

Delaware River Joint Toll Bridge Commission
Meeting of March 26, 2018

CONTRACT COMPLIANCE REPORT INDEX

Month of February 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
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Delaware River Joint Toll Bridge Commission
Meeting of March 26, 2018

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded forty-three (43) contracts, with the IBE Program requirements. Currently there are 30 active contracts and 13 contracts that have been completed and archived.

Elation Systems

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to users on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports all data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. All Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. All Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

**Delaware River Joint Toll Bridge Commission
Meeting of March 26, 2018**

M E E T I N G S

Professional Services

Pre-Proposal Meeting(s):	None
Oral Presentation(s) / Interview(s):	None
Kick-Off Meeting(s):	Contract C-684A General Engineering Services 2015-2018 Annual Inspections

Construction Contracts

Pre-Bid Meeting(s):	Contract T-708A NH-L Toll Bridge Floor System Rehabilitation
Bid Opening(s):	Contract T-708A NH-L Toll Bridge Floor System Rehabilitation
Pre-Construction Meeting(s):	Contract TTS-723A On-Call Beam Guide Rail & Attenuator Replacement
Kick-Off Meeting(s):	None
Bi-Weekly Progress Meeting(s):	Contract T-707 Commission Admin. Bldg. at Scudder Falls and Adaptive Reuse of the 1799 Building

Conference(s) / Seminar(s) / Event(s) / Other Meetings

- DRJTBC - Monthly Departmental (CAO) Staff Meeting
- DRJTBC - Monthly Commissioner's Committee Meeting
- DRJTBC - Monthly Commissioner's Meeting
- DRJTBC - Monthly Contract Compliance Meeting
- 02/02/18 - USDOT - Discussion re IBE Event - CB
- 02/06/18 - Blane Stoddart Construction Co. - JG / CB
- 02/09/18 - Women in Transportation - D&I and Special Projects - CB
- 02/14/18 - Women in Transportation - SMPS Conference Call - CB
- 02/15/18 - Women in Transportation - WTS Board Meeting - CB
- 02/22/18 - Hispanic Chamber of Commerce for the Lehigh Valley - Board Meeting - JG
- 02/28/18 - Women in Transportation - WTS Diversity - CB

Elation Produced Reports

The following documents present a set of charts that depict a summary of payments for active and completed contracts since the inception of the IBE program. These charts are followed by pie charts that show the distribution of payments by their IBE certification type.

The following spreadsheets include payment data for both Professional and Construction Contracts that are active and/or completed.

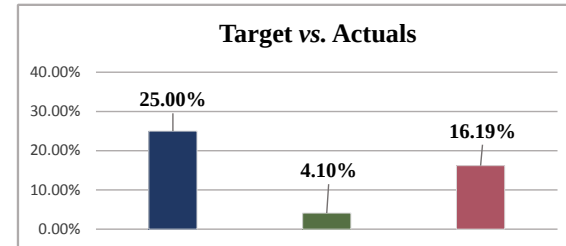
The Workforce Utilization pie charts illustrate the hours worked and ethnicity. The attached Workforce Utilization spreadsheet provides detailed data on the trade, ethnicity, and gender of each construction project.

Lastly, the Minority, Women, and Small Business Enterprise charts show the progress of all Professional and Construction Contracts relevant to the MWSBE Program.

Summary - Active Professional Services and Construction Contracts Payments Detail Report Totals

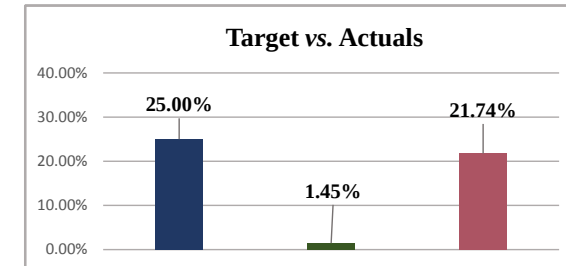
Summary - Professional Services (PS) and Construction Contracts (CC)

Total Number of Contracts - (PS & CC)	30	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$525,826,278.69	4.10%
Total Payments to Prime Contractors - (PS & CC)	\$133,292,286.20	
Total Payments to IBEs	\$21,577,905.33	16.19%



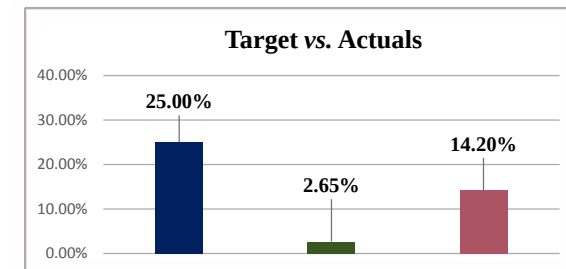
Summary - Professional Services Contracts (PS)

Total Number of Professional Contracts - (PS)	20	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$525,826,278.69	1.45%
Total Value of Contracts - (PS)	\$86,680,599.82	
Total Payments to Prime Contractors - (PS)	\$35,177,069.65	
Total Payments to IBEs	\$7,649,069.02	21.74%



Summary - Construction Contracts (CC)

Total Number of Construction Contracts - (CC)	10	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$525,826,278.69	2.65%
Total Value of Contracts - (CC)	\$439,145,678.87	
Total Payments to Prime Contractors - (CC)	\$98,115,216.55	
Total Payments to IBEs	\$13,928,836.31	14.20%



***** The above bar charts reflect data relative to CONFIRMED payments only.**

PS = Professional Services Prime Consultants

CC = Construction Prime Contractors

IBE = Minority, Women, Small, Veteran, Disadvantaged, and Disabled Subcontractors and Subconsultants

Target = IBE 25% commitment on Commission Awarded Projects

Reporting from 07/01/2014 - 02/28/2018.

Active Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$86,680,599.82
Total Payments to IBEs	\$9,028,976.57
Target	25.00%
Actual	10.42%

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
1	General Engineering Services 2015-2018 Annual Inspections	C-684A-1	Cherry, Weber & Assocs., P.C.	\$ 840,000.00	\$ 592,382.72	25.00%	24.47%		02/23/2015	12/31/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			SJH Engineering, P.C.	\$ 210,000.00	\$ 144,934.24	25.00%	17.25%	MBE		
			IBE TOTALS	\$ 210,000.00	\$ 144,934.24	25.00%	17.25%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
2	Scudder Falls Bridge Replacement Project - Final Design Services	C-660A	Michael Baker Int'l., Inc.	\$ 28,490,033.74	\$ 25,349,946.11	25.00%	22.81%		02/23/2015	12/31/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Amy S. Greene Environmental Consultants, Inc.	\$ 225,188.11	\$ 143,823.88	00.79%	0.50%	WBE		
			French & Parrello Associates	\$ 1,551,295.85	\$ 1,520,272.80	05.45%	5.34%	VBE		
			IH Engineers, P.C.	\$ 2,527,110.97	\$ 2,500,243.59	08.87%	8.78%	MBE		
			Naik Consulting Group, P.C.	\$ 1,518,181.81	\$ 1,518,181.81	05.33%	5.33%	DBE		
			Stokes Creative Group, Inc.	\$ 475,397.11	\$ 100,461.21	01.67%	0.35%	WBE		
			IBE TOTALS	\$ 6,297,173.85	\$ 5,782,983.29	22.10%	20.30%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
3	TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	C-657A	Joseph Jingoli & Son, Inc.	\$ 300,000.00	\$ 273,091.12	25.00%	4.90%		04/13/2015	02/28/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Burris Contracting, LLC	\$ 75,000.00	\$ 13,380.00	25.00%	4.46%	MBE		
			JBC Associates, Inc.	\$ -	\$ -	00.00%	0.00%	DBE		
			STPCx, LLC	\$ -	\$ -	00.00%	0.00%	SBE		
			USA Architects	\$ -	\$ -	00.00%	0.00%	SBE		
			IBE TOTALS	\$ 75,000.00	\$ 13,380.00	25.00%	4.46%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
4	Scudder Falls Bridge Replacement Project - Public Involvement Service	C-662A	McCormick & Taylor, Inc.	\$ 1,800,016.87	\$ 770,424.09	25.00%	19.54%		09/28/2015	12/30/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Information Logistics, Inc.	\$ 180,001.69	\$ 2,555.00	10.00%	0.14%	DBE		
			Stokes Creative Group, Inc.	\$ 630,005.90	\$ 147,953.75	35.00%	8.22%	DBE		
			IBE TOTALS	\$ 810,007.59	\$ 150,508.75	45.00%	8.36%			

Active Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$86,680,599.82
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Target	25.00%
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	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
5	I-78 Maintenance Garage Expansion	C-508A	Burns Engineering, Inc.	\$ 686,117.37	\$ 659,809.92	25.00%	44.63%		09/30/2015	04/30/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			American Engineers Group, LLC	\$ 24,014.11	\$ 23,012.21	3.50%	3.35%	MBE		
			Malick & Scherer	\$ 109,778.78	\$ 108,810.88	16.00%	15.86%	DBE		
			Sowinski Sullivan Architects, P.C.	\$ 171,529.34	\$ 162,630.69	25.00%	23.70%	WBE		
			IBE TOTALS	\$ 305,322.23	\$ 294,453.78	44.50%	42.92%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
6	TOA / Engineering Services - PA Assignment	C-696A	Johnson, Mirmiran and Thompson, Inc.	\$ 500,000.00	\$ 24,188.98	25.00%	0.00%		10/26/2015	02/28/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			ACT Engineers, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
			American Geotechnical & Environmental Services	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
			Barry Issett & Assocs.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
			Envision Consultants, Ltd.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
			SJH Engineering, P.C.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
			Traffic Planning and Design, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
			IBE TOTALS	\$ 150,000.00	\$ -	30.00%	0.00%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
7	I-78 Maintenance Garage Expansion Engineering Services for Construction Management	CM-508A	STV, Inc.	\$ 586,402.81	\$ 545,161.48	25.00%	14.78%		02/29/2016	04/30/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Envision Consultants, Ltd.	\$ 36,943.38	\$ 33,957.55	06.30%	5.79%	SBE		
			HRV Conformance Verification Associates, Inc.	\$ 19,937.70	\$ -	03.40%	0.00%	DBE		
			IH Engineers, P.C.	\$ 102,913.69	\$ 46,603.11	17.55%	7.95%	MBE		
			IBE TOTALS	\$ 159,794.77	\$ 80,560.66	27.25%	13.74%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
8	I-78 Bridges & Approach Slab Rehabilitation	C-644A	Gannett Fleming, Inc.	\$ 651,157.49	\$ 368,213.61	25.00%	5.31%		02/29/2016	12/31/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Malick & Scherer	\$ 65,115.75	\$ 7,175.01	10.00%	1.10%	DBE		
			SJH Engineering, P.C.	\$ 97,673.62	\$ 12,390.84	15.00%	1.90%	DBE		
			IBE TOTALS	\$ 162,789.37	\$ 19,565.85	25.00%	3.00%			

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9	TOA / Engineering Services for Electronic Toll Collection System	C-701A	Rummel, Klepper and Kahl, LLP	\$ 500,000.00	\$ 207,052.58	25.00%	26.24%		06/07/2016	06/07/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Fagan Consulting	\$ 50,000.00	\$ -	10.00%	0.00%	DBE		
			KS Engineers, P.C.	\$ 35,000.00	\$ -	07.00%	0.00%	MBE		
			Navarro & Wright Consulting Engineers, Inc.	\$ 54,027.04	\$ 54,027.04	10.81%	10.81%	DBE		
			Spock Solutions, Inc.	\$ 40,000.00	\$ 300.00	08.00%	0.06%	WBE		
			IBE TOTALS	\$ 179,027.04	\$ 54,327.04	35.81%	10.87%			

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
10	TOA / Engineering Services - NJ Assignment	C-696B	French & Parrello Associates	\$ 500,000.00	\$ 136,327.86	25.00%	29.71%		07/18/2016	07/31/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Area Engineering, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
			Ellana, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
			McCabe Environmental	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
			USA Architects	\$ 75,000.00	\$ 40,502.02	15.00%	8.10%	SBE		
			IBE TOTALS	\$ 150,000.00	\$ 40,502.02	30.00%	8.10%			

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
11	TOA / Construction Management Services - PA Assignment	C-703A	Urban Engineers, Inc.	\$ 500,000.00	\$ 111,196.82	25.00%	3.20%		12/20/2016	12/19/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Malick & Scherer	\$ 5,000.00	\$ -	01.00%	0.00%	MBE		
			McKenna Safety Services, LLC	\$ 60,000.00	\$ 3,555.00	12.00%	0.71%	WBE		
			RIG Consulting, Inc.	\$ 5,000.00	\$ -	01.00%	0.00%	DBE		
			Stokes Creative Group, Inc.	\$ 60,000.00	\$ -	12.00%	0.00%	WBE		
			IBE TOTALS	\$ 130,000.00	\$ 3,555.00	26.00%	0.71%			

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
12	Structural / Civil Task Order Agreement	C-702B	IH Engineers, P.C. (IBE)	\$ 1,000,000.00	\$ 272,656.65	100.00%		MBE	01/23/2017	10/31/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Amy S. Greene Environmental Consultants, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	WBE		
			Brinkerhoff Environmental Services, Inc.	\$ -	\$ -	00.00%	0.00%	WBE		
			IBE TOTALS	\$ 50,000.00	\$ -	05.00%	0.00%			

Active Professional Services Contracts Payment Detail Report

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Total Payments to IBEs	\$9,028,976.57
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	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
13	Scudder Falls Bridge Replacement Project - Construction Management Services	CM-669A	Hill International, Inc.	\$ 25,015,066.98	\$ 3,221,891.17	25.00%	11.41%		02/09/2017	12/15/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Envision Consultants, Ltd.	\$ 1,373,297.45	\$ 128,884.34	05.49%	0.52%	WBE		
			JCMS, Inc.	\$ 799,937.77	\$ 58,435.84	03.20%	0.23%	SBE		
			KS Engineers, P.C.	\$ 2,561,865.72	\$ 180,267.46	10.24%	0.72%	MBE		
			McKenna Safety Services, LLC	\$ 496,882.52	\$ -	01.99%	0.00%	SBE		
			PKB Engineering Associates	\$ 1,182,091.06	\$ -	04.73%	0.00%	MBE		
			IBE TOTALS	\$ 6,414,074.52	\$ 367,587.64	25.64%	1.47%			
14	Commission Administration Building at Scudder Falls	C-707A	USA Architects (IBE)	\$ 1,376,451.71	\$ 992,207.11	40.04%		SBE	02/28/2017	11/30/2019
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			ACT Engineers, Inc.	\$ 137,645.17	\$ 20,979.10	10.00%	1.52%	SBE		
			Ellana, Inc.	\$ 55,058.07	\$ 47,367.58	04.00%	3.44%	WBE		
			French & Parrello Associates	\$ 550,000.00	\$ 196,393.67	39.96%	14.27%	VBE		
			IEI Group, Ltd.	\$ 82,587.10	\$ 76,122.85	06.00%	5.53%	WBE		
			IBE TOTALS	\$ 825,290.34	\$ 340,863.20	59.96%	24.76%			
15	Scudder Falls Bridge Replacement Project - NJ Approach Construction	CI-673A	Gannett Flemming, Inc.	\$ 6,568,103.32	\$ 672,489.83	25.00%	17.17%		02/28/2017	08/31/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Churchill Consulting Engineers	\$ 2,331,676.68	\$ 115,462.02	35.50%	1.76%	SBE		
			IBE TOTALS	\$ 2,331,676.68	\$ 115,462.02	35.50%	1.76%			
16	Scudder Falls Bridge Replacement Project - PA Approach Improvements	CI-671A	TRC Engineers, Inc.	\$ 6,515,220.03	\$ 362,355.46	25.00%	64.10%		03/01/2017	08/31/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			RIG Consulting, Inc.	\$ 2,331,797.25	\$ 232,286.05	35.79%	3.57%	DBE		
			IBE TOTALS	\$ 2,331,797.25	\$ 232,286.05	35.79%	3.57%			

Active Professional Services Contracts Payment Detail Report

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	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
17	Scudder Falls Bridge Replacement Project - Main River Bridge Replacement	CI-672A	Parsons Brinckerhoff	\$ 7,776,718.32	\$ 395,412.86	25.00%	27.66%		03/01/2017	12/31/2021
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			KS Engineers, P.C.	\$ 2,886,717.84	\$ 109,369.96	37.12%	1.41%	MBE		
			IBE TOTALS	\$ 2,886,717.84	\$ 109,369.96	37.12%	1.41%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
18	I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	CM-644A	Greenman-Pedersen, Inc.	\$ 1,545,442.08	\$ 425,440.35	25.00%	3.13%		04/26/2017	12/31/2018
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Advanced Infrastructure Design, Inc.	\$ 19,008.94	\$ -	1.23%	0.00%	DBE		
			Envision Consultants, Ltd.	\$ 90,408.36	\$ 13,337.29	5.85%	0.88%	WBE		
			JCMS, Inc.	\$ 345,869.94	\$ -	22.38%	0.00%	DBE		
			IBE TOTALS	\$ 455,287.24	\$ 13,337.29	29.46%	0.88%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
19	Structural/Civil Task Order Agreement - PA Assignment	C-715A	Pennoni Associates, Inc.	\$ 1,000,000.00	\$ 133,153.65	25.00%	0.33%		06/27/2017	06/26/2019
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			AGES, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
			Envision Consultants, LTD	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
			Malick & Scherer, PC	\$ 100,000.00	\$ 436.02	10.00%	0.04%	DBE		
			IBE TOTALS	\$ 200,000.00	\$ 436.02	20.00%	0.04%			
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
20	Commission Administration Building at Scudder Falls - Construction Management Services	CM-707A	Joseph Jingoli & Son, Inc.	\$ 529,869.10	\$ 17,432.26	25.00%	0.00%		11/20/2017	11/30/2019
			IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
			Envision Consultants, LTD	\$ 42,389.52	\$ -	08.00%	0.00%	DBE		
			IH Engineers, P.C.	\$ 105,973.82	\$ -	20.00%	0.00%	MBE		
			IBE TOTALS	\$ 148,363.34	\$ -	28.00%	0.00%			

Total Prime's Contracts Value	\$439,145,678.87
Total Payments to IBEs	\$14,070,218.21
Target	25.00%
Actual	3.20%

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
Electronic Toll Collection System Replacement - Design, Build & Maintain	DB-540A	Transcore, LP	\$ 12,462,964.26	\$ 10,385,693.44	25.00%	22.61%		10/27/2015	01/03/2021

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
I-78 Maintenance Garage Expansion at I-78 PA Welcome Ctr. / Maintenance Facility	T-508A	Bracy Construction, Inc.	\$ 10,049,000.00	\$ 9,614,208.12	25.00%	11.36%		06/27/2016	02/28/2018 (Tentative)

10

Active Construction Contracts Payment Detail Report

Total Prime's Contracts Value	\$439,145,678.87
Total Payments to IBEs	\$14,070,218.21
Target	25.00%
Actual	3.20%

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE																																																																																																																																										
Scudder Falls Bridge Replacement Project - Pennsylvania Side	T-668A-1	Trumbull Corporation	\$ 396,000,000.00	\$ 72,510,219.04	25.00%	11.66%		02/27/2017	08/31/2021																																																																																																																																										
	<table><tr><th>IBE VENDOR</th><th>IBE CONTRACT VALUE</th><th>PAYMENTS TO IBE</th><th>IBE TARGET</th><th>IBE ACTUAL</th><th>IBE TYPE</th></tr><tr><td>ABC Construction Co., Inc.</td><td>\$ 1,718,144.73</td><td>\$ 1,718,144.73</td><td>0.43%</td><td>0.43%</td><td>DBE</td></tr><tr><td>Alliance Landscaping, Inc.</td><td>\$ 102,800.00</td><td>\$ 95,893.00</td><td>0.03%</td><td>0.02%</td><td>WBE</td></tr><tr><td>Aspen Landscaping Contracting, Inc.</td><td>\$ 3,129,213.00</td><td>\$ 56,466.67</td><td>0.79%</td><td>0.01%</td><td>SBE</td></tr><tr><td>Baseline Supply, LLC</td><td>\$ 5,184,510.49</td><td>\$ 1,116,944.31</td><td>1.31%</td><td>0.28%</td><td>WBE</td></tr><tr><td>Bridg-it Fabricators, Inc.</td><td>\$ 1,596,794.64</td><td>\$ -</td><td>0.40%</td><td>0.00%</td><td>DBE</td></tr><tr><td>Delta Line Construction Co.</td><td>\$ 15,995,106.80</td><td>\$ 693,311.76</td><td>4.04%</td><td>0.18%</td><td>WBE</td></tr><tr><td>Filly Oil, Inc.</td><td>\$ 273,581.82</td><td>\$ 273,581.82</td><td>0.07%</td><td>0.07%</td><td>WBE</td></tr><tr><td>JMD Building Products, LLC</td><td>\$ 116,844.00</td><td>\$ 19,375.00</td><td>0.03%</td><td>0.00%</td><td>WBE</td></tr><tr><td>LB Construction Enterprises, Inc.</td><td>\$ 2,958,036.23</td><td>\$ 1,763,640.15</td><td>0.75%</td><td>0.45%</td><td>MBE</td></tr><tr><td>M.L. Ruberton Construction Co., Inc.</td><td>\$ 7,402,644.00</td><td>\$ 192,578.62</td><td>1.87%</td><td>0.05%</td><td>WBE</td></tr><tr><td>Madura Steel Sales, Inc</td><td>\$ 10,235,202.78</td><td>\$ 429,016.61</td><td>2.58%</td><td>0.11%</td><td>DBE</td></tr><tr><td>North Suburban Tree Service, Inc.</td><td>\$ 307,727.00</td><td>\$ 80,590.00</td><td>0.08%</td><td>0.02%</td><td>DBE</td></tr><tr><td>Pavilion Drainage Supply Co., Inc.</td><td>\$ 30,653.25</td><td>\$ -</td><td>0.01%</td><td>0.00%</td><td>DBE</td></tr><tr><td>PennFab</td><td>\$ 1,821,851.28</td><td>\$ 74,562.52</td><td>0.46%</td><td>0.02%</td><td>VBE</td></tr><tr><td>Shaka</td><td>\$ 3,500.00</td><td>\$ 3,500.00</td><td>0.00%</td><td>0.00%</td><td>DBE</td></tr><tr><td>Structural Services, Inc.</td><td>\$ 2,569,996.50</td><td>\$ -</td><td>0.65%</td><td>0.00%</td><td>SBE</td></tr><tr><td>Timber Industries, LLC</td><td>\$ 759,976.75</td><td>\$ 759,976.75</td><td>0.19%</td><td>0.19%</td><td>MBE</td></tr><tr><td>VideoTek Construction, LLC</td><td>\$ 100.00</td><td>\$ -</td><td>0.00%</td><td>0.00%</td><td>DBE</td></tr><tr><td>W.R. Burnett, Inc.</td><td>\$ 422,100.00</td><td>\$ 422,100.00</td><td>0.11%</td><td>0.11%</td><td>MBE</td></tr><tr><td>Work Zone Contractors, LLC</td><td>\$ 694,795.16</td><td>\$ 694,795.16</td><td>0.18%</td><td>0.18%</td><td>DBE</td></tr><tr><td>Zone Stripping, Inc.</td><td>\$ 1,183,583.77</td><td>\$ 63,790.69</td><td>0.30%</td><td>0.02%</td><td>SBE</td></tr><tr><td>IBE TOTALS</td><td>\$ 56,507,162.20</td><td>\$ 8,458,267.79</td><td>14.27%</td><td>2.14%</td><td></td></tr></table>									IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE	ABC Construction Co., Inc.	\$ 1,718,144.73	\$ 1,718,144.73	0.43%	0.43%	DBE	Alliance Landscaping, Inc.	\$ 102,800.00	\$ 95,893.00	0.03%	0.02%	WBE	Aspen Landscaping Contracting, Inc.	\$ 3,129,213.00	\$ 56,466.67	0.79%	0.01%	SBE	Baseline Supply, LLC	\$ 5,184,510.49	\$ 1,116,944.31	1.31%	0.28%	WBE	Bridg-it Fabricators, Inc.	\$ 1,596,794.64	\$ -	0.40%	0.00%	DBE	Delta Line Construction Co.	\$ 15,995,106.80	\$ 693,311.76	4.04%	0.18%	WBE	Filly Oil, Inc.	\$ 273,581.82	\$ 273,581.82	0.07%	0.07%	WBE	JMD Building Products, LLC	\$ 116,844.00	\$ 19,375.00	0.03%	0.00%	WBE	LB Construction Enterprises, Inc.	\$ 2,958,036.23	\$ 1,763,640.15	0.75%	0.45%	MBE	M.L. Ruberton Construction Co., Inc.	\$ 7,402,644.00	\$ 192,578.62	1.87%	0.05%	WBE	Madura Steel Sales, Inc	\$ 10,235,202.78	\$ 429,016.61	2.58%	0.11%	DBE	North Suburban Tree Service, Inc.	\$ 307,727.00	\$ 80,590.00	0.08%	0.02%	DBE	Pavilion Drainage Supply Co., Inc.	\$ 30,653.25	\$ -	0.01%	0.00%	DBE	PennFab	\$ 1,821,851.28	\$ 74,562.52	0.46%	0.02%	VBE	Shaka	\$ 3,500.00	\$ 3,500.00	0.00%	0.00%	DBE	Structural Services, Inc.	\$ 2,569,996.50	\$ -	0.65%	0.00%	SBE	Timber Industries, LLC	\$ 759,976.75	\$ 759,976.75	0.19%	0.19%	MBE	VideoTek Construction, LLC	\$ 100.00	\$ -	0.00%	0.00%	DBE	W.R. Burnett, Inc.	\$ 422,100.00	\$ 422,100.00	0.11%	0.11%	MBE	Work Zone Contractors, LLC	\$ 694,795.16	\$ 694,795.16	0.18%	0.18%	DBE	Zone Stripping, Inc.	\$ 1,183,583.77	\$ 63,790.69	0.30%	0.02%	SBE	IBE TOTALS	\$ 56,507,162.20	\$ 8,458,267.79	14.27%	2.14%	
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CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	TS-699A	Carr & Duff, Inc.	\$ 141,046.00	\$ 118,372.70	25.00%	0.00%		03/29/2017	03/31/2019

Active Construction Contracts Payment Detail Report

Total Prime's Contracts Value	\$439,145,678.87
Total Payments to IBEs	\$14,070,218.21
Target	25.00%
Actual	3.20%

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
Milford-Montague Toll Bridge Salt Storage Building	T-717A	Bracy Construction, Inc.	\$ 1,244,000.00	\$ 1,076,842.05	25.00%	0.00%		09/26/2017	03/29/2021
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
					0.00%	0.00%			
		IBE TOTALS	\$ -	\$ -	0.00%	0.00%			

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
Easton - Phillipsburg Toll Bridge Administration Building	T-644A	J.D. Eckman, Inc.	\$ 11,117,003.61	\$ 2,818,488.70	25.00%	35.78%		06/01/2017	12/14/2018
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		Established Traffic Control	\$ 268,048.44	\$ 268,048.44	2.41%	2.41%	WBE		
		Jag'd Construction, Inc.	\$ 2,809,000.00	\$ 740,500.00	25.27%	6.66%	SBE		
		Jilco, Inc.	\$ 266,808.01	\$ -	2.40%	0.00%	DBE		
		IBE TOTALS	\$ 3,343,856.45	\$ 1,008,548.44	30.08%	9.07%			

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements	TS-687A	Carr & Duff, Inc.	\$ 647,000.00	\$ 551,375.00	25.00%	29.61%		06/23/2017	10/31/2017
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		North Star Electrical Supply Co., Inc.	\$ 163,280.57	\$ 163,280.57	25.24%	25.24%	WBE		
		IBE TOTALS	\$ 163,280.57	\$ 163,280.57	25.24%	25.24%			

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
Building and Facilities Energy Conservation	T-645A	MJF Electrical Contracting, Inc.	\$ 5,326,520.00	\$ 172,336.50	25.00%	0.00%		06/27/2017	05/11/2018
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		Atlas Flasher & Supply Co.	\$ -	\$ -	0.00%	0.00%	DBE		
		Turtle & Hughes	\$ 1,063,420.00	\$ -	19.96%	0.00%			
		IBE TOTALS	\$ 1,063,420.00	\$ -	19.96%	0.00%			

Active Construction Contracts Payment Detail Report

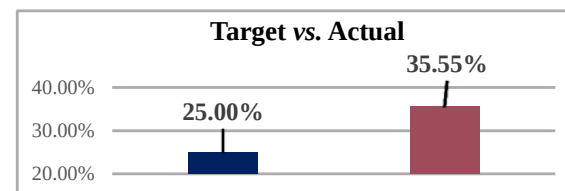
Total Prime's Contracts Value	\$439,145,678.87
Total Payments to IBEs	\$14,070,218.21
Target	25.00%
Actual	3.20%

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENTS TO PRIME	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
Building and Facilities Energy Conservation	T-645B	Schneider Electric	\$ 1,154,809.00	\$ -	25.00%	0.00%		06/27/2017	05/11/2018
		IBE VENDOR	IBE CONTRACT VALUE	PAYMENTS TO IBE	IBE TARGET	IBE ACTUAL	IBE TYPE		
		Cedar Electric, Inc.	\$ 173,221.35	\$ -	15.00%	0.00%	VBE		
		MAS Construction Services, LLC	\$ 115,489.00	\$ -	10.00%	0.00%	WBE		
		IBE TOTALS	\$ 288,710.35	\$ -	25.00%	0.00%			

Summary - Completed Professional Services and Construction Contracts Payments Detail Report Totals

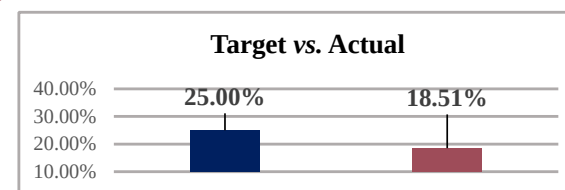
Summary - Professional Services (PS) and Construction Contracts (CC)

Total Number of Contracts - (PS & CC)	12	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (PS & CC)	\$ 27,762,270.32	
Total Payments to IBEs	\$ 9,897,956.15	35.55%



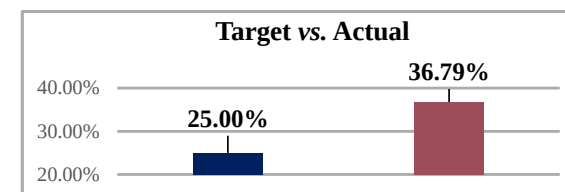
Summary - Professional Services Contracts (PS)

Total Number of Professional Contracts - (PS)	3	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (PS)	\$ 2,642,044.29	
Total Payments to IBEs	\$ 511,832.16	18.51%



Summary - Construction Contracts (CC)

Total Number of Contracts - (CC)	9	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (CC)	\$ 25,120,226.03	
Total Payments to IBEs	\$ 9,386,123.99	36.79%



***The above bar charts reflect data included in the proceeding Payment Detail Reports.**

PS = Professional Services Prime Consultants

CC = Construction Prime Contractors

IBE = Minority, Women, Small, Veteran, Disadvantaged, and Disabled Subcontractors and Subconsultants

Target = IBE 25% Commitment on Commission Awarded Projects

Completed Professional Services Contracts Payment Detail Report

Total Prime's Contracts Value	\$2,471,117.77
Total Payments to IBEs	\$568,668.83
Target	25.00%
Actual	23.01%

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CM-664A	Greenman-Pedersen, Inc.	\$ 849,622.00	\$ 849,622.00	25.00%	19.74%		02/29/2016	01/03/2018
		Envision Consultants, Ltd.	\$ 44,180.34	\$ 45,881.50	05.20%	5.40%	WBE		
		Keegan Technology & Testing Associates, Inc. A/K/A Key-Tech	\$ 31,436.01	\$ 36,494.33	03.70%	4.30%	SBE		
		Naik Consulting Group, P.C.	\$ 155,480.83	\$ 76,622.13	18.30%	9.02%	DBE		
		Safegate Associates, LLC	\$ 22,090.17	\$ 8,700.00	02.60%	1.02%	SBE		

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
2 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CI-665A	Jacobs Engineering Group, Inc.	\$ 626,965.40	\$ 626,933.76	25.00%	7.14%		05/23/2016	11/02/2017
		IH Engineers, P.C.	\$ 90,283.02	\$ 44,766.05	14.40%	7.14%	MBE		
		RIG Consulting, Inc.	\$ 68,088.44	\$ -	10.86%	0.00%	DBE		

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3 Riverton - Belvidere Toll Supported Bridge Critical Member Strengthening - Design	C-650A	Ammann & Whitney	\$ 517,538.84	\$ 451,072.33	25.00%	18.01%		10/26/2015	08/08/2017
		Pickering, Corts & Summerson, Inc.	\$ 133,525.02	\$ 93,184.47	25.80%	18.01%	SBE		

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4 Portland - Columbia Toll Bridge Approach Roadways Improvements	CI-566A	Jacobs Engineering Group, Inc.	\$ 476,991.53	\$ 476,991.53	25.00%	30.29%		02/23/2015	10/15/2016
		AmerCom Corporation	\$ 150,490.83	\$ 144,473.11	31.55%	30.29%	MBE		
		Naik Consulting Group, P.C.	\$ 23,229.49	\$ -	04.87%	0.00%	SBE		

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5 Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic Study	C-663A	Pennoni Associates, Inc.	\$ 237,424.67	\$ 237,424.67	25.00%	49.93%		07/30/2015	4/20/2016
		Drive Engineering Corp.	\$ 8,072.44	\$ 6,757.64	03.40%	2.85%	MBE		
		TechniQuest Corporation	\$ 86,660.00	\$ 111,789.60	36.50%	47.08%	MBE		

Completed Construction Contracts Payment Detail Report

Total Prime's Contracts Value	\$25,120,226.03
Total Payments to IBEs	\$9,581,019.75
Target	25.00%
Actual	38.14%

	CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1	Scudder Falls Bridge Replacement Project - Tree Clearing	T-667A	AP Construction, Inc.	\$ 1,721,688.26	\$ 1,721,688.26	25.00%	26.42%		12/23/2015	09/20/2017
			Athena Contracting, Inc.	\$ 181,499.94	\$ 243,315.01	10.54%	14.13%	WBE		
			BFW Group	\$ 15,000.00	\$ 8,550.00	0.87%	0.50%	DBE		
			Sable Construction, Inc.	\$ 272,249.91	\$ 202,960.00	15.81%	11.79%	MBE		

	CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
2	Scudder Falls Bridge Replacement Project - PA Noise Walls	T-666A	PKF-Mark III, Inc.	\$ 11,219,737.01	\$ 11,219,737.01	25.00%	31.54%		04/29/2016	08/14/2017
			Bird Solutions International	\$ 140,732.00	\$ 122,732.00	1.25%	1.09%			
			Green Valley Landscaping, Inc.	\$ 42,418.29	\$ 72,163.76	0.38%	0.64%			
			Sanders Construction Company, Inc.	\$ 3,624,651.69	\$ 3,338,786.23	32.31%	29.76%	DBE		
			Work Zone Contractors, LLC	\$ 7,886.40	\$ 5,352.12	0.07%	0.05%	DBE		

	CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3	Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling	T-661A	TRC Engineers	\$ 1,438,941.98	\$ 1,438,941.98	25.00%	16.29%		05/18/2015	05/18/2017
			Garden State Highway Products	\$ 196,519.30	\$ 196,519.30	13.66%	13.66%	WBE		
			Traffic Regulators	\$ 37,947.00	\$ 37,947.00	2.64%	2.64%	SBE		

	CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4	I-78 Toll Plaza Bumper Block Replacement	T-705A	Sparwick Contracting, Inc. (IBE)	\$ 160,006.00	\$ 160,006.00	25.00%	100.00%	SBE	10/17/2016	03/03/2017

Completed Construction Contracts Payment Detail Report

Total Prime's Contracts Value	\$25,120,226.03
Total Payments to IBEs	\$9,581,019.75
Target	25.00%

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5 DIH Toll Bridges Facilities Emergency Standby Generators Improvements	T-514A	West Side Hammer Electric	\$ 644,686.00	\$ 644,686.00	25.00%	30.61%		07/27/2015	01/08/2017
		Penn State Electric Mechanical Supply Co., Inc.	\$ 197,339.20	\$ 197,339.99	30.61%	30.61%	DBE		

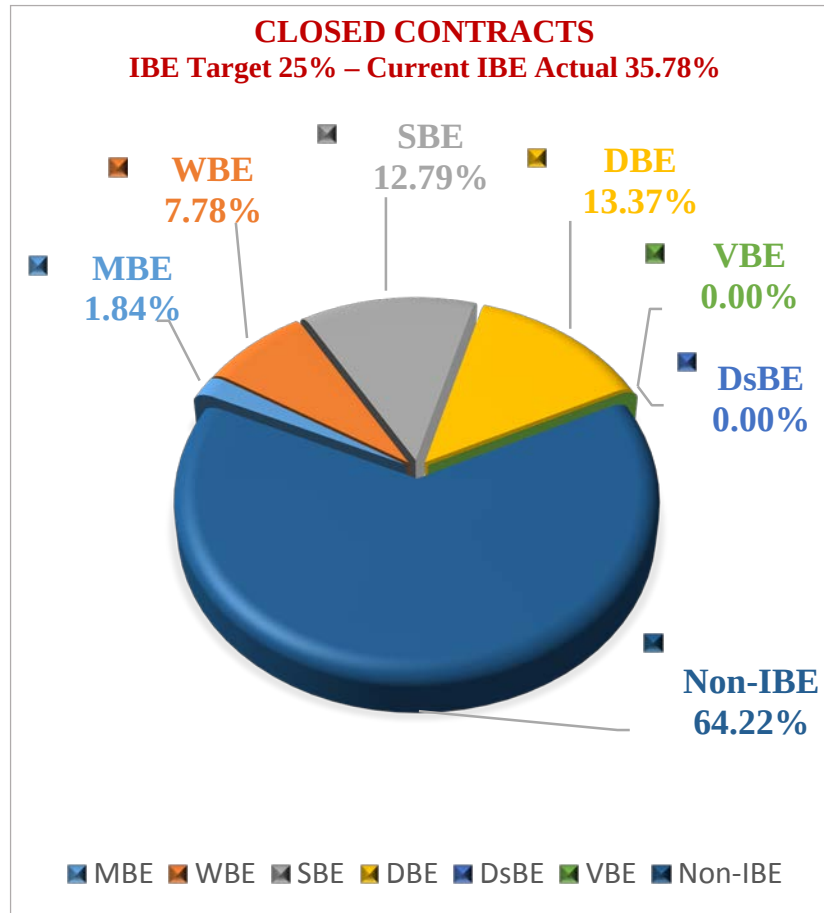
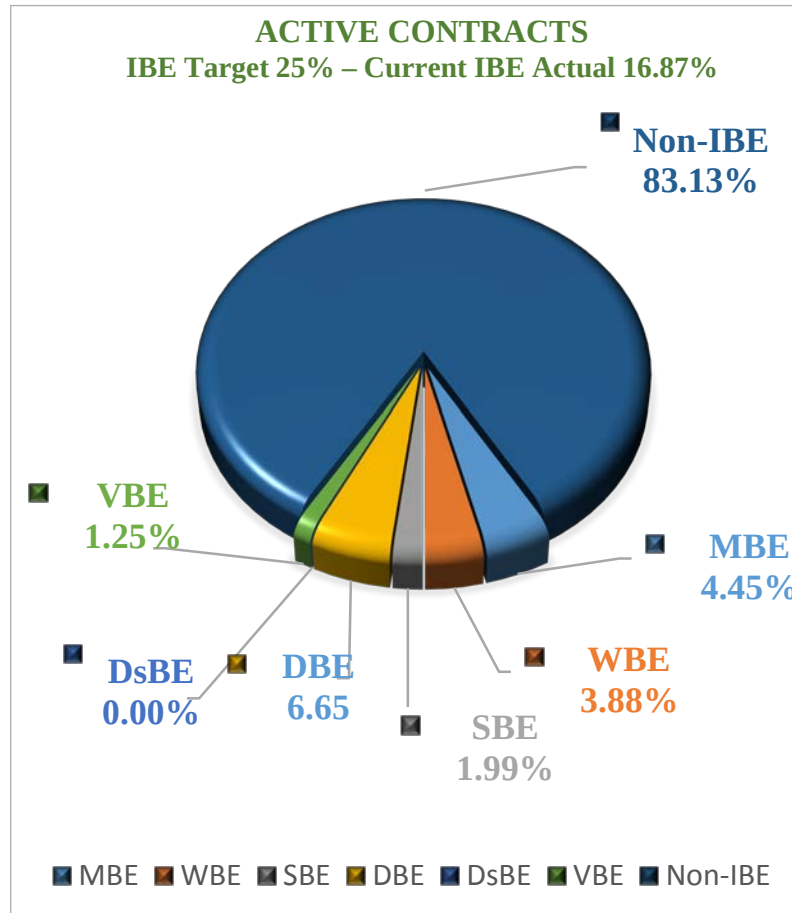
CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
6 Lower Trenton TSB Approach Roadways Improvements	TS-639B	Mount Construction, Co. Inc. (IBE)	\$ 2,090,794.00	\$ 2,090,794.00	25.00%	100.00%	WBE	04/09/2015	12/06/2016

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
7 Easton / Phillipsburg Ramp C Stabilization	T-641A	Merco, Inc. (IBE)	\$ 998,300.00	\$ 998,300.00	25.00%	100.00%	SBE	11/23/2015	12/01/2016

CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
8 Portland - Columbia Toll Bridge Approach Roadway Improvement	T-566A	Intercounty Paving Company	\$ 6,193,334.28	\$ 6,193,334.28	25.00%	30.32%		02/25/2015	11/30/2016
		Established Traffic Control	\$ 43,589.66	\$ 43,589.66	0.70%	0.70%	DBE		
		MV Contracting, Inc.	\$ 1,652,064.50	\$ 1,652,064.50	26.67%	26.67%	WBE		
		PIM Corporation	\$ 160,217.70	\$ 160,217.70	2.59%	2.59%	SBE		
		The Vann Organization	\$ 22,035.00	\$ 22,035.00	0.36%	0.36%	SBE		

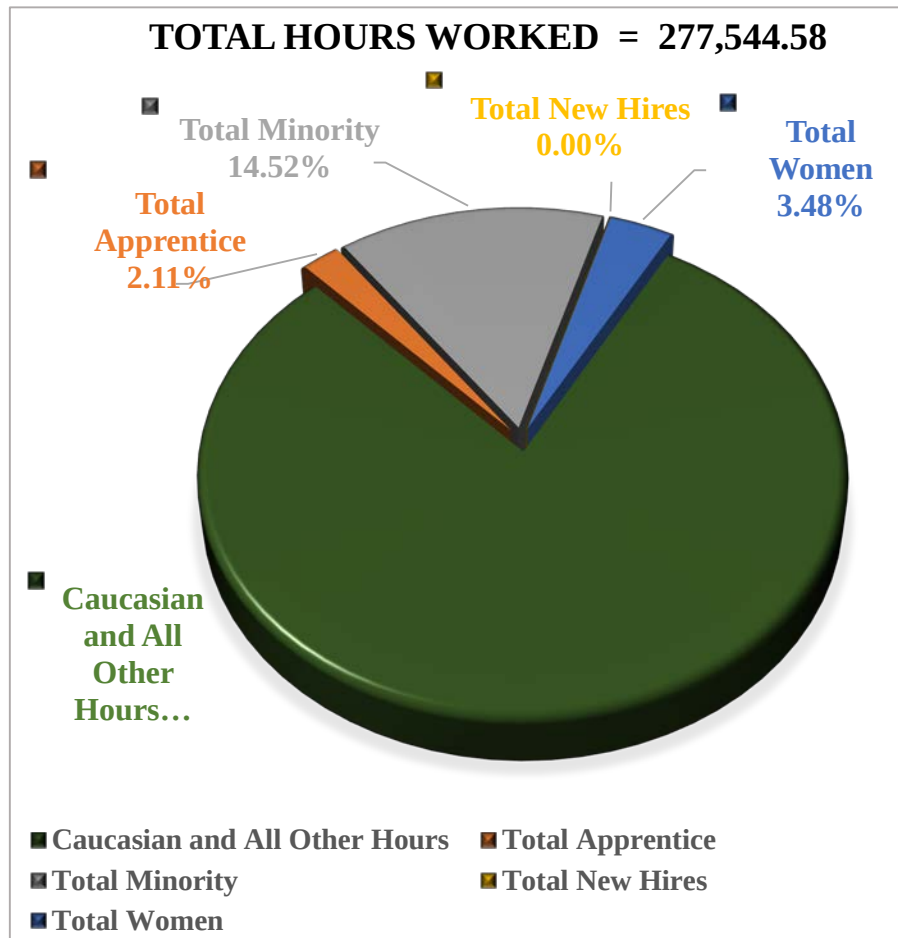
CONTRACT TITLE	CONTRACT NO.	VENDORS	CONTRACT VALUES	TOTAL PAYMENTS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
9 Riverton - Belvidere Toll Supported Bridge	TS-650A	ROAD-CON, INC.	\$ 652,738.50	\$ 652,738.50	25.00%	4.34%		08/15/2016	11/11/2016
		Desilvio & Company, Inc.	\$ 16,848.00	\$ 16,848.00	2.58%	2.58%	WBE		
		Established Traffic Control	\$ 4,317.48	\$ 4,317.48	0.66%	0.66%	WBE		
		RAM-T Corporation	\$ 7,182.00	\$ 7,182.00	1.10%	1.10%	DBE		
		Williams Flagger Logistics, LLC	\$ 49,842.17	\$ -	7.64%	0.00%			

PERCENTAGES OF PAYMENTS TO CERTIFIED IBE SUBCONTRACTORS (MBE / WBE / SBE / DBE / DSBE / VBE)



Reporting from 07/01/2014 – 02/28/2018.

WORKFORCE UTILIZATION REPORTING



Hours Worked Pie Chart: reflects the individual(s) hours worked by the Prime Contractor(s) and Subcontractor(s) (IBE and Non-IBE) employees.

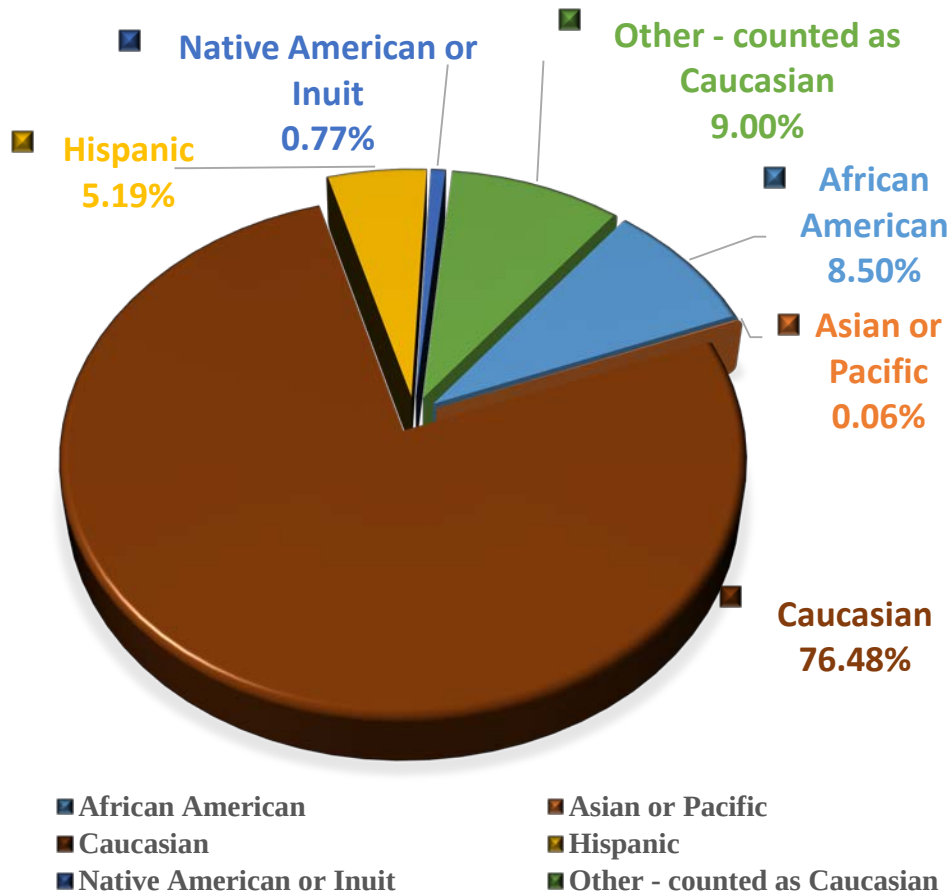
Work Force Goals	Total Hours	# of Workers
Local Residents	277,229.08	1,013
Local Apprentice	5,850.50	26
Total Minority	40,306.75	161
Total New Hires	6.50	1
Total Women	9,645.75	51
Total Apprentice	5,850.50	26
Total (ALL Localities)	277,544.58	1,014

The above-referenced workforce utilization data is reflected in the following spreadsheets.

Reporting from 07/01/2014 – 02/28/2018.

WORKFORCE UTILIZATION REPORTING

ETHNICITY HOURS PERCENTAGE



Ethnicity Pie Chart = reflects the ethnic backgrounds of all individual workers reporting on Commission Projects (Primes Employees / Subcontractor Employees).

Ethnicity Breakdown	Total Hours	# of Workers
African American	23,585.25	86
Asian or Pacific Islander	174.50	5
Caucasian	212,258.83	694
Hispanic	14,398.50	67
Native American or Inuit	2,148.50	3
Other	24,979.00	159

The above-referenced workforce utilization data is reflected in the following spreadsheets.

Reporting from 07/01/2014 – 02/28/2018.

Workforce Utilization Totals	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
	277,544.58	5,850.50	106,447.25	38.35 %	164,838.83	59.39 %	8,087.00	2.91 %	212,258.83	2,148.50	174.50	23,585.25	14,398.50	24,979.00	40,306.75	14.52 %	9,645.75	3.48 %	6.50
Project Name	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
T-668A TRUMBULL 2 New Jersey - SFB Replacement Project	110,242.75	1,731.50	82,525.75	74.86 %	24,849.50	22.54 %	2,867.50	2.60 %	83,354.75	322.00	8.50	9,585.00	4,638.50	12,334.00	14,554.00	13.20 %	3,569.50	3.24 %	0.00
T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project	117,151.75	401.00	20,043.50	17.11 %	93,544.75	79.85 %	3,603.50	3.08 %	94,125.00	1,826.50	8.00	12,296.25	6,517.00	2,379.00	20,647.75	17.62 %	4,305.00	3.67 %	0.00
DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	0.00	108.00	5.29 %	875.00	42.89 %	1,057.00	51.81 %	321.00	0.00	158.00	674.00	255.50	631.50	1,087.50	53.31 %	0.00	0.00 %	0.00
T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	31,516.58	2,072.00	1,801.00	5.71 %	29,365.08	93.17 %	35.00	0.11 %	20,665.83	0.00	0.00	72.50	1,396.00	9,382.25	1,468.50	4.66 %	861.25	2.73 %	6.50
T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	8,666.75	139.00	253.50	2.92 %	8,219.25	94.84 %	194.00	2.24 %	6,771.00	0.00	0.00	624.50	1,019.00	252.25	1,643.50	18.96 %	910.00	10.50 %	0.00
T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION	2,683.25	528.00	816.00	30.41 %	3,971.25	148.00 %	0.00	0.00 %	2,067.75	0.00	0.00	207.50	408.00	0.00	615.50	22.94 %	0.00	0.00 %	0.00
T-645B SCHNEIDER ELECTRIC BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	330.00	0.00	0.00	0.00 %	0.00	0.00 %	330.00	100.00 %	330.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00 %	0.00	0.00 %	0.00
T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building	2,009.50	0.00	60.00	2.99 %	1,949.50	97.01 %	0.00	0.00 %	1,884.00	0.00	0.00	125.50	0.00	0.00	125.50	6.25 %	0.00	0.00 %	0.00
TS-687A Carr & Duff LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	2,471.00	933.00	695.00	28.13 %	1,776.00	71.87 %	0.00	0.00 %	2,430.00	0.00	0.00	0.00	41.00	0.00	41.00	1.66 %	0.00	0.00 %	0.00
TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	433.00	46.00	144.50	33.37 %	288.50	66.63 %	0.00	0.00 %	309.50	0.00	0.00	0.00	123.50	0.00	123.50	28.52 %	0.00	0.00 %	0.00

Workforce Utilization Totals	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
	277,544.58	5,850.50	106,447.25	38.35 %	164,838.83	59.39 %	8,087.00	2.91 %	212,258.83	2,148.50	174.50	23,585.25	14,398.50	24,979.00	40,306.75	14.52 %	9,645.75	3.48 %	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
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T-668A TRUMBULL 2 New Jersey - SFB Replacement Project	Company Name	Trade Description	110,242.75	1,731.50	82,525.75	74.86%	24,849.50	22.54%	2,867.50	2.60%	83,354.75	322.00	8.50	9,585.00	4,638.50	12,334.00	14,554.00	13.20%	3,569.50	3.24%	0.00
	ABC Construction Co., Inc.	TRUCK DRIVER	4,467.25	0.00	280.50	6.28%	4,186.75	93.72%		0.00%	4,451.25				16.00		16.00	0.36%		0.00%	
	ALLIANCE LANDSCAPING INC	Diver	6.00	0.00	6.00	100.00%		0.00%		0.00%	6.00							0.00%		0.00%	
	LANDSCAPING INC	HEAVY & GENERAL LABORERS	617.00	0.00	617.00	100.00%		0.00%		0.00%	465.00			26.00	126.00		152.00	24.64%		0.00%	
		OPERATING ENGINEER	21.00	0.00	21.00	100.00%		0.00%		0.00%	21.00							0.00%		0.00%	
	Armour & Sons Electric, Inc.	ELECTRICIAN	275.00	0.00		0.00%	275.00	100.00%		0.00%	275.00							0.00%		0.00%	
	Delta Line Construction Co.	Electrician	3,415.00	0.00	1,877.50	54.98%	1,537.50	45.02%		0.00%	3,415.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	2,216.50	299.00	2,216.50	100.00%		0.00%		0.00%	2,216.50							0.00%		0.00%	
		OPERATING ENGINEER	1,107.50	0.00	1,107.50	100.00%		0.00%		0.00%	1,107.50							0.00%		0.00%	
		Truck Driver	562.00	0.00	550.00	97.86%	12.00	2.14%		0.00%	562.00							0.00%		0.00%	
	LB Construction Enterprises, Inc.	Ironworker	10,310.00	1,070.50	6,946.50	67.38%	2,987.50	28.98%	376.00	3.65%	6,507.00	322.00		2,461.00	1,020.00		3,803.00	36.89%		0.00%	
	M.L.RUBERTON CONSTRUCTION CO., INC.	HEAVY & GENERAL LABORERS	109.00	0.00	109.00	100.00%		0.00%		0.00%	49.00				60.00		60.00	55.05%		0.00%	
		OPERATING ENGINEER	36.00	0.00	36.00	100.00%		0.00%		0.00%	16.00				20.00		20.00	55.56%		0.00%	
		Truck Driver	20.00	0.00	20.00	100.00%		0.00%		0.00%	12.00				8.00		8.00	40.00%		0.00%	
	Reilly Sweeping, Inc.	OPERATING ENGINEER	40.50	4.00		0.00%	40.50	100.00%		0.00%	34.50			6.00			6.00	14.81%		0.00%	
	Stavola Contracting Company	ASPHALT LABORERS	619.50	0.00	568.50	91.77%	51.00	8.23%		0.00%	323.00			229.50	67.00		296.50	47.86%	297.50	48.02%	
		HEAVY & GENERAL LABORERS	18.50	0.00	18.50	100.00%		0.00%		0.00%	18.50							0.00%	18.50	100.00%	
		LABORER	41.00	0.00	41.00	100.00%		0.00%		0.00%	41.00							0.00%	41.00	100.00%	
		OPERATING ENGINEER	235.00	0.00	199.50	84.89%	35.50	15.11%		0.00%	227.00			8.00			8.00	3.40%	99.00	42.13%	
	Trumbull Corporation	Carpenter	10,359.50	0.00	5,291.50	51.08%	3,879.50	37.45%	1,188.50	11.47%	9,936.50			423.00			423.00	4.08%	779.00	7.52%	
		HEAVY & GENERAL LABORERS	22,969.50	63.50	18,958.50	82.54%	4,011.00	17.46%		0.00%	11,470.50			3,207.50	1,314.00	6,977.50	4,521.50	19.68%	2,031.00	8.84%	
		OPERATING ENGINEER	44,835.50	294.50	36,526.50	81.47%	7,022.50	15.66%	1,286.50	2.87%	38,850.50		8.50	382.50	237.50	5,356.50	628.50	1.40%	270.50	0.60%	
		Truck Driver	4,169.00	0.00	3,894.50	93.42%	258.00	6.19%	16.50	0.40%	2,429.00				1,740.00		1,740.00	41.74%		0.00%	
	W.R. Burnett, Inc.	Truck Driver	2,795.00	0.00	2,242.25	80.22%	552.75	19.78%		0.00%				2,795.00			2,795.00	100.00%		0.00%	
	Work Zone Contractors, LLC	HEAVY & GENERAL LABORERS	711.50	0.00	711.50	100.00%		0.00%		0.00%	665.00			46.50			46.50	6.54%	33.00	4.64%	
		LABORER	187.00	0.00	187.00	100.00%		0.00%		0.00%	187.00							0.00%		0.00%	

Reporting from 07/01/2014 - 02/28/2018.

Workforce Utilization Totals	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
	277,544.58	5,850.50	106,447.25	38.35 %	164,838.83	59.39 %	8,087.00	2.91 %	212,258.83	2,148.50	174.50	23,585.25	14,398.50	24,979.00	40,306.75	14.52 %	9,645.75	3.48 %	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
	ZONE STRIPING INC	PAINTER	99.00	0.00	99.00	100.00%		0.00%		0.00%	69.00				30.00		30.00	30.30%		0.00%	

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project	Company Name	Trade Description	117,151.75	401.00	20,043.50	17.11 %	93,544.75	79.85 %	3,603.50	3.08 %	94,125.00	1,826.50	8.00	12,296.25	6,517.00	2,379.00	20,647.75	17.62 %	4,305.00	3.67 %	0.00
	Aaron Enterprises, Inc.	LABORER	2,575.00	0.00		0.00%	2,331.50	90.54%	243.50	9.46%	1,233.50			1,139.50	202.00		1,341.50	52.10%		0.00%	
		OPERATOR	2,992.00	0.00		0.00%	2,859.00	95.55%	133.00	4.45%	2,045.50			946.50			946.50	31.63%		0.00%	
	ABC Construction Co., Inc.	TRUCK DRIVER	7,525.00	0.00	482.50	6.41%	7,042.50	93.59%		0.00%	6,980.50			36.00	508.50		544.50	7.24%		0.00%	
	Armour & Sons Electric, Inc.	OPERATOR	42.50	0.00		0.00%	42.50	100.00%		0.00%	42.50							0.00%		0.00%	
	BUSTLETON SERVICES INC.	LABORER	25.00	0.00		0.00%	25.00	100.00%		0.00%	25.00							0.00%		0.00%	
		LANDSCAPE LABORER	69.50	0.00		0.00%	69.50	100.00%		0.00%	37.50				32.00		32.00	46.04%		0.00%	
	Delta Line Construction Co.	Electrician	90.00	0.00	30.00	33.33%	60.00	66.67%		0.00%	90.00							0.00%		0.00%	
		LABORER	10.00	0.00	30.00	300.00%	10.00	100.00%		0.00%				10.00			10.00	100.00%		0.00%	
		Laborer	30.00	0.00	30.00	100.00%	10.00	33.33%		0.00%	30.00							0.00%		0.00%	
		OPERATOR	10.00	0.00		0.00%	10.00	100.00%		0.00%	10.00							0.00%		0.00%	
	Diamond Huntbach Construction Corp.	Asbestos Abatement	156.00	0.00		0.00%	156.00	100.00%		0.00%	56.00			100.00			100.00	64.10%		0.00%	
	Haines & Kibblehouse, Inc.	LABORER	1,470.00	0.00		0.00%	1,470.00	100.00%		0.00%	1,470.00							0.00%		0.00%	
		OPERATOR	878.75	0.00		0.00%	878.75	100.00%		0.00%	692.25				186.50		186.50	21.22%		0.00%	
		TRUCK DRIVER	4.50	0.00		0.00%	4.50	100.00%		0.00%	4.50							0.00%		0.00%	
	LB Construction Enterprises, Inc.	IRON WORKER	3,264.50	0.00	1,978.50	60.61%	1,128.00	34.55%	158.00	4.84%	2,046.00	158.00		852.50	208.00		1,218.50	37.33%		0.00%	
		Ironworker Apprentice	393.00	393.00	281.00	71.50%	112.00	28.50%		0.00%	133.00			260.00			260.00	66.16%		0.00%	
	M.L.RUBERTON CONSTRUCTION CO., INC.	IRON WORKER	45.00	0.00	45.00	100.00%		0.00%		0.00%	28.00		8.00		9.00		17.00	37.78%		0.00%	
		LABORER	144.25	0.00	144.25	100.00%		0.00%		0.00%	41.75			8.00	94.50		102.50	71.06%		0.00%	
		OPERATOR	69.50	0.00	69.50	100.00%		0.00%		0.00%	40.50				29.00		29.00	41.73%		0.00%	
		TRUCK DRIVER	45.00	0.00	45.00	100.00%		0.00%		0.00%	29.00				16.00		16.00	35.56%		0.00%	
	Pavilion Drainage Supply Co., Inc.	OPERATOR	10.50	0.00		0.00%		0.00%	10.50	100.00%	10.50							0.00%		0.00%	
	Plum Contracting, Inc.	Operating Engineer	8.00	8.00		0.00%	8.00	100.00%		0.00%	8.00							0.00%		0.00%	
		OPERATOR	10.00	0.00		0.00%	10.00	100.00%		0.00%	10.00							0.00%		0.00%	
	Reilly Sweeping, Inc.	OPERATOR	212.25	0.00	15.75	7.42%	196.50	92.58%		0.00%	167.50			28.25	16.50		44.75	21.08%		0.00%	
	Trumbull Corporation	CARPENTER	10,851.00	0.00	189.00	1.74%	9,919.50	91.42%	742.50	6.84%	10,851.00							0.00%	186.00	1.71%	
		CEMENT MASON	392.00	0.00	30.00	7.65%	362.00	92.35%		0.00%	348.00			33.00	11.00		44.00	11.22%		0.00%	
		DOCKBUILDER/P ILE DRIVER	16,875.00	0.00	7,646.50	45.31%	9,146.50	54.20%	82.00	0.49%	15,807.50			662.50	405.00		1,067.50	6.33%	67.50	0.40%	
		LABORER	31,324.00	0.00	4,352.00	13.89%	26,394.00	84.26%	578.00	1.85%	18,383.50			5,929.00	4,632.50	2,379.00	10,561.50	33.72%	1,345.00	4.29%	
		OPERATOR	30,469.50	0.00	2,944.50	9.66%	25,869.00	84.90%	1,656.00	5.43%	26,592.50	1,668.50		2,058.50	150.00		3,877.00	12.72%	2,671.50	8.77%	
		TRUCK DRIVER	6,152.50	0.00	822.50	13.37%	5,330.00	86.63%		0.00%	6,152.50							0.00%		0.00%	
	Work Zone Contractors, LLC	LABORER	830.50	0.00	730.50	87.96%	100.00	12.04%		0.00%	598.00			232.50			232.50	28.00%	35.00	4.21%	
	ZONE STRIPING INC	LABORER	177.00	0.00	177.00	100.00%		0.00%		0.00%	160.50				16.50		16.50	9.32%		0.00%	

Reporting from 07/01/2014 - 02/28/2018.

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	277,544.58	5,850.50	106,447.25	38.35 %	164,838.83	59.39 %	8,087.00	2.91 %	212,258.83	2,148.50	174.50	23,585.25	14,398.50	24,979.00	40,306.75	14.52 %	9,645.75	3.48 %	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
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DB-540A TRANSCORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	Company Name	Trade Description	2,040.00	0.00	108.00	5.29%	875.00	42.89%	1,057.00	51.81%	321.00	0.00	158.00	674.00	255.50	631.50	1,087.50	53.31%	0.00	0.00%	0.00
	JEN ELECTRIC, INC.	Electrician	48.00	0.00	48.00	100.00%		0.00%		0.00%	48.00							0.00%		0.00%	
	Transcore LP - Harrisburg, PA	ELECTRICIAN	787.50	0.00		0.00%	335.50	42.60%	452.00	57.40%	202.50			231.00	166.50	187.50	397.50	50.48%		0.00%	
		ELECTRICIANS & TELECOMMUNICATIONS INSTALLATION TECHNICIAN	1,204.50	0.00	60.00	4.98%	539.50	44.79%	605.00	50.23%	70.50		158.00	443.00	89.00	444.00	690.00	57.29%		0.00%	

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	Company Name	Trade Description	31,516.58	2,072.00	1,801.00	5.71%	29,365.08	93.17%	35.00	0.11%	20,665.83	0.00	0.00	72.50	1,396.00	9,382.25	1,468.50	4.66%	861.25	2.73%	6.50
	Abbey Road Control Inc.	LABORER	566.25	0.00		0.00%	566.25	100.00%		0.00%						566.25		0.00%	262.75	46.40%	
	Ankiewicz Enterprises Inc.	LABORER	822.00	0.00		0.00%	822.00	100.00%		0.00%						822.00		0.00%		0.00%	
		OPERATING ENGINEER	201.00	0.00		0.00%	201.00	100.00%		0.00%						201.00		0.00%		0.00%	
	Bracy Construction Inc	Carpenter	1,420.50	0.00	124.50	8.76%	1,296.00	91.24%		0.00%	1,273.00				118.00	29.50	118.00	8.31%		0.00%	
		LABORER	1,426.50	0.00	668.50	46.86%	758.00	53.14%		0.00%	145.00				591.00	690.50	591.00	41.43%		0.00%	
		OPERATING ENGINEER	4.00	0.00		0.00%	4.00	100.00%		0.00%	4.00							0.00%		0.00%	
	Bridgwood Tile & Stone	TILE FINISHER	54.00	0.00		0.00%	54.00	100.00%		0.00%						54.00		0.00%		0.00%	
	Central II, Inc.	Bricklayer, Stone Mason	88.00	0.00		0.00%	88.00	100.00%		0.00%	88.00							0.00%		0.00%	
		ELECTRICIAN	27.50	0.00		0.00%	27.50	100.00%		0.00%	20.50					7.00		0.00%		0.00%	
	Comprehensive Fire Technologies,	Sprinkler Fitter	8.00	0.00		0.00%	8.00	100.00%		0.00%	6.00					2.00		0.00%		0.00%	
	Crowley Lightning Protection, Inc.	ELECTRICIAN	22.00	0.00		0.00%		0.00%	22.00	100.00%	22.00							0.00%		0.00%	
	David Ott	LABORER	97.00	0.00		0.00%	97.00	100.00%		0.00%	97.00							0.00%		0.00%	
		Plumber	696.00	0.00		0.00%	696.00	100.00%		0.00%	696.00							0.00%		0.00%	
	Diamond Decorating, Inc.	PAINTER	718.00	638.00		0.00%	718.00	100.00%		0.00%						718.00		0.00%		0.00%	
	Empire Wrecking Co of Reading PA	HEAVY & GENERAL LABORERS	125.00	0.00		0.00%	125.00	100.00%		0.00%	7.00					118.00		0.00%		0.00%	
		LABORER	373.50	0.00		0.00%	373.50	100.00%		0.00%	164.50					209.00		0.00%		0.00%	
	Entrance Systems Inc.	Glazier	91.50	0.00		0.00%	91.50	100.00%		0.00%						91.50		0.00%		0.00%	
	FOX QUALITY ROOFING LLC	Carpenter	130.00	0.00	62.50	48.08%	67.50	51.92%		0.00%	87.50					42.50		0.00%		0.00%	
		LABORER	526.00	0.00	515.50	98.00%		0.00%		0.00%	526.00							0.00%		0.00%	
		Roofer	3,112.50	0.00	205.00	6.59%	2,756.25	88.55%		0.00%	3,032.50					80.00		0.00%		0.00%	
	GAVER INDUSTRIES INC. DBA BARKER & BARKER	ASPHALT LABORERS	45.00	0.00		0.00%	45.00	100.00%		0.00%						45.00		0.00%		0.00%	
		OPERATING ENGINEER	137.50	0.00		0.00%	137.50	100.00%		0.00%						137.50		0.00%		0.00%	
		TRUCK DRIVER	10.75	0.00		0.00%	10.75	100.00%		0.00%						10.75		0.00%		0.00%	

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	277,544.58	5,850.50	106,447.25	38.35 %	164,838.83	59.39 %	8,087.00	2.91 %	212,258.83	2,148.50	174.50	23,585.25	14,398.50	24,979.00	40,306.75	14.52 %	9,645.75	3.48 %	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
	J. E. Scholtz custom Millwork,	Carpenter	13.00	0.00		0.00%		0.00%	13.00	100.00%	6.50					6.50		0.00%		0.00%	6.50
		LABORER	6.50	0.00		0.00%	6.50	100.00%		0.00%	6.50							0.00%		0.00%	
	Jarrett Mechanical Insulation	Heat & Frost Insulator	44.00	0.00		0.00%	44.00	100.00%		0.00%						44.00		0.00%		0.00%	
		LABORER	70.00	0.00		0.00%	70.00	100.00%		0.00%	70.00							0.00%		0.00%	
	JAYDOR CO., (A Corp.)	Millwright	70.00	0.00		0.00%	70.00	100.00%		0.00%	70.00							0.00%		0.00%	
		LABORER	17.00	0.00		0.00%	17.00	100.00%		0.00%						17.00		0.00%		0.00%	
	Michael Wallander	Plumber	115.50	0.00		0.00%	115.50	100.00%		0.00%						115.50		0.00%		0.00%	
	MODERNFOLD OF READING INC	Carpenter	42.00	0.00		0.00%	42.00	100.00%		0.00%	42.00							0.00%		0.00%	
	Palma Inc	Bricklayer, Stone Mason	14.00	0.00		0.00%	14.00	100.00%		0.00%						14.00		0.00%		0.00%	
		Cement Mason	131.00	0.00		0.00%	131.00	100.00%		0.00%						131.00		0.00%		0.00%	
		LABORER	271.00	0.00	25.00	9.23%	246.00	90.77%		0.00%						271.00		0.00%		0.00%	
	Robert Ott	LABORER	673.00	0.00		0.00%	673.00	100.00%		0.00%	673.00							0.00%		0.00%	
	Robinson Steel Company	Carpenter	5.00	0.00		0.00%	5.00	100.00%		0.00%				5.00			5.00	100.00%		0.00%	
	RUBRIGHT CONSTRUCTION , INC.	Bricklayer, Stone Mason	52.00	0.00		0.00%	52.00	100.00%		0.00%	21.00				31.00		31.00	59.62%		0.00%	
		Carpenter	351.50	0.00		0.00%	351.50	100.00%		0.00%	271.50				2.00	78.00	2.00	0.57%		0.00%	
		Cement Mason	110.50	0.00		0.00%	110.50	100.00%		0.00%	29.50				74.50	6.50	74.50	67.42%		0.00%	
		Ironworker	812.58	0.00		0.00%	812.58	100.00%		0.00%	472.08				66.00	274.50	66.00	8.12%		0.00%	
		LABORER	1,641.50	0.00		0.00%	1,641.50	100.00%		0.00%	899.50				225.00	517.00	225.00	13.71%		0.00%	
		OPERATING ENGINEER	176.50	0.00		0.00%	176.50	100.00%		0.00%	144.50					32.00		0.00%		0.00%	
		Truck Driver	135.50	0.00		0.00%	135.50	100.00%		0.00%	132.00					3.50		0.00%		0.00%	
	Steel Fab Enterprises LLC	Ironworker	942.00	0.00		0.00%	942.00	100.00%		0.00%	714.00			67.50	63.50	97.00	131.00	13.91%		0.00%	
	Steven Smith	LABORER	108.50	0.00		0.00%	108.50	100.00%		0.00%	108.50							0.00%		0.00%	
		Plumber	686.50	0.00		0.00%	686.50	100.00%		0.00%	686.50							0.00%		0.00%	
	SUPREME CEILINGS INC	Carpenter	449.00	0.00		0.00%	449.00	100.00%		0.00%						449.00		0.00%		0.00%	
	T. A. Silfies Masonry, LLC.	BRICKLAYER	30.25	0.00		0.00%	30.25	100.00%		0.00%					30.25		30.25	100.00%		0.00%	
		Bricklayer, Stone Mason	2,425.25	0.00		0.00%	2,393.75	98.70%		0.00%	2,283.75				141.50		141.50	5.83%		0.00%	
		LABORER	1,553.25	0.00		0.00%	1,524.00	98.12%		0.00%	1,500.00				53.25		53.25	3.43%		0.00%	
	Terry O'Connor Jr.	LABORER	28.00	0.00		0.00%	28.00	100.00%		0.00%	28.00							0.00%		0.00%	
		Plumber	183.50	0.00		0.00%	183.50	100.00%		0.00%	183.50							0.00%		0.00%	
	Tradesmen International LLC. - BETHLEHEM, PA	Carpenter	119.00	0.00		0.00%	119.00	100.00%		0.00%						119.00		0.00%		0.00%	
	Tri-County Mechanical, Inc.	LABORER	944.00	0.00		0.00%	851.00	90.15%		0.00%	944.00							0.00%		0.00%	
		Pipefitter	1,871.00	0.00		0.00%	1,871.00	100.00%		0.00%	1,871.00							0.00%	398.50	21.30%	
		Sheet Metal Worker	629.50	0.00		0.00%	629.50	100.00%		0.00%	629.50							0.00%		0.00%	
	William Hoffert	LABORER	23.00	0.00		0.00%	23.00	100.00%		0.00%						23.00		0.00%		0.00%	
		Plumber	162.50	0.00		0.00%	162.50	100.00%		0.00%						162.50		0.00%		0.00%	
	WIND GAP ELECTRIC,INC.	Electrician	5,430.50	1,434.00	200.00	3.68%	5,230.50	96.32%		0.00%	2,710.00					2,720.50		0.00%	200.00	3.68%	

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	277,544.58	5,850.50	106,447.25	38.35 %	164,838.83	59.39 %	8,087.00	2.91 %	212,258.83	2,148.50	174.50	23,585.25	14,398.50	24,979.00	40,306.75	14.52 %	9,645.75	3.48 %	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
	YCP, Inc.	LABORER	427.25	0.00		0.00%	427.25	100.00%		0.00%						427.25		0.00%		0.00%	
		OPERATING ENGINEER	49.00	0.00		0.00%	49.00	100.00%		0.00%						49.00		0.00%		0.00%	

T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	Company Name	Trade Description	8,666.75	139.00	253.50	2.92%	8,219.25	94.84%	194.00	2.24%	6,771.00	0.00	0.00	624.50	1,019.00	252.25	1,643.50	18.96%	910.00	10.50%	0.00
	ESTABLISHED TRAFFIC CONTROL	HEAVY & GENERAL LABORERS	20.00	0.00		0.00%	20.00	100.00%		0.00%						20.00		0.00%		0.00%	
	Guidemark, Inc.	HEAVY & GENERAL LABORERS	232.25	0.00		0.00%	232.25	100.00%		0.00%						232.25		0.00%	13.50	5.81%	
	J.D. Eckman, Inc.	HEAVY & GENERAL LABORERS	7,900.00	0.00		0.00%	7,900.00	100.00%		0.00%	6,418.00			624.50	857.50		1,482.00	18.76%	896.50	11.35%	
	Jag'd Construction, Inc.	PAINTER	447.50	139.00	253.50	56.65%		0.00%	194.00	43.35%	286.00				161.50		161.50	36.09%		0.00%	
	Mattiola Services, LLC	HEAVY & GENERAL LABORERS	67.00	0.00		0.00%	67.00	100.00%		0.00%	67.00							0.00%		0.00%	

T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION	Company Name	Trade Description	2,683.25	528.00	816.00	30.41%	3,971.25	148.00%	0.00	0.00%	2,067.75	0.00	0.00	207.50	408.00	0.00	615.50	22.94%	0.00	0.00%	0.00
	Atlas Flasher & Supply Co	LABORER	411.25	0.00		0.00%	411.25	100.00%		0.00%	203.75			207.50			207.50	50.46%		0.00%	
	MJF Electrical Contracting, Inc.	ELECTRIC LINEMAN	168.00	0.00		0.00%	168.00	100.00%		0.00%	168.00							0.00%		0.00%	
		ELECTRICIAN	1,696.00	528.00	408.00	24.06%	1,696.00	100.00%		0.00%	1,696.00							0.00%		0.00%	
		Electrician	408.00	0.00	408.00	100.00%	1,696.00	415.69%		0.00%					408.00		408.00	100.00%		0.00%	

T-645B SCHNEIDER ELECTRIC BUILDING & FACILITIES ENERGY CONSERVATION	Company Name	Trade Description	330.00	0.00	0.00	0.00%	0.00	0.00%	330.00	100.00%	330.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
	Schneider Electric Buildings Critical & Systems, Inc.	AIR CONDITIONING & REFRIGERATION	330.00	0.00		0.00%		0.00%	330.00	100.00%	330.00							0.00%		0.00%	

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building	Company Name	Trade Description	2,009.50	0.00	60.00	2.99%	1,949.50	97.01%	0.00	0.00%	1,884.00	0.00	0.00	125.50	0.00	0.00	125.50	6.25%	0.00	0.00%	0.00
	Bracy Construction Inc	Carpenter	50.00	0.00		0.00%	50.00	100.00%		0.00%	50.00							0.00%		0.00%	
		Cement Mason	6.00	0.00		0.00%	6.00	100.00%		0.00%	6.00							0.00%		0.00%	
		LABORER	82.00	0.00		0.00%	82.00	100.00%		0.00%	82.00							0.00%		0.00%	
		OPERATING ENGINEER	2.00	0.00		0.00%	2.00	100.00%		0.00%	2.00							0.00%		0.00%	
	Keystone Dirt Works, Inc.	LABORER	248.50	0.00		0.00%	248.50	100.00%		0.00%	248.50							0.00%		0.00%	
	Raymond Orchard Construction Inc.	Carpenter	240.50	0.00		0.00%	240.50	100.00%		0.00%	240.50							0.00%		0.00%	
		Dockbuilder	182.50	0.00		0.00%	182.50	100.00%		0.00%	182.50							0.00%		0.00%	
		LABORER	1,029.00	0.00		0.00%	1,029.00	100.00%		0.00%	903.50			125.50			125.50	12.20%		0.00%	

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	277,544.58	5,850.50	106,447.25	38.35 %	164,838.83	59.39 %	8,087.00	2.91 %	212,258.83	2,148.50	174.50	23,585.25	14,398.50	24,979.00	40,306.75	14.52 %	9,645.75	3.48 %	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice	NJ	NJ %	PA	PA %	All Other Localities (NOT PA or NJ)	All Other Localities (NOT PA or NJ) %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
	West Side Hammer Electric	ELECTRICIANS & TELECOMMUNICATIONS INSTALLATION TECHNICIAN	169.00	0.00	60.00	35.50%	109.00	64.50%		0.00%	169.00							0.00%		0.00%	

TS-687A Carr & Duff Lower Trenton TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	Company Name	Trade Description	2,471.00	933.00	695.00	28.13 %	1,776.00	71.87 %	0.00	0.00 %	2,430.00	0.00	0.00	0.00	41.00	0.00	41.00	1.66 %	0.00	0.00 %	0.00
	CARR & DUFF, INC	Electrician	2,183.00	933.00	654.00	29.96%	1,529.00	70.04%		0.00%	2,183.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	33.00	0.00	33.00	100.00%		0.00%		0.00%					33.00		33.00	100.00%		0.00%	
	Service Painting, Inc.	PAINTER	255.00	0.00	8.00	3.14%	247.00	96.86%		0.00%	247.00				8.00		8.00	3.14%		0.00%	

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	Company Name	Trade Description	433.00	46.00	144.50	33.37 %	288.50	66.63 %	0.00	0.00 %	309.50	0.00	0.00	0.00	123.50	0.00	123.50	28.52 %	0.00	0.00 %	0.00
	CARR & DUFF, INC	ELECTRIC LINEMAN	21.50	0.00		0.00%	21.50	100.00%		0.00%	21.50							0.00%		0.00%	
		ELECTRICIAN	288.00	46.00	21.00	7.29%	267.00	92.71%		0.00%	288.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	123.50	0.00	123.50	100.00%		0.00%		0.00%					123.50		123.50	100.00%		0.00%	

Delaware River Joint Toll Bridge Commission
Meeting of March 26, 2017

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

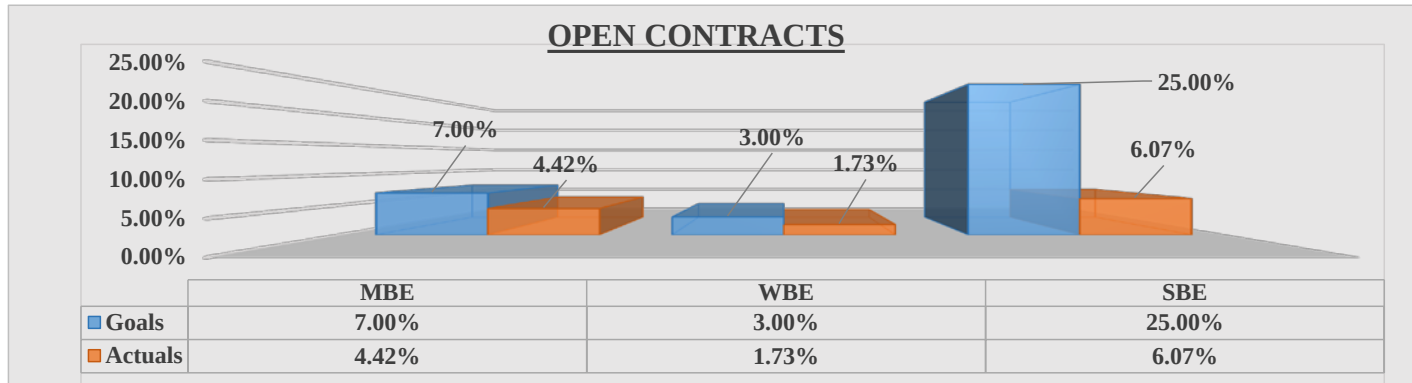
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Contracts:	11
➤ Completed Contracts:	66
➤ Total Capital Program Contracts:	77
➤ Total Number of Contractors:	133

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting February-18



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 34,245,936.22	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 3,689,614.63	4.42%	\$ 1,514,583.56	1.73%	\$ 593,949.08	6.07%	\$ 224,004.41

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 25,580,577.26	4.34%	\$ 1,319,428.97	1.45%	\$ 507,131.45		\$ -
C-628A	Dewberry	\$ 1,000,000.00	\$ 508,703.24	4.06%	\$ 40,585.66	4.88%	\$ 48,768.23	4.33%	\$ 43,294.17
C-627B	French & Parello	\$ 500,000.00	\$ 278,142.94		\$ -		\$ -		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77
TTS-634AR	J. Fletcher Cramer	\$ 896,808.00	\$ 849,577.50	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 849,510.17		\$ -		\$ -	7.56%	\$ 75,584.81
C-549AR	Jacobs Engineering	\$ 452,128.22	\$ 445,549.97	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11		\$ -
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -
C-629B	Michael Baker	\$ 500,000.00	\$ 329,371.12		\$ -		\$ -	2.79%	\$ 13,937.96
C-621A	Rummel Klepper & Kahl	\$ 500,000.00	\$ 493,465.32	8.79%	\$ 43,941.24	3.09%	\$ 15,427.54		\$ -

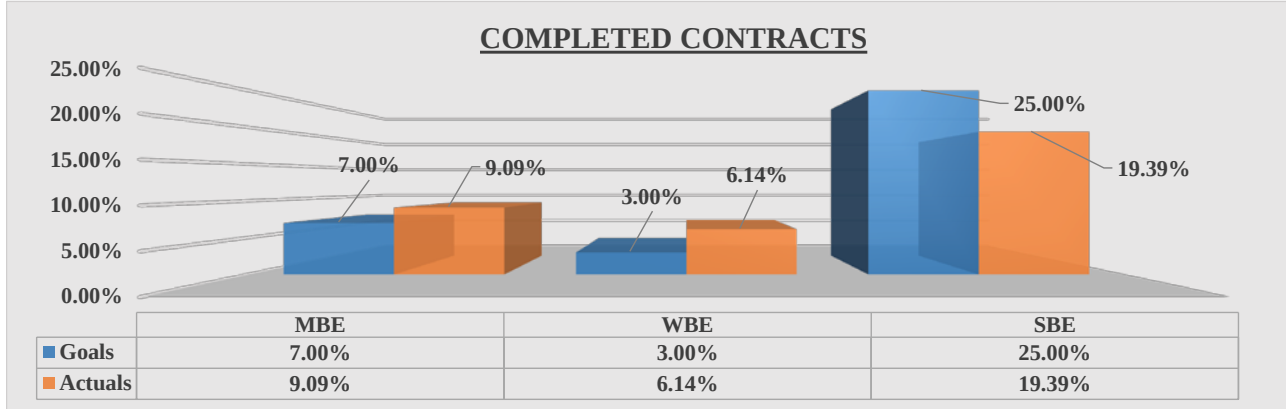
MBE = Minority Business Enterprise

WBE = Women Business Enterprise

SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to 02/28/2018.

Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -

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SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53

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