

**DELAWARE RIVER**  
**JOINT TOLL BRIDGE COMMISSION**  
**MINUTES**  
**MEETING OF DECEMBER 21, 2020**

**DELWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MEMBERS OF THE COMMISSION**

**NEW JERSEY**

HONORABLE MICHAEL B. LAVERY  
**Chairman**

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIELSA

HONORABLE YUKI MOORE LAURENTI  
**Treasurer**

**PENNSYLVANIA**

HONORABLE PAMELA JANVEY  
**Vice Chair**

HONORABLE AMY ZANELLI

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE  
**Secretary**

HONORABLE JOHN D. CHRISTY

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**STANDING COMMITTEES**

**FINANCE, INSURANCE MANAGEMENT AND OPERATIONS**

**PENNSYLVANIA:** Shahid, Grace\*

**NEW JERSEY:** Ciesla, Laurenti

**PROJECTS, PROPERTY AND EQUIPMENT**

**PENNSYLVANIA:** Shahid, Christy

**NEW JERSEY:** Lavery\*, Van Vliet

**PROFESSIONAL SERVICES**

**PENNSYLVANIA:** Janvey\*, Grace

**NEW JERSEY:** Komjathy, Van Vliet

**PERSONNEL**

**PENNSYLVANIA:** Grace, Janvey

**NEW JERSEY:** Ciesla\*, Komjathy

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**AUDIT COMMITTEE**

**PENNSYLVANIA:** Shahid\*, Janvey

**NEW JERSEY:** Lavery, Laurenti

**ADMINISTRATIVE COMMITTEE**

**PENNSYLVANIA:** Grace, Zanelli

**NEW JERSEY:** Laurenti\*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

\*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
RECAPITULATION OF COMMITTEE MEMBERSHIP**

<b>Lavery</b>	(1) Ex-Officio of all Committees (2) Projects, Property and Equipment(Chairperson) (3) Audit Committee
<b>Ciesla</b>	(1) Finance, Insurance Management and Operations Committee (2) Personnel Committee (Chairperson) (3) Administrative Committee
<b>Shahid</b>	(1) Projects, Property and Equipment Committttee (2) Finance, Insurance Management and Operations Committee (3) Audit Committee (Chairperson)
<b>Grace</b>	(1) Professional Services (2) Personnel Committee (3) Administrative Committee (4) Finance, Insurance Management and Operations Committee (Chairperson)
<b>Janvey</b>	(1)ProfessionalServices(Chairperson) (2)Personnel Committee (3)Audit Committee
<b>Laurenti</b>	(1) Finance, Insurance Management and Operations Committee (2) Audit Committee (3) Administrative Committee (Chairperson)
<b>Christy</b>	(1) Projects, Property and Equipment Committee
<b>Komjathy</b>	(1) Professional Services (2) Personnel Committee
<b>Zanelli</b>	(1) Administrative Committee
<b>Van Vliet</b>	(1) Projects, Property and Equipment Committee (2) Professional Services Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**PROFESSIONAL ASSOCIATES**

**CONSULTING ENGINEERS**

VAN CLEEF ENGINEERING ASSOCIATES, LLC  
Freehold, New Jersey

**LEGAL COUNSEL**

ARCHER  
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI  
Phillipsburg, New Jersey

**EMPLOYMENT COUNSEL**

STRADLEY, RONON, STEVENS&YOUNG  
Philadelphia, Pennsylvania

CHISEA, SHANINIAN & GIANTOMASI  
West Orange, New Jersey

**AUDITOR**

MERCADIEN, P.C.  
Hamilton, New Jersey

**FINANCIAL ADVISOR**

ACACIA FINANCIAL GROUP  
Mt. Laurel, New Jersey

**COMMUNICATIONS CONSULTANT**

BELLVUE COMMUNICATIONS  
Philadelphia, Pennsylvania

**INVESTMENT ADVISOR**

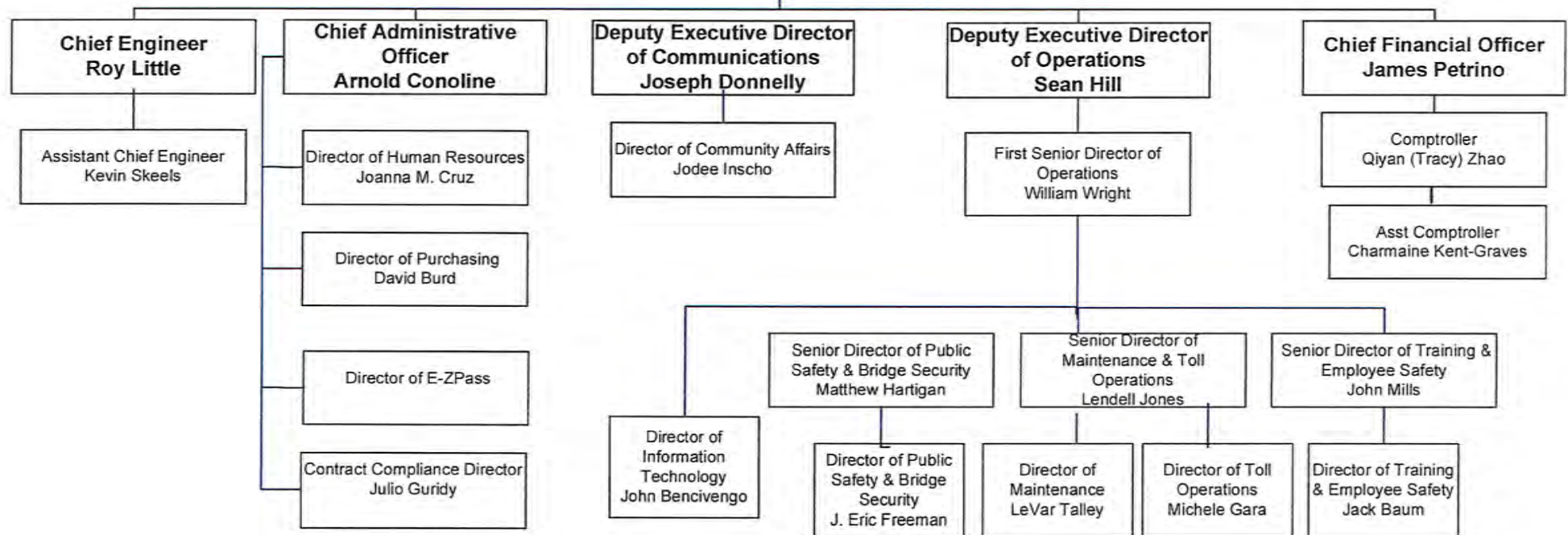
STONERIDGE PMG ADVISORS, LLC  
Radnor, Pennsylvania

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## ORGANIZATION CHART

### COMMISSIONERS

**Executive Director**  
**Joseph J. Resta**



Delaware River  
Joint Toll Bridge  
Commission

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

## **CALL TO ORDER**

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams on Monday, December 21, 2020 at 10:34 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

## **APPEARANCES:**

### **COMMISSION MEMBERS:**

Hon. John Christy (Pennsylvania)  
Hon. Yuki Moore Laurenti (New Jersey)  
Hon. Lori Ciesla (New Jersey)  
Hon. Pamela Janvey (Pennsylvania)  
Hon. Michael Lavery (New Jersey)  
Hon. Garrett Van Vliet (New Jersey)  
Hon. Daniel Grace (Pennsylvania)  
Hon. Ismail Shahid (Pennsylvania)  
Hon. Aladar Komjathy (New Jersey)

### **COMMISSION MEMBERS ABSENT:**

Hon. Amy Zanelli (Pennsylvania)

### **COMMISSION COUNSEL:**

Seth Tipton, Florio, Perrucci, Steinhardt & Cappelli, New Jersey  
Jonathan Bloom, Stradley Ronon, Pennsylvania  
John Casey, Chiesa Shahnian & Giantomasi, New Jersey

### **GOVERNORS REPRESENTATIVES:**

Rudy Rodas, NJ Governor's Office  
Nedia Ralston, PA Governor's Office

### **COMMISSION STAFF MEMBERS:**

Joseph J. Resta, Executive Director  
Sean Hill, Deputy Executive Director of Operations  
Roy Little, Chief Engineer  
Kevin Skeels, Assistant Chief Engineer  
Arnold Conoline, Chief Administrative Officer  
Joseph Donnelly, Deputy Executive Director of Communications

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **Meeting of December 21, 2020**

James Petrino, Chief Financial Officer  
Qiyao Zhao, Comptroller  
William Wright, First Senior Director of Operations  
Charles Straccioli, Program Manager of Technology  
John Bencivengo, Director of Information Technology  
Joanna Cruz, Human Resources Director  
James Palitto, Insurance Manager  
Heather McConnell, Administrative Generalist Executive Office

### **PROFESSIONAL ASSOCIATES:**

### **OTHERS:**

Harry Sigley, CMTS LLC  
Timothy Mason  
David Thomas

### **ROLL CALL**

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

### **WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR**

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

### **INTRODUCE ANY COMMENTS FROM THE PUBLIC**

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

### **EXECUTIVE DIRECTORS REPORT**

Joseph Resta, Executive Director, addressed the meeting and said;

*Good morning Commissioners, today's Agenda, arguably one of the most important agendas in the year contains any remaining actions necessary to bind the 2021 insurance policies, and resolutions for the 2021 Operating Budget, and the 2021-2022 Capital Plan. 2020 has been an exceedingly difficult year for the Commission during the pandemic; from personnel, operations, and financial perspectives. Our unpaid Commissioners and staff spent months deliberating the*

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of December 21, 2020

*Operating and Capital Budgets, and we thank them for their time and professionalism in delivering these budgets for today's consideration.*

*Today we also say a fond farewell to Deputy Executive Director for Operations, Sean Hill. There is a proclamation delineating many of Sean's accomplishments that we will read into the record further along in the Commission Meeting, so I would like to say a few words from my perspective.*

*To me, Sean has been an invaluable colleague, calming influence, sometimes conscience, and friend during all of his years with the Commission. Sean has led a modernization of operations at the Commission, always with compassion for employees; and always willing to give support, a kind word, a second chance (sometimes even a third chance) while never giving up on his efforts to make our operations departments and employees successful. Although we will miss him greatly upon his retirement from the Commission, we are better for having been a part of his work life, and wish him nothing but the best. Whatever the next step in Sean's journey, we know he will always make us proud.*

*Thank you Mr. Chairman, this concludes my report.*

## **APPROVAL OF MINUTES FOR COMMISSION MEETING HELD NOVEMBER 23, 2020**

### **R: 4397-12-20-ADM-01-12-20**

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held November 23, 2020.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 21<sup>st</sup> day of December 2020 that the Minutes of the Commission Meeting held on November 23, 2020 be and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

<b><u>NEW JERSEY</u></b>	<b><u>Yes</u></b>	<b><u>No</u></b>	<b><u>PENNSYLVANIA</u></b>	<b><u>Yes</u></b>	<b><u>No</u></b>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of December 21, 2020

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

### APPROVAL OF OPERATIONS REPORT-MONTH OF NOVEMBER 2020

#### R: 4398-12-20-ADM-02-12-20

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the “Operations Report”.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Shahid seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 21<sup>st</sup> day of December 2020 that the Operations Report, which reflects Commission activity for the month of November 2020 is hereby approved.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

### APPROVAL OF THE 2021 OPERATING BUDGET

#### R: 4399-12-20- FIN-01-12-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Lavery seconded the adoption of the following Resolution,

“**RESOLVED**, that the Commission adopt the 2021 Operating Budget; and

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **Meeting of December 21, 2020**

**"WHEREAS**, the Final Draft of the 2021 Operating Budget was transmitted to the Commission Members prior to the conduct of this Meeting; and

**"WHEREAS**, the preparation of the Final Draft of the Operating Budget for 2021, as distributed to the Commission, was preceded by analysis of matters pertinent to such Budget; and

**"WHEREAS**, the Commission's Chairman, Michael B. Lavery, complied with the spirit, as well as the letter of the Commission's By-Laws, by appointing all of the Commission Members from both the State of New Jersey and the Commonwealth of Pennsylvania to serve as the Commission's 'Executive Committee' to review the 2021 Operating Budget; and

**"WHEREAS**, the Members of the Commission from the State of New Jersey, Yuki Moore Laurenti, Garrett Leonard Van Vliet, Lori Ciesla, Aladar Komjathy and Chairman Michael B. Lavery along with the Members from the Commonwealth of Pennsylvania, Daniel H. Grace, John D. Christy, Amy Zanelli, Ismail A. Shahid and Vice Chairwoman Pam Janvey, have met the responsibilities while functioning as the Commission's 'Executive Committee' and have thoroughly reviewed the aforementioned Final Draft of the 2021 Operating Budget supported by narrative details and schedules contained therein, and have satisfied themselves that such Budget as presented contains all pertinent ramifications associated with the operations of the Commission for calendar year 2021; and

**"WHEREAS**, such Members of the Commission, while functioning as the 'Executive Committee,' note and approve the 2021 Operating Budget in the amount of \$77,127,892 and in addition, state herein, for the public record, satisfaction that such Budget, in such amount is set forth in its entirety and supported in all respects, by the details which are attached to such Budget; and

**"NOW THEREFORE, BE IT RESOLVED**, by the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 21st day of December, 2020, that it hereby approves the 2021 Operating Budget in the amount of \$77,127,892 and

**"AND BE IT FURTHER RESOLVED**, The arrangements detailed in the salary data supporting the 2021 Operating Budget, set forth by department the 2021 gross salaries previously approved by the Commission for each authorized employee, and provides the basis for the figures contained in the 2021 Operating Budget respectively entitled (a) 'Regular Employee Salaries;' (b) 'Pension Contributions;' (c) 'FICA Contributions;' (d) Regular Employee Health Care Benefits;' and (e) 'Life Insurance Benefits,' and

**"AND BE IT FURTHER RESOLVED**, that the adoption of the 2021 Operating Budget additionally authorizes its implementation, on behalf of the Commission, by the Executive Director, Joseph J. Resta, and such implementation is to be applicable and effective commencing January 1, 2021; and

**"AND BE IT FURTHER RESOLVED**, that the Commission identifies the Operating Fund as

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of December 21, 2020

the source of funds required for any and all disbursements occasioned as an outgrowth of execution of the authorities contained herein."

Commissioner Laurenti addressed the meeting and said:

*Mr. Resta, may I just make one brief comment before you take a roll call? I would like to thank you and your colleagues for all of your work during these very challenging times as the Commission has experienced reduced revenue and many unforeseen situations. You all have done us proud and I thank you and I know this has been a very difficult budget year and I thank you for answering our many many questions and we look forward to working with you in the coming year as we go forward with this challenging budget. Thanks.*

Commissioner Komjathy addressed the meeting and said:

*Joe, I would like to echo what Commissioner Laurenti has said and I appreciate all the time and hours and effort that the staff from the Commission has put in knowing in the afternoon plus some other hours going through this stuff and all the research and care that went into this. I just want to make sure everybody knows how much I personally appreciate it and I know the rest of my fellow Commissioners know what a great job you guys did on this, so thank you.*

Executive Director Resta addressed the meeting and said:

*Thank you, Commissioners, both.*

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## APPROVAL OF THE 2021-2022 CAPITAL PLAN

### R: 4400-12-20- FIN-02-12-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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At the conclusion of the review, Chairman Lavery moved and Vice Chair Janvey seconded the adoption of the following Resolution,

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 21st day of December 2020, hereby adopts the 2021-2022 Capital Plan in the aggregate amount of \$246,707,572, and

**“RESOLVED:** The General Reserve Fund and the 2019 Construction Fund are identified as the sources of funds required.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## APPROVAL OF FINANCIAL RESILIENCE POLICY

### R: 4401-12-20- FIN-04-12-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution,

**“WHEREAS:** The Commission has an important responsibility to its customers and host communities to wisely manage the Commission’s finances in both the short term and the long term; and

**“WHEREAS:** in times of economic change and uncertainty, it is critical to make sure its ability to provide service rests on a strong and stable financial foundation; and

**“WHEREAS:** the Commission is committed to an ongoing capital program to ensure the safety, efficiency, and structural integrity at its tolled and toll-supported bridges; and

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **Meeting of December 21, 2020**

**“WHEREAS:** the Commission intends to carry out its promise of providing the public with numerous improvements in transportation infrastructure, traffic-congestion relief, and safety and security; and

**“WHEREAS:** the Commission must preserve and protect the Commission’s revenue base to ensure it can fund its operating, maintenance, and capital responsibilities in multiple economic environments; and

**“WHEREAS:** the Commissioners desire to maintain or improve its creditworthiness and public credit rating (the “Credit Rating”) to ensure cost-efficient access to capital markets; and

**“WHEREAS:** the Commission’s 2003 Bond Indenture requires, among other things, that the Commission take certain steps so that the net revenue generated by the Commission from certain funding sources is at least an amount that satisfies those certain formulae set forth in detail in the Security for Bonds, Rate Covenant section of the 2003 Bond Indenture (the “Minimum Debt Service Coverage Ratio”); and

**“WHEREAS:** the Commission has previously determined and hereby affirms that the minimum targeted cash balance of the Commission shall be the greater of Eighty Million Dollars (\$80,000,000.00) or fifteen percent (15%) of the Commission’s then current outstanding principal indebtedness (the “Minimum Balance”); and

**“WHEREAS:** the Commission presently projects that its General Reserve Fund balance will fall below the Minimum Balance without steps to enhance its projected revenues; and

**“WHEREAS:** after sufficient investigation and study into the matter, the Commission has determined that in order to maintain and improve the Credit Rating and ensure that the General Reserve Fund Minimum Balance is met, the optimal targeted debt service coverage shall be equal to or greater than two (2) times annual debt service for each year bonds are outstanding (the “Target Coverage Ratio”); and

**“WHEREAS:** to ensure financial resilience, the Commission shall assess the need for toll adjustments in any year in which the projected Coverage Ratio falls below 1.75 times annual debt service.

**“RESOLVED:** that the Commission’s efforts and aforementioned standards to maintain the Credit Rating and ensure financial resilience are hereby ratified, approved and confirmed

**“AND BE IT FURTHER RESOLVED,** that, in connection with the Commission’s debt service, the Commission’s efforts and aforementioned standards to maintain the Minimum Debt Service Coverage Ratio, the Minimum Balance and the Target Coverage Ratio, be and hereby are ratified, approved and confirmed.



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of December 21, 2020

**“AND BE IT FURTHER RESOLVED,** by the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 21st day of December, 2020, that the Executive Director and appropriate officers and authorized agents of the Commission are hereby authorized to take such steps and/or other actions as may be reasonably necessary in connection with the implementation of the Capital Program, the maintenance of the Credit Rating, the Minimum Debt Service Coverage Ratio, Target Coverage Ratio and the Minimum Balance.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## RENEWAL OF PROPERTY INSURANCE POLICIES

### R: 4402-12-20-INS-01-12-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 21<sup>st</sup> day of December 2020 that the Commission authorizes the continuation of the following property insurance policies with the carriers recommended by Beecher Carlson at the rates identified in their presentation dated November 18, 2020 for the term December 31, 2021 through December 31, 2022: Bridge Property (Primary Layer) including Flood. Second year of a two year policy term.”

**“RESOLVED:** that the Commission authorizes the Executive Director to affect the continuation of the aforementioned property insurance policy.”

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## RENEWAL OF LIABILITY INSURANCE POLICIES

### R: 4403-12-20- INS-02-12-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Ciesla seconded the adoption of the following Resolution,

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 21<sup>st</sup> day of December 2020 that the Commission authorizes the renewal of the following property and liability insurance policies with the carriers recommended by Beecher Carlson at the rates identified in their presentation dated November 18, 2020 for the term December 31, 2020 through December 31, 2021: Directors & Officers / EPL (Primary & Excess), Fiduciary, Cyber, Casualty Umbrella / Excess; and

**“RESOLVED:** that the Commission authorizes the Executive Director to affect the renewal of the aforementioned liability insurance policies.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of December 21, 2020

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

### **SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS, CONTRACT CM-519A**

#### **R: 4404-12-20- ENG-01-12-20**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Chairman Lavery seconded the adoption of the following Resolution,

**“RESOLVED:** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 21<sup>st</sup> day of December 2020 that the Commission authorize the Executive Director to negotiate scope and fee with the Consultant(s) whose proposal has been deemed qualified through the RFP procurement process and determined to be fair, reasonable and in the best interest of the Commission.

**“RESOLVED:** Identify the General Reserve Fund as the source of funds required for payment of any invoices.

**“RESOLVED:** The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u><b>NEW JERSEY</b></u>	<u><b>Yes</b></u>	<u><b>No</b></u>	<u><b>PENNSYLVANIA</b></u>	<u><b>Yes</b></u>	<u><b>No</b></u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 21, 2020

## APPROVAL FOR PAYMENT OF INVOICES

CHIESA, SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

**R: 4405-12-20- ACCT -01-12-20**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla and Commissioner Christy seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 21<sup>st</sup> day of December 2020, via this Resolution, authorization for payment of #518658 and #518659 in the total amount due of \$ 27,520.00 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.;

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

**R: 4406-12-20- ACCT -02-12-20**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla and Commissioner Christy seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 21<sup>st</sup> day of December 2020, via this Resolution, authorization for payment of

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of December 21, 2020

#189841, #189785, #189843, #189842, and #189456 in the total amount due of \$ 2,462.92 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.;

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

### **APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL**

#### **R: 4407-12-20- ACCT -03-12-20**

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla and Commissioner Christy seconded the adoption of the following Resolution:

**“RESOLVED,** by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 21<sup>st</sup> day of December 2020, via this Resolution, authorization for payment of #20112357 and #20112358 in the total amount of \$11,160.00 for Services Rendered to Stradley Ronon, PA Labor Counsel.;

**“RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of December 21, 2020

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

### APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

#### R: 4408-12-20- ACCT -04-12-20

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla and Commissioner Christy seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 21st day of December 2020, via this Resolution, authorization for payment of invoices #4203196 and #4203197 in the total amount due of \$ 2,360.00 for Professional Services Rendered..

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Mr. Grace	X	
Ms. Laurenti	X		Ms. Janvey	X	
Mr. Van Vliet	X		Mr. Christy	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **Meeting of December 21, 2020**

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

### **PROCLAMATION OF THE COMMISSIONERS-SEAN HILL**

**R: 4408-12-20**

Whereas, the Delaware River Joint Toll Bridge Commission was established in 1934 as a bistate transportation agency and its jurisdiction now extends 140 miles between the Philadelphia/Bucks County line and the New Jersey/New York boundary; and

Whereas, oversight of this transportation agency is provided by a 10-member board consisting of five Commissioners each from the two jurisdictional states of New Jersey and Pennsylvania; and

Whereas, Sean M. Hill, P.E., of Tabernacle, N.J. became the Commission's Deputy Executive Director of Operations on May 28, 2013; and

Whereas, Mr. Hill brought nearly 30 years of experience as a civil engineer and a tolling industry executive to the Commission, previously serving as the Director of Operations and a Senior Project Engineer at the New Jersey Turnpike Authority; and

Whereas, the Commission's Operations Department is the backbone of the agency's service-delivery system involving 85 percent of the agency's full time staff spread among toll collections, maintenance, public safety, bridge security, and information technology; and

Whereas, the Commission benefitted from Mr. Hill's skills and knowledge as he led the department through numerous traffic emergencies, inclement weather events and the unprecedented administrative and operating challenges posed by the Covid-19 pandemic; and

Whereas, his tenure included the opening and operation of the Commission's eighth toll bridge and the implementation of its first all-electronic tolling facility – all at Scudder Falls; and

Whereas, he oversaw a thorough reorganization of the Operations Department that centralized personnel and chains of command according to service-delivery functions and areas of professional responsibility – the first such restructuring in at least 50 years; and

Whereas, Mr. Hill's other accomplishments included replacement of the agency's aging motorized fleet, the execution of short-duration capital improvements by Commission forces, and a modernization of winter-storm capabilities that included five new salt-storage facilities; and

Whereas, his integrity and devotion to duty, coupled with his professional abilities and friendliness, were admirable assets to the Commission; now therefore

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of December 21, 2020

Be It Resolved by the Delaware River Joint Toll Bridge Commission members assembled for a Meeting this 21<sup>st</sup> day of December 2020:

That this Commission hereby Recognizes the Honorable Sean M. Hill, P.E.

Applauds his service to the Commission and the states of Pennsylvania and New Jersey; and Expresses its profound appreciation for his hard work on the travelling public's behalf; and

Be It Further Resolved: That a duly authenticated copy of this Resolution be included in the Meeting Minutes, a copy placed in his personnel file, and the original be transmitted to the Honorable Sean M. Hill, P.E.

Commissioner Laurenti addressed the meeting and said:

*I would like to thank Sean for having considered the Bridge Commission as a place of interest to work back in 2013. I'm delighted that you joined us bringing your expertise and background to help make the Commission a more efficient place, and I would like to echo Mr. Resta's opening remarks to say that I know for myself I am better for having been part of your work life and I thank you and wish you much joy and success. It's certainly our loss, but I know people do tend to enjoy retirement, so I hope you enjoy yours. Thanks so much.*

Chairman Lavery addressed the meeting and said:

*Here. Here.*

Commissioner Komjathy addressed the meeting and said:

*It's Al. Hey, Sean, even before I got to the Commission, your reputation and the folks that you know throughout New Jersey is somewhat unparalleled to this business. You know, whether it's folks that worked at the Turnpike Authority or whether it's the union folks that are involved over there or whether it was the state police or whether it's people over at DOT, your reputation as a professional in this business is unparalleled and both the state and the Commission have benefited from your years of expertise. You know, it's a tough thing to say good-bye and I don't like the word good-bye. I just say, hey, we are going to see you around. Good luck to you and see you around.*

Sean Hill addressed the meeting and said:

*Thank you so much. And you keep Bobby Burke in line.*

Commissioner Komjathy addressed the meeting and said:

*Don't worry, I'll make sure the boys have you down there for a beer this summer. I'll tell them boys to be ready to have you down.*



## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

### Meeting of December 21, 2020

Sean Hill addressed the meeting and said:

*I'll be there.*

Vice Chair Janvey addressed the meeting and said:

*I guess I'm just another voice, but I really hate to see you go. Honestly, hate to see you go. And I have to say you are the first person to leave where somebody who works in the Commission said, can I e-mail him? Can I call him? He's been such a great boss. So that shows who you are and what you have done, so thank you.*

Sean Hill addressed the meeting and said:

*Thank you for all your candor.*

Commissioner Shahid addressed the meeting and said:

*Sean, I was not fortunate to actually meet you in person, but from what all I hear of your hard work and commitment and dedication to the Commission, I would like to thank you for your years of service and looking forward to seeing you around and go into your next chapter of life. And enjoy it. Enjoy it. Because we do not know how much longer we have during these challenging times, so I encourage you to take advantage of it and grab the next chapter of life with love and opportunity.*

Sean Hill addressed the meeting and said:

*Will do. Thank you, Commissioner Shahid. And you'll see you work on this board with a bunch of wonderful people and also wonderful staff at the Commission. And not only do we, you know, get things done, we also have fun, too, and you will see that once everything gets back to normal.*

Commissioner Shahid addressed the meeting and said:

*Indeed. Yes*

Commissioner Van Vliet addressed the meeting and said:

*Sean, Commissioner Van Vliet here. I just want to say, I really enjoyed all our conversations we had and stories we had about trade and the industry and knowing New Jersey as well as you do, Pennsylvania also, I just want to congratulate you on your retirement. Enjoy it. I know I have. Keep busy and it was a pleasure to know you and to have conversations with you. Thank you very very much.*

Sean Hill addressed the meeting and said:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

### Meeting of December 21, 2020

*Thank you, Commissioner Van Vliet. I will never forget the stories we told with all the Commissioners we had after lunch.*

Chairman Lavery addressed the meeting and said:

*Sean, congratulations. You have been a tremendous asset to the Commission and you will be sorely missed, so we will miss you, my friend.*

Sean Hill addressed the meeting and said:

*I appreciate all the support from everyone and, Mr. Chairman, one day I want to be able to bring the energy you bring to the room. I do not know anyone that brings energy to our meetings like you.*

Chairman Lavery addressed the meeting and said:

*I hope it's all been positive. That's all I can say. Thank you, Sean.*

Commissioner Ciesla addressed the meeting and said:

*Thanks for all the things you did, Sean. Good luck. I hope your Eagles do better next year while you're retired.*

Sean Hill addressed the meeting and said:

*We are not done yet.*

Commissioner Ciesla addressed the meeting and said:

*Good luck. Enjoy your retirement.*

Commissioner Grace addressed the meeting and said:

*Sean, I just want to say congratulations on your new adventure. I hope you find that car that you can sit back and tinker with. I enjoyed all of our conversations about the trucks and the different things concerning the DOT and the Commission and I appreciate you enlightening me on certain things as you did and I hope to come across paths with you somewhere in the future and please keep in touch and, again, congratulations and enjoy your senior years.*

Sean Hill addressed the meeting and said:

*Thank you, Commissioner Grace. And I appreciate everything you have done throughout the years and a special shout out to you and Commissioner Laurenti because without your votes, I*

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

### Meeting of December 21, 2020

*wouldn't be here. I wouldn't have the pleasure of being here. And I can't thank you enough for that. I will miss you -- I will miss everyone. I am trying not to be a blubbering idiot today, but I will miss everyone. I wish we were together so I could give you a hug, but I appreciate all the support and everything we have done here. We have done a lot. The thing I'm most proud is that the Commission has always been a family, but I think under Mr. Resta's leadership the family is tighter. The family is happier and the family is much better. So that's the most -- that's the thing I'm most proud of and I will end by saying, Mr. Resta, you know that I've worked for a lot of executive directors that are in this industry and I will say that you are the best. Thank you for everything, all your counsel and everything you taught me and all your leadership. I'll never forget it and will always be your friend.*

Executive Director Resta addressed the meeting and said:

*Thank you, Sean. One last thanks. I would -- I always appreciate you letting me swear in front of you every time we have a meeting, so that has always been a terrific outlet for me and, obviously, we will talk again soon, but today is not really good-bye. It's just really about what is next and how we kind of hear from each other on where our lives are going. So I thank you for your service to the Commission and we will talk soon.*

Vice Chair Janvey addressed the meeting and said:

*And I still owe you lunch.*

Sean Hill addressed the meeting and said:

*Yes.*

Commissioner Ciesla addressed the meeting and said:

*And I owe you lunch. Next year maybe.*

Sean Hill addressed the meeting and said:

*I will be there.*

Vice Chair Janvey addressed the meeting and said:

*And we can finally go out to lunch because I'm not getting McDonald's.*

Commissioner Komjathy addressed the meeting and said:

*Thanks again, Sean. Thank you.*

Sean Hill addressed the meeting and said:

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of December 21, 2020**

*Thank you all.*

Commissioner Christy addressed the meeting and said:

*Mr. Resta, before we leave, I just want to bring up one point. I appreciate all the stuff we get, but the packages, I found it somewhat at times redundant in that I get it on my computer. I get it sent to me.*

Vice Chair Janvey addressed the meeting and said:

*We lost you there.*

Executive Director Resta addressed the meeting and said:

*Commissioner Christy, we are kind of losing your audio.*

Commissioner Christy addressed the meeting and said:

*Can you hear me now?*

Executive Director Resta addressed the meeting and said:

*I can certainly give you a call after the meeting.*

Commissioner Christy addressed the meeting and said:

*What it was with regard to is the communication that is sent to us via UPS. And since we have it on our computers, whether how much of that has to be continued?*

Executive Director Resta addressed the meeting and said:

*Obviously, if you don't want the hard copies, we do not have to send them to you. It has been requested by other Commissioners, but we can certainly take you off the rotation list for the UPS packet. Okay. Commissioners, if there is no further words, the scheduling of the January 2021 meeting.*

### **INVITE ANY COMMENTS FROM THE PUBLIC**

Executive Director Resta invited any Comments from the public.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

## **SCHEDULING OF THE JANUARY 25, 2021 MEETING**

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, January 25, 2021.

The Meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

## **ADJOURNMENT**

Executive Director Resta invited a motion for Adjournment.

Commissioner Shahid then moved that the Meeting be adjourned and Commissioner Grace seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 11:08 am, Monday, December 21, 2020.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 21, 2020

Prepared and submitted by:



HEATHER MCCONNELL

Administrative Generalist Executive Offices

Attested by:



ARNOLD J. CONOLINE

Assistant Secretary/Treasurer

Approved by:



JOSEPH J. RESTA

Executive Director

2021.01.13

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

## **FINANCE**

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Accounting</b>	<b>Status of Cash Balances at November 30, 2020</b>	<b>1</b>
<b>Accounting</b>	<b>Status of Bond Retirement at November 30, 2020</b>	<b>2</b>
<b>Accounting</b>	<b>Status of Investments at November 30, 2020</b>	<b>3-6</b>
<b>Accounting</b>	<b>Status of Toll Traffic and Revenue &amp; Toll Supported Traffic Month of November 2020 Compared with Month of November 2019</b>	<b>7-23</b>
<b>Accounting</b>	<b>Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period November 1, 2020 through November 30, 2020</b>	<b>24-32</b>
<b>Accounting</b>	<b>Statement of Revenue and Expenses: Eleven Months Period ending November 30, 2020</b>	<b>33</b>



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

**There follows Cash Balances of the Commission at November 30, 2020 for the  
information and review of the Members:**

**COMMISSION CASH DEPOSITS**

Wells Fargo Bank, N. A.

Revenue Fund	11,367,660
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Payroll Fund	23,638
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Insurance Clearing Account	750,000
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<b>TOTAL</b>	<b>\$ 12,141,298</b>
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**CASH DEPOSIT GUARANTEES**

**Wells Fargo Bank**

**PA ACT 72**

**FULL BALANCE**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

**STATUS OF BRIDGE REVENUE BONDS AT NOVEMBER 30, 2020**

	SERIES 2012A			SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015		N/A															
7/1/2016	0.85%	1,030,000	1,030,000														
7/1/2017	1.09%	1,065,000	1,065,000														
7/1/2018	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000		1.86%	2,540,000		1.00%	875,000		1.20%	435,000		1.20%	5,945,000		1.68%	16,620,000
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	5,000,000	5,000,000	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026	3.01%	3,620,000	3,620,000														-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000														3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033		N/A		3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034		N/A		3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035		N/A		3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A			N/A		3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A			N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A			N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A			N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A			N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A			N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A			N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A			N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A			N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A			N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A			N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A			N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A			N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A			N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A			N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A			N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000					3.04%	1,490,000
7/1/2049										3.04%	1,535,000					3.04%	1,535,000
		\$ 77,145,000	\$ 50,980,000		\$ 86,505,000	\$ 15,885,000		\$ 430,250,000	\$ 945,000		\$ 73,640,000	\$ 505,000		\$ 99,730,000	\$ 6,015,000		\$ 692,940,000

Footnote:



**Delaware River Joint TBC  
Purchases Report  
Sorted by Purchase Date - Maturity Date  
November 1, 2020 - November 30, 2020**

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
2254EAV91	10847	06CF19A	ACP	CRED SU	3,000,000.00	11/13/2020	08/09 - At Maturity	2,993,947.50		0.270	08/09/2021	0.273	2,994,352.50
2254EAV91	10848	01GRF	ACP	CRED SU	7,000,000.00	11/13/2020	08/09 - At Maturity	6,985,877.50		0.270	08/09/2021	0.273	6,986,822.50
<b>Total Purchases</b>					<b>10,000,000.00</b>			<b>9,979,825.00</b>	<b>0.00</b>				<b>9,981,175.00</b>



**Delaware River Joint TBC  
Investment Classification  
Sorted by Fund - Maturity Date  
November 30, 2020**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Debt Service Fund</b>												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	352,601.21	0.006		100.000	11/30/2020	352,601.21	352,601.21	352,601.21
<b>Subtotal</b>					<b>352,601.21</b>	<b>0.006</b>				<b>352,601.21</b>	<b>352,601.21</b>	<b>352,601.21</b>
<b>General Reserve Fund</b>												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00	0.822		100.000	11/30/2020	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00	2.440		100.000	11/30/2020	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	43,552,429.16	0.061		100.000	11/30/2020	43,552,429.16	43,552,429.16	43,552,429.16
30229AM48	10816	01GRF	Exxon Mobil	Fair	7,000,000.00	0.963	12/04/2020	99.999	11/30/2020	6,999,937.00	6,999,451.67	6,999,937.00
06742VNW7	10820	01GRF	Barclays US Funding LLC	Fair	5,000,000.00	0.427	12/07/2020	99.998	11/30/2020	4,999,905.00	4,999,650.00	4,999,905.00
8225X2M84	10810	01GRF	Shell International Finance	Fair	5,000,000.00	3.048	12/08/2020	99.998	11/30/2020	4,999,915.00	4,997,131.94	4,999,915.00
89233GMM5	10811	01GRF	TOYOTA Motor Credit CP	Fair	2,000,000.00	1.959	12/20/2020	99.994	11/30/2020	1,999,894.00	1,997,986.39	1,999,894.00
419792YK6	10807	01GRF	State of Hawaii	Fair	1,500,000.00	0.819	01/01/2021	100.256	11/30/2020	1,503,851.28	1,502,288.99	1,503,851.28
59217GCL1	10672	01GRF	METLIFE	Fair	6,000,000.00	2.893	01/08/2021	100.217	11/30/2020	6,013,052.76	5,997,071.20	6,013,052.76
83369BPN0	10819	01GRF	Societe Generale	Fair	7,000,000.00	0.468	02/22/2021	99.953	11/30/2020	6,996,717.00	6,992,576.11	6,996,717.00
80285PQ39	10836	01GRF	BANCO SANTANDER	Fair	10,000,000.00	0.230	03/03/2021	99.944	11/30/2020	9,994,450.00	9,994,122.23	9,994,450.00
20271RAP5	10758	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	2.046	03/15/2021	100.661	11/30/2020	5,033,095.90	5,007,121.52	5,033,095.90
05970RR56	10833	01GRF	BANCO SANTANDER	Fair	12,000,000.00	0.357	04/05/2021	99.913	11/30/2020	11,989,632.00	11,985,416.64	11,989,632.00
16536HS77	10834	01GRF	Chesham Finance	Fair	10,000,000.00	0.336	05/07/2021	99.881	11/30/2020	9,988,170.00	9,985,608.34	9,988,170.00
912828Y20	10769	01GRF	U.S. Treasury	Fair	7,800,000.00	1.626	07/15/2021	101.574	11/30/2020	7,922,789.08	7,847,292.93	7,922,789.08
2254EAV91	10848	01GRF	Credit Suisse 355	Fair	7,000,000.00	0.273	08/09/2021	99.818	11/30/2020	6,987,323.00	6,986,822.50	6,987,323.00
86960BAQ5	10679	01GRF	Svenska Handelsbanken	Fair	6,191,000.00	2.859	09/07/2021	101.229	11/30/2020	6,267,116.86	6,146,165.45	6,267,116.86
89233P5F99	10677	01GRF	TOYOTA Motor Credit CP	Fair	1,400,000.00	2.680	09/15/2021	102.440	11/30/2020	1,434,163.18	1,407,630.93	1,434,163.18
912828YP9	10842	01GRF	Federal Home Loan Bank	Fair	6,000,000.00	0.127	10/31/2021	101.261	11/30/2020	6,075,703.14	6,075,286.89	6,075,703.14
419792YL4	10808	01GRF	State of Hawaii	Fair	1,500,000.00	1.740	01/01/2022	102.862	11/30/2020	1,542,941.33	1,516,398.43	1,542,941.33
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	102.824	11/30/2020	3,290,379.90	3,189,992.99	3,290,379.90
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	102.902	11/30/2020	5,145,147.35	5,002,808.14	5,145,147.35
678519C72	10818	01GRF	Oklahoma City, OK	Fair	2,170,000.00	0.845	03/01/2022	102.897	11/30/2020	2,232,886.32	2,221,149.28	2,232,886.32
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	103.010	11/30/2020	5,150,505.65	4,993,467.03	5,150,505.65
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729	06/10/2022	103.044	11/30/2020	1,030,442.43	1,008,479.15	1,030,442.43
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860	06/28/2022	103.449	11/30/2020	6,206,992.26	6,058,669.64	6,206,992.26
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	103.449	11/30/2020	8,706,341.14	8,487,289.68	8,706,341.14
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730	10/17/2022	104.253	11/30/2020	2,356,139.65	2,291,781.87	2,356,139.65

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**Investment Classification**  
**November 30, 2020**

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>General Reserve Fund</b>												
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	105.417	11/30/2020	1,054,179.60	1,025,268.44	<b>1,054,179.60</b>
3134GV5M6	10823	01GRF	Federal Home Loan Mtg Corp	Fair	3,510,000.00	0.400	07/14/2023	100.166	11/30/2020	3,515,847.13	3,510,000.00	<b>3,515,847.13</b>
3136G46A6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299	10/27/2023	100.121	11/30/2020	8,009,738.56	8,000,000.00	<b>8,009,738.56</b>
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	107.447	11/30/2020	1,584,847.28	1,536,033.37	<b>1,584,847.28</b>
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	100.478	11/30/2020	2,511,965.53	2,500,000.00	<b>2,511,965.53</b>
				<b>Subtotal</b>	<b>193,474,429.16</b>	1.007				<b>195,096,498.49</b>	<b>193,815,390.91</b>	<b>195,096,498.49</b>
<b>Operating Fund</b>												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	4,813.15	0.006		100.000	11/30/2020	4,813.15	4,813.15	<b>4,813.15</b>
912796UC1	10827	01OF	U.S. Treasury	Fair	6,338,000.00	0.098	01/28/2021	99.987	11/30/2020	6,337,213.58	6,337,009.49	<b>6,337,213.58</b>
				<b>Subtotal</b>	<b>6,342,813.15</b>	0.098				<b>6,342,026.73</b>	<b>6,341,822.64</b>	<b>6,342,026.73</b>
<b>Reserve Maintenance Fund</b>												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	5,583.06	0.006		100.000	11/30/2020	5,583.06	5,583.06	<b>5,583.06</b>
912796UC1	10826	01RMF	U.S. Treasury	Fair	5,822,500.00	0.098	01/28/2021	99.987	11/30/2020	5,821,777.54	5,821,590.05	<b>5,821,777.54</b>
				<b>Subtotal</b>	<b>5,828,083.06</b>	0.098				<b>5,827,360.60</b>	<b>5,827,173.11</b>	<b>5,827,360.60</b>
<b>Scudder Falls Insurance Reserv</b>												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	185.92	0.001		100.000	11/30/2020	185.92	185.92	<b>185.92</b>
9127964N6	10838	01SFIR	U.S. Treasury	Fair	4,066,000.00	0.060	03/18/2021	99.964	11/30/2020	4,064,536.24	4,065,274.89	<b>4,064,536.24</b>
				<b>Subtotal</b>	<b>4,066,185.92</b>	0.060				<b>4,064,722.16</b>	<b>4,065,460.81</b>	<b>4,064,722.16</b>
<b>Construction Fund 2017</b>												
38145C752	10424	06CF17	Goldman Sachs Ila Fed Port	Amort	0.00	0.001		100.000	11/30/2020	0.00	0.00	<b>0.00</b>
PAINVEST	10463	06CF17	PA Invest	Amort	569,758.41	0.061		100.000	11/30/2020	569,758.41	569,758.41	<b>569,758.41</b>
06742VNW7	10821	06CF17	Barclays US Funding LLC	Fair	5,000,000.00	0.427	12/07/2020	99.998	11/30/2020	4,999,905.00	4,999,650.00	<b>4,999,905.00</b>
				<b>Subtotal</b>	<b>5,569,758.41</b>	0.390				<b>5,569,663.41</b>	<b>5,569,408.41</b>	<b>5,569,663.41</b>
<b>Construction Fund 2019A</b>												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	11/30/2020	0.00	0.00	<b>0.00</b>
PAINVEST	10752	06CF19A	PA Invest	Amort	5,663,925.44	0.061		100.000	11/30/2020	5,663,925.44	5,663,925.44	<b>5,663,925.44</b>
30229AM48	10815	06CF19A	Exxon Mobil	Fair	3,000,000.00	0.963	12/04/2020	99.999	11/30/2020	2,999,973.00	2,999,765.00	<b>2,999,973.00</b>
06742VNW7	10822	06CF19A	Barclays US Funding LLC	Fair	5,000,000.00	0.427	12/07/2020	99.998	11/30/2020	4,999,905.00	4,999,650.00	<b>4,999,905.00</b>
92826CAB8	10724	06CF19A	Visa Inc	Fair	4,417,000.00	1.899	12/14/2020	100.068	11/30/2020	4,420,032.01	4,417,441.25	<b>4,420,032.01</b>
53948AQB0	10824	06CF19A	Lloyd Bank Corp	Fair	7,000,000.00	0.358	03/11/2021	99.923	11/30/2020	6,994,673.00	6,993,165.11	<b>6,994,673.00</b>
86960BAL6	10726	06CF19A	Svenska Handelsbanken	Fair	3,000,000.00	2.086	03/30/2021	100.719	11/30/2020	3,021,595.50	3,003,521.92	<b>3,021,595.50</b>

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**Delaware River Joint TBC  
Investment Classification  
November 30, 2020**

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
<b>Construction Fund 2019A</b>												
85324TRN8	10839	06CF19A	Standard Chart	Fair	5,600,000.00	0.243	04/22/2021	99.900	11/30/2020	5,594,416.80	5,594,698.64	<b>5,594,416.80</b>
037833AR1	10717	06CF19A	Apple Inc	Fair	2,500,000.00	1.909	05/06/2021	101.119	11/30/2020	2,527,980.83	2,509,896.63	<b>2,527,980.83</b>
40588LSE0	10835	06CF19A	Halkin Fin LLC	Fair	10,000,000.00	0.305	05/14/2021	99.875	11/30/2020	9,987,530.00	9,986,333.33	<b>9,987,530.00</b>
90327QCY3	10728	06CF19A	USAA CAP CORP	Fair	2,330,000.00	2.017	06/01/2021	100.875	11/30/2020	2,350,399.24	2,329,788.70	<b>2,350,399.24</b>
01306MT75	10837	06CF19A	Alberta Province	Fair	3,000,000.00	0.222	06/07/2021	99.878	11/30/2020	2,996,358.00	2,996,553.33	<b>2,996,358.00</b>
53948AU25	10840	06CF19A	Lloyd Bank Corp	Fair	6,000,000.00	0.273	07/02/2021	99.816	11/30/2020	5,989,014.00	5,990,415.00	<b>5,989,014.00</b>
64952WDA8	10719	06CF19A	New York Life Global	Fair	2,000,000.00	2.076	08/06/2021	102.051	11/30/2020	2,041,029.80	2,015,571.11	<b>2,041,029.80</b>
2254EAV91	10847	06CF19A	Credit Suisse 355	Fair	3,000,000.00	0.273	08/09/2021	99.818	11/30/2020	2,994,567.00	2,994,352.50	<b>2,994,567.00</b>
9127964L0	10846	06CF19A	U.S. Treasury	Fair	2,000,000.00	0.112	09/09/2021	99.923	11/30/2020	1,998,464.64	1,998,257.87	<b>1,998,464.64</b>
912828YP9	10844	06CF19A	Federal Home Loan Bank	Fair	3,000,000.00	0.127	10/31/2021	101.261	11/30/2020	3,037,851.57	3,037,643.44	<b>3,037,851.57</b>
3130AABG2	10845	06CF19A	Federal Home Loan Bank	Fair	1,330,000.00	0.132	11/29/2021	101.737	11/30/2020	1,353,102.37	1,353,023.63	<b>1,353,102.37</b>
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.049	01/28/2022	101.648	11/30/2020	3,049,450.50	2,989,916.27	<b>3,049,450.50</b>
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057	02/01/2022	102.902	11/30/2020	1,543,544.21	1,511,762.35	<b>1,543,544.21</b>
3130AJ4F3	10802	06CF19A	Federal Home Loan Bank	Fair	7,200,000.00	1.600	08/24/2022	100.339	11/30/2020	7,224,423.55	7,200,000.00	<b>7,224,423.55</b>
912828YF1	10843	06CF19A	Federal Home Loan Bank	Fair	1,000,000.00	0.143	09/15/2022	102.412	11/30/2020	1,024,121.09	1,024,204.49	<b>1,024,121.09</b>
<b>Subtotal</b>					<b>81,540,925.44</b>	<b>0.804</b>				<b>81,812,357.55</b>	<b>81,609,886.01</b>	<b>81,812,357.55</b>
<b>Debt Service Reserve Fund 2012</b>												
38145C752	10260	06DSRF12A	Goldman Sachs IIa Fed Port	Amort	6,646.59	0.006		100.000	11/30/2020	6,646.59	6,646.59	<b>6,646.59</b>
912796UC1	10828	06DSRF12A	U.S. Treasury	Fair	2,866,000.00	0.098	01/28/2021	99.987	11/30/2020	2,865,644.39	2,865,552.10	<b>2,865,644.39</b>
<b>Subtotal</b>					<b>2,872,646.59</b>	<b>0.098</b>				<b>2,872,290.98</b>	<b>2,872,198.69</b>	<b>2,872,290.98</b>
<b>Debt Service Reserve Fund 2015</b>												
38145C752	10349	06DSRF15	Goldman Sachs IIa Fed Port	Amort	7,301.89	0.006		100.000	11/30/2020	7,301.89	7,301.89	<b>7,301.89</b>
912796UC1	10829	06DSRF15	U.S. Treasury	Fair	12,756,000.00	0.098	01/28/2021	99.987	11/30/2020	12,754,417.24	12,754,006.48	<b>12,754,417.24</b>
<b>Subtotal</b>					<b>12,763,301.89</b>	<b>0.098</b>				<b>12,761,719.13</b>	<b>12,761,308.37</b>	<b>12,761,719.13</b>
<b>Debt Service Reserve Fund 2017</b>												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	10,259.89	0.006		100.000	11/30/2020	10,259.89	10,259.89	<b>10,259.89</b>
912796UC1	10830	06DSRF17	U.S. Treasury	Fair	30,639,000.00	0.098	01/28/2021	99.987	11/30/2020	30,635,198.31	30,634,211.72	<b>30,635,198.31</b>
<b>Subtotal</b>					<b>30,649,259.89</b>	<b>0.098</b>				<b>30,645,458.20</b>	<b>30,644,471.61</b>	<b>30,645,458.20</b>
<b>Debt Service Reserve Fund 19A</b>												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	5,928.82	0.006		100.000	11/30/2020	5,928.82	5,928.82	<b>5,928.82</b>
912796UC1	10831	06DSRF19A	U.S. Treasury	Fair	3,846,500.00	0.098	01/28/2021	99.987	11/30/2020	3,846,022.73	3,845,898.87	<b>3,846,022.73</b>
<b>Subtotal</b>					<b>3,852,428.82</b>	<b>0.098</b>				<b>3,851,951.55</b>	<b>3,851,827.69</b>	<b>3,851,951.55</b>
<b>Total</b>					<b>347,312,433.54</b>	<b>0.775</b>				<b>349,196,650.01</b>	<b>347,711,549.46</b>	<b>349,196,650.01</b>

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**  
**TOLL TRAFFIC AND REVENUE STATISTICS (November 2020)**

**Summary:** The Commission experienced a decrease in total toll revenue for November 2020 in comparison to the November 2019 traffic and revenue statistics. Total toll traffic also reflected a decrease for the month.

**Analysis of November 2020 / November 2019 toll revenue data comparison:**

- An overall toll revenue decrease of 6.88 percent was recorded at the Commission's eight toll bridges for the month of November.
- Commercial-vehicle toll revenue reflected a 0.97 percent increase.
- Passenger-vehicle toll revenue generated a 26.19 percent decrease.

**Analysis of November 2020 / November 2019 traffic data comparison:**

- Total toll traffic decreased by 913,598 vehicles, or 22.42 percent for the month.
- Commercial-vehicle traffic increased by 3,602 vehicles, or 0.67 percent.
- Passenger-vehicle toll traffic decreased by 917,200 vehicles, or 25.95 percent.
- Average daily toll traffic for the Commission's eight toll bridges for November 2020 was 105,362 total vehicles as compared to the 135,815 total vehicles recorded on the toll bridges in November 2019.
- Total recorded westbound traffic volume at the Commission's vehicular toll supported bridges for November 2020 decreased by 216,243 vehicles, or 12.18 percent when compared to November 2019. Average daily westbound traffic on the toll supported bridges was 51,981 vehicles in November 2020 as compared to 59,189 vehicles in November 2019.

*[It should be noted that the Scudder Falls Bridge converted from a toll supported bridge to a toll bridge on July 14, 2019].*

### Traffic analysis for 2020 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting a 13.98 percent decrease for the first eleven months of 2020 as compared to the same period in 2019. Commission YTD toll revenue is reflecting a 1.13 percent decrease through the first eleven months of 2020.

YTD Toll Traffic and Revenue Analysis		
Total Toll Traffic Change	SFB Toll Traffic Change	Non-AET TB Traffic Change
-5,729,892	1,608,046	-7,337,938
-13.98%	5.49%	-19.47%
Total Toll Revenue Change	SFB Toll Revenue Change	Non-AET TB Toll Revenue Change
-\$1,469,921.56	\$4,537,746.05	-\$6,007,667.61
-1.13%	3.76%	-4.89%

- Westbound traffic on the toll supported bridges is reflecting a 29.60 percent decrease through the first eleven months of 2020 as compared to the same period in 2019.

### REGION REVIEW:

#### Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 24.36 percent decrease for November 2020 when compared to November 2019 as the result of the decrease of 203,449 cars and the increase of 7,046 trucks. The Scudder Falls Bridge (SFB) recorded a 38.95 percent decrease for the month of November 2020 compared to November 2019 due to the combined decreases of 265,686 cars and 3,382 trucks. At New Hope-Lambertville (NHL), decreases of 49,188 cars and 1,178 trucks generated an overall decrease of 31.58 percent in total toll traffic for November 2020 as compared to November 2019.

#### Central Region

The I-78 Toll Bridge recorded a decrease of 18.52 percent in total toll traffic for the month of November 2020 when compared to November 2019 as the result of the decrease of 185,109 cars and the increase of 3,421 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the decrease of 91,394 passenger vehicles combined with the decrease of 989 trucks resulted in a 20.50 percent decrease in total toll traffic for November 2020 as compared to November 2019.



## **Northern Region**

Portland-Columbia (PC) recorded a 17.65 percent decrease in total toll traffic during November 2020 compared to November 2019 as the result of the combined decreases of 16,771 automobiles and 2,248 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 97,589 passenger vehicles combined with the increase of 537 trucks generated an overall decrease of 12.45 percent in total toll traffic for November 2020 when compared to November 2019. At Milford-Montague (MM), the decreases of 8,014 passenger vehicles and the increase of 395 trucks produced a 7.72 percent decrease in total toll traffic for November 2020 as compared to November 2019.

**E-ZPass Penetration Rates**

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of November, 2020 and November, 2019, and the year-to-date periods ending November 30, 2020 and November 30, 2019.

		<b><i>E-ZPass</i> PENETRATION RATES</b>					
		<b>Nov. 2020</b>	<b>Nov. 2019</b>	<b>Change in Monthly Percentage</b>	<b>YTD 2020</b>	<b>YTD 2019</b>	<b>Change in YTD Percentage</b>
<b>All Toll Bridges</b>	Cars	75.73	75.09	0.64	77.31	72.45	4.86
	Trucks	92.37	90.67	1.70	92.74	90.32	2.42
	<b>Total</b>	78.59	77.16	1.43	79.91	74.94	4.97
<b>Trenton - Morrisville</b>	Cars	70.39	69.18	1.21	72.61	68.80	3.81
	Trucks	92.17	91.25	0.92	93.16	91.38	1.78
	<b>Total</b>	72.97	70.97	2.00	74.91	70.49	4.42
<b>Scudder Falls</b>	Cars	89.95	90.00	-0.05	90.05	87.54	2.51
	Trucks	87.48	84.44	3.04	85.31	82.82	2.49
	<b>Total</b>	89.75	89.70	0.05	89.67	87.27	2.40
<b>New Hope - Lambertville</b>	Cars	86.50	85.40	1.10	87.33	84.64	2.69
	Trucks	89.94	88.42	1.52	91.04	88.21	2.83
	<b>Total</b>	86.77	85.59	1.18	87.65	84.87	2.78
<b>I-78</b>	Cars	74.78	74.04	0.74	76.00	73.21	2.79
	Trucks	93.63	91.68	1.95	94.00	91.03	2.97
	<b>Total</b>	81.11	78.80	2.31	82.02	77.99	4.03
<b>Easton - Phillipsburg</b>	Cars	72.69	70.82	1.87	74.71	70.17	4.54
	Trucks	85.69	85.69	0.00	87.81	84.73	3.08
	<b>Total</b>	73.58	71.67	1.91	75.63	71.02	4.61
<b>Portland - Columbia</b>	Cars	66.50	64.50	2.00	68.86	64.03	4.83
	Trucks	90.67	91.24	-0.57	91.86	91.72	0.14
	<b>Total</b>	68.50	66.87	1.63	70.80	66.51	4.29
<b>Delaware Water Gap</b>	Cars	74.16	71.39	2.77	75.83	70.43	5.40
	Trucks	92.85	91.43	1.42	93.26	90.80	2.46
	<b>Total</b>	77.56	74.57	2.99	78.96	73.65	5.31
<b>Milford - Montague</b>	Cars	69.23	66.11	3.12	71.60	65.60	6.00
	Trucks	86.64	84.30	2.34	89.96	82.51	7.45
	<b>Total</b>	69.89	66.68	3.21	72.13	66.15	5.98

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2020

JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		MONTH OF NOVEMBER 2020 30 DAYS		MONTH OF NOVEMBER 2019 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
35,283,621	\$ 36,814,190.75	29,308,656	\$ 31,296,916.35	Passenger	2,617,594	\$ 2,789,722.55	3,534,794	\$ 3,805,831.90
-	(1,357,475.60)	-	(1,198,409.13)	Discounts *	-	(123,452.00)	-	(193,517.05)
35,283,621	\$ 35,456,715.15	29,308,656	\$ 30,098,507.22	TOTAL PASSENGER	2,617,594	\$ 2,666,270.55	3,534,794	\$ 3,612,314.85
972,481	6,314,231.00	1,088,292	7,116,980.15	2-Axle Trucks	102,521	669,845.40	97,095	635,436.45
402,461	4,779,747.27	372,502	4,453,171.94	3-Axle Trucks	33,593	401,430.07	40,878	487,164.30
486,232	7,672,203.10	486,309	7,693,096.60	4-Axle Trucks	40,044	632,728.30	47,073	744,562.60
3,723,310	73,059,980.86	3,875,965	76,305,462.20	5-Axle Trucks	356,935	7,024,759.09	343,021	6,742,386.38
117,464	2,730,705.45	124,651	2,897,350.50	6-Axle Trucks	9,900	230,123.40	11,339	263,739.15
3,238	97,881.21	2,540	76,973.87	7-Axle Trucks	270	8,233.31	255	7,613.30
-	-	-	-	Permits	-	-	-	-
5,705,186	\$ 94,654,748.89	5,950,259	\$ 98,543,035.26	TOTAL TRUCKS	543,263	\$ 8,967,119.57	539,661	\$ 8,880,902.18
40,988,807	\$ 130,111,464.04	35,258,915	\$ 128,641,542.48	TOTAL TOLL VEHICLES	3,160,857	\$ 11,633,390.12	4,074,455	12,493,217.03
122,721	\$ 389,555.28	105,250	\$ 384,004.60	DAILY AVERAGE	105,362	\$ 387,779.67	135,815	\$ 416,440.57
YTD Rate Change with SFB Traffic		YTD Rate Change without SFB Traffic		MTD Rate Change Traffic				
Traffic (toll)	-13.98%	Traffic (toll)	-19.47%	Traffic (toll)		-22.42%		
Autos	-16.93%	Autos	-22.95%	Autos		-25.95%		
Trucks	4.30%	Trucks	0.84%	Trucks		0.67%		
Revenue	-1.13%	Revenue	-4.89%	Revenue		-6.88%		
Autos	-15.11%	Autos	-22.57%	Autos		-26.19%		
Trucks	4.11%	Trucks	1.11%	Trucks		0.97%		

NOTE: As a result of the ongoing COVID-19 outbreak, both total toll traffic and revenue for Commission bridges decreased compared to November 2019.

NOTE: The Scudder Falls Bridge began toll collections on Sunday, July 14, 2019. SFB traffic and toll revenue is included in the monthly and YTD totals and calculations above. Prior to July 14, 2019, the Scudder Falls Bridge operated as a toll-supported bridge.

\* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2020

JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2020 30 DAYS		MONTH OF NOVEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
8,284,139	\$ 8,316,041.00	6,034,717	\$ 6,069,095.00	Passenger	537,605	\$ 540,854.00	741,054	\$ 743,834.00
	(291,375.56)		(220,004.57)	Discounts *		(22,856.02)		(35,409.10)
8,284,139	\$ 8,024,665.44	6,034,717	\$ 5,849,090.43	TOTAL PASSENGER	537,605	\$ 517,997.98	741,054	\$ 708,424.90
240,846	1,554,489.30	296,626	1,913,942.55	2-Axle Trucks	29,012	186,907.50	23,066	148,822.05
101,580	1,207,988.40	95,390	1,136,324.40	3-Axle Trucks	8,264	98,589.60	10,465	124,486.80
76,456	1,210,923.20	85,877	1,361,142.40	4-Axle Trucks	8,108	128,728.00	6,964	110,252.80
246,689	4,837,708.00	282,743	5,561,734.00	5-Axle Trucks	26,655	523,906.00	24,444	479,058.00
1,846	43,744.80	2,461	58,147.20	6-Axle Trucks	189	4,459.20	242	5,676.00
181	5,212.40	167	4,848.40	7-Axle Trucks	19	545.20	20	675.60
				Permits				
667,598	\$ 8,860,066.10	763,264	\$ 10,036,138.95	TOTAL TRUCKS	72,247	\$ 943,135.50	65,201	\$ 868,971.25
8,951,737	\$ 16,884,731.54	6,797,981	\$ 15,885,229.38	TOTAL TOLL VEHICLES	609,852	\$ 1,461,133.48	806,255	\$ 1,577,396.15
26,802	\$ 50,553.09	20,292	\$ 47,418.60	DAILY AVERAGE	20,328	\$ 48,704.45	26,875	\$ 52,579.87
<b>Rate Change</b>				<b>Rate Change</b>				
<b>Traffic (toll)</b>		-24.06%		<b>Traffic (toll)</b>		-24.36%		
Autos		-27.15%		Autos		-27.45%		
Trucks		14.33%		Trucks		10.81%		
<b>Revenue</b>		-5.92%		<b>Revenue</b>		-7.37%		
Autos		-27.11%		Autos		-26.88%		
Trucks		13.27%		Trucks		8.53%		

NOTE: Higher E-ZPass toll rates at the Scudder Falls Toll Bridge has resulted in some diversion to Trenton-Morrisville.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2020

JANUARY 1, 2019 NOVEMBER 30, 2019 140 DAYS		JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2020 30 DAYS		MONTH OF NOVEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,111,893	\$ 4,424,947.75	4,521,281	\$ 6,283,979.35	Passenger	387,284	\$ 539,030.55	652,970	\$ 906,335.90
	(110,707.44)		(298,391.81)	Discounts *		(31,403.66)		(42,879.35)
3,111,893	\$ 4,314,240.31	4,521,281	\$ 5,985,587.54	TOTAL PASSENGER	387,284	\$ 507,626.89	652,970	\$ 863,456.55
74353	530,796.85	153,936	1,093,795.45	2-Axle Trucks	14,577	103,206.60	15,211	108,162.30
16876	216,179.67	39,069	500,602.34	3-Axle Trucks	3,395	43,426.87	3,565	45,650.70
14945	255,025.50	25,637	438,754.20	4-Axle Trucks	2,155	36,785.90	2,459	41,953.00
84652	1,812,970.86	169,672	3,617,332.20	5-Axle Trucks	14,073	298,965.09	16,298	348,288.38
1301	33,770.25	2,266	58,239.30	6-Axle Trucks	203	5,154.60	258	6,718.35
218	6,710.81	423	13,129.27	7-Axle Trucks	41	1,245.31	35	1,076.50
				Permits				
192,345	\$ 2,855,453.94	391,003	\$ 5,721,852.76	TOTAL TRUCKS	34,444	\$ 488,784.37	37,826	\$ 551,849.23
3,304,238	\$ 7,169,694.25	4,912,284	\$ 11,707,440.30	TOTAL TOLL VEHICLES	421,728	\$ 996,411.26	690,796	\$ 1,415,305.78
23,602	\$ 51,212.10	14,664	\$ 34,947.58	DAILY AVERAGE	14,058	\$ 33,213.71	23,027	\$ 47,176.86
<b>Rate Change</b>				<b>Rate Change</b>				
<b>Traffic (toll)</b>		48.67%		<b>Traffic (toll)</b>		-38.95%		
Autos		45.29%		Autos		-40.69%		
Trucks		103.28%		Trucks		-8.94%		
<b>Revenue</b>		63.29%		<b>Revenue</b>		-29.60%		
Autos		38.74%		Autos		-41.21%		
Trucks		100.38%		Trucks		-11.43%		

NOTE: The Scudder Falls Toll Bridge began toll collection on Sunday, July 14, 2019. As of 11/30/2019, SFB only had 140 days of toll transaction.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2020

JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2020 30 DAYS		MONTH OF NOVEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,650,426	\$ 1,662,610.00 (86,153.56)	1,094,434	\$ 1,106,464.00 (62,400.75)	Passenger Discounts *	100,425	\$ 101,554.00 (6,592.93)	149,613	\$ 150,615.00 (8,856.05)
1,650,426	\$ 1,576,456.44	1,094,434	\$ 1,044,063.25	TOTAL PASSENGER	100,425	\$ 94,961.07	149,613	\$ 141,758.95
53,074	342,340.70	43,931	283,742.55	2-Axle Trucks	3,989	25,751.05	4,576	29,522.35
12,484	148,438.80	13,279	158,379.60	3-Axle Trucks	814	9,706.80	1,020	12,138.00
11,371	178,371.20	11,071	173,873.60	4-Axle Trucks	836	13,104.00	1,062	16,684.80
35,573	699,988.00	34,301	675,632.00	5-Axle Trucks	2,937	57,812.00	3,081	60,648.00
1,650	37,888.80	1,777	40,533.60	6-Axle Trucks	139	3,187.20	157	3,616.80
26	728.00	34	960.80	7-Axle Trucks	4	109.20	1	28.00
				Permits	-	-	-	-
114,178	\$ 1,407,755.50	104,393	\$ 1,333,122.15	TOTAL TRUCKS	8,719	\$ 109,670.25	9,897	\$ 122,637.95
1,764,604	\$ 2,984,211.94	1,198,827	\$ 2,377,185.40	TOTAL TOLL VEHICLES	109,144	\$ 204,631.32	159,510	\$ 264,396.90
5,283	\$ 8,934.77	3,579	\$ 7,096.08	DAILY	3,638	\$ 6,821.04	5,317	\$ 8,813.23
<b>Rate Change</b>				<b>Rate Change</b>				
<b>Traffic (toll)</b>				<b>Traffic (toll)</b>				
Autos				Autos				
Trucks				Trucks				
<b>Revenue</b>				<b>Revenue</b>				
Autos				Autos				
Trucks				Trucks				

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2020

JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS			JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS			MONTH OF NOVEMBER 2020 30 DAYS			MONTH OF NOVEMBER 2019 30 DAYS				
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS		NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
7,896,287	\$	7,967,427.00 (309,116.14)	5,834,452	\$	5,904,562.00 (214,633.10)	Passenger Discounts *		531,118	\$	537,636.00 (21,982.50)	716,227	\$	722,080.00 (38,480.95)
7,896,287	\$	7,658,310.86	5,834,452	\$	5,689,928.90	TOTAL PASSENGER		531,118	\$	515,653.50	716,227	\$	683,599.05
274,227		1,762,231.90	270,405		1,741,000.30	2-Axle Trucks		25,376		163,354.10	25,544		164,238.10
141,130		1,663,945.20	123,162		1,453,512.00	3-Axle Trucks		11,933		140,787.60	13,930		164,130.00
218,580		3,427,619.20	236,164		3,709,356.80	4-Axle Trucks		18,795		294,428.80	21,412		336,443.20
2,179,808		42,649,590.00	2,217,012		43,439,176.00	5-Axle Trucks		205,401		4,026,232.00	195,926		3,831,038.00
78,989		1,831,574.40	85,555		1,983,482.40	6-Axle Trucks		6,586		152,649.60	7,879		182,695.20
1,413		42,222.00	1,173		35,211.60	7-Axle Trucks		143		4,392.40	122		3,579.20
						Permits							
2,894,147	\$	51,377,182.70	2,933,471	\$	52,361,739.10	TOTAL TRUCKS		268,234	\$	4,781,844.50	264,813	\$	4,682,123.70
10,790,434	\$	59,035,493.56	8,767,923	\$	58,051,668.00	TOTAL TOLL VEHICLES		799,352	\$	5,297,498.00	981,040	\$	5,365,722.75
32,307	\$	176,752.97	26,173	\$	173,288.56	DAILY AVERAGE		26,645	\$	176,583.27	32,701	\$	178,857.43
Rate Change													
Traffic (toll)		-18.74%									Traffic (toll)		-18.52%
Autos		-26.11%									Autos		-25.85%
Trucks		1.36%									Trucks		1.29%
Revenue		-1.67%									Revenue		-1.27%
Autos		-25.70%									Autos		-24.57%
Trucks		1.92%									Trucks		2.13%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2020

JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2020 30 DAYS		MONTH OF NOVEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
4,641,022	\$ 4,667,775.00 (176,149.35)	3,631,213	\$ 3,657,646.00 (130,676.28)	Passenger Discounts *	333,651	\$ 335,898.00 (13,190.70)	425,045	\$ 427,101.00 (20,188.08)
4,641,022	\$ 4,491,625.65	3,631,213	\$ 3,526,969.72	<b>TOTAL PASSENGER</b>	333,651	\$ 322,707.30	425,045	\$ 406,912.92
105,923	683,898.15	104,972	678,128.75	<b>2-Axle Trucks</b>	9,898	64,012.65	9,865	63,661.65
37,503	445,639.20	32,734	389,652.00	<b>3-Axle Trucks</b>	2,740	32,665.20	3,460	41,113.20
32,835	520,214.40	29,153	460,638.40	<b>4-Axle Trucks</b>	2,392	37,848.00	2,931	46,419.20
110,740	2,178,850.00	105,800	2,080,580.00	<b>5-Axle Trucks</b>	9,508	187,162.00	9,266	182,060.00
1,083	25,538.40	899	21,196.80	<b>6-Axle Trucks</b>	86	2,023.20	99	2,330.40
45	1,256.80	37	1,037.20	<b>7-Axle Trucks</b>	10	280.00	2	56.00
-				<b>Permits</b>	-		-	
288,129	\$ 3,855,396.95	273,595	\$ 3,631,233.15	<b>TOTAL TRUCKS</b>	24,634	\$ 323,991.05	25,623	\$ 335,640.45
4,929,151	\$ 8,347,022.60	3,904,808	\$ 7,158,202.87	<b>TOTAL TOLL VEHICLES</b>	358,285	\$ 646,698.35	450,668	\$ 742,553.37
14,758	\$ 24,991.09	11,656	\$ 21,367.77	<b>DAILY AVERAGE</b>	11,943	\$ 21,556.61	15,022	\$ 24,751.78
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>					<b>Traffic (toll)</b>			
Autos					Autos			
Trucks					Trucks			
<b>Revenue</b>					<b>Revenue</b>			
Autos					Autos			
Trucks					Trucks			



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2020

JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2020 30 DAYS		MONTH OF NOVEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,125,717	\$ 1,137,507.00 (50,379.87)	953,420	\$ 965,234.00 (35,417.48)	Passenger Discounts *	81,386	\$ 82,335.00 (3,224.84)	98,157	\$ 99,049.00 (5,421.24)
1,125,717	\$ 1,087,127.13	953,420	\$ 929,816.52	TOTAL PASSENGER	81,386	\$ 79,110.16	98,157	\$ 93,627.76
21,278	137,486.05	21,400	138,584.55	2-Axle Trucks	1,864	12,076.35	1,849	11,953.50
8,528	101,551.20	7,771	92,790.00	3-Axle Trucks	748	8,922.00	692	8,220.00
42,384	675,200.00	23,987	382,638.40	4-Axle Trucks	1,616	25,729.60	4,037	64,395.20
38,104	753,096.00	34,512	681,896.00	5-Axle Trucks	3,085	60,944.00	2,955	58,338.00
545	12,926.40	179	4,276.80	6-Axle Trucks	8	192.00	36	854.40
31	865.20	7	200.00	7-Axle Trucks	1	28.00	1	28.00
				Permits				
110,870	\$ 1,681,124.85	87,856	\$ 1,300,385.75	TOTAL TRUCKS	7,322	\$ 107,891.95	9,570	\$ 143,789.10
1,236,587	\$ 2,768,251.98	1,041,276	\$ 2,230,202.27	TOTAL TOLL VEHICLES	88,708	\$ 187,002.11	107,727	\$ 237,416.86
3,702	\$ 8,288.18	3,108	\$ 6,657.32	DAILY AVERAGE	2,957	\$ 6,233.40	3,591	\$ 7,913.90
Rate Change							Rate Change	
Traffic (toll)							Traffic (toll)	
Autos							Autos	
Trucks							Trucks	
Revenue							Revenue	
Autos							Autos	
Trucks							Trucks	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2020

JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2020 30 DAYS		MONTH OF NOVEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
7,447,186	\$ 7,499,209.00	6,201,100	\$ 6,257,987.00	Passenger	558,562	\$ 563,753.00	656,151	\$ 660,312.00
-	(284,885.28)	-	(202,484.81)	Discounts *	-	(20,898.50)	-	(36,480.51)
7,447,186	\$ 7,214,323.72	6,201,100	\$ 6,055,502.19	TOTAL PASSENGER	558,562	\$ 542,854.50	656,151	\$ 623,831.49
183,696	1,180,206.30	177,164	1,140,014.20	2-Axle Trucks	15,920	102,408.80	15,563	99,944.00
79,539	938,524.80	57,260	675,988.80	3-Axle Trucks	5,378	63,490.80	7,283	85,908.00
86,183	1,349,724.80	70,884	1,110,880.00	4-Axle Trucks	5,866	91,750.40	7,924	123,972.80
1,017,379	19,922,936.00	1,022,127	20,055,246.00	5-Axle Trucks	94,311	1,850,660.00	90,170	1,765,524.00
31,865	740,836.80	31,406	728,887.20	6-Axle Trucks	2,679	62,217.60	2,653	61,488.00
1,318	40,718.00	692	21,390.60	7-Axle Trucks	50	1,577.20	74	2,170.00
				Permits				
1,399,980	\$ 24,172,946.70	1,359,533	\$ 23,732,406.80	TOTAL TRUCKS	124,204	\$ 2,172,104.80	123,667	\$ 2,139,006.80
8,847,166	\$ 31,387,270.42	7,560,633	\$ 29,787,908.99	TOTAL TOLL VEHICLES	682,766	\$ 2,714,959.30	779,818	\$ 2,762,838.29
26,489	\$ 93,973.86	22,569	\$ 88,919.13	DAILY AVERAGE	22,759	\$ 90,498.64	25,994	\$ 92,094.61
<b>Rate Change</b>					<b>Rate Change</b>			
<b>Traffic (toll)</b>		-14.54%			<b>Traffic (toll)</b>		-12.45%	
Autos		-16.73%			Autos		-14.87%	
Trucks		-2.89%			Trucks		0.43%	
<b>Revenue</b>		-5.10%			<b>Revenue</b>		-1.73%	
Autos		-16.06%			Autos		-12.98%	
Trucks		-1.82%			Trucks		1.55%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2020

JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2020 30 DAYS		MONTH OF NOVEMBER 2019 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,126,951	\$ 1,138,674.00	1,038,039	\$ 1,051,949.00	Passenger	87,563	\$ 88,662.00	95,577	\$ 96,505.00
	(48,708.40)		(34,400.33)	Discounts *		(3,302.85)		(5,801.77)
1,126,951	\$ 1,089,965.60	1,038,039	\$ 1,017,548.67	TOTAL PASSENGER	87,563	\$ 85,359.15	95,577	\$ 90,703.23
19,084	122,781.75	19,858	127,771.80	2-Axle Trucks	1,885	12,128.35	1,421	9,132.50
4,821	57,480.00	3,837	45,922.80	3-Axle Trucks	321	3,841.20	463	5,517.60
3,478	55,124.80	3,536	55,812.80	4-Axle Trucks	276	4,353.60	284	4,441.60
10,365	204,842.00	9,798	193,866.00	5-Axle Trucks	965	19,078.00	881	17,432.00
185	4,425.60	108	2,587.20	6-Axle Trucks	10	240.00	15	360.00
6	168.00	7	196.00	7-Axle Trucks	2	56.00		
				Permits	-	-		
37,939	\$ 444,822.15	37,144	\$ 426,156.60	TOTAL TRUCKS	3,459	\$ 39,697.15	3,064	\$ 36,883.70
1,164,890	\$ 1,534,787.75	1,075,183	\$ 1,443,705.27	TOTAL TOLL VEHICLES	91,022	\$ 125,056.30	98,641	\$ 127,586.93
3,488	\$ 4,595.17	3,210	\$ 4,309.57	DAILY AVERAGE	3,034	\$ 4,168.54	3,288	\$ 4,252.90
Rate Change					Rate Change			
Traffic (toll)					Traffic (toll)			
Autos					Autos			
Trucks					Trucks			
Revenue					Revenue			
Autos					Autos			
Trucks					Trucks			



## Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

November 2020

Bridge	Westbound Volume					
	November 2020	November 2019	% Change	YTD 2020	YTD 2019	% Change
Lower Trenton	350,783	385,888	-9.10%	3,966,120	4,202,391	-5.62%
Calhoun Street	250,370	279,252	-10.34%	2,888,049	3,159,433	-8.59%
Scudder Falls <sup>1</sup>	N/A	N/A	N/A	N/A	5,331,348	N/A
Washington Crossing	109,759	148,316	-26.00%	1,251,319	1,509,547	-17.11%
New Hope - Lambertville	195,055	223,229	-12.62%	1,866,887	2,107,906	-11.43%
Centre Bridge - Stockton	71,881	82,515	-12.89%	804,310	888,103	-9.44%
Uhlerstown - Frenchtown	78,056	104,409	-25.24%	891,964	1,115,653	-20.05%
Upper Black Eddy - Milford	52,625	56,099	-6.19%	558,056	619,530	-9.92%
Riegelsville	43,693	49,374	-11.51%	498,153	571,249	-12.80%
Northampton Street	322,997	356,377	-9.37%	3,652,226	4,072,589	-10.32%
Riverton - Belvidere	84,221	90,224	-6.65%	957,223	1,043,117	-8.23%
<b>Total</b>	<b>1,559,440</b>	<b>1,775,683</b>	<b>-12.18%</b>	<b>17,334,307</b>	<b>24,620,866</b>	<b>-29.60%</b>

**Notes:**

1. Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

*On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5, 2020.*

*On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9, 2020.*



## Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts November 2020

Bridge	Eastbound				Westbound				Total Volume	
	November 2020		November 2019		November 2020		November 2019		November 2020	November 2019
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	71,151	16.86%	80,797	17.31%	350,783	83.14%	385,888	82.69%	421,934	466,685
Calhoun Street	133,315	34.75%	176,822	38.77%	250,370	65.25%	279,252	61.23%	383,685	456,074
Washington Crossing	54,315	33.10%	76,560	34.05%	109,759	66.90%	148,316	65.95%	164,074	224,876
New Hope-Lambertville	132,250	40.41%	162,321	42.10%	195,055	59.59%	223,229	57.90%	327,305	385,550
Centre Bridge-Stockton	60,192	45.57%	71,586	46.45%	71,881	54.43%	82,515	53.55%	132,073	154,101
Uhlerstown-Frenchtown	40,099	33.94%	50,982	32.81%	78,056	66.06%	104,409	67.19%	118,155	155,391
Upper Black Eddy-Milford	44,173	45.63%	48,348	46.29%	52,625	54.37%	56,099	53.71%	96,798	104,447
Riegelsville	40,493	48.10%	45,450	47.93%	43,693	51.90%	49,374	52.07%	84,186	94,824
Northampton Street	128,353	28.44%	142,278	28.53%	322,997	71.56%	356,377	71.47%	451,350	498,655
Riverton-Belvidere <sup>2</sup>	47,660	36.14%	54,678	37.73%	84,221	63.86%	90,224	62.27%	131,881	144,902
<b>Total</b>	<b>752,001</b>	<b>32.53%</b>	<b>909,822</b>	<b>33.88%</b>	<b>1,559,440</b>	<b>67.47%</b>	<b>1,775,683</b>	<b>66.12%</b>	<b>2,311,441</b>	<b>2,685,505</b>

**NOTES:**

*On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5, 2020.*

*On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9, 2020.*

*This Table added in September 2020.*



## Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts

November 2020

Bridge	Total Volume					
	November 2020	November 2019	% Change	YTD 2020	YTD 2019	% Change
Lower Trenton	421,934	466,685	-9.59%	4,796,540	5,186,512	-7.52%
Calhoun Street	383,685	456,074	-15.87%	4,432,287	5,194,245	-14.67%
Scudder Falls <sup>1</sup>	N/A	N/A	N/A	N/A	9,688,012	N/A
Washington Crossing	164,074	224,876	-27.04%	1,886,495	2,446,542	-22.89%
New Hope-Lambertville	327,305	385,550	-15.11%	3,431,623	4,172,006	-17.75%
Centre Bridge - Stockton	132,073	154,101	-14.29%	1,519,995	1,671,163	-9.05%
Uhlerstown - Frenchtown	118,155	155,391	-23.96%	1,345,689	1,807,448	-25.55%
Upper Black Eddy - Milford	96,798	104,447	-7.32%	1,066,670	1,164,245	-8.38%
Riegelsville	84,186	94,824	-11.22%	950,769	1,083,858	-12.28%
Northampton Street	451,350	498,655	-9.49%	5,094,627	5,646,651	-9.78%
Riverton - Belvidere	131,881	144,902	-8.99%	1,513,733	1,714,167	-11.69%
<b>Total</b>	<b>2,311,441</b>	<b>2,685,505</b>	<b>-13.93%</b>	<b>26,038,428</b>	<b>39,774,849</b>	<b>-34.54%</b>

**Notes:**

1. Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

*On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5, 2020.*

*On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9, 2020.*



## Delaware River Joint Toll Bridge Commission

### Toll Bridge - Two Way Traffic Counts

November 2020

Bridge	Total Volume (all classes)					
	November 2020	November 2019	% Change	YTD 2020	YTD 2019	% Change
Trenton - Morrisville	1,420,215	1,788,216	-20.58%	15,961,024	20,805,592	-23.28%
Scudder Falls <sup>1</sup>	875,926	1,394,676	-37.20%	10,226,207	6,217,789	64.47%
New Hope - Lambertville	267,000	382,917	-30.27%	2,954,188	4,216,363	-29.94%
Interstate 78	1,652,547	2,026,663	-18.46%	17,984,867	22,210,986	-19.03%
Easton - Phillipsburg	911,694	1,092,397	-16.54%	10,161,281	11,976,612	-15.16%
Portland - Columbia	186,921	223,924	-16.52%	2,165,084	2,642,322	-18.06%
Delaware Water Gap	1,358,267	1,502,896	-9.62%	14,902,903	17,262,016	-13.67%
Milford - Montague <sup>2</sup>	201,414	213,757	-5.77%	2,357,926	2,538,151	-7.10%
<b>Total</b>	<b>6,873,984</b>	<b>8,625,446</b>	<b>-20.31%</b>	<b>76,713,480</b>	<b>87,869,831</b>	<b>-12.70%</b>

**Notes:**

1. Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge. July 2019 Traffic was only in the toll direction because the counter in the non-toll direction was not relocated until August 16, 2019, after closing of the old bridge.

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 21<sup>st</sup>, 2020

### STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled **“Budget vs Actual”** covering the month of November 2020 and the eleven months year-to-date (“YTD”) operations of fiscal year 2020 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense plus encumbrance totaled \$5,415,749 for the month of November. For the 2020 fiscal period, total expense plus encumbrances amounted to \$61,684,843, which represents 88.5% of YTD operating budget. The Employee Healthcare Benefit line item is under year-to-date budget by 32.4% due to lower utilization during the first half of year 2020.

During the month of November, we spent additional \$12,593 on COVID-19 related purchases. Since March 2020, we purchased \$115,213 Personal Protective Equipment (PPE) for our workers, \$20,998 for the glass panel installation at Scudder Falls Administration Building, \$62,025 laptops and software for employees to work from home, \$11,854 for secondary ESS Control Center and \$74,918 on cleaning supplies and other miscellaneous items. As of November 30<sup>th</sup>, the total amount for COVID-19 related expenses is \$285,008.

There was no other unusual expense during the month.



**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Eleven Months Ending November 30, 2020**

**TOTAL COMMISSION**

	<b>Annual Budget 2020</b>	<b>YTD Budget 2020</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
Regular Employee Salaries	\$24,456,320	22,585,671	\$1,917,080	\$22,038,066	\$0	\$2,418,254
Part-Time Employee Wages	297,720	274,409	9,875	88,055	0	209,665
Overtime Wages	510,224	458,427	12,209	191,555	0	318,669
Pension Contributions	7,979,210	7,365,449	576,279	6,960,894	0	1,018,316
FICA Contributions	2,029,856	1,873,719	136,698	1,761,517	0	268,339
Regular Employee Healthcare Benefits	12,550,142	11,503,783	667,528	7,775,995	0	4,774,147
Life Insurance Benefits	265,314	243,204	20,348	230,651	0	34,663
Unemployment Compensation Benefits	44,100	44,100	1,512	14,920	0	29,180
Utility Expense	951,789	886,818	41,063	572,257	82,768	296,764
Office Expense	290,973	275,893	10,682	127,302	20,651	143,019
Telecommunication Expense	1,504,850	1,386,135	121,658	1,234,071	0	270,779
Information Technology Expense	779,605	740,158	66,800	607,645	119,946	52,014
Professional Development/Meetings	496,468	465,507	9,166	141,336	73,416	281,716
Vehicle Maintenance Expense and Fuel	441,626	432,717	19,371	200,659	155,536	85,432
Operations Maintenance Expense	1,577,256	1,512,921	157,229	803,206	300,662	473,388
ESS Operating Maintenance Expense	1,405,000	1,287,917	80,521	953,513	0	451,487
Commission Expense	21,609	19,808	537	8,595	0	13,014
Toll Collection Expense	86,085	82,982	6,895	43,854	27,353	14,879
Uniform Expense	213,016	196,689	13,820	93,922	37,440	81,654
Business Insurance	3,623,007	3,320,963	301,135	3,065,269	0	557,738
Licenses & Inspections Expense	10,660	9,482	675	6,276	0	4,384
Advertising	58,919	55,480	360	7,652	0	51,267
Professional Services	1,582,480	1,456,857	114,692	1,265,880	0	316,600
State Police Bridge Security	6,134,013	5,647,660	505,459	5,614,091	0	519,922
EZPass Equipment/Maintenance	1,400,000	1,283,333	92,448	1,007,005	21,875	371,120
General Contingency	247,000	226,417	0	0	0	247,000
EZPass Operating Expense	6,553,364	6,040,589	518,008	6,031,013	0	522,352
<b>Total</b>	<b>\$75,510,604</b>	<b>\$69,677,089</b>	<b>\$5,402,046</b>	<b>\$60,845,197</b>	<b>\$839,646</b>	<b>\$13,825,760</b>

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Eleven Months Ending November 30, 2020**

**ADMINISTRATION\***

	<b>Annual Budget 2020</b>	<b>YTD Budget 2020</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,639,385	4,282,434	\$337,200	\$4,197,418	\$0	\$441,967
Overtime Wages	5,484	5,027	252	1,095	0	4,389
Pension Contributions	1,416,685	1,307,713	101,954	1,224,466	0	192,219
FICA Contributions	355,332	328,000	20,550	305,540	0	49,793
Regular Employee Healthcare Benefits	1,586,150	1,451,887	82,785	1,061,266	0	524,884
Life Insurance Benefits	49,913	45,754	3,843	41,996	0	7,918
Unemployment Compensation Benefits	44,100	44,100	1,512	14,920	0	29,180
Utility Expense	88,000	73,333	7,308	47,063	0	40,937
Office Expense	212,386	202,087	9,257	103,925	14,269	94,192
Telecommunication Expense	152,031	138,746	12,659	105,442	0	46,590
Information Technology Expense	763,000	725,002	66,800	607,645	119,946	35,409
Professional Development/Meetings	139,105	135,445	2,337	75,166	0	63,939
Vehicle Maintenance Expense and Fuel	22,712	20,064	0	402	3,251	19,059
Operations Maintenance Expense	110,000	92,666	3,557	28,483	3,903	77,614
Commission Expense	21,609	19,808	537	8,595	0	13,014
Uniform Expense	10,000	9,091	2,758	6,078	0	3,922
Business Insurance	163,755	149,982	13,647	(102,088)	0	265,843
Advertising	58,919	55,480	360	7,652	0	51,267
Professional Services	1,340,480	1,235,023	88,991	1,086,262	0	254,218
General Contingency	247,000	226,417	0	0	0	247,000
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$11,426,047</b>	<b>\$10,548,060</b>	<b>\$756,307</b>	<b>\$8,821,325</b>	<b>\$141,369</b>	<b>\$2,463,353</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			11,057	123,841		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$11,057</b>	<b>\$123,841</b>		
<b>TOTAL EXPENSES</b>			<b>\$767,364</b>	<b>\$8,945,166</b>		

\* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Eleven Months Ending November 30, 2020**

**ADMINISTRATION - OPERATIONS\***

	<b>Annual Budget 2020</b>	<b>YTD Budget 2020</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$3,192,062	2,953,710	\$350,193	\$2,871,873	\$0	\$320,189
Overtime Wages	37,000	33,917	2,509	24,796	0	12,204
Pension Contributions	1,349,278	1,245,492	99,099	1,198,906	0	150,372
FICA Contributions	338,425	312,394	22,641	307,260	0	31,166
Regular Employee Healthcare Benefits	1,561,329	1,431,277	82,748	959,015	0	602,314
Life Insurance Benefits	44,468	40,762	3,613	40,474	0	3,994
Office Expense	40,862	37,750	339	7,323	5,295	28,245
Telecommunication Expense	154,743	141,848	15,281	94,883	0	59,860
Professional Development/Meetings	327,529	301,822	6,743	62,941	73,416	191,172
Vehicle Maintenance Expense and Fuel	1,000	917	0	560	0	440
ESS Operating Maintenance Expense	1,405,000	1,287,917	80,521	953,513	0	451,487
Toll Collection Expense	294	270	0	0	0	294
Uniform Expense	23,564	21,600	352	9,450	4,808	9,306
Business Insurance	81,441	74,654	7,024	77,312	0	4,129
Professional Services	242,000	221,834	25,701	179,618	0	62,382
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$8,798,996</b>	<b>\$8,106,163</b>	<b>\$696,764</b>	<b>\$6,787,923</b>	<b>\$83,519</b>	<b>\$1,927,554</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			(83,609)	(936,452)		
Toll Operation Allocation			(61,137)	(710,233)		
Bridge Maint Allocation			(49,559)	(590,858)		
Maint/Toll Allocation			(18,225)	(224,318)		
PSBS Allocation			(274,384)	(3,161,207)		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>(\$486,914)</b>	<b>(\$5,623,068)</b>		
<b>TOTAL EXPENSES</b>			<b>\$209,850</b>	<b>\$1,164,855</b>		

\* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Eleven Months Ending November 30, 2020**

**SOUTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2020</b>	<b>YTD Budget 2020</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$3,841,745	3,546,698	\$320,909	\$3,780,686	\$0	\$61,058
Part-Time Employee Wages	56,525	53,883	1,513	18,955	0	37,569
Overtime Wages	95,424	84,124	3,747	47,685	0	47,739
Pension Contributions	1,200,837	1,108,469	83,300	1,007,766	0	193,071
FICA Contributions	307,826	284,148	23,906	290,247	0	17,579
Regular Employee Healthcare Benefits	2,172,536	1,991,602	115,311	1,327,421	0	845,115
Life Insurance Benefits	42,158	38,645	3,417	37,809	0	4,350
Utility Expense	357,985	342,570	11,125	212,586	42,842	102,557
Office Expense	13,641	12,773	394	4,683	394	8,563
Telecommunication Expense	172,021	163,654	11,087	143,358	0	28,662
Information Technology Expense	4,643	4,227	0	0	0	4,643
Professional Development/Meetings	5,926	5,552	0	14	0	5,912
Vehicle Maintenance Expense and Fuel	144,065	142,360	4,217	85,093	38,501	20,471
Operations Maintenance Expense	405,375	386,769	23,757	241,909	17,665	145,801
Toll Collection Expense	21,818	21,097	2,672	12,978	6,484	2,355
Uniform Expense	76,954	71,383	600	15,410	0	61,545
Business Insurance	1,058,591	970,375	87,824	967,213	0	91,378
Licenses & Inspections Expense	1,594	1,594	350	1,575	0	19
State Police Bridge Security	1,965,338	1,809,489	161,949	1,799,244	0	166,094
EZPass Equipment/Maintenance	481,475	441,352	32,483	353,813	3,649	124,013
EZPass Operating Expense	3,954,023	3,649,688	277,112	3,509,475	0	444,548
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$16,380,499</b>	<b>\$15,130,452</b>	<b>\$1,165,673</b>	<b>\$13,857,922</b>	<b>\$109,536</b>	<b>\$2,413,041</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			14,759	165,301		
Toll Operation Allocation			18,341	213,070		
Bridge Maint Allocation			12,390	147,714		
Maint/Toll Allocation			4,010	49,350		
PSBS Allocation			72,598	831,933		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$122,097</b>	<b>\$1,407,368</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,287,769</b>	<b>\$15,265,290</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Eleven Months Ending November 30, 2020**

**CENTRAL REGION TOLL BRIDGE**

	<b>Annual Budget 2020</b>	<b>YTD Budget 2020</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,296,014	3,966,684	\$303,232	\$3,804,886	\$0	\$491,128
Part-Time Employee Wages	126,055	115,550	4,329	34,275	0	91,780
Overtime Wages	102,372	93,841	1,075	33,845	0	68,527
Pension Contributions	1,341,508	1,238,319	98,363	1,190,000	0	151,508
FICA Contributions	348,473	321,668	23,082	291,652	0	56,821
Regular Employee Healthcare Benefits	2,358,930	2,162,473	126,744	1,446,044	0	912,886
Life Insurance Benefits	43,578	39,947	3,284	38,587	0	4,992
Utility Expense	249,705	232,409	11,821	152,976	22,055	74,674
Office Expense	11,708	11,203	246	3,703	246	7,760
Telecommunication Expense	427,767	393,457	36,041	369,972	0	57,795
Information Technology Expense	5,004	4,539	0	0	0	5,004
Professional Development/Meetings	13,442	12,794	86	2,266	0	11,176
Vehicle Maintenance Expense and Fuel	128,501	127,227	11,410	60,210	43,617	24,674
Operations Maintenance Expense	542,519	524,895	116,129	279,856	136,707	125,957
Toll Collection Expense	29,453	28,380	2,629	16,934	10,563	1,956
Uniform Expense	30,559	28,222	109	13,531	16,568	459
Business Insurance	963,223	882,954	79,972	881,000	0	82,223
Licenses & Inspections Expense	3,938	2,882	143	2,324	0	1,614
State Police Bridge Security	1,650,049	1,519,202	135,968	1,509,074	0	140,976
EZPass Equipment/Maintenance	409,272	375,166	27,485	299,380	2,433	107,459
EZPass Operating Expense	1,550,137	1,425,832	143,685	1,503,998	0	46,138
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$14,632,206</b>	<b>\$13,507,645</b>	<b>\$1,125,832</b>	<b>\$11,934,515</b>	<b>\$232,188</b>	<b>\$2,465,504</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			18,931	212,037		
Toll Operation Allocation			24,455	284,093		
Bridge Maint Allocation			14,868	177,257		
Maint/Toll Allocation			5,832	71,782		
PSBS Allocation			47,371	542,401		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$111,456</b>	<b>\$1,287,570</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,237,288</b>	<b>\$13,222,085</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Eleven Months Ending November 30, 2020**

**NORTHERN REGION TOLL BRIDGE**

	<b>Annual Budget 2020</b>	<b>YTD Budget 2020</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$4,350,545	4,016,780	\$322,891	\$3,932,567	\$0	\$417,978
Part-Time Employee Wages	104,140	94,892	2,008	23,596	0	80,544
Overtime Wages	156,470	138,809	4,014	67,961	0	88,510
Pension Contributions	1,374,640	1,268,902	99,835	1,207,813	0	166,827
FICA Contributions	353,830	326,613	24,913	304,393	0	49,436
Regular Employee Healthcare Benefits	2,359,658	2,164,172	125,914	1,442,616	0	917,042
Life Insurance Benefits	43,113	39,520	3,235	37,750	0	5,363
Utility Expense	168,187	156,301	7,400	109,414	17,871	40,902
Office Expense	11,415	11,199	447	7,234	447	3,734
Telecommunication Expense	352,762	323,365	26,854	304,490	0	48,273
Information Technology Expense	6,958	6,390	0	0	0	6,958
Professional Development/Meetings	4,608	4,524	0	950	0	3,658
Vehicle Maintenance Expense and Fuel	128,041	126,042	3,269	49,698	59,947	18,395
Operations Maintenance Expense	395,081	390,827	5,387	190,680	117,203	87,199
Toll Collection Expense	34,521	33,234	1,594	13,942	10,305	10,274
Uniform Expense	32,078	29,755	1,718	18,749	10,383	2,946
Business Insurance	855,340	784,061	71,025	782,696	0	72,643
Licenses & Inspections Expense	2,689	2,689	44	1,656	0	1,033
State Police Bridge Security	1,070,385	985,573	88,203	979,925	0	90,460
EZPass Equipment/Maintenance	481,475	441,352	32,481	353,812	3,642	124,021
EZPass Operating Expense	1,049,205	965,070	97,211	1,017,539	0	31,666
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$13,335,142</b>	<b>\$12,310,071</b>	<b>\$918,442</b>	<b>\$10,847,481</b>	<b>\$219,798</b>	<b>\$2,267,863</b>
<b>ADM OPS AIIOCATION</b>						
TES Allocation			19,181	214,837		
Toll Operation Allocation			18,341	213,070		
Bridge Maint Allocation			11,894	141,806		
Maint/Toll Allocation			4,374	53,836		
PSBS Allocation			71,056	813,601		
<b>ADM OPS AIIOCATION SUBTOTAL</b>			<b>\$124,846</b>	<b>\$1,437,150</b>		
<b>TOTAL EXPENSES</b>			<b>\$1,043,288</b>	<b>\$12,284,631</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Eleven Months Ending November 30, 2020**

**SOUTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2020</b>	<b>YTD Budget 2020</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$1,977,780	1,826,137	\$130,727	\$1,589,599	\$0	\$388,181
Part-Time Employee Wages	5,000	4,583	874	4,799	0	201
Overtime Wages	57,279	51,198	184	7,928	0	49,351
Pension Contributions	620,693	572,949	45,741	552,831	0	67,861
FICA Contributions	156,065	144,060	9,990	121,108	0	34,956
Regular Employee Healthcare Benefits	1,225,470	1,123,410	66,021	753,987	0	471,483
Life Insurance Benefits	19,771	18,123	1,382	16,512	0	3,259
Utility Expense	42,397	40,512	1,740	28,341	0	14,056
Telecommunication Expense	64,006	58,672	4,895	62,084	0	1,922
Professional Development/Meetings	3,361	3,081	0	0	0	3,361
Vehicle Maintenance Expense and Fuel	9,316	8,783	0	0	0	9,316
Operations Maintenance Expense	57,299	54,164	3,197	28,498	2,773	26,027
Uniform Expense	21,367	19,664	2,257	16,533	1,289	3,545
Business Insurance	277,668	254,529	23,094	254,523	0	23,145
Licenses & Inspections Expense	634	634	70	653	0	(19)
State Police Bridge Security	899,860	828,502	74,151	823,811	0	76,049
EZPass Equipment/Maintenance	13,889	12,732	0	0	6,081	7,808
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$5,451,854</b>	<b>\$5,021,733</b>	<b>\$364,323</b>	<b>\$4,261,207</b>	<b>\$10,144</b>	<b>\$1,180,503</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			9,845	110,272		
Bridge Maint Allocation			4,956	59,086		
Maint/Toll Allocation			2,005	24,675		
PSBS Allocation			44,251	516,139		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$61,058</b>	<b>\$710,172</b>		
<b>TOTAL EXPENSES</b>			<b>\$425,380</b>	<b>\$4,971,379</b>		

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Eleven Months Ending November 30, 2020**

**NORTHERN DIVISION TOLL SUPPORTED BRIDGES**

	<b>Annual Budget 2020</b>	<b>YTD Budget 2020</b>	<b>Expended For The Month</b>	<b>Expended Year To Date</b>	<b>Encumbered</b>	<b>Remaining Annual Budget</b>
<b>OPERATING EXPENSE</b>						
Regular Employee Salaries	\$2,158,788	1,993,228	\$151,927	\$1,861,036	\$0	\$297,752
Part-Time Employee Wages	6,000	5,500	1,150	6,430	0	(430)
Overtime Wages	56,194	51,512	427	8,244	0	47,950
Pension Contributions	675,569	623,604	47,988	579,111	0	96,459
FICA Contributions	169,905	156,836	11,616	141,316	0	28,589
Regular Employee Healthcare Benefits	1,286,069	1,178,962	68,004	785,646	0	500,423
Life Insurance Benefits	22,312	20,453	1,575	17,524	0	4,788
Utility Expense	45,514	41,694	1,670	21,877	0	23,637
Office Expense	960	880	0	434	0	526
Telecommunication Expense	181,520	166,393	14,840	153,842	0	27,678
Professional Development/Meetings	2,497	2,289	0	0	0	2,497
Vehicle Maintenance Expense and Fuel	7,991	7,325	475	4,696	10,219	(6,924)
Operations Maintenance Expense	66,982	63,600	5,201	33,780	22,412	10,791
Uniform Expense	18,493	16,975	6,025	14,170	4,392	(69)
Business Insurance	222,989	204,407	18,550	204,614	0	18,375
Licenses & Inspections Expense	1,806	1,682	68	68	0	1,738
State Police Bridge Security	548,381	504,895	45,188	502,036	0	46,345
EZPass Equipment/Maintenance	13,889	12,732	0	0	6,070	7,819
<b>OPERATING EXPENSE SUBTOTAL</b>	<b>\$5,485,860</b>	<b>\$5,052,965</b>	<b>\$374,705</b>	<b>\$4,334,824</b>	<b>\$43,092</b>	<b>\$1,107,944</b>
<b>ADM OPS ALLOCATION</b>						
TES Allocation			9,836	110,164		
Bridge Maint Allocation			5,451	64,994		
Maint/Toll Allocation			2,005	24,675		
PSBS Allocation			39,108	457,134		
<b>ADM OPS ALLOCATION SUBTOTAL</b>			<b>\$56,401</b>	<b>\$656,968</b>		
<b>TOTAL EXPENSES</b>			<b>\$431,106</b>	<b>\$4,991,791</b>		



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM**  
**STATEMENT OF REVENUE AND EXPENSES FOR THE ELEVEN MONTHS ENDED NOVEMBER 30, 2020**

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2020	TOTAL 2019
<b>TOLL REVENUE</b>												
Net Toll Revenue	29,327,042	63,552,966	32,618,665	125,498,674	-	-	-	-	-	-	125,498,674	127,589,790
EZPass Fee	452,897	806,740	433,871	1,693,509	-	-	-	-	-	-	1,693,509	1,568,612
Net Violation Fee Income	2,151,957	1,798,521	1,292,414	5,242,891	-	-	-	-	-	-	5,242,891	2,768,060
<b>REVENUE FROM TOLL</b>	<b>\$ 31,931,896</b>	<b>\$ 66,158,227</b>	<b>\$ 34,344,951</b>	<b>\$ 132,435,074</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 132,435,074</b>	<b>\$ 131,926,462</b>
<b>OPERATING EXPENSE</b>												
Regular Employee Salaries	3,780,686	3,804,886	3,932,567	11,518,140	1,589,599	1,861,036	3,450,635	2,871,873	4,197,418	7,069,291	22,038,066	21,078,873
Part-Time Employee Wages	18,955	34,275	23,596	76,826	4,799	6,430	11,229	-	-	-	88,055	126,145
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	40,841
Overtime Wages	47,685	33,845	67,961	149,491	7,928	8,244	16,172	24,796	1,095	25,892	191,555	350,242
Pension Contributions	1,007,766	1,190,000	1,207,813	3,405,579	552,831	579,111	1,131,942	1,198,906	1,224,466	2,423,372	6,960,894	6,616,396
FICA Contributions	290,247	291,652	304,393	886,293	121,108	141,316	262,424	307,260	305,540	612,800	1,761,517	1,694,610
Regular Employee Healthcare Benefits	1,327,421	1,446,044	1,442,616	4,216,082	753,987	785,646	1,539,633	959,015	1,061,266	2,020,280	7,775,995	8,125,851
Life Insurance Benefits	37,809	38,587	37,750	114,146	16,512	17,524	34,036	40,474	41,996	82,470	230,651	218,061
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	14,920	14,920	14,920	8,420
Utility Expense	212,586	152,976	109,414	474,976	28,341	21,877	50,218	-	47,063	47,063	572,257	593,442
Office Expense	4,683	3,703	7,234	15,620	-	434	434	7,323	103,925	111,248	127,302	171,635
Telecommunication Expense	143,358	369,972	304,490	817,820	62,084	153,842	215,926	94,883	105,442	200,325	1,234,071	1,217,632
Information Technology Expense	-	-	-	-	-	-	-	-	607,645	607,645	607,645	533,827
Professional Development/Meetings	14	2,266	950	3,229	-	-	-	62,941	75,166	138,107	141,336	267,820
Vehicle Maintenance Expense and Fuel	85,093	60,210	49,698	195,001	-	4,696	4,696	560	402	962	200,659	382,075
Operations Maintenance Expense	241,909	279,856	190,680	712,445	28,498	33,780	62,278	-	28,483	28,483	803,206	944,711
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	953,513	-	953,513	953,513	1,179,309
Commission Expense	-	-	-	-	-	-	-	-	8,595	8,595	8,595	18,430
Toll Collection Expense	12,978	16,934	13,942	43,854	-	-	-	-	-	-	43,854	67,404
Uniform Expense	15,410	13,531	18,749	47,690	16,533	14,170	30,703	9,450	6,078	15,528	93,922	143,053
Business Insurance	967,213	881,000	782,696	2,630,909	254,523	204,614	459,137	77,312	(102,088)	(24,777)	3,065,269	2,819,495
Licenses & Inspections Expense	1,575	2,324	1,656	5,556	653	68	721	-	-	-	6,276	8,612
Advertising	-	-	-	-	-	-	-	-	7,652	7,652	7,652	7,133
Professional Services	-	-	-	-	-	-	-	179,618	1,086,262	1,265,880	1,265,880	1,361,634
State Police Bridge Security	1,799,244	1,509,074	979,925	4,288,243	823,811	502,036	1,325,847	-	-	-	5,614,091	5,119,189
EZPass Equipment/Maintenance	353,813	299,380	353,812	1,007,005	-	-	-	-	-	-	1,007,005	945,979
General Contingency	-	-	-	-	-	-	-	-	-	-	-	-
EZPass Operating Expense	3,509,475	1,503,998	1,017,539	6,031,013	-	-	-	-	-	-	6,031,013	5,189,871
<b>TOTAL OP., MAINT., &amp; ADM</b>	<b>\$ 13,857,922</b>	<b>\$ 11,934,515</b>	<b>\$ 10,847,481</b>	<b>\$ 36,639,918</b>	<b>\$ 4,261,207</b>	<b>\$ 4,334,824</b>	<b>\$ 8,596,031</b>	<b>\$ 6,787,923</b>	<b>\$ 8,821,325</b>	<b>\$ 15,609,249</b>	<b>\$ 60,845,197</b>	<b>\$ 59,230,689</b>
<b>ADM OPS ALLOCATION</b>												
TES Allocation	165,301	212,037	214,837	592,174	110,272	110,164	220,437	(936,452)	123,841	(812,611)	-	-
Toll Ops Allocation	213,070	284,093	213,070	710,233	-	-	-	(710,233)	-	(710,233)	-	-
Bridge Maint Allocation	147,714	177,257	141,806	466,778	59,086	64,994	124,080	(590,858)	-	(590,858)	-	-
Maint/Toll Allocation	49,350	71,782	53,836	174,968	24,675	24,675	49,350	(224,318)	-	(224,318)	-	-
PSBS Allocation	831,933	542,401	813,601	2,187,934	516,139	457,134	973,273	(3,161,207)	-	(3,161,207)	-	-
<b>TOTAL ADM OPS ALLOCATION</b>	<b>\$ 1,407,368</b>	<b>\$ 1,287,570</b>	<b>\$ 1,437,150</b>	<b>\$ 4,132,088</b>	<b>\$ 710,172</b>	<b>\$ 656,968</b>	<b>\$ 1,367,140</b>	<b>\$ (5,623,068)</b>	<b>\$ 123,841</b>	<b>\$ (5,499,228)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER OPERATING INC/EXP</b>												
Other Operating Income	-	-	-	-	-	-	-	-	327,565	327,565	327,565	11,037
<b>TOTAL OTHER OP INC</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 327,565</b>	<b>\$ 327,565</b>	<b>\$ 327,565</b>	<b>\$ 11,037</b>
<b>NET OPERATING INC</b>	<b>\$ 16,666,605</b>	<b>\$ 52,936,143</b>	<b>\$ 22,060,320</b>	<b>\$ 91,663,069</b>	<b>\$ (4,971,379)</b>	<b>\$ (4,991,791)</b>	<b>\$ (9,963,171)</b>	<b>\$ (1,164,855)</b>	<b>\$ (8,617,602)</b>	<b>\$ (9,782,457)</b>	<b>\$ 71,917,441</b>	<b>\$ 72,706,810</b>
<b>NON-OPERATING REV/EXP</b>												
Interest Revenue	-	-	-	-	-	-	-	-	-	-	5,926,581	11,314,011
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	21,317
Interest Expense	-	-	-	-	-	-	-	-	-	-	(26,001,101)	(31,371,201)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	(19,275,490)	(19,679,180)
<b>TOTAL NON-OPS REV/EXP</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (39,350,010)</b>	<b>\$ (39,715,053)</b>
<b>CHANGE IN NET ASSETS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,567,432</b>	<b>\$ 32,991,758</b>

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

## **ADMINISTRATION**

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

**PURCHASING REPORT INDEX**

**MONTH OF NOVEMBER 2020**

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of NOVEMBER, 2020	1-4

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

## **MONTHLY PURCHASING REPORT**

**Month of November 2020**

This report itemizes all orders for purchases made for the month of November, 2020, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of November 2020, culminated in the preparation and placement of 59 purchase orders in the total amount of \$462,890.23. For three (3) of these purchases, eight (8) price inquiries were sent out for an average of 2.67 inquiries per Order ( $8/3=2.67$ ).

Procurements of over \$5,000.00 during the period of November 2020 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$101,708.01 for our Office365 renewal;
- One (1) Purchase Order was issued, in the total amount of \$93,192.18 for a slope mower with accessories;
- One (1) Purchase Order was issued, in the total amount of \$39,598.20 for a Super Shot 125 Melter;
- One (1) Purchase Order was let, in the total amount of \$21,875.00 for traffic count maintenance services;
- A Purchase Order was issued, in the total amount of \$16,810.35 for janitorial paper/plastic items.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**November 2020**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	Commission	<b>** BY AUTHORITY OF **</b> Director of Purchasing	Director
20200512	FOLEY, INC.	TRANSFER SWITCH REPLACEMENT	I78			64,111.77	
20200614	YARDVILLE SUPPLY	PRO SLICER ICE MELTER	MULTI			10,501.19	
20200615	VERSALIFT EAST, INC.	BUCKET TRUCK INSPECTION	EP			580.00	
20200616	D & E SERVICES	STERLING TOWED TO CAMPBELL	DWG			412.00	
20200617	COOPER ELECTRIC SUPPLY CO	ELECTRICAL PARTS-GENERATOR	I78	PA COSTARS 8		428.08	
20200618	STARR UNIFORM	CLOTHING: PSBS UNIFORM-PCC	ESS	PA COSTARS 12		172.17	
20200619	INNOVATIVE SURFACE SOLUTIONS	MAG CHLORIDE FOR SNOW REMOVAL	TM			4,515.00	
20200620	CDW-G	PRINTER REPLACEMENTS/SUPPLIES	IT	PA COSTARS 3		2,345.11	
20200621	STARR UNIFORM	CLOTHING: PSBS UNIFORM	ESS	PA COSTARS 12		2,234.40	
20200622	E.M. KUTZ, INC.	SNOWPLOW PARTS	DWG	PA COSTARS 25		4,748.00	
20200623	U.S. MUNICIPAL SUPPLY CO INC	SNOWPLOW PARTS	DWG	PA COSTARS 25		1,568.00	
20200624	KOCH 33 FORD	AUTOMOTIVE PARTS & ACCESSORIES	EP			456.32	
20200625	GOODYEAR AUTO SERVICE CENTER	GOODYEAR AUTO SERVICE	PUR	PA 4400015997		520.64	
20200626	PK SPECTRUM, LLC	STOOLS	EP	US COM 440003403		1,642.18	
20200627	DELL MARKETING LP	TRAINING CENTER COMPUTERS	TES	COSTARS 3		10,066.02	
20200628	TILLEY FIRE EQUIPMENT INC.	FIRE ALARM REPAIR	NHL			1,950.00	
20200629	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	ESS WORKSTATIONS FOR TES DEPT	ESS	4032-09-18		10,250.00	
20200630	BEST LINE EQUIPMENT	TRACK LOADER REPAIR	TM	PA 4400011414		3,250.80	
20200631	C.A. NIECE CO., INC. <b>CAPITAL RESERVE</b>	SIDEWALK REPLAC MATERIALS WC	SDTS	1474-12-18	1,599.92		
20200632	DFM ENTERPRISES, INC.	BRIDGEMASTER ANNUAL SAFETY INS	MM			2,000.00	
20200633	OFFICE BASICS	JANITORIAL SUPPLIES	TM	COSTARS 4		220.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**November 2020**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>		
					Commission	Director of Purchasing	Director
20200634	OFFICE BASICS	JANITORIAL SUPPLIES	I78	COSTARS 4		2,535.76	
20200635	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	EP	3426-12-17	12,400.00		
20200636	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	DWG	3426-12-17	558.00		
20200637	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	DWG	3426-12-17	4,000.00		
20200638	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	DWG	3426-12-17	4,575.00		
20200639	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	STERLING TRUCK REPAIR	DWG	NJ T-2085		825.36	
20200640	TRUCK BODY EAST	DUMP BED LOCK	MULTI			6,437.50	
20200641	DELL MARKETING LP	OFFICE365 RENEWAL	IT	NJ M0003		101,708.01	
20200642	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	DWG	3426-12-17	10,400.00		
20200643	INTENTIONAL INCLUSION, INC.	DEVELOPMENT TRAINING	TES			1,300.00	
20200644	SEITZ BROTHERS PEST CONTROL	EXTERNINATION (TSB)	EP			130.20	
20200645	SEITZ BROTHERS PEST CONTROL	EXTERNINATION (TSB)	EP			130.20	
20200646	SEITZ BROTHERS PEST CONTROL	EXTERNINATION (TSB)	EP			130.20	
20200647	SEITZ BROTHERS PEST CONTROL	EXTERNINATION (TSB)	EP			130.20	
20200648	BINSKY SERVICE	HVAC SERVICES	AB SF			317.00	
20200649	ALLSTATE SEPTIC SYSTEMS	PUMP SEPTIC TANK	MM			780.00	
20200650	GRAINGER	AC/HEATING UNIT FOR TOLL	PC	NJ-72605		795.05	
20200651	STARR UNIFORM	CLOTHING: PSBS UNIFORM	ESS	COSTARS 12		756.60	
20200652	STARR UNIFORM	CLOTHING: PSBS	ESS	COSTARS 12		29.50	
20200653	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	STERLING ( REPAIR OIL LEAK)	DWG	NJ T-2085		4,403.74	
20200654	BINSKY SERVICE	HVAC SERVICES	AB SF			541.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

**November 2020**

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	<b>** BY AUTHORITY OF **</b>		
					Commission	Director of Purchasing	Director
20200655	NAZARETH FORD	BP-3 2018 INTERCEPTOR REPAIR	I78			2,997.15	
20200656	SUPERIOR AUTO ELECTRIC & PARTS	BP-6 2012 EXPEDITION REPAIR	I78			965.71	
20200657	GARDEN STATE BOBCAT INC. <b>CAPITAL RESERVE</b>	SLOPE MOWER	EP	HGAC #GR01-20	93,192.18		
20200658	OFFICE BASICS	JANITORIAL - PAPER/ PLASTIC	EP	COSTARS 4		16,810.35	
20200659	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 4		23.50	
20200660	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 4		15.30	
20200661	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 4		445.50	
20200662	SEITZ BROTHERS PEST CONTROL	EXTERMINATION (TSB)	EP			130.20	
20200663	CRANE SEWER & DRAIN CLEANING, LLC	PLUMBING: DRAIN CLEAN OUT	MM			375.00	
20200664	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER INSPECTION	PC	NJ T-0576		247.42	
20200665	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER INSPECTION	DWG	NJ T-0576		284.36	
20200666	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER INSPECTION	MM	NJ T-0576		145.66	
20200667	FROMM ELECTRIC SUPPLY	ROADWAY LIGHTING/REPLACEMENT B	I78			1,511.80	
20200668	BINSKY SERVICE	WATER PIPE REPAIR	DWG			6,624.98	
20200669	BINSKY SERVICE	SERVICE CALL ( NO HEAT )	DWG			1,193.00	
20200670	CRAFCO INC <b>CAPITAL RESERVE</b>	SUPERSHOT 125 MELTER	TM	PA 4400018848		39,598.20	
20200671	SIGNAL SERVICE INC	TRAFFIC COUNTER SERVICE	ENG	COSTARS 40		21,875.00	
<b>Purchase Order Count: 59</b>					<b>AUTHORITY TOTALS:</b>	<b>\$126,725.10</b>	<b>\$336,165.13</b>
					<b>GRAND TOTAL:</b>	<b>\$462,890.23</b>	

Delaware River Joint Toll Bridge Commission  
Meeting of December 21, 2020

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
NOVEMBER 2020**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>E-ZPass CSC/VPC Operations Report</b>	<b>E-ZPass CSC/VPC Operations Report November</b>	<b>1-4</b>



Delaware River Joint Toll Bridge Commission  
Meeting of December 21, 2020

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
NOVEMBER 2020**

E-ZPass Account and Transponder Information as reported by Conduent State and Local  
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,289,600

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,553,455

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission  
Meeting of December 21, 2020

**E-ZPASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
NOVEMBER 2020**

<b>E-ZPass Department Call Activity</b>	<b>Total Calls for November</b>
<b><i>CSC/VPC Inquiries</i></b>	
Account Modification Requests	39
Violation Notification Inquires	45
SFB Inquiries (commuter discount/toll by plate)	26
<b><i>General Commission Inquiries</i></b>	
Calls referred to Other Departments (H.R., Eng., ESS)	10
<b><i>Web-Inquiries</i></b>	
Account Updates	23
Violations	25
Disputes	41
<b>TOTAL NUMBER OF CALLS</b>	<b>209</b>

E-ZPass account modification requests and violation inquiries represent an increase in calls for November.

<b>SCUDDER FALLS BRIDGE</b>	<b>TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN NOVEMBER</b>
TOLL BILL A	25,318
TOLL BILL B	13,274
LEVEL 1 VIOLATIONS	10,562
LEVEL 2 VIOLATIONS	3,138

**E-ZPASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**NOVEMBER 2020**

**CSC/VPC Post-Migration Collection Update:**

As a result of post-migration collection efforts from May 2014 – November 2020, New Jersey E-ZPass reports \$5,542,163.47 collected in tolls and \$18,291,302.53 collected in fees.

**Collection Account Updates:**

**CRST Lincoln Sales - August Settlement:** DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

**Transcom - August Settlement:** DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

**JCV Trucking - September Settlement:** DRJTBC will receive payment in the amount of \$100,050.00 representing outstanding tolls and a portion of fees for violation transactions from 2014-2018. The full outstanding toll in the amount of \$67,098 will be paid. \$32,952.00 will be applied to \$143,010.00 in outstanding fees. Commission counsel filed a civil lawsuit for the outstanding amounts. A hearing in Federal Bankruptcy Court was scheduled on September 24<sup>th</sup> which resulted in JCV's Chapter 11 Reorganization Plan and Disclosure Statement. Monthly payments will be paid in the amount of \$1,334.00 over 75 months.

**TMT Trucking:** On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

**Jhonatan Trucking:** Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
NOVEMBER 2020**

**Violation Camera Monitoring:**

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

**ELECTRONIC TOLL COLLECTION PROGRAM**

**MONTH OF NOVEMBER 2020**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

**ELECTRONIC TOLL COLLECTION PROGRAM**  
**MONTH OF NOVEMBER 2020**

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation. TransCore adjusted the reader tuning at Milford-Montague and Portland-Columbia toll bridges to improve transponder reading.
2. TransCore replaced a failed roadway loop located within the conventional toll plaza at the Easton-Phillipsburg Toll Bridge. TransCore completed the move of the Daktronics server (computer that controls the LED toll plaza canopy signs) from the Morrisville Administration Building to the data center at the Scudder Falls Administration Building.
3. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.
2. Commission staff worked with Conduent to establish their communication connection to the disaster recovery toll host located at the New Hope Administration Building. TransCore completed the network router configurations for the disaster recovery toll host. Conduent will finalize the connectivity of the NJ CSC to the disaster recovery toll host and will then test the end to end connection.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.
2. Mr. Stracciolini is participating in the IAG's Tag Only Procurement team, Non-toll Business Opportunity Task Force and Protocol Planning Working Group.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

3. Mr. Stracciolini is the Co-Chair of the IAG's Next Generation Equipment Procurement Committee and has facilitated several working meetings with the consulting team for preparation of a Request for Proposals.
4. Mr. Stracciolini served on the evaluation committee for the review of proposals in response to the IAG Interoperability Hub Request for Proposals.

**Delaware River Joint Toll Bridge  
Commission Meeting of December 21, 2020**

**CONTRACT COMPLIANCE REPORT INDEX**

**Month of November 2020**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Contract Compliance Program Operations Report</b>	<b>Operations Report November 2020</b>	<b>1-15</b>



**Delaware River Joint Toll Bridge Commission**  
**Meeting of December 21, 2020**

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**Delaware River Joint Toll Bridge  
Commission Meeting of December 21, 2020**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(66)** contracts with the IBE Program requirements. Currently, there are **(37)** active projects and **(29)** completed projects.

**IBE Program Requirements**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Sub-consultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

*The following are all mandatory requirements:*

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Sub-consultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Sub-consultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Sub-consultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

**Delaware River Joint Toll Bridge  
Commission Meeting of December 21, 2020  
Contract Compliance Department Compliance  
Score Rankings Overview**

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Sub-consultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Sub-consultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

**IBE PAYMENTS**

The payments by the Prime Consultant / Contractor to each of their IBE Sub-consultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

**WORKFORCE UTILIZATION**

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

<b>IBE Payments Legend</b>	
<b>Score Rankings</b>	<b>IBE Commitment Participation</b>
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

<b>Workforce Utilization Legend</b>		
<b>Score Rankings</b>	<b>Workforce Commitment Participation</b>	<b>Ethnicity &amp; Gender Participation</b>
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

# **Delaware River Joint Toll Bridge Commission Meeting of December 21, 2020**

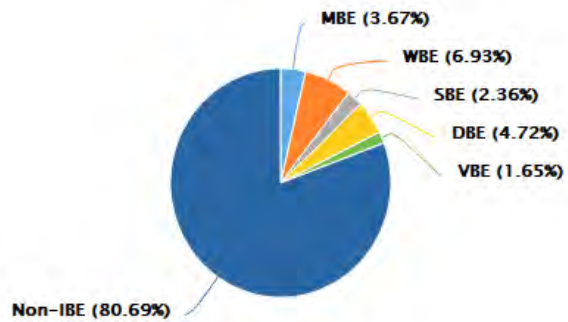
## **Professional Services and Construction Contractors 25% IBE Target Status**

### **ACTIVE PROJECTS**

**Current IBE Status: 19.31%**

**Total Payments to Prime: \$435,336,977.88**

**Total Payments to IBEs: \$84,045,454.98**



MBE: \$15,968,751.83	WBE: \$30,176,487.54
SBE: \$10,293,199.76	DBE: \$20,564,015.51
VBE: \$7,199,232.44	Non-IBE: \$351,291,522.90

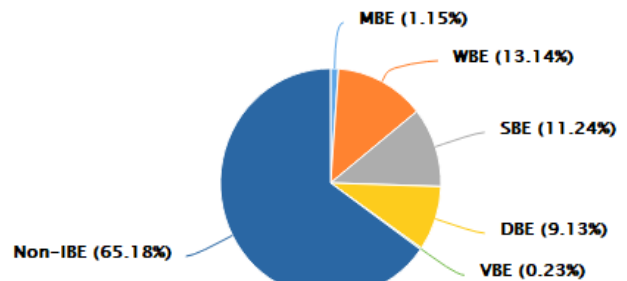
### **COMPLETED PROJECTS**

**Final IBE Status: 34.82%**

**Total Prime Awarded Contract Values: \$64,853,884.85**

**Total Payments to Prime: \$63,920,176.38**

**Total Payments to IBEs: \$22,256,110.56**



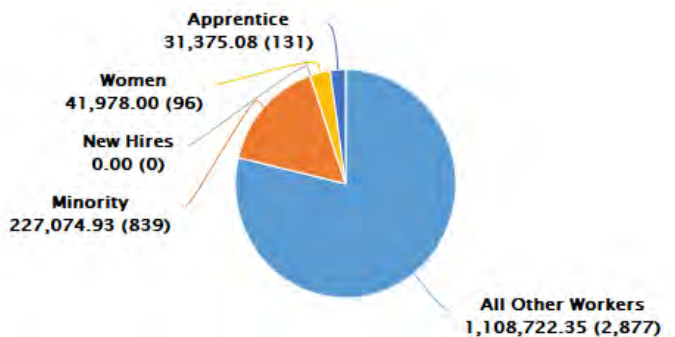
MBE: \$733,596.17	WBE: \$8,397,933.18
SBE: \$7,183,525.64	DBE: \$5,835,572.63
VBE: \$149,072.60	Non-IBE: \$41,664,065.82

## **Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity**

### **Workers Categories**

**Hours, Percentages and Workers**

**Total Hours Worked: 1,391,276.36**

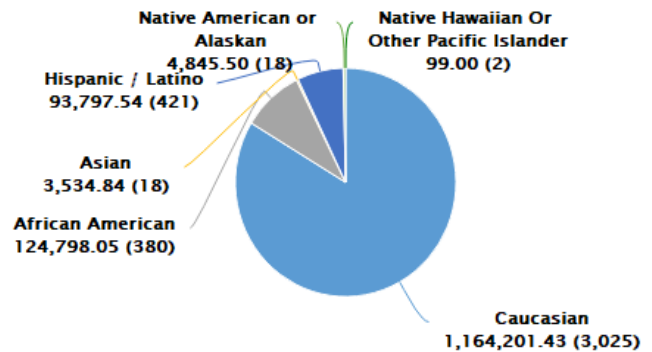


All Other Workers: 79.69%	Minority: 16.32%
New Hires: 0.00%	Women: 3.02%
	Apprentice: 2.26%

### **Ethnicity Categories**

**Hours, Percentages and Workers**

**Total Number of Workers: 3,864**



Native Hawaiian Or Other Pacific Islander: 0.01%	Caucasian: 83.68%	African American: 8.97%
Asian: 0.25%	Hispanic / Latino: 6.74%	Native American or Alaskan: 0.35%

*(Percentage is based on work hours)*

*(Percentage is based on work hours)*

# Delaware River Joint Toll Bridge Commission Meeting of December 21, 2020

## Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 11/30/2020

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals	\$ 589,412,532.31	\$ 435,336,977.88	\$ 84,045,454.98	19.31%	C
All Professional Services Projects Totals	\$ 100,387,758.35	\$ 67,968,496.44	\$ 17,675,412.85	26.01%	B

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.63	\$ 2,092,051.38	\$ 461,948.85	22.08%	C+
2	Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING	\$ 1,420,768.65	\$ 407,010.93	\$ 123,234.83	30.28%	B+
3	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 32,125,757.15	\$ 6,505,751.38	20.25%	C+
4	McCormick Taylor, Inc.		C-662A MCCORMICK - SFB Replacement	\$ 1,800,016.87	\$ 1,333,954.98	\$ 364,088.20	27.29%	B
5	Cherry, Weber & Associates, P.C.		C-684A(1) and (2) CHERRY -General Engineering Services 2015-2018 Annual	\$ 1,260,000.00	\$ 1,152,396.87	\$ 217,016.14	18.83%	C
6	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA/ Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
7	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection	\$ 500,000.00	\$ 461,377.87	\$ 91,464.15	19.82%	C
8	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$ 1,000,000.00	\$ 841,938.28	\$ 841,938.28	100.00%	A+
9	Urban Engineers, Inc.		C-703A URBAN - TOA/ Construction	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
10	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$ 500,000.00	\$ 499,094.35	\$ 28,483.06	5.71%	D
11	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$ 1,376,354.11	100.00%	A+
12	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$ 1,000,000.00	\$ 779,811.00	\$ 185,536.80	23.79%	C+
13	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order	\$ 500,000.00	\$ 131,036.70	\$ -	0.00%	F
14	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB	\$ 650,000.00	\$ 211,300.76	\$ -	0.00%	F
15	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$ 500,000.00	\$ -	\$ -	0.00%	N/A
16	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$ 500,000.00	\$ -	\$ -	0.00%	N/A
17	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ	\$ 2,000,000.00	\$ 214,956.66	\$ 214,956.66	100.00%	A+
18	KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT	\$ 500,000.00	\$ 40,101.75	\$ 40,101.75	100.00%	A+
19	WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ -	\$ -	0.00%	N/A
20	TRC Engineers		CI-671A TRC - SFB Replacement Project	\$ 6,515,220.03	\$ 3,056,612.30	\$ 1,125,335.88	36.82%	A
21	WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$ 7,776,718.32	\$ 3,791,544.90	\$ 984,871.85	25.98%	B
22	Gannett Fleming Inc. - Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$ 6,568,103.32	\$ 4,322,129.91	\$ 1,478,520.42	34.21%	B+
23	Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 14,016,153.98	\$ 3,371,248.18	24.05%	C+
24	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$ 529,869.10	\$ 529,786.34	\$ 35,749.96	6.75%	D

\*Met or Exceeded the Target

\*Did Not Meet the Target

\*P/T/D = Paid To Date

# Delaware River Joint Toll Bridge Commission Meeting of December 21, 2020

## Complete Professional Services Projects Payments Detail Report

Date: From 11/01/2014 To 11/30/2020

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Complete Professional Services and Construction Projects Totals	\$ 64,853,884.85	\$ 63,920,176.38	\$ 22,256,110.56	34.82%	B+
Complete Professional Services Projects Totals	\$ 7,006,035.49	\$ 6,705,386.58	\$ 1,246,907.99	18.60%	C

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
3	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
4	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA/ Building	\$-	\$-	\$-	0.00%	N/A
5	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
6	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA/ Engineering Services - PA Assignment	\$ 500,000.00	\$ 436,347.22	\$ 91,400.98	20.95%	C+
7	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
8	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
9	STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
10	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
11	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C

\*Met or Exceeded the Target

\*Did Not Meet the Target

\*P/T/D = Paid To Date

# Delaware River Joint Toll Bridge Commission Meeting of December 21, 2020

## Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 11/30/2020

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$489,024,773.96

Total Payments to all Primes \$367,368,481.44

Total Payments to all IBEs \$66,370,042.13

IBE Target 25.00%

IBE Actual 18.07%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.18%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$489,024,773.96	\$367,368,481.44	\$66,370,042.13	18.07%	C	3168	1,282,642.25	1,076,294.12	206,348.13	39,710.75	B	83.91%	16.09%	3.10%	A

DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%					Ethnicity Participation Summary				
Total <div>▢</div> Contracts <div>▢</div> Value	Total Prime <div>▢</div> P / T / D	Total IBE <div>▢</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,346,449.43	\$2,316,211.51	20.41%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.89%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,130,213.97	\$27,708.76	2.45%	F	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 2.16%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.15%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1375	515,944.64	422,625.01	93,319.63	15,790.50	B+	81.91%	18.09%	3.06%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.57%					Ethnicity Participation Summary				
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$423,607,138.95	\$326,053,010.76	\$56,536,688.01	17.34%	C	1588	657,261.16	558,403.83	98,857.33	23,211.25	B	84.96%	15.04%	3.53%	A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%						Ethnicity Participation Summary			
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,418,985.71	\$4,382,167.83	20.46%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B



# Delaware River Joint Toll Bridge Commission Meeting of December 21, 2020

## T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building

Payments Summary					Workforce Hours Summary 15.61%						Ethnicity Participation Summary			
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	0.00%	A

## T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations

Payments Summary					Workforce Hours Summary 6.85%						Ethnicity Participation Summary			
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$2,319,382.03	\$-	0.00%	F	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D

## TTS-723AJ FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement

Payments Summary					Workforce Hours Summary 37.07%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,376,666.00	\$389,554.00	\$44,583.60	11.44%	D+	44	1,241.00	781.00	460.00	0.00	A+	62.93%	37.07%	0.00%	A+

## TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction

Payments Summary					Workforce Hours Summary 21.26%						Ethnicity Participation Summary			
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$625,215.33	\$625,215.33	100.00%	A+	44	4,359.50	3,789.00	570.50	356.50	B+	86.91%	13.09%	8.18%	B

## TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION

Payments Summary					Workforce Hours Summary 23.26%						Ethnicity Participation Summary			
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$284,342.11	\$284,342.11	100.00%	A+	33	2,588.50	1,986.50	602.00	0.00	B+	76.74%	23.26%	0.00%	A

## TTS-736ARCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region

Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

## TTS-737ARCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION

Payments Summary					Workforce Hours Summary 19.88%						Ethnicity Participation Summary			
Total <div>□</div> Contracts <div>□</div> Value	Total Prime <div>□</div> P / T / D	Total IBE <div>□</div> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$785,462.33	\$785,462.33	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	0.45%	A



# Complete Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 11/30/2020

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$57,847,849.36

Total Payments to all Primes \$57,214,789.80

Total Payments to all IBEs \$21,009,202.57

IBE Target 25.00%

IBE Actual 36.72%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 21.17%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$57,847,849.36	\$57,214,789.80	\$21,009,202.57	36.72%	A	753	108,634.11	87,907.31	20,726.80	2,267.25	B+	80.92%	19.08%	2.09%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary					Workforce Hours Summary 7.39%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary				Workforce Hours Summary 0.00%							Ethnicity Participation Summary			
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

# Delaware River Joint Toll Bridge Commission Meeting of December 21, 2020

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary					Workforce Hours Summary 14.94%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 7.70%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	C

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary					Workforce Hours Summary 0.00%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%							Ethnicity Participation Summary		
Total <input type="checkbox"/> Contracts <input type="checkbox"/> Value	Total Prime <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> P / T / D	Total IBE <input type="checkbox"/> %	Payments <input type="checkbox"/> Score <input type="checkbox"/> (Total IBE <input type="checkbox"/> Payments)	Total <input type="checkbox"/> Number <input type="checkbox"/> of <input type="checkbox"/> Workers	Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked	Caucasian <input type="checkbox"/> Hours	Total <input type="checkbox"/> Minority <input type="checkbox"/> Hours	Total <input type="checkbox"/> Women <input type="checkbox"/> Hours	Workforce <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Hours <input type="checkbox"/> Worked)	Caucasian <input type="checkbox"/> %	Minority <input type="checkbox"/> %	Women <input type="checkbox"/> %	Ethnicity <input type="checkbox"/> Score <input type="checkbox"/> (Total <input type="checkbox"/> Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

**Delaware River Joint Toll Bridge  
Commission Meeting of December 21, 2020**

**MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

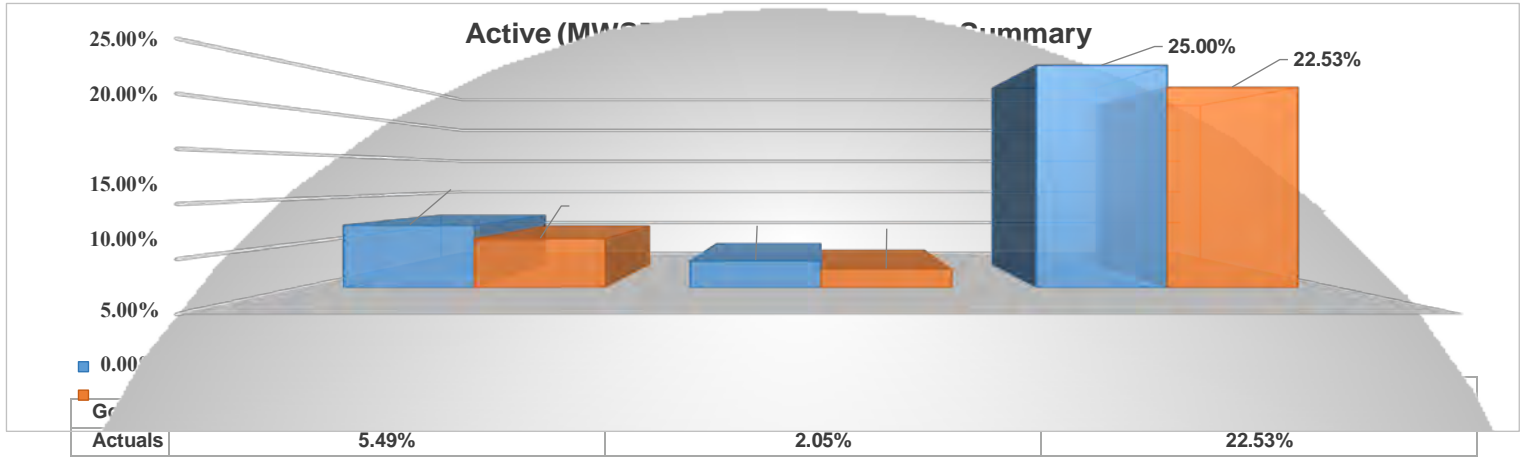
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	5
➤ Completed Projects:	72
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

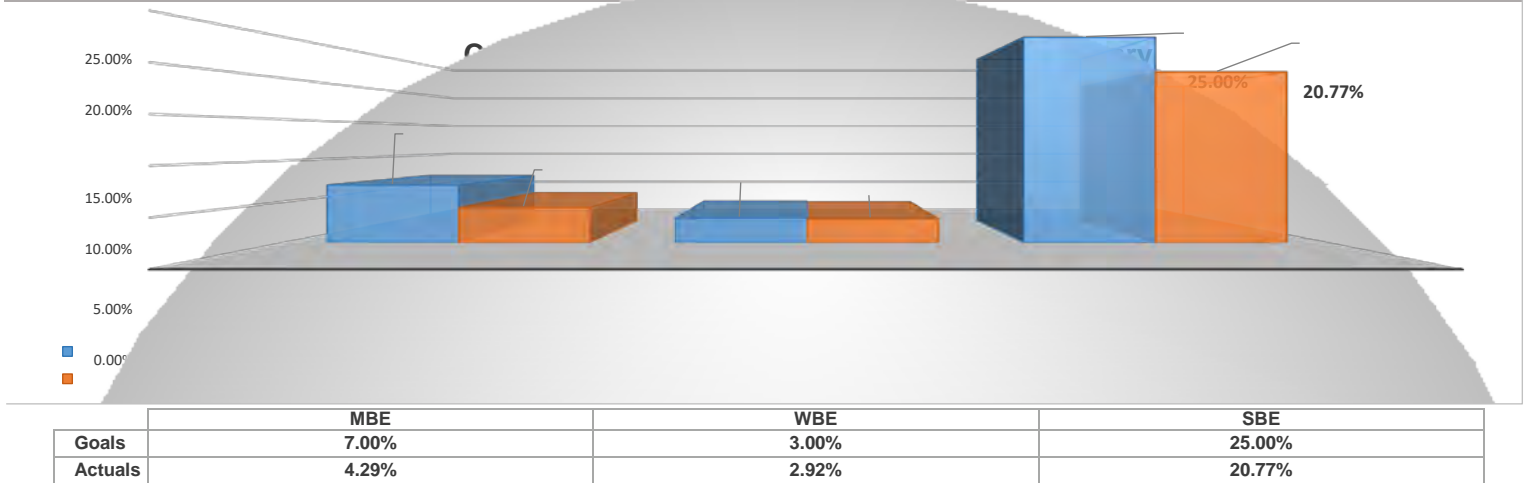
As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

## Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 24,039,891.69	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 181,931.20	5.49%	\$ 1,319,428.97	2.05%	\$ 493,586.65	22.53%	\$ 40,993.70

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	1.61%	\$ 488,586.65		\$ -
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,089.77		\$ -		\$ -	9.21%	\$ 92,111.29
C-629A	Hill International	\$ 300,000.00	\$ 147,560.340		\$ -		\$ -	13.66%	\$ 40,993.70



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 271,360,592.22	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 14,441,349.70	4.29%	\$ 11,651,538.79	2.92%	\$ 7,915,018.03	20.77%	\$ 2,999,715.51

**Minority, Women and Small Business Enterprise Payment Reporting  
Completed Contracts Payments Detail**

**\*Categories highlighted below indicates the Prime has either met or exceeded the target.**

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
TTS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		
C-628A	Dewberry	\$ 1,000,000.00	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.58					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%			
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transsystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transsystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69					0.00%	\$ -

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

## **COMMUNICATIONS**

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

**OPERATIONS INDEX**  
**FOR**  
**COMMUNICATIONS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Communications	Status Report Month of November 2020	1-3



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 21, 2020

## COMMUNICATIONS REPORT

November 2020

- **COMMISSION AWARENESS EFFORTS:**

**2019 Annual Report** – The latest Annual Report was added to the website in November after completion of the design process. The report is themed “Bridges As Art” and features artistic depictions of Commission bridges (mostly paintings) from artists in and outside the agency’s service area. All totaled, there are artistic interpretations of 11 different Commission bridges in the report. The cover features a painting of the New Hope-Lambertville Bridge by the late renowned Pennsylvania Impressionist Daniel Garber. Feature sections include the opening of the Scudder Falls Toll Bridge’s first completed span with all-electronic tolling in July 2019 with accompanying sidebars and a historical account of the former Scudder Falls Bridge (jointly produced with Pete Peterson of Bellevue Communications). Design meetings this year were strictly by phone or ZOOM due to Covid-19. Design was by Born Creative with assistance of Bellevue Communications Group and Perry Media Group. The report may be accessed like all recent prior reports through the About section of the public website: [www.drjtbc.org](http://www.drjtbc.org).

**Scudder Falls Bridge Replacement Project** – The project did not require anything beyond routine weekly travel advisories during the month of November. Updates and postings were made to the project website – [www.scudderfallsbridge.com](http://www.scudderfallsbridge.com) – regarding maps updating, canal towpath closures/stoppages, etc. Detours for steel beam installation and other work on the second span of the bridge are expected to ramp up in December. Participated in a Microsoft Teams meeting on the ongoing public involvement for the Scudder Falls Project.

**Presentations** – Initiated early preparations for a remote presentation on the Commission’s Mercer County Bridges to members of the Nassau Club in Princeton on March 31. This opportunity will be used to talk about the Scudder Falls project as well as the history of the various vehicular river crossings directly serving Mercer County, N.J.

- **MEDIA RELATIONS:**

**Hot Topics:** Third Circuit doubts bridge agency bound by PA. Building Rules; Centre Bridge-Stockton Bridge’s pedestrian staircase temporary closure slated; how to use a roundabout (also called a traffic circle); various Scudder Falls Bridge Replacement Project travel restrictions; scenic drive of Trenton and DRJTBC river crossings (YouTube); City of Lambertville voluntary spotlight on Aladar Komjathy, NJ DRJTBC commissioner; Bucks County restaurants look for ways to extend outdoor dining (mentions NH-LTSB); new Pennsylvania Covid measures call for negative test to enter state from NJ (Mentions NH-LTSB); fun downtowns to shop on small-business Saturday (mentions NH-LTSB);

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

Pennsylvania drivers face prospect of added bridge tolls (new PennDOT program); State Police participate in 'Bridge the Gap Enforcement Detail' (DWGTB); Lehigh Valley bus and air travel face long road to recovery; PennDOT replaces bridge, improves Upper Bucks County intersection; \$125 million riverfront housing, retail, green space site with NJ skyline views pitched for Morrisville; LaVO: How a massive flood transformed life on Morrisville's river island; Views of Trenton Facebook page reminds the city of its simple beauties; River Towns magazine article features Commission's Bucks County area bridges.

- **WEBSITE:** Posted updated Covid safety/precaution banner scroll message (CDCP guidance) on the homepage targeting cash customers and urging them to don masks when making cash toll transactions. Posted a Thanksgiving holiday weekend travel message and scroll messages/alerts regarding the Washington Crossing and Center Bridge-Stockton facilities. Worked with website consultant Myron Mariano of Stokes Creative Group to ensure consistent appearance of annual report listings. Updated the COVID-19 Meetings page for the November Commission meeting, including uploads of agenda and public notice. Posted a PDF of the 2021 Commission meeting schedule on the website; this will be put directly into the upcoming schedule after the last meeting of this year takes place Dec. 21.
- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)  
Edited/proofread various draft materials.

**INTERNAL/EXTERNAL COMMUNICATIONS**

- A total of 11,310 sessions (visits) were recorded during November for the Commission's website – [www.drjtbc.org](http://www.drjtbc.org). That's a decrease from the 12,417 sessions recorded in October and the 12,718 sessions in November 2019.
- Issued seven press releases/travel advisories in November. These included travel-related notices for the Scudder Falls Bridge Replacement Project; a warning of possible delays at the Washington Crossing Bridge (crosswalk signal foundation work); and a one-day closure of the connecting staircase between the Delaware Canal towpath and the Centre Bridge-Stockton Bridge's pedestrian walkway.
- Provided five ledgers from the former New Hope Delaware Bridge Company to the Bucks County Historical Society's Spruance Library. These date from the privately tolled era of the current steel bridge between 1904 and 1920. The ledgers were found in a Trenton-Morrisville Administration Building storage room.
- Completed review of outstanding 2019 and 2020 news clippings for placement on the Commission's Intranet.
- Conducted research on the former Yardley-Wilburtha Bridge at the Trenton Public Library's Trentoniana Room and the Bucks County Historical Society's Spruance Library.
- Retrieved Commission-owned bridge books and framed pictures from New Hope-Lambertville storage room.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of December 21, 2020**

- Researched trolley promoters James L. Branson and Wilbur F. Sadler Jr. and their respective involvement with the Calhoun Street Bridge and Yardley-Wilburtha Bridge at the turn of the 20<sup>th</sup> century.
- Responded to Trenton-area designer seeking images of the Lower Trenton Bridge and the slogan sign
- Acquired aerial photographs for use in the annual report.
- Fielded Trenton resident call regarding workmanship and materials used in the re-decking of the Calhoun Street Bridge's walkway and whether the material is a violation of the bridge's national historic register status.
- Acquired an improved-resolution version of the Langhorne maintenance facility site plan.
- Participated in weekly Covid Task Force phone calls.
- Responded to public inquiry about Pennsylvania requiring 14-day quarantines for visits by New Jersey residents and whether Commission bridge monitors would be enforcing this rule.
- Reviewed meeting notices.
- Provided missing printed annual reports – about 20 years' worth – to fill gaps and complete the Trenton Public Library's reference collection.
- Continued the process of purging outdated files and materials at the old Trenton-Morrisville Administration Building, retrieving materials of value and/or providing items to respective historical/archival entities in the Commission service area. Met with ESS Project Coordinator Brian Wilson to address old radios and other security materials still at the building.
- Returned sign-posting tools to New Hope maintenance.
- Drafted and ordered plaque for retiring Sean M. Hill.
- Requested map updates for various Scudder Falls Bridge Replacement Project.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

**OPERATIONS INDEX  
FOR  
COMMUNITY AFFAIRS**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Community Affairs	Status Report Month of November 2020	1

## **Community Affairs Report November 2020**

The following Community Affairs activities took place during November 2020:

### **Scudder Falls Bridge Replacement Project Public Involvement**

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, including questions related to final design of traffic intersection and various signage. Coordinated with E-ZPass staff on responses to TOLL BY PLATE and electronic tolling procedure-related inquiries. Assisted in posting weekly construction activity notice on project website and disseminating information on various road closures and changes in traffic patterns.

Participated in conference call with project's Public Involvement team to review status and plan upcoming public involvement efforts needed for the remainder of the project.

### **Centre Bridge-Stockton Toll-Supported Bridge**

Produced notices for temporary closure of stairway leading from Centre Bridge-Stockton Toll-Supported Bridge walkway to the canal path and posted same. Provided notice of the closure to the Delaware Canal State Park superintendent and local businesses.

### **Special events/Use of Facilities**

Provided information to public in response to requests for Use of Facilities and directed to appropriate Commission staff.

### **Commission publications**

Compiled information and photos for summer/fall edition of River Currents newsletter. Conferred with Training and Employee Safety staff on creation of 2021 Commission calendar.

### **Professional Development**

Participated in training seminar on How to be a Successful Remote Employee. Participated in virtual training on Adobe Creative Cloud-Photoshop software updates to improve skills.

### **Various Community Affairs activities**

Handled various community affairs inquiries, including weight and width restrictions on various toll-supported bridges, handled requests for special event lighting of the Trenton Makes sign at the Lower Trenton Toll Supported Bridge and updated website accordingly. Replaced missing/damaged posters advising public of COVID-19 precautions on toll-supported bridge walkways

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

## **ENGINEERING**

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**  
**PROJECT STATUS REPORT**

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
<b>Trenton-Morrisville Toll Bridge</b>	RJZ/RWL	<b>Southern Operations &amp; Maintenance Facilities Improvements</b> <ul style="list-style-type: none"> <li>Preliminary, Final, &amp; Post Design Services, C-519A</li> <li>S. Maintenance Facility Site Demo &amp; Environmental Remediation, TTS-737A-002</li> </ul>	1-3
	RJZ/RWL	<b>Salt Operations</b> <ul style="list-style-type: none"> <li>Salt Operations Construction, T-730A</li> <li>Construction Management Services, C-716A-2</li> </ul>	3-4
<b>Scudder Falls Toll Supported Bridge</b>	KMS/RWL	<b>Scudder Falls Bridge Replacement Project</b> <ul style="list-style-type: none"> <li>Final Design Services, Contract C-660A</li> <li>Construction Contract, T-668A</li> </ul>	4-5
	CTH/KMS	<ul style="list-style-type: none"> <li>Construction Management, CM-669A</li> </ul>	5
	CLR/KMS	<ul style="list-style-type: none"> <li>Construction Inspection, PA Approaches, CI-671A</li> <li>Construction Inspection, Main River, CI-672A</li> </ul>	6
	VMF/CLR/KMS	<ul style="list-style-type: none"> <li>Construction Inspection, NJ Approaches, CI-673A</li> </ul>	6
	KMS/RWL	<b>DMC Services for Construction of the SFB Project</b> <ul style="list-style-type: none"> <li>Oversight of Final Design, C-502A-2I</li> </ul>	7
	CTH/KMS	<b>Public Involvement Services</b> <ul style="list-style-type: none"> <li>Design Contract, C-662A</li> </ul>	8
	KMS/RWL	<b>Capital Program Management Consultant (CPMC) &amp; Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project</b> <ul style="list-style-type: none"> <li>CPMC Services 2018 through 2021, C-502A-1M</li> </ul>	8
	CAS/RWL	<b>Commission Administration Building at Scudder Falls</b> <ul style="list-style-type: none"> <li>Construction Management, CM-707A</li> <li>Construction, T-707A</li> <li>HVAC Study, C-729A-1</li> </ul>	9
<b>Washington Crossing Toll Supported Bridge</b>	WMC/RWL	<b>Replacement</b> <ul style="list-style-type: none"> <li>Feasibility Study, C-715A-6</li> </ul>	9
	HDH/MEM	<b>Gantry at the NJ Approach</b> <ul style="list-style-type: none"> <li>Replacement, T/TS-737A-001</li> </ul>	10
<b>New Hope-Lambertville Toll Bridge</b>	HDH/JRB/RWL	<b>East Abutment Stone Veneer</b> <ul style="list-style-type: none"> <li>Study, C-704A-2</li> </ul>	10
<b>Uhlerstown-Frenchtown Toll Supported Bridge</b>	HDH/RWL	<b>Replacement of NJ Upstream Retaining Wall</b> <ul style="list-style-type: none"> <li>Design, C-732A-1</li> </ul>	11
<b>I-78</b>	WMC/RWL	<b>Power and Communication Infrastructure</b> <ul style="list-style-type: none"> <li>Design Services, C-732A-3</li> </ul>	11
	VMF/WMC/KMS	<b>Pavement, Longitudinal Joint Rehabilitation</b> <ul style="list-style-type: none"> <li>Design, C-502A</li> <li>Construction Inspection, C-502A</li> <li>Construction, T/TS-734A-003</li> </ul>	11-12
<b>Northampton Street Toll Supported Bridge</b>	MEM/CTH	<b>Rehabilitation</b> <ul style="list-style-type: none"> <li>Design Services, C-590A</li> </ul>	12

*Facilities are listed South to North*

*The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager*

Project Manager Legend

WMC – M. Cane  
CTH – C. Harney  
JRB – J. Bowers

HDH – D. Hettema  
VMF – V. Fischer

Program Manager Legend

RWL – R. Little  
KMS – K. Skeels  
CAS – C. Straccioli  
RJZ – R. Zakharia

MEM – M. McCandless  
RLR – R. Rash  
CLR – C. Rood

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**  
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<b>FACILITY</b>	<b>PM/PAM</b>	<b>CONTRACT DESCRIPTION</b>	<b>PAGE NO.</b>
<b>Delaware Water Gap Toll Bridge</b>	CTH/RWL	<b>Westbound Toll Plaza Roadway and NJ Approach Repairs</b> <ul style="list-style-type: none"> <li>Design, C-732A-4</li> </ul>	13
<b>Central and Southern Regions</b>	RJZ/RWL	<b>Phase 1 Toll Collection Counting Facilities</b> <ul style="list-style-type: none"> <li>Preliminary, Final &amp; Post Design Services, C-696B-1</li> </ul>	13
	JRB/RWL	<b>Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges</b> <ul style="list-style-type: none"> <li>Design, C-715A-1</li> <li>Construction Management, C-733A-1</li> <li>Construction, T/TS-735A-004</li> </ul>	14-15
<b>Multiple Facilities and/or Commission-Wide</b>	WMC/RWL	<b>Electronic Surveillance/ Detection System</b> <ul style="list-style-type: none"> <li>ESS Maintenance Contract, DB-724A</li> </ul>	15
	CAS/RWL	<b>Electronic Toll Collection</b> <ul style="list-style-type: none"> <li>Customer Service Center/Violation Processing Center Project, DB-584A</li> </ul>	15
	CAS/RWL	<b>Traffic Count Program Upgrade</b> <ul style="list-style-type: none"> <li>DR-550A</li> </ul>	15-16
	CAS/RWL	<b>Traffic and Revenue Forecast</b> <ul style="list-style-type: none"> <li>C-728A-1</li> </ul>	16
	CAS/RWL	<b>Electronic Toll Collection System Replacement</b> <ul style="list-style-type: none"> <li>Design, Build, and Maintain, DB-540A</li> <li>SFB All Electronic Tolling System, Installation Management, C-701A-7</li> </ul>	16
	WMC/RWL	<b>Job Ordering Contracting</b> <ul style="list-style-type: none"> <li>Program Manager, C-727A</li> </ul>	17
	WMC/RWL	<b>Structural Health Monitoring</b> <ul style="list-style-type: none"> <li>Concept Study, C-750A-6</li> </ul>	17
	HDH/MEM	<b>General Engineering Consultant Annual Inspections</b> <ul style="list-style-type: none"> <li>2015-2018 Annual Inspections, C-684A</li> </ul>	17-18
	CAS /RWL	<b>2015-2016 Traffic Engineering Consultant</b> <ul style="list-style-type: none"> <li>C-686A</li> </ul>	18

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KMS – K. Skeels  
CAS – C. Stracciolini  
RJZ – R. Zakharia

MEM – M. McCandless  
RLR – R. Rash  
CLR – C. Rood



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**December 21, 2020  
PROJECT STATUS REPORT**

## **SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS**

**Preliminary, Final & Post Design Services  
Contract No. C-519A**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. Site visits continue to be conducted by the Consultant as further field investigation needs are identified. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys at Trenton Morrisville site. Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future is complete. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This is being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26<sup>th</sup> in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. GF provided Contract T-730A Bid Set on January 31, 2020 consistent with this Project's scheduled Public Bidding of February 3, 2020. Electronic Bids were received on March 5<sup>th</sup>, and Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27<sup>th</sup> Regular Monthly Meeting.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II. Screening for suspected Bog Turtles and other federally endangered species' was made on June 14<sup>th</sup>, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**December 21, 2020**

## **PROJECT STATUS REPORT**

results an environmental permitting pre-application meetings were held on June 20<sup>th</sup> 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; per one of PADEP required pre-requisites to obtain approval of this site's NPDES permit, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16<sup>th</sup> 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. In addition; the ACOE biologist who provided the survey agreed that the pond that exist on-site is man-made and that it is not considered jurisdictional based on his field inspection. Furthermore; two state identified endangered species were identified to potentially exist on-site by the Pennsylvania Natural Diversity Inventory (PNDI). The design team initiated field surveys on March 13<sup>th</sup> 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019 and is currently under their review.

Pre-Final Design submission for T-519A was received and a submission review meeting was conducted with the Consultant on October 28<sup>th</sup> 2020. This submission is currently under various reviews and a constructability review is anticipated to be provided in the near future.

Another Contract TTS-737A-2 Design Development submission was made by GF on 10/30/19 as an advanced Contract for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. A submission review meeting was conducted with the Consultant on 11/13/19, and a Final Design submission was made on 12/2/19. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

## **SOUTHERN MAINTENANCE FACILITY**

Site Demolition & Environmental Remediation

Construction

Contract No. TTS-737A-002

Advance Contract TTS-737A-2 with one of the Commission's standing Job Order Contractor RCC Builders was executed January 22, 2020, and a Pre-Construction Meeting was conducted on January 16<sup>th</sup>. A BCCD Pre-Construction Meeting was held on February 3<sup>rd</sup> 2020 upon which field activities have started. Buildings' demolition have been completed, underground and above ground storage tanks have been removed, backfill material is currently being placed. Removal of hazardous and non-hazardous waste to DEP designated dumping sites is currently near completion. Project was five (5) days short of substantial completion and ahead of schedule prior to Project suspension that was issued by the Commission effective March 20, 2020 that was in accordance with the PA Governor's directive in response to the current COVID-19 Pandemic. Accordingly; all Construction activities have stopped and resumed on May 11, 2020 in accordance with the Pa Governor's directive to allow Construction to resume effective May 1, 2020.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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Project achieved Substantial Completion on June 1, 2020. Final Inspection was made on June 2, with minor punch list that was issued to the Contractor to address on June 4<sup>th</sup> and as part of Project close-out phase. Project Completion was attained on June 15, 2020 and Project will be closed upon receipt of Gordian Final Invoice.

### **Construction Contract No. T-730A**

Contract T-730A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of April 27, 2020.

This Contract will cover Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to construct and complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This Contract is being planned to be completed prior to the demolition of the existing Trenton Morrisville Toll Bridge Administration Building together with the existing salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on April 28, 2020 and Contract execution and full Notice to Proceed was issued May 22, 2020, which was three (3) days ahead of its Contract specified anticipated date. Preconstruction Meeting was conducted on May 19, 2020, All Long Lead Delivery Items submittals as required to meet the Project Schedule were complete. Construction field activities have begun on May 25, 2020 with site demolition and tree removal as part of Phase 1 which includes parking reconfiguration on Wood Street and the existing Commission Maintenance parking lot. Phase 1 was completed on June 18<sup>th</sup>, and work at Phase 2 that includes the fueling station, salt building, storm water infiltration basin and balance of the site improvements is near completion. Final Inspection was completed on October 26<sup>th</sup>, 2020, Punch List and Video recorded training sessions were completed on November 6, Close-Out Documents were received from Bracy and currently are under review.

### **Construction Management Services Contract No. C-716A-2**

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Trenton Morrisville Salt Operations Project.

Notice of Award and Limited Notice to Proceed was issued to JMT effective May 4, 2020.

Construction Activities have started May 25, 2020, JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services. Final Inspection was completed on October

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26<sup>th</sup>, 2020, monitored completion of the Punch List and video recorded training sessions, and is currently reviewing the Close-Out binders together with the design Consultant.

### **SCUDDER FALLS TOLL SUPPORTED BRIDGE**

#### **REPLACEMENT PROJECT**

Final Design

Contract No. C-660A

During the November reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings via conference call, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team.

Construction

Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 894 Contractor RFIs and a total of 1,591 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the November reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Traffic patterns throughout the Project remained consistent, with no major changes.

In **Pennsylvania**, during the November time period, construction continued on: ITS and highway lighting conduit/junction box installation at various locations in PA; road construction and paving along the closed portions of I-295 EB in PA; landscape slope stabilization installation; parapet construction for the new Stage 2 Bridge over the Delaware Canal; installing MSE panels and moment slabs at Retaining Wall Nos. PA-A, PA-B, and PA-R; sleeper slab and approach slab construction for the NB Taylorsville Road Bridge; in the Taylorsville Road interchange; roadway widening, drainage and traffic signal foundation installations along Taylorsville Road; patched/rubbed deck overhangs for the pedestrian/bicycle bridge; roadside landscaping erosion

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control measures at various areas; and, work on the extra items of work for the Bridge Monitor/All Electronic Toll (BM/AET) Building.

On the **Main River Bridge (MRB)**, during the November period, the downstream MRB structure construction continued on the following: patched/rubbed the concrete surfaces of the columns and cap and removed the footing cofferdam at Pier No. 1 in PA; stripped forms for the pier cap and rubbed/patched concrete surfaces at Pier No. 2 in PA; cured concrete for the pier columns, stripped forms and continued with the pier caps for Pier No. 3 in PA; cured concrete for the pier footing, stained the footing, removed the cofferdam and continued column construction for Pier No. 4 in PA; continued demolition of the existing MRB piers; and continued with the installation of the trestle/fingers for the NB MRB.

In **New Jersey**, during the November period, construction continued on: the ITS and highway lighting conduit/junction box installation at various locations; drainage installation and roadway construction at various locations along I-95NB; formwork installation for moment slabs and rip rap slope protection between the Delaware & Raritan Canal and the west side of Route 175; continued abutment and pier construction, soldier pile/drilled shaft and wall installation for the NJ pedestrian/bicycle shared-use path; continued construction of the I-295 entrance ramp M side retaining walls along Ramp M and I-95NB; and, placed/cured concrete for the deck at the Main Approach Bridge (MAB) carrying I-295 traffic over Route 175, Delaware & Raritan Canal, and Route 29 NB.

Construction Management  
Contract No. CM-669A

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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### **Construction Inspection of the Pennsylvania Approach Contract No. CI-671A**

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued providing four (4) full-time inspectors for inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

### **Construction Inspection of the Main River Bridge Contract No. CI-672A**

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide four (4) full time inspectors and reduced the number of part time inspectors from two (2) down to one (1) all for inspection of the work on the Main River Bridge portion of the Project with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

### **Construction Inspection of New Jersey Approach Contract No. CI-673A**

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing for work on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers, an IBE firm. Also during this reporting period, invoice and Progress Report No. 42 were received and reviewed.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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## DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

**Environmental Agency Coordination** – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

**Environmental Permitting** – During the November time period AECOM reviewed requirements for the deer fence installation associated with the PA wetlands mitigation site and developed an Engineer's Estimate for the work.

**Environmental Monitoring Services** – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers; and cofferdam/trestle construction as-built survey by ACT Engineers as required by the regulatory agencies.

**Contracts C-660A and T-668A Progress Support** - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

**CI Contract Administration** – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

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## **PUBLIC INVOLVEMENT SERVICES**

**Final Design Services  
Contract No. C-662A**

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

## **CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT**

### **CPMC SERVICES – 2018 THROUGH 2021**

**Task Order Assignment No. C-502A-1M**

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of punch-list and close-out items for Construction Contract T-707A for the New Commission Administration Building and CM/CI Contract CM-707A.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS**

Construction Management  
Contract No. CM-707A

Joseph Jingoli & Son, Inc. continues to complete document processing that includes receiving and distributing project closeout submittal items. Staff from the construction manager includes the Project Manager and he is on site as needed if any warranty issues occur. Follow-up meetings to review the final Building Automated System were facilitated.

Under subcontract to Jingoli, building system commissioning services will be completed by Borton Lawson.

Construction  
Contract No. T-707A

Project closeout items were submitted by the contractor and are being reviewed by the project team. Bracy Construction is addressing the Building Automated System punch list items. Bracy Construction addresses warranty items as they occur.

## **SCUDDER FALLS ADMINISTRATION BUILDING – HVAC STUDY Task Order Assignment No. C-729A-1**

A task order assignment was executed with French & Parrello Associates, P.A. to complete a study related to the heating, ventilation, and air conditioning (HVAC) system at its Administration Building at Scudder Falls. The assessment includes a review of the installed mechanical equipment to evaluate the feasibility of improving the indoor air quality to reduce the potential impacts of COVID-19.

## **WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE**

### **WASHINGTON CROSSING BRIDGE REPLACEMENT FEASIBILITY STUDY Contract No. C-715A-6**

Pennoni Associates is updating the Washington Crossing Bridge Replacement Feasibility Study addressing comments as provided by Commission staff.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **December 21, 2020 PROJECT STATUS REPORT**

### **REPLACEMENT OF GANTRY AT THE NJ APPROACH T/TS-737A-001**

The sign structure previously at the east approach to the WCTSB was removed in the spring of 2018 after sustaining collision damage. A functioning sign structure is located at the west approach of the bridge. The bridge is currently posted for a 3 Ton weight limit, an 8'-0" vertical clearance and a 6'-6" horizontal clearance. This Job Order contract with RCC Builders is to replace the gantry at the New Jersey -east- approach, for the purpose of supporting clearance bars and electronic surveillance equipment as well as displaying several regulatory and warning signs. NTP was given 3/30/2020. A pre-construction meeting was held via teleconference on 4/8/2020.

Field work started on the project the end of May. A two (2) foot section was bolted to the existing column at the south side of the east approach to the bridge to increase the height of the new gantry. The concrete work for the footer of the new column to be erected at the south side of the east approach is to start the week of June 8<sup>th</sup>.

On Friday night, June 19<sup>th</sup>, the remaining sections of the gantry were installed by RCC. The following week, maintenance re-installed the headache bars. Maintenance has installed the warning signs for the bridge, and reran an exposed conduit and wiring around the new footing for future use to provide electric to the gantry.

### **NEW HOPE-LAMBERTVILLE TOLL BRIDGE**

#### **STONE VENEER C-704A-2**

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7<sup>th</sup>, 2019. Report was finalized 7/15/2019. Preliminary design/repair documents received 8/9/2019, and reviewed by 8/23/19. Revisions to design documents received electronically on 9/13/2019. Anticipate the repairs to go to a JOC, negotiations with contractor on-going. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE**

### **REPLACEMENT OF NJ UPSTREAM RETAINING WALL C-732A-1**

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

## **INTERSTATE 78 TOLL BRIDGE**

### **I-78 POWER AND COMMUNICATION INFRASTRUCTURE DESIGN SERVICES Contract No. C-732A-3**

In support of developing a hardwired power and communication type infrastructure along the Commission's jurisdiction of Interstate 78, Arora and Associates continued to develop their camera analysis with an emphasis on camera coverage levels of detection, observation, recognition, and identification.

### **I-78 PAVEMENT, LONGITUDINAL JOINT REHABILITATION Design Contract No. C-502A (AECOM's CPMC Services Contract)**

This project is for the rehabilitation of deteriorated longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction. The scope of work also includes minor pothole repairs, line striping and replacement of reflective pavement markers where removed during the asphalt repairs.

The contract specifications and construction details were modified from the previous JOC contract, No. T/TS-734A-001, I-78 Pavement Joint Rehabilitation, to adapt to the scope of work in this current JOC contract, which addresses the deteriorated longitudinal joints within the Commission's jurisdiction. AECOM performed an assessment of the deteriorated joints throughout the Commission's I-78 NJ jurisdiction and provided the estimate of quantities and

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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engineer's estimate for this construction contract. This project's construction phase was procured through the Commission's JOC program. This design effort is complete.

#### **Construction Inspection**

Contact No. C-502A (AECOM's CPMC Services Contract)

Construction Inspection for this JOC contract was provided by AECOM through their CPMC contract. AECOM is working under the Construction Manager, Gordian and their Sub-consultant, CMTS, the firm's managing the overall JOC contract to close out the construction contract.

#### **Construction**

Contract No. T/TS-734A-003

One of the JOC north contractors, Mount Construction Company, Inc. (Mount) completed the scope of work associated with this JOC contract in August 2020, including milling/paving the remaining longitudinal joint patches, pothole patching, perimeter patch sealing, permanent line striping and reflective pavement marker installation throughout the Commission's I-78 NJ corridor.

During this reporting period Mount submitted a revised supplemental change order to adjust the project's as-built quantities for final payment. This change order is currently under review.

## **NORTHAMPTON STREET TOLL-SUPPORTED BRIDGE**

### **REHABILITATION**

Design Services

Contract No. C-590A

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted their Preliminary Design plans and specification. GPI is continuing to work toward the Pre-Final Design submission that was scheduled for October 16, 2020 but has been adjusted to October 30, 2020 to better align with the Commission's needs for coordination with Public Officials.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **DELAWARE WATER GAP TOLL BRIDGE**

### **WESTBOUND TOLL PLAZA ROADWAY AND NEW JERSEY APPROACH REPAIRS - DESIGN**

Task Order Assignment No. C-732A-4

Arora and Associates was issued Notice to Proceed effective October 1, 2020. A project kick-off meeting was held with Arora on October 6, 2020 and a field view was held on October 8, 2020. This Task Order Assignment is to perform final design for replacing/rehabilitating the pavement at the Delaware Water Gap toll plaza and the I-80 NJ Approach Roadway.

The designer has submitted a Preliminary Design/Condition Report which is being revised to incorporate Commission comments. Arora is currently working on preliminary design which is expected in mid-December 2020.

## **CENTRAL AND SOUTHERN DISTRICT**

### **PHASE 1 TOLL COLLECTION COUNTING FACILITIES**

Preliminary, Final & Post Design Services  
Task Order Assignment No. C-696B-1

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25<sup>th</sup> at all three locations. Schematic Design Submission was received on November 9<sup>th</sup>, 2016 and a submission review meeting was held on November 14<sup>th</sup> sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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## **APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES**

**Design  
Task Order Assignment No. C-715A-1**

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Construction has been completed and a final walkthrough was performed on July 24. One punch list item remains and this contract will be closed out when it is completed.

**Construction Management  
Task Order Assignment No. C-733A-1**

Under this Task Order Assignment (TOA) the Consultant, KS Engineers, P.C., (KSE), is providing professional services for the construction inspection of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. KSE is providing one full-time inspector during the appropriate periods of construction as well as providing cost, quality, and progress control administrative and field services.

Construction has been completed and a final walkthrough was performed on July 24. One punch list item remains and this contract will be closed out when it is completed.

**Construction  
Contract No. T/TS-735A-004**

Under this Job Order Contract (JOC) the Contractor, Mount Construction, Inc., (Mount), is providing construction services for approach roadway improvements at the Centre Bridge – Stockton (CB-S), New Hope – Lambertville (NH-L), and Uhlerstown – Frenchtown (U-F) Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on May 27, 2020. A pre-construction kick-off meeting was held online on May 27 and attended by representatives from the Commission, Mount, Pennoni (Design Engineer), Gordian (JOC Program Manager), CMTS (JOC Construction Manager), and KS Engineers (Construction Inspector). A conference call was held with officials from Lambertville and New Hope on May 28 to detail the project.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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Construction has been completed and a final walkthrough was performed on July 24. Job Order Supplement No. 2 has been executed to install a step at the base of the canal stairs. The step was installed on November 18<sup>th</sup> and work to epoxy coat it is scheduled for December and then the contract will be closed out.

### **ELECTRONIC SURVEILLANCE / DETECTION SYSTEM**

#### **ESS MAINTENANCE CONTRACT**

Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

### **ELECTRONIC TOLL COLLECTION**

#### **CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT**

Contract No. DB-584

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

Commission staff worked with Conduent to establish their communication connection to the disaster recovery toll host located at the New Hope Administration Building. TransCore completed the network router configurations for the disaster recovery toll host. Conduent will finalize the connectivity of the NJ CSC to the disaster recovery toll host and will then test the end to end connection.

### **TRAFFIC COUNT PROGRAM UPGRADE**

Contract No. DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

## **TRAFFIC AND REVENUE FORECAST**

Task Order Assignment No. C-728A-1

Rummel, Klepper & Kahl, LLP (RK&K) submitted the preliminary traffic and revenue forecast for the toll direction of the Commission's eight (8) toll bridges and it is under review by Commission Staff. A meeting to review the preliminary traffic and revenue figures was completed and RK&K provided a memorandum documenting the source of the historic traffic data and how it was used in their forecast. Additionally, a meeting was held to discuss toll adjustment policies used by various toll agencies and to consider a policy that could be considered for the Commission. Bi-weekly project status meetings occurred to review the project status.

## **ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT**

DESIGN, BUILD AND MAINTAIN

Contract No. DB-540A

Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation. TransCore adjusted the reader tuning at Milford-Montague and Portland-Columbia toll bridges to improve transponder reading.

TransCore replaced a failed roadway loop located within the conventional toll plaza at the Easton-Phillipsburg Toll Bridge. TransCore completed the move of the Daktronics server (computer that controls the LED toll plaza canopy signs) from the Morrisville Administration Building to the data center at the Scudder Falls Administration Building.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

## **ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT**

SCUDDER FALLS BRIDGE ALL ELECTRONIC TOLLING SYSTEM – INSTALLATION  
MANAGEMENT

Task Order Assignment No. C-701A-7

There was no activity on this Task Order Assignment.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**December 21, 2020  
PROJECT STATUS REPORT**

## **JOB ORDER CONTRACTING**

**JOB ORDER CONTRACTING PROGRAM MANAGER  
Contract No. C-727A**

Gordian Group's activities included providing program management services in support of individual job orders.

## **STRUCTURAL HEALTH MONITORING CONCEPT STUDY Contract No. C-750A-6**

WSP USA, Inc. will conduct an assessment of currently available structural health monitoring technologies to provide the Commission with timely information related to overweight vehicle passages and provide near real time alerts if any damage is detected. A Kick-Off Meeting was held on December 1, 2020.

## **GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS C-684A**

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

The Final Draft 2019 Annual Inspection Report has been finalized and is being submitted to the Commission for acceptance at the April 2020 Commission Meeting.

A kick-off meeting was held on February 26 for the 2020 Toll-Supported Bridge (TSB) Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Deputy Executive Director of Operations and VCEA.

Inspections were scheduled to begin in late March at multiple toll-supported bridges. Due to the COVID-19 pandemic, and following guidelines from PennDOT and NJDOT, the TSB inspections due in March were pushed back into April. Inspections are scheduled to start the week of April 6, 2020. Field inspections for the Toll Supported bridges were started the week of April 6, 2020, with priority given to the bridges with a March due date. To date bridge inspections have

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**December 21, 2020**

### **PROJECT STATUS REPORT**

been completed. Three (3) March bridges will have NBI dates that were pushed back to April (CBS, RB, UBEM), due to the Covid-19 delays and the resulting 2-week delay at the beginning of the schedule. All other bridge dates (months) have been met.

The Facility Inspections, on July 14 (Southern Region), and July 15, 2020 (Central & Northern Region), have been completed. Due to Covid-19 related issues, inspections were performed from the exterior of the facilities, unless specific issues were identified prior to the inspection by Maintenance.

Sign Retro-reflectivity Assessment scheduled for the nights of October 13 and 14, 2020.

The Draft Maintenance Report was submitted via ftp on September 25, 2020. The Draft Annual Inspection Report was submitted on October 8, 2020.

### **2015-2016 TRAFFIC ENGINEERING CONSULTANT**

Contract No. C-686A

Pennoni Associates prepared and submitted a project schedule for completing the 2020 Traffic Engineering Report. Traffic data was provided to Pennoni Associates for their use in completing the annual study.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

## **OPERATIONS**

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

**OPERATIONS INDEX**  
**FOR**  
**PUBLIC SAFETY & BRIDGE SECURITY**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Public Safety & Bridge Security	Status Reports Month of November 2020	1-23

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21,2020**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF November 2020**

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

**Radio System**

- During the month of November 2020, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola continued to work on the microwave backhaul system. Work has started on the antenna system at New Hope toll bridge as part of the microwave backhaul system.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.
- PSBS personnel are currently removing all the old radio equipment at Trenton Morrisville in preparation of the building demolition.

**Access Control System**

- During the month of November 2020, the ACS database was audited and pictures were updated for employees and contractor cards with the approved holographic image.
- Various other employee ACS rights were updated and/or changed at the request of supervisors. New badges were printed for those without Essential Employee designation.
- Various door alarms and ACS issues were addressed.

**Public Safety & Bridge Security**

- During the Month of November, PSBS continued to social distance the PCC staff by utilizing the SCC at NHLTB.
- During the Month of November, PSBS continued to social distance staff by using UBE TSB for central region AC's, TM TB for Southern region AC's.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21,2020**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF November 2020**

- During the month of November 2020, PSBS continued to update and implemented the Alternate Work Procedures for the COVID-19 pandemic
- During the month of November 2020, PSBS personnel reengaged work with Schneider Electric on various new Capital Projects, MM camera upgrade, SCC enhancements and Lumberville Raven Rock camera install.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- The PSBS Primary & Secondary Control Center (PCC, SCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of November 2020, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed thirty video requests. Please see the attached “ESS Request Video Report” for a summary of information on each request.
- During the month of November 2020, PSBS reengaged work with Signal Services Inc. to install an oversized vehicle detection radar system at Riverton Belvidere.

Miscellaneous

- During November 2020, PSBS attended a Teams meeting with engineering for the C-732A-3 project (I-78 Power and Communication Infrastructure Design)
- During November 2020, PSBS attended a Teams meeting with engineering for the T- 519A project (Southern Operations & Maintenance Facilities - Primary Control Center)
- In November 2020, PSBS Staff participated in weekly COVID-19 Task Force conference call to discuss COP-E plan updates and other matters that pertain to the ongoing pandemic.
- In November 2020, PSBS Staff attended the PSBS Coronavirus Staff meeting. Meetings took place each Monday in November
- During the month of November 2020 PSBS staff worked on updating the Commission’s COP-E Plan regarding the Coronavirus pandemic.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21,2020**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF November 2020**

- During November 2020, PSBS Staff attended meetings with Motorola regarding the Radio systems for the SCC



## ESS Request Video

Report Run Date: 11/30/2020

Report Month: 11/1/2020- 11/30/2020

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2593	11/2/20	DRJTBC	Nicholas Knechel	Lower Trenton	Motor Vehicle Accident	Nicholas Knechel
2594	11/2/20	NJSP	SFC Brian Miller #5752	Scudder Falls	Other	Nicholas Knechel
2595	11/5/20	DRJTBC	Matt Skrebel	I78	Hit & Run MVA	Matt Skrebel
2596	11/5/20	DRJTBC	Matt Skrebel	Lower Trenton	Motor Vehicle Accident	Matt Skrebel
2597	11/5/20	DRJTBC	Matt Skrebel	I78	Motor Vehicle Accident	Matt Skrebel
2598	11/6/20	Portland PD	OFC. Todd Pysher	PC	Theft	Nicholas Knechel
2599	11/6/20	DRJTBC	Nicholas Knechel	Washington Crossing	Hit & Run MVA	Nicholas Knechel
2600	11/7/20	DRJTBC	Nicholas Knechel	Washington Crossing	Motor Vehicle Accident	Nicholas Knechel
2602	11/10/20	DRJTBC	M. Leary Jr	PC	Other	Mark Leary Jr
2603	11/10/20	DRJTBC	K Clark	NHL	Motor Vehicle Accident	Kevin Clark
2604	11/11/20	Robbinsville Twp. PD	Det. Sgt. Adrian Markowski	TM	Burglary	Nicholas Knechel
2605	11/11/20	DRJTBC	Joseph Trinian	PC	Other	Joseph Trinian
2606	11/12/20	Morrisville Police Department	Ofc. Justin Bickhardt	Calhoun St.	Theft	Matt Skrebel
2607	11/13/20	DRJTBC	Joseph Trinian	PC	Other	Joseph Trinian
2608	11/15/20	DRJTBC	A. Leon	EP	Motor Vehicle Accident	Ariel Leon
2609	11/15/20	Morrisville PD	Ofc Erica McIntyre	Lower Trenton	Burglary	Kevin Clark
2610	11/15/20	Morrisville PD	Ofc McIntyre	Calhoun St.	Burglary	Kevin Clark
2612	11/16/20	Morrisville PD	Officer Gary Zumpano	Lower Trenton	Police Investigation	Mark Leary Jr
2613	11/16/20	DRJTBC	M. Leary Jr	Northampton	Motor Vehicle Accident	Mark Leary Jr
2615	11/19/20	DRJTBC	Steve Mongiovi	Scudder Falls	Motor Vehicle Accident	Stephen Mongiovi
2616	11/20/20	DRJTBC	M. Leary Jr	Calhoun St.	Motor Vehicle Accident	Mark Leary Jr
2617	11/22/20	DRJTBC	M. Leary Jr	I78	Police Chase	Mark Leary Jr
2619	11/23/20	DRJTBC	A. Leon	DWG	Motor Vehicle Accident	Ariel Leon





## ESS Request Video

Report Run Date: 11/30/2020

Report Month: 11/1/2020- 11/30/2020

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2620	11/23/20	DRJTBC	A. León	Uhlerstown-French town	Hit & Run MVA	Ariel Leon
2621	11/23/20	DRJTBC	A. León	TM	Other	Ariel Leon
2622	11/23/20	DRJTBC	Steve Mongiovi	TM	Motor Vehicle Accident	Stephen Mongiovi
2623	11/23/20	DRJTBC	M. Wahl	NHL-TS	Motor Vehicle Accident	Michael Wahl
2624	11/27/20	DRJTBC	M. Wahl	DWG	Motor Vehicle Accident	Michael Wahl
2625	11/28/20	DRJTBC	M. WAHL	I78	Motor Vehicle Accident	Michael Wahl
2626	11/29/20	DRJTBC	M. WAHL	TM	Motor Vehicle Accident	Matthew Pisciotto

Total for Month: 30

# October 2020

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	2	0
Delaware Water Gap 41	0	0	5	0	12	1	29	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland-Columbia 43	0	0	0	0	0	0	0	0
Riverton-Belvidere 44	0	0	0	0	0	0	2	0
Rt 22 EP 45	0	0	1	1	3	0	56	0
Northampton St 46	0	0	0	0	0	0	5	0
I-78 47	0	0	7	0	10	4	94	0
Riegelsville 48	0	1	0	0	0	0	1	0
Upper Black Eddy Milford 49	0	0	1	0	1	0	3	0
Uhlerstown Frenchtown 50	0	0	2	0	0	0	3	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	4	0	0	0	12	0
New Hope Lambertville Toll 53	0	1	0	0	1	0	39	0
New Hope Lambertville 54	0	0	0	0	0	0	12	0
Washington Crossing 55	0	0	1	0	0	0	3	0
Scudder Falls 56	0	0	0	0	2	0	5	0
Calhoun St 57	0	0	1	0	0	0	3	0
Lower Trenton 58	0	0	0	0	2	0	5	0
Morrisville Trenton 59	0	1	2	1	0	0	0	0

	Citations	Warnings	Security Checks
New Jersey State Police	221	42	607
Pennsylvania State Police	75	31	738

## SR/CR November 2020 Overweight Turnarounds/Crossings Report

Southern Region Bridge	Total Turnarounds	Total To NJ	Total To PA	Total Overweights
Lower Trenton	91	36	55	420
Calhoun Street	435	131	304	22
Washington Crossing	1245	79	1166	23
New Hope Lambertville	786	180	606	16
Centre Bridge Stockton	530	118	412	38
<b>YTD SR Totals</b>	<b>3087</b>	<b>544</b>	<b>2543</b>	<b>519</b>
Central Region Bridge	Total Turnarounds	Total To NJ	Total To PA	Total Overweights
Riverton-Belvidere	793	100	693	39
Northampton St.	5001	476	4525	35
Riegelsville	1341	463	878	3
Uhlerstown - Frenchtown	362	40	322	21
<b>YTD CR Totals</b>	<b>7497</b>	<b>1079</b>	<b>6418</b>	<b>98</b>
Southern/Central Region Bridges	Total Turnarounds	Total To NJ	Total To PA	Total Overweights
<b>January thru November SR/CR Totals</b>	<b>10584</b>	<b>1623</b>	<b>8961</b>	<b>617</b>



# November 2020 Overweight Crossings-Central Region

11/30/2020

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	75	8	6	2	7	5	2	1	0	1	0	0
Northampton St.	488	4	4	0	4	2	2	0	0	0	0	0
Riegelsville	126	0	0	0	0	0	0	0	0	0	0	0
Uhlertown - Frenchtown	48	1	0	1	1	0	1	0	0	0	0	0
<b>November Totals</b>	<b>737</b>	<b>13</b>	<b>10</b>	<b>3</b>	<b>12</b>	<b>7</b>	<b>5</b>	<b>3</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	788	36	14	21	27	17	11	6	3	3	50	3
Northampton St.	4967	36	34	0	21	13	6	9	1	8	0	#VALUE!
Riegelsville	1339	3	5	1	2	2	0	1	1	0	0	0
Uhlertown - Frenchtown	382	21	10	72	19	14	6	2	1	2	1	1
<b>Year to Date Totals</b>	<b>7476</b>	<b>96</b>	<b>63</b>	<b>94</b>	<b>69</b>	<b>46</b>	<b>23</b>	<b>18</b>	<b>6</b>	<b>13</b>	<b>51</b>	<b>#VALUE!</b>

# November 2020 Overweight Crossings-Southern Region

11/30/2020

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	27	71	0	71	4	4	0	66	43	23	1	0
Calhoun Street	52	1	1	0	1	1	0	0	0	0	0	0
Washington Crossing	191	3	2	1	1	1	0	2	2	0	0	0
New Hope	94	1	1	0	0	0	0	1	1	0	0	0
Lambertville	97	5	0	5	5	3	2	0	0	0	0	0
Centre Bridge												
Stockton												
<b>November Totals</b>	<b>461</b>	<b>81</b>	<b>4</b>	<b>77</b>	<b>11</b>	<b>9</b>	<b>2</b>	<b>69</b>	<b>46</b>	<b>23</b>	<b>1</b>	<b>0</b>
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	91	420	0	420	19	17	2	391	163	228	5	5
Calhoun Street	435	22	19	3	11	7	4	11	3	8	0	0
Washington Crossing	1245	23	18	5	7	4	3	15	6	9	0	1
New Hope	786	16	13	3	7	3	4	8	7	1	0	1
Lambertville	530	38	5	33	37	25	12	1	1	0	0	0
Centre Bridge												
Stockton												
<b>Year to Date Totals</b>	<b>3087</b>	<b>519</b>	<b>55</b>	<b>464</b>	<b>81</b>	<b>56</b>	<b>25</b>	<b>426</b>	<b>180</b>	<b>246</b>	<b>5</b>	<b>7</b>

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-BelvidereMONTH NovemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 28-Nov	TOTAL
Hours Worked	168	168	168	168	672
Patrols	73	84	84	82	323
Overweight Crossings	1	4	2	1	8
Overweights Refused	23	22	21	9	75
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	10	8	9	4	31
Fire Dept. Requested	0	0	0	0	0
Public Interaction	37	37	35	40	149
Traffic Control	3	7	3	8	21
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	1	0	3	0	4
Miscellaneous	6	6	6	5	23

**NOTES:**

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MONTHLY ACTIVITY SERVICES RENDERED REPORT**

BRIDGE Northampton Street

MONTH November

YEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 28-Nov	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	148	166	167	166	647
Overweight Crossings	1	0	0	3	4
Overweights Refused	133	120	142	93	488
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	1	3	4
Fire Dept. Requested	0	0	0	0	0
Public Interaction	168	143	129	137	577
Traffic Control	42	32	54	24	152
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	6	10	9	10	35
Miscellaneous	4	3	6	2	15

**NOTES:**

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MONTHLY ACTIVITY SERVICES RENDERED REPORT**

BRIDGE Riegelsville

MONTH November

YEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 28-Nov	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	144	166	151	166	627
Overweight Crossings	0	0	0	0	0
Overweights Refused	33	34	30	29	126
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	65	65	47	47	224
Traffic Control	12	24	1	3	40
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	2	0	0	0	2
Miscellaneous	0	0	0	0	0

**NOTES:**

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## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-MilfordMONTH NovemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 28-Nov	TOTAL
Hours Worked	18	31	0	8	57
Patrols	8	16	0	4	28
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	3	5	0	3	11
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MONTHLY ACTIVITY SERVICES RENDERED REPORT**

BRIDGE Uhlerstown-Frenchtown

MONTH November

YEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 28-Nov	TOTAL
Hours Worked	63	79	40	30	212
Patrols	32	38	17	15	102
Overweight Crossings	0	0	0	1	1
Overweights Refused	17	25	0	6	48
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	1	1
Fire Dept. Requested	0	0	0	0	0
Public Interaction	17	44	5	16	82
Traffic Control	0	0	0	2	2
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MONTHLY ACTIVITY SERVICES RENDERED REPORT**

BRIDGE Portland-Columbia Pedestrian

MONTH November

YEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 28-Nov	TOTAL
Hours Worked					0
Patrols	14	14	14	14	56
Overweight Crossings					0
Overweights Refused					0
Motorist Aid					0
Medical Assistance					0
First Aid Rendered					0
State / Local Police Requested					0
Fire Dept. Requested					0
Public Interaction					0
Traffic Control					0
Jumpers					0
Assaults					0
Other					0
Miscellaneous					0

**NOTES:**

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## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH NovemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	168	168	168	168	672
Patrols	35	66	69	67	237
Overweight Crossings	1	2	2	0	5
Overweights Refused	26	18	28	25	97
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	2	2	0	5
Fire Dept. Requested	0	0	0	0	0
Public Interaction	31	27	36	33	127
Traffic Control	22	18	24	23	87
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	5	11	8	8	32
Miscellaneous	0	0	0	0	0

**NOTES:**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

MONTH November

YEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	336	316	316	296	1264
Patrols	80	77	78	76	311
Overweight Crossings	0	1	0	0	1
Overweights Refused	23	26	21	24	94
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	1	0	0	1
Fire Dept. Requested	0	0	0	0	0
Public Interaction	49	73	87	79	288
Traffic Control	21	26	18	21	86
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	8	12	12	11	43
Miscellaneous	0	0	0	0	0

**NOTES:**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH November

YEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	168	168	168	168	672
Patrols	62	70	78	78	288
Overweight Crossings	1	1	1	0	3
Overweights Refused	53	54	47	37	191
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	1	1	0	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	12	15	9	13	49
Traffic Control	53	54	47	37	191
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	7	4	5	5	21
Miscellaneous	0	0	0	0	0

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun StreetMONTH NovemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	71	67	75	79	292
Overweight Crossings	1	0	0	0	1
Overweights Refused	18	14	11	9	52
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	0	0	0	1
Fire Dept. Requested	0	0	0	0	0
Public Interaction	5	5	7	4	21
Traffic Control	14	11	7	7	39
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	3	7	3	2	15

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH NovemberYEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	120	96	104	60	380
Patrols	45	35	42	28	150
Overweight Crossings	18	24	14	15	71
Overweights Refused	5	8	7	7	27
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	12	18	9	9	48
Fire Dept. Requested	0	0	0	0	0
Public Interaction	4	3	4	4	15
Traffic Control	23	32	21	22	98
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

**NOTES:**



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven Rock

MONTH November

YEAR 2020

ACTIVITY/SERVICE	WEEK OF 7-Nov	WEEK OF 14-Nov	WEEK OF 21-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	0	0	0	0	0
Patrols	0	0	0	0	0
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

2020

## AC Monthly Activity Report

November 2020

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	131	71	3	0	0	0
Calhoun Street	144	1	2	0	2	0
Scudder Falls	314	0	9	0	14	0
Washington Crossing	104	3	2	0	0	0
New Hope	94	1	0	0	0	0
Lambertville	61	5	0	0	0	0
Centre Bridge	29	0	0	0	0	0
Stockton	60	1	1	0	0	0
Lumberville	72	0	0	0	0	0
RavenRock	97	0	0	0	0	0
Uhlersown	123	4	0	0	0	0
Frenchtown	47	8	0	0	0	0
Upper Black Eddy	26	0	0	0	0	0
Milford	1302	94	17	0	16	0
Riegelsville						
Northampton St.						
Riverton						
Belvidere						
Portland Columbia						
Totals						

## Yearly Totals

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	905	419	13	0	5	3
Calhoun Street	1065	21	18	0	7	0
Scudder Falls	2168	0	40	0	70	2
Washington Crossing	831	23	10	0	1	0
New Hope	694	16	5	0	1	1
Lambertville	461	37	2	0	0	1
Centre Bridge	346	0	0	0	0	0
Stockton						
Lumberville						
RavenRock						

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Uhlersown	663	21	7	0	0	0
Frenchtown						
Upper Black Eddy	784	0	0	0	0	2
Milford						
Riegelsville	1246	3	2	0	0	3
Northampton St.	1481	31	10	0	2	6
Riverton						
Belvidere	787	39	1	0	0	2
Portland Columbia	399	0	0	0	0	0
Totals	11830	610	108	0	86	20

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21,2020**

**Operations Report Index**

**Maintenance and Toll Operations**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
Maintenance and Toll	Status report Month of November 2020	1-8

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

**MAINTENANCE AND TOLL OPERATIONS**  
**MONTH OF NOVEMBER 2020**

- Participated in weekly COVID-19 Task Force conference call to discuss COP-E plan updates, PPE protocols, inventory, usage and other matters that pertain to the ongoing pandemic.
- Participated in conference call with Toll Lieutenants to discuss Thanksgiving Holiday scheduling, PPE and COVID-19 updates.
- Participated in Monthly Toll Sergeants conference call to review COVID-19 Self-Monitoring Operations Order, PPE safety protocols, staffing, ADP portal and other items.
- Participated in weekly conference call with Regional Maintenance Supervisors to discuss ongoing projects, duty person snow procedures and COVID-19 Self-Monitoring Operations Order.
- Participated in Teams meeting to discuss T-730A Southern Operations and Maintenance Facilities Improvements. (Fleet Management and Fueling Island Operation)
- Senior Director participated in T-519A Southern Operations & Maintenance Facilities (Pre-Final Design Submission) Teams meeting.
- Senior Director provided weekly Personal Protective Equipment (PPE) gloves, masks, etc. usage report to Deputy Executive Director of Operations and COVID-19 task force.
- Senior Director reviewed and approved invoices for Guiderail / Attenuator repairs completed by J. Fletcher Creamer.
- Prepared monthly Maintenance and Toll reports for the November 2020 staff agenda Teams meeting.
- Prepared and forwarded report of Use of Commission Facilities report for the month of November 2020 to the Deputy Executive Director of Operations.

**Maintenance Operations**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors. ( Covid-19 Self-Monitoring Workplace PPE Protocol, Deep Cleaning, Winter weather)
- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of November from Regional Maintenance Supervisors.
- Director of Maintenance worked with purchasing department to schedule delivery of five hundred tons of salt for the new salt facility at Trenton Morrisville.
- Trenton Morrisville Maintenance crews completed foot walk replacement project at the Calhoun St. Toll Supported Bridge.
- Trenton Morrisville maintenance crews participated in training on the operation of the new fuel island at the Trenton Morrisville Facility.
- Trenton Morrisville maintenance crews continue regular and deep cleaning of the Trenton Morrisville facility.
- Trenton Morrisville Maintenance crews continue regular cleaning of the Toll Supported Bridge shelters.
- Trenton-Morrisville maintenance crews provided lane closure assistance for Transcore to make adjustments to Opus lane readers.
- New Hope Maintenance crews painted the interior of the maintenance garage.
- New Hope Maintenance crews removed graffiti from the railing at the Lumber Ville Raven Rock Toll Supported Bridge.
- New Hope Maintenance crews continue regular cleaning of the New Hope Toll facility.
- New Hope Maintenance crews continue regular cleaning of the Toll Supported Bridge shelters.
- New Hope Maintenance crews began step replacement project at the Center Bridge Stockton Bridge Shelter.
- New Hope Maintenance assisted City of Lambertville with the installation of Christmas Lights.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

- I-78 Maintenance crews continue regular cleaning of the I-78 Toll and Maintenance Garage buildings.
- I-78 Maintenance crews repaired a section of the street lights at the Morgan Hill Road Interchange.
- I-78 Maintenance crews made 10,000 gallons of brine, installed 1500 foot of snow fence and prepared snow plows in preparation for the snow season.
- I-78 Maintenance crew's replaced light pole on Morgan Hill road interchange
- I-78 Maintenance crew's degreased toll lanes and cleaned the loops in the roadway on the I-78 Toll Plaza.
- Easton Phillipsburg Maintenance crews continue regular cleaning of the Easton Phillipsburg facility.
- Easton Phillipsburg Maintenance crews continue regular cleaning of Central Region Toll Supported Bridges.
- Easton Phillipsburg Maintenance crews installed Christmas lights on the Northampton St. Toll Supported Bridge.
- Easton Phillipsburg Maintenance crews installed height restrictor pole on the approach of the Riegelsville Toll Supported Bridge.
- Easton Phillipsburg Maintenance crews prepared snow plows and other equipment for the snow season.
- Portland-Columbia maintenance crews continue regular cleaning of all areas of the Portland Columbia facility.
- Portland-Columbia maintenance crews replaced air conditioning and heating unit in lane three toll booth.
- Portland Columbia maintenance crews sealed joints on the handicap ramp and sidewalk at the Portland Columbia pedestrian bridge.
- Portland-Columbia maintenance crews repaired pot hole and replaced a sign at Portland Columbia ramp A.
- Delaware Water Gap maintenance crews continue regular cleaning of the Delaware Water Gap facility.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

- Delaware Water Gap Maintenance crews removed tree that fell during storm from I-80 westbound roadway.
- Delaware Water Gap maintenance crews assisted HVAC contractor with broken pipe in boiler room.
- Delaware Water Gap maintenance crews assisted New Jersey State Police with directing traffic at accident on I-80 Eastbound.
- Milford-Montague maintenance crews continue regular cleaning of the Milford-Montague facility.
- Milford-Montague maintenance crews installed roadway markers around property for winter weather season.
- Milford-Montague maintenance crews inspected all snow plows and equipment in preparation for snow season.
- Milford-Montague maintenance crews transported Bridge Master unit back from annual inspection in Connecticut.
- Milford-Montague maintenance crews assisted Allstate Septic with repair of clogged pipe under crawl space.

**Fleet Department**

**Vehicle & Equipment Status**

- Upfitting of (4) Tandem Axle Mack's delayed until specifications are reevaluated.
- Gas Boy Fuel System installed at Trenton Morrisville Operations and Maintenance Facilities.
- Replacement Interceptor quote approved and submitted to purchasing to process.
- New Chevy 5500 driver door paint issue resolved. Upfitter requesting dealer re-paint vehicle.
- Green Climber LV 600 ordered, Should be delivered in December of 2020. To be store at EP facility.
- Requisition for Crack Filling Machine for Southern Region has been submitted.

**Vehicle & Equipment Repairs**

- All regions performed routine monthly maintenance on vehicles and equipment.
- Milford Montague - Backhoe repaired.



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

- New Hope Lambertville – New tracks for Bobcat Skid Steer ordered.
- Delaware Water Gap – 2003 Sterling Dump Truck sent for repairs to electrical system.
- Easton Phillipsburg – Ford F350 oil leak repaired, Ford F650 ECM unit replaced.
- I-78 – Bridge Patrol Unit fan relay repaired.

**Other Items**

- Registration renewals completed as needed.
- Added new vehicles/ equipment to Fleet insurance as needed.
- Supplied accounting with new asset spreadsheets.
- Added assets into Maximo.

**Toll Operations**

- Director of Tolls held weekly Toll Lieutenants conference call meetings to discuss ongoing updates, scheduling and PPE issues.
- Director of Toll reviewed Operations Order on COVID-19 Self-Monitoring Workplace PPE Protocol.
- Director of Tolls updated inventory to track all toll PPE usage and provide a weekly report.
- Director of Toll and Deputy Director of Toll monitored payroll and addressed any ADP or Portal issues.
- Deputy Director of Toll continues to work with bankers on end of the month work schedule to complete required reports for auditing department.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and implemented changes to reduce variances.
- Director of Toll participated in Transcore weekly conference calls to discuss toll system issues and updates.
- Director of Toll prepared weekly report regarding cash deposits and cash transactions at each toll location.
- Director of Toll continues to monitor traffic flow at all locations to adjust toll collector schedules accordingly.
- Director of Toll and Deputy Director of Toll distributed Deposit Preparation Procedure Manual to all bankers.

**Southern Region****LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	32	136	128	16	192	792	627	512	360		2,795
Bldg./Facilities Maintenance	1,718	2,265	2,172	616	536	632	736	1,368	1,112	1,280	816		13,251
Grounds Maintenance	258	246	331	80	160	344	304	664	524	552	272		3,735
Road Maintenance	88	292	32	8	16	0	184	160	128	176	0		1,084
Snow/Ice Maintenance	250	128	0	0	0	0	0	0	0	0	16		394
Vehicle Maintenance	358	474	464	64	72	64	48	72	88	184	72		1,960
Miscellaneous	176	208	144	8	24	16	40	48	120	128	8		920
Total Man-hours	2,848	3,613	3,175	912	936	1,072	1,504	3,104	2,599	2,832	1,544	0	24,139

**New Hope-Lambertville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	96	152	304	368	424	440	104	272	280	200	104		2,744
Bldg./Facilities Maintenance	1,144	781	930	592	464	424	624	736	516	664	743		7,618
Grounds Maintenance	376	376	568	192	320	408	512	624	704	416	368		4,864
Road Maintenance	128	160	32	32	16	72	152	320	64	424	56		1,456
Snow/Ice Maintenance	379	0	20	0	0	0	0	0	64	104	48		615
Vehicle Maintenance	358	280	200	24	8	48	96	172	256	248	168		1,858
Miscellaneous	120	144	344	0	0	0	0	264	64	120	120		1,176
Total Man-hours	2,601	1,893	2,398	1,208	1,232	1,392	1,488	2,388	1,948	2,176	1,607	0	20,331

## Central Region

**LeVar Talley, Director of Maintenance**

**Richard Taitt Deputy Director of Maintenance**

**Robert Varju, Regional Maintenance Supervisor, I-78**

**Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg**

### Easton-Phillipsburg Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	616	216	232	440	256	632	808	720	472		4,392
Bldg./Facilities Maintenance	852	792	680	224	216	624	448	752	672	712	608		6,580
Grounds Maintenance	456	488	232	16	24	320	552	520	440	336	224		3,608
Road Maintenance	296	96	56	0	0	16	16	72	32	112	56		752
Snow/Ice Maintenance	344	48	24	0	0	0	0	0	0	0	16		432
Vehicle Maintenance	344	452	264	32	0	80	152	368	216	344	360		2,612
Miscellaneous	232	272	64	64	32	64	56	96	184	96	112		1,272
Total Man-hours	2,524	2,148	1,936	552	504	1,544	1,480	2,440	2,352	2,320	1,848	0	19,648

### I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	251	0	0	40	112	48	0	0	40	0	0		491
Bldg./Facilities Maintenance	1,413	1,239	942	424	336	403	656	926	842	1,112	961		9,254
Grounds Maintenance	384	424	352	336	498	360	416	472	488	696	492		4,918
Road Maintenance	336	48	152	144	0	72	16	104	24	80	48		1,024
Snow/Ice Maintenance	200	32	80	0	0	0	0	0	0	0	104		416
Vehicle Maintenance	390	312	208	160	56	104	104	168	192	384	245		2,323
Miscellaneous	72	48	24	0	0	0	0	100	32	24	13		313
Total Man-hours	3,046	2,103	1,758	1,104	1,002	987	1,192	1,770	1,618	2,296	1,863	0	18,739

## Northern Region

**LeVar Talley, Director of Maintenance**

**Richard Taitt Deputy Director of Maintenance**

**James Gower, Regional Maintenance Supervisor**

**Matt Meeker, Regional Maintenance Supervisor - Milford-Montague**

### Portland-Columbia Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	0	0	66	0	142	0	132	24		364
Bldg./Facilities Maintenance	600	488	547	448	374	396	415	590	622	798	502		5,780
Grounds Maintenance	168	154	260	212	218	302	234	350	412	484	220		3,014
Road Maintenance	0	82	0	0	40	52	76	108	164	70	116		708
Snow/Ice Maintenance	448	272	24	0	0	0	0	0	0	108	118		970
Vehicle Maintenance	268	116	88	80	52	34	82	138	180	152	80		1,270
Miscellaneous	84	8	68	0	0	0	0	0	0	0	26		186
Total Man-hours	1,568	1,120	987	740	684	850	807	1,328	1,378	1,744	1,086	0	12,292

### Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	24	0	16	16	0	8	0	24	0	0		88
Bldg./Facilities Maintenance	1,214	1414	1,004	720	712	608	704	984	768	762	587		9,477
Grounds Maintenance	296	108	296	184	216	352	288	248	280	224	254		2,746
Road Maintenance	32	0	130	116	72	24	80	104	200	312	72		1,142
Snow/Ice Maintenance	700	173	32	0	0	0	0	0	0	40	90		1,035
Vehicle Maintenance	216	112	164	32	16	40	136	200	168	200	194		1,478
Miscellaneous	8	64	280	0	0	0	0	48	96	80	154		730
Total Man-hours	2,466	1895	1,906	1,068	1,032	1,024	1,216	1,584	1,536	1,618	1,351	0	16,696

### Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	32	16	24	0	0	0	0	40	0	0	0		112
Bldg./Facilities Maintenance	448	344	466	336	288	304	352	512	456	504	364		4,374
Grounds Maintenance	8	0	88	32	32	96	100	80	152	88	56		732
Road Maintenance	32	16	8	0	24	24	0	8	0	32	0		144
Snow/Ice Maintenance	88	100	8	0	0	0	0	0	0	0	0		196
Vehicle Maintenance	144	120	136	32	32	24	24	56	64	80	48		760
Miscellaneous	40	8	112	0	0	0	0	16	0	0	32		208
Total Man-hours	792	604	842	400	376	448	476	712	672	704	500	0	6,526

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

**USE OF FACILITIES REQUEST REPORT**

**MONTH OF NOVEMBER 2020**

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of November 2020	1

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

**PROPERTY REPORT**

**Use of Commission Facilities**

<b>Facility</b>	<b>Organization</b>	<b>Date/Time</b>	<b>Description of Use</b>
N-Region - Portland Columbia Pedestrian Bridge	Donna Workman	November 8, 2020	"Exchange of Vows" Ceremony

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of December 21, 2020**

**OPERATIONS INDEX**  
**FOR**  
**TRAINING AND EMPLOYEE SAFETY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of November 2020	1 of 6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT  
MONTH OF NOVEMBER 2020

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed and/or facilitated (12) virtual and/or In-Person training sessions for (140) commission employees during the month of November. The training topics for the month of November included the following;

- How to be a Successful Remote Employee Webinar
- SAP-LITMOS Orientation Training (Weekly)
- Hand Safety and Injury Prevention/Snow Blower Safety
- Fueling Island Operation and Computer Training
- LITMOS – Soft Launch (Test Group)
- Reporting Injuries/Clothing Safety

Training -

- SAP-LITMOS orientation for TES personnel
- Facilitated a soft launch of the LITMOS LMS with a test group of employees
- Revised/updated power point to train employees via Microsoft TEAMS on the new LITMOS Learning Management System
- Hosted Professional Development Webinars for commission personnel
- Updated the De-escalation Training PowerPoint
- Completed updates on four PowerPoints for Toll/Compiled requisite manuals
- TES personnel attended Human Resources Seminar to enhance Harassment Prevention Training to DRJTBC employees
- Conducted Toolbox Talks for Maintenance Personnel in each region
- Reviewed LITMOS Course Content/Assigned to Departments accordingly
- Scheduled “A Leader’s Guide to Managing Unconscious Bias” for Sr. Staff



#### Administrative –

- Conducted weekly TEAMS Video Conference briefings with TES personnel
- Participated in video conference call with Tracy Brown and Executive Director Resta regarding the upcoming bias/unconscious bias training
- Assigned Work from Home duties for TES Coordinators and TES Assist. Coordinators
- Monitor/Approve ADP for TES personnel
- Prepared 3<sup>rd</sup> CSV file of historical training data for import into LITMOS
- Coordinated weekly calls with LITMOS Support Staff
- Updated Excel database with current month training courses for import into the new LITMOS Learning Management System
- Collaborated with HR to trouble shoot glitches occurring with the integration of LITMOS and ADP
- Continued to assign rules for functionality flow in LITMOS
- Continued process of adding course descriptions to uploaded content in LITMOS
- Coordinated Workplace Safety Committee Business
- Disseminated the Monthly Communication for Managers Newsletters to Department Heads
- Updated the Daily TES Facility Log (Contact Tracing Protocol)
- Attended the weekly COVID-19 Task Force Meetings
- Prepared/Submitted the Monthly Operations Report for TES
- Collaborated with the Accounting Department regarding the creation of additional GL Account #'s

#### State Police/Liaison Collaboration

- Reviewed/Processed NJSP/PSP invoices in SharePoint (MOU/Overtime details)
- Obtained requested accident reports from NJSP/PSP Liaisons
- Coordinated PSP/NJSP personnel for DRJTBC details

#### Employee Safety –

- Conducted inventory of equipment/furniture at TM and recorded the items via photographs and spreadsheet
- Researched safety topics for upcoming toolbox talks
- Collaborated w/Royal Trucking personnel to conduct a future demo involving a cone truck as requested by Fleet management

### Employee Safety – (Continued)

- Facilitated the Monthly Work Place Safety Committee Meeting via Microsoft TEAMS
- Conducted a visual check of all AED Kits
- Replenished First Aid Kits as required

## TES MONTHLY TRAINING REPORT - NOVEMBER 2020

Date	Class Name	Business Unit	Employee ID
Total # of Courses: 5		Total # of Classes: 12	Total # Trained: 140
11/2/2020	Toolbox Talks - Hand Safety & Injury Prevention/Snow Blower Safety		# Trained for Day: 13
		OPERATIONS	# in Class: 4
		OPERATIONS	William Kresge
		OPERATIONS	Jamie Franks
		OPERATIONS	Robert Reinhardt
		OPERATIONS	Ernest Rath
	Toolbox Talks - Hand Safety & Injury Prevention/Snow Blower Safety		# in Class: 3
		OPERATIONS	Daniel Vander Berg
		OPERATIONS	Matthew Meeker
		OPERATIONS	Michael Curnkey
	Toolbox Talks - Hand Safety & Injury Prevention/Snow Blower Safety		# in Class: 6
		OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	William Borger
		OPERATIONS	Mason Vance
		OPERATIONS	Steve Borger
		OPERATIONS	William Luscik
		OPERATIONS	Kyle Williams
11/4/2020	Toolbox Talks - Hand Safety & Injury Prevention/Snow Blower Safety		# Trained for Day: 24
		OPERATIONS	# in Class: 15
		OPERATIONS	Nat Amato
		OPERATIONS	Paul Panto
		OPERATIONS	Rich Kisselbach
		OPERATIONS	Phil Becker
		OPERATIONS	Anna Parichuk
		OPERATIONS	Lew Hann
		OPERATIONS	John Marason
		OPERATIONS	Wayne Stamets
		OPERATIONS	Mark Parichuk
		OPERATIONS	Robert Smith
		OPERATIONS	Chris Gulin
		OPERATIONS	Aaron Kinsman
		OPERATIONS	Doug Scheer
		OPERATIONS	John Cerra
	Toolbox Talks - Hand Safety & Injury Prevention/Snow Blower Safety		# in Class: 9
		OPERATIONS	Robert Varju
		OPERATIONS	John Penrose
		OPERATIONS	Steve Bosga
		OPERATIONS	Harold Simon
		OPERATIONS	Jordan Purdy
		OPERATIONS	Brian Keith
		OPERATIONS	Greg Lohrman
		OPERATIONS	Steve Smith
		OPERATIONS	Daniel Steele
11/5/2020	Toolbox Talks - Hand Safety & Injury Prevention/Snow Blower Safety		# Trained for Day: 17
		OPERATIONS	# in Class: 12
		OPERATIONS	John Anderson
		OPERATIONS	Jared Burd
		OPERATIONS	George Farrell
		OPERATIONS	Austin McCleery
		OPERATIONS	Kaitlyn Piro
		OPERATIONS	Greggory Rickert
		OPERATIONS	Robert Williamson
		OPERATIONS	Aaron Schermerhorn
		OPERATIONS	Charles Slack
		OPERATIONS	Lawrence Yannarella
		OPERATIONS	Richard Fleming, Jr.
		OPERATIONS	Boris Pustiak
	Toolbox Talks - Hand Safety & Injury Prevention/Snow Blower Safety		# in Class: 5
		OPERATIONS	Richard Hett
		OPERATIONS	Alex Reyes
		OPERATIONS	Donald Day
		OPERATIONS	Harry Fawkes
		OPERATIONS	Frederick Fennimore, Jr.
11/6/2020	Fueling Island Operation and Computer Training		# Trained for Day: 15
			# in Class: 15

		OPERATIONS	Richard Hett
		OPERATIONS	Nick Kapral
		OPERATIONS	Alex Reyes
		OPERATIONS	Matthew Satmary
		OPERATIONS	Brian Carr
		OPERATIONS	Shaun Profy
		OPERATIONS	Anthony Sassani
		OPERATIONS	Rayford Johnson II
		OPERATIONS	Donald Day
		OPERATIONS	Michael Schermerhorn
		OPERATIONS	Michael Carosi
		OPERATIONS	Justin Crisp
		OPERATIONS	Bryan Hyjurick
		OPERATIONS	Frederick Fennimore, Jr.
		OPERATIONS	Michael Paleafico
11/12/2020			<b># Trained for Day: 2</b>
	Litmos - Soft Launch		<b># in Class: 2</b>
		OPERATIONS	Aaron Schermerhorn
		OPERATIONS	Jesse Cole
11/13/2020			<b># Trained for Day: 2</b>
	Litmos - Soft Launch		<b># in Class: 2</b>
		OPERATIONS	Melissa Copson
		ADMINISTRATIVE	Amy Kearns
11/16/2020			<b># Trained for Day: 7</b>
	How to be a Successful Remote Employee - Webinar		<b># in Class: 7</b>
		ADMINISTRATIVE	Magdalena Kuzmicki
		OPERATIONS	Kellie Thoms
		ADMINISTRATIVE	Charles Straccioli
		OPERATIONS	Susan Lobb
		OPERATIONS	Linda Tipton
		OPERATIONS	Tracy Genest
		OPERATIONS	Lauren Werner
11/17/2020			<b># Trained for Day: 23</b>
	How to be a Successful Remote Employee - Webinar		<b># in Class: 5</b>
		ADMINISTRATIVE	Kimberly Carr
		OPERATIONS	Kevin Fey
		ADMINISTRATIVE	W. Michael Cane
		OPERATIONS	Richard Taitt
		ADMINISTRATIVE	Jodee Inscho
	Toolbox Talks - Reporting Injuries/Clothing Safety		<b># in Class: 4</b>
		OPERATIONS	William Kresge
		OPERATIONS	Jamie Franks
		OPERATIONS	James Herb
		OPERATIONS	Ernest Rath
	Toolbox Talks - Reporting Injuries/Clothing Safety		<b># in Class: 4</b>
		OPERATIONS	Daniel Vander Berg
		OPERATIONS	Matthew Meeker
		OPERATIONS	Michael Cumkey
		OPERATIONS	Travis Utter
	Toolbox Talks - Reporting Injuries/Clothing Safety		<b># in Class: 10</b>
		OPERATIONS	James Gower
		OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	Paul Wallace
		OPERATIONS	William Luscik
		OPERATIONS	Kyle Williams
		OPERATIONS	Mason Vance
		OPERATIONS	Taylor Perry
		OPERATIONS	Walter Paul George
		OPERATIONS	Brian Feller
		OPERATIONS	William Borger
11/18/2020			<b># Trained for Day: 20</b>
	Toolbox Talks - Reporting Injuries/Clothing Safety		<b># in Class: 10</b>
		OPERATIONS	Nat Amato
		OPERATIONS	Paul Panto
		OPERATIONS	Anna Parichuk
		OPERATIONS	Robert Tilwick
		OPERATIONS	Wayne Stamets
		OPERATIONS	Robert Smith

**Toolbox Talks - Reporting Injuries/Clothing Safety**

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Chris Gullini  
Phil Becker  
Matthew Gary  
Aaron Kinsman

**# in Class: 10**

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Robert Varju  
John Penrose  
Steve Bosga  
Harold Simon  
Jordan Purdy  
Brian Keith  
Greg Lohrman  
Steve Smith  
Daniel Steele

**# Trained for Day: 17**

**# in Class: 14**

Aaron Schermerhorn  
Charles Slack  
Kaitlyn Piro  
Richard Fleming, Jr.  
Greggory Rickert  
Austin McCleery  
Robert Williamson  
John Anderson  
George Farrell  
Joseph Ritts  
Jared Burd  
Boris Pustiak  
Christopher Jackson  
Lawrence Yannarella

**# in Class: 3**

Stacy Wilson  
Randy Piazza, Jr.  
Melissa Copson

11/19/2020

**Toolbox Talks - Reporting Injuries/Clothing Safety**

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**How to be a Successful Remote Employee - Webinar**

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OPERATIONS

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of December 21, 2020**

**OPERATIONS INDEX  
FOR  
INFORMATION TECHNOLOGY**

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# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION





Meeting of December 2020

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## Information Technology Department Report Month of November 2020


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

### Helpdesk/Deployments:

-  Processed 27 work orders for the month of October.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

### Projects:


#### Coronavirus Work from Home Initiative:

-  IT Department spends most of its time supporting at home workers with any issues or concerns.

#### Microsoft Teams:

-  Continue to support and install Microsoft Teams as required.

#### MUNIS Migration:

-  Began to make plans to restart this project after COVID hiatus.

#### Telephone System:

-  In the process of upgrading each Toll Bridge site.


# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION


## Meeting of December 2020

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### Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

 **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

 **Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.