Delaware River Joint Toll Bridge Commission Meeting of November 22, 2021

CONTRACT COMPLIANCE REPORT INDEX

Month of October 2021

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IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded (70) contracts with the IBE Program requirements. Currently, there are (35) active projects and (35) completed projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; and
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; and
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Contract Compliance Department Compliance IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. *The Score(s) are factored using the following criteria:*

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

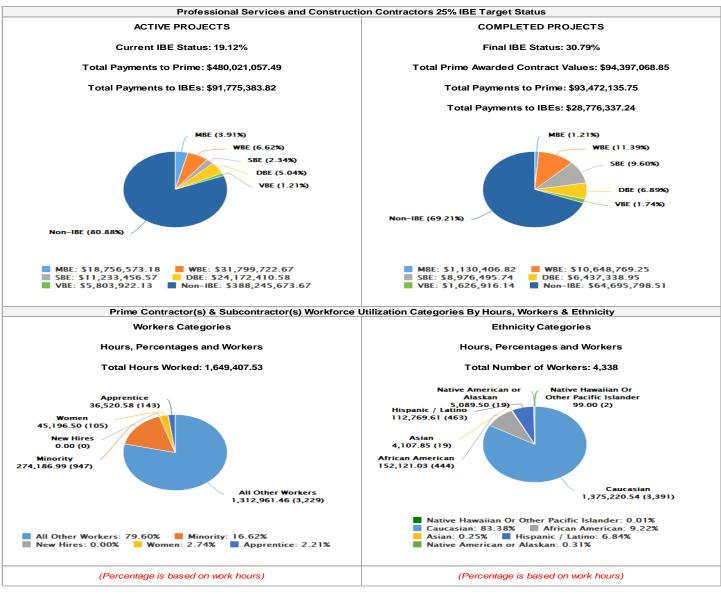
WORKFORCE UTILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payr	nents Legend
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
В	25% to 29.9%
C+	20% to 24.9%
С	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Work	force Utilizatio	on Legend
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
В	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
С	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

OCTOBER 2021 IBE SUMMARY REPORT



	Contract Value	Prime P / T / D			IBE P/T/D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 640,387,455.45	\$	480,021,057.49	\$	91,775,383.82	19.12%	С
Active Professional Services Projects Totals	\$ 102,828,060.65	\$	80,264,825.32	\$	20,089,939.59	25.03%	В
	Contract Value		Prime P / T / D		IBE P/T/D	IBE Actual	Score
Completed Professional and Construction Projects Totals	\$ 94,397,068.85	\$	93,472,135.75	\$	28,776,337.24	30.79%	B+
Completed Professional Services Projects Totals	\$ 8,766,035.49	\$	8,537,872.50	\$	1.567.278.30	18.36%	С

	ACTIVE CONSTRUCTION PROJECTS													
Payments Summary						Wo	rkforce Hours	Summary 19.75	%		Ethi	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$537,559,394.80	\$399,756,232.17	\$71,685,444.23	17.93%	С	3092	1,443,285.23	1,200,843.45	242,441.78	42,672.25	В	83.20%	16.80%	2.96%	Α

COMPLETED CONSTRUCTION PROJECTS														
	Paymen	ts Summary				Wo	rkforce Hours	Summary 16.63	96		Ethi	Ethnicity Participation Summary		
Total Contracts Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27, 209, 058. 94	32.04%	B+	1286	206,122.30	174,377.09	31,745.21	2,524.25	В	84.60%	15.40%	1.22%	Α

Active Professional Services Projects Payments Detail Report
Date: From 07/01/2014 To 10/31/2021

IBE Paym	ents Legend
Score Rankings	IBE Commitment
A+	45% & above
Α	35% to 44.9%
B+	30% to 34.9%
В	25% to 29.9%
C+	20% to 24.9%
С	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P/T/D	IBE P/T/D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 640,387,455.45	\$ 480,021,057.49	\$ 91,775,383.82	19.12%	С
Active Professional Services Projects Totals	\$ 102,828,060.65	\$ 80,264,825.32	\$ 20,089,939.59	25.03%	В

Prime Consultants	IBE Firm	Project Title	C	Contract Value		Prime P / T / D		IBE P/T/D	IBE Actual	Scor
Gannett Fleming Inc Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$	4,848,884.54	\$	3,805,383.92	\$	906,658.73	23.83%	C+
Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING	\$	1,420,768.65	\$	1,048,860.82	\$	458,509.53	43.72%	Α
Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$	33,626,658.74	\$	32,942,508.30	\$	6,622,931.64	20.10%	C+
McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement	\$	1,800,016.87	\$	1,430,551.45	\$	364,088.20	25.45%	В
French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA/Engineering Services - NJ Assignment	\$	500,000.00	\$	139,135.60	\$	139,135.60	100.00%	A+
Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection	\$	500,000.00	\$	461,377.87	\$	91,464.15	19.82%	С
IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$	1,000,000.00	\$	863,109.07	\$	863,109.07	100.00%	A+
Urban Engineers, Inc.		C-703A URBAN - TOA / Construction	\$	500,000.00	\$	445,990.62	\$	89,676.75	20.11%	C+
USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$	1,376,451.71	\$	1,376,354.11	\$	1,376,354.11	100.00%	A+
Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$	1,000,000.00	\$	826,516.45	\$	198,308.65	23.99%	C+
Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order	\$	500,000.00	\$	229,207.43	\$-		0.00%	F
The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC JOB	\$	650,000.00	\$	267,243.19	\$-		0.00%	F
Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$	500,000.00	\$	172,155.17	\$	8,510.46	4.94%	F
French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$	500,000.00	\$	15,677.45	\$	15,677.45	100.00%	A+
Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC (IBE) - Structural Civil TOA - NJ	\$	1,000,000.00	\$	589,450.55	\$	589,450.55	100.00%	A ₁
KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C CONSTRUCTION MANAGEMENT	\$	500,000.00	\$	338,665.45	\$	338,665.45	100.00%	A ₁
WSP/PARSONS BRINCKERHOFF,INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$	1,000,000.00	\$	48,717.20	\$-		0.00%	F
TRC Engineers			\$	6,515,220.03	\$	3,773,908.86	\$	1,385,000.77	36.70%	A
WSP/PARSONS BRINCKERHOFF,INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$	7,776,718.32	\$	4,831,429.13	\$	1,398,298.09	28.94%	В
Gannett Fleming Inc Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$	6,568,103.32	\$	5,394,451.15	\$	1,837,102.25	34.06%	В
Joseph Jingoli & Son, Inc.		CM-519A SOUTHERN OPERATION &	\$	3,611,070.08	\$	109,824.46	\$-		0.00%	F
Johnson, Mirmiran and Thompson, Inc.		CM-590A JMT -NORTHAMPTON ST. TSB REHABILITATION, CM/CI SERVICES	\$	1,554,968.16	\$-		\$-		0.00%	N/
Hill International, Inc Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$	25,015,066.98	\$	20,623,426.78	\$	3,371,248.18	16.35%	С
Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$	564,133.25	\$	530,880.29	\$	35,749.96	6.73%	D

^{*}Met or Exceeded the Target

^{*}Did Not Meet the Target *P/T/D = Paid To Date

Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 10/31/2021

IBE Payments Legend								
Score Rankings	IBE Commitment							
A+	45% & above							
Α	35% to 44.9%							
B+	30% to 34.9%							
В	25% to 29.9%							
C+	20% to 24.9%							
С	15% to 19.9%							
D+	10% to 14.9%							
D	5% to 9.9%							
F	4.9% & below							

	Contract Value	Prime P/T/D	IBE P/T/D	IBE Actual Score
Completed Professional and Construction Projects Totals	\$ 94,397,068.85	\$ 93,472,135.75	\$ 28,776,337.24	30.79% B+
Completed Professional Services Projects Totals	\$ 8,766,035.49	\$ 8,537,872.50	\$ 1,567,278.30	18.36% C

Prime Consultants	IBE Firm	Project Title	C	Contract Value		Prime P/T/D		IBE P/T/D	IBE Actual	Scor
Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$	717,042.74	\$	717,042.74	\$	305,795.94	42.65%	Α
Gannett Fleming Inc Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$	651,157.49	\$	600,565.63	\$	42,925.47	7.15%	D
Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$	517,538.84	\$	451,072.33	\$	36,347.80	8.06%	D
Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA/ Building	\$	297,447.93	\$	297,447.96	\$	13,380.00	4.50%	F
Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$	237,424.67	\$	237,424.67	\$	118,547.24	49.93%	A+
Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY	\$	1,260,000.00	\$	1,222,340.65	\$	292,358.15	23.92%	C+
Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA/ Engineering Services - PA Assignment	\$	500,000.00	\$	436,347.22	\$	92,842.42	21.28%	C+
Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$	500,000.00	\$	610,145.27	\$	26,570.72	4.35%	F
Jacobs Engineering Group		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways	\$	476,991.53	\$	476,991.53	\$	144,473.11	30.29%	B+
Jacobs Engineering Group		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA	\$	626,965.40	\$	626,933.76	\$	44,766.05	7.14%	D
STV Inc Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$	586,402.81	\$	582,335.21	\$	44,851.79	7.70%	D
Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	-	·	\$		·-	266,934.72	18.67%	C
Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project	\$		\$	849,622.00	\$	137,484.89	16.18%	C
Bracy Construction Inc		T-508A BRACY - I-78 Maintenance Garage	_		\$		ı.	1,589,381.54	16.14%	C
West Side Hammer Electric		T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators	\$	644,686.07	i	644,686.00	\$	197,339.99	30.61%	Вн
INTERCOUNTY PAVING COMPANY		T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE	\$	6,317,000.00	\$	6,193,334.28	\$	1,877,906.86	30.32%	Вн
Magnum, Inc. (IBE Prime)	SBE	T-611A MAGNUM (IBE) NH-L Toll Bridge	\$	1,439,584.00	\$	1,348,934.71	\$	1,348,934.71	100.00%	A
Merco Inc. (IBE Prime)	SBE	T-641A MERCO - Easton / Phillipsburg	\$	998,300.00	\$	998,300.00	\$	998,300.00	100.00%	A-
J.D. Eckman, Inc.		T-644A J.D. ECKMAN - Easton	\$	11,117,003.61	\$	11,038,703.72	\$	3,066,725.97	27.78%	В
MJF Electrical Contracting, Inc. (IBE Prime)	WBE	T-645A MJF Building & Facilities Energy Conservation	\$	5,376,806.87	\$	5,376,806.87	\$	5,376,806.87	100.00%	A
Schneider Electric		T-645B SCHNEIDER ELECTRIC Building	\$	1,247,159.50	\$	1,247,159.50	\$	129,525.50	10.39%	D-
TRC Engineers		T-661A TRC - SFB Replacement Project	\$	1,438,942.00	\$	1,438,941.98	\$	234,466.30	16.29%	С
PKF-Mark III, Inc.		T-666A PKF - SFB Replacement Project	\$	11,394,750.00	\$	11,219,737.01	\$	3,338,786.23	29.76%	В
AP Construction, Inc.		T-667A AP CONSTRUCTION - SFB	\$	1,814,999.39	\$	1,721,688.26	\$	454,825.01	26.42%	В
Sparwick Contracting, Inc.	SBE	T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement	\$	160,006.00	\$	160,006.00	\$	160,006.00	100.00%	A
Bracy Construction Inc		T-707A Bracy Commission Administration	\$	21,357,000.00	\$	21,468,985.71	\$	4,382,167.83	20.41%	C-
ALLIED PAINTING, INC.		T-708A Allied Painting New Hope-	\$	1,694,000.00	-	1,546,100.00	ı.	170,944.28	11.06%	D.
Bracy Construction Inc		T-711AR BRACY - Easton Phillipsburg	\$	1,711,600.00	-	1,666,931.06	_	18,727.94	1.12%	F
Bracy Construction Inc		T-717A BRACY Milford-Montague Toll	\$	1,244,000.00	\$	1,232,810.45	\$	70,588.96	5.73%	D
Bracy Construction Inc		T-730A BRACY Southern Operations &	\$	3,275,000.00	\$	3,234,621.97	\$	450,025.89	13.91%	D-
Mount Construction, Co. Inc. (IBE Prime)	SBE	TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways	\$	2,090,794.02	\$	2,090,794.00	\$	2,090,794.00	100.00%	Ан
ROAD-CON, INC.		TS-650A ROAD-CON - RIVERTON	\$	652,738.50	\$	652,738.50	\$	28,347.48	4.34%	F
Sparwick Contracting, Inc. (IBE Prime)	SBE	TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95	\$	1,003,336.00	\$	999,656.00	\$	999,656.00	100.00%	A
CARR & DUFF, INC		TS-687A CARR & DUFF - Lower Trenton	\$	647,000.00	\$	647,000.00	\$	163,632.58	25.29%	В
CARR & DUFF, INC		TS-699A CARR & DUFF LOWER	\$	161,150.37	÷	161,150.32	_	61,169.00	37.96%	Ā

^{*}Met or Exceeded the Target

^{*}Did Not Meet the Target

^{*}P/T/D = Paid To Date

Workforce Utilization Legend

Workforce Commitment

Participation

30% & above 25% to 29.9%

20% to 24.9% 15% to 19.9%

10% to 14.9%

10% to 14.9% 5% to 9.9%

5% to 9.9% 4.9% & below

Ethnicity Participation Summary

Women

%

2.96%

Minority

%

16.80%

83.20%

B+

Workforce

Score

(Total

Hours

Worked)

В

Total

Hours

242,441.78 42,672.25

Ethnicity &

Gender

Participation 25% & above 15% to 24.9%

over 15% 10% to 14.9%

over 10% 7.5% to 9.9% over 7.5% 5% to 7.4%

4.9% & below

Ethnicity

Score (Total

Participation)

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 10/31/2021

Total of all Primes Contract Values \$537,559,394.80

Total Payments to all Primes \$399,756,232.17

Total Payments to all IBEs \$71,685,444.23

Total Hours

Worked

IBE Target 25.00%

IBE Actual 17.93%

ALL CONSTRUCTION PROJECTS

3092 1,443,285.23 1,200,843.45

Workforce Hours Summary 19.75%

Caucasian Total Minority

Hours

Hours

IBE Payments Legend

Score Rankings

Total

Value

Contracts

IBE Commitment

45% & above 35% to 44.9%

30% to 34.9%

20% to 24.9%

15%to 19.9% 10%to 14.9%

5%to 9.9% 4.9% & below

Total Prime □

P/T/D

\$537,559,394.80 \$399,756,232.17 \$71,685,444.23 17.93%

Payments Summary

Total IBF

P/T/D

Total IRF

%

Score

(Total IBE

Payments)

Number

of

Workers

	Paymen	ts Summary						lacement - Desi Summary 53.31			Ethi	nicity Partic	ipation Su	ummary
				Desmonte	Total					Workforce				
Total □ Contracts □ Value	Total Prime DP/T/D	Total IBE □ P/T/D	Total IBE %	Score (Total IBE Payments)	Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnici Score (To Participat
\$12,462,964.26	\$11,346,449.43	\$2,316,211.51	20.41%	C+	15	2,040.00	952.50	1,087.50	0.00		46.69%	53.31%	0.00%	A+
			B-724A SC	HNEIDED EI	ECTRIC E	Hactronic Surv	oillance/Dete	ction System Ma	intenance	Contract				
	Paymen	ts Summary	/B-724A3C	JINCIDEN EI	LECTRICE			Summary 45.89		Contract	Ethi	nicity Partic	ipation Su	ummary
				Payments	Total					Workforce				
Total □ Contracts □ Value	Total Prime □ P/T/D	Total IBE □ P/T/D	Total IBE		Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours	Caucasian %	Minority %	Women %	Score (T Participat
\$11,294,820.75	\$1,182,625.66	\$27,708.76	2.34%	F	57	717.00	479.00	238.00	91.00	Worked)	66.81%	33.19%	12.69%	A+
		T 5404 DD 400			0 14-1-4			- T M						
	Pavmen	ts Summary	Southern	Operations	& Wainten			s - Trenton, Mor s Summary 7.63		ingnorne & N		nicity Partic	ipation Su	ummarv
				Payments	Total					Workforce				
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %		Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Score (T Participat
\$56,535,181.25	\$-	\$-	0.00%	N/A	30	1,422.50	1,324.50	98.00	10.50	D	93.11%	6.89%	0.74%	D
				T-668/	A TRUMBI	ULL 2 New Jers	sey - SFB Rep	lacement Proje	ct					
	Paymen	ts Summary				Wo	rkforce Hours	Summary 21.18	3%		Ethi	nicity Partic	ipation Su	ummary
Total □				Payments	Total				Total	Workforce Score				Ethnici
Contracts Value	Total Prime P/T/D	Total IBE □ P/T/D	Total IBE	Score (Total IBE Payments)	Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Women Hours	(Total Hours Worked)	Caucasian %	Minority %	Women %	Score (T Participat
\$-	\$-	\$-	0.00%	N/A	1624	627,567.32	511,175.85	116,391.47	16,556.00		81.45%	18.55%	2.64%	Α
				T-668A TF	RUMBULL	1 Pennsylvania	SFB Bridge F	Replacement Pr	oiect					
	Paymen	ts Summary						Summary 18.56	•		Ethi	nicity Partic	ipation Su	ummary
				Payments	Total					Workforce				
Total □ Contracts □ Value	Total Prime □ P/T/D	Total IBE P/T/D	Total IBE %		Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours	Caucasian %	Minority %	Women %	Score (T
Contracts □ Value	P/T/D		%	Score (Total IBE Payments)	Number of	Worked	Hours	Hours	Women Hours	Score (Total Hours Worked)			%	Score (T Participat
Contracts □ Value	P/T/D	P / T / D \$66,478,292.99	% 17.44%	Score (Total IBE Payments)	Number of Workers 1846	Worked 791,949.58	Hours 670,498.83	Hours 121,450.75	Women Hours 25,546.75	Score (Total Hours Worked) B	% 84.66%	%	%	Score (T Participat
Contracts □ Value	P/T/D \$381,168,604.54	P / T / D \$66,478,292.99	% 17.44%	Score (Total IBE Payments)	Number of Workers 1846	Worked 791,949.58 Bridge Facility	Hours 670,498.83 Westbound T	Hours	Women Hours 25,546.75 way and NJ	Score (Total Hours Worked) B	% 84.66% epairs.	%	3.23%	Score (T Participat
Contracts □ Value \$424,129,137.19	P/T/D \$381,168,604.54	P / T / D \$66,478,292.99 T-719A ROA	% 17.44%	Score (Total IBE Payments)	Number of Workers 1846	Worked 791,949.58 Bridge Facility	Hours 670,498.83 Westbound T	Hours 121,450.75 Oll Plaza Roady	Women Hours 25,546.75 vay and NJ	Score (Total Hours Worked) B Approach Re	% 84.66% epairs.	15.34%	3.23%	Score (T Participat A
Contracts □ Value \$424,129,137.19 Total □	P / T / D \$381,168,604.54 Paymen	P/T/D \$66,478,292.99 T-719A RO/ ts Summary Total IBE	% 17.44% AD-CON De	Score (Total IBE Payments) C elaware Wate Payments Score	Number of Workers 1846 er Gap Toll Total Number	Worked 791,949.58 Bridge Facility Wo	Hours 670,498.83 Westbound T orkforce Hour Caucasian	Hours 121,450.75 OII Plaza Roady s Summary 7.98 Total Minority	Women Hours 25,546.75 vay and NJ %	Score (Total Hours Worked) B Approach Re Workforce Score	% 84.66% epairs. Ethi	% 15.34% nicity Partic	% 3.23% cipation Su	Score (T Participat A
Contracts □ Value \$424,129,137.19	P / T / D \$381,168,604.54 Paymen	P / T / D \$66,478,292.99 T-719A RO ts Summary	% 17.44% AD-CON Do	Score (Total IBE Payments) C elaware Wate Payments Score (Total IBE	Number of Workers 1846 er Gap Toll Total Number of	Worked 791,949.58 Bridge Facility Wo	Hours 670,498.83 Westbound T orkforce Hour	Hours 121,450.75 OII Plaza Roadv s Summary 7.98	Women Hours 25,546.75 vay and NJ	Score (Total Hours Worked) B Approach Re Workforce Score (Total Hours	% 84.66% epairs.	% 15.34% nicity Partic	3.23%	Score (T Participat A ummary Ethnici Score (T
Contracts Value \$424,129,137.19 Total Contracts Value	P/T/D \$381,168,604.54 Paymen Total Prime P/T/D	P/T/D \$66,478,292.99 T-719A RO/ ts Summary Total IBE	% 17.44% AD-CON Do	Score (Total IBE Payments) C elaware Wate Payments Score (Total IBE Payments)	Number of Workers 1846 er Gap Toll Total Number	Worked 791,949.58 Bridge Facility Wo Total Hours Worked	Hours 670,498.83 Westbound T orkforce Hour Caucasian	Hours 121,450.75 Oil Plaza Roady s Summary 7.98 Total Minority Hours	Women Hours 25,546.75 way and NJ % Total Women	Score (Total Hours Worked) B Approach Re Workforce Score (Total Hours Worked)	% 84.66% epairs. Ethi	% 15.34% nicity Partic	% 3.23% Sipation St Women %	Ethnici Score (To Participat
Contracts □ Value \$424,129,137.19 Total □ Contracts □	P/T/D \$381,168,604.54 Paymen Total Prime P/T/D	P/T/D \$66,478,292.99 T-719ARO ts Summary Total IBE □ P/T/D	% 17.44% AD-CON Do Total IBE % 2 4.11%	Score (Total IBE Payments) C elaware Wate Payments Score (Total IBE Payments) F	Number of Workers 1846 Per Gap Toll Total Number of Workers 93	Worked 791,949.58 Bridge Facility Wc Total Hours Worked 8,056.57	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77	Hours 121,450.75 Oil Plaza Roady s Summary 7.98 Total Minority Hours 639.80	Women Hours 25,546.75 way and NJ % Total Women Hours	Score (Total Hours Worked) B Approach Re Score (Total Hours Worked) D	% 84.66% epairs. Ethi Caucasian %	% 15.34% nicity Partic Minority %	% 3.23% Sipation St Women %	Score (To Participate A) Ethnici Score (To Participate A)
Contracts Value \$424,129,137.19 Total Contracts Value	P/T/D \$381,168,604.54 Paymen Total Prime □ P/T/D \$2,849,665.02	P/T/D \$66,478,292.99 T-719ARO ts Summary Total IBE □ P/T/D \$117,130.22	% 17.44% AD-CON Do Total IBE % 2 4.11%	Score (Total IBE Payments) C elaware Wate Payments Score (Total IBE Payments) F	Number of Workers 1846 Per Gap Toll Total Number of Workers 93	Worked 791,949.58 Bridge Facility Wo Total Hours Worked 8,056.57	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77	Hours 121,450.75 Foll Plaza Roady s Summary 7.98 Total Minority Hours 639.80 BRIDGE REHA	Women Hours 25,546.75 vay and NJ % Total Women Hours 3.00	Score (Total Hours Worked) B Approach Re Score (Total Hours Worked) D	% 84.66% epairs. Ethi Caucasian % 92.06%	% 15.34% nicity Partic Minority % 7.94%	% 3.23% Eipation St Women % 0.04%	Score (T Participat A Limmary Ethnici Score (T Participat
Contracts Value \$424,129,137.19 Total Contracts Value	P/T/D \$381,168,604.54 Paymen Total Prime □ P/T/D \$2,849,665.02	P/T/D \$66,478,292.99 T-719ARO ts Summary Total IBE □ P/T/D	% 17.44% AD-CON Do Total IBE % 2 4.11%	Celaware Wates Payments C Payments Score (Total IBE Payments Score (Total IBE Payments) F 590A NORTH	Number of Workers 1846 Pr Gap Toll Total Number of Workers 93	Worked 791,949.58 Bridge Facility Wo Total Hours Worked 8,056.57	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77	Hours 121,450.75 Oil Plaza Roady s Summary 7.98 Total Minority Hours 639.80	Women Hours 25,546.75 vay and NJ % Total Women Hours 3.00	Score (Total Hours Worked) B Approach Re Score (Total Hours Worked) D	% 84.66% epairs. Ethi Caucasian % 92.06%	% 15.34% nicity Partic Minority %	% 3.23% Eipation St Women % 0.04%	Score (T Participat A Limmary Ethnici Score (T Participat
Contracts Value \$424,129,137.19 Total Contracts Value	P/T/D \$381,168,604.54 Paymen Total Prime □ P/T/D \$2,849,665.02	P/T/D \$66,478,292.99 T-719ARO ts Summary Total IBE □ P/T/D \$117,130.22	% 17.44% AD-CON Do Total IBE % 2 4.11%	Score (Total IBE Payments) C elaware Wate Payments Score (Total IBE Payments) F 590A NORTH	Number of Workers 1846 Per Gap Toll Total Number of Workers 93	Worked 791,949.58 Bridge Facility Wo Total Hours Worked 8,056.57	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77	Hours 121,450.75 Foll Plaza Roady s Summary 7.98 Total Minority Hours 639.80 BRIDGE REHA	Women Hours 25,546.75 vay and NJ % Total Women Hours 3.00	Score (Total Hours Worked) B Approach Re Score (Total Hours Worked) D Workforce Score (Total Hours Hours Workforce Score (Total Hours Hours Hours Hours	% 84.66% epairs. Ethi Caucasian % 92.06%	% 15.34% nicity Partic	% 3.23% Eipation St Women % 0.04%	Score (T Participal A Ethnici Score (T Participal C Lummary Ethnici Score (T Score (T Participal
Contracts Contracts Value 5424,129,137.19 Total Contracts Value \$3,773,197.85	P/T/D \$381,168,604.54 Paymen Total Prime P/T/D \$2,849,665.02 Paymen Total Prime P/T/D	P/T/D \$66,478,292.99 T-719A RO ts Summary Total IBE P/T/D \$117,130.22 ts Summary Total IBE Total	% AD-CON Do Total IBE % 2 4.11% TS-: Total IBE %	Celaware Water Payments Coelaware Water Payments Score (Total IBE Payments) F 590A NORTH Payments Score (Total IBE Payments)	Number of Workers 1846 Pr Gap Toll Total Number of Workers 93 AMPTON 1 Total Number of Workers 100 Markers 100 M	Worked 791,949.58 Bridge Facility Wc Total Hours Worked 8,056.57 STREET TOLL Wc Total Hours Worked	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77 SUPPORTED orkforce Hour Caucasian Hours	Hours 121,450.75 Foll Plaza Roady s Summary 7.98 Total Minority Hours 639.80 BRIDGE REHA s Summary 0.00 Total Minority Hours	Women Hours 25,546.75 way and NJ % Total Women Hours 3.00 BILITATION %	Score (Total Hours Worked) B Approach Re Score (Total Hours Worked) D N Workforce Score (Total Hours Worked) Urked) Workforce Score (Total Hours Workforce Score (Total Hours Workforce	% 84.66% epairs. Ethi Caucasian % 92.06% Ethi Caucasian	% 15.34% nicity Partic Minority % 7.94% nicity Partic Minority %	% 3.23% Sipation St Women % 0.04% Sipation St Women %	Score (Tr. Participat A Limmary Ethnici Score (Tr. Participat Ethnici Score (Tr. Participat
Contracts Contracts Total Contracts Value	P/T/D \$381,168,604.54 Paymen Total Prime P/T/D \$2,849,665.02 Paymen Total Prime P/T/D	P/T/D \$66,478,292.99 T-719ARO ts Summary Total IBE P/T/D \$117,130.22 ts Summary Total IBE P/T/D	% AD-CON Do Total IBE % 4.11% TS-: Total IBE %	Celaware Water Payments Score (Total IBE Payments) C Payments Score (Total IBE Payments) F S90A NORTH Payments Score (Total IBE Payments) N/A	Number of Workers 1846 or Gap Toll Total Number of Workers 93 AMPTON 5 Total Number of Workers 0	Worked 791,949.58 Bridge Facility Wo Total Hours Worked 8,056.57 STREET TOLL Wo Total Hours Worked 0.00	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77 SUPPORTED orkforce Hour Caucasian Hours	Hours 121,450.75 Foll Plaza Roady s Summary 7.98 Total Minority Hours 639.80 BRIDGE REHA s Summary 0.00 Total Minority Hours	Women Hours 25,546.75 way and NJ % Total Women Hours 3.00 BILITATION % Total Women Hours 0.00	Score (Total Hours Worked) B Approach Re Score (Total Hours Worked) D N Workforce Score (Total Hours Workforce Score (Total Hours Workforce	% 84.66% epairs. Ethi Caucasian % 92.06% Ethi Caucasian %	% 15.34% nicity Partic Minority % 7.94% nicity Partic Minority %	% 3.23% Sipation St Women % 0.04% Sipation St Women %	Score (Tr. Participat A Limmary Ethnici Score (Tr. Participat Ethnici Score (Tr. Participat
Contracts Contracts Total Contracts Value	P/T/D \$381,168,604.54 Paymen Total Prime P/T/D \$2,849,665.02 Paymen Total Prime P/T/D	P/T/D \$66,478,292.99 T-719ARO ts Summary Total IBE P/T/D \$117,130.22 ts Summary Total IBE P/T/D	% AD-CON Do Total IBE % 4.11% TS-: Total IBE %	Celaware Water Payments Score (Total IBE Payments) C Payments Score (Total IBE Payments) F S90A NORTH Payments Score (Total IBE Payments) N/A	Number of Workers 1846 or Gap Toll Total Number of Workers 93 AMPTON 5 Total Number of Workers 0	Worked 791,949.58 Bridge Facility Wo Total Hours Worked 8,056.57 STREET TOLL Wo Total Hours Worked 0.00 AMER On Call E	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77 SUPPORTED orkforce Hour Caucasian Hours 0.00 Beam Guide R	Hours 121,450.75 Foll Plaza Roady s Summary 7.98 Total Minority Hours 639.80 BRIDGE REHA s Summary 0.00 Total Minority Hours	Women Hours 25,546.75 vay and NJ % Total Women Hours 3.00 BILITATION % Total Women Hours 0.00	Score (Total Hours Worked) B Approach Re Score (Total Hours Worked) D N Workforce Score (Total Hours Worked) N Workforce Score (Total Hours Worked) N Approach Re	% 84.66% epairs. Ethi Caucasian % 92.06% Ethi Caucasian % 0.00%	% 15.34% nicity Partic Minority % 7.94% nicity Partic Minority %	% 3.23% Sipation St Women % 0.04% Sipation St Women % 0.00%	Score (Tr. Participation A Lummary Ethnici Score (Tr. Participation Score (Tr. Participa
Contracts	P/T/D \$381,168,604.54 Paymen Total Prime P/T/D \$2,849,665.02 Paymen Total Prime P/T/D	P/T/D \$66,478,292.99 T-719ARO tts Summary Total IBE P/T/D \$117,130.22 tts Summary Total IBE P/T/D	% AD-CON Do Total IBE % 4.11% TS-: Total IBE %	Celaware Water Payments Score (Total IBE Payments) C Payments Score (Total IBE Payments) F S90A NORTH Payments Score (Total IBE Payments) N/A	Number of Workers 1846 or Gap Toll Total Number of Workers 93 AMPTON 5 Total Number of Workers 0	Worked 791,949.58 Bridge Facility Wo Total Hours Worked 8,056.57 STREET TOLL Wo Total Hours Worked 0.00 AMER On Call E	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77 SUPPORTED orkforce Hour Caucasian Hours 0.00 Beam Guide R	Hours 121,450.75 Foll Plaza Roady s Summary 7.98 Total Minority Hours 639.80 BRIDGE REHA s Summary 0.00 Total Minority Hours 0.00	Women Hours 25,546.75 vay and NJ % Total Women Hours 3.00 BILITATION % Total Women Hours 0.00 Replacem	Score (Total Hours Worked) B Approach Re Score (Total Hours Workforce Score (Total Hours Worked) D Workforce Score (Total Hours Worked) N/A Ment	% 84.66% epairs. Ethi Caucasian % 92.06% Ethi Caucasian % 0.00%	% 15.34% nicity Partic Minority % 7.94% nicity Partic Minority % 0.00%	% 3.23% Sipation St Women % 0.04% Sipation St Women % 0.00%	Score (T Participal A Ethnici Score (T Participal C Ethnici Score (T Participal
Contracts	P/T/D \$381,168,604.54 Paymen Total Prime P/T/D \$2,849,665.02 Paymen Total Prime P/T/D	P/T/D \$66,478,292.99 T-719ARO tts Summary Total IBE P/T/D \$117,130.22 tts Summary Total IBE P/T/D	% AD-CON Do Total IBE % 4.11% TS-: Total IBE %	Celaware Water Payments Core (Total IBE Payments Score (Total IBE Payments) F 590A NORTH Payments Score (Total IBE Payments) N/A 23A J FLETC	Number of Workers 1846 or Gap Toll Total Number of Workers 93 AMPTON: Total Number of Workers 0 CHER CREA	Worked 791,949.58 Bridge Facility Wo Total Hours Worked 8,056.57 STREET TOLL Wo Total Hours Worked 0.00 AMER On Call E	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77 SUPPORTED orkforce Hour Caucasian Hours 0.00 Beam Guide R	Hours 121,450.75 Foll Plaza Roady s Summary 7.98 Total Minority Hours 639.80 BRIDGE REHA s Summary 0.00 Total Minority Hours 0.00	Women Hours 25,546.75 vay and NJ % Total Women Hours 3.00 BILITATION % Total Women Hours 0.00	Score (Total Hours Worked) B Approach Re Workforce Score (Total Hours Worked) D N Workforce Score (Total Hours Worked) N/A Morkforce Score (Total Hours Worked) N/A Morkforce Score (Total Hours Worked) N/A	% 84.66% epairs. Ethi Caucasian % 92.06% Ethi Caucasian % 0.00%	% 15.34% nicity Partic Minority % 7.94% nicity Partic Minority % 0.00%	% 3.23% Sipation St Women % 0.04% Sipation St Women % 0.00%	Score (T Participal A Lummary Ethnic Score (T Participal Score (T Participal N/A
Contracts Contra	P/T/D \$381,168,604.54 Paymen Total Prime □ P/T/D \$2,849,665.02 Paymen Total Prime □ P/T/D \$-	P/T/D \$66,478,292.99 T-719A RO/ ts Summary Total IBE □ P/T/D \$117,130.22 ts Summary Total IBE □ P/T/D \$	% AD-CON DA Total IBE % 4.11% TS-1 Total IBE % Total IBE %	Celaware Water Payments Score (Total IBE Payments) C Payments Score (Total IBE Payments) F S90A NORTH Payments Score (Total IBE Payments) N/A 23A J FLETC Payments Score (Total IBE Payments)	Number of Workers 1846 or Gap Toll Total Number of Workers 93 AMPTON: Total Number of Workers 0 HER CRE.	Worked 791,949.58 Bridge Facility Wo Total Hours Worked 8,056.57 STREET TOLL Wo Total Hours Worked 0.00 AMER On Call E Wo Total Hours	Hours 670,498.83 Westbound Torkforce Hour Caucasian Hours 7,416.77 SUPPORTED orkforce Hour Caucasian Hours 0.00 Geam Guide R rkforce Hours Caucasian Hours	Hours 121,450.75 Foll Plaza Roady S Summary 7.98 Total Minority Hours 639.80 BRIDGE REHA S Summary 0.00 Total Minority Hours 0.00 call & Attenuator S Summary 37.47 Total Minority Hours	Women Hours 25,546.75 vay and NJ % Total Women Hours 3.00 BILITATION % Total Women Hours 0.00 Replacem % Total Women Hours	Score (Total Hours Worked) B Approach Re Score (Total Hours Worked) D N Workforce Score (Total Hours Worked) N/A went Workforce Score (Total Hours Worked) N/A went Workforce Score (Total Hours Worked) N/A went Workforce Score (Total Hours Worked) N/A went	% 84.66% pairs. Ethi Caucasian % 92.06% Ethi Caucasian % 0.00%	% 15.34% Nicity Partic Minority 7.94% Minority 9 0.00% nicity Partic Minority 9 Nicity Partic	% 3.23% Sipation St Women % 0.04% Sipation St Women % 0.00% Sipation St Women %	Score (T Participal A Ethnic Score (T Participal Ethnic Score (T Participal N/A Ethnic Score (T Participal

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 10/31/2021

IBE Payme	nts Legend
Score Rankings	IBE Commitment Participation
A+	45% & above
Α	35% to 44.9%
B+	30% to 34.9%
В	25% to 29.9%
C+	20% to 24.9%
С	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$537,559,394.80

Total Payments to all Primes \$399,756,232.17

Total Payments to all IBES \$71,685,444.23

IBE Target 25.00%

IBE Actual 17.93%

	Workforce Utilization Lege	nd
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
Α	25%to 29.9%	15%to 24.9%
B+	20% to 24.9%	over 15%
В	15%to 19.9%	10%to 14.9%
C+	10%to 14.9%	over 10%
С	10%to 14.9%	7.5% to 9.9%
D+	5%to 9.9%	over 7.5%
D	5%to 9.9%	5%to 7.4%
F	4 9% & helow	4 9% & helow

	Paymer	nts Summary	Т	TS-734A MO	UNT CON	IT CONSTRUCTION (SBE) - JOC North Bridge Construction Workforce Hours Summary 25.30% Ethnicity Participation							ipation Su	ımmary
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$967,003.81	\$967,003.81	A+	58	5,348.50	4,456.00	892.50	460.50	Α	83.31%	16.69%	8.61%	Α	

	TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION Payments Summary Workforce Hours Summary 20.30% Ethnicity Participation Summary													
	Payments Summary					Wo		Ethi	Ethnicity Participation Summary					
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$566,743.72	\$566,743.72	100.00%	A+	36	3,083.50	2,457.50	626.00	0.00	B+	79.70%	20.30%	0.00%	Α

	TTS-736A RCC BUILI Payments Summary						RS & DEVELOPERS - JOC for Building and Facility Work North Region Workforce Hours Summary 48.50% Ethnicity Participation Summary							
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$65,231.99	\$65,231.99	100.00%	A+	2	334.00	172.00	162.00	0.00	A+	51.50%	48.50%	0.00%	A+

	TTS-737ARCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION Payments Summary Workforce Hours Summary 19.88% Ethnicity Participation Summary													
	Payments Summary						rkforce Hours	Summary 19.88	%		Ethi	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,069,006.20	\$1,069,006.20	100.00%	A+	35	1,002.26	807.50	194.76	4.50	В	80.57%	19.43%	0.45%	Α

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 10/31/2021

IBE Payments Legend Score Rankings A+ A+ A+ BE Commitment Participation 45% & above A 35% to 44.9%									
Score Rankings									
A+	45% & above								
Α	35% to 44.9%								
B+	30% to 34.9%								
В	25% to 29.9%								
C+	20% to 24.9%								
С	15%to 19.9%								
D+	10% to 14.9%								
D	5% to 9.9%								
F	4 9% & helow								

 Total of all Primes Contract Values
 \$85,631,033.36

 Total Payments to all Primes
 \$84,934,263.25

 Total Payments to all IBEs
 \$27,209,058.94

 IBE Target
 25,00%

	Workforce Utilization Legend												
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation											
A+	30% & above	25% & above											
Α	25%to 29.9%	15% to 24.9%											
B+	20% to 24.9%	over 15%											
В	15%to 19.9%	10% to 14.9%											
C+	10%to 14.9%	over 10%											
С	10%to 14.9%	7.5% to 9.9%											
D+	5%to 9.9%	over 7.5%											
D	5%to 9.9%	5% to 7.4%											
F	4.9% & below	4.9% & below											

ALL CONSTRUCTION PROJECTS													
Payments Summary					Wo		Ethnicity Participation Summary						
			Paymente	Total					Workforce				
otal Brimo	Total IDE	Total IDE	•		Total Hours	Caucacian	Total Minority	Total	Score	Caucacian	Minority	Women	Ethnicity
								Women	(Total		•		Score (Total
F/1/D	F/I/D	/0			Worked	nours	Hours	Hours	Hours	/0	/0	/0	Participation)
			rayments)	Workers					Worked)				
\$84,934,263.25	\$27,209,058.94	32.04%	B+	1286	206,122.30	174,377.09	31,745.21	2,524.25	В	84.60%	15.40%	1.22%	Α
_	tal Prime P/T/D	tal Prime D Total IBE D P/T/D P/T/D	tal Prime Total IBE Total IBE P/T/D P/T/D %	Total IBE Total IBE Score (Total IBE Payments)	Payments Summary tal Prime Total IBE Total IBE Score (Total IBE Payments) Workers Total IBE Mumber of Payments) Workers	Payments Summary Total IBE Total IBE Score (Total IBE Payments) Total Hours of Worked Total Hours Total	Payments Summary Total IBE Total IBE Score (Total IBE Payments) P/T/D P/T/D % P/T/D % Workers Workers Workforce Hours Total Workforce Hours Total Number of Worked Hours Workers	Payments Summary tal Prime Total IBE Total IBE Score (Total IBE Payments) P/T/D P/T/D P/T/D Workers Total IBE Payments Total Hours Worked Total Hours Hours Total Minority Hours Total Minority Total Min	Payments Summary Total IBE Total IBE Payments Number Total IBE Payments Number Total IBE Payments Number Total IBE Number Total IBE Number Total IBE Number Num	Payments Summary tal Prime Description P/T / Description Descript	Payments Summary Total IBE Pime P/T / D P/T / D Payments Total IBE Payments Number (Total IBE Payments) Payments Number of Worked Number of Number of Number of Worked Number of Numb	Payments Summary tal Prime P/T / D P/T / D P/T / D P/T / D Payments Payment	Payments Summary Total IBE P/T/D P/

IBE Actual 32.04%

T-508A BRACY - I-78 Mainte Payments Summary						nance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility Workforce Hours Summary 7.39% Ethnicity Participation Summary								ımmary
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	С	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

			T-514A W	EST SIDE - D	III Toll Bri	dges Facilities	Emergency St	andby Generat	ors Improv	ements				
	Paymen	its Summary				Wo	orkforce Hour	s Summary 0.00	%		Ethi	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ontracts Total Prime Total IBE Total IBE Score				Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

	Paymen		TERCOUN	ITY PAVING	- PORTLA			E APPROACH R s Summary 0.00		MPROVEME		nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ontracts Definition Total IBE Definition				Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				T-611	A MAGNUM	/I (IBE) NH-L To	oll Bridge Salt	Storage Facilit	у					
	Paymen	ts Summary				Wo	rkforce Hour	s Summary 2.16	%		Ethi	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ontracts Total Prime Total IBE Total IBE Scor					Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

				T-641	A MERCO	- Easton / Phil	lipsburg Ram	p C Stabilization	1					
	Paymer	nts Summary				Wo	orkforce Hour	s Summary 0.00	%		Ethi	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ntracts P/T/D P/T/D Notal IBE Score (Total IBE Score) Value				Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				T-644A J.D. E	ECKMAN -	Easton Phillips	burg TB Facil	ity Administratio	on Bldg.					
	Paymen	nts Summary				Wor	rkforce Hours	Summary 28.50	1%		Eth	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	Total Prime □ P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	В	320	47,800.75	35,278.00	12,522.75	1,098.75	Α	73.80%	26.20%	2.30%	A+

				T-6	645A MJF E	Building & Facil								
	Paymen	ts Summary				Wo	rkforce Hours	Summary 23.54	!%		Ethi	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ntracts P/T/D Total IBE Total IBE Score Value P/T/D P/T/D % (Total II Paymen				Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	Α

	Comple	eted Construc	tion Pro	jects - Su	mmary'	s & Scores	(IBE Paym	ents, Workfo	orce Hou	ırs & Ethn	icity Parti	cipation)	
					Date	e: From 07/01/2	2014 To 10/3	1/2021						
IBE Payme	ents Legend											Workforce	Utilization Leg	gend
Score Rankings	IBE Commitment Participation			Total of a	all Primes	Contract Values	\$85,631,03	3.36			Score Rankings		Commitment cipation	Ethnicity & Gender Participation
A+	45% & above			то	tal Darmar	nts to all Primes	\$84,934,26	2 25			A+	30% 8	& above	25% & above
Α	35% to 44.9%	1		10	itai Fayinei	its to all Fillies	\$ \$04,334,20	3.23			Α	25%t	o 29.9%	15%to 24.9%
B+	30% to 34.9%				Total Daye	nents to all IBEs		B+	20% t	o 24.9%	over 15%			
В	25% to 29.9%				ients to an ibes		В	15%t	o 19.9%	10%to 14.9%				
C+	20% to 24.9%		Total Payments to all IBEs \$27,209,058.94 IBE Target 25.00%								C+	10% t	o 14.9%	over 10%
С	15% to 19.9%					IDL I alge	25.0070				С	10%t	o 14.9%	7.5%to 9.9%
D+	10% to 14.9%										D+	5% t	o 9.9%	over 7.5%
D	5% to 9.9%					IBE Actua	I 32.04%				D	5%t	o 9.9%	5%to 7.4%
F	4.9% & below										F	4.9% 8	& below	4.9% & below
		T-645	SCHNFI	DER ELECTE	RC Buildin	a & Facilities F	neray Consei	vation Measure	s - Mechai	nical/Controls	•			
	Paymer	its Summary				•		s Summary 0.00				nicity Partic	cipation Su	mmary
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

				T-661A TR	C - SFB Re	eplacement Pro	ject Subsurfa	ce Boring & Sar	mpling					
	Paymen	its Summary				Wo	rkforce Hours	s Summary 0.009	%		Ethi	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ntracts Dalue Total Prime P/T/D Total IBE Core P/T/D P/T/D W Total IBE Core (Total IB Payment				Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	С	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A
				T DI/										

	Paymen	nts Summary		T-666A PKF	- SFB Re			ion for PA Nois Summary 14.94			Ethi	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ntracts Total Prime Total IBE Total IBE Score				Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	В	42	5,738.00	5,122.00	616.00	241.50	С	89.26%	10.74%	4.21%	В

	Paymen	its Summary		T-667A AP	CONSTRU			Project Tree Cl			Eth	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ontracts Total Prime Total IBE Total IBE Scor				Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	В	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				T-705A	SPARWIC	K - I-78 Toll Pla	za Bumper B	lock Replaceme	nt					
	Paymer	nts Summary				Wo	orkforce Hours	s Summary 0.00	%		Eth	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ontracts Total Prime Total IBE Total IBE Score				Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

		1	Γ-707A Bra	cy Commissi	on Adminis	stration Buildin	g at SFB & Ad	aptive Reuse of	the 1799 E	Building				
	Paymer	nts Summary				Wo	rkforce Hours	Summary 12.32	%		Ethi	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	ontracts Total Prime Total IBE Total IBE Scor					Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,468,985.71	\$4,382,167.83	20.41%	C+	435	80,061.86	70,408.20	9,653.66	209.00	С	87.94%	12.06%	0.26%	В

	T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building													
	Payments Summary						Workforce Hours Summary 64.86%						ipation Su	ımmary
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE □ P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

	Paymen	ts Summary		T-711AR BI	RACY - Eas	ston Phillipsbu Wo		Ethnicity Participation Summary						
Total □ Contracts □ Value	Total Prime P/T/D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	В	84.39%	15.61%	0.00%	Α

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 10/31/2021

IBE Paymer	nts Legend											Workforce Ut	tilization Lege	
Score Rankings	IBE Commitment Participation			Total of a	II Primes C	Contract Values	\$85,631,033	3.36			Score Rankings	Workforce C Partici		Ethnicity & Gender Participation
A+	45% & above			Tot	al Pavmen	ts to all Primes	\$84.934.263	3.25			A+	30%&		25% & above
A B+	35% to 44.9%				u uyo		40 1,00 1,200	0			A B+	25%to 20%to		15% to 24.9% over 15%
В В	30% to 34.9% 25% to 29.9%			Т	otal Paym	ents to all IBEs	\$27,209,058	3.94			B	15%to		10% to 14.9%
C+	20% to 24.9%		IBE Target 25.00%										14.9%	over 10%
С	15% to 19.9%					IBE larget	25.00%				С	10%to		7.5% to 9.9%
D+	10% to 14.9%										D+	5%to		over 7.5%
D	5% to 9.9%					IBE Actual	32.04%				D	5%to		5% to 7.4%
F	4.9% & below										F	4.9%&	below	4.9% & below
	D	-4- 0		T-717AB	RACY Mill			alt Storage Buil						
	Paymer	nts Summary		I		Wo	rktorce Hour	s Summary 7.70	%	Workforce	Eth	nicity Partic	ipation Su	ımmary
Total □ Contracts □ Value	Total Prime □ P / T / D	Total IBE P/T/D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00		92.30%	7.70%	0.00%	С
		T-730A B	RACY Sou	ıthern Opera	tions & Ma	aintenance Faci	lities Improve	ements Trenton	Morrisville	Salt Operati	ions			
	Paymer	nts Summary				Wo	rkforce Hour	s Summary 6.85	%		Eth	nicity Partic	ipation Su	ımmary
				Payments	Total					Workforce				
Total □	Total Prime	Total IBE	Total IBE		Number	Total Hours	Caucasian	Total Minority	Total	Score	Caucasian	Minority	Women	Ethnicity
Contracts	P/T/D	P/T/D	%	(Total IBE	of	Worked	Hours	Hours	Women	(Total	%	%	%	Score (Total
Value				Payments)	Workers				Hours	Hours				Participation)
\$3,275,000.00	\$3,234,621.97	\$450,025.89	13.91%	D+	57	5,831.08	5,471.58	359.50	40.00	Worked) D	93.83%	6.17%	0.69%	D
ψο,Ξ. ο,σσσ.σσ	4 0,20 1,02 1101	V.00,020.00					·				00.007.0	011170	0.0070	
			TS-639B	MOUNT CO	NSTRUCT			proach Roadwa		ements				
	Paymer	nts Summary		1		Wo	rkforce Hour	s Summary 0.00	%		Eth	nicity Partic	ipation Su	ımmary
				Payments	Total					Workforce				
Total	Total Prime □	Total IBE	Total IBE	Score	Number	Total Hours	Caucasian	Total Minority	Total Women	Score (Total	Caucasian	Minority	Women	Ethnicity
Contracts □ Value	P/T/D	P/T/D	%	(Total IBE	of	Worked	Hours	Hours	Hours	Hours	%	%	%	Score (Total
value				Payments)	Workers				nours	Worked)				Participation)
\$2,090,794.02	\$2,090,794.00	*								11011104)				
+=,0,. 0 0 2	\$2,030,734.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A
7-,0,101.01	\$2,050,754.00	\$2,090,794.00	100.00%		-				0.00	N/A	0.00%	0.00%	0.00%	N/A
,,· • ··••			100.00%		-	OAD-CON - RIVI	ERTON BELV	IDERE TSB		N/A				
T-,5,1.5		\$2,090,794.00 nts Summary	100.00%	1	rs-650A R	OAD-CON - RIVI	ERTON BELV			N/A Workforce		0.00%		
Total 🗆	Paymer	nts Summary		Payments	TS-650A R	OAD-CON - RIVI Wo	ERTON BELV orkforce Hour	/IDERE TSB s Summary 0.00			Eth	nicity Partic	cipation Su	
Total □ Contracts □	Paymer	nts Summary Total IBE	Total IBE	Payments Score	Total Number	OAD-CON - RIVI Wo Total Hours	ERTON BELV orkforce Hour Caucasian	TIDERE TSB s Summary 0.00 Total Minority	% Total Women	Workforce Score (Total	Eth Caucasian	nicity Partic	cipation Su Women	Ethnicity Score (Total
Total □	Paymer	nts Summary		Payments Score (Total IBE	Total Number of	OAD-CON - RIVI Wo	ERTON BELV orkforce Hour	/IDERE TSB s Summary 0.00	% Total	Workforce Score (Total Hours	Eth	nicity Partic	cipation Su	ımmary Ethnicity
Total □ Contracts □ Value	Paymer Total Prime P/T/D	Total IBE D	Total IBE	Payments Score (Total IBE Payments)	Total Number of Workers	OAD-CON - RIVI Wo Total Hours Worked	ERTON BELV orkforce Hour Caucasian Hours	TOTAL MINORITY Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Eth Caucasian %	nicity Partic	Women %	Ethnicity Score (Total Participation)
Total □ Contracts □	Paymer Total Prime P/T/D	Total IBE D	Total IBE	Payments Score (Total IBE Payments)	Total Number of	OAD-CON - RIVI Wo Total Hours Worked	ERTON BELV orkforce Hour Caucasian	TOTAL MINORITY Total Minority Hours	% Total Women	Workforce Score (Total Hours Worked)	Eth Caucasian	nicity Partic	Women %	Ethnicity Score (Total
Total □ Contracts □ Value	Paymer Total Prime □ P / T / D \$652,738.50	Total IBE P/T/D	Total IBE	Payments Score (Total IBE Payments)	Total Number of Workers	OAD-CON - RIVI Wo Total Hours Worked 0.00	ERTON BELV rkforce Hour Caucasian Hours 0.00 Interim Deck	Total Minority Hours 0 0.00 Repairs on I-95	Total Women Hours	Workforce Score (Total Hours Worked)	Eth Caucasian %	Minority % 0.00%	Women %	Ethnicity Score (Total Participation)
Total □ Contracts □ Value	Paymer Total Prime □ P / T / D \$652,738.50	Total IBE D	Total IBE	Payments Score (Total IBE Payments)	Total Number of Workers	OAD-CON - RIVI Wo Total Hours Worked 0.00	ERTON BELV rkforce Hour Caucasian Hours 0.00 Interim Deck	TOTAL Minority Hours 0.00	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Eth Caucasian %	nicity Partic	Women %	Ethnicity Score (Total Participation)
Total □ Contracts □ Value \$652,738.50	Paymer Total Prime □ P / T / D \$652,738.50	Total IBE P/T/D	Total IBE	Payments Score (Total IBE Payments)	Total Number of Workers	OAD-CON - RIVI Wo Total Hours Worked 0.00	ERTON BELV rkforce Hour Caucasian Hours 0.00 Interim Deck	Total Minority Hours 0 0.00 Repairs on I-95	Total Women Hours 0.00	Workforce Score (Total Hours Worked) N/A	Eth Caucasian %	Minority % 0.00%	Women %	Ethnicity Score (Total Participation) N/A
Total □ Contracts □ Value \$652,738.50	Paymer Total Prime □ P / T / D \$652,738.50	Total IBE P/T/D	Total IBE	Payments Score (Total IBE Payments) F TS-6	Total Number of Workers 0	OAD-CON - RIVI Wo Total Hours Worked 0.00	ERTON BELV rkforce Hour Caucasian Hours 0.00 Interim Deck	Total Minority Hours 0 0.00 Repairs on I-95	Total Women Hours 0.00	Workforce Score (Total Hours Worked) N/A Workforce Score	Eth Caucasian %	Minority % 0.00%	Women %	Ethnicity Score (Total Participation) N/A
Total Contracts Value \$652,738.50	Paymer Total Prime P/T/D \$652,738.50	Total IBE P/T/D \$28,347.48	Total IBE % 4.34%	Payments Score (Total IBE Payments) F TS-6	Total Number of Workers 0 77A SPAR	Total Hours Worked 0.00 WICK - SF TSB	Caucasian Hours 0.00 Interim Deck	TODERE TSB s Summary 0.00 Total Minority Hours 0.00 Repairs on I-95 s Summary 13.62	Total Women Hours 0.00 Total Women	Workforce Score (Total Hours Worked) N/A	Eth Caucasian % 0.00%	Minority % 0.00%	Women % 0.00%	Ethnicity Score (Total Participation) N/A Immary Ethnicity Score (Total
Total □ Contracts □ Value \$652,738.50	Paymer Total Prime P / T / D \$652,738.50 Paymer Total Prime	Total IBE P/T/D \$28,347.48	Total IBE % 4.34% Total IBE	Payments Score (Total IBE Payments) F TS-6	Total Number of Workers 0 77A SPAR	Total Hours Worked 0.00 WICK - SFTSB Wo	Caucasian Hours 0.00 Interim Deck rkforce Hours	TOTAL Minority Hours 0.00 Repairs on I-95 S Summary 13.62 Total Minority	Total Women Hours 0.00	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours	Eth Caucasian % 0.00% Eth	Minority % 0.00% nicity Partic	Women 0.00% Cipation Su	Ethnicity Score (Total Participation) N/A
Total Contracts Value \$652,738.50	Paymer Total Prime P/T/D \$652,738.50 Paymer Total Prime P/T/D	Total IBE Summary \$28,347.48 Total IBE P/T/D	Total IBE % 4.34% Total IBE %	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments)	Total Number of Workers 0 77A SPAR Total Number of	Total Hours Worked 0.00 WICK - SFTSB Wo Total Hours Worked	Caucasian Hours 0.00 Interim Deck rkforce Hours	Total Minority Hours 0.00 Repairs on I-95 Summary 13.62 Total Minority Hours	Total Women Hours 0.00 Total Women	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked)	Eth Caucasian % 0.00% Eth	Minority % 0.00% nicity Partic	Women % 0.00%	Ethnicity Score (Total Participation) N/A Immary Ethnicity Score (Total
Total Contracts Value \$652,738.50	Paymer Total Prime P/T/D \$652,738.50 Paymer Total Prime P/T/D	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00	Total IBE % 1.00.00%	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+	Total Number of Workers 0 77A SPAR Total Number of Workers 8	Total Hours Worked O.00 WICK - SF TSB Wo Total Hours Worked	Caucasian Hours Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours	Total Minority Hours 0.00 Repairs on I-95 Summary 13.62 Total Minority Hours	Total Women Hours 0.00 Total Women Hours	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C	Caucasian % 0.00% Eth Caucasian %	Minority % 0.00% nicity Partic	Women % 0.00%	Ethnicity Score (Total Participation) N/A Immary Ethnicity Score (Total Participation)
Total Contracts Value \$652,738.50	Paymer Total Prime P/T/D \$652,738.50 Paymer Total Prime P/T/D \$999,656.00	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00	Total IBE % 1.00.00%	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+	Total Number of Workers 0 77A SPAR Total Number of Workers 8	Total Hours Worked 0.00 WICK - SFTSB Wo Total Hours Worked 580.00 ton Toll Support	Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours 501.00	TOTAL Minority Hours D. 0.00 Repairs on I-95 s Summary 13.62 Total Minority Hours Total Minority Hours	Total Women Hours 0.00 Total Women Hours	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C	Eth Caucasian % 0.00% Eth Caucasian % 86.38%	Minority % 0.00% nicity Partic	Women % 0.00%	Ethnicity Score (Total Participation) N/A Immary Ethnicity Score (Total Participation) B
Total Contracts Value \$652,738.50 Total Contracts Value \$1,003,336.00	Paymer Total Prime P/T/D \$652,738.50 Paymer Total Prime P/T/D \$999,656.00	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00	Total IBE % 1.00.00%	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+	Total Number of Workers 0 77A SPAR Total Number of Workers 8	Total Hours Worked 0.00 WICK - SFTSB Wo Total Hours Worked 580.00 ton Toll Support	Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours 501.00	Total Minority Hours 0.00 Repairs on I-95 Summary 13.62 Total Minority Hours 79.00 eplacement of S	Total Women Hours 0.00 Total Women Hours 0.00 Total Women Hours 0.00	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C ag Elements	Eth Caucasian % 0.00% Eth Caucasian % 86.38%	Minority Partic Minority % 0.00% nicity Partic Minority % 13.62%	Women % 0.00%	Ethnicity Score (Total Participation) N/A Immary Ethnicity Score (Total Participation) B
Total Contracts Value \$652,738.50 Total Contracts Value Value \$1,003,336.00	Paymer Total Prime P/T/D \$652,738.50 Paymer Total Prime P/T/D \$999,656.00	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00	Total IBE % 1.00.00%	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+ R & DUFF - Le	Total Number of Workers 0 77A SPAR Total Number of Workers 8	Total Hours Worked 0.00 WICK - SFTSB Wo Total Hours Worked 580.00 ton Toll Support	Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours 501.00	Total Minority Hours 0.00 Repairs on I-95 Summary 13.62 Total Minority Hours 79.00 eplacement of S	Total Women Hours 0.00 Total Women Hours 0.00 Total Women Total Total Total Total	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C g Elements Workforce Score	Eth Caucasian % 0.00% Eth Caucasian % 86.38%	Minority Partic Minority % 0.00% nicity Partic Minority % 13.62%	Women % 0.00% Use Women % 0.00% Cipation Su	Ethnicity Score (Total Participation) N/A Ethnicity Score (Total Participation) B Immary Ethnicity Ethnicity
Total Contracts Value \$652,738.50 Total Contracts Value \$1,003,336.00	Paymer Total Prime P / T / D \$652,738.50 Paymer Total Prime P / T / D \$999,656.00	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00	Total IBE % Total IBE % 100.00%	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+ R & DUFF - Le	Total Number of Workers 0 77A SPAR Total Number of Workers 8 workers 8 Total Total Total Total	Total Hours Worked 0.00 WICK - SF TSB Worked Total Hours Worked 580.00 ton Toll Suppor	Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours Caucasian Hours 501.00	Total Minority Hours 0.00 Repairs on I-95 S Summary 13.62 Total Minority Hours 79.00 eplacement of S S Summary 1.50	Total Women Hours 0.00 Total Women Hours 0.00 Gign Lightin %	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C Workforce Score (Total	Eth Caucasian % 0.00% Eth Caucasian % 86.38%	Minority % 0.00% nicity Partic Minority % 13.62%	Women % 0.00%	Ethnicity Score (Total Participation) N/A Ethnicity Score (Total Participation) B Ethnicity Score (Total Participation)
Total Contracts Value \$652,738.50 Total Contracts Value Value \$1,003,336.00	Paymer Total Prime P/T / D \$652,738.50 Paymer Total Prime P/T / D \$999,656.00 Paymer	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00 TS-Ints Summary Total IBE	Total IBE % 4.34% Total IBE % 100.00% Total IBE	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+ R & DUFF - Lo	Total Number of Workers 0 77A SPAR Total Number of Workers 8 ower Tren Total Number	Total Hours Worked 0.00 WICK - SF TSB Wo Total Hours Worked 580.00 ton Toll Suppor	Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours Caucasian Hours 501.00 ted Bridge R rkforce Hour	Total Minority Hours Total Minority Hours 0.00 Repairs on I-95 s Summary 13.62 Total Minority Hours 79.00 eplacement of S s Summary 1.50 Total Minority	Total Women Hours 0.00 Total Women Hours 0.00 Total Women Total Total Total Total	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C g Elements Workforce Score (Total Hours Hours Workforce Score (Total Hours	Eth Caucasian % 0.00% Eth Caucasian % 86.38%	micity Partic Minority 0.00% nicity Partic Minority 13.62% Minority Partic	Women % 0.00% Under the control of	Ethnicity Score (Total Participation) N/A Ethnicity Score (Total Participation) B
Total Contracts Value \$652,738.50 Total Contracts Value \$1,003,336.00	Paymer Total Prime P/T / D \$652,738.50 Paymer Total Prime P/T / D \$999,656.00 Paymer Total Prime P/T / D	Total IBE P/T/D \$28,347.48 P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00 TS-4 Total IBE P/T/D	Total IBE % Total IBE % Total IBE % Total IBE %	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+ R & DUFF - Le Payments Score (Total IBE Payments)	Total Number of Workers Total Number of Workers Total Number of Workers 8 Dower Tren Total Number of	Total Hours Worked O.00 WICK - SF TSB Wo Total Hours Worked 580.00 ton Toll Suppor	Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours Caucasian Hours 501.00 ted Bridge R rkforce Hour	Total Minority Hours Do 79.00 Repairs on I-95 s Summary 13.62 Total Minority Hours	Total Women Hours 0.00 Total Women Hours 0.00 Gign Lightin %	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C g Elements Workforce Score (Total Hours Workforce Score (Total Hours Workforce	Eth Caucasian % 0.00% Eth Caucasian % 86.38%	micity Partic Minority % 0.00% micity Partic Minority % 13.62% micity Partic Minority %	Women % 0.00% Usipation Su Women % 0.00% Usipation Su Women %	Ethnicity Score (Total Participation) N/A Ethnicity Score (Total Participation) B Ethnicity Score (Total
Total Contracts Value \$652,738.50	Paymer Total Prime P/T / D \$652,738.50 Paymer Total Prime P/T / D \$999,656.00 Paymer Total Prime P/T / D	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$299,656.00 TS-Ints Summary Total IBE P/T/D \$163,632.58	Total IBE % Total IBE % 100.00% 587A CARF	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+ R & DUFF - Le Payments Score (Total IBE Payments) B	Total Number of Workers 0 77A SPAR Total Number of Workers 8 Description Workers 14	Total Hours Worked Total Hours Worked Total Hours Worked 580.00 Total Hours Worked Total Hours Worked Total Hours Worked	Caucasian Hours Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours 501.00 ted Bridge Re rkforce Hour Caucasian Hours Caucasian Caucasian Caucasian Caucasian Caucasian Caucasian Caucasian Caucasian	Total Minority Hours	Total Women Hours 0.00 Total Women Hours 0.00 Sign Lightin Women Hours 0.00	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C g Elements Workforce Score (Total Hours Workforce Score (Total Hours Workforce	Eth Caucasian % 0.00% Eth Caucasian % 86.38% Eth Caucasian %	micity Partic Minority % 0.00% micity Partic Minority % 13.62% micity Partic Minority %	Women % 0.00% Usipation Su Women % 0.00% Usipation Su Women %	Ethnicity Score (Total Participation) N/A Ethnicity Score (Total Participation) B Ethnicity Score (Total Participation) Participation)
Total Contracts Value \$652,738.50	Paymer Total Prime P/T / D \$652,738.50 Paymer Total Prime P/T / D \$999,656.00 Paymer Total Prime P/T / D \$647,000.00	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$299,656.00 TS-Ints Summary Total IBE P/T/D \$163,632.58	Total IBE % Total IBE % 100.00% 587A CARF	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+ R & DUFF - Le Payments Score (Total IBE Payments) B	Total Number of Workers 0 77A SPAR Total Number of Workers 8 Description Workers 14	Total Hours Worked Total Hours Worked Total Hours Worked 580.00 Total Hours Worked 2,734.00	Caucasian Hours Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours 501.00 ted Bridge R rkforce Hour Caucasian Hours 2,693.00 ROACH TRAF	Total Minority Hours Do 79.00 Repairs on I-95 s Summary 13.62 Total Minority Hours	Total Women Hours 0.00 Total Women Hours 0.00 Total Women Hours 0.00 Total Women Hours 0.00	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C g Elements Workforce Score (Total Hours Workforce Score (Total Hours Workforce	Eth Caucasian % 0.00% Eth Caucasian % 86.38% Eth Caucasian % 98.50%	micity Partic Minority % 0.00% micity Partic Minority % 13.62% micity Partic Minority %	Women % 0.00% Under the control of	Ethnicity Score (Total Participation) N/A Ethnicity Score (Total Participation) B Ethnicity Score (Total Participation) F
Total Contracts Value \$652,738.50	Paymer Total Prime P/T / D \$652,738.50 Paymer Total Prime P/T / D \$999,656.00 Paymer Total Prime P/T / D \$647,000.00	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00 TS-Ints Summary Total IBE P/T/D \$163,632.58	Total IBE % Total IBE % 100.00% 587A CARF	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+ R & DUFF - Lot Payments Score (Total IBE Payments) B & DUFF Lot	Total Number of Workers Total Number of Workers Total Number of Workers 8 Dwer Tren Total Number of Workers 14 WER TREN	Total Hours Worked Total Hours Worked Total Hours Worked 580.00 Total Hours Worked 2,734.00	Caucasian Hours Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours 501.00 ted Bridge R rkforce Hour Caucasian Hours 2,693.00 ROACH TRAF	Total Minority Hours Total Minority Hours	Total Women Hours 0.00 Total Women Hours 0.00 Total Women Hours 0.00 Total Women Hours 0.00	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C g Elements Workforce Score (Total Hours Workforce Score (Total Hours Workforce	Eth Caucasian % 0.00% Eth Caucasian % 86.38% Eth Caucasian % 98.50%	micity Partic Minority 0.00% micity Partic Minority 13.62% Minority Partic Minority 1.50%	Women % 0.00% Under the control of	Ethnicity Score (Total Participation) N/A Ethnicity Score (Total Participation) B Ethnicity Score (Total Participation) F
Total Contracts Value \$652,738.50 Total Contracts Value \$1,003,336.00 Total Contracts Value \$647,000.00	Paymer Total Prime P/T/D \$652,738.50 Paymer Total Prime P/T/D \$999,656.00 Paymer Total Prime P/T/D \$647,000.00	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00 TS-ints Summary Total IBE P/T/D \$163,632.58	Total IBE % 4.34% Total IBE % 100.00% 687A CARF Total IBE % 25.29% 699A CARR	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+ R & DUFF - Lot Payments Score (Total IBE Payments) B & DUFF LOT Payments	Total Number of Workers 0 Total Number of Workers 8 Total Number of Workers 8 Ower Tren Total Number of Workers 14 WER TREN	Total Hours Worked Total Hours Worked Total Hours Worked 580.00 ton Toll Suppor Worked 2,734.00 NTON TSB APP	Caucasian Hours Caucasian Hours 0.00 Interim Deck rkforce Hours 501.00 ted Bridge R rkforce Hour Caucasian Hours 2,693.00 ROACH TRAF	Total Minority Hours D 0.00 Repairs on I-95 S Summary 13.62 Total Minority Hours	Total Women Hours 0.00 Total Women Hours 0.00 ign Lightin Women Hours 0.00 UIPMENT Total	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C g Elements Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Worked) F	Eth Caucasian % 0.00% Eth Caucasian % 86.38% Eth Caucasian % 98.50%	Minority % 0.00% nicity Partic Minority % 13.62% Minority Partic Minority % 1.50%	women % 0.00% Elpation St. Women % 0.00% Cipation St. Women % 0.00%	Ethnicity Score (Total Participation) N/A Ethnicity Score (Total Participation) B Ethnicity Score (Total Participation) F Ethnicity Score (Total Participation) F Ethnicity Ethnicity Ethnicity Ethnicity Ethnicity
Total Contracts Value \$652,738.50 Total Contracts Value \$1,003,336.00 Total Contracts Value \$647,000.00	Paymer Total Prime P/T / D \$652,738.50 Paymer Total Prime P/T / D \$999,656.00 Paymer Total Prime P/T / D \$647,000.00	Total IBE P/T/D \$28,347.48 Total IBE P/T/D \$999,656.00 TS-Ints Summary Total IBE P/T/D \$163,632.58	Total IBE % Total IBE % 100.00% 587A CARF	Payments Score (Total IBE Payments) F TS-6 Payments Score (Total IBE Payments) A+ R & DUFF - Lot Payments Score (Total IBE Payments) B & DUFF LOT Payments	Total Number of Workers Total Number of Workers Total Number of Workers 8 Dwer Tren Total Number of Workers 14 WER TREN	Total Hours Worked Total Hours Worked Total Hours Worked 580.00 Total Hours Worked 2,734.00	Caucasian Hours Caucasian Hours 0.00 Interim Deck rkforce Hours Caucasian Hours 501.00 ted Bridge R rkforce Hour Caucasian Hours 2,693.00 ROACH TRAF	Total Minority Hours Total Minority Hours	Total Women Hours 0.00 Total Women Hours 0.00 Gign Lightin Total Women Hours 0.00 Cultipment	Workforce Score (Total Hours Worked) N/A Workforce Score (Total Hours Worked) C Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Workforce	Eth Caucasian % 0.00% Eth Caucasian % 86.38% Eth Caucasian % 98.50%	micity Partic Minority 0.00% micity Partic Minority 13.62% Minority Partic Minority 1.50%	Women % 0.00% Under the control of	Ethnicity Score (Total Participation) N/A Ethnicity Score (Total Participation) B Ethnicity Score (Total Participation) F

Payments) Workers

11

433.00

309.50

\$61,169.00 37.96%

\$161,150.37

\$161,150.32

Worked)

71.48%

28.52%

0.00%

0.00

123.50

Workforce Utilization Legend

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

a) PA Assigned Professional Services Contracts: 7% MBE and 3% WBE
 b) No State Assigned Professional Services Contracts: 7% MBE and 3% WBE
 c) Capital Plan Construction Contracts: 7% MBE and 3% WBE

d) NJ Assigned Professional Services Contracts: 25% SBE

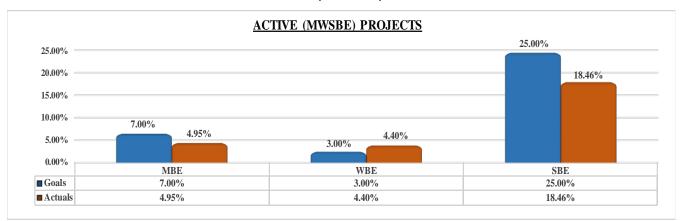
Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

Active Projects: 5
 Completed Projects: 72
 Total Capital Program Projects: 77
 Total Number of Contractors: 180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

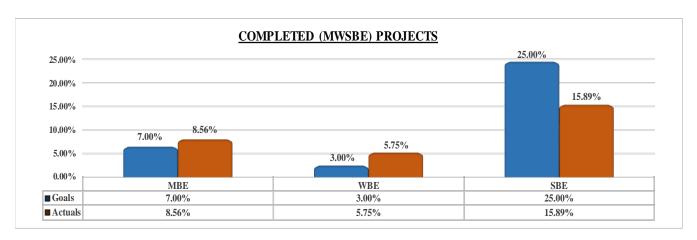
Minority, Women and Small Business Enterprise Payment Reporting

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



	M/WBE Actual Summary Totals	M	ВЕ	W	ВЕ	SBE Actual Summary Totals	SBE		
	\$26,678,603.35	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	\$1,253,074.27	ACTUAL	PAYMENTS	
Į		4.95%	\$1,319,428.97	4.40%	\$1,173,375.19		18.46%	\$231,333.17	

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE]	TOTAL PAYMENTS TO DATE	MBE GOAL 7%	P	MBE AYMENTS	WBE GOAL 3%	P	WBE AYMENTS	SBE GOAL 25%	P	SBE AYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$	26,395,486.30	4.34%	\$	1,319,428.97	3.84%	\$	1,168,375.19		\$	-
C-629A	Hill International	\$ 300,000.00	\$	147,560.34		\$	-		\$	-	13.66%	\$	40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$	323,615.98		\$	-		\$	-	25.21%	\$	98,228.18
C-628B	Louis Berger Group	\$ 1,000,000.00	\$	781,897.95		\$	-		\$	-	9.21%	\$	92,111.29
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$	283,117.05		\$	-	0.50%	\$	5,000.00		\$	-



M/WBE Actual Summary Totals	М	ВЕ	W	ВЕ	SBE Actual Summary Totals	SBE		
\$139,098,476.93	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	\$20,593,480.45	ACTUAL	PAYMENTS	
	8.56%	\$11,903,166.05	5.75%	\$8,003,051.95		15.89%	\$3,271,639.83	

The details relative to the Completed Projects data above are available on page 15.

Minority, Women and Small Business Enterprise Payment Reporting Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

	*Categories hig	hlighted below in		the Prime has	either met or excee	ded the targe	t.	
PROJECT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00		\$ 435,686.60	7.30%	\$ 318,051.22		
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%		4.92%			
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%		7.33%			
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%		5.50%			
T-472A	Allied Painting	\$ 15,595,983.76	9.70%		15.00%			
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	-	14.00%			
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73	2.700/	t 12.027.06
C-629B	Michael Baker	\$ 500,000.00	6.050/	£ 160,020,00	2.87%	\$ 76.242.00	2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00 \$ 287,603.87	6.05% 8.00%		9.00%			
C-474A C-627A	Brinjac Buchart Horn	\$ 132,374.35		\$ 25,006.51	9.00%	\$ 23,004.33		
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00	8.00%	\$ 32,001.70
C-543A	Cherry Weber	\$ 612,233.00	10.1070	φ	5.5070	Ψ 22,500.00	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87	20.3070	Φ 173,201.71
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%		6.30%			
T-554A	Dayspring Electric	\$ 232,117.66		, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,		
C-628A	Dewberry	\$ 474,625.86	9.69%	\$ 46,014.78	13.27%	\$ 62,999.77	9.12%	\$ 43,294.17
C-454B	French & Parello	\$ 500,000.00				, , , , , , , , , , , , , , , , , , , ,	17.00%	
C-627B	French & Parello	\$ 276,851.59					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00		\$ 10,000.00				
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%		2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00			6.10%	\$ 150,180.48		
T-543A	James D. Morrisey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	K.S. Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%		3.80%	\$ 13,090.72		
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%			
TS-445A	Neshaminy Contractors	\$ 6,285,926.10			2.70%			
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%			
T-639A	Road-Con	\$ 3,324,313.00			13.90%			
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%		3.16%			
T-624A	Sparwick	\$ 874,601.00	7.60%		0.75%			
C-440B	Stantec	\$ 728,011.79			2.80%			
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-600A	STV	\$ 800,000.00					12.60%	
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17						
C-538A	STV	\$ 500,000.00			31.20%			
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		h 19-22
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66		\$ 68,599.88	2.40%	\$ 13,719.98		h 10
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	
C-07-11	Transystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64			2.00%			
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		d =
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69						