279	36,870	151	7,744	0	49,535
Pension Contributions	620,693	477,462	45,798	459,284	0	161,409
FICA Contributions	156,065	120,051	10,073	101,026	0	55,039
Regular Employee Healthcare Benefits	1,225,470	919,290	63,905	629,115	0	596,355
Life Insurance Benefits	19,771	14,828	1,421	13,697	0	6,074
Utility Expense	42,397	36,086	2,906	24,248	0	18,149
Telecommunication Expense	64,006	48,004	4,767	51,233	0	12,773
Professional Development/Meetings	3,361	2,521	0	0	0	3,361
Vehicle Maintenance Expense and Fuel	9,316	7,579	0	0	0	9,316
Operations Maintenance Expense	57,299	48,660	5,470	24,310	4,264	28,725
Uniform Expense	21,367	16,288	0	12,719	5,139	3,508
Business Insurance	277,668	208,251	23,094	208,336	0	69,332
Licenses & Inspections Expense	634	562	140	583	0	51
State Police Bridge Security	899,860	685,786	74,236	675,278	0	224,581
OPERATING EXPENSE SUBTOTAL	\$5,437,965	\$4,129,125	\$364,727	\$3,537,192	\$9,404	\$1,891,369
ADM OPS ALLOCATION						
TES Allocation			8,832	91,632		
Bridge Maint Allocation			4,930	49,215		
Maint/Toll Allocation			2,047	20,611		
PSBS Allocation			13,886	429,053		
ADM OPS ALLOCATION SUBTOTAL			\$29,694	\$590,512		
TOTAL EXPENSES			\$394,421	\$4,127,704		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Nine Months Ending September 30, 2020

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2020	YTD Budget 2020	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,158,788	1,641,288	\$154,088	\$1,556,854	\$0	\$601,934
Part-Time Employee Wages	6,000	4,500	1,288	3,808	0	2,192
Overtime Wages	56,194	42,146	0	7,817	0	48,377
Pension Contributions	675,569	519,675	48,048	481,003	0	194,566
FICA Contributions	169,905	130,698	11,757	118,067	0	51,839
Regular Employee Healthcare Benefits	1,286,069	964,749	66,969	655,098	0	630,971
Life Insurance Benefits	22,312	16,734	1,614	14,328	0	7,984
Utility Expense	45,514	34,082	2,258	17,155	0	28,359
Office Expense	960	720	0	434	0	526
Telecommunication Expense	181,520	136,140	14,198	124,816	0	56,704
Professional Development/Meetings	2,497	1,873	0	0	0	2,497
Vehicle Maintenance Expense and Fuel	7,991	5,993	1,559	4,221	10,219	(6,449)
Operations Maintenance Expense	66,982	56,819	1,256	28,579	8,008	30,395
Uniform Expense	18,493	13,937	151	7,234	10,657	602
Business Insurance	222,989	167,242	18,550	167,515	0	55,475
Licenses & Inspections Expense	1,806	1,112	0	0	0	1,806
State Police Bridge Security	548,381	417,923	45,240	411,519	0	136,861
OPERATING EXPENSE SUBTOTAL	\$5,471,971	\$4,155,630	\$366,976	\$3,598,447	\$28,884	\$1,844,640
ADM OPS ALLOCATION						
TES Allocation			8,823	91,543		
Bridge Maint Allocation			5,423	54,137		
Maint/Toll Allocation			2,047	20,611		
PSBS Allocation			14,272	380,054		
ADM OPS ALLOCATION SUBTOTAL			\$30,565	\$546,345		
TOTAL EXPENSES			\$397,541	\$4,144,792		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2020

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2020	TOTAL 2019
TOLL REVENUE												
Net Toll Revenue	23,773,922	51,324,348	26,365,353	101,463,623	-	-	-	-	-	-	101,463,623	102,039,293
EZPass Fee	370,913	647,828	350,484	1,369,225	-	-	-	-	-	-	1,369,225	1,307,305
Net Violation Fee Income	1,670,774	1,276,079	956,394	3,903,248	-	-	-	-	-	-	3,903,248	2,006,022
REVENUE FROM TOLL	\$ 25,815,609	\$ 53,248,255	\$ 27,672,232	\$ 106,736,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,736,096	\$ 105,352,621
OPERATING EXPENSE												
Regular Employee Salaries	3,142,252	3,196,525	3,291,078	9,629,855	1,326,385	1,556,854	2,883,239	2,330,530	3,523,106	5,853,636	18,366,729	17,509,922
Part-Time Employee Wages	14,521	26,275	19,721	60,517	3,235	3,808	7,043	-	-	-	67,560	108,844
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	40,841
Overtime Wages	40,231	31,360	61,305	132,896	7,744	7,817	15,561	22,012	685	22,697	171,154	314,306
Pension Contributions	837,363	988,783	1,003,583	2,829,729	459,284	481,003	940,286	996,183	1,016,276	2,012,459	5,782,474	5,469,543
FICA Contributions	241,039	244,894	254,388	740,322	101,026	118,067	219,092	260,534	263,910	524,443	1,483,857	1,419,863
Regular Employee Healthcare Benefits	1,107,338	1,206,394	1,203,503	3,517,235	629,115	655,098	1,284,213	786,990	897,357	1,684,347	6,485,796	6,655,144
Life Insurance Benefits	30,931	32,022	31,200	94,153	13,697	14,328	28,025	33,161	34,399	67,559	189,738	176,547
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	13,408	13,408	13,408	5,751
Utility Expense	179,771	128,646	94,062	402,479	24,248	17,155	41,403	-	36,095	36,095	479,977	436,300
Office Expense	3,500	2,966	5,894	12,360	-	434	434	6,352	82,823	89,175	101,970	124,911
Telecommunication Expense	121,114	305,588	251,405	678,107	51,233	124,816	176,049	74,896	83,803	158,699	1,012,855	965,182
Information Technology Expense	-	-	-	-	-	-	-	-	512,429	512,429	512,429	362,365
Professional Development/Meetings	14	2,180	914	3,108	-	-	-	54,576	48,071	102,647	105,755	213,905
Vehicle Maintenance Expense and Fuel	68,410	43,811	41,213	153,433	-	4,221	4,221	425	-	425	158,079	292,857
Operations Maintenance Expense	198,117	160,546	167,597	526,260	24,310	28,579	52,888	-	11,516	11,516	590,664	753,463
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	791,333	-	791,333	791,333	950,149
Commission Expense	-	-	-	-	-	-	-	-	6,897	6,897	6,897	13,791
Toll Collection Expense	8,258	12,889	9,225	30,371	-	-	-	-	-	-	30,371	59,741
Uniform Expense	12,137	13,282	16,181	41,599	12,719	7,234	19,953	8,946	-	8,946	70,498	124,158
Business Insurance	791,565	721,056	640,647	2,153,269	208,336	167,515	375,851	63,263	(129,383)	(66,119)	2,463,000	2,301,243
Licenses & Inspections Expense	1,033	2,106	1,469	4,609	583	-	583	-	-	-	5,191	6,619
Advertising	-	-	-	-	-	-	-	-	6,864	6,864	6,864	566
Professional Services	-	-	-	-	-	-	-	131,655	957,344	1,088,999	1,088,999	1,132,895
State Police Bridge Security	1,474,841	1,236,713	803,245	3,514,800	675,278	411,519	1,086,798	-	-	-	4,601,598	4,160,259
EZPass Equipment/Maintenance	231,461	282,477	308,171	822,109	-	-	-	-	-	-	822,109	763,918
General Contingency	-	-	-	-	-	-	-	-	-	-	-	-
EZPass Operating Expense	2,883,125	1,189,050	804,459	4,876,634	-	-	-	-	-	-	4,876,634	3,862,563
TOTAL OP., MAINT., & ADM	\$ 11,387,023	\$ 9,827,561	\$ 9,009,260	\$ 30,223,844	\$ 3,537,192	\$ 3,598,447	\$ 7,135,639	\$ 5,560,855	\$ 7,365,598	\$ 12,926,454	\$ 50,285,937	\$ 48,225,644
ADM OPS ALLOCATION												
TES Allocation	137,359	176,195	178,522	492,077	91,632	91,543	183,175	(778,160)	102,908	(675,252)	-	-
Toll Ops Allocation	172,636	230,182	172,636	575,454	-	-	-	(575,454)	-	(575,454)	-	-
Bridge Maint Allocation	123,038	147,646	118,117	388,801	49,215	54,137	103,352	(492,153)	-	(492,153)	-	-
Maint/Toll Allocation	41,222	59,960	44,969	146,151	20,611	20,611	41,222	(187,374)	-	(187,374)	-	-
PSBS Allocation	690,706	450,292	675,437	1,816,436	429,053	380,054	809,107	(2,625,542)	-	(2,625,542)	-	-
TOTAL ADM OPS ALLOCATION	\$ 1,164,962	\$ 1,064,274	\$ 1,189,682	\$ 3,418,919	\$ 590,512	\$ 546,345	\$ 1,136,857	\$ (4,658,683)	\$ 102,908	\$ (4,555,775)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	-	-	-	-	-	-	327,565	327,565	327,565	10,525
TOTAL OTHER OP INC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 327,565	\$ 327,565	\$ 327,565	\$ 10,525
NET OPERATING INC	\$ 13,263,624	\$ 42,356,420	\$ 17,473,290	\$ 73,093,333	\$ (4,127,704)	\$ (4,144,792)	\$ (8,272,496)	\$ (902,173)	\$ (7,140,941)	\$ (8,043,114)	\$ 56,777,724	\$ 57,137,501
NON-OPERATING REV/EXP												
Interest Revenue	-	-	-	-	-	-	-	-	-	-	5,839,402	9,773,907
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	21,317
Interest Expense	-	-	-	-	-	-	-	-	-	-	(21,325,381)	(27,032,214)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	(19,275,490)	(19,679,180)
TOTAL NON-OPS REV/EXP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (34,761,469)	\$ (36,916,170)
CHANGE IN NET ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,016,254	\$ 20,221,331

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

PURCHASING REPORT INDEX

MONTH OF SEPTEMBER 2020

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of SEPTEMBER, 2020	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

MONTHLY PURCHASING REPORT

Month of September 2020

This report itemizes all orders for purchases made for the month of September, 2020, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of September 2020, culminated in the preparation and placement of 59 purchase orders in the total amount of \$139,015.42. For three (3) of these purchases, (6) six price inquiries were sent out for an average of two (2) inquiries per Order ($6/3=2$).

Procurements of over \$5,000.00 during the period of September 2020 are shown below:

- (11) Purchase Orders were issued, in the total amount of \$43,993.06 for uniforms for Toll, PSBS, and Maintenance departments;
- Two (2) Purchase Orders were issued, in the total amount of \$21,529.40 for coin and currency counters for NHL and DWG;
- One (1) Purchase Order was issued, in the total amount of \$9,590.00 for the installation of garage door openers at PC;
- One (1) Purchase Order was let, in the total amount of \$7,600.00 for the Veeam back-up maintenance renewal;
- A Purchase Order was issued, in the total amount of \$7,150.00 for weather forecast services for 2020 and 2021.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

September 2020

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20200519	GOODYEAR AUTO SERVICE CENTER	AUTO REPAIR / SUPPLIES	TM	PA 4400015997		572.00	
20200520	GOODYEAR AUTO SERVICE CENTER	AUTO REPAIR / SUPPLIES	TM	PA 4400015997		793.00	
20200521	OFFICE BASICS	JANITORIAL SUPPLIES	TM	COSTARS 4		260.00	
20200522	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 4		99.78	
20200523	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 4		28.13	
20200524	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 4		198.00	
20200525	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 4		722.69	
20200526	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 4		648.40	
20200527	ARAMSCO	VESTS	EP	NJ T-0106		591.00	
20200528	OFFICE BASICS	JANITORIAL SUPPLIES	EP	COSTARS 4		761.55	
20200529	BINSKY SERVICE	HVAC SERVICE	NHL			317.00	
20200530	BINSKY SERVICE	HVAC SERVICES	AB SF			463.00	
20200531	BINSKY SERVICE	HVAC SERVICES	AB SF			463.00	
20200532	BINSKY SERVICE	HVAC REPAIR	AB SF			4,400.00	
20200533	GRAINGER	TOOLS	EP	OMNIA 192163		5,097.48	
20200534	NAPA/NE AUTO PARTS GROUP	BATTERIES REPLACMENT- STERLING	MM			571.96	
20200535	E.O. HABHEGGER CO, INC. CAPITAL RESERVE	TLS4 PRINTER/TANK TESTING SOFT	AB SF		2,872.00		
20200536	STARR UNIFORM	CLOTHING: TOLL COLLECTOR (NEW)	EP	COSTARS 12		1,221.85	
20200537	STARR UNIFORM	CLOTHING: PSBS UNIFORM-PCC	ESS	COSTARS 12		1,232.45	
20200538	GOODYEAR AUTO SERVICE CENTER	AUTO REPAIR / SUPPLIES	TM	PA 4400015997		725.40	
20200539	MJF ELECTRICAL CONTRACTING, INC. CAPITAL RESERVE	NETWORKING OF SOLAR PANEL SYST	AB SF	4074-12-18	4,952.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

September 2020

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20200540	STARR UNIFORM	CLOTHING: BRIDGE MONITOR UNIFO	EP	COSTARS 12		1,145.10	
20200541	STARR UNIFORM	CLOTHING: PSBS UNIFORM-PCC	ESS	COSTARS 12		412.37	
20200542	CUMMINS-ALLISON CORPORATION	SERVICE - COUNTING MACHINE	TM			291.00	
20200543	Y-PERS	WIPING RAGS	PC			1,525.50	
20200544	PALMERTON GARAGE DOORS INC CAPITAL RESERVE	G DOOR OPENERS-PROVIDE/INSTALL	PC	4267-12-19	9,590.00		
20200545	PENNSYLVANIA STEEL COMPANY	METALS: BARS, PLATES, RODS	EP			788.51	
20200546	E.M. KUTZ, INC.	PLOW-REPLACE/BACK-UP CONTR	I78	COSTARS 25		1,338.00	
20200548	STARR UNIFORM	CLOTHING: OFFICER	EP	COSTARS 12		4,516.70	
20200549	STARR UNIFORM	CLOTHING: TOLL COLLECTOR (NEW)	EP	COSTARS 12		2,255.10	
20200550	STARR UNIFORM	CLOTHING: MAINTENANCE	EP	COSTARS 12		2,788.63	
20200551	COOPER ELECTRIC SUPPLY CO	ELECTRIC BOX	EP	COSTARS 8		560.00	
20200552	STARR UNIFORM	CLOTHING: MAINTENANCE	DWG	COSTARS 12		1,956.37	
20200553	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	STARTER (STERLING)	DWG	NJ T-2085		307.56	
20200554	CARR & DUFF INC.	TRENTON MAKES SIGN REPAIR	TM			3,836.00	
20200555	GRAINGER	AIR FILTERS	AB SF	OMNIA 192163		96.72	
20200556	JOHN DEERE COMPANY	INTEREST CHARGES INCURRED	AB SF			2,008.71	
20200557	FIRST CHOICE AUTO EQUIPMENT INC.	VEHICLE LIFT INSPECTION	DWG			562.60	
20200558	EQUIPMENT DEPOT	SCISSOR LIFT INSPECTION	DWG			198.00	
20200559	WEATHERWORKS	WEATHER FORECAST SVCS 20-21	ESS			7,150.00	
20200560	DELAWARE QUARRIES INC	RIVER JACKS FOR SCUDDER FALLS	AB SF			2,292.75	
20200561	STARR UNIFORM	CLOTHING: PSBS UNIFORM	ESS	COSTARS 12		114.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

September 2020

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20200562	ALTEC INDUSTRIES	BUCKET TRUCK SERVICE	TM			1,116.73	
20200563	ALTEC INDUSTRIES	ANNUAL BUCKET TRUCK INSPECTION	TM			874.35	
20200564	ALTEC INDUSTRIES	ANNUAL BUCKET TRUCK INSPECTION	NHL			933.12	
20200565	STARR UNIFORM	CLOTHING: PSBS	PSBS	COSTARS 12		11,377.96	
20200566	E. J. ACOSTA, INC.	FIRE DOORS DROP TESTS	TM			1,200.00	
20200567	CUMMINS ALLISON - BROOMALL OFFICE CAPITAL RESERVE	COIN AND CURRENCY COUNTER	NHL	4074-12-18	10,764.70		
20200568	CUMMINS ALLISON - BROOMALL OFFICE CAPITAL RESERVE	COIN AND CURRENCY COUNTER	DWG	4074-12-18	10,764.70		
20200569	ADVANCE AUTO	AUTOMOTIVE SUPPLIES	I78	USCM 2017000280		891.63	
20200570	CDW-G	VEEAM BACKUP MAINT. RENEWAL	IT	COSTARS 6		7,600.00	
20200571	MECHANICAL X ADANTAGE LLC	HVAC WORK / SUPPLIES	AB SF			1,293.62	
20200572	BERGEY'S TIRE	TIRES	I78	PA 4400015997		1,894.80	
20200573	HILLTOP SALES & SERVICE, INC.	REPLACEMENT STEERING RACK/JD G	I78			316.85	
20200574	TRANS EDGE TRUCK CENTER	MACK TRUCK FILTERS	I78			610.57	
20200575	CUMMINS-ALLISON CORPORATION	NEW BANKING MACHINE PRINTER	DWG			402.56	
20200576	HILLTOP SALES & SERVICE, INC.	STIHL HEDGE TRIMMER	DWG			428.99	
20200577	STARR UNIFORM	CLOTHING: TOLL UNIFORMS	TM	COSTARS 12		16,972.53	
20200578	TIRE CITY, INC	AUTO REPAIR / SUPPLIES	TM			848.00	

Purchase Order Count: 59

AUTHORITY TOTALS:

\$38,943.40

\$100,072.02

\$0.00

GRAND TOTAL:

\$139,015.42

Delaware River Joint Toll Bridge Commission
Meeting of October 26, 2020

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2020

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report September	1-4

Delaware River Joint Toll Bridge Commission
Meeting of October 26, 2020

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2020**

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,264,144

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,522,822

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of October 26, 2020

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2020**

E-ZPass Department Call Activity	Total Calls for September
<i>CSC/VPC Inquiries</i>	
Account Modification Requests	35
Violation Notification Inquires	41
SFB Inquiries (commuter discount/toll by plate)	34
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	9
<i>Web-Inquiries</i>	
Account Updates	22
Violations	25
Disputes	33
TOTAL NUMBER OF CALLS	199

E-ZPass account modification requests and violation inquiries represent an increase in calls for September.

SCUDDER FALLS BRIDGE	TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN SEPTEMBER
TOLL BILL A	23,624
TOLL BILL B	12,419
LEVEL 1 VIOLATIONS	9,269
LEVEL 2 VIOLATIONS	1,350

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2020**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – September 2020, New Jersey E-ZPass reports \$5,129,063.26 collected in tolls and \$17,684,312.43 collected in fees.

Collection Account Updates:

CRST Lincoln Sales - August Settlement: DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

Transcom - August Settlement: DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

JCV Trucking - September Settlement: DRJTBC will receive payment in the amount of \$100,050.00 representing outstanding tolls and a portion of fees for violation transactions from 2014-2018. The full outstanding toll in the amount of \$67,098 will be paid. \$32,952.00 will be applied to \$143,010.00 in outstanding fees. Commission counsel filed a civil lawsuit for the outstanding amounts. A hearing in Federal Bankruptcy Court was scheduled on September 24th which resulted in JCV's Chapter 11 Reorganization Plan and Disclosure Statement. Monthly payments will be paid in the amount of \$1,334.00 over 75 months.

TMT Trucking: On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

Jhonatan Trucking: Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
SEPTEMBER 2020**

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF SEPTEMBER 2020

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF SEPTEMBER 2020

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation.
2. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.
2. Commission staff worked with Conduent to establish their connectivity to the relocated toll host that now resides within the data room at the Scudder Falls Administration Building. Conduent procured a secondary circuit to the Scudder Falls Administration Building for redundancy and Commission Staff worked with Conduent to configure the router. Commission Staff is also assisting Conduent with establishing connectivity to the disaster recovery toll host located at the New Hope Administration Building. An initial meeting with Conduent, TransCore and Commission staff took place to begin this process.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.
2. Mr. Stracciolini is participating in the IAG's Tag Only Procurement negotiation team, Non-toll Business Opportunity Task Force and Protocol Planning Working Group.
3. Mr. Stracciolini is participating in the IAG's Next Generation Equipment Procurement and attended working meetings with the consulting team for preparation of a Request for Proposals.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

4. Mr. Stracciolini is evaluating proposals in response to the IAG Interoperability Hub RFP.

**Delaware River Joint Toll Bridge
Commission Meeting of October 2020**

CONTRACT COMPLIANCE REPORT INDEX

Month of September 2020

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report September 2020	1-15

**Delaware River Joint Toll Bridge Commission
Meeting of October 2020**

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**Delaware River Joint Toll Bridge
Commission Meeting of October 2020**

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(66)** contracts with the IBE Program requirements. Currently, there are **(41) active** projects and **(25) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

**Delaware River Joint Toll Bridge
Commission Meeting of October 2020
Contract Compliance Department Compliance
Score Rankings Overview**

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

Delaware River Joint Toll Bridge Commission Meeting of October 2020

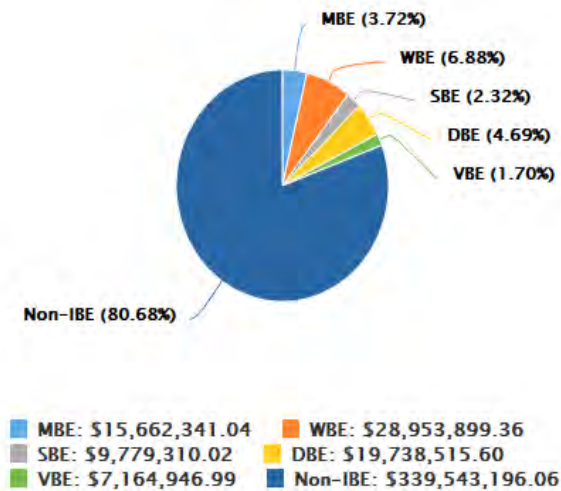
Professional Services and Construction Contractors 25% IBE Target Status

ACTIVE PROJECTS

Current IBE Status: 19.32%

Total Payments to Prime: \$420,873,163.52

Total Payments to IBEs: \$81,329,967.46



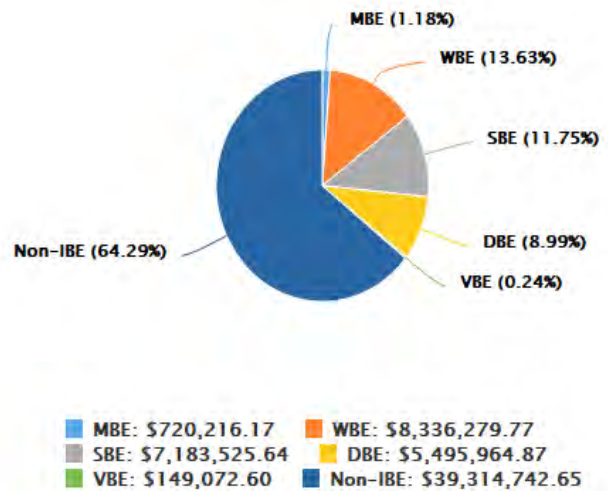
COMPLETED PROJECTS

Final IBE Status: 35.71%

Total Prime Awarded Contract Values: \$61,859,837.35

Total Payments to Prime: \$61,156,212.04

Total Payments to IBEs: \$21,841,469.39

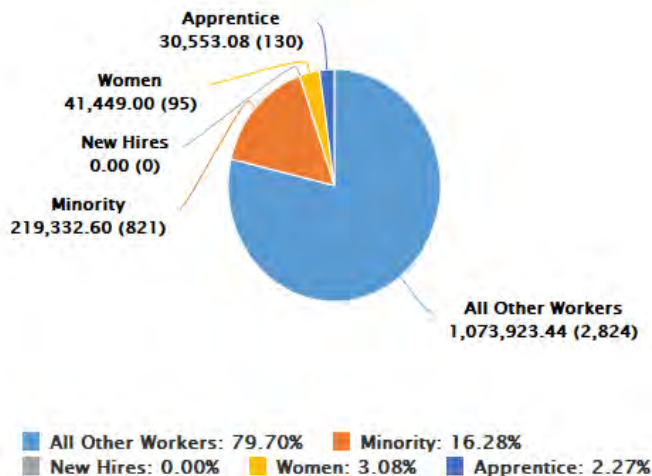


Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity

Workers Categories

Hours, Percentages and Workers

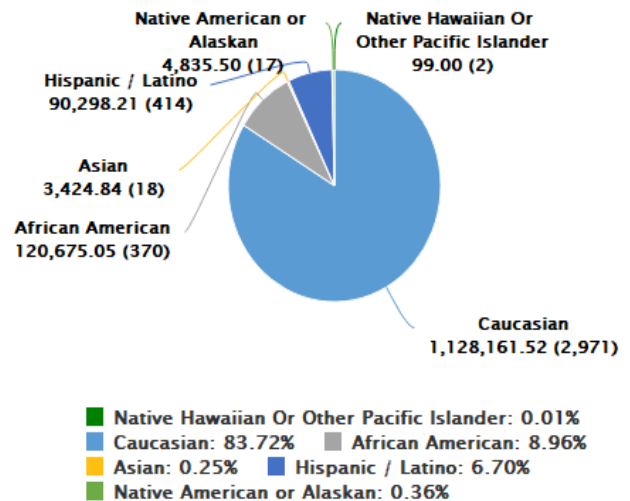
Total Hours Worked: 1,347,494.12



Ethnicity Categories

Hours, Percentages and Workers

Total Number of Workers: 3,792



(Percentage is based on work hours)

(Percentage is based on work hours)

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 09/30/2020

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals	\$ 592,342,927.03	\$ 420,873,163.52	\$ 81,329,967.46	19.32%	C
All Professional Services Projects Totals	\$ 103,318,153.07	\$ 69,322,507.94	\$ 17,826,120.41	25.71%	B

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.63	\$ 2,092,051.38	\$ 461,948.85	22.08%	C+
2	Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING	\$ 1,420,768.65	\$-	\$-	0.00%	N/A
3	Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
4	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA/ Building	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
5	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 31,982,955.20	\$ 6,497,813.79	20.32%	C+
6	McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement	\$ 1,800,016.87	\$ 1,333,954.98	\$ 364,088.20	27.29%	B
7	Cherry, Weber & Associates, P.C.		C-684A-(1) -2 CHERRY -General Engineering Services 2015-2018 Annual	\$ 1,260,000.00	\$ 1,010,583.99	\$ 217,016.14	21.47%	C+
8	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA/ Engineering Services - PA Assignment	\$ 436,347.22	\$ 436,347.22	\$ 91,400.98	20.95%	C+
9	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA/ Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
10	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection	\$ 500,000.00	\$ 461,377.87	\$ 91,464.15	19.82%	C
11	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$ 1,000,000.00	\$ 836,009.82	\$ 836,009.82	100.00%	A+
12	Urban Engineers, Inc.		C-703A URBAN - TOA/ Construction	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
13	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$ 500,000.00	\$ 499,094.35	\$ 28,483.06	5.71%	D
14	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,351,336.94	\$ 1,351,336.94	100.00%	A+
15	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$ 1,000,000.00	\$ 768,643.40	\$ 185,536.80	24.14%	C+
16	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order	\$ 500,000.00	\$-	\$-	0.00%	N/A
17	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB	\$ 650,000.00	\$ 44,119.23	\$-	0.00%	F
18	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$ 500,000.00	\$-	\$-	0.00%	N/A
19	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$ 500,000.00	\$-	\$-	0.00%	N/A
20	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ	\$ 2,000,000.00	\$ 198,862.14	\$ 198,862.14	100.00%	A+
21	KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT	\$ 500,000.00	\$ 22,758.13	\$ 22,758.13	100.00%	A+
22	WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$-	\$-	0.00%	N/A
23	TRC Engineers		CI-671A TRC - SFB Replacement Project	\$ 6,515,220.03	\$ 2,988,117.02	\$ 1,125,335.88	37.66%	A
24	WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$ 7,776,718.32	\$ 3,698,311.04	\$ 984,871.85	26.63%	B
25	Gannett Fleming Inc. - Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$ 6,568,103.32	\$ 4,139,301.57	\$ 1,410,143.00	34.07%	B+
26	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
27	Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 14,016,153.98	\$ 3,371,248.18	24.05%	C+
28	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$ 529,869.10	\$ 529,786.34	\$ 35,749.96	6.75%	D

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission Meeting of October 2020

Complete Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 09/30/2020

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals	\$ 4,011,987.99	\$ 3,941,422.24	\$ 832,266.82	21.12%	C+
All Professional Services Projects Totals	\$ 4,011,987.99	\$ 3,941,422.24	\$ 832,266.82	21.12%	C+

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
3	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
4	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
5	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
6	STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
7	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission Meeting of October 2020

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 09/30/2020

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$489,024,773.96

Total Payments to all Primes \$351,550,655.58





Total Payments to all IBEs \$63,503,847.05





IBE Target 25.00%

IBE Actual 18.06%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below





ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.19%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$489,024,773.96	\$351,550,655.58	\$63,503,847.05	18.06%	C	3096	1,238,860.01	1,040,254.21	198,605.80	39,181.75	B	83.97%	16.03%	3.16%	A

DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%					Ethnicity Participation Summary				
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,308,757.47	\$2,316,211.51	20.48%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.89%					Ethnicity Participation Summary				
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,028,113.47	\$27,708.76	2.70%	F	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 2.16%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,103,673.68	\$1,103,673.68	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.17%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1342	500,438.65	410,287.18	90,151.47	15,790.50	B+	81.99%	18.01%	3.16%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.57%					Ethnicity Participation Summary				
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$423,607,138.95	\$312,331,445.42	\$53,915,753.96	17.26%	C	1551	631,294.49	536,757.83	94,536.66	22,722.25	B	85.02%	14.98%	3.60%	B

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,418,985.71	\$4,382,167.83	20.46%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

Delaware River Joint Toll Bridge Commission Meeting of October 2020

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 15.61%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	0.00%	A

T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations														
Payments Summary					Workforce Hours Summary 4.06%					Ethnicity Participation Summary				
Total <div>☐</div> Contracts <div>☐</div> Value	Total Prime <div>☐</div> P / T / D	Total IBE <div>☐</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$781,290.00	\$-	0.00%	F	37	3,597.50	3,451.50	146.00	0.00	F	95.94%	4.06%	0.00%	F

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary					Workforce Hours Summary 35.99%					Ethnicity Participation Summary				
Total <div>☐</div> Contracts <div>☐</div> Value	Total Prime <div>☐</div> P / T / D	Total IBE <div>☐</div> P / T / D	Total IBE %	Payments Score <div>(Total IBE Payments)</div>	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score <div>(Total Hours Worked)</div>	Caucasian %	Minority %	Women %	Ethnicity Score <div>(Total Participation)</div>
\$1,376,666.00	\$216,439.00	\$44,583.60	20.60%	C+	44	1,167.00	747.00	420.00	0.00	A+	64.01%	35.99%	0.00%	A+

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction														
Payments Summary					Workforce Hours Summary 21.26%						Ethnicity Participation Summary			
Total <div>☐</div> Contracts <div>☐</div> Value	Total Prime <div>☐</div> P / T / D	Total IBE <div>☐</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$625,215.33	\$625,215.33	100.00%	A+	44	4,359.50	3,789.00	570.50	356.50	B+	86.91%	13.09%	8.18%	B

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 23.27%					Ethnicity Participation Summary				
Total <div>☐</div> Contracts <div>☐</div> Value	Total Prime <div>☐</div> P / T / D	Total IBE <div>☐</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$284,342.11	\$284,342.11	100.00%	A+	33	2,586.50	1,984.50	602.00	0.00	B+	76.73%	23.27%	0.00%	A

TTS-736ARCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <div>Contracts</div> <div>Value</div>	Total Prime <div>P / T / D</div>	Total IBE <div>P / T / D</div>	Total IBE <div>%</div>	Payments <div>Score</div> <div>(Total IBE Payments)</div>	Total <div>Number of</div> <div>Workers</div>	Total <div>Hours</div> <div>Worked</div>	Caucasian <div>Hours</div>	Total <div>Minority</div> <div>Hours</div>	Total <div>Women</div> <div>Hours</div>	Workforce <div>Score</div> <div>(Total Hours Worked)</div>	Caucasian <div>%</div>	Minority <div>%</div>	Women <div>%</div>	Ethnicity <div>Score (Total Participation)</div>
\$3,000,000.00	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TTS-737ARCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.88%					Ethnicity Participation Summary				
Total <div>☐</div> Contracts <div>☐</div> Value	Total Prime <div>☐</div> P / T / D	Total IBE <div>☐</div> P / T / D	Total IBE %	Payments Score <div>(Total IBE Payments)</div>	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score <div>(Total Hours Worked)</div>	Caucasian %	Minority %	Women %	Ethnicity Score <div>(Total Participation)</div>
\$3,500,000.00	\$785,462.33	\$785,462.33	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	0.45%	A

Complete Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 09/30/2020

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values	\$57,847,849.36
Total Payments to all Primes	\$57,214,789.80
Total Payments to all IBEs	\$21,009,202.57
IBE Target	25.00%
IBE Actual	36.72%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 21.17%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$57,847,849.36	\$57,214,789.80	\$21,009,202.57	36.72%	A	753	108,634.11	87,907.31	20,726.80	2,267.25	B+	80.92%	19.08%	2.09%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary					Workforce Hours Summary 7.39%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary				Workforce Hours Summary 0.00%							Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

Delaware River Joint Toll Bridge Commission Meeting of October 2020

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary					Workforce Hours Summary 14.94%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 7.70%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	C

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score (Total <input type="checkbox"/> Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

**Delaware River Joint Toll Bridge
Commission Meeting of October 26, 2020**

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

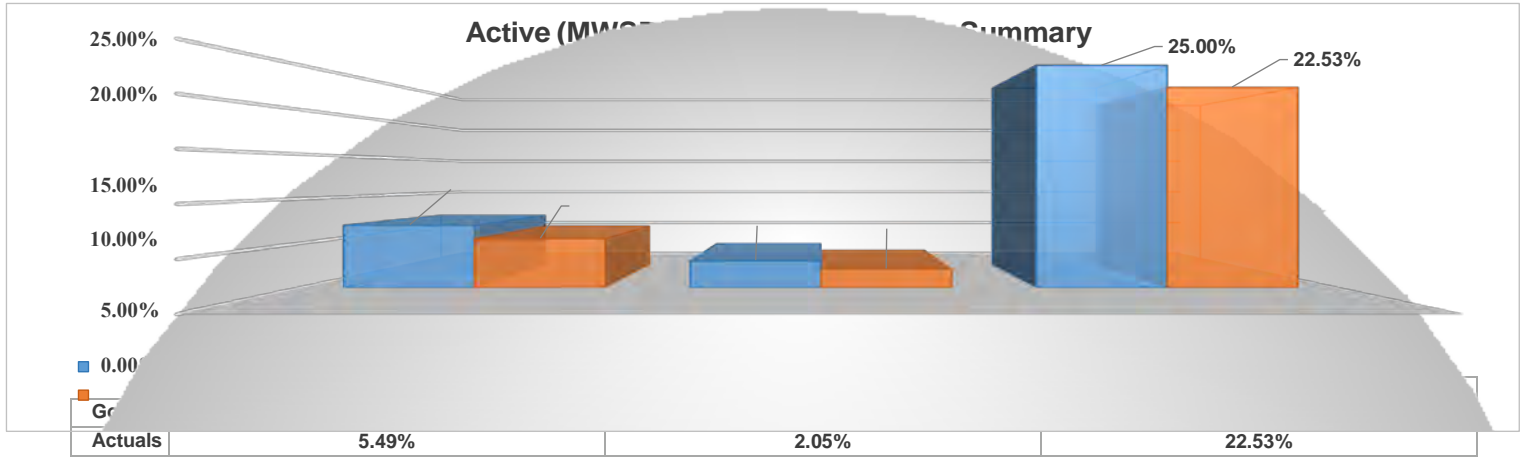
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	5
➤ Completed Projects:	72
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

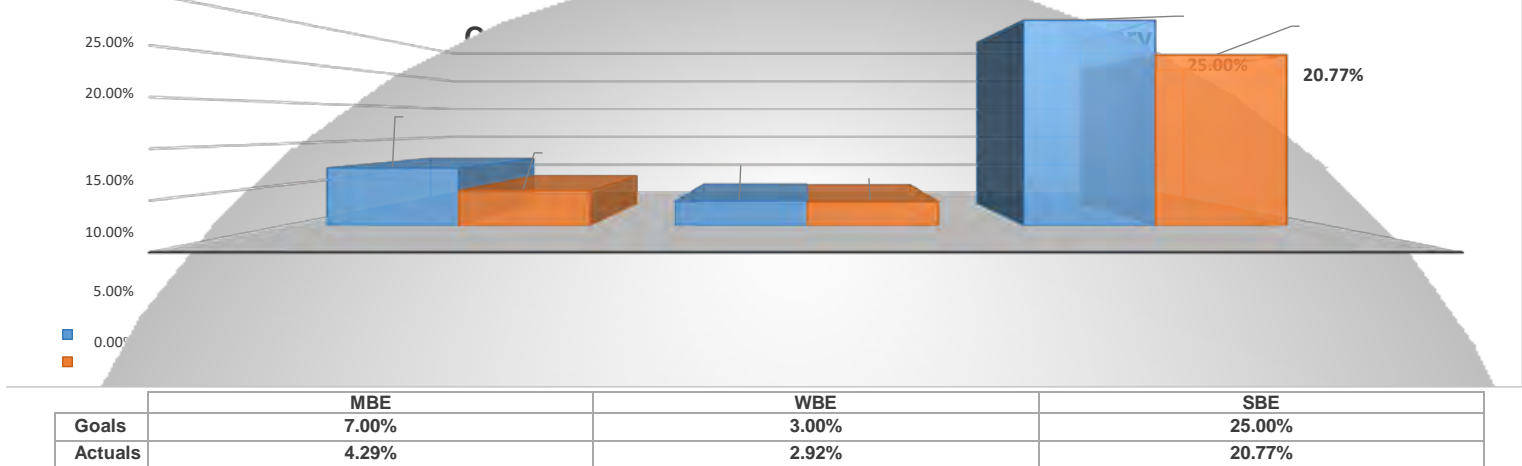
As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 24,039,891.69	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 181,931.20	5.49%	\$ 1,319,428.97	2.05%	\$ 493,586.65	22.53%	\$ 40,993.70

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	1.61%	\$ 488,586.65		\$ -
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,089.77		\$ -		\$ -	9.21%	\$ 92,111.29
C-629A	Hill International	\$ 300,000.00	\$ 147,560.340		\$ -		\$ -	13.66%	\$ 40,993.70



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 271,360,592.22	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 14,441,349.70	4.29%	\$ 11,651,538.79	2.92%	\$ 7,915,018.03	20.77%	\$ 2,999,715.51

**Minority, Women and Small Business Enterprise Payment Reporting
Completed Contracts Payments Detail**

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
TTS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		
C-628A	Dewberry	\$ 1,000,000.00	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.58					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%			
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69					0.00%	\$ -

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of September 2020	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

COMMUNICATIONS REPORT

September 2020

- **COMMISSION AWARENESS EFFORTS:**

2019 Annual Report – Completed editing of submitted articles. Finalized all written content on report outline and readied for submission to media consultant Bellevue Communications. Continued the process of researching and obtaining photographic and other graphic content to accompany the articles and to assist designers in laying out the report. Processed permissions for artwork depicting the Commission bridges. Design meeting are being arranged for October. If the design process proceeds as in prior years, the report should be ready for posting two weeks after the first meeting. Prepared/cropped various graphic content. Culled together Stage 2 information for additional article that was drafted, vetted and finalized.

Robert Chase Palmer Historical Postcard Book – Assisted author Robert Chase Palmer in ensuring accuracy of information on four Delaware River postcards to appear in his forthcoming book. Provided edits and proofreading on four pages involving Allen Brother postcards depicting the New Hope-Lambertville, Upper Black Eddy-Milford, Washington Crossing and Point Pleasant-Byram bridges in the early part of the last century. Some of this work involved additional research.

Scudder Falls Bridge Replacement Project – Updated Route 29 SB closure map on project website. Worked with media consultant Bellevue Communications in continuing efforts to advise the public of potential weekly scheduled travel restrictions. Updated map postings on the project website, removing expired closure/detour routes in the process. Worked with Community Affairs and Engineering in responding to comments and concerns received online or through hotline about project activities. (Forwarded tolling matters to E-ZPass department.) Posted updated alerts on both the project and DRJTBC websites.

Calhoun Street Bridge Walkway Re-Planking – Prepared, distributed and posted a press release alerting the public of walkway closures for re-decking work through September into October.

Centre Bridge-Stockton Bridge Stairway Repairs/Closure – Posted website alert, homepage scroll message, and social media warnings about short-duration closure of access staircase for concrete step installation.

COVID-19 – Disseminated news clippings of potential interest to COVID-19 Task Force members. Participated in twice-weekly managers' call regarding Commission response to operational challenges posed by the coronavirus pandemic.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

- **MEDIA RELATIONS:**

Hot Topics: Walkway work completed at Lower Trenton Bridge; sidewalk replacement work scheduled to begin at Calhoun Street Bridge Sept. 14; Lambertville police discourage truck or treating in 2020; two incidents jam I-80 toll plaza; workers are not throwing old pieces of the Calhoun Street Bridge into the river; despite video, Commission say wood planks not being thrown in river; group to review controversial I-80 rockwall fence plan and elected officials are not invited; Bethlehem barber pays tribute to his dad, a former DRJTBC employee; Moody's announces completion of periodic Bridge Commission ratings review; PA Rep. Wendi Thomas talks about E-ZPass; bridge walkway opens with new composite decking; overnight ramp closures at NJ Route 29 interchange cancelled; various Scudder Falls project travel restrictions posts on social media; architectural firm for DRJTBC's new Scudder Falls administration building makes Architectural Record's top-300 lists.

- **WEBSITE:** Removed E-ZPass commuter discount alerts for Scudder Falls Toll Bridge on DRJTBC and Scudder Falls project websites. Worked with website consultant Michael Mariano of Stokes Creative Group to make operational and/or design changes to various webpages/functions as needed. Added superloads and boating alerts to Scudder Falls project website. Established new other documents page for DRJTBC website; place stormwater management document for federal compliance. Updated Commission meetings and COVID-19 meetings pages for September 21 meeting; uploaded and posted applicable documents for public access. Formatted, uploaded and posted a better cover image of the 2019 audit.
- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report) Edited draft Calhoun Street Bridge walkway closure sign to be printed and laminated in-house. Secured translation for bi-lingual sign announcing walkway closure.

INTERNAL/EXTERNAL COMMUNICATIONS

- A total of 12,700 sessions (visits) were recorded during September for the Commission's website – www.drjtbc.org. That's an increase over the 12,012 sessions recorded in August, but a marked decrease from the 13,228 sessions experienced in September 2019. The higher 2019 total is probably attributable to public interest generated in the wake of the July 2019 start of all-electronic tolling at the first completed Scudder Falls Toll Bridge span.
- Issued five press releases/travel advisories in September; four for the Scudder Falls Bridge Replacement Project and one for the approaching onset of Calhoun Street Bridge walkway replacement work.
- Secured USA Architecture photos for possible use in annual report and website.
- Updated shared-use bike/ped path info on Scudder Falls project website.
- Edited executive director communications as requested.
- Processed NJ Alliance for Action Eagle Awards ad book invoice.
- Participated in Waze traffic app information meeting and established helpful contacts with that growing medium.
- Posted Trenton Makes sign lighting pop-up on website.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

- Facilitated NJ Senator Turner's office constituent toll inquiry to E-ZPass department and responded on status/resolution.
- Responded to New Jersey Herald/Pocono Record reporter Bruce Scruton inquiry on Delaware Water Gap Toll Bridge traffic backups.
- Responded to Trenton Times reporter Kevin Shea regarding Facebook post and video that makes false claim of Commission maintenance crews throwing sections of the Calhoun Street Bridge walkway into the river. Provided an explanation of what the three-second-long video clips actually shows.
- Responded to New Jersey 101.5 FM radio news inquiry regarding the Facebook post and video concerning maintenance workers at the Calhoun Street Bridge walkway.
- Provided River Towns Magazine editor with correct historical information regarding pre-1950s Commission bridges in the publication's distribution area – Washington Crossing to Riegelsville. Assured him we can provide aerial photographs upon request.
- Reviewed/edited Commission meeting legal advertisement.
- Participated in conference calls on upcoming Northampton Street Bridge rehabilitation/improvement project.
- Responded to Princeton drone operator regarding the taking of aerial images of the Lower Trenton Bridge and sign.
- Responded to Facebook inquiry about state park signs on the NJDOT approach to the Scudder Falls Bridge.
- Researched history of former NJ Route 129, the original highway designated for a two-mile-long approach to the Scudder Falls Bridge. This segment was later signed as I-95 upon construction and opening of the highway from Scudder Falls Bridge to Route 1 in 1974.
- Edited, embellished six-page Scudder Falls Bridge history piece submitted by Bellevue Communications; vetted through chief engineer and culled together historical photos to accompany the article. This process is continuing.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of September 2020	1

Community Affairs Report September 2020

The following Community Affairs activities took place during September 2020:

Trenton-Morrisville Salt Storage

Participated in project status teleconferences for salt storage building at Trenton Morrisville Toll Facility. Kept neighboring residents informed of work progress and answered their questions as received.

Calhoun Street Toll Supported Bridge walkway replacement

Created and posted laminated bi-lingual public notification signs of walkway closures for replacement work; posted at additional locations approaching the bridge in Trenton and Morrisville.

Northampton Street Toll Supported Bridge Rehabilitation

Coordinated with public involvement team on possible public officials' presentation/virtual meeting, tentatively to be held in early December.

Lower Delaware Wild & Scenic River Management Council

Participated in conference call/meeting with officials from numerous agencies, discussing the increase in activity along the river this past summer. The Council will be conducting a survey of users at various locations, including in the area of several Commission facilities.

Scudder Falls Bridge Replacement Project Public Involvement

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Coordinated with E-ZPass staff on responses to TOLL BY PLATE and electronic tolling procedure-related inquiries. Also handled questions on canal path closures, future pedestrian/bicycle path and noise concerns. Assisted in posting weekly construction activity notice on project website and disseminating information on various road closures and changes in traffic patterns.

River Currents, Commission employee newsletter

Gathered information and photos for Spring/Summer edition of employee newsletter, including attendance at Northampton County Department of Health event where several Bridge Monitors were acknowledged for outstanding efforts in suicide prevention.

Various Community Affairs activities

Handled various community affairs inquiries, including questions concerning the policy of State Policy safety checks, Use of Facilities requests for events on pedestrian walkways, handled requests for special event lighting of the Trenton Makes sign at the Lower Trenton Toll Supported Bridge and updated website accordingly. Provided images of Commission facilities to Training and Employee Safety Department for use on new training platform. Responding to request from Warren County Engineering Office, concerning status of several Commission projects, both current and completed projects.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A S. Maintenance Facility Site Demo & Environmental Remediation, TTS-737A-002 	1-3
	RJZ/RWL	Salt Operations <ul style="list-style-type: none"> Salt Operations Construction, T-730A Construction Management Services, C-716A-2 	3-4
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A 	4-5
	CTH/KMS	<ul style="list-style-type: none"> Construction Management, CM-669A 	5
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A 	6
	VMF/CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, NJ Approaches, CI-673A 	7
	KMS/RWL	DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I 	7-8
	CTH/KMS	Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A 	8
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2021, C-502A-1M 	9
	CAS/RWL	Commission Administration Building at Scudder Falls <ul style="list-style-type: none"> Design Contract, C-707A Construction Management, CM-707A Construction, T-707A 	9
Washington Crossing Toll Supported Bridge	WMC/RWL	Replacement <ul style="list-style-type: none"> Feasibility Study, C-715A-6 	10
	HDH/MEM	Gantry at the NJ Approach <ul style="list-style-type: none"> Replacement, T/TS-737A-001 	10
New Hope-Lambertville Toll Bridge	CTH/RWL	Salt Storage Facility <ul style="list-style-type: none"> Design, C-702B-5 Construction Management/Inspection, C-704A-1 Construction, T-611A 	11
	HDH/JRB/RWL	East Abutment Stone Veneer <ul style="list-style-type: none"> Study, C-704A-2 	12
Uhlerstown-Frenchtown Toll Supported Bridge	HDH/RWL	Replacement of NJ Upstream Retaining Wall <ul style="list-style-type: none"> Design, C-732A-1 	12
I-78	WMC/RWL	Power and Communication Infrastructure <ul style="list-style-type: none"> Design Services, C-732A-3 	13
	VMF/WMC/KMS	Pavement, Longitudinal Joint Rehabilitation <ul style="list-style-type: none"> Design, C-502A Construction Inspection, C-502A Construction, T/TS-734A-003 	13-14

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane

CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels

CAS – C. Stracciolini

RJZ – R. Zakharia

RLR – R. Rash

CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Northampton Street Toll Supported Bridge	MEM/CTH	Rehabilitation <ul style="list-style-type: none"> Design Services, C-590A 	14
District 2 and 3	RJZ/RWL	Phase 1 Toll Collection Counting Facilities <ul style="list-style-type: none"> Preliminary, Final & Post Design Services, C-696B-1 	15
	JRB/RWL	Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges <ul style="list-style-type: none"> Design, C-715A-1 Construction Management, C-733A-1 Construction, T/TS-735A-004 	15-16
Multiple Facilities and/or Commission-Wide	WMC/RWL	Electronic Surveillance/ Detection System <ul style="list-style-type: none"> ESS Maintenance Contract, DB-724A 	16
	CAS/RWL	Electronic Toll Collection <ul style="list-style-type: none"> Customer Service Center/Violation Processing Center Project, DB-584A 	17
	CAS/RWL	Traffic Count Program Upgrade <ul style="list-style-type: none"> DR-550A 	17
	CAS/RWL	Electronic Toll Collection System Replacement <ul style="list-style-type: none"> Design, Build, and Maintain, DB-540A All Electronic Tolling Study, C-701A-5 SFB All Electronic Tolling System, Installation Management, C-701A-7 	17-18
	WMC/RWL	Job Ordering Contracting Program Manager, C-727A	18
	HDH/MEM	General Engineering Consultant Annual Inspections <ul style="list-style-type: none"> 2015-2018 Annual Inspections, C-684A 	18-19
	CAS /RWL	2015-2016 Traffic Engineering Consultant <ul style="list-style-type: none"> C-686A 	19

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
CTH – C. Harney
VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels
CAS – C. Stracciolini
RJZ – R. Zakharia
RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**October 26, 2020
PROJECT STATUS REPORT**

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

**Preliminary, Final & Post Design Services
Contract No. C-519A**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. Site visits continue to be conducted by the Consultant as further field investigation needs are identified. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys at Trenton Morrisville site. Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future is complete. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This is being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26th in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. GF provided Contract T-730A Bid Set on January 31, 2020 consistent with this Project's scheduled Public Bidding of February 3, 2020. Electronic Bids were received on March 5th, and Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27th Regular Monthly Meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

October 26, 2020 PROJECT STATUS REPORT

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II. Screening for suspected Bog Turtles and other federally endangered species' was made on June 14th, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meetings were held on June 20th 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; per one of PADEP required pre-requisites to obtain approval of this site's NPDES permit, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16th 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. In addition; the ACOE biologist who provided the survey agreed that the pond that exist on-site is man-made and that it is not considered jurisdictional based on his field inspection. Furthermore; two state identified endangered species were identified to potentially exist on-site by the Pennsylvania Natural Diversity Inventory (PNDI). The design team initiated field surveys on March 13th 2020 and field traps were placed to determine if their habitat exists within the Commission property to develop a mitigation plan.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019 and is currently under their review.

Another Contract TTS-737A-2 Design Development submission was made by GF on 10/30/19 as an advanced Contract for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. A submission review meeting was conducted with the Consultant on 11/13/19, and a Final Design submission was made on 12/2/19. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

SOUTHERN MAINTENANCE FACILITY Site Demolition & Environmental Remediation Construction Contract No. TTS-737A-002

Advance Contract TTS-737A-2 with one of the Commission's standing Job Order Contractor RCC Builders was executed January 22, 2020, and a Pre-Construction Meeting was conducted on January 16th. A BCCD Pre-Construction Meeting was held on February 3rd 2020 upon which field activities have started. Buildings' demolition have been completed, underground and above ground storage tanks have been removed, backfill material is currently being placed. Removal of hazardous and non-hazardous waste to DEP designated dumping sites is currently near completion. Project was five (5) days short of substantial completion and ahead of schedule prior to Project suspension that was issued by the Commission effective March 20, 2020 that was in

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accordance with the PA Governor's directive in response to the current COVID-19 Pandemic. Accordingly; all Construction activities have stopped and resumed on May 11, 2020 in accordance with the Pa Governor's directive to allow Construction to resume effective May 1, 2020.

Project achieved Substantial Completion on June 1, 2020. Final Inspection was made on June 2, with minor punch list that was issued to the Contractor to address on June 4th and as part of Project close-out phase. Project Completion was attained on June 15, 2020 and Project will be closed upon receipt of Gordian Final Invoice.

TRENTON-MORRISVILLE SALT OPERATIONS

Construction

Contract No. T-730A

Contract T-730A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of April 27, 2020.

This Contract will cover Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to construct and complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This Contract is being planned to be completed prior to the demolition of the existing Trenton Morrisville Toll Bridge Administration Building together with the existing salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on April 28, 2020 and Contract execution and full Notice to Proceed was issued May 22, 2020, which was three (3) days ahead of its Contract specified anticipated date. Preconstruction Meeting was conducted on May 19, 2020, All Long Lead Delivery Items submittals as required to meet the Project Schedule were complete. Construction field activities have begun on May 25, 2020 with site demolition and tree removal as part of Phase 1 which includes parking reconfiguration on Wood Street and the existing Commission Maintenance parking lot. Phase 1 was completed on June 18th, and work at Phase 2 that includes the fueling station, salt building, storm water infiltration basin and balance of the site improvements is near completion.

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Construction Management Services
Contract No. C-716A-2

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Trenton Morrisville Salt Operations Project.

Notice of Award and Limited Notice to Proceed was issued to JMT effective May 4, 2020.

Construction Activities have started May 25, 2020, JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services.

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

Final Design
Contract No. C-660A

During the September reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings via conference call, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team.

Construction
Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 881 Contractor RFIs and a total of 1,573 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

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During the September reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Traffic patterns throughout the Project remained consistent, with no major changes.

In **Pennsylvania**, during the September time period, construction continued on: ITS and highway lighting conduit/junction box installation at various locations in PA; road construction, including paving, continued along the closed portions of I-295 EB in PA; concrete was placed and then cured for the approach slabs at both abutments of the new Stage 2 Bridge over the Delaware Canal; installing MSE panels and moment slabs at Retaining Wall PA-R, and resumed work at retaining walls PA-A and PA-B, all in the Taylorsville Road interchange; roadway construction on Woodside Road/Taylorsville Road intersection for the Stage WT-4 work; railing component installation along the pedestrian/bicycle shared-use path; roadside landscaping erosion control measures at various areas; and, work on the extra items of work for the Bridge Monitor/All Electronic Toll (BM/AET) Building.

On the **Main River Bridge (MRB)**, during the September period, the downstream MRB structure construction continued on: the modular deck joint drainage trough at Abutment No. 1 in PA; poured and cured the column and pier cap at Pier No. 1 in PA; began column construction and formwork/rebar installation at Pier No. 2 in PA; poured the footing and stripped the forms for Pier No. 3 in PA; completed the installation of the cofferdam, poured the mud slab, and began the drilled shaft foundations for Pier No. 4 in PA; and continued with the installation of the trestle/fingers for the NB MRB in the vicinity of Pier No. 4.

In **New Jersey**, during the September period, construction continued on: the ITS and highway lighting conduit/junction box installation at various locations; drainage installation and roadway construction at various locations along I-95NB; excavation and lagging installation for moment slabs and rip rap slope protection between the Delaware & Raritan Canal and the west side of Route 175; continued soldier pile/drilled shaft installation for the NJ pedestrian/bicycle shared-use path; continued construction of the I-295 entrance ramp M side retaining walls along Ramp M and I-95NB; and, continued installing deck formwork and shear studs at the Main Approach Bridge (MAB) carrying I-295 traffic over Route 175, Delaware & Raritan Canal, and Route 29 NB.

Construction Management
Contract No. CM-669A

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

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The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

Construction Inspection of the Pennsylvania Approach Contract No. CI-671A

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued providing four (4) full-time inspectors for inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

Construction Inspection of the Main River Bridge Contract No. CI-672A

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide five (5) full time inspectors for inspection of the work on the Main River Bridge portion of the Project with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

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Construction Inspection of New Jersey Approach Contract No. CI-673A

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing for work on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers. One of GF's inspectors went out on medical leave for 12 – 16 weeks and is being temporarily replaced with another GF inspector during this temporary leave. Also during this reporting period, invoice and Progress Report No. 40 were received and reviewed.

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting – During the September time period AECOM reviewed and responded to questions concerning the PA wetlands mitigation site requirements for the Project.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers; and submission of the 2020 Water Temperature Monitoring, Water Quality Monitoring, Cofferdam Monitoring, and Short-nose Sturgeon Monitoring Reports to the respective regulatory agencies.

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Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

Final Design Services
Contract No. C-662A

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

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CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021
Task Order Assignment No. C-502A-1M

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of punch-list and close-out items for Construction Contract T-707A for the New Commission Administration Building and CM/CI Contract CM-707A; and, completed field oversight of the Job Order Contract for the additional repairs of the I-78 roadway longitudinal pavement joints.

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS Design Contract No. C-707A

The final invoice from USA Architects was process and a consultant agreement modification was executed to closeout this contract.

Construction Management Contract No. CM-707A

Joseph Jingoli & Son, Inc. facilitated the monthly project closeout meeting and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals and project punch list items. Staff from the construction manager includes the Project Manager and he is on site as needed as field work by the contractor occurs. Additionally, Jingoli continues to inspect completed work from the project punch-list. A meeting to review and punchlist the Building Automated System was completed.

Under subcontract to Jingoli, building system commissioning services will be completed by Borton Lawson.

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Construction
Contract No. T-707A

Project closeout items were submitted by the contractor and are being reviewed by the project team. Bracy Construction is completing items on the punch list.

WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE

WASHINGTON CROSSING BRIDGE REPLACEMENT FEASIBILITY STUDY
Contract No. C-715A-6

Pennoni Associates is developing a purpose and need document as well as context sensitive design/aesthetic features, detailed plans for approach roadway conditions and impacts, and bridge alternative life cycle costs for incorporation into the Washington Crossing Bridge Replacement Feasibility Study.

REPLACEMENT OF GANTRY AT THE NJ APPROACH T/TS-737A-001

The sign structure previously at the east approach to the WCTSB was removed in the spring of 2018 after sustaining collision damage. A functioning sign structure is located at the west approach of the bridge. The bridge is currently posted for a 3 Ton weight limit, an 8'-0" vertical clearance and a 6'-6" horizontal clearance. This Job Order contract with RCC Builders is to replace the gantry at the New Jersey -east- approach, for the purpose of supporting clearance bars and electronic surveillance equipment as well as displaying several regulatory and warning signs. NTP was given 3/30/2020. A pre-construction meeting was held via teleconference on 4/8/2020.

Field work started on the project the end of May. A two (2) foot section was bolted to the existing column at the south side of the east approach to the bridge to increase the height of the new gantry. The concrete work for the footer of the new column to be erected at the south side of the east approach is to start the week of June 8th.

On Friday night, June 19th, the remaining sections of the gantry were installed by RCC. The following week, maintenance re-installed the headache bars. Maintenance has installed the warning signs for the bridge, and reran an exposed conduit and wiring around the new footing for future use to provide electric to the gantry.

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NEW HOPE-LAMBERTVILLE TOLL BRIDGE

SALT STORAGE FACILITY - DESIGN Task Order Assignment No. C-702B-5

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted final bid documents on January 25, 2019 and the construction project was awarded at the March 25, 2019 Commissioners Meeting. IH is currently performing post-design/post-award services as necessary to assist with project closeout.

SALT STORAGE FACILITY – CM/CI Task Order Assignment No. C-704A-1

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective April 1, 2019. A project kick-off meeting was held with GPI on April 3, 2019 with operations and supervisory staff in attendance. GPI will provide a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. GPI attended a kick-off meeting with the contractor (Magnum), conducted job progress meetings and performing construction management, inspection and project closeout activities.

SALT STORAGE FACILITY - CONSTRUCTION Contract No. T-611A

At the March 25, 2019 Commissioners Meeting, the Commission awarded Contract No. T-611A, New Hope-Lambertville Toll Bridge Salt Storage Building to Magnum Inc. of Warminster, PA for an amount not-to-exceed \$1,439,584.00. Magnum was provided with Notice of Award/Limited Notice to proceed on March 26, 2019 and a full Notice-to-Proceed was given on April 24, 2019. A kick-off meeting was scheduled with Magnum on May 3, 2019. Magnum has achieved substantial completion and the new building is fully operational. Minor site restoration tasks are anticipated to be complete in October 2020.

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NEW HOPE-LAMBERTVILLE TOLL BRIDGE STONE VENEER C-704A-2

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. Report was finalized 7/15/2019. Preliminary design/repair documents received 8/9/2019, and reviewed by 8/23/19. Revisions to design documents received electronically on 9/13/2019. Anticipate the repairs to go to a JOC and initiate late summer 2020.

UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE REPLACEMENT OF NJ UPSTREAM RETAINING WALL C-732A-1

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

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INTERSTATE 78 TOLL BRIDGE

I-78 POWER AND COMMUNICATION INFRASTRUCTURE DESIGN SERVICES Contract No. C-732A-3

In support of developing a hardwired power and communication type infrastructure along the Commission's jurisdiction of Interstate 78, Arora and Associates continued to develop their camera analysis with an emphasis on camera coverage levels of detection, observation, recognition, and identification.

I-78 PAVEMENT, LONGITUDINAL JOINT REHABILITATION Design Contract No. C-502A (AECOM's CPMC Contract)

This project is for the rehabilitation of deteriorated longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction. The scope of work also includes minor pothole repairs, line striping and replacement of reflective pavement markers where removed during the asphalt repairs.

The contract specifications and construction details were modified from the previous JOC contract, No. T/TS-734A-001, I-78 Pavement Joint Rehabilitation, to adapt to the scope of work in this current JOC contract, which addresses the deteriorated longitudinal joints within the Commission's jurisdiction. AECOM performed an assessment of the deteriorated joints throughout the Commission's I-78 NJ jurisdiction and provided the estimate of quantities and engineer's estimate for this construction contract. This project's construction phase was procured through the Commission's JOC program. This design effort is complete.

Construction Inspection Contact No. C-502A (AECOM's CPMC Contract)

Construction Inspection for this JOC contract was provided by AECOM through their CPMC contract. AECOM is working under the Construction Manager, Gordian and their Subconsultant, CMTS, the firm's managing the overall JOC contract to close out the construction contract.

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Construction
JOC Contract No. T/TS-734A-003

During this reporting period the T/TS-734A JOC's supplemental change order and final invoice is being developed. The JOC north contractor, Mount Construction Company, Inc. (Mount) completed the scope of work associated with this JOC contract in August 2020, including milling/paving the remaining longitudinal joint patches, pothole patching and perimeter patch sealing throughout the Commission's I-78 NJ corridor within nightly, double lane closures. Permanent line striping and reflective pavement marker installation were also included in this contract and completed. Invoice No. 3/Final and a supplemental change order are currently being developed to adjust the final as-built quantities. Mount has demobilized their equipment from the project site.

NORTHAMPTON STREET TOLL-SUPPORTED BRIDGE REHABILITATION

Design Services
Contract No. C-590A

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted there preliminary design plans and specification. GPI is continuing to work toward the Pre-Final design submission that is scheduled for October 16, 2020.

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DISTRICT 2 AND 3

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

Preliminary, Final & Post Design Services
Task Order Assignment No. C-696B-1

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

Design
Task Order Assignment No. C-715A-1

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Construction has been completed and a final walkthrough was performed on July 24. One punch list item remains and this contract will be closed out when it is completed.

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Construction Management Task Order Assignment No. C-733A-1

Under this Task Order Assignment (TOA) the Consultant, KS Engineers, P.C., (KSE), is providing professional services for the construction inspection of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. KSE is providing one full-time inspector during the appropriate periods of construction as well as providing cost, quality, and progress control administrative and field services.

Construction has been completed and a final walkthrough was performed on July 24. One punch list item remains and this contract will be closed out when it is completed.

Construction Contract No. T/TS-735A-004

Under this Job Order Contract (JOC) the Contractor, Mount Construction, Inc., (Mount), is providing construction services for approach roadway improvements at the Centre Bridge – Stockton (CB-S), New Hope – Lambertville (NH-L), and Uhlerstown – Frenchtown (U-F) Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on May 27, 2020. A pre-construction kick-off meeting was held online on May 27 and attended by representatives from the Commission, Mount, Pennoni (Design Engineer), Gordian (JOC Program Manager), CMTS (JOC Construction Manager), and KS Engineers (Construction Inspector). A conference call was held with officials from Lambertville and New Hope on May 28 to detail the project.

Construction has been completed and a final walkthrough was performed on July 24. One punch list item remains and this contract will be closed out when it is completed.

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM ESS MAINTENANCE CONTRACT Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

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ELECTRONIC TOLL COLLECTION CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT Contract No. DB-584

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

Commission staff worked with Conduent to establish their connectivity to the relocated toll host that now resides within the data room at the Scudder Falls Administration Building. Conduent procured a secondary circuit to the Scudder Falls Administration Building for redundancy and Commission Staff worked with Conduent to configure the router. Commission Staff is also assisting Conduent with establishing connectivity to the disaster recovery toll host located at the New Hope Administration Building.

TRAFFIC COUNT PROGRAM UPGRADE Contract No. DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN Contract No. DB-540A

Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**October 26, 2020
PROJECT STATUS REPORT**

**ELECTRONIC TOLL COLLECTION / TOLLING
TASK ORDER CONSULTANT**

ALL ELECTRONIC TOLLING STUDY
Task Order Assignment No. C-701A-5

This task order assignment will be closed out once all invoicing is complete.

SCUDDER FALLS BRIDGE
ALL ELECTRONIC TOLLING SYSTEM – INSTALLATION MANAGEMENT
Task Order Assignment No. C-701A-7

There was no activity on this Task Order Assignment.

TRAFFIC AND REVENUE FORECAST
Task Order Assignment No. C-728A-1

A task order agreement was prepared and executed for this assignment. Historic Commission traffic data, capital programs and Traffic Engineering Reports were provided to RK&K for their use with this project. A kick-off meeting with Commission Staff and the RK&K team was facilitated.

JOB ORDER CONTRACTING

JOB ORDER CONTRACTING PROGRAM MANAGER
Contract No. C-727A

Gordian Group's activities included providing program management services in support of individual job orders.

GENERAL ENGINEERING CONSULTANT 2015-2020
ANNUAL INSPECTIONS
C-684A

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

October 26, 2020

PROJECT STATUS REPORT

The Final Draft 2019 Annual Inspection Report has been finalized and is being submitted to the Commission for acceptance at the April 2020 Commission Meeting.

A kick-off meeting was held on February 26 for the 2020 Toll-Supported Bridge (TSB) Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Deputy Executive Director of Operations and VCEA.

Inspections were scheduled to begin in late March at multiple toll-supported bridges. Due to the COVID-19 pandemic, and following guidelines from PennDOT and NJDOT, the TSB inspections due in March were pushed back into April. Inspections are scheduled to start the week of April 6, 2020. Field inspections for the Toll Supported bridges were started the week of April 6, 2020, with priority given to the bridges with a March due date. To date bridge inspections have been completed. Three (3) March bridges will have NBI dates that were pushed back to April (CBS, RB, UBEM), due to the Covid-19 delays and the resulting 2-week delay at the beginning of the schedule. All other bridge dates (months) have been met.

The Facility Inspections, on July 14 (Southern Region), and July 15, 2020 (Central & Northern Region), have been completed. Due to Covid-19 related issues, inspections were performed from the exterior of the facilities, unless specific issues were identified prior to the inspection by Maintenance.

Sign Retro-reflectivity Assessment scheduled for the nights of October 13 and 14, 2020.

The Draft Maintenance Report was submitted via ftp on September 25, 2020. The Draft Annual Inspection Report is due for submission on October 8, 2020.

2015-2016 TRAFFIC ENGINEERING CONSULTANT

Contract No. C-686A

There was no activity on this Agreement.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of September 2020	1-23

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF September 2020

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

Radio System

- During the month of September 2020, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have continued working with personnel who manage the Stockton Tower to prepare for the extension of the Stockton Tower and installation of radio equipment. Currently a Purchase Order from Purchasing to American Towers has been executed. Permits were obtained and the construction schedule is being developed.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours. Currently PSBS is working with Motorola and the New Jersey State Police to correct an issue with the Motorola software that is adversely affecting some of our new radio installations.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.
- PSBS personnel removed radios from commission vehicles taken out of service.

Access Control System

- During the month of September 2020, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors. New badges were print for those without Essential Employee designation.
- Various door alarms and ACS issues were addressed both during and after normal working hours.
- During the month of September 2020, PSBS began printing badges with the approved holographic image approved by the ED for added security of commission badges.

Public Safety & Bridge Security

- During the month of September, Bridge Monitors Parichuk and Harron received a proclamation from North Hampton county Executive Lamont McClure

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF September 2020

- During the Month of September PSBS personnel worked with engineering on the I-78 power and communication project.
- During the Month of September, PSBS continued to social distance the PCC by utilizing the SCC at NHLTB.
- During the Month of September, PSBS continued to social distance staff by using UBE TSB for central region AC's, TM TB for Southern region AC's.
- During the month of September 2020, PSBS continued to update and implemented the Alternate Work Procedures for the COVID-19 pandemic
- During the month of September 2020, PSBS personnel reengaged work with Schneider Electric on various new Capital Projects, pending projects and current construction projects due to the COVID-19 pandemic.
- During the month of September 2020, PSBS staff used the Rave mass notification system for Covid-19 commission alerts
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- The PSBS Primary & Secondary Control Center (PCC, SCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of September 2020, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed thirty eight video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.
- During the month of September 2020, PSBS reengaged work with signal services to install an oversized vehicle detection radar system at Riegelsville.
- During the month of September 2020, PSBS worked with maintenance to install lighted LED weight restricted signage at various toll supported bridges.

Miscellaneous

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF September 2020

- On September 10th 2020, PSBS attended a Teams meeting with engineering for the T- 519A Southern Operations & Maintenance Facilities - Primary Control Center
- In September 2020, PSBS Staff attended the Coronavirus Update Meetings. Meetings took place each Tuesday in September
- In September 2020, PSBS Staff attended the PSBS Coronavirus Staff meeting. Meetings took place each Monday and Wednesday in September
- During the month of September 2020 PSBS staff worked on updating the Commission's COP-E Plan regarding the Coronavirus pandemic.

ESS Request Video

Report Run Date: 9/30/2020

Report Month: 9/1/2020- 9/30/2020

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2519	9/1/20	DRJTBC	M. Wahl	EP	Motor Vehicle Accident	Michael Wahl
2520	9/1/20	DRJTBC	Bill Wright	EP	Other	Denis Stites
2521	9/1/20	DRJTBC	Matt Skrebel	EP	Motor Vehicle Accident	Matt Skrebel
2522	9/1/20	PSP - Belfast	TPR. Ryan Seiple	I78	Motor Vehicle Accident	Michael Wahl
2523	9/2/20	DRJTBC	Nicholas Knechel	Calhoun St.	Motor Vehicle Accident	Nicholas Knechel
2524	9/2/20	DRJTBC	Matt Skrebel	TM	Police Chase	Matt Skrebel
2525	9/2/20	DRJTBC	M. Leary Jr	TM	Motor Vehicle Accident	Mark Leary Jr
2526	9/2/20	DRJTBC	M. Leary Jr	Washington Crossing	Motor Vehicle Accident	Mark Leary Jr
2527	9/2/20	DRJTBC	M. Leary Jr	TM	Other	Mark Leary Jr
2528	9/3/20	DRJTBC	Matt Skrebel	Uhlerstown-French town	Other	Matt Skrebel
2529	9/3/20	DRJTBC	M. Leary Jr	Lower Trenton	Motor Vehicle Accident	Mark Leary Jr
2530	9/4/20	DRJTBC	M. Leary Jr	Northampton	Other	Mark Leary Jr
2531	9/5/20	DRJTBC	J Boraski	Lower Trenton	Commission Damage	Kevin Clark
2532	9/5/20	DRJTBC	T Cevasco	Riverton-Belvidere	Overweight Crossing	Kevin Clark
2533	9/6/20	DRJTBC	A. León	Washington Crossing	Motor Vehicle Accident	Ariel Leon
2534	9/8/20	Falls Township PD	Det. John Vella	TM	Police Investigation	Mark Leary Jr
2535	9/9/20	DRJTBC	M. Leary Jr	TM	Motor Vehicle Accident	Mark Leary Jr
2536	9/9/20	DRJTBC	Matt Skrebel	DWG	Motor Vehicle Accident	Matt Skrebel
2537	9/8/20	DRJTBC	Matt Skrebel	DWG	Hit & Run MVA	Matt Skrebel
2538	9/9/20	DRJTBC	Matt Skrebel	Scudder Falls	Commission Damage	Matt Skrebel
2539	9/11/20	DRJTBC	Nicholas Knechel	Uhlerstown-French town	Motor Vehicle Accident	Nicholas Knechel
2540	9/12/20	DRJTBC	M. Leary Jr	TM	Commission Damage	Mark Leary Jr
2541	9/14/20	DRJTBC	M. Wahl	TM	Motor Vehicle Accident	Michael Wahl

ESS Request Video

Report Run Date: 9/30/2020

Report Month: 9/1/2020- 9/30/2020

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2542	9/14/20	DRJTBC	M. Wahl	PC	Other	Michael Wahl
2543	9/16/20	DRJTBC	Nicholas Knechel	I78	Motor Vehicle Accident	Nicholas Knechel
2544	9/16/20	DRJTBC	M. Leary Jr	Calhoun St.	Other	Mark Leary Jr
2545	9/17/20	PSP Trevoze	Tpr. Igor Karlov	Calhoun St.	Other	Nicholas Knechel
2546	9/18/20	DRJTBC	Matt Skrebel	EP	Hit & Run MVA	Matt Skrebel
2547	9/18/20	DRJTBC	M. Wahl	NHL	Motor Vehicle Accident	Michael Wahl
2548	9/19/20	DRJTBC	M. Wahl	Uhlerstown-French town	Motor Vehicle Accident	Michael Wahl
2549	9/20/20	DRJTBC	M.Wahl	PC	Other	Michael Wahl
2550	9/20/20	DRJTBC	M.Wahl	PC	Motor Vehicle Accident	Michael Wahl
2551	9/23/20	Warren County Prosecutor's	Detective Sgt.John Marino	Northampton	Sexual Assault	Matt Skrebel
2552	9/26/20	DRJTBC	K. Raike	EP	Motor Vehicle Accident	Kevin Raike
2553	9/28/20	Pohatcong Township Police Dept	Patrolman Daniel Vergalito #24	Riegelsville	Police Investigation	Matt Skrebel
2554	9/28/20	DRJTBC	Steve Mongiovi	EP	Motor Vehicle Accident	Stephen Mongiovi
2555	9/29/20	DRJTBC	M. Wahl	Washington Crossing	Motor Vehicle Accident	Michael Wahl
2556	9/29/20	DRJTBC	Matt Skrebel	Northampton	Overweight Crossing	Matt Skrebel

Total for Month: 38

AUGUST 2020

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	0	0
Delaware Water Gap 41	0	0	0	0	6	1	36	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland – Columbia 43	0	0	0	0	0	0	0	0
Riverton – Belvidere 44	0	0	0	0	0	0	2	0
Rt 22 EP 45	0	0	0	0	0	0	112	0
Northampton St 46	0	1	0	0	0	0	26	0
I-78 47	0	2	1	1	8	8	47	0
Riegelsville 48	0	0	0	0	0	0	0	0
Upper Black Eddy Milford 49	0	0	0	0	0	0	4	0
Uhlerstown Frenchtown 50	0	0	2	0	0	0	13	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	0	0	0	0	15	0
New Hope Lambertville Toll 53	0	0	1	0	1	0	13	0
New Hope Lambertville 54	0	0	1	0	0	0	26	0
Washington Crossing 55	0	0	0	0	0	0	1	0
Scudder Falls 56	0	0	1	0	20	0	0	0
Calhoun St 57	0	0	0	0	1	0	1	0
Lower Trenton 58	0	2	0	0	0	1	0	0
Morrisville Trenton 59	0	5	5	0	2	1	0	0

	Citations	Warnings	Security Checks
New Jersey State Police	342	118	901
Pennsylvania State Police	75	25	444

Sept. 2020 Overweight Crossings-Central Region

9/30/2020

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	76	2	0	2	2	0	2	0	0	0	0	0
Northampton St.	454	5	5	0	1	1	0	3	0	3	0	1
Riegelsville	141	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown-Frenchtown	61	2	1	1	1	1	0	1	0	1	0	0
September Totals	732	9	6	3	4	2	2	4	0	4	0	1
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	616	27	7	19	20	12	9	4	2	2	29	3
Northampton St.	3867	30	28	0	16	11	4	8	0	8	0	2
Riegelsville	1010	2	3	1	2	2	0	0	0	0	0	0
Uhlerstown-Frenchtown	316	20	3	47	18	14	5	2	1	2	1	1
Year to Date Totals	5809	79	41	67	56	39	18	14	3	12	30	6

Sept. 2020 Overweight Crossings-Southern Region

9/30/2020

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	14	86	0	86	1	1	0	83	35	48	1	1
Calhoun Street	83	1	1	0	0	0	0	1	0	1	0	0
Washington Crossing	158	3	3	0	1	0	1	1	1	0	0	1
New Hope	79	1	1	0	0	0	0	1	1	0	0	0
Lambertville												
Centre Bridge	73	11	1	10	11	7	4	0	0	0	0	0
Stockton												
September Totals	407	102	6	96	13	8	5	86	37	49	1	2
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	28	254	0	254	10	9	1	241	100	141	1	2
Calhoun Street	288	16	13	3	7	3	4	9	3	6	0	0
Washington Crossing	924	18	16	2	4	1	3	13	4	9	0	1
New Hope												
Lambertville	600	15	12	3	7	3	4	7	6	1	0	1
Centre Bridge												
Stockton	343	28	5	23	27	18	9	1	1	0	0	0
Year to Date Totals	2183	331	46	285	55	34	21	271	114	157	1	4

SR/CR September 2020 Overweight Turnarounds/Crossings Report

Southern Region Bridge	Total Turnarounds	Total To NJ	Total To PA	Total Overweights
Lower Trenton	28	10	18	254
Calhoun Street	288	76	212	16
Washington Crossing	924	69	855	18
New Hope Lambertville	600	127	473	15
Centre Bridge Stockton	343	99	244	28
YTD SR Totals	2183	381	1802	331
Central Region Bridge	Total Turnarounds	Total To NJ	Total To PA	Total Overweights
Riverton-Belvidere	616	523	93	27
Northampton St.	3867	3480	387	30
Riegelsville	1010	636	374	2
Uhlerstown - Frenchtown	316	281	35	20
YTD CR Totals	5809	4920	889	79
Southern/Central Region Bridges	Total Turnarounds	Total To NJ	Total To PA	Total Overweights
January thru August SR/CR Totals	7992	5301	2691	410

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-BelvidereMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 5-Sep	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	TOTAL
Hours Worked	168	168	168	168	672
Patrols	74	62	65	69	270
Overweight Crossings	1	0	0	1	2
Overweights Refused	15	10	20	31	76
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	2	0	0	0	2
State / Local Police Requested	8	3	12	10	33
Fire Dept. Requested	0	0	0	0	0
Public Interaction	64	32	33	67	196
Traffic Control	10	2	4	2	18
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	8	6	9	7	30

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton StreetMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 5-Sep	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	149	121	106	124	500
Overweight Crossings	0	2	0	3	5
Overweights Refused	140	100	110	104	454
Motorist Aid	1	0	0	1	2
Medical Assistance	1	0	0	0	1
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	0	2	1	4
Fire Dept. Requested	0	0	0	0	0
Public Interaction	118	146	153	168	585
Traffic Control	16	41	38	37	132
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	5	5	12	10	32
Miscellaneous	2	9	6	3	20

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE RiegelsvilleMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 5-Sep	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	74	100	104	81	359
Overweight Crossings	0	0	0	0	0
Overweights Refused	50	28	31	32	141
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	2	1	0	0	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	71	61	53	62	247
Traffic Control	10	7	5	13	35
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	2	2
Miscellaneous	0	0	0	0	0

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-MilfordMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 5-Sep	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	TOTAL
Hours Worked	0	11	2.5	0	13.5
Patrols	0	4	2	0	6
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	2	0	2
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	1	0	1
Miscellaneous	0	2	0	0	2

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-FrenchtownMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 5-Sep	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	TOTAL
Hours Worked	59	68	55	28	210
Patrols	26	28	26	9	89
Overweight Crossings	2	0	0	0	2
Overweights Refused	7	19	7	18	51
Motorist Aid	0	6	0	0	6
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	0	1	0	2
Fire Dept. Requested	0	0	0	0	0
Public Interaction	21	33	18	12	84
Traffic Control	3	2	0	0	5
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	1	2	1	0	4
Miscellaneous	1	1	1	0	3

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia PedestrianMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 5-Sep	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	TOTAL
Hours Worked	0	0	0	0	0
Patrols	14	14	14	14	56
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	288	168	168	96	720
Patrols	29	16	21	17	83
Overweight Crossings	6	3	2	0	11
Overweights Refused	17	21	19	16	73
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	3	3	2	3	11
Fire Dept. Requested	0	0	0	0	0
Public Interaction	12	27	19	15	73
Traffic Control	20	24	21	19	84
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	10	7	5	8	30
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	540	312	328	192	1372
Patrols	80	31	34	19	164
Overweight Crossings	0	1	0	0	1
Overweights Refused	33	18	15	13	79
Motorist Aid	0	1	0	0	1
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	2	1	0	0	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	72	47	41	33	193
Traffic Control	37	19	15	13	84
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	25	18	11	8	62
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH September

YEAR 2020

ACTIVITY/SERVICE	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	288	168	168	264	888
Patrols	81	57	52	66	256
Overweight Crossings	1	1	0	1	3
Overweights Refused	42	37	44	35	158
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	1	0	1	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	42	23	25	31	121
Traffic Control	43	38	44	36	161
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	7	5	9	13	34
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun StreetMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	576	0	0	0	576
Patrols	78	0	0	0	78
Overweight Crossings	0	1	0	0	1
Overweights Refused	32	22	17	12	83
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	1	0	0	1
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	27	19	11	9	66
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	15	9	18	21	63
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	84	84	76	72	316
Patrols	42	37	39	40	158
Overweight Crossings	28	5	35	17	85
Overweights Refused	5	3	4	2	14
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	28	5	35	18	86
Fire Dept. Requested	0	0	0	0	0
Public Interaction	17	8	5	5	35
Traffic Control	33	8	39	19	99
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	4	9	7	4	24
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lumberville - Raven RockMONTH SeptemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 12-Sep	WEEK OF 19-Sep	WEEK OF 26-Sep	WEEK OF 30-Sep	TOTAL
Hours Worked	0	0	0	0	0
Patrols	12	10	9	6	37
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

2020

AC Monthly Activity Report

September 2020

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	171	85	1	0	0	0
Calhoun Street	130	1	1	0	0	0
Scudder Falls	287	0	1	0	6	0
Washington Crossing	81	3	3	0	0	0
New Hope	96	1	0	0	1	0
Lambertville	64	11	1	0	0	0
Centre Bridge	37	0	0	0	0	0
Stockton	63	2	3	0	0	0
Lumberville	77	0	0	0	0	0
RavenRock	133	0	1	0	0	0
Uhlersown	155	5	1	0	0	0
Frenchtown	74	2	0	0	0	0
Upper Black Eddy	57	0	0	0	0	0
Milford						
Riegelsville						
Northampton St.						
Riverton						
Belvidere						
Portland Columbia						
Totals	1425	110	12	0	7	0

Yearly Totals

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	666	253	7	0	3	2
Calhoun Street	810	15	16	0	5	0
Scudder Falls	1694	0	31	0	56	2
Washington Crossing	673	18	8	0	1	0
New Hope	556	15	5	0	1	1
Lambertville	366	27	2	0	0	1
Centre Bridge	303	0	0	0	0	0
Stockton						
Lumberville						
RavenRock						

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Uhlersown	591	20	6	0	0	0
Frenchtown						
Upper Black Eddy	694	0	0	0	0	2
Milford						
Riegelsville	1121	2	2	0	0	3
Northampton St.	1313	26	10	0	2	6
Riverton						
Belvidere	714	27	1	0	0	2
Portland Columbia	356	0	0	0	0	0
Totals	9857	403	88	0	68	19

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of September 2020	1-10

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

MAINTENANCE AND TOLL OPERATIONS
MONTH OF SEPTEMBER 2020

- Participated in weekly Continuity of Operations Essential Plan update conference call to discuss COPE plan changes and updates.
- Participated in conference call with Toll Operations staff to provide COVID-19 updates and answer questions from toll staff.
- Participated in weekly Teams Operations Staff Meeting facilitated by DED Operations and attended by Operations Staff.
- Participated in weekly conference call with Regional Maintenance Supervisors to provide COVID-19 updates and discuss ongoing projects.
- Participated in TTS-737A-2 Southern Maintenance Facility Site Demolition & Remediation - (Bi-Weekly Progress Mtgs.) conference call.
- Participated in weekly conference call with Toll Lieutenants to provide COVID-19 updates and discuss Toll Operations.
- Participated in T-519A Southern Operations & Maintenance Facilities (Design Development Submission -) TEAM meeting.
- Participated in Teams meeting with Doug Speeny of the New Jersey Department of Environmental Protection to discuss the Commissions Storm Water program.
- Senior Director participated in meeting with facility Engineer and Purchasing department to discuss Building Automation Systems when installing new equipment at a location.
- Senior Director participated in Go to Meeting review video tape of Garda banking procedures and counting of I-78 deposits.
- Senior Director provided weekly Personal Protective Equipment (PPE) gloves, masks, etc. usage report to Deputy Executive Director of Operations and COVID-19 task force.
- Senior Director participated in conference call with purchasing department and Binsky Mechanical to discuss proposals for the New Hope Lambertville Air Conditioning upgrade project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

- Senior Director reviewed and approved invoices for Guiderail Attenuator repairs completed by J. Fletcher Creamer.
- Reviewed the Accident Log/Property Damage Reports for the month of September 2020. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of September 2020. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for September 2020 staff agenda meeting held at New Hope Lambertville administration meeting.
- Prepared and forwarded report of Use of Commission Facilities for the month of September 2020 to the Deputy Executive Director of Operations.

Maintenance Operations

- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors.
- Director of Maintenance worked with purchasing department to obtain cleaning supplies and PPE equipment needed to deep clean facilities.
- Director of Maintenance attended a demonstration of the new Salt Conveyor loading system held at the I-78 Maintenance garage.
- Trenton Morrisville maintenance crews began the removal of the old wooden foot walk and are replacing them with new Trex boards at the Calhoun St. Bridge.
- Trenton Morrisville maintenance crews continue regular cleaning all areas of Trenton Morrisville facility daily.
- Trenton Morrisville Maintenance crews continue regular cleaning of all Toll Supported Bridge shelters.
- Trenton-Morrisville maintenance crews continue cleaning inlets and drains within jurisdiction.
- New Hope Maintenance crews continue regular cleaning all areas of New Hope Toll facility daily.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

- New Hope Maintenance crews continue regular cleaning of all Toll Supported Bridge shelters.
- New Hope Maintenance crews repaired storm drain by installing new bricks and mortar at the Washington Crossings Toll Supported Bridge.
- New Hope Maintenance crews removed graffiti from abutment walls at the New Hope Toll Bridge.
- New Hope Maintenance crews repaired spalls on the underside of the Rt. 29 underpass using rapid set concrete.
- New Hope Maintenance crews repaired broken pavers outside of staff garage by removing pavers, replacing sand and leveling area.
- I-78 Maintenance crews continue regular cleaning all areas of I-78 Toll and Maintenance buildings daily.
- I-78 Maintenance crews cleaned main sewage pump station that services the Welcome Center and Administration building.
- I-78 Maintenance crews cleaned scupper drains on I-78 main river bridge.
- I-78 Maintenance crews sent crews to Easton Phillipsburg Toll Bridge facility to clean areas after a suspected case of Covid-19.
- I-78 Maintenance crews assisted contractor in replacing Automatic Transfer Switch for the backup generator.
- Easton Phillipsburg Maintenance crews continue regular cleaning all areas of Easton Phillipsburg facility daily.
- Easton Phillipsburg Maintenance crews continue regular cleaning all the Central Region Toll Supported Bridges daily.
- Easton Phillipsburg Maintenance crews repaired damaged attenuator at the Frenchtown Toll Supported Bridge.
- Easton Phillipsburg Maintenance crews painted new lines at the Easton Phillipsburg parking lot and the Toll Supported Bridges.
- Easton Phillipsburg Maintenance crews continue street sweeping program on roadways throughout jurisdiction.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

- Easton Phillipsburg maintenance crews removed Bridge Inspection equipment from Toll Supported Bridges.
- Portland-Columbia maintenance crews cleaned debris from C ditch in New Jersey along Route 46.
- Portland Columbia maintenance crews continue street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Portland-Columbia maintenance crews continue regular cleaning all areas of Portland Columbia facility daily.
- Portland-Columbia maintenance crews repaired cracks on pedestrian bridge deck per inspection report
- Portland-Columbia maintenance crews repaired concrete around outlet pipe in C ditch,
- Delaware Water Gap maintenance crews continue regular cleaning all areas of Delaware Water Gap facility daily.
- Delaware Water Gap Maintenance crews fabricated and installed new Plexi-glass in all Toll Booths.
- Delaware Water Gap maintenance crews repaired crumbling road way drain eastbound right lane in PA.
- Delaware Water Gap maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Milford-Montague maintenance crews continue regular cleaning all areas of Milford-Montague facility daily.
- Milford-Montague maintenance crews cleaned bridge expansion joints as per inspection report.
- Milford-Montague maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

- Milford-Montague maintenance crews took waste oil to DWG for company to come and pump out and picked up horticultural vinegar weed killer.
- Milford-Montague maintenance crews completed installation of pellet shelving as part of facility Capital Project.
- Milford-Montague maintenance crews completed Toll Canopy painting project.

Fleet Department - Monthly Report-September- 2020

- All seven, 4 Chevy 6500's and 3 Chevy 5500's cab and chassis have been delivered.
- 4 Tandem axle 2020 Mack's have been delivered EP storage area. The Up fit specs have been sent to purchasing From Mr. Hill. Awaiting RFQ's to be issued.
- 8 Ford F 250 New patrol vehicles were signed for and moved to NHL. Up fit spec has been sent to purchasing from Mr. Hill.
- Pickup Trucks Specs sent to purchasing from Mr. Hill.
- Specs for 6 Ford Edges sent to purchasing from Fleet Supervisor Rob Geronemo
- Assembling 20-21 new Vehicle and Equipment request List has been submitted and adjusted.
- Assisted with training of Maintenance on Salt Conveyor.
- Quote submitted and approved for replacement of totaled Patrol Vehicle from TM.
- Working with Royal Truck to have an onsite demo of cone trucks for our review. Will send out invite and host at I78.
- Spoke with Koch and opted out of installing sanitizing software in other Patrol Vehicles.
- Working on securing quotes for tar pot, Boat/ trailer, and equipment trailer.
- Monthly maintenance of vehicles and equipment in all Regions.
- All regions stocking pool vehicles with sanitizing and cleaning materials.

Other Items

- Registration renewals, adding new vehicles/Equipment to Fleet insurance, and supplied accounting with spread sheets for new assets. Adding assets into Maximo. Working on 2019 / 2020 V&E list.

Toll Operations

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

- Director of Toll ensured employees are in compliance with safety protocols and PPE guidelines.
- Director of Maintenance initiated Acting Corporal training in the Southern Region.
- Director of Tolls updated inventory to track all toll PPE usage and provide a weekly report.
- Director of Toll began in house training of five new part time Toll Collectors.
- Director of Toll and Deputy Director of Tolls prepared duty schedules for Toll Officers during cashless tolling.
- Director of Toll and Deputy Director of Toll monitored payroll and addressed any ADP or portal issues
- Deputy Director of Toll continues to work with Inventory Control Specialists in Southern and Central and Northern Regions to purchase gloves and masks.
- Director continues to attend conference calls for Electronic Toll Collection monthly Transcore maintenance meetings.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.
- Director of Toll held weekly conference calls with Toll Collectors to update all on COVID-19 changes.

Southern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	32	136	128	16	192	792	627				1,923
Bldg./Facilities Maintenance	1,718	2,265	2,172	616	536	632	736	1,368	1,112				11,155
Grounds Maintenance	258	246	331	80	160	344	304	664	524				2,911
Road Maintenance	88	292	32	8	16	0	184	160	128				908
Snow/Ice Maintenance	250	128	0	0	0	0	0	0	0				378
Vehicle Maintenance	358	474	464	64	72	64	48	72	88				1,704
Miscellaneous	176	208	144	8	24	16	40	48	120				784
Total Man-hours	2,848	3,613	3,175	912	936	1,072	1,504	3,104	2,599	0	0	0	19,763

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	96	152	304	368	424	440	104	272	280				2,440
Bldg./Facilities Maintenance	1,144	781	930	592	464	424	624	736	516				6,211
Grounds Maintenance	376	376	568	192	320	408	512	624	704				4,080
Road Maintenance	128	160	32	32	16	72	152	320	64				976
Snow/Ice Maintenance	379	0	20	0	0	0	0	0	64				463
Vehicle Maintenance	358	280	200	24	8	48	96	172	256				1,442
Miscellaneous	120	144	344	0	0	0	0	264	64				936
Total Man-hours	2,601	1,893	2,398	1,208	1,232	1,392	1,488	2,388	1,948	0	0	0	16,548

Central Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Robert Varju, Regional Maintenance Supervisor, I-78****Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg****Easton-Phillipsburg Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	616	216	232	440	256	632	808				3,200
Bldg./Facilities Maintenance	852	792	680	224	216	624	448	752	672				5,260
Grounds Maintenance	456	488	232	16	24	320	552	520	440				3,048
Road Maintenance	296	96	56	0	0	16	16	72	32				584
Snow/Ice Maintenance	344	48	24	0	0	0	0	0	0				416
Vehicle Maintenance	344	452	264	32	0	80	152	368	216				1,908
Miscellaneous	232	272	64	64	32	64	56	96	184				1,064
Total Man-hours	2,524	2,148	1,936	552	504	1,544	1,480	2,440	2,352	0	0	0	15,480

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	251	0	0	40	112	48	0	0	40				491
Bldg./Facilities Maintenance	1,413	1,239	942	424	336	403	656	926	842				7,181
Grounds Maintenance	384	424	352	336	498	360	416	472	488				3,730
Road Maintenance	336	48	152	144	0	72	16	104	24				896
Snow/Ice Maintenance	200	32	80	0	0	0	0	0	0				312
Vehicle Maintenance	390	312	208	160	56	104	104	168	192				1,694
Miscellaneous	72	48	24	0	0	0	0	100	32				276
Total Man-hours	3,046	2,103	1,758	1,104	1,002	987	1,192	1,770	1,618	0	0	0	14,580

Northern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****James Gower, Regional Maintenance Supervisor****Matt Meeker, Regional Maintenance Supervisor - Milford-Montague****Portland-Columbia Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	0	0	66	0	142	0				208
Bldg./Facilities Maintenance	600	488	547	448	374	396	415	590	622				4,480
Grounds Maintenance	168	154	260	212	218	302	234	350	412				2,310
Road Maintenance	0	82	0	0	40	52	76	108	164				522
Snow/Ice Maintenance	448	272	24	0	0	0	0	0	0				744
Vehicle Maintenance	268	116	88	80	52	34	82	138	180				1,038
Miscellaneous	84	8	68	0	0	0	0	0	0				160
Total Man-hours	1,568	1,120	987	740	684	850	807	1,328	1,378	0	0	0	9,462

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	24	0	16	16	0	8	0	24				88
Bldg./Facilities Maintenance	1,214	1414	1,004	720	712	608	704	984	768				8,128
Grounds Maintenance	296	108	296	184	216	352	288	248	280				2,268
Road Maintenance	32	0	130	116	72	24	80	104	200				758
Snow/Ice Maintenance	700	173	32	0	0	0	0	0	0				905
Vehicle Maintenance	216	112	164	32	16	40	136	200	168				1,084
Miscellaneous	8	64	280	0	0	0	0	48	96				496
Total Man-hours	2,466	1895	1,906	1,068	1,032	1,024	1,216	1,584	1,536	0	0	0	13,727

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	32	16	24	0	0	0	0	40	0				112
Bldg./Facilities Maintenance	448	344	466	336	288	304	352	512	456				3,506
Grounds Maintenance	8	0	88	32	32	96	100	80	152				588
Road Maintenance	32	16	8	0	24	24	0	8	0				112
Snow/Ice Maintenance	88	100	8	0	0	0	0	0	0				196
Vehicle Maintenance	144	120	136	32	32	24	24	56	64				632
Miscellaneous	40	8	112	0	0	0	0	16	0				176
Total Man-hours	792	604	842	400	376	448	476	712	672	0	0	0	5,322



**Monthly Disabled Vehicle Report
September 2020**

AAA Called	Cleared Vehicle	Cell Phone	Traffic Control	Transport Motorist	Other
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9/2020	2	I78	1	1	2	1
		Dist Total	1	1	2	1
	Grand Total		1	1	2	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

USE OF FACILITIES REQUEST REPORT

MONTH OF SEPTEMBER 2020

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of September 2020	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Easton Phillip0sburg Toll Bridge (Snyder St.)	UGI	June 1, 2020 through September 30, 2020	UGI Utilities Install Natural Gas Main (Snyder St.)

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of October 26, 2020

OPERATIONS INDEX
FOR
TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of September 2020	1-6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting Scheduled for October 8, 2020

TRAINING AND EMPLOYEE SAFETY DEPARTMENT
MONTH OF SEPTEMBER 2020

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed and/or facilitated (15) video communication training sessions and/or In-Person training sessions for (166) commission employees during the month of September. The training topics for the month of September included the following;

- New Toll Collector Orientation
- Harassment Prevention in the Workplace
- COVID-19 Preparedness
- Shop Safety and Machine Guarding
- Leveraging Diversity and Strengths in the Workplace
- Roadway Safety Video Training – How to Set a Traffic Cone Taper
- Salt Conveyor Demo Training
- HTML,CSS and JavaScript for Beginners

Training -

- TES Personnel are receiving weekly SAP-LITMOS Training (Orientation)
- Maintenance Personnel received Shop Safety and Machine Guarding Training
- Assisted DRMS in setting up laptops to view Roadway Safety Training Video
- Actively preparing a power point to train employees via Microsoft TEAMS on the new LITMOS Learning Management System
- Facilitated Harassment Prevention Class to new toll collectors
- Facilitated COVID-19 Preparedness Class to new toll collectors
- Assisted in the coordination of Salt Conveyor Training at I78
- Assisted/enrolled employees in New Horizons Training Classes
- TES member completed “Leveraging Diversity/Strengths in the Workplace”

Administrative -

- Conducted weekly TEAMS Video Conference briefings with TES personnel
- Collaborated w/HR to schedule training of ADP/LITMOS Platform

Administrative – (Continued)

- Participated in video conference call with Tracy Brown regarding opportunities for DRJTBC personnel in bias/unconscious bias training
- Assigned Work from Home duties for TES Coordinators and Assist. Coordinators
- Monitor/Approve ADP for TES personnel
- Collaborated w/HR to coordinate the administering of upcoming flu shots
- Coordinated ADP/LITMOS sync for employee data import
- Updated custom fields/functions in LITMOS for auto sync
- Coordinated weekly calls with LITMOS Support Staff
- Updated Excel database with new employee info obtained from HR
- Modified Excel database to include all monthly training for import to LITMOS
- Coordinated Workplace Safety Committee Business
- Added imagery/tags to our uploaded content in LITMOS
- Imported first round of historical training records into LITMOS
- Disseminated the Communication/Safety Compliance Newsletters to department heads
- Researched Adobe Captivate for implementation into the new LMS
- Scheduled TES Personnel for 2-day Adobe Captivate Training in October
- Renewed Skill Path membership for TES Personnel

State Police/Liaison Collaboration

- Coordinated (NJSP/PSP) presence for monthly commission meeting @ SF
- Reviewed/Processed NJSP/PSP invoices in SharePoint (MOU/Overtime details)
- Obtained requested accident reports from NJSP/PSP Liaisons
- Coordinated PSP/NJSP personnel for DRJTBC details
- Conducted several background checks on new hires for HR

Employee Safety –

- Created Toolbox Talks team in Microsoft TEAMS/set up RMS/DRMS
- Researched safety topics for upcoming toolbox talks
- Facilitated WPSC Meeting w/members & PMA Rep
- Visual monthly check of AED's/PPE
- Stock First Aid Kits as required

TES MONTHLY TRAINING REPORT - SEPTEMBER 2020

Date	Class Name	Business Unit	Employee ID
Total # of Courses: 8		Total # of Classes: 15	Total # Trained: 166
9/2/2020			# Trained for Day: 3
	New Toll Collector Orientation	OPERATIONS	# in Class: 3
		OPERATIONS	Warren Holden
		OPERATIONS	Erin McCarthy
		OPERATIONS	Ariela Burgess
	Harassment Prevention		# in Class: 3
		OPERATIONS	Warren Holden
		OPERATIONS	Erin McCarthy
		OPERATIONS	Ariela Burgess
	COVID-19 Preparedness		# in Class: 3
		OPERATIONS	Warren Holden
		OPERATIONS	Erin McCarthy
		OPERATIONS	Ariela Burgess
9/10/2020			# Trained for Day: 23
	Toolbox Talks - Shop Safety & Machine Guarding		# in Class: 14
		OPERATIONS	Chris Gulini
		OPERATIONS	Robert E. Smith
		OPERATIONS	Doug Scheer
		OPERATIONS	Wayne Stamets
		OPERATIONS	Mathew Gary
		OPERATIONS	Anna Parichuk
		OPERATIONS	Paul Panto
		OPERATIONS	Phil Becker
		OPERATIONS	Mark Parichuk
		OPERATIONS	Nat Amato
		OPERATIONS	Rich Kisselbach
		OPERATIONS	Lew Hann
		OPERATIONS	Aaron Kinsman
		OPERATIONS	John Marason
	Toolbox Talks - Shop Safety & Machine Guarding		# in Class: 9
		OPERATIONS	Steve Smith
		OPERATIONS	Greg Lohrman
		OPERATIONS	Harald Simon
		OPERATIONS	Brian Keith
		OPERATIONS	Jared Rivera
		OPERATIONS	Dan Steele
		OPERATIONS	John Penrose
		OPERATIONS	Steve Bosga
		OPERATIONS	Jordan Purdy
9/16/2020			# Trained for Day: 1
	Leveraging Diversity and Strengths in the Workplace		# in Class: 1
		OPERATIONS	Aminah El-Burki
9/22/2020			# Trained for Day: 16
	Toolbox Talks - Shop Safety & Machine Guarding		# in Class: 5
		OPERATIONS	William Kresge
		OPERATIONS	Jamie Franks
		OPERATIONS	Robert Reinhardt
		OPERATIONS	Ernest Rath
		OPERATIONS	James Herb
	Toolbox Talks - Shop Safety & Machine Guarding		# in Class: 4
		OPERATIONS	Daniel Vander Berg
		OPERATIONS	Mitchell Vance
		OPERATIONS	Travis Utter
		OPERATIONS	Michael Curnkey
	Toolbox Talks - Shop Safety & Machine Guarding		# in Class: 7
		OPERATIONS	James Gower
		OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	Brian Feller
		OPERATIONS	Mason Vance
		OPERATIONS	Steve Borger

	OPERATIONS	Kyle Williams
	OPERATIONS	Taylor Perry
9/24/2020		# Trained for Day: 25
Toolbox Talks - Shop Safety & Machine Guarding		# in Class: 11
	OPERATIONS	John Anderson
	OPERATIONS	Jared Burd
	OPERATIONS	George Farrell
	OPERATIONS	Richard Fleming
	OPERATIONS	Larry Yannarella
	OPERATIONS	Austin McCleery
	OPERATIONS	Kaitlyn Piro
	OPERATIONS	Greggory Rickert
	OPERATIONS	Joseph Ritts
	OPERATIONS	Aaron Schermerhorn
	OPERATIONS	Charles Slack
Toolbox Talks - Shop Safety & Machine Guarding		# in Class: 14
	OPERATIONS	Richard Hett
	OPERATIONS	Nick Kapral
	OPERATIONS	Alex Reyes
	OPERATIONS	Matthew Satmary
	OPERATIONS	Brian Carr
	OPERATIONS	Shaun Profy
	OPERATIONS	Harry Fawkes
	OPERATIONS	Rayford Johnson II
	OPERATIONS	Donald Day
	OPERATIONS	Michael Schermerhorn
	OPERATIONS	Michael Carosi
	OPERATIONS	Justin Crisp
	OPERATIONS	Bryan Hyjurick
	OPERATIONS	Frederick Fennimore, Jr.
9/15-9/26/2020		# Trained: 62
Roadway Safety Video - How to Set a Traffic Cone Taper		# in Class: 62
	OPERATIONS	Robert Doyle
	OPERATIONS	Karen Ireland
	OPERATIONS	Robert Capaldi
	OPERATIONS	Sean McCarthy
	OPERATIONS	Gary Lorenzo
	OPERATIONS	Greg Gibson
	OPERATIONS	Casey Clark
	OPERATIONS	Tucraha Melvin-Westcott
	OPERATIONS	Marquan Smith
	OPERATIONS	Keith Kelly
	OPERATIONS	Nicholas Marchesani
	OPERATIONS	George Parker
	OPERATIONS	Francis Holman
	OPERATIONS	Cayla Esposito
	OPERATIONS	Cynthia Ottinger
	OPERATIONS	James Mallock
	OPERATIONS	Anthony Dragotta
	OPERATIONS	Ann Lear
	OPERATIONS	Andy Bubba
	OPERATIONS	Stephen Farmer
	OPERATIONS	Ronald Pezzulich
	OPERATIONS	Lauren Picone
	OPERATIONS	Tina Amato
	OPERATIONS	Alicia Lange
	OPERATIONS	Gerry DiMaio
	OPERATIONS	Frances Flynn
	OPERATIONS	Donna Piazza
	OPERATIONS	Rachel Stocker
	OPERATIONS	Christopher Kopach
	OPERATIONS	Mark Shetayh
	OPERATIONS	Patti Cicero

OPERATIONS	Ernesto Minardi
OPERATIONS	Joseph Holva
OPERATIONS	Kenneth Hockenbury
OPERATIONS	Daniel Paugh
OPERATIONS	Steve Berman
OPERATIONS	Susan Lobb
OPERATIONS	Cathy Sturges
OPERATIONS	Floyd Southard
OPERATIONS	Anthony Gordon
OPERATIONS	Bruno Hennings
OPERATIONS	Sandra Ledner
OPERATIONS	Any Martinelli
OPERATIONS	Wanda Jordine
OPERATIONS	Scott Schaller
OPERATIONS	Jonathan Cheslock
OPERATIONS	Daniel Palmisano
OPERATIONS	Richard Provoznik
OPERATIONS	Ryan Blackmon
OPERATIONS	Tracy Anema
OPERATIONS	David Weiner
OPERATIONS	Daniel Pagano
OPERATIONS	Honeyrose Seca
OPERATIONS	Ronald Masker
OPERATIONS	Dorothy Colson
OPERATIONS	Louis Baldini
OPERATIONS	William Luscik
OPERATIONS	James Aumick
OPERATIONS	Laura Rome
OPERATIONS	Mathew Paul
OPERATIONS	John Dyksen
OPERATIONS	Patricia McCormack

9/29/2020

Salt Conveyor Demo

Trained for Day: 17

in Class: 17

OPERATIONS	Robert Varju
OPERATIONS	Larry Dubin
OPERATIONS	William Wright
OPERATIONS	Robert Reinhardt
OPERATIONS	Jamie Franks
OPERATIONS	Brian Feller
OPERATIONS	William Kresge
OPERATIONS	John Anderson
OPERATIONS	James Gower
OPERATIONS	Nat Amato
OPERATIONS	Taylor Perry
OPERATIONS	Austin McCleery
OPERATIONS	Mark Parichuk
OPERATIONS	Michael Schermerhorn
OPERATIONS	Charles Slack
OPERATIONS	Shaun Profy
OPERATIONS	Stephen Smith

9/30/2020

Salt Conveyor Demo

Trained for Day: 18

in Class: 18

OPERATIONS	Anthony Sassani
OPERATIONS	Leon Werkheiser, Jr.
OPERATIONS	Kyle Williams
OPERATIONS	Mason Vance
OPERATIONS	Richard Kisselbach
OPERATIONS	Phil Becker
OPERATIONS	John Penrose
OPERATIONS	John Cerra
OPERATIONS	Richard Fleming
OPERATIONS	Travis Utter
OPERATIONS	Harry Fawkes

		OPERATIONS	Matt Meeker
		OPERATIONS	Daniel Vander Berg
		OPERATIONS	Aaron Schermerhorn
		OPERATIONS	Joseph Ritts
		OPERATIONS	Richard Hett
		OPERATIONS	Chris Gulin
		OPERATIONS	Lew Hann
9/2020			# Trained : 1
	HTML, CSS & Javascript for Beginners - 15 Hr. On Demand		# in Class: 1
		OPERATIONS	Lauren Werner
8/2020-10/2020			
	SAP - Litmos Orientation Training (Weekly)		
		OPERATIONS	TES Dept

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 26, 2020

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of September 2020	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION





Meeting of October 2020

Information Technology Department Report

Month of September 2020


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:

-  Processed 42 work orders for the month of September.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:


Coronavirus Work from Home Initiative:

-  IT Department spends most of its time supporting at home workers with any issues or concerns.

Microsoft Teams:

-  Continue to support and install Microsoft Teams as required.

MUNIS Migration:

-  Began to make plans to restart this project after COVID hiatus.

Telephone System:

-  In the process of upgrading each Toll Bridge site.


DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of October 2020

Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

 **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

 **Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.