

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF JANUARY 27, 2014

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE DAVID R. DEGEROLAMO
Chairman

HONORABLE GEOFFREY S. STANLEY

HONORABLE EDWARD J. SMITH

HONORABLE WILLIAM J. HODAS

HONORABLE YUKI MOORE LAURENTI
Secretary-Treasurer

PENNSYLVANIA

HONORABLE GAETAN J. ALFANO
Vice Chairman

VACANT

HONORABLE JOSEPH ULIANA

HONORABLE DANIEL GRACE

HONORABLE JACK MUEHLHAN

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE COMMITTEE

NEW JERSEY: Yuki Moore Laurenti*, Edward Smith

PENNSYLVANIA: Gaetan Alfano, Jack Muehlhan

PROJECTS COMMITTEE

PENNSYLVANIA: Joseph Uliana*, Daniel Grace**,

NEW JERSEY: David DeGerolamo, Geoffrey Stanley

PROFESSIONAL SERVICES COMMITTEE

NEW JERSEY: Edward Smith*, William Hodas

PENNSYLVANIA: Gaetan Alfano, Jack Muehlhan

PERSONNEL COMMITTEE

PENNSYLVANIA: Daniel Grace*, Joseph Uliana**

NEW JERSEY: William Hodas, David DeGerolamo

AUDIT COMMITTEE

PENNSYLVANIA: Gaetan Alfano*, Joseph Uliana

NEW JERSEY: David DeGerolamo, Geoffrey Stanley

ADMINISTRATIVE COMMITTEE

NEW JERSEY: Yuki Moore Laurenti*, Geoffrey Stanley

PENNSYLVANIA: Jack Muehlhan, Daniel Grace
Odessa Jenkins, John Anderson, Sean McNeeley

SELECTION COMMITTEE

PENNSYLVANIA: Daniel Grace, Joseph Uliana
NEW JERSEY: Geoffrey Stanley, William Hodas

*Chairman of Committee

** Temporary assignment due to the vacancy of a PA Commissioner

X:\Wendy's Files\Commission Mtgs from.2003 to present\2014\Jan 27-2014\7) Operations Report\Standing Committees- 6-04-13.doc

Thursday, February 06, 2014

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

DeGerolamo	(1) Projects, Property and Equipment Committee (2) Audit Committee
Alfano	(1) Finance, Insurance, Management and Operations Committee (2) Professional Services Committee (3) Audit Committee (Chairman)
Grace	(1) Projects, Property and Equipment Committee ** (2) Personnel Committee (Chairman) (3) Administrative Committee (4) Selection Committee
Vacant*	(1) Projects Committee, Property and Equipment (2) Personnel Committee
Hodas	(1) Professional Services Committee (2) Personnel Committee (3) Selection Committee
Laurenti	(1) Finance, Insurance Management and Operations Committee (Chairman) (2) Administrative Committee (Chairman)
Muehlhan	(1) Finance, Insurance, Management and Operations Committee (2) Professional Services (3) Administrative Committee
Smith	(1) Finance, Insurance, Management and Operations Committee (2) Professional Services Committee (Chairman)
Stanley	(1) Projects, Property and Equipment Committee (2) Audit Committee (3) Administrative Committee (4) Selection Committee (Chairman)
Uliana	(1) Projects, Property and Equipment Committee (Chairman) (2) Audit Committee (3) Selection Committee (4) Personnel Committee**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

TRANSYSTEMS CONSULTING ENGINEERS
Paramus, New Jersey

LEGAL COUNSEL

STRADLEY, RONON, STEVENS & YOUNG
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & FADER
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STEVENS & LEE
Philadelphia, Pennsylvania

WOLFF AND SAMSON
West Orange, New Jersey

AUDITOR

BOWMAN & COMPANY
Voorhees, New Jersey

FINANCIAL ADVISOR

NW FINANCIAL GROUP
Jersey City, New Jersey

COMMUNICATIONS CONSULTANT

BRABENDER COX
Pittsburg, Pennsylvania

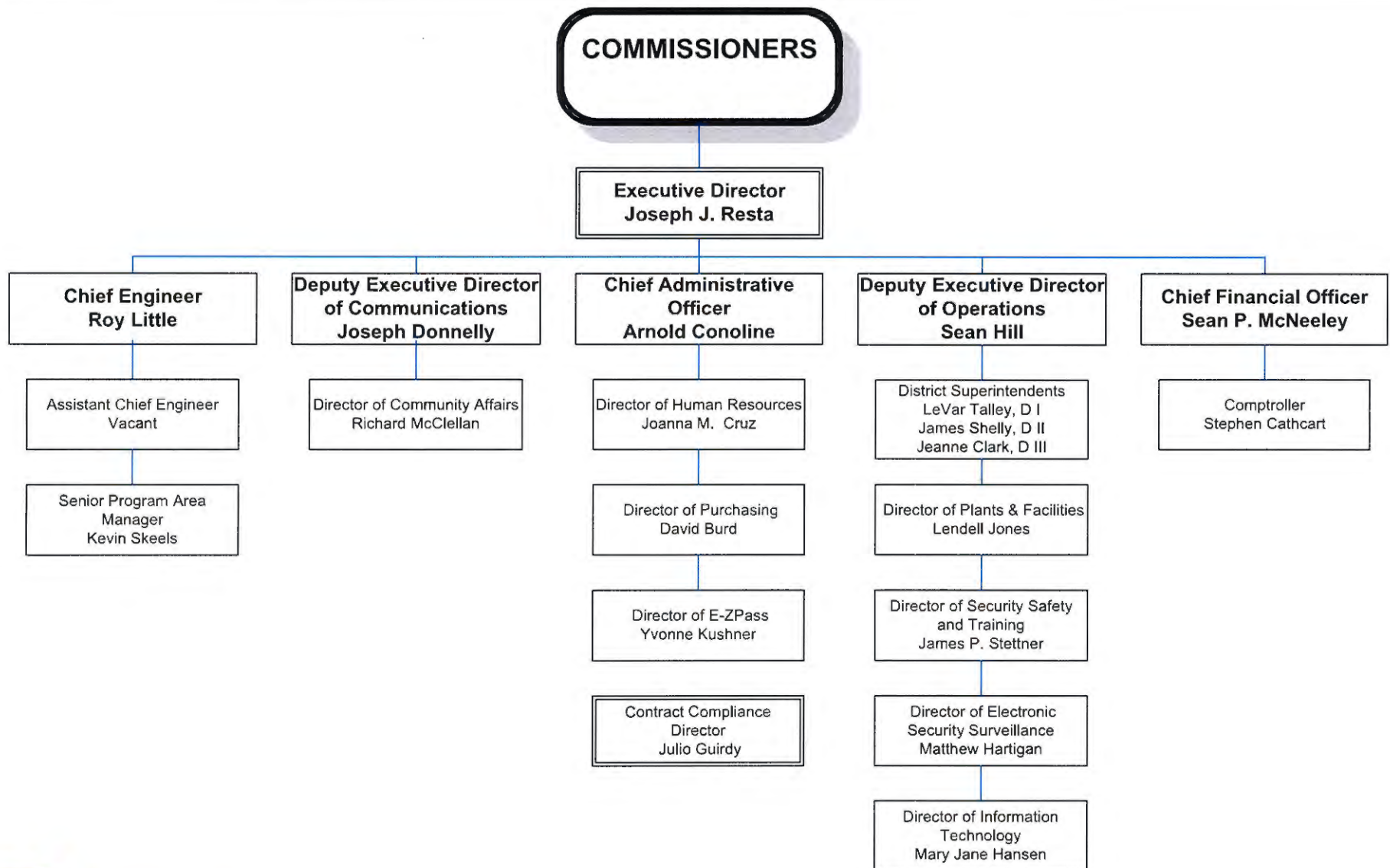
INVESTMENT ADVISOR

PFM BANK
Pennsylvania

Revised 2012

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday January 27, 2014 at 11:10 a.m. pursuant to notice properly forwarded to each member in compliance with the bylaws. David DeGerolamo, Chairman, presided at this Meeting. The Commission met in Executive Session to discuss legal and personnel matters prior to this meeting.

APPEARANCES

COMMISSION MEMBERS:

Hon. David DeGerolamo (New Jersey)
Hon. Daniel Grace (Pennsylvania)
Hon. William Hodas (New Jersey) (Via Conference Call)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Jack Muehlhan (Pennsylvania)
Hon. Edward J. Smith (New Jersey)
Hon. Geoffrey S. Stanley (New Jersey)
Hon. Joseph Uliana (Pennsylvania)

COMMISSION MEMBERS ABSENT:

Hon. Gaetan Alfano (Pennsylvania)

COMMISSION GENERAL COUNSEL:

Jon Bloom, Stradley, Ronon, Stevens & Young Pennsylvania
Douglas Steinhardt, Florio, Perrucci, Steinhardt & Fader, New Jersey

COMMISSION LABOR COUNSEL:

John Casey, Wolff and Samson, New Jersey
John Hofmann, Stevens and Lee, Pennsylvania

GOVERNORS REPRESENTATIVES:

Peter Simon, NJ Assistant Counsel Authorities Unit
Chris Sullivan, PA Deputy General Counsel

REPRESENTING THE COMMISSION'S COMMUNICATIONS CONSULTANTS: BRABENDER COX

Ethan Vickers, Brabender Cox

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COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Assistant Chief Engineer
Stephen Cathcart, Comptroller
Joseph Donnelly, Deputy Executive Director of Communications
Arnold Conoline, Chief Administrative Officer
Sean McNeeley, Chief Financial Officer
Wendy Reading, Administrative Services Director/ Assistant Secretary Treasurer to the Commission

OTHERS:

Gail Pedrick, President Delaware Riverside Conservancy
Matthew Meeker, Assistant Foreman District III

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being three members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF CHAIRMAN

Chairman DeGerolamo welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman DeGerolamo addressed the meeting and invited any comments from the public on items pertaining to today's Agenda.

EXECUTIVE DIRECTOR'S REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

"Mr. Chairman, 2014 is just about four weeks old and already the Commission has faced some noteworthy challenges.

"The most serious of these occurred shortly after 8 a.m. on January 13, when a tractor-trailer barreled into a passenger car that had stopped into the far left lane at our I-78 toll plaza. The truck's momentum carried it and the car through the lane, jackknifing to the right and igniting a fire that eventually destroyed both vehicles. It was a moment of intense urgency and our entire I-

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78 workforce who was at the scene stepped up admirably to address what was an overwhelming situation. Calls were immediately made to local fire and rescue squads while Commission personnel at the scene valiantly attempted to extinguish the flames. Emergency responders were at the scene in minutes. Meanwhile, maintenance crews worked to redirect traffic through the nearby Express E-Z Pass lanes. Eventually, our entire I-78 west segment had to be shut down to traffic, a closure that remained in place for six hours. The ultimate tragedy of this accident is that it claimed the life of a law-abiding motorist – a 65-year-old New Jersey man who was driving to his job when his car was struck by the truck in the toll lane. Because of this fatality, Pennsylvania State Police conducted an exhaustive accident investigation that involved specially trained personnel, a camera-equipped police helicopter, and retrievals of video footage recorded by Commission security cameras. The investigation and subsequent site cleanup activities were not fully completed until shortly before 6:30 p.m.

“The far left lane of our toll plaza sustained considerable damage, including the loss of the toll booth door as it was torn off in the accident. So, when the toll plaza was brought back on line, it was limited to three lanes. Our goal is to reopen the fourth lane later today in an E-ZPass-only capacity. It will take another month or two before we can again provide cash service in that lane. As you may have heard, Pennsylvania authorities arrested the truck driver last week, charging him with homicide by vehicle, involuntary manslaughter, reckless endangerment, and a variety of motor-vehicle infractions. This accident certainly reminded us of the ever-present dangers that cash toll collectors face at our facilities and – for that matter – at highway toll plazas anywhere in this country. In this particular incident, our toll collector was counting change in his toll booth when the wayward tractor trailer crashed through the toll lane. It would have been a different outcome if he had been handing change to his waiting customer at that very moment when the truck came through the lane. We’ll take a look at the configuration of the attenuators and booth in the after-incident report to determine to what extent we can provide further protection to our toll collectors.

“Regarding Winter Storms, as in previous years, winter weather has required our maintenance personnel to go to storm-response mode on multiple occasions. On six separate occasions this month, our maintenance crews have been called into service to plow and salt our roadways and bridges. We remain at the ready to meet any additional tests the remainder of winter may bring in the weeks ahead. One dynamic that has set this winter apart from other recent winter seasons has been sustained periods of extremely cold temperatures. It’s been so cold, in fact, that a new term, courtesy of weather reporters, has entered the discussion – polar vortex. Earlier this month, the temperatures stayed in single digits for so long that a variety of ice jams were reported along various sections of the river. The most noteworthy of these occurred in the area of Trenton, N.J. and Morrisville, PA., where we have three bridges. This ice jam extended from about ½-mile below our Trenton-Morrisville (Route I) Toll Bridge to just above our Calhoun Street Bridge. At one point, the ice jam impeded the river’s flow to such a degree that it caused roadway flooding on both sides of the river. The situation eventually eased once Coast Guard forged a channel through the jam and warmer temperatures spread across the region. Ice jams have occurred along the Delaware River for thousands of years, but our region hasn’t experienced any notable ones in more than a decade.

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"So, there was considerable public alarm about the mounds of ice crammed beneath our river crossings. I want to assure everyone that ice does not pose a direct threat to our bridge structures. Many of our piers and abutments date back over 100 years and some go back even 200 years. They have endured ice jams of greater severity and longer duration on numerous occasions in the past. Our major concern with ice is the potential for flooding that could reach such heights to potentially put our crossings in danger. Cold as it has been, that has yet to be an issue for us this year.

'Before we turn to today's meeting agenda, I want to recognize one of our employees – District III Assistant Foreman Matt Meeker – who recently helped a choking motorist by performing the Heimlich maneuver. I will leave it to the chairman (in the recitation of the resolution) to give the details of this particular incident, which occurred while Mr. Meeker was salting approach roadways at our Milford-Montague Toll Bridge earlier this month. The one commentary I want to make is how Mr. Meeker's actions underscored the importance and value of the extensive safety and CPR training that is provided to our employees. Mr. Meeker deserves credit for putting this training into action during the performance of his job duties. But our Director of Security, Safety and Training James Stettner and his team deserve recognition as well for providing Mr. Meeker with the wherewithal to address this particular unanticipated medical emergency in the field. Next month, we expect to provide another employee proclamation. That one will be for Toll Corporal Mark Shetayh, who suffered smoke inhalation while bravely attempting to extinguish the tractor-trailer fuel fire at I-78 two weeks ago.

Mr. Chairman, that concludes this month's report."

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD DECEMBER 23, 2013

R: 2423-01-14- ADM-01-01-14

Chairman DeGerolamo addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held December 23, 2013.

Commissioner Smith addressed the meeting and stated that page 24 of the December Minutes has been revised to reflect him as commenting.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Muehlhan seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, that the Minutes of the Regular Commission Meeting held on December 23, 2013 be and the same hereby are approved, reflecting the amendment to page 24."

Chairman DeGerolamo then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

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APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF DECEMBER, 2013

R: 2424-01-14- ADM-02-01-14

Chairman DeGerolamo addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Muehlhan seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, that the Operations Report, which reflects Commission activity for the month of December are hereby approved."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

2014 OTHER POST –EMPLOYMENT BENEFITS TRUST CONTRIBUTION

R: 2425-01-14- FIN-01-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Muehlhan seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its regular Meeting assembled this 27th day of January, 2014, authorizes to make an additional contribution of \$4,440,000 to the OPEB Trust from the General Reserve Fund, which contribution shall be made as soon as practicable."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted

RENEWAL OF PROPERTY AND LIABILITY INSURANCE POLICIES

R: 2426-01-14- FIN-02-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Muehlhan moved and Commissioner Uliana seconded the adoption of the following Resolution:

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"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, authorizes the renewal of the following property and liability insurance policies with the carriers recommended by AON at the rates identified in their presentation January 22, 2014 for the term February 1, 2013 to February 1, 2015:

- Bridge Property-Primary
- Bridge Property-Excess (2 Policies)
- Excess Flood
- Property- Building
- Boiler & Machinery
- Contractors Equipment
- General Liability
- Commercial Automobile
- Umbrella (Primary)
- Excess Liability
- Directors and Officers Liability (Primary)
- Director and Officers Liability (Excess)
- Commercial Crime
- Professional Architects and Engineers
- Fiduciary Liability
- Environmental Liability (New)

"FURTHER RESOLVED, that the Commission authorizes the Executive Director to effect the renewal of the aforementioned property and liability insurance policies."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

AT&T CORPORATION LICENSE AGREEMENT FOR LOWER TRENTON TOLL-SUPPORTED BRIDGE

R: 2427-01-14 - FIN-03-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January 2014, via this resolution, that the Commission approves a Utility License Agreement with AT&T Corporation, of Atlanta, GA for their continued crossing of the Lower Trenton Toll Supported Bridge and the adjacent property of the Delaware River

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Joint Toll Bridge Commission. The annual revenue during the initial five (5) year term of this Agreement is \$27,014.00, plus an arrearage of \$157,581.70; and

“RESOLVED, the revenue generated is to be deposited into General Ledger Account 4600, Other Income; and

“RESOLVED, the Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the Commission once AT&T’s payment has been received.”

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

MODIFICATION IN BUSINESS RULES FOR TOLL VIOLATIONS AND COMMUTER DISCOUNT PROGRAM

R: 2428-01-14- ADM-03-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

Commissioner Smith addressed the meeting and said:

“I will be opposing this. I do support the change in the actual structure going down to the 30-day period. I think that makes sense. I am opposed to increasing the penalty fee from \$25 to \$30. I don't think that's necessary. Thank you.”

Commissioner Uliana addressed the meeting and said

“Mr. Chairman, I just want to thank the work of everybody on this Commission to drop the days for the discount down to 16 days in a month. I think that 16 trips a month, I think that would be very helpful, especially the people I represent in district two which is a significant portion of the commuters that commute.”

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Uliana seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January 2014, via this resolution, that the Commission authorizes the Executive Director to modify the Commission’s current business rules for toll violations by replacing the tiered violation fee with a onetime violation fee of \$30; and

“RESOLVED, the Executive Director is hereby authorized to modify the Commission’s current business rules for the E-ZPass Auto Commuter Discount from Twenty (20) or more trips in a Thirty Five (35) day period to Sixteen (16) or more trips within a calendar month.”

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Commissioner Smith addressed the Meeting and requested to be recorded as casting a negative vote.

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was adopted.

DESIGN SERVICES FOR THE TRENTON-MORRISVILLE TOLL AND LOWER TRENTON TOLL SUPPORTED BRIDGES APPROACH ROADWAYS IMPROVEMENTS

R-2429-01-14 - ENG-01-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Uliana moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January 2014, via this resolution, authorizes the Executive Director to negotiate scope and fee with the Consultant whose letter of interest has been deemed qualified through the RFP procurement process and determined to be fair, reasonable and in the best interest of the Commission; and

“RESOLVED, identify the General Reserve Fund as the source of funds required for payment of any invoices; and

“RESOLVED, the Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the Commission.”

Commissioner Smith addressed the meeting and requested to be recorded as casting a negative vote.

Chairman DeGerolamo invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

APPROVAL OF RETIREMENT BENEFITS-RONALD WERNER, BRIDGE OFFICER RIEGELSVILLE TOLL SUPPORTED BRIDGE

R-2430-01-14 - PER-01-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Commissioner Stanley moved and Commissioner Uliana seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January 2014, via this resolution, that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Ronald Werner who is to retire on April 27, 2014.”

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF RETIREMENT BENEFITS-PATRICIA FIOCCO, SECRETARY I- HUMAN RESOURCES

R: 2431-01-14- PER 02-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via this resolution, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Patricia Fiocco who plans to retire on or about April 27, 2014.”

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF RETIREMENT BENEFITS-BEVERLY TREIBLE, TOLL COLLECTOR-DELAWARE WATER GAP TOLL BRIDGE

R: 2432-01-14- PER 03-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Muehlhan moved and Commissioner Hodas seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via this resolution, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Beverly Treible who plans to retire on or about April 12, 2014.”

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Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF MATTHEW PAUL, TOLL COLLECTOR-MILFORD MONTAGUE TOLL BRIDGE, DISTRICT III

R: 2433-01-14- PER-04-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Muchlhan seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via the resolution, that the Commission authorizes the appointment of Matthew Paul to the position of Toll Collector at the Milford-Montague Toll Bridge with starting compensation set at \$36,704 per annum, which is the minimum step in the pay range for the Toll Collector position (\$36,704-\$46,846), pending satisfactory completion of the required personnel processing; and

“RESOLVED, that the Commission authorizes the Executive Director to effect the appointment of Matthew Paul to the Toll Collector position, pending satisfactory completion of the required personnel processing.”

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF SANDRA LEE SIZEMORE-TOLL COLLECTOR-I-78 TOLL BRIDGE, DISTRICT II

R: 2434-01-14- PER-05-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Uliana moved and Commissioner Stanley seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via the resolution, authorizes the appointment of Sandra Lee Sizemore to the position of Toll Collector at the I-78 Toll Bridge with starting compensation set at \$36,704 per annum, which is the minimum step in the pay range for the Toll Collector position (\$36,704-\$46,846), pending satisfactory completion of the required personnel processing; and

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“RESOLVED, that the Commission authorizes the Executive Director to effect the appointment of Sandra Lee Sizemore to the Toll Collector position, pending satisfactory completion of the required personnel processing.”

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF BORIS PUSTIAK- CUSTODIAL WORKER, NEW HOPE-LAMBERTVILLE TOLL BRIDGE

R: 2435-01-14- PER-06-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via the resolution, authorizes the appointment of Boris Pustiak to the position of Custodial Worker at the New Hope Lambertville Toll Bridge with starting compensation set at \$27,386 per annum, which is the minimum step in the pay range for the Custodial Worker position (\$27,386-\$34,960), pending satisfactory completion of the required personnel processing; and

“RESOLVED, that the Commission authorizes the Executive Director to effect the appointment of Boris Pustiak to the Custodial Worker position, pending satisfactory completion of the required personnel processing.”

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF DAVID DEGROAT-TOLL COLLECTOR-DELAWARE WATER GAP TOLL BRIDGE, DISTRICT III

R: 2436-01-14- PER-07-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Muehlhan seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via the resolution, authorizes the appointment of David Degroat to the position of Toll Collector at the Delaware Water Gap Toll Bridge with starting

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compensation set at \$36,704 per annum, which is the minimum step in the pay range for the Toll Collector position (\$36,704-\$46,846), pending satisfactory completion of the required personnel processing; and

“RESOLVED, that the Commission authorizes the Executive Director to effect the appointment of David Degroat to the Toll Collector position, pending satisfactory completion of the required personnel processing.”

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF DANIEL GUGGENBERGER-MAINTENANCE WORKER III-I-78 TOLL BRIDGE, DISTRICT II

R: 2437-01-14- PER-08-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Uliana moved and Commissioner Stanley seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via the resolution, authorizes the appointment of Daniel Guggenberger to the position of Maintenance Worker III at the I-78 Toll Bridge, with starting compensation set at \$31,715 per annum, which is the minimum step in the pay range for the Maintenance Worker III position (\$31,715-\$40,467), pending satisfactory completion of the required personnel processing

“RESOLVED, that the Commission authorizes the Executive Director to effect the appointment of Daniel Guggenberger to the Maintenance Worker III position, pending satisfactory completion of the required personnel processing.”

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF KEVIN SKEELS TO ASSISTANT CHIEF ENGINEER, ENGINEERING

R: 2438-01-14- PER-09-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Laurenti seconded the adoption of the following Resolution:

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“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via the resolution, authorizes the promotion of Kevin Skeels to the position of Assistant Chief Engineer, in the Engineering Department. Mr. Skeels is at the top of the range (\$107,087-\$146,317) for Assistant Chief Engineer at \$146,317, his salary will remain the same, pending satisfactory completion of the required personnel processing

“RESOLVED, that the Commission authorizes the Executive Director to effect the promotion of Kevin Skeels to the Assistant Chief Engineer position, pending satisfactory completion of the required personnel processing.”

Chairman DeGerolamo addressed the meeting and said:

“I would just like to say a brief word in regard to this issue. Kevin Skeels has been with the Commission for a number of years now. This is his second stint with the Commission. He had also applied for and interviewed for the chief engineer's position and we, in my mind, are grateful for having Kevin accept the position of assistant chief engineer because his skill level that he brings to the engineering department is second to none and working alongside Roy and the rest of the gentlemen and women in the engineering department is a huge benefit for us, so I thank you, Kevin, for accepting that position.”

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

CREATE POSITION OF PROGRAM MANAGER-FACILITIES AND APPOINT RANY ZAKHARIA TO THAT POSITION

R: 2439-01-14- PER-10-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Uliana seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via the resolution, authorizes the Executive Director to create a one position classification of Program Manager-Facilities at a salary range of \$107,087-\$133,450 and to promote Rany Zakharia to that position at a starting annual salary of \$116,942 which is Step 3 of the recommended range for the class, pending satisfactory completion of the required personnel processing.”

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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ELMINATE ASSISTANT PROGRAM MANAGER-SYSTEM ENHANCEMENT POSITION-ENGINEERING

R: 2440-01-14- PER-11-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Muehlhan moved and Commissioner Stanley seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via the resolution, authorizes the elimination of the position of Assistant Program Manager-System Enhancement Position.”

“RESOLVED, that the Commission authorizes the Executive Director to effect the elimination of the Assistant Program Manager-System Enhancement position.

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICE STRADLEY RONON, PA LEGAL COUNSEL

R: 2441-01-14- ACCT -01-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Smith moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via this Resolution authorizing payment of invoices #10321783 and #10321782 in the total amount of \$5,753.27 for Professional Services Rendered to Stradley Ronon, PA Legal Counsel.; and

“RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPROVAL FOR PAYMENT OF INVOICE WOLFF & SAMSON, NJ LABOR COUNSEL

R: 2442-01-14- ACCT -02-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Smith moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via this Resolution authorizing payment of invoice #293393, #293391 and #293390 in the total amount due of \$3,720.00 for professional services rendered to Wolff and Samson, New Jersey Labor Counsel;

“RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman DeGerolamo addressed the meeting and requested to be recorded as abstaining from this vote.

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was adopted

APPROVAL FOR PAYMENT OF INVOICE FLORIO, PERRUCCI, STEINHARDT AND FADER, NJ LEGAL COUNSEL

R: 2442-01-14- ACCT -02-01-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Smith moved and Commissioner Uliana seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 27th day of January, 2014, via this Resolution authorizing payment of invoices #89211, #89203, #89210, #90368, #89572, and #89209 in the total amount due of \$22,131.73 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Fader, NJ Legal Counsel.; and

“RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements.”

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Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

NEW BUSINESS-PROCLAMATION OF COMMISSIONERS-MATTHEW MEEKER

At this point in the meeting Chairman DeGerolamo read the following proclamation, to District III Assistant Foreman of Maintenance Matthew Meeker:

Whereas, the Delaware River Joint Toll Bridge Commission is a bi-state transportation agency with a network of 20 river bridges linking the states of New Jersey and Pennsylvania; and

Whereas, the Commission employs roughly 350 full-time employees to operate, maintain and protect its system of transportation facilities and related public services; and

Whereas, this workforce endeavors to provide safe and efficient travel at all times; and

Whereas, District III Assistant Foreman Matthew W. Meeker began employment at the Commission as a maintenance worker on April 25, 2011 and achieved his current supervisory position on October 28, 2013; and

Whereas, Assistant Foreman Meeker was engaged in a winter-storm-response operation on Monday, January 6, 2014, driving a Commission maintenance vehicle to salt the Milford-Montague Toll Bridge's Pennsylvania approach roadway; and

Whereas, Assistant Foreman Meeker had stopped his vehicle at U.S. Route 209 when a motorist pulled up, exited his car, and frantically gestured that he was choking; and

Whereas, Assistant Foreman Meeker disembarked his idling vehicle to promptly perform the Heimlich maneuver on the motorist, dislodging a piece of food that had obstructed the individual's airway; and

Whereas, Assistant Foreman Meeker subsequently radioed for assistance; and

Whereas, the motorist made a swift and full recovery and left the scene after refusing further medical attention and thanking Assistant Foreman Meeker and other Commission personnel – Corporal Ronald Masker and Foreman Stephen Cerra – who had arrived to assist; and

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Whereas, the timely and professional response demonstrated the merits of why the Commission's Department of Security, Safety and Training teaches and certifies maintenance staff in the delivery of CPR and First Aid; and

Whereas, it was clear that Assistant Foreman Meeker's execution of Commission-administered life-saving skills ensured a good outcome in this medical emergency.

Now, Therefore, Be It Resolved by the Delaware River Joint Toll Bridge Commission assembled for a Meeting at New Hope, Pennsylvania this 27th day of January 2014: That this Commission hereby Recognizes

Matthew W. Meeker

Commends his life-saving actions in the performance of his duties; and

Be It Further Resolved: That this Proclamation be included in the Minutes of this Meeting, a copy be placed in Assistant Foreman Meeker's personnel file, and a duly-authenticated ceremonial copy be transmitted to Assistant Foreman Matthew Meeker.

INVITE ANY COMMENTS FROM PUBLIC

Chairman DeGerolamo addressed the meeting and invited any comments from the Public.

Gail Pedrick, President Delaware Riverside Conservancy addressed the meeting and said:

"I would like to thank the Delaware River Joint Toll Bridge Commission for passing the flood resolution requiring that New York keep their three New York City Delaware reservoirs at 90 percent year round. If New York had done this in '04, '05 and '06, we wouldn't have -- we would not have experienced devastating flooding of the Delaware River where nine people lost their lives and thousands of homes and properties were destroyed business, roads, canals, et cetera.

"I have given each member an envelope with a copy of a full-page newspaper ad that we placed in the newspapers from Mount Pocono down to the Trenton Times and Trentonian costing thousands of dollars to the flood victims that we don't mind spending if we can get those reservoirs down. I've also put an extensive letter of thank you to you for passing this letter of resolution. First of all, thank you to Ed

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Smith for working to get these flood resolutions passed in the counties in New Jersey and Pennsylvania. It's so nice to have a government official working with you. Really appreciate it. And I have also placed in that little envelope to the Commissioners a list of very important concerns. I'm just going to read one of them. And it might answer some questions. In 2009, the four states paid approximately a million dollars for a flood analysis model. That was Pennsylvania, New Jersey, Delaware and New York, as well as the federal government. The flood analysis model proved that if pre-storm voids existed flood press would have been lower and my one question is why the scientific knowledge hasn't been acted upon. And I remember when we discussed this; it would have been four feet in New Hope. It would have been lower. It was four feet in my living room on Waterloo Street in New Hope, and it would have been nice not to have to go through all that. I have concerns about the bridges. I know you all do. These are reservoir floods.

"The 1955 flood was a natural flood and how I sort of thought this. I have a Master's, but it's a PE from Rutgers, so it is not a scientific analysis, but I walked across the bridge in New Hope from Lambertville to New Hope in 1955 at 7:00 in the morning for my job at the New Hope Diner. That night I couldn't make it back because of the flooding. Since I had worked all day from 7:00 in the morning to 11:00 that night, I didn't go down and look at the flood waters. But the next morning I, along with a doctor were allowed to cross over the bridge. My neighbor was the bridge cop, so he allowed me to go across. I climbed over trees to get to the other side. It was just one day, and it was a lot of rain. The reservoirs were not involved then. They had just been built. A lot of them hadn't even been filled yet, so the reservoirs had no influence upon the 1955 flood which you know wiped out a lot of bridges.

"Now, these reservoirs, if you've noticed, last two or three days, sometimes they go up and sometimes they go down. These are reservoir floods. So it is vital we do something about it. In June '06, 95 billion gallons poured out of the reservoirs in to the Delaware, the equivalent of emptying Niagara Falls in the Delaware for 37 hours. The reservoirs were all one hundred point ten; one hundred point eleven percent full and spilling before the rains came, and yet our river beds were dry. You could walk out 20 yards from the shore in New Hope. I know I could from my house. If they had let that water out of the reservoirs before the rains came, we would not have had the dry river beds. Instead we flooded with the new rain and billions of water overflowing from the filled reservoirs. Now, they tell us there are these competing interests. That's why we have to have these reservoirs up. Well, if we are talking about the salt level, that's not supposed to get in to the water plan in Philadelphia, but if you keep the water going, it won't get in. The mussels, if you think the mussels like those three floods of '04, '05 and '06, I don't think so. And also the fish, the fish like water in the summer, the trout especially. They don't want to fry in rivers that they haven't let this water out of the reservoirs. So those

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three interests I can't see their argument. The Army Corp of Engineers has inspected hundreds of the earthen dams across the United States. They are very concerned about the safety of the 50 and 60 year old earthen dams. Next year our three New York City Delaware earthen dams will turn 60. The continual unnecessary filling of these earthen dams in the 90s to 100 percent plus day after day throughout the year is continuing weakening these 60 year old dams, putting us all downstream at risk. In 1889, the South Fork Earthen Dam after heavy rains all night, broke killing 2,200 people downstream in Johnstown, Pennsylvania. Johnstown was in the path of this five billion gallon dam. We have more people on the Delaware than in 1889 and many more bridges. If a heavy rain comes with a present snow that we have out there in place now, the reservoirs will all be spilling and weakening these earthen dams. The Never sink holds 35 billion gallons. The Canyonsville 96 billion gallons and the Pack Fund (ph) 140 billion gallons. On January 24th the reservoirs were supposed to be at 90 percent were at 91.4, 93.8 and 97.2. Now, I just have this box contains 10,344 petitions by the -- that we collected up and down the Delaware. We gave them all to the Governors. We gave copies of our ads. We gave them letters from 18 Congressman, Senators, community leaders all the way up and down the Delaware and yet year after year our Pennsylvania Governors voted the one hundred percent full reservoirs from May 1st until July 1st since 2007. The only thing I would like to ask you to find out is why because as far as I know, Pennsylvania does not benefit. I know New Jersey gets about a hundred million dollars a day or something. We don't need the reservoirs that high. Thank you very much. I appreciate it."

Commissioner Smith addressed the meeting

"Chair, first of all, I do want to clarify. We did not pass a resolution here. We are sending a letter in support of the resolutions that were passed elsewhere."

"I just want to say also. Gail has been an inspiration to me because she has been carrying on this fight long before I got involved, and I actually had the opportunity to meet her when I worked in the legislature and her persistence is worthy of note that she has hung on to this and has actually been one of the key figures who lead me to find out where the problem was, and hopefully this letter that we are putting out will help contribute towards making a change to that. Thank you."

Chairman DeGerolamo addressed the meeting and invited any further comments from the Public.

MOMENT OF SILENCE

At this point in the meeting the Commissioners requested a moment of silence for the passing of the son of Wendy Reading.

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SCHEDULING OF THE FEBRUARY 24, 2014 MEETING

Chairman DeGerolamo addressed the Meeting and stated that the Commission's next meeting will be held February 24, 2014.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

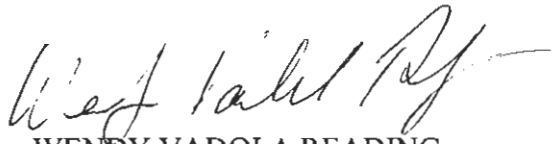
Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

ADJOURNMENT

Chairman DeGerolamo invited a motion for Adjournment.

Commissioner Laurenti then moved that the Meeting be adjourned and Commissioner Uliana seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 11:49 a.m., Monday, January 27, 2014.

Prepared and submitted by:



WENDY VADOLA READING

Assistant Secretary Treasurer to the Commission

Approved by:



JOSEPH J. RESTA
Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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FINANCE

The following pages reflect a report on those items assigned to the Finance, Insurance and Management Committee.

Each item is reported separately and page numbered accordingly hereunder.

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SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at December 31, 2013	1
Accounting	Status of Bond Retirement at December 31, 2013	2
Accounting	Status of Investments at December 31, 2013	3-6
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of December 2013 Compared with Month of December 2012	7-20
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period December 1, 2013 through December 31, 2013	21-33
Accounting	Statement of Revenue and Expenses: Twelve Months Period ending December 31, 2013	34

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**There follows Cash Balances of the Commission at December 31, 2013 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	6,197,742
Payroll Fund	51,543
Insurance Clearing Account	450,000
TOTAL	\$ 6,699,285

CASH DEPOSIT GUARANTEES

Wells Fargo Bank	PA ACT 72	FULL BALANCE
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1/10/2014

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STATUS OF BRIDGE SYSTEM REVENUE BONDS at December 31, 2013

SERIES 2005A				SERIES 2007A			SERIES 2007B			SERIES 2012A			SERIES 2012B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2003		N/A			N/A			N/A									-
7/1/2004		N/A			N/A			N/A									-
7/1/2005	2.35%	\$ 330,000	\$ 330,000		N/A			N/A									-
7/1/2006	2.50%	895,000	895,000		N/A			N/A									-
7/1/2007	2.76%	930,000	930,000		N/A			N/A									-
7/1/2008	2.90%	965,000	965,000	3.53%	\$ 470,000	\$ 470,000	4.23%	\$ 3,350,000	\$ 3,350,000								-
7/1/2009	3.06%	1,005,000	1,005,000	3.53%	1,615,000	1,615,000	4.23%	3,350,000	3,350,000								-
7/1/2010	3.23%	1,045,000	1,045,000	3.53%	1,410,000	1,410,000	4.23%	3,650,000	3,650,000								-
7/1/2011	3.39%	1,095,000	1,095,000	3.54%	1,545,000	1,545,000	4.23%	3,850,000	3,850,000								-
7/1/2012	3.53%	1,150,000	1,150,000	3.56%	1,670,000	1,670,000	4.23%	3,950,000	3,950,000								-
7/1/2013	3.66%	1,210,000	1,210,000	3.58%	1,660,000	1,660,000	4.23%	4,200,000	4,200,000	0.35%	4,435,000	4,435,000	0.60%	3,430,000	3,430,000		-
7/1/2014	3.76%	5,000,000		3.62%	1,450,000		4.23%	4,350,000			N/A		1.01%	3,360,000		3.24%	14,160,000
7/1/2015	3.85%	5,220,000		3.66%	1,920,000		4.23%	4,450,000			N/A		1.30%	3,385,000		3.36%	14,975,000
7/1/2016	3.96%	5,540,000	1,415,000	3.73%	1,760,000		4.23%	4,800,000		0.85%	1,030,000		1.61%	3,440,000		3.27%	15,155,000
7/1/2017	4.02%	5,835,000	1,485,000	3.80%	2,000,000		4.23%	4,950,000		1.09%	1,065,000		1.84%	3,490,000		3.38%	15,855,000
7/1/2018	4.04%	6,155,000	1,565,000	3.83%	2,010,000		4.23%	5,250,000		1.33%	1,100,000		2.18%	3,560,000		3.50%	16,510,000
7/1/2019	4.09%	6,480,000	1,645,000	3.96%	2,135,000		4.23%	5,450,000		1.61%	1,145,000			N/A		3.92%	15,565,000
7/1/2020	4.13%	6,840,000	1,735,000	4.03%	2,275,000		4.23%	5,650,000		1.90%	1,195,000			N/A		3.97%	14,225,000
7/1/2021	4.14%	1,825,000	1,825,000	4.08%	2,260,000		4.23%	5,950,000		2.14%	6,825,000			N/A		3.26%	15,035,000
7/1/2022	4.19%	1,920,000	1,920,000	4.12%	2,400,000		4.23%	6,250,000		2.33%	4,000,000			N/A		3.61%	12,650,000
7/1/2023	4.23%	2,020,000	2,020,000	4.17%	2,490,000		4.23%	6,550,000		2.53%	3,165,000			N/A		2.33%	3,165,000
7/1/2024	4.23%	2,020,000	2,020,000	4.17%	2,490,000		4.23%	6,550,000		2.50%	7,445,000			N/A		3.44%	16,485,000
7/1/2024	4.35%	2,125,000	2,125,000	4.21%	2,640,000		4.23%	6,800,000		2.60%	7,815,000			N/A		3.49%	17,255,000
7/1/2025	4.35%	2,235,000	2,235,000	4.25%	2,710,000		4.23%	7,150,000		2.67%	8,205,000			N/A		3.52%	18,065,000
7/1/2026	4.67%	2,345,000	2,345,000	4.27%	2,855,000		4.23%	7,450,000		2.73%	5,000,000			N/A		3.75%	15,305,000
7/1/2026										3.01%	3,620,000			N/A		3.01%	3,620,000
7/1/2027	4.67%	2,450,000	2,450,000	4.30%	2,925,000		4.23%	7,800,000		3.06%	7,015,000	1,210,000		N/A		3.83%	16,530,000
7/1/2027										3.12%	2,000,000			N/A		3.12%	2,000,000
7/1/2028	4.67%	2,560,000	2,560,000	4.35%	3,050,000		4.23%	8,200,000		3.17%	9,355,000			N/A		3.77%	20,605,000
7/1/2029	4.67%	2,675,000	2,675,000	4.35%	3,200,000		4.23%	8,550,000		5.21%	1,345,000			N/A		4.15%	15,095,000
7/1/2030	4.67%	2,795,000	2,795,000	4.35%	3,375,000		4.23%	8,900,000		3.27%	1,385,000			N/A		4.16%	13,660,000
7/1/2031		N/A		4.35%	3,475,000		4.23%	9,350,000			N/A			N/A		4.26%	12,825,000
7/1/2032		N/A		4.39%	3,595,000	3,595,000	4.23%	9,800,000			N/A			N/A		4.23%	9,800,000
7/1/2033		N/A		4.39%	14,000,000	14,000,000		N/A			N/A			N/A			-
7/1/2034		N/A		4.39%	14,700,000	14,310,000		N/A			N/A			N/A		4.39%	590,000
7/1/2035		N/A		4.39%	15,435,000			N/A			N/A			N/A		4.59%	15,435,000
7/1/2036		N/A		4.60%	16,205,000			N/A			N/A			N/A		4.60%	16,205,000
7/1/2037		N/A		4.60%	16,935,000			N/A			N/A			N/A		4.60%	16,935,000
		\$ 72,645,000	\$ 39,420,000	\$ 134,170,000		\$ 40,275,000	\$ 150,090,000		\$ 22,350,000	\$ 77,145,000		\$ 5,645,000	\$ 20,665,000		\$ 3,430,000	\$ 343,505,000	

Footnote:

2012 Series Bonds Refunded remaining balance of 2003A Series and \$50,795,000 of the 2005A Series Bonds.



Delaware River
Joint Toll Bridge
Commission

DRJTBC

Delaware River Joint TBC
Purchases Report
Sorted by Fund - Fund
December 1, 2013 - December 31, 2013

CUSIP	Investment #	Fund	Sec. Type Issuer	Original Par Value	Purchase Date Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund											
06538CFW6	10310	01GRF	ACP BTMUFJ	6,000,000.00	12/31/2013 08/30 - At Maturity	5,992,458.33		0.250	06/30/2014	0.250	5,992,500.00
3130A0GK0	10305	01GRF	MC1 FHLB	10,000,000.00	12/31/2013 06/30 - 12/30	9,993,500.00		0.375	12/30/2016	0.408	9,993,509.03
313383V81	10306	01GRF	FAC FHLB	9,980,000.00	12/31/2013 02/28 - 08/28	9,992,075.80	12,786.87	0.375	08/28/2015	0.302	9,992,075.80
912828NP1	10308	01GRF	TRC FHLB	3,880,000.00	12/31/2013 01/31 - 07/31	3,971,240.63	28,230.16	1.750	07/31/2015	0.262	3,971,082.50
912828QP8	10309	01GRF	TRC FHLB	4,850,000.00	12/31/2013 05/31 - 11/30	4,991,332.03	7,228.37	1.750	05/31/2016	0.534	4,991,171.79
46640QFW6	10307	01GRF	ACP JPMCP	8,000,000.00	12/31/2013 06/30 - At Maturity	7,988,737.78		0.280	06/30/2014	0.280	7,988,800.00
Subtotal				42,710,000.00		42,929,344.57	48,245.40				42,929,139.12
Construction Fund 2007											
06538CDW8	10304	06CF07	ACP BTMUFJ	2,000,000.00	12/31/2013 04/30 - At Maturity	1,998,533.33		0.220	04/30/2014	0.220	1,998,545.55
Subtotal				2,000,000.00		1,998,533.33	0.00				1,998,545.55
Total Purchases				44,710,000.00		44,927,877.90	48,245.40				44,927,684.67

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Delaware River
Joint Toll Bridge
Commission

Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
December 31, 2013

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	6,347,728.37	0.006		100.000	12/31/2013	6,347,728.37	6,347,728.37	6,347,728.37
Subtotal					6,347,728.37	0.006				6,347,728.37	6,347,728.37	6,347,728.37
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	20,824,451.53	0.006		100.000	12/31/2013	20,824,451.53	20,824,451.53	20,824,451.53
PAINVEST	10050	01GRF	PA Invest	Amort	5,075,470.19	0.050		100.000	12/31/2013	5,075,470.19	5,075,470.19	5,075,470.19
31398AVZ2	10198	01GRF	Federal National Mtg Assn	Fair	3,310,000.00	0.531	03/13/2014	100.521	12/31/2013	3,327,245.10	3,324,574.73	3,327,245.10
31398AXJ6	10208	01GRF	Federal National Mtg Assn	Fair	3,810,000.00	0.549	05/15/2014	100.885	12/31/2013	3,843,718.50	3,837,445.93	3,843,718.50
912828QS2	10245	01GRF	U.S. Treasury	Fair	4,955,000.00	0.284	05/15/2014	100.287	12/31/2013	4,969,716.35	4,865,388.99	4,969,716.35
06539CFW6	10310	01GRF	BANK TOKYO MITSUBISHI	Fair	6,000,000.00	0.250	06/30/2014	99.874	12/31/2013	5,992,458.33	5,992,500.00	5,992,458.33
46640QFW6	10307	01GRF	JP Morgan chase & Co CP	Fair	8,000,000.00	0.280	06/30/2014	99.859	12/31/2013	7,888,737.78	7,888,800.00	7,888,737.78
912828TA8	10270	01GRF	U.S. Treasury	Fair	7,280,000.00	0.215	06/30/2014	100.084	12/31/2013	7,286,115.20	7,281,228.50	7,286,115.20
3135G0BY8	10218	01GRF	Federal National Mtg Assn	Fair	4,500,000.00	0.391	08/28/2014	100.487	12/31/2013	4,521,515.00	4,514,227.66	4,521,915.00
912828DC1	10296	01GRF	U.S. Treasury	Fair	5,000,000.00	0.190	11/15/2014	103.545	12/31/2013	5,177,250.00	5,176,274.94	5,177,250.00
31398AZV7	10190	01GRF	Federal National Mtg Assn	Fair	1,780,000.00	0.760	11/20/2014	102.210	12/31/2013	1,819,338.00	1,809,002.81	1,819,338.00
31398AZV7	10199	01GRF	Federal National Mtg Assn	Fair	2,800,000.00	0.667	11/20/2014	102.210	12/31/2013	2,861,880.00	2,847,980.99	2,861,880.00
912828RV4	10261	01GRF	U.S. Treasury	Fair	3,500,000.00	0.258	12/15/2014	100.090	12/31/2013	3,503,150.00	3,489,742.82	3,503,150.00
3135G0FY4	10219	01GRF	Federal National Mtg Assn	Fair	4,500,000.00	0.432	12/19/2014	100.563	12/31/2013	4,525,335.00	4,513,730.76	4,525,335.00
3135G0FY4	10268	01GRF	Federal National Mtg Assn	Fair	10,000,000.00	0.287	12/19/2014	100.563	12/31/2013	10,056,300.00	10,044,600.60	10,056,300.00
912828ME7	10298	01GRF	U.S. Treasury	Fair	5,000,000.00	0.211	12/31/2014	102.440	12/31/2013	5,122,000.00	5,119,872.36	5,122,000.00
31359MA45	10220	01GRF	Federal National Mtg Assn	Fair	3,485,000.00	0.495	04/15/2015	106.084	12/31/2013	3,697,375.90	3,685,456.96	3,697,375.90
912828NL0	10221	01GRF	U.S. Treasury	Fair	6,000,000.00	0.508	08/30/2015	102.440	12/31/2013	6,145,400.00	6,121,320.48	6,145,400.00
912828NP1	10308	01GRF	Federal Home Loan Bank	Fair	3,880,000.00	0.261	07/31/2015	102.344	12/31/2013	3,970,947.20	3,971,082.50	3,970,947.20
31338V81	10297	01GRF	Federal Home Loan Bank	Fair	7,500,000.00	0.401	08/28/2015	100.103	12/31/2013	7,507,725.00	7,496,674.21	7,507,725.00
31338V81	10306	01GRF	Federal Home Loan Bank	Fair	9,990,000.00	0.301	08/28/2015	100.103	12/31/2013	9,990,279.40	9,992,075.80	9,990,279.40
912828PE4	10289	01GRF	U.S. Treasury	Fair	5,000,000.00	0.419	10/31/2015	101.670	12/31/2013	5,083,500.00	5,075,577.40	5,083,500.00
313380LS6	10271	01GRF	Federal Home Loan Bank	Fair	10,000,000.00	0.438	11/20/2015	100.173	12/31/2013	10,017,300.00	10,011,601.01	10,017,300.00
3130ADGK0	10305	01GRF	Federal Home Loan Bank	Fair	10,000,000.00	0.407	12/30/2015	99.882	12/31/2013	9,988,200.00	9,993,509.03	9,988,200.00
912828KT6	10295	01GRF	U.S. Treasury	Fair	5,000,000.00	0.559	03/31/2016	104.329	12/31/2013	5,216,450.00	5,202,263.47	5,216,450.00
912828QP8	10309	01GRF	Federal Home Loan Bank	Fair	4,850,000.00	0.533	05/31/2016	102.910	12/31/2013	4,991,135.00	4,991,171.79	4,991,135.00
Subtotal					162,023,921.72	0.318				163,504,393.48	163,356,035.46	163,504,393.48

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Delaware River Joint TBC
Investment Classification
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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	188,823.71	0.006		100.000	12/31/2013	188,823.71	188,823.71	188,823.71
3135G0FY4	10289	01OF	Federal National Mtg Assn	Fair	1,875,000.00	0.264	12/19/2014	100.563	12/31/2013	1,885,556.25	1,889,783.20	1,895,558.25
313381H24	10274	01OF	Federal Home Loan Bank	Fair	1,975,000.00	0.300	01/15/2015	100.106	12/31/2013	1,977,063.50	1,973,971.06	1,977,093.50
Subtotal					4,038,823.71	0.269				4,051,473.46	4,046,577.97	4,051,473.46
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	102,117.64	0.006		100.000	12/31/2013	102,117.64	102,117.64	102,117.64
3135G0FY4	10291	01RMF	Federal National Mtg Assn	Fair	935,000.00	0.264	12/19/2014	100.563	12/31/2013	940,264.05	939,379.89	940,264.05
313381H24	10275	01RMF	Federal Home Loan Bank	Fair	1,085,000.00	0.300	01/15/2015	100.106	12/31/2013	1,085,150.10	1,084,434.73	1,085,150.10
Subtotal					2,122,117.64	0.270				2,128,531.79	2,125,932.26	2,128,531.79
Construction Fund 2005A												
38145C752	10112	05CF06	Goldman Sachs Ila Fed Port	Amort	340,774.31	0.006		100.000	12/31/2013	340,774.31	340,774.31	340,774.31
Subtotal					340,774.31	0.006				340,774.31	340,774.31	340,774.31
Debt Service Reserve 2005A												
38145C752	10110	05DSRF06	Goldman Sachs Ila Fed Port	Amort	51,854.57	0.006		100.000	12/31/2013	51,854.57	51,854.57	51,854.57
3135G0FY4	10211	05DSRF06	Federal National Mtg Assn	Fair	1,445,000.00	0.574	12/19/2014	100.563	12/31/2013	1,453,136.35	1,447,420.46	1,453,136.35
3135G0S80	10292	05DSRF06	Federal National Mtg Assn	Fair	1,490,000.00	0.478	12/21/2015	99.896	12/31/2013	1,488,450.40	1,486,968.13	1,488,450.40
Subtotal					2,986,854.57	0.517				2,993,440.32	2,986,244.16	2,993,440.32
Construction Fund 2007												
38145C752	10114	06CF07	Goldman Sachs Ila Fed Port	Amort	604,896.40	0.006		100.000	12/31/2013	604,896.40	604,896.40	604,896.40
8933HAM6	10302	06CF07	TOYOTA Motor Credit CP	Fair	2,000,000.00	0.210	01/21/2014	99.911	12/31/2013	1,998,226.67	1,999,766.67	1,998,226.67
89233HB52	10279	06CF07	TOYOTA Motor Credit CP	Fair	2,000,000.00	0.233	02/05/2014	99.846	12/31/2013	1,996,933.33	1,999,552.78	1,996,933.33
38959JCL5	10303	06CF07	General Elec Cap Corp	Fair	4,000,000.00	0.204	03/20/2014	99.883	12/31/2013	3,995,333.33	3,998,268.67	3,995,333.33
06538CDW8	10304	06CF07	BANK TOKYO MITSUBISHI	Fair	2,000,000.00	0.220	04/30/2014	99.926	12/31/2013	1,998,533.33	1,998,546.55	1,998,533.33
912828SW1	10282	06CF07	U.S. Treasury	Fair	3,000,000.00	0.149	05/31/2014	100.065	12/31/2013	3,001,950.00	3,001,237.90	3,001,950.00
912828KY5	10263	06CF07	U.S. Treasury	Fair	2,500,000.00	0.164	05/30/2014	101.248	12/31/2013	2,531,200.00	2,530,316.56	2,531,200.00
912828TF7	10277	06CF07	U.S. Treasury	Fair	1,500,000.00	0.172	07/31/2014	100.018	12/31/2013	1,500,270.00	1,499,583.92	1,500,270.00
912828LK4	10284	06CF07	U.S. Treasury	Fair	2,000,000.00	0.183	08/31/2014	101.483	12/31/2013	2,029,660.00	2,028,972.87	2,029,660.00
912828TC3	10276	06CF07	U.S. Treasury	Fair	2,000,000.00	0.196	09/30/2014	100.088	12/31/2013	2,001,760.00	2,000,801.88	2,001,760.00
3135G0DW0	10285	06CF07	Federal National Mtg Assn	Fair	2,000,000.00	0.231	10/30/2014	100.389	12/31/2013	2,007,780.00	2,006,530.16	2,007,780.00
Subtotal					23,604,896.40	0.189				23,665,543.06	23,668,471.16	23,665,543.06

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Delaware River Joint TBC
Investment Classification
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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Clearing Fund 2012A												
38145C752	10294	06CLEAR12	Goldman Sachs Ila Fed Port	Amort	156,062.79	0.006		100.000	12/31/2013	156,062.79	156,062.79	156,062.79
Subtotal					156,062.79	0.006				156,062.79	156,062.79	156,062.79
Debt Service Reserve Fund 12A												
38145C752	10260	06DSRF12A	Goldman Sachs Ila Fed Port	Amort	17,842.59	0.006		100.000	12/31/2013	17,842.59	17,842.59	17,842.59
3135G0NV1	10264	06DSRF12A	Federal National Mtg Assn	Fair	2,845,000.00	0.368	09/28/2015	100.220	12/31/2013	2,851,259.00	2,851,486.60	2,851,259.00
Subtotal					2,862,842.59	0.385				2,869,101.59	2,869,329.19	2,869,101.59
Debt Service Reserve Fund 07A												
38145C752	10111	06DSRF7A	Goldman Sachs Ila Fed Port	Amort	312,584.07	0.006		100.000	12/31/2013	312,584.07	312,584.07	312,584.07
3135G0FY4	10212	06DSRF7A	Federal National Mtg Assn	Fair	5,780,000.00	0.574	12/19/2014	100.563	12/31/2013	5,812,541.40	5,789,681.86	5,812,541.40
3135G0SBO	10293	06DSRF7A	Federal National Mtg Assn	Fair	5,780,000.00	0.478	12/21/2015	99.896	12/31/2013	5,773,988.80	5,769,242.68	5,773,988.80
Subtotal					11,872,584.07	0.513				11,899,114.27	11,870,508.61	11,899,114.27
Total					218,362,606.17	0.307				217,957,163.44	217,767,664.23	217,957,163.44

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 27, 2014
TOLL TRAFFIC AND REVENUE STATISTICS (December, 2013)

Summary: The Commission experienced an increase in total toll revenue for December 2013 in comparison to December 2012. Total toll traffic also reflected a slight increase for the month as the result of an increase in truck traffic.

Analysis of December 2013 / December 2012 toll revenue data comparison:

- An overall toll revenue increase of 2.66 percent was recorded at the Commission's seven toll bridges for the month.
- Commercial-vehicle toll revenue reflected a 4.21 percent increase.
- Passenger-vehicle toll revenue generated a 1.20 percent decrease.

Analysis of December 2013 / December 2012 traffic data comparison:

- Total toll traffic increased by 247 vehicles, or 0.01 percent for the month.
- Commercial-vehicle traffic increased by 15,272 vehicles, or 3.99 percent.
- Passenger-vehicle toll traffic decreased by 15,025 vehicles, or 0.57 percent.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for December 2013 decreased by 74,134 vehicles, or 2.96 percent as compared to December 2012.

Traffic analysis for 2013 YTD:

- Average daily toll traffic for the Commission's seven toll bridges for December 2013 was 97,108 total vehicles as compared to 97,100 total vehicles in December 2012. Total YTD toll traffic for 2013 was flat with a 0.00% change when compared to 2012.
- Recorded westbound traffic on the 11 toll supported bridges reflects a 0.30% decrease for 2013 as compared to 2012.

Note: Since 2012 was a leap-year, year-to-date totals represent traffic activity for 366 days as compared to 365 days for calendar year 2013.

District 1

Total toll traffic at Trenton-Morrisville (TM) for December 2013 reflected a 0.86 percent decrease as the result of combined decreases of 4,162 cars and 1,331 trucks as compared to December 2012. At New Hope-Lambertville (NHL), the decrease of 231 cars and the increase of 229 trucks combined to generate a 0.00% change in total toll traffic for December 2013 as compared to December 2012.

District II

The I-78 Toll Bridge experienced an increase of 3.77 percent in total toll traffic for the month of December 2013 when compared to December 2012 as the result of increases of 15,613 cars and 17,489 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, decreases of 33,209 passenger vehicles and 2,375 trucks combined to generate an 8.09 percent decrease in total toll traffic for December 2013. *[It should be noted that the Toll Bridge Rehabilitation Project at the Easton-Phillipsburg Toll Bridge resulted in lane closures in both directions thru December 13th].*

District III

Portland-Columbia (PC) experienced a 6.31 percent decrease in total toll traffic as the result of decreases of 6,003 automobiles and of 393 trucks compared to December 2012. At the Delaware Water Gap (DWG) Toll Bridge, total toll traffic for the month reflected an increase of 2.12% as the result of increases of 13,468 passenger vehicles and 1,467 trucks as compared to December 2012. At Milford-Montague (MM), the decrease of 501 passenger vehicles combined with the increase of 186 trucks to produce an over-all 0.35 percent decrease in total toll traffic for the month of December 2013.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of December, 2013 and December, 2012, and the year-to-date periods ending December 31, 2013 and December 31, 2012.

		<i>E-ZPass</i> PENETRATION RATES					
		DEC. 2013	DEC. 2012	Change in Monthly Percentage	YTD 2013	YTD 2012	Change in YTD Percentage
All Toll Bridges	Cars	62.05	61.35	0.70	62.00	61.27	0.73
	Trucks	82.25	79.90	2.35	81.18	79.33	1.85
	Total	64.72	62.99	1.73	64.60	62.79	1.81
Trenton - Morrisville	Cars	60.39	59.37	1.02	60.22	58.75	1.47
	Trucks	88.20	87.91	0.29	87.98	86.92	1.06
	Total	62.24	61.32	0.92	62.12	60.56	1.56
New Hope - Lambertville	Cars	74.87	73.56	1.31	74.46	72.63	1.83
	Trucks	83.27	79.57	3.70	79.83	78.42	1.41
	Total	75.33	73.88	1.45	74.79	72.98	1.81
I-78	Cars	62.38	60.20	2.18	62.58	60.37	2.21
	Trucks	82.07	79.84	2.23	81.29	79.61	1.68
	Total	67.01	64.60	2.41	67.06	64.77	2.29
Easton - Phillipsburg	Cars	64.72	63.70	1.02	65.00	63.62	1.38
	Trucks	81.14	78.23	2.91	80.09	77.67	2.42
	Total	65.66	64.54	1.12	66.00	64.51	1.49
Portland - Columbia	Cars	58.27	56.28	1.99	56.88	55.43	1.45
	Trucks	79.93	81.98	-2.05	77.70	80.69	-2.99
	Total	59.44	57.69	1.75	58.16	57.03	1.13
Delaware Water Gap	Cars	59.81	57.87	1.94	59.82	58.11	1.71
	Trucks	80.52	76.98	3.54	78.91	76.40	2.51
	Total	62.77	60.62	2.15	62.59	60.73	1.86
Milford - Montague	Cars	56.75	56.67	0.08	57.43	56.98	0.45
	Trucks	78.77	75.55	3.22	74.31	72.36	1.95
	Total	57.37	57.16	0.21	57.90	57.39	0.51

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER, 2013

JANUARY 1, 2012 DECEMBER 31, 2012 366 DAYS		JANUARY 1, 2013 DECEMBER 31, 2013 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2013 31 DAYS		MONTH OF DECEMBER 2012 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
32,923,641	\$ 33,107,931.25	32,720,937	\$ 32,908,865.75	Passenger	2,612,215	\$ 2,821,083.75	2,627,241	\$ 2,637,857.75
-	(1,072,846.70)	-	(1,044,831.66)	• Discounts *	-	(90,991.97)	-	(77,058.23)
32,923,641	\$ 32,035,084.55	32,720,937	\$ 31,864,034.09	TOTAL PASSENGER	2,612,215	\$ 2,530,091.78	2,627,241	\$ 2,560,799.52
815,700	5,269,775.35	847,367	5,465,800.95	2-Axle Trucks	67,542	435,247.15	55,873	423,749.30
358,036	4,215,561.75	379,956	4,503,663.60	3-Axle Trucks	29,219	351,400.80	28,267	334,345.20
310,511	4,842,692.80	357,022	5,577,972.80	4-Axle Trucks	25,250	393,857.80	25,045	390,876.00
3,327,250	65,269,869.50	3,413,814	66,937,205.00	5-Axle Trucks	267,946	5,251,769.00	255,680	5,015,374.00
69,838	2,088,404.00	102,684	2,397,362.40	6-Axle Trucks	7,411	172,444.80	7,679	176,522.40
7,370	219,080.00	10,364	288,952.00	7-Axle Trucks	758	21,012.40	811	16,950.80
21	943.50	27	1,459.50	Permits	2	108.00	1	-
4,908,324	\$ 81,906,336.50	5,111,534	\$ 85,172,416.25	TOTAL TRUCKS	398,128	\$ 6,625,836.75	382,856	\$ 6,357,517.70
37,831,965	\$ 113,941,421.45	37,832,471	\$ 117,086,450.34	TOTAL TOLL VEHICLES	3,010,344	\$ 9,156,928.53	3,010,097	\$ 8,918,717.22
103,366	\$ 311,315.36	103,651	\$ 320,647.81	DAILY AVERAGE	97,108	\$ 295,352.53	97,100	\$ 287,700.56
Rate Change					Rate Change			
Traffic (toll)	0.00%				Traffic (toll)	0.01%		
Autos	-0.62%				Autos	-0.57%		
Trucks	4.14%				Trucks	3.99%		
Revenue	2.72%				Revenue	2.66%		
Autos	-0.53%				Autos	-1.20%		
Trucks	3.99%				Trucks	4.21%		

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

NOTE: It is noted that since 2012 was a leap year, the year-to-date totals for 2012 reflect activity for 366 days as compared to 365 days for 2013.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
TRENTON - MORRISVILLE TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER, 2013

JANUARY 1, 2012 DECEMBER 31, 2012 366 DAYS		JANUARY 1, 2013 DECEMBER 31, 2013 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2013 31 DAYS		MONTH OF DECEMBER 2012 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
7,423,733	\$ 7,444,253.75 (227,286.15)	7,470,065	\$ 7,491,319.75 (204,743.77)	Passenger Discounts *	592,276	\$ 593,351.00 (17,750.92)	595,438	\$ 597,757.00 (16,397.98)
7,423,733	\$ 7,216,967.60	7,470,065	\$ 7,286,575.98	TOTAL PASSENGER	592,276	\$ 575,600.08	595,438	\$ 581,359.02
202,073	1,305,442.45	212,151	1,370,863.00	2-Axle Trucks	16,553	105,896.40	15,160	104,461.50
64,620	770,745.75	80,413	957,394.80	3-Axle Trucks	5,300	75,081.60	5,981	71,132.40
59,455	936,048.00	70,723	1,113,652.80	4-Axle Trucks	5,180	81,551.60	6,200	97,905.60
152,376	3,584,528.00	185,706	3,641,704.00	5-Axle Trucks	14,164	277,514.00	14,971	293,716.00
1,958	46,104.00	1,847	43,284.00	6-Axle Trucks	149	3,472.80	392	9,228.00
35	886.40	47	1,357.20	7-Axle Trucks	4	120.00	7	200.00
				Permits				
510,517	\$ 6,644,254.80	530,897	\$ 7,128,255.80	TOTAL TRUCKS	42,350	\$ 544,646.40	43,691	\$ 576,643.50
7,934,250	\$ 13,861,222.20	8,020,962	\$ 14,414,831.75	TOTAL TOLL VEHICLES	634,636	\$ 1,120,246.48	640,129	\$ 1,158,002.52
21,678	\$ 37,872.19	21,975	\$ 39,492.69	DAILY AVERAGE	20,472	\$ 36,136.98	20,649	\$ 37,354.92
Rate Change					Rate Change			
Traffic (toll)					Traffic (toll)			
Autos					Autos			
Trucks					Trucks			
Revenue					Revenue			
Autos					Autos			
Trucks					Trucks			

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
NEW HOPE - LAMBERTVILLE TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER, 2013

JANUARY 1, 2012 DECEMBER 31, 2012 366 DAYS		JANUARY 1, 2013 DECEMBER 31, 2013 366 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2013 31 DAYS		MONTH OF DECEMBER 2012 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,772,789	\$ 1,783,222.00	1,814,421	\$ 1,825,675.25	Passenger	148,889	\$ 149,420.00	149,120	\$ 149,760.00
	(77,459.20)		(89,032.25)	Discounts *		(5,528.21)		(5,768.62)
1,772,789	\$ 1,705,762.80	1,814,421	\$ 1,756,643.00	TOTAL PASSENGER	148,889	\$ 143,891.79	149,120	\$ 143,990.38
56,313	364,376.95	61,816	399,968.40	2-Axle Trucks	4,278	27,654.25	4,093	26,477.10
18,497	220,405.20	18,863	224,850.00	3-Axle Trucks	1,230	14,641.20	1,326	15,800.40
8,279	128,947.20	8,328	129,472.00	4-Axle Trucks	602	9,288.00	673	10,436.80
28,552	561,898.00	29,138	572,648.00	5-Axle Trucks	2,343	45,916.00	2,134	41,946.00
549	13,078.40	562	13,392.00	6-Axle Trucks	55	1,308.00	53	1,259.60
47	1,362.40	50	1,422.00	7-Axle Trucks	4	120.00	4	109.20
		-		Permits	-			
112,237	\$ 1,290,070.15	118,757	\$ 1,341,752.40	TOTAL TRUCKS	8,512	\$ 96,927.45	8,283	\$ 96,039.10
1,885,026	\$ 2,995,632.95	1,933,178	\$ 3,098,395.40	TOTAL TOLL VEHICLES	157,401	\$ 242,819.24	157,403	\$ 240,029.48
5,150	\$ 8,185.34	5,296	\$ 8,488.75	DAILY	5,077	\$ 7,832.88	5,078	\$ 7,742.89
Rate Change					Rate Change			
Traffic (toll)					Traffic (toll)			
Autos					Autos			
Trucks					Trucks			
Revenue					Revenue			
Autos					Autos			
Trucks					Trucks			

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

178 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER, 2013

JANUARY 1, 2012 DECEMBER 31, 2012 365 DAYS		JANUARY 1, 2013 DECEMBER 31, 2013 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2013 31 DAYS		MONTH OF DECEMBER 2012 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
8,516,402	\$ 8,582,243.00 (258,701.34)	8,428,174	\$ 8,485,407.50 (297,834.25)	Passenger Discounts *	696,480	\$ 700,064.00 (26,866.94)	680,847	\$ 685,154.75 (18,560.95)
8,516,402	\$ 8,323,541.66	8,428,174	\$ 8,197,573.25	TOTAL PASSENGER	696,480	\$ 673,195.06	680,847	\$ 666,593.79
237,075	1,525,653.05	249,998	1,609,742.15	2-Axle Trucks	21,720	139,805.90	18,451	118,818.70
124,013	1,462,774.80	138,341	1,636,600.80	3-Axle Trucks	11,272	135,666.00	10,331	121,680.00
136,607	2,115,276.80	155,674	2,433,347.20	4-Axle Trucks	11,766	182,883.20	10,308	159,806.40
1,968,650	38,587,043.00	2,034,255	39,865,496.00	5-Axle Trucks	163,580	3,204,682.00	152,300	2,965,518.00
57,156	1,324,404.00	65,915	1,555,087.20	6-Axle Trucks	4,999	115,092.80	4,520	107,325.60
6,161	170,343.20	8,278	228,680.00	7-Axle Trucks	603	16,550.00	462	12,709.20
6	300.80	4	171.24	Permits	1	60.00		
2,529,668	\$ 45,187,795.65	2,654,466	\$ 47,329,124.59	TOTAL TRUCKS	213,961	\$ 3,798,739.90	196,472	\$ 3,505,657.90
11,046,070	\$ 53,511,337.31	11,062,640	\$ 55,525,697.84	TOTAL TOLL VEHICLES	910,421	\$ 4,471,934.96	877,319	\$ 4,172,451.69
30,181	\$ 146,205.84	30,393	\$ 152,127.94	DAILY AVERAGE	29,368	\$ 144,255.97	28,301	\$ 134,595.22
Rate Change				Rate Change				
Traffic (toll)		0.33%		Traffic (toll)		3.77%		
Autos		-1.04%		Autos		2.23%		
Trucks		4.93%		Trucks		8.90%		
Revenue		3.77%		Revenue		7.18%		
Autos		-1.51%		Autos		0.99%		
Trucks		4.74%		Trucks		8.35%		

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
EASTON - PHILLIPSBURG TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER, 2013

JANUARY 1, 2012 DECEMBER 31, 2012 366 DAYS		JANUARY 1, 2013 DECEMBER 31, 2013 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2013 31 DAYS		MONTH OF DECEMBER 2012 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
5,008,615	\$ 5,029,322.25 (180,774.71)	4,794,140	\$ 4,814,812.00 (150,430.66)	Passenger Discounts *	381,250	\$ 382,155.00 (12,798.44)	414,459	\$ 415,493.00 (13,131.35)
5,008,615	\$ 4,848,547.54	4,794,140	\$ 4,664,381.34	TOTAL PASSENGER	381,250	\$ 369,356.56	414,499	\$ 402,361.64
134,725	870,736.75	132,598	855,971.45	2-Axle Trucks	10,128	65,268.45	10,521	67,962.05
39,826	471,766.80	40,400	479,083.20	3-Axle Trucks	2,712	32,190.00	3,033	35,995.20
31,832	500,689.60	38,480	608,372.80	4-Axle Trucks	2,089	33,094.40	2,380	37,484.80
129,756	2,551,130.75	127,619	2,504,505.00	5-Axle Trucks	8,021	157,610.00	9,361	183,965.00
1,432	39,751.20	1,469	34,524.80	6-Axle Trucks	46	1,096.80	74	1,725.60
41	1,203.60	34	973.20	7-Axle Trucks	2	60.40	1	35.00
3		-		Permits	-		1	
337,615	\$ 4,429,278.70	340,510	\$ 4,483,830.45	TOTAL TRUCKS	22,966	\$ 289,520.05	25,371	\$ 327,169.65
5,346,230	\$ 9,277,825.24	5,134,750	\$ 9,148,211.79	TOTAL TOLL VEHICLES	404,286	\$ 658,856.61	439,870	\$ 729,531.29
14,607	\$ 25,349.25	14,068	\$ 25,053.59	DAILY AVERAGE	13,041	\$ 21,253.44	14,189	\$ 23,533.27
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

Note: Traffic and Revenue totals at the Easton-Phillipsburg Toll Bridge are reflecting decreases as the result of the lane closures associated with the current Bridge Rehabilitation Project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
 PORTLAND - COLUMBIA TOLL BRIDGE
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER, 2013

JANUARY 1, 2012 DECEMBER 31, 2012 366 DAYS		JANUARY 1, 2013 DECEMBER 31, 2013 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2013 31 DAYS		MONTH OF DECEMBER 2012 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,212,285	\$ 1,221,234.25 (48,065.24)	1,119,966	\$ 1,128,322.75 (46,280.89)	Passenger Discounts *	89,871	\$ 90,258.00 (3,496.95)	95,874	\$ 96,327.00 (3,423.11)
1,212,285	\$ 1,173,169.01	1,119,966	\$ 1,082,041.86	TOTAL PASSENGER	89,871	\$ 86,761.05	95,874	\$ 92,903.89
26,370	170,869.40	25,120	162,674.20	2-Axle Trucks	2,168	14,009.60	2,034	13,151.45
14,919	178,210.80	11,067	132,211.20	3-Axle Trucks	762	9,103.20	790	9,433.20
9,931	158,446.40	11,084	177,060.80	4-Axle Trucks	537	8,561.60	654	10,443.20
29,726	589,490.00	25,886	513,174.00	5-Axle Trucks	1,575	33,102.00	2,036	40,270.00
692	16,584.00	272	6,513.50	6-Axle Trucks	19	453.60	40	952.80
		1	26.00	7-Axle Trucks Permits	-	-		
81,638	\$ 1,113,600.80	73,430	\$ 991,661.80	TOTAL TRUCKS	5,161	\$ 65,224.00	5,554	\$ 74,250.65
1,293,923	\$ 2,286,769.81	1,193,396	\$ 2,073,703.66	TOTAL TOLL VEHICLES	95,032	\$ 151,985.05	101,428	\$ 167,154.54
3,535	\$ 6,248.00	3,270	\$ 5,661.38	DAILY AVERAGE	3,066	\$ 4,902.74	3,272	\$ 5,392.08
Rate Change					Rate Change			
Traffic (toll)					Traffic (toll)			
Autos					Autos			
Trucks					Trucks			
Revenue					Revenue			
Autos					Autos			
Trucks					Trucks			

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
DELAWARE WATER GAP TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER, 2013

JANUARY 1, 2012 DECEMBER 31, 2012 356 DAYS		JANUARY 1, 2013 DECEMBER 31, 2013 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2013 31 DAYS		MONTH OF DECEMBER 2012 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
7,811,528	\$ 7,858,178.25	7,884,760	\$ 7,934,036.50	Passenger	615,174	\$ 617,255.75	601,706	\$ 604,211.00
	(237,255.72)	-	(236,709.33)	Discounts *	-	(21,063.53)		(16,755.50)
7,811,528	\$ 7,621,911.53	7,884,760	\$ 7,698,327.17	TOTAL PASSENGER	615,174	\$ 596,192.22	601,706	\$ 587,455.50
140,092	901,895.50	144,228	828,087.55	2-Axle Trucks	10,879	69,983.55	12,870	82,908.16
90,847	1,072,062.00	86,797	1,024,854.00	3-Axle Trucks	6,828	80,342.40	6,675	78,499.20
62,679	873,484.80	69,827	1,085,820.80	4-Axle Trucks	4,987	77,368.00	4,709	72,996.80
981,139	19,255,747.75	1,004,042	19,697,388.00	5-Axle Trucks	77,628	1,522,110.00	74,351	1,459,512.00
27,984	652,946.40	31,819	742,519.20	6-Axle Trucks	2,140	49,948.80	2,399	55,996.80
1,570	44,771.60	1,945	56,223.60	7-Axle Trucks	146	4,162.00	137	3,896.40
12	642.70	23	1,288.25	Permits	1	48.00		
1,304,323	\$ 22,901,550.85	1,338,681	\$ 23,536,181.41	TOTAL TRUCKS	102,608	\$ 1,803,962.75	101,141	\$ 1,753,809.35
9,115,851	\$ 30,523,482.38	9,223,441	\$ 31,234,508.58	TOTAL TOLL VEHICLES	717,782	\$ 2,400,154.97	702,847	\$ 2,341,264.85
24,507	\$ 63,397.44	25,270	\$ 65,574.00	DAILY AVERAGE	23,154	\$ 77,424.35	22,672	\$ 75,524.87
Rate Change					Rate Change			
Traffic (toll)					Traffic (toll)			
Autos					Autos			
Trucks					Trucks			
Revenue					Revenue			
Autos					Autos			
Trucks					Trucks			

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MILFORD - MONTAGUE TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER, 2013

JANUARY 1, 2012 DECEMBER 31, 2012 386 DAYS		JANUARY 1, 2013 DECEMBER 31, 2013 386 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2013 31 DAYS		MONTH OF DECEMBER 2012 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,178,289	\$ 1,188,477.75 (43,293.34)	1,209,411	\$ 1,219,282.00 (40,800.51)	Passenger Discounts *	88,256	\$ 88,600.00 (3,484.98)	88,757	\$ 89,155.00 (3,019.70)
1,178,289	\$ 1,145,184.41	1,209,411	\$ 1,178,491.49	TOTAL PASSENGER	88,256	\$ 85,115.02	88,757	\$ 86,135.30
20,052	129,799.15	21,446	138,494.20	2-Axle Trucks	1,608	11,635.00	1,544	9,970.36
3,314	39,596.40	4,075	48,669.60	3-Axle Trucks	115	1,376.40	151	1,804.80
1,828	28,800.00	1,926	30,246.40	4-Axle Trucks	69	1,100.80	121	1,902.40
7,051	139,632.00	7,168	142,290.00	5-Axle Trucks	535	10,632.00	527	10,446.00
65	1,536.00	69	1,641.60	6-Axle Trucks	3	72.00	1	24.00
16	422.80	9	268.00	7-Axle Trucks	-	-	-	-
		-		Permits	-	-	-	-
32,326	\$ 339,785.35	34,593	\$ 351,809.80	TOTAL TRUCKS	2,530	\$ 24,816.20	2,344	\$ 24,147.56
1,210,615	\$ 1,484,970.78	1,244,104	\$ 1,540,101.29	TOTAL TOLL VEHICLES	90,786	\$ 109,931.22	91,101	\$ 110,282.85
3,308	\$ 4,057.30	3,409	\$ 4,219.46	DAILY AVERAGE	2,929	\$ 3,546.17	2,939	\$ 3,557.51
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				-0.35%
Autos				Autos				-0.55%
Trucks				Trucks				7.94%
Revenue				Revenue				-0.32%
Autos				Autos				-1.18%
Trucks				Trucks				2.77%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Westbound Traffic Counts
December 2013

Bridge	Westbound Volume					
	December 2013	December 2012	% Change	YTD 2013	YTD 2012	% Change
Lower Trenton	350,464	366,868	-4.47%	4,506,469	4,518,305	-0.26%
Calhoun Street	249,530	259,254	-3.75%	3,131,883	3,125,120	0.22%
Scudder Falls ¹	894,476	896,961	-0.28%	11,141,257	11,311,046	-1.50%
Washington Crossing ²	112,211	113,213	-0.89%	1,611,293	1,477,618	9.05%
New Hope - Lambertville ³	186,519	199,494	-6.50%	2,426,302	2,452,614	-1.07%
Centre Bridge - Stockton	53,947	61,394	-12.13%	813,760	808,837	0.61%
Uhlerstown - Frenchtown	54,165	55,692	-2.74%	756,629	747,803	1.18%
Upper Black Eddy - Milford	48,428	45,676	6.03%	597,970	634,733	-5.79%
Riegelsville	53,966	59,910	-9.92%	723,400	726,796	-0.47%
Northampton Street	359,892	376,627	-4.44%	4,649,675	4,703,609	-1.15%
Riverton - Belvidere	63,863	66,506	-3.97%	868,500	816,151	6.41%
Total	2,427,460	2,501,594	-2.96%	31,227,138	31,322,633	-0.30%

Notes:

- (1) Counter down 12-1-13 to 12-31-13. December 2012 data interpolated and decreased by 1%.
- (2) Counter down 12-1-13 to 12-31-13. December 2012 data interpolated and decreased by 1%.
- (3) Counter down 12-26-13 to 12-31-13. Data interpolated.

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Two Way Traffic Counts
December 2013

Bridge	Total Volume					
	December 2013	December 2012	% Change	YTD 2013	YTD 2012	% Change
Lower Trenton	458,162	473,303	-3.20%	5,872,699	5,869,916	0.05%
Calhoun Street	489,889	504,348	-2.87%	6,163,988	6,123,919	0.65%
Scudder Falls ¹	1,694,190	1,698,904	-0.28%	21,257,596	21,528,302	-1.26%
Washington Crossing ²	194,779	196,179	-0.71%	2,734,607	2,577,391	6.10%
New Hope-Lambertville ³	401,167	430,050	-6.72%	5,163,319	5,244,046	-1.54%
Centre Bridge - Stockton	121,558	133,045	-8.63%	1,756,905	1,756,908	0.00%
Uhlerstown - Frenchtown	107,147	111,300	-3.73%	1,502,857	1,479,234	1.60%
Upper Black Eddy-Milford	99,156	92,102	7.66%	1,220,444	1,276,062	-4.36%
Riegelsville	91,730	100,365	-8.60%	1,216,726	1,215,335	0.11%
Northampton Street	596,841	587,114	1.66%	7,607,257	7,377,827	3.11%
Riverton - Belvidere	119,627	124,520	-3.93%	1,628,895	1,576,668	3.31%
Total	4,374,246	4,451,230	-1.73%	56,125,293	56,025,609	0.18%

Notes:

- (1) Counter down 12-1-13 to 12-31-13. December 2012 data interpolated and decreased by 1%.
- (2) Counter down 12-1-13 to 12-31-13. December 2012 data interpolated and decreased by 1%.
- (3) Counter down 12-26-13 to 12-31-13. Data interpolated.

Delaware River Joint Toll Bridge Commission
Toll Bridge - Two Way Traffic Counts
December 2013

Bridge	Total Volume (all classes)					
	December 2013	December 2012	% Change	YTD 2013	YTD 2012	% Change
Trenton - Morrisville	1,597,276	1,627,838	-1.88%	20,224,852	18,921,883	6.89%
New Hope - Lambertville	349,888	307,633	13.74%	3,876,679	3,728,875	3.96%
Interstate 76 ¹	1,844,171	1,825,028	1.05%	22,726,690	22,647,107	0.35%
Easton - Phillipsburg ²	928,370	1,036,988	-10.47%	12,244,668	12,601,442	-2.83%
Portland - Columbia	194,386	205,933	-5.61%	2,524,047	2,677,762	-5.74%
Delaware Water Gap	1,450,489	1,427,315	1.62%	18,437,289	18,272,484	0.90%
Milford - Montague	166,739	165,864	0.53%	2,273,400	2,206,304	3.04%
Total	6,531,319	6,596,600	-0.99%	82,307,625	81,055,857	1.54%

Notes:

(1) Counter down 12-13-13 to 12-15-13. Data interpolated.

(2) Bridge rehabilitation under contract T-437A to 12-12-13.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled "Budget vs Actual" covering the month of December 2013 and the entire fiscal year 2013 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense totaled \$4,471,985 for the month of December. For the fiscal year 2013, total operating expense amounted to \$47,951,881 or 97.56% of the operating budget.

Most budget line items finished the year as surplus. Several line items exceeded the operating budget for 2013. They included Part-Time Salaries due to use of part-time employees instead of regular staff overtime to cover for staff shortages. The excess Part-Time Salary expense was more than offset by savings in the Overtime and Regular Employee Salary expense categories. Additionally, a change in accounting procedure during June of this year for EZPass collection agency fees moved the charges from the net operating revenue to operating expense. The net result of this change does not affect the net operating income for the year.

There were several non-regular accruals for the month of December. Accruals were made for unused sick (-\$101,600) and vacation time (\$-14,700), as well as year-end payroll (\$135,000) which are normal year-end entries.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

TOTAL COMMISSION

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$17,464,068	\$1,342,358	\$17,099,979	\$0	\$364,088
Part-Time Employee Wages	388,500	52,296	514,722	0	(126,222)
Summer Employee Wages	135,695	0	93,339	0	42,356
Overtime Wages	339,437	65,869	295,072	0	44,365
Pension Contributions	2,392,058	287,530	2,347,774	0	44,284
FICA Contributions	1,479,259	116,968	1,427,197	0	52,062
Regular Employee Healthcare Benefits	7,713,106	768,359	7,777,631	0	(64,525)
Life Insurance Benefits	117,826	8,769	114,435	0	3,392
Unemployment Compensation Benefits	45,000	0	12,902	0	32,098
Utility Expense	904,119	127,446	775,840	0	128,279
Office Expense	266,621	28,924	201,119	0	65,502
Telecommunication Expense	623,330	38,773	489,681	0	133,649
Information Technology Expense	410,600	102,247	399,803	0	10,797
Professional Development/Meetings/Member	169,190	6,357	88,977	0	80,213
Vehicle Maintenance Expense and Fuel	425,674	48,688	359,963	0	65,711
Operations Maintenance Expense	1,067,683	326,478	890,888	0	176,794
ESS Operating Maintenance Expense	1,270,000	234,990	1,377,827	0	(107,827)
Commission Expense	22,500	1,929	12,687	0	9,813
Toll Collection Expense	60,140	8,907	48,444	0	11,696
Uniform Expense	70,800	9,677	63,965	0	6,835
Business Insurance	2,885,859	384,958	2,866,546	0	19,313
Licenses & Inspections Expense	8,420	715	4,981	0	3,440
Advertising	50,100	20,231	28,808	0	21,292
Professional Services	1,234,950	428,090	1,243,447	0	(8,497)
State Police Bridge Security	4,525,601	636,650	4,482,337	0	43,265
EZPass Equipment/Maintenance	1,073,820	72,402	902,179	0	171,641
General Contingency	220,000	114,594	154,314	0	65,686
EZPass Operating Expense	3,787,737	219,221	3,877,025	0	(89,288)
Total	\$49,152,094	\$5,453,427	\$47,951,881	\$0	\$1,200,213

**Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013**

ADMINISTRATION*

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$3,163,040	\$243,846	\$3,119,076	\$0	\$43,964
Summer Employee Wages	8,196	0	13,677	0	(5,481)
Overtime Wages	1,200	1,660	4,802	0	(3,602)
Pension Contributions	400,709	75,735	365,987	0	34,722
FICA Contributions	243,610	17,644	233,445	0	10,165
Regular Employee Healthcare Benefits	986,769	95,334	953,224	0	33,545
Life Insurance Benefits	19,754	1,612	19,361	0	394
Unemployment Compensation Benefits	45,000	0	12,902	0	32,098
Office Expense	213,500	25,350	169,267	0	44,233
Telecommunication Expense	160,396	13,474	143,562	0	16,834
Information Technology Expense	384,832	102,247	374,035	0	10,797
Professional Development/Meetings/Member	115,420	3,207	56,714	0	58,706
Vehicle Maintenance Expense and Fuel	2,824	200	(351)	0	3,175
Commission Expense	22,500	1,929	12,687	0	9,813
Business Insurance	257,885	165,095	263,551	0	(5,666)
Advertising	50,100	20,231	28,808	0	21,292
Professional Services	999,950	331,492	1,039,011	0	(39,061)
General Contingency	220,000	114,594	154,314	0	65,686
TOTAL	\$7,295,685	\$1,213,650	\$6,964,071	\$0	\$331,614

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, and Community Affairs.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

ADMINISTRATION - OPERATIONS*

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$958,241	\$100,647	\$887,024	\$0	\$71,217
Part-Time Employee Wages	0	1,472	9,706	0	(9,706)
Overtime Wages	9,000	1,192	7,571	0	1,429
Pension Contributions	235,555	21,581	216,283	0	19,272
FICA Contributions	141,911	8,917	127,836	0	14,074
Regular Employee Healthcare Benefits	495,937	49,822	508,437	0	(12,500)
Life Insurance Benefits	11,388	840	11,032	0	356
Office Expense	17,250	1,489	7,774	0	9,476
Telecommunication Expense	85,554	4,730	54,655	0	30,899
Professional Development/Meetings/Member	28,550	476	11,265	0	17,285
Vehicle Maintenance Expense and Fuel	7,440	5	219	0	7,221
ESS Operating Maintenance Expense	1,270,000	234,990	1,377,827	0	(107,827)
Uniform Expense	3,000	1,913	2,230	0	770
Business Insurance	50,846	4,029	48,311	0	2,536
Professional Services	235,000	96,599	204,436	0	30,564
State Police Bridge Security	0	160,117	160,117	0	(160,117)
TOTAL	\$3,549,672	\$688,819	\$3,634,722	\$0	(\$85,050)

* Includes Engineering, Security, Safety & Training, Policy and Planning, Plant & Facility, Electronic Security & Surveillance, and Compact Authorized Investment.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

TRENTON - MORRISVILLE TOLL BRIDGE

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,482,695	\$120,629	\$1,498,667	\$0	\$(15,972)
Part-Time Employee Wages	60,000	11,858	91,370	0	(31,370)
Summer Employee Wages	26,993	0	20,911	0	6,082
Overtime Wages	30,000	5,908	26,551	0	3,449
Pension Contributions	194,934	20,480	204,038	0	(9,104)
FICA Contributions	123,524	11,101	125,236	0	(1,712)
Regular Employee Healthcare Benefits	726,561	72,535	739,614	0	(13,053)
Life Insurance Benefits	9,093	771	10,259	0	(1,165)
Utility Expense	155,750	40,515	153,955	0	1,795
Office Expense	4,650	102	1,411	0	3,239
Telecommunication Expense	60,128	4,188	53,018	0	7,110
Information Technology Expense	6,708	0	6,708	0	0
Professional Development/Meetings/Member	5,540	432	5,467	0	73
Vehicle Maintenance Expense and Fuel	69,880	3,147	57,327	0	12,553
Operations Maintenance Expense	143,925	39,242	132,450	0	11,475
Toll Collection Expense	11,200	1,663	10,221	0	979
Uniform Expense	11,400	5,126	10,446	0	954
Business Insurance	272,319	22,783	271,037	0	1,282
Licenses & Inspections Expense	480	65	710	0	(230)
State Police Bridge Security	624,534	65,906	597,500	0	27,035
EZPass Equipment/Maintenance	157,915	10,643	133,074	0	24,840
EZPass Operating Expense	766,259	44,365	784,568	0	(18,309)
TOTAL	\$4,944,488	\$481,459	\$4,934,537	\$0	\$9,951

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,006,131	\$74,335	\$1,008,166	\$0	\$(2,035)
Part-Time Employee Wages	12,000	451	21,556	0	(9,556)
Summer Employee Wages	24,296	0	5,314	0	18,982
Overtime Wages	24,800	4,536	29,138	0	(4,338)
Pension Contributions	131,547	13,628	136,635	0	(5,088)
FICA Contributions	81,643	6,406	80,690	0	953
Regular Employee Healthcare Benefits	453,990	47,630	480,696	0	(26,707)
Life Insurance Benefits	6,172	462	6,309	0	(137)
Utility Expense	145,568	32,144	146,240	0	(672)
Office Expense	1,500	102	1,669	0	(169)
Telecommunication Expense	47,962	3,040	40,414	0	7,548
Information Technology Expense	7,480	0	7,480	0	0
Professional Development/Meetings/Member	1,120	27	908	0	212
Vehicle Maintenance Expense and Fuel	69,160	6,400	60,410	0	8,750
Operations Maintenance Expense	148,922	41,096	131,080	0	17,842
Toll Collection Expense	8,200	1,696	6,932	0	1,268
Uniform Expense	3,000	0	2,941	0	59
Business Insurance	209,563	17,562	207,336	0	2,227
Licenses & Inspections Expense	240	0	260	0	(20)
State Police Bridge Security	123,096	13,106	117,784	0	5,312
EZPass Equipment/Maintenance	126,332	8,543	106,793	0	19,538
EZPass Operating Expense	219,310	12,718	224,914	0	(5,604)
TOTAL	\$2,852,031	\$283,883	\$2,823,666	\$0	\$28,366

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

INTERSTATE - 78 TOLL BRIDGE

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,167,956	\$162,201	\$2,091,141	\$0	\$76,814
Part-Time Employee Wages	80,000	6,339	84,140	0	(4,140)
Summer Employee Wages	16,400	0	12,792	0	3,608
Overtime Wages	49,000	10,125	47,742	0	1,258
Pension Contributions	284,798	35,807	284,148	0	649
FICA Contributions	178,119	14,471	170,398	0	7,721
Regular Employee Healthcare Benefits	1,028,436	98,502	1,001,958	0	26,478
Life Insurance Benefits	13,216	1,040	13,745	0	(529)
Utility Expense	136,000	20,134	115,519	0	20,481
Office Expense	8,950	320	4,511	0	4,439
Telecommunication Expense	53,095	2,204	37,050	0	16,045
Information Technology Expense	2,600	0	2,600	0	0
Professional Development/Meetings/Member	3,500	126	2,761	0	739
Vehicle Maintenance Expense and Fuel	83,205	11,315	72,062	0	11,143
Operations Maintenance Expense	249,397	159,772	220,858	0	28,539
Toll Collection Expense	10,500	1,592	8,263	0	2,237
Uniform Expense	8,500	24	7,143	0	1,357
Business Insurance	482,903	40,499	479,715	0	3,188
Licenses & Inspections Expense	1,000	130	320	0	680
State Police Bridge Security	747,629	78,666	713,378	0	34,251
EZPass Equipment/Maintenance	221,081	14,915	184,947	0	36,134
EZPass Operating Expense	1,141,245	66,017	1,167,412	0	(26,167)
TOTAL	\$6,967,530	\$724,199	\$6,722,605	\$0	\$244,925

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

EASTON - PHILLIPSBURG TOLL BRIDGE

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,533,419	\$117,660	\$1,540,171	\$0	\$(6,752)
Part-Time Employee Wages	86,000	9,777	111,215	0	(25,215)
Summer Employee Wages	24,300	0	14,345	0	9,955
Overtime Wages	35,500	5,803	25,848	0	9,652
Pension Contributions	201,244	21,209	212,008	0	(10,764)
FICA Contributions	129,950	10,867	129,793	0	156
Regular Employee Healthcare Benefits	706,177	68,037	684,531	0	21,646
Life Insurance Benefits	9,646	741	10,025	0	(379)
Utility Expense	137,000	9,521	99,166	0	37,834
Office Expense	6,200	193	3,742	0	2,458
Telecommunication Expense	68,599	3,498	55,997	0	12,602
Information Technology Expense	2,245	0	2,245	0	0
Professional Development/Meetings/Member	7,150	1,088	7,183	0	(33)
Vehicle Maintenance Expense and Fuel	51,300	10,185	50,493	0	807
Operations Maintenance Expense	127,904	7,119	115,052	0	12,852
Toll Collection Expense	8,800	798	6,285	0	2,515
Uniform Expense	7,500	125	6,634	0	867
Business Insurance	192,831	16,047	191,267	0	1,564
Licenses & Inspections Expense	1,600	65	807	0	793
State Police Bridge Security	415,903	43,762	396,941	0	18,961
EZPass Equipment/Maintenance	157,915	10,643	133,074	0	24,840
EZPass Operating Expense	549,979	31,939	564,919	0	(14,940)
TOTAL	\$4,461,163	\$369,075	\$4,361,743	\$0	\$99,420

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

PORTLAND - COLUMBIA TOLL BRIDGE

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$731,165	\$51,087	\$686,612	\$0	\$44,553
Part-Time Employee Wages	22,000	3,864	22,345	0	(345)
Summer Employee Wages	13,655	0	7,449	0	6,206
Overtime Wages	20,945	5,179	16,146	0	4,799
Pension Contributions	95,969	9,197	91,676	0	4,293
FICA Contributions	60,264	4,883	55,750	0	4,514
Regular Employee Healthcare Benefits	323,437	31,303	312,885	0	10,552
Life Insurance Benefits	4,496	338	4,484	0	12
Utility Expense	62,020	3,427	50,156	0	11,864
Office Expense	3,423	410	2,895	0	528
Telecommunication Expense	38,854	1,994	30,337	0	8,517
Information Technology Expense	2,245	0	2,245	0	0
Professional Development/Meetings/Member	1,200	500	899	0	301
Vehicle Maintenance Expense and Fuel	25,720	2,445	25,042	0	678
Operations Maintenance Expense	82,395	7,785	69,869	0	12,526
Toll Collection Expense	7,900	1,868	5,381	0	2,519
Uniform Expense	3,600	32	3,587	0	13
Business Insurance	124,060	10,370	122,851	0	1,209
Licenses & Inspections Expense	700	0	260	0	441
State Police Bridge Security	88,249	9,286	84,390	0	3,860
EZPass Equipment/Maintenance	94,749	6,371	79,678	0	15,071
EZPass Operating Expense	117,799	6,832	120,833	0	(3,035)
TOTAL	\$1,924,845	\$157,169	\$1,795,769	\$0	\$129,076

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

DELAWARE WATER GAP TOLL BRIDGE

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,296,180	\$169,656	\$2,183,034	\$0	\$113,147
Part-Time Employee Wages	110,000	14,711	127,527	0	(17,527)
Summer Employee Wages	8,200	0	8,129	0	71
Overtime Wages	37,230	11,658	38,928	0	(1,698)
Pension Contributions	304,906	31,234	312,914	0	(8,008)
FICA Contributions	192,119	16,032	180,881	0	11,238
Regular Employee Healthcare Benefits	1,071,561	105,661	1,085,551	0	(13,990)
Life Insurance Benefits	18,817	1,040	14,261	0	4,556
Utility Expense	79,800	8,542	59,289	0	20,511
Office Expense	6,749	616	6,243	0	506
Telecommunication Expense	48,748	2,426	35,506	0	13,243
Information Technology Expense	2,245	0	2,245	0	0
Professional Development/Meetings/Member	3,600	0	2,900	0	700
Vehicle Maintenance Expense and Fuel	62,500	10,419	55,312	0	7,188
Operations Maintenance Expense	113,970	33,685	78,730	0	35,240
Toll Collection Expense	7,900	959	6,953	0	948
Uniform Expense	11,000	245	10,609	0	391
Business Insurance	376,788	31,475	369,931	0	6,857
Licenses & Inspections Expense	1,770	65	690	0	1,080
State Police Bridge Security	603,263	63,476	577,616	0	25,647
EZPass Equipment/Maintenance	221,081	14,915	184,935	0	36,146
EZPass Operating Expense	882,922	51,087	903,479	0	(20,558)
TOTAL	\$6,461,348	\$567,903	\$6,245,661	\$0	\$215,687

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

MILFORD - MONTAGUE TOLL BRIDGE

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$764,673	\$57,776	\$782,049	\$0	\$(17,376)
Part-Time Employee Wages	18,500	3,824	46,865	0	(28,365)
Summer Employee Wages	13,655	0	10,723	0	2,932
Overtime Wages	24,250	6,020	26,327	0	(2,077)
Pension Contributions	100,667	10,283	102,372	0	(1,706)
FICA Contributions	62,812	5,556	65,982	0	(3,169)
Regular Employee Healthcare Benefits	323,437	31,715	331,052	0	(7,615)
Life Insurance Benefits	4,699	381	4,736	0	(38)
Utility Expense	64,350	4,737	67,000	0	(2,650)
Office Expense	3,398	268	2,791	0	607
Telecommunication Expense	30,992	1,678	24,344	0	6,649
Information Technology Expense	2,245	0	2,245	0	0
Professional Development/Meetings/Member	860	500	881	0	(21)
Vehicle Maintenance Expense and Fuel	31,525	3,762	27,857	0	3,668
Operations Maintenance Expense	66,050	12,665	46,947	0	19,103
Toll Collection Expense	5,640	330	4,410	0	1,230
Uniform Expense	4,800	124	4,952	0	(152)
Business Insurance	87,844	7,289	85,985	0	1,859
Licenses & Inspections Expense	700	195	320	0	380
State Police Bridge Security	72,862	7,667	69,712	0	3,150
EZPass Equipment/Maintenance	94,749	6,371	79,678	0	15,071
EZPass Operating Expense	110,223	6,263	110,899	0	(676)
TOTAL	\$1,888,932	\$167,403	\$1,898,126	\$0	(\$9,194)

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,842,686	\$127,857	\$1,781,538	\$0	\$61,148
Overtime Wages	56,320	7,523	36,303	0	20,017
Pension Contributions	242,313	23,339	234,433	0	7,880
FICA Contributions	145,274	10,955	138,797	0	6,477
Regular Employee Healthcare Benefits	885,239	92,993	925,707	0	(40,468)
Life Insurance Benefits	11,277	829	10,997	0	280
Utility Expense	69,240	4,561	45,034	0	24,206
Telecommunication Expense	8,100	867	6,567	0	1,533
Professional Development/Meetings/Member	2,250	0	0	0	2,250
Vehicle Maintenance Expense and Fuel	13,800	415	4,325	0	9,475
Operations Maintenance Expense	92,320	21,306	57,834	0	34,486
Uniform Expense	12,200	1,475	9,742	0	2,458
Business Insurance	555,314	46,724	553,098	0	2,215
Licenses & Inspections Expense	1,100	130	1,122	0	(22)
State Police Bridge Security	1,422,849	149,713	1,357,372	0	65,477
TOTAL	\$5,360,282	\$488,687	\$5,162,869	\$0	\$197,413

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2013

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2013	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,517,881	\$116,666	\$1,522,500	\$0	\$(4,619)
Overtime Wages	51,192	6,266	35,717	0	15,475
Pension Contributions	199,417	25,039	187,279	0	12,138
FICA Contributions	120,034	10,136	118,388	0	1,646
Regular Employee Healthcare Benefits	711,562	74,826	753,976	0	(42,414)
Life Insurance Benefits	9,268	717	9,227	0	42
Utility Expense	54,391	3,863	39,479	0	14,912
Office Expense	1,000	73	815	0	185
Telecommunication Expense	20,900	675	8,231	0	12,669
Vehicle Maintenance Expense and Fuel	8,320	395	7,267	0	1,053
Operations Maintenance Expense	42,800	3,808	38,068	0	4,732
Uniform Expense	5,800	614	5,682	0	118
Business Insurance	275,507	23,085	273,464	0	2,042
Licenses & Inspections Expense	830	65	492	0	338
State Police Bridge Security	427,216	44,952	407,526	0	19,690
TOTAL	\$3,446,117	\$311,180	\$3,408,111	\$0	\$38,006

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2013

	T-M	NH-L	I-78	E-F	P-C	DWG	M-M	SDTS	NDTS	ADM	TOTAL 2013	% of Revenue	TOTAL 2012	% of Revenue
TOLL REVENUE														
Net Toll Revenue	14,405,693	3,038,274	\$9,590,661	9,214,257	2,102,083	31,277,323	1,513,340	-	-	-	117,193,639		114,233,893	
EZPass Fee	174,092	49,775	162,372	124,620	26,632	201,141	24,996	-	-	5,668	869,296		835,681	
Net Violation Fee Income	286,406	68,929	672,184	181,638	35,266	391,728	34,645	-	-	-	1,670,816		1,720,625	
REVENUE FROM TOLL ACTIVITY	\$ 14,866,191	\$ 3,206,977	\$ 10,425,217	\$ 9,520,515	\$ 2,163,980	\$ 31,870,192	\$ 1,572,981	\$ -	\$ -	\$ 5,668	\$ 119,733,741		\$ 116,810,199	
OPERATING EXPENSE														
Regular Employee Salaries	1,498,667	1,008,166	2,091,141	1,540,171	685,612	2,183,034	782,049	1,781,538	1,522,500	4,006,100	17,899,979	14.28%	17,315,636	14.82%
Part-Time Employee Wages	91,370	21,556	84,140	111,215	22,345	127,527	46,865	-	-	9,706	514,722	0.43%	537,527	0.46%
Summer Employee Wages	28,911	5,314	12,792	14,345	7,449	8,129	10,723	-	-	13,677	93,339	0.08%	99,512	0.09%
Overtime Wages	26,551	29,135	47,742	25,848	16,146	38,928	26,327	36,303	35,717	11,373	295,072	0.25%	231,444	0.20%
Pension Contributions	204,038	126,635	284,148	212,003	91,676	312,914	102,372	234,433	187,279	582,270	2,347,774	1.96%	1,646,547	1.41%
FICA Contributions	125,236	80,690	170,398	129,753	55,750	180,881	65,982	138,797	118,388	361,281	1,427,197	1.19%	1,442,440	1.23%
Regular Employee Healthcare Benefits	739,614	480,696	1,001,958	684,531	312,885	1,085,551	331,052	925,707	753,976	1,461,661	7,777,631	6.50%	6,895,218	5.90%
Life Insurance Benefits	10,259	6,309	13,745	10,025	4,484	14,261	4,736	10,997	9,227	38,393	114,495	0.10%	126,814	0.11%
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	-	-	12,902	0.01%	23,015	0.02%
Retirees Expense	-	-	-	-	-	-	-	-	-	-	-	0.00%	-	0.00%
Utility Expense	153,955	146,240	115,519	99,166	50,158	59,289	67,000	45,034	39,479	-	775,840	0.65%	736,574	0.63%
Office Expense	1,411	1,669	4,511	3,742	2,895	6,243	2,791	-	815	177,041	201,119	0.17%	196,347	0.17%
Telecommunication Expense	53,018	40,414	37,050	55,997	30,337	35,586	24,344	6,567	8,231	198,218	489,681	0.41%	454,756	0.39%
Information Technology Expense	6,708	7,480	2,600	2,245	2,245	2,245	2,245	-	-	374,035	399,383	0.33%	315,737	0.27%
Professional Development/Meetings/Member	5,467	908	2,761	7,183	899	2,900	881	-	-	67,979	38,977	0.03%	108,217	0.09%
Vehicle Maintenance Expense and Fuel	57,327	60,410	72,062	50,493	25,042	55,312	27,857	4,325	7,267	(132)	359,963	0.30%	344,711	0.30%
Operations Maintenance Expense	132,450	151,880	220,858	115,052	69,869	78,730	46,947	57,834	38,068	-	830,888	0.74%	1,858,799	1.59%
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	-	-	1,377,827	1,577,827	1.35%	-	0.00%
Commission Expense	-	-	-	-	-	-	-	-	-	12,687	12,687	0.01%	19,494	0.02%
Toll Collection Expense	10,221	6,932	3,263	6,265	5,381	4,553	4,410	-	-	-	48,444	0.04%	49,329	0.04%
Uniform Expense	10,446	2,941	7,143	6,634	3,587	10,609	4,953	9,742	5,682	2,230	63,965	0.05%	61,645	0.05%
Business Insurance	271,037	207,334	479,715	191,267	122,851	369,931	85,985	933,698	273,464	311,862	2,866,546	2.39%	2,408,995	2.09%
Licenses & Inspections Expense	710	160	320	807	260	690	320	1,322	492	-	4,961	0.00%	6,391	0.01%
Advertising	-	-	-	-	-	-	-	-	-	28,808	28,808	0.02%	24,321	0.02%
Professional Services	-	-	-	-	-	-	-	-	-	1,243,447	1,243,447	1.04%	1,070,382	0.92%
State Police Bridge Security	597,500	117,784	713,378	396,941	84,390	577,616	69,712	1,357,372	407,526	160,117	4,482,337	3.74%	4,223,511	3.62%
EZPass Equipment/Maintenance	133,074	106,793	184,947	133,074	79,678	184,935	79,678	-	-	-	902,179	0.75%	1,018,825	0.87%
General Contingency	-	-	-	-	-	-	-	-	-	154,314	154,314	0.13%	23,738	0.02%
EZPass Operating Expense	784,568	224,914	1,167,412	564,919	120,833	903,479	110,899	-	-	-	3,577,025	3.24%	3,552,002	3.04%
TOTAL OP., MAINT., & ADM	\$ 4,934,537	\$ 2,823,666	\$ 6,722,605	\$ 4,361,743	\$ 1,795,769	\$ 6,245,661	\$ 1,898,126	\$ 5,162,869	\$ 3,408,111	\$ 10,596,793	\$ 47,951,881	40.85%	\$ 44,841,886	38.39%
NET OPERATING REVENUE	\$ 9,931,654	\$ 385,312	\$ 49,302,611	\$ 5,160,791	\$ 368,211	\$ 25,624,531	\$ (325,146)	\$ (5,162,869)	\$ (3,408,111)	\$ (10,593,125)	\$ 71,781,860	59.95%	\$ 71,968,313	61.61%
OTHER OPERATING INC/EXP														
Other Operating Income	-	-	278	342	-	-	-	-	-	393,614	394,234	0.33%	208,690	0.17%
TOTAL OTHER OPERATING INC	\$ -	\$ -	\$ 278	\$ 342	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 393,614	\$ 394,234	0.33%	\$ 208,690	0.17%
Administration Allocated Expense	(1,210,682)	(733,345)	(1,614,583)	(1,173,964)	(514,055)	(1,724,797)	(550,774)	(1,457,710)	(1,209,662)	10,199,511	-	-	-	-
NET OPERATING INC	\$8,720,972	\$ (350,033)	\$48,188,307	\$3,987,170	\$ (145,844)	\$23,899,734	\$ (875,919)	\$ (6,630,578)	\$ (4,617,773)	-	\$ 72,176,094	60.28%	\$ 72,169,003	61.78%
NON-OPERATING REV/EXP														
Interest Revenue	-	-	-	-	-	-	-	-	-	-	644,364	0.54%	1,192,017	1.02%
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	13,544	-0.01%	144,747	-0.12%
Emergency Repair	-	-	-	-	-	-	-	-	-	-	-	0.00%	-	0.00%
Interest Expense*	-	-	-	-	-	-	-	-	-	-	(20,839,567)	-17.42%	(19,106,351)	-16.36%
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	(18,593,531)	-15.56%	(24,606,795)	-21.07%
OP&B Amort Expense	-	-	-	-	-	-	-	-	-	-	-	0.00%	-	0.00%
TOTAL NON-OPERATING REV/EXP	-	-	-	-	-	-	-	-	-	-	\$ (38,595,481)	-32.23%	\$ (42,376,181)	-36.28%
CHANGE IN NET ASSETS											\$33,580,614	28.05%	\$29,792,822	25.51%

*3.858 million of the 2013 Interest Expense represents loss of defeasance on the 2007A issue, defeased on October 28, 2013.

01/10/2014 12:03 pm

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

PURCHASING REPORT INDEX

MONTH OF DECEMBER 2013

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of December 2013	1 - 3
Purchasing	Supplemental Monthly Purchase Report Lessors, Maintenance and Service Contracts Expiring Between February and April 2014	4-5

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

MONTHLY PURCHASING REPORT

December 2013

This report itemizes all orders for purchases made for the month of December 2013, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Superintendent

The purchasing activities for the month culminated in the preparation and placement of 27 purchase orders. To secure competitive prices on items being purchased, 22 price inquiries were sent out for 9 of the requisitions leading to purchase orders, an average of 2.44 per order ($22 \div 9$). Some of the larger procurements of over \$5,000.00 during the period are shown below:

- Four (4) Purchase Orders, in the total amount of \$36,800.31, were issued for the IT Department for equipment, software, maintenance contracts and other IT needs.
- A Purchase Order, in the total amount of \$12,316.00, was issued for the RoadWatch roadway temperature monitoring system for all locations of Operations.
- A Purchase Order, in the amount of \$6,900.30 was issue at the request of Operations for sign hardware.
- A Purchase Order, in the amount of \$5,497.00, was issued for emergency guide rail repairs. Insurance reimbursement is being sought for this cost.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

* * *

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES
December 2013

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director	Dist. Supt.
20130559	SERVICE TIRE TRUCK CENTERS- TANNERSVILLE	TIRE REPLACEMENTS	DWG			486.24	
20130560	DELL MARKETING LP	SERVER SVC CONTRACT EXTENSION	IT	PA COSTARS 3		8,053.36	
20130561	DELL MARKETING LP	DELL DESKTOP UPGRADES	IT	PA COSTARS 3		4,390.15	
20130562	GOVCONNECTION, INC.	ADOBE ACROBAT XI UPGRADES	IT			11,050.34	
20130563	GOVCONNECTION, INC.	PRINTER TONER STOCK	IT			3,007.41	
20130564	CDW-G	UPGRADE WIRELESS NETWORK	IT			8,650.00	
20130565	STAPLES CONTRACT & COMMERCIAL, INC.	STOOLS FOR TOLL BOOTHS	TM	PA COSTARS 35		1,440.00	
20130566	BODY WORK BY BERNARD, INC	REPAIRS TO PATROL VAN	TM			878.60	
20130567	CDW-G	NETWORK ATTACHED STORAGE	IT			4,808.00	
20130568	INTEGRITY MECHANICAL INC. CAPITAL RESERVE	HVAC REPAIRS	EP	ENG-2200-12-12	3,307.52		
20130569	INTEGRITY MECHANICAL INC. CAPITAL RESERVE	BOILER REPAIR	EP	ENG-2200-12-13	2,188.21		
20130570	INTEGRITY MECHANICAL INC. CAPITAL RESERVE	BOILER REPAIR	EP	ENG-2200-12-13	1,600.00		
20130571	DELL MARKETING LP	RACK UPS BATTERY REPLACEMENTS	IT			9,046.61	
20130572	GARDEN STATE HIGHWAY PRODUCTS	SIGN HARDWARE	TM			6,900.30	
20130573	INTEGRITY MECHANICAL INC.	HVAC REPAIRS	TM			576.00	
20130574	INTEGRITY MECHANICAL INC.	HVAC REPAIRS	TM			1,008.00	
20130575	INTEGRITY MECHANICAL INC.	HVAC REPAIRS	NHL			378.00	
20130576	SUBURBAN SEATING	ROADWATCH TEMP SYSTEM	MULTI			12,316.00	
20130577	INTEGRITY MECHANICAL INC.	BOILER REPAIRS	178			980.72	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES
December 2013

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director	Dist. Supt.
20130578	3M TRAFFIC CONTROL MATERIALS	SIGN MAKING MATERIALS	TM	NJ T-0210		4,498.50	
20130579	INTEGRITY MECHANICAL INC.	BOILER REPAIR	DWG			699.00	
20130580	TURTLE & HUGHES	LIGHT POLE	NHL			2,790.00	
20130581	PISCOPO BROS. GARAGE	PA INSPECTION & EMISSIONS	TM				47.12
20130582	PISCOPO BROS. GARAGE	PA INSPECTION & EMISSIONS	TM				74.15
20130583	COLLINSON, INC.	EMERGENCY GUIDE RAIL REPAIRS	SDTS			5,497.00	
20130584	KEYSTONE FLOOR PRODUCTS CAPITAL RESERVE	CARPETING-NEW 2ND FLR CONF RM	TM	ENG-220-12-12	1,095.64		
20130585	LEA ENVIRONMENTA, LLC	SHELTER CLEAN-UP INVESTIGATION	NHL			2,340.47	

Purchase Order Count: 27

AUTHORITY TOTALS: \$8,191.37 \$89,794.70 \$121.27

GRAND TOTAL: \$98,107.34

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

**SUPPLEMENTAL MONTHLY PURCHASING REPORT
LESSORS, MAINTENANCE AND SERVICE CONTRACTS
EXPIRING BETWEEN FEBRUARY 2014 AND APRIL 2014**

As requested by Commission Members at the August 31, 1998 meeting, reproduced hereunder are all lessors, maintenance and service contracts that will expire within a three-month period, from February, 2014 through April, 2014.

A compendium of existing lessors, maintenance and service contracts has been transmitted to all Commission Members under separate cover.

ACTION RECOMMENDED

Adopt a Resolution authorizing receipt and filing of the report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEETING OF JANUARY 27, 2014

LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

TRENTON-MORRISVILLE TOLL BRIDGE			
<i>VENDOR</i>	<i>PAYMENT AMOUNT</i>	<i>DESCRIPTION OF SERVICES</i>	<i>PAYMENT/CONTRACT PERIOD</i>
Daktronics, Inc.	\$3,894.00	Service Contract (5) Display Signs	2/1/2013 through 2/1/2014

I-78 TOLL BRIDGE			
<i>VENDOR</i>	<i>PAYMENT AMOUNT</i>	<i>DESCRIPTION OF SERVICES</i>	<i>PAYMENT/CONTRACT PERIOD</i>
Daktronics, Inc.	\$3,186.00	Service Contract (4) Displays Signs	2/1/13 through 2/1/2014

DELAWARE WATER GAP TOLL BRIDGE			
<i>VENDOR</i>	<i>PAYMENT AMOUNT</i>	<i>DESCRIPTION OF SERVICES</i>	<i>PAYMENT/CONTRACT PERIOD</i>
Daktronics, Inc.	\$4,720.00	Service Contract (6) Displays Signs	2/1/13 through 2/1/2014

Delaware River Joint Toll Bridge Commission
Meeting of January 27, 2014

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER OPERATIONS REPORT
FOR THE E-ZPASS SYSTEM
DECEMBER 2013**

SUBJECT	DESCRIPTION	PAGE NUMBER
Management Operations	Management Operations Report E-ZPass Report December	1-3

Delaware River Joint Toll Bridge Commission
Meeting of January 27, 2014

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER OPERATIONS REPORT
FOR THE E-ZPASS SYSTEM
DECEMBER 2013**

E-ZPass Transponder and Account Information as reported by Electronic Transaction Consultants Corporation (CSC/VPC Provider)

ETC Customer Service Center Reported Transponder and Account Activity	December 2013
Total Number of Active (029) Transponders	137,725
Total Number of Accounts	67,066
Average Number of Transponders Issued Per Day	24
Average Number of Accounts Opened Per Day	5
Average Number of Calls Per Day	522
Total Number of Applications Processed	123

Delaware River Joint Toll Bridge Commission
Meeting of January 27, 2014

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER OPERATIONS REPORT
FOR THE E-ZPASS SYSTEM
DECEMBER 2013**

E-ZPass Department Call Activity	Total Calls for the Month of December
Calls Referred to ETC	
Replenishment Inquiries	8
Billing Inquiries	15
Account Modification Requests	49
Requests to Close Account	1
Violation Notification Inquires	62
Web-site inquiries	2
DRJTBC Inquiries	
Calls referred to Other Departments (H.R., Eng., ESS)	14
Other bridge calls	5
Total Number of Calls for December	156

E-ZPass QuickStart Update													
	Jan	Feb	Mar	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Total
2013	88	79	67	55	111	109	131	139	75	68	30	40	992

Delaware River Joint Toll Bridge Commission
Meeting of January 27, 2014

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER OPERATIONS REPORT
FOR THE E-ZPASS SYSTEM
DECEMBER 2013**

E-ZPass Customer Service Center/Violation Processing Center Updates

E-ZPass Customer Service Center/Violation Processing Center DBM (Contract No. DB-427D)

Moderate and participate in bi-weekly conference calls with DRJTBC and ETC staff to discuss customer service, finance, toll audit and CSC/VPC migration items.

IAG Reciprocity Committee and IAG PR& Marketing Committee

Represent the Commission at the IAG Reciprocity and PR & Marketing Committee Meetings.

E-ZPass CSC/VPC Migration

Xerox State and Local Solutions, Inc.

Commission Staff and representatives from Xerox and ETC scheduled an onsite meeting on 12/19/13. The purpose of the meeting was to review/discuss the detailed CSC/VPC migration schedule. This schedule includes the percent of completion for each task. CSC/VPC onsite transition meetings will occur monthly and will include in-lane representatives from TransCore and Xerox. CSC/VPC Transition Meeting No. 2 is scheduled for 1/30/14.

Commission Staff and representatives from Xerox will participate in weekly project progress conference calls. Commission Staff and representatives from Xerox and ETC will participate in bi-weekly project progress conference calls.

New Jersey Regional E-ZPass CSC/VPC

The E-ZPass CSC/VPC transition to the New Jersey Regional E-ZPass CSC/VPC requires an Amendment with the New Jersey Turnpike Authority (NJTA) and other associated agencies. This document is identified as Amendment No. 3. Commission Staff received an updated version of Amendment No. 3 containing "minor" changes submitted by the NJTA. The revised version of this document was submitted to Commission Counsel (Matthew Rosen, Esq.) for review and comment. Red-lined version of Amendment No. 3 including comments from Commission Counsel was submitted to the NJTA for review.

The E-ZPass CSC/VPC Contract Options memorandum addressed to the Executive Director will continue to represent any/all updates regarding the CSC/VPC migration.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF DECEMBER 2013

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 27, 2014

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF DECEMBER 2013

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Xerox continues to perform preventative maintenance for the electronic toll collection system and violation enforcement system.
2. The toll data from the conventional toll lanes is archived on a separate dedicated Commission database that is maintained by the IT Department. The data from the ORT lanes is currently not being displayed in the reports developed from this database. Commission Staff has requested a proposal from Xerox to revise the reports and automate the transfer of the ORT data to this database. Xerox met with the IT Department to determine the software requirements and is preparing a scope of work.
3. Xerox technicians continue to make adjustments to the Optical Character Recognition (OCR) software for the Violation Enforcement System (VES) on a plaza by plaza basis. Analysis of the update is complete and there is a 5.8% improvement after the cameras have been adjusted. This update is needed to retrain the software as new license plates are introduced to the public by the Department of Motor Vehicles (DMV).
4. At the October monthly maintenance meeting Commission Staff requested a price proposal from Xerox to provide continued operation/maintenance service for five (5) option years beyond the current contract completion date of November 1, 2014. Xerox is preparing a scope of work for this request.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. ETC participated in weekly CSC/VPC Operations Calls.
2. Commission Staff and representatives from Xerorx and ETC attended an in person meeting to begin the CSC/VPC migration to the New Jersey Regional CSC. Additionally, all parties are participating on weekly status calls. Review of the Interface Control Document (ICD) for the transfer of data between the two vendors and the overall migration schedule is underway.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 27, 2014

General Electronic Toll Collection Program Activities

1. Commission Staff participated in the IAG E-ZPass Policy and the Executive Management Committee meetings.

CONTRACTOR COMPLIANCE REPORT

OPERATION REPORT INDEX

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance	Status Report Month of December 2014	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

CONTRACTOR COMPLIANCE REPORT

MONTH OF DECEMBER 2014

- During the month of December the Contract Compliance Department reviewed and drafted the new CCP engineering guidelines that was shared with and reviewed by the Commission legal team who also made some contributions to the document.
- Following the December's Commissioners meeting, the CCP Director met with Executive Director Mr. Joseph Resta, Chief Operating Officer Mr. Arnold Conoline, Atty. Jonathan F. Bloom, and Atty. David Somers from Pennsylvania, and Atty. Douglas Steinhardt from New Jersey to discuss the new draft of the proposed Contract Compliance Programs (CCP) guidelines.
- A meeting with the above stakeholders (Mr. Roy Little and Mr. David Burd are also invited) is scheduled for Friday January 10, 2014 to discuss the new Contract Compliance draft guidelines and how they affect other Commission's departments. During this meeting it is expected that the role of the CCP department is further defined as it intertwines with the engineering department and the purchasing department, as well as any other department that may assist our efforts to be as inclusive and diverse as possible.
- Key issues the CCP is exploring include: the establishment of a threshold amount for MWS/VBEs, requesting that within the RFP process for Commission contracts the RFP explicitly indicates that prime bidders must adhere to making a Best and Good Faith Efforts to hire MWS/VBEs subcontractors in order to meet the imposed thresholds that will be placed in the Contract. Other ideas discussed at this meeting were the Workforce Utilization concept and the Pennsylvania Prompt Payment Act pertaining to primes and sub-consultants, and the "Opt-in" option once a bid is accepted by the Commission.
- The Director met with George Herrera, Vice President of Corporate Development from the CSA Group of Engineers and Architects, the largest Latino-owned company of its kind in the United States.
- The CCP Manager completed the Contract Compliance of 20 TEC Reviews and participated in the C-228 A&B, and C-639A pre-proposal submission.
- The CCP continues to enhance its reporting process of existing contracts between the DRJTBC and engineering consultants in an effort to be transparent with the inclusion of prime consultants, sub-consultants and contractors and sub-contractors. There should be a Capital Project Report and Procurement Report. Guidelines for the CCP department are being developed and shared with the DRJTBC attorneys for legal accuracy.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

- According to Commission Resolutions, there were no new consultants/construction project awarded in the month of November; hence, the total amount of contracts remains the same with 68 open contracts having a MWSBE requirements awarded under the Capital Program. To date, one hundred twenty-four (124) Minority, Women, & Small Businesses will participate in the Commission's MWSBE Program. Sixty-nine (69) contracts were awarded under the Capital Program, and of that thirty (30) contracts have been completed.

The existing MBE/WBE/SBE goals are:

- a. For Pennsylvania assigned Professional Services contracts there is a 7% MBE goal and a 3% WBE goal.
- b. For New Jersey assigned Professional Services contracts there is a 25% SBE goal.
- c. For Professional Services contracts with no State assignment there is a 7% MBE goal, and a 3%WBE goal
- d. For Capital Plan Construction Contracts there is a 7% MBE goal and a 3%WBE goal.

Contract Compliance Manager Christine Baker continues to monitor, update and analyze the payments for the MWSBE with the commission's engineering contracts with prime consultants and their sub-consultants.

CONTRACT COMPLIANCE PROJECTIONS DEC. 2013 (2008-2013)

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CONTRACT COMPLIANCE PROJECTIONS DEC. 2013 (2008-2013)

Example of Calculation

Actual Payment to date \$1,158,886.77
 Overpayment to date (-) 22,863.00
 Expected Payment to date 1,136,023.77
 Anticipated Payment Balance +1,563,975.78
 Total Projected Award Payment \$2,699,998.32

Open Accounts 2013	Open Accounts 2012	Open Accounts 2011	Open Accounts 2010	Open Accounts 2009	Open Accounts 2008			
CM-474A	C-437B	C-07-11	C-539A	C-530A	C-502A			
T-453A	C-474A	CM-573A	C-437A	C-455A				
T-624A	C-543A	C-443A	C-538A	C-454A				
DB-575A (no goal)	C-598B	C-505A	CM-472A	C-453B				
T-437A	T-474A	C-600A		C-453A				
CM-437A	CM-506A	C-506A						
CM-543A	T-506A	C-598A						
C-621A	CM-443A	C-599A						
C-549AR	TS-443A	C-599B						
C-627A								
Closed Accounts 2013	Closed Accounts 2012	Closed Accounts 2011	Closed Accounts 2010	Closed Accounts 2009	Closed Accounts 2008			
	TS-505A	TTS-573A	CM-447B	CM-445A	CM-498A	C-440A		
			TS-447B	CM-442A	T-498A	C-447B		
			T-441A	CM-444A	C-445A			
			CM-440B	TTS-476A-1	C-440B			
			C-454B	TTS-476A-2	DB-427B			
			TS-445A	T-472A	T-554A			
			T-440BR	DB-562A	CM-427B			
			TS-442A	DB-563A	T-475A			
			CM-476A	TS-444A				

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

**Operation Index
For
Communications**

SUBJECT	DESCRIPTION	PAGE NUMBER
Communication	Status Report Month of December 2013	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 27, 2013
COMMUNICATIONS REPORT
December 2013

• **COMMISSION AWARENESS EFFORTS :**

Delaware Water Gap Maintenance Garage Expansion Ribbon-Cutting Ceremony – Worked with Engineering, Community Affairs, Plants and Facilities and Operations departments and District III Superintendent Jeanne Clark to plan, stage, and carry out a ribbon-cutting ceremony for the multi-faceted garage expansion project at the Delaware Water Gap Toll Bridge. Event planning involved invitations of elected officials, local dignitaries and business leaders from the Pocono Mountains region; distribution of news advisories to local media outlets with corresponding follow phone calls; research with Project Manager Rany Zakharia; utilization of an event photographer; and coordination with Superintendent Clark and her maintenance forces led by Foreman Steve Cerra including the event setup and acquisition of items like chairs, podium, flags, PA system, light refreshments and Commission banner. Drafted talking points for Executive Director Resta and Commission William Hodas. Produced press release and distributed with event photograph to various media and business-oriented outlets. The well-attended event generated a modest amount of positive publicity for the Commission including the Pocono Record, Pocono News, Blue Ridge Cable /Channel 13 TV news, and Warren County It should be noted that the District III team set up the event on Monday after working overtime through the weekend on snow response.

Easton-Phillipsburg (Route 22) Toll Bridge Rehabilitation Project 2013 Stage Completion – Issued a series of press releases to raise public awareness of the impending wrap up of the 2013 stage of the multi-year rehabilitation project at the E-PTB and the phased-in reopening of Route 22 through the work zone for the winter months. The change in project status also included VMS revisions, NJ511 postings, Twitter posts, and website updates. One ingredient of this effort involved repeated mention of how the bridge once again would be reduced to single-lane traffic patterns beginning in March 2014. The end-of-2013-project-stage rollout generated news items in the Express-Times, Morning Call, Warren Reporter, Easton Patch, and WRNJ radio.

Annual Reports 2012 & 2103 – Completed all remaining distribution of the 2012 annual reports and initiated planning for 2013 issue, which focus on the 75th anniversary of the 1938 opening of the E-PTB (formerly the Bushkill Street Bridge) and the first year of work on the bridge's current rehabilitation project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 27, 2013

- **MEDIA RELATIONS:**

Hot Topics: E-PTB and Route 22 reopening to two lanes in each direction; ribbon cut for expanded maintenance garage at the DWGTB; Route 22 ramp closure for tree cutting in Phillipsburg; annual Washington Crossing reenactment; various bridge photos; top 2013 stories – Sarah Majoras disappearance; DUI alleged in I-80 fatality; three injured in Route 202 crash; fuel leak near DWG toll bridge; I-78 west truck crash/fuel spill in Alpha; Roy Little named Chief Engineer, former Commissioner Bill Norton's fuel oil company .

- **COMMUNITY AFFAIRS:**

Suicide Crisis Line Initiative: Worked with Community Affairs and Operations in completing production and installation of crisis-intervention toll free hotline signs at "suicide-prone" bridges in the Commission's jurisdiction.

Delaware Water Gap Maintenance Garage Invitations: Reviewed electronic invitations designed by CA Director Richard McClellan. Facilitated exchange of Rany Zakharia construction photographs and more-recent completed facility photographs for inclusion in PowerPoint slideshow for Dec. 16 ribbon-cutting event. Reviewed final slide program.
(Please see Community Affairs report)

- **CAPITAL IMPROVEMENT PROGRAM**

Easton-Phillipsburg Toll Bridge Rehabilitation – Issued a variety of press releases and posted accompanying NJ511 travel alerts website updates for phased-in completion of 2013 project stage work and corresponding reopening of Route 22 to two lanes in each direction. Edited various Twitter communications and VMS sign messages.

- **WEBSITE**

Updating: Revised E-PTB project page to reflect completion of 2013 work stage and winter hiatus of traffic restrictions. Posted winter weather travel alerts referencing winter safety webpage uploaded earlier this year. Revised DRJTBC organization page to reflect Roy Little's promotion to chief engineer.

INTERNAL/EXTERNAL COMMUNICATIONS

- 10,385 website visits recorded for November, a decrease compared to October and for the same period last year.
- Six press releases produced, distributed or posted to the website. Besides the press releases for the E-PTB reopening and the DWG maintenance garage, topics

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 27, 2013

included the removal of blocking at E-PTB drainage scuppers and Route 22 ramp closures in Phillipsburg.

- Laid out conceptual designs clearly depicting envisioned construction staging for Scudder Falls replacement bridge construction.
- Facilitated potential feature presentation of Roy Little for NJBiz magazine.
- Reviewed revised STV release highlighting the firm's involvement with the Lumberville-Raven Rock Toll-Supported Pedestrian Bridge Rehabilitation.
- Processed the Brabender-Cox annual report billing and related authorizations for approval at December Commission meeting.
- Phone call with Zack Czirayk of Financial Investment News regarding investment management consulting services RFP.
- Hosted coordination meeting for DWG ribbon-cutting event.
- Meet with Frenchtown photographer Bill Brokaw.
- Attended HART meeting in Flemington, N.J. and provided an update on Commission project efforts.
- Visited DWG to take photographs of completed maintenance garage expansion and visited Milford-Montage Toll Bridge to take updated photographs of bridge for possible use in upcoming 2013 annual report.
- Research DWG bridge construction history, confirming that December 16 ribbon-cutting date was 60th anniversary of the bridge's opening.
- Draft various communications for the Executive Director and Chairman at their direction.
- Research state police contracts history for inclusion in Executive Director's monthly report.
- Meet with AECOM art department representative, Kevin Skeels, Rich Rash, Roy Little and Rich McClellan regarding I-95/SFB graphics.
- Phone conversation with DRBA representative regarding bridge security.
- Participated in news interview with WRNJ radio reporter Joyce Estey regarding impending lifting of travel restriction for the E-P rehab project.
- Coordinated with Commissioner Jack Muehlhan and District III Superintendent regarding possible December 16 ribbon-cutting ceremony for the newly expanded and improved maintenance garage for the Delaware Water Gap Toll Bridge.
- Removed long-term NJ511 travel alerts for Easton-Phillipsburg (Route 22) project.
- Responded to InfraAmericas reporters Gene Gilligan and Billy Crosby regarding status update on SFB project.
- Fielded referred inquiry from Mary Ann Marsico of PA Department of Community & Economic Development's Tourism, Film and Economic Development Marketing division regarding private film productions interest in using a DWG toll lane as part of a movie production scheduled for February.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

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For
Community Affairs**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Community Affairs Report December 2013	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 27, 2014
COMMUNITY AFFAIRS REPORT
December 2013

The following activities under the general heading of community relations/governmental affairs were recently initiated, accomplished or performed:

- ❖ Delaware Water Gap Toll Bridge Maintenance Garage Expansion Project
 - Prepared and distributed a "Save the Date" invitation in advance of a Dec. 16 ribbon-cutting ceremony that was conducted to mark the completion of the recent maintenance garage expansion project at the DWGTB and prepared personalized invitations to area elected officials.
 - Compiled a PowerPoint slide presentation of the project including before, construction-phase and final-product scenes. Assisted in arranging the presentation of a slide show at the ribbon-cutting event.
 - Assisted in event set-up and the greeting and recognition of area notables.
 - Conducted an electronic edit (Photoshop) of the official event photograph.
 - Attended a planning meeting for the event.
- ❖ Easton-Phillipsburg Toll Bridge Rehabilitation Project
 - Participated in project progress meetings.
 - Continued to supervise the implementation of the Twitter account for this project, including the monitoring of followers, and assumed responsibility for drafting of Twitter messages.
 - Assisted in the preparation of VMS board messages and special Twitter messages to advise motorists of various project-related travel restrictions/lane closures.
- ❖ Assisted in completing and distributing crisis intervention hotline signs which have been placed on "suicide-prone" Commission bridges as a deterrent to suicidal bridge jump attempts.
- ❖ Began review of 14 submittals as a member of the TEC for C-628A (Structural / Civil Task Order Assignment).
- ❖ Attended the monthly meeting of the Mercer County Chamber of Commerce.
- ❖ Advised senior staff of the completion of a freshwater mussel survey conducted between the Portland-Columbia footbridge and the head-of-tide at Trenton by the Delaware River Basin Commission. The report is to be submitted to the National Park Service and will be used to quantify best habitats and mussel species distribution in the Lower Delaware. This report may be used to adjust environmental regulations which, in turn, could affect future bridge construction projects by the DRJTBC.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

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Meeting of January 27, 2013

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Lower Trenton Toll Supported Bridge	CAS/RWL	Quick Kurb Lane Separator <ul style="list-style-type: none"> • TS-653A 	1
Scudder Falls Toll Supported Bridge	KMS/RWL	Improvement Project <ul style="list-style-type: none"> • Preliminary Engineering and Environmental Documentation for I-95/Scudder Falls Toll Supported Bridge – Study, Contract C-393A • Financial / Legal Advisory Services for a P3 for Scudder Falls Bridge Replacement Project – Study, Contract C-393G-1R Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project <ul style="list-style-type: none"> • CPMC Services – Year 2012, C-502A-1G • CPMC Services – Year 2013, C-502A-1H • DMC Advanced Engineering Support Services for Priority Items of Work, C-502A-2D • Staff Augmentation – P3 Support Services, C-502A-2E • C-502A-2F DMC Services – Year 2013 	1-4
	JRB/KMS	Scour Critical Bridge Indicator (SCBI) <ul style="list-style-type: none"> • Underwater Inspections, C-600A-9 	5
New Hope-Lambertville Toll Bridge	VMF/CLR/KMS	Pavement Rehabilitation & Approach Bridges Repairs <ul style="list-style-type: none"> • Design, C-543A • Construction Management/Construction Inspection, CM-543A • Construction, T-543A 	5-6
Lambertville-Raven Rock Toll Supported Bridge	VMF/CLR/KMS	Rehabilitation & Retaining Wall Reconstruction <ul style="list-style-type: none"> • Construction Management, CM-443A 	6
I-78 Toll Bridge	VMF/CLR/KMS	I-78 PA Approach Paving Improvements <ul style="list-style-type: none"> • Construction Management, CM-506A • Construction, T-506A 	6-7

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Notes:

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
VMF – V. Fischer
CTH – C. Harney

RSL – R. Luciani
RJZ – R. Zakharra

Program Area Manager Legend

RWL – R. Little
KMS – K. Skeels
CAS – C. Stracciolini

RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Easton-Phillipsburg Toll Bridge	CTH/RWL	Rehabilitation Scoping/Concept Study <ul style="list-style-type: none"> Preliminary, Final, and Post Design Services, C-437B Construction Management, CM-437A Construction, T-437A 	7
Delaware Water Gap Toll Bridge	RJZ/RWL	Maintenance Garage Expansion – PA Assignment <ul style="list-style-type: none"> Final, Post and Construction Support Services, C-474A Construction Management/Construction Inspection, CM-474A Construction, T-474A Code Compliance Plan Review and Inspections, C-598A-3 CM/CI Services Staff Support, C-598A-4 	8-10
	VMF/CLR/KMS	River Road Improvements <ul style="list-style-type: none"> Design, C-599A-1 Construction Inspection, C-599B-3 Construction, T-624A 	10
Multiple Facilities and/or Commission-Wide	WMC/RWL	Electronic Surveillance/ Detection System <ul style="list-style-type: none"> RFP development, Procurement Support and Transition Services, C-539A-5 ESS Maintenance Contract, DB-575A 	11
	CAS/RWL	Electronic Toll Collection <ul style="list-style-type: none"> In-Lane Toll System Design-Build-Maintain, DB-427C Customer Service Center/ Violation Processing Center Design-Build-Operate-Maintain, DB-427D Customer Service Center/Violation Processing Center Project, DB-584A 	11-12

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 VMF – V. Fischer
 CTH – C. Harney

RSL – R. Luciani
 RJZ – R. Zakharia

Program Area Manager Legend

RWL – R. Little
 KMS – K. Skeels
 CAS – C. Stracciolini

RLR – R. Rash
 CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Multiple Facilities and/or Commission-Wide	RSL/CAS	Electronic Toll Collection / Tolling Task Order Consultant - 2010 • Traffic Count Program Design, C-538A-8	12
	CAS/RWL	Electronic Toll Collection / Tolling Task Order Consultant - 2013 • C-621A	13
	JRB/KMS	Utility Inventory • All Structures, C-599B-5	13
	CAS/RWL	Level 3 Investment Grade Traffic & Revenue Forecasts • C-549AR	14
	CTH/RWL	General Engineering Consultant Annual Inspections • 2013 Toll Bridge Inspections & Interim Inspections for Load-Posted Bridges, C-07-11C	14-15
	CAS/RWL	General Engineering Consultant Traffic Engineering • 2012 Traffic Engineering Consultant, C-17-11	15

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RJZ – R. Zakharia

Program Area Manager Legend

RWL – R. Little
KMS – K. Skeels
CAS – C. Stracciolini
RLR – R. Rash
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**Meeting of January 27, 2013
PROJECT STATUS REPORT**

**LOWER TRENTON TOLL SUPPORTED BRIDGE QWICK KURB LANE
SEPARATOR
TS-653A**

Approximately 140 ft. of the Qwick Kurb Lane Separator system with bollards (located on every third section) was installed at the Lower Trenton Toll Supported Bridge Pennsylvania approach roadway. The Commission's District 1 Maintenance Department provided the roadway median closure and the installation was observed by the Engineering Department and Maintenance personnel from Districts 1 and 2. Four (4) sections of Qwick Kurb and five (5) bollards were provided to the Maintenance Department to have on hand as spare parts. Upon receipt and processing of the final invoice, we will closeout this purchase order.

**PRELIMINARY ENGINEERING AND ENVIRONMENTAL
DOCUMENTATION FOR I-95/SCUDDER FALLS TOLL SUPPORTED BRIDGE
STUDY
Contract No. C-393A**

On June 14, 2012 FHWA issued the NEPA decision a Finding of No Significant Impact (FONSI) for the I-95/Scudder Falls Bridge Improvement Project in Bucks County, Pennsylvania and Mercer County in New Jersey. This is a determination that the Proposed Action will have no significant impact on the human environment.

This completes the Preliminary Design and Environmental Documentation Phase of the I-95/Scudder Falls Bridge Improvement Project.

AECOM is continuing further work efforts for the I-95/Scudder Falls Bridge Improvement Project under various Task Order Assignments associated with Contract C-502A Capital Program Management Consultant & I-95/Scudder Falls TS Bridge Improvement Design Management Consultant Professional Services.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**Meeting of January 27, 2013
PROJECT STATUS REPORT**

**FINANCIAL/LEGAL ADVISORY SERVICES FOR A P3 FOR SCUDDER FALLS
BRIDGE REPLACEMENT PROJECT**

**STUDY
Contract No. C-393G-1R**

The Commission's Financial/Legal Advisory Services consultant KPMG/Nossaman, completed their analysis of the P3 project delivery method on schedule, and presented their preliminary findings to the Commission in November 2011. These findings are currently under review by the Commission with a final decision pending.

**CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN
MANAGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER
FALLS BRIDGE IMPROVEMENT PROJECT**

**CPMC SERVICES – YEAR 2012
Task Order Assignment No. C-502A-1G**

Capital Program Management Consultant (CPMC) Services and Design Management Consultant Services (DMC) continued through the 2012 year under this Task Order Assignment. These services on this Task Order Assignment concluded in April 2013.

Remaining CPMC services to be performed in 2013 are being done under Task Order Assignment C-502A-1H.

Remaining DMC services to be performed in 2013, on this Task Order Assignment, include technical support for the construction staging and grading/drainage plan effort as well as final design for the PA wetlands mitigation site. This effort includes development of the grading and drainage plans associated with each construction stage for the work in PA, which is required for the Bucks County Soil Erosion Permit and the PADEP permit process. The soil borings and monitoring well installation work associated with the PA wetlands mitigation site design remains on hold due to site access issues with the property owner. DMC services beyond these work tasks have continued under Task Order Assignment C-502A-2F, DMC services for 2013.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

CPMC SERVICES – YEAR 2013

Task Order Assignment No. C-502A-1H

Capital Program Management Consultant (CPMC) Services continued through 2013 under this Task Order Assignment, with AECOM supporting the Commission in its Capital Improvement Program by providing program management and project management services for various engineering and construction contracts. CPMC Staff began work on this Task Order Assignment in April 2013, providing: a full-time Resident Engineer in the CM/CI oversight of Contract T-543A, NH-L Toll Bridge Pavement Rehabilitation and Approach Bridges Repairs; CM/CI oversight of the I-78 Toll Bridge Approach Roadway Improvements; and, CM/CI oversight of the DWG Toll Bridge River Road Improvements construction and CM/CI contracts. The CPMC also provided management oversight of the Purchase Order Agreement work for guide rail repairs at various locations within the Commission's jurisdiction, which were completed prior to 12/31/2013.

DMC ADVANCED ENGINEERING SERVICES FOR PRIORITY ITEMS OF WORK

Task Order Assignment No. C-502A-2D

Environmental Permitting - NJDEP issued the following permits in June 2013 for the SFB Project: *Flood Hazard Area Verification, Flood Hazard Area Individual Permit, Freshwater Wetlands Individual Permit, and Water Quality Certificate Approval*. These permit approvals are effective June 20, 2013 and expire June 19, 2018. The Delaware & Raritan Canal Commission (D&RCC) issued a Certificate of Approval for the project on July 15, 2013. ~~A draft riparian zone mitigation plan was submitted to NJDEP, in August, for review in accordance with the approved NJDEP Flood Hazard Area Individual Permit.~~ Currently Engineering is reviewing the New Jersey wetlands and riparian zone mitigation options recommendation memo prepared by AECOM. Pre-application meetings were held with the Bucks County Soil Conservation District (BCSD) in 2013 to discuss details with the Bucks County Soil Conservation Permit and PA NPDES Permit applications. An additional pre-application meeting was held with PA DEP and the USACE on November 25, 2013 on these permit applications. There has been turnover in SFB project staff in both of these agencies, so this meeting was held to update them on the status of the project, and to discuss project impacts to the environmental resources. Follow-up discussions with the USACE were held in December 2013 to determine the USACE's overall wetland jurisdictional limits in both Pennsylvania and New Jersey. These limits will dictate USACE's involvement in approving the project wetland mitigation plans in both PA and NJ.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

The AECOM team continued to perform **Public Involvement** activities, including monitoring of the Project Hotline and updates to the Project Website.

The **Right of Way (ROW)** impacts to adjacent property owners have been reassessed for the proposed project, based on the final grading and drainage plan detail that has been developed. Updated draft ROW Plans for the Pennsylvania section of the project were submitted in December 2013 and are being reviewed by Engineering. The process for moving forward with the ROW acquisition process, including property owner outreach and Legal Counsel involvement, is currently being planned internally by Commission staff. ROW efforts involving Commission legal review and property-owner outreach are on hold pending a GO/NO-GO decision on the P3 procurement process.

STAFF AUGMENTATION – P3 SUPPORT SERVICES

Task Order Assignment No. C-502A-2E

AECOM was issued a Notice to Proceed on the Task Order Agreement (TOA) on November 16, 2010. Under this TOA, AECOM provided professional services, in a staff augmentation format, in support of the P3 Financial/Legal Advisory Services contract C-393G-1R. Efforts on this task order assignment are currently on hold pending a GO/NO-GO decision on the P3 procurement process.

DMC SERVICES – YEAR 2013

Task Order Assignment No. C-502A-2F

AECOM Design Management Consultant (DMC) Services continued through 2013 under this Task order Assignment (TOA), to advance the Scudder Falls Bridge Improvement Project. AECOM continued their management services for: the public involvement program; the environmental permitting effort; and the ROW plan development efforts that are being performed under the C-502A-2D TOA above. Additional efforts under this TOA include establishing the PennDOT Inter-Governmental Agreement and NJDOT Memorandum of Agreement (MOA); establishing the MOA with NJDEP-Green Acres/NJDOT/Delaware & Raritan Canal Commission/NJ Water Supply Authority for the NJ Pedestrian/Bicycle Facility; and, when a P3 decision is made, coordination and support in advancing the project into final design and construction via the RFQ/RFP design procurement process.

The draft RFQ for final design services, and draft project timelines have been developed and are updated periodically.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

2013 SCUDDER FALLS TSB SCOUR CRITICAL BRIDGE INDICATOR UNDERWATER INSPECTION

Task Order Assignment No. C-600A-9

The National Bridge Inspection Standards (NBIS) require scour critical bridges to receive an underwater inspection every two years. The last underwater inspection of the Scudder Falls Bridge was conducted in January 2012.

STV, Inc. (STV) was provided with Notice to Proceed effective October 28, 2013 for this Task Order Assignment. ECM Engineers (ECM), a sub-consultant to STV, performed the underwater inspections of all the piers of the I-95/Scudder Falls Toll-Supported Bridge on October 29 through November 1. STV submitted a final draft underwater inspection report, incorporating previous comments from Commission staff, on December 20, 2013. The final draft is currently under review by the Commission.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE PAVEMENT REHABILITATION & APPROACH BRIDGES REPAIRS

DESIGN

Contract No. C-543A

Cherry, Weber and Associate's (CWA) continued their post-design services phase of their contract with the construction project through December.

CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION

Contract No. CM-543A

Johnson, Mirmiran & Thompson, Inc. (JMT) continued their CM/CI services through December with the inspection of the remaining Route 29 bridge work, including the blast cleaning, sealing and waterproofing of the Route 29 bridge piers and abutments; tracking the remaining submittals and RFIs; preparation of as-built drawings; and organizing the final field files and preparing the closeout documentation for their CM/CI contract. JMT's staff consists of a part-time Project Manager, and an Office Engineer. The inspection staff has been eliminated effective December 20, 2013 with the completion of most of the punchlist work. The Resident Engineering position continues to be filled by AECOM's CPMC Project Manager. JMT/AECOM staff will continue to inspect/monitor the few remaining punch list items associated with the roadway and bridge improvements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

CONSTRUCTION Contract No. T-543A

James D. Morrissey, Inc. (JDM) reached Substantial Completion on November 22, 2013 with the completion of the approach roadway repairs. Due to unfavorable weather, JDM continues their effort to complete the weather dependent items consisting of sealing and waterproofing of the Route 29 bridge piers and abutments; and site restoration of the additional drainage work at the ramp G infield.

LUMBERVILLE-RAVEN ROCK TOLL SUPPORTED BRIDGE REHABILITATION & RETAINING WALL RECONSTRUCTION

CONSTRUCTION MANAGEMENT/CONSTRUCTION INSPECTION Contract No. CM-443A

STV Inc. has concluded their CM efforts with the submission of the project files, final as-built drawings, final contract quantities and Lessons Learned Report to the Commission. The final construction contract Change Order and final construction invoice have been processed. STV will be submitting their final revised invoice and a zero cost modification to their contract will be developed to close out their contract with the Commission.

I-78 TOLL BRIDGE PA APPROACH PAVING IMPROVEMENTS

CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION Contract No. CM-506A

Johnson, Mirmiran & Thompson, Inc. (JMT) as the CM/CI, continues tracking the remaining correspondence and coordinating the flow of information among the construction contractor and the Commission along with holding and documenting meetings as necessary. JMT has reduced staffing of the project commensurate with the remaining close out activities with their staff presently consisting of a part time Project Manager and a part time Office Engineer. Throughout December JMT continued working on resolution of the Construction Contract's Final Measured Quantity amounts, and remaining Force Account work tasks.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

CONSTRUCTION Contract No. T-506A

HRI Infrastructure of State College, PA completed all of the construction field work on August 27, 2013. Through December HRI worked with the CM/CI firm JMT to finalize the agreement on the Contract's Final Measured Quantity amounts and remaining Force Account work tasks. Upon resolution of these items the processing of the final contractor invoice will take place.

EASTON-PHILLIPSBURG TOLL BRIDGE REHABILITATION, PRELIMINARY, FINAL & POST DESIGN SERVICES

DESIGN Contract No. C-437B

This project was awarded to Parsons Brinckerhoff (PB) at the February 28, 2012 Commission meeting. PB provided the Commission their final design submission on February 22, 2013. Construction bids were received on April 11, 2013. PB has been providing post-design services and participated in pre-activity and progress meetings since the start of construction.

CONSTRUCTION MANAGEMENT Contract No. CM-437A

This project was awarded to Greenman-Pedersen, Inc (GPI) at the April 29, 2013 Commission meeting. GPI was provided with a Notice to Proceed on May 30, 2013 and has participated in pre-activity and progress meetings since the start of construction. GPI is currently providing construction management and inspection staff on-site to monitor the contractor's progress.

CONSTRUCTION Contract No. T-437A

J.D. Eckman, Inc. (JDE) was awarded this construction contract at the Commission's April 29, 2013 meeting. JDE was provided a Notice of Award/Limited Notice-to-Proceed the following day and issued a Notice to Proceed effective May 29, 2013. JDE has participated in pre-activity and progress meetings since the start of construction in June 2013. JDE completed a major construction stage on December 12, 2013, slightly ahead of schedule. All lanes on the roadway are currently open to traffic and will remain in place until the start of stage 2 construction in early March 2014. Off mainline roadwork continues through post Phase 1 time frame.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

DELAWARE WATER GAP MAINTENANCE GARAGE EXPANSION

FINAL DESIGN, POST DESIGN AND CONSTRUCTION SUPPORT SERVICES Contract No. C-474A

The Consultant, Brinjac, Inc., is currently providing close-out related services under the post design phase.

A final walk-through inspection was conducted by the Consultant's Project Manager and all discipline leaders on September 23, 2013 and a punch list was issued to the Construction Manager on September 27, 2013. Final Inspection was conducted on October 21, 2013, and comments to the submitted Warranties, Operation and Maintenance Manuals were issued to the Contractor to revise and re-submit on October 22, 2013. Revised Close-Out Documents were received November 14, 2013 and were reviewed by the Consultant and found to meet to Contract requirements. This Project is being closed.

CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION Contract No. CM-474A

STV, Inc. was awarded Contract CM-474A at the Commission April Meeting and a Notice to Proceed was issued effective April 15, 2013. STV is currently providing construction inspection and construction management services to confirm contractor's compliance with the Contract Documents. The Consultant is currently providing project close-out related services, among other administrative contract requirements.

A final walk-through inspection was conducted by the Consultant on September 23, 2013 and attended by the Commission, design consultant discipline leaders as well as the Project's third party code compliance inspector. Punch lists were combined and issued to the Contractor on September 27, 2013. Final Inspection was conducted on October 21, 2013, and the Consultant is currently processing Final Change Order along with the Final Payment Application.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

CONSTRUCTION Contract T-474A

Bracy Contracting, Inc. was issued a Notice of Award on November 20, 2012, and a Notice to Proceed for this project was issued effective December 3, 2012.

The construction work was completed on schedule. Facility public sewer conversion was completed on August 20, and conversion from heating oil to natural gas was made on August 22. Above ceiling, mechanical, electrical and plumbing final inspections were completed the week ending September 20, 2013. Exterior building envelope, interior finishes and site work were substantially completed on September 20, 2013.

Contractor submitted the revised close-out documents in accordance with comments provided by the Construction Management and Design Consultants on November 14th and were reviewed by the Consultants and found to be in compliance with the Contract Documents.

Final Payment Application along with the Final Change Order reflecting contract completion 2% below the original contract amount was received from the Contractor and currently being processed to close this Contract.

CODE COMPLIANCE PLAN REVIEW AND INSPECTIONS Task Order Assignment No. C-598A-3

This Task Order Assignment is for a third party building code compliance plan review and inspection for the Delaware Water Gap Maintenance Garage Expansion Project. A notice to Proceed was issued to Burns Engineering, Inc. effective June 28, 2012 and the Consultant completed its code compliance review of the conformed contract documents on November 15, 2012 and found them to be in compliance with the applicable PA UCC requirements.

The Consultant provided various building code final inspections including mechanical, electrical, plumbing and above ceiling inspections through-out the Construction Phase. Final Invoice reflecting contract completion 20% under budget was received on December 23, 2013 and is currently being processed. This Task Order Assignment is being closed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

CM/CI SERVICES STAFF SUPPORT Task Order Assignment No. C-598A-4

Under this task order assignment Burns Engineering, Inc., assisted the Construction Management Consultant during the construction phase for Contract T-474A Delaware Water Gap Maintenance Garage Expansion. Final Invoice reflecting contract completion 20% under budget was received on November 22, 2013 and Final Contract Modification was issued to the Consultant for signature on December 30, 2013. This Task Order Assignment is being closed.

DELAWARE WATER GAP TOLL BRIDGE RIVER ROAD IMPROVEMENTS

DESIGN Task Order Assignment No. C-599A-1

Under this task order assignment the Consultant, McCormick Taylor (MT), designed roadway improvements for a 650-foot section of River Road adjacent to the New Jersey approach to the Delaware Water Gap/I-80 river bridge. MT has completed their post design phase services, which included the design of additional striping to improve the delineation of the sharp left turn onto River Road from the I-80 WB off-ramp. This improvement is warranted in response to recent guiderail damage by tractor-trailers at the New Jersey abutment. MT will be submitting their final invoice for this task order assignment.

CONSTRUCTION INSPECTION Task Order Assignment No. C-599B-3

Under this task order assignment the Consultant, Greenman, Pederson, Inc. (GPI) provided one inspector for Construction Inspection Services for the roadway improvements to River Road in New Jersey adjacent to the Delaware Water Gap/I-80 river bridge. GPI will be submitting final as-built drawings and project files to include the revised guiderail installation and additional striping.

CONSTRUCTION Contract No. T-624A

Sparwick Contracting, Inc. (SCI) reached substantial completion on September 23, 2013 with the completion of the roadway improvements. The additional work to relocate damaged guiderail and install additional striping at the New Jersey abutment was completed on December 3, 2013. The final pay estimate and as-built drawings are being developed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**Meeting of January 27, 2013
PROJECT STATUS REPORT**

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

**RFP DEVELOPMENT, PROCUREMENT SUPPORT AND TRANSITION SERVICES
Task Order Assignment No. C-539A-5**

URS Corporation continued to provide the Commission with technical support with regard to transitioning maintenance services for the Electronic Surveillance / Detection System to Schneider Electric Building Americas, Inc.

**ESS MAINTENANCE CONTRACT
Contract No. DB-575A**

Schneider Electric Building Americas, Inc. continues to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Electronic Security and Surveillance Staff, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

**ELECTRONIC TOLL COLLECTION SYSTEM
DESIGN-BUILD
Contract No. DB-427**

In-Lane Toll System Design-Build-Maintain Project TO-427C

Xerox continues to perform preventative maintenance for the electronic toll collection system and violation enforcement system.

The toll data from the conventional toll lanes is archived on a separate dedicated Commission database that is maintained by the IT Department. The data from the ORT lanes is currently not being displayed in the reports developed from this database. Commission Staff has requested a proposal from Xerox to revise the reports and automate the transfer of the ORT data to this database. Xerox met with the IT Department to determine the software requirements and is preparing a scope of work.

Xerox technicians continue to make adjustments to the Optical Character Recognition (OCR) software for the Violation Enforcement System (VES) on a plaza by plaza basis. Analysis of the update is complete and there is a 5.8% improvement after the cameras have been adjusted. This update is needed to retrain the software as new license plates are introduced to the public by the Department of Motor Vehicles (DMV). New software will be deployed over the next two (2) months which will improve the OCR for the VES.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

At the October monthly maintenance meeting Commission Staff requested a price proposal from Xerox to provide continued operation/maintenance service for five (5) option years beyond the current contract completion date of November 1, 2014. Xerox is preparing a scope of work for this request.

Customer Service Center/Violation Processing Center Design-Build-Operate-Maintain Project TO-427D

Customer Service Center (CSC) operation bi-weekly conference calls with Commission staff and ETC continue so all parties may discuss on-going and upcoming efforts, as well as issues and their resolution.

Staff from ETC attended an in person meeting with Commission Staff and Xerox to begin the CSC/VPC migration to the New Jersey Regional CSC. Additionally, they are participating on weekly status calls. Review of the Interface Control Document (ICD) for the transfer of data and the migration schedule is underway. Additionally, ETC is preparing a list of all vehicle license plates associated with accounts in the Commission's system. The file will be submitted to Xerox to check against the NJ CSC system for duplicate license plates.

Customer Service Center/Violation Processing Center Project DB-584

Commission Staff and representatives from Xerox and ETC attended an in person meeting to begin the CSC/VPC migration to the New Jersey Regional CSC. Additionally, all parties are participating on weekly status calls. Review of the Interface Control Document (ICD) for the transfer of data and the migration schedule is underway.

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT - 2010

TRAFFIC COUNT PROGRAM DESIGN Task Order Assignment No. C-538A-8

STV continues to advance the design plans for installation of traffic count stations at each location. A cabinet prototype was developed by the supplier based on the plans prepared by STV. The supplier confirmed all equipment will fit in the proposed cabinet and will meet the functional requirements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**Meeting of January 27, 2013
PROJECT STATUS REPORT**

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT 2013

C-621A

Commission Staff and representatives from Rummel, Klepper & Kahl, LLP (RK&K) participated in a kick-off meeting.

STRUCTURAL/CIVIL TASK ORDER ASSIGNMENT

UTILITY INVENTORY – ALL STRUCTURES

Task Order Assignment No. C-599B-5

Greenman – Pedersen, Inc. (GPI) was provided with Notice to Proceed effective September 3, 2013.

Initial Field inspections have been completed at all toll and toll-supported bridges. Follow-up visits were held after contacting Pennsylvania One-Call and sending letters to utility companies requesting utility information on Commission property. Most utilities were responsive to the letters and have provided useful information to GPI. Some utilities also attended follow-up visits with GPI. Follow-up visits were completed at the Riverton – Belvidere, Portland-Columbia, New Hope – Lambertville, Centre Bridge – Stockton, Northampton Street, Riegelsville, Calhoun Street, Scudder Falls, and Lower Trenton Toll-Supported Bridges and the Milford-Montague, Trenton-Morrisville, and Interstate 78 Toll Bridges. GPI submitted the Draft Utility Inventory - All Commission Structures report on November 27th, 2013. Commission staff members have reached out to GPI for clarifications on the report, which were received from GPI. The report remains under review by Commission staff.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

Level 3 – Investment Grade Traffic and Revenue Forecasts C-549AR

Final agreements were distributed. The Commission responded to Jacobs Engineering's data request and provided historic data, such as traffic volumes, violation rates, etc., from 2007 to present. Jacobs Engineering is compiling the traffic data and socio-economic data for the Commission's existing seven (7) toll bridges. Updating the traffic and revenue spreadsheet model for the existing toll bridges is underway.

Preparation for the Scudder Falls Bridge Tolling workshop is underway and the workshop is scheduled for January 9, 2014. The following scenarios will be modeled by the Delaware Valley Regional Planning Commission (DVRPC):

- "EXISTING CONDITION," assuming the existing Scudder Falls Bridge were to be as is, with no toll, and there would be no new I-95/PTC interchange.
- "NO BUILD", assuming the existing Scudder Falls Bridge were to be as is, with no toll, and I-95/PTC full interchange in place.
- "BUILD", assuming the new Scudder Falls Toll Bridge were to be built and to be tolled, and there would be a new I-95 interchange.

GENERAL ENGINEERING CONSULTANT (GEC) ANNUAL INSPECTIONS

2013 TOLL BRIDGE INSPECTIONS & INTERIM INSPECTIONS FOR LOAD- POSTED BRIDGES Assignment C-07-11C

TranSystems (TS) was provided with Notice to Proceed for the 2013 inspections on March 28, 2013. Interim inspections of the load-posted (toll-supported) bridges began March 28 and were completed on July 3.

Toll Bridge facility inspections began in early May and were completed on July 11. TS has updated the PennDOT BMS system for each of the bridges inspected.

Facilities inspections were performed on July 16 in District 1, July 17 in District 2, and July 18 in District 3. Sign retroreflectivity testing was performed during the nights of September 24, 25 and 26 in Districts 1, 2 and 3, respectively, for all the Toll Bridges and the I-95/Scudder Falls Toll-Supported Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013 PROJECT STATUS REPORT

The Commission accepted the Annual Inspection Report at its December 2013 Commission Meeting. The final version of the Annual Inspection report will be distributed to Commissioners and Commission staff in January 2014. TS will also be submitting the final Maintenance Report for distribution to Commission Operations staff.

GENERAL ENGINEERING CONSULTANT TRAFFIC ENGINEERING YEAR 2012 TRAFFIC ENGINEERING CONSULTANT C-17-11

Pennoni Associates prepared a preliminary summary of the 2013 traffic volumes. Upon receipt of the December 2013 traffic data, the summary will be complete. Additional information regarding Commission construction projects that will occur in 2014 was provided to Pennoni Associates so they may better understand the potential traffic impacts.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 27, 2014

**Operation Report Index
For
Department of Security, Safety & Training**

SUBJECT	DESCRIPTION	PAGE NUMBER
Department of Security, Safety & Training	Month of December Status Reports	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 27, 2014

Operation Report Index For Department of Security, Safety & Training

December 3rd Attended Snow Operations meeting at the Delaware Water Gap facility.

December 3rd Facilitated CPR/AED training at the I-78 maintenance facility.

December 4th Attended the PMA Workers Compensation Accident Training at the NH/L facility.

December 4th Conducted Manager Harassment training at the New Hope facility.

December 6th Meeting with both State Police liaison's regarding upcoming details.

December 9th Attended the Delaware Water Gap garage expansion rededication meeting at the DWG facility.

December 9th Attended the DRJBTC staff meeting at the New Hope facility.

December 12th assisted the PCC by manning the ROIC to assist with the PCC annual Monitors meeting.

December 13th Attended and facilitated the Workplace Safety Committee Meeting at the Easton Phillipsburg facility.

December 16th Attended the ribbon cutting ceremony for the Delaware Water Gap garage expansion at the DWG facility.

December 17th Attended the Workers Compensation accident training at the Delaware Water Gap facility.

December 19th Facilitated the Toll Corporals and Sergeants examination process meeting at the Easton Phillipsburg facility.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 27, 2014

Operation Report Index For Department of Security, Safety & Training

During the month of December 2013; State Police (via state police liaisons coverage) were requested for details on (7) different Traffic/Construction/Events. The request were scheduled, supplied and verified, there were (2) scheduled and cancelled events. There was some last minute request that were completed and had to be filled by local police because of the late timing. During the month interaction between both State Police Agencies and our Project Managers from the engineering Department on ongoing construction projects throughout the commission. Communicated with Director Kushner for follow up with dismissal of E-Z Pass violations for Pennsylvania State Police.

The SST department continued to coordinate with the ESS department and several local and state police agencies on active investigations and request for video footage in relation to criminal activity at or near our bridges.

DECEMBER 2013

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	4	0	2	0	0	0
Delaware Water Gap 41	0	1	0	0	0	0	0	1
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland Columbia 43	0	0	0	0	0	0	0	0
Riverton-Belvidere 44	0	0	0	0	0	0	0	0
Rt 22 BP 45	0	1	3	0	0	0	0	0
Northampton St 46	0	0	0	0	0	0	0	0
I-78 47	0	0	0	2	0	2	0	10
Riegelsville 48	0	0	0	0	0	0	0	1
Upper Black Eddy-Milford 49	0	0	0	0	0	0	0	0
Uhlerstown Frenchtown 50	0	0	0	0	0	0	0	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	0	0	0	0	0	0
New Hope-Lambertville Toll 53	0	0	0	0	0	0	0	0
New Hope Lambertville 54	0	0	1	0	0	0	0	3
Washington Crossing 55	0	0	0	0	0	0	0	0
Scudder Falls 56	0	0	0	1	0	2	1	1
Calhoun St 57	0	0	0	0	0	0	0	0
Lower Trenton 58	0	0	0	0	0	0	0	3
Morrisville Trenton 59	0	2	0	0	0	0	0	0

	Citations	Warnings	Security Checks
New Jersey State Police	14	6	247
Pennsylvania State Police	142	24	886

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2013

Operations Report Index

ELECTRONIC SECURITY AND SURVEILLANCE REPORT

Subject	Description	Page Numbers
Electronic Security and Surveillance	Status Report for the Month of December 2013	1 - 4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF DECEMBER 2013

The below-listed items represent meetings, communications, tasks, and projects involving the Electronic Security and Surveillance Department:

Radio System

- ESS personnel arranged for various radio installations and repairs during the month of December 2013.
- ESS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- ESS personnel updated the Cartegraph radio inventory database.

Access Control System

- During the month of December 2013, ESS personnel worked with URS and Schneider in preparation for installing the new Commission access control system.
- During the month of December 2013, ESS personnel worked with District I and Schneider Electric to install new lock boxes at the Trenton-Morrisville and New Hope-Lambertville Toll Bridges. The new lock boxes are tied into and controlled by the access control system and the Primary Control Center. The boxes will contain the building master keys, along with spare access control cards.
- During the month of December 2013, ESS personnel worked with General Supply (Commission's lock smith) to address various lock issues within the Districts and coordinate the yearly door lock maintenance.
- In December 2013, ESS personnel created ID badges for new employees and consultants. Additionally, ESS continued making "Essential Employee" ID badges for current employees.
- During the month of December 2013, the ACS database was audited and the system was purged of invalid employee and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF DECEMBER 2013

ESS

- On December 26, 2013, ESS personnel processed the October, November, and December 2013, monthly maintenance contract invoices for Schneider Electric. Invoices for partial payment for the new access control lock boxes at the Trenton-Morrisville and New Hope-Lambertville Toll Bridges were also processed, along with partial payments for the repairs to cameras SF02 and TM11.
- Throughout the month of December 2013, ESS personnel met with Schneider Electric to review the ESS maintenance program and the Easton-Phillipsburg Toll Bridge rehabilitation project.
- During the month of December 2013, ESS personnel continue to diligently work with IT, Schneider Electric, and Verizon to establish a new WAN for the ESS system. Progress is being made, however the Commission had to assume MEC's current WAN until the new WAN can be cut over.
- During the month of December 2013, ESS personnel worked with Schneider Electric to repair cameras damaged from traffic accidents at the Trenton-Morrisville Toll Bridge and the Scudder Falls Toll Supported Bridge.
- ESS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- ESS personnel worked during, and after normal working hours on numerous ESS issues and problems raised by Commission members.
- The ESS Primary Control Center continues to operate 24/7 and detected, documented, and assisted the District bridges with various emergencies, traffic, and security related incidents.
- During the month of December 2013, ESS personnel investigated and processed the following eight video requests:
 1. On 12/09/13, the Upper Macungie Twp., PA Police Department requested a video search from the I-78 Toll Bridge Facility regarding a police investigation.
 2. On 12/09/13, District I requested a video search from the Lower Trenton Toll Supported Bridge regarding a motor vehicle accident.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF DECEMBER 2013

3. On 12/11/13, District I requested a video search from the New Hope-Lambertville Toll Supported Bridge regarding an overweight crossing.
4. On 12/11/13, District I requested a video search from the Trenton-Morrisville Toll Bridge regarding a hit and run motor vehicle accident.
5. On 12/17/13, District 1 requested a video search from the Trenton-Morrisville Toll Bridge regarding motor vehicle accident.
6. On 12/23/13, Mr. Hill requested a video search from the Delaware Water Gap Toll Bridge regarding a motor vehicle accident.
7. On 12/23/13, the Sussex County, NJ Prosecutor's Office requested a video search from the Milford-Montague Toll Bridge regarding a fatal pedestrian hit and run.
8. On 12/23/13, District III requested a video search from the Delaware Water Gap Toll Bridge regarding a wrong way driver that caused a fatal motor vehicle accident.
9. On 12/25/13, the New Hope, PA Police Department requested a video search from the New Hope-Lambertville Toll Supported Bridge regarding a theft investigation.
10. On 12/29/13, the Palmer Twp., PA Police Department requested a video search from the Northampton Street Toll Supported Bridge regarding theft of guns.

Miscellaneous

- On December 9, 2013, ESS personnel attended the DRJTBC Staff Meeting and Operations Meeting at the New Hope Executive Headquarters.
- On December 12, 2013, ESS held a department meeting to review various operational procedures.
- On December 18, 2013, ESS personnel attended the Commission's Committee Meeting to discuss the 2014 Budget.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF DECEMBER 2013

- On December 23, 2013, ESS personnel attended the Executive Session prior to the Commission Meeting.
- During the month of December 2013, ESS personnel prepared an evaluation of various accidents that occurred during inclement weather in the winter of 2012, vs. the current accidents for the winter of 2013.
- During the month of December 2013, ESS personnel prepared various documents in support of the 2014 Budget.
- During the month of December 2013, ESS personnel, along with Operations, completed the evaluation of the Weather Works weather forecasting service and Mr. Hill approved the subscription.
- During the month of December 2013, ESS continued working with IT to update the RIMIS traffic computer at the Primary Control Center. RIMIS contains the roadway and traffic information for both PennDot and NJDOT.
- During the month of December 2013, ESS personnel continued to work on plans to address emergency bridge closures in District I and assisted the District with various accidents that occurred in their jurisdiction.
- During the month of December 2013, ESS personnel assisted Operations and Human Resources with various personnel issues.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

OPERATIONS REPORT INDEX

FOR

SUPPLEMENTAL PROJECTS REPORT

MONTH OF DECEMBER 2013

SUBJECT	DESCRIPTION	PAGE NUMBER
Projects	Supplemental Projects Report-Overview Report of General Upkeep, Preventative Maintenance, Maintenance Projects and Update of Motor Assistance Program District I, II and III for the Month of December 2013	1-7

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

SUPPLEMENTAL PROJECTS REPORT

**OVERVIEW REPORT OF GENERAL UPKEEP, PREVENTATIVE MAINTENANCE,
MAINTENANCE PROJECTS AND UPDATE OF MOTOR ASSIST PROGRAM**

DISTRICT I, II AND III

MONTH OF December 2013

Report as shown directly hereunder and have been submitted by Lendell Jones, Director of Plants and Facilities, to keep the Commission Members apprised of the above captioned items at all three districts.

District I
 LeVar Talley, Superintendent
 Michele Gara, Asst. Superintendent
 , Foreman of Maintenance, Trenton-Morrisville
 Daniel Pascuallo, Foreman of Maintenance, New Hope-Lambertville

Trenton-Morrisville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	8	0	0	0.0	32	0	32	8	88.0	168
Bldg./Facilities Maintenance	300	200	215	456	552	776	576.0	628	616	720	808	624.0	6,480
Grounds Maintenance	8	0	163	224	304	80	160.0	224	136	112	80	96.0	1,587
Road Maintenance	72	30	72	0	24	0	24.0	8	0	8	8	120.0	366
Snow/ice Maintenance	50	110	24	0	0	0	0.0	0	0	0	16	288.0	488
Vehicle Maintenance	142	242	128	72	24	16	32.0	16	16	120	64	184.0	1,056
Miscellaneous	373	290	304	8	0	0	0.0	0	0	24	8	104.0	1,111
Total Man-hours	945	881	806	788	904	872	792.0	908	768	1,016	992	1504.0	11,256

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	16	8	31	80	8.0	0	0	120	168	194.0	623
Bldg./Facilities Maintenance	608	600	624	619	613	531	558.0	669	513	538	319	614.0	6,706
Grounds Maintenance	112	56	104	275	213	199	317.0	185	241	212	64	130.0	2,108
Road Maintenance	182	120	120	40	103	72	56.0	56	73	16	0	114.0	952
Snow/ice Maintenance	16	24	32	0	0	0	0.0	0	0	0	3	307.0	382
Vehicle Maintenance	32	16	16	32	16	8	24.0	24	0	0	46	202.0	416
Miscellaneous	8	8	16	48	39	31	8.0	40	16	24	16	170.0	424
Total Man-hours	958	824	928	1,022	1,016	921	971.0	974	843	910	614	1631.0	11,811

Southern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	16	0	5	32	16	164	0.0	40	0	149	172	168.0	782
Bldg./Facilities Maintenance	817	857	769	756	948	1,029	878.0	908	815	782	729	826.0	9,914
Grounds Maintenance	240	159	408	896	637	430	632.0	515	618	554	208	176.0	5,473
Road Maintenance	353	226	391	104	199	80	72.0	101	24	138	16	272.0	1,984
Snow/ice Maintenance	54	146	88	0	0	0	0.0	0	0	0	3	645.0	836
Vehicle Maintenance	480	368	324	384	302	263	246.0	308	335	528	511	567.0	4,615
Miscellaneous	114	76	75	136	8	16	8.0	24	88	0	64	216.0	825
Total Man-hours	2,074	1,832	2,060	2,308	2,110	1,992	1,835.0	1,896	1,880	2,149	1,703	2570.0	24,409

District II
James Shelly, Superintendent
Harry Brown, Asst. Superintendent
Robert Varju, Foreman of Maintenance, I-78
Mark W. Dills, Foreman of Maintenance, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	51	58	56	70	138	252	295	266	174	312	60	128	1,856
Bldg./Facilities Maintenance	875	503	495	288	288	163	322	363	202	444	357	585	4,693
Grounds Maintenance	152	206	326	730	750	351	398	481	524	399	356	257	4,930
Road Maintenance	303	134	178	174	178	328	169	24	288	229	140	180	2,319
Snow/Ice Maintenance	98	174	77	0	0	0	0	0	0	0	0	397	746
Vehicle Maintenance	144	148	154	113	28	72	132	70	24	93	96	233	1,307
Miscellaneous	14	37	8	16	32	40	18	45	127	30	44	160	559
Total Man-hours	1,437	1,258	1,292	1,401	1,410	1,206	1,332	1,249	1,337	1,607	1,053	1,928	16,410

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	32	0	0	121	32	72	0	0	0	0	40	297
Bldg./Facilities Maintenance	1,077	652	615	791	629	662	738	848	668	1,098	797	887	9,460
Grounds Maintenance	66	172	282	831	694	692	870	663	601	550	172	48	5,631
Road Maintenance	248	397	448	335	344	300	237	285	262	291	378	236	3,761
Snow/Ice Maintenance	218	147	333	0	0	0	0	0	0	0	107	907	1,712
Vehicle Maintenance	327	211	275	252	104	136	160	202	128	235	229	211	2,470
Miscellaneous	254	120	88	89	66	120	98	80	136	120	120	82	1,363
Total Man-hours	2,180	1,731	2,041	2,298	1,948	1,942	2,175	2,078	1,793	2,294	1,803	2,411	24,694

Northern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	74	42	24	110	212	180	376	427	615	503	66	85	2,714
Bldg./Facilities Maintenance	549	364	439	340	100	208	120	208	56	96	273	351	3,104
Grounds Maintenance	68	80	134	390	347	342	378	340	270	329	202	204	3,084
Road Maintenance	199	226	277	206	293	222	88	24	102	194	227	157	2,215
Snow/Ice Maintenance	100	245	117	0	0	0	0	0	0	0	0	385	847
Vehicle Maintenance	144	128	115	188	162	140	164	161	131	184	128	187	1,812
Miscellaneous	24	0	8	8	18	18	0	19	66	13	8	77	247
Total Man-hours	1,168	1,085	1,114	1,222	1,132	1,108	1,126	1,179	1,230	1,318	904	1,446	14,022

District III
 Jeanne P. Clark, Superintendent
 Richard Taitt, Assistant Superintendent
 Steve Cerra, Foreman of Maintenance

Portland-Columbia Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	40	0	18	102	212	4	20	0	67	64	6	56	589
Bldg./Facilities Maintenance	324	280	288	244	239	330	278	370	200	150	222	180	3,065
Grounds Maintenance	72	72	88	169	170	189	153	123	180	130	64	104	1,514
Road Maintenance	14	40	58	92	16	32	36	43	68	72	48	64	583
Snow/Ice Maintenance	90	67	28	16	0	0	0	0	0	68	40	192	511
Vehicle Maintenance	44	168	155	57	54	71	106	80	58	38	70	152	1,048
Miscellaneous	160	107	165	148	120	108	141	184	93	80	46	131	1,463
Total Man-hours	744	704	780	828	811	734	734	800	664	600	496	879	8,774

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	24	0	32	0	336	32	8	24	24	48	0	37	565
Bldg./Facilities Maintenance	1,480	1380	1,504	1,448	1,032	1,184	888	892	1,048	976	576	760	13,048
Grounds Maintenance	0	8	0	160	240	216	392	240	144	152	72	189	1,813
Road Maintenance	0	0	0	16	8	24	120	136	120	184	408	45	1,061
Snow/Ice Maintenance	72	0	0	0	0	0	0	0	0	0	32	181	285
Vehicle Maintenance	240	256	232	216	144	136	224	136	120	128	112	244	2,188
Miscellaneous	72	32	56	88	232	192	384	232	255	376	216	234	2,369
Total Man-hours	1,888	1656	1,824	1,928	1,992	1,784	1,816	1,780	1,711	1,864	1,416	1,690	21,329

Millford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	64	120	16	88	64	30	160	0	96	638
Bldg./Facilities Maintenance	384	284	288	152	88	144	88	92	96	71	200	216	2,063
Grounds Maintenance	48	16	24	64	213	256	220	280	295	212	70	104	1,802
Road Maintenance	0	24	40	184	80	56	80	64	16	86	48	86	784
Snow/Ice Maintenance	48	56	40	0	0	0	0	0	0	4	24	278	450
Vehicle Maintenance	38	76	144	56	32	24	72	28	48	76	168	330	1,092
Miscellaneous	238	168	224	192	88	40	136	40	56	110	98	136	1,606
Total Man-hours	756	604	780	712	601	536	664	568	541	729	608	1,256	8,335



**Monthly Motor Assistance Program Report
December 2013**

			AAA Called	Tire Ass't	Cleared Vehicle	Unloaded Gas	Diesel Fuel	Jump Start	Radiator Fill	Washer Fill	Cell Phone	Traffic Control	Transport Motorist	Other
12/2013	1	TM	1	1	2	1		1				1		
		Dist Total	1	1	2	1		1				1		
	2	I78	3			3						4		1
		Dist Total	3			3						4		1
	3	DWG	1	2	2	3		1						3
		Dist Total	1	2	2	3		1						3
	Grand Total		5	3	4	7		2				5		4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTDISTRICT NORTHERN DIVISIONYEAR 2013 Month Ending December

ACTIVITY/SERVICE	U-F	M-UBE	R-R	B-R	NS	P-C	TOTAL
Disabled Vehicle Removal	0	0	0	0	4	0	4
Shift/Hours On Duty	1349.5	337	10711.5	7826.5	17173.9	0	37398.4
Patrols/Crossovers	637	173	3630	4183	12398	0	21021
Complaints Received	2	2	0	5	43	0	52
Co-Operation W/Other Agencies	214	19	1325	319	980	0	2857
Services Rendered	687	149	2770	990	12838	0	17434
First Aid	0	0	0	0	3	0	3
Advisories: Pedestrians, Bikers & Automobiles	285	81	2272	840	2707	0	6185
Traffic Control Assistance	184	9.5	361.7	315.75	4099.1	0	4970.05
River Readings	219	14	1128	1134	1668.25	0	4163.25
Vehicles Refused Passage	34	1	377	405	3235	0	4052
Medical Emergencies (911 Calls)	0	0	0	2	4	0	6
Calls For Assistance (State Police)	0	0	6	14	10	0	30
TOTAL	3611.5	785.5	22581.2	16034.25	55163.25	0	98175.7

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

15. MONTHLY ACTIVITY SERVICES RENDERED REPORT

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

DISTRICT SOUTHERN DIVISION

YEAR 2013

ACTIVITY/SERVICE	CS	WC	NH-L	LT	CB-S	L-R	TOTAL
Disabled Vehicle Removal	112	4	13	1	0	0	130
Shift/Hours On Duty	9981	7684	13195	1394	1152	0	33406
Patrols/Crossovers	4405	3917	6928	672	508	0	16430
Other Inspections	0	2	396	0	17	0	415
Complaints Received	132	31	10	4	7	0	184
Co-Operation W/Other Agencies	35	167	126	100	21	0	449
Services Rendered	1815	1237	2672	101	116	0	5941
First Aid	0	1	16	1	3	0	21
Advisories: Pedestrians, Bikers & Automobiles	1633	590	2295	57	77	0	4652
Traffic Control Assistance	662	181	139	95	12	0	1089
River Readings	1080	1217	888	1	81	0	3267
Vehicles Refused Passage	1546	185	525	19	24	0	2299
Medical Emergencies (911 Calls)	10	0	8	1	0	0	19
Calls For Assistance (State Police)	8	11	46	85	5	0	155
Other Incidents	0	0	0	0	0	0	0
TOTAL	21419	15227	27257	2531	2023	0	68457

NOTES:

CS	CALHOUN STREET
WC	WASHINGTON CROSSING
NH-L	NEW HOPE-LAMBERTVILLE
LT	LOCHART TRENTON
CB-S	CENTER BRIDGE-STOCKTON
L-R	LUXBURYVILLE-RAMEN ROCKFORD

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

USE OF FACILITIES REQUEST REPORT

MONTH OF DECEMBER 2013

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of December, 2013	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
New Hope Lambertville Toll Supported Bridge	NHL- Greater NH Chamber of Commerce	November 22, 2013 – January 1, 2014	Hang Snow Flake decorations for Town of New Hope
Belvidere Toll Supported Bridge	Belvidere Lions Club Tree Lighting	November 28, 2013 – January 31, 2014	Christmas Decorations hung on utility fixture

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

Operations Report Index

Plants and Facilities

SUBJECT	DESCRIPTION	PAGE NUMBER
Plants and Facilities	Status report Month of December, 2013	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

PLANTS AND FACILITIES REPORT MONTH OF DECEMBER 2013

- **Oversaw and monitored activities for the Motorist Assistance Program during the month of December 2013. Forwarded the monthly report to the Executive Director of Operations.**
- **Attended ribbon-cutting ceremony to mark the completion of the maintenance garage expansion project at the Delaware Water Gap (I-80) Toll Bridge.**
- **Attended T-437A, Easton-Phillipsburg Toll Bridge Rehabilitation, Biweekly Progress Meeting at Easton Phillipsburg Toll Bridge.**
- **Attended meeting at Delaware Water Gap Toll Bridge Facility to discuss snow emergency preparations with District operations staff.**
- **Attended meeting at Easton Phillipsburg Toll Bridge Facility to discuss additional task activities inputting in the Cartagraph system with District Foreman and Assistant Foreman.**
- **Attended meeting with Cameron Wise of Schneider International to discuss HVAC monitoring system for building facilities.**
- **Provided monthly report for December Superintendents / Operations staff meeting at New Hope Lambertville administration meeting.**
- **Provided approved policy on use of portable generators at Toll Supported Bridge shelters to District staff to post in all Sergeants office and TSB shelters.**
- **Attended C-628A (Structural / Civil TOA - Pre-Proposal Submission Meeting) at New Hope Toll Facility.**
- **Attended District II Foreman's meeting at Easton Phillipsburg Toll Bridge Facility. Provided information on HVAC projects.**
- **Reviewed the Accident Log/Property Damage Reports for the month of December 2013. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

- **Continued site visits of Commission Facilities during the month of December 2013 to review plant operations, maintenance procedures and related issues.**
- **Forwarded the Use of Commission Facilities Requests for the month of December 2013 to the Deputy Executive Director of Operations.**

Miscellaneous

- **Contacted Camcode to discuss bar code labels for Commission inlets to comply with New Jersey storm water requirements. Camcode will send samples of different size bar codes to examine and review with maintenance staff.**
- **Integrity HVAC installed two new furnaces in maintenance garage at Portland Columbia Toll Bridge Facility.**
- **New Jersey Department of Labor and Workforce Development Bureau of Boiler and Pressure Vessel Compliance annual inspection completed at Easton Phillipsburg Toll Bridge boiler system.**
- **Integrity Mechanical continued work on Trenton Morrisville HVAC system and fourth floor controller.**
- **Integrity HVAC installed check valve on makeup water feed line on Easton Phillipsburg Toll Bridge boiler system.**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 27, 2014

INFORMATION TECHNOLOGY DEPARTMENT REPORT

MONTH OF DECEMBER 2013

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Monthly Information Technology Department Report Covering the Month of December 2013	1 - 2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 27, 2014

Information Technology Department Report
Month of December 2013

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

▮ Helpdesk/Communications/Network/desktops:

- Record commission meeting and provide file to executive office.
- Processed 162 help desk work orders for the month December. Work orders include all software support including MUNIS, Cartegraph and KRONOS. Printer issues, hardware and office software support, job postings, news posting, postings to the external web site, processing of IT security forms, and telephone support.
- Wireless network (LAN controller) has been upgraded.
- Replace old UPS and replace old UPS batteries. This includes all work stations and servers

▮ Projects:

➤ **MUNIS**

- IT director works with Tyler to support MUNIS. Users contact IT when issues involving Tyler support and IT provides remote access.
- Crystal report mode for 9.4 is fixed.
- Ongoing support for MUNIS including user support and issues.
- Apply MUNIS software program updates nightly. Averages 6 per day.

➤ **CIPAce**

- No status to report

➤ **Cartegraph**

- Review Bridgeview implementation with Cartegraph and engineering.
- Modification implemented for form viewing (separate forms for data displayed)
- Beginning development of implementation of Storm water management in Cartegraph
- Continual monitoring of system to determine user usage
- IT deployed a process to retire assets

➤ **KRONOS Time and Attendance**

- KRONOS has created 3 reports that include notes.
- Schedule patterns have been developed and maintained by IT
 - Continued meetings with KRONOS to resolve issues.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 27, 2014

- IT will update schedules now instead of Assistant Supers. Assistants will update part time schedules. Schedule patterns have been developed and maintained by IT

➤ **External Website**

- Working with communications to develop RFP for website redesign and hosting to provide requirement for website job posting.

➤ **Intranet:**

- Update news clipping and engineering requests.
- Update all documentation and forms on internal website including maintaining morning report program
- Maintain all job postings on Intranet

➤ **Recycle/Green initiative:**

- Will be attending green team meeting.

➤ **Miscellaneous:**

- Scan, and approve Verizon communications invoices for payment.
- Develop and maintain InfoPath forms and Access DB for commission operations reporting functions.
- Working with Consultant to determine IT processes and responsibilities.