

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF APRIL 26, 2021

DELWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY
Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIELSA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE PAMELA JANVEY
Vice Chair

HONORABLE AMY ZANELLI

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE
Secretary

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Shahid, Grace*

NEW JERSEY: Ciesla, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Shahid, Christy

NEW JERSEY: Lavery*, Van Vliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Janvey*, Grace

NEW JERSEY: Komjathy, Van Vliet

PERSONNEL

PENNSYLVANIA: Grace, Janvey

NEW JERSEY: Ciesla*, Komjathy

AUDIT COMMITTEE

PENNSYLVANIA: Shahid*, Janvey

NEW JERSEY: Lavery, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Zanelli

NEW JERSEY: Laurenti*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

Lavery	(1) Ex-Officio of all Committees (2) Projects, Property and Equipmen(Chairperson) (3) Audit Committee
Ciesla	(1) Finance, Insurance Management and Operations Committee (2) Personnel Committee (Chairperson) (3) Administrative Committee
Shahid	(1) Projects, Property and Equipment Committttee (2) Finance, Insurance Management and Operations Committee (3) Audit Committee (Chairperson)
Grace	(1) Professional Services (2) Personnel Committee (3) Administrative Committee (4) Finance, Insurance Management and Operations Committee (Chairperson)
Janvey	(1) ProfessionalServices(Chairperson) (2) Personnel Committee (3) Audit Committee
Laurenti	(1) Finance, Insurance Management and Operations Committee (2) Audit Committee (3) Administrative Committee (Chairperson)
Christy	(1) Projects, Property and Equipment Committee
Komjathy	(1) Professional Services (2) Personnel Committee
Zanelli	(1) Administrative Committee
Van Vliet	(1) Projects, Property and Equipment Committee (2) Professional Services Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

VAN CLEEF ENGINEERING ASSOCIATES, LLC
Freehold, New Jersey

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS&YOUNG
Philadelphia, Pennsylvania

CHISEA, SHANINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

MERCADIEN, P.C.
Hamilton, New Jersey

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

BELLEVUE
COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

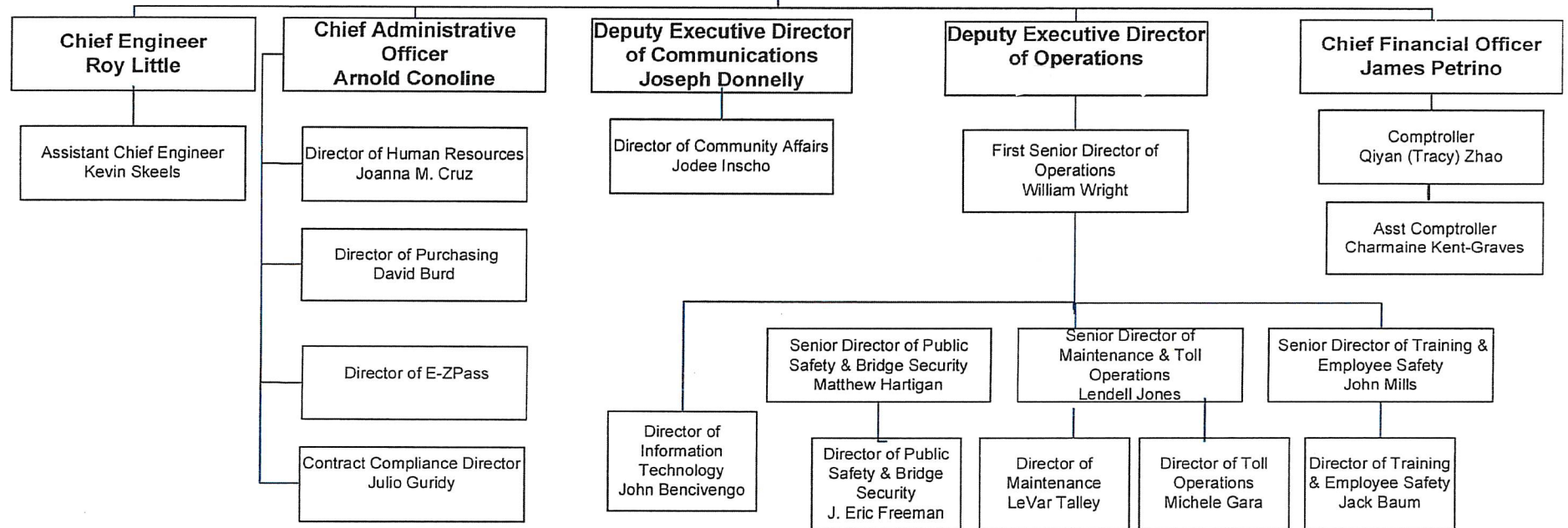
STONERIDGE PMG ADVISORS, LLC
Radnor, Pennsylvania

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART

COMMISSIONERS

Executive Director
Joseph J. Resta



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams on Monday, April 26, 2021 at 10:34 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. John Christy (Pennsylvania)
Hon. Daniel Grace (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Lori Ciesla (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Garrett Van Vliet (New Jersey)
Hon. Ismail Shahid (Pennsylvania)
Hon. Aladar Komjathy (New Jersey)
Hon. Amy Zanelli (Pennsylvania) (Joined at 10:53am)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Doug Steinhardt, Florio, Perrucci, Steinhardt & Cappelli, New Jersey
Jonathan Bloom, Stradley Ronon, Pennsylvania
John Casey, Chiesa Shahnian & Giantomasi, New Jersey

GOVERNORS REPRESENTATIVES:

Rudy Rodas, NJ Governor's Office
Nedia Ralston, PA Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Roy Little, Chief Engineer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications
James Petrino, Chief Financial Officer
Qiyang Zhao, Comptroller

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William Wright, First Senior Director of Operations
Charles Straccioli, Program Manager of Technology
John Bencivengo, Director of Information Technology
Joanna Cruz, Human Resources Director
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

OTHERS:

Kevin Kalman, Public
Kyle Kilmer, Public

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Good Morning Commissioners, as you know, on April 11th, the Commission, for the first time in ten years, began collecting tolls based on the new toll rate schedule, enacted at our March 2021 Commission Meeting. Without the toll adjustment, the Commission would not be able to meet the obligations of its Financial Resilience Policy, General Reserve Fund Balance Policy, carry out its capital plan to keep its 20 bridges in a state of good repair, and meet its debt service obligations into the foreseeable future. During the early pandemic period of March 2020, as a cost saving measure due to steep traffic and revenue losses, the Commission stopped hiring new employees, and also stopped filling vacant positions for employees that left the Commission due to retirement and/or resignation. So today's Agenda, for the first time since February of 2020, includes resolutions for your consideration to begin to fill vacancies left from freezing hiring. The new normal in the workplace leaves a number of employees in various stages of the COVID

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protocol, leaving them unavailable for duty, many times for as long as 10 calendar days. This situation is exacerbated by not having adequate staffing from which we would be able to coordinate coverage in many operational areas, so we ask for your support on these resolutions, as lower staffing levels in some areas has led to operational difficulties.

Thank you Commissioners, this concludes my report.

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD MARCH 29, 2021

R: 4445-04-21-ADM-01-04-21

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held March 29, 2021.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Komjathy seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that the Minutes of the Commission Meeting held on March 29, 2021 be and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X				

Executive Director Resta addressed the meeting and said

Thank you. Commissioner Zanelli, did you happen to join the call? Okay.

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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APPROVAL OF OPERATIONS REPORT-MONTH OF MARCH 2021

R: 4446-04-21-ADM-02-04-21

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the “Operations Report”.

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Grace seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 26th day of April 2021 that the Operations Report, which reflects Commission activity for the month of March 2021 is hereby approved.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF PHIL CALABRO, DIRECTOR OF E-ZPASS

R: 4447-04-21- PER-01-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Lavery seconded the adoption of the following Resolution,

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that the Commission authorizes the appointment of Phil Calabro to the position of Director of E-ZPass in the Southern Region, Administration. Compensation shall be set at \$100,247 per annum, which is the minimum salary in the proposed pay scale for the Director of E-ZPass position (\$100,247 - \$110,272), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting,

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and effective for all appointments, promotions and reclassifications made after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

APPOINTMENT OF NADINE PASCIULLO, ADMINISTRATIVE SPECIALIST, ENGINEERING

R: 4448-04-21-PER-02-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Lavery seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 26th day of April 2021 that the Commission authorizes the appointment of Nadine Pasciullo to the position of Administrative Specialist in the Engineering Department, Administration. Compensation shall be set at \$42,971 per annum, which is the introductory step in the proposed pay scale for the Administrative Specialist position (\$42,971 -- \$47,268), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

Executive Director Resta addressed the meeting and said

Thank you. Pennsylvania Commissioners. Commissioner Shahid? Commission Shahid, are you able to cast a vote?

Commissioner Shahid addressed the meeting and said

Yes.

Executive Director Resta addressed the meeting and said

Is that Commissioner Shahid?

Commissioner Shahid addressed the meeting and said

Yes.

Executive Director Resta addressed the meeting and said

Thank you. Sorry, sir.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF SUSAN MITSTIFER, BRIDGE MONITOR II, SOUTHERN REGION, OPERATIONS/PUBLIC SAFETY & BRIDGE SECURITY

R: 4449-04-21- PER-03-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

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"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 That Susan Mitstifer be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF VALENTINO GATES, BRIDGE MONITOR II, SOUTHERN REGION, OPERATIONS/PUBLIC SAFETY & BRIDGE SECURITY

R: 4450-04-21- PER-04-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Christy seconded the adoption of the following Resolution,

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Valentino Gates be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017

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Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF DAPHNE CENTENO, BRIDGE MONITOR II, SOUTHERN REGION, OPERATIONS/PUBLIC SAFETY & BRIDGE SECURITY

R: 4451-04-21- PER-05-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Shahid seconded the adoption of the following Resolution,

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Daphne Centeno be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF JAMES BOYLAN, BRIDGE MONITOR II, CENTRAL REGION, OPERATIONS/PUBLIC SAFETY & BRIDGE SECURITY

R: 4452-04-21-PER-06-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 That James Boylan be appointed to the position of Bridge Monitor II, Central Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum, which is the introductory step in the pay scale for the Bridge Monitor II position (\$39,348 - \$43,283), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X				

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Vice Chair Janvey addressed the meeting and said

Mr. Resta, I believe Commissioner Zanelli is now on.

Executive Director Resta addressed the meeting and said

Commissioner Zanelli, would you like to cast a vote on resolution PER 060421, appointment of James Boylan? We will move on. That resolution passed.

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF JEFFREY COLLURA, CUSTODIAL WORKER, CENTRAL REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4453-04-21- PER-08-03-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery moved and Commissioner Grace seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 That Jeffrey Collura be appointed to the position of Custodial Worker, Central Region, in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$30,823 per annum, which is the introductory step in the pay scale for the Custodial Worker position (\$30,823 - \$33,905), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

Executive Director Resta addressed the meeting and said

Commissioner Zanelli, are you able to cast a vote? Thank you.

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<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X				

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF KENNETH TERRY JR., MAINTENANCE WORKER III, SOUTHERN REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4454-04-21- PER-09-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery moved and Vice Chair Janvey seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Kenneth Terry, Jr. be appointed to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.

Executive Director Resta was requested to conduct a Roll Call Vote.

Commissioner Laurenti addressed the meeting and said

Mr. Resta, I have a question, please. Would you remind me where this gentleman lives?

Executive Director Resta addressed the meeting and said

I believe this gentleman lives in Pennsylvania.

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Commissioner Laurenti addressed the meeting and said

Thank you. And also and whoever is monitoring the screen, if you could also pull it up. Thanks.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X			Mr. Shahid	X	
Ms. Ciesla	X			Ms. Janvey	X	
Ms. Laurenti		X		Mr. Christy	X	
Mr. Van Vliet	X			Mr. Grace	X	
Mr. Komjathy			X			

Executive Director Resta addressed the meeting and said

Commissioner Zanelli, are you able to cast a vote? Thank you.

Executive Director Resta reported that there were three affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

PROMOTION OF MANUEL RIVERA, MAINTENANCE WORKER III, SOUTHERN REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4455-04-21- PER-10-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Ciesla seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Manuel Rivera be promoted to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

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<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Ms. McConnell addressed the meeting and said

Mr. Resta, Commissioner Zanelli has joined the meeting.

Executive Director Resta addressed the meeting and said

Commissioner Zanelli, are you able to cast a vote on resolution PER 100421, promotion of Manuel Rivera?

Commissioner Zanelli addressed the meeting and said

I am and I vote yes.

Executive Director Resta addressed the meeting and said

The record will note Commissioner Zanelli's vote on that resolution.

Secretary's note, Commissioner Zanelli joined the meeting at 10:53 a.m.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF ROBERT COATES, MAINTENANCE WORKER III, CENTRAL REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4456-04-21- PER-11-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Zanelli seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Robert Coates be appointed to the position of

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Maintenance Worker III, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF SEAN O'BRIEN MAINTENANCE WORKER III, CENTRAL REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4457-04-21- PER-12-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Ciesla seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Sean O’Brien be appointed to the position of Maintenance Worker III, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF WAYNE VILLANTE, MAINTENANCE WORKER III, CENTRAL REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4458-04-21- PER-13-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Wayne Villante be appointed to the position of Maintenance Worker III, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

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Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF MARK SIMONETTA JR., MAINTENANCE WORKER III, CENTRAL REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4459-04-21- PER-14-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Vice Chair Janvey seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Mark Simonetta, Jr. be appointed to the position of Maintenance Worker III, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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APPOINTMENT OF LLOYD JOHNSON, MAINTENANCE WORKER III, NORTHERN REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4460-04-21- PER-15-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy proudly moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Lloyd Johnson be appointed to the position of Maintenance Worker III, Northern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

PROMOTION OF STEVEN REILLY JR., TOLL CORPORAL, SOUTHERN REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4461-04-21- PER-16-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Commissioner Grace moved and Commissioner Komjathy seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Steven Reilly, Jr. be promoted to the position of Toll Corporal, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,845 per annum, which is the minimum salary in the pay scale for the Toll Corporal position (\$56,845 - \$62,529), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

PROMOTION OF AARON EDISON, TOLL CORPORAL, CENTRAL REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4462-04-21- PER-17-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Zanelli seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Aaron Edison be promoted to the position of Toll Corporal, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,845 per annum, which is the minimum salary in the pay scale for the Toll Corporal position (\$56,845 - \$62,529), in accordance with the

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salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

PROMOTION OF DANIEL UNANGST, TOLL CORPORAL, CENTRAL REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4463-04-21- PER-18-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Laurenti seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Daniel Unangst be promoted to the position of Toll Corporal, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,845 per annum, which is the minimum salary in the pay scale for the Toll Corporal position (\$56,845 - \$62,529), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

PROMOTION OF JOHNATHAN CHESLOCK, TOLL CORPORAL, NORTHERN REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4464-04-21- PER-19-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy proudly moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Jonathan Cheslock be promoted to the position of Toll Corporal, Northern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$57,851 per annum, which is within the pay scale for the Toll Corporal position (\$56,845 - \$62,529), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

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Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

PROMOTION OF PATRICIA MCCORMACK, TOLL CORPORAL, NORTHERN REGION, OPERATIONS/MAINTENANCE & TOLL OPERATIONS

R: 4465-04-21- PER-20-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Lavery moved and Vice Chair Janvey seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Patricia McCormack be promoted to the position of Toll Corporal, Northern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,845 per annum, which is the minimum salary in the pay scale for the Toll Corporal position (\$56,845 - \$62,529), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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PROMOTION OF JAMES OLENIACZ, BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION, OPERATIONS/PUBLIC SAFETY & BRIDGE SECURITY

R: 4466-04-21- PER-21-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Lavery seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that James Oleniacz be promoted to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is the minimum salary in the pay scale for the Bridge Security Assistant Coordinator (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Commissioner Laurenti addressed the meeting and said

Mr. Resta?

Executive Director Resta addressed the meeting and said

Yes, sir. Yes, ma'am. I'm sorry.

Commissioner Laurenti addressed the meeting and said

It's okay. Am I correct that this gentleman lives in Phillipsburg?

Executive Director Resta addressed the meeting and said

Yes. I believe so.

Commissioner Laurenti addressed the meeting and said

Thank you.

Executive Director Resta was requested to conduct a Roll Call Vote.

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<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X			Mr. Shahid	X	
Ms. Ciesla	X			Ms. Janvey	X	
Ms. Laurenti			X	Mr. Christy	X	
Mr. Van Vliet	X			Mr. Grace	X	
Mr. Komjathy			X	Ms. Zanelli	X	

Executive Director Resta reported that there were three affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

PROMOTION OF CHARLES EAVERS. BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION, OPERATIONS/PUBLIC SAFETY & BRIDGE SECURITY

R: 4467-04-21- PER-22-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Lavery seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that Charles Eavers be promoted to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is the minimum salary in the pay scale for the Bridge Security Assistant Coordinator (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

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Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR RETIREMENT BENEFITS, JOSEPH PIERCE, ENGINEERING AIDE/COORDINATOR ENGINEERING

R: 4468-04-21- PER-24-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey regrettably moved and Commissioner Laurenti regrettably seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021 that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Joseph Pierce who is to retire on July 10, 2021.

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Mr. Grace	X	
Mr. Komjathy	X		Ms. Zanelli	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES CHIESA, SHAHINIAN & GANTOMASI, NJ LABOR COUNSEL

R: 4470-04-21- ACCT -01-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021, via this Resolution, authorization for payment of invoice #526482 and #526481 in the total amount due of \$ 9,930.00 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel;

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X		Mr. Grace	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4471-04-21- ACCT -02-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Lavery seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021, via this Resolution, authorizes payment of invoices #194868, #195265 and #195266 in the total amount due of \$ 2,820.00 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X		Mr. Grace	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4471-03-21- ACCT -03-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021, via this Resolution, authorization for payment of invoice #21032283, and #21032281 in the total amount of \$ 7,300.00 00 for Services Rendered to Stradley Ronon, PA Labor Counsel..

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X		Mr. Grace	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

R: 4472-03-21- ACCT -04-04-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 26th day of April 2021, via this Resolution, authorization for payment of invoices #4214155 in the total amount due of \$80.00 for Professional Services Rendered.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Lavery	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Janvey	X	
Ms. Laurenti	X		Mr. Christy	X	
Mr. Van Vliet	X		Ms. Zanelli	X	
Mr. Komjathy	X		Mr. Grace	X	

Commissioner Komjathy addressed the meeting and said

The only question I have is, did Archer Law make a mistake? We are paying them 80 bucks. That seems awful low for a legal bill. Yes

Executive Director Resta addressed the meeting and said

No. No mistake. It is awfully low.

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public.

SCHEDULING OF THE MAY 24, 2021 “ANNUAL MEETING-ELECTION OF OFFICERS”

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting will be the “Annual Meeting-Election of Officers” scheduled to be held Monday, Monday, May 24, 2021.

The Annual Meeting-Election of Officers will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an “Official Notice of Meeting” would be forwarded to each and every Member of the Commission.

ADJOURNMENT

Executive Director Resta invited a motion for Adjournment.

Commissioner Christy then moved that the Meeting be adjourned and Commissioner Van Vliet seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 11:14 am, Monday, April 26, 2021.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

Prepared and submitted by:



HEATHER MCCONNELL

Administrative Generalist Executive Offices

Attested by:



ARNOLD J. CONOLINE

Assistant Secretary/Treasurer

Approved by:



JOSEPH J. RESTA

Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at March 31, 2021	1
Accounting	Status of Bond Retirement at March 31, 2021	2
Accounting	Status of Investments at March 31, 2021	3-6
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of March 2021 Compared with Month of March 2020	7-22
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period March 1, 2021 through March 31, 2021	23-31
Accounting	Statement of Revenue and Expenses: Three Months Period ending March 31, 2021	32

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

**There follows Cash Balances of the Commission at March 31, 2021 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	7,505,838
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Payroll Fund	246,685
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Insurance Clearing Account	750,000
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TOTAL	\$	8,502,523
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CASH DEPOSIT GUARANTEES

Wells Fargo Bank

PA ACT 72

FULL BALANCE

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

STATUS OF BRIDGE REVENUE BONDS AT MARCH 31, 2021

	SERIES 2012A			SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015		N/A															
7/1/2016	0.85%	1,030,000	1,030,000														
7/1/2017	1.09%	1,065,000	1,065,000														
7/1/2018	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000		1.86%	2,540,000		1.00%	875,000		1.20%	435,000		1.20%	5,945,000		1.68%	16,620,000
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	5,000,000	5,000,000	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026	3.01%	3,620,000	3,620,000														-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000														3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033		N/A		3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034		N/A		3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035		N/A		3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A					3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A			N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A			N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A			N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A			N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A			N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A			N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A			N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A			N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A			N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A			N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A			N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A			N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A			N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A			N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A			N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000					3.04%	1,490,000
7/1/2049										3.04%	1,535,000					3.04%	1,535,000
		\$ 77,145,000	\$ 50,980,000		\$ 86,505,000	\$ 15,885,000		\$ 430,250,000	\$ 945,000		\$ 73,640,000	\$ 505,000		\$ 99,730,000	\$ 6,015,000		\$ 692,940,000

Footnote:

**Delaware River Joint TBC
Purchases Report
Sorted by Purchase Date - Maturity Date
March 1, 2021 - March 31, 2021**

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
53948AWG2	10867	06CF19A	ACP	LLOYD	7,000,000.00	03/12/2021	09/16 - At Maturity	6,993,054.46		0.190	09/16/2021	0.194	6,993,793.35
854324TYV2	10858	06CF19A	ACP	STANCH	10,000,000.00	03/04/2021	11/29 - At Maturity	9,985,000.00		0.200	11/29/2021	0.204	9,986,555.56
912796C31	10859	01RMF	ATD	USTR	11,535,000.00	03/08/2021	01/27 - At Maturity	11,527,710.52		0.070	01/27/2022	0.071	11,528,248.82
912796C31	10860	01OF	ATD	USTR	6,429,000.00	03/08/2021	01/27 - At Maturity	6,424,937.23		0.070	01/27/2022	0.071	6,425,237.25
912796C31	10861	06DSRF12A	ATD	USTR	2,871,000.00	03/08/2021	01/27 - At Maturity	2,869,185.69		0.070	01/27/2022	0.071	2,869,319.67
912796C31	10862	06DSRF15	ATD	USTR	12,764,000.00	03/08/2021	01/27 - At Maturity	12,755,933.86		0.070	01/27/2022	0.071	12,756,529.51
912796C31	10863	06DSRF17	ATD	USTR	30,651,000.00	03/08/2021	01/27 - At Maturity	30,631,630.27		0.070	01/27/2022	0.071	30,633,060.65
912796C31	10866	06DSRF19A	ATD	USTR	3,850,000.00	03/08/2021	01/27 - At Maturity	3,847,567.01		0.070	01/27/2022	0.071	3,847,746.68
57629WCU2	10857	01GRF	FAC	MASSMU	4,332,000.00	03/04/2021	06/09 - 12/09	4,385,240.28	8,694.08	0.850	06/09/2023	0.305	4,383,476.49
2027A0KB4	10868	01GRF	FAC	COMBKA	5,000,000.00	03/22/2021	06/04 - 12/04	5,432,300.00	50,250.00	3.350	06/04/2024	0.617	5,428,922.66
Total Purchases					94,432,000.00			94,852,559.32	58,944.08				94,852,890.64



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
March 31, 2021**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	24,158.59	0.006		100.000	03/31/2021	24,158.59	24,158.59	24,158.59
Subtotal					24,158.59	0.006				24,158.59	24,158.59	24,158.59
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00	0.822		100.000	03/31/2021	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	03/31/2021	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	32,951,181.04	0.022		100.000	03/31/2021	32,951,181.04	32,951,181.04	32,951,181.04
05970RR56	10833	01GRF	BANCO SANTANDER	Fair	12,000,000.00	0.357	04/05/2021	99.999	03/31/2021	11,999,928.00	11,999,533.33	11,999,928.00
55607KRG3	10851	01GRF	Macquarie Group	Fair	7,000,000.00	0.250	04/16/2021	99.996	03/31/2021	6,999,741.00	6,999,270.83	6,999,741.00
16536HS77	10834	01GRF	Chesham Finance	Fair	10,000,000.00	0.336	05/07/2021	99.985	03/31/2021	9,998,550.00	9,996,700.00	9,998,550.00
62479LSQ9	10853	01GRF	MUFG Bank Ltd	Fair	5,000,000.00	0.250	05/24/2021	99.989	03/31/2021	4,999,475.00	4,998,159.73	4,999,475.00
912828Y20	10769	01GRF	U.S. Treasury	Fair	7,800,000.00	1.626	07/15/2021	100.753	03/31/2021	7,858,804.67	7,821,972.38	7,858,804.67
2254EAV91	10848	01GRF	Credit Suisse 355	Fair	7,000,000.00	0.273	08/09/2021	99.913	03/31/2021	6,993,945.00	6,993,175.00	6,993,945.00
06742VQ95	10849	01GRF	Barclays US Funding LLC	Fair	11,000,000.00	0.324	08/30/2021	99.916	03/31/2021	10,990,760.00	10,985,235.52	10,990,760.00
86960BAQ5	10679	01GRF	Svenska Handelsbanken	Fair	6,191,000.00	2.859	09/07/2021	100.708	03/31/2021	6,234,832.28	6,165,658.73	6,234,832.28
89233P5F99	10677	01GRF	TOYOTA Motor Credit CP	Fair	1,400,000.00	2.680	09/15/2021	101.392	03/31/2021	1,419,488.00	1,404,406.59	1,419,488.00
912828YP9	10842	01GRF	U.S. Treasury	Fair	6,000,000.00	0.127	10/31/2021	100.843	03/31/2021	6,050,625.00	6,048,012.30	6,050,625.00
55607KYF7	10855	01GRF	Macquarie Group	Fair	6,000,000.00	0.202	11/15/2021	99.874	03/31/2021	5,992,482.00	5,992,399.99	5,992,482.00
419792YL4	10808	01GRF	State of Hawaii	Fair	1,500,000.00	1.740	01/01/2022	101.922	03/31/2021	1,528,831.50	1,511,352.76	1,528,831.50
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	101.979	03/31/2021	3,263,328.00	3,193,002.61	3,263,328.00
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	102.095	03/31/2021	5,104,750.00	5,002,005.81	5,104,750.00
678519C72	10818	01GRF	Oklahoma City, OK	Fair	2,170,000.00	0.845	03/01/2022	102.508	03/31/2021	2,224,432.28	2,207,509.47	2,224,432.28
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	102.357	03/31/2021	5,117,850.00	4,995,060.44	5,117,850.00
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729	06/10/2022	102.378	03/31/2021	1,023,780.00	1,006,625.78	1,023,780.00
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860	06/28/2022	102.711	03/31/2021	6,162,660.00	6,046,252.79	6,162,660.00
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	102.711	03/31/2021	8,644,157.76	8,472,201.92	8,644,157.76
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730	10/17/2022	103.343	03/31/2021	2,335,551.80	2,286,140.12	2,335,551.80
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	104.578	03/31/2021	1,045,780.00	1,021,273.43	1,045,780.00
57629WCU2	10857	01GRF	Mass Mutual Global	Fair	4,332,000.00	0.304	06/09/2023	100.895	03/31/2021	4,370,771.40	4,383,476.49	4,370,771.40
3134GV5M6	10823	01GRF	Federal Home Loan Mtg Corp	Fair	3,510,000.00	0.400	07/14/2023	100.101	03/31/2021	3,513,545.10	3,510,000.00	3,513,545.10
3136G4GA6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299	10/27/2023	99.894	03/31/2021	7,991,520.00	8,000,000.00	7,991,520.00
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	106.828	03/31/2021	1,575,726.28	1,529,058.13	1,575,726.28

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Delaware River Joint TBC
Investment Classification
March 31, 2021

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
57629WBV1	10856	01GRF	Mass Mutual Global	Fair	2,500,000.00	0.475	04/09/2024	108.744	03/31/2021	2,718,600.00	2,734,079.72	2,718,600.00
2027A0KB4	10868	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	0.617	06/04/2024	108.481	03/31/2021	5,424,050.00	5,428,922.66	5,424,050.00
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	99.176	03/31/2021	2,479,400.00	2,500,000.00	2,479,400.00
Subtotal					175,205,181.04	0.818				177,014,546.11	176,182,667.57	177,014,546.11
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	2,421.47	0.006		100.000	03/31/2021	2,421.47	2,421.47	2,421.47
912796C31	10860	01OF	U.S. Treasury	Fair	6,429,000.00	0.071	01/27/2022	99.960	03/31/2021	6,426,429.30	6,425,237.25	6,426,429.30
Subtotal					6,431,421.47	0.070				6,428,850.77	6,427,658.72	6,428,850.77
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	1,721.29	0.006		100.000	03/31/2021	1,721.29	1,721.29	1,721.29
912796C31	10859	01RMF	U.S. Treasury	Fair	11,535,000.00	0.071	01/27/2022	99.960	03/31/2021	11,530,387.61	11,528,248.82	11,530,387.61
Subtotal					11,536,721.29	0.070				11,532,108.90	11,529,970.11	11,532,108.90
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	4,066,185.92	0.001		100.000	03/31/2021	4,066,185.92	4,066,185.92	4,066,185.92
Subtotal					4,066,185.92	0.001				4,066,185.92	4,066,185.92	4,066,185.92
Construction Fund 2019A												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	03/31/2021	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	5,029,504.39	0.022		100.000	03/31/2021	5,029,504.39	5,029,504.39	5,029,504.39
55607KRG3	10852	06CF19A	Macquarie Group	Fair	3,000,000.00	0.250	04/16/2021	99.996	03/31/2021	2,999,889.00	2,999,687.50	2,999,889.00
85324TRN8	10839	06CF19A	Standard Chart	Fair	5,600,000.00	0.243	04/22/2021	99.993	03/31/2021	5,599,641.60	5,599,216.00	5,599,641.60
037833AR1	10717	06CF19A	Apple Inc	Fair	2,500,000.00	1.909	05/06/2021	100.232	03/31/2021	2,505,800.00	2,502,234.72	2,505,800.00
40588LSE0	10835	06CF19A	Halkin Fin LLC	Fair	10,000,000.00	0.305	05/14/2021	99.982	03/31/2021	9,998,220.00	9,996,416.67	9,998,220.00
90327QCY3	10728	06CF19A	USAA CAP CORP	Fair	2,330,000.00	2.017	06/01/2021	100.290	03/31/2021	2,336,757.00	2,329,929.57	2,336,757.00
01306MT75	10837	06CF19A	Alberta Province	Fair	3,000,000.00	0.222	06/07/2021	99.975	03/31/2021	2,999,271.00	2,998,771.66	2,999,271.00
53948AU25	10840	06CF19A	Lloyd Bank Corp	Fair	6,000,000.00	0.273	07/02/2021	99.952	03/31/2021	5,997,156.00	5,995,860.00	5,997,156.00
64952WDA8	10719	06CF19A	New York Life Global	Fair	2,000,000.00	2.076	08/06/2021	100.991	03/31/2021	2,019,820.00	2,007,944.44	2,019,820.00
2254EAV91	10847	06CF19A	Credit Suisse 355	Fair	3,000,000.00	0.273	08/09/2021	99.913	03/31/2021	2,997,405.00	2,997,075.00	2,997,405.00
06742VQ95	10850	06CF19A	Barclays US Funding LLC	Fair	5,000,000.00	0.324	08/30/2021	99.916	03/31/2021	4,995,800.00	4,993,288.87	4,995,800.00
9127964L0	10846	06CF19A	U.S. Treasury	Fair	2,000,000.00	0.112	09/09/2021	99.991	03/31/2021	1,999,832.84	1,999,005.38	1,999,832.84
53948AWG2	10867	06CF19A	Lloyd Bank Corp	Fair	7,000,000.00	0.194	09/16/2021	99.910	03/31/2021	6,993,742.00	6,993,793.35	6,993,742.00
912828YP9	10844	06CF19A	U.S. Treasury	Fair	3,000,000.00	0.127	10/31/2021	100.843	03/31/2021	3,025,312.50	3,024,006.15	3,025,312.50
854324TYV2	10858	06CF19A	Standard Chart	Fair	10,000,000.00	0.203	11/29/2021	99.849	03/31/2021	9,984,940.00	9,986,555.56	9,984,940.00

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Delaware River Joint TBC
Investment Classification
March 31, 2021

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Construction Fund 2019A												
3130AABG2	10845	06CF19A	Federal Home Loan Bank	Fair	1,330,000.00	0.132	11/29/2021	101.136	03/31/2021	1,345,108.80	1,345,306.21	1,345,108.80
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.049	01/28/2022	101.100	03/31/2021	3,033,000.00	2,992,818.06	3,033,000.00
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057	02/01/2022	102.095	03/31/2021	1,531,425.00	1,508,401.68	1,531,425.00
912828YF1	10843	06CF19A	U.S. Treasury	Fair	1,000,000.00	0.143	09/15/2022	102.005	03/31/2021	1,020,058.59	1,019,719.43	1,020,058.59
166764AH3	10854	06CF19A	Chevron Corp	Fair	2,500,000.00	0.319	06/24/2023	105.624	03/31/2021	2,640,600.00	2,643,642.37	2,640,600.00
Subtotal					78,789,504.39	0.483				79,053,283.72	78,963,177.01	79,053,283.72
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs IIa Fed Port	Amort	2,086.31	0.006		100.000	03/31/2021	2,086.31	2,086.31	2,086.31
912796C31	10861	06DSRF12A	U.S. Treasury	Fair	2,871,000.00	0.071	01/27/2022	99.960	03/31/2021	2,869,852.00	2,869,319.67	2,869,852.00
Subtotal					2,873,086.31	0.070				2,871,938.31	2,871,405.98	2,871,938.31
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs IIa Fed Port	Amort	1,250.00	0.006		100.000	03/31/2021	1,250.00	1,250.00	1,250.00
912796C31	10862	06DSRF15	U.S. Treasury	Fair	12,764,000.00	0.071	01/27/2022	99.960	03/31/2021	12,758,896.19	12,756,529.51	12,758,896.19
Subtotal					12,765,250.00	0.071				12,760,146.19	12,757,779.51	12,760,146.19
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	3,077.64	0.006		100.000	03/31/2021	3,077.64	3,077.64	3,077.64
912796C31	10863	06DSRF17	U.S. Treasury	Fair	30,651,000.00	0.071	01/27/2022	99.960	03/31/2021	30,638,743.89	30,633,060.65	30,638,743.89
Subtotal					30,654,077.64	0.071				30,641,821.53	30,636,138.29	30,641,821.53
Debt Service Reserve Fund 19A												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	3,034.86	0.006		100.000	03/31/2021	3,034.86	3,034.86	3,034.86
912796C31	10866	06DSRF19A	U.S. Treasury	Fair	3,850,000.00	0.071	01/27/2022	99.960	03/31/2021	3,848,460.54	3,847,746.68	3,848,460.54
Subtotal					3,853,034.86	0.070				3,851,495.40	3,850,781.54	3,851,495.40
Total					326,198,621.51	0.572				328,244,535.44	327,309,923.24	328,244,535.44

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021
TOLL TRAFFIC AND REVENUE STATISTICS (March, 2021)

Summary: The Commission experienced an increase in total toll revenue for March 2021 in comparison to the March 2020 traffic and revenue statistics. Total toll traffic also reflected an increase for the month. [This is the first month since February 2020 that both total toll revenue and total toll traffic reflected an increase over prior year totals].

Analysis of March 2021 / March 2020 toll revenue data comparison:

- An overall toll revenue increase of 12.61 percent was recorded at the Commission's eight toll bridges for the month of March.
- Commercial-vehicle toll revenue reflected a 10.56 percent increase.
- Passenger-vehicle toll revenue generated a 20.48 percent increase.

Analysis of March 2021 / March 2020 traffic data comparison:

- Total toll traffic increased by 483,696 vehicles, or 16.51 percent for the month.
- Commercial-vehicle traffic increased by 64,252 vehicles, or 11.71 percent.
- Passenger-vehicle toll traffic increased by 419,444 vehicles, or 17.62 percent.
- Average daily toll traffic for the Commission's eight toll bridges for March 2021 was 110,110 total vehicles as compared to the 94,507 total vehicles recorded on the toll bridges in March 2020.
- Total recorded westbound traffic volume at the Commission's toll supported bridges for March 2021 increased by 191,134 vehicles, or 12.9 percent as compared to March 2020. Average daily westbound traffic on the toll supported bridges was 54,036 vehicles in March 2021 as compared to 47,870 vehicles in March 2020.

Traffic analysis for 2021 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting a 13.60 percent decrease for the first three months of 2021 as compared to the same three-month period in 2020.
- Westbound traffic on the ten toll supported bridges is reflecting a 9.5 percent decrease through the first three months of 2021 as compared to 2020.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 14.64 percent increase for March 2021 when compared to March 2020 as the result of increases of 74,143 cars and 11,492 trucks. The Scudder Falls Bridge recorded an increase of 5.19 percent in total toll traffic for March 2021 as compared to March 2020 as the result of the combined increases of 16,986 passenger vehicles and 6,077 trucks. At New Hope-Lambertville (NHL), combined increases of 10,608 cars and 1,072 trucks generated an overall increase of 12.23 percent in total toll traffic for March 2021 as compared to March 2020.

Central Region

The I-78 Toll Bridge recorded an increase of 19.05 percent in total toll traffic for the month of March 2021 when compared to March 2020 as the result of increases of 109,921 cars and 28,157 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the combined increases of 67,169 passenger vehicles and 2,245 trucks resulted in a 20.89 percent increase in total toll traffic for March 2021 as compared to March 2020.

Northern Region

Portland-Columbia (PC) recorded a 6.43 percent increase in total toll traffic during March 2021 compared to March 2020 as the result of the increases of 5,150 automobiles and 289 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the increase of 122,156 passenger vehicles combined with the increase of 14,342 trucks to generate an overall increase of 23.28 percent in total toll traffic for March 2021 when compared to March 2020. At Milford-Montague (MM), the increase of 13,311 passenger vehicles combined with the increase of 578 trucks produced an 18.15 percent increase in total toll traffic for March 2021 as compared to March 2020.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of March, 2021 and March 2020, and the year-to-date periods ending March 31, 2021 and March 31, 2020.

		<i>E-ZPass</i> PENETRATION RATES					
		Mar. 2021	Mar. 2020 ¹⁾	Change in Monthly Percentage	YTD 2021	YTD 2020	Change in YTD Percentage
All Toll Bridges	Cars	76.19	77.61	-1.42	76.37	76.65	-0.28
	Trucks	93.18	93.15	0.03	93.25	92.16	1.09
	Total	79.24	80.53	-1.29	79.40	79.03	0.37
Trenton - Morrisville	Cars	70.62	72.49	-1.87	70.77	70.94	-0.17
	Trucks	92.95	93.37	-0.42	93.05	92.24	0.81
	Total	73.32	74.97	-1.65	73.50	72.95	0.55
Scudder Falls	Cars	90.04	91.90	-1.86	90.45	91.92	-1.47
	Trucks	87.86	85.35	2.51	88.01	85.66	2.35
	Total	89.85	91.39	-1.54	90.23	91.54	-1.31
New Hope - Lambertville	Cars	87.77	87.71	0.06	87.55	87.15	0.40
	Trucks	90.73	91.68	-0.95	91.76	90.72	1.04
	Total	88.04	88.08	-0.04	87.95	87.40	0.55
I-78	Cars	75.34	75.98	-0.64	75.48	75.01	0.47
	Trucks	94.42	94.32	0.10	94.39	93.29	1.10
	Total	82.01	82.91	-0.90	82.13	80.87	1.26
Easton - Phillipsburg	Cars	73.57	75.03	-1.46	73.22	72.96	0.26
	Trucks	86.97	89.27	-2.30	87.65	87.32	0.33
	Total	74.50	76.12	-1.62	74.21	73.88	0.33
Portland - Columbia	Cars	68.20	68.92	-0.72	67.72	65.98	1.74
	Trucks	92.27	92.15	0.12	91.69	91.35	0.34
	Total	70.36	71.05	-0.69	69.77	67.99	1.78
Delaware Water Gap	Cars	74.47	74.64	-0.17	75.28	72.85	2.43
	Trucks	93.78	93.74	0.04	93.82	92.84	0.98
	Total	78.20	78.73	-0.53	78.75	76.50	2.25
Milford - Montague	Cars	68.87	70.60	-1.73	69.34	67.53	1.81
	Trucks	88.05	87.81	0.24	89.00	85.87	3.13
	Total	69.61	71.26	-1.65	70.15	68.12	2.03

¹⁾ The Commission implemented "Cashless Toll Collection" strategy and temporarily suspended Cash Toll Collections at all locations from March 24, 2020 to May 13, 2020. For each toll plaza, the Commission designated one cash-only lane.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2021

JANUARY 1, 2020 MARCH 31, 2020 91 DAYS		JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2021 31 DAYS		MONTH OF MARCH 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
8,790,706	\$ 9,419,913.15	7,361,265	\$ 7,825,103.20	Passenger	2,800,336	\$ 2,983,265.60	2,380,892	\$ 2,541,997.00
-	(468,713.93)	-	(308,355.66)	Discounts *	-	(105,927.53)	-	(153,799.58)
8,790,706	\$ 8,951,199.22	7,361,265	\$ 7,516,747.54	TOTAL PASSENGER	2,800,336	\$ 2,877,338.07	2,380,892	\$ 2,388,197.42
290,838	1,900,821.30	312,597	2,046,781.95	2-Axle Trucks	117,757	771,828.95	95,114	621,033.95
106,239	1,267,697.59	103,527	1,237,568.26	3-Axle Trucks	38,907	464,902.89	36,140	431,698.94
141,247	2,235,140.90	115,294	1,818,715.10	4-Axle Trucks	45,801	722,718.40	48,013	759,961.40
1,022,244	20,107,582.57	1,049,447	20,655,662.65	5-Axle Trucks	398,039	7,833,510.62	358,238	7,051,364.59
33,140	769,219.50	29,321	682,089.90	6-Axle Trucks	11,801	274,209.15	11,069	256,915.35
652	19,742.66	1,241	39,411.69	7-Axle Trucks	757	24,532.38	236	7,178.53
-	-	-	-	Permits	-	-	-	-
1,594,360	\$ 26,300,204.52	1,611,427	\$ 26,480,229.55	TOTAL TRUCKS	613,062	\$ 10,091,702.39	548,810	\$ 9,128,152.76
10,385,066	\$ 35,251,403.74	8,972,692	\$ 33,996,977.09	TOTAL TOLL VEHICLES	3,413,398	\$ 12,969,040.46	2,929,702	11,516,350.18
114,122	\$ 387,378.06	99,697	\$ 377,744.19	DAILY AVERAGE	110,110	\$ 418,356.14	94,507	\$ 371,495.17
YTD Rate Change with SFB Traffic				MTD Rate Change Traffic				
Traffic (toll)	-13.60%				Traffic (toll)	16.51%		
Autos	-16.26%				Autos	17.62%		
Trucks	1.07%				Trucks	11.71%		
Revenue	-3.56%				Revenue	12.61%		
Autos	-16.03%				Autos	20.48%		
Trucks	0.68%				Trucks	10.56%		

NOTE: Due to ongoing COVID-19 outbreak, both toll traffic and toll revenue are still below pre COVID-19 level. However, total toll traffic and toll revenue for the Commission's bridges increased compared to March 2020. The traffic decreased significantly in last March as a result of COVID-19 lockdown.

* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2021

JANUARY 1, 2020 MARCH 31, 2020 91 DAYS		JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2021 31 DAYS		MONTH OF MARCH 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,910,903	\$ 1,916,528.00	1,550,615	\$ 1,557,727.00	Passenger	589,771	\$ 592,795.00	515,628	\$ 517,795.00
	(85,478.68)		(55,497.37)	Discounts *		(18,619.61)		(28,744.52)
1,910,903	\$ 1,831,049.32	1,550,615	\$ 1,502,229.63	TOTAL PASSENGER	589,771	\$ 574,175.39	515,628	\$ 489,050.48
75,640	487,897.80	80,139	517,630.75	2-Axle Trucks	28,984	187,150.60	26,203	169,021.45
26,276	313,448.40	33,561	399,770.40	3-Axle Trucks	11,396	135,697.20	9,536	113,785.20
22,162	352,020.80	22,709	360,192.00	4-Axle Trucks	9,720	153,926.40	8,195	130,145.60
73,497	1,444,294.00	78,709	1,549,062.00	5-Axle Trucks	30,148	593,534.00	25,240	496,670.00
748	17,668.80	1,084	25,317.60	6-Axle Trucks	674	15,684.00	260	6,160.80
46	1,351.60	64	1,829.20	7-Axle Trucks	23	656.00	19	548.00
				Permits				
198,369	\$ 2,616,681.40	216,266	\$ 2,853,801.95	TOTAL TRUCKS	80,945	\$ 1,086,648.20	69,453	\$ 916,331.05
2,109,272	\$ 4,447,730.72	1,766,881	\$ 4,356,031.58	TOTAL TOLL VEHICLES	670,716	\$ 1,660,823.59	585,081	\$ 1,405,381.53
23,179	\$ 48,876.16	19,632	\$ 48,400.35	DAILY AVERAGE	21,636	\$ 53,574.95	18,874	\$ 45,334.89
Rate Change				Rate Change				
Traffic (toll)		-16.23%		Traffic (toll)		14.64%		
Autos		-18.85%		Autos		14.38%		
Trucks		9.02%		Trucks		16.55%		
Revenue		-2.06%		Revenue		18.18%		
Autos		-17.96%		Autos		17.41%		
Trucks		9.06%		Trucks		18.59%		

NOTE: Higher E-ZPass toll rates at the Scudder Falls Toll Bridge has resulted in some diversion to Trenton-Morrisville.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
SCUDDER FALLS TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2021									
JANUARY 1, 2020 MARCH 31, 2020 91 DAYS		JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2021 31 DAYS		MONTH OF MARCH 2020 31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
1,645,008	\$ 2,239,326.15	1,097,872	\$ 1,521,878.20	Passenger	426,492	\$ 592,445.60	409,506	\$ 558,072.00	
	(113,487.17)		(66,738.34)	Discounts *		(21,024.71)		(39,103.78)	
1,645,008	\$ 2,125,838.98	1,097,872	\$ 1,455,139.86	TOTAL PASSENGER	426,492	\$ 571,420.89	409,506	\$ 518,968.22	
43,340	306,915.35	49,424	350,476.95	2-Axle Trucks	19,445	138,064.00	13,006	92,069.80	
9,667	123,523.99	11,082	141,585.46	3-Axle Trucks	4,105	52,449.69	3,495	44,760.14	
6,804	115,892.90	6,503	110,793.50	4-Axle Trucks	2,282	38,921.60	2,275	38,748.60	
46,301	988,566.57	39,845	846,020.65	5-Axle Trucks	14,906	316,422.62	15,967	341,344.59	
563	14,647.50	885	22,565.10	6-Axle Trucks	254	6,467.55	187	4,843.35	
120	3,721.06	107	3,281.59	7-Axle Trucks	53	1,606.78	38	1,182.53	
				Permits					
106,795	\$ 1,553,267.37	107,846	\$ 1,474,723.25	TOTAL TRUCKS	41,045	\$ 553,932.24	34,968	\$ 522,949.01	
1,751,803	\$ 3,679,106.35	1,205,718	\$ 2,929,863.11	TOTAL TOLL VEHICLES	467,537	\$ 1,125,353.13	444,474	\$ 1,041,917.23	
19,251	\$ 40,429.74	13,397	\$ 32,554.03	DAILY AVERAGE	15,082	\$ 36,301.71	14,338	\$ 33,610.23	
Rate Change					Rate Change				
Traffic (toll)					Traffic (toll)				
Autos		-31.17%			Autos		5.19%		
Trucks		-33.26%			Trucks		4.15%		
		0.98%					17.38%		
Revenue		-20.36%			Revenue		8.01%		
Autos		-31.55%			Autos		10.11%		
Trucks		-5.06%			Trucks		5.92%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2021

JANUARY 1, 2020 MARCH 31, 2020 91 DAYS		JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2021 31 DAYS		MONTH OF MARCH 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
345,376	\$ 347,329.00	250,887	\$ 252,992.00	Passenger	97,286	\$ 98,185.00	86,678	\$ 87,402.00
	(25,211.85)		(26,904.60)	Discounts *		(13,364.38)		(7,810.69)
345,376	\$ 322,117.15	250,887	\$ 226,087.40	TOTAL PASSENGER	97,286	\$ 84,820.62	86,678	\$ 79,591.31
11,529	74,360.00	12,578	81,027.05	2-Axle Trucks	4,188	27,050.40	3,524	22,748.70
2,886	34,207.20	2,541	30,308.40	3-Axle Trucks	1,210	14,463.60	908	10,790.40
2,524	39,465.60	2,280	35,857.60	4-Axle Trucks	870	13,704.00	900	14,110.40
8,639	170,182.00	8,770	172,944.00	5-Axle Trucks	3,443	67,938.00	3,298	64,972.00
525	11,925.60	422	9,698.40	6-Axle Trucks	168	3,868.80	178	4,032.00
9	249.20	7	221.20	7-Axle Trucks	4	121.20	3	84.00
				Permits	-	-	-	-
26,112	\$ 330,389.60	26,598	\$ 330,056.65	TOTAL TRUCKS	9,883	\$ 127,146.00	8,811	\$ 116,737.50
371,488	\$ 652,506.75	277,485	\$ 556,144.05	TOTAL TOLL VEHICLES	107,169	\$ 211,966.62	95,489	\$ 196,328.81
4,082	\$ 7,170.40	3,083	\$ 6,179.38	DAILY	3,457	\$ 6,837.63	3,080	\$ 6,333.19
Rate Change				Rate Change				
Traffic (toll)		-25.30%		Traffic (toll)		12.23%		
Autos		-27.36%		Autos		12.24%		
Trucks		1.86%		Trucks		12.17%		
Revenue		-14.77%		Revenue		7.97%		
Autos		-29.81%		Autos		6.57%		
Trucks		-0.10%		Trucks		8.92%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2021

JANUARY 1, 2020 MARCH 31, 2020 91 DAYS		JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2021 31 DAYS		MONTH OF MARCH 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,689,556	\$ 1,701,526.00 (85,188.40)	1,466,468	\$ 1,479,892.00 (47,939.84)	Passenger	561,003	\$ 566,715.00 (13,692.65)	451,082	\$ 455,118.00 (27,542.29)
1,689,556	\$ 1,616,337.60	1,466,468	\$ 1,431,952.16	TOTAL PASSENGER	561,003	\$ 553,022.35	451,082	\$ 427,575.71
75,628	486,408.00	76,454	492,089.65	2-Axle Trucks	29,239	188,185.40	23,725	152,616.75
36,972	435,988.80	31,811	375,304.80	3-Axle Trucks	12,641	149,154.00	12,292	144,969.60
74,216	1,168,025.60	54,510	851,673.60	4-Axle Trucks	21,165	331,179.20	24,713	389,088.00
587,224	11,492,714.00	613,462	12,025,556.00	5-Axle Trucks	230,701	4,521,854.00	205,663	4,027,590.00
22,191	513,204.00	18,892	437,582.40	6-Axle Trucks	7,714	178,658.40	7,408	171,367.20
282	8,492.00	852	27,285.70	7-Axle Trucks	607	19,952.80	109	3,348.40
				Permits				
796,513	\$ 14,104,832.40	795,981	\$ 14,209,492.15	TOTAL TRUCKS	302,067	\$ 5,388,983.80	273,910	\$ 4,888,979.95
2,486,069	\$ 15,721,170.00	2,262,449	\$ 15,641,444.31	TOTAL TOLL VEHICLES	863,070	\$ 5,942,006.15	724,992	\$ 5,316,555.66
27,319	\$ 172,760.11	25,138	\$ 173,793.83	DAILY AVERAGE	27,841	\$ 191,677.62	23,387	\$ 171,501.80
Rate Change					Rate Change			
Traffic (toll)					Traffic (toll)			
Autos					Autos			
Trucks					Trucks			
Revenue					Revenue			
Autos					Autos			
Trucks					Trucks			

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2021

JANUARY 1, 2020 MARCH 31, 2020 91 DAYS		JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2021 31 DAYS		MONTH OF MARCH 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,078,348	\$ 1,082,590.00	969,792	\$ 974,296.00	Passenger	373,965	\$ 375,899.00	306,796	\$ 308,444.00
	(50,190.21)		(31,996.50)	Discounts *		(9,983.35)		(16,529.86)
1,078,348	\$ 1,032,399.79	969,792	\$ 942,299.50	TOTAL PASSENGER	373,965	\$ 365,915.65	306,796	\$ 291,914.14
27,050	174,554.90	29,050	187,553.60	2-Axle Trucks	10,974	70,852.60	8,924	57,580.90
9,636	114,550.80	7,123	84,872.40	3-Axle Trucks	2,777	33,062.40	3,436	40,866.00
8,276	130,934.40	6,173	97,484.80	4-Axle Trucks	2,563	40,459.20	2,816	44,478.40
28,461	559,178.00	28,873	569,080.00	5-Axle Trucks	11,367	224,114.00	10,247	201,404.00
223	5,232.00	204	4,764.00	6-Axle Trucks	81	1,891.20	94	2,210.40
7	196.00	15	420.00	7-Axle Trucks	4	112.00	4	112.00
-				Permits	-		-	
73,653	\$ 984,646.10	71,438	\$ 944,174.80	TOTAL TRUCKS	27,766	\$ 370,491.40	25,521	\$ 346,651.70
1,152,001	\$ 2,017,045.89	1,041,230	\$ 1,886,474.30	TOTAL TOLL VEHICLES	401,731	\$ 736,407.05	332,317	\$ 638,565.84
12,659	\$ 22,165.34	11,569	\$ 20,960.83	DAILY AVERAGE	12,959	\$ 23,755.07	10,720	\$ 20,598.90
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2021

JANUARY 1, 2020 MARCH 31, 2020 91 DAYS		JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2021 31 DAYS		MONTH OF MARCH 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
255,866	\$ 257,761.00	215,898	\$ 217,557.00	Passenger	81,989	\$ 82,685.00	76,839	\$ 77,534.00
	(14,919.37)		(16,088.65)	Discounts *		(8,209.48)		(4,332.80)
255,866	\$ 242,841.63	215,898	\$ 201,468.35	TOTAL PASSENGER	81,989	\$ 74,475.52	76,839	\$ 73,201.20
5,405	34,978.45	5,986	38,631.45	2-Axle Trucks	1,946	12,619.10	1,728	11,198.85
1,998	23,824.80	1,736	20,710.80	3-Axle Trucks	764	9,112.80	701	8,366.40
6,425	102,572.80	4,156	66,088.00	4-Axle Trucks	1,872	29,761.60	2,326	37,115.20
8,112	160,336.00	8,195	162,040.00	5-Axle Trucks	3,459	68,412.00	2,986	58,918.00
67	1,598.40	39	926.40	6-Axle Trucks	15	352.80	26	619.20
2	56.00	2	56.00	7-Axle Trucks				
				Permits				
22,009	\$ 323,366.45	20,114	\$ 288,452.65	TOTAL TRUCKS	8,056	\$ 120,258.30	7,767	\$ 116,217.65
277,875	\$ 566,208.08	236,012	\$ 489,921.00	TOTAL TOLL VEHICLES	90,045	\$ 194,733.82	84,606	\$ 189,418.85
3,054	\$ 6,222.07	2,622	\$ 5,443.57	DAILY AVERAGE	2,905	\$ 6,281.74	2,729	\$ 6,110.29
Rate Change					Rate Change			
Traffic (toll)		-15.07%			Traffic (toll)		6.43%	
Autos		-15.62%			Autos		6.70%	
Trucks		-8.61%			Trucks		3.72%	
Revenue		-13.47%			Revenue		2.81%	
Autos		-17.04%			Autos		1.74%	
Trucks		-10.80%			Trucks		3.48%	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2021

JANUARY 1, 2020 MARCH 31, 2020 91 DAYS		JANUARY 1, 2021 MARCH 31, 2021 90 DAYS		VEHICLE CLASS	MONTH OF MARCH 2021 31 DAYS		MONTH OF MARCH 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,622,493	\$ 1,629,909.00	1,580,306	\$ 1,589,391.00	Passenger	582,931	\$ 586,810.00	460,775	\$ 463,397.00
-	(80,182.82)	-	(50,729.45)	Discounts *	-	(15,898.07)	-	(25,605.10)
1,622,493	\$ 1,549,726.18	1,580,306	\$ 1,538,661.55	TOTAL PASSENGER	582,931	\$ 570,911.93	460,775	\$ 437,791.90
47,897	307,782.15	53,016	341,136.90	2-Axle Trucks	20,947	134,819.10	16,556	106,494.70
18,088	213,590.40	15,054	177,624.00	3-Axle Trucks	5,768	68,028.00	5,461	64,441.20
20,140	315,193.60	18,315	286,409.60	4-Axle Trucks	7,109	111,265.60	6,487	101,521.60
267,633	5,245,240.00	269,010	5,279,902.00	5-Axle Trucks	103,007	2,021,326.00	93,967	1,843,240.00
8,802	204,439.20	7,769	180,616.80	6-Axle Trucks	2,888	67,123.20	2,909	67,514.40
183	5,592.80	193	6,290.00	7-Axle Trucks	66	2,083.60	63	1,903.60
				Permits				
362,743	\$ 6,291,838.15	363,357	\$ 6,271,979.30	TOTAL TRUCKS	139,785	\$ 2,404,645.50	125,443	\$ 2,185,115.50
1,985,236	\$ 7,841,564.33	1,943,663	\$ 7,810,640.85	TOTAL TOLL VEHICLES	722,716	\$ 2,975,557.43	586,218	\$ 2,622,907.40
21,816	\$ 86,171.04	21,596	\$ 86,784.90	DAILY AVERAGE	23,313	\$ 95,985.72	18,910	\$ 84,609.92
Rate Change				Rate Change				
Traffic (toll)		-2.09%		Traffic (toll)		23.28%		
Autos		-2.60%		Autos		26.51%		
Trucks		0.17%		Trucks		11.43%		
Revenue		-0.39%		Revenue		13.45%		
Autos		-0.71%		Autos		30.41%		
Trucks		-0.32%		Trucks		10.05%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MARCH 2021

JANUARY 1, 2020 MARCH 31, 2020 91 DAYS			JANUARY 1, 2021 MARCH 31, 2021 90 DAYS			MONTH OF MARCH 2021 31 DAYS		MONTH OF MARCH 2020 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
243,156	\$ 244,944.00		229,427	\$ 231,370.00	Passenger	86,899	\$ 87,731.00	73,588	\$ 74,235.00
	(14,055.43)			(12,460.91)	Discounts *		(5,135.28)		(4,130.54)
243,156	\$ 230,888.57		229,427	\$ 218,909.09	TOTAL PASSENGER	86,899	\$ 82,595.72	73,588	\$ 70,104.46
4,349	27,924.65		5,950	38,235.60	2-Axle Trucks	2,034	13,087.75	1,448	9,302.80
716	8,563.20		619	7,392.00	3-Axle Trucks	246	2,935.20	311	3,720.00
700	11,035.20		648	10,216.00	4-Axle Trucks	220	3,500.80	301	4,753.60
2,377	47,072.00		2,583	51,058.00	5-Axle Trucks	1,008	19,910.00	870	17,226.00
21	504.00		26	619.20	6-Axle Trucks	7	163.20	7	168.00
3	84.00		1	28.00	7-Axle Trucks				
					Permits	-	-		
8,166	\$ 95,183.05		9,827	\$ 107,548.80	TOTAL TRUCKS	3,515	\$ 39,596.95	2,937	\$ 35,170.40
251,322	\$ 326,071.62		239,254	\$ 326,457.89	TOTAL TOLL VEHICLES	90,414	\$ 122,192.67	76,525	\$ 105,274.86
2,762	\$ 3,583.20		2,658	\$ 3,627.31	DAILY AVERAGE	2,917	\$ 3,941.70	2,469	\$ 3,395.96
Rate Change						Rate Change			
Traffic (toll)						Traffic (toll)			
Autos						Autos			
Trucks						Trucks			
Revenue						Revenue			
Autos						Autos			
Trucks						Trucks			



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

March 2021

Bridge	Westbound Volume					
	March 2021	March 2020 ²⁾	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	382,681	334,215	14.5%	1,022,395	1,095,337	-6.7%
Calhoun Street	289,760	236,327	22.6%	772,166	741,556	4.1%
Washington Crossing	112,472	103,490	8.7%	285,514	382,439	-25.3%
New Hope - Lambertville	204,346	176,999	15.5%	526,366	627,449	-16.1%
Centre Bridge - Stockton	71,210	65,548	8.6%	180,720	201,685	-10.4%
Uhlerstown - Frenchtown	76,217	82,148	-7.2%	184,772	265,350	-30.4%
Upper Black Eddy - Milford ¹	53,627	47,710	12.4%	149,084	153,404	-2.8%
Riegelsville	46,866	41,441	13.1%	120,713	130,738	-7.7%
Northampton Street	349,861	315,258	11.0%	927,398	1,010,019	-8.2%
Riverton - Belvidere	88,064	80,834	8.9%	225,123	249,837	-9.9%
Total	1,675,104	1,483,970	12.9%	4,394,251	4,857,814	-9.5%

NOTES:

¹ 3/14 - Traffic Counter Error. Issue resolved. 3/14 data interpolated

²⁾ On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5, 2020.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9, 2020.



Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts March 2021

Bridge	Eastbound				Westbound				Total Volume	
	March 2021		March 2020 ²⁾		March 2021		March 2020 ²⁾		March 2021	2)
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	77,785	16.9%	72,388	17.8%	382,681	83.1%	334,215	82.2%	460,466	406,603
Calhoun Street	157,137	35.2%	116,674	33.1%	289,760	64.8%	236,327	66.9%	446,897	353,001
Washington Crossing	53,068	32.1%	51,341	33.2%	112,472	67.9%	103,490	66.8%	165,540	154,831
New Hope-Lambertville	139,388	40.6%	144,074	44.9%	204,346	59.4%	176,999	55.1%	343,734	321,073
Centre Bridge-Stockton	59,203	45.4%	55,031	45.6%	71,210	54.6%	65,548	54.4%	130,413	120,579
Uhlertown-Frenchtown	44,345	36.8%	39,734	32.6%	76,217	63.2%	82,148	67.4%	120,562	121,882
Upper Black Eddy-Milford ¹	46,671	46.5%	42,187	46.9%	53,627	53.5%	47,710	53.1%	100,298	89,897
Riegelsville	41,387	46.9%	37,178	47.3%	46,866	53.1%	41,441	52.7%	88,253	78,619
Northampton Street	130,185	27.1%	123,707	28.2%	349,861	72.9%	315,258	71.8%	480,046	438,965
Riverton-Belvidere	51,881	37.1%	47,345	36.9%	88,064	62.9%	80,834	63.1%	139,945	128,179
Total	801,050	32.4%	729,659	33.0%	1,675,104	67.6%	1,483,970	63.1%	2,476,154	2,213,629

NOTES:

¹ 3/14 - Traffic Counter Error. Issue resolved. 3/14 data interpolated

²⁾ On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5, 2020.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9, 2020.

This Table added in September 2020.



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts

March 2021

Bridge	Total Volume					
	March 2021	March 2020 ²⁾	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	460,466	406,603	13.2%	1,228,677	1,326,793	-7.4%
Calhoun Steet	446,897	353,001	26.6%	1,183,901	1,124,704	5.3%
Washington Crossing	165,540	154,831	6.9%	418,484	570,938	-26.7%
New Hope - Lambertville	343,734	321,073	7.1%	892,126	1,096,139	-18.6%
Centre Bridge - Stockton	130,413	120,579	8.2%	330,420	392,293	-15.8%
Uhlerstown - Frenchtown	120,562	121,882	-1.1%	288,133	410,959	-29.9%
Upper Black Eddy-Milford ¹	100,298	89,897	11.6%	265,035	286,413	-7.5%
Riegelsville	88,253	78,619	12.3%	228,666	250,401	-8.7%
Northampton Street	480,046	438,965	9.4%	1,286,157	1,412,832	-9.0%
Riverton - Belvidere	139,945	128,179	9.2%	355,837	400,041	-11.0%
Total	2,476,154	2,213,629	11.9%	6,477,436	7,271,513	-10.9%

NOTES:

¹ 3/14 - Traffic Counter Error. Issue resolved. 3/14 data interpolated

²⁾ On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5, 2020.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9, 2020.



Delaware River Joint Toll Bridge Commission Toll Bridge - Two Way Traffic Counts March 2021

Bridge	Total Volume (all classes)					
	March 2021	March 2020 ²⁾	% Change	YTD 2021	YTD 2020	% Change
Trenton - Morrisville	1,576,799	1,356,027	16.3%	4,165,593	4,775,406	-12.8%
Scudder Falls ¹	962,813	930,843	3.4%	2,508,049	3,628,400	-30.9%
New Hope - Lambertville	265,655	236,658	12.3%	686,987	906,318	-24.2%
Interstate 78	1,758,078	1,503,295	16.9%	4,605,388	5,096,378	-9.6%
Easton - Phillipsburg	1,010,723	847,370	19.3%	2,649,625	2,881,389	-8.0%
Portland - Columbia	193,984	177,095	9.5%	518,217	584,977	-11.4%
Delaware Water Gap	1,425,081	1,149,933	23.9%	3,808,957	3,823,454	-0.4%
Milford - Montague	197,442	167,249	18.1%	525,953	549,142	-4.2%
Total	7,390,575	6,368,470	16.0%	19,468,769	22,245,464	-12.5%

NOTES:

¹ Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge. In July 2019, SFB became a Toll Bridge. Construction will continue into late 2021 - early 2022.

²⁾ On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties. These restrictions were eased on June 5, 2020.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses. These restrictions were eased on June 9, 2020.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26th, 2021

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled **“Budget vs Actual”** covering the month of March 2021 and the three months year-to-date (“YTD”) operations of fiscal year 2021 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense plus encumbrance totaled \$5,989,526 for the month of March. For the 2021 fiscal period, total expense plus encumbrances amounted to \$17,436,843, which represents 88.7% of 2021 year-to-date operating budget.

During the month of March, we spent \$5,707 on COVID-19 related expenses. Since the beginning of year 2021, we purchased \$15,936 Personal Protective Equipment (PPE) for our workers and \$10,388 on cleaning supplies and other miscellaneous items. As of March 31st, 2021, the total amount for COVID-19 related expenses is \$26,324.

There were no unusual expenses during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Three Months Ending March 31, 2021

TOTAL COMMISSION

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$24,344,872	5,675,492	\$1,701,751	\$5,395,694	\$0	\$18,949,179
Part-Time Employee Wages	267,948	66,588	13,720	36,416	0	231,532
Overtime Wages	460,197	254,831	17,082	207,123	0	253,074
Pension Contributions	8,201,553	1,892,781	560,457	1,755,481	0	6,446,072
FICA Contributions	2,020,366	467,685	148,713	460,916	0	1,559,450
Regular Employee Healthcare Benefits	12,128,873	2,992,067	1,274,361	2,474,211	0	9,654,662
Life Insurance Benefits	234,912	59,041	18,773	55,309	0	179,603
Unemployment Compensation Benefits	44,100	11,025	0	5,211	0	38,889
Utility Expense	906,801	282,414	56,899	193,082	71,664	642,054
Office Expense	316,557	137,158	10,122	38,685	52,901	224,971
Telecommunication Expense	1,469,107	424,445	128,835	334,678	41,842	1,092,586
Information Technology Expense	793,444	326,375	61,810	124,698	113,877	554,869
Professional Development/Meetings	550,799	153,881	4,218	43,679	42,750	464,370
Vehicle Maintenance Expense and Fuel	418,864	263,581	28,512	43,891	158,939	216,035
Operations Maintenance Expense	1,400,291	681,507	208,001	375,964	235,318	789,009
ESS Operating Maintenance Expense	1,266,045	316,511	50,766	210,769	0	1,055,276
Commission Expense	19,448	4,862	300	1,267	0	18,181
Toll Collection Expense	84,803	59,663	6,117	12,417	0	72,386
Uniform Expense	196,714	48,195	22,552	31,543	7,894	157,276
Business Insurance	4,723,456	1,124,188	360,702	1,076,604	0	3,646,852
Licenses & Inspections Expense	9,594	3,636	797	1,689	0	7,905
Advertising	53,027	9,877	2,791	4,053	0	48,974
Professional Services	1,861,732	519,441	93,209	208,067	33,420	1,620,245
State Police Bridge Security	6,580,762	1,685,033	531,546	1,570,626	0	5,010,136
EZP Equip/Traffic Counter Maint	1,400,000	350,000	92,448	277,345	15,625	1,107,030
General Contingency	467,500	116,875	1,000	1,000	0	466,500
EZPass Operating Expense	6,906,126	1,728,468	555,454	1,722,195	0	5,183,931
Total	\$77,127,891	\$19,655,621	\$5,950,937	\$16,662,613	\$774,230	\$59,691,047

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Three Months Ending March 31, 2021

ADMINISTRATION*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,606,585	1,063,464	\$328,263	\$1,054,133	\$0	\$3,552,452
Overtime Wages	5,931	2,233	424	1,540	0	4,391
Pension Contributions	1,439,715	332,270	98,230	306,962	0	1,132,754
FICA Contributions	352,781	81,418	25,096	80,670	0	272,111
Regular Employee Healthcare Benefits	1,545,293	335,745	155,302	307,559	0	1,237,734
Life Insurance Benefits	44,226	10,469	3,682	10,142	0	34,084
Unemployment Compensation Benefits	44,100	11,025	0	5,211	0	38,889
Utility Expense	82,700	0	7,213	23,469	0	59,231
Office Expense	209,034	97,662	9,630	29,157	41,364	138,513
Telecommunication Expense	128,566	29,771	13,111	29,119	0	99,447
Information Technology Expense	774,000	321,036	61,810	124,698	113,877	535,425
Professional Development/Meetings	130,322	50,601	506	37,566	0	92,756
Vehicle Maintenance Expense and Fuel	20,441	3,489	5,700	7,665	8,363	4,413
Operations Maintenance Expense	98,204	2,700	3,196	9,496	18,199	70,509
Commission Expense	19,448	4,862	300	1,267	0	18,181
Uniform Expense	9,000	1,636	0	1,474	0	7,526
Business Insurance	600,049	93,337	21,417	64,141	0	535,907
Advertising	53,027	9,877	2,791	4,053	0	48,974
Professional Services	1,256,732	368,183	83,987	195,226	33,420	1,028,087
General Contingency	467,500	116,875	1,000	1,000	0	466,500
OPERATING EXPENSE SUBTOTAL	\$11,887,656	\$2,936,654	\$821,658	\$2,294,548	\$215,223	\$9,377,884
ADM OPS ALLOCATION						
TES Allocation			11,982	32,253		
ADM OPS ALLOCATION SUBTOTAL			\$11,982	\$32,253		
TOTAL EXPENSES			\$833,640	\$2,326,801		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Three Months Ending March 31, 2021

ADMINISTRATION - OPERATIONS*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,041,832	677,674	\$196,004	\$672,210	\$0	\$2,369,622
Overtime Wages	33,300	17,946	1,049	3,705	0	29,595
Pension Contributions	1,377,780	317,957	96,505	302,484	0	1,075,295
FICA Contributions	337,605	77,914	25,865	77,854	0	259,751
Regular Employee Healthcare Benefits	1,491,057	373,291	158,516	303,847	0	1,187,209
Life Insurance Benefits	39,736	9,934	3,336	10,006	0	29,730
Office Expense	65,571	18,949	694	4,552	1,757	59,262
Telecommunication Expense	117,137	29,284	12,164	26,014	0	91,124
Professional Development/Meetings	393,626	98,284	3,019	5,044	42,750	345,832
Vehicle Maintenance Expense and Fuel	700	175	0	170	0	530
ESS Operating Maintenance Expense	1,266,045	316,511	50,766	210,769	0	1,055,276
Toll Collection Expense	265	66	0	0	0	265
Uniform Expense	26,208	6,552	1,258	5,886	48	20,273
Business Insurance	83,013	20,753	6,909	20,686	0	62,327
Professional Services	605,000	151,258	9,221	12,842	0	592,158
State Police Bridge Security	44,513	11,128	0	0	0	44,513
OPERATING EXPENSE SUBTOTAL	\$8,923,387	\$2,127,678	\$565,308	\$1,656,068	\$44,555	\$7,222,764
ADM OPS ALLOCATION						
TES Allocation			(90,601)	(243,887)		
Toll Operation Allocation			(57,888)	(158,211)		
Bridge Maint Allocation			(55,317)	(153,407)		
Maint/Toll Allocation			(20,149)	(57,492)		
PSBS Allocation			(269,784)	(799,014)		
ADM OPS ALLOCATION SUBTOTAL			(\$493,740)	(\$1,412,011)		
TOTAL EXPENSES			\$71,568	\$244,057		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Three Months Ending March 31, 2021

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,365,090	1,022,016	\$316,923	\$962,194	\$0	\$3,402,896
Part-Time Employee Wages	50,872	13,560	1,245	5,206	0	45,666
Overtime Wages	85,882	49,044	1,413	70,030	0	15,852
Pension Contributions	1,404,593	324,148	81,119	254,260	0	1,150,333
FICA Contributions	344,391	80,897	26,238	80,604	0	263,787
Regular Employee Healthcare Benefits	2,368,149	593,167	240,176	473,912	0	1,894,237
Life Insurance Benefits	39,579	9,895	3,104	9,312	0	30,267
Utility Expense	304,928	98,543	11,203	57,735	26,844	220,349
Office Expense	22,083	7,911	(1,561)	1,361	3,550	17,171
Telecommunication Expense	182,847	66,519	10,521	31,219	14,752	136,876
Information Technology Expense	8,679	2,364	0	0	0	8,679
Professional Development/Meetings	5,333	1,402	0	123	0	5,210
Vehicle Maintenance Expense and Fuel	142,259	96,051	16,623	6,702	44,530	91,027
Operations Maintenance Expense	388,556	195,959	32,344	101,223	46,067	241,266
Toll Collection Expense	21,612	15,778	2,641	4,064	0	17,549
Uniform Expense	69,259	17,979	610	1,637	2,222	65,400
Business Insurance	1,445,604	361,401	118,822	354,959	0	1,090,645
Licenses & Inspections Expense	1,435	1,295	0	483	0	952
State Police Bridge Security	1,853,026	474,468	150,693	445,272	0	1,407,754
EZP Equipment/Traffic Counter Maint	489,009	122,252	32,483	97,448	2,606	388,955
EZPass Operating Expense	3,870,288	966,610	289,445	895,992	0	2,974,296
OPERATING EXPENSE SUBTOTAL	\$17,463,472	\$4,521,258	\$1,334,043	\$3,853,734	\$140,572	\$13,469,166
ADM OPS ALLOCATION						
TES Allocation			15,993	43,050		
Toll Operation Allocation			17,366	47,463		
Bridge Maint Allocation			13,829	38,352		
Maint/Toll Allocation			4,433	12,648		
PSBS Allocation			69,974	209,385		
ADM OPS ALLOCATION SUBTOTAL			\$121,595	\$350,899		
TOTAL EXPENSES			\$1,455,639	\$4,204,633		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Three Months Ending March 31, 2021

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,343,611	1,027,504	\$297,127	\$904,559	\$0	\$3,439,051
Part-Time Employee Wages	113,450	28,362	4,378	10,322	0	103,127
Overtime Wages	92,135	49,648	4,336	49,851	0	42,284
Pension Contributions	1,394,840	321,906	95,788	300,237	0	1,094,603
FICA Contributions	348,013	80,313	25,528	75,390	0	272,623
Regular Employee Healthcare Benefits	2,338,912	585,844	246,563	479,044	0	1,859,869
Life Insurance Benefits	39,207	10,702	2,975	9,030	0	30,177
Utility Expense	263,484	92,347	20,564	53,805	23,964	185,716
Office Expense	9,368	4,954	419	1,783	2,211	5,374
Telecommunication Expense	437,279	148,052	43,726	103,457	27,091	306,732
Information Technology Expense	4,503	1,441	0	0	0	4,503
Professional Development/Meetings	12,098	1,672	566	719	0	11,378
Vehicle Maintenance Expense and Fuel	115,651	82,348	4,183	16,220	47,133	52,298
Operations Maintenance Expense	461,718	252,141	81,105	138,150	77,038	246,530
Toll Collection Expense	28,995	20,309	1,570	3,321	0	25,674
Uniform Expense	27,503	6,309	3,169	3,645	0	23,858
Business Insurance	1,016,008	254,002	83,625	249,480	0	766,528
Licenses & Inspections Expense	3,544	708	504	629	0	2,915
State Police Bridge Security	1,794,200	459,406	145,909	431,137	0	1,363,063
EZP Equipment/Traffic Counter Maint	413,310	103,327	27,485	82,455	1,738	329,117
EZPass Operating Expense	1,751,128	443,419	153,439	476,569	0	1,274,558
OPERATING EXPENSE SUBTOTAL	\$15,008,956	\$3,974,714	\$1,242,958	\$3,389,803	\$179,174	\$11,439,979
ADM OPS ALLOCATION						
TES Allocation			20,514	55,222		
Toll Operation Allocation			23,155	63,285		
Bridge Maint Allocation			16,595	46,022		
Maint/Toll Allocation			6,448	18,397		
PSBS Allocation			45,464	136,374		
ADM OPS ALLOCATION SUBTOTAL			\$112,176	\$319,300		
TOTAL EXPENSES			\$1,355,135	\$3,709,103		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Three Months Ending March 31, 2021

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,274,337	1,006,457	\$297,821	\$949,245	\$0	\$3,325,093
Part-Time Employee Wages	93,726	22,190	4,600	11,247	0	82,479
Overtime Wages	140,823	78,995	8,304	69,176	0	71,648
Pension Contributions	1,393,413	321,577	97,222	304,731	0	1,088,682
FICA Contributions	344,930	79,602	25,227	79,780	0	265,150
Regular Employee Healthcare Benefits	2,251,203	569,436	238,994	462,319	0	1,788,885
Life Insurance Benefits	38,672	9,668	2,946	8,669	0	30,002
Utility Expense	165,769	68,353	13,239	42,622	20,856	102,291
Office Expense	9,637	7,468	939	1,832	4,019	3,787
Telecommunication Expense	353,811	88,453	28,328	83,415	0	270,396
Information Technology Expense	6,262	1,534	0	0	0	6,262
Professional Development/Meetings	4,147	604	128	227	0	3,920
Vehicle Maintenance Expense and Fuel	124,237	76,141	1,708	10,055	58,289	55,893
Operations Maintenance Expense	329,923	182,665	80,041	110,612	71,420	147,891
Toll Collection Expense	33,931	23,510	1,906	5,032	0	28,899
Uniform Expense	28,870	6,274	2,869	3,904	5,624	19,342
Business Insurance	964,861	241,215	79,440	236,875	0	727,987
Licenses & Inspections Expense	2,420	825	150	364	0	2,056
State Police Bridge Security	1,232,736	315,939	100,250	296,220	0	936,516
EZP Equipment/Traffic Counter Maint	489,002	122,250	32,481	97,442	2,602	388,958
EZPass Operating Expense	1,284,710	318,440	112,570	349,634	0	935,076
OPERATING EXPENSE SUBTOTAL	\$13,567,423	\$3,541,595	\$1,129,162	\$3,123,398	\$162,810	\$10,281,214
ADM OPS ALLOCATION						
TES Allocation			20,785	55,951		
Toll Operation Allocation			17,366	47,463		
Bridge Maint Allocation			13,276	36,818		
Maint/Toll Allocation			4,836	13,798		
PSBS Allocation			68,196	204,561		
ADM OPS ALLOCATION SUBTOTAL			\$124,459	\$358,591		
TOTAL EXPENSES			\$1,253,621	\$3,481,989		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Three Months Ending March 31, 2021

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$1,712,586	404,772	\$117,850	\$399,922	\$0	\$1,312,665
Part-Time Employee Wages	4,500	1,125	1,527	4,448	0	52
Overtime Wages	51,551	29,636	171	7,569	0	43,982
Pension Contributions	550,763	127,115	44,649	139,869	0	410,895
FICA Contributions	135,301	31,226	9,059	31,279	0	104,022
Regular Employee Healthcare Benefits	994,039	248,984	112,324	211,974	0	782,065
Life Insurance Benefits	15,451	3,863	1,281	3,793	0	11,658
Utility Expense	48,957	12,869	2,356	8,084	0	40,873
Telecommunication Expense	65,032	16,258	5,618	16,742	0	48,290
Professional Development/Meetings	3,025	756	0	0	0	3,025
Vehicle Maintenance Expense and Fuel	8,384	3,579	0	350	0	8,034
Operations Maintenance Expense	61,206	24,234	1,002	3,424	12,669	45,114
Uniform Expense	19,230	5,344	10,629	10,721	0	8,509
Business Insurance	354,009	88,502	29,083	86,751	0	267,258
Licenses & Inspections Expense	570	474	0	70	0	500
State Police Bridge Security	1,023,577	262,087	83,240	245,960	0	777,617
EZP Equipment/Traffic Counter Maint	4,345	1,086	0	0	4,344	1
OPERATING EXPENSE SUBTOTAL	\$5,052,527	\$1,261,910	\$418,789	\$1,170,955	\$17,012	\$3,864,559
ADM OPS ALLOCATION						
TES Allocation			10,669	28,719		
Bridge Maint Allocation			5,532	15,341		
Maint/Toll Allocation			2,216	6,324		
PSBS Allocation			45,591	131,804		
ADM OPS ALLOCATION SUBTOTAL			\$64,007	\$182,188		
TOTAL EXPENSES			\$482,797	\$1,353,143		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Three Months Ending March 31, 2021

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,000,831	473,605	\$147,763	\$453,431	\$0	\$1,547,400
Part-Time Employee Wages	5,400	1,350	1,970	5,192	0	208
Overtime Wages	50,575	27,331	1,386	5,252	0	45,323
Pension Contributions	640,449	147,808	46,944	146,939	0	493,510
FICA Contributions	157,346	36,314	11,700	35,340	0	122,006
Regular Employee Healthcare Benefits	1,140,220	285,599	122,487	235,557	0	904,663
Life Insurance Benefits	18,040	4,510	1,450	4,356	0	13,684
Utility Expense	40,963	10,302	2,323	7,369	0	33,594
Office Expense	864	216	0	0	0	864
Telecommunication Expense	184,434	46,108	15,366	44,713	0	139,721
Professional Development/Meetings	2,247	562	0	0	0	2,247
Vehicle Maintenance Expense and Fuel	7,191	1,798	297	2,730	623	3,839
Operations Maintenance Expense	60,684	23,808	10,315	13,060	9,925	37,699
Uniform Expense	16,644	4,100	4,017	4,276	0	12,368
Business Insurance	259,913	64,978	21,405	63,713	0	196,200
Licenses & Inspections Expense	1,625	334	143	143	0	1,482
State Police Bridge Security	632,709	162,005	51,454	152,037	0	480,672
EZP Equipment/Traffic Counter Maint	4,335	1,084	0	0	4,336	(1)
OPERATING EXPENSE SUBTOTAL	\$5,224,471	\$1,291,812	\$439,019	\$1,174,107	\$14,884	\$4,035,481
ADM OPS ALLOCATION						
TES Allocation			10,658	28,691		
Bridge Maint Allocation			6,085	16,875		
Maint/Toll Allocation			2,216	6,324		
PSBS Allocation			40,560	116,891		
ADM OPS ALLOCATION SUBTOTAL			\$59,519	\$168,781		
TOTAL EXPENSES			\$498,538	\$1,342,887		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE THREE MONTHS ENDED MARCH 31, 2021

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2021	TOTAL 2020
TOLL REVENUE												
Net Toll Revenue	7,627,508	16,975,133	8,376,994	32,979,635	-	-	-	-	-	-	32,979,635	34,319,461
EZPass Fee	115,922	249,434	127,776	493,132	-	-	-	-	-	-	493,132	381,895
Net Violation Fee Income	723,928	565,234	360,848	1,650,010	-	-	-	-	-	-	1,650,010	1,207,113
REVENUE FROM TOLL	\$ 8,467,358	\$ 17,789,801	\$ 8,865,619	\$ 35,122,778	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,122,778	\$ 35,908,470
OPERATING EXPENSE												
Regular Employee Salaries	962,194	904,559	949,245	2,815,998	399,922	453,431	853,352	672,210	1,054,133	1,726,343	5,395,694	6,501,741
Part-Time Employee Wages	5,206	10,322	11,247	26,775	4,448	5,192	9,640	-	-	-	36,416	45,405
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	70,030	49,851	69,176	189,057	7,569	5,252	12,822	3,705	1,540	5,245	207,123	110,082
Pension Contributions	254,260	300,237	304,731	859,228	139,869	146,939	286,807	302,484	306,962	609,446	1,755,481	2,045,930
FICA Contributions	80,604	75,390	79,780	235,774	31,279	35,340	66,619	77,854	80,670	158,524	460,916	529,598
Regular Employee Healthcare Benefits	473,912	479,044	462,319	1,415,274	211,974	235,557	447,531	303,847	307,559	611,406	2,474,211	2,521,417
Life Insurance Benefits	9,312	9,030	8,669	27,011	3,793	4,356	8,149	10,006	10,142	20,148	55,309	62,939
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	5,211	5,211	5,211	-
Utility Expense	57,735	53,805	42,622	154,161	8,084	7,369	15,453	-	23,469	23,469	193,082	195,171
Office Expense	1,361	1,783	1,832	4,976	-	-	-	4,552	29,157	33,709	38,685	38,047
Telecommunication Expense	31,219	103,457	83,415	218,091	16,742	44,713	61,455	26,014	29,119	55,133	334,678	325,095
Information Technology Expense	-	-	-	-	-	-	-	-	124,698	124,698	124,698	124,186
Professional Development/Meetings	123	719	227	1,069	-	-	-	5,044	37,566	42,610	43,679	60,536
Vehicle Maintenance Expense and Fuel	6,702	16,220	10,055	32,977	350	2,730	3,080	170	7,665	7,834	43,891	45,608
Operations Maintenance Expense	101,223	138,150	110,612	349,984	3,424	13,060	16,484	-	9,496	9,496	375,964	159,562
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	210,769	-	210,769	210,769	265,215
Commission Expense	-	-	-	-	-	-	-	-	1,267	1,267	1,267	4,369
Toll Collection Expense	4,064	3,321	5,032	12,417	-	-	-	-	-	-	12,417	9,839
Uniform Expense	1,637	3,645	3,904	9,186	10,721	4,276	14,997	5,886	1,474	7,360	31,543	25,347
Business Insurance	354,959	249,480	236,875	841,313	86,751	63,713	150,463	20,686	64,141	84,828	1,076,604	903,404
Licenses & Inspections Expense	483	629	364	1,476	70	143	213	-	-	-	1,689	2,064
Advertising	-	-	-	-	-	-	-	-	4,053	4,053	4,053	1,807
Professional Services	-	-	-	-	-	-	-	12,842	195,226	208,067	208,067	343,914
State Police Bridge Security	445,272	431,137	296,220	1,172,629	245,960	152,037	397,997	-	-	-	1,570,626	1,443,198
EZP Equip/Traffic Counter Maint	97,448	82,455	97,442	277,345	-	-	-	-	-	-	277,345	273,091
General Contingency	-	-	-	-	-	-	-	-	1,000	1,000	1,000	-
EZPass Operating Expense	895,992	476,569	349,634	1,722,195	-	-	-	-	-	-	1,722,195	1,469,859
TOTAL OP., MAINT., & ADM	\$ 3,853,734	\$ 3,389,803	\$ 3,123,398	\$ 10,366,935	\$ 1,170,955	\$ 1,174,107	\$ 2,345,062	\$ 1,656,068	\$ 2,294,548	\$ 3,950,617	\$ 16,662,613	\$ 17,507,423
ADM OPS ALLOCATION												
TES Allocation	43,050	55,222	55,951	154,224	28,719	28,691	57,410	(243,887)	32,253	(211,634)	-	-
Toll Ops Allocation	47,463	63,285	47,463	158,211	-	-	-	(158,211)	-	(158,211)	-	-
Bridge Maint Allocation	38,352	46,022	36,818	121,191	15,341	16,875	32,215	(153,407)	-	(153,407)	-	-
Maint/Toll Allocation	12,648	18,397	13,798	44,844	6,324	6,324	12,648	(57,492)	-	(57,492)	-	-
PSBS Allocation	209,385	136,374	204,561	550,320	131,804	116,891	248,695	(799,014)	-	(799,014)	-	-
TOTAL ADM OPS ALLOCATION	\$ 350,899	\$ 319,300	\$ 358,591	\$ 1,028,790	\$ 182,188	\$ 168,781	\$ 350,968	\$(1,412,011)	\$ 32,253	\$(1,379,758)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	-	-	-	-	-	-	303,818	303,818	303,818	7,178
TOTAL OTHER OP INC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 303,818	\$ 303,818	\$ 303,818	\$ 7,178
NET OPERATING INC	\$ 4,262,725	\$ 14,080,698	\$ 5,383,629	\$ 23,727,052	\$(1,353,143)	\$(1,342,887)	\$(2,696,030)	\$(244,057)	\$(2,022,984)	\$(2,267,041)	\$ 18,763,982	\$ 18,408,225
NON-OPERATING REV/EXP												
Interest Revenue											108,369	2,663,756
Other Non-Operating Revenue											1,000	-
Interest Expense											(7,013,580)	(7,155,901)
Depreciation Expense											(6,384,312)	(6,413,367)
TOTAL NON-OPS REV/EXP											\$(13,288,522)	\$(10,905,512)
CHANGE IN NET ASSETS											\$ 5,475,459	\$ 7,502,713

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

PURCHASING REPORT INDEX

MONTH OF MARCH 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of MARCH, 2021	1-6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

MONTHLY PURCHASING REPORT

Month of March 2021

This report itemizes all orders for purchases made for the month of March, 2021, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of March, 2021, culminated in the preparation and placement of 88 purchase orders in the total amount of \$595,239.07. For one (1) of these purchases, two (2) price inquiries were sent out for an average of two (2) inquiries per Order ($2/1=2.0$).

Procurements of over \$5,000.00 during the period of March, 2021 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$140,221.36 for eight (8) patrol vehicle upfittings;
- One (1) Purchase Order was issued, in the total amount of \$62,045.00 for three (3) Trafcon flip-up truck signs;
- One (1) Purchase Order was issued, in the total amount of \$40,635.96 for the Gravel Hill Tower rental;
- One (1) Purchase Order was let, in the total amount of \$39,975.00 for the contract of four (4) river gauges on Commission Bridges;
- Four (4) Purchase Orders were issued, in the total amount of \$29,104.71 for telephone service contracts.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

March 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20210092	HOOVER TRUCK CENTER	CRASH TRUCK REPAIR	TM	NJ T-2085		510.03	
20210093	DOI-USGS	USGS 4 RIVER GAUGE CONTRACT	MULTI			39,975.00	
20210094	E.M. KUTZ, INC.	PLOW PARTS REPLACEMENT	MM	COSTARS 25		1,637.00	
20210095	MOTOROLA INC. CAPITAL RESERVE	RADIO BATTERIES	ESS	NJ T-0109	1,022.40		
20210096	J & J TRUCK EQUIPMENT	PTO REPLACEMENT	PC	COSTARS 25		1,701.32	
20210097	GRIFFIN AUTOMOTIVE INFORMATION SERVICE	VEHICLE DIAGNOSTIC SCANNER	MULTI			3,900.00	
20210098	POWER PLACE, INC	V-HOPPER REPAIR PARTS	PC			2,382.51	
20210099	CROWN CASTLE	SOLEBURY TOWER ANNUAL LEASE	ESS			14,751.81	
20210100	NIELSEN FORD	SENSOR REPLACEMENT F250	MM			1,485.22	
20210101	ADP, LLC	ADP HR SOFTWARE AS A SVC RENEW	IT			4,800.00	
20210102	CDW-G	NETWORK MONITORING/MGT.	IT	NJ M-0003		18,000.00	
20210103	PROFESSIONAL SERVICES, INC	TELEPHONE TRUNKS - PC	IT			1,800.00	
20210104	STARR UNIFORM	CLOTHING: MAINTENANCE	TM	COSTARS 12		3,305.18	
20210105	STARR UNIFORM	CLOTHING: MAINTENANCE UNIFORM	TM	COSTARS 12		465.50	
20210106	SANDATA TECHNOLOGIES	ADP ETIME PHONE SOTWRE RENEWAL	IT			3,000.00	
20210107	PRECISION SERVICE CENTER	FORD F350 REPAIR	TM			6,366.98	
20210108	FRANK RYMON & SONS	POWER BROOM	EP			3,985.00	
20210109	HAWORTH, INC.	OFFICE FURNITURE PCC	ESS	OMNIA 202000606		726.66	
20210110	CDW-G	VMWARE SOFTWARE ANNL RENEW	IT	COSTARS 6		19,739.00	
20210111	INTENTIONAL INCLUSION, INC.	DEVELOPMENT TRAINING	TES			1,300.00	
20210112	SYMPRO	TREASURY MGT. SOFTWARE RENEWAL	IT			17,379.46	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

March 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20210113	COMCAST CABLE	TV SERVICE - AB@SF	AB SF			3,600.00	
20210114	CUMMINS-ALLISON CORPORATION	JETSORT REPAIR/MAINTENANCE	TM			386.52	
20210115	CUMMINS-ALLISON CORPORATION	JETSORT REPAIR MAINTENANCE	TM			431.04	
20210116	CUMMINS-ALLISON CORPORATION	JETSORT REPAIR MAINTENANCE	TM			671.04	
20210117	ORION SFTY PROD/STANDARD FUSEE	SAFETY FLARES	I78	PA 44000159999		1,352.88	
20210118	STARR UNIFORM	CLOTHING: COLLECTOR	EP	COSTARS 12		1,221.85	
20210119	STARR UNIFORM	CLOTHING: MAINTENANCE	DWG	COSTARS 12		1,612.99	
20210120	STARR UNIFORM	CLOTHING: TOLL COLLECTOR	DWG	COSTARS 12		3,758.52	
20210121	FIRST CHOICE AUTO EQUIPMENT INC.	LIFT INSPECTION REPAIR	DWG			373.35	
20210122	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	DOOR TIE-IN	DWG	4032-09-18	16,750.00		
20210123	STOKES CREATIVE GROUP, INC.	WEBSITE MAINTENANCE	IT			3,017.50	
20210124	STOKES CREATIVE GROUP, INC.	DRJTBC.ORG ANNL MAINT RENEWAL	IT			4,500.00	
20210125	BINSKY SERVICE	BOILER REPAIRS (3)	I78			1,138.24	
20210126	ADVANCED MICRO COMPUTER SPECIALISTS INC.	REMOTE ACCESS MAINT. RENEWAL	IT			2,490.00	
20210127	OFFICE BASICS	JANITORIAL PURELL REFILLS	DWG	COSTARS 5		357.00	
20210128	INDUSTRIAL COMMUNICATIONS CO	TOWER RENTAL-GRAVEL HILL 2021	ESS			40,635.96	
20210129	HUNTERDON HEALTHCARE	CPR/AED & FIRST AID TRAINING	TES			12,750.00	
20210130	AMP SALES & SERVICES, LLC	BUCKET TRUCK TRAINING	TES			14,650.00	
20210131	MECHANICAL X ADANTAGE LLC	HVAC FILTERS	AB SF			2,722.21	
20210132	RK INDUSTRIES GROUP	CLOTHING: MAINTENANCE	DWG			1,365.05	
20210133	STARR UNIFORM	CLOTHING: MAINTENANCE	DWG	COSTARS 12		1,539.98	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

March 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20210134	PPC LUBRICANTS	MOTOR OIL: 55 GALLON DRUM	DWG	PA 4400014545		287.10	
20210135	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	PC			1,222.00	
20210136	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	DWG			532.85	
20210137	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	MM			1,459.50	
20210138	SUSSEX COUNTY MUNICIPAL UTILITIES AUTHORITY	ROADWAY SWEEPINGS DISPOSAL	MM			203.80	
20210139	COMCAST CABLE	TV SERVICE - BM/AET BLDG.	SFT			1,000.00	
20210140	STARR UNIFORM	CLOTHING: MAINTENANCE UNIFORM	I78	COSTARS 12		934.22	
20210141	STARR UNIFORM	CLOTHING: ESS UNIFORM	ESS	COSTARS 12		295.11	
20210142	AMP SALES & SERVICES, LLC	BUCKET TRUCK TRAINING	TES			8,000.00	
20210143	SCIENTIFIC WATER CONDITIONING CO., INC.	SCIENTIFIC BOILER WATER COND C	AB SF	PA 4400019230		1,800.00	
20210144	CONCOURS AUTOMOTIVE CAPITAL RESERVE	PATROL VEHICLE UPFITTINGS (8)	MULTI	COSTARS 12	140,221.36		
20210145	GRAINGER	ELECTRIC MOTOR	EP	NJ M-0002		398.71	
20210146	NEW HORIZONS COMPUTER LEARNING	ADOBE TRAINING	TES			1,500.00	
20210147	TRAMMEL TESTINGS, INC.	FACILITY OPERATIONS INSPECTION	NHL			400.00	
20210148	HILLTOP SALES & SERVICE, INC.	2021 TRACTOR MOWER PARTS ORDER	I78	PA 4400011369		1,475.14	
20210149	TRAFCON CAPITAL RESERVE	TRAFCON FLIP-UP TRUCK SIGNS	MULTI	PA 4400017756	62,045.00		
20210150	KENCOR ELEVATOR SYSTEMS	ELEVATOR SERVICES	TM			825.00	
20210151	KENCOR ELEVATOR SYSTEMS	ELEVATOR MAINTENANCE	NHL			386.00	
20210152	GREEN POND NURSERY INC.	LANDSCAPE-MULCH	EP			2,775.00	
20210153	GRAINGER	HAND CRANK REEL-AIR COMPRESSOR	MM	NJ M-0002		313.01	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

March 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20210154	BINSKY SERVICE	EMERGENCY BOILER REPAIR	EP			12,801.00	
20210155	S & S INDUSTRIAL EQUIPMENT SUPPLY CO	TSB SHACKLES INSPECTION	NHL			1,568.50	
20210156	NALCO COMPANY LLC	BOILER WATER TREATMENT SERVICE	NHL			784.14	
20210157	CRAFCO INC	COLD PATCH	NHL	PA 44000188848		2,205.00	
20210158	REED & PERRINE SALES INC.	FERTILIZERS & SOIL CONDITIONER	EP			2,033.00	
20210159	KENCOR ELEVATOR SYSTEMS	ELEVATOR SERVICES	TM			2,475.00	
20210160	KENCOR ELEVATOR SYSTEMS	ELEVATOR MAINTENANCE	NHL			1,158.00	
20210161	OFFICE BASICS	JANITORIAL-PAPER PRODUCTS	I78	COSTARS 5		2,102.10	
20210162	OFFICE BASICS	JANITORIAL SUPPLIES	I78	COSTARS 5		3,115.95	
20210163	OFFICE BASICS	PAPER & PLASTC PRODUCTS	DWG	COSTARS 5		1,942.43	
20210164	OFFICE BASICS	JANITORIAL SUPPLIES	AB SF	COSTARS 5		488.73	
20210165	MONROE COUNTY CONTROL CENTER	TOWER RENTAL-ANNL RADIO TOWER	DWG			1,200.00	
20210166	OTIS ELEVATOR COMPANY	ELEVATOR SERVICE CONTRACT	EP			1,803.60	
20210167	GRIFFIN AUTOMOTIVE INFORMATION SERVICE	DIAGNOSTIC SCANNER SOFTWARE	EP			2,500.00	
20210168	FRED BEANS FORD	FORD EXPLORER REPAIRS	EP	PA 4400015878		3,502.40	
20210169	NAZARETH FORD	BP-3 2018 INTERCEPTOR REPAIR	I78			1,032.98	
20210170	OFFICE BASICS	JANITORIAL SUPPLIES/EQUIP	DWG	COSTARS 5		1,658.37	
20210171	PROFESSIONAL SERVICES, INC	TELEPHONE SERVICE CONTRACT - J	IT			2,708.34	
20210172	PROFESSIONAL SERVICES, INC	TELEPHONE SERVICE CONTRACT - F	IT			2,708.34	
20210173	PROFESSIONAL SERVICES, INC	TELEPHONE SERVICE CONTRACTS -	IT			20,979.69	
20210174	IPFONE	TELEPHONE SERVICE CONTRACT - M	IT			2,708.34	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

March 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20210175	ROYAL TRUCK AND EQUIPMENT, INC.	CRASH ATTENUATOR REPAIR	DWG			13,217.50	
20210176	FACILITY WIZARD SOFTWARE INCORPORATED	PROJECT MGT SOFTWARE HOSTING	IT			3,705.00	
20210177	TIMMERMAN EQUIPMENT COMPANY	STREET SWEEPER PARTS	EP	NJ-T-2188		622.72	
20210178	PAPER MART INCORPORATED	PAPER, CARD STOCK PRINT SHOP	NHL			266.94	
20210179	PK SPECTRUM, LLC CAPITAL RESERVE	ACRYLIC DIVIDER PANELS - COVID	AB SF	OMNIA R191803	16,320.00		
Purchase Order Count: 88					AUTHORITY TOTALS:	\$236,358.76	\$358,880.31
					GRAND TOTAL:	\$595,239.07	\$0.00

Delaware River Joint Toll Bridge Commission
Meeting of APRIL 26, 2021

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MARCH 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report MARCH	1-4

Delaware River Joint Toll Bridge Commission
Meeting of APRIL 26, 2021

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MARCH 2021

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	4,118,077

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,602,615

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of APRIL 26, 2021

E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MARCH 2021

E-ZPass Department Call Activity	Total Calls for March
<i>CSC/VPC Inquiries</i>	
Account Modification Requests	42
Violation Notification Inquires	10
SFB Inquiries (commuter discount/toll by plate)	35
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	9
<i>Web-Inquiries</i>	
Account Updates	22
Violations	26
Disputes	43
TOTAL NUMBER OF CALLS	187

E-ZPass account modification requests and violation inquiries represent an increase in calls for January.

SCUDDER FALLS BRIDGE	TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN MARCH
TOLL BILL A	16,479
TOLL BILL B	11,253
LEVEL 1 VIOLATIONS	8,479
LEVEL 2 VIOLATIONS	9,083

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MARCH 2021**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – March 2021, New Jersey E-ZPass reports \$6,102,032.68 collected in tolls and \$19,297,419.04 collected in fees.

Collection Account Updates:

CRST Lincoln Sales - August Settlement: DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

Transcom - August Settlement: DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

JCV Trucking - September Settlement: DRJTBC will receive payment in the amount of \$100,050.00 representing outstanding tolls and a portion of fees for violation transactions from 2014-2018. The full outstanding toll in the amount of \$67,098 will be paid. \$32,952.00 will be applied to \$143,010.00 in outstanding fees. Commission counsel filed a civil lawsuit for the outstanding amounts. A hearing in Federal Bankruptcy Court was scheduled on September 24th which resulted in JCV's Chapter 11 Reorganization Plan and Disclosure Statement. Monthly payments will be paid in the amount of \$1,334.00 over 75 months.

TMT Trucking: On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

Jhonatan Trucking: Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
MARCH 2021**

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF MARCH 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF MARCH 2021

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation. TransCore adjusted the reader tuning at toll bridges to improve transponder reading and currently monitoring to confirm the results. TransCore completed a Microsoft and SQL update at all bridge host servers.
2. TransCore coordinated with Conduent to develop a revised interface control document (ICD) between the Commission's in-lane toll system and the NJ CSC to accommodate the proposed toll adjustment.
3. TransCore submitted an order of magnitude estimate for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project.
4. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.
2. Commission staff worked with Conduent to establish their communication connection to the disaster recovery toll host located at the New Hope Administration Building. Conduent will finalize the connectivity of the NJ CSC to the disaster recovery toll host and will then test the end to end connection.
3. Conduent coordinated with TransCore to develop a revised interface control document (ICD) between the Commission's in-lane toll system and the NJ CSC to accommodate the proposed toll adjustment.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.
2. Mr. Stracciolini is participating in the IAG's Tag Only Procurement team, Non-toll Business Opportunity Task Force and Protocol Planning Working Group.
3. Mr. Stracciolini is the Co-Chair of the IAG's Next Generation Equipment Procurement Committee and has facilitated several working meetings with the consulting team for preparation of a Request for Proposals.
4. Mr. Stracciolini served on the evaluation committee for the review of proposals in response to the IAG Interoperability Hub Request for Proposals.

**Delaware River Joint Toll Bridge
Commission Meeting of April 26, 2021**

CONTRACT COMPLIANCE REPORT INDEX

Month of March 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report March 2021	1-16

**Delaware River Joint Toll Bridge Commission Month of
March 2021**

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**Delaware River Joint Toll Bridge
Commission Month of March 2021**

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(66)** contracts with the IBE Program requirements. Currently, there are **(35) active** projects and **(31) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Delaware River Joint Toll Bridge
Commission Month of March 2021
Contract Compliance Department Compliance
IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

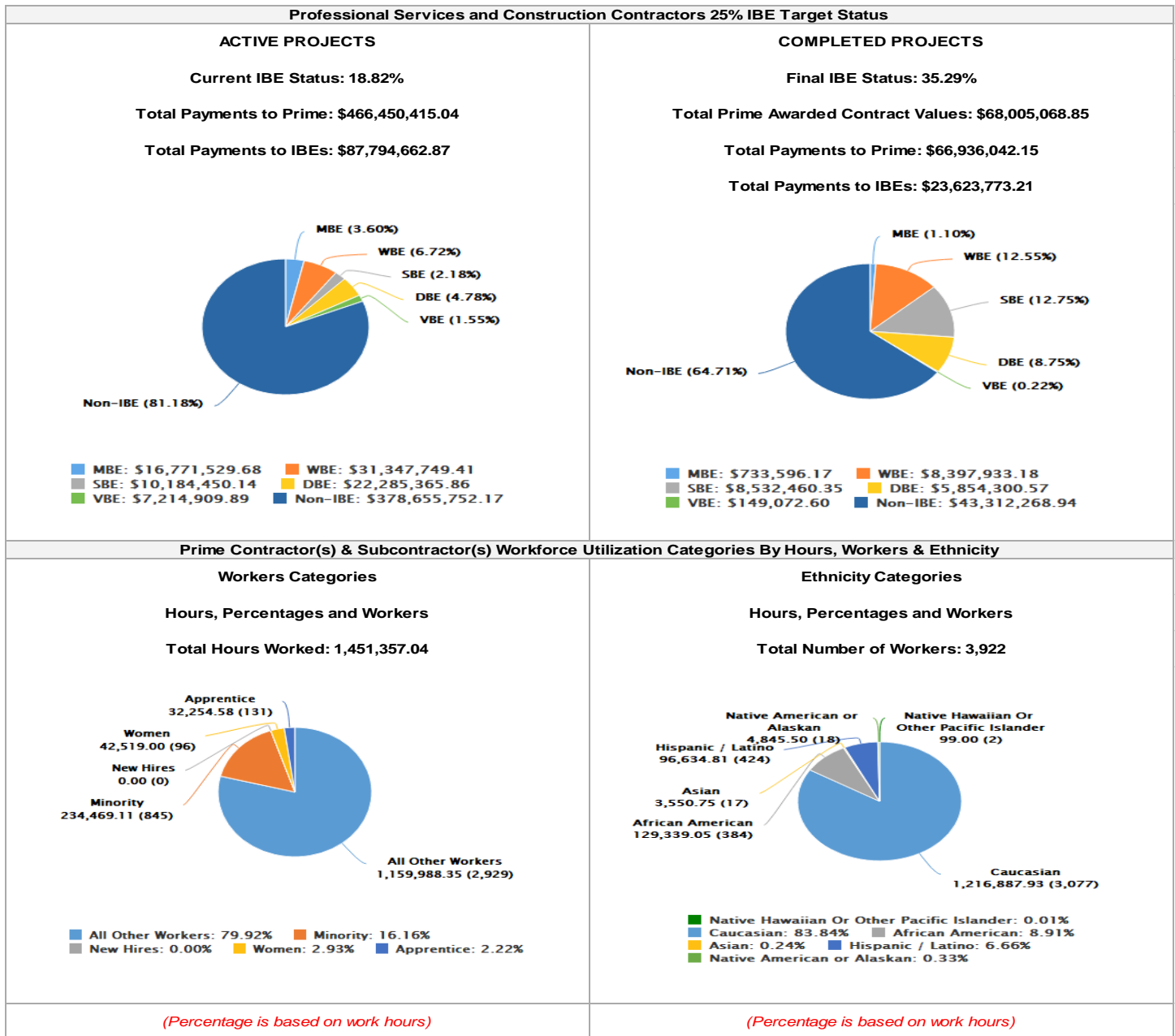
Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

Delaware River Joint Toll Bridge Commission Month of March 2021

MARCH 2021 IBE SUMMARY REPORT



	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 589,872,418.99	\$ 466,450,415.04	\$ 87,794,662.87	18.82%	C
Active Professional Services Projects Totals	\$ 103,998,829.03	\$ 75,901,692.68	\$ 18,965,778.56	24.99%	C+
Complete Professional Services Projects Totals	\$ 7,006,035.49	\$ 6,705,386.58	\$ 1,246,907.99	18.60%	C

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$485,873,589.96	\$390,548,722.36	\$68,828,884.31	17.62%	C	3123	1,331,127.68	1,118,390.62	212,737.06	40,243.75	B	84.02%	15.98%	3.02%	A

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.97%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$60,999,033.36	\$60,230,655.57	\$22,376,865.22	37.15%	A	864	120,229.36	98,497.31	21,732.05	2,275.25	B	81.92%	18.08%	1.89%	A

Delaware River Joint Toll Bridge Commission Month of March 2021

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 03/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 589,872,418.99	\$ 466,450,415.04	\$ 87,794,662.87	18.82%	C
Active Professional Services Projects Totals	\$ 103,998,829.03	\$ 75,901,692.68	\$ 18,965,778.56	24.99%	C+

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.63	\$ 3,256,843.98	\$ 768,693.43	23.60%	C+
2	Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING Project Final Design Services	\$ 1,420,768.65	\$ 964,766.13	\$ 419,000.99	43.43%	A
3	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement	\$ 33,626,658.74	\$ 32,521,514.61	\$ 6,541,634.09	20.11%	C+
4	McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement	\$ 1,800,016.87	\$ 1,405,317.45	\$ 364,088.20	25.91%	B
5	Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY	\$ 1,260,000.00	\$ 1,178,097.76	\$ 292,358.15	24.82%	C+
6	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA/ Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
7	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection	\$ 500,000.00	\$ 461,377.87	\$ 91,464.15	19.82%	C
8	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$ 1,000,000.00	\$ 841,938.28	\$ 841,938.28	100.00%	A+
9	Urban Engineers, Inc.		C-703A URBAN - TOA/ Construction	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
10	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$ 500,000.00	\$ 499,296.12	\$ 26,283.06	5.26%	D
11	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$ 1,376,354.11	100.00%	A+
12	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$ 1,000,000.00	\$ 814,127.51	\$ 198,308.65	24.36%	C+
13	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order	\$ 500,000.00	\$ 131,036.70	\$ -	0.00%	F
14	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB	\$ 650,000.00	\$ 259,744.14	\$ -	0.00%	F
15	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$ 500,000.00	\$ 119,490.40	\$ 7,647.96	6.40%	D
16	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$ 500,000.00	\$ 15,677.45	\$ 15,677.45	100.00%	A+
17	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ	\$ 2,000,000.00	\$ 360,100.04	\$ 360,100.04	100.00%	A+
18	KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT	\$ 500,000.00	\$ 40,101.75	\$ 40,101.75	100.00%	A+
19	WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ -	\$ -	0.00%	N/A
20	TRC Engineers		CI-671A TRC - SFB Replacement Project	\$ 6,515,220.03	\$ 3,334,361.95	\$ 1,259,325.73	37.77%	A
21	WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$ 7,776,718.32	\$ 4,258,716.59	\$ 1,106,135.00	25.97%	B
22	Gannett Fleming Inc. - Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$ 6,568,103.32	\$ 4,750,862.23	\$ 1,620,857.03	34.12%	B+
23	Joseph Jingoli & Son, Inc.		CM-519A SOUTHERN OPERATION &	\$ 3,611,070.68	\$ 36,641.39	\$ -	0.00%	F
24	Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 18,160,413.66	\$ 3,371,248.18	18.56%	C
25	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$ 529,869.10	\$ 529,786.34	\$ 35,749.96	6.75%	D

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission Month of March 2021

Complete Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 03/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Complete Professional Services Projects Totals	\$ 7,006,035.49	\$ 6,705,386.58	\$ 1,246,907.99	18.60%	C

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
3	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
4	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
5	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
6	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$ 500,000.00	\$ 436,347.22	\$ 91,400.98	20.95%	C+
7	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
8	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
9	STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
10	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
11	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission Month of March 2021

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 03/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$485,873,589.96

Total Payments to all Primes \$390,548,722.36

Total Payments to all IBEs \$68,828,884.31

IBE Target 25.00%

IBE Actual 17.62%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$485,873,589.96	\$390,548,722.36	\$68,828,884.31	17.62%	C	3123	1,331,127.68	1,118,390.62	212,737.06	40,243.75	B	84.02%	15.98%	3.02%	A

DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,346,449.43	\$2,316,211.51	20.41%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.89%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,182,625.66	\$27,708.76	2.34%	F	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 20.83%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1403	539,491.65	442,888.67	96,602.98	15,790.50	B+	82.09%	17.91%	2.93%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.26%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$423,607,138.95	\$350,449,821.72	\$59,545,923.74	16.99%	C	1637	693,610.83	590,682.67	102,928.16	23,752.25	B	85.16%	14.84%	3.42%	B

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,418,985.71	\$4,382,167.83	20.46%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

T-730ABRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations														
Payments Summary					Workforce Hours Summary 6.85%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,275,000.00	\$3,234,621.97	\$-	0.00%	F	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary					Workforce Hours Summary 35.44%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,376,666.00	\$403,929.00	\$44,583.60	11.04%	D+	46	1,411.00	911.00	500.00	0.00	A+	64.56%	35.44%	0.00%	A+

Delaware River Joint Toll Bridge Commission Month of March 2021

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 03/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$485,873,589.96

Total Payments to all Primes \$390,548,722.36

Total Payments to all IBEs \$68,828,884.31

IBE Target 25.00%

IBE Actual 17.62%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction														
Payments Summary					Workforce Hours Summary 21.26%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$967,003.81	\$967,003.81	100.00%	A+	44	4,359.50	3,789.00	570.50	356.50	B+	86.91%	13.09%	8.18%	B

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 23.13%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$476,278.86	\$476,278.86	100.00%	A+	33	2,602.50	2,000.50	602.00	0.00	B+	76.87%	23.13%	0.00%	A

TTS-736A RCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region														
Payments Summary						Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TTS-737A RCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.88%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,069,006.20	\$1,069,006.20	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	0.45%	A

Delaware River Joint Toll Bridge Commission Month of March 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 03/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$60,999,033.36

Total Payments to all Primes \$60,230,655.57

Total Payments to all IBEs \$22,376,865.22

IBE Target 25.00%

IBE Actual 37.15%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.97%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$60,999,033.36	\$60,230,655.57	\$22,376,865.22	37.15%	A	864	120,229.36	98,497.31	21,732.05	2,275.25	B	81.92%	18.08%	1.89%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary					Workforce Hours Summary 7.39%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 2.16%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

Delaware River Joint Toll Bridge Commission Month of March 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 03/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$60,999,033.36

Total Payments to all Primes \$60,230,655.57

Total Payments to all IBEs \$22,376,865.22

IBE Target 25.00%

IBE Actual 37.15%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary					Workforce Hours Summary 14.94%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 15.61%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	0.00%	A

Delaware River Joint Toll Bridge Commission Month of March 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 03/31/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$60,999,033.36

Total Payments to all Primes \$60,230,655.57

Total Payments to all IBEs \$22,376,865.22

IBE Target 25.00%

IBE Actual 37.15%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 7.70%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00	D	92.30%	7.70%	0.00%	C

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

**Delaware River Joint Toll Bridge
Commission Month of March 2021**

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

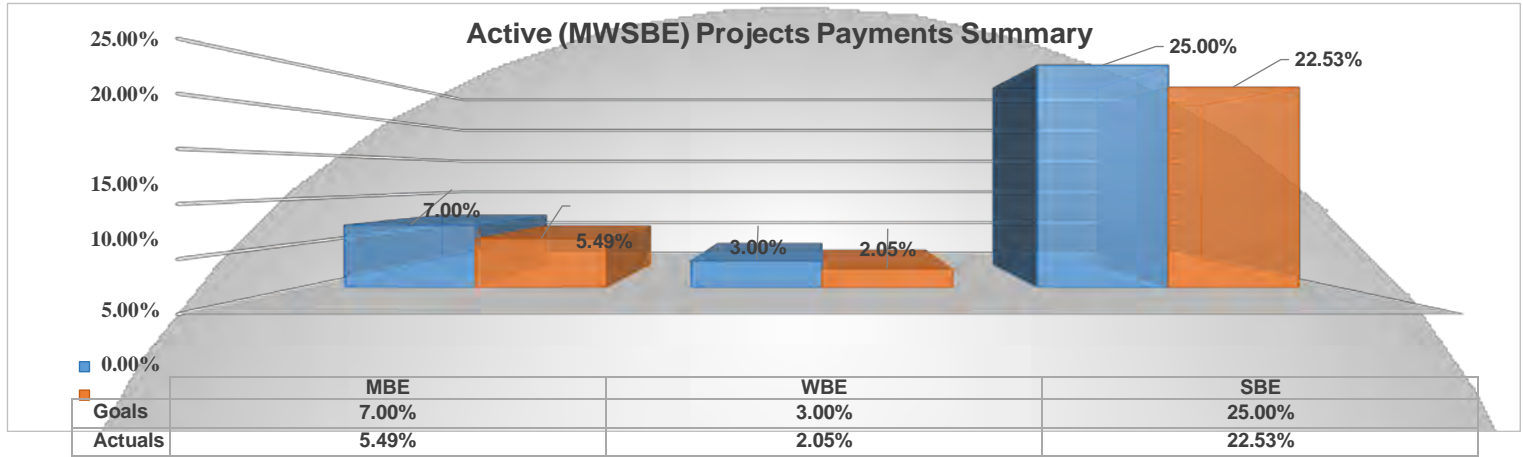
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	5
➤ Completed Projects:	72
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

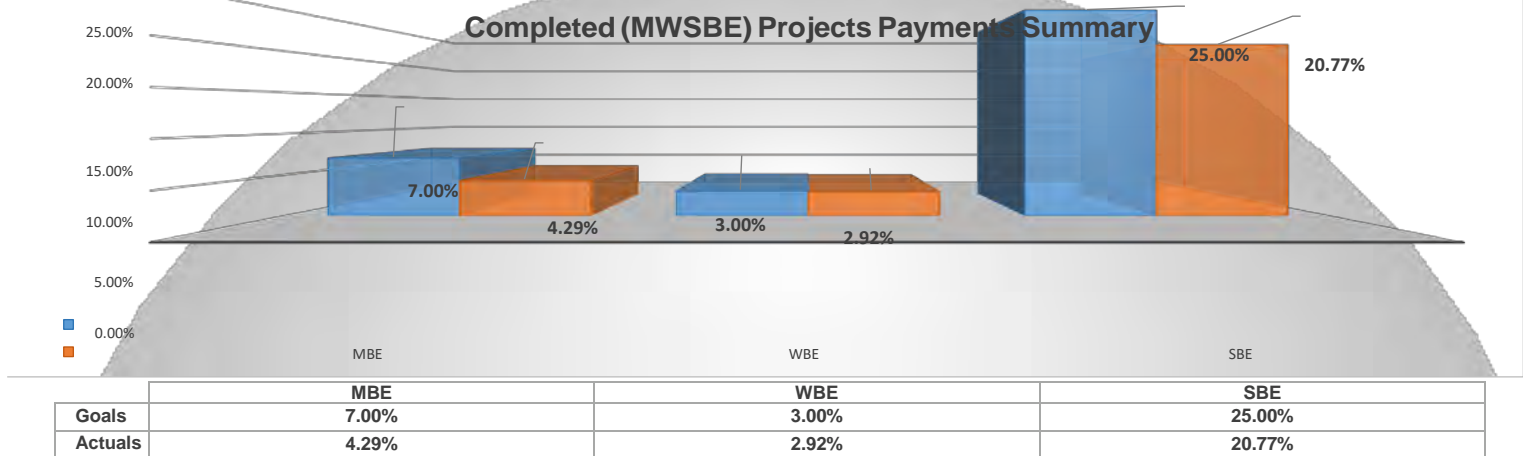
As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 24,039,891.69	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 181,931.20	5.49%	\$ 1,319,428.97	2.05%	\$ 493,586.65	22.53%	\$ 40,993.70

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	1.61%	\$ 488,586.65		\$ -
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,089.77		\$ -		\$ -	9.21%	\$ 92,111.29
C-629A	Hill International	\$ 300,000.00	\$ 147,560.340		\$ -		\$ -	13.66%	\$ 40,993.70



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 271,360,592.22	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 14,441,349.70	4.29%	\$ 11,651,538.79	2.92%	\$ 7,915,018.03	20.77%	\$ 2,999,715.51

**Minority, Women and Small Business Enterprise Payment Reporting
Completed Contracts Payments Detail**

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
TTS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		
C-628A	Dewberry	\$ 1,000,000.00	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.58					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%			
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transsystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transsystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69					0.00%	\$ -

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of March 2021	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

COMMUNICATIONS REPORT

March 2021

- **COMMISSION AWARENESS EFFORTS:**

Proposed Toll Adjustment Hearings and Public Comment Process – The primary focus of the month was the compilation of a toll comments report for Commissioners and the announcement of their approval of the first system-wide toll adjustment in 10 years. As in the previous two months, the work involved phone conferences, web-based virtual meetings, content drafting, executive-staff reviews, website updates, graphics designs, examinations of submitted content, media interviews, drafting and distribution of press releases, and many other tasks. The end result was the near-completion of the enactment and implementation process for the 2021 and 2024 toll adjustments approved by Commissioners at their March 29 meeting.

The work was team effort, involving the Executive Director and virtually all departments, notably finance, accounting, engineering, information-technology (IT), community affairs, administration, and operations. Also assisting in this enterprise were Stokes Creative Group, the Commission's website consultant; Bellevue Communications, our media consultant; and RK&K staff. The work included – but was not limited to – the following elements:

- Community Affairs Director Jodee Inscho's compilation of an Excel file of submitted comments for verification and progress-tracking purposes.
- Design of a WORD document listing public comments in the order in which they were received. The listings identified each commenter, his/her municipality/state of residence, date and time of comment receipt, and a description of main comment point(s).
- Reviewed and re-transcribed various comments submitted verbally at hearings or over the toll-free answering service phone line.
- Drafting of staff responses to the public comments. The responses corrected misinformation, clarified statements of fact, and/or added context or additional information. In a number of instances, additional research was conducted.
- Compilation of the introductory text in the report, including the incorporation of a sample newspaper legal ad, embedded screen grabs of the proposed toll schedules and additional information on the website, and copies of press release front pages used in the toll rollout.
- Designed report cover with assistance from Jodee Inscho and from Alex Styer of Bellevue Communications.
- Assembling, printing and binding of the report and printing by Administrative Generalist Heather McConnell.
- As required under Commission toll comment policy, a summary was compiled of the submitted comments. The breakdown of eligible

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

comments (anonymous comments did not qualify) for the proposed 2021 and 2024 toll adjustments were as follows:

- 105 eligible comments were received through the online form portal on the Commission website;
 - 4 comments were received through the three virtual hearings;
 - 5 comments were received through a toll-free phone service; and
 - 1 letter from a Pennsylvania state representative.
 - Note: Two individuals submitted comments both at a hearing and through the toll comment form on the Commission website.
- Updating of the two toll adjustment webpages on the website as the process advanced through March.
 - The report was submitted to Commissioners on March 17 for review and deliberation before taking action on the proposed toll adjustment at their March 29 meeting.
 - The report is expected to be made public with the anticipated approval of the March 29 meeting minutes by Commissioners at their April 26 meeting.
 - Accumulated tolling documents and other materials; conveyed these materials to legal counsel for drafting of the Commission resolution approving the 2021 and 2024 toll adjustments.
 - Reviewed the toll resolution and submitted possible edits and suggested changes.
 - Compiled four-page press release announcing the Commission approval of the toll adjustments resolution for issuance on March 29.
 - Made further edits to the new toll schedules and related website pages.

Scudder Falls Bridge Replacement Project – Continued the production of weekly travel updates for the project and answering any inquiries not already handled by Community Affairs. Updated the detour map for the start of daytime closures/detours of a Woodside Road segment near the Scudder Falls Toll Bridge in late March. Wrote and issued a project-status release noting the completion of structural girder installations and the overall project's progression to near-90-percent-completion status. Aerial photographs taken by Justin Bowers of the engineering department were distributed in connection with the issuance of this press release. Posted various online alerts and pop-up messages.

Nassau Club of Princeton Luncheon Presentation on Commission's Mercer County Bridges – Produce a 165-slide PowerPoint program on the history of the Delaware River bridges serving Mercer County for presentation to members of the Nassau Club in Princeton. The presentation included a basic primer about the origins, functions and history of the Bridge Commission, its predecessor agency, and the decades of privately owned toll bridges that served the region up until the early years of mass-produced automobiles. The presentation and attendance were both done remotely. This was the first such presentation to be given since the onset of COVID-19 in early 2020.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

- **MEDIA RELATIONS:**

Hot Topics: I-78 road surface repairs near the Commission's toll plaza; 65 years ago – lawyers examine former illegal salary payments to Commissioners; Woodside Road segment near the Scudder Falls Toll Bridge to close for wetlands remediation work; girder installations completed for second Scudder Falls Toll bridge span; New Hope cited as one of Pennsylvania most charming towns (bridge featured); Trenton man pleads guilty to hitting Falls Township cop in chase (Calhoun Street Bridge); One for the Money movie not filmed in Trenton (Lower Trenton Bridge and Trenton Makes sign); Commission employee Julio Guridy running for mayor of Allentown, PA; Commission thanked for Lower Trenton Bridge's Trenton Makes sign having blue-yellow-green program for Rare Diseases Day; New Hope historic board reviews plans for Main Street hotel near Commission's bridge. The primary news topic during the month was the Commission's approval of toll adjustments for 2021 and 2024. This generated widespread news coverage and online posts. Rather than identify the different headlines, a list of some of the media outlets follow: Morning Call of Allentown, PA; Express Times of Easton, PA; Star Ledger and Trenton Times of New Jersey; NJ.COM; Landline (national independent truckers magazine); Telemundo Philadelphia; WNEP-TV; 790 WAEB; NBC Philadelphia; WHP-580; BOB-94.9; PennLive.com; LehighValleyLive.com; Bedford Gazette; WFMZ, Channel 69; New Jersey Herald; various Gannett newspapers including the Pocono Record and Bucks County Times; Pennsylvania Patch; New Jersey 101.5 FM news; CDL Life; Fox 5 NY News; Lyndhurst, Daily Voice; Bucks Local News; WHP CBS 21 Harrisburg; and a wide variety of social media posts on Twitter and Facebook platforms.

- **WEBSITE:** Uploaded and posted armored car services RFP at request of the Purchasing Department. Removed old job opportunities forms and links on the website and established new Career Center link as per Human Resources Director Joanna Cruz. Worked with web consultant Myron Mariano to update the Commission map appearing on the job opportunities webpage. Updated the Covid 19 meetings webpage to include teleconferencing number, online Microsoft Teams link, meeting notice and agenda for the March 29 Commission meeting. Alerted Myron Mariano to mega-data issue with the website.
- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report) Produced mask reminder sign for 1799 House. Assigned Jodee Inscho the task of preparing new suicide-prevention signage that will incorporate the three-digit national suicide prevention hotline phone number – 988 – to take effect in 2022.

INTERNAL/EXTERNAL COMMUNICATIONS

- A total of 15,521 sessions (visits) were recorded during March for the Commission's website – www.drjtbc.org. That's a significant increase over the 11,519 sessions recorded in February and the 12,884 session recorded in March 2020. The analytics report indicates the surge in website visits is attributable to the Commission's approval of the 2021 and 2024 toll adjustments in late March.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

- Issued seven press releases/travel advisories for March. These include five Scudder Falls project-related releases, an advance advisory on possible traffic congestion approaching the I-78 toll plaza on March 9, and the four-page announcement of Commission approval of the 2021 and 2024 toll adjustments.
- Responded to inquiry from Tim Brills of the NJ Conservation Foundation concerning the Scudder Falls Toll Bridge's future shared-use bike-ped facility.
- Communicated with Solebury Township Manager Dennis Carney regarding potential signage on Commission property; referred him to Community Affairs Director Jodee Inscho.
- Posted alerts and pop-up message for impending pothole repairs at the Delaware Water Gap Toll Bridge.
- Communicated with John Bencivengo of the IT department regarding close out of the Commission former website backend and facilitation of payment for final invoice.
- Responded to Bucks County Courier Times columnist JD Mullane inquiry on suicide incidences and protocols.
- Provided historical information about the Uhlerstown-Frenchtown Bridge, the free bridges movement of the early 1900s, and the Delaware River Joint Toll Bridge Commission to Frenchtown historian Rick Epstein.
- Communicated with Jim Salmon of the DRBA regarding that agency's various E-ZPass discount programs.
- Responded to email communications from PA Rep. Joe Emrick; his request will be handled as a public information request.
- Alerted Scudder Falls project team to VMS boards needing updated information.
- Relayed contact information to reporter/editor Tom Sofield of LevittownNow.com
- Posted extensive historical information on the Trenton Memory Lane Facebook page regarding the Lower Trenton Bridge when it had multiple spans and operated as a dual vehicular and railroad crossing by the Trenton Delaware Bridge Co., the Camden and Amboy Railroad, and the Pennsylvania Railroad. Posted additional historical bridge photos.
- Edited the legal ad for the March 29 Commission meeting.
- Corresponded with Special Collections section of the Firestone Library at Princeton University concerning their copy of an 1807 William Constable drawing of the first bridge at Trenton. Filed a request for a high-resolution electronic file.
- Corresponded with reporters from the Morning Call and NJ.com regarding the Commission's passage of the new 2021 and 2024 toll schedules.
- Provided updated Scudder Falls progress photos to reporter Dan Alexander of NJ101.5FM news for use with online article on the toll increases.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of March 2021	1

Community Affairs Report March 2021

The following Community Affairs activities took place during March 2021

Toll adjustment proposal

Assisted in gathering public comments for inclusion in report to Commissioners. Designed several choices of report covers and amended as requested. Provided information on new toll rates and process of implementation to PA Legislator's office. Coordinated with Director of Toll Gara on design of postcards for distribution to customers. Upon final approval of adjusted rates, printed nearly 50,000 postcards and assisted in distribution to toll facilities.

Scudder Falls Bridge Replacement Project Public Involvement

Assisted in review and response to messages received via the Commission and Scudder Falls project websites. Assisted in posting weekly construction activity notice on project website and disseminating information on various road closures and changes in traffic patterns.

Professional Development

Participated in webinars offered by Training and Employee Safety; Developing Emotional Intelligence.

Various Community Affairs activities

Handled various community affairs inquires including:

- Followed up on requests from outside agencies to place signage on Commission-owned property
- Received request from Frenchtown Borough for assistance in Borough park adjacent to Commission property
- Received request from Friends of Washington Crossing Park for additional signage on I-295 to the parks in both PA and NJ
- Coordinated with E-ZPass Department staff regarding various customer questions
- Coordinated special request light shows for the Trenton Makes the World Takes sign at the Lower Trenton Toll-Supported Bridge
- Assisted other departments in design and printing of various material
- Monitored several proposed developments in host communities

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements <ul style="list-style-type: none"> Preliminary, Final, & Post Design Services, C-519A 	1-2
	RJZ/RWL	Salt Operations <ul style="list-style-type: none"> Salt Operations Construction, T-730A Construction Management Services, C-716A-2 	2-3
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project <ul style="list-style-type: none"> Final Design Services, Contract C-660A Construction Contract, T-668A 	4-5
	CTH/KMS	<ul style="list-style-type: none"> Construction Management, CM-669A 	5
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, PA Approaches, CI-671A Construction Inspection, Main River, CI-672A 	5-6
	CLR/KMS	<ul style="list-style-type: none"> Construction Inspection, NJ Approaches, CI-673A 	6
	KMS/RWL	DMC Services for Construction of the SFB Project <ul style="list-style-type: none"> Oversight of Final Design, C-502A-2I 	6-7
	CTH/KMS	Public Involvement Services <ul style="list-style-type: none"> Design Contract, C-662A 	7-8
	CAS/RWL	SFB All Electronic Tolling System – Installation <ul style="list-style-type: none"> Management, C-701A-7 	8
	CLR/WMC/KMS	Wetland Mitigation Deer Fence <ul style="list-style-type: none"> Construction, T/TS-735A-006 	8
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> CPMC Services 2018 through 2021, C-502A-1M 	9
	CAS/RWL	Commission Administration Building at Scudder Falls <ul style="list-style-type: none"> Construction Management, CM-707A Construction, T-707A HVAC Study, C-729A-1 	9-10
Washington Crossing Toll Supported Bridge	WMC/RWL	Replacement <ul style="list-style-type: none"> Feasibility Study, C-715A-6 	10
	HDH/MEM	Gantry at the NJ Approach <ul style="list-style-type: none"> Replacement, T/TS-737A-001 	10
New Hope-Lambertville Toll Bridge	HDH/JRB/RWL	East Abutment Stone Veneer <ul style="list-style-type: none"> Study, C-704A-2 	11
Uhlerstown-Frenchtown Toll Supported Bridge	HDH/RWL	Replacement of NJ Upstream Retaining Wall <ul style="list-style-type: none"> Design, C-732A-1 	11-12
I-78 Toll Bridge	WMC/RWL	Power and Communication Infrastructure <ul style="list-style-type: none"> Design Services, C-732A-3 	12

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
 CTH – C. Harney HDH – D. Hettema

Program Manager Legend

RWL – R. Little MEM – M. McCandless
 KMS – K. Skeels RLR – R. Rash
 CAS – C. Straccioli CLR – C. Rood
 RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021
PROJECT STATUS REPORT

Northampton Street Toll Supported Bridge	MEM/CTH	Rehabilitation • Design Services, C-590A	12
Delaware Water Gap Toll Bridge	CTH/RWL	Westbound Toll Plaza Roadway and NJ Approach Repairs • Design, C-732A-4 • Construction Management,, C-733A-2	13
District 2 and 3	RJZ/RWL	Phase 1 Toll Collection Counting Facilities • Preliminary, Final & Post Design Services, C-696B-1	13-14
	JRB/RWL	Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges • Design, C-715A-1 • Construction Management, C-733A-1 • Construction, T/TS-735A-004	14-15
Multiple Facilities and/or Commission-Wide	WMC/RWL	Electronic Surveillance/ Detection System • ESS Maintenance Contract, DB-724A	15
	CAS/RWL	Electronic Toll Collection • Customer Service Center/Violation Processing Center Project, DB-584A	15-16
	CAS/RWL	Traffic Count Program Upgrade • DR-550A	16
	CAS/RWL	Electronic Toll Collection/Tolling Task Order Consultant • Traffic and Revenue Forecast, C-728A-1 • AET Tolling Study Update, C-728A-2	16
	CAS/RWL	Electronic Toll Collection System Replacement • Design, Build, and Maintain, DB-540A	17
	WMC/RWL	Job Ordering Contracting • Program Manager, C-727A	17
	WMC/RWL	Structural Health Monitoring • Concept Study, C-750A-6	17
	HDH/MEM	General Engineering Consultant Annual Inspections • 2015-2018 Annual Inspections, C-684A	18
	CAS /RWL	2015-2016 Traffic Engineering Consultant • C-686A	19

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane
CTH – C. Harney

JRB – J. Bowers
HDH – D. Hettema

Program Manager Legend

RWL – R. Little
KMS – K. Skeels
CAS – C. Straccioli
RJZ – R. Zakharia

MEM – M. McCandless
RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

April 26, 2021
PROJECT STATUS REPORT

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

Preliminary, Final & Post Design Services
Contract No. C-519A
(RJZ/RWL)

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. Site visits continue to be conducted by the Consultant as further field investigation needs are identified. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys at Trenton Morrisville site. Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future is complete. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This is being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26th in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. GF provided Contract T-730A Bid Set on January 31, 2020 consistent with this Project's scheduled Public Bidding of February 3, 2020. Electronic Bids were received on March 5th, Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27th Regular Monthly Meeting, Construction was substantially completed on November 6, 2020 and Project was completed on November 20, 2020.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II. Screening for suspected Bog Turtles and other federally endangered species' was made on June 14th, 2019 by the US Army Corp. of Engineers

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(ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meetings were held on June 20th 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; per one of PADEP required pre-requisites to obtain approval of this site's NPDES permit, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16th 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. In addition; the ACOE biologist who provided the survey agreed that the pond that exist on-site is man-made and that it is not considered jurisdictional based on his field inspection. Furthermore; two state identified endangered species were identified to potentially exist on-site by the Pennsylvania Natural Diversity Inventory (PNDI). The design team initiated field surveys on March 13th 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019, conditional approval was received and an easement agreement is currently being executed.

A General Permit GP-7 for minor wetland crossing was submitted on November 4, 2020 and an approval was received from PA DEP on December 22, 2020.

Pre-Final Design submission for T-519A was received and a submission review meeting was conducted with the Consultant on October 28th 2020. Constructability, Peer and Code reviews were completed February 24, 2021. This submission is currently under various reviews and a Final Design submission is anticipated to be received early April 2021.

Another Contract TTS-737A-2 Design Development submission was made by GF on 10/30/19 as an advanced Contract for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. A submission review meeting was conducted with the Consultant on 11/13/19, and a Final Design submission was made on 12/2/19. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

SOUTHERN MAINTENANCE FACILITY TRENTON-MORRISVILLE SALT OPERATIONS

Construction
Contract No. T-730A
(RJZ/RWL)

Contract T-730A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of April 27, 2020.

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This Contract will cover Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A is to construct and complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This Contract is being planned to be completed prior to the demolition of the existing Trenton Morrisville Toll Bridge Administration Building together with the existing salt operation. The second Contract T-519A will be publically bid to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on April 28, 2020 and Contract execution and full Notice to Proceed was issued May 22, 2020, which was three (3) days ahead of its Contract specified anticipated date. Preconstruction Meeting was conducted on May 19, 2020, All Long Lead Delivery Items submittals as required to meet the Project Schedule were complete. Construction field activities have begun on May 25, 2020 with site demolition and tree removal as part of Phase 1 which includes parking reconfiguration on Wood Street and the existing Commission Maintenance parking lot. Phase 1 was completed on June 18th, work at Phase 2 that includes the fueling station, salt building, storm water infiltration basin and balance of the site improvements were completed, Final Inspection was conducted on October 26th, 2020, Punch List and Video recorded training sessions were completed on November 6. Close-Out Documents and final payment application were received from Bracy, and this Project was completed under budget by \$40,378.03. This Project is closed.

Construction Management Services
Contract No. C-716A-2
(RJZ/RWL)

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Trenton Morrisville Salt Operations Project.

Notice of Award and Limited Notice to Proceed was issued to JMT effective May 4, 2020.

Construction Activities have started May 25, 2020, JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services. Final Inspection was completed on October 26th, 2020, monitored completion of the Punch List and video recorded training sessions, and completed review of the Close-Out binders together with the design Consultant. This Project was completed under budget by \$17,519.23, Final Invoice was received and this Project is closed.

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SCUDDER FALLS TOLL SUPPORTED BRIDGE SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

Final Design
Contract No. C-660A
(KMS/RWL)

During the March reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings via conference call, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team.

Construction
Contract No. T-668A
(KMS/RWL)

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 903 Contractor RFIs and a total of 1,639 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the March reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Traffic patterns throughout the Project remained consistent, with no major changes.

In **Pennsylvania**, during the March time period, the Contractor resumed the following roadway and structural construction activities; barrier construction at Retaining Wall PA-R; roadway, drainage, and parapet construction on I-295 EB at the PA Canal Bridge; sleeper-slab construction at Abutment No. 1 of the Taylorsville Road Bridge along with approach slab, header, and parapet construction; Widening of Taylorsville Road; wetland excavation along Woodside Road; and ITS and highway lighting at various locations.

On the **Main River Bridge (MRB)**, during the March period, the work included the following; rubbing/patching of the concrete surfaces at Pier No. 3 and Pier No. 4, installation of utility conduits between the girders, completed the erection of the steel girders on the NB structure

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and continued with the bolt-up of the girders, began surveying for the top of the MRB NB girders and the formwork installation, removal of the remaining trestle fingers, and resumed MRB SB drainage system repairs.

In **New Jersey**, during the March period, the Contractor resumed ITS and highway lighting at various locations, continued with the installation of soldier pile walls and drainage for the NJ pedestrian walkway, sign structure installation, barrier construction between retaining walls M2C and M2D, and topsoiling along NJ Route 29 NB in the vicinity of Ramp C.

Construction Management
Contract No. CM-669A
(CTH/KMS)

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

Construction Inspection of the Pennsylvania Approach
Contract No. CI-671A
(CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued providing four (4) full-time inspectors for the inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. One of the current four inspectors are from TRC's IBE sub-consultant, RIG Engineers, an IBE firm. Also, during this reporting period, Invoice and Progress Report No. 46 were received and reviewed.

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Construction Inspection of the Main River Bridge Contract No. CI-672A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide five (5) full time inspectors for the inspection of the work on the Main River Bridge portion of the Project with all inspectors working under the supervision of the Construction Manager. Two of the current five inspectors are from PB's IBE sub-consultant, KS Engineers, an IBE firm. Also, during this reporting period, Invoice and Progress Report No. 45 were received and reviewed.

Construction Inspection of New Jersey Approach Contract No. CI-673A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing for work on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers, an IBE firm. Also, during this reporting period, Invoice and Progress Report No. 46 were received and reviewed.

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I KMS/RWL

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation

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of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting – During the March time period AECOM completed the archaeological monitoring of excavation work along the D&R Canal in NJ.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers and weekly peregrine falcon monitoring of the project site by AECOM. ACT Engineers also installed the acoustic monitoring devices for the sturgeon monitoring that began in mid-March and that will run through June (the end of the in-water work restriction period).

PA Wetlands Mitigation Site Deer Fence Installation – AECOM is providing construction inspection services for the deer fence installation being performed under JOC Contract T/TS-735A-006. The construction is scheduled to begin in early April.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

Final Design Services
Contract No. C-662A
(CTH/KMS)

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to

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officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

SCUDDER FALLS BRIDGE REPLACEMENT – WETLAND MITIGATION DEER FENCE Construction JOC Contract No. T/TS-735A-006 (CLR/WMC/KMS)

This Contract is for the installation of an 8-foot high woven wire deer fence attached to pressure treated wood posts installed around the Scudder Falls Bridge Wetland Mitigation Areas “A” and “B” located at the corner of Woodside Road and River Road in Lower Makefield Township, Bucks County, PA. This work will be completed under the Commission’s T/TS-735A JOC South contractor, Mount Construction Company, Inc. (Mount) who was awarded this Job Order Contract on March 8, 2021

During this reporting period Mount began procurement of the necessary materials and provided a schedule for the construction activities.

Construction Inspection Contact No. C-502A (AECOM’s CPMC Contract) (CLR /WMC/KMS)

Construction Inspection for this JOC contract will be provided by AECOM through their CPMC contract, working under the Construction Manager, Gordian. During this reporting period, AECOM coordinated the review and approval of the required material submittals and reviewed and approved the contractor’s baseline schedule.

ALL ELECTRONIC TOLLING SYSTEM INSTALLATION MANAGEMENT Task Order Assignment No. C-701A-7 (CAS/RWL)

There was no activity on this Task Order Assignment.

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CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021
Task Order Assignment No. C-502A-1M
(KMS/RWL)

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing one (1) part-time Project Manager to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of punch-list and close-out items for Construction Contract T-707A for the New Commission Administration Building and CM/CI Contract CM-707A.

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS

Construction Management
Contract No. CM-707A
(CAS/RWL)

Joseph Jingoli & Son, Inc. continues to complete document processing that includes receiving and distributing project closeout items. Staff from the construction manager includes the Project Manager and he is on site as needed if any warranty issues occur. The contractor continues to resolve the remaining BAS punch list items and a meeting will be scheduled to review the final system.

Under subcontract to Jingoli, building system commissioning services will be completed by Borton Lawson.

Construction
Contract No. T-707A
(CAS/RWL)

Project closeout items were submitted by the contractor and are being reviewed by the project team. Bracy Construction is addressing the Building Automated System punch list items. Bracy Construction addresses warranty items as they occur.

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FACILITIES TASK ORDER AGREEMENT **SCUDDER FALLS ADMINISTRATION BUILDING – HVAC STUDY** Task Order Assignment No. C-729A-1 (CAS/RWL)

A task order assignment was executed with French & Parrello Associates, P.A. to complete a study related to the heating, ventilation, and air conditioning (HVAC) system at its Administration Building at Scudder Falls. The assessment includes a review of the installed mechanical equipment to evaluate the feasibility of improving the indoor air quality to reduce the potential impacts of COVID-19. A revised report was submitted, addressing review comments and is currently being reviewed by Commission Staff and Joseph Jingoli & Son, Inc.

WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE

WASHINGTON CROSSING BRIDGE REPLACEMENT FEASIBILITY STUDY Contract No. C-715A-6 (WMC/RWL)

Pennonni Associates is finalizing revisions to the Washington Crossing Bridge Replacement Feasibility Study in response to comments provided by the Commission during the February 25, 2021 to review meeting.

REPLACEMENT OF GANTRY AT THE NJ APPROACH T/TS-737A-001 (HDH/MEM)

The sign structure previously at the east approach to the WCTSB was removed in the spring of 2018 after sustaining collision damage. A functioning sign structure is located at the west approach of the bridge. The bridge is currently posted for a 3 Ton weight limit, an 8'-0" vertical clearance and a 6'-6" horizontal clearance. This Job Order contract with RCC Builders is to replace the gantry at the New Jersey -east- approach, for the purpose of supporting clearance bars and electronic surveillance equipment as well as displaying several regulatory and warning signs. NTP was given 3/30/2020. A pre-construction meeting was held via teleconference on 4/8/2020.

Field work started on the project the end of May. A two (2) foot section was bolted to the existing column at the south side of the east approach to the bridge to increase the height of the new gantry. The concrete work for the footer of the new column to be erected at the south side of the east approach is to start the week of June 8th.

On Friday night, June 19th, the remaining sections of the gantry were installed by RCC. The following week, maintenance re-installed the headache bars. Maintenance has installed the warning signs for the bridge, and reran an exposed conduit and wiring around the new footing for future use to provide electric to the gantry.

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NEW HOPE-LAMBERTVILLE TOLL BRIDGE

**NEW HOPE-LAMBERTVILLE TOLL BRIDGE STONE VENEER
C-704A-2
(HDH/RWL)**

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. Report was finalized 7/15/2019. Preliminary design/repair documents received 8/9/2019, and reviewed by 8/23/19. Revisions to design documents received electronically on 9/13/2019. Anticipate the repairs to go to a JOC, negotiations with contractor on-going. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment.

UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE

**REPLACEMENT OF NJ UPSTREAM RETAINING WALL
C-732A-1
(HDH/RWL)**

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

Since the discussion with Green Acres to purchase additional property fell through, a meeting was held with Arora on February 19, 2021 to discuss moving forward with a design to replace the wall in-place. On February 26, 2021 meeting was held with Frenchtown Borough to discuss some additional improvements to benefit the adjacent Sunbeam Lenape Park. On the same date, a meeting between Arora, Commission personnel and JCP&L was held to discuss relocating

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the utility pole on Commission property. On March 18, 2021 a meeting was held at the site with the contractor and the design consultant to discuss constructability of the new retaining wall.

INTERSTATE 78 TOLL BRIDGE

I-78 POWER AND COMMUNICATION INFRASTRUCTURE DESIGN SERVICES Contract No. C-732A-3 (WMC/RWL)

Arora and Associates is developing a concept level ITS plan for the I-78 Toll Bridge facility to be used together with the expanded camera coverage plan to quantifying the project power and communication requirements.

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE

NORTHAMPTON STREET TOLL-SUPPORTED BRIDGE REHABILITATION

Design Services Contract No. C-590A (MEM/CTH)

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted there Preliminary Design plans and specification. On October 30, 2020 GPI submitted the Pre-Final Design submission that was originally scheduled for October 16, 2020 but has been adjusted to October 30, 2020 to better align with the Commission's needs for coordination with Public Officials. On December 18, 2020 GPI submitted the Final Design documents.

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DELAWARE WATER GAP TOLL BRIDGE

WESTBOUND TOLL PLAZA ROADWAY AND NEW JERSEY APPROACH REPAIRS - DESIGN

Task Order Assignment No. C-732A-4
(CTH/RWL)

Arora and Associates was issued Notice to Proceed effective October 1, 2020. A project kick-off meeting was held with Arora on October 6, 2020 and a field view was held on October 8, 2020. This Task Order Assignment is to perform final design for replacing/rehabilitating the pavement at the Delaware Water Gap toll plaza and the I-80 NJ Approach Roadway.

The designer submitted the final version of the Preliminary Design/Condition Report. Arora submitted final design documents for T-719A on January 15, 2021. Bids were opened for T-719A on February 23, 2021. Arora is currently performing post-design/pre-award services.

CM-CI Services
Task Order Assignment No. C-733A-2
(CTH/RWL)

KS Engineers (KSE) was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with KSE on April 6, 2021. KSE is currently performing pre-construction services. This Task Order Assignment is to provide CM/CI services for replacing/rehabilitating the pavement at the Delaware Water Gap toll plaza and the I-80 NJ Approach Roadway.

CENTRAL AND SOUTHERN DISTRICT

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

Preliminary, Final & Post Design Services
Task Order Assignment No. C-696B-1
(RJZ/RWL)

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was

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held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

Design Task Order Assignment No. C-715A-1 (JRB/RWL)

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Construction has been completed and a final walkthrough was performed on July 24. One punch list item remains and this contract will be closed out when it is completed.

Construction Management Task Order Assignment No. C-733A-1 (JRB/RWL)

Under this Task Order Assignment (TOA) the Consultant, KS Engineers, P.C., (KSE), is providing professional services for the construction inspection of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. KSE is providing one full-time inspector during the appropriate periods of construction as well as providing cost, quality, and progress control administrative and field services.

Construction has been completed and a final walkthrough was performed on July 24. One punch list item remains and this contract will be closed out when it is completed.

Construction Contract No. T/TS-735A-004 (JRB/WMC)

Under this Job Order Contract (JOC) the Contractor, Mount Construction, Inc., (Mount), is providing construction services for approach roadway improvements at the Centre Bridge – Stockton (CB-S), New Hope – Lambertville (NH-L), and Uhlerstown – Frenchtown (U-F) Toll-

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Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on May 27, 2020. A pre-construction kick-off meeting was held online on May 27 and attended by representatives from the Commission, Mount, Pennoni (Design Engineer), Gordian (JOC Program Manager), CMTS (JOC Construction Manager), and KS Engineers (Construction Inspector). A conference call was held with officials from Lambertville and New Hope on May 28 to detail the project.

Construction has been completed and a final walkthrough was performed on July 24. Job Order Supplement No. 2 has been executed to install a step at the base of the canal stairs. The step was installed on November 18th. Epoxy coating of the step and foundation of the stairs is scheduled for the spring when the warmer temperatures will allow for application and then the contract will be closed out.

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS MAINTENANCE CONTRACT Contract No. DB-724A (WMC/RWL)

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

ELECTRONIC TOLL COLLECTION CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT Contract No. DB-584 (CAS/RWL)

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

Commission staff worked with Conduent to establish their communication connection to the disaster recovery toll host located at the New Hope Administration Building. Conduent will finalize the connectivity of the NJ CSC to the disaster recovery toll host and will then test the end to end connection.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

April 26, 2021 PROJECT STATUS REPORT

Conduent coordinated with TransCore to develop a revised interface control document (ICD) between the Commission's in-lane toll system and the NJ CSC to accommodate the proposed toll adjustment.

TRAFFIC COUNT PROGRAM UPGRADE

Contract No. DR-550A

(CAS/RWL)

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT

TRAFFIC AND REVENUE FORECAST

Task Order Assignment No. C-728A-1

(CAS/RWL)

Rummel, Klepper & Kahl, LLP (RK&K) provided a transcript of the three (3) public toll hearings. Bi-weekly project status meetings occurred to review the project status.

ALL ELECTRONIC TOLLING STUDY UPDATE

Task Order Assignment No. C-728A-2

(CAS/RWL)

Commission Staff executed a task order agreement for Rummel, Klepper & Kahl, LLP (RK&K) to update the existing All Electronic Tolling (AET) Study, specifically the information related to the implementation of AET by other toll agencies throughout the region and any lessons learned. A draft report was submitted for Commission review.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**April 26, 2021
PROJECT STATUS REPORT**

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN Contract No. DB-540A (CAS/RWL)

Kapsch submitted a list of recommendations for tuning adjustments for the Commission's transponder readers. The recommendations were submitted to TransCore for review and implementation. TransCore adjusted the reader tuning at toll bridges to improve transponder reading and currently monitoring to confirm the results. TransCore completed a Microsoft and SQL update at all bridge host servers.

TransCore coordinated with Conduent to develop a revised interface control document (ICD) between the Commission's in-lane toll system and the NJ CSC to accommodate the proposed toll adjustment.

TransCore submitted an order of magnitude estimate for the replacement of the roadway loops located within each conventional toll plaza lane and the Open Road Tolling zone as these will need to be replaced during the Delaware Water Gap Toll Bridge pavement rehabilitation project.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

JOB ORDER CONTRACTING SERVICES

JOB ORDER CONTRACTING PROGRAM MANAGER Contract No. C-727A (WMC/RWL)

Gordian Group's activities included providing program management services in support of individual job orders.

STRUCTURAL HEALTH MONITORING CONCEPT STUDY Contract No. C-750A-6 (WMC/RWL)

On March 10, 2021, WSP USA finalized their assessment of currently available structural health monitoring technologies to provide the Commission with timely information related to overweight vehicle passages and provide near real time alerts if any damage is detected.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**April 26, 2021
PROJECT STATUS REPORT**

GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS

**C-684A
(HDH/MEM)**

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

The Final Draft 2019 Annual Inspection Report has been finalized and is being submitted to the Commission for acceptance at the April 2020 Commission Meeting.

A kick-off meeting was held on February 26 for the 2020 Toll-Supported Bridge (TSB) Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Deputy Executive Director of Operations and VCEA.

Inspections were scheduled to begin in late March at multiple toll-supported bridges. Due to the COVID-19 pandemic, and following guidelines from PennDOT and NJDOT, the TSB inspections due in March were pushed back into April. Inspections are scheduled to start the week of April 6, 2020. Field inspections for the Toll Supported bridges were started the week of April 6, 2020, with priority given to the bridges with a March due date. To date bridge inspections have been completed. Three (3) March bridges will have NBI dates that were pushed back to April (CBS, RB, UBEM), due to the Covid-19 delays and the resulting 2-week delay at the beginning of the schedule. All other bridge dates (months) have been met.

The Facility Inspections, on July 14 (Southern Region), and July 15, 2020 (Central & Northern Region), have been completed. Due to Covid-19 related issues, inspections were performed from the exterior of the facilities, unless specific issues were identified prior to the inspection by Maintenance.

Sign Retro-reflectivity Assessment scheduled for the nights of October 13 and 14, 2020.

The Draft Maintenance Report was submitted via ftp on September 25, 2020. The Draft Annual Inspection Report was submitted on October 8, 2020. Draft Annual and Draft Maintenance Reports were reviewed and comments sent back to the GEC the end of December 2020.

The GEC has submitted an electronic copy of the final report on March 3, 2021 for final review. The report was accepted by the Commissioners at the March 2021 meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

April 26, 2021

PROJECT STATUS REPORT

2015-2016 TRAFFIC ENGINEERING CONSULTANT

Contract No. C-686A

(CAS/RWL)

Upon processing the final invoice for this agreement, Commission Staff will prepare a consultant agreement closeout modification for execution.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of March 2021	1-22

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

PUBLIC SAFETY AND BRIDGE SECURITY
Month of March 2021

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

Radio System

- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

Access Control System

- During the month of March 2021, the ACS database was audited and pictures were updated for employees and contractor cards with the approved holographic image.
- Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed.

Public Safety & Bridge Security

- During the Month of March, PSBS continued to social distance the PCC staff by utilizing the SCC at NHLTB.
- During the Month of March, PSBS continued to social distance staff by using UBE TSB for central region AC's, TM TB for Southern region AC's.
- During the month of March 2021, PSBS continued to update and implemented the Alternate Work Procedures for the COVID-19 pandemic
- During the month of March 2021, PSBS personnel continued work with Schneider Electric on various new Capital Projects, MM camera upgrade and SCC enhancements.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

PUBLIC SAFETY AND BRIDGE SECURITY
Month of March 2021

- The PSBS Primary & Secondary Control Center (PCC, SCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of March 2021, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed Twenty-three video requests. Please see the attached “ESS Request Video Report” for a summary of information on each request.
- During the month of March 2021, PSBS continued work with Signal Services Inc. to install an oversized vehicle detection radar system at Riverton Belvidere.

Miscellaneous

- During March 2021, PSBS staff attended two Operations meetings
- During March 2021, PCC/SCC monitored various storm and flooding events
- During March 2021, PSBS attended a Teams meeting with engineering for the C-732A-3 project (I-78 Power and Communication Infrastructure Design)
- During March 2021, PSBS attended a Teams meeting with engineering and the Executive Director for the T- 519A project (Southern Operations & Maintenance Facilities - Primary Control Center)
- In March 2021, PSBS Staff participated in Bi-weekly COVID-19 Task Force conference call to discuss COP-E plan updates and other matters that pertain to the ongoing pandemic.
- In March 2021, PSBS Staff attended the PSBS Coronavirus Staff meeting. Meetings took place each Monday in March
- During the month of March 2021 PSBS staff worked on updating the Commission’s COP-E Plan regarding the Coronavirus pandemic.
- During March 2021, PSBS Staff attended meetings with Motorola regarding the Radio systems for the SCC, PCC, and computer aided dispatch system and integrated telephone system.



ESS Request Video

Report Run Date: 3/29/2021

Report Month: 3/1/2021- 3/29/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2713	3/1/21	DRJTBC	Steve Mongiovi	PC	Motor Vehicle Accident	Stephen Mongiovi
2714	3/4/21	DRJTBC	Nicholas Knechel	DWG	Motor Vehicle Accident	Nicholas Knechel
2715	3/5/21	Easton PD	Det Luise	EP	Police Investigation	Kevin Clark
2716	3/7/21	DRJTBC	Steve Mongiovi	I78	Motor Vehicle Accident	Stephen Mongiovi
2717	3/8/21	DRJTBC	Nicholas Knechel	DWG	Fire	Nicholas Knechel
2718	3/9/21	Easton Police Department	Det. Christopher Miller	Northampton	Burglary	Matt Skrebel
2719	3/9/21	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
2720	3/9/21	Phillipsburg PD	Det. James Stettner	Northampton	Other	Matt Jones
2721	3/10/21	DRJTBC	Matt Skrebel	Scudder Falls	Motor Vehicle Accident	Matt Skrebel
2722	3/10/21	NJSP Fatal Accident Investigation Unit	Det. Anthony Valvano	DWG	Hit & Run MVA	Matt Skrebel
2723	3/12/21	NJ Transit Police	Ofc. Gary Timmons	TM	Theft	Matt Skrebel
2724	3/13/21	DRJTBC	Nicholas Knechel	Lower Trenton	Bridge Jumper	Nicholas Knechel
2725	3/13/21	DRJTBC	Joseph Trinian	Northampton	Internal Investigation	Joseph Trinian
2726	3/15/21	DRJTBC	M. Leary Jr	TM	Other	Mark Leary Jr
2727	3/17/21	DRJTBC	M. Leary JR	Centre Bridge-Stockton	Overweight Crossing	Mark Leary Jr
2728	3/18/21	DRJTBC	Nicholas Knechel	Lower Trenton	Motor Vehicle Accident	Nicholas Knechel
2729	3/19/21	NJSP	Brian Miller	Uhlerstown-French town	Motor Vehicle Accident	Kevin Clark
2730	3/19/21	DRJTBC	Steve Mongiovi	TM	Motor Vehicle Accident	Stephen Mongiovi
2731	3/22/21	DRJTBC	Nicholas Knechel	Washington Crossing	Other	Nicholas Knechel
2732	3/24/21	DRJTBC	M. Leary JR	TM	Motor Vehicle Accident	Mark Leary Jr
2733	3/24/21	DRJTBC	D Stites - PCC	Calhoun St.	Motor Vehicle Accident	Denis Stites
2734	3/25/21	DRJTBC	Matt Skrebel	Scudder Falls	Motor Vehicle Accident	Matt Skrebel
2735	3/27/21	DRJTBC	M. Leary Jr	DWG	Police Chase	Mark Leary Jr



ESS Request Video

Report Run Date: 3/29/2021

Report Month: 3/1/2021- 3/29/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
Total for Month:		23				

February 2021

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	1	0	1	0
Delaware Water Gap 41	0	3	3	1	9	0	40	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland – Columbia 43	0	0	0	0	0	1	0	0
Riverton – Belvidere 44	0	0	0	0	0	0	5	0
Rt 22 EP 45	0	0	2	0	2	0	96	0
Northampton St 46	0	1	1	0	0	0	3	0
I-78 47	0	0	2	2	20	14	70	0
Riegelsville 48	0	0	0	0	0	0	1	0
Upper Black Eddy Milford 49	0	0	0	0	0	0	7	0
Uhlerstown Frenchtown 50	0	0	1	0	0	0	6	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	0	0	0	0	6	0
New Hope Lambertville Toll 53	0	0	0	0	0	0	18	0
New Hope Lambertville 54	0	0	1	0	0	0	8	0
Washington Crossing 55	0	0	1	0	0	0	0	0
Scudder Falls 56	0	0	0	0	6	0	1	0
Calhoun St 57	0	0	0	1	1	0	2	0
Lower Trenton 58	0	0	1	0	2	0	0	0
Morrisville Trenton 59	0	1	1	0	3	0	2	0

	Citations	Warnings	Security Checks
New Jersey State Police	243	88	623
Pennsylvania State Police	62	35	808

March 2021 Overweight Crossings-Central Region

3/31/2020

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	78	2	0	2	2	2	0	0	0	0	0	0
Northampton St.	469	0	0	0	0	0	0	0	0	0	0	0
Riegelsville	129	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	16	1	0	1	1	1	0	0	0	0	0	0
March Totals	692	3	0	3	3	3	0	0	0	0	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	222	6	1	5	5	2	3	0	0	0	0	0
Northampton St.	1297	4	4	0	3	1	2	0	0	0	0	1
Riegelsville	351	1	1	0	1	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	62	4	0	4	4	3	1	0	0	0	0	0
Year to Date Totals	1932	15	6	9	13	6	6	0	0	0	0	1

March 2021 Overweight Crossings-Southern Region

3/31/2021

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	77	62	0	62	0	0	0	62	25	37	0	0
Calhoun Street	52	3	1	2	1	1	0	2	1	1	0	0
Washington Crossing	147	0	0	0	0	0	0	0	0	0	0	0
New Hope Lambertville	74	1	1	0	0	0	0	1	0	1	0	0
Centre Bridge Stockton	75	12	0	12	12	11	1	0	0	0	0	0
March Totals	425	78	2	76	13	12	1	65	26	39	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	119	175	0	175	1	0	1	174	73	101	0	0
Calhoun Street	183	12	6	6	4	2	2	8	4	4	0	0
Washington Crossing	368	1	0	1	0	0	0	1	0	1	0	0
New Hope Lambertville	220	6	6	0	2	1	1	4	2	2	0	0
Centre Bridge Stockton	192	18	0	18	18	16	2	0	0	0	0	0
Year to Date Totals	1082	212	12	200	25	19	6	187	79	108	0	0

SR/CR March 2021 YTD Overweight Turnarounds/Crossings Report

Southern Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Lower Trenton	77	58	17	62
Calhoun Street	52	30	22	3
Washington Crossing	147	142	5	0
New Hope-Lambertville	74	57	17	1
Centre Bridge Stockton	75	58	17	12
YTD SR Totals	425	345	78	78
Central Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Riverton-Belvidere	82	81	1	2
Northampton St.	469	426	43	0
Riegelsville	129	75	54	0
Uhlerstown - Frenchtown	16	14	2	1
YTD CR Totals	696	596	100	3
Southern/Central Region Bridges	Total Turnarounds	Total Turnarounds NJ Side	Total Turnarounds PA Side	Total Overweights
March YTD SR/CR Totals	3016	2549	465	232

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-Belvidere

MONTH March

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 27-Mar	TOTAL
Hours Worked	168	168	168	168	672
Patrols	82	83	84	84	333
Overweight Crossings	0	2	0	0	2
Overweights Refused	20	18	19	21	78
Pass Through	6	2	3	0	11
Disabled Vehicles	0	1	0	1	2
Accidents	0	0	0	0	0
State / Local Police Requested	7	5	14	8	34
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	11	7	9	3	30
Jumpers/Code 100	0	0	0	0	0
Public Interactions	18	36	41	70	165
Bicycle Warnings	0	0	1	2	3
Other	7	7	7	7	28

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH March

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 27-Mar	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	164	166	168	168	666
Overweight Crossings	0	0	0	0	0
Overweights Refused	127	136	111	95	469
Pass Through	0	0	0	0	0
Disabled Vehicles	1	0	0	0	1
Accidents	0	0	0	1	1
State / Local Police Requested	1	0	0	0	1
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	1	0	0	1
Traffic Control	15	14	8	22	59
Jumpers/Code 100	0	0	0	0	0
Public Interactions	160	146	115	193	614
Bicycle Warnings	2	4	1	9	16
Other	7	5	7	11	30

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH March

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 27-Mar	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	165	156	161	165	647
Overweight Crossings	0	0	0	0	0
Overweights Refused	33	33	34	29	129
Pass Through	0	4	0	0	4
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	1	1	0	2
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	4	4	0	5	13
Jumpers/Code 100	0	0	0	0	0
Public Interactions	34	57	44	76	211
Bicycle Warnings	0	0	0	3	3
Other	2	2	1	2	7

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-Milford

MONTH March

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 27-Mar	TOTAL
Hours Worked	3.5	0	0	0	3.5
Patrols	2	0	0	0	2
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers/Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-Frenchtown

MONTH March

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 27-Mar	TOTAL
Hours Worked	12	52	20.5	18	102.5
Patrols	6	26	11	8	51
Overweight Crossings	0	1	0	0	1
Overweights Refused	5	4	1	6	16
Pass Through	1	0	3	2	6
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	1	0	0	1
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers/Code 100	0	0	0	0	0
Public Interactions	2	10	4	7	23
Bicycle Warnings	0	0	0	1	1
Other	168	1	1	0	170

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia Pedestrian

MONTH March

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 27-Mar	TOTAL
Hours Worked					0
Patrols	14	16	16	16	62
Overweight Crossings					0
Overweights Refused					0
Pass Through					0
Disabled Vehicles					0
Accidents					0
State / Local Police Requested					0
Fire Dept. Requested					0
EMS/ First Aid Requests					0
Traffic Control					0
Jumpers/Code 100					0
Public Interactions					0
Bicycle Warnings					0
Other					0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge StocktonMONTH MarchYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	144	168	168	168	648
Patrols	72	78	82	80	312
Overweight Crossings	3	4	3	2	12
Overweights Refused	19	22	18	16	75
Pass Through	5	4	3	6	18
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	4	2	3	2	11
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	26	26	21	18	91
Jumpers / Code 100	0	0	0	0	0
Public Interactions	20	39	12	45	116
Bicycle Warnings	2	4	2	5	13
Other	2	5	2	2	11

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH MarchYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	260	292	284	288	1124
Patrols	109	148	150	146	553
Overweight Crossings	0	0	1	0	1
Overweights Refused	19	20	18	17	74
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	3	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	19	20	18	17	74
Jumpers / Code 100	0	0	0	0	0
Public Interactions	162	92	91	105	450
Bicycle Warnings	5	1	9	18	33
Other	8	12	12	15	47

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington CrossingMONTH MarchYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	144	168	168	168	648
Patrols	72	79	82	80	313
Overweight Crossings	0	0	0	0	0
Overweights Refused	37	36	36	38	147
Pass Through	5	3	1	0	9
Disabled Vehicles	0	0	0	0	0
Accidents	0	2	0	0	2
Police Requests	0	0	0	1	1
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	42	39	37	38	156
Jumpers / Code 100	0	0	0	0	0
Public Interactions	43	73	88	97	301
Bicycle Warnings	1	9	4	8	22
Other	3	6	3	3	15

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Calhoun StreetMONTH MarchYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	288	336	328	324	1276
Patrols	132	152	154	156	594
Overweight Crossings	0	2	0	1	3
Overweights Refused	13	13	15	11	52
Pass Through	0	0	0	0	0
Disabled Vehicles	1	1	2	0	4
Accidents	0	0	0	1	1
Police Requests	0	0	0	1	1
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	14	14	17	12	57
Jumpers / Code 100	0	0	0	0	0
Public Interactions	13	55	28	44	140
Bicycle Warnings	0	2	0	0	2
Other	0	0	5	1	6

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lower TrentonMONTH MarchYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	12	24	56	80	172
Patrols	6	12	18	36	72
Overweight Crossings	8	12	18	24	62
Overweights Refused	23	18	17	19	77
Pass Through	7	6	7	11	31
Disabled Vehicles	0	1	1	1	3
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	38	36	42	54	170
Jumpers / Code 100	0	0	1	0	1
Public Interactions	3	3	8	7	21
Bicycle Warnings	5	1	2	0	8
Other	0	0	1	2	3

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven RockMONTH MarchYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Mar	WEEK OF 13-Mar	WEEK OF 20-Mar	WEEK OF 31-Mar	TOTAL
Hours Worked	0	0	0	0	0
Patrols	9	4	24	4	41
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

AC Monthly Activity Report

March 2021

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	146	62	0	1	3	0
Calhoun Street	146	3	2	0	4	0
Scudder Falls	332	0	4	0	13	0
Washington Crossing	83	0	2	0	0	1
New Hope	72	1	0	0	0	0
Lambertville	76	12	0	0	0	0
Centre Bridge	41	0	0	0	0	0
Stockton	109	1	0	0	0	0
Lumberville	130	0	0	0	0	0
RavenRock	152	0	0	0	0	0
Uhlersown	206	2	0	0	0	1
Frenchtown	99	2	0	0	0	0
Upper Black Eddy	48	0	0	0	0	0
Milford	1640	83	8	1	20	2
Riegelsville						
Northampton St.						
Riverton						
Belvidere						
Portland Columbia						
Totals						

Yearly Totals

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	396	175	1	1	6	0
Calhoun Street	386	86	6	0	6	0
Scudder Falls	1060	0	8	0	36	0
Washington Crossing	243	1	4	0	0	1
New Hope	204	6	0	0	0	0
Lambertville	176	18	1	0	0	0
Centre Bridge	109	0	0	0	0	0
Stockton						
Lumberville						
RavenRock						

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emeraencies
Uhlersown	281	4	0	0	0	0
Frenchtown						
Upper Black Eddy	324	0	0	0	0	1
Milford						
Riegelsville	392	1	0	0	0	0
Northampton St.	573	6	3	0	0	1
Riverton						
Belvidere	270	6	0	0	0	0
Portland Columbia	129	0	1	0	0	0
Totals	4543	303	24	1	48	3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of March 2021	1-8

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

MAINTENANCE AND TOLL OPERATIONS
MONTH OF MARCH 2021

- Participated in COVID-19 Task Force conference call to discuss COP-E plan, PPE protocols, inventory, usage and other matters that pertain to the ongoing Covid-19 pandemic.
- Participated in Teams meeting with Commission staff to discuss toll adjustment preparations required before new toll rates begin.
- Participated in staff meeting to discuss the Tandem Axle Up fit specifications and procurement.
- Participated in conference call meeting with purchasing department to discuss I-78 Backflow Inspection system yearly inspection service.
- Participated in weekly conference call with Toll Lieutenants to discuss Garda, Scheduling, PPE, COVID-19 and Toll Rate Adjustment.
- Participated in monthly Toll Sergeants conference call to review PPE safety protocols, Staffing, ADP portal and other items.
- Participated in conference call with Regional Maintenance Supervisors to discuss PPE, facility deep cleaning protocol, Rave messages to update employees.
- Participated in Operations Department Teams meeting to discuss vehicle purchases, toll rate adjustment, training and Capital purchases.
- Senior Director provided storm usage totals and vehicle/ equipment repairs for the month of March to the First Senior Director of Operations.
- Senior Director provided weekly Personal Protective Equipment (PPE) gloves, masks, etc. usage report to the First Senior Director of Operations and COVID-19 task force.
- Senior Director reviewed and approved invoices 91, 92 and 93 for Guiderail Attenuator repairs completed by J. Fletcher Creamer.
- Senior Director prepared monthly Maintenance and Toll reports for the March 2021 staff agenda meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of April 26, 2021

- Senior Director prepared and forwarded report of Use of Commission Facilities report for the month of March 2021 to the First Senior Director of Operations.

Maintenance Operations

- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors. (Covid-19, Workplace PPE Protocol, Deep Cleaning, Toll Signage.)
- Director of Maintenance forwarded monthly maintenance reports from Regional Maintenance Supervisors.
- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of February from Regional Maintenance Supervisors.
- Trenton Morrisville maintenance crews removed graffiti from Lower Trenton Toll Supported Bridge.
- Trenton Morrisville maintenance crews changed air filters at the Scudder Falls Administration building.
- Trenton Morrisville maintenance crews continue regular cleaning of Southern Region Toll Supported Bridge shelters and Administration building.
- Trenton Morrisville maintenance crews repaired and patched potholes on Commission roadways.
- New Hope Maintenance crews installed new GFI outlets in secondary control center at New Hope Administration building.
- New Hope maintenance crews repaired two inlets that sunk into the pavement at the New Hope building parking lot.
- New Hope Maintenance crews continue regular cleaning of the New Hope Toll administration building and Southern Region toll supported bridge shelters.
- New Hope maintenance crews continue to repair potholes on Commission roadways.
- I-78 Maintenance crews used a road planner and milled an area of I-78 westbound roadway that had a significant bump.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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- I-78 Maintenance crews continue regular cleaning of the I-78 Toll Administration Building and Maintenance Garage buildings.
- I-78 Maintenance crews assisted with the installation of two light poles and fixtures at the Morgan Hill road eastbound.
- I-78 maintenance crews removed damaged exhaust fan and replaced with a new fan.
- I-78 maintenance crews repaired and patched potholes on Commission roadways.
- Easton Phillipsburg Maintenance crews repaired damaged attenuator at Frenchtown Toll Supported Bridge.
- Easton Phillipsburg Maintenance crews continue regular cleaning of the Easton Phillipsburg administration building and Central Region toll supported bridge shelters.
- Easton Phillipsburg maintenance crews repaired and patched potholes on Commission roadways.
- Easton Phillipsburg maintenance crews removed sweeper pickup head, rotted/rusty sections and fabricated metal panels and weld in place.
- Portland-Columbia Maintenance crews used roadway sweeper to sweep bridges and roadway.
- Portland-Columbia maintenance crews continue regular cleaning of all areas of the Portland Columbia facility.
- Portland-Columbia maintenance crews repaired and patched potholes on Commission roadways.
- Portland- Columbia maintenance crews degreased lanes on the Portland Columbia Toll Plaza.
- Delaware Water Gap Maintenance crews assisted Pennsylvania State Police and Fire Company with traffic control for Tractor Trailer fire.
- Delaware Water Gap maintenance crews replaced toll booth air filters in toll lanes.
- Delaware Water Gap maintenance crews continue regular cleaning of the Delaware Water Gap facility.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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- Delaware Water Gap maintenance crews repaired and patched potholes on Commission roadways.
- Milford – Montague maintenance crews replaced reflective guide rail markers around property.
- Milford-Montague maintenance crews serviced and repaired all small engine equipment.
- Milford-Montague maintenance crews continue regular cleaning of the Milford-Montague facility.
- Milford-Montague maintenance crews repaired and patched potholes on Commission roadways.

Toll Operations

- Director of Tolls provided list of toll signage at all toll plazas in preparation for toll rate adjustment.
- Director of Tolls prepared and forwarded weekly toll cash deposits and cash transaction reports.
- Director of Tolls provided weekly report on daily cash pickups by armored car service.
- Director of Tolls prepared checklist of items to complete in preparation for the proposed Toll Rate Adjustment.
- Director held monthly Sergeants conference call meeting to provide updates and discuss.
 - PPE
 - Toll Adjustment
 - Staffing
 - ADP
- Director of Tolls held weekly Toll Lieutenants conference call meetings to discuss Covid-19, Toll staffing and toll rate adjustment.
- Director of Toll and Deputy Director of Toll monitored payroll and addressed any ADP or Portal issues.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and implemented changes to reduce variances.
- Director of Toll participated in Transcore weekly conference calls to discuss toll system issues and updates.

Fleet Department
Vehicle & Equipment Status

- Acquiring a new cold planer for Northern Region.
- Vendor to transport the salt conveyer finalized. Insurance requirements received. Corbett can move anytime with 3 or 4 business days' notice.
- Trafcon sign boards (8) ordered. Up fitting specifications almost complete. Up fitter needed additional information regarding the F-250's.
- Outreach to PA Turnpike yielded access to their spec. In addition acceptance into their buying cooperative under PA Costars. TRIUS Inc. is the up fitter, Ops Team decided unanimously to adopt new spec and design.
- Working with Regional Maintenance Supervisor Varju to get updated quote to move crash attenuator to 2014 Mack. The Sterling barely starts and I78 needs a crash truck.

Vehicle & Equipment Repairs

- Officer in Charge patrol vehicle striping completed.
- New Hope Lambertville bucket truck sent to Fred Beans for diagnosis.
- New Hope sweeper out of service.
- Milford Montague 2016 F250 sent to dealer for emissions repair.
- Easton Phillipsburg serviced street sweeper.
- Easton Phillipsburg serviced boat
- Easton Phillipsburg rebuilt brakes on bucket truck.

Other Items

- Registration renewals completed
- Added new vehicles and equipment to fleet insurance.
- Supplied accounting with new asset spread sheets.
- Added assets to Maximo.

Other Items

- Registration renewals completed as needed.
- Added new vehicles/ equipment to Fleet insurance as needed.
- Supplied accounting with new asset spread sheets.
- Added assets into Maximo.

Southern Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville

Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville

Trenton-Morriville Toll Bridge

[illegible]

New Hope-Lambertville Toll Bridge

[illegible]

Central Region

LeVar Talley, Director of Maintenance

Richard Tait Deputy Director of Maintenance

Robert Varju, Regional Maintenance Supervisor, I-78

Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

[illegible]

I-78 Toll Bridge

[illegible]

Northern Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

James Gower, Regional Maintenance Supervisor

Matt Meeker, Regional Maintenance Supervisor - Milford-Montague

Portland-Columbia Toll Bridge

[illegible]

Delaware Water Gap Toll Bridge

[illegible]

Milford-Montague Toll Bridge

[illegible]

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

USE OF FACILITIES REQUEST REPORT

MONTH OF MARCH 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of March 2021	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
New Hope Toll Bridge	SKODA Contracting (City of Lambertville)	January 27, 2021 through July 30, 2021	Laydown equipment during natural gas upgrade project in City of Lambertville.
I-78 Welcome Center	Service Electric Cable TV and Communication	January 22, 2021 through March 5, 2021	Run 150 feet of cable into I-78 Welcome Center office area.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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OPERATIONS INDEX
FOR
TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of March 2021	1 of 10

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT
MONTH OF MARCH 2021

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed and/or facilitated (18) virtual and/or limited In-Person training sessions for (354) commission employees during the month of March. The following are training topics for the month of March.

- Inside the Content Author Module
- Dealing with Toxic Employees: Eliminating Bad Behavior (3)
- Understanding Unconscious Bias for Managers and Supervisors-Intent vs Impact
- Part Time Toll Collector Orientation (2)
- Covid-19 PPE (Masks & Gloves) for Part Time Toll (2)
- Harassment & Discrimination Prevention for Part Time Toll (2)
- Preventing Workplace Discrimination and Harassment
- Organizational Skills for the Overwhelmed
- Developing Your Emotional Intelligence (2)
- Be Assertive the Right Way
- Advanced Spelling-Suffixes and Capitalization
- Traffic Control Coordinator Refresher
- Trailer Safety TBT All Regions
- Pinch Points and Hand Injuries TBT All Regions
- The Dangers of Wood Dust TBT All Regions
- Skid Steer Safety TBT All Regions

Training -

- Continued to update Power Point for Staff training on the new LITMOS Learning Management System (LMS)
- Created New DRJTBC Learning Platform to allow all staff to utilize(LMS)
- Downloaded Limos course descriptions content into new (LMS)
- Communicated with LITMOS Support to resolve transition concerns
- Created training sessions in Litmos to assign/track career path flow
- Generated Weekly Report for New Employee sync from ADP to LITMOS
- Updated Monthly Training records in (LMS)
- Reviewed LITMOS Course Content consistency of DRJTBC policy and procedures

TRAINING AND EMPLOYEE SAFETY DEPARTMENT
MONTH OF MARCH 2021

Training – (Cont.)

- Created certified modules in Litmos for upcoming Traffic Control Coordinator Refresher Training
- Actively working on creating Certificates for Instructor Led Learning (LMS)
- Conducted weekly TEAMS calls for TES Department
- Facilitated (3) Professional Development courses “Dealing with Toxic Employees: Eliminating Bad Behavior
- Facilitated (2) Professional Development courses “Developing Your Emotional Intelligence”
- Facilitated “Understanding Bias Training for Managers and Supervisors-Impact vs Intent” by Tracy Brown for Selected Staff Training Session
- Disseminated recorded TEAMS Unconscious Bias training to department heads
- Scheduled Professional Development courses for March “Outlook Tips , Tricks & Techniques
- Scheduled Skill Path Course “Organizational Skills for the Overwhelmed” for DRJTBC staff to attend
- Facilitated Skill Path Course “Workplace Collaboration Strategies”
- Actively working to interface Harassment Prevention PPT with Adobe Captivate
- Imported “Harassment Prevention” Power point into LMS
- Coordinate New Horizons courses for commission personnel

Administrative –

- Conducted TEAMS Video Conference briefings with TES personnel regarding Task Force updates
- Assigned Work from Home duties for TES Coordinators and TES Assist. Coordinators
- Monitor/Approve ADP for TES Staff
- Conducted Background Checks for Part-timers as per HR request
- Generated a Requisition/Purchase Order for Flagger Certification Classes for affected Operations Personnel.
- Collaborated with HR to assure smooth inter-operability of ADP/Litmos
- Continued to create Assign Rules for communication functionality in LMS
- Scheduled Workplace Safety Committee meeting
- Disseminated Monthly Communication for Managers Newsletters
- Updated the Daily TES Facility Log (Contact Tracing Protocol)
- Attended scheduled COVID-19 Task Force Conference Calls

Admin. – (Continued)

- Prepared/Submitted the Monthly Operations Report for TES
- Revised “Users Guide” to access Tool Box Talk Files and Videos in TEAMS
- Created “Users Guide” to access Professional Development Webinars in TEAMS
- Scheduled Maintenance Staff for TCC Refreshers Course in March and May
- Scheduled (3) Dates for Flagger with PSATS (May , June ,July)
- Scheduled Advanced Adobe Captivate for TES in April with New Horizons
- Scheduled Microsoft One Note Class for TES in April with New Horizons
- Forwarded IT Department information for Microsoft Training Opportunities
- Reviewed All Exam Prep material and Test content for Toll Promotional Process
- Updated Power Point Presentations for each of the upcoming Promotional Exams
- Assigned TES Staff Specific Dates for approved on site reviews
- Scheduled Promotional Exam Prep Sessions with Human Resources

State Police/Liaison Collaboration

- Reviewed/Processed NJSP/PSP invoices in SharePoint (MOU/Overtime details)
- Obtained requested accident reports from NJSP/PSP Liaisons
- Approved State Police invoices
- Coordinated PSP/NJSP personnel for DRJTBC details
- Facilitated State Police Details at the Delaware Water Gap (DWG)

Employee Safety –

- Researched safety topics for Tool Box Talks(TBT)
- TBT Topics reviewed and approved: ARC Flash , Back Education & Proper Mechanics, Care of PPE and Confined Space
- Uploaded videos to share on TEAMS (TBT)
- Created channels in TEAMS (TBT)
- Scheduled TBT via TEAMS for North , South & Central Regions
- Recorded TBT Presentations for all regions
- Disseminated handouts for current monthly TBT subjects: Trailer Safety , Skid Steer Safety , Pinch Points and Hand Injuries and The Dangers of Wood Dust
- Prepared and obtained Sign in Sheets for all virtual TBT training sessions
- Uploaded training records for staff for all courses completed
- Recorded TBT presentations for March and April for all regions
- Facilitated projects for Workplace Safety Committee (WPSC)
- Prepared WPSC Flyer and reviewed Run/Loss Reports
- Collaborated w/IT to develop an internal process to anonymously report WPSC concerns/issues

Employee Safety – (Continued)

- Participated in virtual meeting with Mr Resta/WPSC Members to discuss reporting protocols relating to safety issues/concerns
- Collaborated with IT to discuss the monthly posting of WPSC minutes on the DRJTBC intranet
- Inventoried AED Kits in all regions(including TSB Shelters)
- Replenished first aid kits as needed
- Inspected All Fire Training Equipment (Live Fire/Electric)
- Collaborated with Amp Sales Rep for tentative Bucket Truck/ Bridge master Training in Sept/Oct
- Coordinated Boating Safety Certification Training w/NJSP Liaison

TES MONTHLY TRAINING REPORT - MARCH 2021

Date	Class Name	Business Unit	Employee
	Total # of Courses: 16	Total # of Classes: 18	Total # Trained: 354
3/5/2021	Inside the Content Author Module - Webinar		# Trained for Day: 1
		OPERATIONS	# in Class: 1
			Lauren Werner
3/9/2021	Dealing with Toxic Employees: Eliminating Bad Behavior - SkillPath		# Trained for Day: 5
		OPERATIONS	# in Class: 5
			Harry Fawkes
		OPERATIONS	James Cavallo
		OPERATIONS	John McCallum
		OPERATIONS	Kellie Thoms
		OPERATIONS	Matthew Corrigan
3/10/2021	Dealing with Toxic Employees: Eliminating Bad Behavior - SkillPath		# Trained for Day: 7
		OPERATIONS	# in Class: 7
			Jack Baum
		ADMINISTRATIVE	Jodee Inscho
		OPERATIONS	Aminah El-Burki
		ADMINISTRATIVE	Kimberly Carr
		OPERATIONS	Tracy Genest
		OPERATIONS	Wade Caccese
		OPERATIONS	Matthew Meeker
3/11/2021	Dealing with Toxic Employees: Eliminating Bad Behavior - SkillPath		# Trained for Day: 39
		ADMINISTRATIVE	# in Class: 6
		ADMINISTRATIVE	Donna Tronolone
		OPERATIONS	Joseph Donnelly, Jr.
		OPERATIONS	Kenneth Mondzak
		OPERATIONS	Kevin Fey
		OPERATIONS	Lauren Werner
		OPERATIONS	Stacy Wilson
	Understanding Unconscious Bias for Managers and Supervisors - Intent vs. Impact		# in Class: 33
		ADMINISTRATIVE	Julio Gurdy
		ADMINISTRATIVE	Christine Baker
		OPERATIONS	Jesse Cole
		OPERATIONS	Kevin Fey
		OPERATIONS	Kenneth Terry
		OPERATIONS	James Davis
		OPERATIONS	Brian Wilson
		OPERATIONS	Matthew Skrebel
		OPERATIONS	Richard Taitt
		OPERATIONS	Charles Slack
		OPERATIONS	Aaron Schermerhorn
		OPERATIONS	Robert Varju
		OPERATIONS	John Penrose
		OPERATIONS	Nat Amato
		OPERATIONS	Christopher Gulini
		OPERATIONS	William Kresge
		OPERATIONS	James Gower
		OPERATIONS	Leon Werkheiser, Jr.
		OPERATIONS	Matthew Meeker
		OPERATIONS	LeVar Talley
		OPERATIONS	Matthew Hartigan, Jr.
		OPERATIONS	William Wright
		OPERATIONS	John Mills
		OPERATIONS	John McCallum
		OPERATIONS	Matthew Corrigan
		OPERATIONS	Wade Caccese
		OPERATIONS	James Cavallo
		OPERATIONS	Lauren Werner
		OPERATIONS	Linda Tipton
		OPERATIONS	Jack Baum
		OPERATIONS	Tracy Genest
		OPERATIONS	Randy Piazza, Jr.
		OPERATIONS	Keith Zwicker
3/12/2021	PT Toll Collector Orientation		# Trained for Day: 2
		OPERATIONS	# in Class: 2
			Kristen Johnson
	COVID-19 PPE (Masks & Gloves)	OPERATIONS	William Fritts
			# in Class: 2

	Harassment & Discrimination Prevention	OPERATIONS	Kristen Johnson William Fritts # in Class: 2
		OPERATIONS	Kristen Johnson
		OPERATIONS	William Fritts
3/15/2021	Preventing Workplace Discrimination and Harassment 2.0 - Litmos		# Trained for Day: 2 # in Class: 2 John Mills Lauren Werner
3/23/2021	Organization Skills for the Overwhelmed - SkillPath	OPERATIONS	# Trained for Day: 8 # in Class: 2 Linda Tipton Randy Piazza, Jr.
	Developing Your Emotional Intelligence - SkillPath	OPERATIONS	# in Class: 5 Aminah El-Burki Kevin Fey John McCallum Tracy Genest Wade Caccese
	Be Assertive the Right Way 2.0 - Litmos	OPERATIONS	# in Class: 1 Aminah El-Burki
3/24/2021	Developing Your Emotional Intelligence - SkillPath		# Trained for Day: 6 # in Class: 6 Jack Baum Jodee Inscho Kellie Thoms Kimberly Carr Lauren Werner Susan Lobb
3/29/2021	Advanced Spelling - Suffixes and Capitalization - Litmos		# Trained for Day: 1 # in Class: 1 Aminah El-Burki
3/30/2021	Traffic Control Coordinator Refresher		# Trained for Day: 7 # in Class: 5 Lawrence Dubin Brian Feller James Gower Daniel Vander Berg Michael Paleafico
	PT Toll Collector Orientation		# in Class: 2 Tiffany Seip Christopher Reinhardt
	COVID-19 PPE (Masks & Gloves)		# in Class: 2 Tiffany Seip Christopher Reinhardt
	Harassment & Discrimination Prevention		# in Class: 2 Tiffany Seip Christopher Reinhardt
3/1/2021- 3/5/2021	NR/CR/SR Toolbox Talks - Trailer Safety		# Trained: 69 # in Class: 69 Matthew Meeker Daniel Vander Berg John Cerra Travis Utter Mitchell Vance Jamie Franks Ernest Rath Robert Reinhardt William Kresge Kyle Williams William Borger Brian Feller Walter Paul George Mason Vance Steve Borger Taylor Perry William Lusick Paul Wallace Leon Werkheiser, Jr. James Gower

OPERATIONS	Wayne Stamets
OPERATIONS	John Marason
OPERATIONS	Christopher Gulini
OPERATIONS	Matthew Gary
OPERATIONS	Nat Amato
OPERATIONS	Aaron Kinsman
OPERATIONS	Lew Hann
OPERATIONS	Doug Scheer
OPERATIONS	Paul Panto
OPERATIONS	Mark Parichuk
OPERATIONS	Anna Parichuk
OPERATIONS	Robert Smith
OPERATIONS	Robert Tilwick
OPERATIONS	Charles Slack
OPERATIONS	Austin McCleery
OPERATIONS	Robert Williamson
OPERATIONS	Kaitlyn Piro
OPERATIONS	Richard Fleming, Jr.
OPERATIONS	Christopher Jackson
OPERATIONS	Joseph Ritts
OPERATIONS	Aaron Schermerhorn
OPERATIONS	John Anderson
OPERATIONS	John Anderson
OPERATIONS	Robert Varju
OPERATIONS	John Penrose
OPERATIONS	Steven Bosga
OPERATIONS	Brian Keith
OPERATIONS	Steven Smith
OPERATIONS	Greg Lohrman
OPERATIONS	Harald Simon
OPERATIONS	Jordan Purdy
OPERATIONS	Daniel Steele
OPERATIONS	Jared Rivera
OPERATIONS	Lawrence Dubin
OPERATIONS	Alexie Reyes
OPERATIONS	Anthony Sassani
OPERATIONS	Brian Carr
OPERATIONS	Bryan Hyjurick
OPERATIONS	Donald Day
OPERATIONS	Frederick Fennimore
OPERATIONS	Harry Fawkes
OPERATIONS	Justin Crisp
OPERATIONS	Matthew Satmary
OPERATIONS	Micahel Carosi
OPERATIONS	Michael Paleafico
OPERATIONS	Micahel Schermerhorn
OPERATIONS	Nicholas Kapral
OPERATIONS	Rayford Johnson
OPERATIONS	Shaun Profy

3/8/2021-
3/12/2021

Trained: 69

NR/CR/SR Toolbox Talks - Pinch Points and Hand Injuries

OPERATIONS	# in Class: 69
OPERATIONS	Matthew Meeker
OPERATIONS	Daniel Vander Berg
OPERATIONS	John Cerra
OPERATIONS	Travis Utter
OPERATIONS	Mitchell Vance
OPERATIONS	Jamie Franks
OPERATIONS	Ernest Rath
OPERATIONS	Robert Reinhardt
OPERATIONS	William Kresge
OPERATIONS	Kyle Williams
OPERATIONS	William Borger
OPERATIONS	Brian Feller
OPERATIONS	Walter Paul George
OPERATIONS	Mason Vance
OPERATIONS	Steve Borger
OPERATIONS	Taylor Perry
OPERATIONS	William Luscik
OPERATIONS	Paul Wallace
OPERATIONS	Leon Werkheiser, Jr.

OPERATIONS	James Gower
OPERATIONS	Wayne Stamets
OPERATIONS	John Marason
OPERATIONS	Christopher Gulini
OPERATIONS	Matthew Gary
OPERATIONS	Nat Amato
OPERATIONS	Aaron Kinsman
OPERATIONS	Lew Hann
OPERATIONS	Doug Scheer
OPERATIONS	Paul Panto
OPERATIONS	Mark Parichuk
OPERATIONS	Anna Parichuk
OPERATIONS	Robert Smith
OPERATIONS	Robert Tilwick
OPERATIONS	Charles Slack
OPERATIONS	Austin McCleery
OPERATIONS	Robert Williamson
OPERATIONS	Kaitlyn Piro
OPERATIONS	Richard Fleming, Jr.
OPERATIONS	Christopher Jackson
OPERATIONS	Joseph Ritts
OPERATIONS	Aaron Schermerhorn
OPERATIONS	John Anderson
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OPERATIONS	Robert Varju
OPERATIONS	John Penrose
OPERATIONS	Steven Bosga
OPERATIONS	Brian Keith
OPERATIONS	Steven Smith
OPERATIONS	Greg Lohrman
OPERATIONS	Harald Simon
OPERATIONS	Jordan Purdy
OPERATIONS	Daniel Steele
OPERATIONS	Jared Rivera
OPERATIONS	Lawrence Dubin
OPERATIONS	Alexie Reyes
OPERATIONS	Anthony Sassani
OPERATIONS	Brian Carr
OPERATIONS	Bryan Hyjurick
OPERATIONS	Donald Day
OPERATIONS	Frederick Fennimore
OPERATIONS	Harry Fawkes
OPERATIONS	Justin Crisp
OPERATIONS	Matthew Satmary
OPERATIONS	Micahel Carosi
OPERATIONS	Michael Paleafico
OPERATIONS	Micahel Schermerhorn
OPERATIONS	Nicholas Kapral
OPERATIONS	Rayford Johnson
OPERATIONS	Shaun Profy

3/15/2021-
3/19/2021

NR/CR/SR Toolbox Talks - The Dangers of Wood Dust

Trained: 69

in Class: 69

OPERATIONS	Matthew Meeker
OPERATIONS	Daniel Vander Berg
OPERATIONS	John Cerra
OPERATIONS	Travis Utter
OPERATIONS	Mitchell Vance
OPERATIONS	Jamie Franks
OPERATIONS	Ernest Rath
OPERATIONS	Robert Reinhardt
OPERATIONS	William Kresge
OPERATIONS	Kyle Williams
OPERATIONS	William Borger
OPERATIONS	Brian Feller
OPERATIONS	Walter Paul George
OPERATIONS	Mason Vance
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OPERATIONS	William Luscik
OPERATIONS	Paul Wallace

OPERATIONS	Leon Werkheiser, Jr.
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OPERATIONS	Michael Paleafico
OPERATIONS	Micahel Schermerhorn
OPERATIONS	Nicholas Kapral
OPERATIONS	Rayford Johnson
OPERATIONS	Shaun Profy

3/22/2021 -
3/31/2021

NR/CR/SR Toolbox Talks - Skid Steer Safety

Trained: 69

in Class: 69

OPERATIONS	Matthew Meeker
OPERATIONS	Daniel Vander Berg
OPERATIONS	John Cerra
OPERATIONS	Travis Utter
OPERATIONS	Mitchell Vance
OPERATIONS	Jamie Franks
OPERATIONS	Ernest Rath
OPERATIONS	Robert Reinhardt
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of March 2021	1-2





DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

Information Technology Department Report Month of March 2021


The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:


-  Processed 42 work orders for the month.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:


Network Monitoring and Management:

-  IT Department continues to evaluate new products.


Coronavirus Work from Home Initiative:

-  IT Department spends most of its time supporting at home workers with any issues or concerns.

MUNIS Migration:

-  Began to make plans to restart this project after COVID hiatus.

Telephone System:

-  Telephone system upgrade is currently in process. We aim to be complete within 3 months.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of April 26, 2021

Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

 **Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.