

**Delaware River Joint Toll Bridge Commission
Meeting of November 20, 2017**

CONTRACT COMPLIANCE REPORT INDEX

Month of October 2017

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report October 2017	1-29

Delaware River Joint Toll Bridge Commission
Meeting of November 20, 2017

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded forty-three (43) contracts, with the IBE Program requirements.

Elation Systems

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to users on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports all data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. All Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. All Prime Contractors and their Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

**Delaware River Joint Toll Bridge Commission
Meeting of November 20, 2017**

M E E T I N G S

Professional Services

Kick-Off Meeting(s):

- Contract C-715A-1 - Approach Roadway Improvements at the Centre Bridge -Stockton, New Hope-Lambertville, and Uhlerstown- Frenchtown Toll Supported Bridges (Design)
- Contract C-715A-2 - BAR7 Structural Analyses of Trenton-Morrisville Toll Bridge Structures

Construction Contracts

Pre-Bid Meeting(s): None

Bid Opening(s): None

Pre-Construction Meeting(s): None

Kick-Off Meeting(s): None

Bi-Weekly Progress Meeting(s):

- Contract T-508A - 178 Maintenance Garage Expansion
- Contract T-644A - Bridges & Approach Slabs Rehabilitation
- Contract T-645A - Buildings & Facilities Energy Conservation Measures Electrical / Lighting
- Contract T-645B - Buildings & Facilities Energy Conservation Measures Mechanics / Controls
- Contract T-668A - Scudder Falls Bridge Replacement Project
- Contract TS-687A - Lower Trenton TSB - Replacement of Sign Lighting Elements

Conference(s) / Seminar(s) / Event(s) / Other Meetings

- DRJTBC - Monthly Departmental (CAO) Staff Meeting
- DRJTBC - Monthly Commissioner's Committee Meeting
- DRJTBC - Monthly Commissioner's Meeting
- DRJTBC - Monthly Contract Compliance Meeting
- Elation - Telephone Conference
- Meeting with Attorney Shelly Smith
- WTS - Monthly Board Meeting
- HCCLV - Monthly Board Meeting
- Lehigh Valley Planning Commission Monthly Meeting
- City & State - On Diversity Event

In the following documents the Contract Compliance Department presents a set of charts that depict a summary of payments for active and completed contracts since the inception of the IBE program. These charts are followed by pie charts that show the distribution of payments by their IBE certification type.

The following spreadsheets include payment data for both Professional and Construction Contracts that are active and/or completed.

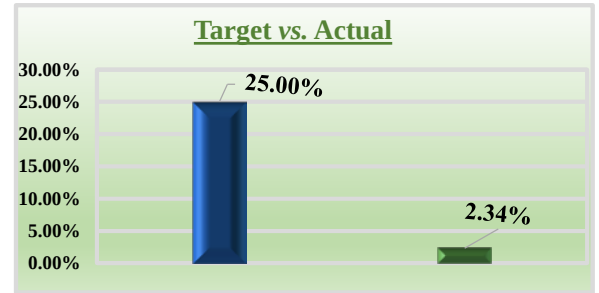
The Workforce Utilization pie charts illustrate the hours worked and ethnicity. The attached Workforce Utilization spreadsheet provides detailed data on the trade, ethnicity, and gender of each construction project.

Lastly, the MWSBE charts shows the progress of all Professional and Construction Contracts relevant to the MWSBE Program.

Summary of Payments for Active Professional Services and Construction Contracts

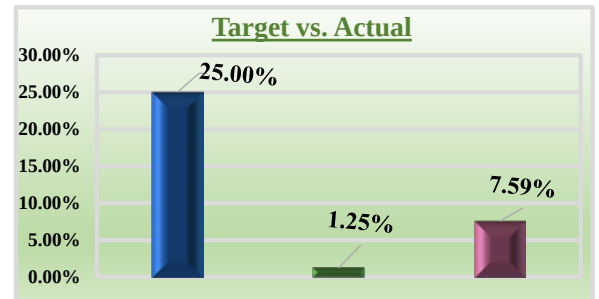
Professional Services and Construction Contracts

Number of Contracts	31
Total Contracts Value	\$ 539,289,900.15
Total Payments	\$ 70,634,057.95
Total Payments For Credit	\$ 12,593,261.95
Target	25.00%
Actual Contracts Value %	2.34%



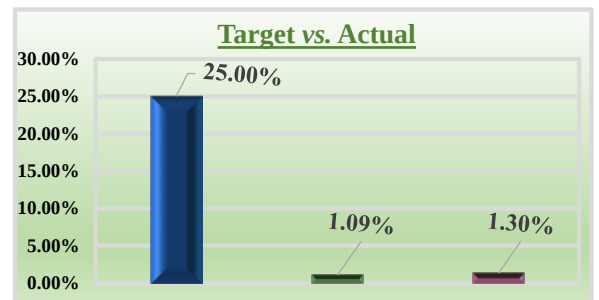
Professional Services Contracts

Number of Contracts	21
Total Contracts Value	\$ 539,289,900.15
Contracts Value	\$ 88,721,256.54
Total Payments	\$ 30,770,097.67
Total Payments For Credit	\$ 6,729,605.61
Target	25.00%
Actual Total Contracts Value %	1.25%
Actual Contracts Value %	7.59%



Construction Contracts

Number of Contracts	10
Total Contracts Value	\$ 539,289,900.15
Contracts Value	\$ 450,568,643.61
Total Payments	\$ 39,863,960.28
Total Payments For Credit	\$ 5,863,656.34
Target	25.00%
Actual Total Contracts Value %	1.09%
Actual Contracts Value %	1.30%



Summary of Payments for Completed Professional Services and Construction Contracts

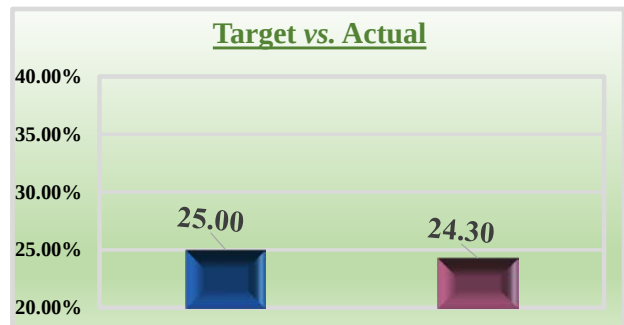
Professional Services and Construction Contracts

Number of Contracts	12
Total Contract Value	\$ 26,744,171.02
Total Payments	\$ 26,285,714.56
Total Payments For Credit	\$ 9,735,334.31
Target	25.00%
Actual	36.40%



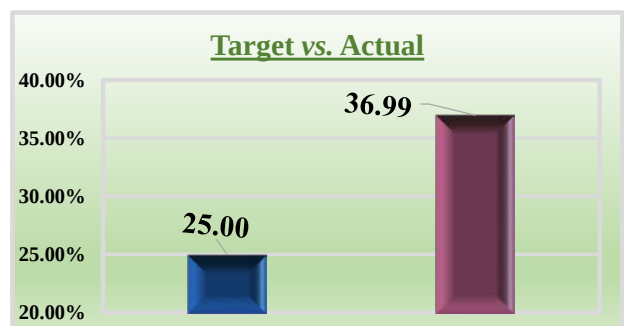
Professional Services Contracts

Number of Contracts	3
Total Contract Value	\$ 1,231,955.04
Total Payments	\$ 1,165,488.53
Total Payments For Credit	\$ 299,368.15
Target	25.00%
Actual	24.30%

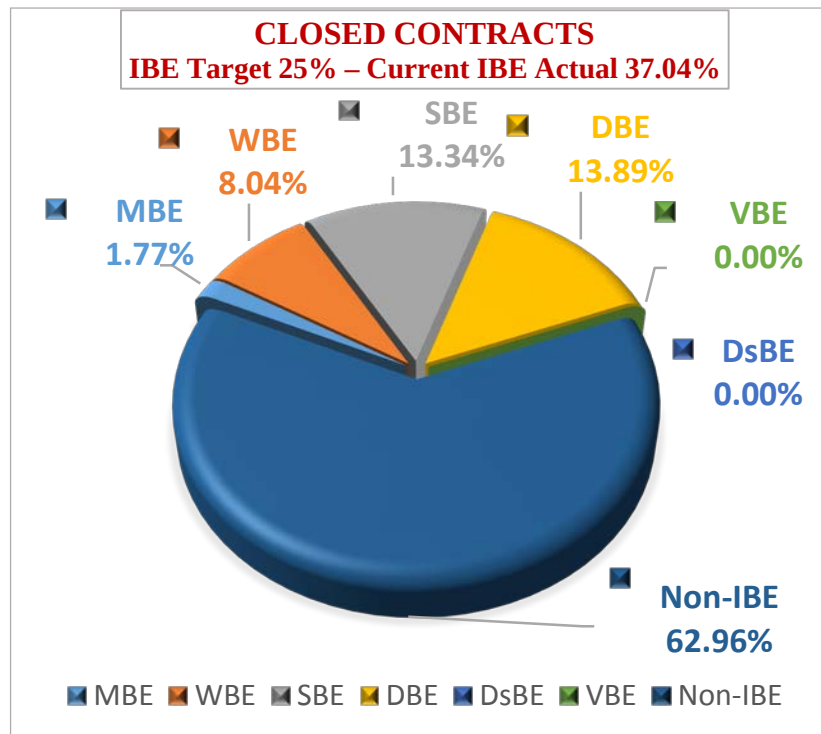
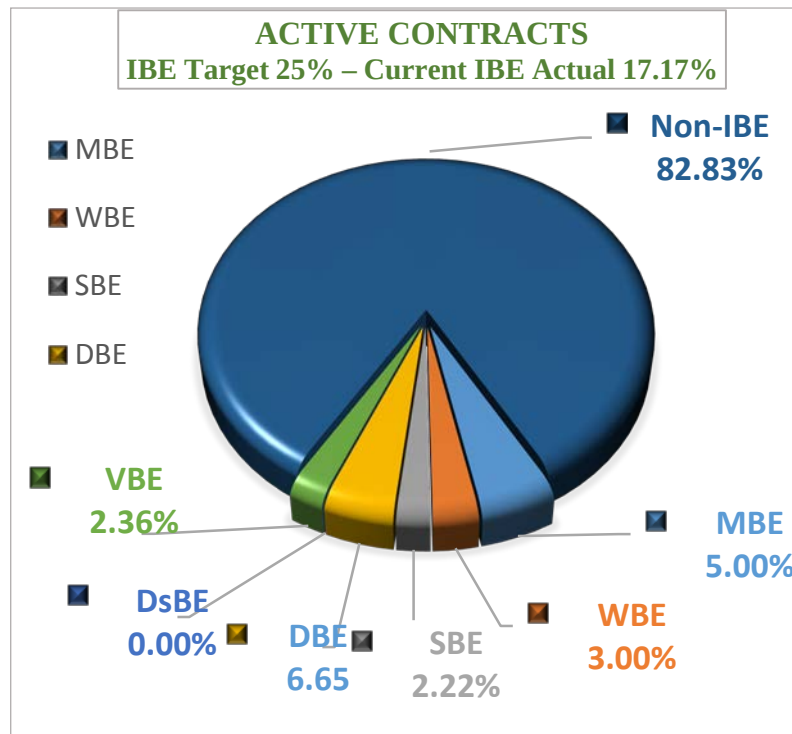


Construction Contracts

Number of Contracts	9
Total Contract Value	\$ 25,512,215.98
Total Payments	\$ 25,120,226.03
Total Payments For Credit	\$ 9,435,966.16
Target	25.00%
Actual	36.99%



DISTRIBUTION OF PAYMENTS BY IBE CERTIFICATION



Reporting period from 07/01/2014 to 10/31/2017

Active Professional Services Contracts Payment Detail Report

Active Professional Services Contracts Summary			Contracts Value	Total Payments to Date	IBE Target	IBE Actual			
			\$ 88,721,256.53	\$ 6,509,900.45	25.00%	7.34%			
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	C-657A	Joseph Jingoli & Son, Inc.	\$ 300,000.00	\$ 258,363.09	25.00%	4.46%		10/27/2014	10/26/2016
		Burris Contracting, LLC	\$ 75,000.00	\$ 13,380.00	25.00%	4.46%	MBE		
General Engineering Services 2015-2018 Annual Inspections	C-684A-1	Cherry, Weber & Assocs., P.C.	\$ 840,000.00	\$ 690,958.01	25.00%	15.22%		02/23/2015	12/31/2018
		SJH Engineering, P.C.	\$ 210,000.00	\$ 127,888.25	25.00%	15.22%	MBE		
Scudder Falls Bridge Replacement Project - Final Design Services	C-660A	Michael Baker Int'l, Inc.	\$ 25,020,900.74	\$ 24,499,206.86	25.00%	21.77%		02/23/2015	12/31/2021
		Amy S. Greene Environmental Consultants, Inc.	\$ 225,188.11	\$ 124,008.40	00.90%	0.50%	WBE		
		French & Parrello Associates	\$ 1,551,295.85	\$ 1,390,595.08	06.20%	5.56%	VBE		
		IH Engineers, P.C.	\$ 2,527,110.97	\$ 2,405,899.01	10.10%	9.62%	MBE		
		Naik Consulting Group, P.C.	\$ 1,476,233.14	\$ 1,446,192.45	05.90%	5.78%	DBE		
		Stokes Creative Group, Inc.	\$ 475,397.11	\$ 79,529.58	01.90%	0.32%	WBE		
I-78 Maintenance Garage Expansion	C-508A	Burns Engineering, Inc.	\$ 686,117.37	\$ 644,371.39	25.00%	42.92%		07/27/2015	09/30/2017
		American Engineers Group, LLC	\$ 24,014.11	\$ 23,012.21	03.50%	3.35%	MBE		
		Malick & Scherer	\$ 109,778.78	\$ 108,810.88	16.00%	15.86%	DBE		
		Sowinski Sullivan Architects, P.C.	\$ 171,529.34	\$ 162,630.69	25.00%	23.70%	WBE		
Scudder Falls Bridge Replacement Project - Public Involvement Service	C-662A	McCormick & Taylor, Inc.	\$ 1,800,016.87	\$ 701,027.16	25.00%	5.62%		09/28/2015	12/30/2021
		Information Logistics, Inc.	\$ 180,001.69	\$ 2,435.00	10.00%	0.14%	DBE		
		Stokes Creative Group, Inc.	\$ 630,005.90	\$ 98,748.33	35.00%	5.49%	DBE		

Reporting period 07/01/2014 to 10/31/2017.

Active Professional Services Contracts Summary			Contracts Value	Total Payments to Date	IBE Target	IBE Actual			
			\$ 88,721,256.53	\$ 6,509,900.45	25.00%	7.34%			
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
TOA / Engineering Services - PA Assignment	C-696A	Johnson, Mirmiran and Thompson, Inc.	\$ 500,000.00	\$ 17,122.14	25.00%	0.00%		10/26/2015	10/26/2017
		ACT Engineers, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		American Geotechnical & Environmental Services (AGES)	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Barry Issett & Assocs.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Envision Consultants, Ltd.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		SJH Engineering, P.C.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Traffic Planning and Design, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
I-78 Bridges & Approach Slab Rehabilitation	C-644A	Gannett Fleming, Inc.	\$ 651,157.49	\$ 368,213.61	25.00%	3.00%		02/29/2016	11/30/2017
		Malick & Scherer	\$ 65,115.75	\$ 7,175.01	10.00%	1.10%	DBE		
		SJH Engineering, P.C.	\$ 97,673.62	\$ 12,390.84	15.00%	1.90%	DBE		
I-78 Maintenance Garage Expansion Engineering Services for Construction Management	CM-508A	STV, Inc.	\$ 586,402.80	\$ 453,778.09	25.00%	13.94%		02/29/2016	09/30/2017
		Envision Consultants, Ltd.	\$ 36,943.38	\$ 33,957.55	06.30%	5.79%	SBE		
		HRV Conformance Verification Associates, Inc.	\$ 19,937.70	\$ 12,104.70	03.40%	2.06%	DBE		
		IH Engineers, P.C.	\$ 102,913.69	\$ 35,708.87	17.55%	6.09%	MBE		
Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CM-664A	Greenman-Pedersen, Inc.	\$ 912,693.42	\$ 803,012.39	25.00%	18.18%		02/29/2016	03/30/2017
		Envision Consultants, Ltd.	\$ 47,460.06	\$ 45,881.50	05.20%	5.03%	WBE		
		Keegan Technology & Testing Associates, Inc. A/K/A Kev-Tech	\$ 33,769.66	\$ 36,494.33	03.70%	4.00%	SBE		
		Naik Consulting Group, P.C.	\$ 167,022.90	\$ 76,622.13	18.30%	8.40%	DBE		
		Safegate Associates, LLC	\$ 23,730.03	\$ 6,960.00	02.60%	0.76%	SBE		
Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CI-665A	Jacobs Engineering Group, Inc.	\$ 626,965.40	\$ 626,933.76	25.00%	7.14%		05/23/2016	06/02/2017
		IH Engineers, P.C.	\$ 90,283.02	\$ 44,766.05	14.40%	7.14%	MBE		
		RIG Consulting, Inc.	\$ 68,088.44	\$ -	10.86%	0.00%	DBE		

Reporting period 07/01/2014 to 10/31/2017.

Active Professional Services Contracts Summary			Contracts Value	Total Payments to Date	IBE Target	IBE Actual			
			\$ 88,721,256.53	\$ 6,509,900.45	25.00%	7.34%			
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
TOA / Engineering Services for Electronic Toll Collection System	C-701A	Rummel, Klepper and Kahl, LLP	\$ 500,000.00	\$ 161,091.09	25.00%	10.87%		06/07/2016	06/07/2018
		Fagan Consulting, LLC	\$ 50,000.00	\$ -	10.00%	0.00%	DBE		
		KS Engineers, P.C.	\$ 35,000.00	\$ -	07.00%	0.00%	MBE		
		Navarro & Wright Consulting Engineers, Inc.	\$ 25,000.00	\$ 54,027.04	05.00%	10.81%	DBE		
		Spock Solutions, Inc.	\$ 40,000.00	\$ 300.00	08.00%	0.06%	WBE		
TOA / Engineering Services - NJ Assignment	C-696B	French & Parrello Associates	\$ 500,000.00	\$ 136,327.86	25.00%	8.10%		07/18/2016	07/31/2018
		Area Engineering, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Ellana, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		McCabe Environmental	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
		USA Architects	\$ 75,000.00	\$ 40,502.02	15.00%	8.10%	SBE		
Structural / Civil Task Order Agreement	C-702B	IH Engineers, P.C. (IBE)	\$ 1,000,000.00	\$ 146,398.79	100.00%	14.64%	MBE	10/31/2016	10/31/2018
		Amy S. Greene Environmental Consultants, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	WBE		
		Brinkerhoff Environmental Services, Inc.	\$ -	\$ -	00.00%	0.00%	WBE		
TOA / Construction Management Services - PA Assignment	C-703A	Urban Engineers, Inc.	\$ 5,000,000.00	\$ 30,725.25	25.00%	0.00%		12/19/2016	12/19/2018
		Malick & Scherer	\$ 625,000.00	\$ -	12.50%	0.00%	MBE		
		RIG Consulting, Inc.	\$ 625,000.00	\$ -	12.50%	0.00%	DBE		
Scudder Falls Bridge Replacement Project - Construction Management Services	CM-669A	Hill International, Inc.	\$ 25,015,066.98	\$ 693,545.45	25.00%	0.00%		02/09/2017	01/28/2022
		Envision Consultants, Ltd.	\$ 1,373,327.18	\$ -	05.49%	0.00%	WBE		
		KS Engineers, P.C.	\$ 3,434,568.70	\$ -	13.73%	0.00%	MBE		
		PKB Engineering Associates	\$ 1,183,212.67	\$ -	04.73%	0.00%	MBE		
		Safegate Associates, LLC	\$ 525,316.41	\$ -	02.10%	0.00%	SBE		
Commission Administration Building at Scudder Falls	C-707A	USA Architects (IBE)	\$ 1,376,451.71	\$ 354,487.04	40.00%	33.72%	SBE	02/27/2017	02/27/2019
		ACT Engineers, Inc.	\$ 137,645.17	\$ 7,121.55	10.00%	0.52%	SBE		
		Ellana, Inc.	\$ 55,058.07	\$ 13,878.88	04.00%	1.01%	WBE		
		French & Parrello Associates	\$ 550,000.00	\$ 55,075.29	40.00%	4.00%	VBE		
		IEI Group, Ltd.	\$ 82,587.10	\$ 33,560.61	06.00%	2.44%	WBE		

Reporting period 07/01/2014 to 10/31/2017.

Active Professional Services Contracts Summary			Contracts Value	Total Payments to Date	IBE Target	IBE Actual			
			\$ 88,721,256.53	\$ 6,509,900.45	25.00%	7.34%			
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Scudder Falls Bridge Replacement Project - PA Approach Improvements	CI-671A	TRC Engineers, Inc.	\$ 6,515,220.03	\$ 12,686.02	25.00%	0.00%		02/27/2017	08/31/2021
		RIG Consulting, Inc.	\$ 2,331,797.25	\$ -	35.79%	0.00%	DBE		
Scudder Falls Bridge Replacement Project - Main River Bridge Replacement	CI-672A	Parsons Brinckerhoff	\$ 7,776,718.32	\$ 65,671.86	25.00%	0.00%		02/27/2017	12/31/2021
		KS Engineers, P.C.	\$ 2,886,717.84	\$ -	37.12%	0.00%	MBE		
Scudder Falls Bridge Replacement Project - NJ Approach Construction	CI-673A	Gannett Flemming, Inc.	\$ 6,568,103.32	\$ 181,948.68	25.00%	0.00%		02/27/2017	08/31/2021
		Churchill Consulting Engineers	\$ 2,331,676.68	\$ -	35.50%	0.00%	SBE		
I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	CM-644A	Greenman-Pedersen, Inc.	\$ 1,545,442.08	\$ 49,226.59	.	0.41%		04/24/2017	01/15/2019
		Advanced Infrastructure Design, Inc.	\$ 19,008.94	\$ -	1.23%	0.00%	DBE		
		Envision Consultants, Ltd.	\$ 90,408.36	\$ 10,244.20	5.85%	0.41%	WBE		
		JCMS, Inc.	\$ 345,869.94	\$ -	22.38%	0.00%	DBE		
C-715A Structural/Civil Task Order Agreement - PA Assignment	C-715A	Pennoni Associates, Inc.	\$ 1,000,000.00	\$ -	25.00%	0.00%		06/27/2017	06/27/2019
		Malick & Scherer, PC	\$ 100,000.00	\$ -	10.00%	0.00%	DBE		
		Envision Consultants, LTD	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
		Kelly / Maiello, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
		AGES, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		

Reporting period 07/01/2014 to 10/31/2017.

Active Construction Contracts Payment Detail Report

Active Construction Services Contracts Summary				Contracts Value	Total Payments to Date	IBE Target	IBE Actual		
				\$ 449,324,643.61	\$ 4,370,301.23	25.00%	0.97%		
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Scudder Falls Bridge Replacement Project - Pennsylvania Side	T-668A-1	Trumbull Corporation	\$ 100,000,000.00	\$ -	25.00%	3.78%		02/01/2017	08/31/2017
		3 Rivers Pipe Profiling	\$ 109,665.00	\$ -	0.11%	0.00%			
		Aaron Enterprises, Inc.	\$ 2,350,750.00	\$ -	2.35%	0.00%			
		ABC Construction Co., Inc.	\$ 644,620.50	\$ 1,103,780.00	0.64%	1.10%	DBE		
		Alliance Landscaping, Inc.	\$ 102,800.00	\$ 49,311.50	0.10%	0.05%	WBE		
		Armour & Sons Electric, Inc.	\$ 636,739.50	\$ -	0.64%	0.00%			
		Aspen Landscaping Contracting, Inc.	\$ 3,129,213.00	\$ -	3.13%	0.00%	SBE		
		Avalotis Corporation	\$ 1,135,957.00	\$ -	1.14%	0.00%			
		Bay Crane of New Jersey	\$ 54,841.00	\$ -	0.05%	0.00%			
		Bridg-it Fabricators, Inc.	\$ 1,596,794.64	\$ -	1.60%	0.00%	DBE		
		Bucks Concrete Services	\$ 100.00	\$ -	0.00%	0.00%			
		Bustleton Services, Inc.	\$ 100.00	\$ -	0.00%	0.00%			
		Chesco Coring & Cutting, Inc.	\$ 419,669.75	\$ 4,650.40	0.42%	0.00%			
		Delta Line Construction Co.	\$ 15,995,106.80	\$ 187,105.00	16.00%	0.19%	WBE		
		Diamond Huntbach Construction Corp.	\$ 62,610.00	\$ -	0.06%	0.00%			
		Filly Oil, Inc.	\$ 42,097.37	\$ 84,425.75	0.04%	0.08%	WBE		
		Garden State Highway Products	\$ 786,450.00	\$ -	0.79%	0.00%	WBE		
		Haines & Kibblehouse, Inc.	\$ 15,208,159.05	\$ 290,817.15	15.21%	0.29%			
		JMD Building Products, LLC	\$ 116,844.00	\$ 17,120.00	0.12%	0.02%	WBE		
		LB Construction Enterprises, Inc.	\$ 2,958,036.23	\$ 815,694.51	2.96%	0.82%	MBE		
		M.L. Ruberton Construction Co., Inc.	\$ 7,402,644.00	\$ 116,560.40	7.40%	0.12%	WBE		
		Madura Steel Sales, Inc.	\$ 100.00	\$ 150,465.16	0.00%	0.15%	DBE		
		Maxim Crane Works, LP	\$ 78,775.00	\$ -	0.08%	0.00%			
		McCossin Foundations, LLC	\$ 7,914,745.00	\$ -	7.91%	0.00%			
		North Suburban Tree Service, Inc.	\$ 307,727.00	\$ 24,401.60	0.31%	0.02%	DBE		
		Pavilion Drainage Supply Co., Inc.	\$ 30,653.25	\$ -	0.03%	0.00%	DBE		
		Pennsylvania Drilling Company	\$ 10,000.00	\$ -	0.01%	0.00%			
		Plum Contracting, Inc.	\$ 924,272.00	\$ -	0.92%	0.00%			
		Reilly Sweeping, Inc.	\$ 100.00	\$ -	0.00%	0.00%			
		Shaka	\$ 3,500.00	\$ 3,500.00	0.00%	0.00%	DBE		
		Stavola Contracting Company	\$ 8,835,176.75	\$ -	8.84%	0.00%			
		Structural Services, Inc.	\$ 2,569,996.50	\$ -	2.57%	0.00%	SBE		
		Timber Industries, LLC	\$ 701,587.00	\$ 420,083.20	0.70%	0.42%			
		VideoTek Construction, LLC	\$ 100.00	\$ -	0.00%	0.00%	DBE		
		W.R. Burnett, Inc.	\$ 100.00	\$ 115,721.25	0.00%	0.12%	MBE		
		Work Zone Contractors, LLC	\$ 519,225.00	\$ 367,499.49	0.52%	0.37%	DBE		
		Zone Stripping, Inc.	\$ 1,183,583.77	\$ 29,441.78	1.18%	0.03%	SBE		

Reporting period from 07/01/2014 to 10/31/2017

Active Construction Contracts Payment Detail Report

Active Construction Services Contracts Summary				Contracts Value	Total Payments to Date	IBE Target	IBE Actual		
				\$ 449,324,643.61	\$ 4,370,301.23	25.00%	0.97%		
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Scudder Falls Bridge Replacement Project - New Jersey Side	T-668A-2	Trumbull Corporation	\$ 296,000,000.00	\$ 16,713,604.19	25.00%	0.23%		02/27/2017	09/30/2021
		3 Rivers Pipe Profiling	\$ 109,665.00	\$ -	0.04%	0.00%			
		Aaron Enterprises, Inc.	\$ 2,350,750.00	\$ -	0.79%	0.00%			
		ABC Construction Co., Inc.	\$ 340,126.00	\$ 340,126.00	0.11%	0.11%	DBE		
		Alliance Landscaping, Inc.	\$ 102,800.00	\$ -	0.03%	0.00%	WBE		
		Armour & Sons Electric, Inc.	\$ 636,739.50	\$ -	0.22%	0.00%			
		Aspen Landscaping Contracting, Inc.	\$ 3,129,213.00	\$ -	1.06%	0.00%	SBE		
		Avalotis Corporation	\$ 1,135,957.00	\$ -	0.38%	0.00%			
		Bay Crane of New Jersey	\$ 54,841.04	\$ -	0.02%	0.00%			
		Bridg-it Fabricators, Inc.	\$ 1,596,794.64	\$ -	0.54%	0.00%	DBE		
		Bucks Concrete Services	\$ 100.00	\$ -	0.00%	0.00%			
		Chesco Coring & Cutting, Inc.	\$ 419,669.75	\$ -	0.14%	0.00%			
		Delta Line Construction Co.	\$ 15,995,106.80	\$ -	5.40%	0.00%	WBE		
		Diamond Huntbach Construction Corp.	\$ 62,610.00	\$ -	0.02%	0.00%			
		Filly Oil, Inc.	\$ 100.00	\$ -	0.00%	0.00%	WBE		
		Haines & Kibblehouse, Inc.	\$ 15,208,159.05	\$ -	5.14%	0.00%			
		JMD Building Products, LLC	\$ 116,844.00	\$ -	0.04%	0.00%	WBE		
		LB Construction Enterprises, Inc.	\$ 2,958,036.23	\$ 350,000.00	1.00%	0.12%	MBE		
		M.L. Ruberton Construction Co., Inc.	\$ 7,402,643.83	\$ -	2.50%	0.00%	WBE		
		Madura Steel Sales, Inc	\$ 100.00	\$ -	0.00%	0.00%	DBE		
		Maxim Crane Works, LP	\$ 78,775.00	\$ -	0.03%	0.00%			
		McCrossin Foundations, LLC	\$ 7,914,745.00	\$ -	2.67%	0.00%			
		North Suburban Tree Service, Inc.	\$ 307,727.00	\$ -	0.10%	0.00%	DBE		
		Pavilion Drainage Supply Co., Inc.	\$ 30,653.25	\$ -	0.01%	0.00%	DBE		
		Pennsylvania Drilling Company	\$ 10,000.00	\$ -	0.00%	0.00%			
		Plum Contracting, Inc.	\$ 924,272.40	\$ -	0.31%	0.00%			
		Reilly Sweeping, Inc.	\$ 100.00	\$ -	0.00%	0.00%			
		Shaka	\$ 3,500.00	\$ -	0.00%	0.00%	DBE		
		Stavola Contracting Company	\$ 8,835,176.75	\$ -	2.98%	0.00%			
		Structural Services, Inc.	\$ 2,569,996.50	\$ -	0.87%	0.00%	SBE		
		Timber Industries, LLC	\$ 701,587.00	\$ -	0.24%	0.00%			
		VideoTek Construction, LLC	\$ 100.00	\$ -	0.00%	0.00%	DBE		
		W.R. Burnett, Inc.	\$ 100.00	\$ -	0.00%	0.00%	MBE		
		Work Zone Contractors, LLC	\$ 519,225.00	\$ -	0.18%	0.00%	DBE		
		Zone Stripping, Inc.	\$ 1,183,583.77	\$ -	0.40%	0.00%	SBE		
Scudder Falls Toll Supported Bridge - Interim Deck Repairs on I-95	TS-677A	Sparwick Contracting, Inc. (IBE)	\$ 1,003,336.00	\$ 993,306.00	100.00%	99.00%	SBE	05/20/2015	11/20/2018

Reporting period from 07/01/2014 to 10/31/2017

Active Construction Contracts Payment Detail Report

Active Construction Services Contracts Summary				Contracts Value	Total Payments to Date	IBE Target	IBE Actual		
				\$ 449,324,643.61	\$ 4,370,301.23	25.00%	0.97%		
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Electronic Toll Collection System Replacement - Design, Build & Maintain	DB-540A	Transcore, LP	\$ 24,047,349.00	\$ 9,347,124.09	25.00%	9.63%		10/27/2015	09/13/2021
		All Points Communications, Inc.	\$ 781,538.84	\$ 581,979.20	3.25%	2.42%	DBE		
		Arora Engineers, Inc.	\$ 161,117.24	\$ 110,753.14	0.67%	0.46%	MBE		
		Flagger Force	\$ 100,998.87	\$ 248,492.11	0.42%	1.03%	DBE		
		Globe Electric Supply Company, Inc.	\$ 543,470.09	\$ 173,648.78	2.26%	0.72%	DBE		
		HHC Services, Inc.	\$ 12,023.67	\$ -	0.05%	0.00%	DBE		
		Jen Electric, Inc.	\$ 848,871.42	\$ 865,972.00	3.53%	3.60%	DBE		
		KS Engineers, P.C.	\$ 110,617.81	\$ 174,897.71	0.46%	0.73%	MBE		
		Red Wagon Printing D/B/A Minuteman Press	\$ 16,833.14	\$ 6,177.93	0.07%	0.03%	WBE		
		Sharpened Image, Inc.	\$ 149,093.56	\$ 139,790.64	0.62%	0.58%	DBE		
		SJH Engineering, P.C.	\$ 12,023.67	\$ 14,500.00	0.05%	0.06%	DBE		
I-78 Maintenance Garage Expansion at I-78 PA Welcome Ctr. / Maint. Facility	T-508A	Bracy Construction, Inc.	\$ 10,049,000.00	\$ 7,284,738.24	25.00%	71.04%		06/27/2016	10/27/2017
		84 Lumber Company	\$ 34,974.56	\$ 34,974.56	0.35%	0.35%			
		Ankiewicz Enterprises Inc.	\$ 1,040,574.00	\$ 849,890.53	10.36%	8.46%			
		C.A.Weiss Sales, LLC	\$ 275,342.00	\$ 227,112.56	2.74%	2.26%			
		Central II, Inc.	\$ 32,750.00	\$ -	0.33%	0.00%	MBE		
		Comprehensive Fire Technologies, Inc.	\$ 16,750.00	\$ -	0.17%	0.00%			
		Cope Commercial Flooring and Interiors, Inc.	\$ 22,000.00	\$ 5,670.00	0.22%	0.06%			
		DeWalt Plumbing, Inc.	\$ 464,000.00	\$ 426,737.40	4.62%	4.25%			
		Diamond Decorating, Inc.	\$ 105,000.00	\$ -	1.04%	0.00%			
		Empire Wrecking Co of Reading, PA	\$ 99,891.00	\$ -	0.99%	0.00%			
		Entrance Systems, Inc.	\$ 80,750.00	\$ -	0.80%	0.00%			
		Fox Quality Roofing, LLC	\$ 873,900.00	\$ 706,257.00	8.70%	7.03%			
		Gaver Industries, Inc. d/b/a Barker & Barker Paving	\$ 213,561.56	\$ 19,547.10	2.13%	0.19%			
		Ida Yeager Sales, Inc.	\$ 159,401.50	\$ 60,637.50	1.59%	0.60%			
		J. E. Scholtz Custom Millwork, Inc.	\$ 11,400.00	\$ -	0.11%	0.00%			
		J/M Fence & Deck Co.	\$ 16,624.00	\$ -	0.17%	0.00%			
		J. Sterling Solutions, LLC	\$ 51,476.64	\$ 51,476.64	0.51%	0.51%			
		Jaydor Co., (A Corp.)	\$ 75,995.00	\$ -	0.76%	0.00%			
		Labe Sales, Inc.	\$ 80,801.00	\$ 73,980.00	0.80%	0.74%			
		Modernfold Of Reading, Inc.	\$ 22,810.00	\$ -	0.23%	0.00%			
		Palma, Inc.	\$ 89,952.00	\$ -	0.90%	0.00%			
		Penn State Electrical Mechanical Supply Co., Inc.	\$ 240,000.00	\$ 192,167.41	2.39%	1.91%			
		Reeb Building Systems, LLC	\$ 659,917.34	\$ 502,706.82	6.57%	5.00%	DBE		
		Rubright Construction, Inc.	\$ 580,500.00	\$ 464,041.00	5.78%	4.62%			
		Steel Fab Enterprises, LLC	\$ 405,400.00	\$ 263,951.06	4.03%	2.63%			

Reporting period from 07/01/2014 to 10/31/2017

Active Construction Contracts Payment Detail Report

Active Construction Services Contracts Summary			Contracts Value	Total Payments to Date	IBE Target	IBE Actual			
			\$ 449,324,643.61	\$ 4,370,301.23	25.00%	0.97%			
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
		Supreme Ceilings, Inc.	\$ 157,500.00	\$ 93,792.96	1.57%	0.93%			
		T.A. Silfies Masonry, LLC.	\$ 762,600.00	\$ 514,761.97	7.59%	5.12%			
		Tradesmen International, LLC	\$ 100.00	\$ -	0.00%	0.00%			
		Tri-County Mechanical, Inc.	\$ 1,097,000.00	\$ 849,788.10	10.92%	8.46%			
		Wind Gap Electric, Inc.	\$ 1,137,249.00	\$ 766,814.97	11.32%	7.63%			
		YCP, Inc.	\$ 28,137.20	\$ 1,034,792.47	0.28%	10.30%			
Easton - Phillipsburg Toll Bridge Administration Building	T-644A	J.D. Eckman, Inc.	\$ 11,117,003.61	\$ 347,456.70	25.00%	0.00%		06/01/2017	12/21/2018
		Established Traffic Control	\$ 244,574.00	\$ -	2.20%	0.00%	WBE		
		Guidemark, Inc.	\$ 461,446.40	\$ -	4.15%	0.00%			
		Jag'd Construction, Inc.	\$ 2,809,000.00	\$ -	25.27%	0.00%	SBE		
		Jilco, Inc.	\$ 266,808.01	\$ -	2.40%	0.00%	DBE		
		Mattiola Services, LLC	\$ 93,360.15	\$ -	0.84%	0.00%			
Building and Facilities Energy Conservation	T-645A	MJF Electrical Contracting, Inc.	\$ 5,317,100.00	\$ -	25.00%	0.00%		06/27/2017	05/11/2018
		Turtle & Hughes	\$ 1,063,420.00	\$ -	20.00%	0.00%	WBE		
Building and Facilities Energy Conservation	T-645B	Schneider Electric	\$ 1,154,809.00	\$ -	25.00%	0.00%		06/27/2017	05/18/2018
		MAS Construction Services, LLC	\$ 154,809.00	\$ -	13.41%	0.00%	WBE		
Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements	TS-687A	Carr & Duff, Inc.	\$ 495,000.00	\$ 213,705.00	25.00%	5.14%		06/23/2017	10/20/2017
		North Star Electrical Supply Co., Inc.	\$ 123,750.00	\$ 25,421.72	25.00%	5.14%	WBE		
		Service Painting, Inc.	\$ 100.00						
Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	TS-699A	Carr & Duff, Inc.	\$ 141,046.00	\$ -	25.00%	0.00%		03/29/2017	03/29/2021
		General Highway Products, Inc	\$ 35,261.50	\$ -	25.00%	0.00%	WBE		

Reporting period from 07/01/2014 to 10/31/2017

Completed Professional Services Contracts Payment Detail Report

Completed Professional Services Contracts Summary			Contracts Value	Total IBE Payments	IBE Target	IBE Average			
			\$ 1,165,488.53	\$ 356,204.82	25.00%	30.56%			
Contract Title	Contract No.	Vendor	Contract Value	Total IBE Payments	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Riverton - Belvidere Toll Supported Bridge Critical Member Strengthening - Design	C-650A	Ammann & Whitney	\$ 451,072.33	\$ 451,072.33	25.00%	20.66%		10/26/2015	08/08/2017
		Pickering, Corts & Summerson, Inc.	\$ 116,376.66	\$ 93,184.47	25.80%	20.66%	SBE		
Portland - Columbia Toll Bridge Approach Roadways Improvements	CI-566A	Jacobs Engineering Group, Inc.	\$ 476,991.53	\$ 476,991.53	25.00%	30.29%		02/23/2015	10/15/2016
		AmerCom Corporation	\$ 150,490.83	\$ 144,473.11	31.55%	30.29%	MBE		
		Naik Consulting Group, P.C.	\$ 23,229.49	\$ -	04.87%	0.00%	SBE		
Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic Study	C-663A	Pennoni Associates, Inc.	\$ 237,424.67	\$ 237,424.67	25.00%	49.93%		07/30/2015	4/20/2016
		Drive Engineering Corp.	\$ 8,072.44	\$ 6,757.64	03.40%	2.85%	MBE		
		TechniQuest Corporation	\$ 86,660.00	\$ 111,789.60	36.50%	47.08%	MBE		

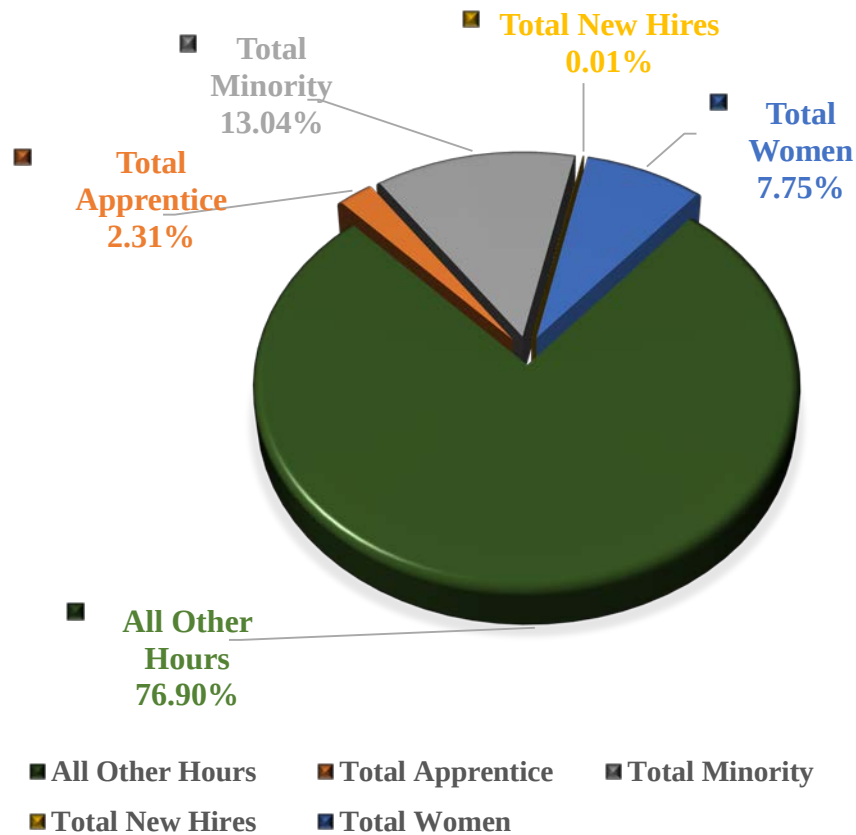
Completed Construction Contracts Payment Detail Report

Completed Construction Contracts Summary				Contract Value	Total IBE Payments	IBE Target	IBE Average		
				\$25,120,226.14	\$ 6,381,761.92	25.00%	25.40%		
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Scudder Falls Bridge Replacement Project - Tree Clearing	T-667A	AP Construction, Inc.	\$ 1,721,688.26	\$ 51,721,688.26	25.00%	26.42%		12/23/2015	09/20/2017
		Athena Contracting, Inc.	\$ 181,499.94	\$ 243,315.01	10.54%	14.13%	WBE		
		BFW Group	\$ 15,000.00	\$ 8,550.00	0.87%	0.50%	DBE		
		Sable Construction, Inc.	\$ 272,249.91	\$ 202,960.00	15.81%	11.79%	MBE		
Scudder Falls Bridge Replacement Project - PA Noise Walls	T-666A	PKF-Mark III, Inc.	\$ 11,219,737.01	\$ 11,219,737.01	25.00%	29.81%		04/29/2016	08/14/2017
		Bird Solutions International	\$ 140,732.00	\$ 122,732.00					
		Green Valley Landscaping, Inc.	\$ 42,418.29	\$ 72,163.76					
		Sanders Construction Company, Inc.	\$ 3,624,651.69	\$ 3,338,786.23	32.31%	29.76%	DBE		
		Work Zone Contractors, LLC	\$ 7,886.40	\$ 5,352.12	0.07%	0.05%	DBE		
Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling	T-661A	TRC Engineers	\$ 1,438,942.00	\$ 1,438,941.98	25.00%	16.29%		05/18/2015	05/18/2017
		Garden State Highway Products	\$ 196,519.30	\$ 196,519.30	13.66%	13.66%	WBE		
		Traffic Regulators	\$ 37,947.00	\$ 37,947.00	2.64%	2.64%	SBE		
I-78 Toll Plaza Bumper Block Replacement	T-705A	Sparwick Contracting, Inc. (IBE)	\$ 160,006.00	\$ 160,006.00	25.00%	100.00%	SBE	10/17/2016	03/03/2017
DIII Toll Bridges Facilities Emergency Standby Generators Improvements	T-514A	West Side Hammer Electric	\$ 644,686.07	\$ 644,686.00	25.00%	30.61%		07/27/2015	01/08/2017
		Penn State Electric Mechanical Supply Co., Inc.	\$ 197,339.20	\$ 197,339.99	30.61%	30.61%	DBE		
Lower Trenton TSB Approach Roadways Improvements	TS-639B	Mount Construction, Co. Inc. (IBE)	\$ 2,090,794.02	\$ 2,090,794.00	25.00%	100.00%	WBE	04/09/2015	12/06/2016
Easton / Phillipsburg Ramp C Stabilization	T-641A	Merco, Inc. (IBE)	\$ 998,300.00	\$ 998,300.00	25.00%	100.00%	SBE	11/23/2015	12/01/2016
Portland - Columbia Toll Bridge Approach Roadway Improvement	T-566A	Intercounty Paving Company	\$ 6,193,334.28	\$ 6,193,334.28	25.00%	30.32%		02/25/2015	11/30/2016
		Established Traffic Control	\$ 43,589.66	\$ 43,589.66	0.70%	0.70%	DBE		
		MV Contracting, Inc.	\$ 1,652,064.50	\$ 1,652,064.50	26.67%	26.67%	WBE		
		PIM Corporation	\$ 160,217.70	\$ 160,217.70	2.59%	2.59%	SBE		
		The Vann Organization	\$ 22,035.00	\$ 22,035.00	0.36%	0.36%	SBE		

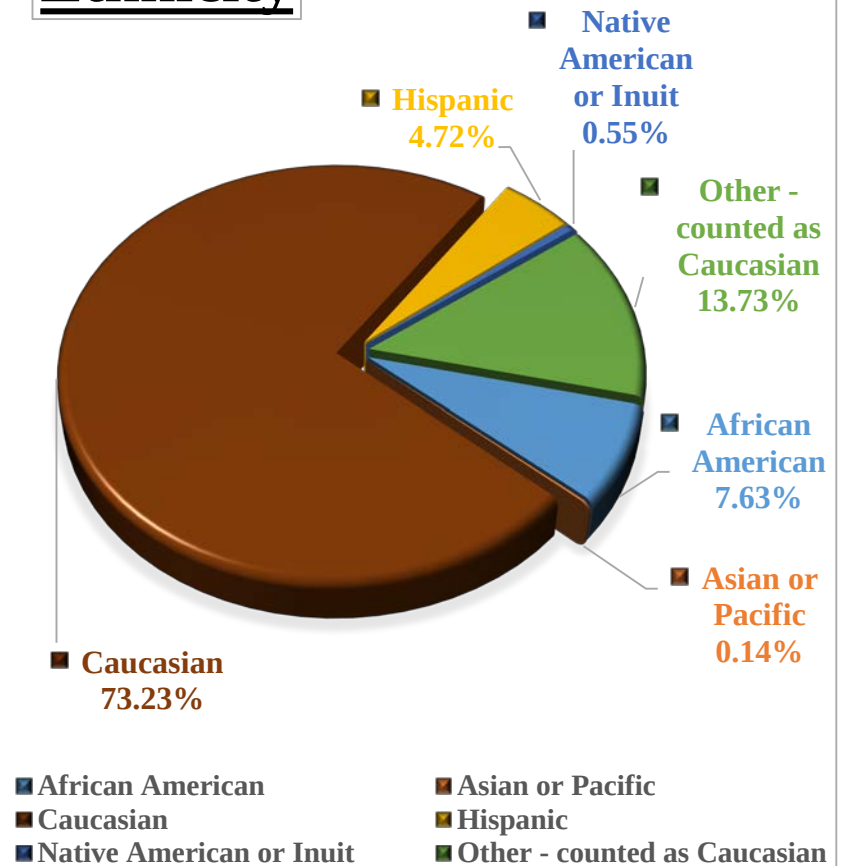
Completed Construction Contracts Summary				Contract Value	Total IBE Payments	IBE Target	IBE Average		
				\$25,120,226.14	\$ 6,381,761.92	25.00%	25.40%		
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Riverton - Belvidere Toll Supported Bridge	TS-650A	ROAD-CON, INC.	\$ 652,738.50	\$ 652,738.50	25.00%	11.98%		08/15/2016	11/11/2016
		Desilvio & Company, Inc.	\$ 16,848.00	\$ 16,848.00	2.58%	2.58%	WBE		
		Established Traffic Control	\$ 4,317.48	\$ 4,317.48	0.66%	0.66%	WBE		
		RAM-T Corporation	\$ 7,182.00	\$ 7,182.00	1.10%	1.10%	DBE		
		Williams Flagger Logistics, LLC	\$ 49,842.17	\$ 49,842.17	7.64%	7.64%	DBE		

WORKFORCE UTILIZATION

Hours Worked



Ethnicity



WORKFORCE UTILIZATION REPORTING
Trade, Ethnicity & Gender

Workforce Utilization Totals	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	Other	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Total Minorities	Minority %	Women	Women %	New Hires
	129,174	2,981	44,859	34.73%	81,528	63.11%	94,598	17,736	708	175	9,858	6,101	16,840	13.04%	10,010	7.75%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	Other	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Total Minorities	Minority %	Women	Women %	New Hires
--------------	--------------	-------------------	--------------------	------------------	----	------	----	------	-------------------	-------	-----------------	------------------------	--------------------------	-------------------	------------------	------------	-------	---------	-----------

Project Name	Company Name	Trade Description	2,040.00	0.00	108.00	5.29%	875.00	42.89%	321.00	631.50	0.00	158.00	674.00	255.50	1,087.50	53.31%	0.00	0.00%	0.00
DB-540A TRANSCORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	JEN ELECTRIC, INC.	Electrician	48.00	0.00	48.00	100.00%		0.00%	48.00							0.00%		0.00%	
	Transcore LP	ELECTRICIAN	787.50	0.00		0.00%	335.50	42.60%	202.50	187.50			231.00	166.50	397.50	50.48%		0.00%	
		ELECTRICIANS & TELECOM. INSTALLATION TECHNICIAN	1,204.50	0.00	60.00	4.98%	539.50	44.79%	70.50	444.00		158.00	443.00	89.00	690.00	57.29%		0.00%	

Project Name	Company Name	Trade Description	29,678.58	2,072.00	1,639.00	5.52%	27,637.08	93.12%	19,541.33	8,688.25	0.00	0.00	67.50	1,381.50	1,449.00	4.88%	861.25	2.90%	6.50
T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	Abbey Road Control Inc.	LABORER	534.75	0.00		0.00%	534.75	100.00%		534.75						0.00%	262.75	49.14%	
	Ankiewicz Enterprises Inc.	LABORER	676.00	0.00		0.00%	676.00	100.00%		676.00						0.00%		0.00%	
		OPERATING ENGINEER	187.00	0.00		0.00%	187.00	100.00%		187.00						0.00%		0.00%	
	Bracy Construction, Inc.	Carpenter	1,344.50	0.00	124.50	9.26%	1,220.00	90.74%	1,197.00	29.50				118.00	118.00	8.78%		0.00%	
		LABORER	1,364.00	0.00	631.00	46.26%	733.00	53.74%	120.00	667.50				576.50	576.50	42.27%		0.00%	
		OPERATING ENGINEER	4.00	0.00		0.00%	4.00	100.00%	4.00							0.00%		0.00%	
	Bridgwood Tile & Stone	TILE FINISHER	54.00	0.00		0.00%	54.00	100.00%		54.00						0.00%		0.00%	
	Central II, Inc.	Bricklayer, Stone Mason	88.00	0.00		0.00%	88.00	100.00%	88.00							0.00%		0.00%	
		ELECTRICIAN	27.50	0.00		0.00%	27.50	100.00%	20.50	7.00						0.00%		0.00%	
	Comprehensive Fire Technologies, Crowley Lightning Protection, Inc.	Sprinkler Fitter	8.00	0.00		0.00%	8.00	100.00%	6.00	2.00						0.00%		0.00%	
		ELECTRICIAN	74.00	0.00		0.00%		0.00%	74.00							0.00%		0.00%	
	David Ott	LABORER	97.00	0.00		0.00%	97.00	100.00%	97.00							0.00%		0.00%	
		Plumber	695.00	0.00		0.00%	695.00	100.00%	695.00							0.00%		0.00%	
	Diamond Decorating, Inc.	PAINTER	718.00	638.00		0.00%	718.00	100.00%		718.00						0.00%		0.00%	

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	Other	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Total Minorities	Minority %	Women	Women %	New Hires
	Empire Wrecking Co of Reading PA	HEAVY & GENERAL LABORERS	125.00	0.00		0.00%	125.00	100.00%	7.00	118.00						0.00%		0.00%	
		LABORER	373.50	0.00		0.00%	373.50	100.00%	164.50	209.00						0.00%		0.00%	
	Entrance Systems Inc.	Glazier	56.00	0.00		0.00%	56.00	100.00%		56.00						0.00%		0.00%	
	FOX QUALITY ROOFING LLC	Carpenter	44.00	0.00	19.00	43.18%	25.00	56.82%	44.00							0.00%		0.00%	
		LABORER	526.00	0.00	515.50	98.00%		0.00%	526.00							0.00%		0.00%	
		Roofer	2,835.50	0.00	124.00	4.37%	2,560.25	90.29%	2,835.50							0.00%		0.00%	
	GAVER INDUSTRIES INC. DBA BARKER & BARKER PAVING	ASPHALT LABORERS	45.00	0.00		0.00%	45.00	100.00%		45.00						0.00%		0.00%	
		OPERATING ENGINEER	137.50	0.00		0.00%	137.50	100.00%		137.50						0.00%		0.00%	
		TRUCK DRIVER	10.75	0.00		0.00%	10.75	100.00%		10.75						0.00%		0.00%	
	J. E. Scholtz custom Millwork, Inc.	CARPENTER	19.50	0.00		0.00%	6.50	33.33%	13.00	6.50						0.00%		0.00%	6.50
	Jarrett Mechanical Insulation	Heat & Frost Insulator	44.00	0.00		0.00%	44.00	100.00%		44.00						0.00%		0.00%	
	JAYDOR CO., (A Corp.)	LABORER	35.00	0.00		0.00%	35.00	100.00%	35.00							0.00%		0.00%	
		Millwright	35.00	0.00		0.00%	35.00	100.00%	35.00							0.00%		0.00%	
	Michael Wallander	LABORER	17.00	0.00		0.00%	17.00	100.00%		17.00						0.00%		0.00%	
		Plumber	115.50	0.00		0.00%	115.50	100.00%		115.50						0.00%		0.00%	
	MODERNFOLD OF READING INC.	Carpenter	42.00	0.00		0.00%	42.00	100.00%	42.00							0.00%		0.00%	
	Palma, Inc.	Bricklayer, Stone Mason	14.00	0.00		0.00%	14.00	100.00%		14.00						0.00%		0.00%	
		Cement Mason	131.00	0.00		0.00%	131.00	100.00%		131.00						0.00%		0.00%	
		LABORER	271.00	0.00	25.00	9.23%	246.00	90.77%		271.00						0.00%		0.00%	
	Robert Ott	LABORER	673.00	0.00		0.00%	673.00	100.00%	673.00							0.00%		0.00%	
	RUBRIGHT CONSTRUCTION, INC.	Bricklayer, Stone Mason	52.00	0.00		0.00%	52.00	100.00%	21.00					31.00	31.00	59.62%		0.00%	
		Carpenter	351.50	0.00		0.00%	351.50	100.00%	271.50	78.00				2.00	2.00	0.57%		0.00%	
		Cement Mason	110.50	0.00		0.00%	110.50	100.00%	29.50	6.50				74.50	74.50	67.42%		0.00%	
		Ironworker	812.58	0.00		0.00%	812.58	100.00%	472.08	274.50				66.00	66.00	8.12%		0.00%	
		LABORER	1,641.50	0.00		0.00%	1,641.50	100.00%	899.50	517.00				225.00	225.00	13.71%		0.00%	
		OPERATING ENGINEER	176.50	0.00		0.00%	176.50	100.00%	144.50	32.00						0.00%		0.00%	
		Truck Driver	135.50	0.00		0.00%	135.50	100.00%	132.00	3.50						0.00%		0.00%	
	Steel Fab Enterprises LLC	Ironworker	863.00	0.00		0.00%	863.00	100.00%	670.00	62.00			67.50	63.50	131.00	15.18%		0.00%	
	Steven Smith	LABORER	108.50	0.00		0.00%	108.50	100.00%	108.50							0.00%		0.00%	
		Plumber	686.50	0.00		0.00%	686.50	100.00%	686.50							0.00%		0.00%	

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	Other	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Total Minorities	Minority %	Women	Women %	New Hires
	SUPREME CEILINGS INC.	Carpenter	376.00	0.00		0.00%	376.00	100.00%		376.00						0.00%		0.00%	
	T. A. Silfies Masonry, LLC.	BRICKLAYER	30.25	0.00		0.00%	30.25	100.00%						30.25	30.25	100.00%		0.00%	
		Bricklayer, Stone Mason	2,425.25	0.00		0.00%	2,393.75	98.70%	2,283.75					141.50	141.50	5.83%		0.00%	
		LABORER	1,553.25	0.00		0.00%	1,524.00	98.12%	1,500.00					53.25	53.25	3.43%		0.00%	
	Terry O'Connor Jr.	LABORER	28.00	0.00		0.00%	28.00	100.00%	28.00							0.00%		0.00%	
		Plumber	183.50	0.00		0.00%	183.50	100.00%	183.50							0.00%		0.00%	
	Tradesmen International LLC. - BETHLEHEM, PA	Carpenter	119.00	0.00		0.00%	119.00	100.00%		119.00						0.00%		0.00%	
	Tri-County Mechanical, Inc.	LABORER	821.00	0.00		0.00%	728.00	88.67%	821.00							0.00%		0.00%	
		Pipefitter	1,675.00	0.00		0.00%	1,675.00	100.00%	1,675.00							0.00%	398.50	23.79%	
		Sheet Metal Worker	495.50	0.00		0.00%	495.50	100.00%	495.50							0.00%		0.00%	
	William Hoffert	LABORER	23.00	0.00		0.00%	23.00	100.00%		23.00						0.00%		0.00%	
		Plumber	162.50	0.00		0.00%	162.50	100.00%		162.50						0.00%		0.00%	
	WIND GAP ELECTRIC, INC.	Electrician	4,961.50	1,434.00	200.00	4.03%	4,761.50	95.97%	2,443.00	2,518.50						0.00%	200.00	4.03%	
	YCP, Inc.	LABORER	415.75	0.00		0.00%	415.75	100.00%		415.75						0.00%		0.00%	
		OPERATING ENGINEER	49.00	0.00		0.00%	49.00	100.00%		49.00						0.00%		0.00%	

Project Name	Company Name	Trade Description	1,949.00	0.00	0.00	0.00%	1,949.00	100.00%	1,512.00	19.00	0.00	0.00	253.50	164.50	418.00	21.45%	350.50	17.98%	0.00
T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	ESTABLISHED TRAFFIC CONTROL	HEAVY & GENERAL LABORERS	19.00	0.00		0.00%	19.00	100.00%		19.00						0.00%		0.00%	
	J.D. Eckman, Inc.	HEAVY & GENERAL LABORERS	1,930.00	0.00		0.00%	1,930.00	100.00%	1,512.00				253.50	164.50	418.00	21.66%	350.50	18.16%	

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	Other	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Total Minorities	Minority %	Women	Women %	New Hires
Project Name	Company Name	Trade Description	5,738.00	1.00	4,316.00	75.22%	1,413.00	24.63%	4,968.00	154.00	0.00	0.00	584.00	32.00	616.00	10.74%	241.50	4.21%	0.00
T-666A PKF - SFB Replacement Project Construction for PA Noise Walls	Green Valley Landscaping, Inc.	LANDSCAPE LABORER	138.00	0.00		0.00%	138.00	100.00%		138.00						0.00%		0.00%	
		OPERATOR	16.00	0.00		0.00%	16.00	100.00%		16.00						0.00%		0.00%	
	PKF-Mark III, Inc.	HEAVY & GENERAL LABORERS	4,455.50	0.00	4,166.50	93.51%	289.00	6.49%	3,839.50				584.00	32.00	616.00	13.83%	241.50	5.42%	
		OPERATING ENGINEER	1,111.50	0.00	132.50	11.92%	970.00	87.27%	1,111.50							0.00%		0.00%	
	Work Zone Contractors, LLC	HEAVY & GENERAL LABORERS	17.00	1.00	17.00	100.00%		0.00%	17.00							0.00%		0.00%	

Project Name	Company Name	Trade Description	44,765.25	627.50	32,403.75	72.39%	11,624.00	25.97%	31,850.25	6,763.00	0.00	8.50	4,138.00	2,005.50	6,152.00	13.74%	4,385.00	9.80%	0.00
T-668A TRUMBULL 2 New Jersey - SFB Replacement Project	ABC Construction Co., Inc.	TRUCK DRIVER	4,467.25	0.00	280.50	6.28%	4,186.75	93.72%	4,451.25					16.00	16.00	0.36%		0.00%	
	ALLIANCE LANDSCAPING INC.	HEAVY & GENERAL LABORERS	581.00	0.00	581.00	100.00%		0.00%	443.00				26.00	112.00	138.00	23.75%		0.00%	
		OPERATING ENGINEER	10.00	0.00	10.00	100.00%		0.00%	10.00							0.00%		0.00%	
	Armour & Sons Electric, Inc.	ELECTRICIAN	197.00	0.00		0.00%	197.00	100.00%	197.00							0.00%		0.00%	
	Delta Line Construction Co.	Electrician	1,823.50	0.00	1,222.50	67.04%	601.00	32.96%	1,823.50							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	1,654.00	293.00	1,654.00	100.00%		0.00%	1,654.00							0.00%		0.00%	
		OPERATING ENGINEER	722.00	0.00	722.00	100.00%		0.00%	722.00							0.00%		0.00%	
		Truck Driver	562.00	0.00	550.00	97.86%	12.00	2.14%	562.00							0.00%		0.00%	
	LB Construction Enterprises, Inc.	Ironworker	1,880.00	48.00	1,374.50	73.11%	451.50	24.02%	1,299.00				238.50	342.50	581.00	30.90%		0.00%	
	M.L.RUBERTON CONSTRUCTION CO., INC.	HEAVY & GENERAL LABORERS	44.00	0.00	44.00	100.00%		0.00%	24.00					20.00	20.00	45.45%		0.00%	
		OPERATING ENGINEER	20.00	0.00	20.00	100.00%		0.00%	8.00					12.00	12.00	60.00%		0.00%	
		Truck Driver	4.00	0.00	4.00	100.00%		0.00%	4.00							0.00%		0.00%	
	Stavola Contracting Company	ASPHALT LABORERS	363.00	0.00	335.50	92.42%	27.50	7.58%	183.00				152.50	27.50	180.00	49.59%	128.50	35.40%	
		HEAVY & GENERAL LABORERS	10.50	0.00	10.50	100.00%		0.00%	10.50							0.00%	10.50	100.00%	

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	Other	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Total Minorities	Minority %	Women	Women %	New Hires
		OPERATING ENGINEER	132.50	0.00	105.00	79.25%	27.50	20.75%	132.50							0.00%	28.00	21.13%	
	Trumbull Corporation	Carpenter	1,219.50	0.00	675.00	55.35%	345.00	28.29%	1,219.50							0.00%	491.50	40.30%	
		HEAVY & GENERAL LABORERS	9,519.00	0.00	7,225.50	75.91%	2,293.50	24.09%	3,412.50	4,361.50			1,201.50	543.50	1,745.00	18.33%	1,115.00	11.71%	
		OPERATING ENGINEER	16,931.50	286.50	13,400.50	79.15%	3,063.50	18.09%	14,118.50	2,401.50		8.50	312.50	90.50	411.50	2.43%	2,570.50	15.18%	
		Truck Driver	1,605.00	0.00	1,580.50	98.47%	8.00	0.50%	781.50					823.50	823.50	51.31%		0.00%	
	W.R. Burnett, Inc.	TRUCK DRIVER	2,160.50	0.00	1,749.75	80.99%	410.75	19.01%					2,160.50		2,160.50	100.00%		0.00%	
	Work Zone Contractors, LLC	HEAVY & GENERAL LABORERS	604.00	0.00	604.00	100.00%		0.00%	557.50				46.50		46.50	7.70%	41.00	6.79%	
		LABORER	187.00	0.00	187.00	100.00%		0.00%	187.00							0.00%		0.00%	
	ZONE STRIPING INC.	PAINTER	68.00	0.00	68.00	100.00%		0.00%	50.00					18.00	18.00	26.47%		0.00%	

Project Name	Company Name	Trade Description	43,489.75	0.00	6,236.25	14.34%	36,671.50	84.32%	35,025.50	1,480.00	707.50	8.00	4,140.75	2,128.00	6,984.25	16.06%	4,171.50	9.59%	0.00
T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project	ABC Construction Co., Inc.	TRUCK DRIVER	3,868.25	0.00	313.00	8.09%	3,555.25	91.91%	3,726.25				17.50	124.50	142.00	3.67%		0.00%	
	Armour & Sons Electric, Inc.	OPERATOR	12.00	0.00		0.00%	12.00	100.00%	12.00							0.00%		0.00%	
	BUSTLETON SERVICES INC.	LABORER	25.00	0.00		0.00%	25.00	100.00%	25.00							0.00%		0.00%	
		LANDSCAPE LABORER	69.50	0.00		0.00%	69.50	100.00%	37.50				32.00	32.00	46.04%		0.00%		
	Diamond Huntbach Construction Corp.	Asbestos Abatement	156.00	0.00		0.00%	156.00	100.00%	56.00				100.00		100.00	64.10%		0.00%	
	Haines & Kibblehouse, Inc.	LABORER	427.00	0.00		0.00%	427.00	100.00%	427.00							0.00%		0.00%	
		OPERATOR	313.25	0.00		0.00%	313.25	100.00%	248.75				64.50	64.50	20.59%		0.00%		
	M.L.RUBERTON CONSTRUCTION CO., INC.	IRON WORKER	36.00	0.00	36.00	100.00%		0.00%	28.00			8.00		8.00	22.22%		0.00%		
		LABORER	90.00	0.00	90.00	100.00%		0.00%	20.50				8.00	61.50	69.50	77.22%		0.00%	
		OPERATOR	45.50	0.00	45.50	100.00%		0.00%	24.50					21.00	21.00	46.15%		0.00%	
		TRUCK DRIVER	27.00	0.00	27.00	100.00%		0.00%	11.00					16.00	16.00	59.26%		0.00%	
	Pavilion Drainage Supply Co., Inc.	OPERATOR	31.00	0.00		0.00%		0.00%	31.00							0.00%		0.00%	
	Reilly Sweeping, Inc.	OPERATOR	93.25	0.00	15.75	16.89%	77.50	83.11%	77.00				16.25		16.25	17.43%		0.00%	
	Trumbull Corporation	CARPENTER	3,879.00	0.00	189.00	4.87%	3,690.00	95.13%	3,879.00							0.00%	1,019.50	26.28%	
		CEMENT MASON	16.00	0.00	8.00	50.00%	8.00	50.00%	16.00							0.00%	8.00	50.00%	

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	Other	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Total Minorities	Minority %	Women	Women %	New Hires
		DOCKBUILDER /PILE DRIVER	3,622.50	0.00	982.00	27.11%	2,640.50	72.89%	3,555.00				67.50		67.50	1.86%	229.50	6.34%	
		LABORER	14,736.50	0.00	2,570.50	17.44%	11,615.00	78.82%	8,325.50	1,480.00			3,139.00	1,792.00	4,931.00	33.46%	1,073.50	7.28%	
		OPERATOR	12,458.50	0.00	937.00	7.52%	11,521.50	92.48%	11,191.00		707.50		560.00		1,267.50	10.17%	1,450.50	11.64%	
		TRUCK DRIVER	2,646.00	0.00	185.00	6.99%	2,461.00	93.01%	2,646.00							0.00%	363.50	13.74%	
	Work Zone Contractors, LLC	LABORER	768.50	0.00	668.50	86.99%	100.00	13.01%	536.00				232.50		232.50	30.25%	27.00	3.51%	
	ZONE STRIPING INC.	LABORER	169.00	0.00	169.00	100.00%		0.00%	152.50					16.50	16.50	9.76%		0.00%	
Project Name	Company Name	Trade Description	84.00	0.00	0.00	0.00%	84.00	100.00%	84.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building	Bracy Construction Inc.	LABORER	2.00	0.00		0.00%	2.00	100.00%	2.00							0.00%		0.00%	
	Keystone Dirt Works, Inc.	LABORER	82.00	0.00		0.00%	82.00	100.00%	82.00							0.00%		0.00%	
Project Name	Company Name	Trade Description	1,071.00	271.00	19.00	1.77%	1,052.00	98.23%	1,053.00	0.00	0.00	0.00	0.00	18.00	18.00	1.68%	0.00	0.00%	0.00
TS-687A Carr & Duff LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	CARR & DUFF, INC	Electrician	806.00	271.00	1.00	0.12%	805.00	99.88%	806.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	10.00	0.00	10.00	100.00%		0.00%						10.00	10.00	100.00%		0.00%	
	Service Painting, Inc.	PAINTER	255.00	0.00	8.00	3.14%	247.00	96.86%	247.00					8.00	8.00	3.14%		0.00%	

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	Other	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Total Minorities	Minority %	Women	Women %	New Hires
Project Name	Company Name	Trade Description	358.50	9.00	136.50	38.08%	222.00	61.92%	243.00	0.00	0.00	0.00	0.00	115.50	115.50	32.22%	0.00	0.00%	0.00
TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	CARR & DUFF, INC.	Electrician	243.00	9.00	21.00	8.64%	222.00	91.36%	243.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	115.50	0.00	115.50	100.00%		0.00%						115.50	115.50	100.00%		0.00%	

Delaware River Joint Toll Bridge Commission
Meeting of November 20, 2017

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

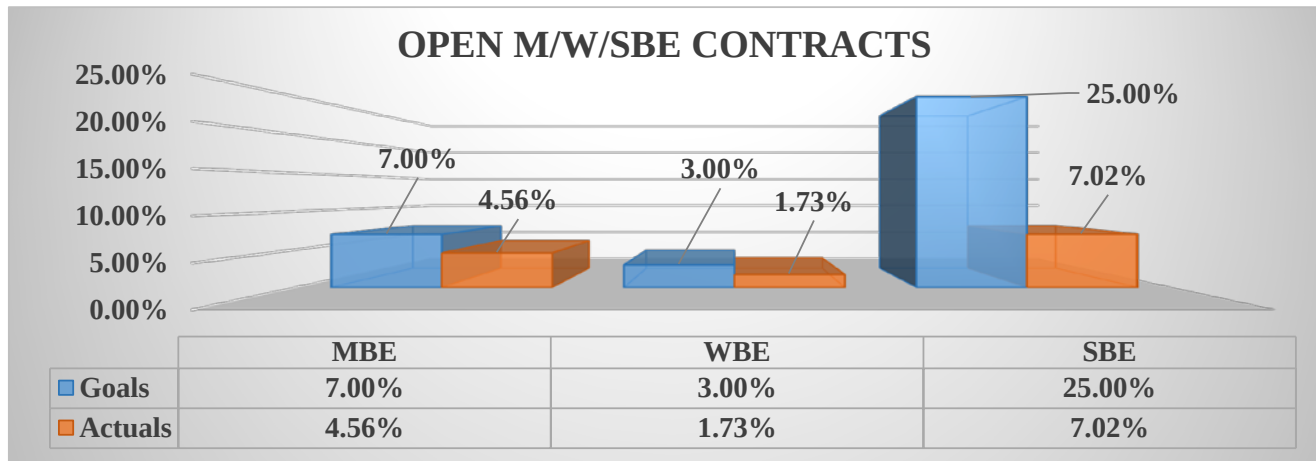
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Contracts:	11
➤ Completed Contracts:	66
➤ Total Capital Program Contracts:	77
➤ Total Number of Contractors:	133

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

M / W / SBE Monthly Report



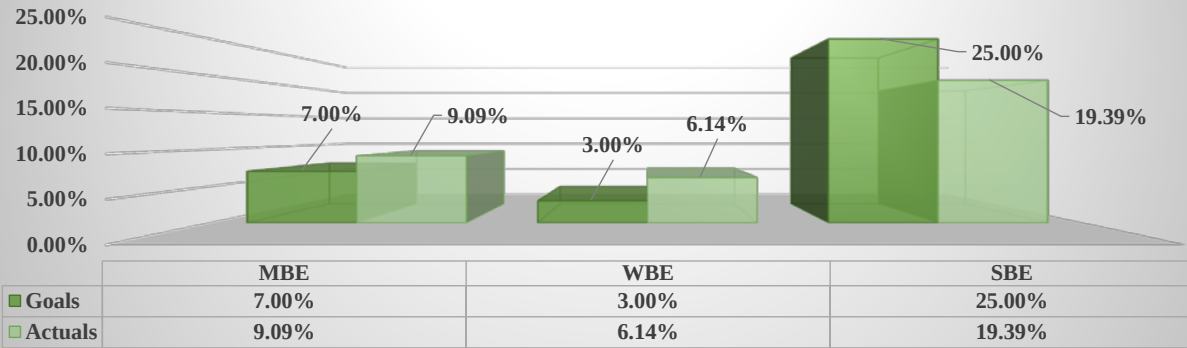
SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 33,245,936.22	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 3,189,614.63	4.56%	\$ 1,514,583.56	1.73%	\$ 574,177.82	7.02%	\$ 224,004.41

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT AWARD VALUE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
C-502A	AECOM Transp.	\$ 30,397,000.00	4.34%	\$ 1,319,428.97	1.45%	\$ 487,360.19		\$ -
C-628A	Dewberry	\$ 1,000,000.00	4.06%	\$ 40,585.66	4.88%	\$ 48,768.23	4.33%	\$ 43,294.17
C-627B	French & Parello	\$ 500,000.00		\$ -		\$ -		\$ -
C-629A	Hill International	\$ 300,000.00		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63		\$ -		\$ -	12.88%	\$ 50,193.77
TTS-634AR	J. Fletcher Cramer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
C-628B	Louis Berger Group	\$ 1,000,000.00		\$ -		\$ -	7.56%	\$ 75,584.81
C-549AR	Jacobs Engineering	\$ 452,128.22	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11		\$ -
C-599A	McCormick & Taylor	\$ 1,000,000.00		\$ -	0.50%	\$ 5,000.00		\$ -
C-629B	Michael Baker	\$ 500,000.00		\$ -		\$ -	2.79%	\$ 13,937.96
C-621A	Rummel Klepper & Kahl	\$ 500,000.00	8.79%	\$ 43,941.24	3.09%	\$ 15,427.54		\$ -

Data represents payments made from the start of the MWSBE program up to 10/31/2017.

M / W / SBE Monthly Report

COMPLETED M/W/SBE CONTRACTS



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT AWARD VALUE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -

Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract's end date.

*Highlighted categories indicates the Prime met or exceeded the target.

SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT AWARD VALUE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53

Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract's end date.

*Highlighted categories indicates the Prime met or exceeded the target.