

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF JUNE 29, 2020

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY
Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE WADUD AHMAD
Vice Chairman

HONORABLE AMY ZANELLI

HONORABLE PAMELA JANVEY
Secretary

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey, Grace*

NEW JERSEY: Ciesla, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Ahmad, Christy

NEW JERSEY: Lavery*, Van Vliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Ahmad, Grace

NEW JERSEY: Komjathy, Van Vliet*

PERSONNEL

PENNSYLVANIA: Grace, Janvey

NEW JERSEY: Ciesla*, Komjathy

AUDIT COMMITTEE

PENNSYLVANIA: Ahmad*, Janvey

NEW JERSEY: Lavery, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Zanelli

NEW JERSEY: Laurenti*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

| | | |
|------------------|-----|--|
| Lavery | (1) | Ex-Officio of all Committees |
| | (2) | Projects, Property and Equipment (Chairperson) |
| | (3) | Audit Committee |
| Ciesla | (1) | Finance, Insurance Management and Operations Committee |
| | (2) | Personnel Committee (Chairperson) |
| | (3) | Administrative Committee |
| Ahmad | (1) | Projects, Property and Equipment Committee |
| | (2) | Professional Services Committee |
| | (3) | Audit Committee (Chairperson) |
| Grace | (1) | Professional Services |
| | (2) | Personnel Committee |
| | (3) | Administrative Committee |
| | (4) | Finance, Insurance Management and Operations Committee (Chairperson) |
| Janvey | (1) | Finance, Insurance Management and Operations Committee |
| | (2) | Personnel Committee |
| | (3) | Audit Committee |
| Laurenti | (1) | Finance, Insurance Management and Operations Committee |
| | (2) | Audit Committee |
| | (3) | Administrative Committee (Chairperson) |
| Christy | (1) | Projects, Property and Equipment Committee |
| Komjathy | (1) | Professional Services |
| | (2) | Personnel Committee |
| Zanelli | (1) | Finance, Insurance Management and Operations Committee |
| | (2) | Administrative Committee |
| Van Vliet | (1) | Projects, Property and Equipment Committee |
| | (2) | Professional Services Committee, Chairperson |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

VAN CLEEF ENGINEERING ASSOCIATES, LLC
Freehold, New Jersey

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS&YOUNG
Philadelphia, Pennsylvania

CHISEA, SHANINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

MERCADIEN, P.C.
Hamilton, New Jersey

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

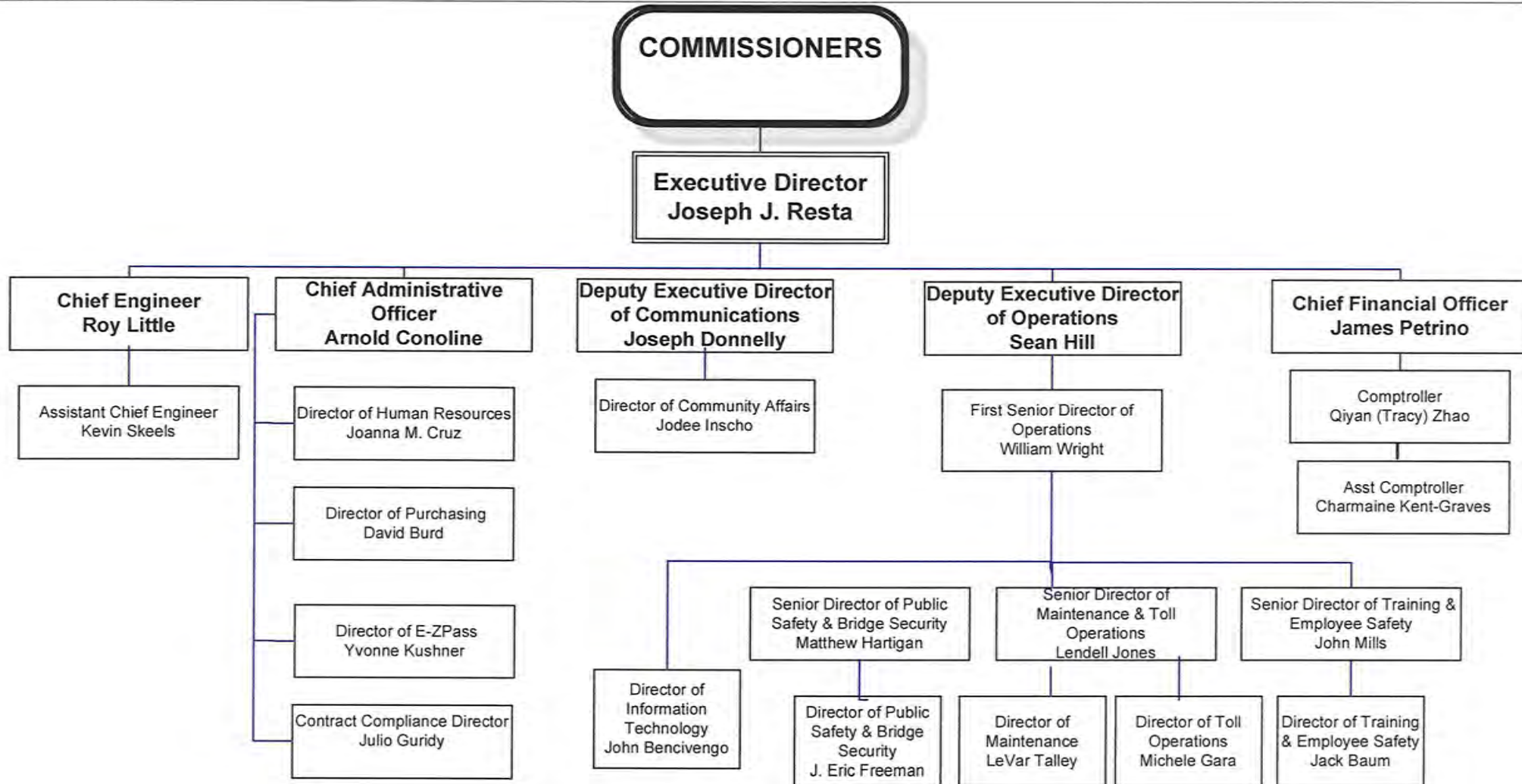
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

WILMINGTON TRUST
Wilmington, Delaware

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

INDEX TO MINUTES

| | PAGE |
|--|--------|
| 1. Call to Order | 1 |
| 2. Appearances..... | 1 - 2 |
| 3. Roll Call..... | 2 |
| 4. Welcome Remarks of Executive Director | 2 |
| 5. Introduction of Comments from the Public | 2 |
| 6. Executive Director's Report | 2 - 3 |
| 7. Approval of Minutes for Commission Meeting Held May 18, 2020..... | 3 |
| 8. Approval of Operations Report Month of May 2020 | 4 |
| 9. Structural/Civil Task Order Agreement Assignment, Contract C-750A-Award of Contract | 4 - 5 |
| 10. Extension of New Jersey State Police Agreement For Law Enforcement Services Dated May 1, 2014 Through May 1, 2021, or until A Successor Agreement is Reached, Whichever is Sooner..... | 5 - 6 |
| 11. Extension of Commonwealth of Pennsylvania, Pennsylvania State Police Agreement for Law Enforcement Services Dated May 1, 2014 through June30, 2021, Or Until a Successor Agreement Is Reached, Whichever Is Sooner..... | 6 - 7 |
| 12. Approval for Payment of Invoices Archer Law, PA Legal Counsel | 8 |
| 15. Approval for Payment of Invoices Florio, Perrucci, Steinhardt, and Cappelli, NJ Legal Counsel | 8 - 9 |
| 15. Approval for Payment of Invoices Stradley Ronon PA Labor Counsel..... | 9 - 10 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

| | | |
|-----|---|----|
| 23. | Invite any Comments from the Public | 10 |
| 24. | Scheduling of the July 27, 2020 Meeting | 10 |
| 25. | Adjournment | 11 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams on Monday, June 29, 2020 at 10:33 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph Resta, Executive Director, presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. John Christy (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Lori Ciesla (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Garrett Van Vliet (New Jersey)
Hon. Daniel Grace (Pennsylvania)
Hon. Wadud Ahmad (Pennsylvania)
Hon. Aladar Komjathy (New Jersey)
Hon. Amy Zanelli (Pennsylvania)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Katherine Fina, Florio, Perrucci, Steinhardt & Cappelli, New Jersey
Shelley Smith, Archer Law, Pennsylvania
Jonathan Bloom, Stradley Ronon, Pennsylvania
Brian O'Neill, Chiesa Shahnian & Giantomasi, New Jersey

GOVERNORS REPRESENTATIVES:

Rudy Rodas, NJ Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Chief Engineer
Kevin Skeels, Assistant Chief Engineer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

James Petrino, Chief Financial Officer
Qiyao Zhao, Comptroller
Joanna Cruz, Human Resources Director
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

OTHERS:

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Commissioners, I would like to take this opportunity to extend our thanks for your participation in our Special Meeting, last Wednesday, on the 24th of June. The Special Meeting was necessitated by the requirement of our bond indenture to issue the 2019 Independent Audit of our Financial Statements, due on or before Friday June 26th.

The current pandemic has had many effects on our operations and those of other governmental agencies, the Bridge Commission received a pension actuarial figure later than expected, thus delaying the finalization of our audit until early last week. Commissioners provided extra time for both the review and approval

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

of our audit, enabling a timely submission. The 2019 Audit of our Financial Statements is already available for public review on the Commission's website.

Today's agenda includes the award of our Two-Year Structural/Civil Task Order Agreement Assignment, and the extension of our existing agreements with both the New Jersey and Pennsylvania State Police, all of which enable the Commission to fulfill its essential mission.

Thank you, this concludes my report.

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD MAY 18, 2020

R: 4332-06-20-ADM-01-06-20

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held May 18, 2020.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of June 2020 that the Minutes of the Commission Meeting held on May 18, 2020 be and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

| <u>NEW JERSEY</u> | <u>Yes</u> | <u>No</u> | <u>PENNSYLVANIA</u> | <u>Yes</u> | <u>No</u> |
|-------------------|------------|-----------|---------------------|------------|-----------|
| Mr. Lavery | X | | Mr. Ahmad | X | |
| Ms. Ciesla | X | | Mr. Grace | X | |
| Ms. Laurenti | X | | Ms. Janvey | X | |
| Mr. Van Vliet | X | | Mr. Christy | X | |
| Mr. Komjathy | X | | Ms. Zanelli | X | |

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF MAY 2020

R: 4333-06-20- ADM-02-06-20

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of June 2020 that the Operations Report, which reflects Commission activity for the month of May 2020 is hereby approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

| <u>NEW JERSEY</u> | <u>Yes</u> | <u>No</u> | <u>PENNSYLVANIA</u> | <u>Yes</u> | <u>No</u> |
|-------------------|------------|-----------|---------------------|------------|-----------|
| Mr. Lavery | X | | Mr. Ahmad | X | |
| Ms. Ciesla | X | | Mr. Grace | X | |
| Ms. Laurenti | X | | Ms. Janvey | X | |
| Mr. Van Vliet | X | | Mr. Christy | X | |
| Mr. Komjathy | X | | Ms. Zanelli | X | |

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

STRUCTURAL/ CIVIL TASK ORDER AGREEMENT ASSIGNMENT, CONTRACT C-750A-AWARD OF CONTRACT

R: 4334-06-20-ENG-01-06-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of June 2020 via this Resolution, that the Commission award Contract No. C-750A, Structural/Civil Task Order Agreement, to WSP USA, Inc. of Philadelphia, PA, for a twenty-four (24) month period for an amount not-to-exceed \$1,000,000,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

“RESOLVED: Identify the General Reserve Fund as the source of funds required for payment of any invoices, and

“BE IT FURTHER RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Executive Director Resta was requested to conduct a Roll Call Vote.

| <u>NEW JERSEY</u> | <u>Yes</u> | <u>No</u> | <u>PENNSYLVANIA</u> | <u>Yes</u> | <u>No</u> |
|-------------------|------------|-----------|---------------------|------------|-----------|
| Mr. Lavery | X | | Mr. Ahmad | X | |
| Ms. Ciesla | X | | Mr. Grace | X | |
| Ms. Laurenti | X | | Ms. Janvey | X | |
| Mr. Van Vliet | X | | Mr. Christy | X | |
| Mr. Komjathy | X | | Ms. Zanelli | X | |

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

EXTENSION OF NEW JERSEY STATE POLICE AGREEMENT FOR LAW ENFORCEMENT SERVICES DATED MAY 1, 2014 THROUGH MAY 1, 2021, OR UNTIL A SUCCESSOR AGREEMENT IS REACHED, WHICHEVER IS SOONER

R: 4335-06-20- PROF-01-06-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

“WHEREAS: On May 1, 2014, the Commission entered into a Memorandum of Understanding (the “MOU”) with the New Jersey State Police for the provision of law enforcement services; and

“WHEREAS: The initial term of the MOU runs from May 1, 2014 through May 1, 2019, with two optional one-year renewal periods; and

“WHEREAS: The Commission exercised the first one-year extension to renew the May 1, 2014 MOU through May 1, 2020, or until a successor agreement is reached, whichever occurs sooner, but the COVID-19 emergency delayed completion of the successor agreement within that time period.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

“WHEREAS: The Commission and the New Jersey State Police may enter into a successor agreement prior to May 1, 2021; and

“WHEREAS: The Commission proposes that it exercise the second one-year extension to renew the May 1, 2014 MOU through May 1, 2021, or until a successor agreement is reached, whichever occurs sooner.

“NOW, THEREFORE, the Commission, at its Regular Meeting assembled this 29th day of June, 2020, hereby resolves as follows:

“RESOLVED: That the Executive Director is hereby authorized to execute a second extension of the May 1, 2014 Memorandum of Understanding with the New Jersey State Police for the provision of law enforcement services until May 1, 2021, or until a successor agreement is reached, whichever occurs sooner..”

Executive Director Resta was requested to conduct a Roll Call Vote.

| <u>NEW JERSEY</u> | <u>Yes</u> | <u>No</u> | <u>PENNSYLVANIA</u> | <u>Yes</u> | <u>No</u> |
|--------------------------|-------------------|------------------|----------------------------|-------------------|------------------|
| Mr. Lavery | X | | Mr. Ahmad | X | |
| Ms. Ciesla | X | | Mr. Grace | X | |
| Ms. Laurenti | X | | Ms. Janvey | X | |
| Mr. Van Vliet | X | | Mr. Christy | X | |
| Mr. Komjathy | X | | Ms. Zanelli | X | |

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

EXTENSION OF COMMONWEALTH OF PENNSYLVANIA, PENNSYLVANIA STATE POLICE AGREEMENT FOR LAW ENFORCEMENT SERVICES DATED MAY 1, 2014 THROUGH JUNE 30, 2021, OR UNTIL A SUCCESSOR AGREEMENT IS REACHED, WHICHEVER IS SOONER

R: 4336-06-20- PROF-02-06-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

“WHEREAS: On May 1, 2014, the Commission entered into Intergovernmental Agreement for Law Enforcement Services with the Commonwealth of Pennsylvania, Pennsylvania State Police for the provision of law enforcement services; and

“WHEREAS: The initial term of the Agreement runs from May 1, 2014 through June 30, 2019, with two optional one-year renewal periods; and

“WHEREAS: The Commission exercised the first one-year extension to renew the May 1, 2014 agreement through June 30, 2020, or until a successor agreement is reached, whichever occurs sooner, but the COVID-19 emergency delayed completion of the successor agreement within that time period.

“WHEREAS: The Commission and the Commonwealth of Pennsylvania, Pennsylvania State Police may enter into a successor agreement prior to June 30, 2021; and

“WHEREAS: The Commission proposes that it exercise the second the second one-year extension to renew the May 1, 2014 agreement through June 30, 2021, or until a successor agreement is reached, whichever occurs sooner.

“NOW THEREFORE, the Commission, at its Regular Meeting assembled this 29th day of June, 2020, hereby resolves as follows:

“RESOLVED: That the Executive Director is hereby authorized to execute a second extension of the May 1, 2014 Intergovernmental Agreement for Law Enforcement Services with the Commonwealth of Pennsylvania, Pennsylvania State Police for the provision of law enforcement services until June 30, 2021, or until a successor agreement is reached, whichever occurs sooner.”

Executive Director Resta was requested to conduct a Roll Call Vote.

| <u>NEW JERSEY</u> | <u>Yes</u> | <u>No</u> | <u>PENNSYLVANIA</u> | <u>Yes</u> | <u>No</u> |
|-------------------|------------|-----------|---------------------|------------|-----------|
| Mr. Lavery | X | | Mr. Ahmad | X | |
| Ms. Ciesla | X | | Mr. Grace | X | |
| Ms. Laurenti | X | | Ms. Janvey | X | |
| Mr. Van Vliet | X | | Mr. Christy | X | |
| Mr. Komjathy | X | | Ms. Zanelli | X | |

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

APPROVAL FOR PAYMENT OF INVOICES

ARCHER LAW, PA LEGAL COUNSEL

R: 4337-06-20- ACCT -01-06-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of June 2020, via this Resolution, authorization for payment of invoices #4188314, #4188315, #4188316, #4188317, #4188318, # 4188319 and #4188320 in the total amount due of \$19,752.36 for Professional Services Rendered.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

| <u>NEW JERSEY</u> | <u>Yes</u> | <u>No</u> | <u>PENNSYLVANIA</u> | <u>Yes</u> | <u>No</u> |
|-------------------|------------|-----------|---------------------|------------|-----------|
| Mr. Lavery | X | | Mr. Ahmad | X | |
| Ms. Ciesla | X | | Mr. Grace | X | |
| Ms. Laurenti | X | | Ms. Janvey | X | |
| Mr. Van Vliet | X | | Mr. Christy | X | |
| Mr. Komjathy | X | | Ms. Zanelli | X | |

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4338-06-20- ACCT -02-06-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of June 2020, via this Resolution, authorization for payment of invoices #179346, #179632, #179347, #179349, #179631, #178615, #178616, #178617, #178618, #178619,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

#178620, #178621, #178622, #178623, #178624 and #178625 in the total amount due of \$46,459.02 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

| <u>NEW JERSEY</u> | <u>Yes</u> | <u>No</u> | <u>PENNSYLVANIA</u> | <u>Yes</u> | <u>No</u> |
|-------------------|------------|-----------|---------------------|------------|-----------|
| Mr. Lavery | X | | Mr. Ahmad | X | |
| Ms. Ciesla | X | | Mr. Grace | X | |
| Ms. Laurenti | X | | Ms. Janvey | X | |
| Mr. Van Vliet | X | | Mr. Christy | X | |
| Mr. Komjathy | X | | Ms. Zanelli | X | |

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4339-06-20- ACCT -03-06-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of June 2020, via this Resolution, authorization for payment of invoices #20042395, and 20042393 in the total amount of \$ 13,628.80 for Services Rendered to Stradley Ronon, PA Labor Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

| <u>NEW JERSEY</u> | <u>Yes</u> | <u>No</u> | <u>PENNSYLVANIA</u> | <u>Yes</u> | <u>No</u> |
|--------------------------|-------------------|------------------|----------------------------|-------------------|------------------|
| Mr. Lavery | X | | Mr. Ahmad | X | |
| Ms. Ciesla | X | | Mr. Grace | X | |
| Ms. Laurenti | X | | Ms. Janvey | X | |
| Mr. Van Vliet | X | | Mr. Christy | X | |
| Mr. Komjathy | X | | Ms. Zanelli | X | |

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public.

SCHEDULING OF THE JULY 27, 2020 MEETING

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, July 27, 2020.

The Meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road Yardley PA 19067.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION


Meeting of June 29, 2020

ADJOURNMENT

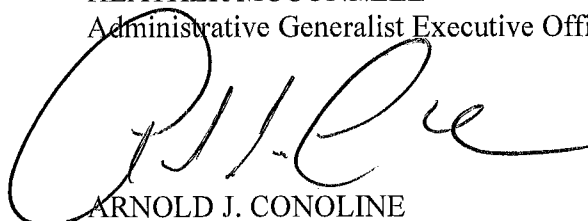
Executive Director Resta invited a motion for Adjournment.


Commissioner Van Vliet then moved that the Meeting be adjourned and Commissioner Janvey seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:46 am, Monday, June 29, 2020.

Prepared and submitted by:


HEATHER MCCONNELL
Administrative Generalist Executive Offices

Attested by:


ARNOLD J. CONOLINE
Assistant Secretary/Treasurer

 2020.07.09
11:18:58 -04'00'

Approved by:

JOSEPH J. RESTA
Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|-------------------|--|------------------------|
| Accounting | Status of Cash Balances at May 31, 2020 | 1 |
| Accounting | Status of Bond Retirement at May 31, 2020 | 2-3 |
| Accounting | Status of Investments at May 31, 2020 | 4-8 |
| Accounting | Status of Toll Traffic and Revenue & Toll Supported Traffic Month of May 2020 Compared with Month of May 2019 | 9-24 |
| Accounting | Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period May 1, 2020 through May 31, 2020 | 25-33 |
| Accounting | Statement of Revenue and Expenses: Five Months Period ending May 31, 2020 | 34 |
| | | |
| | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

**There follows Cash Balances of the Commission at May 31, 2020 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

| | |
|--------------|-----------|
| Revenue Fund | 8,738,529 |
|--------------|-----------|

| | |
|--------------|--------|
| Payroll Fund | 40,209 |
|--------------|--------|

| | |
|----------------------------|---------|
| Insurance Clearing Account | 750,000 |
|----------------------------|---------|

| | |
|--------------|---------------------|
| TOTAL | \$ 9,528,738 |
|--------------|---------------------|

CASH DEPOSIT GUARANTEES

Wells Fargo Bank

PA ACT 72

FULL BALANCE

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

STATUS OF BRIDGE REVENUE BONDS AT MAY 31, 2020

| SERIES 2005A | | | | SERIES 2012A | | | SERIES 2015 | | | SERIES 2017 | | |
|--------------|-------|------------------|--------------------|--------------|------------------|--------------------|-------------|------------------|--------------------|-------------|------------------|--------------------|
| Maturity | Yield | Principal Amount | Maturities & Calls | Yield | Principal Amount | Maturities & Calls | Yield | Principal Amount | Maturities & Calls | Yield | Principal Amount | Maturities & Calls |
| 7/1/2005 | 2.35% | \$ 330,000 | \$ 330,000 | | | | | | | | | |
| 7/1/2006 | 2.50% | 895,000 | 895,000 | | | | | | | | | |
| 7/1/2007 | 2.76% | 930,000 | 930,000 | | | | | | | | | |
| 7/1/2008 | 2.90% | 965,000 | 965,000 | | | | | | | | | |
| 7/1/2009 | 3.06% | 1,005,000 | 1,005,000 | | | | | | | | | |
| 7/1/2010 | 3.23% | 1,045,000 | 1,045,000 | | | | | | | | | |
| 7/1/2011 | 3.39% | 1,095,000 | 1,095,000 | | | | | | | | | |
| 7/1/2012 | 3.53% | 1,150,000 | 1,150,000 | | | | | | | | | |
| 7/1/2013 | 3.66% | 1,210,000 | 1,210,000 | 0.35% | 4,435,000 | 4,435,000 | | | | | | |
| 7/1/2014 | 3.76% | 5,000,000 | 5,000,000 | | N/A | | | | | | | |
| 7/1/2015 | 3.85% | 5,220,000 | 5,220,000 | | N/A | | | | | | | |
| 7/1/2016 | 3.96% | 5,540,000 | 5,540,000 | 0.85% | 1,030,000 | 1,030,000 | | | | | | |
| 7/1/2017 | 4.02% | 5,835,000 | 5,835,000 | 1.09% | 1,065,000 | 1,065,000 | | | | | | |
| 7/1/2018 | 4.04% | 6,155,000 | 6,155,000 | 1.33% | 1,100,000 | 1,100,000 | | | | | | |
| 7/1/2019 | 4.09% | 6,480,000 | 6,480,000 | 1.61% | 1,145,000 | 1,145,000 | 0 | 2,410,000 | 2,410,000 | | | |
| 7/1/2020 | 4.13% | 6,840,000 | 1,735,000 | 1.90% | 1,195,000 | | 1.62% | 2,540,000 | | 1.00% | 945,000 | |
| 7/1/2021 | 4.14% | 1,825,000 | 1,825,000 | 2.14% | 6,825,000 | | 1.86% | 2,540,000 | | 1.00% | 875,000 | |
| 7/1/2022 | 4.19% | 1,920,000 | 1,920,000 | 2.33% | 4,000,000 | | 2.10% | 2,695,000 | | 1.81% | 1,740,000 | |
| 7/1/2022 | | | | 2.33% | 3,165,000 | | | | | | | |
| 7/1/2023 | 4.23% | 2,020,000 | 2,020,000 | 2.50% | 7,445,000 | | 2.34% | 2,795,000 | | 2.03% | 1,865,000 | |
| 7/1/2024 | 4.35% | 2,125,000 | 2,125,000 | 2.60% | 7,815,000 | 7,815,000 | 2.43% | 2,935,000 | | 2.31% | 1,970,000 | |
| 7/1/2025 | 4.35% | 2,235,000 | 2,235,000 | 2.67% | 8,205,000 | 8,205,000 | 2.55% | 3,015,000 | | 2.52% | 1,070,000 | |
| 7/1/2026 | 4.67% | 2,345,000 | 2,345,000 | 2.73% | 5,000,000 | 5,000,000 | 2.73% | 3,180,000 | | | | |
| 7/1/2026 | | | | 3.01% | 3,620,000 | 3,620,000 | | | | | | |
| 7/1/2027 | 4.67% | 2,450,000 | 2,450,000 | 3.06% | 7,015,000 | 7,015,000 | 3.10% | 4,540,000 | | 2.80% | 20,000 | |
| 7/1/2027 | | | | 3.12% | 2,000,000 | | | | | | | |
| 7/1/2028 | 4.67% | 2,560,000 | 2,560,000 | 3.17% | 9,355,000 | 9,355,000 | 3.28% | 3,380,000 | | 2.95% | 35,000 | |
| 7/1/2029 | 4.67% | 2,675,000 | 2,675,000 | 3.21% | 1,345,000 | | 3.04% | 3,480,000 | 3,480,000 | 3.08% | 8,380,000 | |
| 7/1/2030 | 4.67% | 2,795,000 | 2,795,000 | 3.27% | 1,385,000 | | 3.10% | 3,670,000 | 3,670,000 | 3.19% | 8,845,000 | |
| 7/1/2031 | | N/A | | | N/A | | 3.14% | 3,785,000 | 3,785,000 | 3.27% | 10,765,000 | |
| 7/1/2032 | | N/A | | | N/A | | 3.55% | 545,000 | | 3.35% | 14,735,000 | |
| 7/1/2033 | | N/A | | | N/A | | 3.56% | 10,595,000 | | 3.41% | 15,715,000 | |
| 7/1/2034 | | N/A | | | N/A | | 3.60% | 11,020,000 | | 3.47% | 16,500,000 | |
| 7/1/2035 | | N/A | | | N/A | | 3.64% | 11,460,000 | | 3.52% | 17,325,000 | |
| 7/1/2036 | | N/A | | | N/A | | 3.73% | 11,920,000 | | 3.56% | 18,190,000 | |
| 7/1/2037 | | N/A | | | N/A | | | N/A | | 3.59% | 22,015,000 | |
| 7/1/2038 | | N/A | | | N/A | | | N/A | | 3.64% | 23,115,000 | |
| 7/1/2039 | | N/A | | | N/A | | | N/A | | 3.64% | 24,270,000 | |
| 7/1/2040 | | N/A | | | N/A | | | N/A | | 3.64% | 25,485,000 | |
| 7/1/2041 | | N/A | | | N/A | | | N/A | | 3.64% | 26,760,000 | |
| 7/1/2042 | | N/A | | | N/A | | | N/A | | 3.64% | 28,100,000 | |
| 7/1/2043 | | N/A | | | N/A | | | N/A | | 3.69% | 15,930,000 | |
| 7/1/2043 | | N/A | | | N/A | | | N/A | | 4.04% | 13,575,000 | |
| 7/1/2044 | | N/A | | | N/A | | | N/A | | 3.69% | 16,590,000 | |
| 7/1/2044 | | N/A | | | N/A | | | N/A | | 4.04% | 14,255,000 | |
| 7/1/2045 | | N/A | | | N/A | | | N/A | | 3.69% | 17,275,000 | |
| 7/1/2045 | | N/A | | | N/A | | | N/A | | 4.04% | 14,965,000 | |
| 7/1/2046 | | N/A | | | N/A | | | N/A | | 3.69% | 17,990,000 | |
| 7/1/2046 | | N/A | | | N/A | | | N/A | | 4.04% | 15,715,000 | |
| 7/1/2047 | | N/A | | | N/A | | | N/A | | 3.69% | 18,745,000 | |
| 7/1/2047 | | N/A | | | N/A | | | N/A | | 4.04% | 16,490,000 | |
| 7/1/2048 | | | | | | | | | | | | |
| 7/1/2049 | | | | | | | | | | | | |
| | | \$ 72,645,000 | \$ 67,540,000 | | \$ 77,145,000 | \$ 49,785,000 | | \$ 86,505,000 | \$ 13,345,000 | | \$ 430,250,000 | \$ - |

Footnote:

Deceased \$39,800,000 of the 2012A Series Bonds using General Reserve Fund.
Deceased \$10,935,000 of the 2015 Series Bonds using General Reserve Fund.
2019B Series Refunded \$98,400,000 of the 2007B Series Bonds.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

STATUS OF BRIDGE REVENUE BONDS AT MAY 31, 2020

| SERIES 2019A | | | | SERIES 2019B | | | Total | |
|--------------|-------|----------------------|--------------------|--------------|----------------------|--------------------|---------------|-----------------------|
| Maturity | Yield | Principal Amount | Maturities & Calls | Yield | Principal Amount | Maturities & Calls | Average Yield | Remaining Outstanding |
| 7/1/2005 | | | | | | | | - |
| 7/1/2006 | | | | | | | | - |
| 7/1/2007 | | | | | | | | |
| 7/1/2008 | | | | | | | | |
| 7/1/2009 | | | | | | | | |
| 7/1/2010 | | | | | | | | |
| 7/1/2011 | | | | | | | | |
| 7/1/2012 | | | | | | | | |
| 7/1/2013 | | | | | | | | |
| 7/1/2014 | | | | | | | | |
| 7/1/2015 | | | | | | | | |
| 7/1/2016 | | | | | | | | |
| 7/1/2017 | | | | | | | | |
| 7/1/2018 | | | | | | | | |
| 7/1/2019 | | | | | | | | |
| 7/1/2020 | 1.17% | 505,000 | | 1.17% | 6,015,000 | | 2.21% | 16,305,000 |
| 7/1/2021 | 1.20% | 435,000 | | 1.20% | 5,945,000 | | 1.68% | 16,620,000 |
| 7/1/2022 | 1.23% | 455,000 | | 1.23% | 6,255,000 | | 1.74% | 15,145,000 |
| 7/1/2022 | 0.00% | | | | | | 2.33% | 3,165,000 |
| 7/1/2023 | 1.25% | 480,000 | | 1.25% | 6,565,000 | | 1.97% | 19,150,000 |
| 7/1/2024 | 1.31% | 8,015,000 | | 1.31% | 6,830,000 | | 1.58% | 19,750,000 |
| 7/1/2025 | 1.40% | 8,170,000 | | 1.40% | 7,195,000 | | 1.64% | 19,450,000 |
| 7/1/2026 | 1.49% | 8,585,000 | | 1.49% | 7,515,000 | | 1.69% | 19,280,000 |
| 7/1/2026 | | | | | | | | - |
| 7/1/2027 | 1.59% | 5,800,000 | | 1.59% | 7,880,000 | | 1.97% | 18,240,000 |
| 7/1/2027 | | | | | | | 3.12% | 2,000,000 |
| 7/1/2028 | 1.69% | 9,410,000 | | 1.69% | 8,300,000 | | 1.95% | 21,125,000 |
| 7/1/2029 | 1.77% | 3,725,000 | | 1.77% | 8,670,000 | | 2.35% | 22,120,000 |
| 7/1/2030 | 1.85% | 3,930,000 | | 1.85% | 9,045,000 | | 2.45% | 23,205,000 |
| 7/1/2031 | 1.91% | 4,055,000 | | 1.91% | 9,520,000 | | 2.51% | 24,340,000 |
| 7/1/2032 | 1.97% | 725,000 | | 1.97% | 9,995,000 | | 2.79% | 26,000,000 |
| 7/1/2033 | 2.09% | 760,000 | | | | | 3.43% | 27,070,000 |
| 7/1/2034 | 2.16% | 800,000 | | | | | 3.48% | 28,320,000 |
| 7/1/2035 | 2.21% | 835,000 | | | | | 3.53% | 29,620,000 |
| 7/1/2036 | 2.25% | 880,000 | | | | | 3.59% | 30,990,000 |
| 7/1/2037 | 2.29% | 925,000 | | | | | 3.54% | 22,940,000 |
| 7/1/2038 | 2.32% | 970,000 | | | | | 3.59% | 24,085,000 |
| 7/1/2039 | 2.35% | 1,020,000 | | | | | 3.59% | 25,290,000 |
| 7/1/2040 | 2.50% | 1,070,000 | | | | | 3.59% | 26,555,000 |
| 7/1/2041 | 2.50% | 1,125,000 | | | | | 3.59% | 27,885,000 |
| 7/1/2042 | 2.50% | 1,180,000 | | | | | 3.59% | 29,280,000 |
| 7/1/2043 | 2.50% | 1,240,000 | | | | | 3.60% | 17,170,000 |
| 7/1/2043 | | | | | | | 4.04% | 13,575,000 |
| 7/1/2044 | 2.50% | 1,300,000 | | | | | 3.60% | 17,890,000 |
| 7/1/2044 | | | | | | | 4.04% | 14,255,000 |
| 7/1/2045 | 3.04% | 1,365,000 | | | | | 3.64% | 18,640,000 |
| 7/1/2045 | | | | | | | 4.04% | 14,965,000 |
| 7/1/2046 | 3.04% | 1,405,000 | | | | | 3.64% | 19,395,000 |
| 7/1/2046 | | | | | | | 4.04% | 15,715,000 |
| 7/1/2047 | 3.04% | 1,450,000 | | | | | 3.64% | 20,195,000 |
| 7/1/2047 | | | | | | | 4.04% | 16,490,000 |
| 7/1/2048 | 3.04% | 1,490,000 | | | | | 3.04% | 1,490,000 |
| 7/1/2049 | 3.04% | 1,535,000 | | | | | 3.04% | 1,535,000 |
| | | \$ 73,640,000 | | | \$ 99,730,000 | | | \$ 709,245,000 |



**Delaware River Joint TBC
Purchases Report
Sorted by Purchase Date - Maturity Date
May 1, 2020 - May 31, 2020**

| CUSIP | Investment # | Fund | Sec. Type | Issuer | Original Par Value | Purchase Date | Payment Periods | Principal Purchased | Accrued Interest at Purchase | Rate at Purchase | Maturity Date | YTM | Ending Book Value |
|------------------------|--------------|---------|--------------|--------|-----------------------|------------------|---------------------|------------------------|---------------------------------|---------------------|------------------|-------|----------------------|
| 89233GKG0 | 10817 | 06CF19A | ACP | TOYOTA | 6,000,000.00 | 05/08/2020 | 10/16 - At Maturity | 5,964,848.28 | | 1.310 | 10/16/2020 | 1.318 | 5,970,088.29 |
| 30229AM48 | 10815 | 06CF19A | ACP | EXXON | 3,000,000.00 | 05/04/2020 | 12/04 - At Maturity | 2,983,236.66 | | 0.940 | 12/04/2020 | 0.964 | 2,985,429.99 |
| 30229AM48 | 10816 | 01GRF | ACP | EXXON | 7,000,000.00 | 05/04/2020 | 12/04 - At Maturity | 6,960,885.54 | | 0.940 | 12/04/2020 | 0.964 | 6,966,003.32 |
| 678519C72 | 10818 | 01GRF | FAC | OKCITY | 2,170,000.00 | 05/14/2020 | 03/01 - 09/01 | 2,243,541.30 | 13,200.83 | 3.000 | 03/01/2022 | 0.845 | 2,241,608.99 |
| Total Purchases | | | | | 18,170,000.00 | | | 18,152,511.78 | 13,200.83 | | | | 18,163,130.59 |



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
May 31, 2020**

DRJTBC

| CUSIP | Investment # | Fund | Issuer | Investment Class | Par Value | YTM | Maturity Date | Market Price | Market Date | Market Value | Book Value | Reported Value |
|-----------------------------|--------------|-------|-----------------------------|------------------|-------------------|--------------|---------------|--------------|-------------|-------------------|-------------------|-------------------|
| Debt Service Fund | | | | | | | | | | | | |
| 38145C752 | 10113 | 01DSF | Goldman Sachs Ila Fed Port | Amort | 879,178.92 | 0.776 | | 100.000 | 05/31/2020 | 879,178.92 | 879,178.92 | 879,178.92 |
| Subtotal | | | | | 879,178.92 | 0.776 | | | | 879,178.92 | 879,178.92 | 879,178.92 |
| General Reserve Fund | | | | | | | | | | | | |
| 38145C752 | 10115 | 01GRF | Goldman Sachs Ila Fed Port | Amort | 0.00 | 0.822 | | 100.000 | 05/31/2020 | 0.00 | 0.00 | 0.00 |
| PAINVEST | 10050 | 01GRF | PA Invest | Amort | 0.00 | 2.440 | | 100.000 | 05/31/2020 | 0.00 | 0.00 | 0.00 |
| PAINVEST | 10462 | 01GRF | PA Invest | Amort | 45,673,006.14 | 1.815 | | 100.000 | 05/31/2020 | 45,673,006.14 | 45,673,006.14 | 45,673,006.14 |
| 7443M2F27 | 10785 | 01GRF | Prudential PLC | Fair | 5,300,000.00 | 1.731 | 06/02/2020 | 99.999 | 05/31/2020 | 5,299,968.20 | 5,299,746.78 | 5,299,968.20 |
| 71708EFR1 | 10790 | 01GRF | Pfizer Inc | Fair | 7,300,000.00 | 1.630 | 06/25/2020 | 99.989 | 05/31/2020 | 7,299,262.70 | 7,292,116.00 | 7,299,262.70 |
| 90327QD22 | 10689 | 01GRF | USAA CAP CORP | Fair | 3,300,000.00 | 2.515 | 07/01/2020 | 100.209 | 05/31/2020 | 3,306,914.00 | 3,301,298.79 | 3,306,914.00 |
| 89119AH68 | 10783 | 01GRF | Toronto Dominion | Fair | 6,400,000.00 | 1.809 | 08/06/2020 | 99.973 | 05/31/2020 | 6,398,291.20 | 6,379,231.99 | 6,398,291.20 |
| 912796TD1 | 10754 | 01GRF | U.S. Treasury | Fair | 10,300,000.00 | 1.792 | 08/13/2020 | 99.974 | 05/31/2020 | 10,297,363.10 | 10,263,524.50 | 10,297,363.10 |
| 64952WCV3 | 10700 | 01GRF | New York Life Global | Fair | 5,700,000.00 | 2.106 | 09/28/2020 | 100.500 | 05/31/2020 | 5,728,533.63 | 5,697,139.67 | 5,728,533.63 |
| 3130AHAP8 | 10764 | 01GRF | Federal Home Loan Bank | Fair | 3,500,000.00 | 1.849 | 10/07/2020 | 100.002 | 05/31/2020 | 3,500,098.32 | 3,500,000.00 | 3,500,098.32 |
| 85324TLD6 | 10813 | 01GRF | Standard Chart NY | Fair | 7,000,000.00 | 0.830 | 11/13/2020 | 99.844 | 05/31/2020 | 6,989,087.00 | 6,974,012.50 | 6,989,087.00 |
| 62479LLQ6 | 10805 | 01GRF | MUFG Bank Ltd | Fair | 9,000,000.00 | 0.951 | 11/24/2020 | 99.819 | 05/31/2020 | 8,983,773.00 | 8,959,079.98 | 8,983,773.00 |
| 30229AM48 | 10816 | 01GRF | Exxon Mobil | Fair | 7,000,000.00 | 0.963 | 12/04/2020 | 99.803 | 05/31/2020 | 6,986,245.00 | 6,966,003.32 | 6,986,245.00 |
| 8225X2M84 | 10810 | 01GRF | Shell International Finance | Fair | 5,000,000.00 | 3.048 | 12/08/2020 | 99.893 | 05/31/2020 | 4,994,665.00 | 4,922,152.75 | 4,994,665.00 |
| 89233GMM5 | 10811 | 01GRF | TOYOTA Motor Credit CP | Fair | 2,000,000.00 | 1.959 | 12/20/2020 | 99.398 | 05/31/2020 | 1,987,970.00 | 1,978,592.14 | 1,987,970.00 |
| 419792YK6 | 10807 | 01GRF | State of Hawaii | Fair | 1,500,000.00 | 0.819 | 01/01/2021 | 101.068 | 05/31/2020 | 1,516,033.40 | 1,516,022.92 | 1,516,033.40 |
| 59217GCL1 | 10672 | 01GRF | METLIFE | Fair | 6,000,000.00 | 2.893 | 01/08/2021 | 101.184 | 05/31/2020 | 6,071,041.38 | 5,982,823.01 | 6,071,041.38 |
| 20271RAP5 | 10758 | 01GRF | Commonwealth Bank Australia | Fair | 5,000,000.00 | 2.046 | 03/15/2021 | 101.598 | 05/31/2020 | 5,079,917.00 | 5,019,447.24 | 5,079,917.00 |
| 912828Y20 | 10769 | 01GRF | Federal Home Loan Bank | Fair | 7,800,000.00 | 1.626 | 07/15/2021 | 102.731 | 05/31/2020 | 8,013,018.00 | 7,885,587.64 | 8,013,018.00 |
| 3134GTH30 | 10701 | 01GRF | Federal Home Loan Mtg Corp | Fair | 2,000,000.00 | 2.000 | 07/22/2021 | 100.251 | 05/31/2020 | 2,005,031.02 | 2,000,000.00 | 2,005,031.02 |
| 86960BAQ5 | 10679 | 01GRF | Svenska Handelsbanken | Fair | 6,191,000.00 | 2.859 | 09/07/2021 | 101.761 | 05/31/2020 | 6,300,052.11 | 6,116,925.52 | 6,300,052.11 |
| 89233P5F99 | 10677 | 01GRF | TOYOTA Motor Credit CP | Fair | 1,400,000.00 | 2.680 | 09/15/2021 | 103.382 | 05/31/2020 | 1,447,361.19 | 1,412,467.43 | 1,447,361.19 |
| 419792YL4 | 10808 | 01GRF | State of Hawaii | Fair | 1,500,000.00 | 1.740 | 01/01/2022 | 102.124 | 05/31/2020 | 1,531,873.40 | 1,523,966.93 | 1,531,873.40 |
| 63254AAU2 | 10676 | 01GRF | National Australia Bank Ltd | Fair | 3,200,000.00 | 3.096 | 01/10/2022 | 103.283 | 05/31/2020 | 3,305,071.23 | 3,185,478.54 | 3,305,071.23 |
| 78012KZG5 | 10678 | 01GRF | Royal Bank of Canada | Fair | 5,000,000.00 | 2.698 | 02/01/2022 | 103.938 | 05/31/2020 | 5,196,935.25 | 5,004,011.63 | 5,196,935.25 |
| 678519C72 | 10818 | 01GRF | Oklahoma City, OK | Fair | 2,170,000.00 | 0.845 | 03/01/2022 | 103.259 | 05/31/2020 | 2,240,723.01 | 2,241,608.99 | 2,240,723.01 |
| 57629WCD0 | 10681 | 01GRF | Mass Mutual Global | Fair | 5,000,000.00 | 2.599 | 04/13/2022 | 103.357 | 05/31/2020 | 5,167,890.75 | 4,991,076.92 | 5,167,890.75 |
| 64952WCS0 | 10801 | 01GRF | New York Life Global | Fair | 1,000,000.00 | 1.729 | 06/10/2022 | 103.383 | 05/31/2020 | 1,033,835.30 | 1,011,259.19 | 1,033,835.30 |

Data Updated: ~REPORT~: 06/03/2020 09:48

Run Date: 06/03/2020 - 09:49

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

Delaware River Joint TBC
Investment Classification
May 31, 2020

Page 2

| CUSIP | Investment # | Fund | Issuer | Investment Class | Par Value | YTM | Maturity Date | Market Price | Market Date | Market Value | Book Value | Reported Value |
|---------------------------------------|--------------|----------|----------------------------|------------------|-----------------------|-------|---------------|--------------|-------------|-----------------------|-----------------------|-----------------------|
| General Reserve Fund | | | | | | | | | | | | |
| 961214DQ3 | 10766 | 01GRF | WestPac Banking Corp | Fair | 6,000,000.00 | 1.860 | 06/28/2022 | 103.653 | 05/31/2020 | 6,219,189.66 | 6,077,294.92 | 6,219,189.66 |
| 961214DQ3 | 10776 | 01GRF | WestPac Banking Corp | Fair | 8,416,000.00 | 1.945 | 06/28/2022 | 103.653 | 05/31/2020 | 8,723,450.03 | 8,509,921.33 | 8,723,450.03 |
| 57629WBR0 | 10799 | 01GRF | Mass Mutual Global | Fair | 2,260,000.00 | 1.730 | 10/17/2022 | 104.359 | 05/31/2020 | 2,358,526.78 | 2,300,244.50 | 2,358,526.78 |
| 3130AHEN9 | 10771 | 01GRF | Federal Home Loan Bank | Fair | 7,000,000.00 | 1.750 | 10/28/2022 | 100.602 | 05/31/2020 | 7,042,198.31 | 7,000,000.00 | 7,042,198.31 |
| 59217GAX7 | 10800 | 01GRF | METLIFE | Fair | 1,000,000.00 | 1.764 | 01/10/2023 | 105.291 | 05/31/2020 | 1,052,918.76 | 1,031,260.95 | 1,052,918.76 |
| 010411CQ7 | 10806 | 01GRF | State of Alabama | Fair | 1,475,000.00 | 1.730 | 11/01/2023 | 106.626 | 05/31/2020 | 1,572,733.94 | 1,546,496.23 | 1,572,733.94 |
| 3134GU5V8 | 10787 | 01GRF | Federal Home Loan Mtg Corp | Fair | 3,500,000.00 | 1.756 | 01/29/2024 | 100.254 | 05/31/2020 | 3,508,900.33 | 3,499,199.13 | 3,508,900.33 |
| Subtotal | | | | | 194,885,006.14 | 1.874 | | | | 196,831,878.14 | 195,060,997.58 | 196,831,878.14 |
| Operating Fund | | | | | | | | | | | | |
| 38145C752 | 10108 | 01OF | Goldman Sachs Ila Fed Port | Amort | 769.02 | 0.776 | | 100.000 | 05/31/2020 | 769.02 | 769.02 | 769.02 |
| 912796WY1 | 10793 | 01OF | U.S. Treasury | Fair | 6,339,000.00 | 1.528 | 07/30/2020 | 99.978 | 05/31/2020 | 6,337,639.71 | 6,323,452.97 | 6,337,639.71 |
| Subtotal | | | | | 6,339,769.02 | 1.528 | | | | 6,338,408.73 | 6,324,221.99 | 6,338,408.73 |
| Reserve Maintenance Fund | | | | | | | | | | | | |
| 38145C752 | 10106 | 01RMF | Goldman Sachs Ila Fed Port | Amort | 1,286.47 | 0.776 | | 100.000 | 05/31/2020 | 1,286.47 | 1,286.47 | 1,286.47 |
| 912796WY1 | 10792 | 01RMF | U.S. Treasury | Fair | 5,824,000.00 | 1.528 | 07/30/2020 | 99.978 | 05/31/2020 | 5,822,750.23 | 5,809,716.06 | 5,822,750.23 |
| Subtotal | | | | | 5,825,286.47 | 1.528 | | | | 5,824,036.70 | 5,811,002.53 | 5,824,036.70 |
| Scudder Falls Insurance Reserv | | | | | | | | | | | | |
| 38145C752 | 10506 | 01SFIR | Goldman Sachs Ila Fed Port | Amort | 58,876.15 | 0.001 | | 100.000 | 05/31/2020 | 58,876.15 | 58,876.15 | 58,876.15 |
| 912796WY1 | 10789 | 01SFIR | U.S. Treasury | Fair | 4,094,000.00 | 1.470 | 07/30/2020 | 99.978 | 05/31/2020 | 4,093,121.47 | 4,084,338.16 | 4,093,121.47 |
| Subtotal | | | | | 4,152,876.15 | 1.449 | | | | 4,151,997.62 | 4,143,214.31 | 4,151,997.62 |
| Debt Service Reserve 2005A | | | | | | | | | | | | |
| 38145C752 | 10110 | 05DSRF05 | Goldman Sachs Ila Fed Port | Amort | 1,159.04 | 0.776 | | 100.000 | 05/31/2020 | 1,159.04 | 1,159.04 | 1,159.04 |
| 912796UA5 | 10791 | 05DSRF05 | U.S. Treasury | Fair | 2,997,000.00 | 1.520 | 06/25/2020 | 99.993 | 05/31/2020 | 2,996,791.11 | 2,994,021.98 | 2,996,791.11 |
| Subtotal | | | | | 2,998,159.04 | 1.519 | | | | 2,997,950.15 | 2,995,181.02 | 2,997,950.15 |
| Construction Fund 2017 | | | | | | | | | | | | |
| 38145C752 | 10424 | 06CF17 | Goldman Sachs Ila Fed Port | Amort | 0.00 | 0.001 | | 100.000 | 05/31/2020 | 0.00 | 0.00 | 0.00 |
| PAINVEST | 10463 | 06CF17 | PA Invest | Amort | 16,685,301.93 | 1.815 | | 100.000 | 05/31/2020 | 16,685,301.93 | 16,685,301.93 | 16,685,301.93 |
| 17177LF25 | 10782 | 06CF17 | CIESCO LLC | Fair | 5,000,000.00 | 1.866 | 06/02/2020 | 99.999 | 05/31/2020 | 4,999,950.00 | 4,999,743.06 | 4,999,950.00 |
| 78013VFC1 | 10768 | 06CF17 | Royal Bank of Canada | Fair | 10,000,000.00 | 1.911 | 06/12/2020 | 99.996 | 05/31/2020 | 9,999,650.00 | 9,994,316.67 | 9,999,650.00 |
| 59157TGL1 | 10772 | 06CF17 | METLIFE | Fair | 7,000,000.00 | 1.892 | 07/20/2020 | 99.980 | 05/31/2020 | 6,998,614.00 | 6,982,468.88 | 6,998,614.00 |
| 89119AH68 | 10784 | 06CF17 | Toronto Dominion | Fair | 5,000,000.00 | 1.809 | 08/06/2020 | 99.973 | 05/31/2020 | 4,998,665.00 | 4,983,774.99 | 4,998,665.00 |

Data Updated: ~REPORT~: 06/03/2020 09:48

Run Date: 06/03/2020 - 09:49

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

Delaware River Joint TBC
Investment Classification
May 31, 2020

Page 3

| CUSIP | Investment # | Fund | Issuer | Investment Class | Par Value | YTM | Maturity Date | Market Price | Market Date | Market Value | Book Value | Reported Value |
|--------------------------------|--------------|-----------|-----------------------------|------------------|----------------------|-------|---------------|--------------|-------------|----------------------|----------------------|----------------------|
| Construction Fund 2017 | | | | | | | | | | | | |
| 2254EAHJ5 | 10812 | 06CF17 | Credit Suisse 355 | Fair | 7,800,000.00 | 1.134 | 08/18/2020 | 99.947 | 05/31/2020 | 7,795,912.80 | 7,780,903.00 | 7,795,912.80 |
| 3134GTH30 | 10702 | 06CF17 | Federal Home Loan Mtg Corp | Fair | 3,000,000.00 | 2.000 | 07/22/2021 | 100.251 | 05/31/2020 | 3,007,546.53 | 3,000,000.00 | 3,007,546.53 |
| 3134GU5V8 | 10788 | 06CF17 | Federal Home Loan Mtg Corp | Fair | 3,500,000.00 | 1.756 | 01/29/2024 | 100.254 | 05/31/2020 | 3,508,900.33 | 3,499,199.13 | 3,508,900.33 |
| Subtotal | | | | | 57,985,301.93 | 1.759 | | | | 57,994,540.59 | 57,925,707.66 | 57,994,540.59 |
| Construction Fund 2019A | | | | | | | | | | | | |
| 38145C752 | 10713 | 06CF19A | Goldman Sachs Ila Fed Port | Amort | 0.00 | 1.231 | | 100.000 | 05/31/2020 | 0.00 | 0.00 | 0.00 |
| PAINVEST | 10752 | 06CF19A | PA Invest | Amort | 6,135,306.78 | 1.815 | | 100.000 | 05/31/2020 | 6,135,306.78 | 6,135,306.78 | 6,135,306.78 |
| 912796SV2 | 10742 | 06CF19A | U.S. Treasury | Fair | 4,000,000.00 | 1.801 | 06/18/2020 | 99.994 | 05/31/2020 | 3,999,779.36 | 3,996,682.92 | 3,999,779.36 |
| 87019RGM2 | 10803 | 06CF19A | SwedBank | Fair | 7,000,000.00 | 1.630 | 07/21/2020 | 99.982 | 05/31/2020 | 6,998,796.00 | 6,984,250.00 | 6,998,796.00 |
| 3135G0T60 | 10736 | 06CF19A | Federal National Mtg Assn | Fair | 3,000,000.00 | 1.802 | 07/30/2020 | 100.226 | 05/31/2020 | 3,006,804.21 | 2,998,531.45 | 3,006,804.21 |
| 89119AHL5 | 10786 | 06CF19A | Toronto Dominion | Fair | 5,100,000.00 | 1.769 | 08/20/2020 | 99.965 | 05/31/2020 | 5,098,235.40 | 5,080,393.32 | 5,098,235.40 |
| 3136G3BS3 | 10737 | 06CF19A | Federal National Mtg Assn | Fair | 2,000,000.00 | 1.785 | 09/16/2020 | 100.327 | 05/31/2020 | 2,006,552.30 | 1,998,070.64 | 2,006,552.30 |
| 3136G35V3 | 10738 | 06CF19A | Federal National Mtg Assn | Fair | 2,000,000.00 | 1.785 | 09/28/2020 | 100.332 | 05/31/2020 | 2,006,657.44 | 1,997,209.87 | 2,006,657.44 |
| 8225X2K52 | 10809 | 06CF19A | Shell International Finance | Fair | 5,000,000.00 | 2.532 | 10/05/2020 | 99.945 | 05/31/2020 | 4,997,280.00 | 4,956,250.00 | 4,997,280.00 |
| 89233GKG0 | 10817 | 06CF19A | TOYOTA Motor Credit CP | Fair | 6,000,000.00 | 1.317 | 10/16/2020 | 99.655 | 05/31/2020 | 5,979,318.00 | 5,970,088.29 | 5,979,318.00 |
| 3135G0U84 | 10781 | 06CF19A | Federal National Mtg Assn | Fair | 8,000,000.00 | 1.640 | 10/30/2020 | 101.108 | 05/31/2020 | 8,088,693.76 | 8,040,392.99 | 8,088,693.76 |
| 3130AVGA0 | 10735 | 06CF19A | Federal Home Loan Bank | Fair | 3,000,000.00 | 2.125 | 11/06/2020 | 99.959 | 05/31/2020 | 2,998,793.52 | 3,000,000.00 | 2,998,793.52 |
| 85324TLD6 | 10814 | 06CF19A | Standard Chart NY | Fair | 3,000,000.00 | 0.830 | 11/13/2020 | 99.844 | 05/31/2020 | 2,995,323.00 | 2,988,862.50 | 2,995,323.00 |
| 05253JAK7 | 10718 | 06CF19A | Aust & NZ Banking Group | Fair | 2,000,000.00 | 2.065 | 11/16/2020 | 101.007 | 05/31/2020 | 2,020,143.94 | 2,005,696.09 | 2,020,143.94 |
| 30229AM48 | 10815 | 06CF19A | Exxon Mobil | Fair | 3,000,000.00 | 0.963 | 12/04/2020 | 99.803 | 05/31/2020 | 2,994,105.00 | 2,985,429.99 | 2,994,105.00 |
| 92826CAB8 | 10724 | 06CF19A | Visa Inc | Fair | 4,417,000.00 | 1.899 | 12/14/2020 | 100.872 | 05/31/2020 | 4,455,553.30 | 4,423,550.83 | 4,455,553.30 |
| 86960BAL6 | 10726 | 06CF19A | Svenska Handelsbanken | Fair | 3,000,000.00 | 2.086 | 03/30/2021 | 101.663 | 05/31/2020 | 3,049,895.22 | 3,008,849.19 | 3,049,895.22 |
| 037833AR1 | 10717 | 06CF19A | Apple Inc | Fair | 2,500,000.00 | 1.909 | 05/06/2021 | 102.388 | 05/31/2020 | 2,559,715.33 | 2,521,389.48 | 2,559,715.33 |
| 90327QCY3 | 10728 | 06CF19A | USAA CAP CORP | Fair | 2,330,000.00 | 2.017 | 06/01/2021 | 101.562 | 05/31/2020 | 2,366,413.57 | 2,329,577.40 | 2,366,413.57 |
| 64952WDA8 | 10719 | 06CF19A | New York Life Global | Fair | 2,000,000.00 | 2.076 | 08/06/2021 | 103.307 | 05/31/2020 | 2,066,144.96 | 2,027,011.11 | 2,066,144.96 |
| 771196BM3 | 10725 | 06CF19A | ROCHE HLDGS INC | Fair | 3,000,000.00 | 2.049 | 01/28/2022 | 101.927 | 05/31/2020 | 3,057,832.80 | 2,985,563.58 | 3,057,832.80 |
| 78012KZG5 | 10720 | 06CF19A | Royal Bank of Canada | Fair | 1,500,000.00 | 2.057 | 02/01/2022 | 103.938 | 05/31/2020 | 1,559,080.58 | 1,516,803.35 | 1,559,080.58 |
| 3130AJ4F3 | 10802 | 06CF19A | Federal Home Loan Bank | Fair | 7,200,000.00 | 1.600 | 08/24/2022 | 101.037 | 05/31/2020 | 7,274,732.62 | 7,200,000.00 | 7,274,732.62 |
| Subtotal | | | | | 85,182,306.78 | 1.761 | | | | 85,715,157.09 | 85,149,909.78 | 85,715,157.09 |
| Clearing Fund 2019A | | | | | | | | | | | | |
| 38145C752 | 10711 | 06CLEAR19 | Goldman Sachs Ila Fed Port | Amort | 61,378.39 | 0.776 | | 100.000 | 05/31/2020 | 61,378.39 | 61,378.39 | 61,378.39 |
| Subtotal | | | | | 61,378.39 | 0.776 | | | | 61,378.39 | 61,378.39 | 61,378.39 |

Data Updated: ~REPORT~: 06/03/2020 09:48

Run Date: 06/03/2020 - 09:49

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
May 31, 2020**

Page 4

| CUSIP | Investment # | Fund | Issuer | Investment Class | Par Value | YTM | Maturity Date | Market Price | Market Date | Market Value | Book Value | Reported Value |
|---------------------------------------|--------------|-----------|----------------------------|------------------|-----------------------|-------|---------------|--------------|-------------|-----------------------|-----------------------|-----------------------|
| Debt Service Reserve Fund 2012 | | | | | | | | | | | | |
| 38145C752 | 10260 | 06DSRF12A | Goldman Sachs IIa Fed Port | Amort | 3,528.68 | 0.776 | | 100.000 | 05/31/2020 | 3,528.68 | 3,528.68 | 3,528.68 |
| 912796WY1 | 10794 | 06DSRF12A | U.S. Treasury | Fair | 2,889,000.00 | 1.528 | 07/30/2020 | 99.978 | 05/31/2020 | 2,888,380.05 | 2,881,914.44 | 2,888,380.05 |
| Subtotal | | | | | 2,892,528.68 | 1.527 | | | | 2,891,908.73 | 2,885,443.12 | 2,891,908.73 |
| Debt Service Reserve Fund 2015 | | | | | | | | | | | | |
| 38145C752 | 10349 | 06DSRF15 | Goldman Sachs IIa Fed Port | Amort | 20,088.68 | 0.776 | | 100.000 | 05/31/2020 | 20,088.68 | 20,088.68 | 20,088.68 |
| 912796WY1 | 10795 | 06DSRF15 | U.S. Treasury | Fair | 9,829,000.00 | 1.528 | 07/30/2020 | 99.978 | 05/31/2020 | 9,826,890.79 | 9,804,893.39 | 9,826,890.79 |
| Subtotal | | | | | 9,849,088.68 | 1.526 | | | | 9,846,979.47 | 9,824,982.07 | 9,846,979.47 |
| Debt Service Reserve Fund 2017 | | | | | | | | | | | | |
| 38145C752 | 10425 | 06DSRF17 | Goldman Sachs IIa Fed Port | Amort | 4,565.28 | 0.776 | | 100.000 | 05/31/2020 | 4,565.28 | 4,565.28 | 4,565.28 |
| 912796WY1 | 10796 | 06DSRF17 | U.S. Treasury | Fair | 30,860,000.00 | 1.528 | 07/30/2020 | 99.978 | 05/31/2020 | 30,853,377.75 | 30,784,312.76 | 30,853,377.75 |
| Subtotal | | | | | 30,864,565.28 | 1.528 | | | | 30,857,943.03 | 30,788,878.04 | 30,857,943.03 |
| Debt Service Reserve Fund 19A | | | | | | | | | | | | |
| 38145C752 | 10712 | 06DSRF19A | Goldman Sachs IIa Fed Port | Amort | 547.07 | 0.776 | | 100.000 | 05/31/2020 | 547.07 | 547.07 | 547.07 |
| 912796WY1 | 10797 | 06DSRF19A | U.S. Treasury | Fair | 3,879,000.00 | 1.528 | 07/30/2020 | 99.978 | 05/31/2020 | 3,878,167.61 | 3,869,486.36 | 3,878,167.61 |
| Subtotal | | | | | 3,879,547.07 | 1.528 | | | | 3,878,714.68 | 3,870,033.43 | 3,878,714.68 |
| Total | | | | | 405,794,992.55 | 1.774 | | | | 408,270,072.24 | 405,720,128.84 | 408,270,072.24 |

Data Updated: ~REPORT~: 06/03/2020 09:48

Run Date: 06/03/2020 - 09:49

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020
TOLL TRAFFIC AND REVENUE STATISTICS (May, 2020)

Summary: The Commission experienced a decrease in total toll revenue for May 2020 in comparison to the May 2019 traffic and revenue statistics. Total toll traffic also reflected a decrease for the month. [It should be noted that the Scudder Falls Bridge began toll collections on July 14, 2019].

Special Notes:

As a result of the ongoing COVID-19 outbreak, total toll traffic and toll revenue at all Commission bridges reflected decreases for May 2020.

The Commission temporarily suspended Cash Toll Collections at all locations effective 10:00 PM on March 24, 2020. No Cash tolls were collected during the month of April 2020. Limited Cash Toll Collections resumed effective 11:00 PM on May 13, 2020.

Analysis of May 2020 / May 2019 toll revenue data comparison:

- An overall toll revenue decrease of 11.92 percent was recorded at the Commission's eight toll bridges for the month of May.

| May Toll Revenue Analysis | | |
|---------------------------|------------------|--------------------------------|
| Total Toll Revenue Change | SFB Toll Revenue | Non-AET TB Toll Revenue Change |
| -\$1,390,233.41 | \$861,934.20 | -\$2,252,167.61 |
| -11.92% | 7.39% | -19.31% |

- Commercial-vehicle toll revenue reflected a 5.29 percent decrease.
- Passenger-vehicle toll revenue generated a 31.35 percent decrease.

Analysis of May 2020 / May 2019 traffic data comparison:

- Total toll traffic decreased by 1,135,667 vehicles, or 31.72 percent for the month.

| May Toll Traffic Analysis | | |
|---------------------------|------------------|---------------------------|
| Total Toll Traffic Change | SFB Toll Traffic | Non-AET TB Traffic Change |
| -1,135,667 | 298,164 | -1,433,831 |
| -31.72% | 8.33% | -40.05% |

- Commercial-vehicle traffic decreased by 28,940 vehicles, or 5.56 percent.

- Passenger-vehicle toll traffic decreased by 1,106,727 vehicles, or 36.18 percent.
- Average daily toll traffic for the Commission's eight toll bridges for May 2020 was 78,850 total vehicles as compared to the 115,484 total vehicles recorded on the seven toll bridges in May 2019.
- Total recorded westbound traffic volume at the 10 vehicular toll supported bridges for May 2020 decreased by 1,273,789 vehicles, or 46.86 percent as compared to May 2019. Average daily westbound traffic on the toll supported bridges was 46,604 vehicles in May 2020 as compared to 87,694 vehicles in May 2019. [It should be noted that the Scudder Falls Bridge converted from a toll supported bridge to a toll bridge on July 14, 2020].

Traffic analysis for 2020 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting an 8.98 percent decrease for the first five months of 2020 as compared to the same five-month period in 2019. Commission YTD toll revenue is reflecting a 2.34 increase through the first five months of 2020.

| YTD Toll Traffic and Revenue Analysis | | |
|--|-------------------------|---------------------------------------|
| Total Toll Traffic Change | SFB Toll Traffic | Non-AET TB Traffic Change |
| -1,436,871 | 2,258,757 | -3,695,628 |
| -8.98% | 14.13% | -23.11% |
| Total Toll Revenue Change | SFB Toll Revenue | Non-AET TB Toll Revenue Change |
| \$1,245,226.07 | \$5,220,532.09 | -\$3,975,306.02 |
| 2.34% | 9.81% | -7.47% |

- Westbound traffic on the ten toll supported bridges is reflecting a 40.43 percent decrease through the first five months of 2020 as compared to 2019.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 46.65 percent decrease for May 2020 when compared to May 2019 as the result of the decrease of 392,884 cars and the increase of 2,749 trucks. The new Scudder Falls Bridge began collecting tolls on Sunday, July 14, 2019. Total passenger vehicles of 266,060 and total trucks of 32,104 were recorded for the month of May 2020. At New Hope-Lambertville (NHL), decreases of 94,628 cars and 1,751 trucks

generated an overall decrease of 55.96 percent in total toll traffic for May 2020 as compared to May 2019.

Central Region

The I-78 Toll Bridge recorded a decrease of 40.63 percent in total toll traffic for the month of May 2020 when compared to May 2019 as the result of decreases of 382,991 cars and 31,954 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the decrease of 176,797 passenger vehicles combined with the decrease of 3,889 trucks resulted in a 38.37 percent decrease in total toll traffic for May 2020 as compared to May 2019.

Northern Region

Portland-Columbia (PC) recorded a 33.26 percent decrease in total toll traffic during May 2020 compared to May 2019 as the result of the combined decreases of 36,220 automobiles and 4,691 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 262,945 passenger vehicles combined with the decrease of 21,126 trucks to generate an overall decrease of 33.69 percent in total toll traffic for May 2020 when compared to May 2019. At Milford-Montague (MM), decreases of 26,322 passenger vehicles and 382 trucks produced a 23.58 percent decrease in total toll traffic for May 2020 as compared to May 2019.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of May, 2020 and May, 2019, and the year-to-date periods ending May 31, 2020 and May 31, 2019.

| | | <i>E-ZPass</i> PENETRATION RATES | | | | | |
|--------------------------------|--------------|---|------------------|-------------------------------------|-----------------|-----------------|---------------------------------|
| | | May. 2020 | May. 2019 | Change in Monthly Percentage | YTD 2020 | YTD 2019 | Change in YTD Percentage |
| All Toll Bridges | Cars | 83.98 | 70.82 | 13.16 | 80.17 | 70.86 | 9.31 |
| | Trucks | 95.04 | 90.47 | 4.57 | 93.93 | 90.56 | 3.37 |
| | Total | 86.20 | 73.68 | 12.52 | 82.56 | 73.80 | 8.76 |
| Trenton - Morrisville | Cars | 83.43 | 68.69 | 14.74 | 76.00 | 68.63 | 7.37 |
| | Trucks | 96.11 | 92.44 | 3.67 | 94.41 | 91.89 | 2.52 |
| | Total | 85.22 | 70.40 | 14.82 | 78.03 | 70.33 | 7.70 |
| Scudder Falls | Cars | 85.79 | n/a | n/a | 90.96 | n/a | n/a |
| | Trucks | 81.33 | n/a | n/a | 84.61 | n/a | n/a |
| | Total | 85.31 | n/a | n/a | 90.49 | n/a | n/a |
| New Hope - Lambertville | Cars | 91.55 | 84.13 | 7.42 | 88.98 | 84.54 | 4.44 |
| | Trucks | 94.17 | 87.23 | 6.94 | 93.13 | 88.01 | 5.12 |
| | Total | 91.87 | 84.33 | 7.54 | 89.34 | 84.76 | 4.58 |
| I-78 | Cars | 84.18 | 73.22 | 10.96 | 78.81 | 73.33 | 5.48 |
| | Trucks | 96.45 | 90.85 | 5.60 | 95.09 | 90.92 | 4.17 |
| | Total | 89.05 | 77.93 | 11.12 | 84.64 | 78.24 | 6.40 |
| Easton - Phillipsburg | Cars | 83.35 | 69.77 | 13.58 | 78.14 | 70.15 | 7.99 |
| | Trucks | 92.63 | 84.05 | 8.58 | 90.63 | 84.48 | 6.15 |
| | Total | 84.10 | 70.60 | 13.50 | 79.03 | 70.97 | 8.06 |
| Portland - Columbia | Cars | 77.73 | 64.06 | 13.67 | 72.99 | 63.87 | 9.12 |
| | Trucks | 94.27 | 91.29 | 2.98 | 93.52 | 91.40 | 2.12 |
| | Total | 79.21 | 66.72 | 12.49 | 74.74 | 66.20 | 8.54 |
| Delaware Water Gap | Cars | 84.01 | 70.17 | 13.84 | 78.05 | 70.19 | 7.86 |
| | Trucks | 96.09 | 90.53 | 5.56 | 94.72 | 90.79 | 3.93 |
| | Total | 86.44 | 73.40 | 13.04 | 81.34 | 73.56 | 7.78 |
| Milford - Montague | Cars | 81.18 | 65.41 | 15.77 | 75.03 | 64.36 | 10.67 |
| | Trucks | 90.56 | 82.24 | 8.32 | 89.67 | 82.26 | 7.41 |
| | Total | 81.54 | 65.96 | 15.58 | 75.56 | 64.92 | 10.64 |

1) The Commission implemented "Cashless Toll Collection" strategy and temporarily suspended Cash Toll Collections at all locations effective 10:00PM on March 24th, 2020. Starting 11PM on May 13th, 2020, the Commission resumed Limited Cash Toll Collection. For each toll plaza, the Commission designated one cash-only lane. If we exclude the transactions for those vehicles with no EZPass tag read in the cash-only lane from May 1st to May 13th during EZPass penetration rate calculation, the overall EZPass penetration rate for May 2020 will reduce to 81.40%.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2020

| JANUARY 1, 2019 | | JANUARY 1, 2020 | | MONTH OF | | MONTH OF | | |
|----------------------------------|------------------|-------------------------------------|------------------|-------------------------------------|--------------------|----------------------------------|--------------------|-----------------|
| MAY 31, 2019 | | MAY 31, 2020 | | MAY 2020 | | MAY 2019 | | |
| 151 DAYS | | 152 DAYS | | 31 DAYS | | 31 DAYS | | |
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 13,606,018 | \$ 13,683,842.00 | 12,019,768 | \$ 12,875,357.05 | Passenger | 1,952,433 | \$ 2,095,613.50 | 3,059,160 | \$ 3,083,543.00 |
| - | (528,894.65) | - | (611,799.33) | Discounts * | - | (58,553.65) | - | (116,410.35) |
| 13,606,018 | \$ 13,154,947.35 | 12,019,768 | \$ 12,263,557.72 | TOTAL PASSENGER | 1,952,433 | \$ 2,037,059.85 | 3,059,160 | \$ 2,967,132.65 |
| 372,275 | 2,397,006.95 | 445,611 | 2,913,552.55 | 2-Axle Trucks | 84,692 | 554,458.80 | 83,596 | 538,357.95 |
| 164,779 | 1,950,168.00 | 165,416 | 1,976,707.49 | 3-Axle Trucks | 30,757 | 368,477.84 | 36,068 | 426,860.40 |
| 196,771 | 3,094,372.80 | 217,198 | 3,437,383.00 | 4-Axle Trucks | 37,937 | 600,102.80 | 43,119 | 678,168.00 |
| 1,602,360 | 31,387,470.00 | 1,652,944 | 32,539,143.32 | 5-Axle Trucks | 327,508 | 6,457,036.07 | 346,686 | 6,788,102.00 |
| 49,875 | 1,159,658.40 | 54,512 | 1,265,678.40 | 6-Axle Trucks | 10,849 | 251,920.95 | 11,160 | 259,180.80 |
| 1,267 | 38,225.60 | 1,025 | 31,052.69 | 7-Axle Trucks | 168 | 5,128.88 | 222 | 6,616.80 |
| - | - | - | - | Permits | - | - | - | - |
| 2,387,327 | \$ 40,026,901.75 | 2,536,706 | \$ 42,163,517.45 | TOTAL TRUCKS | 491,911 | \$ 8,237,125.34 | 520,851 | \$ 8,697,285.95 |
| 15,993,345 | \$ 53,181,849.10 | 14,556,474 | \$ 54,427,075.17 | TOTAL TOLL VEHICLES | 2,444,344 | \$ 10,274,185.19 | 3,580,011 | 11,664,418.60 |
| 105,916 | \$ 352,197.68 | 95,766 | \$ 358,072.86 | DAILY AVERAGE | 78,850 | \$ 331,425.33 | 115,484 | \$ 376,271.57 |
| YTD Rate Change with SFB Traffic | | YTD Rate Change without SFB Traffic | | MTD Rate Change without SFB Traffic | | MTD Rate Change with SFB Traffic | | |
| Traffic (toll) | -8.98% | Traffic (toll) | -23.11% | Traffic (toll) | -40.05% | Traffic (toll) | -31.72% | |
| Autos | -11.66% | Autos | -27.03% | Autos | -44.87% | Autos | -36.18% | |
| Trucks | 6.26% | Trucks | -0.78% | Trucks | -11.72% | Trucks | -5.56% | |
| Revenue | 2.34% | Revenue | -7.47% | Revenue | -19.31% | Revenue | -11.92% | |
| Autos | -6.78% | Autos | -27.51% | Autos | -43.87% | Autos | -31.35% | |
| Trucks | 5.34% | Trucks | -0.89% | Trucks | -10.93% | Trucks | -5.29% | |

NOTE: As a result of the ongoing COVID-19 outbreak, both toll traffic and toll revenue decreased during the month of May 2020. YTD toll traffic at all commission bridges reflected a decrease, while YTD total toll revenue increased compared to May 2019 due to an increase in total truck traffic and toll collection on Scudder Falls Bridge.

NOTE: The Commission resumed Limited Cash Toll Collections at all locations effective 11:00 PM on May 13, 2020.

NOTE: The Scudder Falls Bridge began toll collections on Sunday, July 14, 2019. SFB traffic and toll revenue is included in the monthly and YTD totals and calculations above. Prior to July 14, 2019, the Scudder Falls Bridge operated as a toll-supported bridge.

* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2020

| JANUARY 1, 2019 MAY 31, 2019 151 DAYS | | JANUARY 1, 2020 MAY 31, 2020 152 DAYS | | MONTH OF MAY 2020 31 DAYS | | MONTH OF MAY 2019 31 DAYS | | |
|---|---------------------------------|---|---------------------------------|---------------------------------|-----------------------|---------------------------------|-----------------------|------------------------------|
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 3,537,015 | \$ 3,549,093.00 (121,556.13) | 2,577,909 | \$ 2,589,193.00 (111,472.75) | Passenger Discounts * | 383,198 | \$ 386,569.00 (10,456.04) | 776,082 | \$ 779,850.00 (27,981.27) |
| 3,537,015 | \$ 3,427,536.87 | 2,577,909 | \$ 2,477,720.25 | TOTAL PASSENGER | 383,198 | \$ 376,112.96 | 776,082 | \$ 751,868.73 |
| 100,069 | 646,018.75 | 121,987 | 787,065.50 | 2-Axle Trucks | 25,130 | 162,130.80 | 22,629 | 145,956.85 |
| 44,908 | 534,300.00 | 43,271 | 516,159.60 | 3-Axle Trucks | 8,271 | 98,610.00 | 9,018 | 107,149.20 |
| 33,208 | 526,289.60 | 35,805 | 568,707.20 | 4-Axle Trucks | 6,431 | 102,097.60 | 7,215 | 114,126.40 |
| 99,849 | 1,959,528.00 | 117,087 | 2,302,960.00 | 5-Axle Trucks | 23,014 | 453,350.00 | 21,220 | 416,100.00 |
| 757 | 17,995.20 | 1,088 | 25,752.00 | 6-Axle Trucks | 163 | 3,883.20 | 170 | 4,039.20 |
| 74 | 2,084.80 | 65 | 1,903.60 | 7-Axle Trucks | 7 | 200.00 | 15 | 436.00 |
| - | - | | | Permits | | | - | - |
| 278,865 | \$ 3,686,216.35 | 319,303 | \$ 4,202,547.90 | TOTAL TRUCKS | 63,016 | \$ 820,271.60 | 60,267 | \$ 787,807.65 |
| 3,815,880 | \$ 7,113,753.22 | 2,897,212 | \$ 6,680,268.15 | TOTAL TOLL VEHICLES | 446,214 | \$ 1,196,384.56 | 836,349 | \$ 1,539,676.38 |
| 25,271 | \$ 47,110.95 | 19,061 | \$ 43,949.13 | DAILY AVERAGE | 14,394 | \$ 38,593.05 | 26,979 | \$ 49,666.98 |
| Rate Change | | | | | | | Rate Change | |
| Traffic (toll) | -24.07% | | | | | | Traffic (toll) | -46.65% |
| Autos | -27.12% | | | | | | Autos | -50.62% |
| Trucks | 14.50% | | | | | | Trucks | 4.56% |
| Revenue | -6.09% | | | | | | Revenue | -22.30% |
| Autos | -27.71% | | | | | | Autos | -49.98% |
| Trucks | 14.01% | | | | | | Trucks | 4.12% |

NOTE: Higher E-ZPass toll rates at the Scudder Falls Toll Bridge has resulted in some diversion to Trenton-Morrisville.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
SCUDDER FALLS TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

| JANUARY 1, 2019 MAY 31, 2019 151 DAYS | | JANUARY 1, 2020 MAY 31, 2020 152 DAYS | | MAY 2020 MONTH OF MAY 2020 31 DAYS | | MONTH OF MAY 2019 31 DAYS | | |
|---|------------------|---|------------------|---|-----------------------|---------------------------------|-----------------------|------------------|
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 0 | 0 | 2,090,872 | \$ 2,876,847.05 | Passenger | 266,060 | \$ 386,317.50 | 0 | 0 |
| | | | \$ (149,379.36) | Discounts * | | \$ (14,621.24) | | |
| 0 | 0 | 2,090,872 | \$ 2,727,467.69 | TOTAL PASSENGER | 266,060 | \$ 371,696.26 | 0 | 0 |
| | | 64,193 | 455,985.10 | 2-Axle Trucks | 11,417 | 81,880.20 | | |
| | | 16,019 | 205,116.29 | 3-Axle Trucks | 3,253 | 41,876.24 | | |
| | | 10,967 | 187,218.20 | 4-Axle Trucks | 1,843 | 31,574.80 | | |
| | | 75,612 | 1,615,531.32 | 5-Axle Trucks | 15,399 | 329,880.07 | | |
| | | 910 | 23,498.40 | 6-Axle Trucks | 171 | 4,375.35 | | |
| | | 184 | 5,715.09 | 7-Axle Trucks | 21 | 651.28 | | |
| 0 | 0 | | | Permits | | | | |
| 0 | 0 | 167,885 | \$ 2,493,064.40 | TOTAL TRUCKS | 32,104 | \$ 490,237.94 | 0 | 0 |
| 0 | 0 | 2,258,757 | \$ 5,220,532.09 | TOTAL TOLL VEHICLES | 298,164 | \$ 861,934.20 | 0 | 0 |
| 0 | 0 | 14,860 | \$ 34,345.61 | DAILY AVERAGE | 9,618 | \$ 27,804.33 | 0 | 0 |

NOTE: The Scudder Falls Toll Bridge began toll collection on Sunday, July 14, 2019.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2020

| JANUARY 1, 2019 MAY 31, 2019 151 DAYS | | JANUARY 1, 2020 MAY 31, 2020 152 DAYS | | MONTH OF MAY 2020 31 DAYS | | MONTH OF MAY 2019 31 DAYS | | |
|---|------------------|---|------------------|---------------------------------|-----------------------|---------------------------------|-----------------------|------------------|
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 710,381 | \$ 714,792.00 | 453,750 | \$ 457,701.00 | Passenger | 66,556 | \$ 67,774.00 | 161,184 | \$ 162,521.00 |
| | (39,658.91) | | (32,275.75) | Discounts * | | (2,875.64) | | (8,062.28) |
| 710,381 | \$ 675,133.09 | 453,750 | \$ 425,425.25 | TOTAL PASSENGER | 66,556 | \$ 64,898.36 | 161,184 | \$ 154,458.72 |
| 22,329 | 144,051.70 | 17,996 | 116,196.60 | 2-Axle Trucks | 3,646 | 23,575.50 | 5,109 | 32,984.90 |
| 5,462 | 64,842.00 | 5,456 | 64,948.80 | 3-Axle Trucks | 1,453 | 17,390.40 | 1,092 | 12,969.60 |
| 4,449 | 69,598.40 | 4,024 | 62,985.60 | 4-Axle Trucks | 782 | 12,280.00 | 1,112 | 17,400.00 |
| 15,435 | 303,926.00 | 14,871 | 293,074.00 | 5-Axle Trucks | 3,260 | 64,282.00 | 3,541 | 69,718.00 |
| 660 | 15,172.80 | 810 | 18,369.60 | 6-Axle Trucks | 145 | 3,288.00 | 184 | 4,255.20 |
| 8 | 224.00 | 13 | 365.20 | 7-Axle Trucks | 3 | 88.00 | 2 | 56.00 |
| | | | | Permits | - | - | | |
| 48,343 | \$ 597,814.90 | 43,170 | \$ 555,939.80 | TOTAL TRUCKS | 9,289 | \$ 120,903.90 | 11,040 | \$ 137,383.70 |
| 758,724 | \$ 1,272,947.99 | 496,920 | \$ 981,365.05 | TOTAL TOLL VEHICLES | 75,845 | \$ 185,802.26 | 172,224 | \$ 291,842.42 |
| 5,025 | \$ 8,430.12 | 3,269 | \$ 6,456.35 | DAILY | 2,447 | \$ 5,993.62 | 5,556 | \$ 9,414.27 |
| Rate Change | | | | Rate Change | | | | |
| Traffic (toll) | | -34.51% | | Traffic (toll) | | -55.96% | | |
| Autos | | -36.13% | | Autos | | -58.71% | | |
| Trucks | | -10.70% | | Trucks | | -15.86% | | |
| Revenue | | -22.91% | | Revenue | | -36.33% | | |
| Autos | | -36.99% | | Autos | | -57.98% | | |
| Trucks | | -7.00% | | Trucks | | -12.00% | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2020

| JANUARY 1, 2019 MAY 31, 2019 151 DAYS | | JANUARY 1, 2020 MAY 31, 2020 152 DAYS | | | MONTH OF MAY 2020 31 DAYS | | MONTH OF MAY 2019 31 DAYS | |
|---|---------------------------------|---|---------------------------------|--------------------------|---------------------------------|------------------------------|---------------------------------|------------------------------|
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 3,266,186 | \$ 3,292,013.00 (130,113.99) | 2,265,278 | \$ 2,286,750.00 (110,447.51) | Passenger Discounts * | 365,352 | \$ 371,732.00 (10,122.72) | 748,343 | \$ 755,743.00 (28,520.55) |
| 3,266,186 | \$ 3,161,899.01 | 2,265,278 | \$ 2,176,302.49 | TOTAL PASSENGER | 365,352 | \$ 361,609.28 | 748,343 | \$ 727,222.45 |
| 114,868 | 737,891.05 | 111,212 | 715,646.75 | 2-Axle Trucks | 19,373 | 124,834.45 | 25,063 | 161,057.65 |
| 61,057 | 719,698.80 | 55,087 | 649,936.80 | 3-Axle Trucks | 9,601 | 113,408.40 | 13,352 | 157,506.00 |
| 92,712 | 1,451,731.20 | 111,110 | 1,747,310.40 | 4-Axle Trucks | 18,095 | 283,948.80 | 18,390 | 287,707.20 |
| 963,806 | 18,865,262.00 | 948,912 | 18,584,958.00 | 5-Axle Trucks | 186,374 | 3,655,112.00 | 208,372 | 4,077,686.00 |
| 33,739 | 783,374.40 | 36,818 | 852,057.60 | 6-Axle Trucks | 7,400 | 171,324.00 | 7,601 | 176,361.60 |
| 712 | 21,290.00 | 449 | 13,460.00 | 7-Axle Trucks | 79 | 2,375.60 | 98 | 2,910.00 |
| | | | | Permits | | | | |
| 1,266,894 | \$ 22,579,247.45 | 1,263,588 | \$ 22,563,369.55 | TOTAL TRUCKS | 240,922 | \$ 4,351,003.25 | 272,876 | \$ 4,863,228.45 |
| 4,533,080 | \$ 25,741,146.46 | 3,528,866 | \$ 24,739,672.04 | TOTAL TOLL VEHICLES | 606,274 | \$ 4,712,612.53 | 1,021,219 | \$ 5,590,450.90 |
| 30,020 | \$ 170,471.17 | 23,216 | \$ 162,761.00 | DAILY AVERAGE | 19,557 | \$ 152,019.76 | 32,943 | \$ 180,337.13 |
| Rate Change | | | | | Rate Change | | | |
| Traffic (toll) | | -22.15% | | | Traffic (toll) | | -40.63% | |
| Autos | | -30.64% | | | Autos | | -51.18% | |
| Trucks | | -0.26% | | | Trucks | | -11.71% | |
| Revenue | | -3.89% | | | Revenue | | -15.70% | |
| Autos | | -31.17% | | | Autos | | -50.28% | |
| Trucks | | -0.07% | | | Trucks | | -10.53% | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2020

| JANUARY 1, 2019 MAY 31, 2019 151 DAYS | | | JANUARY 1, 2020 MAY 31, 2020 152 DAYS | | | MONTH OF MAY 2020 31 DAYS | | | MONTH OF MAY 2019 31 DAYS | | | | |
|---|--|------------------|---|--|------------------|---------------------------------|--|-----------------------|---------------------------------|------------------|-----------------------|--|------------------|
| NUMBER OF VEHICLES | | TOTAL REVENUE | NUMBER OF VEHICLES | | TOTAL REVENUE | VEHICLE CLASS | | NUMBER OF VEHICLES | | TOTAL REVENUE | NUMBER OF VEHICLES | | TOTAL REVENUE |
| 2,036,727 | | \$ 2,046,632.00 | 1,537,310 | | \$ 1,546,148.00 | Passenger | | 266,691 | | \$ 269,502.00 | 443,488 | | \$ 446,581.00 |
| | | (74,856.21) | | | (66,826.87) | Discounts * | | | | (7,370.72) | | | (17,242.29) |
| 2,036,727 | | \$ 1,971,775.79 | 1,537,310 | | \$ 1,479,321.13 | TOTAL PASSENGER | | 266,691 | | \$ 262,131.28 | 443,488 | | \$ 429,338.71 |
| 45,651 | | 294,662.55 | 43,411 | | 280,179.25 | 2-Axle Trucks | | 8,788 | | 56,757.35 | 10,087 | | 65,148.20 |
| 14,496 | | 172,126.80 | 15,545 | | 185,072.40 | 3-Axle Trucks | | 3,081 | | 36,741.60 | 3,468 | | 41,188.80 |
| 13,529 | | 214,355.20 | 12,918 | | 204,307.20 | 4-Axle Trucks | | 2,547 | | 40,289.60 | 2,989 | | 47,284.80 |
| 49,585 | | 975,442.00 | 45,856 | | 901,494.00 | 5-Axle Trucks | | 9,014 | | 177,356.00 | 10,723 | | 210,942.00 |
| 423 | | 9,984.00 | 377 | | 8,865.60 | 6-Axle Trucks | | 76 | | 1,785.60 | 125 | | 2,932.80 |
| 16 | | 453.20 | 14 | | 389.20 | 7-Axle Trucks | | 1 | | 28.00 | 4 | | 112.00 |
| | | | | | | Permits | | - | | | | | |
| 123,700 | | \$ 1,667,023.75 | 118,121 | | \$ 1,580,307.65 | TOTAL TRUCKS | | 23,507 | | \$ 312,958.15 | 27,396 | | \$ 367,608.60 |
| 2,160,427 | | \$ 3,638,799.54 | 1,655,431 | | \$ 3,059,628.78 | TOTAL TOLL VEHICLES | | 290,198 | | \$ 575,089.43 | 470,884 | | \$ 796,947.31 |
| 14,307 | | \$ 24,098.01 | 10,891 | | \$ 20,129.14 | DAILY AVERAGE | | 9,361 | | \$ 18,551.27 | 15,190 | | \$ 25,707.98 |
| Rate Change | | | | | | | | | | | | | |
| Traffic (toll) | | -23.37% | | | | | | | | | Rate Change | | |
| Autos | | -24.52% | | | | | | | | | Autos | | -38.37% |
| Trucks | | -4.51% | | | | | | | | | Trucks | | -14.20% |
| Revenue | | -15.92% | | | | | | | | | Revenue | | -27.84% |
| Autos | | -24.98% | | | | | | | | | Autos | | -38.95% |
| Trucks | | -5.20% | | | | | | | | | Trucks | | -14.87% |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2020

| JANUARY 1, 2019 MAY 31, 2019 151 DAYS | | JANUARY 1, 2020 MAY 31, 2020 152 DAYS | | MONTH OF MAY 2020 31 DAYS | | MONTH OF MAY 2019 31 DAYS | | |
|---|------------------|---|------------------|---------------------------------|-----------------------|---------------------------------|-----------------------|------------------|
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 475,944 | \$ 479,988.00 | 383,910 | \$ 387,845.00 | Passenger | 74,763 | \$ 76,064.00 | 110,983 | \$ 112,457.00 |
| | (24,316.20) | | (19,060.15) | Discounts * | | (1,719.06) | | (4,271.07) |
| 475,944 | \$ 455,671.80 | 383,910 | \$ 368,784.85 | TOTAL PASSENGER | 74,763 | \$ 74,344.94 | 110,983 | \$ 108,185.93 |
| 9,305 | 60,043.10 | 8,625 | 55,832.40 | 2-Axle Trucks | 1,707 | 11,055.85 | 2,074 | 13,427.70 |
| 3,796 | 45,199.20 | 3,321 | 39,655.20 | 3-Axle Trucks | 665 | 7,956.00 | 914 | 10,900.80 |
| 13,803 | 219,940.80 | 9,765 | 155,820.80 | 4-Axle Trucks | 1,756 | 27,992.00 | 4,701 | 74,953.60 |
| 16,743 | 331,124.00 | 14,033 | 277,250.00 | 5-Axle Trucks | 3,181 | 62,816.00 | 4,265 | 84,412.00 |
| 243 | 5,798.40 | 90 | 2,148.00 | 6-Axle Trucks | 8 | 189.60 | 53 | 1,264.80 |
| 9 | 252.00 | 3 | 84.00 | 7-Axle Trucks | 1 | 28.00 | 2 | 56.00 |
| - | | | | Permits | | | - | |
| 43,899 | \$ 662,357.50 | 35,837 | \$ 530,790.40 | TOTAL TRUCKS | 7,318 | \$ 110,037.45 | 12,009 | \$ 185,014.90 |
| 519,843 | \$ 1,118,029.30 | 419,747 | \$ 899,575.25 | TOTAL TOLL VEHICLES | 82,081 | \$ 184,382.39 | 122,992 | \$ 293,200.83 |
| 3,443 | \$ 7,404.17 | 2,761 | \$ 5,918.26 | DAILY AVERAGE | 2,648 | \$ 5,947.82 | 3,967 | \$ 9,458.09 |
| Rate Change | | | | | Rate Change | | | |
| Traffic (toll) | | -19.26% | | | Traffic (toll) | | -33.26% | |
| Autos | | -19.34% | | | Autos | | -32.64% | |
| Trucks | | -18.36% | | | Trucks | | -39.06% | |
| Revenue | | -19.54% | | | Revenue | | -37.11% | |
| Autos | | -19.07% | | | Autos | | -31.28% | |
| Trucks | | -19.86% | | | Trucks | | -40.53% | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2020

| JANUARY 1, 2019 MAY 31, 2019 151 DAYS | | JANUARY 1, 2020 MAY 31, 2020 152 DAYS | | VEHICLE CLASS | MONTH OF MAY 2020 31 DAYS | | MONTH OF MAY 2019 31 DAYS | |
|---|------------------|---|------------------|---------------------|---------------------------------|------------------|---------------------------------|------------------|
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 3,117,764 | \$ 3,135,489.00 | 2,331,847 | \$ 2,347,696.00 | Passenger | 446,588 | \$ 452,707.00 | 709,533 | \$ 715,404.00 |
| - | (116,844.41) | - | (104,082.78) | Discounts * | - | (9,728.47) | - | (26,094.56) |
| 3,117,764 | \$ 3,018,644.59 | 2,331,847 | \$ 2,243,613.22 | TOTAL PASSENGER | 446,588 | \$ 442,978.53 | 709,533 | \$ 689,309.44 |
| 72,054 | 462,936.50 | 70,848 | 455,510.25 | 2-Axle Trucks | 12,943 | 83,366.40 | 16,832 | 108,174.95 |
| 33,937 | 400,608.00 | 25,206 | 297,720.00 | 3-Axle Trucks | 4,037 | 47,745.60 | 7,750 | 91,484.40 |
| 38,006 | 595,499.20 | 31,354 | 491,233.60 | 4-Axle Trucks | 6,141 | 96,531.20 | 8,367 | 131,198.40 |
| 452,496 | 8,864,246.00 | 432,529 | 8,483,794.00 | 5-Axle Trucks | 86,397 | 1,697,052.00 | 97,516 | 1,908,500.00 |
| 13,967 | 325,279.20 | 14,379 | 334,029.60 | 6-Axle Trucks | 2,875 | 66,811.20 | 3,009 | 69,902.40 |
| 446 | 13,865.60 | 294 | 9,051.60 | 7-Axle Trucks | 56 | 1,758.00 | 101 | 3,046.80 |
| - | | | | Permits | | | | |
| 610,906 | \$ 10,662,434.50 | 574,610 | \$ 10,071,339.05 | TOTAL TRUCKS | 112,449 | \$ 1,993,264.40 | 133,575 | \$ 2,312,306.95 |
| 3,728,670 | \$ 13,681,079.09 | 2,906,457 | \$ 12,314,952.27 | TOTAL TOLL VEHICLES | 559,037 | \$ 2,436,242.93 | 843,108 | \$ 3,001,616.39 |
| 24,693 | \$ 90,603.17 | 19,121 | \$ 81,019.42 | DAILY AVERAGE | 18,033 | \$ 78,588.48 | 27,197 | \$ 96,826.34 |
| Rate Change | | | | Rate Change | | | | |
| Traffic (toll) | | | | Traffic (toll) | | | | |
| Autos | | | | Autos | | | | |
| Trucks | | | | Trucks | | | | |
| Revenue | | | | Revenue | | | | |
| Autos | | | | Autos | | | | |
| Trucks | | | | Trucks | | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2020

| JANUARY 1, 2019 MAY 31, 2019 151 DAYS | | JANUARY 1, 2020 MAY 31, 2020 152 DAYS | | MONTH OF MAY 2020 31 DAYS | | MONTH OF MAY 2019 31 DAYS | | |
|---|------------------|---|------------------|---------------------------------|-----------------------|---------------------------------|-----------------------|------------------|
| NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE | VEHICLE CLASS | NUMBER OF VEHICLES | TOTAL REVENUE | NUMBER OF VEHICLES | TOTAL REVENUE |
| 462,001 | \$ 465,835.00 | 378,892 | \$ 383,177.00 | Passenger | 83,225 | \$ 84,948.00 | 109,547 | \$ 110,987.00 |
| | (21,548.80) | | (18,254.16) | Discounts * | | (1,659.76) | | (4,238.33) |
| 462,001 | \$ 444,286.20 | 378,892 | \$ 364,922.84 | TOTAL PASSENGER | 83,225 | \$ 83,288.24 | 109,547 | \$ 106,748.67 |
| 7,999 | 51,403.30 | 7,339 | 47,136.70 | 2-Axle Trucks | 1,688 | 10,858.25 | 1,802 | 11,607.70 |
| 1,123 | 13,393.20 | 1,511 | 18,098.40 | 3-Axle Trucks | 396 | 4,749.60 | 474 | 5,661.60 |
| 1,064 | 16,958.40 | 1,255 | 19,800.00 | 4-Axle Trucks | 342 | 5,388.80 | 345 | 5,497.60 |
| 4,446 | 87,942.00 | 4,044 | 80,082.00 | 5-Axle Trucks | 869 | 17,188.00 | 1,049 | 20,744.00 |
| 86 | 2,054.40 | 40 | 957.60 | 6-Axle Trucks | 11 | 264.00 | 18 | 424.80 |
| 2 | 56.00 | 3 | 84.00 | 7-Axle Trucks | - | - | - | - |
| - | | | | Permits | - | - | - | - |
| 14,720 | \$ 171,807.30 | 14,192 | \$ 166,158.70 | TOTAL TRUCKS | 3,306 | \$ 38,448.65 | 3,688 | \$ 43,935.70 |
| 476,721 | \$ 616,093.50 | 393,084 | \$ 531,081.54 | TOTAL TOLL VEHICLES | 86,531 | \$ 121,736.89 | 113,235 | \$ 150,684.37 |
| 3,157 | \$ 4,080.09 | 2,586 | \$ 3,493.96 | DAILY AVERAGE | 2,791 | \$ 3,927.00 | 3,653 | \$ 4,860.79 |
| Rate Change | | | | Rate Change | | | | |
| Traffic (toll) | | -17.54% | | Traffic (toll) | | -23.58% | | |
| Autos | | -17.99% | | Autos | | -24.03% | | |
| Trucks | | -3.59% | | Trucks | | -10.36% | | |
| Revenue | | -13.80% | | Revenue | | -19.21% | | |
| Autos | | -17.86% | | Autos | | -21.98% | | |
| Trucks | | -3.29% | | Trucks | | -12.49% | | |

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Westbound Traffic Counts
May 2020

| Bridge | Westbound Volume | | | | | |
|----------------------------|------------------|------------------|----------------|------------------|-------------------|----------------|
| | May 2020 | May 2019 | % Change | YTD 2020 | YTD 2019 | % Change |
| Lower Trenton | 330,662 | 390,946 | -15.42% | 1,683,911 | 1,805,306 | -6.72% |
| Calhoun Street | 251,985 | 304,050 | -17.12% | 1,184,737 | 1,366,047 | -13.27% |
| Scudder Falls ¹ | - | 882,880 | -100.00% | - | 4,147,849 | -100.00% |
| Washington Crossing | 91,869 | 139,184 | -33.99% | 537,917 | 575,281 | -6.49% |
| New Hope - Lambertville | 134,021 | 190,465 | -29.63% | 881,054 | 1,006,157 | -12.43% |
| Centre Bridge - Stockton | 68,995 | 90,561 | -23.81% | 321,721 | 356,178 | -9.67% |
| Uhlerstown-Frenchtown | 81,236 | 114,853 | -29.27% | 406,331 | 464,524 | -12.53% |
| Upper Black Eddy-Milford | 48,287 | 60,101 | -19.66% | 240,167 | 277,127 | -13.34% |
| Riegelsville | 44,380 | 56,902 | -22.01% | 208,639 | 245,921 | -15.16% |
| Northampton Street | 310,539 | 384,125 | -19.16% | 1,574,097 | 1,798,217 | -12.46% |
| Riverton - Belvidere | 82,743 | 104,439 | -20.77% | 397,138 | 439,150 | -9.57% |
| Total | 1,444,717 | 2,718,506 | -46.86% | 7,435,712 | 12,481,757 | -40.43% |

NOTES:

¹ Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions remained throughout May.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions remained throughout May.

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Two Way Traffic Counts
May 2020

| | Total Volume | | | | | |
|----------------------------|------------------|------------------|----------------|-------------------|-------------------|----------------|
| Bridge | May 2020 | May 2019 | % Change | YTD 2020 | YTD 2019 | % Change |
| Lower Trenton | 403,762 | 485,541 | -16.84% | 2,041,187 | 2,237,165 | -8.76% |
| Calhoun Street | 375,040 | 493,964 | -24.08% | 1,778,865 | 2,249,932 | -20.94% |
| Scudder Falls ¹ | - | 1,579,224 | -100.00% | - | 7,506,760 | -100.00% |
| Washington Crossing | 139,688 | 233,317 | -40.13% | 806,424 | 951,244 | -15.22% |
| New Hope - Lambertville | 251,795 | 384,459 | -34.51% | 1,562,989 | 1,922,513 | -18.70% |
| Centre Bridge - Stockton | 130,650 | 169,751 | -23.03% | 619,060 | 676,346 | -8.47% |
| Uhlerstown-Frenchtown | 121,626 | 191,628 | -36.53% | 619,408 | 775,933 | -20.17% |
| Upper Black Eddy-Milford | 92,888 | 114,098 | -18.59% | 451,993 | 511,286 | -11.60% |
| Riegelsville | 84,130 | 107,059 | -21.42% | 398,488 | 464,575 | -14.23% |
| Northampton Street | 437,554 | 528,616 | -17.23% | 2,203,342 | 2,502,461 | -11.95% |
| Riverton - Belvidere | 131,539 | 168,997 | -22.16% | 632,715 | 741,981 | -14.73% |
| Total | 2,168,672 | 4,456,654 | -51.34% | 11,114,471 | 20,540,196 | -45.89% |

NOTES:

¹ Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions remained throughout May.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions remained throughout May.

Delaware River Joint Toll Bridge Commission
Toll Bridge - Two Way Traffic Counts
May 2020

| Bridge | Total Volume (all classes) | | | | | |
|-----------------------------------|-----------------------------------|------------------|-----------------|-------------------|-------------------|-----------------|
| | May 2020 | May 2019 | % Change | YTD 2020 | YTD 2019 | % Change |
| Trenton - Morrisville | 1,109,734 | 1,998,074 | -44.46% | 6,739,789 | 9,172,041 | -26.52% |
| Scudder Falls ¹ | 638,543 | 1,579,224 | -59.57% | 4,721,465 | 7,506,760 | -37.10% |
| New Hope - Lambertville | 190,727 | 410,992 | -53.59% | 1,224,810 | 1,813,829 | -32.47% |
| Interstate 78 | 1,260,984 | 2,129,370 | -40.78% | 7,269,258 | 9,346,030 | -22.22% |
| Easton - Phillipsburg | 971,805 | 1,145,636 | -15.17% | 4,430,872 | 5,284,894 | -16.16% |
| Portland - Columbia | 170,971 | 263,374 | -35.08% | 882,495 | 1,133,386 | -22.14% |
| Delaware Water Gap | 1,110,230 | 1,654,066 | -32.88% | 5,646,617 | 7,177,593 | -21.33% |
| Milford - Montague | 189,583 | 244,507 | -22.46% | 859,905 | 1,040,132 | -17.33% |
| Total | 5,642,577 | 9,425,243 | -40.13% | 31,775,211 | 42,474,665 | -25.19% |

NOTES:

¹ Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge. In July 2019, SFB became a Toll Bridge. May and YTD 2019 TSB Traffic is being used for comparison purposes.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions remained throughout May.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions remained throughout May.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29th, 2020

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled **“Budget vs Actual”** covering the month of May 2020 and the five months year-to-date (“YTD”) operations of fiscal year 2020 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense plus encumbrance totaled \$5,241,759 for the month of May. For the 2020 fiscal period, total expense plus encumbrances amounted to \$29,124,310, which represents 89.3% of YTD operating budget.

During the month of May, we spent additional \$33,210 on COVID-19 related purchases. Since March 2020, we purchased \$59,501 Personal Protective Equipment (PPE) for our workers, \$62,025 laptops and software for employees to work from home, \$11,854 for secondary ESS Control Center and \$50,157 on cleaning supplies and other miscellaneous items. As of May 31st, the total amount for COVID-19 related expenses is \$183,537.

There were no other unusual expense during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2020

TOTAL COMMISSION

| | Annual Budget 2020 | YTD Budget 2020 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| Regular Employee Salaries | \$24,456,320 | 10,357,916 | \$1,836,951 | \$10,204,596 | \$0 | \$14,251,723 |
| Part-Time Employee Wages | 297,720 | 121,078 | 0 | 46,280 | 0 | 251,440 |
| Summer Employee Wages | 75,000 | 11,889 | 0 | 0 | 0 | 75,000 |
| Overtime Wages | 510,224 | 230,372 | 7,308 | 126,914 | 0 | 383,310 |
| Pension Contributions | 7,979,210 | 3,375,965 | 566,683 | 3,184,367 | 0 | 4,794,843 |
| FICA Contributions | 2,029,856 | 858,825 | 145,754 | 823,565 | 0 | 1,206,290 |
| Regular Employee Healthcare Benefits | 12,875,142 | 5,365,572 | 631,783 | 3,953,726 | 0 | 8,921,415 |
| Life Insurance Benefits | 265,314 | 110,549 | 22,870 | 106,555 | 0 | 158,759 |
| Unemployment Compensation Benefits | 44,100 | 22,050 | 0 | 4,641 | 0 | 39,459 |
| Utility Expense | 986,289 | 479,983 | 49,063 | 308,203 | 93,343 | 584,742 |
| Office Expense | 294,973 | 168,534 | 19,340 | 67,509 | 39,800 | 187,664 |
| Telecommunication Expense | 1,500,450 | 683,677 | 105,374 | 527,800 | 0 | 972,650 |
| Information Technology Expense | 784,605 | 431,378 | 28,104 | 182,805 | 146,162 | 455,637 |
| Professional Development/Meetings | 642,468 | 287,234 | 15,164 | 91,031 | 26,800 | 524,637 |
| Vehicle Maintenance Expense and Fuel | 465,626 | 328,556 | 15,589 | 83,131 | 172,264 | 210,231 |
| Operations Maintenance Expense | 1,508,156 | 939,183 | 114,923 | 326,272 | 374,223 | 807,660 |
| ESS Operating Maintenance Expense | 1,415,000 | 589,583 | 86,713 | 459,404 | 5,385 | 950,211 |
| Commission Expense | 21,609 | 9,004 | 406 | 5,152 | 0 | 16,457 |
| Toll Collection Expense | 86,085 | 64,360 | 263 | 12,638 | 38,064 | 35,383 |
| Uniform Expense | 213,016 | 87,092 | 8,511 | 46,834 | 13,090 | 153,091 |
| Business Insurance | 3,623,007 | 1,508,955 | 301,135 | 1,505,673 | 0 | 2,117,334 |
| Licenses & Inspections Expense | 10,660 | 4,811 | 0 | 2,332 | 0 | 8,328 |
| Advertising | 58,919 | 16,237 | 1,606 | 3,882 | 0 | 55,037 |
| Professional Services | 1,582,480 | 703,122 | 85,606 | 558,146 | 0 | 1,024,334 |
| State Police Bridge Security | 5,984,013 | 2,617,841 | 613,293 | 2,586,825 | 0 | 3,397,188 |
| EZPass Equipment/Maintenance | 1,400,000 | 583,333 | 91,030 | 455,152 | 0 | 944,848 |
| General Contingency | 247,000 | 102,917 | 0 | 0 | 0 | 247,000 |
| EZPass Operating Expense | 6,153,364 | 2,542,562 | 515,500 | 2,541,742 | 0 | 3,611,622 |
| Total | \$75,510,603 | \$32,602,577 | \$5,262,968 | \$28,215,178 | \$909,132 | \$46,386,294 |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2020

ADMINISTRATION*

| | Annual Budget 2020 | YTD Budget 2020 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$4,639,385 | 1,962,831 | \$345,468 | \$1,959,986 | \$0 | \$2,679,399 |
| Overtime Wages | 5,484 | 2,285 | 0 | 452 | 0 | 5,032 |
| Pension Contributions | 1,416,685 | 599,395 | 100,365 | 559,941 | 0 | 856,744 |
| FICA Contributions | 355,332 | 150,340 | 26,217 | 148,912 | 0 | 206,421 |
| Regular Employee Healthcare Benefits | 1,629,870 | 668,829 | 73,362 | 562,715 | 0 | 1,067,155 |
| Life Insurance Benefits | 49,913 | 20,799 | 4,192 | 19,216 | 0 | 30,697 |
| Unemployment Compensation Benefits | 44,100 | 22,050 | 0 | 4,641 | 0 | 39,459 |
| Utility Expense | 88,000 | 0 | 0 | 0 | 0 | 88,000 |
| Office Expense | 216,386 | 123,457 | 10,291 | 50,047 | 31,193 | 135,147 |
| Telecommunication Expense | 152,031 | 58,757 | 10,456 | 44,499 | 0 | 107,532 |
| Information Technology Expense | 763,000 | 421,491 | 28,104 | 182,805 | 146,162 | 434,033 |
| Professional Development/Meetings | 135,105 | 75,385 | 321 | 43,009 | 0 | 92,096 |
| Vehicle Maintenance Expense and Fuel | 22,712 | 5,840 | 0 | 0 | 0 | 22,712 |
| Operations Maintenance Expense | 110,000 | 5,000 | 776 | 2,208 | 2,407 | 105,386 |
| Commission Expense | 21,609 | 9,004 | 406 | 5,152 | 0 | 16,457 |
| Uniform Expense | 10,000 | 3,636 | 0 | 0 | 0 | 10,000 |
| Business Insurance | 163,755 | 67,601 | 13,647 | 68,236 | 0 | 95,518 |
| Advertising | 58,919 | 16,237 | 1,606 | 3,882 | 0 | 55,037 |
| Professional Services | 1,340,480 | 602,283 | 71,139 | 521,681 | 0 | 818,799 |
| General Contingency | 247,000 | 102,917 | 0 | 0 | 0 | 247,000 |
| OPERATING EXPENSE SUBTOTAL | \$11,469,767 | \$4,918,138 | \$686,350 | \$4,177,381 | \$179,762 | \$7,112,624 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 11,677 | 59,229 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$11,677 | \$59,229 | | |
| TOTAL EXPENSES | | | \$698,027 | \$4,236,611 | | |

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2020

ADMINISTRATION - OPERATIONS*

| | Annual Budget 2020 | YTD Budget 2020 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$3,192,062 | 1,357,741 | \$253,204 | \$1,329,500 | \$0 | \$1,862,563 |
| Overtime Wages | 37,000 | 15,417 | 3,618 | 15,084 | 0 | 21,916 |
| Pension Contributions | 1,349,278 | 570,879 | 97,419 | 548,514 | 0 | 800,764 |
| FICA Contributions | 338,425 | 143,186 | 26,287 | 142,694 | 0 | 195,732 |
| Regular Employee Healthcare Benefits | 1,601,455 | 667,687 | 79,635 | 480,706 | 0 | 1,120,748 |
| Life Insurance Benefits | 44,468 | 18,528 | 3,734 | 18,364 | 0 | 26,104 |
| Office Expense | 40,862 | 19,279 | 1,201 | 4,319 | 1,000 | 35,543 |
| Telecommunication Expense | 144,743 | 60,310 | 11,851 | 38,805 | 0 | 105,938 |
| Professional Development/Meetings | 477,529 | 201,462 | 14,802 | 46,164 | 26,800 | 404,566 |
| Vehicle Maintenance Expense and Fuel | 1,000 | 417 | 314 | 425 | 0 | 575 |
| ESS Operating Maintenance Expense | 1,415,000 | 589,583 | 86,713 | 459,404 | 5,385 | 950,211 |
| Toll Collection Expense | 294 | 123 | 0 | 0 | 0 | 294 |
| Uniform Expense | 23,564 | 9,818 | 850 | 8,382 | 0 | 15,182 |
| Business Insurance | 81,441 | 33,934 | 7,024 | 35,121 | 0 | 46,320 |
| Professional Services | 242,000 | 100,839 | 14,466 | 36,465 | 0 | 205,535 |
| OPERATING EXPENSE SUBTOTAL | \$8,989,122 | \$3,789,203 | \$601,119 | \$3,163,948 | \$33,185 | \$5,791,989 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | (88,299) | (447,874) | | |
| Toll Operation Allocation | | | (57,437) | (320,880) | | |
| Bridge Maint Allocation | | | (49,443) | (274,704) | | |
| Maint/Toll Allocation | | | (18,934) | (104,510) | | |
| PSBS Allocation | | | (272,111) | (1,483,564) | | |
| ADM OPS ALLOCATION SUBTOTAL | | | (\$486,223) | (\$2,631,532) | | |
| TOTAL EXPENSES | | | \$114,895 | \$532,416 | | |

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2020

SOUTHERN REGION TOLL BRIDGE

| | Annual Budget 2020 | YTD Budget 2020 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$3,841,745 | 1,625,879 | \$319,877 | \$1,707,811 | \$0 | \$2,133,934 |
| Part-Time Employee Wages | 56,525 | 22,731 | 0 | 7,648 | 0 | 48,877 |
| Summer Employee Wages | 30,174 | 957 | 0 | 0 | 0 | 30,174 |
| Overtime Wages | 95,424 | 43,608 | 1,897 | 27,164 | 0 | 68,260 |
| Pension Contributions | 1,200,837 | 508,067 | 81,888 | 461,065 | 0 | 739,772 |
| FICA Contributions | 307,826 | 130,241 | 24,196 | 131,137 | 0 | 176,689 |
| Regular Employee Healthcare Benefits | 2,227,951 | 929,090 | 112,763 | 681,508 | 0 | 1,546,443 |
| Life Insurance Benefits | 42,158 | 17,566 | 3,587 | 17,694 | 0 | 24,464 |
| Utility Expense | 327,985 | 172,978 | 22,976 | 141,484 | 45,777 | 140,724 |
| Office Expense | 13,641 | 8,111 | 789 | 2,219 | 2,761 | 8,660 |
| Telecommunication Expense | 174,621 | 100,774 | 10,775 | 69,981 | 0 | 104,640 |
| Information Technology Expense | 9,643 | 4,378 | 0 | 0 | 0 | 9,643 |
| Professional Development/Meetings | 5,926 | 2,228 | 0 | 14 | 0 | 5,912 |
| Vehicle Maintenance Expense and Fuel | 158,065 | 118,942 | 7,309 | 37,775 | 61,369 | 58,921 |
| Operations Maintenance Expense | 386,775 | 255,616 | 32,915 | 113,884 | 87,005 | 185,886 |
| Toll Collection Expense | 21,818 | 16,776 | 263 | 3,417 | 9,972 | 8,429 |
| Uniform Expense | 76,954 | 33,294 | 61 | 4,887 | 13 | 72,055 |
| Business Insurance | 1,058,591 | 441,080 | 87,824 | 439,118 | 0 | 619,472 |
| Licenses & Inspections Expense | 1,594 | 1,439 | 0 | 522 | 0 | 1,072 |
| State Police Bridge Security | 1,917,278 | 838,756 | 196,499 | 829,308 | 0 | 1,087,970 |
| EZPass Equipment/Maintenance | 491,892 | 204,955 | 25,607 | 128,034 | 0 | 363,858 |
| EZPass Operating Expense | 3,652,027 | 1,500,338 | 305,690 | 1,508,406 | 0 | 2,143,622 |
| OPERATING EXPENSE SUBTOTAL | \$16,099,449 | \$6,977,803 | \$1,234,914 | \$6,313,076 | \$206,898 | \$9,579,474 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 15,586 | 79,058 | | |
| Toll Operation Allocation | | | 17,231 | 96,264 | | |
| Bridge Maint Allocation | | | 12,361 | 68,676 | | |
| Maint/Toll Allocation | | | 4,165 | 22,992 | | |
| PSBS Allocation | | | 72,027 | 391,297 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$121,371 | \$658,288 | | |
| TOTAL EXPENSES | | | \$1,356,284 | \$6,971,364 | | |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2020

CENTRAL REGION TOLL BRIDGE

| | Annual Budget 2020 | YTD Budget 2020 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$4,296,014 | 1,818,739 | \$311,200 | \$1,764,293 | \$0 | \$2,531,722 |
| Part-Time Employee Wages | 126,055 | 52,523 | 0 | 18,254 | 0 | 107,801 |
| Summer Employee Wages | 30,759 | 7,790 | 0 | 0 | 0 | 30,759 |
| Overtime Wages | 102,372 | 42,656 | 403 | 26,155 | 0 | 76,217 |
| Pension Contributions | 1,341,508 | 567,581 | 96,696 | 544,440 | 0 | 797,068 |
| FICA Contributions | 348,473 | 147,439 | 23,326 | 135,776 | 0 | 212,697 |
| Regular Employee Healthcare Benefits | 2,419,217 | 1,008,851 | 121,352 | 734,273 | 0 | 1,684,944 |
| Life Insurance Benefits | 43,578 | 18,158 | 4,400 | 18,432 | 0 | 25,147 |
| Utility Expense | 286,205 | 157,499 | 13,230 | 80,894 | 25,593 | 179,718 |
| Office Expense | 11,708 | 7,831 | 491 | 1,715 | 1,719 | 8,274 |
| Telecommunication Expense | 430,767 | 214,550 | 27,559 | 143,454 | 0 | 287,313 |
| Information Technology Expense | 5,004 | 2,668 | 0 | 0 | 0 | 5,004 |
| Professional Development/Meetings | 13,442 | 3,173 | 0 | 1,327 | 0 | 12,114 |
| Vehicle Maintenance Expense and Fuel | 128,501 | 96,794 | 3,765 | 21,469 | 50,541 | 56,492 |
| Operations Maintenance Expense | 513,019 | 349,490 | 51,024 | 97,310 | 163,958 | 251,752 |
| Toll Collection Expense | 29,453 | 21,947 | 0 | 5,280 | 12,005 | 12,167 |
| Uniform Expense | 30,559 | 11,684 | 2,646 | 7,909 | 6,830 | 15,819 |
| Business Insurance | 963,223 | 401,343 | 79,972 | 399,859 | 0 | 563,364 |
| Licenses & Inspections Expense | 3,938 | 1,310 | 0 | 1,143 | 0 | 2,795 |
| State Police Bridge Security | 1,609,700 | 704,199 | 164,976 | 694,739 | 0 | 914,960 |
| EZPass Equipment/Maintenance | 416,216 | 173,423 | 31,278 | 156,390 | 0 | 259,826 |
| EZPass Operating Expense | 1,491,691 | 621,538 | 125,143 | 616,345 | 0 | 875,346 |
| OPERATING EXPENSE SUBTOTAL | \$14,641,401 | \$6,431,184 | \$1,057,461 | \$5,469,455 | \$260,647 | \$8,911,299 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 19,993 | 101,410 | | |
| Toll Operation Allocation | | | 22,975 | 128,352 | | |
| Bridge Maint Allocation | | | 14,833 | 82,411 | | |
| Maint/Toll Allocation | | | 6,059 | 33,443 | | |
| PSBS Allocation | | | 46,991 | 255,164 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$110,851 | \$600,780 | | |
| TOTAL EXPENSES | | | \$1,168,312 | \$6,070,235 | | |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2020

NORTHERN REGION TOLL BRIDGE

| | Annual Budget 2020 | YTD Budget 2020 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$4,350,545 | 1,841,583 | \$328,378 | \$1,822,104 | \$0 | \$2,528,441 |
| Part-Time Employee Wages | 104,140 | 41,241 | 0 | 15,038 | 0 | 89,102 |
| Summer Employee Wages | 14,067 | 3,142 | 0 | 0 | 0 | 14,067 |
| Overtime Wages | 156,470 | 74,714 | 783 | 45,365 | 0 | 111,105 |
| Pension Contributions | 1,374,640 | 581,599 | 98,143 | 552,589 | 0 | 822,051 |
| FICA Contributions | 353,830 | 149,701 | 24,739 | 141,732 | 0 | 212,097 |
| Regular Employee Healthcare Benefits | 2,420,204 | 1,016,698 | 120,208 | 730,194 | 0 | 1,690,010 |
| Life Insurance Benefits | 43,113 | 17,964 | 3,637 | 17,596 | 0 | 25,517 |
| Utility Expense | 184,187 | 106,689 | 8,133 | 63,599 | 21,973 | 98,615 |
| Office Expense | 11,415 | 9,456 | 6,568 | 8,775 | 3,126 | (486) |
| Telecommunication Expense | 352,762 | 146,984 | 25,909 | 133,278 | 0 | 219,484 |
| Information Technology Expense | 6,958 | 2,841 | 0 | 0 | 0 | 6,958 |
| Professional Development/Meetings | 4,608 | 2,544 | 41 | 517 | 0 | 4,091 |
| Vehicle Maintenance Expense and Fuel | 138,041 | 98,051 | 4,052 | 21,982 | 51,555 | 64,505 |
| Operations Maintenance Expense | 369,081 | 243,725 | 30,209 | 97,859 | 114,041 | 157,181 |
| Toll Collection Expense | 34,521 | 25,515 | 0 | 3,941 | 16,087 | 14,493 |
| Uniform Expense | 32,078 | 11,618 | 3,296 | 9,758 | 2,964 | 19,356 |
| Business Insurance | 855,340 | 356,391 | 71,025 | 355,123 | 0 | 500,216 |
| Licenses & Inspections Expense | 2,689 | 917 | 0 | 667 | 0 | 2,022 |
| State Police Bridge Security | 1,044,210 | 456,813 | 107,020 | 451,668 | 0 | 592,543 |
| EZPass Equipment/Maintenance | 491,892 | 204,955 | 34,145 | 170,727 | 0 | 321,164 |
| EZPass Operating Expense | 1,009,646 | 420,686 | 84,666 | 416,992 | 0 | 592,654 |
| OPERATING EXPENSE SUBTOTAL | \$13,354,437 | \$5,813,828 | \$950,951 | \$5,059,504 | \$209,746 | \$8,085,187 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 20,257 | 102,749 | | |
| Toll Operation Allocation | | | 17,231 | 96,264 | | |
| Bridge Maint Allocation | | | 11,866 | 65,929 | | |
| Maint/Toll Allocation | | | 4,544 | 25,082 | | |
| PSBS Allocation | | | 70,487 | 382,745 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$124,385 | \$672,770 | | |
| TOTAL EXPENSES | | | \$1,075,336 | \$5,732,274 | | |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2020

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

| | Annual Budget 2020 | YTD Budget 2020 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$1,977,780 | 837,270 | \$123,404 | \$754,687 | \$0 | \$1,223,093 |
| Part-Time Employee Wages | 5,000 | 2,083 | 0 | 3,235 | 0 | 1,765 |
| Overtime Wages | 57,279 | 28,278 | 237 | 6,874 | 0 | 50,405 |
| Pension Contributions | 620,693 | 262,614 | 44,974 | 252,911 | 0 | 367,782 |
| FICA Contributions | 156,065 | 66,031 | 9,315 | 57,686 | 0 | 98,379 |
| Regular Employee Healthcare Benefits | 1,257,178 | 524,261 | 60,227 | 370,397 | 0 | 886,781 |
| Life Insurance Benefits | 19,771 | 8,238 | 1,637 | 6,919 | 0 | 12,852 |
| Utility Expense | 54,397 | 23,815 | 1,652 | 11,848 | 0 | 42,549 |
| Telecommunication Expense | 64,006 | 26,669 | 5,218 | 29,729 | 0 | 34,277 |
| Professional Development/Meetings | 3,361 | 1,401 | 0 | 0 | 0 | 3,361 |
| Vehicle Maintenance Expense and Fuel | 9,316 | 5,184 | 0 | 0 | 0 | 9,316 |
| Operations Maintenance Expense | 62,299 | 43,168 | 0 | 2,754 | 1,766 | 57,778 |
| Uniform Expense | 21,367 | 9,448 | 814 | 10,234 | 2,100 | 9,033 |
| Business Insurance | 277,668 | 115,695 | 23,094 | 115,468 | 0 | 162,201 |
| Licenses & Inspections Expense | 634 | 527 | 0 | 0 | 0 | 634 |
| State Police Bridge Security | 877,855 | 384,037 | 89,970 | 379,711 | 0 | 498,143 |
| OPERATING EXPENSE SUBTOTAL | \$5,464,668 | \$2,338,721 | \$360,541 | \$2,002,453 | \$3,866 | \$3,458,349 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 10,398 | 52,740 | | |
| Bridge Maint Allocation | | | 4,944 | 27,470 | | |
| Maint/Toll Allocation | | | 2,083 | 11,496 | | |
| PSBS Allocation | | | 43,859 | 241,067 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$61,283 | \$332,773 | | |
| TOTAL EXPENSES | | | \$421,824 | \$2,335,226 | | |

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2020

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

| | Annual Budget 2020 | YTD Budget 2020 | Expended For The Month | Expended Year To Date | Encumbered | Remaining Annual Budget |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|--|
| OPERATING EXPENSE | | | | | | |
| Regular Employee Salaries | \$2,158,788 | 913,873 | \$155,420 | \$866,216 | \$0 | \$1,292,572 |
| Part-Time Employee Wages | 6,000 | 2,500 | 0 | 2,106 | 0 | 3,894 |
| Overtime Wages | 56,194 | 23,414 | 370 | 5,819 | 0 | 50,375 |
| Pension Contributions | 675,569 | 285,830 | 47,198 | 264,907 | 0 | 410,662 |
| FICA Contributions | 169,905 | 71,886 | 11,675 | 65,629 | 0 | 104,276 |
| Regular Employee Healthcare Benefits | 1,319,268 | 550,155 | 64,235 | 393,934 | 0 | 925,334 |
| Life Insurance Benefits | 22,312 | 9,297 | 1,684 | 8,333 | 0 | 13,979 |
| Utility Expense | 45,514 | 19,002 | 3,073 | 10,379 | 0 | 35,136 |
| Office Expense | 960 | 400 | 0 | 434 | 0 | 526 |
| Telecommunication Expense | 181,520 | 75,633 | 13,606 | 68,054 | 0 | 113,466 |
| Professional Development/Meetings | 2,497 | 1,040 | 0 | 0 | 0 | 2,497 |
| Vehicle Maintenance Expense and Fuel | 7,991 | 3,329 | 150 | 1,481 | 8,799 | (2,290) |
| Operations Maintenance Expense | 66,982 | 42,184 | 0 | 12,258 | 5,047 | 49,678 |
| Uniform Expense | 18,493 | 7,593 | 844 | 5,664 | 1,183 | 11,647 |
| Business Insurance | 222,989 | 92,912 | 18,550 | 92,748 | 0 | 130,241 |
| Licenses & Inspections Expense | 1,806 | 618 | 0 | 0 | 0 | 1,806 |
| State Police Bridge Security | 534,971 | 234,035 | 54,828 | 231,399 | 0 | 303,572 |
| OPERATING EXPENSE SUBTOTAL | \$5,491,760 | \$2,333,700 | \$371,633 | \$2,029,360 | \$15,029 | \$3,447,371 |
| ADM OPS ALLOCATION | | | | | | |
| TES Allocation | | | 10,387 | 52,688 | | |
| Bridge Maint Allocation | | | 5,439 | 30,217 | | |
| Maint/Toll Allocation | | | 2,083 | 11,496 | | |
| PSBS Allocation | | | 38,747 | 213,291 | | |
| ADM OPS ALLOCATION SUBTOTAL | | | \$56,656 | \$307,693 | | |
| TOTAL EXPENSES | | | \$428,289 | \$2,337,053 | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE FIVE MONTHS ENDED MAY 31, 2020

| | Southern Toll Bridges | Central Toll Bridges | Northern Toll Bridges | Toll Bridges Subtotal | Southern Region TSB | Northern Region TSB | TSB Subtotal | Administration Operation | Administration Administrative | ADM Subtotal | TOTAL 2020 | TOTAL 2019 |
|--------------------------------------|--------------------------|-------------------------|--------------------------|--------------------------|------------------------|------------------------|----------------------|-----------------------------|----------------------------------|----------------------|-----------------------|-----------------------|
| TOLL REVENUE | | | | | | | | | | | | |
| Net Toll Revenue | 12,539,378 | 27,039,480 | 13,358,369 | 52,937,227 | - | - | - | - | - | - | 52,937,227 | 52,170,351 |
| EZPass Fee | 203,730 | 323,773 | 180,441 | 707,944 | - | - | - | - | - | - | 707,944 | 722,512 |
| Net Violation Fee Income | 663,267 | 62,679 | 62,272 | 788,218 | - | - | - | - | - | - | 788,218 | 968,484 |
| REVENUE FROM TOLL | \$ 13,406,375 | \$ 27,425,932 | \$ 13,601,082 | \$ 54,433,388 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 54,433,388 | \$ 53,861,347 |
| OPERATING EXPENSE | | | | | | | | | | | | |
| Regular Employee Salaries | 1,707,811 | 1,764,293 | 1,822,104 | 5,294,208 | 754,687 | 866,216 | 1,620,903 | 1,329,500 | 1,959,986 | 3,289,486 | 10,204,596 | 9,524,564 |
| Part-Time Employee Wages | 7,648 | 18,254 | 15,038 | 40,939 | 3,235 | 2,106 | 5,341 | - | - | - | 46,280 | 48,888 |
| Summer Employee Wages | - | - | - | - | - | - | - | - | - | - | - | - |
| Overtime Wages | 27,164 | 26,155 | 45,365 | 98,685 | 6,874 | 5,819 | 12,694 | 15,084 | 452 | 15,536 | 126,914 | 246,476 |
| Pension Contributions | 461,065 | 544,440 | 552,589 | 1,558,094 | 252,911 | 264,907 | 517,818 | 548,514 | 559,941 | 1,108,455 | 3,184,367 | 2,977,533 |
| FICA Contributions | 131,137 | 135,776 | 141,732 | 408,645 | 57,686 | 65,629 | 123,315 | 142,694 | 148,912 | 291,605 | 823,565 | 780,637 |
| Regular Employee Healthcare Benefits | 681,508 | 734,273 | 730,194 | 2,145,975 | 370,397 | 393,934 | 764,331 | 480,706 | 562,715 | 1,043,421 | 3,953,726 | 3,852,378 |
| Life Insurance Benefits | 17,694 | 18,432 | 17,596 | 53,722 | 6,919 | 8,333 | 15,252 | 18,364 | 19,216 | 37,580 | 106,555 | 99,393 |
| Unemployment Compensation Benefits | - | - | - | - | - | - | - | - | 4,641 | 4,641 | 4,641 | 259 |
| Utility Expense | 141,484 | 80,894 | 63,599 | 285,976 | 11,848 | 10,379 | 22,227 | - | - | - | 308,203 | 260,527 |
| Office Expense | 2,219 | 1,715 | 8,775 | 12,709 | - | 434 | 434 | 4,319 | 50,047 | 54,366 | 67,509 | 76,924 |
| Telecommunication Expense | 69,981 | 143,454 | 133,278 | 346,712 | 29,729 | 68,054 | 97,783 | 38,805 | 44,499 | 83,305 | 527,800 | 501,657 |
| Information Technology Expense | - | - | - | - | - | - | - | - | 182,805 | 182,805 | 182,805 | 206,093 |
| Professional Development/Meetings | 14 | 1,327 | 517 | 1,859 | - | - | - | 46,164 | 43,009 | 89,172 | 91,031 | 95,388 |
| Vehicle Maintenance Expense and Fuel | 37,775 | 21,469 | 21,982 | 81,225 | - | 1,481 | 1,481 | 425 | - | 425 | 83,131 | 158,829 |
| Operations Maintenance Expense | 113,884 | 97,310 | 97,859 | 309,052 | 2,754 | 12,258 | 15,012 | - | 2,208 | 2,208 | 326,272 | 491,448 |
| ESS Operating Maintenance Expense | - | - | - | - | - | - | - | 459,404 | - | 459,404 | 459,404 | 531,354 |
| Commission Expense | - | - | - | - | - | - | - | - | 5,152 | 5,152 | 5,152 | 8,157 |
| Toll Collection Expense | 3,417 | 5,280 | 3,941 | 12,638 | - | - | - | - | - | - | 12,638 | 32,767 |
| Uniform Expense | 4,887 | 7,909 | 9,758 | 22,554 | 10,234 | 5,664 | 15,898 | 8,382 | - | 8,382 | 46,834 | 85,765 |
| Business Insurance | 439,118 | 399,859 | 355,123 | 1,194,100 | 115,468 | 92,748 | 208,216 | 35,121 | 68,236 | 103,357 | 1,505,673 | 1,264,739 |
| Licenses & Inspections Expense | 522 | 1,143 | 667 | 2,332 | - | - | - | - | - | - | 2,332 | 4,188 |
| Advertising | - | - | - | - | - | - | - | - | 3,882 | 3,882 | 3,882 | (1,154) |
| Professional Services | - | - | - | - | - | - | - | 36,465 | 521,681 | 558,146 | 558,146 | 569,555 |
| State Police Bridge Security | 829,308 | 694,739 | 451,668 | 1,975,715 | 379,711 | 231,399 | 611,110 | - | - | - | 2,586,825 | 2,270,415 |
| EZPass Equipment/Maintenance | 128,034 | 156,390 | 170,727 | 455,152 | - | - | - | - | - | - | 455,152 | 405,537 |
| General Contingency | - | - | - | - | - | - | - | - | - | - | - | - |
| EZPass Operating Expense | 1,508,406 | 616,345 | 416,992 | 2,541,742 | - | - | - | - | - | - | 2,541,742 | 1,568,660 |
| TOTAL OP., MAINT., & ADM | \$ 6,313,076 | \$ 5,469,455 | \$ 5,059,504 | \$ 16,842,036 | \$ 2,002,453 | \$ 2,029,360 | \$ 4,031,813 | \$ 3,163,948 | \$ 4,177,381 | \$ 7,341,329 | \$ 28,215,178 | \$ 26,060,978 |
| ADM OPS ALLOCATION | | | | | | | | | | | | |
| TES Allocation | 79,058 | 101,410 | 102,749 | 283,218 | 52,740 | 52,688 | 105,428 | (447,874) | 59,229 | (388,645) | - | - |
| Toll Ops Allocation | 96,264 | 128,352 | 96,264 | 320,880 | - | - | - | (320,880) | - | (320,880) | - | - |
| Bridge Maint Allocation | 68,676 | 82,411 | 65,929 | 217,016 | 27,470 | 30,217 | 57,688 | (274,704) | - | (274,704) | - | - |
| Maint/Toll Allocation | 22,992 | 33,443 | 25,082 | 81,518 | 11,496 | 11,496 | 22,992 | (104,510) | - | (104,510) | - | - |
| PSBS Allocation | 391,297 | 255,164 | 382,745 | 1,029,206 | 241,067 | 213,291 | 454,358 | (1,483,564) | - | (1,483,564) | - | - |
| TOTAL ADM OPS ALLOCATION | \$ 658,288 | \$ 600,780 | \$ 672,770 | \$ 1,931,838 | \$ 332,773 | \$ 307,693 | \$ 640,465 | \$(2,631,532) | \$ 59,229 | \$(2,572,303) | \$ - | \$ - |
| OTHER OPERATING INC/EXP | | | | | | | | | | | | |
| Other Operating Income | - | - | - | - | - | - | - | - | 310,647 | 310,647 | 310,647 | 5,816 |
| TOTAL OTHER OP INC | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 310,647 | \$ 310,647 | \$ 310,647 | \$ 5,816 |
| NET OPERATING INC | \$ 6,435,011 | \$ 21,355,696 | \$ 7,868,808 | \$ 35,659,515 | \$(2,335,226) | \$(2,337,053) | \$(4,672,278) | \$(532,416) | \$(3,925,964) | \$(4,458,379) | \$ 26,528,857 | \$ 27,806,186 |
| NON-OPERATING REV/EXP | | | | | | | | | | | | |
| Interest Revenue | - | - | - | - | - | - | - | - | - | - | 4,986,366 | 5,859,286 |
| Other Non-Operating Revenue | - | - | - | - | - | - | - | - | - | - | - | 21,317 |
| Interest Expense | - | - | - | - | - | - | - | - | - | - | (11,926,501) | (12,467,124) |
| Depreciation Expense | - | - | - | - | - | - | - | - | - | - | (6,413,367) | (6,534,615) |
| TOTAL NON-OPS REV/EXP | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$(13,353,503) | \$(13,121,136) |
| CHANGE IN NET ASSETS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 13,175,354 | \$ 14,685,050 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

PURCHASING REPORT INDEX

MONTH OF MAY 2020

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|------------|---|----------------|
| Purchasing | Monthly Purchasing Report Covering the Month of MAY, 2020 | 1-5 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

MONTHLY PURCHASING REPORT

Month of May 2020

This report itemizes all orders for purchases made for the month of May, 2020, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of May 2020, culminated in the preparation and placement of 75 purchase orders in the total amount of \$155,438.29.

Procurements of over \$5,000.00 during the period of May 2020 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$54,875.00 for the development and design of the security components for the new PCC location;
- One (1) Purchase Order was issued, in the total amount of \$20,000.00 for guide rail repair/replacement at EP;
- Eight (8) Purchase Orders were issued, in the total amount of \$18,039.91 for municipal waste services at multiple locations;
- One (1) Purchase Order was let, in the total amount of \$8,000.00 for walkway camera installation at the NHL TSB;
- A Purchase Order was issued, in the total amount of \$6,725.00 for a Magicard dual badge printer for ESS.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2020

| PO Number | Vendor Name | General Description | Req Dept | Contract/Resolution/ Comment | ** BY AUTHORITY OF ** | | Director |
|--------------|---|--------------------------------|----------|---------------------------------|------------------------------|---------------------------|----------|
| | | | | | Commission | Director of Purchasing | |
| 20200273 | SUBURBAN PROPANE | HEATING FUEL ; AB@SF | AB SF | | | 64.47 | |
| 20200274 | WASTE MANAGEMENT | DUMPSTER SERVICE | EP | | | 221.28 | |
| 20200275 | WASTE MANAGEMENT | DUMPSTER SERVICE | MM | | | 121.20 | |
| 20200276 | WASTE MANAGEMENT | DUMPSTER SERVICE | MM | | | 121.20 | |
| 20200277 | WASTE MANAGEMENT | DUMPSTER SERVICE | MM | | | 151.50 | |
| 20200278 | EMR POWER SYSTEMS LLC | GENERATOR SERVICE CALL | I78 | | | 240.00 | |
| 20200279 | ALLIED OIL LLC | LIQUID FUELS-GAS-2020--EP | EP | | | 260.18 | |
| 20200280 | ALLIED OIL LLC | LIQUID FUELS-GAS-2020--EP | EP | | | 195.08 | |
| 20200281 | PENNSYLVANIA- AMERICAN WATER COMPANY | WATER SERVICE | TM | | | 40.37 | |
| 20200282 | STARR UNIFORM | CLOTHING: PSBS UNIFORM | ESS | COSTARS 12 | | 1,627.20 | |
| 20200283 | WASTE MANAGEMENT | MUNICIPAL WASTE SERVICE | TM | | | 4,518.96 | |
| 20200284 | WASTE MANAGEMENT | MUNICIPAL WASTE SERVICE | I78 | | | 2,907.06 | |
| 20200285 | WASTE MANAGEMENT | DUMPSTER SERVICE | DWG | | | 164.80 | |
| 20200286 | WASTE MANAGEMENT | DUMPSTER SERVICE | DWG | | | 164.80 | |
| 20200287 | OFFICE BASICS | JANITORIAL SUPPLIES | TM | COSTARS 4 | | 255.60 | |
| 20200288 | OFFICE BASICS | JANITORIAL SUPPLIES | TM | COSTARS 4 | | 240.00 | |
| 20200289 | OFFICE BASICS | JANITORIAL SUPPLIES | TM | COSTARS 4 | | 125.64 | |
| 20200290 | OFFICE BASICS | JANITORIAL SUPPLIES, GENERAL L | EP | COSTARS 4 | | 220.99 | |
| 20200291 | OFFICE BASICS | JANITORIAL SUPPLIES, GENERAL L | EP | COSTARS 4 | | 220.99 | |
| 20200292 | OFFICE BASICS | JANITORIAL SUPPLIES, GENERAL L | PC | COSTARS 4 | | 220.99 | |
| 20200293 | OFFICE BASICS | JANITORIAL SUPPLIES, GENERAL L | MM | COSTARS 4 | | 220.99 | |
| 20200294 | OFFICE BASICS | JANITORIAL SUPPLIES | AB SF | COSTARS 4 | | 116.00 | |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2020

| PO Number | Vendor Name | General Description | Req Dept | Contract/Resolution/ Comment | ** BY AUTHORITY OF ** | | |
|--------------|---|----------------------------|----------|---------------------------------|------------------------------|---------------------------|----------|
| | | | | | Commission | Director of Purchasing | Director |
| 20200295 | OFFICE BASICS | JANITORIAL SUPPLIES | AB SF | COSTARS 4 | | 912.27 | |
| 20200296 | OFFICE BASICS | JANITORIAL SUPPLIES | I78 | COSTARS 4 | | 1,500.00 | |
| 20200297 | WASTE MANAGEMENT | MUNICIPAL WASTE SERVICE | NHL | | | 1,841.10 | |
| 20200298 | WASTE MANAGEMENT | DUMPSTER SERVICE (ANNUAL) | EP | | | 1,346.10 | |
| 20200299 | WASTE MANAGEMENT | MUNICIPAL WASTE SERVICE-PC | PC | | | 1,127.70 | |
| 20200300 | WASTE MANAGEMENT | MUNICIPAL WASTE SERVICE | DWG | | | 1,862.95 | |
| 20200301 | WASTE MANAGEMENT | MUNICIPAL WASTE SERVICE | MM | | | 1,299.90 | |
| 20200302 | WASTE MANAGEMENT | MUNICIPAL WASTE SERVICE | AB SF | | | 3,136.14 | |
| 20200303 | ALL INDUSTRIAL SAFETY PRODUCTS | TRAFFIC CONES NHL/TM | MULTI | | | 3,210.00 | |
| 20200304 | DELL MARKETING LP | MS TEAMS PHONE LINE SVC | IT | PA COSTARS 3 | | 1,955.00 | |
| 20200305 | FACTORY DIRECT CHEMICALS | VINEGAR (HORTICULTRAL) | EP | | | 1,299.98 | |
| 20200306 | GRAINGER | DISINFECTANT SPRAYER | TM | NJ M-0002 | | 845.53 | |
| 20200307 | GRAINGER | PAINT SPRAYER | EP | NJ M-0002 | | 845.53 | |
| 20200308 | GRAINGER | SHOP VACUUM | DWG | NJ M-0002 | | 524.71 | |
| 20200309 | GREEN POND NURSERY INC. | LANDSCAPE-MULCH | EP | | | 2,625.00 | |
| 20200310 | MUNICIPAL MAINTENANCE CO., INC | PUMPING STATION PM INSP | I78 | | | 1,025.00 | |
| 20200311 | Y-PERS | WIPING RAGS | EP | | | 706.25 | |
| 20200312 | NATIONAL TANK OUTLET | 275 GALLON TOTE TANK | MM | | | 910.17 | |
| 20200313 | PENNSYLVANIA- AMERICAN WATER COMPANY | WATER SERVICE | TM | | | 3,651.13 | |
| 20200314 | SEALMASTER/ALLENTOWN | SEALMASTER-AQUAPHALT | MULTI | | | 3,781.00 | |
| 20200315 | OFFICE BASICS | PAPER PRODUCTS | I78 | COSTARS 4 | | 712.00 | |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2020

| PO Number | Vendor Name | General Description | Req Dept | Contract/Resolution/ Comment | ** BY AUTHORITY OF ** | | Director |
|--------------|---|--------------------------------|----------|---------------------------------|------------------------------|---------------------------|----------|
| | | | | | Commission | Director of Purchasing | |
| 20200316 | SUBURBAN PROPANE | GASOLINE | I78 | | | 581.68 | |
| 20200317 | DEER COUNTRY | JOHN DEERE 6115R RIM REPAIR | I78 | | | 798.61 | |
| 20200318 | GRAINGER | DISINFECTANT SPRAYER | NHL | NJ M-0002 | | 845.53 | |
| 20200319 | OTIS ELEVATOR COMPANY | ELEVATOR, MAINTENANCE, REPAIR, | MULTI | | | 4,500.00 | |
| 20200320 | GRAINGER | DISINFECTANT SPRAYER | I78 | NJ M-0002 | | 845.53 | |
| 20200321 | GRAINGER | DISINFECTANT SPRAYER | PC | NJ M-0002 | | 845.53 | |
| 20200322 | GRAINGER | DISINFECTANT SPRAYER | DWG | NJ M-0002 | | 845.53 | |
| 20200323 | GRAINGER | DISINFECTANT SPRAYER | MM | NJ M-0002 | | 845.53 | |
| 20200324 | OFFICE BASICS | JANITORIAL SUPPLIES | TM | COSTARS 4 | | 152.31 | |
| 20200325 | OFFICE BASICS | JANITORIAL SUPPLIES | TM | COSTARS 4 | | 255.60 | |
| 20200326 | OFFICE BASICS | JANITORIAL SUPPLIES | TM | COSTARS 4 | | 240.00 | |
| 20200327 | OFFICE BASICS | JANITORIAL SUPPLIES, GENERAL L | PC | COSTARS 4 | | 152.31 | |
| 20200328 | OFFICE BASICS | JANITORIAL SUPPLIES, GENERAL L | MM | COSTARS 4 | | 152.31 | |
| 20200329 | SUBURBAN PROPANE | HEATING OIL SF TB | AB SF | | | 313.61 | |
| 20200330 | J. FLETCHER CREAMER & SONS , INC | GUIDE RAIL REPAIR/REPLACE | EP | TTS-723A | 20,000.00 | | |
| 20200331 | EMR POWER SYSTEMS LLC | EMERGENCY GENERATOR REPAIRS | NHL | | | 1,050.00 | |
| 20200332 | ALLIED OIL LLC | LIQUID FUELS-GAS-2019-EP | EP | | | 402.92 | |
| 20200333 | SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE | OPS & MAINT PCC DESIGN | ESS | 4032-09-18 | 54,875.00 | | |
| 20200334 | OFFICE BASICS | JANITORIAL SUPPLIES | TM | COSTARS 4 | | 354.62 | |
| 20200335 | OFFICE BASICS | JANITORIAL SUPPLIES | DWG | COSTARS 4 | | 420.65 | |
| 20200336 | OFFICE BASICS | JANITORIAL SUPPLIES | AB SF | COSTARS 4 | | 908.62 | |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2020

| PO Number | Vendor Name | General Description | Req Dept | Contract/Resolution/ Comment | ** BY AUTHORITY OF ** | | |
|---------------------------------|---|------------------------|----------|---------------------------------|------------------------------|---------------------------|---------------|
| | | | | | Commission | Director of Purchasing | Director |
| 20200337 | EMR POWER SYSTEMS LLC | GENERATOR SERVICE | PC | | | 625.00 | |
| 20200338 | EMR POWER SYSTEMS LLC | GENERATOR SERVICE | DWG | | | 600.00 | |
| 20200339 | EMR POWER SYSTEMS LLC | GENERATOR SERVICE | DWG | | | 290.52 | |
| 20200340 | EMR POWER SYSTEMS LLC | GENERATOR SERVICE | MM | | | 775.00 | |
| 20200341 | EQUIPMENT TRADE SERVICE CO INC CAPITAL RESERVE | SURFACE CLEANER | I78 | | | 870.00 | |
| 20200342 | OFFICE BASICS | JANITORIAL SUPPLIES | I78 | COSTARS 4 | | 152.31 | |
| 20200343 | OFFICE BASICS | JANITORIAL SUPPLIES | DWG | COSTARS 4 | | 152.31 | |
| 20200344 | SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE | ESS- BADGE PRINTER | ESS | 4074-12-18 | 6,725.00 | | |
| 20200345 | SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE | NHL TSB WALKWAY CAMERA | ESS | 4074-12-18 | 8,000.00 | | |
| 20200346 | SEITZ BROTHERS PEST CONTROL | EXTERMINATION (TSB) | EP | | | 162.75 | |
| 20200347 | SEITZ BROTHERS PEST CONTROL | EXTERMINATION (TSB) | EP | | | 162.75 | |
| Purchase Order Count: 75 | | | | AUTHORITY TOTALS: | \$89,600.00 | \$65,838.29 | \$0.00 |
| | | | | GRAND TOTAL: | \$155,438.29 | | |

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2020

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2020

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|--|--|------------------------|
| E-ZPass CSC/VPC Operations Report | E-ZPass CSC/VPC Operations Report May | 1-4 |

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2020

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2020**

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

| Migrated Business Accounts | Migrated Private Accounts | Total Number of Migrated Accounts | Total Number of NJ CSC Active Accounts |
|----------------------------|---------------------------|-----------------------------------|--|
| 1,654 | 77,339 | 78,993 | 3,185,102 |

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

| Migrated Business Account Transponders | Migrated Private Account Transponders | Total Number of Migrated Transponders | Total Number of NJ CSC Active Transponders |
|--|---------------------------------------|---------------------------------------|--|
| 9,228 | 131,323 | 140,551 | 5,433,922 |

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2020

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2020**

| E-ZPass Department Call Activity | Total Calls for May |
|---|----------------------------|
| <i>CSC/VPC Inquiries</i> | |
| Account Modification Requests | 20 |
| Violation Notification Inquires | 17 |
| SFB Inquiries (commuter discount/toll by plate) | 22 |
| <i>General Commission Inquiries</i> | |
| Calls referred to Other Departments (H.R., Eng., ESS) | 6 |
| <i>Web-Inquiries</i> | |
| Account Updates | 7 |
| Violations | 6 |
| Disputes | 23 |
| TOTAL NUMBER OF CALLS | 101 |

E-ZPass account modification requests and violation inquiries represent an increase in calls for May.

| SCUDDER FALLS BRIDGE | TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN MAY |
|-----------------------------|--|
| TOLL BILL A | 6,168 |
| TOLL BILL B | 8,385 |
| LEVEL 1 VIOLATIONS | 6,259 |
| LEVEL 2 VIOLATIONS | 7,255 |

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2020**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – May 2020, New Jersey E-ZPass reports \$4,739,098.33 collected in tolls and \$16,384,719.69 collected in fees.

Collection Account Updates:

CRST Lincoln Sales - August Settlement: DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

Transcom - August Settlement: DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

JCV Trucking - September Settlement: DRJTBC will receive payment in the amount of \$100,050.00 representing outstanding tolls and a portion of fees for violation transactions from 2014-2018. The full outstanding toll in the amount of \$67,098 will be paid. \$32,952.00 will be applied to \$143,010.00 in outstanding fees. Commission counsel filed a civil lawsuit for the outstanding amounts. A hearing in Federal Bankruptcy Court was scheduled on September 24th which resulted in JCV's Chapter 11 Reorganization Plan and Disclosure Statement. Monthly payments will be paid in the amount of \$1,334.00 over 75 months.

TMT Trucking: On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

Jhonatan Trucking: Currently owe \$13,013.00 in tolls and \$53,490.00 in fees. The case is going to arbitration – no date scheduled as yet.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MAY 2020**

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF MAY 2020

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------|---|------------------------|
| ETC PROGRAM | Electronic Toll Collection Program Report | 1-2 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF MAY 2020

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Commission staff assisted TransCore to relocate the system-wide toll host from the Morrisville Administration Building to the data center at the Administration Building at Scudder Falls.
2. Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation.
3. TransCore revised the messages for the LED toll plaza canopy signs to assist with the return to cash collection.
4. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.
2. Commission staff worked with Conduent to establish their connectivity to the relocated toll host that now resides within the data room at the Scudder Falls Administration Building. Conduent procured a secondary circuit to the Scudder Falls Administration Building for redundancy and Commission Staff will assist with connectivity to the toll host when needed. Commission Staff is also assisting Conduent with establishing connectivity to the disaster recovery toll host located at the New Hope Administration Building.
3. Commission staff worked with Conduent and the other agencies that participate in the NJ CSC to reverse the changes to the violation process to pre-COVID-19 conditions. The Commission reestablished cash collection within the toll lanes on May 13, 2020.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.
2. Mr. Stracciolini is participating in the IAG's Tag Only Procurement negotiation team, Non-toll Business Opportunity Task Force and Protocol Planning Working Group.

**Delaware River Joint Toll Bridge
Commission Meeting of June 29, 2020**

CONTRACT COMPLIANCE REPORT INDEX

Month of May 2020

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|--|---------------------------------------|--------------------|
| Contract Compliance Program Operations Report | Operations Report May 2020 | 1-15 |

**Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2020**

TABLE OF CONTENTS

| | <u>PAGE</u> |
|--|--------------------|
| IBE Program Overview | 3 |
| Compliance Score Rankings Overview | 4 |
| <u>IBE PROGRAM</u> | |
| Professional Services & Construction Contractors Payments & Workforce Utilization Pie Chart Summaries <i>(Active & Completed Contracts)</i> | 5 |
| <i>Reference: Active Professional Projects Payments Detail and Score Rankings</i> | 6 |
| <i>Reference: Completed Professional Projects Payments Detail and Score Rankings</i> | 7 |
| <i>Reference: Active Construction Projects Payment Detail and Workforce Utilization Score Rankings</i> | 8 - 9 |
| <i>Reference: Completed Construction Projects Payment Detail and Workforce Utilization Score Rankings</i> | 10 - 11 |
| <u>MWSBE Program</u> | |
| MWSBE: Minority (7%), Women (3%), and Small Business (25%) Enterprise Program Overview | 12 |
| MWSBE Program Commitments for Professional and Construction <i>(Active & Completed Pie Charts)</i> | 13 |
| MWSBE Professional & Construction Projects Final Commitments | 14 - 15 |

**Delaware River Joint Toll Bridge
Commission Meeting of June 29, 2020**

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded (63) contracts with the IBE Program requirements. Currently, there are **(40) active** projects and **(25) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Sub-consultants and Sub-contractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Sub-consultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Sub-consultants and/or Subcontractors in Elation Systems; *and-*
- ii. Prime Contractors and their Sub-consultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

**Delaware River Joint Toll Bridge
Commission Meeting of June 29, 2020**

**Contract Compliance Department
Compliance Score Rankings Overview**

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Sub-consultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Sub-consultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Sub-consultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

| IBE Payments Legend | |
|----------------------------|-------------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

| Workforce Utilization Legend | | |
|-------------------------------------|---|---|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & a above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

Delaware River Joint Toll Bridge Commission Meeting of June 29, 2020

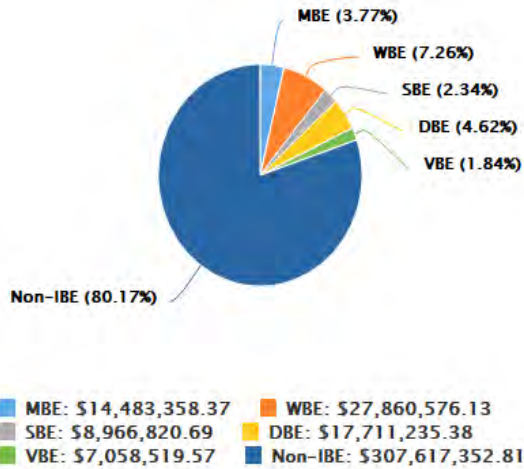
Professional Services and Construction Contractors 25% IBE Target Status

ACTIVE PROJECTS

Current IBE Status: 19.83%

Total Payments to Prime: \$383,728,817.40

Total Payments to IBEs: \$76,111,464.59



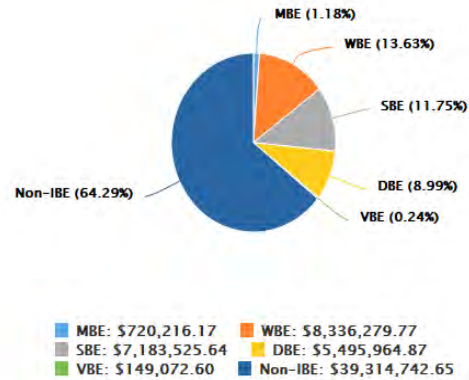
COMPLETED PROJECTS

Final IBE Status: 35.71%

Total Prime Awarded Contract Values: \$61,859,837.35

Total Payments to Prime: \$61,156,212.04

Total Payments to IBEs: \$21,841,469.39

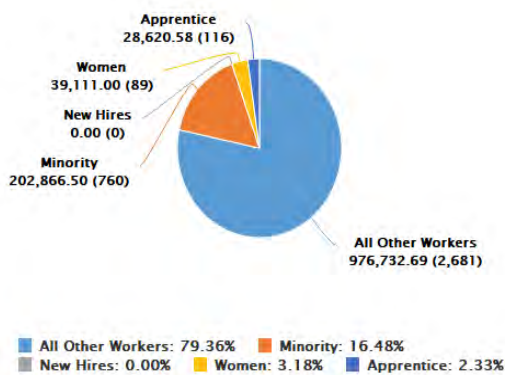


Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity

Workers Categories

Hours, Percentages and Workers

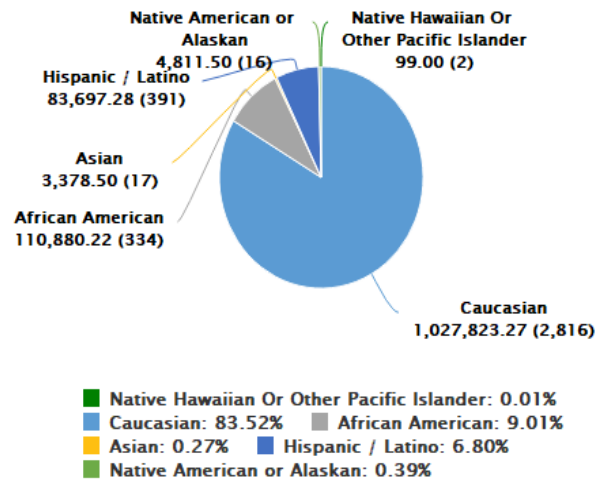
Total Hours Worked: 1,230,689.77



Ethnicity Categories

Hours, Percentages and Workers

Total Number of Workers: 3,576



(Percentage is based on work hours)

(Percentage is based on work hours)

Delaware River Joint Toll Bridge
Commission Meeting of June 29, 2020
Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 05/31/2020

| IBE Payments Legend | |
|---------------------|----------------|
| Score Rankings | IBE Commitment |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

| | Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|---|-------------------|-------------------|------------------|------------|-------|
| All Professional and Construction Projects Totals | \$ 591,342,927.03 | \$ 383,728,817.40 | \$ 76,111,464.59 | 19.83% | C |
| All Professional Services Projects Totals | \$ 102,318,153.07 | \$ 65,369,000.52 | \$ 16,467,877.59 | 25.19% | B |

| | Prime Consultants | IBE Firm | Project Title | Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|----|---|----------|--|------------------|------------------|-----------------|------------|-------|
| 1 | Gannett Fleming Inc. - Camp Hill, PA | | C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements | \$ 4,848,884.63 | \$ 1,311,890.75 | \$ 424,026.13 | 32.32% | B+ |
| 2 | Greenman-Pedersen, Inc. | | C-590A PROFESSIONAL ENGINEERING | \$ 1,420,768.65 | \$- | \$- | 0.00% | N/A |
| 3 | Gannett Fleming Inc. - Camp Hill, PA | | C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation | \$ 651,157.49 | \$ 600,565.63 | \$ 42,925.47 | 7.15% | D |
| 4 | Joseph Jingoli & Son, Inc. | | C-657A JINGOLI - TOA/ Building | \$ 297,447.93 | \$ 297,447.96 | \$ 13,380.00 | 4.50% | F |
| 5 | Michael Baker International, Inc. | | C-660A BAKER - SFB Replacement Project Final Design Services | \$ 33,626,658.74 | \$ 31,710,930.27 | \$ 6,478,717.31 | 20.43% | C+ |
| 6 | McCormick Taylor, Inc. | | C-662A MCCORMICK - SFB Replacement | \$ 1,800,016.87 | \$ 1,292,905.64 | \$ 364,088.20 | 28.16% | B |
| 7 | Cherry, Weber & Associates, P.C. | | C-684A(1) -2 CHERRY -General Engineering Services 2015-2018 Annual | \$ 1,260,000.00 | \$ 1,010,583.99 | \$ 217,016.14 | 21.47% | C+ |
| 8 | Johnson, Mirmiran and Thompson, Inc. | | C-696A JMT - TOA/ Engineering Services - PA Assignment | \$ 436,347.22 | \$ 436,347.22 | \$ 91,400.98 | 20.95% | C+ |
| 9 | French & Parrello Associates (IBE Prime) | VBE | C-696B FRENCH - TOA/ Engineering Services - NJ Assignment | \$ 500,000.00 | \$ 139,135.60 | \$ 139,135.60 | 100.00% | A+ |
| 10 | Rummel, Klepper and Kahl, LLP | | C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection | \$ 500,000.00 | \$ 461,377.87 | \$ 91,464.15 | 19.82% | C |
| 11 | IH Engineers, P.C. (IBE Prime) | MBE | C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ | \$ 1,000,000.00 | \$ 836,009.82 | \$ 836,009.82 | 100.00% | A+ |
| 12 | Urban Engineers, Inc. | | C-703A URBAN - TOA/ Construction | \$ 500,000.00 | \$ 429,165.62 | \$ 89,676.75 | 20.90% | C+ |
| 13 | Greenman-Pedersen, Inc. | | C-704A GPI / New Hope-Lambertville Toll | \$ 500,000.00 | \$ 436,677.39 | \$ 25,894.14 | 5.93% | D |
| 14 | USA Architects (IBE Prime) | SBE | C-707A USA - Commission Administration Building at Scudder Falls | \$ 1,376,451.71 | \$ 1,351,336.94 | \$ 1,351,336.94 | 100.00% | A+ |
| 15 | Pennoni Associates Inc | | C-715A PENNONI ASSOCIATES INC - | \$ 1,000,000.00 | \$ 645,283.48 | \$ 157,962.12 | 24.48% | C+ |
| 16 | Johnson, Mirmiran and Thompson, Inc. | | C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order | \$ 500,000.00 | \$- | \$- | 0.00% | N/A |
| 17 | The Gordian Group, Inc. | | C-727A THE GORDIAN GROUP, INC.- JOB | \$ 650,000.00 | \$ 44,119.23 | \$- | 0.00% | F |
| 18 | Rummel, Klepper and Kahl, LLP | | C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION / | \$ 500,000.00 | \$- | \$- | 0.00% | N/A |
| 19 | French & Parrello Associates (IBE Prime) | VBE | C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER | \$ 500,000.00 | \$- | \$- | 0.00% | N/A |
| 20 | Arora and Associates, P.C. (IBE Prime) | MBE | C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ | \$ 2,000,000.00 | \$ 83,220.79 | \$ 83,220.79 | 100.00% | A+ |
| 21 | KS Engineers, P.C. (IBE Prime) | MBE | C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT | \$ 500,000.00 | \$- | \$- | 0.00% | N/A |
| 22 | TRC Engineers | | CI-671A TRC - SFB Replacement Project | \$ 6,515,220.03 | \$ 2,623,821.63 | \$ 1,071,333.01 | 40.83% | A |
| 23 | WSP/PARSONS BRINCKERHOFF, INC | | CI-672A PARSONS (WSP) - SFB Replacement Project Engineering | \$ 7,776,718.32 | \$ 3,150,782.75 | \$ 802,303.54 | 25.46% | B |
| 24 | Gannett Fleming Inc. - Camp Hill, PA | | CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ | \$ 6,568,103.32 | \$ 3,690,799.96 | \$ 1,188,397.56 | 32.20% | B+ |
| 25 | Greenman-Pedersen, Inc. | | CM-644A GPI - I-78 Bridges and Approach | \$ 1,545,442.08 | \$ 1,429,603.53 | \$ 266,934.72 | 18.67% | C |
| 26 | Hill International, Inc. - Philadelphia, PA | | CM-669A HILL - SFB Replacement Project Construction Management Services | \$ 25,015,066.98 | \$ 12,857,208.11 | \$ 2,696,904.26 | 20.98% | C+ |
| 27 | Joseph Jingoli & Son, Inc. | | CM-707A JINGOLI - Commission | \$ 529,869.10 | \$ 529,786.34 | \$ 35,749.96 | 6.75% | D |

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission Meeting of June 29, 2020

Complete - Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 05/31/2020

| IBE Payments Legend | |
|---------------------|----------------|
| Score Rankings | IBE Commitment |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

| | Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|---|------------------|------------------|------------------|------------|-------|
| All Professional and Construction Projects Totals | \$ 61,859,837.35 | \$ 3,941,422.24 | \$ 21,841,469.39 | 35.71% | A |
| All Professional Services Projects Totals | \$ 4,011,987.99 | \$ 61,156,212.04 | \$ 832,266.82 | 21.12% | C+ |

| | Prime Consultants | IBE Firm | Project Title | Contract Value | Prime P / T / D | IBE P / T / D | IBE Actual | Score |
|---|-------------------------------|----------|--|----------------|-----------------|---------------|------------|-------|
| 1 | Burns Engineering, Inc. | | C-508A BURNS - I-78 Maintenance | \$ 717,042.74 | \$ 717,042.74 | \$ 305,795.94 | 42.65% | A |
| 2 | Ammann & Whitney | | C-650A AMMANN - Riverton / Belvidere | \$ 517,538.84 | \$ 451,072.33 | \$ 36,347.80 | 8.06% | D |
| 3 | Pennoni Associates Inc | | C-663A PENNONI - SFB Replacement | \$ 237,424.67 | \$ 237,424.67 | \$ 118,547.24 | 49.93% | A+ |
| 4 | Jacobs Engineering Group Inc. | | CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways | \$ 476,991.53 | \$ 476,991.53 | \$ 144,473.11 | 30.29% | B+ |
| 5 | Jacobs Engineering Group Inc. | | CI-665A JACOBS - SFB Replacement Project Engineering Services for PA | \$ 626,965.40 | \$ 626,933.76 | \$ 44,766.05 | 7.14% | D |
| 6 | STV Inc. - Trenton, NJ | | CM-508A STV - I-78 Maintenance Garage | \$ 586,402.81 | \$ 582,335.21 | \$ 44,851.79 | 7.70% | D |
| 7 | Greenman-Pedersen, Inc. | | CM-664A GPI - SFB Replacement Project | \$ 849,622.00 | \$ 849,622.00 | \$ 137,484.89 | 16.18% | C |

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge

Commission Meeting of June 29, 2020

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 05/31/2020

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

| | |
|-------------------------------------|------------------|
| Total of all Primes Contract Values | \$489,024,773.96 |
| Total Payments to all Primes | \$318,359,816.88 |
| Total Payments to all IBEs | \$59,643,587.00 |
| IBE Target | 25.00% |
| IBE Actual | 18.73% |

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

| ALL CONSTRUCTION PROJECTS | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|---------------------------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 19.52% | | | | | | Ethnicity Participation Summary | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$489,024,773.96 | \$318,359,816.88 | \$59,643,587.00 | 18.73% | C | 2880 | 1,122,055.66 | 939,915.96 | 182,139.70 | 36,843.75 | B | 83.77% | 16.23% | 3.28% | A |

| DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain | | | | | | | | | | | | | | |
|---|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|----------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 53.31% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$12,462,964.26 | \$11,308,757.47 | \$2,316,211.51 | 20.48% | C+ | 15 | 2,040.00 | 952.50 | 1,087.50 | 0.00 | A+ | 46.69% | 53.31% | 0.00% | A+ |

| DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract | | | | | | | | | | | | | | |
|--|--|--|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 45.89% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$11,294,820.75 | \$1,028,113.47 | \$27,708.76 | 2.70% | F | 57 | 717.00 | 479.00 | 238.00 | 91.00 | A+ | 66.81% | 33.19% | 12.69% | A+ |

| T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility | | | | | | | | | | | | | | |
|---|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 2.17% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,439,584.00 | \$1,103,673.68 | \$1,103,673.68 | 100.00% | A+ | 65 | 5,890.50 | 5,770.50 | 120.00 | 8.00 | F | 97.96% | 2.04% | 0.14% | F |

| T-668A TRUMBULL 2 New Jersey - SFB Replacement Project | | | | | | | | | | | | | | |
|---|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 21.74% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$- | \$- | \$- | 0.00% | N/A | 1272 | 451,590.89 | 368,911.93 | 82,678.96 | 15,475.00 | B+ | 81.69% | 18.31% | 3.43% | A |

| T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project | | | | | | | | | | | | | | |
|---|------------------------------------|----------------------------------|-------------|-------------------------------------|-------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | Workforce Hours Summary 18.77% | | | | | | Ethnicity Participation Summary | | | | |
| Total <div>□</div> Contracts <div>□</div> Value | Total Prime <div>□</div> P / T / D | Total IBE <div>□</div> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$423,607,138.95 | \$280,851,174.71 | \$50,406,441.77 | 17.95% | C | 1430 | 570,998.16 | 484,565.33 | 86,432.83 | 20,719.75 | B | 84.86% | 15.14% | 3.63% | A |

| T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building | | | | | | | | | | | | | | |
|--|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | Workforce Hours Summary 12.32% | | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$21,357,000.00 | \$20,845,775.58 | \$4,382,167.83 | 21.02% | C+ | 435 | 80,025.86 | 70,372.20 | 9,653.66 | 209.00 | C | 87.94% | 12.06% | 0.26% | B |

| T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building | | | | | | | | | | | | | | |
|---|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | Workforce Hours Summary 15.61% | | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,711,600.00 | \$1,661,811.06 | \$18,727.94 | 1.13% | F | 77 | 5,669.75 | 4,784.50 | 885.25 | 0.00 | B | 84.39% | 15.61% | 0.00% | A |

| T-730A Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations | | | | | | | | | | | | | | |
|--|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | Workforce Hours Summary 0.00% | | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$3,275,000.00 | \$- | \$- | 0.00% | N/A | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

Delaware River Joint Toll Bridge Commission Meeting of June 29, 2020

| TTS-723AJ FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement | | | | | | | | | | | | | | |
|---|---|---|---|---|--------------------------------|--------------------|-----------------|----------------------|-------------------|--|---------------------------------|------------|---------|---|
| Payments Summary | | | | | Workforce Hours Summary 36.23% | | | | | | Ethnicity Participation Summary | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> % | Payments <input type="checkbox"/> Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce <input type="checkbox"/> Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity <input type="checkbox"/> Score (Total Participation) |
| \$1,376,666.00 | \$216,439.00 | \$44,583.60 | 20.60% | C+ | 43 | 1,071.00 | 683.00 | 388.00 | 0.00 | A+ | 63.77% | 36.23% | 0.00% | A+ |

| TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction | | | | | | | | | | | | | | |
|---|---|---|---|---|--------------------------------|--------------------|-----------------|----------------------|-------------------|--|---------------------------------|------------|---------|---|
| Payments Summary | | | | | Workforce Hours Summary 23.85% | | | | | | Ethnicity Participation Summary | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> % | Payments <input type="checkbox"/> Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce <input type="checkbox"/> Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity <input type="checkbox"/> Score (Total Participation) |
| \$3,500,000.00 | \$513,365.34 | \$513,365.34 | 100.00% | A+ | 33 | 2,941.00 | 2,576.00 | 365.00 | 336.50 | B+ | 87.59% | 12.41% | 11.44% | B |

| TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION | | | | | | | | | | | | | | |
|--|---|---|---|---|--------------------------------|--------------------|-----------------|----------------------|-------------------|--|---------------------------------|------------|---------|---|
| Payments Summary | | | | | Workforce Hours Summary 63.06% | | | | | | Ethnicity Participation Summary | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> % | Payments <input type="checkbox"/> Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce <input type="checkbox"/> Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity <input type="checkbox"/> Score (Total Participation) |
| \$2,500,000.00 | \$45,244.24 | \$45,244.24 | 100.00% | A+ | 4 | 277.50 | 102.50 | 175.00 | 0.00 | A+ | 36.94% | 63.06% | 0.00% | A+ |

| TTS-736ARCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region | | | | | | | | | | | | | | |
|---|---|---|---|---|-------------------------------|--------------------|-----------------|----------------------|-------------------|--|---------------------------------|------------|---------|---|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | | Ethnicity Participation Summary | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> % | Payments <input type="checkbox"/> Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce <input type="checkbox"/> Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity <input type="checkbox"/> Score (Total Participation) |
| \$3,000,000.00 | \$- | \$- | 0.00% | N/A | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| TTS-737ARCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION | | | | | | | | | | | | | | |
|---|---|---|---|---|--------------------------------|--------------------|-----------------|----------------------|-------------------|--|---------------------------------|------------|---------|---|
| Payments Summary | | | | | Workforce Hours Summary 14.39% | | | | | | Ethnicity Participation Summary | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> % | Payments <input type="checkbox"/> Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce <input type="checkbox"/> Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity <input type="checkbox"/> Score (Total Participation) |
| \$3,500,000.00 | \$785,462.33 | \$785,462.33 | 100.00% | A+ | 25 | 834.00 | 718.50 | 115.50 | 4.50 | C | 86.15% | 13.85% | 0.54% | B |

Delaware River Joint Toll Bridge Commission Meeting of June 29, 2020

Complete Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 05/31/2020

| IBE Payments Legend | |
|---------------------|------------------------------|
| Score Rankings | IBE Commitment Participation |
| A+ | 45% & above |
| A | 35% to 44.9% |
| B+ | 30% to 34.9% |
| B | 25% to 29.9% |
| C+ | 20% to 24.9% |
| C | 15% to 19.9% |
| D+ | 10% to 14.9% |
| D | 5% to 9.9% |
| F | 4.9% & below |

Total of all Primes Contract Values \$57,847,849.36

Total Payments to all Primes \$57,214,789.80

Total Payments to all IBEs \$21,009,202.57

IBE Target 25.00%

IBE Actual 36.72%

| Workforce Utilization Legend | | |
|------------------------------|------------------------------------|----------------------------------|
| Score Rankings | Workforce Commitment Participation | Ethnicity & Gender Participation |
| A+ | 30% & above | 25% & above |
| A | 25% to 29.9% | 15% to 24.9% |
| B+ | 20% to 24.9% | over 15% |
| B | 15% to 19.9% | 10% to 14.9% |
| C+ | 10% to 14.9% | over 10% |
| C | 10% to 14.9% | 7.5% to 9.9% |
| D+ | 5% to 9.9% | over 7.5% |
| D | 5% to 9.9% | 5% to 7.4% |
| F | 4.9% & below | 4.9% & below |

| ALL CONSTRUCTION PROJECTS | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 21.17% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$57,847,849.36 | \$57,214,789.80 | \$21,009,202.57 | 36.72% | A | 753 | 108,634.11 | 87,907.31 | 20,726.80 | 2,267.25 | B+ | 80.92% | 19.08% | 2.09% | A |

| T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 7.39% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$9,845,177.03 | \$9,845,176.91 | \$1,589,381.54 | 16.14% | C | 244 | 31,516.58 | 30,048.08 | 1,468.50 | 861.25 | D | 95.34% | 4.66% | 2.73% | F |

| T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements | | | | | | | | | | | | | | |
|---|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$644,686.07 | \$644,686.00 | \$197,339.99 | 30.61% | B+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS | | | | | | | | | | | | | | |
|---|----------------------------------|--------------------------------|------------------------|--|-------------------------------|--------------------|-----------------|----------------------|-------------------|---|-------------|------------|---------|--|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total <div>Contracts</div> <div>Value</div> | Total Prime <div>P / T / D</div> | Total IBE <div>P / T / D</div> | Total IBE <div>%</div> | Payments Score <div>(Total IBE Payments)</div> | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score <div>(Total Hours Worked)</div> | Caucasian % | Minority % | Women % | Ethnicity Score <div>(Total Participation)</div> |
| \$6,317,000.00 | \$6,193,334.28 | \$1,877,906.86 | 30.32% | B+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization | | | | | | | | | | | | | | |
|---|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$998,300.00 | \$998,300.00 | \$998,300.00 | 100.00% | A+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg. | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 28.50% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$11,117,003.61 | \$11,038,703.72 | \$3,066,725.97 | 27.78% | B | 320 | 47,800.75 | 35,278.00 | 12,522.75 | 1,098.75 | A | 73.80% | 26.20% | 2.30% | A+ |

| T-645A MJF Building & Facilities Energy Conservation | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 23.54% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$5,376,806.87 | \$5,376,806.87 | \$5,376,806.87 | 100.00% | A+ | 46 | 9,735.28 | 7,509.23 | 2,226.05 | 65.75 | B+ | 77.13% | 22.87% | 0.68% | A |

| T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls | | | | | | | | | | | | | | |
|--|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|----------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,247,159.50 | \$1,247,159.50 | \$129,525.50 | 10.39% | D+ | 7 | 1,625.50 | 1,625.50 | 0.00 | 0.00 | F | 100.00% | 0.00% | 0.00% | F |

| T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling | | | | | | | | | | | | | | |
|---|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|----------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,438,942.00 | \$1,438,941.98 | \$234,466.30 | 16.29% | C | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

Delaware River Joint Toll Bridge Commission Meeting of June 29, 2020

| T-666A PKF - SFB Replacement Project Construction for PA Noise Walls | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 14.94% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$11,394,750.00 | \$11,219,737.01 | \$3,338,786.23 | 29.76% | B | 42 | 5,738.00 | 5,122.00 | 616.00 | 241.50 | C | 89.26% | 10.74% | 4.21% | B |

| T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,814,999.39 | \$1,721,688.26 | \$454,825.01 | 26.42% | B | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$160,006.00 | \$160,006.00 | \$160,006.00 | 100.00% | A+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building | | | | | | | | | | | | | | |
|--|--|--|-------------|-------------------------------------|--------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 64.86% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,694,000.00 | \$1,546,100.00 | \$170,944.28 | 11.06% | D+ | 26 | 5,244.00 | 1,842.50 | 3,401.50 | 0.00 | A+ | 35.14% | 64.86% | 0.00% | A+ |

| T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building | | | | | | | | | | | | | | |
|---|------------------------------------|----------------------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 7.70% | | | | | Ethnicity Participation Summary | | | | |
| Total <div>▢</div> Contracts <div>▢</div> Value | Total Prime <div>▢</div> P / T / D | Total IBE <div>▢</div> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,244,000.00 | \$1,232,810.45 | \$70,588.96 | 5.73% | D | 43 | 3,227.00 | 2,978.50 | 248.50 | 0.00 | D | 92.30% | 7.70% | 0.00% | C |

| TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$2,090,794.02 | \$2,090,794.00 | \$2,090,794.00 | 100.00% | A+ | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| TS-650A ROAD-CON - RIVERTON BELVIDERE TSB | | | | | | | | | | | | | | |
|---|---|---|----------------|--|-------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 0.00% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$652,738.50 | \$652,738.50 | \$28,347.48 | 4.34% | F | 0 | 0.00 | 0.00 | 0.00 | 0.00 | N/A | 0.00% | 0.00% | 0.00% | N/A |

| TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95 | | | | | | | | | | | | | | |
|---|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 13.62% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$1,003,336.00 | \$999,656.00 | \$999,656.00 | 100.00% | A+ | 8 | 580.00 | 501.00 | 79.00 | 0.00 | C | 86.38% | 13.62% | 0.00% | B |

| TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements | | | | | | | | | | | | | | |
|---|------------------------------------|----------------------------------|-------------|-------------------------------------|-------------------------------|--------------------|-----------------|----------------------|-------------------|--------------------------------------|-------------|------------|---------|---------------------------------------|
| Payments Summary | | | | | Workforce Hours Summary 1.50% | | | | | Ethnicity Participation Summary | | | | |
| Total <div>□</div> Contracts <div>□</div> Value | Total Prime <div>□</div> P / T / D | Total IBE <div>□</div> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$647,000.00 | \$647,000.00 | \$163,632.58 | 25.29% | B | 14 | 2,734.00 | 2,693.00 | 41.00 | 0.00 | F | 98.50% | 1.50% | 0.00% | F |

| TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES | | | | | | | | | | | | | | |
|--|---|---|----------------|--|----------------------------------|-----------------------|--------------------|-------------------------|-------------------------|--|----------------|---------------|------------|---|
| Payments Summary | | | | | Workforce Hours Summary 28.52% | | | | | Ethnicity Participation Summary | | | | |
| Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value | Total Prime <input type="checkbox"/> P / T / D | Total IBE <input type="checkbox"/> P / T / D | Total IBE % | Payments Score (Total IBE Payments) | Total Number of Workers | Total Hours Worked | Caucasian Hours | Total Minority Hours | Total Women Hours | Workforce Score (Total Hours Worked) | Caucasian % | Minority % | Women % | Ethnicity Score (Total Participation) |
| \$161,150.37 | \$161,150.32 | \$61,169.00 | 37.96% | A | 11 | 433.00 | 309.50 | 123.50 | 0.00 | A | 71.48% | 28.52% | 0.00% | A+ |

**Delaware River Joint Toll Bridge
Commission Meeting of June 29, 2020**

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

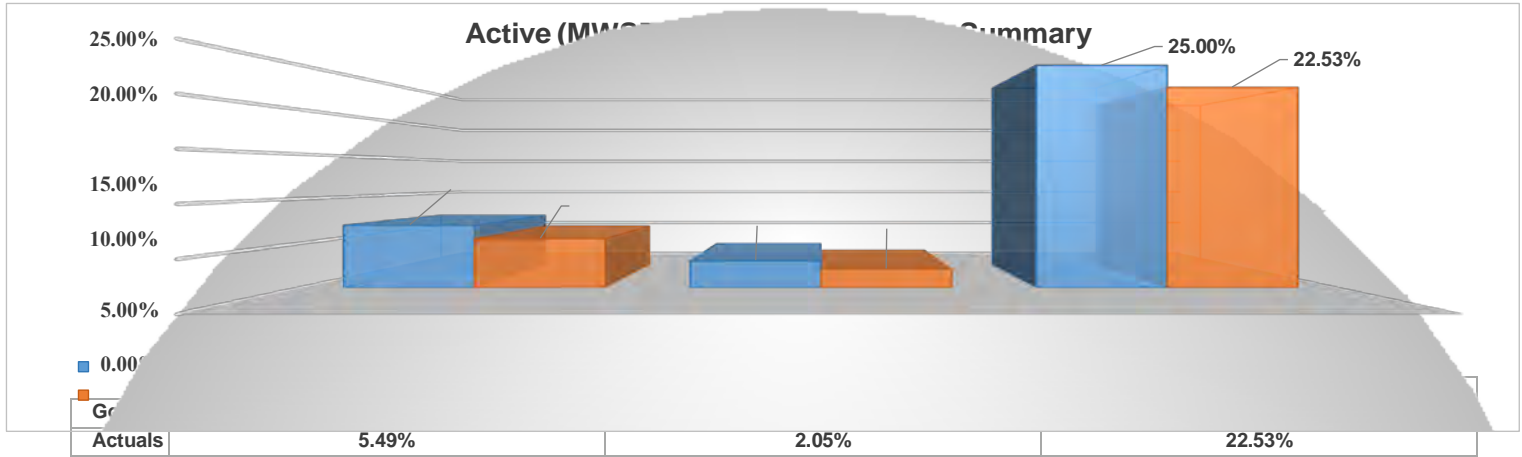
| | |
|---|-------------------|
| a) PA Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts: | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts: | 25% SBE |

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

| | |
|-----------------------------------|-----|
| ➤ Active Projects: | 5 |
| ➤ Completed Projects: | 72 |
| ➤ Total Capital Program Projects: | 77 |
| ➤ Total Number of Contractors: | 180 |

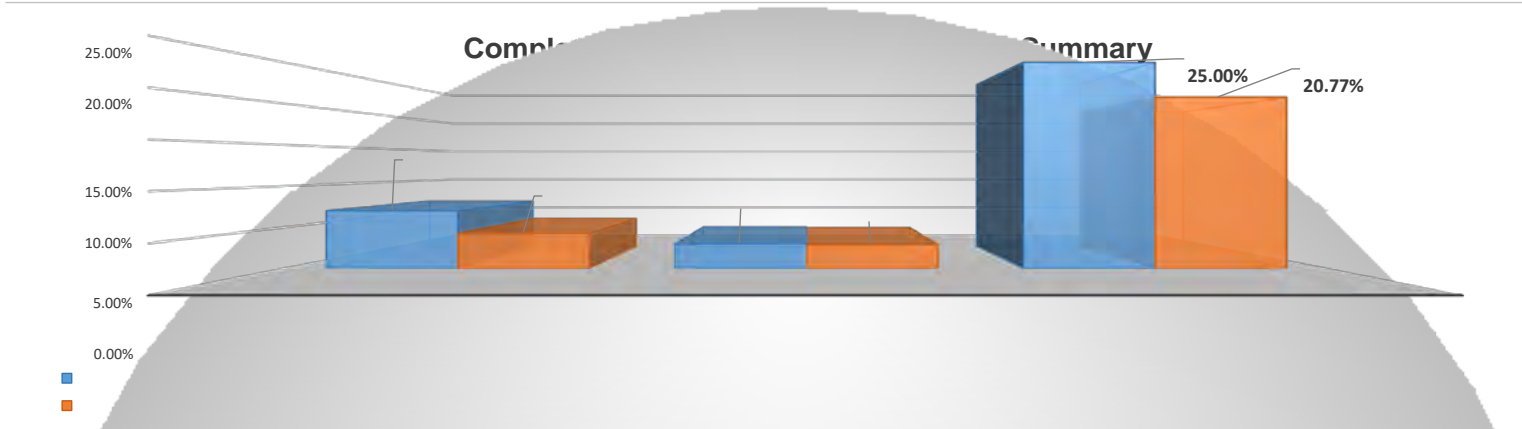
As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting



| SUMMARY TOTALS | | MBE | | WBE | | SBE | |
|----------------------|------------------|--------|-----------------|--------|---------------|--------|--------------|
| M/WBE Summary Totals | \$ 24,039,891.69 | ACTUAL | PAYMENTS | ACTUAL | PAYMENTS | ACTUAL | PAYMENTS |
| SBE Summary Totals | \$ 181,931.20 | 5.49% | \$ 1,319,428.97 | 2.05% | \$ 493,586.65 | 22.53% | \$ 40,993.70 |

| PROJECT NO. | CONTRACTOR / CONSULTANT | PROJECT VALUE | TOTAL PAYMENTS TO DATE | MBE GOAL 7 % | MBE PAYMENTS | WBE GOAL 3 % | WBE PAYMENTS | SBE GOAL 25 % | SBE PAYMENTS |
|-------------|-------------------------|------------------|------------------------|--------------|-----------------|--------------|---------------|---------------|--------------|
| C-502A | AECOM Transp. | \$ 30,397,000.00 | \$ 26,395,486.30 | 4.34% | \$ 1,319,428.97 | 1.61% | \$ 488,586.65 | | \$ - |
| C-556A | Pennoni Associates | \$ 389,614.63 | \$ 323,615.98 | | \$ - | | \$ - | 12.88% | \$ 50,193.77 |
| C-599A | McCormick & Taylor | \$ 1,000,000.00 | \$ 283,117.05 | | \$ - | 0.50% | \$ 5,000.00 | | \$ - |
| C-628B | Louis Berger Group | \$ 1,000,000.00 | \$ 800,089.77 | | \$ - | | \$ - | 9.21% | \$ 92,111.29 |
| C-629A | Hill International | \$ 300,000.00 | \$ 147,560.340 | | \$ - | | \$ - | 13.66% | \$ 40,993.70 |



| | MBE | WBE | SBE |
|---------|-------|-------|--------|
| Goals | 7.00% | 3.00% | 25.00% |
| Actuals | 4.29% | 2.92% | 20.77% |

| SUMMARY TOTALS | | MBE | | WBE | | SBE | |
|---------------------------|-------------------|--------|------------------|--------|-----------------|--------|-----------------|
| M/WBE Summary Totals | \$ 271,360,592.22 | ACTUAL | PAYMENTS | ACTUAL | PAYMENTS | ACTUAL | PAYMENTS |
| Totals SBE Summary Totals | \$ 14,441,349.70 | 4.29% | \$ 11,651,538.79 | 2.92% | \$ 7,915,018.03 | 20.77% | \$ 2,999,715.51 |

**Minority, Women and Small Business Enterprise Payment Reporting
Completed Contracts Payments Detail**

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

| CONTRACT NO. | CONTRACTOR / CONSULTANT | CONTRACT VALUE | MBE GOAL 7 % | MBE PAYMENTS | WBE GOAL 3 % | WBE PAYMENTS | SBE GOAL 25 % | SBE PAYMENTS |
|--------------|-------------------------|------------------|--------------|-----------------|--------------|-----------------|---------------|---------------|
| DB-427B | A.P. Construction | \$ 4,356,866.00 | 10.00% | \$ 435,686.60 | 7.30% | \$ 318,051.22 | | |
| T-440BR | A.P. Construction | \$ 4,608,295.33 | 11.70% | \$ 539,170.55 | 7.33% | \$ 337,788.05 | | |
| TTS-476A-2 | A.P. Construction | \$ 3,511,153.06 | 7.20% | \$ 252,803.02 | 5.50% | \$ 193,113.42 | | |
| TTS-573A | A.P. Construction | \$ 7,823,588.00 | 7.69% | \$ 601,633.92 | 4.92% | \$ 384,920.53 | | |
| T-472A | Allied Painting | \$ 15,595,983.76 | 9.70% | \$ 1,512,810.42 | 15.00% | \$ 2,339,397.56 | | |
| C-443A | Ammann & Whitney | \$ 770,909.81 | 10.00% | \$ 77,090.98 | 14.00% | \$ 107,927.37 | | |
| C-445A | Ammann & Whitney | \$ 920,304.08 | 7.20% | \$ 66,261.89 | 3.20% | \$ 29,449.73 | | |
| T-474A | Bracy Contracting | \$ 2,660,000.00 | 6.05% | \$ 160,930.00 | 2.87% | \$ 76,342.00 | | |
| C-474A | Brinjac | \$ 287,603.87 | 8.00% | \$ 23,008.31 | 9.00% | \$ 25,884.35 | | |
| C-627A | Buchart Horn | \$ 132,374.35 | 0.00% | \$ - | 0.00% | \$ - | | |
| C-598A | Burns Group | \$ 408,272.00 | | | | | 8.00% | \$ 32,661.76 |
| C-454A | Carroll Engineers | \$ 500,000.00 | 18.10% | \$ 90,500.00 | 5.90% | \$ 29,500.00 | | |
| C-543A | Cherry Weber | \$ 612,233.00 | | | | | 28.30% | \$ 173,261.94 |
| C-639A | Cherry Weber | \$ 401,455.40 | 18.10% | \$ 72,663.43 | 5.90% | \$ 23,685.87 | | |
| T-498A | Cornell & Co. | \$ 1,999,015.22 | 9.30% | \$ 185,908.42 | 6.30% | \$ 125,937.96 | | |
| T-554A | Dayspring Electric | \$ 232,117.66 | 0.00% | \$ - | 0.00% | \$ - | | |
| C-628A | Dewberry | \$ 1,000,000.00 | 1.78% | \$ 17,754.10 | 2.22% | \$ 22,233.26 | | \$ - |
| C-454B | French & Parello | \$ 500,000.00 | | | | | 17.00% | \$ 85,000.00 |
| C-627B | French & Parello | \$ 276,851.58 | | | | | 5.70% | \$ 28,487.21 |
| C-453A | Gannett Fleming | \$ 1,000,000.00 | 5.33% | \$ 53,300.00 | 0.87% | \$ 8,700.00 | | |
| C-598B | Gannett Fleming | \$ 367,353.90 | | | | | 8.95% | \$ 32,878.17 |
| C-566A | Greenman Pedersen | \$ 350,675.02 | 9.54% | \$ 33,464.64 | 0.83% | \$ 2,924.37 | | |
| C-599B | Greenman Pedersen | \$ 1,000,000.00 | | | | | 4.00% | \$ 40,000.00 |
| CM-437A | Greenman Pedersen | \$ 2,559,020.59 | | | | | 19.50% | \$ 499,009.02 |
| CM-440B | Greenman Pedersen | \$ 753,336.71 | | | | | 17.64% | \$ 132,888.60 |
| T-441A | H & G Contractors | \$ 1,586,698.00 | 6.60% | \$ 104,722.07 | 1.57% | \$ 24,911.16 | | |
| C-530A | Hill International | \$ 400,000.00 | 2.50% | \$ 10,000.00 | 0.00% | | | |
| CM-427B | Hill International | \$ 629,749.00 | | | | | 13.60% | \$ 85,645.86 |
| CM-442A | Hill International | \$ 319,826.73 | | | | | 25.14% | \$ 80,404.44 |
| CM-447B | Hill International | \$ 973,401.52 | 4.10% | \$ 39,909.46 | 2.10% | \$ 20,441.43 | | |
| CM-573A | Hill International | \$ 1,038,384.48 | 6.20% | \$ 64,379.84 | 5.80% | \$ 60,226.30 | | |
| T-506A | HRI | \$ 13,727,411.69 | 7.17% | \$ 984,255.42 | 2.91% | \$ 399,467.68 | | |
| TS-505A | IEW | \$ 661,352.00 | 55.00% | \$ 363,743.60 | 8.93% | \$ 59,058.73 | | |
| DB-563A | J. Fletcher Creamer | \$ 1,283,717.00 | 15.00% | \$ 192,557.55 | 4.00% | \$ 51,348.68 | | |
| TTS-634AR | J. Fletcher Creamer | \$ 896,808.00 | 8.35% | \$ 74,885.53 | 0.42% | \$ 3,755.75 | | |
| T-437A | J.D. Eckman | \$ 24,412,321.90 | 7.48% | \$ 1,826,041.68 | 3.04% | \$ 742,134.59 | | |
| C-549AR | Jacobs Engineering | \$ 445,549.98 | 8.02% | \$ 35,745.16 | 3.11% | \$ 13,866.11 | | |
| TS-442A | James A. Anderson | \$ 2,149,268.62 | 6.30% | \$ 135,403.92 | 1.30% | \$ 27,940.49 | | |
| TS-443A | James A. Anderson | \$ 2,461,975.00 | 0.00% | \$ - | 6.10% | \$ 150,180.48 | | |
| T-543A | James D. Morrissey | \$ 6,683,640.40 | 4.80% | \$ 320,814.74 | 8.64% | \$ 577,466.53 | | |
| CM-444A | JMT | \$ 905,196.00 | 9.50% | \$ 85,993.62 | 2.80% | \$ 25,345.49 | | |
| CM-506A | JMT | \$ 1,459,000.00 | 7.65% | \$ 111,613.50 | 2.40% | \$ 35,016.00 | | |
| CM-543A | JMT | \$ 752,729.58 | | | | | 30.60% | \$ 230,335.25 |
| C-506A | KS Engineers | \$ 1,156,622.33 | 63.38% | \$ 733,067.23 | 13.44% | \$ 155,450.04 | | |
| TTS-476A-1 | Kyle Conti | \$ 4,128,641.00 | 0.09% | \$ 3,715.78 | 9.00% | \$ 371,577.69 | | |
| DB-562A | M.L. Ruberton | \$ 344,492.68 | 8.30% | \$ 28,592.89 | 3.80% | \$ 13,090.72 | | |
| C-629B | Michael Baker | \$ 500,000.00 | | | | | 2.79% | \$ 13,937.96 |
| T-475A | Miniscalco | \$ 68,229.51 | 2.25% | \$ 1,535.16 | 1.20% | \$ 818.75 | | |
| TS-445A | Neshaminy Contractors | \$ 6,285,926.10 | 16.90% | \$ 1,062,321.51 | 2.70% | \$ 169,720.00 | | |
| TS-447B | Neshaminy Contractors | \$ 8,955,586.24 | 8.60% | \$ 770,180.42 | 2.58% | \$ 231,054.12 | | |
| C-437B | Parsons Brinkerhoff | \$ 2,254,674.00 | | | | | 22.54% | \$ 508,203.52 |
| C-437A | Pennoni Associates | \$ 764,181.39 | | | | | 24.00% | \$ 183,403.53 |
| C-455B | Remington & Vernick | \$ 400,000.00 | | | | | 2.49% | \$ 9,960.00 |
| T-639A | Road-Con | \$ 3,324,313.00 | 0.00% | \$ - | 13.90% | \$ 462,079.51 | | |
| TS-444A | Road-Con | \$ 7,814,850.68 | 4.87% | \$ 380,583.23 | 0.31% | \$ 24,226.04 | | |
| C-621A | Rummel, Klepper & Kahl | \$ 487,881.64 | 9.01% | \$ 43,941.24 | 3.16% | \$ 15,427.54 | | |
| T-624A | Sparwick | \$ 874,601.00 | 7.60% | \$ 66,469.68 | 0.75% | \$ 6,559.51 | | |
| C-440A | Stantec | \$ 405,011.03 | 4.80% | \$ 19,440.53 | 6.60% | \$ 26,730.73 | | |
| C-440B | Stantec | \$ 728,011.79 | 4.75% | \$ 34,580.56 | 2.80% | \$ 20,384.33 | | |

*Categories highlighted below indicates the Prime has either met or exceeded the target.

| CONTRACT NO. | CONTRACTOR/ CONSULTANT | CONTRACT VALUE | MBE GOAL 7 % | MBE PAYMENTS | WBE GOAL 3 % | WBE PAYMENTS | SBE GOAL 25 % | SBE PAYMENTS |
|--------------|------------------------|-----------------|--------------|--------------|--------------|---------------|---------------|---------------|
| C-538A | STV | \$ 500,000.00 | 1.25% | \$ 6,250.00 | 31.20% | \$ 156,000.00 | | |
| C-600A | STV | \$ 800,000.00 | | | | | 12.60% | \$ 100,800.00 |
| CM-443A | STV | \$ 204,152.63 | 16.75% | \$ 34,195.57 | 11.00% | \$ 22,456.79 | | |
| CM-445A | STV | \$ 682,064.44 | | | | | 26.00% | \$ 177,336.75 |
| CM-472A | STV | \$ 1,728,385.40 | | | | | 23.80% | \$ 411,355.73 |
| CM-474A | STV | \$ 291,172.17 | 0.00% | \$ - | 0.00% | \$ - | | |
| CM-498A | STV | \$ 571,665.66 | 12.00% | \$ 68,599.88 | 2.40% | \$ 13,719.98 | | |
| C-453B | T & M Associates | \$ 1,000,000.00 | | | | | 18.90% | \$ 189,000.00 |
| C-07-11 | Transystems | \$ 747,493.55 | | | | | 21.05% | \$ 157,347.39 |
| C-447B | Transystems | \$ 666,016.64 | 8.00% | \$ 53,281.33 | 2.00% | \$ 13,320.33 | | |
| CM-476A | Trumbull | \$ 699,250.00 | 13.60% | \$ 95,098.00 | 6.10% | \$ 42,654.25 | | |
| C-505A | Urban Engineers | \$ 154,598.70 | | | | | 36.50% | \$ 56,428.53 |
| C-539A | URS Corporation | \$ 265,070.69 | | | | | 0.00% | \$ - |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

OPERATIONS INDEX
FOR
COMMUNICATIONS

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------|------------------------------------|--------------------|
| Communications | Status Report Month of May 2020 | 1-4 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

COMMUNICATIONS REPORT

May 2020

- **COMMISSION AWARENESS EFFORTS:**

Southern Operations & Maintenance Facilities Improvements – Langhorne Webpage – Drafted, formatted and organized content for a new webpage dedicated solely to the design and eventual construction of a new maintenance building, salt-storage facility, and parking areas on a six-acre site in Middletown Twp., PA. The new page has information on the operation and vehicles that will be conducted or stored at the location. Additionally, there is a schedule for this project, renderings, and contract information. The new page can be found in the Projects section of the Commission’s website – www.drjtb.org.

2019 Annual Report – Continued with content development for this annual report.

Coronavirus (COVID-19) Activities – Created new “Remote Meetings – COVID 19” webpage for members of the public to attend Commission meetings via teleconferencing of the Microsoft Teams platform. The graphically enhanced page has expansive instructions and links. Attended or participated in various COVID-19 Task Force conference calls; provided statistical updates and pertinent new clippings to task force members. Provided updates on Communications activities or press inquiries related to the continuing pandemic: Pop-up messages on toll-by-mail backlog mailings and the resumption of cash toll collections. Posted COVID-19 Guidance signs to bridge walkways. Also posted signs at the Lumberville-Raven Rock Bridge warning of the NJ side closure at the Bulls Island Recreation Area and citing the NJ Division of Parks and Forestry as the reason for the NJ portal closure.

Scudder Falls Bridge Replacement Project – Drafted and posted various press releases/weekly travel advisories as needed. Updated various project website entries as warranted.

- **MEDIA RELATIONS:**

Hot Topics: Scudder Falls Project work resumes; I-295/Taylorsville Road ramps to close for a few weeks; Trenton anti-gun-violence advocate gets orange lights on Trenton Makes; rehab of Northampton Street bridge to occur in anniversary year of toll-free status; Commission to resume cash collections at seven barrier toll plazas; cash accepted on some highways, but not NJ Turnpike and Garden State Parkway; second Commission employee tests positive for coronavirus; coronavirus is reducing transportation funding; COVID-19 chokes revenue, jobs and tourism in the Poconos; Morrisville issues stay-clear alert due to Trenton protest; Lower Trenton Bridge walkway to close for replanking; Is toll-by-mail worth the costs?; Lumberville-Raven Rock footbridge’s NJ portal side remains closed; maintenance complex proposed for Middletown.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

- **WEBSITE:** Updated website homepage banner ticker message and pop-up window: toll-by-mail; cash resumption; project lane/ramp closures, etc. Uploaded, formatted, and posted annual bridge inspections report. Updated the temporary toll-by-mail info page in the wake of the decision to return to cash collections on May 14. Rewrote generic E-ZPass toll-by-mail FAQs and posted the revised/expanded document on the Toll-by-Mail webpage with assistance from website consultant Michael Mariano of Stokes Creative Group. Posted expansive information for remote public attendance at the Commission's May 18 meeting. Uploaded meeting notice and agenda with creation of button access with Mariano of Stokes CG.
- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)
Worked with Director Inscho and Printing Technician Kevin Barta to draft, design, produce, and post COVID-19 Guidance signs at 14 bridges with walkways. Made various phone calls – with follow-up email messages – to elected and appointed officials and other civic leaders in communities that could be affected by the upcoming project to make repairs/improvements at three non-toll bridges serving Bucks and Hunterdon counties. Worked to carve out Morrisville salt-storage elevation drawing image from design packet. Sent Langhorne site renderings to Jodee Inscho for Photoshop removal of superfluous characters, boxes, and lines. Sought to address concerns of resident Lower Mount Bethel resident Arlene Tishuk regarding Commission vehicle block sight lines on PA side of Riverton-Belvidere Toll-Supported Bridge. Corrected road name on Taylorsville Road ramp closures detour map.

INTERNAL/EXTERNAL COMMUNICATIONS

- A total of 12,353 sessions (visits) were recorded during May for the Commission's website – www.drjtbc.org. That represents a decrease from the 14,166 sessions recorded in May 2019 and an increase over the 9,651 session recorded in April.
- Issued 12 press releases/travel advisories in May. Most of these concerned the Scudder Falls Bridge Replacement project. Of note, were two advisories on round-the-clock closures/detours of two I-295/Taylorsville Road ramps, Items not related to Scudder Falls included: a second employee testing positive for COVID-19; resumption of cash toll collections (tailored advisories for the Commission's three regions, and a reminder advisory); announcement of a seven week project to make repairs/improvement at three non-toll bridges; scheduled closures of the Lower Trenton Bridge walkway for planking replacement; the start of construction on the New Hope-Lambertville Bridge approaches; and the design contract for rehabilitating the Northampton Street Bridge.
- Provided update (via ZOOM) on the Scudder Falls Bridge Replacement Project to members of the Shady Brook Rotary Club (Newtown, PA).
- Participated in conference call (via ZOOM) on rollout of public awareness/involvement efforts for the upcoming rehabilitation of the Northampton Street Bridge in 2021.
- Attended conference call on three-bridge-approaches project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

- Updated website homepage banner ticker message and pop-up window: toll-by-mail; cash resumption; project lane/ramp closures, etc.
- Discussed former foundry property upstream of the Uhlerstown-Frenchtown Bridge with Frenchtown historian Rick Epstein.
- Discussed tolling operations changes with NJ101.5 FM transportation reporter Dan Alexander.
- Provided weekly coronavirus activities updates to the executive director.
- Participated in COVID Task Force conference calls.
- Provided interview to LehighValleyLive/Express-Times reporter Kurt Bresswein.
- Responded to inquiries by Bucks County Courier-Times reporter Chris English regarding impending salt storage building in Morrisville and new maintenance site in Middletown Twp.
- Discussed continuing closure of Lumberville-Raven Rock footbridge's NJ portal with Bulls Island Recreation Area superintendent Patricia Kalleser; revised closure signs with help from Inscho and Barta.
- Posted various DRJTBC and Scudder Falls website alerts concerning lane/ramp closures; tolling actions; project news; etc.
- Worked with Scudder Falls Public Involvement consultant McCormick Taylor and sub consultant Stokes CG to develop easy-to-understand detour map for two uninterrupted I-295/Taylorsville Road ramp closures.
- Coordinated E-ZPass response for New Jersey customer with confounding trailer hitch.
- Responded to Express Times reporter Sarah Cassi regarding Northampton Street Bridge design work and project.
- Posted advisory of two-week New Hope-Lambertville Bridge's NJ-Bound lane closure on Facebook pages and shared with media outlets. (Multiple posts were intentional to raise public awareness)
- Responded to COVID-19 inquiry from New Hope Borough Manager Peter Gray; provided him with press release of three-bridge-approaches project.
- Announced New Jersey Division of Parks and Forests' reopening of the NJ portal at the Lumberville-Raven Rock footbridge; shared the announcement with Friends of the Delaware Canal in Pennsylvania; posted an alert on the Commission website and pertinent Facebook pages.
- Addressed image issue with ampersands and apostrophes on the Commission website's ticker bar.
- Provided info on three-bridge-approaches project to Matt Hartigan.
- Advised Lower Makefield Police Chief Ken Colluzi of Taylorsville Road ramp closures; sent him the press release with attached detour map.
- Provided Lower Trenton walkway scheduled closure info to New Jersey payroll department for dissemination to state employees.
- Posted detailed Alert on the DRJTBC and Scudder Falls website to advise motorists of overnight detours on select lanes and ramps at the I-295/Route 29 interchange; closures and detours needed for lifting of girders onto the Scudder Falls Toll Bridge's second span. The alert was then posted on seven different Facebook group pages in the bridge project service area.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

- Obtained rest room cleaning protocols from various state transportation/recreation agencies.
- Posted cancellation of the Commission's 2020 summer employee program due to the coronavirus pandemic.
- Discussed Taylorsville interchange ramp closures with public relations counterpart at PennDOT.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------------|------------------------------------|--------------------|
| Community Affairs | Status Report Month of May 2020 | 1 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

**Community Affairs Report
May 2020**

The following Community Affairs activities took place during May 2020:

Toll-Supported Bridges Approach Work

Participated in pre-construction teleconference for approach work at Uhlerstown-Frenchtown, Centre Bridge-Stockton, and New Hope-Lambertville Toll-Supported Bridges. Continued notification to community officials and emergency service agencies, and planned additional outreach efforts as the project progresses.

Coordinated teleconference with Lambertville and New Hope officials to review the project's scope. Lambertville officials requested a minor adjustment; facilitated the formal request for that change. Designed and distributed project contact cards.

Trenton-Morrisville Salt Storage

Participated in pre-construction teleconference for salt storage building at Trenton Morrisville Toll Facility. Met team on site to identify potential impacts to neighboring property owners. Handled inquiry and request by adjacent resident regarding fence at or near Commission's property line. Designed project contact cards and distributed to neighboring residents and provided supply to contractor.

Northampton Street Toll-Supported Bridge Rehabilitation

Participated in teleconference with public involvement team. Provided commission logos for use in outreach material.

Washington Crossing Gantry replacement

Participated in project progress teleconferences; following up with community outreach as needed.

Scudder Falls Bridge Replacement Project Public Involvement

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Coordinated with E-ZPass staff on responses to TOLL BY PLATE and electronic tolling procedure-related inquiries. Assisted in posting weekly construction activity notice on project website and disseminating information on various road closures and changes in traffic patterns.

Various Community Affairs activities

Handled various community affairs inquiries:

- Responded to concern raised by neighboring property owner at Belvidere-Riverton
- Created and posted notifications of Lower Trenton pedestrian walkway closures
- Provided notice of Dingmans Bridge closure to toll and maintenance personnel at Delaware Water Gap and Milford-Montague facilities
- Edited various graphics for use in Commission communications
- Created list of upcoming events in the Easton-Phillipsburg area for operations personnel
- Handled several requests for special lighting of the Trenton Makes sign
- Prepared additional signage for COVID-19-related recreation area closure on NJ side of the Lumberville-Raven Rock pedestrian bridge
- Produced and helped post COVID-19 guidance signs for Commission bridges with public walkways

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE
COMMISSION Meeting of June 29, 2020
PROJECT STATUS REPORT

| FACILITY | PM/PAM | CONTRACT DESCRIPTION | PAGE NO. |
|--|-------------|--|----------|
| Trenton-Morrisville Toll Bridge | RJZ/RWL | Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A S. Maintenance Facility Site Demo & Environmental Remediation, TTS-737A-2 Construction, T-730A | 1-3 |
| Scudder Falls Toll Supported Bridge | KMS/RWL | Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A | 3-5 |
| | CTH/KMS | <ul style="list-style-type: none"> Construction Management, CM-669A | 5 |
| | CLR/KMS | <ul style="list-style-type: none"> Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A | 5-6 |
| | VMF/CLR/KMS | <ul style="list-style-type: none"> Construction Inspection, NJ Approaches, CI-673A | 6 |
| | KMS/RWL | DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I | 6-7 |
| | CTH/KMS | Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A | 7-8 |
| | KMS/RWL | Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2021, C-502A-1M | 8 |
| | CAS/RWL | Commission Administration Building at Scudder Falls <ul style="list-style-type: none"> Design Contract, C-707A Construction Management, CM-707A Construction, T-707A | 8-9 |
| Washington Crossing Toll Supported Bridge | WMC/RWL | Replacement <ul style="list-style-type: none"> Feasibility Study, C-715A-6 | 9 |
| | HDH/MEM | Gantry at the NJ Approach <ul style="list-style-type: none"> Replacement, T/TS-737A-001 | 9 |
| New Hope-Lambertville Toll Bridge | CTH/RWL | Salt Storage Facility <ul style="list-style-type: none"> Design, C-702B-5 Construction Management/Inspection, C-704A-1 Construction, T-611A | 10 |
| | HDH/JRB/RWL | East Abutment Stone Veneer <ul style="list-style-type: none"> Study, C-704A-2 | 11 |
| Uhlerstown-Frenchtown Toll Supported Bridge | HDH/RWL | Replacement of NJ Upstream Retaining Wall <ul style="list-style-type: none"> Design, C-732A-1 | 11 |
| I-78 | WMC/RWL | Power and Communication Infrastructure <ul style="list-style-type: none"> Design Services, C-732A-3 | 11 |
| Northampton Street Toll Supported Bridge | MEM/CTH | Rehabilitation <ul style="list-style-type: none"> Design Services, C-590A | 12 |

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane

CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels

CAS – C. Stracciolini

RJZ – R. Zakharia

RLR – R. Rash

CLR – C. Rood

**DELAWARE RIVER JOINT TOLL BRIDGE
COMMISSION Meeting of June 29, 2020
PROJECT STATUS REPORT**

| | | | |
|---|----------|--|-------|
| District 2 and 3 | RJZ/RWL | Phase 1 Toll Collection Counting Facilities • Preliminary, Final & Post Design Services, C-696B-1 | 12 |
| | JRB/RWL | Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges • Design, C-715A-1 • Construction, T/TS-735A-004 | 13-14 |
| Multiple Facilities and/or Commission-Wide | WMC/RWL | Electronic Surveillance/ Detection System • ESS Maintenance Contract, DB-724A | 14 |
| | CAS/RWL | Electronic Toll Collection • Customer Service Center/Violation Processing Center Project, DB-584A | 14 |
| | CAS/RWL | Traffic Count Program Upgrade • DR-550A | 15 |
| | CAS/RWL | Electronic Toll Collection System Replacement • Design, Build, and Maintain, DB-540A • All Electronic Tolling Study, C-701A-5 • SFB All Electronic Tolling System, Installation Management, C-701A-7 | 15-16 |
| | WMC/RWL | Job Ordering Contracting Program Manager, C-727A | 16 |
| | HDH/MEM | General Engineering Consultant Annual Inspections • 2015-2018 Annual Inspections, C-684A | 16-17 |
| | CAS /RWL | 2015-2016 Traffic Engineering Consultant • C-686A | 17 |

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane

CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels

CAS – C. Stracciolini

RJZ – R. Zakharia

RLR – R. Rash

CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

TRENTON-MORRISVILLE

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

Preliminary, Final & Post Design Services

Contract No. C-519A

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. Site visits continue to be conducted by the Consultant as further field investigation needs are identified. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continues to conduct users' meeting and updating the Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that will cover Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This is being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26th in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. GF provided a T-730A Bid Set on January 31, 2020 consistent with this Project's scheduled Public Bidding of February 3, 2020. Electronic Bids were received on March 5th, and Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27th Regular Monthly Meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II. Screening for suspected Bog Turtles and other federally endangered species' was made on June 14th, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site is not considered a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meetings were held on June 20th 2019 and January 23, 2020 with PADEP in attendance of the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; as PADEP required pre-requisite to obtain approval of this site's NPDES permit, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16th 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. In addition; ACOE biologist agreed that the pond that exist on-site is man-made and that it is not considered jurisdictional based on his field inspection. Furthermore; two state identified endangered species were identified to potentially exist on-site by the Pennsylvania Natural Diversity Inventory (PNDI). The design team initiated field surveys on March 13th 2020 and field traps were placed to determine if their habitat exists within the Commission property to develop a mitigation plan.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019 and is currently under their review.

Another Contract TTS-737A-2 Design Development submission was made by GF on 10/30/19 as an advanced Contract for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. A submission review meeting was conducted with the Consultant on 11/13/19, and a Final Design submission for was made on 12/2/19.

SOUTHERN MAINTENANCE FACILITY Site Demolition & Environmental Remediation Construction Contract No. TTS-737A-2

Advance Contract TTS-737A-2 with one of the Commission's standing Job Order Contractor RCC Builders was executed January 22, 2020, and a Pre-Construction Meeting was conducted on January 16th. A BCCD Pre-Construction Meeting was held on February 3rd 2020 upon which field activities have started. Buildings' demolition have been completed, underground and above ground storage tanks have been removed, backfill material is currently being placed. Removal of hazardous and non-hazardous waste to DEP designated dumping sites is currently near completion. Project was five (5) days short of substantial completion and ahead of schedule prior to Project suspension that was issued by the Commission effective March 20, 2020 that was in accordance with the PA Governor's directive in response to the current

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

COVID-19 Pandemic. Accordingly; all Construction activities have stopped and resumed on May 11, 2020 in accordance with the Pa Governor's directive to allow Construction to resume effective May 1, 2020.

Project achieved Substantial Completion on June 1, 2020. Final Inspection was made on June 2, with minor punch list that was issued to the Contractor to address on June 4th and as part of Project close-out phase.

TRENTON MORRISVILLE SALT OPERATIONS

Construction
Contract No. T-730A

Contract T-730A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of April 27, 2020.

This Contract will cover Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to construct and complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This Contract is being planned to be completed prior to the demolition of the existing Trenton Morrisville Toll Bridge Administration Building together with the existing salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on April 28, 2020 and Contract execution and full Notice to Proceed was issued May 22, 2020, which was three (3) days ahead of its Contract specified anticipated date. Preconstruction Meeting was conducted on May 19, 2020, Contractor is preparing submittals of the Long Lead Delivery Items as required to meet the Project Schedule. Construction field activities have begun on May 25, 2020 with site demolition and tree removal as part of Phase 1 which includes parking reconfiguration on Wood Street and the existing Commission Maintenance parking lot.

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

Final Design
Contract No. C-660A

During the February/March reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020 PROJECT STATUS REPORT

Construction
Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 859 Contractor RFIs and a total of 1,511 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the April reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Traffic patterns throughout the Project remained consistent, with no major changes.

In **Pennsylvania**, during the April time period, construction continued on: installation of the last sound barrier near Exit 8 Route 332; embankment excavation and grading, and drainage system installation along I-295 EB and at I-295 EB entrance Ramps B and R from Taylorsville Road; continued sawcutting/milling/removal of asphalt pavement and began rubbelizing the concrete pavement along the closed portion of I-295 EB; erected the beams and began installing shielding under the beams and forming for beam diaphragms at the new Stage 2 Delaware Canal Bridge; continued work at the PA Pedestrian Bridge with mobilization for the deck pour; continued MSE abutment wall coping construction and began the Abutment No. 2 pile cap construction at the new Taylorsville Road Bridge; and continued roadway construction on Woodside Road/Taylorsville Road for the Stage WT-3 work; roadside landscaping erosion control measures at various areas; and, completion of remaining punch list and extra items of work for the Bridge Monitor/All Electronic Toll (BM/AET) Building.

On the **Main River Bridge (MRB)**, during the April period, the downstream MRB structure construction continued on: back wall construction for abutment No. 2 in NJ; pouring concrete and stripping pier cap forms and prepared beam seats for Pier 6 in NJ; column construction for Pier No. 5 in NJ; continued cofferdam internal support assembly, seating of cofferdam sheets, and setting up dewatering at Pier No. 2 and Pier No. 3 in PA; and, continued with the installation and excavation of the cofferdam for Pier No. 1.

In **New Jersey**, during the April period, construction continued on: the ITS and highway lighting conduit/junction box installation at various locations; drainage installation on Ramp M and excavation at Basin No. 2; grading and drainage pipe installation along the I-295 median; installation of barrier, temporary striping and constructed access along closed section of Route

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

29 SB within the project limits; NJDOT-approved diversion of Route 29 SB (Trenton bound) traffic through newly constructed roundabouts; continued drilled shaft and lagging installation for the Ramp M2 walls along Ramp M and I-95NB; and, continued work at the Main Approach Bridge (MAB) carrying I-295 traffic over Route 175, Delaware & Raritan Canal, and Route 29 NB, with the MSE Wall at Abutment No. 1, drilled shafts for Pier No. 1, and pile cap construction at Abutment No. 2.

Construction Management
Contract No. CM-669A

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

Construction Inspection of the Pennsylvania Approach
Contract No. CI-671A

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued providing four (4) full-time inspectors for inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020 PROJECT STATUS REPORT

Construction Inspection of the Main River Bridge Contract No. CI-672A

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide five (5) full time inspectors for inspection of the work on the Main River Bridge portion of the Project with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

Construction Inspection of New Jersey Approach Contract No. CI-673A

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing for work on the New Jersey approach portion of this project under the supervision of the Construction Manager. One of GF's inspectors, Brian Vosberg, resigned from GF and was replaced with a new hire to GF, Kyle Roloson, on May 26th. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers. During this reporting period, Invoice and Progress Report No. 36 was received and reviewed.

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

Environmental Permitting – During the April time period AECOM reviewed and responded to questions concerning the environmental permits issued for the Project.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly peregrine falcon monitoring by AECOM, and Monitoring Report submittal to PADEP; weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers; and weekly Water Temperature Monitoring and Water Quality Monitoring within the Delaware River..

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

Final Design Services

Contract No. C-662A

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021

Task Order Assignment No. C-502A-1M

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of punch-list and close-out items for Construction Contract T-707A for the New Commission Administration Building and CM/CI Contract CM-707A; field oversight of the Job Order Contract for the repairs of the I-78 roadway pavement resulting from a truck fire in early December of 2019; and, field oversight of the Job Order Contract for the new Southern Maintenance Facility Site Demolition and Remediation work.

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS

Design

Contract No. C-707A

The design team reviewed submittals from the contractor as needed.

Construction Management

Contract No. CM-707A

Joseph Jingoli & Son, Inc. facilitated the monthly project closeout meeting and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals and project punch list items. Staff from the construction manager includes the Project Manager and he is on site as needed as field work by the contractor occurs. Additionally, Jingoli continues to inspect completed work from the project punch-list.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020 PROJECT STATUS REPORT

Construction
Contract No. T-707A

Project closeout items were submitted by the contractor and are being reviewed by the project team. Bracy Construction is completing items on the punch list.

WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE

WASHINGTON CROSSING BRIDGE REPLACEMENT FEASIBILITY STUDY
Contract No. C-715A-6

Pennoni Associates is developing a purpose and need document as well as context sensitive design/aesthetic features, detailed plans for approach roadway conditions and impacts, and bridge alternative life cycle costs for incorporation into the Washington Crossing Bridge Replacement Feasibility Study.

REPLACEMENT OF GANTRY AT THE NJ APPROACH T/TS-737A-001

The sign structure previously at the east approach to the WCTSB was removed in the spring of 2018 after sustaining collision damage. A functioning sign structure is located at the west approach of the bridge. The bridge is currently posted for a 3 Ton weight limit, an 8'-0" vertical clearance and a 6'-6" horizontal clearance. This Job Order contract with RCC Builders is to replace the gantry at the New Jersey -east- approach, for the purpose of supporting clearance bars and electronic surveillance equipment as well as displaying several regulatory and warning signs. NTP was given 3/30/2020. A pre-construction meeting was held via teleconference on 4/8/2020.

Field work started on the project the end of May. A two (2) foot section was bolted to the existing column at the south side of the east approach to the bridge to increase the height of the new gantry. The concrete work for the footer of the new column to be erected at the south side of the east approach is to start the week of June 8th.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

SALT STORAGE FACILITY - DESIGN

Task Order Assignment No. C-702B-5

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted final bid documents on January 25, 2019 and the construction project was awarded at the March 25, 2019 Commissioners Meeting. IH is currently performing post-design/post-award services as necessary to assist with project closeout.

SALT STORAGE FACILITY – CM/CI

Task Order Assignment No. C-704A-1

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective April 1, 2019. A project kick-off meeting was held with GPI on April 3, 2019 with operations and supervisory staff in attendance. GPI will provide a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. GPI attended a kick-off meeting with the contractor (Magnum), conducted job progress meetings and performing construction management, inspection and project closeout activities.

SALT STORAGE FACILITY - CONSTRUCTION

Contract No. T-611A

At the March 25, 2019 Commissioners Meeting, the Commission awarded Contract No. T-611A, New Hope-Lambertville Toll Bridge Salt Storage Building to Magnum Inc. of Warminster, PA for an amount not-to-exceed \$1,439,584.00. Magnum was provided with Notice of Award/Limited Notice to proceed on March 26, 2019 and a full Notice-to-Proceed was given on April 24, 2019. A kick-off meeting was scheduled with Magnum on May 3, 2019. Magnum has achieved substantial completion. A few weather sensitive tasks will be completed in the spring of 2020.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

NEW HOPE-LAMBERTVILLE TOLL BRIDGE NEW HOPE-LAMBERTVILLE TOLL BRIDGE STONE VENEER C-704A-2

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. Report was finalized 7/15/2019. Preliminary design/repair documents received 8/9/2019, and reviewed by 8/23/19. Revisions to design documents received electronically on 9/13/2019. Anticipate the repairs to go to a JOC and initiate spring 2020.

UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE REPLACEMENT OF NJ UPSTREAM RETAINING WALL C-732A-1

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction.

INTERSTATE 78 TOLL BRIDGE

I-78 POWER AND COMMUNICATION INFRASTRUCTURE DESIGN SERVICES Contract No. C-732A-3

In support developing a hardwired power and communication type infrastructure along the Commission's jurisdiction of Interstate 78, a Kickoff meeting was held on May 11th and attended by Arora and Associates together with representatives of the Commission's Engineering and Public Safety & Bridge Security staff.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

NORTHAMPTON STREET TOLL-SUPPORTED BRIDGE REHABILITATION

Design Services
Contract No. C-590A

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been ongoing. Once condition assessments are complete GPI will prepare a report summarizing their findings and preparing a bridge rehabilitation recommendation report.

DISTRICT 2 AND 3

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

Preliminary, Final & Post Design Services
Task Order Assignment No. C-696B-1

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020
PROJECT STATUS REPORT

APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

Design
Task Order Assignment No. C-715A-1

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Construction began June 1 and Pennoni is performing post-design services when necessary.

Construction
Job Order Contract No. T/TS-735A-004

Under this Job Order Contract (JOC) the Contractor, Mount Construction, Inc., (Mount), is providing construction services for approach roadway improvements at the Centre Bridge – Stockton (CB-S), New Hope – Lambertville (NH-L), and Uhlerstown – Frenchtown (U-F) Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on May 27, 2020. A pre-construction kick-off meeting was held online on May 27 and attended by representatives from the Commission, Mount, Pennoni (Design Engineer), Gordian (JOC Program Manager), CMTS (JOC Construction Manager), and KS Engineers (Construction Inspector). A conference call was held with officials from Lambertville and New Hope on May 28 to detail the project.

Construction is scheduled to be completed in seven weeks. Construction began on June 1 at which time a detour was put in place at the New Hope – Lambertville TSB. The detour will be in place for two weeks (through June 12) directing eastbound traffic to the Route 202 bridge in the non-toll direction. Westbound traffic remains unaffected except for traffic lane shifts when necessary. After NH-L, the contractor will move to U-F and then to CB-S. Once excavation and concrete work is complete at CB-S, the contractor will return to U-F for paving during an overnight closure, followed by paving a CB-S. During the final week of construction, the contractor will return to all three bridges for final pavement striping.

Engineering staff continues to work with the Communications Department to keep the public, local officials and stakeholders aware of the work schedule as well as vehicular and pedestrian impacts.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS MAINTENANCE CONTRACT

Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

ELECTRONIC TOLL COLLECTION

CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT

Contract No. DB-584

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

Commission staff worked with Conduent to establish their connectivity to the relocated toll host that now resides within the data room at the Scudder Falls Administration Building. Conduent procured a secondary circuit to the Scudder Falls Administration Building for redundancy and Commission Staff will assist with connectivity to the toll host when needed. Commission Staff is also assisting Conduent with establishing connectivity to the disaster recovery toll host located at the New Hope Administration Building.

Commission staff worked with Conduent and the other agencies that participate in the NJ CSC to reverse the changes to the violation process to pre-COVID-19 conditions. The Commission reestablished cash collection within the toll lanes on May 13, 2020.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

TRAFFIC COUNT PROGRAM UPGRADE

Contract No. DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT

DESIGN, BUILD AND MAINTAIN

Contract No. DB-540A

Commission staff assisted TransCore to relocate the system-wide toll host from the Morrisville Administration Building to the data center at the Administration Building at Scudder Falls.

Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation.

TransCore revised the messages for the LED toll plaza canopy signs to assist with the return to cash collection.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

ALL ELECTRONIC TOLLING STUDY

Task Order Assignment No. C-701A-5

This task order assignment will be closed out once all invoicing is complete.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

SCUDDER FALLS BRIDGE ALL ELECTRONIC TOLLING SYSTEM – INSTALLATION MANAGEMENT

Task Order Assignment No. C-701A-7

There was no activity on this Task Order Assignment.

JOB ORDER CONTRACTING

JOB ORDER CONTRACTING PROGRAM MANAGER

Contract No. C-727A

Gordian Group's activities included providing program management services in support of individual job orders.

GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS

C-684A

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

The Final Draft 2019 Annual Inspection Report has been finalized and is being submitted to the Commission for acceptance at the April 2020 Commission Meeting.

A kick-off meeting was held on February 26 for the 2020 Toll-Supported Bridge (TSB) Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Deputy Executive Director of Operations and VCEA.

Inspections were scheduled to begin in late March at multiple toll-supported bridges. Due to the COVID-19 pandemic, and following guidelines from PennDOT and NJDOT, the TSB inspections due in March were pushed back into April. Inspections are scheduled to start the week of April 6, 2020. Field inspections for the Toll Supported bridges were started the week of April 6, 2020, with priority given to the bridges with a March due date. To date Centre Bridge Stockton, Upper York Road, Riverton Belvedere, Washington's Crossing, Upper Black Eddy,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2020

PROJECT STATUS REPORT

Lower Trenton, Calhoun Street and New Hope Lambertville bridges have been completed. The Uhlerstown-Frenchtown Bridge is in progress.

2015-2016 TRAFFIC ENGINEERING CONSULTANT

Contract No. C-686A

There was no activity on this Agreement.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|------------------------------------|-------------------------------------|--------------------|
| Public Safety & Bridge Security | Status Reports Month of May 2020 | 1-21 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF May 2020

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

Radio System

- During the month of May 2020, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have continued working with personnel who manage the Stockton Tower to prepare for the extension of the Stockton Tower and installation of radio equipment. Currently we are waiting for a Purchase Order from Purchasing to American Towers.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours. Currently PSBS is working with Motorola and the New Jersey State Police to correct an issue with the Motorola software that is adversely affecting some of our new radio installations.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

Access Control System

- During the month of May 2020, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors. New badges were print for those without Essential Employee designation.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

Public Safety & Bridge Security

- During the Month of May, PSBS continued to social distance the PCC by utilizing the SCC at NHLTB and reducing the staffing numbers.
- During the Month of May, PSBS staff utilized cross trained toll collectors to staff toll supported bridges in central and southern regions.
- During the Month of May, PSBS continued to social distance staff by using UBE TSB for central region AC's, TM TB for Southern region AC's.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF May 2020

- During the month of May 2020, PSBS continued to update and implemented the Alternate Work Procedures for the COVID-19 pandemic
- During the month of May 2020, PSBS personnel suspended work with Schneider Electric on various new Capital Projects, pending projects and current construction projects due to the COVID-19 pandemic.
- During the month of May 2020, PSBS staff used the Rave mass notification system for Covid-19 commission alerts
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary & Secondary Control Center (PCC, SCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of May 2020, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed Twenty two video requests. Please see the attached “ESS Request Video Report” for a summary of information on each request.
- During the month of May 2020, PSBS suspended worked with signal services to install an oversized vehicle detection radar system at Riegelsville due to the COVID-19 pandemic.
- During the Month of May 2020, PSBS personnel worked with Signal services to install the wireless signal light control at Washington’s crossing.
- During the month of May 2020, PSBS personnel worked with Engineering and Maintenance to install “Narrow Bridge” signs at the Uhlerstown-Frenchtown, Riegelsville, Washington Crossing and Riverton-Belvidere Toll Supported Bridges.
- PSBS is also in the process of reviewing the current weight restricted signage at various toll supported bridges and is working with Engineering to install lighted LED signage where possible.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF May 2020

Miscellaneous

- On May 31, 2020, PSBS coordinated the security and response to a civil unrest threat in the City of Trenton, NJ that had the potential to affect the Calhoun Street, Lower Trenton and Trenton-Morrisville bridges.
- In May 2020, PSBS Staff attended the Coronavirus Update Meetings. Meetings took place each Tuesday and Thursday in May
- In May 2020, PSBS Staff attended the PSBS Coronavirus Staff meeting. Meetings took place each Monday, Wednesday and Friday in May
- During the month of May 2020 PSBS staff worked on updating the Commission's COP-E Plan regarding the Coronavirus pandemic.



ESS Request Video

Report Run Date: 6/1/2020

Report Month: 5/1/2020- 5/31/2020

| ID | Request Date | Request_Agency | Requestor | Location | Incident Type | DRJTBC Requestor |
|------|--------------|-----------------------------------|----------------------------|---------------------|------------------------|------------------|
| 2397 | 5/1/20 | DRJTBC | Jim Montgomery | TM | Motor Vehicle Accident | Stephen Mongiovi |
| 2398 | 5/2/20 | DRJTBC | A. León | Northampton | Motor Vehicle Accident | Ariel Leon |
| 2399 | 5/3/20 | PSP Dublin | Tpr. Pawel Jelski | Riegelsville | Hit & Run MVA | Ariel Leon |
| 2400 | 5/5/20 | Belvidere Police Department | Ptl. D. Mariani | Riverton-Belvidere | Police Investigation | Matt Skrebel |
| 2401 | 5/5/20 | DRJTBC | Joseph Trinian | Lower Trenton | Other | Joseph Trinian |
| 2402 | 5/6/20 | Stroudsburg Regional PD | Ofc. Rob Eberle | DWG | Police Chase | Kevin Clark |
| 2403 | 5/6/20 | DRJTBC | Steve Mongiovi | NHL-TS | Motor Vehicle Accident | Stephen Mongiovi |
| 2404 | 5/8/20 | DRJTBC | Nicholas Knechel | Northampton | Motor Vehicle Accident | Nicholas Knechel |
| 2405 | 5/8/20 | DRJTBC | Joseph Trinian | Scudder Falls | Motor Vehicle Accident | Joseph Trinian |
| 2406 | 5/9/20 | DRJTBC | K. Raike | Washington Crossing | Motor Vehicle Accident | Kevin Raike |
| 2407 | 5/10/20 | DRJTBC | K. Raike | TM | Motor Vehicle Accident | Kevin Raike |
| 2408 | 5/12/20 | DRJTBC | A. León | TM | Motor Vehicle Accident | Ariel Leon |
| 2409 | 5/14/20 | DRJTBC | Sean Hill | TM | Internal Investigation | Matt Skrebel |
| 2410 | 5/16/20 | DRJTBC | Cpl Kelly | NHL | Hit & Run MVA | Kevin Clark |
| 2411 | 5/18/20 | Sparta PD | Det. Brian Hassloch | DWG | Burglary | Kevin Raike |
| 2412 | 5/18/20 | Mercer County Prosecutor's Office | Detective Charles Antinoro | Lower Trenton | Police Investigation | Matt Jones |
| 2413 | 5/21/20 | DRJTBC | Steve Mongiovi | Calhoun St. | Motor Vehicle Accident | Stephen Mongiovi |
| 2414 | 5/23/20 | DRJTBC | Nicholas Knechel | Northampton | Motor Vehicle Accident | Nicholas Knechel |
| 2415 | 5/23/20 | PSP Trevoze | Tpr. Roman Zabolotnyy | Lower Trenton | Commission Damage | Joseph Trinian |
| 2416 | 5/26/20 | Falls Township Police | Det. John Vella | TM | Homicide | Matt Skrebel |
| 2417 | 5/27/20 | DRJTBC | Matt Skrebel | Washington Crossing | Motor Vehicle Accident | Matt Skrebel |
| 2419 | 5/29/20 | DRJTBC | Steve Mongiovi | TM | Motor Vehicle Accident | Stephen Mongiovi |

Total for Month:

22

April 2020

| Bridges | N/R Accidents | | Traffic Accidents | | Motorist Assists | | Other | |
|-------------------------------|------------------|----|----------------------|----|---------------------|----|-------|----|
| | NJ | PA | NJ | PA | NJ | PA | NJ | PA |
| Milford-Montague 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Delaware Water Gap 41 | 0 | 0 | 2 | 1 | 3 | 0 | 5 | 0 |
| Portland Pedestrian 42 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Portland – Columbia 43 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Riverton – Belvidere 44 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| Rt 22 EP 45 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
| Northampton St 46 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 |
| I-78 47 | 0 | 0 | 3 | 0 | 17 | 4 | 4 | 0 |
| Riegelsville 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Upper Black Eddy Milford 49 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| Uhlerstown Frenchtown 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lumberville Raven Rock 51 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Centre Bridge Stockton 52 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Hope Lambertville Toll 53 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Hope Lambertville 54 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 |
| Washington Crossing 55 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Scudder Falls 56 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 0 |
| Calhoun St 57 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 |
| Lower Trenton 58 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Morrisville Trenton 59 | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 |

| | Citations | Warnings | Security Checks |
|---------------------------|-----------|----------|-----------------|
| New Jersey State Police | 4 | 7 | 986 |
| Pennsylvania State Police | 10 | 1 | 681 |
| | | | |

May 2020 Overweight Crossings-Central Region

5/31/2020

| Bridge | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued2 | Local Police Response | No Response Requested |
|----------------------------|-------------------|-------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|------------------|-----------------------|-----------------------|
| Riverton-Belvidere | 79 | 1 | 2 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | |
| Northampton St. | 475 | 4 | 2 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | |
| Riegelsville | 157 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Uhlerstown - Frenchtown | 0 | 1 | 1 | 30 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | |
| May Totals | 711 | 6 | 7 | 30 | 1 | 1 | 0 | 2 | 0 | 2 | 0 | 0 |
| Bridge | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued | Local Police Response | No Response Requested |
| Riverton-Belvidere | 292 | 20 | 7 | 14 | 15 | 12 | 5 | 1 | 0 | 1 | 10 | 3 |
| Northampton St. | 1867 | 15 | 13 | 0 | 9 | 8 | 1 | 2 | 0 | 2 | 0 | 0 |
| Riegelsville | 532 | 2 | 3 | 1 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
| Uhlerstown - Frenchtown | 180 | 10 | 2 | 38 | 9 | 7 | 3 | 1 | 1 | 1 | 1 | 1 |
| Year to Date Totals | 2871 | 47 | 25 | 53 | 35 | 29 | 9 | 4 | 1 | 4 | 11 | 4 |

May 2019 Overweight Crossings-Southern Region

5/31/2020

| Bridge | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued2 | Local Police Response | No Response Requested |
|----------------------------|-------------------|-------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|------------------|-----------------------|-----------------------|
| Lower Trenton | 0 | 3 | 0 | 3 | 3 | 2 | 1 | 0 | 0 | 0 | 0 | 0 |
| Calhoun Street | 12 | 2 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | 0 |
| Washington Crossing | 72 | 5 | 5 | 0 | 0 | 0 | 0 | 5 | 0 | 5 | 0 | 0 |
| New Hope | 48 | 4 | 4 | 0 | 1 | 1 | 0 | 2 | 2 | 0 | 0 | 1 |
| Lambertville | 44 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Centre Bridge | | | | | | | | | | | | |
| Stockton | | | | | | | | | | | | |
| May Totals | 176 | 15 | 11 | 4 | 6 | 4 | 2 | 8 | 2 | 6 | 0 | 1 |
| | | | | | | | | | | | | |
| Bridge | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued | Local Police Response | No Response Requested |
| Lower Trenton | 14 | 77 | 0 | 77 | 8 | 7 | 1 | 68 | 32 | 36 | 0 | 1 |
| Calhoun Street | 111 | 9 | 7 | 2 | 5 | 3 | 2 | 4 | 1 | 3 | 0 | 0 |
| Washington Crossing | 413 | 11 | 9 | 2 | 1 | 1 | 0 | 10 | 2 | 8 | 0 | 0 |
| New Hope | 255 | 11 | 9 | 2 | 6 | 3 | 3 | 4 | 4 | 0 | 0 | 1 |
| Lambertville | 74 | 4 | 1 | 3 | 4 | 1 | 3 | 0 | 0 | 0 | 0 | 0 |
| Centre Bridge | | | | | | | | | | | | |
| Stockton | | | | | | | | | | | | |
| Year to Date Totals | 867 | 112 | 26 | 86 | 24 | 15 | 9 | 86 | 39 | 47 | 0 | 2 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-BelvidereMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 2-May | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 30-May | TOTAL |
|--------------------------------|---------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 336 | 336 | 244 | 308 | 336 | 1560 |
| Patrols | 168 | 168 | 89 | 84 | 82 | 591 |
| Overweight Crossings | 0 | 0 | 0 | 1 | 0 | 1 |
| Overweights Refused | 9 | 18 | 20 | 17 | 12 | 76 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 2 | 0 | 0 | 2 |
| State / Local Police Requested | 10 | 4 | 3 | 5 | 0 | 22 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 5 | 3 | 11 | 24 | 32 | 75 |
| Traffic Control | 4 | 0 | 2 | 4 | 0 | 10 |
| Jumpers | 0 | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 7 | 10 | 7 | 6 | 4 | 34 |

NOTES:

| |
|--|
| |
|--|

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton StreetMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 2-May | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 30-May | TOTAL |
|--------------------------------|---------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 336 | 336 | 336 | 344 | 336 | 1688 |
| Patrols | 168 | 158 | 151 | 111 | 114 | 702 |
| Overweight Crossings | 0 | 3 | 0 | 5 | 0 | 8 |
| Overweights Refused | 100 | 87 | 114 | 95 | 115 | 511 |
| Motorist Aid | 2 | 0 | 0 | 1 | 0 | 3 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 1 | 3 | 0 | 0 | 0 | 4 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 73 | 106 | 107 | 104 | 125 | 515 |
| Traffic Control | 14 | 18 | 21 | 26 | 36 | 115 |
| Jumpers | 0 | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 7 | 6 | 8 | 1 | 7 | 29 |
| Miscellaneous | 3 | 5 | 4 | 3 | 4 | 19 |

NOTES:

| |
|--|
| |
|--|

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE RiegelsvilleMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 2-May | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 30-May | TOTAL |
|--------------------------------|---------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 336 | 336 | 336 | 336 | 336 | 1680 |
| Patrols | 168 | 158 | 104 | 89 | 66 | 585 |
| Overweight Crossings | 0 | 0 | 0 | 0 | 0 | 0 |
| Overweights Refused | 22 | 34 | 32 | 41 | 31 | 160 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 1 | 0 | 1 | 0 | 2 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 27 | 34 | 41 | 24 | 35 | 161 |
| Traffic Control | 11 | 0 | 14 | 12 | 2 | 39 |
| Jumpers | 0 | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 1 | 1 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 |

NOTES:

| |
|--|
| |
|--|

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-MilfordMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 2-May | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 30-May | TOTAL |
|--------------------------------|---------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 0 | 0 | 0 | 0 | 0 | 0 |
| Patrols | 0 | 0 | 0 | 5 | 0 | 5 |
| Overweight Crossings | 0 | 0 | 0 | 0 | 0 | 0 |
| Overweights Refused | 0 | 0 | 0 | 0 | 0 | 0 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 0 | 0 | 0 | 0 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Jumpers | 0 | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 |

NOTES:

| |
|--|
| |
|--|

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-FrenchtownMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 2-May | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 30-May | TOTAL |
|--------------------------------|---------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 0 | 0 | 0 | 36 | 0 | 36 |
| Patrols | 0 | 0 | 0 | 16 | 0 | 16 |
| Overweight Crossings | 0 | 0 | 1 | 0 | 0 | 1 |
| Overweights Refused | 0 | 0 | 4 | 9 | 0 | 13 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 1 | 1 | 0 | 2 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 9 | 0 | 9 |
| Traffic Control | 0 | 0 | 0 | 8 | 0 | 8 |
| Jumpers | 0 | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 |

NOTES:

| |
|--|
| |
|--|

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia PedestrianMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 2-May | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 30-May | TOTAL |
|--------------------------------|---------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 0 | 0 | 0 | 0 | 0 | 0 |
| Patrols | 14 | 14 | 14 | 14 | 14 | 70 |
| Overweight Crossings | 0 | 0 | 0 | 0 | 0 | 0 |
| Overweights Refused | 0 | 0 | 0 | 0 | 0 | 0 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 0 | 0 | 0 | 0 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 0 | 0 | 0 | 0 | 0 | 0 |
| Jumpers | 0 | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 31-May | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 432 | 336 | 336 | 336 | 1440 |
| Patrols | 15 | 8 | 10 | 9 | 42 |
| Overweight Crossings | 0 | 0 | 0 | 0 | 0 |
| Overweights Refused | 8 | 11 | 14 | 11 | 44 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 0 | 0 | 0 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 8 | 11 | 0 | 11 | 30 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 31-May | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 0 | 192 | 336 | 336 | 864 |
| Patrols | 0 | 32 | 32 | 38 | 102 |
| Overweight Crossings | 0 | 2 | 2 | 0 | 4 |
| Overweights Refused | 0 | 13 | 14 | 21 | 48 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 0 | 0 | 0 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 0 | 0 | 0 | 0 | 0 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Washington CrossingMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 31-May | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 432 | 336 | 336 | 336 | 1440 |
| Patrols | 0 | 0 | 0 | 0 | 0 |
| Overweight Crossings | 1 | 1 | 2 | 1 | 5 |
| Overweights Refused | 27 | 9 | 9 | 27 | 72 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 1 | 1 | 2 | 1 | 5 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 27 | 9 | 9 | 27 | 72 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Calhoun StreetMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 31-May | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 0 | 192 | 336 | 336 | 864 |
| Patrols | 0 | 9 | 15 | 12 | 36 |
| Overweight Crossings | 0 | 1 | 1 | 0 | 2 |
| Overweights Refused | 0 | 2 | 5 | 5 | 12 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 1 | 1 | 0 | 2 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 0 | 0 | 0 | 0 | 0 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 31-May | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 0 | 0 | 0 | 0 | 0 |
| Patrols | 0 | 0 | 0 | 0 | 0 |
| Overweight Crossings | 0 | 3 | 0 | 0 | 3 |
| Overweights Refused | 0 | 0 | 0 | 0 | 0 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 0 | 0 | 0 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 0 | 0 | 0 | 0 | 0 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lumberville - Raven RockMONTH MayYEAR 2020

| ACTIVITY/SERVICE | WEEK OF 9-May | WEEK OF 16-May | WEEK OF 23-May | WEEK OF 31-May | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked | 12 | 9 | 15 | 13 | 49 |
| Patrols | 0 | 0 | 0 | 0 | 0 |
| Overweight Crossings | 0 | 0 | 0 | 0 | 0 |
| Overweights Refused | 0 | 0 | 0 | 0 | 0 |
| Motorist Aid | 0 | 0 | 0 | 0 | 0 |
| Medical Assistance | 0 | 0 | 0 | 0 | 0 |
| First Aid Rendered | 0 | 0 | 0 | 0 | 0 |
| State / Local Police Requested | 0 | 0 | 0 | 0 | 0 |
| Fire Dept. Requested | 0 | 0 | 0 | 0 | 0 |
| Public Interaction | 0 | 0 | 0 | 0 | 0 |
| Traffic Control | 0 | 0 | 0 | 0 | 0 |
| Jumpers | 0 | 0 | 0 | 0 | 0 |
| Assaults | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 |

NOTES:

2020

AC Monthly Activity Report

May 2020

| Location | Bridge Checks | Overweights | Accidents | Jumpers | Disabled Vehicles | Medical Emergencies |
|---------------------|---------------|-------------|-----------|---------|-------------------|---------------------|
| Lower Trenton | 93 | 3 | 0 | 0 | 0 | 1 |
| Calhoun Street | 99 | 2 | 1 | 0 | 0 | 0 |
| Scudder Falls | 188 | 0 | 0 | 0 | 10 | 1 |
| Washington Crossing | 125 | 5 | 2 | 0 | 1 | 0 |
| New Hope | 77 | 4 | 0 | 0 | 0 | 0 |
| Lambertville | 63 | 0 | 0 | 0 | 0 | 0 |
| Centre Bridge | 13 | 0 | 0 | 0 | 0 | 0 |
| Stockton | 91 | 1 | 0 | 0 | 0 | 0 |
| Lumberville | 111 | 0 | 0 | 0 | 0 | 0 |
| RavenRock | 150 | 0 | 0 | 0 | 0 | 0 |
| Uhlersown | 166 | 4 | 1 | 0 | 0 | 1 |
| Frenchtown | 96 | 1 | 0 | 0 | 0 | 0 |
| Upper Black Eddy | 49 | 0 | 0 | 0 | 0 | 0 |
| Milford | 1321 | 20 | 4 | 0 | 11 | 3 |
| Riegelsville | | | | | | |
| Northampton St. | | | | | | |
| Riverton | | | | | | |
| Belvidere | | | | | | |
| Portland Columbia | | | | | | |
| Totals | | | | | | |

Yearly Totals

| Location | Bridge Checks | Overweights | Accidents | Jumpers | Disabled Vehicles | Medical Emergencies |
|---------------------|---------------|-------------|-----------|---------|-------------------|---------------------|
| Lower Trenton | 258 | 77 | 2 | 0 | 2 | 1 |
| Calhoun Street | 435 | 9 | 6 | 0 | 1 | 0 |
| Scudder Falls | 866 | 0 | 18 | 0 | 36 | 2 |
| Washington Crossing | 384 | 11 | 3 | 0 | 1 | 0 |
| New Hope | 315 | 11 | 5 | 0 | 0 | 1 |
| Lambertville | 165 | 3 | 0 | 0 | 0 | 0 |
| Centre Bridge | 91 | 0 | 0 | 0 | 0 | 0 |
| Stockton | | | | | | |
| Lumberville | | | | | | |
| RavenRock | | | | | | |

| Location | Bridge Checks | Overweights | Accidents | Jumpers | Disabled Vehicles | Medical Emergencies |
|-------------------|---------------|-------------|-----------|---------|-------------------|---------------------|
| Uhlersown | 344 | 10 | 1 | 0 | 0 | 0 |
| Frenchtown | | | | | | |
| Upper Black Eddy | 400 | 0 | 0 | 0 | 0 | 0 |
| Milford | | | | | | |
| Riegelsville | 651 | 2 | 0 | 0 | 0 | 0 |
| Northampton St. | 800 | 11 | 5 | 0 | 2 | 3 |
| Riverton | | | | | | |
| Belvidere | 387 | 20 | 0 | 0 | 0 | 0 |
| Portland Columbia | 203 | 0 | 0 | 0 | 0 | 0 |
| Totals | 5299 | 154 | 40 | 0 | 42 | 7 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

Operations Report Index

Maintenance and Toll Operations

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------------|------------------------------------|------------------------|
| Maintenance and Toll | Status report Month of May 2020 | 1-10 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

MAINTENANCE AND TOLL OPERATIONS
MONTH OF MAY 2020

- Participated in Continuity of Operations Essential Plan update conference call to discuss COPE plan changes and updates.
- Participated in weekly conference call with Toll Operations staff to provide COVID-19 updates and answer questions from toll staff.
- Participated in weekly conference call with Regional Maintenance Supervisors to provide COVID-19 updates and discuss ongoing projects.
- Participated in TTS-737A-2 Southern Maintenance Facility Site Demolition & Remediation - (Bi-Weekly Progress Mtgs.) conference call.
- Participated in weekly conference call with Toll Lieutenants to provide COVID-19 updates and discuss toll operations.
- Participated in T- 519A Southern Operations & Maintenance Facilities (Design Development Submission - 50%) TEAM meeting.
- Participated on conference call to discuss different designs for installation of Plexi-glass on Toll Booths.
- Senior Director provided guidelines to the Deputy Executive Director of Operations for the selection process of Toll Collectors to work as Bridge Monitors.
- Senior Director provided weekly Personal Protective Equipment (PPE) gloves, masks, etc. usage report to Deputy Executive Director of Operations and COVID-19 task force.
- Senior Director participated interviews via Zoom for the vacant Inventory Control Supervisor position.
- Senior Director participated in interviews via Zoom for the vacant Easton Phillipsburg Regional Maintenance Supervisor position.
- Senior Director reviewed and approved invoices for Guiderail Attenuator repairs completed by J. Fletcher Creamer.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

- Senior Director facilitated the distribution of Buff face covering to Southern, Central and Northern Regions.
- Reviewed the Accident Log/Property Damage Reports for the month of May 2020. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of May 2020. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for May 2020 staff agenda meeting held at New Hope Lambertville administration meeting.
- Prepared and forwarded report of Use of Commission Facilities for the month of May 2020 to the Deputy Executive Director of Operations.

Maintenance Operations

- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors.
- Director of Maintenance worked with purchasing department to obtain cleaning supplies and equipment needed to deep clean facilities.
- Trenton Morrisville maintenance crews assisted GEC with Calhoun St. Bridge Inspections.
- Trenton Morrisville maintenance crews continue regular cleaning all areas of Trenton Morrisville facility daily.
- Trenton Morrisville Maintenance crews continue regular cleaning of all Toll Supported Bridge shelters.
- Trenton Morrisville Maintenance crews fabricated and installed new Plexiglas windows in Toll Booths.
- Trenton-Morrisville maintenance crews continue cleaning inlets and drains within jurisdiction.
- Trenton-Morrisville maintenance crews began preparations for replacement of foot walk at Lower Trenton Toll Supported Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

- New Hope Maintenance crews continue regular cleaning all areas of New Hope Toll facility daily.
- New Hope Maintenance crews continue regular cleaning of all Toll Supported Bridge shelters.
- New Hope Maintenance crews fabricated and installed new Plexiglas windows in all Toll Booths.
- New Hope Maintenance crews assisted GEC with Upper Black Eddy-Milford Toll Supported Bridge inspections.
- New Hope Maintenance crews installed new headache bar at the New Hope Lambertville Toll Supported Bridge.
- New Hope maintenance crews repaired loose bolts at Washington Crossings Toll Supported Bridge.
- I-78 Maintenance crews continue regular cleaning all areas of I-78 Toll and Maintenance buildings daily.
- I-78 Maintenance crews fabricated and installed new Plexiglas in all Toll Booths.
- I-78 Maintenance crews deep cleaned Welcome Center area after closing facility to the public.
- I-78 Maintenance crews sent crews to Easton Phillipsburg Toll Bridge facility to clean areas after a suspected case of Covid-19.
- I-78 maintenance crew's continue to repair potholes as needed on I-78 roadway.
- Easton Phillipsburg Maintenance crews continue regular cleaning all areas of Easton Phillipsburg facility daily.
- Easton Phillipsburg Maintenance crews fabricated and installed new Plexiglas in all Toll Booths.
- Easton Phillipsburg Maintenance crews continue street sweeping program on roadways throughout jurisdiction.
- Easton Phillipsburg maintenance crews hung banners for various community events at Northampton Street Toll Supported Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

- Easton Phillipsburg maintenance crews assisted GEC with Frenchtown Toll Supported Bridge inspection.
- Easton-Philipsburg maintenance crew's continue regular cleaning of all Toll Supported Bridge shelters.
- Portland-Columbia maintenance crews fabricated and installed new Plexiglas in all Toll Booths.
- Portland Columbia maintenance crews continue street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Portland-Columbia maintenance crews continue regular cleaning all areas of Portland Columbia facility daily.
- Portland-Columbia maintenance crews replaced belts on garage furnace air handler.
- Delaware Water Gap maintenance crews continue regular cleaning all areas of Delaware Water Gap facility daily.
- Delaware Water Gap Maintenance crews fabricated and installed new Plexiglas in all Toll Booths.
- Delaware Water Gap maintenance crews closed ORT lanes for Transcore repairs.
- Delaware Water Gap maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Milford-Montague maintenance crews continue regular cleaning all areas of Milford-Montague facility daily.
- Milford-Montague maintenance crews fabricated and installed new Plexiglas in all Toll Booths.
- Milford-Montague maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Milford-Montague maintenance crews cut branches and cleaned fallen trees around property.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

Fleet Department

Vehicle & Equipment Status

- All seven, 4 Chevy 6500's and 3 Chevy 5500's cab and chassis have been moved to Lancaster truck bodies the selected vendor for upfits. The upfits have started.
- 4 Tandem axle 2020 Mack's have been delivered EP storage area. The upfit specs have been sent to purchasing From Mr. Hill. Awaiting RFQ's to be issued.
- 8 Ford F 250 New patrol vehicles were signed for and moved to NHL. Upfit spec has been sent to purchasing From Mr. Hill.
- Pickup Trucks Specs sent to purchasing From Mr. Hill.
- Specs for 6 Ford Edges sent to purchasing From Myself.
- John Deere 3039R Mower/Blower/Post Hole Digger Delivered to NHL.

Vehicle & Equipment Repairs

- Monthly maintenance of vehicles and equipment.
- All regions stocking pool vehicles with sanitizing and cleaning materials.

Other Items

- Adding new vehicles/Equipment to Fleet insurance, and supplied accounting with spread sheets for new assets. Adding assets into Maximo. Working on 2019 / 2020 V&E list. Note: the second week of March DMV shut down due to COVID-19 All registrations for new submission and renewal on hold. Working on the V & E List.
- 3 VMS Boards Rented from Road safe. 1 for PC, 1 for EP and 1 for I-78 in use due to the current situation. 1 additional rental for (PC) and 1 for (TM)

Toll Operations

- Director of Toll held weekly conference with toll personnel to discuss COVID-19 updates and ongoing developments
- Director of Maintenance prepared guidelines to resume limited toll collection at all Toll Facilities.
- Director of Toll and Deputy Director of Tolls revised toll COP- E Plan for limited toll collection to resume.
- Director of Toll and Deputy Director of Tolls prepared duty schedules for Toll Officers during cashless tolling.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

- Director of Toll and Deputy Director of Tolls with TransCore to develop additional messages to add to our Daktronics library. (Overhead Toll Signage)
- Director of Toll and Deputy Director of Toll monitored payroll and addressed any ADP or portal issues
- Deputy Director of Toll continues to work with Inventory Control Specialists in Southern and Central and Northern Regions to purchase gloves and masks.
- Director continues to attend conference calls for Electronic Toll Collection monthly Transcore maintenance meetings.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.
- Director of Toll held weekly conference calls with Toll Collectors to update all on COVID-19 changes.

Southern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

| Task | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | Total Man-hours |
|------------------------------|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----------------|
| Bridge Maintenance | 0 | 0 | 32 | 136 | 128 | | | | | | | | 296 |
| Bldg./Facilities Maintenance | 1,718 | 2,265 | 2,172 | 616 | 536 | | | | | | | | 7,307 |
| Grounds Maintenance | 258 | 246 | 331 | 80 | 160 | | | | | | | | 1,075 |
| Road Maintenance | 88 | 292 | 32 | 8 | 16 | | | | | | | | 436 |
| Snow/Ice Maintenance | 250 | 128 | 0 | 0 | 0 | | | | | | | | 378 |
| Vehicle Maintenance | 358 | 474 | 464 | 64 | 72 | | | | | | | | 1,432 |
| Miscellaneous | 176 | 208 | 144 | 8 | 24 | | | | | | | | 560 |
| Total Man-hours | 2,848 | 3,613 | 3,175 | 912 | 936 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,484 |

New Hope-Lambertville Toll Bridge

| Task | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | Total Man-hours |
|------------------------------|-------|-------|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----------------|
| Bridge Maintenance | 96 | 152 | 304 | 368 | 424 | | | | | | | | 1,344 |
| Bldg./Facilities Maintenance | 1,144 | 781 | 930 | 592 | 464 | | | | | | | | 3,911 |
| Grounds Maintenance | 376 | 376 | 568 | 192 | 320 | | | | | | | | 1,832 |
| Road Maintenance | 128 | 160 | 32 | 32 | 16 | | | | | | | | 368 |
| Snow/Ice Maintenance | 379 | 0 | 20 | 0 | 0 | | | | | | | | 399 |
| Vehicle Maintenance | 358 | 280 | 200 | 24 | 8 | | | | | | | | 870 |
| Miscellaneous | 120 | 144 | 344 | 1,344 | 1,304 | | | | | | | | 3,256 |
| Total Man-hours | 2,601 | 1,893 | 2,398 | 2,552 | 2,536 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,980 |

Central Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

Robert Varju, Regional Maintenance Supervisor, I-78

Mark W. Dilts, Regional Maintenance Supervisor, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

| Task | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | Total Man-hours |
|------------------------------|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----------------|
| Bridge Maintenance | 0 | 0 | 616 | 216 | 232 | | | | | | | | 1,064 |
| Bldg./Facilities Maintenance | 852 | 792 | 680 | 224 | 216 | | | | | | | | 2,764 |
| Grounds Maintenance | 456 | 488 | 232 | 16 | 24 | | | | | | | | 1,216 |
| Road Maintenance | 296 | 96 | 56 | 0 | 0 | | | | | | | | 448 |
| Snow/Ice Maintenance | 344 | 48 | 24 | 0 | 0 | | | | | | | | 416 |
| Vehicle Maintenance | 344 | 452 | 264 | 32 | 0 | | | | | | | | 1,092 |
| Miscellaneous | 232 | 272 | 64 | 64 | 32 | | | | | | | | 664 |
| Total Man-hours | 2,524 | 2,148 | 1,936 | 552 | 504 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,664 |

I-78 Toll Bridge

| Task | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | Total Man-hours |
|------------------------------|-------|-------|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----------------|
| Bridge Maintenance | 251 | 0 | 0 | 40 | 112 | | | | | | | | 403 |
| Bldg./Facilities Maintenance | 1,413 | 1,239 | 942 | 424 | 336 | | | | | | | | 4,354 |
| Grounds Maintenance | 384 | 424 | 352 | 336 | 498 | | | | | | | | 1,994 |
| Road Maintenance | 336 | 48 | 152 | 144 | 0 | | | | | | | | 680 |
| Snow/Ice Maintenance | 200 | 32 | 80 | 0 | 0 | | | | | | | | 312 |
| Vehicle Maintenance | 390 | 312 | 208 | 160 | 56 | | | | | | | | 1,126 |
| Miscellaneous | 72 | 48 | 24 | 0 | 0 | | | | | | | | 144 |
| Total Man-hours | 3,046 | 2,103 | 1,758 | 1,104 | 1,002 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,013 |

Northern Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

James Gower, Regional Maintenance Supervisor

Tim Hannon, Regional Maintenance Supervisor - Milford-Montague

Portland-Columbia Toll Bridge

[illegible]

Delaware Water Gap Toll Bridge

[illegible]

Milford-Montague Toll Bridge

[illegible]



**Monthly Disabled Vehicle Report
May 2020**

| AAA Called | Cleared Vehicle | Cell Phone | Traffic Control | Transport Motorist | Other |
|---------------|--------------------|---------------|--------------------|-----------------------|-------|
|---------------|--------------------|---------------|--------------------|-----------------------|-------|

| | | | | | | |
|--------|--------------------|-------------------|----------|----------|----------|----------|
| 5/2020 | 1 | TM | 1 | | | |
| | | Dist Total | 1 | | | |
| | 2 | EP | 1 | | | |
| | | I78 | 2 | 1 | | |
| | | Dist Total | 3 | 1 | | |
| | 3 | DWG | 1 | 1 | 1 | |
| | | Dist Total | 1 | 1 | 1 | |
| | Grand Total | | 1 | 5 | 1 | 1 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

USE OF FACILITIES REQUEST REPORT

MONTH OF MAY 2020

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|-------------------|--|----------------|
| Use of Facilities | Use of Facilities Request-Month of May, 2020 | 1 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

PROPERTY REPORT

Use of Commission Facilities

| Facility | Organization | Date/Time | Description of Use |
|-----------------|---------------------|------------------|---------------------------|
| | | | |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2020

OPERATIONS INDEX
FOR
TRAINING AND EMPLOYEE SAFETY

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|----------------------------|-------------------------------------|--------------------|
| Training & Employee Safety | Status Reports Month of May 2020 | 1-2 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF MAY 2020

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) department facilitated video conferencing interviews for promotional candidates, proctored RMS/DRMS exams and coordinated online computer based training for selected commission personnel. The training for the month of May included but was not limited to the following;

- Zoom Video Communication-RMS Interview Selection Process
- Zoom Video Communication-DRMS Interview Selection Process
- Zoom Video Communication-Inventory Control Specialist Selection Process
- Proctored the CR RMS Exam
- Proctored the NR DRMS Exam
- Documented Cross Training of Personnel (Volunteers/Bridge Monitor Assistants)
- Facilitated Microsoft Excel Training (New Horizons)

Training -

- Facilitated Microsoft Excel Training for (1) administrative employee
- Oversight of Cross Training of (21) Toll Employees (Temporary BM Assists)
- Proposed new work stations for On Demand Training @ (8) facilities
- Facilitated Zoom Meetings to brief department members on current events
- Conducted WPSC phone conference (Monthly Meeting)
- Collaborated w/PMA rep regarding future WPSC goals/objectives
- Updates to Harassment Prevention PowerPoint

Administrative -

- Updated employee records in TES database (IndustrySafe)
- Assigned Work from Home duties for TES Coordinators and Assist. Coordinators
- Monitor/Approve ADP for TES personnel
- Prepared Monthly Departmental Report for Staff Meeting
- Ensured IndustrySafe records accurately matched the Excel database
- Updated the Daily Facility Log (Employee Tracking / COVID-19)
- Distributed Communication/Safety Compliance newsletters to department heads

Administrative – (Continued)

- Researched alternatives to IndustrySafe, (i.e. Absorb, Litmos, Open Sesame)
- Scheduled employees for advanced Microsoft Excel Classes
- Scheduled TES personnel for Microsoft Teams Classes
- Approved Munis Requisitions

State Police /Liaison Collaboration

- Coordinated (NJSP/PSP) presence for monthly commission meeting @ SF
- Processed NJSP/PSP invoices in SharePoint (MOU/Overtime details)
- Obtain accident reports via SP Liaisons as requested by HR/Insurance Rep

Employee Safety –

- Bucket Truck Training tentatively scheduled for September
- Researched heavy equipment training (i.e. Backhoe, Skid-Steer Loaders, Dozer)
- Conducted and/or delegated AED/First Aid Kit Checks at Commission Facilities
- Prepared for June toolbox talks (Lawn Mower/Lawn Equipment Safety)

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2020

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

| SUBJECT | DESCRIPTION | PAGE NUMBER |
|---------------------------|------------------------------------|--------------------|
| Information Technology | Status Report Month of May 2020 | 1-2 |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION





Meeting of June 2020

Information Technology Department Report

Month of May 2020



The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:



-  Processed 20 work orders for the month of May.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:

Coronavirus Work from Home Initiative:

-  IT Department has spent the last month sourcing and preparing laptops for employee use in a work-from-home plan to satisfy social distancing guidelines.
-  Preparing Remote Desktops for use by employees from home.

Microsoft Teams:

-  Continue to prepare our Microsoft Teams deployment.
-  Configured new audio conference line.

MUNIS Migration:

-  Put on hold due to Coronavirus.

Telephone System:

-  Put on hold due to Coronavirus.


DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 2020

Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

 **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

 **Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.