

**Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018**

CONTRACT COMPLIANCE REPORT INDEX

Month of December 2017

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report December 2017	1-28

Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded forty-three (43) contracts, with the IBE Program requirements.

Elation Systems

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to users on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports all data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. All Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. All Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

**Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018**

M E E T I N G S

Professional Services

Pre-Proposal Meeting(s):	None
Oral Presentation(s) / Interview(s):	Contract C-519A - Southern Operations & Maintenance Facilities Improvements
Kick-Off Meeting(s):	None

Construction Contracts

Pre-Bid Meeting(s):	None
Bid Opening(s):	TS-723A - On Call Beam Guide Rail and Attenuator Replacement
Pre-Construction Meeting(s):	None
Kick-Off Meeting(s):	None
Bi-Weekly Progress Meeting(s):	None

Conference(s) / Seminar(s) / Event(s) / Other Meetings

- DRJTBC - Monthly Departmental (CAO) Staff Meeting
- DRJTBC - Monthly Commissioner's Committee Meeting
- DRJTBC - Monthly Commissioner's Meeting
- DRJTBC - Monthly Contract Compliance Meeting
- 12/14/17 - American Contract Compliance Association - Northeast Region Conference Call - JG
- 12/14/17 - Allentown Housing Authority - Monthly Board Meeting - JG
- 12/20/17 - Women in Transportation - Monthly Board Meeting - CB
- 12/28/17 - Hispanic Chamber of Commerce of Lehigh Valley - Board Meeting - JG
- 12/28/17 - Statewide Hispanic Chamber of Commerce of New Jersey - Meeting - JG

The following documents present a set of charts that depict a summary of payments for active and completed contracts since the inception of the IBE program. These charts are followed by pie charts that show the distribution of payments by their IBE certification type.

The following spreadsheets include payment data for both Professional and Construction Contracts that are active and/or completed.

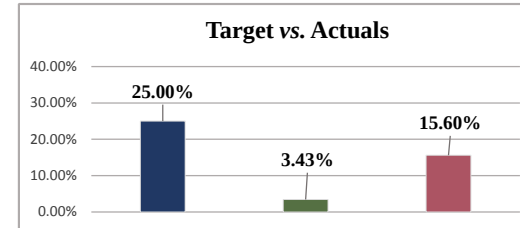
The Workforce Utilization pie charts illustrate the hours worked and ethnicity. The attached Workforce Utilization spreadsheet provides detailed data on the trade, ethnicity, and gender of each construction project.

Lastly, the Minority, Women, and Small Business Enterprise charts show the progress of all Professional and Construction Contracts relevant to the MWSBE Program.

Summary - Active Professional Services and Construction Contracts Payments Detail Report Totals

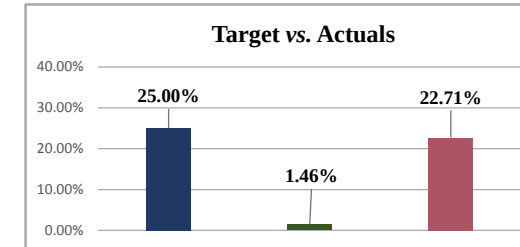
Summary - Professional Services (PS) and Construction Contracts (CC)

Total Number of Contracts - (PS & CC)	31	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$526,675,900.69	3.43%
Total Payments to Prime Contractors - (PS & CC)	\$115,968,257.22	
Total Payments to IBEs	\$18,089,924.25	15.60%



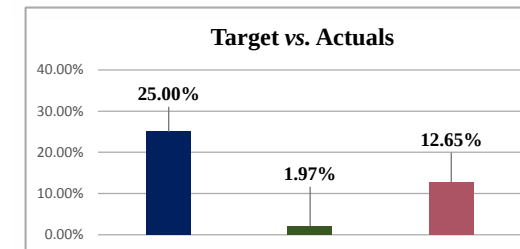
Summary - Professional Services Contracts (PS)

Total Number of Professional Contracts - (PS)	21	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$ 526,675,900.69	1.46%
Total Value of Contracts - (PS)	\$87,530,221.82	
Total Payments to Prime Contractors - (PS)	\$33,966,362.91	
Total Payments to IBEs	\$7,714,407.76	22.71%



Summary - Construction Contracts (CC)

Total Number of Construction Contracts - (CC)	10	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$ 526,675,900.69	1.97%
Total Value of Contracts - (CC)	\$439,145,678.87	
Total Payments to Prime Contractors - (CC)	\$82,001,894.31	
Total Payments to IBEs	\$10,375,516.49	12.65%



*** The above bar charts reflect data relative to CONFIRMED payments only.

PS = Professional Services Prime Consultants

CC = Construction Prime Contractors

IBE = Minority, Women, Small, Veteran, Disadvantaged, and Disabled Subcontractors and Subconsultants

Target = IBE 25% commitment on Commission Awarded Projects

Active Professional Services Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE			Start Date	End Date
			\$87,530,221.82		Target	25%	Type		
					Actual	8.91%			
					Total Payments	\$7,797,620.92			
General Engineering Services 2015-2018 Annual Inspections	C-684A-1	Cherry, Weber & Assocs., P.C.	\$ 840,000.00	\$ 551,715.44	25.00%			02/23/2015	12/31/2018
			IBE Contracts Value	IBE Payments					
		SJH Engineering, P.C.	\$ 210,000.00	\$ 135,027.25	25.00%	16.07%	MBE		
		Total IBE Payments to Date	\$ 210,000.00	\$ 135,027.25		16.07%			
Scudder Falls Bridge Replacement Project - Final Design Services	C-660A	Michael Baker Int'l., Inc.	\$ 28,490,033.74	\$ 25,349,946.11	25.00%			02/23/2015	12/31/2021
			IBE Contracts Value	IBE Payments					
		Amy S. Greene Environmental Consultants, Inc.	\$ 225,188.11	\$ 124,008.40	00.90%	0.44%	WBE		
		French & Parrello Associates	\$ 1,551,295.95	\$ 1,466,577.59	06.20%	5.15%	VBE		
		IH Engineers, P.C.	\$ 2,527,110.97	\$ 2,405,899.01	10.10%	8.44%	MBE		
		Naik Consulting Group, P.C.	\$ 1,476,233.14	\$ 1,445,532.45	05.90%	5.07%	DBE		
		Stokes Creative Group, Inc.	\$ 475,397.11	\$ 81,927.58	01.90%	0.29%	WBE		
		Total IBE Payments to Date	\$ 6,255,225.28	\$ 5,523,945.03		19.39%			
TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	C-657A	Joseph Jingoli & Son, Inc.	\$ 300,000.00	\$ 272,137.25	25.00%			04/13/2015	02/15/2018
			IBE Contracts Value	IBE Payments					
		Burris Contracting, LLC	\$ 75,000.00	\$ 13,380.00		4.46%	MBE		
		JBC Associates, Inc.	\$ -	\$ -		0.00%	DBE		
		STPCx, LLC	\$ -	\$ -		0.00%	SBE		
		USA Architects	\$ -	\$ -		0.00%	SBE		
		Total IBE Payments to Date	\$ 75,000.00	\$ 13,380.00		4.46%			
I-78 Maintenance Garage Expansion	C-508A	Burns Engineering, Inc.	\$ 686,117.37	\$ 648,523.05	25.00%			07/27/2015	09/30/2017
			IBE Contracts Value	IBE Payments					
		American Engineers Group, LLC	\$ 24,014.11	\$ 23,012.21	03.50%	3.35%	MBE		
		Malick & Scherer	\$ 109,778.78	\$ 108,810.88	16.00%	15.86%	DBE		
		Sowinski Sullivan Architects, P.C.	\$ 171,529.34	\$ 162,630.69	25.00%	23.70%	WBE		
	Total IBE Payments to Date	\$ 305,322.23	\$ 294,453.78		42.92%				
Scudder Falls Bridge Replacement Project - Public Involvement Service	C-662A	McCormick & Taylor, Inc.	\$ 1,800,016.87	\$ 753,603.58	25.00%			09/28/2015	12/30/2021
			IBE Contracts Value	IBE Payments					
		Information Logistics, Inc.	\$ 180,001.69	\$ 2,555.00	10.00%	0.14%	DBE		
		Stokes Creative Group, Inc.	\$ 630,005.90	\$ 147,953.75	35.00%	8.22%	DBE		
		Total IBE Payments to Date	\$ 810,007.59	\$ 150,508.75		8.36%			

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Reporting period 07/01/2014 to 12/31/2017.

Active Professional Services Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE			Start Date	End Date
			\$87,530,221.82		Target	25%	Type		
					Actual	8.91%			
				Total Payments	\$7,797,620.92				
TOA / Engineering Services - PA Assignment	C-696A	Johnson, Mirmiran and Thompson, Inc.	\$ 500,000.00	\$ 21,934.89	25.00%			10/26/2015	10/26/2017
			IBE Contracts Value	IBE Payments					
		ACT Engineers, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		American Geotechnical & Environmental Services (AGES)	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Barry Issett & Assocs.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Envision Consultants, Ltd.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		SJH Engineering, P.C.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Traffic Planning and Design, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
		Total IBE Payments to Date	\$ 150,000.00	\$ -	0.00%				
I-78 Bridges & Approach Slab Rehabilitation	C-644A	Gannett Fleming, Inc.	\$ 651,157.49	\$ 368,213.61	25.00%			02/29/2016	11/30/2017
			IBE Contracts Value	IBE Payments					
		Malick & Scherer	\$ 65,115.75	\$ 7,175.01	10.00%	1.10%	DBE		
		SJH Engineering, P.C.	\$ 97,673.62	\$ 12,390.84	15.00%	1.90%	DBE		
			Total IBE Payments to Date	\$ 162,789.37	\$ 19,565.85	3.00%			
I-78 Maintenance Garage Expansion Engineering Services for Construction Management	CM-508A	STV, Inc.	\$ 586,402.81	\$ 525,003.98	25.00%			02/29/2016	09/30/2017
			IBE Contracts Value	IBE Payments					
		Envision Consultants, Ltd.	\$ 36,943.38	\$ 33,957.55	06.30%	5.79%	SBE		
		HRV Conformance Verification Associates, Inc.	\$ 19,937.70	\$ -	03.40%	0.00%	DBE		
		IH Engineers, P.C.	\$ 102,913.69	\$ 46,603.11	17.55%	7.95%	MBE		
		Total IBE Payments to Date	\$ 159,794.77	\$ 80,560.66	13.74%				
Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CM-664A	Greenman-Pedersen, Inc.	\$ 849,622.00	\$ 849,622.00	25.00%			02/29/2016	03/30/2017
			IBE Contracts Value	IBE Payments					
		Envision Consultants, Ltd.	\$ 44,180.34	\$ 45,881.50	05.20%	5.40%	WBE		
		Keegan Technology & Testing Associates, Inc. A/K/A Key-Tech	\$ 31,436.01	\$ 36,494.33	03.70%	4.30%	SBE		
		Naik Consulting Group, P.C.	\$ 155,480.83	\$ 76,622.13	18.30%	9.02%	DBE		
		Safegate Associates, LLC	\$ 22,090.17	\$ 6,960.00	02.60%	0.82%	SBE		
		Total IBE Payments to Date	\$ 253,187.35	\$ 165,957.96	19.53%				
TOA / Engineering Services for Electronic Toll Collection System	C-701A	Rummel, Klepper and Kahl, LLP	\$ 500,000.00	\$ 179,708.51	25.00%			06/07/2016	06/07/2018
			IBE Contracts Value	IBE Payments					
		Fagan Consulting	\$ 50,000.00	\$ -	10.00%	0.00%	DBE		
		KS Engineers, P.C.	\$ 35,000.00	\$ -	07.00%	0.00%	MBE		
		Navarro & Wright Consulting Engineers, Inc.	\$ 25,000.00	\$ 54,027.04	05.00%	10.81%	DBE		
		Spock Solutions, Inc.	\$ 40,000.00	\$ 300.00	08.00%	0.06%	WBE		
		Total IBE Payments to Date	\$ 150,000.00	\$ 54,327.04	10.87%				

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Active Professional Services Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE			Start Date	End Date
			\$87,530,221.82		Target Actual	25% 8.91%	Type		
					Total Payments	\$7,797,620.92			
TOA / Engineering Services - NJ Assignment	C-696B	French & Parrello Associates	\$ 500,000.00	\$ 136,327.86	25.00%			07/18/2016	07/31/2018
			IBE Contracts Value	IBE Payments					
		Area Engineering, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		McCabe Environmental	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
		USA Architects	\$ 75,000.00	\$ 40,502.02	15.00%	8.10%	SBE		
		Total IBE Payments to Date	\$ 125,000.00	\$ 40,502.02		8.10%			
Structural / Civil Task Order Agreement	C-702B	IH Engineers, P.C. (IBE)	\$ 1,000,000.00	\$ 264,377.19	100.00%		MBE	10/31/2016	10/31/2018
			IBE Contracts Value	IBE Payments					
		Amy S. Greene Environmental Consultants, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	WBE		
		Brinkerhoff Environmental Services, Inc.	\$ -	\$ -		0.00%	WBE		
		Total IBE Payments to Date	\$ 50,000.00	\$ -		0.00%			
TOA / Construction Management Services - PA Assignment	C-703A	Urban Engineers, Inc.	\$ 500,000.00	\$ 68,380.12	25.00%			12/19/2016	12/19/2018
			IBE Contracts Value	IBE Payments					
		Malick & Scherer	\$ 5,000.00	\$ -	01.00%	0.00%	MBE		
		McKenna Safety Services, LLC	\$ 60,000.00	\$ 3,555.00	12.00%	0.71%	WBE		
		RIG Consulting, Inc.	\$ 5,000.00	\$ -	01.00%	0.00%	DBE		
		Stokes Creative Group, Inc.	\$ 60,000.00	\$ -	12.00%	0.00%	WBE		
		Total IBE Payments to Date	\$ 130,000.00	\$ 3,555.00		0.71%			
Scudder Falls Bridge Replacement Project - Construction Management Services	CM-669A	Hill International, Inc.	\$ 25,015,066.98	\$ 2,060,877.57	25.00%			02/09/2017	01/28/2022
			IBE Contracts Value	IBE Payments					
		Envision Consultants, Ltd.	\$ 1,373,297.45	\$ -	05.49%	0.00%	WBE		
		JCMS, Inc.	\$ 799,937.77	\$ -		0.00%	SBE		
		KS Engineers, P.C.	\$ 2,561,865.72	\$ -	13.73%	0.00%	MBE		
		McKenna Safety Services, LLC	\$ 496,882.52	\$ -		0.00%	SBE		
		PKB Engineering Associates	\$ 1,182,091.06	\$ -	04.73%	0.00%	MBE		
		Safegate Associates, LLC	\$ 524,160.00	\$ -	02.10%	0.00%	SBE		
		Total IBE Payments to Date	\$ 6,938,234.52	\$ -		0.00%			
Commission Administration Building at Scudder Falls	C-707A	USA Architects (IBE)	\$ 1,376,451.71	\$ 700,798.00	40.00%		SBE	02/27/2017	02/27/2019
			IBE Contracts Value	IBE Payments					
		ACT Engineers, Inc.	\$ 137,645.17	\$ 16,657.19	10.00%	1.21%	SBE		
		Ellana, Inc.	\$ 55,058.07	\$ 32,996.69	06.00%	2.40%	WBE		
		French & Parrello Associates	\$ 550,000.00	\$ 124,016.51	40.00%	9.01%	VBE		
		IEI Group, Ltd.	\$ 82,587.10	\$ 56,055.11	06.00%	4.07%	WBE		
		Total IBE Payments to Date	\$ 825,290.34	\$ 229,725.50		16.69%			

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Reporting period 07/01/2014 to 12/31/2017.

Active Professional Services Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE			Start Date	End Date
			\$87,530,221.82		Target	25%	Type		
					Actual	8.91%			
				Total Payments	\$7,797,620.92				
Scudder Falls Bridge Replacement Project - PA Approach Improvements	CI-671A	TRC Engineers, Inc.	\$ 6,515,220.03	\$ 240,017.41	25.00%			02/27/2017	08/31/2021
			IBE Contracts Value	IBE Payments					
		RIG Consulting, Inc.	\$ 2,331,797.25	\$ -	35.79%	0.00%	DBE		
		Total IBE Payments to Date	\$ 2,331,797.25	\$ -		0.00%			
Scudder Falls Bridge Replacement Project - Main River Bridge Replacement	CI-672A	Parsons Brinckerhoff	\$ 7,776,718.32	\$ 123,397.14	25.00%			02/27/2017	12/31/2021
			IBE Contracts Value	IBE Payments					
		KS Engineers, P.C.	\$ 2,886,717.84	\$ 49,474.92	37.12%	0.64%	MBE		
		Total IBE Payments to Date	\$ 2,886,717.84	\$ 49,474.92		0.64%			
Scudder Falls Bridge Replacement Project - NJ Approach Construction	CI-673A	Gannett Flemming, Inc.	\$ 6,568,103.32	\$ 466,156.48	25.00%			02/27/2017	08/31/2021
			IBE Contracts Value	IBE Payments					
		Churchill Consulting Engineers	\$ 2,331,676.68	\$ 61,217.77	35.50%	0.93%	SBE		
		Total IBE Payments to Date	\$ 2,331,676.68	\$ 61,217.77		0.93%			
I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	CM-644A	Greenman-Pedersen, Inc.	\$ 1,545,442.08	\$ 137,205.16	25.00%			04/24/2017	01/15/2019
			IBE Contracts Value	IBE Payments					
		Advanced Infrastructure Design, Inc.	\$ 19,008.94	\$ -	1.23%	0.00%	DBE		
		Envision Consultants, Ltd.	\$ 90,408.36	\$ 10,244.20	5.85%	0.69%	WBE		
		JCMS, Inc.	\$ 345,869.94	\$ -	22.38%	0.00%	DBE		
		Total IBE Payments to Date	\$ 455,287.24	\$ 10,244.20		0.69%			
Structural/Civil Task Order Agreement - PA Assignment	C-715A	Pennoni Associates, Inc.	\$ 1,000,000.00	\$ 23,588.93	25.00%			06/27/2017	06/27/2019
			IBE Contracts Value	IBE Payments					
		AGES, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
		Envision Consultants, LTD	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
		Malick & Scherer, PC	\$ 100,000.00	\$ -	10.00%	0.00%	DBE		
		Total IBE Payments to Date	\$ 200,000.00	\$ -		0.00%			
Commission Administration Building at Scudder Falls - Construction Management Services	CM-707A	Joseph Jingoli & Son, Inc.	\$ 529,869.10	\$ -	25.00%			11/20/2017	05/31/2019
			IBE Contracts Value	IBE Payments					
		Envision Consultants, LTD	\$ 42,389.53	\$ -	08.00%	0.00%	DBE		
		IH Engineers, P.C.	\$ 105,973.82	\$ -	20.00%	0.00%	MBE		
		Total IBE Payments to Date	\$ 148,363.35	\$ -		0.00%			

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Active Construction Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE		Type	Start Date	End Date
			\$439,145,678.87		Target	25%			
					Actual	2.61%			
					Total Payments	\$11,482,181.81			
Scudder Falls Toll Supported Bridge - Interim Deck Repairs on I-95	TS-677A	Sparwick Contracting, Inc. (IBE)	\$ 1,003,336.00	\$ 999,656.00	100.00%	99.63%	SBE	05/20/2015	11/20/2018
Electronic Toll Collection System Replacement - Design, Build & Maintain	DB-540A	Transcore, LP	\$ 12,462,964.26	\$ 9,347,124.09	25.00%			10/27/2015	09/13/2021
			IBE Contracts Value	IBE Payments					
		All Points Communications, Inc.	\$ 405,046.34	\$ 581,979.20	3.25%	4.67%	DBE		
		Arora Engineers, Inc.	\$ 83,501.86	\$ 123,059.05	0.67%	0.99%	MBE		
		Flagger Force	\$ 52,344.45	\$ 248,492.11	0.42%	1.99%	DBE		
		Globe Electric Supply Company, Inc.	\$ 281,662.99	\$ 173,648.78	2.26%	1.39%	DBE		
		HHC Services, Inc.	\$ 6,231.48	\$ -	0.05%	0.00%	DBE		
		Jen Electric, Inc.	\$ 439,942.64	\$ 865,972.00	3.53%	6.95%	DBE		
		KS Engineers, P.C.	\$ 57,329.64	\$ 194,330.78	0.46%	1.56%	MBE		
		Red Wagon Printing D/B/A Minuteman Press	\$ 8,724.07	\$ 6,177.93	0.07%	0.05%	WBE		
		Sharpened Image, Inc.	\$ 77,270.38	\$ 139,790.64	0.62%	1.12%	DBE		
		SJH Engineering, P.C.	\$ 6,231.48	\$ 14,500.00	0.05%	0.12%	DBE		
		Total IBE Payments to Date	\$ 1,418,285.33	\$ 2,347,950.49		5.73%			
I-78 Maintenance Garage Expansion at I-78 PA Welcome Ctr. / Maintenance Facility	T-508A	Bracy Construction, Inc.	\$ 10,049,000.00	\$ 8,970,864.00	25.00%			06/27/2016	02/28/2018 (Tentative)
			IBE Contracts Value	IBE Payments					
		C.A.Weiss Sales, LLC	\$ 275,342.00	\$ 245,498.71	2.74%	2.44%	WBE		
		Central II, Inc.	\$ 32,750.00	\$ -	0.33%	0.00%	MBE		
		Gaver Industries, Inc. d/b/a Barker & Barker Paving	\$ 213,561.56	\$ 19,547.10	2.13%	0.19%	VBE		
		Ida Yeager Sales, Inc.	\$ 159,401.50	\$ 63,212.50	1.59%	0.63%	DBE		
		J. Sterling Solutions, LLC	\$ 1.00	\$ 51,476.64	0.00%	0.51%	DBE		
		Palma, Inc.	\$ 89,952.00	\$ -	0.90%	0.00%	SBE		
		Penn State Electrical Mechanical Supply Co., Inc.	\$ 240,000.00	\$ 196,063.29	2.39%	1.95%	DBE		
		Reeb Building Systems, LLC	\$ 690,565.34	\$ 516,716.68	6.87%	5.14%	DBE		
		Total IBE Payments to Date	\$ 1,701,573.40	\$ 1,092,514.92		10.87%			

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			\$439,145,678.87		Target	25%				
					Actual	2.61%				
					Total Payments	\$11,482,181.81				
Scudder Falls Bridge Replacement Project - Pennsylvania Side	T-668A-1	Trumbull Corporation	\$ 396,000,000.00	\$ 36,446,864.66	25.00%				02/27/2017	09/30/2021
			IBE Contracts Value	IBE Payments						
		ABC Construction Co., Inc.	\$ 100.00	\$ 1,547,532.15	0.00%	0.39%	DBE			
		Alliance Landscaping, Inc.	\$ 102,800.00	\$ 88,448.50	0.03%	0.02%	WBE			
		Aspen Landscaping Contracting, Inc.	\$ 3,129,213.00	\$ -	0.79%	0.00%	SBE			
		Baseline Supply, LLC	\$ 5,184,510.49	\$ 646,492.52	1.31%	0.16%	WBE			
		Bridg-it Fabricators, Inc.	\$ 1,596,794.64	\$ -	0.40%	0.00%	DBE			
		Delta Line Construction Co.	\$ 15,995,106.80	\$ 634,859.00	4.04%	0.16%	WBE			
		Filly Oil, Inc.	\$ 100.00	\$ 179,067.53	0.00%	0.05%	WBE			
		JMD Building Products, LLC	\$ 116,844.00	\$ 19,375.00	0.03%	0.00%	WBE			
		LB Construction Enterprises, Inc.	\$ 2,958,036.23	\$ 1,112,960.72	0.75%	0.28%	MBE			
		M.L. Ruberton Construction Co., Inc.	\$ 7,402,644.00	\$ 178,041.25	1.87%	0.04%	WBE			
		Madura Steel Sales, Inc	\$ 100.00	\$ 406,511.11	0.00%	0.10%	DBE			
		North Suburban Tree Service, Inc.	\$ 307,727.00	\$ 30,502.00	0.08%	0.01%	DBE			
		Pavilion Drainage Supply Co., Inc.	\$ 30,653.25	\$ -	0.01%	0.00%	DBE			
		Shaka	\$ 3,500.00	\$ 3,500.00	0.00%	0.00%	DBE			
		Structural Services, Inc.	\$ 2,569,996.50	\$ -	0.65%	0.00%	SBE			
		Timber Industries, LLC	\$ 739,889.80	\$ 682,120.81	0.19%	0.17%	MBE			
		VideoTek Construction, LLC	\$ 100.00	\$ -	0.00%	0.00%	DBE			
		W.R. Burnett, Inc.	\$ 100.00	\$ 379,252.50	0.00%	0.10%	MBE			
		Work Zone Contractors, LLC	\$ 519,225.00	\$ 647,983.81	0.13%	0.16%	DBE			
		Zone Stripping, Inc.	\$ 1,183,583.77	\$ 63,790.69	0.30%	0.02%	SBE			
		Total IBE Payments to Date	\$ 41,841,024.48	\$ 6,620,437.59		1.67%				
Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	TS-699A	Carr & Duff, Inc.	\$ 141,046.00	\$ 118,372.70	25.00%	0.00%			03/29/2017	03/29/2021
			IBE Contracts Value	IBE Payments						
		General Highway Products, Inc	\$ 35,261.50	\$ -	25.00%	0.00%	WBE			
		Total IBE Payments to Date	\$ 35,261.50	\$ -		0.00%				
Milford-Montague Toll Bridge Salt Storage Building	T-717A	Bracy Construction	\$ 1,244,000.00	\$ 140,998.50	25.00%				03/29/2017	03/29/2021
			IBE Contracts Value	IBE Payments						
		Keystone Dirt Works, Inc.	\$ 124,400.00	\$ -	10.00%	0.00%	WBE			
		Total IBE Payments to Date	\$ 124,400.00	\$ -		0.00%				

*** The details above reflect data relative to all payments both PENDING CONFIRMED.
Reporting period from 07/01/2014 to 12/31/2017

Active Construction Contracts Payment Detail Report

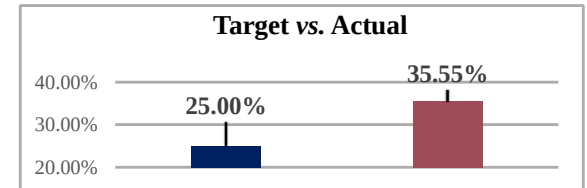
Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE			Start Date	End Date
			\$439,145,678.87		Target	25%	Type		
					Actual	2.61%			
					Total Payments	\$11,482,181.81			
Easton - Phillipsburg Toll Bridge Administration Building	T-644A	J.D. Eckman, Inc.	\$ 11,117,003.61	\$ 2,303,358.61	25.00%			06/01/2017	12/21/2018
			IBE Contracts Value	IBE Payments					
		Established Traffic Control	\$ 244,574.00	\$ 268,048.44	2.20%	2.41%	WBE		
		Jag'd Construction, Inc.	\$ 2,809,000.00	\$ -	25.27%	0.00%	SBE		
		Jilco, Inc.	\$ 266,808.01	\$ -	2.40%	0.00%	DBE		
		Total IBE Payments to Date	\$ 3,320,382.01	\$ 268,048.44		2.41%			
Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements	TS-687A	Carr & Duff, Inc.	\$ 647,000.00	\$ 419,400.00	25.00%			06/23/2017	10/31/2017
			IBE Contracts Value	IBE Payments					
		North Star Electrical Supply Co., Inc.	\$ 123,750.00	\$ 153,574.37	19.13%	23.74%	WBE		
		Total IBE Payments to Date	\$ 123,750.00	\$ 153,574.37		23.74%			
Building and Facilities Energy Conservation	T-645A	MJF Electrical Contracting, Inc.	\$ 5,326,520.00	\$ -	25.00%			06/27/2017	05/11/2018
			IBE Contracts Value	IBE Payments					
		Atlas Flasher & Supply Co.	\$ -	\$ -	0.00%	0.00%	DBE		
		Turtle & Hughes	\$ 1,063,420.00	\$ -	19.96%	0.00%			
		Total IBE Payments to Date	\$ 1,063,420.00	\$ -		0.00%			
Building and Facilities Energy Conservation	T-645B	Schneider Electric	\$ 1,154,809.00	\$ -	25.00%			06/27/2017	05/18/2018
			IBE Contracts Value	IBE Payments					
		Cedar Electric, Inc.	\$ 173,221.35	\$ -	15.00%	0.00%	VBE		
		MAS Construction Services, LLC	\$ 115,489.00	\$ -	10.00%	0.00%	WBE		
		Total IBE Payments to Date	\$ 288,710.35	\$ -		0.00%			

*** The details above reflect data relative to all payments both PENDING CONFIRMED.
Reporting period from 07/01/2014 to 12/31/2017

Summary - Completed Professional Services and Construction Contracts Payments Detail Report Totals

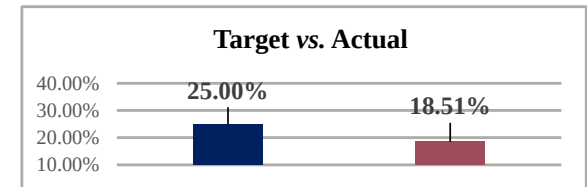
Summary - Professional Services (PS) and Construction Contracts (CC)

Total Number of Contracts - (PS & CC)	12	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (PS & CC)	\$ 26,912,648.32	
Total Payments to IBEs	\$ 9,730,258.19	35.55%



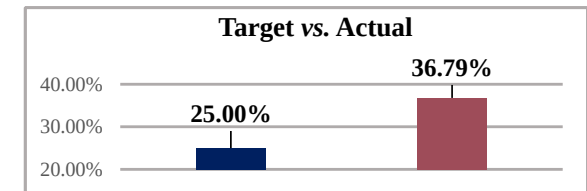
Summary - Professional Services Contracts (PS)

Total Number of Professional Contracts - (PS)	3	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (PS)	\$ 1,792,422.29	
Total Payments to IBEs	\$ 344,134.20	18.51%



Summary - Construction Contracts (CC)

Total Number of Contracts - (CC)	9	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (CC)	\$ 25,120,226.03	
Total Payments to IBEs	\$ 9,386,123.99	36.79%



PS = Professional Services Prime Consultants

CC = Construction Prime Contractors

IBE = Minority, Women, Small, Veteran, Disadvantaged, and Disabled Subcontractors and Subconsultants

Target = IBE 25% Commitment on Commission Awarded Projects

*The above bar charts reflect data included in the proceeding Payment Detail Reports.

Completed Professional Services Contracts Payment Detail Report

		Contracts Value	Total Payments Made to IBEs	IBE Target	IBE Average				
		\$ 1,792,453.93	\$ 400,970.87	25.00%	22.37%				
Contract Title	Contract No.	Vendor	Contract Value	Total IBE Payments	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CI-665A	Jacobs Engineering Group, Inc.	\$ 626,965.40	\$ 626,933.76	25.00%	7.14%		05/23/2016	11/02/2017
		IH Engineers, P.C.	\$ 90,283.02	\$ 44,766.05	14.40%	7.14%	MBE		
		RIG Consulting, Inc.	\$ 68,088.44	\$ -	10.86%	0.00%	DBE		
Riverton - Belvidere Toll Supported Bridge Critical Member Strengthening - Design	C-650A	Ammann & Whitney	\$ 451,072.33	\$ 451,072.33	25.00%	20.66%		10/26/2015	08/08/2017
		Pickering, Corts & Summerson, Inc.	\$ 116,376.66	\$ 93,184.47	25.80%	20.66%	SBE		
Portland - Columbia Toll Bridge Approach Roadways Improvements	CI-566A	Jacobs Engineering Group, Inc.	\$ 476,991.53	\$ 476,991.53	25.00%	30.29%		02/23/2015	10/15/2016
		AmerCom Corporation	\$ 150,490.83	\$ 144,473.11	31.55%	30.29%	MBE		
		Naik Consulting Group, P.C.	\$ 23,229.49	\$ -	04.87%	0.00%	SBE		
Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic Study	C-663A	Pennoni Associates, Inc.	\$ 237,424.67	\$ 237,424.67	25.00%	49.93%		07/30/2015	4/20/2016
		Drive Engineering Corp.	\$ 8,072.44	\$ 6,757.64	03.40%	2.85%	MBE		
		TechniQuest Corporation	\$ 86,660.00	\$ 111,789.60	36.50%	47.08%	MBE		

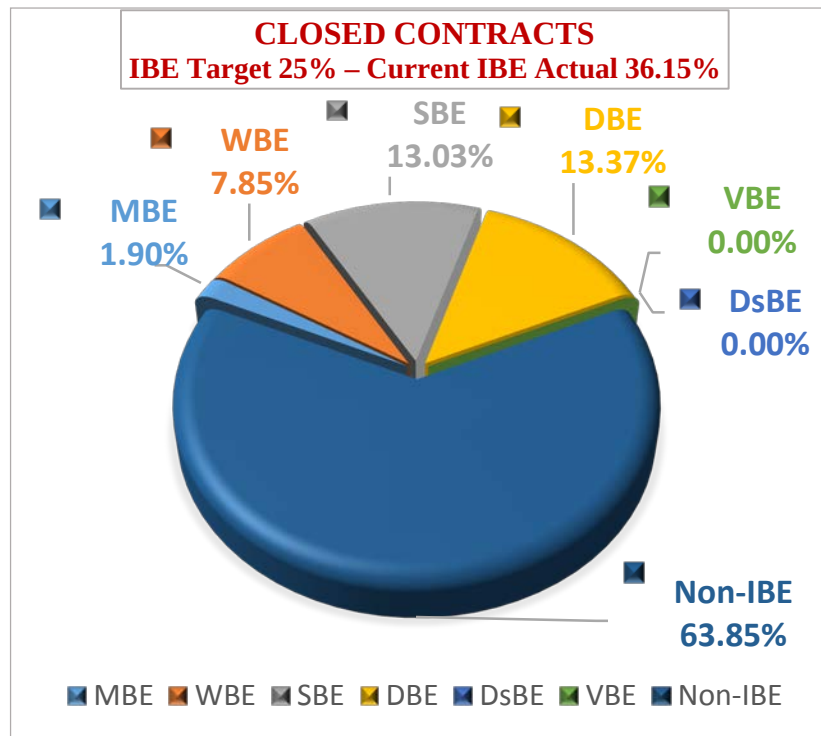
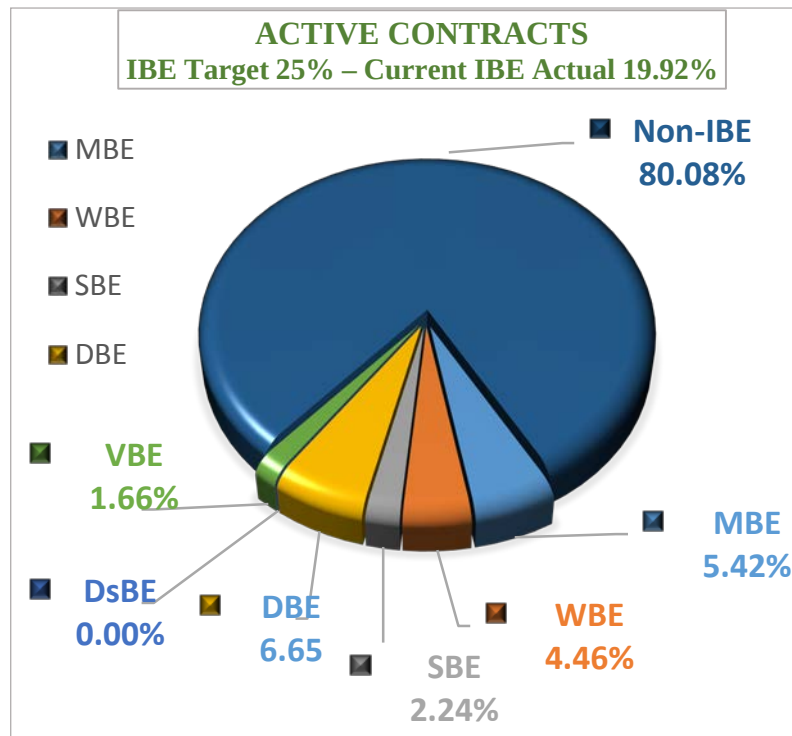
Completed Construction Contracts Payment Detail Report

			Contract Value	Total Payments Made to IBEs	IBE Target	IBE Average			
			\$25,120,226.14	\$ 6,331,919.75	25.00%	25.21%			
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Scudder Falls Bridge Replacement Project - Tree Clearing	T-667A	AP Construction, Inc.	\$ 1,721,688.26	\$ 1,721,688.26	25.00%	26.42%		12/23/2015	09/20/2017
		Athena Contracting, Inc.	\$ 181,499.94	\$ 243,315.01	10.54%	14.13%	WBE		
		BFW Group	\$ 15,000.00	\$ 8,550.00	0.87%	0.50%	DBE		
		Sable Construction, Inc.	\$ 272,249.91	\$ 202,960.00	15.81%	11.79%	MBE		
Scudder Falls Bridge Replacement Project - PA Noise Walls	T-666A	PKF-Mark III, Inc.	\$ 11,219,737.01	\$ 11,219,737.01	25.00%	31.54%		04/29/2016	08/14/2017
		Bird Solutions International	\$ 140,732.00	\$ 122,732.00	1.25%	1.09%			
		Green Valley Landscaping, Inc.	\$ 42,418.29	\$ 72,163.76	0.38%	0.64%			
		Sanders Construction Company, Inc.	\$ 3,624,651.69	\$ 3,338,786.23	32.31%	29.76%	DBE		
		Work Zone Contractors, LLC	\$ 7,886.40	\$ 5,352.12	0.07%	0.05%	DBE		
Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling	T-661A	TRC Engineers	\$ 1,438,942.00	\$ 1,438,941.98	25.00%	16.29%		05/18/2015	05/18/2017
		Garden State Highway Products	\$ 196,519.30	\$ 196,519.30	13.66%	13.66%	WBE		
		Traffic Regulators	\$ 37,947.00	\$ 37,947.00	2.64%	2.64%	SBE		
I-78 Toll Plaza Bumper Block Replacement	T-705A	Sparwick Contracting, Inc. (IBE)	\$ 160,006.00	\$ 160,006.00	25.00%	100.00%	SBE	10/17/2016	03/03/2017
DIII Toll Bridges Facilities Emergency Standby Generators Improvements	T-514A	West Side Hammer Electric	\$ 644,686.07	\$ 644,686.00	25.00%	30.61%		07/27/2015	01/08/2017
		Penn State Electric Mechanical Supply Co., Inc.	\$ 197,339.20	\$ 197,339.99	30.61%	30.61%	DBE		
Lower Trenton TSB Approach Roadways Improvements	TS-639B	Mount Construction, Co. Inc. (IBE)	\$ 2,090,794.02	\$ 2,090,794.00	25.00%	100.00%	WBE	04/09/2015	12/06/2016
Easton / Phillipsburg Ramp C Stabilization	T-641A	Merco, Inc. (IBE)	\$ 998,300.00	\$ 998,300.00	25.00%	100.00%	SBE	11/23/2015	12/01/2016
Portland - Columbia Toll Bridge Approach Roadway Improvement	T-566A	Intercounty Paving Company	\$ 6,193,334.28	\$ 6,193,334.28	25.00%	30.32%		02/25/2015	11/30/2016
		Established Traffic Control	\$ 43,589.66	\$ 43,589.66	0.70%	0.70%	DBE		
		MV Contracting, Inc.	\$ 1,652,064.50	\$ 1,652,064.50	26.67%	26.67%	WBE		
		PIM Corporation	\$ 160,217.70	\$ 160,217.70	2.59%	2.59%	SBE		
		The Vann Organization	\$ 22,035.00	\$ 22,035.00	0.36%	0.36%	SBE		

Completed Construction Contracts Payment Detail Report

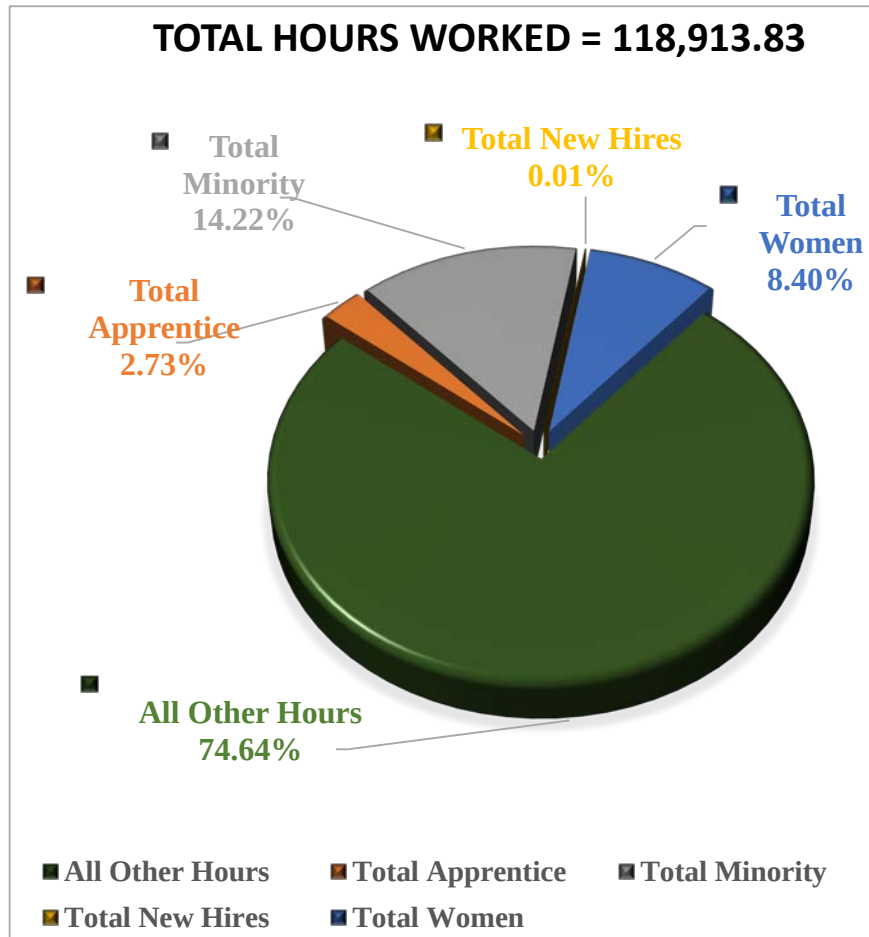
			Contract Value	Total Payments Made to IBEs	IBE Target	IBE Average		
			\$25,120,226.14	\$ 6,331,919.75	25.00%	25.21%		
Riverton - Belvidere Toll Supported Bridge	TS-650A	ROAD-CON, INC.	\$ 652,738.50	\$ 652,738.50	25.00%	4.34%		08/15/2016 11/11/2016
		Desilvio & Company, Inc.	\$ 16,848.00	\$ 16,848.00	2.58%	2.58%	WBE	
		Established Traffic Control	\$ 4,317.48	\$ 4,317.48	0.66%	0.66%	WBE	
		RAM-T Corporation	\$ 7,182.00	\$ 7,182.00	1.10%	1.10%	DBE	
		Williams Flagger Logistics, LLC	\$ 49,842.17	\$ -	7.64%	0.00%		

PERCENTAGES OF PAYMENTS TO IBE CERTIFIED SUBCONTRACTORS (MBE / WBE / SBE / DBE / DSBE / VBE)



Reporting period from 07/01/2014 to 12/31/2017

WORKFORCE UTILIZATION REPORTING



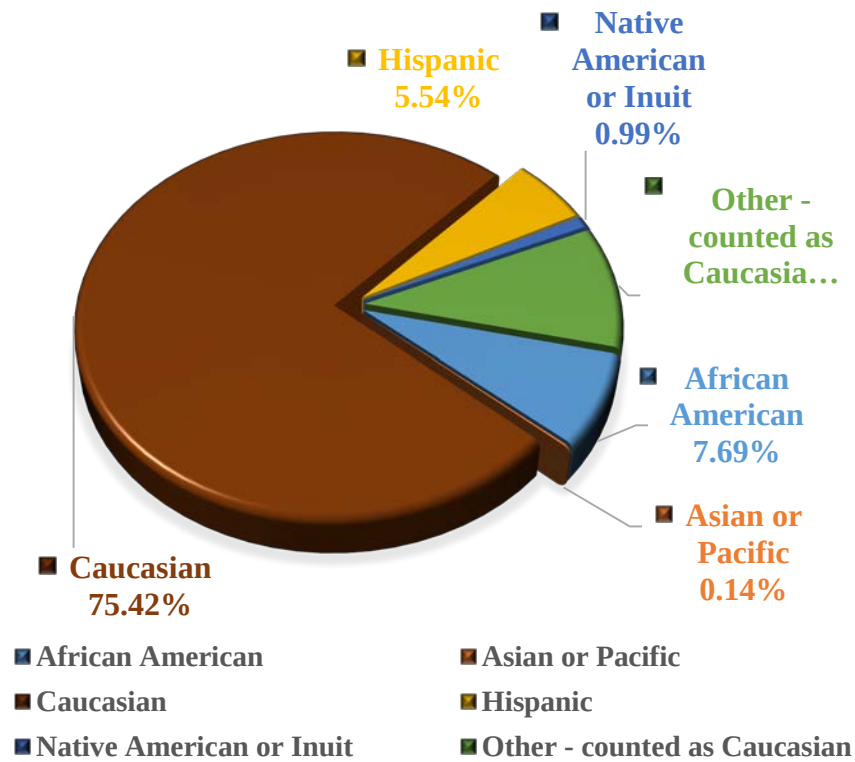
Hours Worked Pie Chart = reflects the individual(s) hours worked by the Prime Contractor(s) and/or their Subcontractor(s) Employees (IBE and Non-IBE).

Work Force Goals	Total Hours	# of Workers
Local Residents(New Jersey, Pennsylvania)	118,913.83	692
Local Apprentice(New Jersey, Pennsylvania)	3,330.00	16
Total Minority	17,379.75	100
Total New Hires	6.50	1
Total Women	10,264.25	45
Total Apprentice	3,330.00	16
Total (ALL Localities)	122,189.33	715

The above-referenced workforce utilization data is reflected in the following spreadsheets.

WORKFORCE UTILIZATION REPORTING

ETHNICITY HOURS PERCENTAGE



Ethnicity Pie Chart = reflects the ethnic backgrounds of all individual workers reporting on Commission Projects (Primes Employees / Subcontractor Employees).

Ethnicity Breakdown	Total Hours	# of Workers
African American	9,025.25	41
Asian or Pacific Islander	166.00	4
Caucasian	88,568.08	424
Hispanic	6,502.50	50
Native American or Alaskan	1,158.50	3
Other	12,007.50	152

The above-referenced workforce utilization data is reflected in the following spreadsheets.

WORKFORCE UTILIZATION REPORTING SUMMARY
(Hours Worked by Trade)
Trade, Ethnicity Gender

Workforce Utilization Totals	Total Hours Worked	Total Apprentices Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
	118,338.83	3,329.00	100,179.58	84.65%	13,981.75	11.82%	848.50	0.72%	88,568.08	1,158.50	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.50

Project Name	Total Hours Worked	Total Apprentices Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	0.00	875.00	42.89%	108.00	5.29%	32.00	1.57%	321.00	0.00	158.00	674.00	255.50	631.50	1,087.50	53.31%	0.00	0.00%	0.00
T-508A BRACY CONSTRUCTION - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	31,367.58	2,072.00	29,219.08	93.15%	1,798.00	5.73%	28.50	0.09%	20,579.83	0.00	0.00	72.50	1,396.00	9,319.25	1,468.50	4.68%	861.25	2.75%	6.50
T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	7,233.25	0.00	7,233.25	100.00%	0.00	0.00%	0.00	0.00%	5,570.00	0.00	0.00	624.50	796.00	242.75	1,420.50	19.64%	910.00	12.58%	0.00
T-645A MJF - BUILDING & FACILITIES ENERGY CONSERVATION	696.00	176.00	576.00	82.76%	120.00	17.24%	0.00	0.00%	576.00	0.00	0.00	0.00	120.00	0.00	120.00	17.24%	0.00	0.00%	0.00
T-668A TRUMBULL - Pennsylvania SFB Bridge Replacement Project	71,729.50	259.00	58,630.25	81.74%	11,240.25	15.67%	788.00	1.10%	57,430.25	1,158.50	8.00	7,530.25	3,788.50	1,814.00	12,485.25	17.41%	8,251.50	11.50%	0.00
T-717A BRACY CONSTRUCTION - Milford-Montague Toll Bridge Salt Storage Building	1,834.00	0.00	1,826.00	99.56%	8.00	0.44%	0.00	0.00%	1,710.00	0.00	0.00	124.00	0.00	0.00	124.00	6.76%	0.00	0.00%	0.00
TS-687A CARR & DUFF - LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	2,153.00	813.00	1,590.00	73.85%	563.00	26.15%	0.00	0.00%	2,130.00	0.00	0.00	0.00	23.00	0.00	23.00	1.07%	0.00	0.00%	0.00
TS-699A CARR & DUFF - LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	374.50	9.00	230.00	61.42%	144.50	38.58%	0.00	0.00%	251.00	0.00	0.00	0.00	123.50	0.00	123.50	32.98%	0.00	0.00%	0.00
T-645B SCHNEIDER ELECTRIC - BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
TS-677A SPARWICK - SF TSB INTERIM DECK REPAIRS ON I-95	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00

WORKFORCE UTILIZATION REPORTING
(Hours Worked by Trade)
Trade, Ethnicity Gender

Workforce Utilization Totals			Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
			118,338.83	3,329.00	100,179.58	84.65%	13,981.75	11.82%	848.50	0.72%	88,568.08	1,158.50	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
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Project Name	Company Name	Trade Description	2,040.00	0.00	875.00	42.89%	108.00	5.29%	32.00	1.57%	321.00	0.00	158.00	674.00	255.50	631.50	1,087.50	53.31%	0.00	0.00%	0.00
DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	JEN ELECTRIC, INC.	Electrician	48.00	0.00		0.00%	48.00	100.00%			48.00							0.00%		0.00%	
	Transcore LP - Harrisburg, PA	ELECTRICIAN	787.50	0.00	335.50	42.60%		0.00%			202.50			231.00	166.50	187.50	397.50	50.48%		0.00%	
		ELECTRICIANS & TELECOMMUNIC ATIONS INSTALLATION TECHNICIAN	1,204.50	0.00	539.50	44.79%	60.00	4.98%	32.00	2.66%	70.50		158.00	443.00	89.00	444.00	690.00	57.29%		0.00%	

Project Name	Company Name	Trade Description	31,367.58	2,072.00	29,219.08	93.15%	1,798.00	5.73%	28.50	0.09%	20,579.83	0.00	0.00	72.50	1,396.00	9,319.25	1,468.50	4.68%	861.25	2.75%	6.50
T-508A BRACY CONSTRUCTION - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	Abbey Road Control Inc.	LABORER	566.25	0.00	566.25	100.00%		0.00%								566.25		0.00%	262.75	46.40%	
	Ankiewicz Enterprises Inc.	LABORER	820.00	0.00	820.00	100.00%		0.00%								820.00		0.00%		0.00%	
		OPERATING ENGINEERS	201.00	0.00	201.00	100.00%		0.00%								201.00		0.00%		0.00%	
	Bracy Construction Inc	Carpenter	1,420.50	0.00	1,296.00	91.24%	124.50	8.76%			1,273.00				118.00	29.50	118.00	8.31%		0.00%	
		LABORER	1,426.50	0.00	758.00	53.14%	668.50	46.86%			145.00				591.00	690.50	591.00	41.43%		0.00%	
		OPERATING ENGINEERS	4.00	0.00	4.00	100.00%		0.00%			4.00							0.00%		0.00%	
	Bridgwood Tile & Stone Central II, Inc.	TILE FINISHER	54.00	0.00	54.00	100.00%		0.00%								54.00		0.00%		0.00%	
		Bricklayer, Stone Mason	88.00	0.00	88.00	100.00%		0.00%			88.00							0.00%		0.00%	
	Comprehensive Fire Technologies,	ELECTRICIAN	27.50	0.00	27.50	100.00%		0.00%			20.50					7.00		0.00%		0.00%	
		Sprinkler Fitter	8.00	0.00	8.00	100.00%		0.00%			6.00					2.00		0.00%		0.00%	
	Crowley Lightning Protection, Inc. David Ott	ELECTRICIAN	22.00	0.00		0.00%		0.00%	22.00	100.00%	22.00							0.00%		0.00%	
		LABORER	97.00	0.00	97.00	100.00%		0.00%			97.00							0.00%		0.00%	
		Plumber	696.00	0.00	696.00	100.00%		0.00%			696.00							0.00%		0.00%	
	Diamond Decorating, Inc. Empire Wrecking Co of Reading PA	PAINTER	718.00	638.00	718.00	100.00%		0.00%								718.00		0.00%		0.00%	
		HEAVY & GENERAL LABORERS	125.00	0.00	125.00	100.00%		0.00%			7.00					118.00		0.00%		0.00%	
		LABORER	373.50	0.00	373.50	100.00%		0.00%			164.50					209.00		0.00%		0.00%	
	Entrance Systems Inc.	Glazier	82.50	0.00	82.50	100.00%		0.00%								82.50		0.00%		0.00%	
	FOX QUALITY ROOFING LLC	Carpenter	130.00	0.00	67.50	51.92%	62.50	48.08%			87.50					42.50		0.00%		0.00%	
		LABORER	526.00	0.00		0.00%	515.50	98.00%			526.00							0.00%		0.00%	
		Roofer	3,103.50	0.00	2,750.25	88.62%	202.00	6.51%			3,026.50					77.00		0.00%		0.00%	
	GAVER INDUSTRIES INC. DBA BARKER & BARKER PAVING	ASPHALT LABORERS	45.00	0.00	45.00	100.00%		0.00%								45.00		0.00%		0.00%	
		OPERATING ENGINEERS	137.50	0.00	137.50	100.00%		0.00%								137.50		0.00%		0.00%	
		TRUCK DRIVER	10.75	0.00	10.75	100.00%		0.00%								10.75		0.00%		0.00%	
	J. E. Scholtz	Carpenter	13.00	0.00		0.00%		0.00%	6.50	50.00%	6.50					6.50		0.00%		0.00%	6.50

WORKFORCE UTILIZATION REPORTING
(Hours Worked by Trade)
Trade, Ethnicity Gender

Workforce Utilization Totals		Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
		118,338.83	3,329.00	100,179.58	84.65%	13,981.75	11.82%	848.50	0.72%	88,568.08	1,158.50	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
	custom Millwork,	LABORER	6.50	0.00	6.50	100.00%		0.00%			6.50							0.00%		0.00%	
	Jarrett Mechanical Insulation	Heat & Frost Insulator	44.00	0.00	44.00	100.00%		0.00%								44.00		0.00%		0.00%	
	JAYDOR CO., (A Corp.)	LABORER	70.00	0.00	70.00	100.00%		0.00%			70.00							0.00%		0.00%	
	Michael Wallander	Millwright	70.00	0.00	70.00	100.00%		0.00%			70.00							0.00%		0.00%	
		LABORER	17.00	0.00	17.00	100.00%		0.00%								17.00		0.00%		0.00%	
		Plumber	115.50	0.00	115.50	100.00%		0.00%								115.50		0.00%		0.00%	
		Carpenter	42.00	0.00	42.00	100.00%		0.00%			42.00							0.00%		0.00%	
	MODERNFOLD OF READING INC Palma Inc	Bricklayer, Stone Mason	14.00	0.00	14.00	100.00%		0.00%								14.00		0.00%		0.00%	
		Cement Mason	131.00	0.00	131.00	100.00%		0.00%								131.00		0.00%		0.00%	
		LABORER	271.00	0.00	246.00	90.77%	25.00	9.23%								271.00		0.00%		0.00%	
		LABORER	673.00	0.00	673.00	100.00%		0.00%			673.00							0.00%		0.00%	
	Robert Ott	LABORER	673.00	0.00	673.00	100.00%		0.00%			673.00							0.00%		0.00%	
	Robinson Steel Company	Carpenter	5.00	0.00	5.00	100.00%		0.00%						5.00			5.00	100.00%		0.00%	
	RUBRIGHT CONSTRUCTION, INC.	Bricklayer, Stone Mason	52.00	0.00	52.00	100.00%		0.00%			21.00				31.00		31.00	59.62%		0.00%	
		Carpenter	351.50	0.00	351.50	100.00%		0.00%			271.50				2.00	78.00	2.00	0.57%		0.00%	
		Cement Mason	110.50	0.00	110.50	100.00%		0.00%			29.50				74.50	6.50	74.50	67.42%		0.00%	
		Ironworker	812.58	0.00	812.58	100.00%		0.00%			472.08				66.00	274.50	66.00	8.12%		0.00%	
		LABORER	1,641.50	0.00	1,641.50	100.00%		0.00%			899.50				225.00	517.00	225.00	13.71%		0.00%	
		OPERATING ENGINEERS	176.50	0.00	176.50	100.00%		0.00%			144.50					32.00		0.00%		0.00%	
		Truck Driver	135.50	0.00	135.50	100.00%		0.00%			132.00					3.50		0.00%		0.00%	
	Steel Fab Enterprises LLC	Ironworker	942.00	0.00	942.00	100.00%		0.00%			714.00			67.50	63.50	97.00	131.00	13.91%		0.00%	
	Steven Smith	LABORER	108.50	0.00	108.50	100.00%		0.00%			108.50							0.00%		0.00%	
		Plumber	686.50	0.00	686.50	100.00%		0.00%			686.50							0.00%		0.00%	
	SUPREME CEILINGS INC	Carpenter	449.00	0.00	449.00	100.00%		0.00%								449.00		0.00%		0.00%	
	T. A. Silfies Masonry, LLC.	BRICKLAYER	30.25	0.00	30.25	100.00%		0.00%							30.25		30.25	100.00%		0.00%	
		Bricklayer, Stone Mason	2,425.25	0.00	2,393.75	98.70%		0.00%			2,283.75				141.50		141.50	5.83%		0.00%	
		LABORER	1,553.25	0.00	1,524.00	98.12%		0.00%			1,500.00				53.25		53.25	3.43%		0.00%	
	Terry O'Connor Jr.	LABORER	28.00	0.00	28.00	100.00%		0.00%			28.00							0.00%		0.00%	
		Plumber	183.50	0.00	183.50	100.00%		0.00%			183.50							0.00%		0.00%	
	Tradesmen International LLC. - BETHLEHEM, PA Tri-County Mechanical, Inc.	Carpenter	119.00	0.00	119.00	100.00%		0.00%								119.00		0.00%		0.00%	
		LABORER	944.00	0.00	851.00	90.15%		0.00%			944.00							0.00%		0.00%	
		Pipefitter	1,871.00	0.00	1,871.00	100.00%		0.00%			1,871.00							0.00%	398.50	21.30%	
		Sheet Metal Worker	629.50	0.00	629.50	100.00%		0.00%			629.50							0.00%		0.00%	
	William Hoffert	LABORER	23.00	0.00	23.00	100.00%		0.00%								23.00		0.00%		0.00%	
		Plumber	162.50	0.00	162.50	100.00%		0.00%								162.50		0.00%		0.00%	
	WIND GAP ELECTRIC, INC.	Electrician	5,301.50	1,434.00	5,101.50	96.23%	200.00	3.77%			2,630.00					2,671.50		0.00%	200.00	3.77%	
	YCP, Inc.	LABORER	427.25	0.00	427.25	100.00%		0.00%								427.25		0.00%		0.00%	

WORKFORCE UTILIZATION REPORTING
(Hours Worked by Trade)
Trade, Ethnicity Gender

Workforce Utilization Totals			Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
			118,338.83	3,329.00	100,179.58	84.65%	13,981.75	11.82%	848.50	0.72%	88,568.08	1,158.50	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
		OPERATING ENGINEERS	49.00	0.00	49.00	100.00%		0.00%								49.00		0.00%		0.00%	

Project Name	Company Name	Trade Description	7,233.25	0.00	7,233.25	100.00%	0.00	0.00%	0.00	0.00%	5,570.00	0.00	0.00	624.50	796.00	242.75	1,420.50	19.64%	910.00	12.58%	0.00
T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	ESTABLISHED TRAFFIC CONTROL	HEAVY & GENERAL LABORERS	20.00	0.00	20.00	100.00%		0.00%								20.00		0.00%		0.00%	
	Guidemark, Inc.	HEAVY & GENERAL LABORERS	222.75	0.00	222.75	100.00%		0.00%								222.75		0.00%	13.50	6.06%	
	J.D. Eckman, Inc.	HEAVY & GENERAL LABORERS	6,923.50	0.00	6,923.50	100.00%		0.00%			5,503.00			624.50	796.00		1,420.50	20.52%	896.50	12.95%	
	Mattiola Services, LLC	HEAVY & GENERAL LABORERS	67.00	0.00	67.00	100.00%		0.00%			67.00							0.00%		0.00%	

Project Name	Company Name	Trade Description	696.00	176.00	576.00	82.76%	120.00	17.24%	0.00	0.00%	576.00	0.00	0.00	0.00	120.00	0.00	120.00	17.24%	0.00	0.00%	0.00
T-645A MJF - BUILDING & FACILITIES ENERGY CONSERVATION	MJF Electrical Contracting, Inc.	ELECTRIC LINEMAN	80.00	0.00	80.00	100.00%		0.00%			80.00							0.00%		0.00%	
		ELECTRICIAN	616.00	176.00	496.00	80.52%	120.00	19.48%			496.00				120.00		120.00	19.48%		0.00%	

Project Name	Company Name	Trade Description	71,729.50	259.00	58,630.25	81.74%	11,240.25	15.67%	788.00	1.10%	57,430.25	1,158.50	8.00	7,530.25	3,788.50	1,814.00	12,485.25	17.41%	8,251.50	11.50%	0.00
T-668A TRUMBULL - Pennsylvania SFB Bridge Replacement Project	Aaron Enterprises, Inc.	LABORER	1,459.00	0.00	1,215.50	83.31%		0.00%			875.50			542.50	41.00		583.50	39.99%		0.00%	
		OPERATOR	1,359.50	0.00	1,226.50	90.22%		0.00%			762.00			597.50			597.50	43.95%		0.00%	
	ABC Construction Co., Inc.	TRUCK DRIVER	6,323.00	0.00	5,840.50	92.37%	482.50	7.63%			6,142.50			36.00	144.50		180.50	2.85%		0.00%	
	Armour & Sons Electric, Inc.	OPERATOR	12.00	0.00	12.00	100.00%		0.00%			12.00							0.00%		0.00%	
	BUSTLETON SERVICES INC.	LABORER	25.00	0.00	25.00	100.00%		0.00%			25.00							0.00%		0.00%	
		LANDSCAPE LABORER	69.50	0.00	69.50	100.00%		0.00%			37.50				32.00		32.00	46.04%		0.00%	
	Diamond Huntbach Construction Corp.	Asbestos Abatement	156.00	0.00	156.00	100.00%		0.00%			56.00			100.00			100.00	64.10%		0.00%	
		LABORER	703.00	0.00	703.00	100.00%		0.00%			703.00							0.00%		0.00%	
	Haines & Kibblehouse, Inc.	OPERATOR	457.75	0.00	457.75	100.00%		0.00%			360.25			97.50			97.50	21.30%		0.00%	
		TRUCK DRIVER	4.50	0.00	4.50	100.00%		0.00%			4.50							0.00%		0.00%	
	LB Construction Enterprises, Inc.	IRON WORKER	1,853.50	0.00	538.50	29.05%	1,219.00	65.77%			1,182.50	96.00		427.00	148.00		671.00	36.20%		0.00%	
		Ironworker Apprentice	259.00	259.00	65.00	25.10%	194.00	74.90%			118.00			141.00			141.00	54.44%		0.00%	
	M.L.RUBERTON CONSTRUCTION CO., INC.	IRON WORKER	45.00	0.00		0.00%	45.00	100.00%			28.00		8.00		9.00		17.00	37.78%		0.00%	
		LABORER	139.00	0.00		0.00%	139.00	100.00%			36.50			8.00	94.50		102.50	73.74%		0.00%	
		OPERATOR	69.50	0.00		0.00%	69.50	100.00%			40.50				29.00		29.00	41.73%		0.00%	
		TRUCK DRIVER	45.00	0.00		0.00%	45.00	100.00%			29.00				16.00		16.00	35.56%		0.00%	
	Pavilion Drainage Supply Co., Inc.	OPERATOR	31.00	0.00		0.00%		0.00%	31.00	100.00%	31.00							0.00%		0.00%	

WORKFORCE UTILIZATION REPORTING
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Trade, Ethnicity Gender

Workforce Utilization Totals		Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
		118,338.83	3,329.00	100,179.58	84.65%	13,981.75	11.82%	848.50	0.72%	88,568.08	1,158.50	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
	Reilly Sweeping, Inc.	OPERATOR	155.25	0.00	139.50	89.86%	15.75	10.14%			118.00			28.25	9.00		37.25	23.99%		0.00%	
	Trumbull Corporation	CARPENTER	6,136.50	0.00	5,637.00	91.86%	189.00	3.08%			6,136.50							0.00%	1,888.00	30.77%	
		CEMENT MASON	48.00	0.00	40.00	83.33%	8.00	16.67%			37.00				11.00		11.00	22.92%	40.00	83.33%	
		DOCKBUILDER/P ILE DRIVER	7,263.50	0.00	4,474.00	61.60%	2,707.50	37.28%			6,923.00			67.50	273.00		340.50	4.69%	823.50	11.34%	
		LABORER	21,028.00	0.00	17,403.00	82.76%	3,074.00	14.62%	551.00	2.62%	11,902.50			4,444.00	2,867.50	1,814.00	7,311.50	34.77%	1,978.50	9.41%	
		OPERATOR	18,780.00	0.00	16,747.00	89.17%	1,621.00	8.63%	206.00	1.10%	16,811.50	1,062.50		906.00			1,968.50	10.48%	2,847.00	15.16%	
		TRUCK DRIVER	4,327.50	0.00	3,776.00	87.26%	551.50	12.74%			4,327.50							0.00%	639.50	14.78%	
	Work Zone Contractors, LLC ZONE STRIPING INC	LABORER	810.50	0.00	100.00	12.34%	710.50	87.66%			578.00			232.50			232.50	28.69%	35.00	4.32%	
		LABORER	169.00	0.00		0.00%	169.00	100.00%			152.50				16.50		16.50	9.76%		0.00%	

Project Name	Company Name	Trade Description	1,834.00	0.00	1,826.00	99.56%	8.00	0.44%	0.00	0.00%	1,710.00	0.00	0.00	124.00	0.00	0.00	124.00	6.76%	0.00	0.00%	0.00
T-717A BRACY CONSTRUCTION - Milford-Montague Toll Bridge Salt Storage Building	Bracy Construction Inc	Carpenter	33.00	0.00	33.00	100.00%		0.00%			33.00							0.00%		0.00%	
		Cement Mason	6.00	0.00	6.00	100.00%		0.00%			6.00							0.00%		0.00%	
		LABORER	66.00	0.00	66.00	100.00%		0.00%			66.00							0.00%		0.00%	
		OPERATING ENGINEERS	2.00	0.00	2.00	100.00%		0.00%			2.00							0.00%		0.00%	
	Keystone Dirt Works, Inc.	LABORER	248.50	0.00	248.50	100.00%		0.00%			248.50							0.00%		0.00%	
	Raymond Orchard Construction Inc.	Carpenter	227.50	0.00	227.50	100.00%		0.00%			227.50							0.00%		0.00%	
		Dockbuilder	171.50	0.00	171.50	100.00%		0.00%			171.50							0.00%		0.00%	
		LABORER	1,018.50	0.00	1,018.50	100.00%		0.00%			894.50			124.00			124.00	12.17%		0.00%	
	West Side Hammer Electric	ELECTRICIANS & TELECOMMUNIC ATIONS INSTALLATION TECHNICIAN	61.00	0.00	53.00	86.89%	8.00	13.11%			61.00							0.00%		0.00%	

Project Name	Company Name	Trade Description	2,153.00	813.00	1,590.00	73.85%	563.00	26.15%	0.00	0.00%	2,130.00	0.00	0.00	0.00	23.00	0.00	23.00	1.07%	0.00	0.00%	0.00
TS-687A CARR & DUFF - LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	CARR & DUFF, INC	Electrician	1,883.00	813.00	1,343.00	71.32%	540.00	28.68%			1,883.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	15.00	0.00		0.00%	15.00	100.00%							15.00		15.00	100.00%		0.00%	
	Service Painting, Inc.	PAINTER	255.00	0.00	247.00	96.86%	8.00	3.14%			247.00				8.00		8.00	3.14%		0.00%	

Project Name	Company Name	Trade Description	374.50	9.00	230.00	61.42%	144.50	38.58%	0.00	0.00%	251.00	0.00	0.00	0.00	123.50	0.00	123.50	32.98%	0.00	0.00%	0.00
TS-699A CARR & DUFF - LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	CARR & DUFF, INC	ELECTRICIAN	251.00	9.00	230.00	91.63%	21.00	8.37%			251.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	123.50	0.00		0.00%	123.50	100.00%							123.50		123.50	100.00%		0.00%	

WORKFORCE UTILIZATION REPORTING
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Trade, Ethnicity Gender

Workforce Utilization Totals	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
	118,338.83	3,329.00	100,179.58	84.65%	13,981.75	11.82%	848.50	0.72%	88,568.08	1,158.50	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
Project Name	Company Name	Trade Description	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
T-645B SCHNEIDER ELECTRIC - BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	On Call Guide Rail Project Consultants																				

Project Name	Company Name	Trade Description	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
TS-677A SPARWICK - SF TSB INTERIM DECK REPAIRS ON I-95	On Call Guide Rail Project Consultants																				

Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

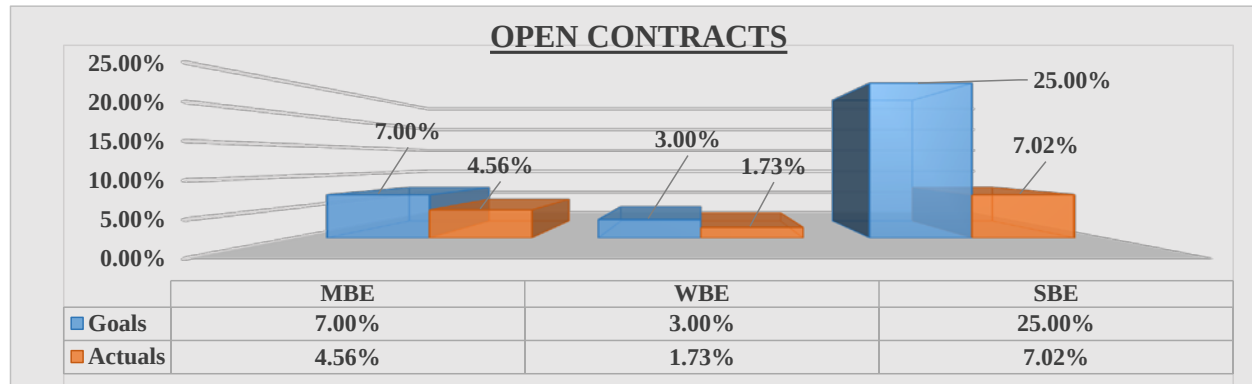
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Contracts:	11
➤ Completed Contracts:	66
➤ Total Capital Program Contracts:	77
➤ Total Number of Contractors:	133

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 33,245,936.22	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 3,189,614.63	4.56%	\$ 1,514,583.56	1.79%	\$ 593,949.08	7.02%	\$ 224,004.41

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 17,011,476.78	4.34%	\$ 1,319,428.97	1.45%	\$ 507,131.45		\$ -
C-628A	Dewberry	\$ 1,000,000.00	\$ 446,481.37	4.06%	\$ 40,585.66	4.88%	\$ 48,768.23	4.33%	\$ 43,294.17
C-627B	French & Parello	\$ 500,000.00	\$ 268,595.74		\$ -		\$ -		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 147,560.34		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77
TTS-634AR	J. Fletcher Cramer	\$ 896,808.00	\$ 838,977.50	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 644,576.59		\$ -		\$ -	7.56%	\$ 75,584.81
C-549AR	Jacobs Engineering	\$ 452,128.22	\$ 445,549.97	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11		\$ -
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 259,868.36		\$ -	0.50%	\$ 5,000.00		\$ -
C-629B	Michael Baker	\$ 500,000.00	\$ 329,371.12		\$ -		\$ -	2.79%	\$ 13,937.96
C-621A	Rummel Klepper & Kahl	\$ 500,000.00	\$ 487,346.01	8.79%	\$ 43,941.24	3.09%	\$ 15,427.54		\$ -

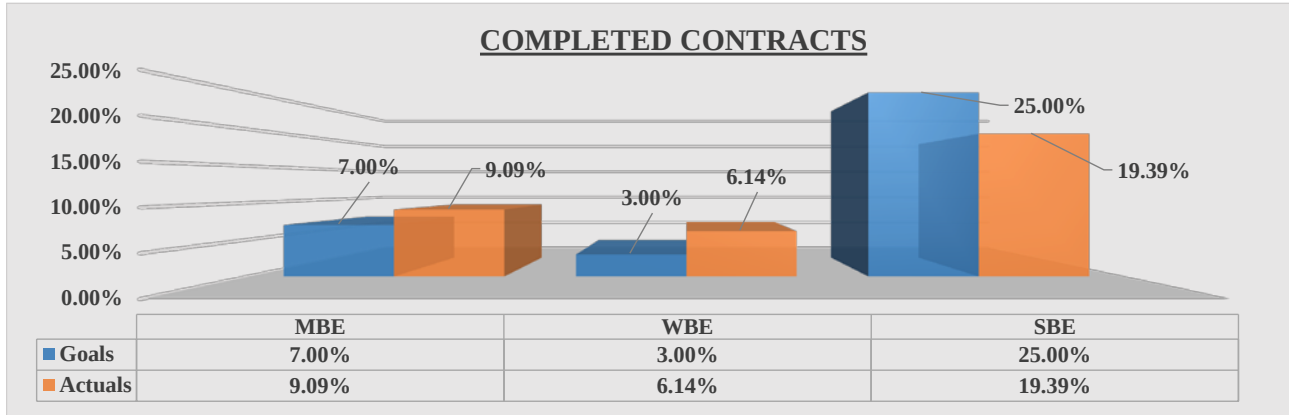
MBE = Minority Business Enterprise

WBE = Women Business Enterprise

SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to 12/31/2017.

Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each contract's end date.

SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53

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