

Delaware River Joint Toll Bridge Commission
Meeting of April 29, 2019

CONTRACT COMPLIANCE REPORT INDEX

Month of March 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report March 2019	1-21

**Delaware River Joint Toll Bridge Commission
Meeting of April 29, 2019**

TABLE OF CONTENTS

	<u>PAGE</u>
CONTRACT COMPLIANCE DEPARTMENT - IBE PROGRAM OVERVIEW	3
 PROFESSIONAL SERVICES & CONSTRUCTION CONTRACTOR(S) 25% IBE TARGET STATUS (<i>ACTIVE & COMPLETED</i>)	 4
<i>Reference: Active Professional & Construction Projects Payment Detail Report</i>	7 - 13
<i>Reference: Final Report Card for Completed Professional Services and Construction Projects</i>	14 - 16
 PRIME CONTRACTOR(S) & SUBCONTRACTOR(S) WORKFORCE UTILIZATION BY HOURS & ETHNICITY CATEGORIES	 5
<i>Reference: Workforce Utilization Summary – Active Construction Projects</i>	17
 MWSBE PROGRAM COMMITMENTS FOR PROFESSIONAL AND CONSTRUCTION (<i>ACTIVE & COMPLETED</i>)	 6
<i>Reference: Minority, Women, and Small Business Enterprise Program Overview</i>	18
<i>Reference: MWSBE Commitments for Professional Services - Active Projects</i>	19
<i>Reference: MWSBE Professional & Construction Projects Final Commitment</i>	20 - 21

Delaware River Joint Toll Bridge Commission
Meeting of April 29, 2019

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded fifty-four (54) contracts, with the IBE Program requirements. Currently, there are **34** active projects and **20** completed projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

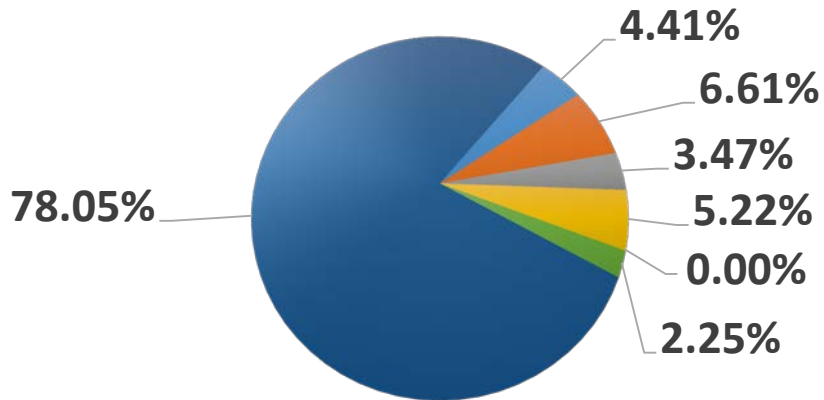
Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTORS 25% IBE TARGET STATUS

ACTIVE PROJECTS

Current IBE Status: 21.95%

Prime Contract Payments: \$ 243,584,038.31
Total Payments to IBEs: \$ 53,467,315.85



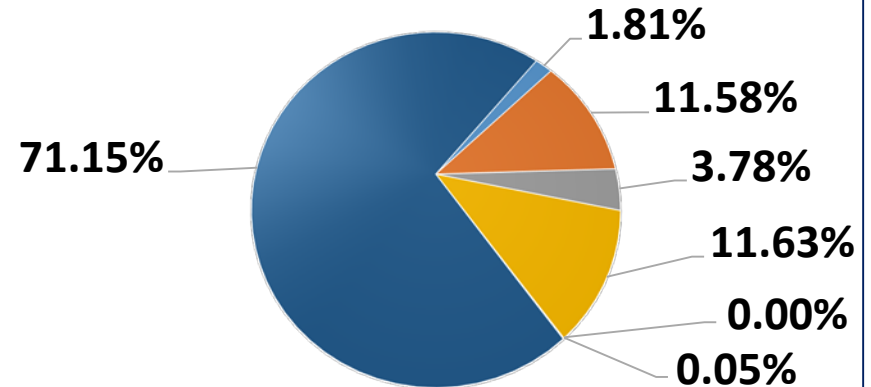
MBE	\$ 10,741,603.66	WBE	\$ 16,095,228.04
SBE	\$ 8,443,533.90	DBE	\$ 12,708,554.98
DsBE	\$ 0.00	VBE	\$ 5,478,395.27
Non-IBE	\$ 190,116,722.46		

Data reflected above is available on pages 7 thru 13.

COMPLETED PROJECTS

Final IBE Status: 28.85%

Prime Final Contract Value(s): \$ 41,846,885.95
Total Payments to IBEs: \$ 12,071,576.34



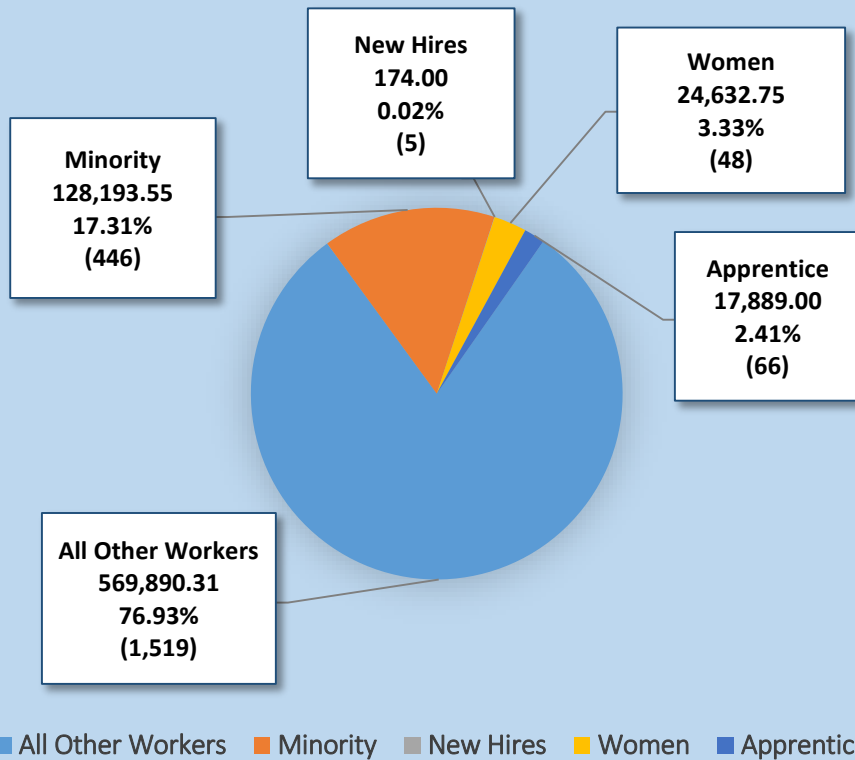
MBE	\$ 755,925.04	WBE	\$ 4,847,486.11
SBE	\$ 1,582,662.31	DBE	\$ 4,865,955.78
DsBE	\$ 0.00	VBE	\$ 19,547.10
Non-IBE	\$ 29,775,309.61		

Data reflected above is available on pages 14 thru 16.

PRIME CONTRACTOR(S) & SUBCONTRACTOR(S) WORKFORCE UTILIZATION CATEGORIES BY HOURS, WORKERS & ETHNICITY

WORKER CATEGORIES Hours, Percentages and Workers

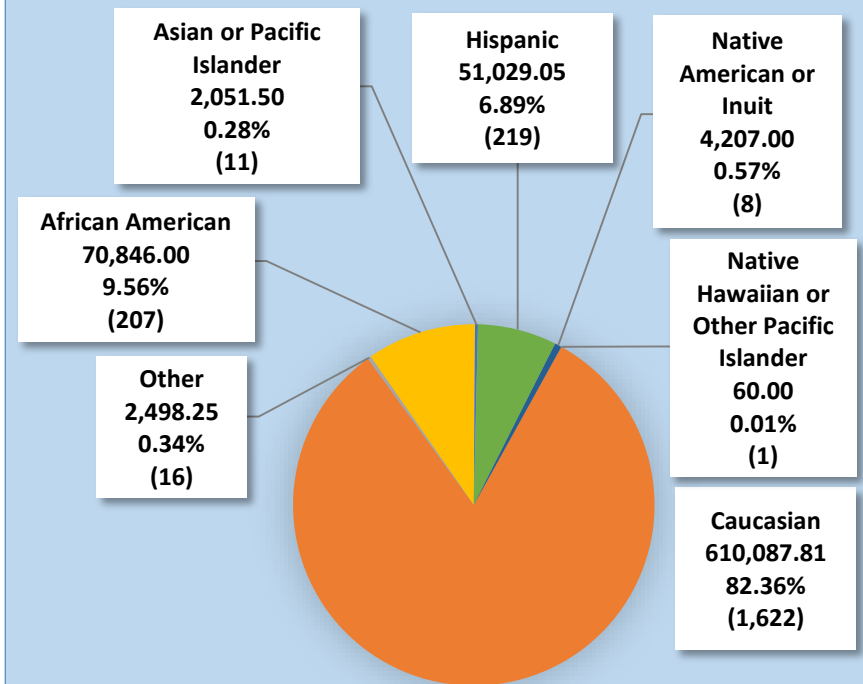
Total Hours Worked = 740,779.61



The details relative to the above data is available on page 17.

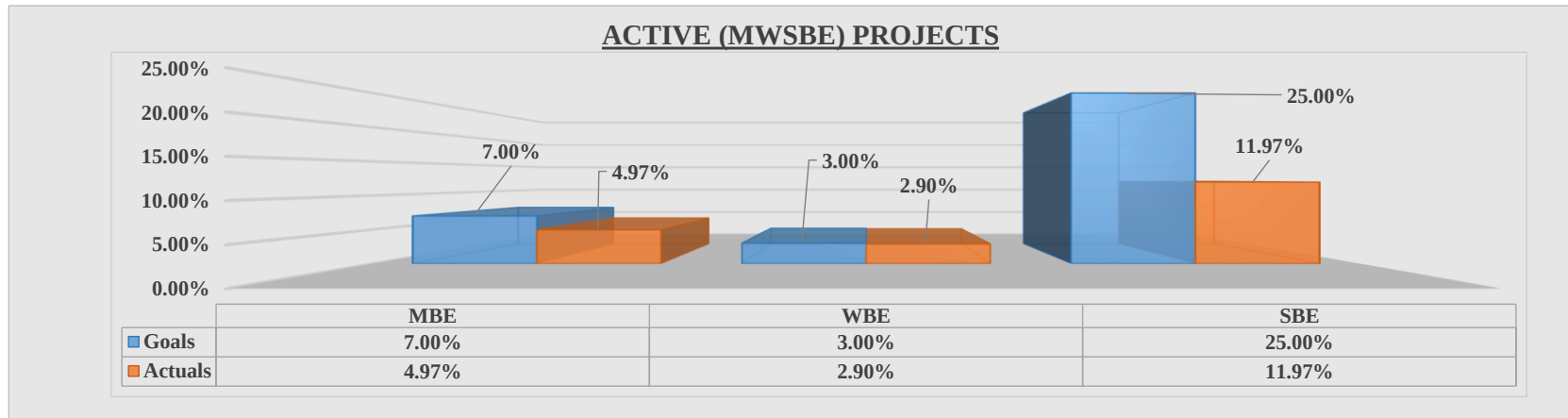
ETHNICITY CATEGORIES Hours, Percentages and Workers

Total Number of Workers = 2,084

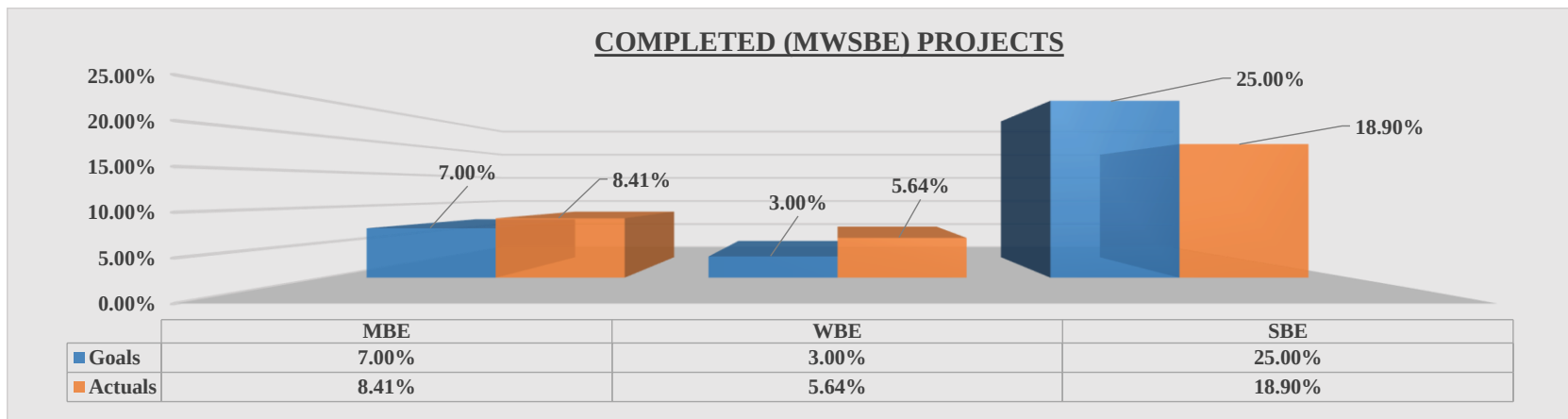


The details relative to the above data is available on page 17.

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 27,630,800.67	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 1,631,908.93	4.97%	\$ 1,372,925.23	2.90%	\$ 800,666.74	11.97%	\$ 195,259.49



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 140,640,276.09	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 16,933,918.99	8.41%	\$ 11,821,406.11	5.64%	\$ 7,926,186.07	18.90%	\$ 3,199,858.45

The details relative to the above data are available on pages 19 thru 21.

Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value	\$553,750,464.71
Total Payments to IBEs	\$53,467,315.85
Total Payments to Primes	\$243,584,038.31
IBE Target	25.00%
IBE Actual	21.95%

Meeting or Exceeding the Target

Not Yet Met the Target

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1	C-519A / Southern Openarations & Maintenance Facilities Improvements	GANNETT FLEMING ARCHITECTS, INC.	\$ 3,012,681.45	\$ 220,351.15	25%	40.89%		02/26/2018	12/31/2021
		Churchill Consulting Engineers	\$ 234,386.60	\$ 45,389.08	07.78%	20.60%	SBE		
		Harrison-Hamnett, P.C.	\$ 208,176.29	\$ 1,620.55	06.91%	0.74%	SBE		
		INSABELLADESIGN	\$ 87,367.76	\$ 947.95	02.90%	0.43%	WBE		
		Promatech, Inc.	\$ 72,304.35	\$ -	02.40%	0.00%	DBE		
		USA Architects	\$ 35,549.64	\$ 12,729.48	01.18%	5.78%	SBE		
		USA Environmental Management, Inc.	\$ 160,877.19	\$ 29,412.29	05.34%	13.35%	SBE		
		IBE TOTAL(s)	\$ 798,661.83	\$ 90,099.35					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
2	C-644A / I-78 Bridges & Approach Slab Rehabilitation	GANNETT FLEMING ARCHITECTS, INC.	\$ 651,157.49	\$ 504,246.00	25%	3.88%		02/29/2016	12/31/2018
		Malick & Sherer	\$ 65,115.75	\$ 7,175.01	10.00%	1.42%	DBE		
		SJH Engineering, P.C.	\$ 97,673.62	\$ 12,390.84	15.00%	2.46%	DBE		
		IBE TOTAL(s)	\$ 162,789.37	\$ 19,565.85					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3	C-657A / Building Construction Management Services Level 3 Toll Bridge Facilities Energy Contract - PA Assignment	JOSEPH JINGOLI & SON, INC.	\$ 300,000.00	\$ 287,274.16	25%	4.66%		10/27/2014	05/05/2019
		Burris Contracting, Inc.	\$ 75,000.00	\$ 13,380.00	25.00%	4.66%	MBE		
		JBC Associates, Inc.	\$ -	\$ -	00.00%	0.00%	DBE		
		USA Architects	\$ -	\$ -	00.00%	0.00%	SBE		
		IBE TOTAL(s)	\$ 75,000.00	\$ 13,380.00					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4	C-660A / SFB Replacement Project Final Design Services	MICHAEL BAKER INTERNATIONAL	\$ 28,490,033.74	\$ 29,649,580.22	25%	21.61%		02/23/2015	12/31/2021
		Amy S. Greene Environmental Constlants, Inc.	\$ 225,188.11	\$ 164,014.73	0.79%	0.55%	WBE		
		French & Parrello Associates	\$ 1,788,635.76	\$ 1,763,007.48	6.28%	5.95%	VBE		
		IH Engineers, P.C.	\$ 2,661,914.43	\$ 2,758,402.62	9.34%	9.30%	MBE		
		Naik Consulting Group, P.C.	\$ 1,590,883.80	\$ 1,572,719.09	5.58%	5.30%	DBE		
		Stokes Creative Group, Inc.	\$ 475,397.11	\$ 147,845.80	1.67%	0.50%	WBE		
		IBE TOTAL(s)	\$ 6,742,019.21	\$ 6,405,989.72					

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5	C-662A / SFB Replacement Public Involvement Services	McCORMICK TAYLOR, INC.	\$ 1,800,016.87	\$ 1,056,137.13	25%	28.62%		09/28/2015	12/30/2021
		Information Logistics, Inc.	\$ 385,299.00	\$ 2,855.00	21.41%	0.27%	DBE		
		Stokes Creative Group, Inc.	\$ 630,005.90	\$ 299,416.05	35.00%	28.35%	DBE		
		IBE TOTAL(s)	\$ 1,015,304.90	\$ 302,271.05					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
6	C-684A / General Engineering Services 2015-2018 Annual Inspections	CHERRY, WEBER & ASSOCIATES, P.C.	\$ 840,000.00	\$ 786,771.98	25%	23.56%		02/23/2015	12/31/2018
		SJH Engineering, P.C.	\$ 216,000.00	\$ 185,383.12	25.71%	23.56%	MBE		
		IBE TOTAL(s)	\$ 216,000.00	\$ 185,383.12					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
7	C-696A / Engineering Services - PA Assignment	JOHNSON, MIRMIRAN & THOMPSON, INC.	\$ 500,000.00	\$ 282,327.97	25%	32.36%		10/26/2015	06/30/2019
		ACT Engineers, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		Batta Environmental Associates, Inc.	\$ 19,925.00	\$ 17,675.75	03.99%	6.26%	DBE		
		Envision Consultants, LTD	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		SJH Engineering, P.C.	\$ 75,472.00	\$ 73,678.73	15.09%	26.10%	DBE		
		Traffic Planning & Design, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
		IBE TOTAL(s)	\$ 170,397.00	\$ 91,354.48					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
8	C-696B / Engineering Services - NJ Assignment	FRENCH & PARRELLO ASSOCIATES - (IBE)	\$ 500,000.00	\$ 139,135.60	100%	27.83%	VBE	07/18/2016	05/31/2019
		Ellana, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		USA Architects	\$ 75,000.00	\$ 40,502.02	15.00%	29.11%	SBE		
		IBE TOTAL(s)	\$ 100,000.00	\$ 40,502.02					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
9	C-701A / Engineering Services for Electronic Toll Collection Systems	RUMMEL, KLEPPER & KAHL, LLP	\$ 500,000.00	\$ 410,764.34	25%	21.92%		06/07/2016	02/07/2019
		Fagan Consulting, LLC	\$ 50,000.00	\$ 24,186.24	10.00%	5.89%	DBE		
		KS Engineers, P.C.	\$ 35,000.00	\$ -	07.00%	0.00%	MBE		
		Navarro & Wright Consulting Engineers, Inc.	\$ 54,027.04	\$ 54,445.79	10.81%	13.25%	DBE		
		Spock Solutions, Inc.	\$ 40,000.00	\$ 11,400.00	08.00%	2.78%	WBE		
		IBE TOTAL(s)	\$ 179,027.04	\$ 90,032.03					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
10	C-702B / Structural / Civil Task Order Agreement - NJ Assignment	IH ENGINEERS, P.C. - (IBE)	\$ 1,000,000.00	\$ 580,315.64	100%	58.03%	MBE	01/23/2017	05/31/2019
		Amy S. Greene Environmental Consultants, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	WBE		
		IBE TOTAL(s)	\$ 50,000.00	\$ -					

11	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	C-703A / Construction Management Services for PA Assignment	URBAN ENGINEERS, INC.	\$ 500,000.00	\$ 370,532.89	25%	24.20%		12/20/2016	12/19/2018
		Batta Environmental Associates, Inc.	\$ 29,267.45	\$ -	05.85%	0.00%	DBE		
		HRV Conformance Verification Associates, Inc.	\$ 62,138.40	\$ 62,989.01	12.43%	17.00%	DBE		
		Malick & Scherer	\$ 5,000.00	\$ -	01.00%	0.00%	MBE		
		McKenna Safety Services, LLC	\$ 60,000.00	\$ 10,205.00	12.00%	2.75%	WBE		
		RIG Consulting, Inc.	\$ 5,000.00	\$ -	01.00%	0.00%	DBE		
		Stokes Creative Group, Inc.	\$ 60,000.00	\$ 16,482.74	12.00%	4.45%	WBE		
		IBE TOTAL(s)	\$ 221,405.85	\$ 89,676.75					
12	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	C-707A / SFB Commission Administration Building at Scudder Falls	USA ARCHITECTS - (IBE)	\$ 1,376,451.71	\$ 1,183,258.69	100%	85.96%	SBE	02/28/2017	11/30/2019
		ACT Engineers, Inc.	\$ 137,645.17	\$ 26,765.41	10.00%	2.26%	WBE		
		Ellana, Inc.	\$ 63,089.05	\$ 51,915.75	04.58%	4.39%	WBE		
		French & Parrello Associates	\$ 550,000.00	\$ 219,911.20	39.96%	18.59%	VBE		
		IEI Group, LTD	\$ 107,303.50	\$ 87,770.85	07.80%	7.42%	WBE		
		IBE TOTAL(s)	\$ 858,037.72	\$ 386,363.21					
13	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	C-715A / Structural / Civil Task Order Agreement - PA Assignment	PENNONI ASSOCIATES, INC.	\$ 1,000,000.00	\$ 306,893.56	25%	10.76%		06/27/2017	06/26/2019
		Envision Consultants, LTD	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
		Malick & Scherer	\$ 100,000.00	\$ 33,027.35	10.00%	10.76%	DBE		
		IBE TOTAL(s)	\$ 150,000.00	\$ 33,027.35					
14	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	C-716A / Facilities Task Order Agreement	JOHNSON, MIRMIRAN & THOMPSON, INC.	\$ 500,000.00	\$ -	25%	0.00%		09/24/2018	09/30/2020
		ACT Engineers, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
		American Geotechnical & Enironmental Services, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Batta Enrionmental Associates, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Envision Consultants, LTD	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		SJH Engineering, P.C.	\$ 50,000.00	\$ -	10.00%	0.00%	MBE		
		Traffic Planning and Design, Inc.	\$ -	\$ -	00.00%	0.00%	SBE		
		IBE TOTAL(s)	\$ 150,000.00	\$ -					
15	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	C-727A / Job Order Contracting Program Manager Consultant	THE GORDIAN GROUP, INC.	\$ 650,000.00	\$ -	25%	0.00%		07/31/2018	07/31/2023
		CMTS. LLC	\$ -	\$ -	00.00%	0.00%			
		IBE TOTAL(s)	\$ -	\$ -					

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
16	C-728A / Electronic Toll Collection / Tolling Task Order Assignment Consultant - PA Agreement	RUMMEL, KLEPPER & KAHL	\$ 500,000.00	\$ -	25%	0.00%		11/12/2018	11/12/2020
		Fagan Consulting, LLC	\$ -	\$ -	00.00%	0.00%	DBE		
		KS Engineers, P.C.	\$ -	\$ -	00.00%	0.00%	MBE		
		Navarro & Wright Consuting Engineers, Inc.	\$ -	\$ -	00.00%	0.00%	MBE		
		Spock Solutions, Inc.	\$ -	\$ -	00.00%	0.00%	WBE		
		IBE TOTAL(s)	\$ -	\$ -					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
17	C-729A / Facilities Task Order Agreement - NJ Assignment	FRENCH & PARRELLO ASSOCIATES - (IBE)	\$ 500,000.00	\$ -	100%	0.00%	VBE	09/25/2018	03/31/2021
		IBE TOTAL(s)	\$ 500,000.00	\$ -					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
18	CI-671A / SFB Replacement Project Engineering Services for PA Approach Improvements	TRC ENGINEERS	\$ 6,515,220.03	\$ 1,480,655.86	25%	49.64%		03/01/2017	08/31/2021
		RIG Consulting, Inc.	\$ 2,331,797.25	\$ 735,070.33	35.79%	49.64%	DBE		
		IBE TOTAL(s)	\$ 2,331,797.25	\$ 735,070.33					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
19	CI-672A / SFB Replacement Project Engineering Services for Main River Bridge Replacement	WSP / PARSONS BRINCKERHOFF, INC.	\$ 7,776,718.32	\$ 1,798,603.92	25%	16.07%		03/01/2017	12/31/2021
		KS Engineers, P.C.	\$ 2,886,717.84	\$ 289,125.24	37.12%	16.07%	MBE		
		IBE TOTAL(s)	\$ 2,886,717.84	\$ 289,125.24					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
20	CI-673A / SFB Replacement Project Engineering Services for NJ Approach Construction	GANNETT FLEMING, INC.	\$ 6,568,103.32	\$ 2,109,197.07	25%	25.53%		02/28/2017	08/31/2021
		Churchill Consulting Engineers	\$ 2,333,761.58	\$ 538,507.06	35.53%	25.53%	SBE		
		IBE TOTAL(s)	\$ 2,333,761.58	\$ 538,507.06					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
21	CM-644A / I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	GREENMAN - PEDERSEN, INC.	\$ 1,545,442.08	\$ 1,337,117.06	25%	19.96%		04/26/2017	12/31/2018
		Advanced Infrastructure Design, Inc.	\$ 19,008.94	\$ 2,240.00	01.23%	0.17%	DBE		
		Envision Consultants. LTD	\$ 79,217.64	\$ 61,653.41	05.13%	4.61%	WBE		
		JCMS, Inc.	\$ 70,368.76	\$ -	04.55%	0.00%	DBE		
		JPC Logistics, LLC	\$ 7,167.50	\$ 7,167.50	00.46%	0.54%	DBE		
		Munoz Engineering, P.C.	\$ 205,126.00	\$ 179,602.99	13.27%	13.43%	DBE		
		Omsum Engineering, LLC	\$ 45,344.00	\$ 16,270.82	02.93%	1.22%	DBE		
		IBE TOTAL(s)	\$ 426,232.84	\$ 266,934.72					

22	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	CM-669A / SFB Replacement Project Construction Management Services	HILL INTERNATIONAL, INC.	\$ 25,015,066.98	\$ 7,918,352.25	25%	21.33%		02/09/2017	12/15/2021
		Envision Consultants. LTD	\$ 1,373,297.45	\$ 435,992.19	5.49%	5.51%	WBE		
		JCMS, Inc.	\$ 799,937.77	\$ 201,021.59	3.20%	2.54%	SBE		
		KS Engineers, P.C.	\$ 2,561,865.72	\$ 606,644.49	10.24%	7.66%	MBE		
		McKenna Safety Services, LLC	\$ 496,882.52	\$ 114,500.00	1.99%	1.45%	SBE		
		Northeast CMT, LLC	\$ 250,000.00	\$ 31,830.28	1.00%	0.40%	SBE		
		PKB Engineering Associates	\$ 1,182,091.06	\$ 298,614.95	4.73%	3.77%	MBE		
		IBE TOTAL(s)	\$ 6,664,074.52	\$ 1,688,603.50					
23	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	CM-707A / SFB Commission Administration Building at Scudder Falls - Construction Management Services	JOSEPH JINGOLI & SON, INC.	\$ 529,869.10	\$ 197,350.97	25%	6.37%		11/20/2017	11/30/2019
		Envision Consultants, LTD	\$ 42,389.52	\$ 12,564.97	08.00%	6.37%	DBE		
		IH Engineers, P.C.	\$ 110,940.68	\$ -	20.94%	0.00%	MBE		
		IBE TOTAL(s)	\$ 153,330.20	\$ 12,564.97					
24	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	DB-540A / Electronic Toll Collection System Replacement - Design, Build & Maintain	TRANSCORE, LP	\$ 12,462,964.26	\$ 10,937,590.24	25%	21.18%		10/27/2015	01/13/2021
		All Points Communications, Inc.	\$ 781,538.84	\$ 581,979.20	06.27%	5.32%	DBE		
		Arora Engineers, Inc.	\$ 161,117.24	\$ 110,753.14	01.29%	1.01%	MBE		
		Flagger Force	\$ 248,492.11	\$ 248,492.11	01.99%	2.27%	DBE		
		Globe Electric Supply Co., Inc.	\$ 543,470.09	\$ 173,648.78	04.36%	1.59%	DBE		
		HHC Services, Inc.	\$ 12,023.67	\$ -	00.10%	0.00%	DBE		
		Jen Electric, Inc.	\$ 865,972.00	\$ 865,972.00	06.95%	7.92%	DBE		
		KS Engineers, P.C.	\$ 194,330.78	\$ 174,897.71	01.56%	1.60%	MBE		
		Red Wagon Printing d/b/a Minuteman Press of Newark	\$ 16,833.14	\$ 6,177.93	00.14%	0.06%	WBE		
		Sharpened Image, Inc.	\$ 149,093.56	\$ 139,790.64	01.20%	1.28%	DBE		
		SJH Engineering, Inc.	\$ 14,500.00	\$ 14,500.00	00.12%	0.13%	DBE		
		IBE TOTAL(s)	\$ 2,987,371.43	\$ 2,316,211.51					
25	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	DB-724A / Electronic Surveillance / Detection System Maintenance Contract	SCHNEIDER ELECTRIC BUILDINGS AMERICAS, INC.	\$ 11,294,820.75	\$ -	25%	0.00%		10/25/2018	11/26/2019
		Flagger Force	\$ -	\$ -	00.00%	0.00%	DBE		
		KS Engineers, P.C.	\$ -	\$ -	00.00%	0.00%	DBE		
		IBE TOTAL(s)	\$ -	\$ -					
26	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-611A / NH-L Toll Bridge Salt Facility	MAGNUM, INC. - (IBE)	\$ 1,439,584.00	\$ -	100%	0.00%	SBE	03/26/2019	09/27/2019
		IBE TOTAL(s)	\$ 1,439,584.00	\$ -					

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
27	T-644A / Easton Phillipsburg Toll Bridge Facility Administration Building	J.D. ECKMAN, INC.	\$ 11,117,003.61	\$ 10,655,961.72	25%	28.78%		06/01/2017	12/14/2018
		Established Traffic Control	\$ 344,314.76	\$ 344,314.76	03.10%	3.23%	WBE		
		Jag'd Construction, Inc.	\$ 2,809,000.00	\$ 2,567,250.00	25.27%	24.09%	SBE		
		Jilco, Inc.	\$ 266,808.01	\$ 155,161.21	02.40%	1.46%	DBE		
		IBE TOTAL(s)	\$ 3,420,122.77	\$ 3,066,725.97					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
28	T-645A / Building & Facilities Energy Conservation	MJF ELECTRICAL CONTRACTING, INC.	\$ 5,326,520.00	\$ 4,385,979.00	25%	9.74%		06/27/2017	11/30/2018
		Atlas Flasher & Supply Co.	\$ 427,355.00	\$ 427,355.00	8.02%	9.74%	DBE		
		Turtle & Hughes	\$ 1,063,420.00	\$ -	19.96%	0.00%	WBE		
		IBE TOTAL(s)	\$ 1,490,775.00	\$ 427,355.00					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
29	T-645B / Schneider Electric Building & Facilities Energy Conservation Measures - Mechanical / Controls	SCHNEIDER ELECTRIC BUILDINGS AMERICAS, INC.	\$ 1,154,809.00	\$ 839,284.55	25%	12.68%		06/27/2017	11/30/2018
		Cedar Electric, Inc.	\$ 173,221.35	\$ 106,458.80	15.00%	12.68%	VBE		
		MAS Construction Services, LLC	\$ 115,489.00	\$ -	10.00%	0.00%	WBE		
		IBE TOTAL(s)	\$ 288,710.35	\$ 106,458.80					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
30	T-707A / SFB Commission Administration Building at Scudder Falls & Adaptive Reuse of the 1799 Building	BRACY CONSTRUCTION, INC.	\$ 21,357,000.00	\$ 8,490,260.90	25%	28.51%		03/27/2018	07/31/2019
		AGP & Sons, Inc.	\$ 552,327.00	\$ 299,803.05	02.59%	3.53%	SBE		
		Benner & White Construction, Inc.	\$ 2,003,286.60	\$ 730,980.00	09.38%	8.61%	VBE		
		Graboyes, LLC	\$ 2,171,930.00	\$ 1,363,176.00	10.17%	16.06%	WBE		
		Hispanic Ventures	\$ 109,950.00	\$ 11,475.00	00.51%	0.14%	MBE		
		Reeb Building Systems, LLC	\$ -	\$ -	00.00%	0.00%	DBE		
		Sealing Concepts, LLC	\$ 14,949.90	\$ 15,075.00	00.07%	0.18%	VBE		
		Straddick Electric & Systems, Inc.	\$ -	\$ -	00.00%	0.00%	SBE		
		YCP, Inc.	\$ -	\$ -	00.00%	0.00%	WBE		
		IBE TOTAL(s)	\$ 4,852,443.50	\$ 2,420,509.05					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
31	TS-677A / SF TSB Interim Deck Repairs on I-95	SPARWICK CONTRACTING, INC. (IBE)	\$ 1,003,336.00	\$ 999,656.00	25%	99.63%	SBE	05/20/2015	11/30/2018
		IBE TOTAL(s)	\$ 1,003,336.00	\$ 999,656.00					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
32	TS-687A / Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements	CARR & DUFF, INC.	\$ 647,000.00	\$ 584,060.00	25%	28.02%		06/23/2017	02/28/2019
		North Star Electrical Supply Company, Inc.	\$ 163,632.58	\$ 163,632.58	25.29%	28.02%	WBE		
		IBE TOTAL(s)	\$ 163,632.58	\$ 163,632.58					

	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
33	TTS-723A / On Call Beam Guide Rail & Attenuator Replacement	J. FLETCHER CREAMER & SON, INC.	\$ 1,376,666.00	\$ 88,635.00	25%	50.30%		01/02/2018	12/18/2019
		Road Safety Systems, LLC	\$ 345,000.00	\$ 44,583.60	25.06%	50.30%	SBE		
		IBE TOTAL(s)	\$ 345,000.00	\$ 44,583.60					
	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
34	T-668A / SFB Bridge Replacement Project	TRUMBULL CORPORATION	\$ 396,000,000.00	\$ 155,983,744.44	25%	19.80%		02/27/2017	08/31/2021
		3 Rivers Pipe Profiling	\$ 109,665.00	\$ 36,883.80	0.03%	0.02%	DBE		
		ABC Construction Co., Inc.	\$ 2,643,154.66	\$ 2,699,355.61	0.67%	1.73%	WBE		
		Alliance Landscaping, Inc.	\$ 102,800.00	\$ 94,442.00	0.03%	0.06%	DBE		
		Aspen Landscaping Contracting, Inc.	\$ 65,000.00	\$ 114,055.09	0.02%	0.07%	MBE		
		Baseline Supply, LLC	\$ 5,184,510.49	\$ 4,460,666.65	1.31%	2.86%	WBE		
		Berto Construction, Inc.	\$ 500,000.00	\$ 513,655.06	0.13%	0.33%	MBE		
		Bridg-it Fabricators, Inc.	\$ 1,596,794.64	\$ 471,629.56	0.40%	0.30%	DBE		
		Delta Line Construction Co.	\$ 15,995,106.80	\$ 3,199,266.97	4.04%	2.05%	WBE		
		Filly Oil, Inc.	\$ 1,000,000.00	\$ 793,573.71	0.25%	0.51%	WBE		
		Garden State Precast, Inc.	\$ 1,100,000.00	\$ 1,066,962.72	0.28%	0.68%	SBE		
		Hispanic Ventures	\$ 23,000.00	\$ -	1.15%	0.00%	MBE		
		JMD Building Products, LLC	\$ 116,844.00	\$ 39,097.78	0.03%	0.03%	WBE		
		KAS Construction Consultants, LLC	\$ 13,188,561.39	\$ 3,746,314.48	3.33%	2.40%	DBE		
		Keystone Tile & Marble	\$ 4,588.00	\$ -	4.17%	0.00%	DBE		
		LB Construction Enterprises, Inc.	\$ 3,084,570.37	\$ 3,254,579.01	0.78%	2.09%	MBE		
		M.L. Ruberton Construction Co., Inc.	\$ 7,402,644.00	\$ 2,010,972.22	1.87%	1.29%	WBE		
		Madura Steel Sales, Inc.	\$ 10,235,202.78	\$ 1,477,031.51	2.58%	0.95%	DBE		
		North Suburban Tree Service, Inc.	\$ 307,727.00	\$ 101,439.90	0.08%	0.07%	DBE		
		Pavilion Drainage Supply Co., Inc.	\$ 30,653.25	\$ -	0.01%	0.00%	DBE		
		PennFab, Inc.	\$ 3,000,000.00	\$ 2,642,962.79	0.76%	1.69%	VBE		
		Sealing Concepts, LLC	\$ 39,720.00	\$ -	0.01%	0.00%	SBE		
		Shaka	\$ 3,500.00	\$ 3,500.00	0.00%	0.00%	DBE		
		Structural Services, Inc.	\$ 889,932.29	\$ 1,136,768.74	0.22%	0.73%	SBE		
		Timber Industries, LLC	\$ 1,076,448.13	\$ 1,104,648.74	0.27%	0.71%	MBE		
		VideoTek Construction, LLC	\$ -	\$ -	0.00%	0.00%	DBE		
		W.R. Burnett, Inc.	\$ 570,000.00	\$ 725,673.85	0.14%	0.47%	MBE		
		Work Zone Contractors, LLC	\$ 1,000,000.00	\$ 1,056,939.32	0.25%	0.68%	DBE		
		Zone Stripping, Inc.	\$ 1,183,583.77	\$ 129,738.75	0.30%	0.08%	SBE		
		IBE TOTAL(s)	\$ 70,454,006.57	\$ 30,880,158.26					

Final Report Card for Completed Professional Services and Construction Projects

Total Prime's Contracts Value	\$41,846,885.95
Total Payments to IBEs	\$12,071,576.34
Total Payments to Primes	\$41,846,885.95
IBE Target	25.00%
IBE Actual	28.85%

Met or Exceeded The Target

Did Not Meet The Target

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1	CM-644A	Scudder Falls Bridge Replacement - PA Noise Walls Construction Management Services	GREENMAN-PEDERSEN, INC.	\$ 849,622.00	\$ 849,622.00	25%	19.74%		02/29/2016	02/28/2019

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
2	C-508A	I-78 Maintenance Garage Expansion	BURNS ENGINEERING, INC.	\$ 717,042.74	\$ 717,042.74	25%	42.65%		07/27/2015	10/31/2018

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3	CM-508A	I-78 Maintenance Garage Expansion Engineering Services for Construction Management	STV, Inc.	\$ 582,335.21	\$ 582,335.21	25%	13.83%		02/29/2016	04/30/2018

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4	CI-665A	Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	JACOBS ENGINEERING GROUP, INC.	\$ 626,933.76	\$ 626,933.76	25%	7.14%		05/23/2016	11/02/2017

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5	C-650A	Riverton - Belvidere Toll Supported Bridge Critical Member Strengthening - Design	AMMANN & WHITNEY	\$ 451,072.33	\$ 451,072.33	25%	20.66%		10/26/2015	08/08/2017

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
6	CI-566A	Portland - Columbia Toll Bridge Approach Roadways Improvements	JACOBS ENGINEERING GROUP, INC.	\$ 476,991.53	\$ 476,991.53	25%	30.29%		02/23/2015	10/15/2016

7	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	C-663A	Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic Study	PENNONI ASSOCIATES, INC.	\$ 237,424.67	\$ 237,424.67	25%	49.93%		07/30/2015	04/20/2016
8	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-708A	New Hope Lambertville Toll Bridge Floor System Rehabilitation - Facility Administration Building	ALLIED PAINTING, INC.	\$ 1,546,100.00	\$ 1,546,100.00	25%	11.06%		03/26/2018	01/10/2019
9	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-717A	Milford-Montague Toll Bridge Salt Storage Building	BRACY CONSTRUCTION, INC.	\$ 1,232,810.45	\$ 1,232,810.45	25%	11.78%		09/25/2017	11/30/2018
10	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-508A	I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	BRACY CONSTRUCTION, INC.	\$ 9,845,176.91	\$ 9,845,176.91	25%	14.43%		06/27/2016	06/30/2018
11	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	TS-699A	Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	CARR AND DUFF, INC.	\$ 161,150.32	\$ 161,150.32	25%	37.96%		03/29/2017	04/24/2018
12	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-667A	Scudder Falls Bridge Replacement Project - Tree Clearing	AP CONSTRUCTION, INC.	\$ 1,721,688.26	\$ 1,721,688.26	25%	26.42%		12/23/2015	09/20/2017
13	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	T-666A	Scudder Falls Bridge Replacement Project - PA Noise Walls	PKF - MARK III, INC.	\$ 11,219,737.01	\$ 11,219,737.01	25%	29.81%		04/29/2016	08/14/2017

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
14	T-661A	Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling	TRC ENGINEERS	\$ 1,438,941.98	\$ 1,438,941.98	25%	16.29%		05/18/2015	05/18/2017

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
15	T-705A	I-78 Toll Plaza Bumper Block Replacement	SPARWICK CONTRACTING, INC. - (IBE)	\$ 160,006.00	\$ 160,006.00	25%	100%	SBE	10/17/2016	03/03/2017

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
16	T-514A	DIII Toll Bridges Facilities Emergency Standby Generators Improvements	WEST SIDE HAMMER ELECTRIC	\$ 644,686.00	\$ 644,686.00	25%	30.61%		07/27/2015	01/08/2017

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
17	TS-639B	Lower Trenton TSB Approach Roadways Improvements	MOUNT CONSTRUCTION CO., INC. - (IBE)	\$ 2,090,794.00	\$ 2,090,794.00	25%	100%	WBE	04/09/2015	12/06/2016

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
18	T-641A	Easton / Phillipsburg Ramp C Stabilization	MERCO, INC. - (IBE)	\$ 998,300.00	\$ 998,300.00	25%	100%	SBE	11/23/2015	12/01/2016

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
19	T-566A	Portland - Columbia Toll Bridge Approach Roadway Improvement	INTERCOUNTY PAVING COMPANY	\$ 6,193,334.28	\$ 6,193,334.28	25%	30.32%		02/25/2015	11/30/2016

	PROJECT NUMBER	PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
20	TS-650A	Riverton - Belvidere Toll Supported Bridge	ROAD-CON, INC.	\$ 652,738.50	\$ 652,738.50	25%	4.34%		08/15/2016	11/11/2016

Workforce Utilization Summary Active Construction Projects

**Total hours includes other States in addition to PA / NJ.	Total Hours Worked **	States Except NJ & PA	States Except NJ & PA %	NJ	NJ %	PA	PA %	Other	African American	Asian	Hispanic / Latino	Native American or Alaskan	Native Hawaiian Or Other Pacific Islander	Caucasian	Total Minorities	Minority %	Women	Women %	New Hires	Total Apprentice
Project Name	740,387.61	28,647.50	3.87%	283,222.35	38.25%	437,080.06	59.03%	2,498.25	70,846.00	2,051.50	50,911.05	4,207.00	60.00	609,813.81	128,075.55	17.30%	24,632.75	3.33%	174.00	17,889.00
T-668A / TRUMBULL - Combined Totals for PA & NJ	637,154.00	19,956.00	3.13%	264,337.75	41.49%	354,621.25	55.66%	1,821.00	66,697.50	1,874.00	35,413.00	4,207.00	60.00	527,081.50	108,251.50	16.99%	23,468.25	3.68%	174.00	11,444.50
T-668A / TRUMBULL - PA SFB Replacement Project	360,008.75	12,002.50	3.33%	59,031.75	16.40%	290,855.00	80.79%	761.50	34,089.00	1,760.00	19,899.75	2,820.50	60.00	300,618.00	58,629.25	16.29%	14,742.25	4.09%	0.00	3,568.50
T-668A / TRUMBULL - NJ SFB Replacement Project	277,145.25	7,953.50	2.87%	205,306.00	74.08%	63,766.25	23.01%	1,059.50	32,608.50	114.00	15,513.25	1,386.50	0.00	226,463.50	49,622.25	17.90%	8,726.00	3.15%	174.00	7,876.00
DB-540A / TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	1,057.00	51.81%	108.00	5.29%	875.00	42.89%	631.50	674.00	158.00	255.50	0.00	0.00	321.00	1,087.50	53.31%	0.00	0.00%	0.00	0.00
T-644A / J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Building	47,770.75	7,144.50	14.96%	7,000.50	14.65%	33,625.75	70.39%	40.75	1,203.50	19.50	11,299.75	0.00	0.00	35,207.25	12,522.75	26.21%	1,098.75	2.30%	0.00	1,517.50
T-645A / MJF - Building & Facilities Energy Conservation	9,643.30	0.00	0.00%	2,404.60	24.94%	14,040.00	145.59%	0.00	1,150.25	0.00	1,057.80	0.00	0.00	7,435.25	2,208.05	22.90%	65.75	0.68%	0.00	1,244.00
T-645B / SCHNEIDER ELECTRIC - Builsg & Facilities Energy Conservation Measures - Mechanical / Controls	1,625.50	490.00	30.14%	0.00	0.00%	1,135.50	69.86%	0.00	0.00	0.00	0.00	0.00	0.00	1,625.50	0.00	0.00%	0.00	0.00%	0.00	0.00
T-707A / BRACY CONSTRUCTION - Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building	38,840.06	0.00	0.00%	8,041.50	20.70%	30,798.56	79.30%	5.00	1,120.75	0.00	2,765.00	0.00	0.00	34,949.31	3,885.75	10.00%	0.00	0.00%	0.00	2,657.00
TS-677A / SPARWICK - SF TSB Interim Deck Repairs on I-95	580.00	0.00	0.00%	580.00	100.00%	0.00	0.00%	0.00	0.00	0.00	79.00	0.00	0.00	501.00	79.00	13.62%	0.00	0.00%	0.00	0.00
TS-687A / CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements	2,734.00	0.00	0.00%	750.00	27.43%	1,984.00	167.88%	0.00	0.00	0.00	41.00	0.00	0.00	2,693.00	41.00	1.50%	0.00	0.00%	0.00	1,026.00
TTS-723A / J. FLETCHER CREAMER - On Call Beam Guide Rail & Attenyator Replacement	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00

Delaware River Joint Toll Bridge Commission
Meeting of April 29, 2019

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	8
➤ Completed Projects:	69
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting

All Active Projects

March-19

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS	AWARD DATE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	2.50%	\$ 759,567.37		\$ -	11/25/2008
C-628A	Dewberry	\$ 1,000,000.00	\$ 506,647.35	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -	02/25/2014
C-627B	French & Parello	\$ 500,000.00	\$ 276,851.58		\$ -		\$ -	5.70%	\$ 28,487.21	08/01/2014
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70	07/29/2014
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77	05/20/2014
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 849,510.17		\$ -		\$ -	7.56%	\$ 75,584.81	12/23/2013
C-549AR	Jacobs Engineering	\$ 452,128.22	\$ 445,549.97	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11		\$ -	10/29/2013
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -	11/01/2011

**Total Number of
Contracts**

3

4

4

MBE = Minority Business Enterprise

WBE = Women Business Enterprise

SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to 3/31/2019.

Minority, Women and Small Business Enterprise Payment Reporting

All Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
C-629B	Michael Baker	\$ 500,000.00		\$ -		\$ -	2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parelo	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

Minority, Women and Small Business Enterprise Payment Reporting All Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69		\$ -		\$ -	0.00%	\$ -
Total Number of Contracts	69		48		48		21	

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.