

**Delaware River Joint Toll Bridge Commission**  
**Meeting of October 28, 2019**

**CONTRACT COMPLIANCE REPORT INDEX**

**Month of September 2019**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Contract Compliance Program Operations Report</b>	<b>Operations Report September 2019</b>	<b>1-14</b>

**Delaware River Joint Toll Bridge Commission**  
**Meeting of October 28, 2019**

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**Delaware River Joint Toll Bridge Commission**  
**Meeting of October 28, 2019**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded sixty-two (62) contracts, with the IBE Program requirements. Currently, there are **(39) active** projects and **(23) completed** projects.

**IBE Program Requirements**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

*The following are all mandatory requirements:*

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

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**Contract Compliance Department**  
**Compliance Score Rankings Overview**

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. *The Score(s) are factored using the following criteria:*

**IBE PAYMENTS**

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

**WORKFORCE UTILIZATION**

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend		Workforce Utilization Legend		
Score Rankings	IBE Commitment Participation	Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	45% & above	A+	30% & above	25% & above
A	35% to 44.9%	A	25% to 29.9%	15% to 24.9%
B+	30% to 34.9%	B+	20% to 24.9%	over 15%
B	25% to 29.9%	B	15% to 19.9%	10% to 14.9%
C+	20% to 24.9%	C+	10% to 14.9%	over 10%
C	15% to 19.9%	C	10% to 14.9%	7.5% to 9.9%
D+	10% to 14.9%	D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	D	5% to 9.9%	5% to 7.4%
F	4.9% & below	F	4.9% & below	4.9% & below

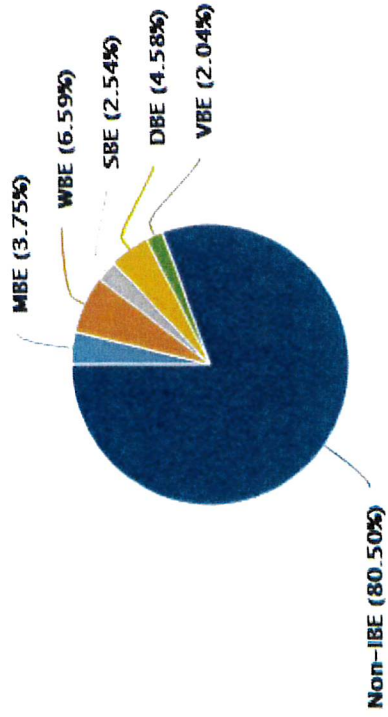
Professional Services and Construction Contractors 25% IBE Target Status

ACTIVE PROJECTS

Current IBE Status: 19.50%

Total Payments to Prime: \$320,831,457.04

Total Payments to IBEs: \$62,562,135.03



MBE: \$12,019,604.33  
SBE: \$8,155,425.14  
VBE: \$6,545,172.75  
WBE: \$21,150,401.16  
DBE: \$14,691,531.65  
Non-IBE: \$258,269,322.01

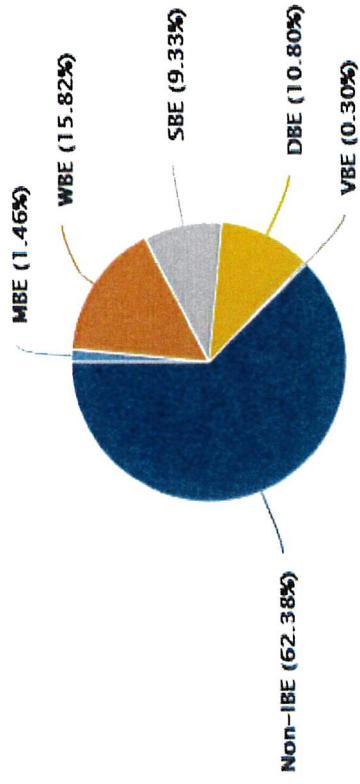
COMPLETED PROJECTS

Final IBE Status: 37.62%

Total Prime Awarded Contract Values: \$50,095,833.74

Total Payments to Prime: \$49,470,508.32

Total Payments to IBEs: \$18,611,110.84



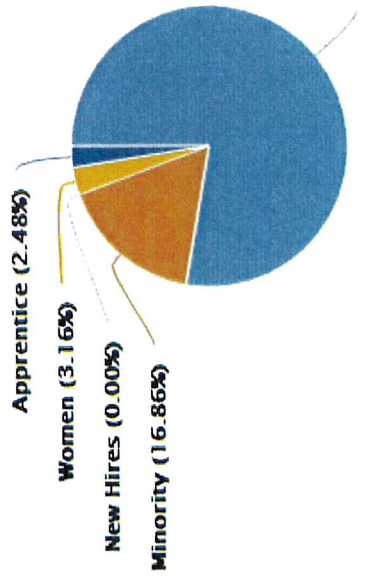
MBE: \$720,216.17  
SBE: \$4,616,275.64  
VBE: \$149,072.60  
WBE: \$7,828,332.43  
DBE: \$5,340,803.66  
Non-IBE: \$30,859,397.48

# Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity

## Workers Categories

Hours, Percentages and Workers

Total Hours Worked: 1,053,396.47

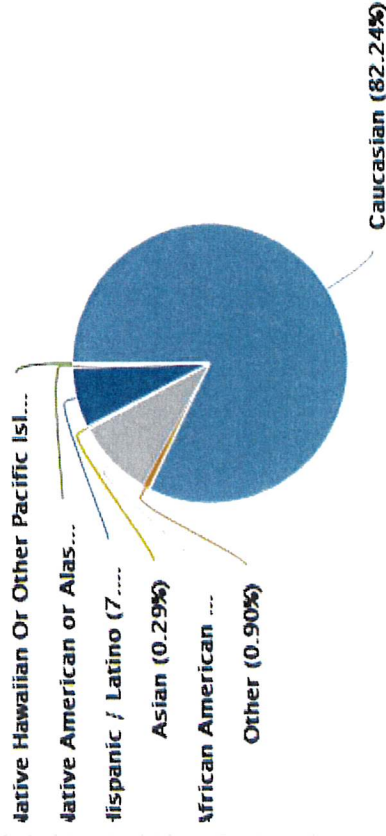


All Other Workers: 78.63%  
 Minority: 16.86%  
 New Hires: 0.00%  
 Women: 3.16%  
 Apprentice: 2.48%

## Ethnicity Categories

Hours, Percentages and Workers

Total Number of Workers: 3,100



Caucasian: 82.24%  
 African American: 9.07%  
 Hispanic / Latino: 7.06%  
 Asian: 0.29%  
 Native American or Alaskan: 0.44%  
 Native Hawaiian Or Other Pacific Islander: 0.01%

## Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value	\$ 580,133,039.85
Total Payments to Primes	\$ 320,468,958.04
Total Payments to IBEs	\$ 62,508,036.32
IBE Target	25.00%
IBE Actual	19.51%

IBE Payments Legend	
Score	IBE Commitment
Rankings	Participation
A +	45% & above
A	35% to 44.9%
B +	30% to 34.9%
B	25% to 29.9%
C +	20% to 24.9%
C	15% to 19.9%
D +	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Prime Consultants	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
GANNETT FLEMING, INC.	C-519A - Southern Operations & Maintenance Facilities Improvements	\$ 3,012,681.45	\$ 369,992.06	\$ 117,644.90	31.80%	B+
GANNETT FLEMING, INC.	C-644A - I78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 504,246.00	\$ 42,925.47	8.51%	D
JOSEPH JINGOLI & SON, Inc.	C-657A - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$ 300,000.00	\$ 294,729.96	\$ 13,380.00	4.54%	F
MICHAEL BAKER INTERNATIONAL, INC.	C-660A - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$30,483,270.84	\$6,323,387.59	20.74%	C+
McCORMICK TAYLOR, INC.	C-662A - SFB Replacement Public Involvement Services	\$ 1,800,016.87	\$ 1,166,909.24	\$ 342,163.84	29.32%	B
CHERRY WEBER & ASSOCIATES, P.C. d/b/a Van Cleef Engineering Associates, LLC	C-684A - General Engineering Services 2015-2018 Annual Inspections	\$ 1,260,000.00	\$ 902,696.13	\$ 208,235.66	23.07%	C+
JOHNSON, MIRMIRAN AND THOMPSON, INC.	C-696A - TOA / Engineering Services - PA Assignment	\$ 500,000.00	\$ 369,964.75	\$ 91,400.98	24.71%	C+
FRENCH & PARRELLO ASSOCIATES	C-696B - TOA / Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
RUMMEL, KLEPPER & KAHL, LLP	C-701A - TOA / Engineering Services for Electronic Toll Collection Systems	\$ 500,000.00	\$ 428,958.91	\$ 91,464.15	21.32%	C+
IH ENGINEERS, P.C. (IBE)	C-702B - Structural / Civil Task Order Agreement - NJ Assignment	\$ 1,000,000.00	\$ 639,792.28	\$ 639,792.28	100.00%	A+
URBAN ENGINEERS, P.C.	C-703A - TOA / Construction Management Services for PA Assignment	\$ 500,000.00	\$ 385,180.05	\$ 89,676.75	23.28%	C+
GREENMAN-PEDERSEN, INC.	C-704A - New Hope / Lambertville Toll Bridge Salt Storage Building - CM / CI Services	\$ 500,000.00	\$ 116,483.25	\$ 7,770.30	6.67%	D
USA ARCHITECTS	C-707A - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,296,274.73	\$1,296,274.73	99.28%	A+
PENNONI ASSOCIATES, INC.	C-715A - Structural/Civil Task Order Agreement - PA Assignment	\$ 1,000,000.00	\$ 449,425.63	\$ 145,165.40	32.30%	B+
JOHNSON, MIRMIRAN & THOMPSON	C-716A - Facilities Task Order Assignment	\$ 500,000.00	\$-	\$-	0.00%	N / A
THE GORDIAN GROUP	C-727A - Job Order Contracting Program Manager Consultant	\$ 650,000.00	\$-	\$-	0.00%	N / A
RUMMEL, KLEPPER & KAHL, LLP	C-728A - Electronic Toll Collection / Tolling Task Order Agreement Consultant - PA Assignment	\$ 500,000.00	\$-	\$-	0.00%	N / A
FRENCH & PARRELLO ASSOCIATES	C-729A - Facilities Task Order Agreement - NJ Assignment	\$ 500,000.00	\$-	\$-	0.00%	N / A
ARORA AND ASSOCIATES, PC.	C-732A - Structural Civil TOA - NJ Assignment	\$ 2,000,000.00	\$-	\$-	0.00%	N / A
KS ENGINEERS, P.C.	C-733A - Construction Management Services Task Order Agreement for Professional Engineering Services	\$ 500,000.00	\$-	\$-	0.00%	N / A
TRC ENGINEERS	CI-671A - SFB Replacement Project Engineering Services for PA Approach Improvements	\$ 6,515,220.03	\$ 2,028,483.16	\$ 935,867.55	46.14%	A+
WSP / PARSONS BRINCKERHOFF, INC.	CI-672A - SFB Replacement Project Engineering Services for Main River Bridge Replacement	\$ 7,776,718.32	\$ 2,337,427.89	\$ 476,525.02	20.39%	C+
GANNETT FLEMING, INC.	CI-673A - SFB Replacement Project Engineering Services for NJ Approach Construction	\$ 6,568,103.32	\$ 2,712,926.06	\$ 834,474.89	30.76%	B+
GREENMAN PEDERSEN, INC.	CM-644A - I78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
HILL INTERNATIONAL, INC.	CM-669A - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$10,456,521.64	\$2,294,718.06	21.95%	C+
JOSEPH JINGOLI & SON, INC.	CM-707A - Commission Administration Building at Scudder Falls - Construction Management Services	\$ 529,869.10	\$ 389,484.68	\$ 35,421.21	9.09%	D

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

**Construction Projects - Summary's & Scores**  
(IBE Payments, Workforce Hours & Ethnicity Participation)

Total of all Primes' Contract Values	\$ 580,133,039.85
Total Payments to all Primes'	\$ 320,468,958.04
Total Payments to all IBEs	\$ 62,508,036.32
IBE Target	25.00%
IBE Actual	19.51%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a bove
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 17.04%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 580,133,039.85	\$ 320,468,958.04	\$62,508,036.32	19.51%	C+	2709	990,397.31	821,619.45	168,778.16	31,849.50	B	80.49%	17.04%	2.47%	B

DB-540A - TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.2%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 12,462,964.26	\$ 10,937,590.24	\$ 2,316,211.51	21.18%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	53.31%	46.69%	0.00%	A+

DB-724A - SCHNEIDER ELECTRIC - Electronic Surveillance / Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 0%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 11,294,820.75	\$ 256,678.27	\$ 27,708.76	10.80%	D+	0	0.00	136.00	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-611A - MAGNUM (IBE) - NH / L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 0%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 1,439,584.00	\$ 210,052.80	\$ 210,052.80	100.00%	A+	16	1,578.50	1,578.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-644A - J.D. ECKMAN - Easton / Phillipsburg Toll Bridge Facility Administration Building														
Payments Summary					Workforce Hours Summary 25.6%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 11,117,003.61	\$ 10,655,961.72	\$ 3,066,725.97	28.78%	B	318	48,869.50	35,248.00	12,522.75	1,098.75	A	77.67%	26.21%	2.30%	A+

T-668A - TRUMBULL SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 20.5%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 407,099,015.14	\$ 221,945,459.72	\$38,591,146.79	17.39%	C	2379	857,074.00	710,610.75	145,638.25	30,541.75	B+	75.21%	22.19%	2.60%	A

T-707A - BRACY - Commission Administration Building at Scudder Falls Bridge & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 11.65%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 21,357,000.00	\$ 18,359,339.73	\$ 3,695,615.21	20.13%	C+	399	76,617.36	67,222.95	8,923.66	209.00	C	77.19%	20.30%	2.01%	A

T-711AR - BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 18.86%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 1,711,600.00	\$ 414,245.17	\$ -	0.00%	F	17	1,723.00	1,398.00	325.00	0.00	B	94.12%	5.88%	0.00%	D

TS-687A - CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.5%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 647,000.00	\$ 584,060.00	\$ 163,632.58	28.02%	B	14	2,734.00	2,693.00	41.00	0.00	F	85.71%	14.29%	0.00%	B

TTS-723A - J. FLETCHER CREAMER - On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary					Workforce Hours Summary 33.15%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 1,376,666.00	\$ 204,064.00	\$ 44,583.60	21.85%	C+	32	724.00	484.00	240.00	0.00	A+	59.38%	40.63%	0.00%	A+

TTS-734A - MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction														
Payments Summary					Workforce Hours Summary						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 3,500,000.00	\$ -	\$ -	0.00%	N / A	0	0.00	0.00	0.00	0.00	N / A	0.00%	0.00%	0.00%	N / A

TTS-735A - MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work - South Region														
Payments Summary					Workforce Hours Summary						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 2,500,000.00	\$ -	\$ -	0.00%	N / A	0	0.00	0.00	0.00	0.00	N / A	0.00%	0.00%	0.00%	N / A

TTS-736A - RCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work - North Region														
Payments Summary					Workforce Hours Summary						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 3,000,000.00	\$ -	\$ -	0.00%	N / A	0	0.00	0.00	0.00	0.00	N / A	0.00%	0.00%	0.00%	N / A

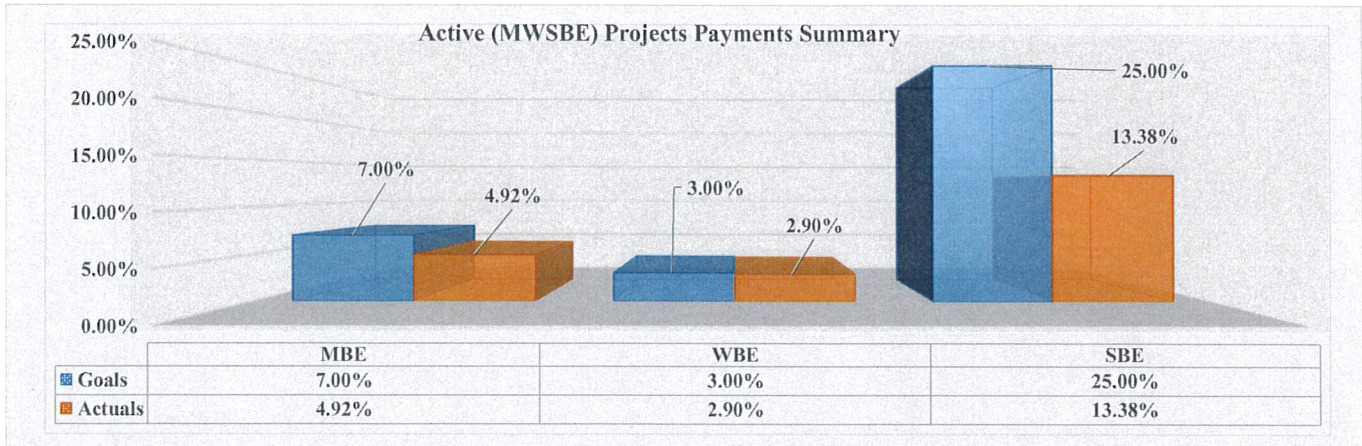
TTS-737A - RCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work - South Region														
Payments Summary					Workforce Hours Summary						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$ 3,500,000.00	\$ -	\$ -	0.00%	N / A	0	0.00	0.00	0.00	0.00	N / A	0.00%	0.00%	0.00%	N / A

# Final Compliance Scores for Completed Professional and Construction Projects

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

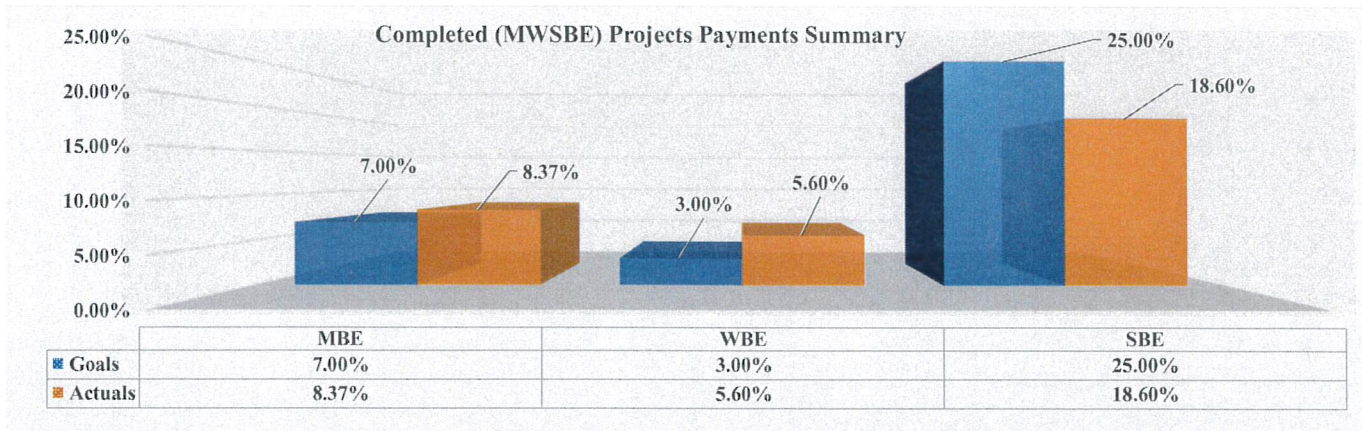
PRIME CONSULTANTS / CONTRACTORS	PROJECT TITLE	PRIME CONTRACT VALUES	IBE PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	SCORE
Burns Engineering, Inc.	C-508A - I78 Maintenance Garage Expansion	\$ 717,042.74	\$ 305,795.94	25.00%	42.65%		A
Ammann & Whitney	C-650A - Riverton / Belvidere TSB Critical Member Strengthening - Design	\$ 451,072.33	\$ 36,347.80	25.00%	8.06%		D
Pennoni Associates Inc	C-663A - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study	\$ 237,424.67	\$ 118,547.24	25.00%	49.93%		A+
Jacobs Engineering Group Inc.	CI-566A - Portland / Columbia Toll Bridge Approach Roadways Improvements	\$ 476,991.53	\$ 144,473.11	25.00%	30.29%		B+
Jacobs Engineering Group Inc.	CI-665A - SFB Replacement Project Engineering Services for PA Noise Walls Construction	\$ 626,933.76	\$ 44,766.05	25.00%	7.14%		D
STV, Inc.	CM-508A - I78 Maintenance Garage Expansion Engineering Services for Construction Management	\$ 582,335.21	\$ 44,851.79	25.00%	7.70%		D
Greenman-Pedersen, Inc.	CM-664A - SFB Replacement Project PA Noise Walls Construction Management Services	\$ 849,622.00	\$ 137,484.89	25.00%	16.18%		C
Bracy Construction Inc	T-508A - I78 Maintenance Garage Expansion at I78 PA Welcome Center / Maintenance Facility	\$ 9,845,177.03	\$ 1,589,381.54	25.00%	16.14%		C
West Side Hammer Electric	T-514A - DIII Toll Bridges Facilities Emergency Standby Generators Improvements	\$ 644,686.07	\$ 197,339.99	25.00%	30.61%		B+
Intercounty Paving Company	T-566A - Portland / Columbia Toll Bridge Approach Roadway Improvements	\$ 6,317,000.00	\$ 1,877,906.86	25.00%	30.32%		B+
Merco, Inc. (IBE Prime)	T-641A - Easton / Phillipsburg Ramp C Stabilization	\$ 998,300.00	\$ 998,300.00	25.00%	100.00%	SBE	A+
MJF Electrical Contracting, Inc.	T-645A - Building & Facilities Energy Conservation	\$ 5,376,806.87	\$ 480,200.00	25.00%	100.00%		A+
Schneider Electric	T-645B - Building & Facilities Energy Conservation Measures - Mechanical/Controls	\$ 1,247,159.50	\$ 129,525.50	25.00%	10.39%		D+
TRC Engineers	T-661A - SFB Replacement Project Subsurface Boring & Sampling	\$ 1,438,942.00	\$ 234,466.30	25.00%	16.29%		C
PKF-Mark III, Inc.	T-666A - SFB Replacement Project Construction for PA Noise Walls	\$ 11,394,750.00	\$ 3,338,786.23	25.00%	29.76%		B
AP Construction, Inc.	T-667A - SFB Replacement Project Tree Clearing	\$ 1,814,999.39	\$ 454,825.01	25.00%	26.42%		B
Sparwick Contracting, Inc. (IBE Prime)	T-705A - I78 Toll Plaza Bumper Block Replacement	\$ 160,006.00	\$ 160,006.00	25.00%	100.00%	SBE	A+
Allied Painting, Inc.	T-708A - New Hope / Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building	\$ 1,694,000.00	\$ 170,944.28	25.00%	11.06%		D+
Bracy Construction	T-717A - Milford / Montague Toll Bridge Salt Storage Building	\$ 1,244,000.00	\$ 70,588.96	25.00%	5.73%		D
Mount Construction Co., Inc. (IBE Prime)	TS-639B - Lower Trenton TSB Approach Roadways Improvements	\$ 2,090,794.02	\$ 2,090,794.00	25.00%	100.00%	SBE	A+
Road-Con, Inc.	TS-650A - Riverton / Belvidere TSB	\$ 652,738.50	\$ 28,347.48	25.00%	4.34%		F
Sparwick Contracting, Inc. (IBE Prime)	TS-677A - SF TSB Interim Deck Repairs on I-95	\$ 1,003,336.00	\$ 999,656.00	25.00%	100.00%	SBE	A+
Carr & Duff, Inc.	TS-699A - Lower Trenton TSB Approach Traffic Signal Equipment Upgrades	\$ 161,150.37	\$ 61,169.00	25.00%	37.96%		A

## Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 27,153,479.84	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 1,582,488.53	4.92%	\$ 1,337,183.07	2.90%	\$ 786,800.63	13.38%	\$ 211,785.97

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS	AWARD DATE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	2.50%	\$ 759,567.37		\$ -	11/25/2008
C-628A	Dewberry	\$ 1,000,000.00	\$ 474,876.49	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -	02/25/2014
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70	07/29/2014
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77	05/20/2014
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,089.77		\$ -		\$ -	9.21%	\$ 92,111.29	12/23/2013
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -	11/01/2011



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 141,741,490.25	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 17,198,989.68	8.37%	\$ 11,857,151.27	5.60%	\$ 7,940,052.18	18.60%	\$ 3,199,858.45

**Delaware River Joint Toll Bridge Commission**  
**Meeting of October 28, 2019**

**MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	6
➤ Completed Projects:	71
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

**Minority, Women and Small Business Enterprise Payment Reporting**  
**Completed Contracts Payments Detail**

**\*Categories highlighted below indicates the Prime has either met or exceeded the target.**

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
C-629B	Michael Baker	\$ 500,000.00		\$ -		\$ -	2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrisey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00

**\*Categories highlighted below indicates the Prime has either met or exceeded the target.**

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69		\$ -		\$ -	0.00%	\$ -