

Delaware River Joint Toll Bridge Commission
Meeting of April 30, 2018

CONTRACT COMPLIANCE REPORT INDEX

Month of March 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report March 2018	1-30

Delaware River Joint Toll Bridge Commission
Meeting of April 30, 2018

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded forty-six (46) contracts, with the IBE Program requirements. Currently there are 32 active contracts and 14 contracts that have been completed and archived.

Elation Systems

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to users on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports all data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. All Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. All Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

**Delaware River Joint Toll Bridge Commission
Meeting of April 30, 2018**

M E E T I N G S

Professional Services Contracts

Pre-Proposal Meeting(s): Contract C-704A Construction Inspection Services TOA

Oral Presentation(s) / Interview(s): None

Kick-Off Meeting(s): Contract C-519A Southern Operations & Maintenance Facilities Improvements

Construction Contracts

Pre-Bid Meeting(s): None

Bid Opening(s): Contract T-707A Commission Administration Building at Scudder Falls and Adaptive Reuse of the 1799 Building

Pre-Construction Meeting(s): None

Kick-Off Meeting(s): None

Bi-Weekly Progress Meeting(s): Contract T-668A Scudder Falls Bridge Replacement Project

Conference(s) / Seminar(s) / Event(s) / Other Meetings

DRJTBC - Monthly Departmental (CAO) Staff Meeting
DRJTBC - Monthly Commissioner's Committee Meeting
DRJTBC - Monthly Commissioner's Meeting
DRJTBC - Monthly Contract Compliance Meeting
03/01/18 - Conference Call w Contractor re: PA Certified Payroll
03/06/18 - Meeting with Blane Stoddart
03/20/18 - Conference Call w Contractor re: Construction Matter
03/28/18 - WTS Philadelphia Board Meeting

Elation Produced Reports

The following documents present a set of charts that depict a summary of payments for active and completed contracts since the inception of the IBE program. These charts are followed by pie charts that show the distribution of payments by their IBE certification type.

The following spreadsheets include payment data for both Professional and Construction Contracts that are active and/or completed.

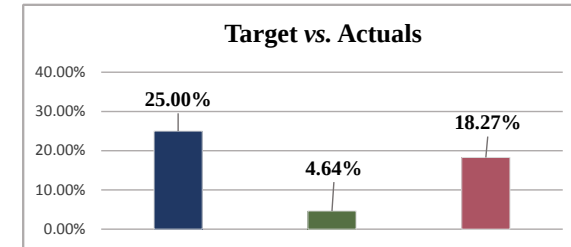
The Workforce Utilization pie charts illustrate the hours worked and ethnicity. The attached Workforce Utilization spreadsheet provides detailed data on the trade, ethnicity, and gender of each construction project.

Lastly, the Minority, Women, and Small Business Enterprise charts show the progress of all Professional and Construction Contracts relevant to the MWSBE Program.

Summary - Active Professional Services and Construction Contracts Payments Detail Report Totals

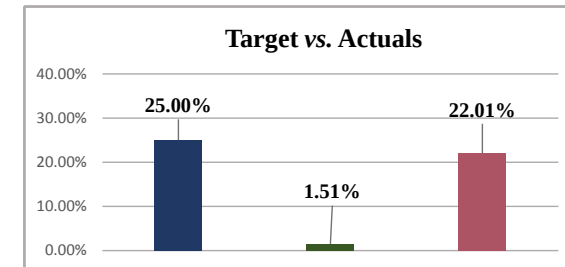
Summary - Professional Services (PS) and Construction Contracts (CC)

Total Number of Contracts - (PS & CC)	32	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$530,242,605.96	4.64%
Total Payments to Prime Contractors - (PS & CC)	\$134,626,591.13	
Total Payments to IBEs	\$24,591,478.25	18.27%



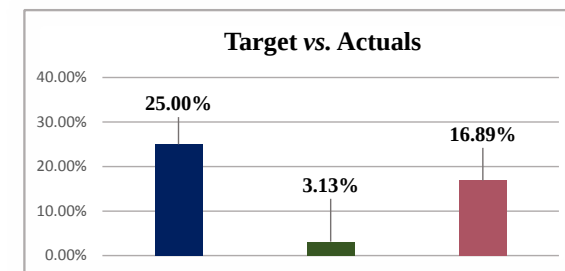
Summary - Professional Services Contracts (PS)

Total Number of Professional Contracts - (PS)	21	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$530,242,605.96	1.51%
Total Value of Contracts - (PS)	\$89,693,281.27	
Total Payments to Prime Contractors - (PS)	\$36,259,070.26	
Total Payments to IBEs	\$7,981,610.84	22.01%



Summary - Construction Contracts (CC)

Total Number of Construction Contracts - (CC)	11	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$530,242,605.96	3.13%
Total Value of Contracts - (CC)	\$440,549,324.69	
Total Payments to Prime Contractors - (CC)	\$98,367,520.87	
Total Payments to IBEs	\$16,609,867.41	16.89%



***** The above bar charts reflect data relative to CONFIRMED payments only.**

PS = Professional Services Prime Consultants

CC = Construction Prime Contractors

IBE = Minority, Women, Small, Veteran, Disadvantaged, and Disabled Subcontractors and Subconsultants

Target = IBE 25% commitment on Commission Awarded Projects

Active Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$89,693,281.27
Total Payments to IBEs	\$8,803,706.66
Target	25.00%
Actual	9.82%

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
1	General Engineering Services 2015-2018 Annual Inspections	C-684A-1	Cherry, Weber & Assocs., P.C.	\$ 840,000.00	\$ 592,382.72	25.00%	24.47%		02/23/2015	12/31/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			SJH Engineering, P.C.	\$ 210,000.00	\$ 144,934.24	25.00%	17.25%	MBE		
			IBE TOTALS	\$ 210,000.00	\$ 144,934.24	25.00%	17.25%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
2	Scudder Falls Bridge Replacement Project - Final Design Services	C-660A	Michael Baker Int'l., Inc.	\$ 28,490,033.74	\$ 25,872,411.47	25.00%	22.35%		02/23/2015	12/31/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Amy S. Greene Environmental Consultants, Inc.	\$ 225,188.11	\$ 143,823.88	00.79%	0.50%	WBE		
			French & Parrello Associates	\$ 1,551,295.85	\$ 1,520,272.80	05.45%	5.34%	VBE		
			IH Engineers, P.C.	\$ 2,527,110.97	\$ 2,500,243.59	08.87%	8.78%	MBE		
			Naik Consulting Group, P.C.	\$ 1,518,181.81	\$ 1,518,181.81	05.33%	5.33%	DBE		
			Stokes Creative Group, Inc.	\$ 475,397.11	\$ 100,461.21	01.67%	0.35%	WBE		
			IBE TOTALS	\$ 6,297,173.85	\$ 5,782,983.29	22.10%	20.30%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
3	TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	C-657A	Joseph Jingoli & Son, Inc.	\$ 300,000.00	\$ 274,998.85	25.00%	4.87%		04/13/2015	02/28/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Burris Contracting, LLC	\$ 75,000.00	\$ 13,380.00	25.00%	4.46%	MBE		
			JBC Associates, Inc.	\$ -	\$ -	00.00%	0.00%	DBE		
			STPCx, LLC	\$ -	\$ -	00.00%	0.00%	SBE		
			USA Architects	\$ -	\$ -	00.00%	0.00%	SBE		
			IBE TOTALS	\$ 75,000.00	\$ 13,380.00	25.00%	4.46%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
4	Scudder Falls Bridge Replacement Project - Public Involvement Service	C-662A	McCormick & Taylor, Inc.	\$ 1,800,016.87	\$ 770,424.09	25.00%	19.54%		09/28/2015	12/30/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Information Logistics, Inc.	\$ 180,001.69	\$ 2,555.00	10.00%	0.14%	DBE		
			Stokes Creative Group, Inc.	\$ 630,005.90	\$ 147,953.75	35.00%	8.22%	DBE		
			IBE TOTALS	\$ 810,007.59	\$ 150,508.75	45.00%	8.36%			

Active Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$89,693,281.27
Total Payments to IBEs	\$8,803,706.66
Target	25.00%
Actual	9.82%

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
5 I-78 Maintenance Garage Expansion	C-508A	Burns Engineering, Inc.	\$ 686,117.37	\$ 659,809.92	25.00%	44.88%		09/30/2015	04/30/2018
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		American Engineers Group, LLC	\$ 24,014.11	\$ 23,012.21	3.50%	3.35%	MBE		
		Malick & Scherer	\$ 109,778.78	\$ 108,810.88	16.00%	15.86%	DBE		
		Sowinski Sullivan Architects, P.C.	\$ 171,529.34	\$ 164,287.18	25.00%	23.94%	WBE		
		IBE TOTALS	\$ 305,322.23	\$ 296,110.27	44.50%	43.16%			
CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
6 TOA / Engineering Services - PA Assignment	C-696A	Johnson, Mirmiran and Thompson, Inc.	\$ 500,000.00	\$ 24,188.98	25.00%	0.00%		10/26/2015	02/28/2018
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		ACT Engineers, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		American Geotechnical & Environmental Services	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Barry Issett & Assocs.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Envision Consultants, Ltd.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		SJH Engineering, P.C.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Traffic Planning and Design, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
		IBE TOTALS	\$ 150,000.00	\$ -	30.00%	0.00%			
CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
7 I-78 Maintenance Garage Expansion Engineering Services for Construction Management	CM-508A	STV, Inc.	\$ 586,402.81	\$ 545,161.48	25.00%	14.78%		02/29/2016	04/30/2018
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		Envision Consultants, Ltd.	\$ 36,943.38	\$ 33,957.55	06.30%	5.79%	SBE		
		HRV Conformance Verification Associates, Inc.	\$ 19,937.70	\$ -	03.40%	0.00%	DBE		
		IH Engineers, P.C.	\$ 102,913.69	\$ 46,603.11	17.55%	7.95%	MBE		
		IBE TOTALS	\$ 159,794.77	\$ 80,560.66	27.25%	13.74%			
CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
8 I-78 Bridges & Approach Slab Rehabilitation	C-644A	Gannett Fleming, Inc.	\$ 651,157.49	\$ 368,213.61	25.00%	5.31%		02/29/2016	12/31/2018
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		Malick & Scherer	\$ 65,115.75	\$ 7,175.01	10.00%	1.10%	DBE		
		SJH Engineering, P.C.	\$ 97,673.62	\$ 12,390.84	15.00%	1.90%	DBE		
		IBE TOTALS	\$ 162,789.37	\$ 19,565.85	25.00%	3.00%			

Active Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$89,693,281.27
Total Payments to IBEs	\$8,803,706.66
Target	25.00%
Actual	9.82%

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
9	TOA / Engineering Services for Electronic Toll Collection System	C-701A	Rummel, Klepper and Kahl, LLP	\$ 500,000.00	\$ 207,052.58	25.00%	26.24%		06/07/2016	06/07/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Fagan Consulting	\$ 50,000.00	\$ -	10.00%	0.00%	DBE		
			KS Engineers, P.C.	\$ 35,000.00	\$ -	07.00%	0.00%	MBE		
			Navarro & Wright Consulting Engineers, Inc.	\$ 54,027.04	\$ 54,027.04	10.81%	10.81%	DBE		
			Spock Solutions, Inc.	\$ 40,000.00	\$ 300.00	08.00%	0.06%	WBE		
			IBE TOTALS	\$ 179,027.04	\$ 54,327.04	35.81%	10.87%			

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
10	TOA / Engineering Services - NJ Assignment	C-696B	French & Parrello Associates	\$ 500,000.00	\$ 136,327.86	25.00%	29.71%		07/18/2016	07/31/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Area Engineering, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
			Ellana, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
			McCabe Environmental	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
			USA Architects	\$ 75,000.00	\$ 40,502.02	15.00%	8.10%	SBE		
			IBE TOTALS	\$ 150,000.00	\$ 40,502.02	30.00%	8.10%			

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
11	TOA / Construction Management Services - PA Assignment	C-703A	Urban Engineers, Inc.	\$ 500,000.00	\$ 156,536.24	25.00%	3.33%		12/20/2016	12/19/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Malick & Scherer	\$ 5,000.00	\$ -	01.00%	0.00%	MBE		
			McKenna Safety Services, LLC	\$ 60,000.00	\$ 5,205.00	12.00%	1.04%	WBE		
			RIG Consulting, Inc.	\$ 5,000.00	\$ -	01.00%	0.00%	DBE		
			Stokes Creative Group, Inc.	\$ 60,000.00	\$ -	12.00%	0.00%	WBE		
			IBE TOTALS	\$ 130,000.00	\$ 5,205.00	26.00%	1.04%			

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
12	Structural / Civil Task Order Agreement	C-702B	IH Engineers, P.C. (IBE)	\$ 1,000,000.00	\$ 272,656.65	100.00%		MBE	01/23/2017	10/31/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Amy S. Greene Environmental Consultants, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	WBE		
			Brinkerhoff Environmental Services, Inc.	\$ -	\$ -	00.00%	0.00%	WBE		
			IBE TOTALS	\$ 50,000.00	\$ -	05.00%	0.00%			

Active Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$89,693,281.27
Total Payments to IBEs	\$8,803,706.66
Target	25.00%
Actual	9.82%

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
13	Scudder Falls Bridge Replacement Project - Construction Management Services	CM-669A	Hill International, Inc.	\$ 25,015,066.98	\$ 3,221,891.17	25.00%	12.59%		02/09/2017	12/15/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Envision Consultants, Ltd.	\$ 1,373,297.45	\$ 128,884.34	05.49%	0.52%	WBE		
			JCMS, Inc.	\$ 799,937.77	\$ 58,435.84	03.20%	0.23%	SBE		
			KS Engineers, P.C.	\$ 2,561,865.72	\$ 180,267.46	10.24%	0.72%	MBE		
			McKenna Safety Services, LLC	\$ 496,882.52	\$ -	01.99%	0.00%	SBE		
			PKB Engineering Associates	\$ 1,182,091.06	\$ 37,960.71	04.73%	0.15%	MBE		
			IBE TOTALS	\$ 6,414,074.52	\$ 405,548.35	25.64%	1.62%			
14	Commission Administration Building at Scudder Falls	C-707A	USA Architects (IBE)	\$ 1,376,451.71	\$ 992,207.11	40.00%	100.00%	SBE	02/28/2017	11/30/2019
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			ACT Engineers, Inc.	\$ 137,645.17	\$ 24,706.15	10.00%	1.79%	SBE		
			Ellana, Inc.	\$ 55,058.07	\$ 47,367.58	04.00%	3.44%	WBE		
			French & Parrello Associates	\$ 550,000.00	\$ 196,393.67	39.96%	14.27%	VBE		
			IEI Group, Ltd.	\$ 82,587.10	\$ 80,164.85	06.00%	5.82%	WBE		
			IBE TOTALS	\$ 825,290.34	\$ 348,632.25	59.96%	25.33%			
15	Scudder Falls Bridge Replacement Project - NJ Approach Construction	CI-673A	Gannett Flemming, Inc.	\$ 6,568,103.32	\$ 672,489.83	25.00%	17.17%		02/28/2017	08/31/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Churchill Consulting Engineers	\$ 2,331,676.68	\$ 115,462.02	35.50%	1.76%	SBE		
			IBE TOTALS	\$ 2,331,676.68	\$ 115,462.02	35.50%	1.76%			
16	Scudder Falls Bridge Replacement Project - PA Approach Improvements	CI-671A	TRC Engineers, Inc.	\$ 6,515,220.03	\$ 441,097.64	25.00%	62.63%		03/01/2017	08/31/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			RIG Consulting, Inc.	\$ 2,331,797.25	\$ 276,267.87	35.79%	4.24%	DBE		
			IBE TOTALS	\$ 2,331,797.25	\$ 276,267.87	35.79%	4.24%			

Active Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$89,693,281.27
Total Payments to IBEs	\$8,803,706.66
Target	25.00%
Actual	9.82%

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
17	Scudder Falls Bridge Replacement Project - Main River Bridge Replacement	CI-672A	Parsons Brinckerhoff	\$ 7,776,718.32	\$ 517,331.51	25.00%	21.14%		03/01/2017	12/31/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			KS Engineers, P.C.	\$ 2,886,717.84	\$ 109,369.96	37.12%	1.41%	MBE		
			IBE TOTALS	\$ 2,886,717.84	\$ 109,369.96	37.12%	1.41%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
18	I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	CM-644A	Greenman-Pedersen, Inc.	\$ 1,545,442.08	\$ 425,440.35	25.00%	3.36%		04/26/2017	12/31/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Advanced Infrastructure Design, Inc.	\$ 19,008.94	\$ -	1.23%	0.00%	DBE		
			Envision Consultants, Ltd.	\$ 90,408.36	\$ 14,289.01	5.85%	0.94%	WBE		
			JCMS, Inc.	\$ 345,869.94	\$ -	22.38%	0.00%	DBE		
			IBE TOTALS	\$ 455,287.24	\$ 14,289.01	29.46%	0.94%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
19	Structural/Civil Task Order Agreement - PA Assignment	C-715A	Pennoni Associates, Inc.	\$ 1,000,000.00	\$ 142,169.37	25.00%	20.98%		06/27/2017	06/26/2019
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			AGES, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
			Envision Consultants, LTD	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
			Malick & Scherer, PC	\$ 100,000.00	\$ 29,828.57	10.00%	2.98%	DBE		
			IBE TOTALS	\$ 200,000.00	\$ 29,828.57	20.00%	2.98%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
20	Commission Administration Building at Scudder Falls - Construction Management Services	CM-707A	Joseph Jingoli & Son, Inc.	\$ 529,869.10	\$ 17,432.26	25.00%	0.00%		11/20/2017	11/30/2019
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Envision Consultants, LTD	\$ 42,389.52	\$ -	08.00%	0.00%	DBE		
			IH Engineers, P.C.	\$ 105,973.82	\$ -	20.00%	0.00%	MBE		
			IBE TOTALS	\$ 148,363.34	\$ -	28.00%	0.00%			

Active Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$89,693,281.27
Total Payments to IBEs	\$8,803,706.66
Target	25.00%
Actual	9.82%

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
21 Southern Operations & Maintenance Facilities Improvements	C-519A	Gannett Fleming Architects, Inc.	\$ 3,012,681.45	\$ -	25.00%	0.00%		11/20/2017	11/30/2019
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		Churchill Consulting Engineers	\$ 234,386.62	\$ -	07.78%	0.00%	SBE		
		Promatech, Inc.	\$ 72,304.35		02.40%	0.00%	DBE		
		USA Architects, Inc.	\$ 35,549.64	\$ -	01.18%	0.00%	SBE		
		IBE TOTALS	\$ 342,240.61	\$ -	11.36%	0.00%			

Active Construction Contracts Payment Detail Report

Total Prime's Contracts Value	\$440,549,324.69
Total Payments to IBEs	\$17,238,620.59
Target	25.00%
Actual	3.91%

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
1	Scudder Falls Toll Supported Bridge - Interim Deck Repairs on I-95	TS-677A	Sparwick Contracting, Inc. <i>(IBE)</i>	\$ 1,003,336.00	\$ 999,656.00	100.00%	99.63%	SBE	05/18/2015	05/18/2019

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
2	Electronic Toll Collection System Replacement - Design, Build & Maintain	DB-540A	Transcore, LP	\$ 12,462,964.26	\$ 10,385,693.44	25.00%	22.61%		10/27/2015	01/13/2021

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
3	I-78 Maintenance Garage Expansion at I-78 PA Welcome Ctr. / Maintenance Facility	T-508A	Bracy Construction, Inc.	\$ 10,049,000.00	\$ 9,614,208.12	25.00%	14.82%		06/27/2016	04/30/2018

Total Prime's Contracts Value	\$440,549,324.69
Total Payments to IBEs	\$17,238,620.59
Target	25.00%
Actual	3.91%

CONTRACT TITLE		CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
5	Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	TS-699A	Carr & Duff, Inc.	\$ 168,025.82	\$ 152,717.02	25.00%	0.00%		03/29/2017	05/15/2018
		IBE VENDOR		IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		General Highway Products, Inc		\$ 35,261.50	\$ -	20.99%	0.00%	WBE		
		IBE TOTALS		\$ 35,261.50	\$ -	20.99%	0.00%			

Active Construction Contracts Payment Detail Report

Total Prime's Contracts Value	\$440,549,324.69
Total Payments to IBEs	\$17,238,620.59
Target	25.00%
Actual	3.91%

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
6	Milford-Montague Toll Bridge Salt Storage Building	T-717A	Bracy Construction, Inc.	\$ 1,244,000.00	\$ 1,076,842.05	25.00%	0.00%		09/26/2017	03/29/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
						0.00%	0.00%			
			IBE TOTALS	\$ -	\$ -	0.00%	0.00%			

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
7	Easton - Phillipsburg Toll Bridge Administration Building	T-644A	J.D. Eckman, Inc.	\$ 11,117,003.61	\$ 2,899,128.70	25.00%	34.79%		06/01/2017	12/14/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Established Traffic Control	\$ 268,048.44	\$ 268,048.44	2.41%	2.41%	WBE		
			Jag'd Construction, Inc.	\$ 2,809,000.00	\$ 740,500.00	25.27%	6.66%	SBE		
			Jilco, Inc.	\$ 266,808.01	\$ -	2.40%	0.00%	DBE		
			IBE TOTALS	\$ 3,343,856.45	\$ 1,008,548.44	30.08%	9.07%			

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
8	Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements	TS-687A	Carr & Duff, Inc.	\$ 647,000.00	\$ 556,720.00	25.00%	29.33%		06/23/2017	10/31/2017
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			North Star Electrical Supply Co., Inc.	\$ 163,280.57	\$ 163,280.57	25.24%	25.24%	WBE		
			IBE TOTALS	\$ 163,280.57	\$ 163,280.57	25.24%	25.24%			

Active Construction Contracts Payment Detail Report

Total Prime's Contracts Value	\$440,549,324.69
Total Payments to IBEs	\$17,238,620.59
Target	25.00%
Actual	3.91%

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
9	Building and Facilities Energy Conservation	T-645A	MJF Electrical Contracting, Inc.	\$ 5,326,520.00	\$ 172,336.50	25.00%	0.00%		06/27/2017	05/11/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Atlas Flasher & Supply Co.	\$ -	\$ -	0.00%	0.00%	DBE		
			Turtle & Hughes	\$ 1,063,420.00	\$ -	19.96%	0.00%	WBE		
			IBE TOTALS	\$ 1,063,420.00	\$ -	19.96%	0.00%			

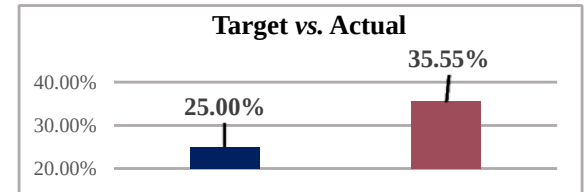
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
10	Building and Facilities Energy Conservation	T-645B	Schneider Electric	\$ 1,154,809.00	\$ -	25.00%	0.00%		06/27/2017	05/11/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Cedar Electric, Inc.	\$ 173,221.35	\$ -	15.00%	0.00%	VBE		
			MAS Construction Services, LLC	\$ 115,489.00	\$ -	10.00%	0.00%	WBE		
			IBE TOTALS	\$ 288,710.35	\$ -	25.00%	0.00%			

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
11	On-Call Beam Guide Rail & Attenuator Replacement	TTS-723A	J. Fletcher Creamer & Son, Inc.	\$ 1,376,666.00	\$ -	25.00%	0.00%		01/02/2018	12/18/2019
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
				\$ -	\$ -	0.00%	0.00%			
			IBE TOTALS	\$ -	\$ -	0.00%	0.00%			

Summary - Completed Professional Services and Construction Contracts Payments Detail Report Totals

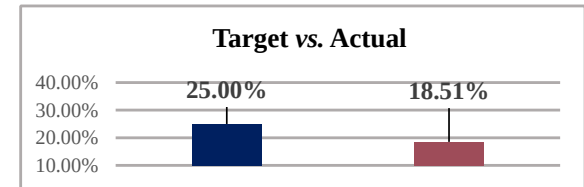
Summary - Professional Services (PS) and Construction Contracts (CC)

Total Number of Contracts - (PS & CC)	14	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (PS & CC)	\$ 27,762,270.32	
Total Payments to IBEs	\$ 9,897,956.15	35.55%



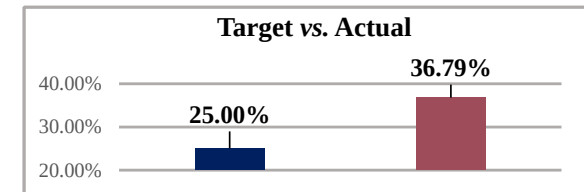
Summary - Professional Services Contracts (PS)

Total Number of Professional Contracts - (PS)	5	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (PS)	\$ 2,642,044.29	
Total Payments to IBEs	\$ 511,832.16	18.51%



Summary - Construction Contracts (CC)

Total Number of Contracts - (CC)	9	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (CC)	\$ 25,120,226.03	
Total Payments to IBEs	\$ 9,386,123.99	36.79%



***The above bar charts reflect data included in the proceeding Payment Detail Reports.**

PS = Professional Services Prime Consultants

CC = Construction Prime Contractors

IBE = Minority, Women, Small, Veteran, Disadvantaged, and Disabled Subcontractors and Subconsultants

Target = IBE 25% Commitment on Commission Awarded Projects

Completed Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$2,471,117.77
Total Payments to IBEs	\$568,668.83
Target	25.00%
Actual	23.01%

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CM-664A	Greenman-Pedersen, Inc.	\$ 849,622.00	\$ 849,622.00	25.00%	19.74%		02/29/2016	01/03/2018
		Envision Consultants, Ltd.	\$ 44,180.34	\$ 45,881.50	05.20%	5.40%	WBE		
		Keegan Technology & Testing Associates, Inc. A/K/A Key-Tech	\$ 31,436.01	\$ 36,494.33	03.70%	4.30%	SBE		
		Naik Consulting Group, P.C.	\$ 155,480.83	\$ 76,622.13	18.30%	9.02%	DBE		
		Safegate Associates, LLC	\$ 22,090.17	\$ 8,700.00	02.60%	1.02%	SBE		
CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
2 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CI-665A	Jacobs Engineering Group, Inc.	\$ 626,965.40	\$ 626,933.76	25.00%	7.14%		05/23/2016	11/02/2017
		IH Engineers, P.C.	\$ 90,283.02	\$ 44,766.05	14.40%	7.14%	MBE		
		RIG Consulting, Inc.	\$ 68,088.44	\$ -	10.86%	0.00%	DBE		
CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3 Riverton - Belvidere Toll Supported Bridge Critical Member Strengthening - Design	C-650A	Ammann & Whitney	\$ 517,538.84	\$ 451,072.33	25.00%	18.01%		10/26/2015	08/08/2017
		Pickering, Corts & Summerson, Inc.	\$ 133,525.02	\$ 93,184.47	25.80%	18.01%	SBE		
CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4 Portland - Columbia Toll Bridge Approach Roadways Improvements	CI-566A	Jacobs Engineering Group, Inc.	\$ 476,991.53	\$ 476,991.53	25.00%	30.29%		02/23/2015	10/15/2016
		AmerCom Corporation	\$ 150,490.83	\$ 144,473.11	31.55%	30.29%	MBE		
		Naik Consulting Group, P.C.	\$ 23,229.49	\$ -	04.87%	0.00%	SBE		
CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5 Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic Study	C-663A	Pennoni Associates, Inc.	\$ 237,424.67	\$ 237,424.67	25.00%	49.93%		07/30/2015	4/20/2016
		Drive Engineering Corp.	\$ 8,072.44	\$ 6,757.64	03.40%	2.85%	MBE		
		TechniQuest Corporation	\$ 86,660.00	\$ 111,789.60	36.50%	47.08%	MBE		

Completed Construction Contracts Payment Detail Report

Total Prime's Contracts Value	\$25,120,226.03
Total Payments to IBEs	\$9,581,019.75
Target	25.00%
Actual	38.14%

	CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1	Scudder Falls Bridge Replacement Project - Tree Clearing	T-667A	AP Construction, Inc.	\$ 1,721,688.26	\$ 1,721,688.26	25.00%	26.42%		12/23/2015	09/20/2017
			Athena Contracting, Inc.	\$ 181,499.94	\$ 243,315.01	10.54%	14.13%	WBE		
			BFW Group	\$ 15,000.00	\$ 8,550.00	0.87%	0.50%	DBE		
			Sable Construction, Inc.	\$ 272,249.91	\$ 202,960.00	15.81%	11.79%	MBE		

	CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
2	Scudder Falls Bridge Replacement Project - PA Noise Walls	T-666A	PKF-Mark III, Inc.	\$ 11,219,737.01	\$ 11,219,737.01	25.00%	31.54%		04/29/2016	08/14/2017
			Bird Solutions International	\$ 140,732.00	\$ 122,732.00	1.25%	1.09%			
			Green Valley Landscaping, Inc.	\$ 42,418.29	\$ 72,163.76	0.38%	0.64%			
			Sanders Construction Company, Inc.	\$ 3,624,651.69	\$ 3,338,786.23	32.31%	29.76%	DBE		
			Work Zone Contractors, LLC	\$ 7,886.40	\$ 5,352.12	0.07%	0.05%	DBE		

	CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3	Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling	T-661A	TRC Engineers	\$ 1,438,941.98	\$ 1,438,941.98	25.00%	16.29%		05/18/2015	05/18/2017
			Garden State Highway Products	\$ 196,519.30	\$ 196,519.30	13.66%	13.66%	WBE		
			Traffic Regulators	\$ 37,947.00	\$ 37,947.00	2.64%	2.64%	SBE		

	CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4	I-78 Toll Plaza Bumper Block Replacement	T-705A	Sparwick Contracting, Inc. (IBE)	\$ 160,006.00	\$ 160,006.00	25.00%	100.00%	SBE	10/17/2016	03/03/2017

Completed Construction Contracts Payment Detail Report

Total Prime's Contracts Value	\$25,120,226.03
Total Payments to IBEs	\$9,581,019.75
Target	25.00%

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5 DIH Toll Bridges Facilities Emergency Standby Generators Improvements	T-514A	West Side Hammer Electric	\$ 644,686.00	\$ 644,686.00	25.00%	30.61%		07/27/2015	01/08/2017
		Penn State Electric Mechanical Supply Co., Inc.	\$ 197,339.20	\$ 197,339.99	30.61%	30.61%	DBE		

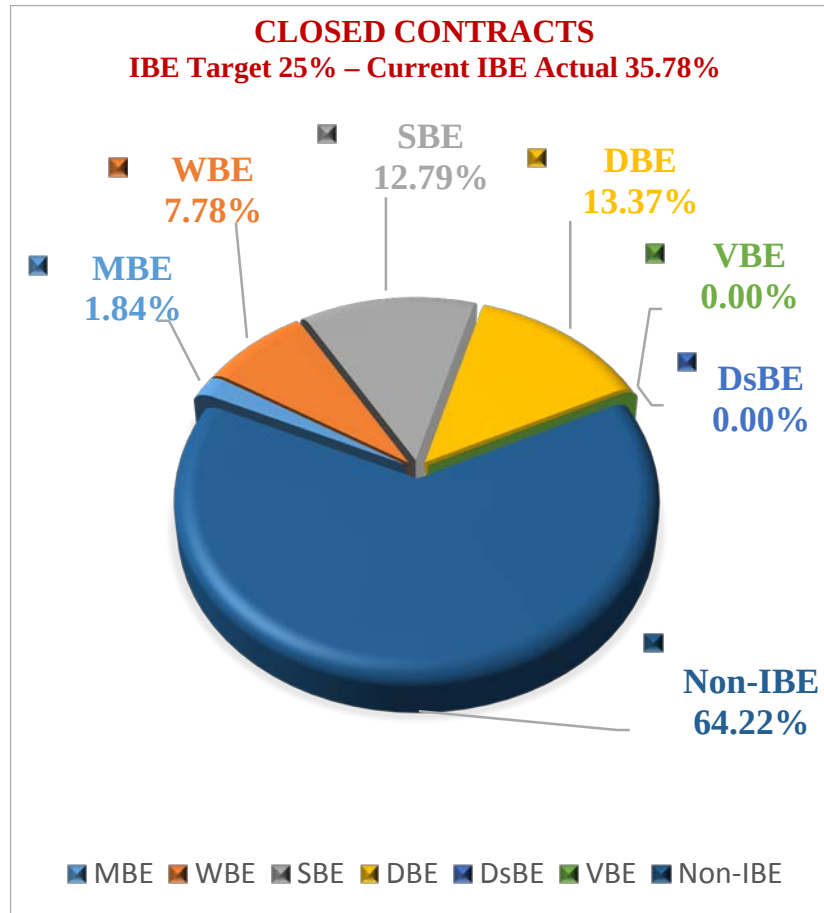
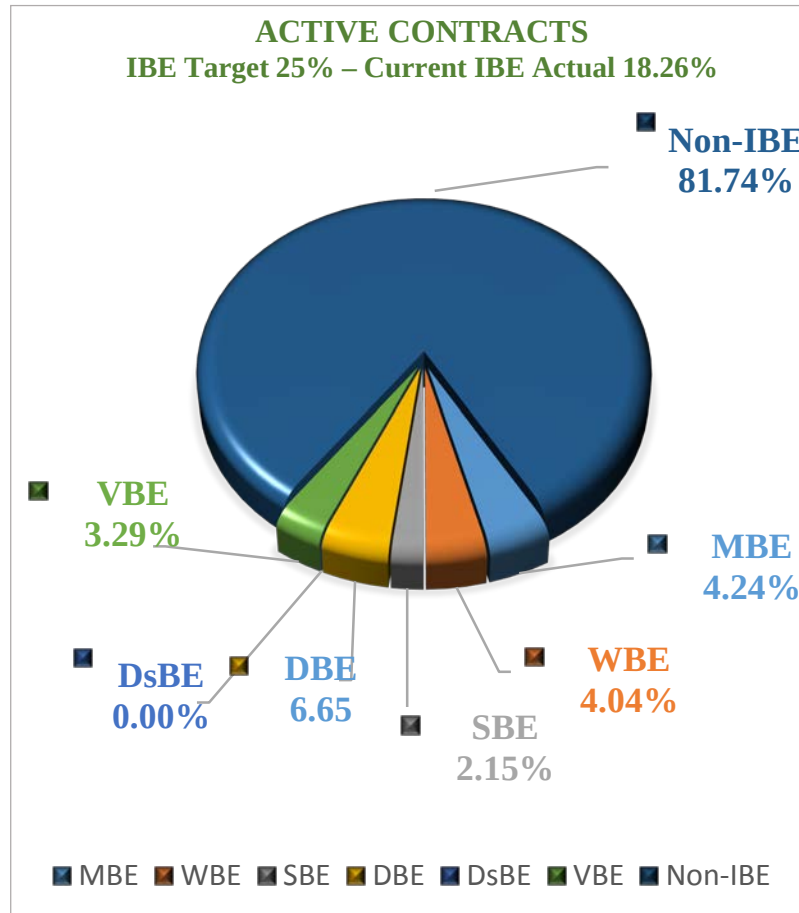
CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
6 Lower Trenton TSB Approach Roadways Improvements	TS-639B	Mount Construction, Co. Inc. (IBE)	\$ 2,090,794.00	\$ 2,090,794.00	25.00%	100.00%	WBE	04/09/2015	12/06/2016

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
7 Easton / Phillipsburg Ramp C Stabilization	T-641A	Merco, Inc. (IBE)	\$ 998,300.00	\$ 998,300.00	25.00%	100.00%	SBE	11/23/2015	12/01/2016

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
8 Portland - Columbia Toll Bridge Approach Roadway Improvement	T-566A	Intercounty Paving Company	\$ 6,193,334.28	\$ 6,193,334.28	25.00%	30.32%		02/25/2015	11/30/2016
		Established Traffic Control	\$ 43,589.66	\$ 43,589.66	0.70%	0.70%	DBE		
		MV Contracting, Inc.	\$ 1,652,064.50	\$ 1,652,064.50	26.67%	26.67%	WBE		
		PIM Corporation	\$ 160,217.70	\$ 160,217.70	2.59%	2.59%	SBE		
		The Vann Organization	\$ 22,035.00	\$ 22,035.00	0.36%	0.36%	SBE		

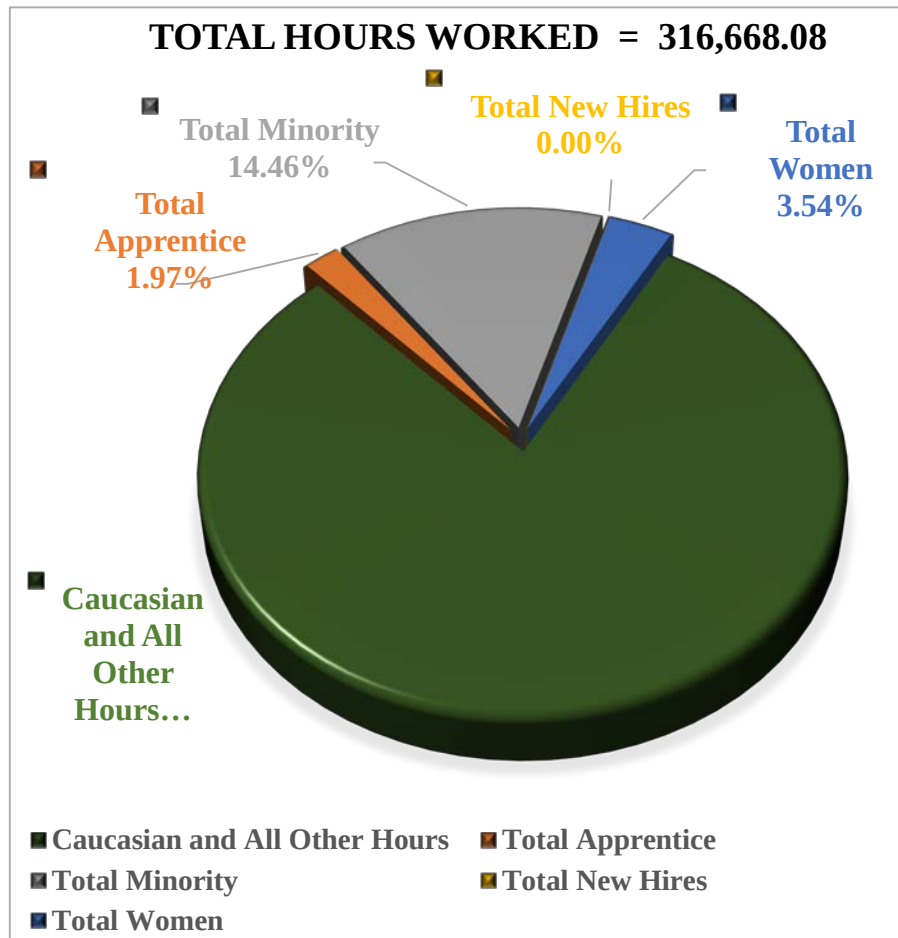
CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
9 Riverton - Belvidere Toll Supported Bridge	TS-650A	ROAD-CON, INC.	\$ 652,738.50	\$ 652,738.50	25.00%	4.34%		08/15/2016	11/11/2016
		Desilvio & Company, Inc.	\$ 16,848.00	\$ 16,848.00	2.58%	2.58%	WBE		
		Established Traffic Control	\$ 4,317.48	\$ 4,317.48	0.66%	0.66%	WBE		
		RAM-T Corporation	\$ 7,182.00	\$ 7,182.00	1.10%	1.10%	DBE		
		Williams Flagger Logistics, LLC	\$ 49,842.17	\$ -	7.64%	0.00%			

PERCENTAGES OF PAYMENTS TO CERTIFIED IBE SUBCONTRACTORS (MBE / WBE / SBE / DBE / DSBE / VBE)



Reporting from 07/01/2014 – 03/31/2018.

WORKFORCE UTILIZATION - HOURS REPORTING



Hours Worked Pie Chart: reflects the individual(s) hours worked by the Prime Contractor(s) and Subcontractor(s) (IBE and Non-IBE) employees.

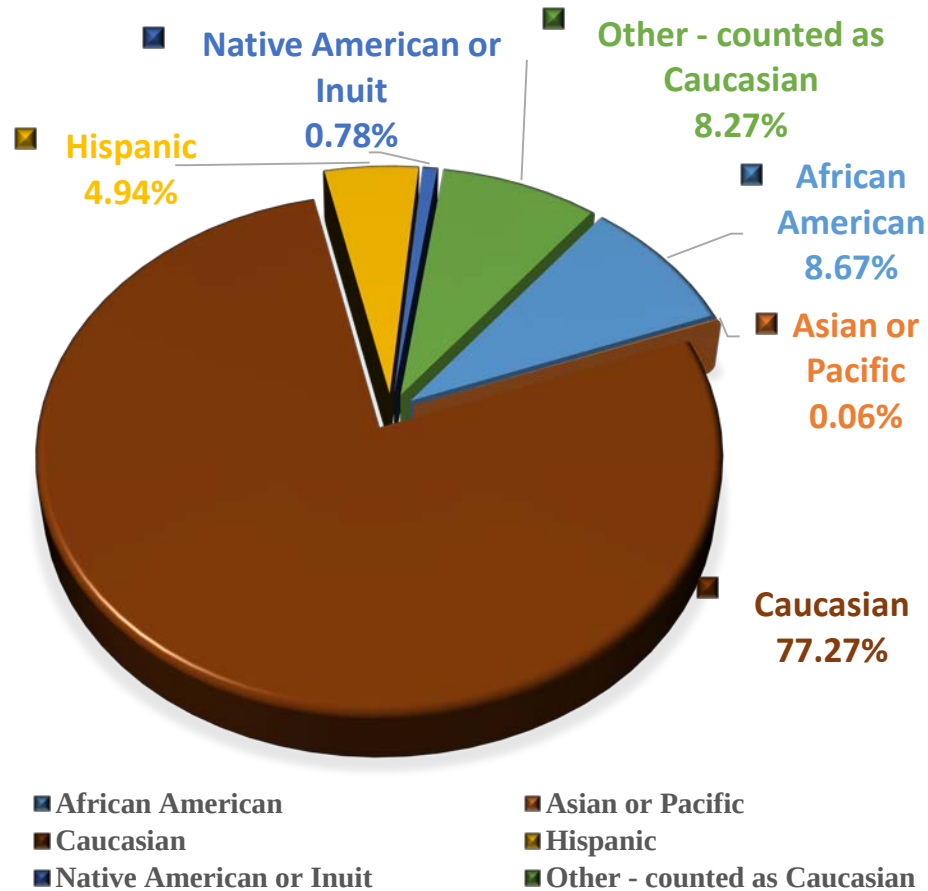
Work Force Target	Total Hours	# of Workers
Local Residents	316,352.58	1,104
Local Apprentice	6,252.50	27
Total Minority	45,786.25	173
Total New Hires	6.50	1
Total Women*	11,199.75	23
Total Apprentice	6,252.50	27
Total (All Localities)	316,668.08	1,105

*The gender hours may be lower then reported due to incorrect gender reporting.

(See attached pages 23 - 26)
Reporting from 07/01/2014 – 03/31/2018.

WORKFORCE UTILIZATION - ETHNICITY REPORTING

ETHNICITY HOURS PERCENTAGE



Ethnicity Pie Chart = reflects the ethnic backgrounds of all individual workers reporting on Commission Projects (Primes Employees / Subcontractor Employees).

Ethnicity Breakdown	Total Hours	# of Workers
African American	27,465.75	94
Asian or Pacific Islander	202.50	6
Caucasian	244,697.83	775
Hispanic	15,636.00	70
Native American or Inuit	2,482.00	3
Other	26,184.00	157

The above-referenced workforce utilization data is reflected in the following spreadsheets.

(See attached pages 23 - 26)
Reporting from 07/01/2014 – 03/31/2018.

Workforce Utilization Prime Contractor(s) Totals

Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
316,668.08	6,252.50	125,352.25	39.58%	187,081.83	59.08%	10,363.00	3.27%	244,697.83	2,482.00	202.50	27,465.75	15,636.00	26,184.00	45,786.25	14.46%	11,199.75	3.54%	6.50

Project Name	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
T-668A TRUMBULL 2 New Jersey - SFB Replacement Project	129,149.25	1,970.50	97,294.75	75.34%	31,294.50	24.23%	4,164.50	3.22%	99,126.25	385.00	28.50	11,161.50	5,090.00	13,358.00	16,665.00	12.90%	4,531.00	3.51%	0.00
T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project	134,328.75	454.00	23,868.00	17.77%	106,214.25	79.07%	4,422.50	3.29%	108,200.50	2,097.00	16.00	14,292.25	7,143.00	2,580.00	23,548.25	17.53%	4,897.50	3.65%	0.00
T668A TRUMBULL (Combined Totals for NJ+PA)	263,478.00	2,424.50	121,162.75	45.99%	137,508.75	52.19%	8,587.00	3.26%	207,326.75	2,482.00	44.50	25,453.75	12,233.00	15,938.00	40,213.25	15.26%	9,428.50	3.58%	0.00
DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	0.00	108.00	104.98%	875.00	42.89%	1,057.00	107.63%	321.00	0.00	158.00	674.00	255.50	631.50	1,087.50	53.31%	0.00	0.00%	0.00
T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	31,516.58	2,072.00	1,801.00	5.71%	29,365.08	93.17%	35.00	0.11%	20,665.83	0.00	0.00	72.50	1,396.00	9,382.25	1,468.50	4.66%	861.25	2.73%	6.50
T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	9,944.25	139.00	253.50	2.55%	9,496.75	95.50%	194.00	1.95%	7,984.00	0.00	0.00	699.00	1,029.00	232.25	1,728.00	17.38%	910.00	9.15%	0.00
T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION	3,773.75	632.00	1,047.50	27.76%	5,390.25	142.84%	0.00	0.00%	2,782.75	0.00	0.00	441.00	550.00	0.00	991.00	26.26%	0.00	0.00%	0.00
T-645B SCHNEIDER ELECTRIC BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	895.00	0.00	0.00	0.00%	405.00	45.25%	490.00	54.75%	895.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building	2,021.50	0.00	60.00	2.97%	1,961.50	97.03%	0.00	0.00%	1,896.00	0.00	0.00	125.50	0.00	0.00	125.50	6.21%	0.00	0.00%	0.00
TS-687A Carr & Duff LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	2,486.00	939.00	695.00	27.96%	1,791.00	72.04%	0.00	0.00%	2,445.00	0.00	0.00	0.00	41.00	0.00	41.00	1.65%	0.00	0.00%	0.00
TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	433.00	46.00	144.50	33.37%	288.50	66.63%	0.00	0.00%	309.50	0.00	0.00	0.00	123.50	0.00	123.50	28.52%	0.00	0.00%	0.00
TTS-723A J FLETCHER CREAMER ON CALL BEAM GUIDE RAIL & ATTENUATOR REPLACEMENT	80.00	0.00	80.00	100.00%	0.00	0.00%	0.00	0.00%	72.00	0.00	0.00	0.00	8.00	0.00	8.00	10.00%	0.00	0.00%	0.00

Workforce Utilization Detail

Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
316,668.08	6,252.50	125,352.25	39.58%	187,081.83	59.08%	10,363.00	3.27%	244,697.83	2,482.00	202.50	27,465.75	15,636.00	26,184.00	45,786.25	14.46%	11,199.75	3.54%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
--------------	--------------	-------------------	--------------------	------------------	----	------	----	------	-------------------------------------	---------------------------------------	-------------------	-----------------	------------------------	--------------------------	-------------------	-------	------------------	------------	-------	---------	-----------

Project Name	Company Name	Trade Description	129,149.25	1,970.50	97,294.75	75.34%	31,294.50	24.23%	4,164.50	3.22%	99,126.25	385.00	28.50	11,161.50	5,090.00	13,358.00	16,665.00	12.90%	4,531.00	3.51%	0.00
T-668A TRUMBULL 2 New Jersey - SFB Replacement Project	ABC Construction Co., Inc.	TRUCK DRIVER	4,467.25	0.00	280.50	6.28%	4,186.75	93.72%		0.00%	4,451.25				16.00		16.00	0.36%		0.00%	
	ALLIANCE LANDSCAPING INC	Diver	6.00	0.00	6.00	100.00%		0.00%		0.00%	6.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	617.00	0.00	617.00	100.00%		0.00%		0.00%	465.00			26.00	126.00		152.00	24.64%		0.00%	
		OPERATING ENGINEER	21.00	0.00	21.00	100.00%		0.00%		0.00%	21.00							0.00%		0.00%	
		ELECTRICIAN	275.00	0.00		0.00%	275.00	100.00%		0.00%	275.00							0.00%		0.00%	
	Armour & Sons Electric, Inc. Delta Line Construction Co.	ELECTRICIAN	16.50	0.00	1,908.00	11,563.64%	1,696.50	10,281.82%		0.00%				16.50			16.50	100.00%		0.00%	
		Electrician	3,588.00	0.00	1,908.00	53.18%	1,696.50	47.28%		0.00%	3,588.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	2,272.50	299.00	2,272.50	100.00%		0.00%		0.00%	2,272.50							0.00%		0.00%	
		OPERATING ENGINEER	1,142.50	0.00	1,142.50	100.00%		0.00%		0.00%	1,142.50							0.00%		0.00%	
	Truck Driver	562.00	0.00	550.00	97.86%	12.00	2.14%		0.00%	562.00							0.00%		0.00%		
	LB Construction Enterprises, Inc.	Ironworker	10,795.00	1,123.50	7,330.50	67.91%	3,025.50	28.03%	439.00	4.07%	6,783.00	385.00		2,577.00	1,050.00		4,012.00	37.17%		0.00%	
	M.L.RUBERTON CONSTRUCTION CO., INC.	HEAVY & GENERAL LABORERS	109.00	0.00	109.00	100.00%		0.00%		0.00%	49.00				60.00		60.00	55.05%		0.00%	
		OPERATING ENGINEER	36.00	0.00	36.00	100.00%		0.00%		0.00%	16.00				20.00		20.00	55.56%		0.00%	
		Truck Driver	20.00	0.00	20.00	100.00%		0.00%		0.00%	12.00				8.00		8.00	40.00%		0.00%	
		Dockbuilder	2,805.50	0.00	1,694.50	60.40%	436.50	15.56%	674.50	24.04%	2,805.50							0.00%	420.00	14.97%	
	MCCROSSIN FOUNDATIONS LLC	HEAVY & GENERAL LABORERS	647.00	0.00	355.00	54.87%	292.00	45.13%		0.00%	562.50		20.00		64.50		84.50	13.06%		0.00%	
		OPERATING ENGINEER	2,369.00	0.00	718.00	30.31%	1,300.00	54.88%	351.00	14.82%	2,369.00							0.00%		0.00%	
		Reilly Sweeping, Inc.	60.00	4.00		0.00%	60.00	100.00%		0.00%	54.00			6.00			6.00	10.00%		0.00%	
		Stavola Contracting Company	ASPHALT LABORERS	619.50	0.00	568.50	91.77%	51.00	8.23%		0.00%	323.00			229.50	67.00		296.50	47.86%	297.50	48.02%
		HEAVY & GENERAL LABORERS	18.50	0.00	18.50	100.00%		0.00%		0.00%	18.50							0.00%	18.50	100.00%	
		LABORER	41.00	0.00	41.00	100.00%		0.00%		0.00%	41.00							0.00%	41.00	100.00%	
		OPERATING ENGINEER	235.00	0.00	199.50	84.89%	35.50	15.11%		0.00%	227.00			8.00			8.00	3.40%	99.00	42.13%	
		Carpenter	13,323.50	0.00	6,880.50	51.64%	5,046.00	37.87%	1,397.00	10.49%	12,701.50			622.00			622.00	4.67%	1,031.00	7.74%	
	Trumbull Corporation	HEAVY & GENERAL LABORERS	26,712.00	249.50	22,224.00	83.20%	4,488.00	16.80%		0.00%	13,333.00			4,372.50	1,510.00	7,496.50	5,882.50	22.02%	2,252.50	8.43%	
		OPERATING ENGINEER	49,815.50	294.50	40,646.50	81.59%	7,882.50	15.82%	1,286.50	2.58%	43,245.50		8.50	462.50	237.50	5,861.50	708.50	1.42%	350.50	0.70%	
		Truck Driver	4,754.50	0.00	4,480.00	94.23%	258.00	5.43%	16.50	0.35%	2,853.50				1,901.00		1,901.00	39.98%		0.00%	
		Truck Driver	2,795.00	0.00	2,242.25	80.22%	552.75	19.78%		0.00%				2,795.00			2,795.00	100.00%		0.00%	
	W.R. Burnett, Inc.	Truck Driver	2,795.00	0.00	2,242.25	80.22%	552.75	19.78%		0.00%				2,795.00			2,795.00	100.00%		0.00%	
		HEAVY & GENERAL LABORERS	739.50	0.00	739.50	100.00%		0.00%		0.00%	693.00			46.50			46.50	6.29%	21.00	2.84%	
	Work Zone Contractors, LLC	LABORER	187.00	0.00	187.00	100.00%		0.00%		0.00%	187.00							0.00%		0.00%	
PAINTER		99.00	0.00	99.00	100.00%		0.00%		0.00%	69.00					30.00		30.00	30.30%		0.00%	
ZONE STRIPING INC																					
Project Name	Company Name	Trade Description	134,328.75	454.00	23,868.00	17.77%	106,214.25	79.07%	4,422.50	3.29%	108,200.50	2,097.00	16.00	14,292.25	7,143.00	2,580.00	23,548.25	17.53%	4,897.50	3.65%	0.00
T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project	Aaron Enterprises, Inc.	LABORER	3,336.00	0.00		0.00%	3,092.50	92.70%	243.50	7.30%	1,539.50			1,542.50	254.00		1,796.50	53.85%		0.00%	
	OPERATOR	4,353.00	0.00		0.00%	4,220.00	96.94%	133.00	3.06%	3,063.50				1,289.50			1,289.50	29.62%		0.00%	
	ABC Construction Co., Inc.	TRUCK DRIVER	7,684.50	0.00	482.50	6.28%	7,202.00	93.72%		0.00%	7,096.50			46.50	541.50		588.00	7.65%		0.00%	
	Armour & Sons Electric, Inc.	OPERATOR	42.50	0.00		0.00%	42.50	100.00%		0.00%	42.50							0.00%		0.00%	
	BUSTLETON SERVICES INC.	LABORER	25.00	0.00		0.00%	25.00	100.00%		0.00%	25.00							0.00%		0.00%	
		LANDSCAPE LABORER	69.50	0.00		0.00%	69.50	100.00%		0.00%	37.50				32.00		32.00	46.04%		0.00%	
		Electrician	406.00	0.00	190.00	46.80%	216.00	53.20%		0.00%	406.00							0.00%		0.00%	
		LABORER	73.50	0.00	102.50	139.46%	73.50	100.00%		0.00%				73.50			73.50	100.00%		0.00%	
	Delta Line Construction Co.	Laboref	102.50	0.00	102.50	100.00%	73.50	71.71%		0.00%	102.50							0.00%		0.00%	
		OPERATING ENGINEER	8.00	0.00	8.00	100.00%		0.00%		0.00%	8.00							0.00%		0.00%	
		OPERATOR	99.00	0.00	5.50	5.56%	93.50	94.44%		0.00%	99.00							0.00%		0.00%	
		Diamond Huntbach Construction Corp.	Asbestos Abatement	156.00	0.00		0.00%	156.00	100.00%		0.00%	56.00			100.00			100.00	64.10%		0.00%
	Haines & Kibblehouse, Inc.	LABORER	1,470.00	0.00		0.00%	1,470.00	100.00%		0.00%	1,470.00							0.00%		0.00%	
		OPERATOR	878.75	0.00		0.00%	878.75	100.00%		0.00%	692.25				186.50		186.50	21.22%		0.00%	
		TRUCK DRIVER	4.50	0.00		0.00%	4.50	100.00%		0.00%	4.50							0.00%		0.00%	
		LB Construction Enterprises, Inc.	IRON WORKER	3,696.50	0.00	2,309.50	62.48%	1,166.00	31.54%	221.00	5.98%	2,269.00	221.00		968.50	238.00		1,427.50	38.62%		0.00%
	M.L.RUBERTON CONSTRUCTION CO., INC.	Ironworker Apprentice	446.00	446.00	334.00	74.89%	112.00	25.11%		0.00%	186.00			260.00				260.00	58.30%		0.00%
		IRON WORKER	61.00	0.00	61.00	100.00%		0.00%		0.00%	36.00		16.00		9.00		25.00	40.98%		0.00%	
		LABORER	144.25	0.00	144.25	100.00%		0.00%		0.00%	41.75			8.00	94.50		102.50	71.06%		0.00%	
		OPERATOR	77.50	0.00	77.50	100.00%		0.00%		0.00%	48.50				29.00		29.00	37.42%		0.00%	
	TRUCK DRIVER	53.00	0.00	53.00	100.00%		0.00%		0.00%	29.00				24.00			24.00	45.28%		0.00%	
		MCCROSSIN FOUNDATIONS, LLC	DOCKBUILDER/PILE DRIVER	587.50	0.00	430.00	73.19%		0.00%	157.50	26.81%	587.50							0.00%		0.00%

Workforce Utilization Detail

Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
316,668.08	6,252.50	125,352.25	39.58%	187,081.83	59.08%	10,363.00	3.27%	244,697.83	2,482.00	202.50	27,465.75	15,636.00	26,184.00	45,786.25	14.46%	11,199.75	3.54%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires	
	Pavilion Drainage Supply Co., Inc.	OPERATOR	481.00	0.00	112.00	23.28%	342.50	71.21%	26.50	5.51%	481.00							0.00%		0.00%		
		OPERATOR	10.50	0.00		0.00%		0.00%	10.50	100.00%	10.50								0.00%		0.00%	
	Plum Contracting, Inc.	Operating Engineer	8.00	8.00		0.00%	8.00	100.00%		0.00%	8.00								0.00%		0.00%	
		OPERATOR	10.00	0.00		0.00%	10.00	100.00%		0.00%	10.00								0.00%		0.00%	
	Reilly Sweeping, Inc.	OPERATOR	276.25	0.00	15.75	5.70%	260.50	94.30%		0.00%	231.50			28.25	16.50		44.75	16.20%		0.00%		
	Trumbull Corporation	CARPENTER	12,539.00	0.00	189.00	1.51%	11,433.00	91.18%	917.00	7.31%	12,539.00							0.00%		319.00	2.54%	
		CEMENT MASON	585.00	0.00	30.00	5.13%	555.00	94.87%		0.00%	541.00			33.00	11.00		44.00	7.52%		0.00%		
		DOCKBUILDER/PILE DRIVER	19,873.00	0.00	9,173.00	46.16%	10,618.00	53.43%	82.00	0.41%	18,589.00			879.00	405.00		1,284.00	6.46%	67.50	0.34%		
		LABORER	34,488.00	0.00	4,758.50	13.80%	29,151.50	84.53%	578.00	1.68%	20,559.50			6,213.00	5,135.50	2,580.00	11,348.50	32.91%	1,494.50	4.33%		
		OPERATOR	34,378.50	0.00	3,533.50	10.28%	28,791.50	83.75%	2,053.50	5.97%	29,734.50	1,876.00		2,618.00	150.00		4,644.00	13.51%	2,997.50	8.72%		
		TRUCK DRIVER	6,871.50	0.00	822.50	11.97%	6,049.00	88.03%		0.00%	6,871.50							0.00%		0.00%		
	Work Zone Contractors, LLC	LABORER	856.50	0.00	756.50	88.32%	100.00	11.68%		0.00%	624.00			232.50				232.50	27.15%	19.00	2.22%	
		LABORER	177.00	0.00	177.00	100.00%		0.00%		0.00%	160.50					16.50		16.50	9.32%		0.00%	

Project Name	Company Name	Trade Description	2,040.00	0.00	108.00	104.98%	875.00	42.89%	1,057.00	107.63%	321.00	0.00	158.00	674.00	255.50	631.50	1,087.50	53.31%	0.00	0.00%	0.00
DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	JEN ELECTRIC, INC.	Electrician	48.00	0.00	48.00	100.00%		0.00%		0.00%	48.00							0.00%		0.00%	
	Transcore LP - Harrisburg, PA	ELECTRICIAN	787.50	0.00		0.00%	335.50	42.60%	452.00	57.40%	202.50			231.00	166.50	187.50	397.50	50.48%		0.00%	
		ELECTRICIANS & TELECOMMUNICATION S INSTALLATION TECHNICIAN	1,204.50	0.00	60.00	4.98%	539.50	44.79%	605.00	50.23%	70.50		158.00	443.00	89.00	444.00	690.00	57.29%		0.00%	
T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	Abbey Road Control Inc.	LABORER	566.25	0.00		0.00%	566.25	100.00%		0.00%						566.25		0.00%	262.75	46.40%	
		LABORER	822.00	0.00		0.00%	822.00	100.00%		0.00%						822.00		0.00%		0.00%	
	Ankiewicz Enterprises Inc.	OPERATING ENGINEER	201.00	0.00		0.00%	201.00	100.00%		0.00%						201.00		0.00%		0.00%	
		Carpenter	1,420.50	0.00	124.50	8.76%	1,296.00	91.24%		0.00%	1,273.00			118.00	29.50	118.00	8.31%			0.00%	
	Bracy Construction Inc	LABORER	1,426.50	0.00	668.50	46.86%	758.00	53.14%		0.00%	145.00			591.00	690.50	591.00	41.43%			0.00%	
		OPERATING ENGINEER	4.00	0.00		0.00%	4.00	100.00%		0.00%	4.00						0.00%			0.00%	
	Bridgwood Tile & Stone	TILE FINISHER	54.00	0.00		0.00%	54.00	100.00%		0.00%						54.00		0.00%		0.00%	
	Central II, Inc.	Bricklayer, Stone Mason	88.00	0.00		0.00%	88.00	100.00%		0.00%	88.00						0.00%			0.00%	
	Comprehensive Fire Technologies, Inc.	ELECTRICIAN	27.50	0.00		0.00%	27.50	100.00%		0.00%	20.50					7.00		0.00%		0.00%	
	Crowley Lighting Protection, Inc.	Sprinkler Fitter	8.00	0.00		0.00%	8.00	100.00%		0.00%	6.00					2.00		0.00%		0.00%	
		ELECTRICIAN	22.00	0.00		0.00%		0.00%	22.00	100.00%	22.00							0.00%		0.00%	
	David Ott	LABORER	97.00	0.00		0.00%	97.00	100.00%		0.00%	97.00							0.00%		0.00%	
		Plumber	696.00	0.00		0.00%	696.00	100.00%		0.00%	696.00							0.00%		0.00%	
	Diamond Decorating, Inc.	PAINTER	718.00	638.00		0.00%	718.00	100.00%		0.00%						718.00		0.00%		0.00%	
	Empire Wrecking Co of Reading PA	HEAVY & GENERAL LABORERS	125.00	0.00		0.00%	125.00	100.00%		0.00%	7.00					118.00		0.00%		0.00%	
	Entrance Systems Inc.	LABORER	373.50	0.00		0.00%	373.50	100.00%		0.00%	164.50					209.00		0.00%		0.00%	
		Glazier	91.50	0.00		0.00%	91.50	100.00%		0.00%						91.50		0.00%		0.00%	
	FOX QUALITY ROOFING LLC	Carpenter	130.00	0.00	62.50	48.08%	67.50	51.92%		0.00%	87.50					42.50		0.00%		0.00%	
		LABORER	526.00	0.00	515.50	98.00%		0.00%		0.00%	526.00							0.00%		0.00%	
	GAVER INDUSTRIES INC. DBA BARKER & BARKER PAVING	Roofers	3,112.50	0.00	205.00	6.59%	2,756.25	88.55%		0.00%	3,032.50					80.00		0.00%		0.00%	
		ASPHALT LABORERS	45.00	0.00		0.00%	45.00	100.00%		0.00%						45.00		0.00%		0.00%	
	J. E. Scholtz custom Millwork, Inc.	OPERATING ENGINEER	137.50	0.00		0.00%	137.50	100.00%		0.00%						137.50		0.00%		0.00%	
		TRUCK DRIVER	10.75	0.00		0.00%	10.75	100.00%		0.00%						10.75		0.00%		0.00%	
	Jarrett Mechanical Insulation JAYDOR CO., (A Corp.)	Carpenter	13.00	0.00		0.00%		0.00%	13.00	100.00%	6.50					6.50		0.00%		0.00%	6.50
		LABORER	6.50	0.00		0.00%	6.50	100.00%		0.00%	6.50							0.00%		0.00%	
	Michael Wallander	Heat & Frost Insulator	44.00	0.00		0.00%	44.00	100.00%		0.00%						44.00		0.00%		0.00%	
		LABORER	70.00	0.00		0.00%	70.00	100.00%		0.00%	70.00							0.00%		0.00%	
	MODERNFOLD OF READING INC. Palma Inc	Millwright	70.00	0.00		0.00%	70.00	100.00%		0.00%	70.00							0.00%		0.00%	
		LABORER	17.00	0.00		0.00%	17.00	100.00%		0.00%						17.00		0.00%		0.00%	
	Robert Ott	Plumber	115.50	0.00		0.00%	115.50	100.00%		0.00%						115.50		0.00%		0.00%	
		Carpenter	42.00	0.00		0.00%	42.00	100.00%		0.00%	42.00							0.00%		0.00%	
	Robinson Steel Company	Bricklayer, Stone Mason	14.00	0.00		0.00%	14.00	100.00%		0.00%						14.00		0.00%		0.00%	
		Cement Mason	131.00	0.00		0.00%	131.00	100.00%		0.00%						131.00		0.00%		0.00%	
	RUBRIGHT CONSTRUCTION, INC.	LABORER	271.00	0.00	25.00	9.23%	246.00	90.77%		0.00%						271.00		0.00%		0.00%	
		LABORER	673.00	0.00		0.00%	673.00	100.00%		0.00%	673.00							0.00%		0.00%	
	Robinson Steel Company	Carpenter	5.00	0.00		0.00%	5.00	100.00%		0.00%				5.00			5.00	100.00%		0.00%	
		Bricklayer, Stone Mason	52.00	0.00		0.00%	52.00	100.00%		0.00%	21.00				31.00		31.00	59.62%		0.00%	
	CONSTRUCTION, INC.	Carpenter	351.50	0.00		0.00%	351.50	100.00%		0.00%	271.50				2.00	78.00	2.00	0.57%		0.00%	

Workforce Utilization Detail

Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
316,668.08	6,252.50	125,352.25	39.58%	187,081.83	59.08%	10,363.00	3.27%	244,697.83	2,482.00	202.50	27,465.75	15,636.00	26,184.00	45,786.25	14.46%	11,199.75	3.54%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
		Cement Mason	110.50	0.00		0.00%	110.50	100.00%		0.00%	29.50				74.50	6.50	74.50	67.42%		0.00%	
		Ironworker	812.58	0.00		0.00%	812.58	100.00%		0.00%	472.08				66.00	274.50	66.00	8.12%		0.00%	
		LABORER	1,641.50	0.00		0.00%	1,641.50	100.00%		0.00%	899.50				225.00	517.00	225.00	13.71%		0.00%	
		OPERATING ENGINEER	176.50	0.00		0.00%	176.50	100.00%		0.00%	144.50					32.00		0.00%		0.00%	
	Steel Fab Enterprises LLC	Truck Driver	135.50	0.00		0.00%	135.50	100.00%		0.00%	132.00					3.50		0.00%		0.00%	
		Ironworker	942.00	0.00		0.00%	942.00	100.00%		0.00%	714.00			67.50	63.50	97.00	131.00	13.91%		0.00%	
		LABORER	108.50	0.00		0.00%	108.50	100.00%		0.00%	108.50							0.00%		0.00%	
		Plumber	686.50	0.00		0.00%	686.50	100.00%		0.00%	686.50							0.00%		0.00%	
	SUPREME CEILINGS	Carpenter	449.00	0.00		0.00%	449.00	100.00%		0.00%						449.00		0.00%		0.00%	
		BRICKLAYER	30.25	0.00		0.00%	30.25	100.00%		0.00%					30.25		30.25	100.00%		0.00%	
		Bricklayer, Stone Mason	2,425.25	0.00		0.00%	2,393.75	98.70%		0.00%	2,283.75				141.50		141.50	5.83%		0.00%	
		LABORER	1,553.25	0.00		0.00%	1,524.00	98.12%		0.00%	1,500.00				53.25		53.25	3.43%		0.00%	
	Terry O'Connor Jr.	LABORER	28.00	0.00		0.00%	28.00	100.00%		0.00%	28.00							0.00%		0.00%	
		Plumber	183.50	0.00		0.00%	183.50	100.00%		0.00%	183.50							0.00%		0.00%	
		Carpenter	119.00	0.00		0.00%	119.00	100.00%		0.00%						119.00		0.00%		0.00%	
		LABORER	944.00	0.00		0.00%	851.00	90.15%		0.00%	944.00							0.00%		0.00%	
	Tradesmen International LLC - BETHLEHEM, PA Tri-County Mechanical, Inc.	Pipelitter	1,871.00	0.00		0.00%	1,871.00	100.00%		0.00%	1,871.00							0.00%	398.50	21.30%	
		Sheet Metal Worker	629.50	0.00		0.00%	629.50	100.00%		0.00%	629.50							0.00%		0.00%	
		LABORER	23.00	0.00		0.00%	23.00	100.00%		0.00%						23.00		0.00%		0.00%	
		Plumber	162.50	0.00		0.00%	162.50	100.00%		0.00%						162.50		0.00%		0.00%	
	WIND GAP ELECTRIC INC. YCP, Inc.	Electrician	5,430.50	1,434.00	200.00	3.68%	5,230.50	96.32%		0.00%	2,710.00					2,720.50		0.00%	200.00	3.68%	
		LABORER	427.25	0.00		0.00%	427.25	100.00%		0.00%						427.25		0.00%		0.00%	
		OPERATING ENGINEER	49.00	0.00		0.00%	49.00	100.00%		0.00%						49.00		0.00%		0.00%	
Project Name	Company Name	Trade Description	9,944.25	139.00	253.50	2.55%	9,496.75	95.50%	194.00	1.95%	7,984.00	0.00	0.00	699.00	1,029.00	232.25	1,728.00	17.38%	910.00	9.15%	0.00
T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	ESTABLISHED TRAFFIC CONTROL	LABORERS	20.00	0.00		0.00%	20.00	100.00%		0.00%	20.00							0.00%		0.00%	
		LABORERS	232.25	0.00		0.00%	232.25	100.00%		0.00%						232.25		0.00%	13.50	5.81%	
	J.D. Eckman, Inc.	LABORERS	9,153.50	0.00		0.00%	9,153.50	100.00%		0.00%	7,587.00			699.00	867.50		1,566.50	17.11%	896.50	9.79%	
		PAINTER	447.50	139.00	253.50	56.65%		0.00%	194.00	43.35%	286.00				161.50		161.50	36.09%		0.00%	
	Mattiola Services, LLC	LABORERS	91.00	0.00		0.00%	91.00	100.00%		0.00%	91.00							0.00%		0.00%	
Project Name	Company Name	Trade Description	3,773.75	632.00	1,047.50	27.76%	5,390.25	142.84%	0.00	0.00%	2,782.75	0.00	0.00	441.00	550.00	0.00	991.00	26.26%	0.00	0.00%	0.00
T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION	Atlas Flasher & Supply Co MJF Electrical Contracting, Inc.	LABORER	941.75	0.00	7.50	0.80%	934.25	99.20%		0.00%	470.75			441.00	30.00		471.00	50.01%		0.00%	
		ELECTRIC LINEMAN	168.00	0.00		0.00%	168.00	100.00%		0.00%	168.00							0.00%		0.00%	
		ELECTRICIAN	2,144.00	632.00	520.00	24.25%	2,144.00	100.00%		0.00%	2,144.00							0.00%		0.00%	
		Electrician	520.00	0.00	520.00	100.00%	2,144.00	412.31%		0.00%					520.00		520.00	100.00%		0.00%	
Project Name	Company Name	Trade Description	895.00	0.00	0.00	0.00%	405.00	45.25%	490.00	54.75%	895.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
T-645B SCHNEIDER ELECTRIC BUILDING & FACILITIES ENERGY CONSERVATION MEASURES -	Cedar Electric, Inc.	Electrician	405.00	0.00		0.00%	405.00	100.00%		0.00%	405.00							0.00%		0.00%	
		AIR CONDITIONING & REFRIGERATION	490.00	0.00		0.00%		0.00%	490.00	100.00%	490.00							0.00%		0.00%	
Project Name	Company Name	Trade Description	2,021.50	0.00	60.00	2.97%	1,961.50	97.03%	0.00	0.00%	1,896.00	0.00	0.00	125.50	0.00	0.00	125.50	6.21%	0.00	0.00%	0.00
T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building	Bracy Construction Inc	Carpenter	50.00	0.00		0.00%	50.00	100.00%		0.00%	50.00							0.00%		0.00%	
		Cement Mason	6.00	0.00		0.00%	6.00	100.00%		0.00%	6.00							0.00%		0.00%	
		LABORER	82.00	0.00		0.00%	82.00	100.00%		0.00%	82.00							0.00%		0.00%	
		OPERATING ENGINEER	2.00	0.00		0.00%	2.00	100.00%		0.00%	2.00							0.00%		0.00%	
	JAYDOR CO., (A Corp.)	LABORER	6.00	0.00		0.00%	6.00	100.00%		0.00%	6.00							0.00%		0.00%	
		MILLWRIGHT	6.00	0.00		0.00%	6.00	100.00%		0.00%	6.00							0.00%		0.00%	
		LABORER	248.50	0.00		0.00%	248.50	100.00%		0.00%	248.50							0.00%		0.00%	
	Keystone Dirt Works, Inc. Raymond Orchard Construction Inc.	Carpenter	240.50	0.00		0.00%	240.50	100.00%		0.00%	240.50							0.00%		0.00%	
		Dockbuilder	182.50	0.00		0.00%	182.50	100.00%		0.00%	182.50							0.00%		0.00%	
		LABORER	1,029.00	0.00		0.00%	1,029.00	100.00%		0.00%	903.50			125.50			125.50	12.20%		0.00%	
	West Side Hammer Electric	ELECTRICIANS & TELECOMMUNICATION S INSTALLATION TECHNICIAN	169.00	0.00	60.00	35.50%	109.00	64.50%		0.00%	169.00							0.00%		0.00%	
Project Name	Company Name	Trade Description	2,486.00	939.00	695.00	27.96%	1,791.00	72.04%	0.00	0.00%	2,445.00	0.00	0.00	0.00	41.00	0.00	41.00	1.65%	0.00	0.00%	0.00
TS-687A Carr & Duff LOWER	CARR & DUFF, INC	Electrician	2,198.00	939.00	654.00	29.75%	1,544.00	70.25%		0.00%	2,198.00							0.00%		0.00%	

Workforce Utilization Detail

Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
316,668.08	6,252.50	125,352.25	39.58%	187,081.83	59.08%	10,363.00	3.27%	244,697.83	2,482.00	202.50	27,465.75	15,636.00	26,184.00	45,786.25	14.46%	11,199.75	3.54%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS		HEAVY & GENERAL LABORERS	33.00	0.00	33.00	100.00%		0.00%		0.00%					33.00		33.00	100.00%		0.00%	
	Service Painting, Inc.	PAINTER	255.00	0.00	8.00	3.14%	247.00	96.86%		0.00%	247.00				8.00		8.00	3.14%		0.00%	
Project Name	Company Name	Trade Description	433.00	46.00	144.50	33.37%	288.50	66.63%	0.00	0.00%	309.50	0.00	0.00	0.00	123.50	0.00	123.50	28.52%	0.00	0.00%	0.00
TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	CARR & DUFF, INC	ELECTRIC LINEMAN	21.50	0.00		0.00%	21.50	100.00%		0.00%	21.50							0.00%		0.00%	
		ELECTRICIAN	288.00	46.00	21.00	7.29%	267.00	92.71%		0.00%	288.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	123.50	0.00	123.50	100.00%		0.00%		0.00%					123.50		123.50	100.00%		0.00%	
Project Name	Company Name	Trade Description	80.00	0.00	80.00	100.00%	0.00	0.00%	0.00	0.00%	72.00	0.00	0.00	0.00	8.00	0.00	8.00	10.00%	0.00	0.00%	0.00
TTS-723A J FLETCHER CREAMER ON CALL BEAM GUIDE RAIL & ATTENUATOR REPLACEMENT	J. Fletcher Creamer & Son, Inc.	HEAVY & GENERAL LABORERS	32.00	0.00	32.00	100.00%		0.00%		0.00%	24.00				8.00		8.00	25.00%		0.00%	
		Ironworker	16.00	0.00	16.00	100.00%		0.00%		0.00%	16.00							0.00%		0.00%	
		OPERATING ENGINEER	16.00	0.00	16.00	100.00%		0.00%		0.00%	16.00							0.00%		0.00%	
		TRUCK DRIVER	16.00	0.00	16.00	100.00%		0.00%		0.00%	16.00							0.00%		0.00%	

Delaware River Joint Toll Bridge Commission
Meeting of April 30, 2017

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

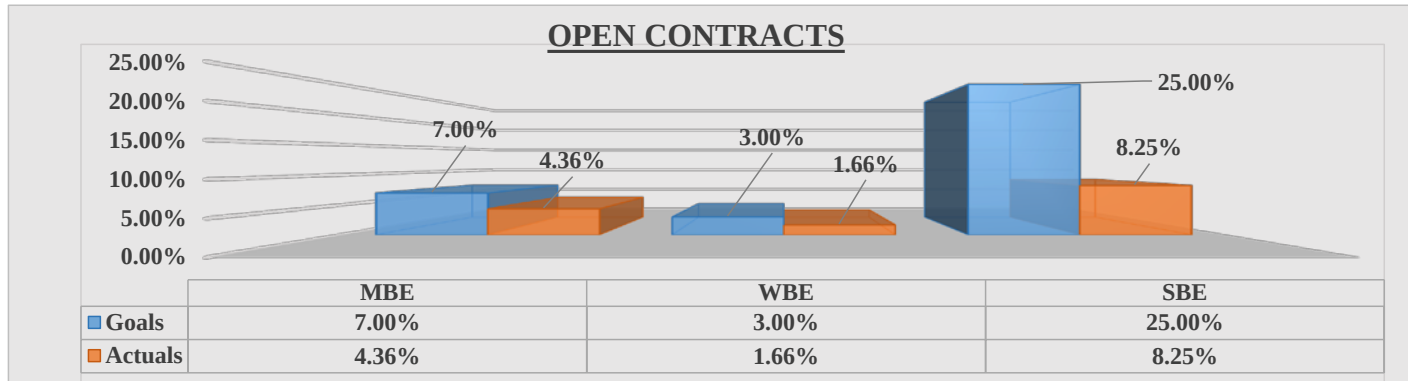
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Contracts:	11
➤ Completed Contracts:	66
➤ Total Capital Program Contracts:	77
➤ Total Number of Contractors:	133

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting March-18



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 34,245,936.22	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 2,189,614.63	4.36%	\$ 1,491,752.00	1.66%	\$ 567,313.62	8.25%	\$ 180,710.24

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 25,580,577.26	4.34%	\$ 1,319,428.97	1.45%	\$ 507,131.45		\$ -
C-628A	Dewberry	\$ 1,000,000.00	\$ 508,703.24	1.78%	\$ 17,754.10	2.21%	\$ 22,132.77		\$ -
C-627B	French & Parello	\$ 500,000.00	\$ 278,142.94		\$ -		\$ -		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77
TTS-634AR	J. Fletcher Cramer	\$ 896,808.00	\$ 890,152.50	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 849,510.17		\$ -		\$ -	7.56%	\$ 75,584.81
C-549AR	Jacobs Engineering	\$ 452,128.22	\$ 445,549.97	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11		\$ -
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -
C-629B	Michael Baker	\$ 500,000.00	\$ 329,371.12		\$ -		\$ -	2.79%	\$ 13,937.96
C-621A	Rummel Klepper & Kahl	\$ 500,000.00	\$ 487,881.63	8.79%	\$ 43,941.24	3.09%	\$ 15,427.54		\$ -

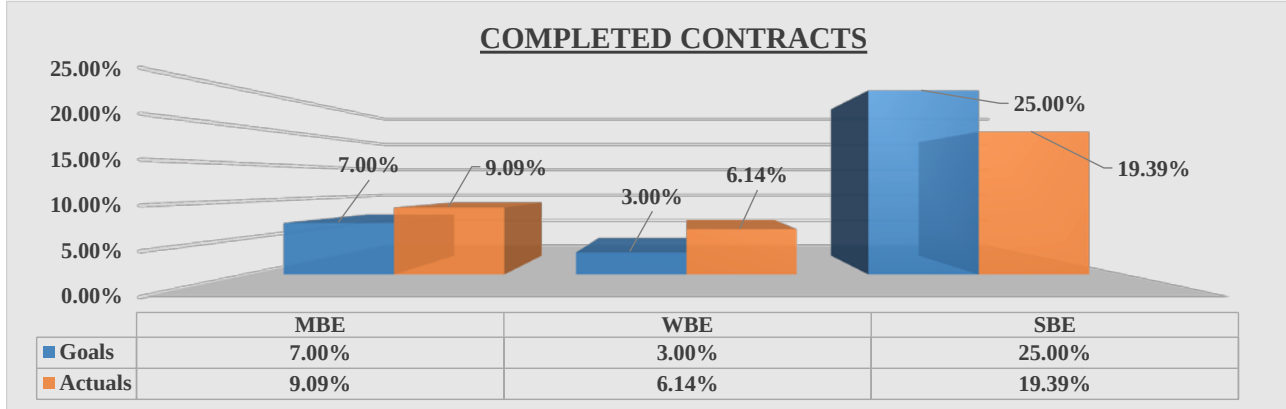
MBE = Minority Business Enterprise

WBE = Women Business Enterprise

SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to 03/31/2018.

Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.