

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 28, 2019**

**CONTRACT COMPLIANCE REPORT INDEX**

**Month of December 2018**

<b>SUBJECT</b>	<b>DESCRIPTION</b>	<b>PAGE NUMBER</b>
<b>Contract Compliance Program Operations Report</b>	<b>Operations Report December 2018</b>	<b>1-23</b>

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 28, 2019**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded fifty-one (51) contracts, with the IBE Program requirements. Currently, there are 32 active contracts and 19 contracts that have been completed and archived.

**Elation Systems**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

***The following are all mandatory requirements:***

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

**Delaware River Joint Toll Bridge Commission  
Meeting of January 28, 2019**

**M E E T I N G S**

**Professional Services Contracts**

<b>Pre-Proposal Meeting(s):</b>	None
<b>Oral Presentation(s) / Interview(s):</b>	C-733A Construction Management Services Task Order Agreement
<b>Kick-Off Meeting(s):</b>	None

**Construction Contracts**

<b>Pre-Bid Meeting(s):</b>	None
<b>Bid Opening(s):</b>	None
<b>Pre-Construction Meeting(s):</b>	None
<b>Kick-Off Meeting(s):</b>	None
<b>Bi-Weekly Progress Meeting(s):</b>	None

**Meeting(s) / Conference(s) / Seminar(s) / Event(s)**

DRJTBC - Monthly Departmental (CAO) Staff Meeting  
DRJTBC - Monthly Committee Meeting  
DRJTBC - Monthly Commissioner's Meeting  
DRJTBC - Monthly Senior Staff Meeting  
12/05/18 - HCCLV Monthly Board Meeting  
12/08/18 - SHCCNJ Winter Gala  
12/19/18 - WTS Holiday Luncheon & Board Meeting

**Elation Produced Reports**

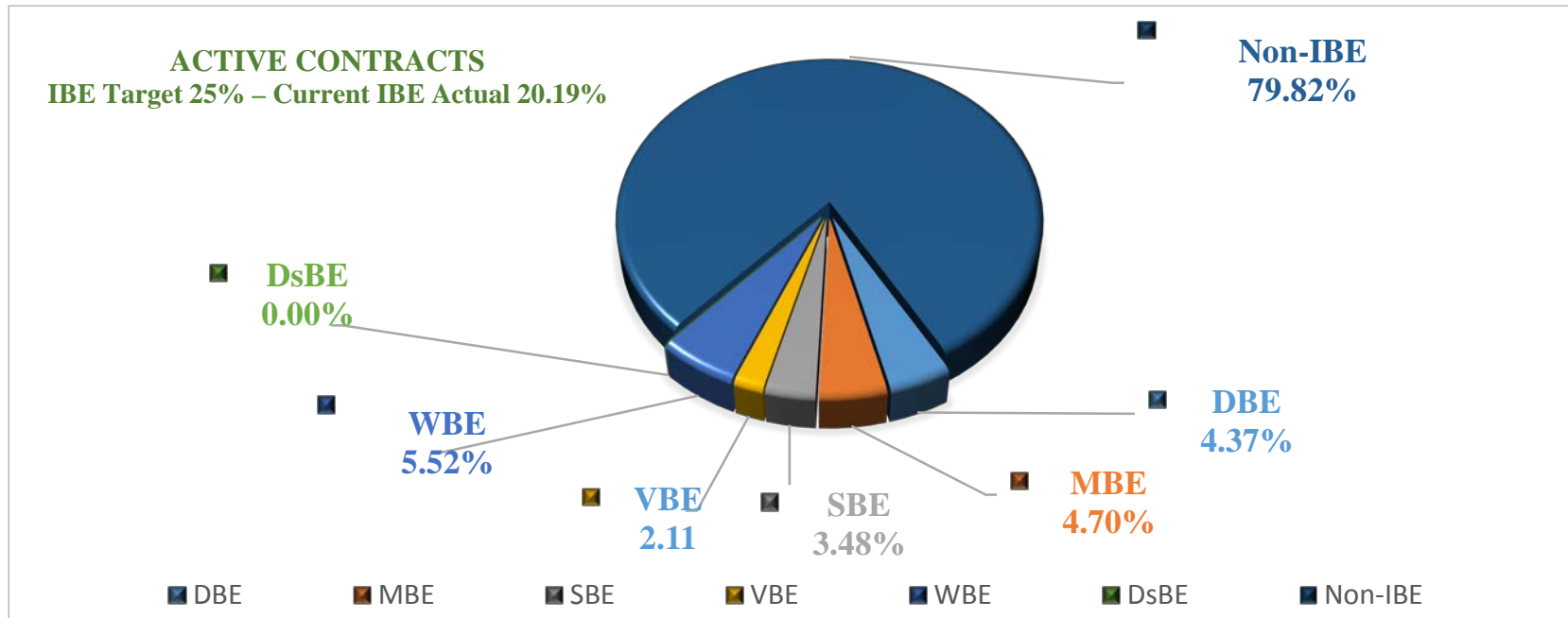
The following documents present a set of charts that depict a summary of payments for active and completed contracts since the inception of the IBE program. These charts are followed by pie charts that show the distribution of payments by their IBE certification type.

The following spreadsheets include payment data for both Professional and Construction Contracts that are active and/or completed.

The Workforce Utilization pie charts illustrate the hours worked and ethnicity. The attached Workforce Utilization spreadsheet provides detailed data on the trade, ethnicity, and gender of each construction project.

Lastly, the Minority, Women, and Small Business Enterprise charts show the progress of all Professional and Construction Contracts relevant to the MWSBE Program.

# PERCENTAGES OF PAYMENTS TO ALL CERTIFIED IBE SUBCONTRACTORS (MBE / WBE / SBE / DBE / DSBE / VBE)



	DBE	MBE	WBE	SBE	VBE	Total Payments to IBEs to Date	IBE % of Total Contract Value to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
Payments of All Professional & Construction Services Contracts Combined	\$ 9,478,325.59	\$ 10,190,470.96	\$ 11,958,052.90	\$ 7,550,995.95	\$ 4,579,071.88	\$ 43,756,917.28		\$ 216,779,044.68	\$ 553,354,880.00
Payments Percentage of All Contracts Combined	4.37%	4.70%	5.52%	3.48%	2.11%	20.19%	7.91%	39.18%	

### PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE

	Professional Services Payments by Diversity Type	DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
	<b>Diversity Type Total Payments</b>	<b>\$ 2,727,328.68</b>	<b>\$ 4,423,790.35</b>	<b>\$ 842,496.99</b>	<b>\$ 2,032,503.51</b>	<b>\$ 2,095,424.96</b>	<b>\$ 11,694,679.26</b>	<b>25.49%</b>	<b>\$ 45,876,351.19</b>	<b>\$ 89,920,761.09</b>
1	C-519A / GANNETT FLEMING ARCHITECTS, INC. - Southern Openarations & Maintenance Facilities Improvements			\$ 947.95	\$ 89,151.40		\$ 90,099.35	44.35%	\$ 203,160.42	\$ 3,012,681.45
2	C-644A / GANNETT FLEMING - I78 Bridges & Approach Slab Rehabilitation	\$ 19,565.85					\$ 19,565.85	5.31%	\$ 368,213.61	\$ 651,157.49
3	C-657A / JINGOLI - TOA / Building Construction Management Services for PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$ 13,380.00					\$ 13,380.00	4.66%	\$ 287,274.16	\$ 300,000.00
4	C-660A / BAKER - Scudder Falls Bridge Replacement Project Final Design Services	\$ 1,572,719.09	\$ 2,758,402.62	\$ 290,972.86		\$ 1,736,378.16	\$ 6,358,472.73	22.32%	\$ 28,490,033.74	\$ 28,490,033.74
5	C-662A / McCORMICK - Scudder Falls Bridge Replacement Public Involvement Services	\$ 229,382.20					\$ 229,382.20	24.38%	\$ 941,003.81	\$ 1,800,016.87
6	C-684A-(1)-2 / CHERRY, WEBER ASSOCIATES, P.C. - General Engineering Services 2015-2018 Annual Inspections		\$ 177,364.07				\$ 177,364.07	23.96%	\$ 740,166.35	\$ 840,000.00
7	C-696A / JOHNSON, MIRMIRAN AND THOMPSON, INC. - TOA / Engineering Services for PA Assignment	\$ 60,996.27					\$ 60,996.27	21.60%	\$ 282,327.97	\$ 500,000.00
8	C-696B / FRENCH & PARRELLO ASSOCIATES (IBE) - TOA / Engineering Services for NJ Assignment				\$ 40,502.02	\$ 139,135.60	\$ 139,135.60	100.00%	\$ 139,135.60	\$ 500,000.00
9	C-701A / RUMMEL, KLEPPER AND KAHL - TOA / Engineering Services for Electronic Toll Collection Systems	\$ 60,114.47		\$ 300.00			\$ 60,414.47	18.49%	\$ 326,737.20	\$ 500,000.00

\* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 to 12/27/2018

### PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE

	Professional Services Payments by Diversity Type	DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
	<b>Diversity Type Total Payments</b>	<b>\$ 2,727,328.68</b>	<b>\$ 4,423,790.35</b>	<b>\$ 842,496.99</b>	<b>\$ 2,032,503.51</b>	<b>\$ 2,095,424.96</b>	<b>\$ 11,694,679.26</b>	<b>25.49%</b>	<b>\$ 45,876,351.19</b>	<b>\$ 89,920,761.09</b>
10	C-702B / IH ENGINEERS, P.C. (IBE) - Structural / Civil Task Order Agreement for NJ Assignment		\$ 488,097.33				\$ 488,097.33	100.00%	\$ 488,097.33	\$ 1,000,000.00
11	C-703A / URBAN ENGINEERS, INC. - TOA / Construction Management Services for PA Assignment			\$ 15,199.70			\$ 15,199.70	4.33%	\$ 351,224.46	\$ 500,000.00
12	C-707A / USA ARCHITECTS (IBE) - Commission Administration Building at Scudder Falls			\$ 166,452.01	\$ 1,183,258.69	\$ 219,911.20	\$ 1,183,258.69	100.00%	\$ 1,183,258.69	\$ 1,376,451.71
13	C-715A / PENNONI ASSOCIATES, INC. - Structural/Civil Task Order Agreement for PA Assignment	\$ 33,027.35					\$ 33,027.35	22.77%	\$ 145,036.83	\$ 1,000,000.00
14	C-716A JMT, Inc. - Facilities Task Order Assignment						\$ -	0.00%	\$ -	\$ 1,000,000.00
15	C-729A FRENCH & PARRELLO ASSOCIATES (IBE) - FACILITIES TASK ORDER AGREEMENT - NJ ASSIGNMENT						\$ -	0.00%	\$ -	\$ 500,000.00
16	CI-671A / TRC ENGINEERS - Scudder Falls Bridge Replacement Project Engineering Services for PA Approach Improvements	\$ 579,789.67					\$ 579,789.67	51.45%	\$ 1,126,957.83	\$ 6,515,220.03
17	CI-672A / PARSONS BRINCKERHOFF, INC. (WSP) - Scudder Falls Bridge Replacement Project Engineering Services for Main River Bridge Replacement		\$ 289,125.24				\$ 289,125.24	23.77%	\$ 1,216,280.29	\$ 7,776,718.32
18	CI-673A / GANNETT FLEMING ARCHITECTS, INC. - SFB Replacement Project Engineering Services for NJ Approach Construction				\$ 466,451.59		\$ 466,451.59	27.58%	\$ 1,691,335.90	\$ 6,568,103.32

\* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 to 12/27/2018

# **PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE**

Professional Services Payments by Diversity Type		DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
<b>Diversity Type Total Payments</b>		\$ 2,727,328.68	\$ 4,423,790.35	\$ 842,496.99	\$ 2,032,503.51	\$ 2,095,424.96	\$ 11,694,679.26	25.49%	\$ 45,876,351.19	\$ 89,920,761.09
19	CM-644A / GREENMAN- PEDERSEN, INC. - I78 Bridges and Approach Slabs Rehabilitation Construction Management Services / Inspection Services	\$ 158,353.78		\$ 53,329.80			\$ 211,683.58	19.66%	\$ 1,076,579.88	\$ 1,545,442.08
20	CM-669A / HILL INTERNATIONAL, INC. - Scudder Falls Bridge Replacement Project Construction Management Services		\$ 710,801.09	\$ 315,294.67	\$ 253,139.81		\$ 1,279,235.57	19.02%	\$ 6,724,509.99	\$ 25,015,066.98
21	CM-707A / JOSEPH JINGOLI & SON, INC. - Commission Administration Building at Scudder Falls Construction Management Services						\$ -	0.00%	\$ 95,017.13	\$ 529,869.10

**CONSTRUCTION SERVICES PAYMENTS & IBE ACTUAL TO DATE**

	Construction Services Payments by Diversity Type	DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
	<b>Diversity Type Total Payments</b>	\$ 6,750,996.91	\$ 5,766,680.61	\$ 11,115,555.91	\$ 5,518,492.44	\$ 2,483,646.92	\$ 31,635,372.79	<b>18.51%</b>	\$ 170,902,693.49	\$463,434,119.62
1	DB-540A / TRANSCORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	\$ 2,024,382.73	\$ 285,650.85	\$ 6,177.93			\$ 2,316,211.51	22.30%	\$ 10,385,693.44	\$12,462,964.26
2	DB-724A SCHNEIDER ELECTRIC Electronic Surveillance / Detection System Maintenance Contract							0.00%	\$ -	\$11,294,820.75
3	T-644A / J.D. ECKMAN - Easton/Phillipsburg TB Facility Administration Building							0.00%	\$ 10,165,531.24	\$ 11,117,003.61
4	T-645A MJF - Building & Facilities Energy Conservation	\$ 131,065.40		\$ 333,964.76	\$ 2,547,000.00		\$ 3,012,030.16	69.20%	\$ 4,352,479.00	\$ 5,326,520.00
5	T-645B / SCHNEIDER ELECTRIC - Building & Facilities Energy Conservation Measures - Mechanical/Controls	\$ 360,695.00					\$ 360,695.00	42.98%	\$ 839,284.55	\$ 1,154,809.00
6	T-668A / TRUMBULL - Scudder Falls Bridge Replacement Project	\$ 4,185,965.67	\$ 5,478,161.01	\$ 10,455,744.38	\$ 1,749,213.28	\$ 2,453,942.42	\$ 24,323,026.76	17.83%	\$ 136,399,665.79	\$ 396,000,000.00
7	T-707A / BRACY - Commission Administration Building at Scudder Falls Bridge & Adaptive Reuse of the 1799 Building		\$ 2,868.75	\$ 112,632.30	\$ 165,219.30	\$ 29,704.50	\$ 310,424.85	5.46%	\$ 5,685,585.47	\$ 21,357,000.00
8	T-708A / ALLIED PAINTING - New Hope/Lambertville Toll Bridge Floor System Rehabilitation - Facility Administration Building	\$ 48,888.11		\$ 43,403.96	\$ 12,820.26		\$ 105,112.33	7.20%	\$ 1,459,400.00	\$ 1,694,000.00
9	TS-677A / SPARWICK (IBE) - Scudder Falls TSB Interim Deck Repairs on I-95				\$ 999,656.00		\$ 999,656.00	100.00%	\$ 999,656.00	\$ 1,003,336.00

\* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 - 12/27/2018



### CONSTRUCTION SERVICES PAYMENTS & IBE ACTUAL TO DATE

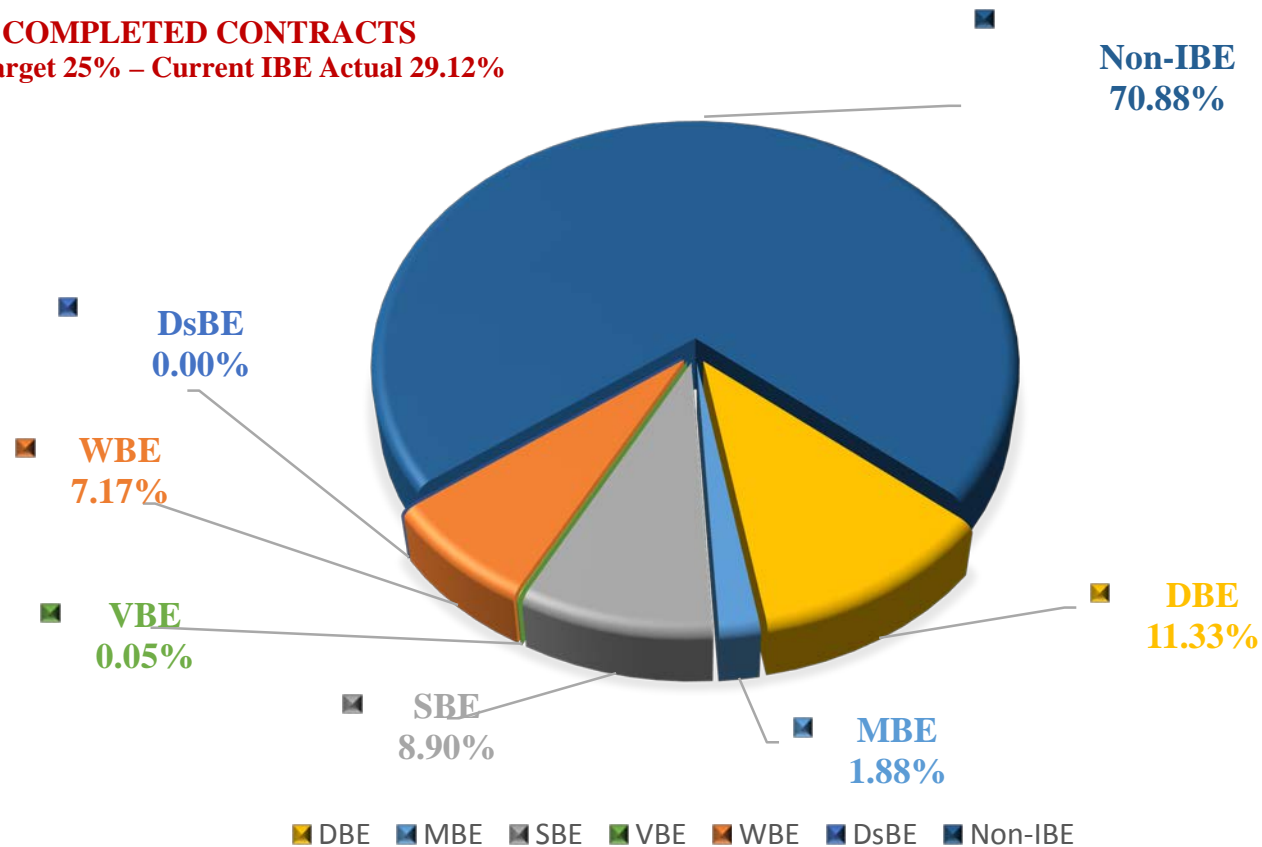
Construction Services Payments by Diversity Type		DBE	MBE	WBE	SBE	VBE	IBE Total Payments to 12/27/18	IBE Payment Percentage(s) to 12/27/18	Prime Total Contract Payments to 12/27/18	Total Contract Value as of 12/27/18
<b>Diversity Type Total Payments</b>		<b>\$ 6,750,996.91</b>	<b>\$ 5,766,680.61</b>	<b>\$ 11,115,555.91</b>	<b>\$ 5,518,492.44</b>	<b>\$ 2,483,646.92</b>	<b>\$ 31,635,372.79</b>	<b>18.51%</b>	<b>\$ 170,902,693.49</b>	<b>\$463,434,119.62</b>
<i>10</i>	TS-687A / CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements			\$ 163,632.58			\$ 163,632.58	28.02%	\$ 584,060.00	\$ 647,000.00
<i>11</i>	TTS-723A / J. FLETCHER CREAMER - On Call Beam Guide Rail & Attenuator Replacement				\$ 44,583.60		\$ 44,583.60	142.27%	\$ 31,338.00	\$ 1,376,666.00

\* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 - 12/27/2018

**PERCENTAGES OF PAYMENTS TO ALL COMPLETED IBE SUBCONTRACTORS**  
**(MBE / WBE / SBE / DBE / DSBE / VBE)**

**COMPLETED CONTRACTS**  
**IBE Target 25% – Current IBE Actual 29.12%**



Reporting from 07/01/2014 – 12/27/2018

## Completed Professional Services Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 3,941,422.24
Total Payments to IBEs	\$ 955,025.43
IBE Target	25.00%
<b>IBE Actual</b>	<b>24.23%</b>

**\*Met or Exceeded The Target\***

**\*Did Not Meet The Target\***

CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
1 I-78 Maintenance Garage Expansion	C-508A	BURNS ENGINEERING, INC.	\$ 717,042.74	\$ 717,042.74	25.00%	42.65%		07/27/2015	10/31/2018
	IBE	American Engineers Group, LLC	\$ 25,301.82	\$ 25,301.82	06.30%	3.53%	MBE		
		Malick & Scherer	\$ 110,172.32	\$ 110,172.32	03.40%	15.36%	DBE		
		Sowinski Sullivan Architects, PC	\$ 170,321.80	\$ 170,321.80	17.55%	23.75%	WBE		
2 I-78 Maintenance Garage Expansion Engineering Services for Construction Management	CM-508A	STV, Inc.	\$ 582,335.21	\$ 582,335.21	25.00%	13.83%		02/29/2016	04/30/2018
	IBE	Envision Consultants, Ltd.	\$ 33,957.55	\$ 33,957.55	06.30%	5.83%	SBE		
		HRV Conformance Verification Associates, Inc.	\$ 19,937.70	\$ -	03.40%	0.00%	DBE		
		IH Engineers, P.C.	\$ 46,603.11	\$ 46,603.11	17.55%	8.00%	MBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CM-664A	GREENMAN-PEDERSEN, INC.	\$ 849,622.00	\$ 849,622.00	25.00%	19.74%		02/29/2016	01/03/2018
	IBE	Envision Consultants, Ltd.	\$ 45,881.50	\$ 45,881.50	05.20%	5.40%	WBE		
		Keegan Technology & Testing Associates, Inc. A/K/A Key-Tech	\$ 36,494.33	\$ 36,494.33	03.70%	4.30%	SBE		
		Naik Consulting Group, P.C.	\$ 76,622.13	\$ 76,622.13	18.30%	9.02%	DBE		
		Safegate Associates, LLC	\$ 8,700.00	\$ 8,700.00	02.60%	1.02%	SBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CI-665A	JACOBS ENGINEERING GROUP, INC.	\$ 626,933.76	\$ 626,933.76	25.00%	7.14%		05/23/2016	11/02/2017
	IBE	IH Engineers, P.C.	\$ 44,766.05	\$ 44,766.05	14.40%	7.14%	MBE		
		RIG Consulting, Inc.	\$ 68,085.01	\$ -	10.86%	0.00%	DBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5 Riverton - Belvidere Toll Supported Bridge Critical Member	C-650A	AMMANN & WHITNEY	\$ 451,072.33	\$ 451,072.33	25.00%	20.66%		10/26/2015	08/08/2017
	IBE	Pickering, Corts & Summerson, Inc.	\$ 93,184.47	\$ 93,184.47	25.80%	20.66%	SBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
6 Portland - Columbia Toll Bridge Approach Roadways Improvements	CI-566A	JACOBS ENGINEERING GROUP, INC.	\$ 476,991.53	\$ 476,991.53	25.00%	30.29%		02/23/2015	10/15/2016
	IBE	AmerCom Corporation	\$ 144,473.11	\$ 144,473.11	31.55%	30.29%	MBE		
		Naik Consulting Group, P.C.	\$ -	\$ -	04.87%	0.00%	SBE		

## Completed Professional Services Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 3,941,422.24
Total Payments to IBEs	\$ 955,025.43
IBE Target	25.00%
<b>IBE Actual</b>	<b>24.23%</b>

**\*Met or Exceeded The Target\***

**\*Did Not Meet The Target\***

CONTRACT TITLE	CONTRACT NO.	PRIME CONSULTANT	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
7 Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic	C-663A	PENNONI ASSOCIATES, INC.	\$ 237,424.67	\$ 237,424.67	25.00%	49.93%		07/30/2015	4/20/2016
	IBE	Drive Engineering Corp.	\$ 6,757.64	\$ 6,757.64	03.40%	2.85%	MBE		
		TechniQuest Corporation	\$ 111,789.60	\$ 111,789.60	36.50%	47.08%	MBE		

## Completed Construction Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 35,783,377.39
Total Payments to IBEs	\$ 11,140,502.39
IBE Target	25.00%
<b>IBE Actual</b>	<b>31.13%</b>

\*Met or Exceeded The Target\*

\*Did Not Meet The Target\*

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENT TOTALS	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
1	Milford-Montague Toll Bridge Salt Storage Building	T-717A	BRACY CONSTRUCTION, INC.	\$ 656,823.96	\$ 656,823.96	25.00%	0.79%		09/25/2017	11/29/2018
		IBE	Keystone Dirt Works, Inc.	\$ 77,352.85	\$ 77,352.85	0.79%	0.79%	WBE		
2	I-78 Maintenance Garage Expansion at I-78 PA Welcome Ctr. / Maintenance Facility	T-508A	BRACY CONSTRUCTION, INC.	\$ 9,845,177.03	\$ 9,845,177.03	25.00%	14.43%		06/27/2016	06/30/2018
		IBE	C.A.Weiss Sales, LLC	\$ 245,498.71	\$ 245,498.71	2.49%	2.49%	WBE		
			Central Penn Welding & Ironworks, LLC	\$ 173,273.71	\$ 173,273.71	1.76%	1.76%	MBE		
			Gaver Industries, Inc. d/b/a Barker & Barker Paving	\$ 19,547.10	\$ 19,547.10	0.20%	0.20%	VBE		
			Ida Yeager Sales, Inc.	\$ 148,150.52	\$ 148,150.52	1.50%	1.50%	DBE		
			J. Sterling Solutions, LLC	\$ 51,476.64	\$ 51,476.64	0.52%	0.52%	DBE		
			Labe Sales, Inc.	\$ 73,980.00	\$ 73,980.00	0.75%	0.75%	DBE		
			Penn State Electrical Mechanical Supply Co., Inc.	\$ 196,063.29	\$ 196,063.29	1.99%	1.99%	DBE		
			Reeb Building Systems, LLC	\$ 512,970.82	\$ 512,970.82	5.21%	5.21%	DBE		
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
3	Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	TS-699A	CARR AND DUFF, INC.	\$ 161,150.37	\$ 161,150.32	25.00%	37.96%		03/29/2017	04/24/2018
		IBE	General Highway Products, Inc	\$ 61,169.00	\$ 61,169.00	25.00%	37.96%	WBE		
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
4	Scudder Falls Bridge Replacement Project - Tree Clearing	T-667A	AP CONSTRUCTION, INC.	\$ 1,721,688.26	\$ 1,721,688.26	25.00%	26.42%		12/23/2015	09/20/2017
		IBE	Athena Contracting, Inc.	\$ 243,315.01	\$ 243,315.01	10.00%	14.13%	WBE		
			BFW Group	\$ 8,550.00	\$ 8,550.00	0.83%	0.50%	DBE		
			Sable Construction, Inc.	\$ 202,960.00	\$ 202,960.00	15.00%	11.79%	MBE		
	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
5	Scudder Falls Bridge Replacement Project - PA Noise Walls	T-666A	PKF-MARK III, INC.	\$ 11,219,737.01	\$ 11,219,737.01	25.00%	31.54%		04/29/2016	08/14/2017
		IBE	Bird Solutions International	\$ 122,732.00	\$ 122,732.00	1.09%	1.09%			
			Green Valley Landscaping, Inc.	\$ 72,163.76	\$ 72,163.76	0.64%	0.64%			
			Sanders Construction Company, Inc.	\$ 3,338,786.23	\$ 3,338,786.23	25.00%	29.76%	DBE		
			Work Zone Contractors, LLC	\$ 5,352.12	\$ 5,352.12	0.05%	0.05%	DBE		

## Completed Construction Contracts Payments Detail Report

Total Prime's Contracts Value	\$ 35,783,377.39
Total Payments to IBEs	\$ 11,140,502.39
IBE Target	25.00%
<b>IBE Actual</b>	<b>31.13%</b>

**\*Met or Exceeded The Target\***

**\*Did Not Meet The Target\***

	CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENT TOTALS	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
6	Sudder Falls Bridge Replacement Project Subsurface Boring & Sampling	T-661A	TRC ENGINEERS	\$ 1,438,941.98	\$ 1,438,941.98	25.00%	16.29%		05/18/2015	05/18/2017
		IBE	Garden State Highway Products	\$ 196,519.30	\$ 196,519.30	11.00%	13.66%	WBE		
			Burgette Excavation, LLC t/a Traffic Regulators	\$ 37,947.00	\$ 37,947.00	15.00%	2.64%	SBE		
7	I-78 Toll Plaza Bumper Block Replacement	T-705A	SPARWICK CONTRACTING, INC. (IBE)	\$ 160,006.00	\$ 160,006.00	25.00%	100.00%	SBE	10/17/2016	03/03/2017
8	DIHI Toll Bridges Facilities Emergency Standby Generators Improvements	T-514A	WEST SIDE HAMMER ELECTRIC	\$ 644,686.00	\$ 644,686.00	25.00%	30.61%		07/27/2015	01/08/2017
		IBE	Penn State Electric Mechanical Supply Co., Inc.	\$ 197,339.20	\$ 197,339.99	29.00%	30.61%	DBE		
9	Lower Trenton TSB Approach Roadways Improvements	TS-639B	MOUNT CONSTRUCTION CO., INC. (IBE)	\$ 2,090,794.00	\$ 2,090,794.00	25.00%	100.00%	WBE	04/09/2015	12/06/2016
10	Easton / Phillipsburg Ramp C Stabilization	T-641A	MERCO, INC. (IBE)	\$ 998,300.00	\$ 998,300.00	25.00%	100.00%	SBE	11/23/2015	12/01/2016

## Completed Construction Contracts Payments Detail Report

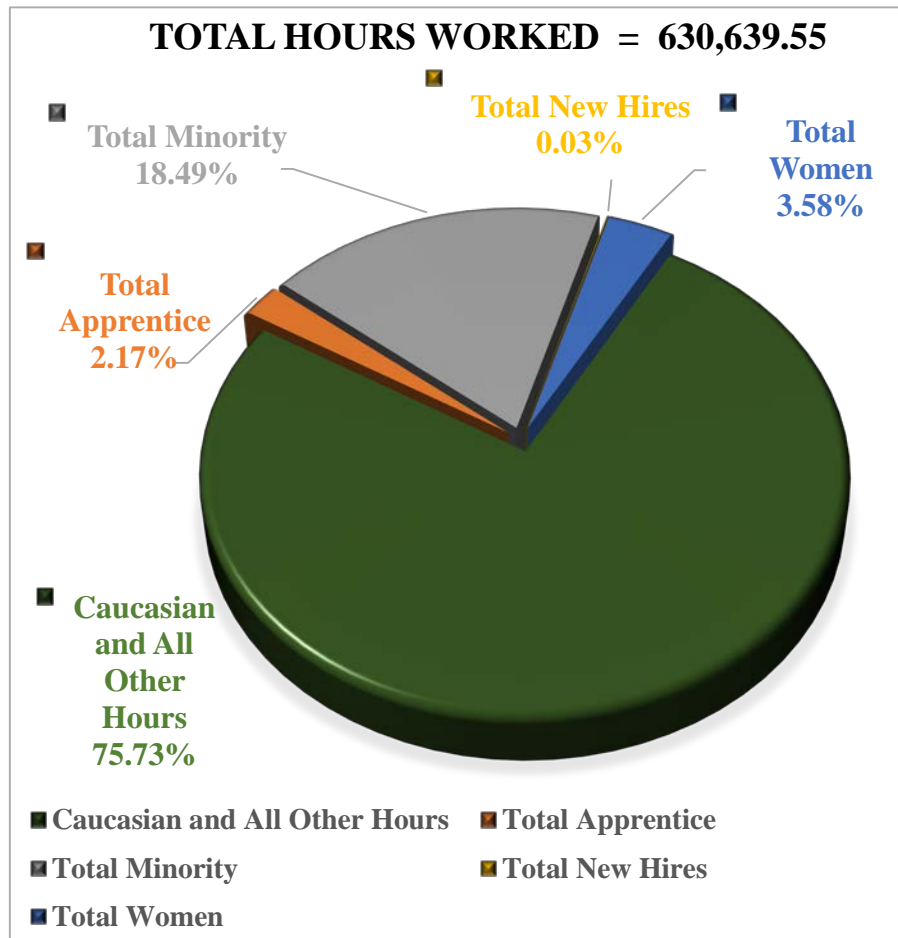
Total Prime's Contracts Value	\$ 35,783,377.39
Total Payments to IBEs	\$ 11,140,502.39
IBE Target	25.00%
<b>IBE Actual</b>	<b>31.13%</b>

**\*Met or Exceeded The Target\***

**\*Did Not Meet The Target\***

CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUE	PAYMENT TOTALS	PRIME TARGET	PRIME ACTUAL	IBE TYPE	START DATE	END DATE
CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
11 Portland - Columbia Toll Bridge Approach Roadway Improvement	T-566A	INTERCOUNTY PAVING COMPANY	\$ 6,193,334.28	\$ 6,193,334.28	25.00%	30.32%		02/25/2015	11/30/2016
	IBE	Established Traffic Control	\$ 43,589.66	\$ 43,589.66	0.60%	0.70%	DBE		
		MV Contracting, Inc.	\$ 1,652,064.50	\$ 1,652,064.50	22.70%	26.67%	WBE		
		PIM Corporation	\$ 160,217.70	\$ 160,217.70	3.50%	2.59%	SBE		
		The Vann Organization	\$ 22,035.00	\$ 22,035.00	0.40%	0.36%	SBE		
CONTRACT TITLE	CONTRACT NO.	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
12 Riverton - Belvidere Toll Supported Bridge	TS-650A	ROAD-CON, INC.	\$ 652,738.50	\$ 652,738.50	25.00%	4.34%		08/15/2016	11/11/2016
	IBE	Desilvio & Company, Inc.	\$ 16,848.00	\$ 16,848.00	2.60%	2.58%	WBE		
		Established Traffic Control	\$ 4,317.48	\$ 4,317.48	0.73%	0.66%	WBE		
		RAM-T Corporation	\$ 7,182.00	\$ 7,182.00	2.00%	1.10%	DBE		
		Williams Flagler Logistics, LLC	\$ 49,842.17	\$ -	5.90%	0.00%			

# WORKFORCE UTILIZATION - HOURS REPORTING



Work Force Categories	Total Hours	# of Workers
Local Workers	604,116.05	1,754
Total Minority	115,984.05	414
Total New Hires	174.00	5
Total Women	22,498.75	56
Total Apprentice	13,856.50	57
Total (All Workers)	630,639.55	1,845

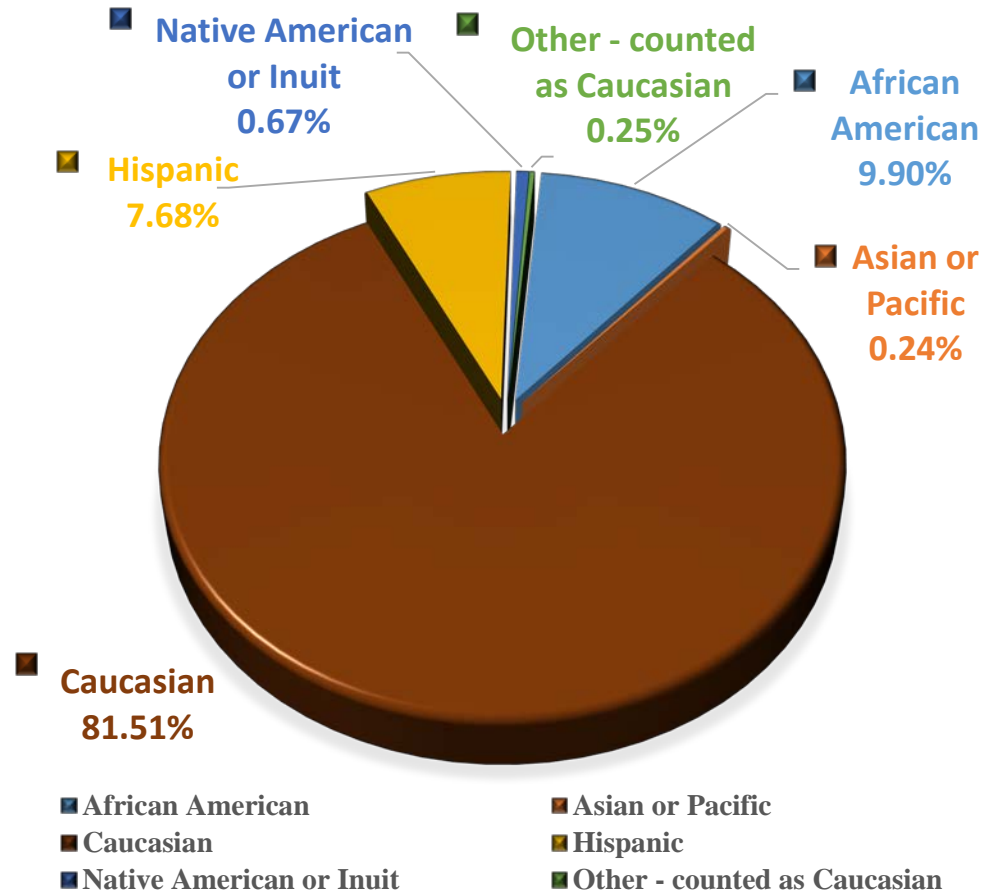
Hours Worked Pie Chart: reflects the individual(s) hours worked by the Prime Contractor(s) and Subcontractor(s) (IBE and Non-IBE) employees.

Reporting from 07/01/2014 – 12/27/2018



# WORKFORCE UTILIZATION - ETHNICITY REPORTING

**ETHNICITY HOURS PERCENTAGE**



Ethnicity Pie Chart = reflects the ethnic backgrounds of all individual workers reporting on Commission Projects (Primes Employees / Subcontractor Employees).

Ethnicity Categories	Total Hours	# of Workers
African American	61,441.00	179
Asian or Pacific Islander	1,461.50	11
Caucasian	504,088.00	1,403
Hispanic	47,650.55	217
Native American or Inuit	4,129.50	6
Other	1,552.25	9

The above-referenced workforce utilization data is reflected in the following spreadsheets.

Reporting from 07/01/2014 – 12/27/2018

**Workforce Utilization Summary  
Active Projects (Contracts)**

Total Hours Worked	Local Apprentice	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
620,030.80	12,143.00	13,456.50	245,577.35	39.61%	357,565.25	57.67%	503,836.00	4,129.50	1,461.50	61,441.00	47,610.55	1,552.25	114,642.55	18.49%	22,198.25	3.58%	174.00

Project Name	Total Hours Worked	Local Apprentice	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
1 COMBINED TOTALS for T-668A (PA + NJ)	537,999.75	8,927.00	8,927.00	228,756.75	42.52%	294,351.00	54.71%	442,967.00	4,129.50	1,284.00	58,043.75	30,695.50	880.00	94,152.75	17.50%	21,033.75	3.91%	174.00
T-668A TRUMBULL - PA - SFB Replacement Project	297,365.25	2,543.50	2,543.50	50,220.75	16.89%	238,984.50	80.37%	246,045.25	2,790.50	1,206.50	29,769.50	17,081.50	472.00	50,848.00	17.10%	12,419.25	4.18%	0.00
T-668A TRUMBULL - NJ - SFB Replacement Project	240,634.50	6,383.50	6,383.50	178,536.00	74.19%	55,366.50	23.01%	196,921.75	1,339.00	77.50	28,274.25	13,614.00	408.00	43,304.75	18.00%	8,614.50	3.58%	174.00
2 DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	0.00	0.00	108.00	5.29%	875.00	42.89%	321.00	0.00	158.00	674.00	255.50	631.50	1,087.50	53.31%	0.00	0.00%	0.00
3 DB-724A SCHNEIDER ELECTRIC - Electronic Surveillance / Detection System Maintenance Contract	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
4 T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	47,724.75	204.00	1,517.50	7,000.50	14.67%	33,579.75	70.36%	35,161.25	0.00	19.50	1,203.50	11,299.75	40.75	12,522.75	26.24%	1,098.75	2.30%	0.00
5 T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION	9,482.30	1,244.00	1,244.00	2,404.60	25.36%	13,773.00	145.25%	7,305.75	0.00	0.00	1,124.25	1,052.30	0.00	2,176.55	22.95%	65.75	0.69%	0.00

**Workforce Utilization Summary**  
**Active Projects (Contracts)**

Total Hours Worked	Local Apprentice	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
620,030.80	12,143.00	13,456.50	245,577.35	39.61%	357,565.25	57.67%	503,836.00	4,129.50	1,461.50	61,441.00	47,610.55	1,552.25	114,642.55	18.49%	22,198.25	3.58%	174.00

Project Name	Total Hours Worked	Local Apprentice	Total Apprentice	NJ	NJ %	PA	PA %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Women	Women %	New Hires
6 T-645B SCHNEIDER ELECTRIC BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	1,595.50	0.00	0.00	0.00	0.00%	1,105.50	69.29%	1,595.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
7 T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building	12,318.50	147.00	147.00	1,591.00	12.92%	10,727.50	87.08%	11,215.00	0.00	0.00	395.50	708.00	0.00	1,103.50	8.96%	0.00	0.00%	0.00
8 T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation - Facility Administration Building	5,244.00	595.00	595.00	4,074.50	77.70%	1,169.50	22.30%	1,842.50	0.00	0.00	0.00	3,401.50	0.00	3,401.50	64.86%	0.00	0.00%	0.00
9 TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95	580.00	0.00	0.00	580.00	100.00%	0.00	0.00%	501.00	0.00	0.00	0.00	79.00	0.00	79.00	13.62%	0.00	0.00%	0.00
10 TS-687A Carr & Duff LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	2,734.00	1,026.00	1,026.00	750.00	27.43%	1,984.00	72.57%	2,693.00	0.00	0.00	0.00	41.00	0.00	41.00	1.50%	0.00	0.00%	0.00
11 TTS-723A J FLETCHER CREAMER ON CALL BEAM GUIDE RAIL & ATTENUATOR REPLACEMENT	312.00	0.00	0.00	312.00	100.00%	0.00	0.00%	234.00	0.00	0.00	0.00	78.00	0.00	78.00	25.00%	0.00	0.00%	0.00

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 28, 2019**

**MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

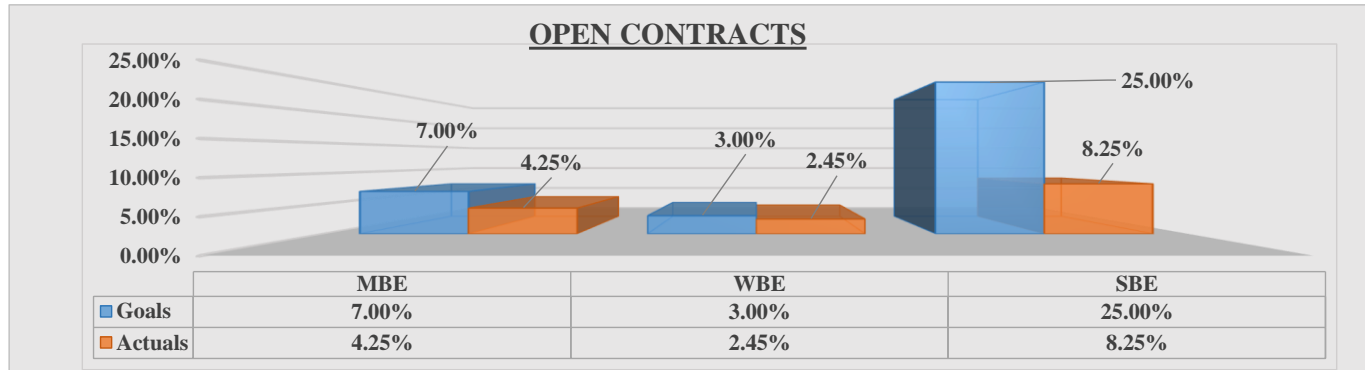
<i>a)</i> PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
<i>b)</i> No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
<i>c)</i> Capital Plan Construction Contracts:	7% MBE and 3% WBE
<i>d)</i> NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Contracts:	10
➤ Completed Contracts:	67
➤ Total Capital Program Contracts:	77
➤ Total Number of Contractors:	133

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

## Minority, Women and Small Business Enterprise Payment Reporting December-18



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 33,349,128.22	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 2,189,614.63	4.25%	\$ 1,416,866.47	2.45%	\$ 816,094.28	8.25%	\$ 180,710.24

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS	AWARD DATE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	2.50%	\$ 759,567.37		\$ -	11/25/2008
C-628A	Dewberry	\$ 1,000,000.00	\$ 506,647.35	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -	02/25/2014
C-627B	French & Parello	\$ 500,000.00	\$ 276,851.58		\$ -		\$ -		\$ -	08/01/2014
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70	07/29/2014
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77	05/20/2014
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 849,510.17		\$ -		\$ -	7.56%	\$ 75,584.81	12/23/2013
C-549AR	Jacobs Engineering	\$ 452,128.22	\$ 445,549.97	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11		\$ -	10/29/2013
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -	11/01/2011
C-629B	Michael Baker	\$ 500,000.00	\$ 329,371.12		\$ -		\$ -	2.79%	\$ 13,937.96	07/29/2014
C-621A	Rummel Klepper & Kahl	\$ 500,000.00	\$ 487,881.63	8.79%	\$ 43,941.24	3.09%	\$ 15,427.54		\$ -	11/22/2013

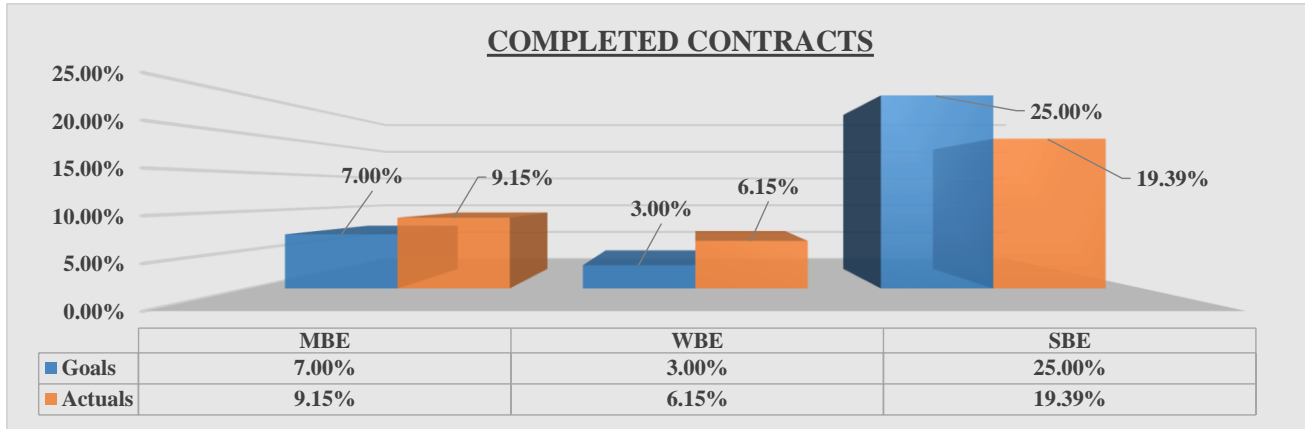
MBE = Minority Business Enterprise

WBE = Women Business Enterprise

SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to 12/27/2018.

# Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 16,433,918.99	9.15%	\$ 11,777,464.87	6.15%	\$ 7,910,758.53	19.39%	\$ 3,185,920.49

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 16,433,918.99	9.15%	\$ 11,777,464.87	6.15%	\$ 7,910,758.53	19.39%	\$ 3,185,920.49

**\*Categories highlighted below indicates the Prime has either met or exceeded the target.**

TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69		\$ -		\$ -	0.00%	\$ -
<b>Total Number of Contracts</b>	<b>67</b>		<b>47</b>		<b>47</b>		<b>20</b>	

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise  
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.