CONTRACT COMPLIANCE REPORT INDEX

Month of April 2020

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IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded (63) contracts with the IBE Program requirements. Currently, there are (**38**) active projects and (**25**) completed projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; and
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Contract Compliance Department Compliance Score Rankings Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. *The Score(s) are factored using the following criteria:*

IBE PAYMENTS

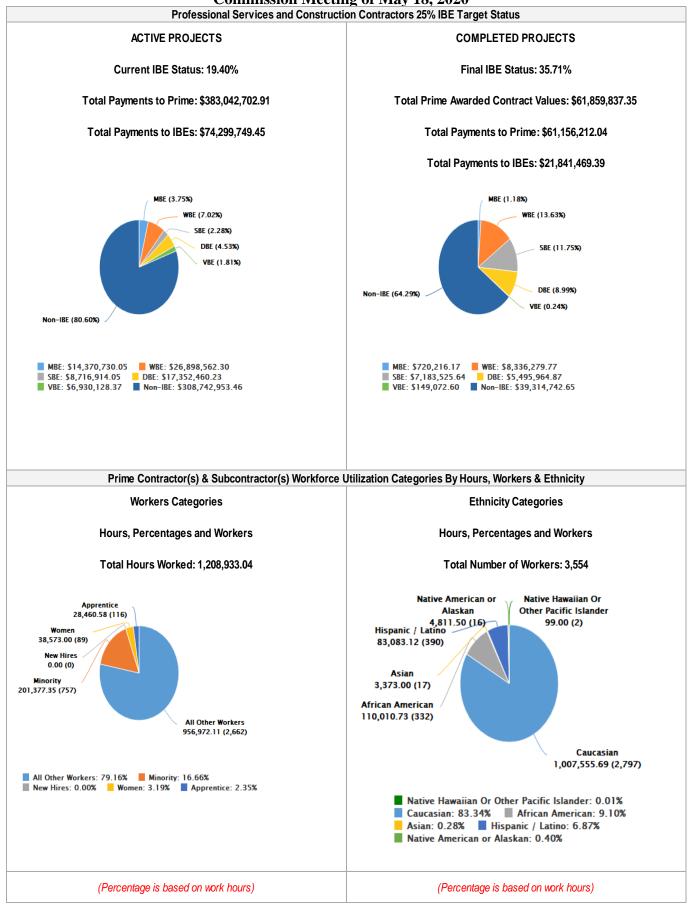
The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend							
Score Rankings	IBE Commitment Participation						
A+	45% & above						
А	35% to 44.9%						
B+	30% to 34.9%						
В	25% to 29.9%						
C+	20% to 24.9%						
С	15% to 19.9%						
D+	10% to 14.9%						
D	5% to 9.9%						
F	4.9% & below						

Work	force Utilizatio	on Legend
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
А	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
В	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
С	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below



Delaware River Joint Toll Bridge Commission Meeting of May 18, 2020 Active Professional Services Projects Payments Detail Report Date: From 07/01/2014 To 04/29/2020

nents Legend
IBE Commitment
45% & above
35% to 44.9%
30% to 34.9%
25% to 29.9%
20% to 24.9%
15% to 19.9%
10% to 14.9%
5% to 9.9%
4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual Score
All Professional and Construction Projects Totals	\$ 586,647,158.38	\$ 383,042,702.91	\$ 74,299,749.45	19.40% C
All Professional Services Projects Totals	\$ 100,897,384.42	\$ 64,919,024.56	\$ 16,451,735.21	25.34% B

	Prime Consultants	IBE Firm	Project Title	Contract Value		Prime P / T / D		IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.63	\$	1,311,890.75	\$	424,026.13	32.32%	B+
2	Gannett Fleming Inc Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$	600,565.63	\$	42,925.47	7.15%	D
3	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA/ Building	\$ 297,447.93	\$	297,447.96	\$	13,380.00	4.50%	F
4	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$	31,710,930.27	\$	6,478,717.31	20.43%	C+
5	McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement	\$ 1,800,016.87	\$	1,292,905.64	\$	364,068.20	28.16%	В
6	Cherry, Weber & Associates, P.C.		C-684A-(1) -2 CHERRY -General Engineering Services 2015-2018 Annual	\$ 1,260,000.00	\$	1,010,583.99	\$	217,016.14	21.47%	C+
7	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA/ Engineering Services - PA Assignment	\$ 436,347.22	\$	436,347.22	\$	91,400.98	20.95%	C+
8	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA / Engineering Services - NJ Assignment	\$ 500,000.00	\$	139,135.60	\$	139,135.60	100.00%	A+
9	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA/ Engineering Services for Electronic Toll Collection	\$ 500,000.00	\$	461,377.87	\$	91,464.15	19.82%	С
10	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$ 1,000,000.00	\$	836,009.82	\$	836,009.82	100.00%	A+
11	Urban Engineers, Inc.		C-703A URBAN - TOA/ Construction	\$ 500,000.00	\$	429,165.62	\$	89,676.75	20.90%	C+
12	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$ 500,000.00	\$	436,677.39	\$	25,894.14	5.93%	D
13	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$	1,351,336.94	\$	1,351,336.94	100.00%	A+
14	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$ 1,000,000.00	\$	641,226.40	\$	157,962.12	24.63%	C+
15	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order	\$ 500,000.00	\$-		\$-		0.00%	N/A
16	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC JOB	\$ 650,000.00	\$	44,119.23	\$-		0.00%	F
17	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$ 500,000.00	\$-		\$-		0.00%	N/A
18	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$ 500,000.00	\$-		\$-		0.00%	N/A
19	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC (IBE) - Structural Civil TOA - NJ	\$ 2,000,000.00	\$	83,220.79	\$	83,220.79	100.00%	A+
20	KS Engineers, P.C. <i>(IBE Prime)</i>	MBE	C-733A KS ENGINEERS, P.C CONSTRUCTION MANAGEMENT	\$ 500,000.00	\$-		\$-		0.00%	N/A
21	TRC Engineers		CI-671A TRC - SFB Replacement Project	\$ 6,515,220.03	\$	2,562,010.97	\$	1,055,210.63	41.19%	Α
22	WSP/PARSONS BRINCKERHOFF,INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$ 7,776,718.32	\$	3,150,782.75	\$	802,303.54	25.46%	в
23	Gannett Fleming Inc Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$ 6,568,103.32	\$	3,690,799.96	\$	1,188,397.56	32.20%	B+
24	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	\$ 1,545,442.08	\$	1,429,603.53	\$	266,934.72	18.67%	С
25	Hill International, Inc Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$	12,473,099.89	\$	2,696,904.26	21.62%	C+
26	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$ 529,869.10	\$	529,786.34	\$	35,749.96	6.75%	D

*Met or Exceeded the Target *Did Not Meet the Target *P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission Meeting of May 18, 2020 Active Professional Services Projects Payments Detail Report Date: From 07/01/2014 To 04/29/2020

	2014 10 04/29/2020
IBE Paym	nents Legend
Score Rankings	IBE Commitment
A+	45% & above
Α	35% to 44.9%
B+	30% to 34.9%
В	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals	\$ 61,859,837.35	\$ 61,156,212.04	\$ 21,841,469.39	35.71%	Α
All Professional Services Projects Totals	\$ 4,011,987.99	\$ 3,941,422.24	\$ 832,266.82	21.12%	C+

	Prime Consultants	IBE Firm	Project Title		Contract Value		Prime P / T / D		IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$	717,042.74	\$	717,042.74	\$	305,795.94	42.65%	Α
2	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$	517,538.84	\$	451,072.33	\$	36,347.80	8.06%	D
3	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$	237,424.67	\$	237,424.67	\$	118,547.24	49.93%	A+
	Jacobs Engineering Group		CI-566A JACOBS - Portland / Columbia	¢	476.991.53	¢	476.991.53	¢	144.473.11	30.29%	B+
4	Inc.		Toll Bridge Approach Roadways	Þ	470,991.55	φ	470,991.00	φ	144,473.11	30.29%	D+
	Jacobs Engineering Group		CI-665A JACOBS - SFB Replacement	¢	626.965.40	¢	626.933.76	¢	44.766.05	7.14%	D
9	Inc.		Project Engineering Services for PA	þ	020,905.40	Þ	020,933.70	þ	44,700.00	7.14%	
6	STV Inc Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$	586,402.81	\$	582,335.21	\$	44,851.79	7.70%	D
7	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project	\$	849,622.00	\$	849,622.00	\$	137,484.89	16.18%	C

*Met or Exceeded the Target *Did Not Meet the Target *P/T/D = Paid To Date

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

IBE Paymen Score Rankings	nts Legend												ilization Lege	end
	IBE Commitment			Total of a	ll Primes Co	ontract Values	\$485 749 77	3 96			Score	Workforce Ut		Ethnicity &
	Participation			. otar or a			¢100,110,11	0.00			Rankings	Partici		Gender Participation
A+	45%& above			Tet		a to all Brimos	¢240 402 67	0.25			A+	30%&	above	25% & above
Α	35%to 44.9%			100	al Payments	s to all Primes	\$318,123,67	8.35			A	25%to		15%to 24.9%
B+ B	30% to 34.9%			т	otal Payme	nts to all IBEs	\$57,863,309	.75			B+	20%to		over 15%
C+	25% to 29.9% 20% to 24.9%				-						B C+	15%to 10%to		10%to 14.9% over 10%
C	15%to 19.9%					IBE Target	25.00%				C C	10%to		7.5%to 9.9%
D+	10%to 14.9%										D+	5%to		over 7.5%
D F	5% to 9.9% 4.9% & below					IBE Actual	18.19%				D F	5%to 4.9%&		5% to 7.4% 4.9% & below
F	4.9% & Delow										F	4.9% &	Delow	4.9%& DelOw
					ALL	CONSTRUCT								
	Paymen	nts Summary				Wo	kforce Hours	Summary 19.72	%		Ethr	nicity Partic	ipation Su	ummary
Total				Payments	Total				Total	Workforce Score				Ethnicity
Contracts	Total Prime	Total IBE	Total IBE	Score	Number	Total Hours	Caucasian	Total Minority	Women	(Total	Caucasian	Minority	Women	Score (Total
Value	P/T/D	P/T/D	%	(Total IBE	of	Worked	Hours	Hours	Hours	Hours	%	%	%	Participation)
				Payments)	Workers					Worked)				
\$485,749,773.96	\$318,123,678.35	\$57,863,309.75	18.19%	С	2858	1,100,298.93	919,648.38	180,650.55	36,305.75		83.58%	16.42%	3.30%	Α
	Paymen	Dints Summary	B-540A TF	RANSCORE -	Electronic			acement - Desig Summary 53.31		Maintain	Ethr	nicity Partic	ination Su	mmarv
	T dynici	its outline y			.	110	Kioree rioura		70	Workforce	Lan	nony r artic	ipation of	
Total	Total Daima		TetelIDE	Payments	Total	Tetellisuna	Courseliers	Tetel Minerite	Total	Score	Courseion		10/	Ethnicity
Contracts	Total Prime P/T/D	Total IBE P / T / D	Total IBE %	Score (Total IBE	Number of	Total Hours Worked	Caucasian Hours	Total Minority Hours	Women	(Total	Caucasian %	Minority %	Women %	Score (Tota
Value	F/1/D	F/1/D	70	Payments)	Workers	worked	Hours	nours	Hours	Hours	76	70	70	Participation
• • • • • • • • • • • •	• · · · · ·	••••••								Worked)				
\$12,462,964.26	\$11,308,757.47	\$2,316,211.51	20.48%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+
		D	B-724A SC	HNEIDER EL		lectronic Surve	eillance/Deteo	tion System Ma	intenance	Contract				
	Paymen	nts Summary						Summary 45.89			Ethr	nicity Partic	ipation Su	ummary
				Payments	Total					Workforce				
Total	Total Prime	Total IBE	Total IBE		Number	Total Hours	Caucasian	Total Minority	Total	Score	Caucasian	Minority	Women	Ethnicity
Contracts Value	P/T/D	P/T/D	%	(Total IBE	of	Worked	Hours	Hours	Women Hours	(Total Hours	%	%	%	Score (Tota Participation
value				Payments)	Workers				Hours	Worked)				Participation
\$11,294,820.75	\$1,028,113.47	\$27,708.76	2.70%	F	57	717.00	479.00	238.00	91.00		66.81%	33.19%	12.69%	A+
*** , ** , * *, * , 	* · , • - • , • • • •													
				T-611	AMAGNUM			Storage Facility						
	Paymen	nts Summary				Wo	rktorce Hour	s Summary 2.17	%	Workforce	Ethi	nicity Partic	ipation Su	ummary
Total				Payments	Total				Total	Score				Ethnicity
Contracts	Total Prime	Total IBE	Total IBE		Number	Total Hours		Total Minority	Women	(Total	Caucasian	Minority	Women	Score (Total
Value	P/T/D	P/T/D	%	(Total IBE	of	Worked	Hours	Hours	Hours	Hours	%	%	%	Participation
				Payments)	Workers					Worked)				
\$1,439,584.00	\$1,103,673.68	\$1,103,673.68	100.00%	A+	65	5,890.50	5,770.50	120.00	8.00	F	97.96%	2.04%	0.14%	F
				T CCO			ou SEB Bon	lacement Projec	*					
	Pavmen	nts Summary		1-0007				Summary 21.88			Ethr	nicity Partic	ipation Su	ummarv
				Payments	Total					Workforce				
Total	Total Prime	Total IBE	Total IBE		Number	Total Hours	Caucasian		Total	Score	Caucasian			Ethnicity
Contracts		TOTALIDE												
	P/T/D	P/T/D						Total Minority Hours	Women	(Total		Minority %	Women %	Score (Total
Value	P/T/D	P/T/D	%	(Total IBE	of	Worked	Hours	Hours	Women Hours	Hours	%	%	Women %	
			%	(Total IBE Payments)	of Workers	Worked	Hours	Hours	Hours	Hours Worked)	%	%	%	Participation
Value \$-	P/T/D \$-	P/T/D \$-	%	(Total IBE	of			Hours		Hours Worked)		%	%	Participation
	\$-	\$-	%	(Total IBE Payments) N/A	of Workers 1265	Worked 444,440.41 I Pennsylvania	Hours 362,643.10 SFB Bridge F	Hours 81,797.31 Replacement Pro	Hours 15,432.00 oject	Hours Worked)	%	% 18.40%	% 3.47%	Participation
	\$-		%	(Total IBE Payments) N/A	of Workers 1265	Worked 444,440.41 I Pennsylvania	Hours 362,643.10 SFB Bridge F	Hours 81,797.31	Hours 15,432.00 oject	Hours Worked) B+	%	%	% 3.47%	Participation)
\$-	\$-	\$-	%	(Total IBE Payments) N/A	of Workers 1265	Worked 444,440.41 I Pennsylvania Wor	Hours 362,643.10 SFB Bridge F	Hours 81,797.31 Replacement Pro	Hours 15,432.00 oject %	Hours Worked) B+	%	% 18.40% nicity Partic	% 3.47%	Participation A Immary
\$- Total	\$-	\$- nts Summary Total IBE	% 0.00% Total IBE	(Total IBE Payments) N/A T-668ATR Payments Score	of Workers 1265 RUMBULL 1	Worked 444,440.41 I Pennsylvania Wor Total Hours	Hours 362,643.10 SFB Bridge F	Hours 81,797.31 Replacement Pro	Hours 15,432.00 oject % Total	Hours Worked) B+ Workforce Score	%	% 18.40%	% 3.47%	Participation A Immary Ethnicity
\$- Total Contracts	\$- Paymen	\$- nts Summary	%	(Total IBE Payments) N/A T-668ATF Payments Score (Total IBE	of Workers 1265 RUMBULL 1 Total Number of	Worked 444,440.41 I Pennsylvania Wor	Hours 362,643.10 SFB Bridge F kforce Hours	Hours 81,797.31 Replacement Pros Summary 19.06	Hours 15,432.00 oject % Total Women	Hours Worked) B+ Workforce Score (Total	% 81.60%	% 18.40% nicity Partic	% 3.47% sipation Su	Participation A Immary Ethnicity Score (Total
\$- Total	\$- Paymen Total Prime	\$- nts Summary Total IBE	% 0.00% Total IBE	(Total IBE Payments) N/A T-668ATR Payments Score	of Workers 1265 RUMBULL 1 Total Number	Worked 444,440.41 I Pennsylvania Wor Total Hours	Hours 362,643.10 SFB Bridge F kforce Hours Caucasian	Hours 81,797.31 Replacement Pros Summary 19.06 Total Minority	Hours 15,432.00 oject % Total	Hours Worked) B+ Workforce Score (Total Hours	% 81.60% Ethr	% 18.40% nicity Partic Minority	% 3.47% Sipation Su Women	Participation A Immary Ethnicity Score (Total
S- Total Contracts Value	\$- Paymen Total Prime P / T / D	\$- nts Summary Total IBE	% 0.00% Total IBE %	(Total IBE Payments) N/A T-668ATF Payments Score (Total IBE	of Workers 1265 RUMBULL 1 Total Number of	Worked 444,440.41 I Pennsylvania Wor Total Hours	Hours 362,643.10 SFB Bridge F kforce Hours Caucasian	Hours 81,797.31 Replacement Pro- Summary 19.06 Total Minority Hours	Hours 15,432.00 oject % Total Women	Hours Worked) B+ Workforce Score (Total Hours Worked)	% 81.60% Ethr	% 18.40% nicity Partic Minority %	% 3.47% ipation Su Women %	Participation A Immary Ethnicity Score (Tota Participation
S- Total Contracts Value	\$- Paymen Total Prime P / T / D	\$- nts Summary Total IBE P / T / D \$48,862,303.05	% 0.00% Total IBE % 17.40%	(Total IBE Payments) N/A T-668A TR Payments Score (Total IBE Payments) C	of Workers 1265 RUMBULL 1 Total Number of Workers 1417	Worked 444,440.41 I Pennsylvania Wor Total Hours Worked 556,485.41	Hours 362,643.10 SFB Bridge f kforce Hours Caucasian Hours 470,636.08	Hours 81,797.31 Replacement Prr Summary 19.06 Total Minority Hours 85,849.33	Hours 15,432.00 oject % Total Women Hours 20,224.75	Hours Worked) B+ Workforce Score (Total Hours Worked) B	% 81.60% Ethr Caucasian %	% 18.40% nicity Partic Minority %	% 3.47% ipation Su Women %	Participation A Immary Ethnicity Score (Total Participation
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Total Contracts Value \$423,607,138.95 Total Contracts Value \$21,357,000.00 Total Contracts Value \$1,711,600.00 Total Contracts Value \$1,376,666.00	\$- Total Prime P / T / D \$280,851,174.71 \$280,851,174.71 Total Prime P / T / D \$20,845,775.58 Paymen Total Prime P / T / D \$20,845,775.58 Paymen Total Prime P / T / D \$1,661,811.06 Paymen Total Prime P / T / D \$216,439.00 Paymen Total Prime P / T / D \$216,439.00	\$- Its Summary Total IBE P / T / D \$48,862,303.05 1 \$48,862,303.05 1 \$48,862,303.05 1 \$48,862,303.05 1 \$48,862,303.05 1 \$48,862,303.05 1 \$44,862,303.05 1 \$44,862,303.05 1 \$44,382,167.83 Its Summary Total IBE P / T / D \$18,727.94 Its Summary Total IBE P / T / D \$44,583.60 Its Summary Total IBE P / T / D \$44,583.60 Its Summary	% 0.00% Total IBE % 17.40% T-707A Bra Total IBE % 21.02% Total IBE % 1.13% TTS-7 Total IBE % 20.60% T	(Total IBE Payments) N/A T-668A TF Payments Score (Total IBE Payments) C Payments Score (Total IBE Payments) C+ T-711AR BI Payments) F 23A J FLETC Payments) F 23A J FLETC Payments) C+ TS-734A MO	of Workers 1265 UMBULL 1 Number of Workers 1417 on Adminis 1417 on Adminis 1417 On Adminis 1417 Number of Workers 432 RACY - Eas Total Number of Workers 77 HER CREA Total Number of Workers 377 HER CREA	Worked 444,440.41 I Pennsylvania Wor Total Hours Worked 556,485.41 tration Building Wor Total Hours Worked 5,669.75 MER On Call E Wor Total Hours Worked 1,071.00 STRUCTION (S Wor	Hours 362,643.10 SFB Bridge F kforce Hours Caucasian Hours 470,636.08 g at SFB & Ad g at SFB & Ad g at SFB & Ad rows Caucasian Hours 70,332.20 g Toll Bridge kforce Hours Caucasian Hours 4,784.50 Beam Guide R kforce Hours Caucasian Hours 683.00 BE) - JOC Nork Kaucasian	Hours 81,797.31 Replacement Pri Summary 19.06 Total Minority Hours 85,849.33 aptive Reuse of Summary 12.32 Total Minority Hours 9,645.66 Salt Storage Bi Summary 15.61 Total Minority Hours 885.25 ail & Attenuator Summary 36.23 Total Minority Hours 388.00 orth Bridge Cons Summary 23.85 Total Minority	Hours 15,432.00 oject % Total Women Hours 20,224.75 f the 1799 E % Total Women Hours 209.00 ailding % Total Women Hours 0.00 Replacem % Total Women Hours 0.00 Replacem % Total Women Hours 0.00 Struction %	Hours Workdorce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score (Total Hours Workforce Score	% 81.60% Ethi Caucasian % 84.57% Ethi Caucasian % 87.94% Ethi Caucasian % 63.77% Ethi Caucasian	% 18.40% nicity Partic Minority 15.43% nicity Partic Minority 12.06% nicity Partic Minority % 13.61% nicity Partic Minority % a6.23% nicity Partic Minority	% 3.47% ipation SL Women % 0.26% ipation SL Women % 0.00% ipation SL Women	Participation A Immary Ethnicity Score (Total Participation) A Ethnicity Score (Total Participation) B Immary Ethnicity Score (Total Participation) A Immary Ethnicity Score (Total Participation) A Immary Ethnicity Score (Total Participation) A Ethnicity Score (Total Participation) A Ethnicity Score (Total Participation) A
Total Contracts Value \$423,607,138.95 Total Contracts Value \$21,357,000.00 Total Contracts Value \$1,711,600.00 Total Contracts Value \$1,376,666.00	\$- Paymen Total Prime P / T / D \$280,851,174.71 \$280,851,174.71 Paymen Total Prime P / T / D \$20,845,775.58 Paymen Total Prime P / T / D \$1,661,811.06 Paymen Total Prime P / T / D \$216,439.00 Paymen	\$- Total IBE P / T / D \$48,862,303.05 tts Summary Total IBE P / T / D \$43,862,303.05 tts Summary Total IBE P / T / D \$43,82,167.83 tts Summary Total IBE P / T / D \$18,727.94 tts Summary Total IBE P / T / D \$44,583.60 tts Summary	% 0.00% Total IBE % Total IBE % 21.02% Total IBE % 1.13% TTS-7 Total IBE % 20.60%	(Total IBE Payments) N/A T-668A TF Payments Score (Total IBE Payments) C Payments Score (Total IBE Payments) C+ T-711AR BI Payments Score (Total IBE Payments) F 23A J FLETC Payments Score (Total IBE Payments) C+ TS-734A MO	of Workers 1265 UMBULL 1 Total Number of Workers 1417 on Adminis Total Number of Workers 432 RACY - Eas Total Number of Workers 432 Total Number of Workers 432 Total Number of Workers 432 UNT CONS	Worked 444,440.41 I Pennsylvania Worked Total Hours Worked 556,485.41 tration Building Worked 79,977.86 ton Phillipsbur Worked 5,669.75 MER On Call E Worked 5,669.75 MER On Call B Worked 1,071.00	Hours 362,643.10 SFB Bridge f kforce Hours Caucasian Hours 470,636.08 g at SFB & Ad kforce Hours Caucasian Hours 70,332.20 g Toll Bridge kforce Hours Caucasian Hours 4,784.50 leam Guide R kforce Hours Caucasian Hours 683.00 BE) - JOC Nork	Hours 81,797.31 Replacement Pri Summary 19.06 Total Minority Hours 85,849.33 aptive Reuse of Summary 12.32 Total Minority Hours 9,645.66 Salt Storage Bu Summary 15.61 Total Minority Hours 885.25 ail & Attenuator Summary 36.23 Total Minority Hours 388.00 orth Bridge Cons Summary 23.85	Hours 15,432.00 oject % Total Women Hours 20,224.75 Ithe 1799 E % Total Women Hours 209.00 uilding % Total Women Hours 0.00 Replacem % Total Women Hours 0.00 struction %	Hours Workdorce Score (Total Hours Workdorce Score (Total Hours Workdorce Score (Total Hours Workdorce Score (Total Hours Worked) B ent Workforce Score (Total Hours Workdorce Score (Total Hours Worked) B	% 81.60% Ethi Caucasian % 84.57% Ethi Caucasian % 87.94% Ethi Caucasian % 84.39% Ethi Caucasian %	% 18.40% nicity Partic Minority % 15.43% nicity Partic Minority % 12.06% nicity Partic Minority % 15.61% nicity Partic Minority % 36.23% nicity Partic	% 3.47% ipation Su Women % 0.26% ipation Su Women % 0.00% ipation Su Women %	Participation) A Immary Ethnicity Score (Total Participation) A Ethnicity Score (Total Participation) B Immary Ethnicity Score (Total Participation) A Immary Ethnicity Score (Total Participation) A

		TTS-73	5A MOUN	CONSTRU	CTION (SE	BE) - JOC Servi	ces for Bridge	e, Highway & Civ	vil Work SC	UTH REGIO	N			
	Paymen	ts Summary				Wo	rkforce Hours	Summary 63.06	5%		Ethi	nicity Partic	ipation Su	Immary
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$45,244.24	\$45,244.24	100.00%	A+	4	277.50	102.50	175.00	0.00	A+	36.94%	63.06%	0.00%	A+

			TTS-736A	RCC BUILD	ERS & DE	VELOPERS - JO	OC for Buildin	g and Facility W	ork North I	Region				
	Paymer	nts Summary				Wo	orkforce Hour	s Summary <mark>0.00</mark> 4	%		Ethi	nicity Partic	ipation Su	ummary
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

	Paymen	TTS-737A hts Summary	RCC BUI	LDERS & DE	VELOPER		-	r Building & Fac Summary 13.19	•	SOUTH REG		nicity Partic	ination Su	Immary
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	•	Ethnicity Score (Total Participation)
\$3,500,000.00	\$549,323.80	\$549,323.80	100.00%	A+	22	788.50	689.00	99.50	4.50	C	87.38%	12.62%	0.57%	В

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation) Date: From 07/01/2014 To 04/30/2020

IBE Payme	nts Legend				Workforce Utilization Lege	nd
Score Rankings	IBE Commitment Participation	Total of all Primes Contract Values	\$57,847,849.36	Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	45% & above		\$77 044 700 00	A+	30% & above	25% & above
A	35%to 44.9%	Total Payments to all Primes	\$57,214,789.80	A	25% to 29.9%	15%to24.9%
B+	30%to 34.9%	Total Payments to all IBEs	¢24.000.202.67	B+	20%to24.9%	over 15%
В	25%to 29.9%	i otai Payments to an ides	\$21,009,202.57	B	15% to 19.9%	10%to14.9%
C+	20%to24.9%	IBE Target	25.00%	C+	10%to14.9%	over 10%
С	15%to19.9%		23.00%	С	10%to14.9%	7.5%to 9.9%
D+	10%to14.9%			D+	5% to 9.9%	over 7.5%
D	5%to 9.9%	IBE Actual	36.72%	D	5% to 9.9%	5%to7.4%
F	4.9%& below			F	4.9% & below	4.9% & below

					ALI	L CONSTRUCT	ION PROJEC	TS						
	Paymen	ts Summary				Wo	rkforce Hours	Summary 21.17	%		Ethr	nicity Partic	ipation Su	mmary
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	T otal Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$57,847,849.36	\$57,214,789.80	\$21,009,202.57	36.72%	A	753	108,634.11	87,907.31	20,726.80	2,267.25	B+	80.92%	19.08%	2.09%	A

		T-50	18A BRAC	Y - I-78 Maint	enance G	arage Expansio	n at I-78 PA W	elcome Center	/Maintena	nce Facility				
	Payme	nts Summary				Wo	rkforce Hours	s Summary 7.39	%		Eth	nicity Partic	ipation Su	immary
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	T otal Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,17	.03 \$9,845, 176.91	\$1,589,381.54	16.14%	С	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

			T-514A W	EST SIDE - D	III Toll Bri	dges Facilities I	Emergency St	andby Generat	orsimprov	ements				
	Paymen	its Summary				Wa	orkforce Hours	s Summary <mark>0.00</mark> 4	%		Ethr	nicity Partic	ipation Su	mmary
Total Contracts Value	Total Prime P / T / D	Payments Score (Total IBE Payments)	Total Number of Workers	T otal Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)		
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

		T-566A IN	TERCOUN	ITY PAVING	PORTLA	ND COLUMBIA	TOLL BRIDG	E APPROACH R	O ADWAY I	MPROVEME	NTS			
	Paymen	its Summary				Wa	rkforce Hours	s Summary <mark>0.00</mark>	%		Eth	nicity Partic	ipation Su	mmary
Total Contracts Value	contracts Total Prime Total IBE Total IBE Score					T otal Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				T-641	A MERCO	- Easton / Phil	lipsburg Ram	o C Stabilization	ı					
	Paymen	its Summary				Wa	orkforce Hours	s Summary <mark>0.00</mark> 4	%		Ethi	nicity Partic	ipation Su	immary
Total Contracts Value	ontracts P(T/D P/T/D % (Total IBE				Total Number of Workers	T otal Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998, 300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				T-644A J.D. E	CKMAN -	Easton Phillips	burg TB Facili	ity Administratio	n Bidg.					
	Paymen	its Summary				Wo	rkforce Hours	Summary 28.50	1%		Eth	nicity Partic	ipation Su	mmary
Total Contracts Value	Total Prime P / T / D	Payments Score (Total IBE Payments)	Total Number of Workers	T otal Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)		
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	В	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

				T-6	645A MJF I	Building & Facil	lities Energy (Conservation						
	Paymen	ts Summary				Wo	rkforce Hours	Summary 23.54	%		Eth	nicity Partic	ipation Su	mmary
Total Contracts Value	Total Total Prime Total IBE Total IBE Score					T otal Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

		T-645E	3 SCHNEI	ERELECT	UC Buildin	g & Facilities E	nergy Conser	vation Measure	es - Mechai	nical/Controls	;			
	Paymen	ts Summary				Wa	rkforce Hours	Summary 0.00	%		Ethr	nicity Partic	ipation Su	immary
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	T otal Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247, 159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

	T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling													
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	T otal Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	С	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

				T-666A PK	- SFB Re	placement Proj	ect Construct	ion for PA Noise	e Walls						
1	Paymer	nts Summary				•		Summary 14.94			Eth	nicity Partic	ipation Su	ummary	
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	В	42	5,738.00	5,122.00	616.00	241.50		89.26%	10.74%	4.21%	В	
	Paymer	nts Summary		T-667A AP	CONSTRU			Project Tree Cle s Summary 0.009			Eth	nicity Partic	ipation Su	ummary	
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE	Total Number of	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	Payments) B	Workers 0	0.00	0.00	0.00	0.00	Worked) N/A	0.00%	0.00%	0.00%		
				T-705A	SPARWIC	K - I-78 Toll Pla	za Bumper Bl	ock Replaceme	nt						
	Paymer	nts Summary						s Summary <mark>0.00</mark> 9		Workforce	Eth	nicity Partic	ipation Su	ummary	
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A	
	Doumon	T-708A Allie hts Summary	d Painting	New Hope-L	.ambertvill			ehabilitation -Fa		inistration Bu		nicity Partic	ination C	ummari/	
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked		Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00		35.14%	64.86%	0.00%	A+	
	Paymen	nts Summary		T-717A B	RACY Milf			It Storage Build Summary 7.70			Eth	ummars/			
	Faymer	its Summary		Payments	Total		INDICE HOUR	southinary 7.70		Workforce		nicity Partic			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Score (Total IBE Payments)	Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$1,244,000.00	\$1,232,810.45	\$70,588.96	5.73%	D	43	3,227.00	2,978.50	248.50	0.00		92.30%	7.70%	0.00%	С	
			TS-639B	MOUNT CO	NSTRUCT			proach Roadwa		ements					
	Paymer	nts Summary		Deumente	Total	Wa	orkforce Hours	s Summary 0.00°	%	Workforce	Eth	nicity Partic	cipation Su	ummary	
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$2,090,794.02	\$2,090,794.00	\$2,090,794.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A	
	Paymer	nts Summary		т	S-650A RO	DAD-CON - RIV		DERE TSB Summary 0.00 ⁶	%		Eth	nicity Partic	cipation Su	ummary	
Total Contracts Value	Total Prime P/T/D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	Worked) N/A	0.00%	0.00%	0.00%	N/A	
				TS-6	77A SPAR	WICK - SF TSB	Interim Deck	Repairs on I-95							
	Paymer	nts Summary						Summary 13.62		Workforce	Eth	nicity Partic	cipation Su	ummary	
Total Contracts Value	Total Prime P/T/D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00		86.38%	13.62%	0.00%	В	
			687A CARR	& DUFF - Lo	ower Trent			placement of S		gElements					
	Paymer	nts Summary		Deversents	Total	Wo	rkforce Hours	s Summary 1.50°	%	Workforce	Eth	nicity Partic	ipation Su	ummary	
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	В	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F	
			99A CARR	& DUFF LOV				FIC SIGNAL EQ		UPGRADES					
Total Contracts Value	Paymer Total Prime P / T / D	nts Summary Total IBE P / T / D	Total IBE %	Payments Score (Total IBE	Total Number of	Wo Total Hours Worked		Summary 28.52 Total Minority Hours	Total Women Hours	Workforce Score (Total Hours	Eth Caucasian %	nicity Partic Minority %	Women %	Ethnicity Score (Total Participation)	
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	Payments)	Workers 11	433.00	309.50	123.50	0.00	Worked)	71.48%	28.52%	0.00%		

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

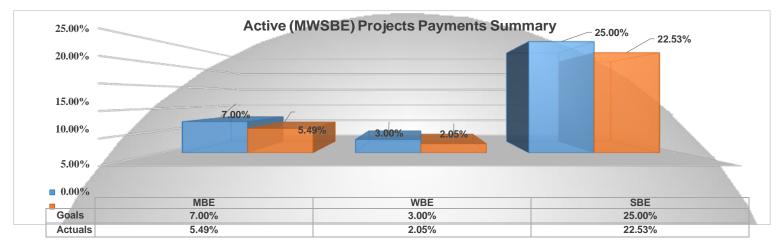
<i>a)</i> PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
<i>d</i>) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

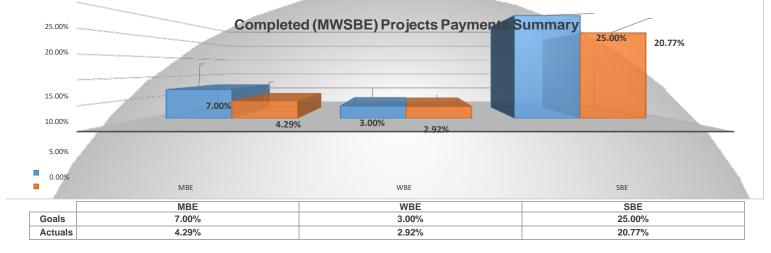
Active Projects:	5
Completed Projects:	72
Total Capital Program Projects:	77
Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting



	SUMMA	RY TOTALS			MBE		WBE		SBE		
	M/WBE Summary To	otals	\$ 24,039,89	1.69 ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENT	S	
SBE Summary Totals			\$ 181,93	5.49%	\$ 1,319,428.97	2.05%	\$ 493,586.65	22.53%	\$ 40,993	3.70	
			TOTAL								
PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS DATE	TO MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENT	s	
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,48	6.30 4.34%	\$ 1,319,428.97	1.61%	\$ 488,586.65		\$	-	
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,61	5.98	\$-		\$-	12.88%	\$ 50,193	3.77	
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,11	7.05	\$-	0.50%	\$ 5,000.00		\$	-	
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,08	9.77	\$-		\$-	9.21%	\$ 92,11	1.29	
C-629A	Hill International	\$ 300,000.00	\$ 147,56	0.340	\$ -		\$-	13.66%	\$ 40,993	3.70	



SUMMARY TOTALS		MBE		WBE	SBE		
M/WBE Summary Totals	\$ 271,360,592.22	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 14,441,349.70	4.29%	\$ 11,651,538.79	2.92%	\$ 7,915,018.03	20.77%	\$ 2,999,715.51

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Minority, Women and Small Business Enterprise Payment Reporting Completed Contracts Payments Detail

CONTRACT	CONTRACTOR /	c	ONTRACT	MBE		MBE	WBE		WBE	SBE		SBE
NO.	CONSULTANT	VALUE		GOAL		PAYMENTS	GOAL	P	AYMENTS	GOAL	PA	YMENTS
		•	4 050 000 00	7%	•	405 000 00	3%	•	040.054.00	25 %		
DB-427B	A.P. Construction	\$	4,356,866.00	10.00%	-		7.30%		318,051.22			
T-440BR	A.P. Construction	\$	4,608,295.33	11.70%	<u> </u>	,	7.33%	-	337,788.05			
TTS-476A-2	A.P. Construction	\$	3,511,153.06	7.20%	· ·	,	5.50%		193,113.42			
TTS-573A	A.P. Construction	\$	7,823,588.00	7.69%	_		4.92%	-	384,920.53			
T-472A	Allied Painting	\$	15,595,983.76	9.70%	<u> </u>				2,339,397.56			
C-443A	Ammann & Whitney	\$	770,909.81	10.00%	_		14.00%	-	107,927.37			
C-445A	Ammann & Whitney	\$	920,304.08	7.20%	<u> </u>	,	3.20%	-	29,449.73			
T-474A	Bracy Contracting	\$	2,660,000.00	6.05%	<u> </u>	,	2.87%		76,342.00			
C-474A	Brinjac	\$	287,603.87	8.00%	-		9.00%		25,884.35			
C-627A	Buchart Horn	\$	132,374.35	0.00%	\$; -	0.00%	\$	-	0.000/	•	
C-598A	Burns Group	\$	408,272.00	10.1001	-			•		8.00%	\$	32,661.76
C-454A	Carroll Engineers	\$	500,000.00	18.10%	\$	90,500.00	5.90%	\$	29,500.00			
C-543A	Cherry Weber	\$	612,233.00		_					28.30%	\$	173,261.94
C-639A	Cherry Weber	\$	401,455.40	18.10%	-		5.90%		23,685.87			
T-498A	Cornell & Co.	\$	1,999,015.22	9.30%	-		6.30%		125,937.96			
T-554A	Dayspring Electric	\$	232,117.66	0.00%	<u> </u>		0.00%		-		•	
C-628A	Dewberry	\$	1,000,000.00	1.78%	\$	5 17,754.10	2.22%	\$	22,233.26		\$	-
C-454B	French & Parello	\$	500,000.00							17.00%		85,000.00
C-627B	French & Parello	\$	276,851.58							5.70%	\$	28,487.21
C-453A	Gannett Fleming	\$	1,000,000.00	5.33%	\$	53,300.00	0.87%	\$	8,700.00			
C-598B	Gannett Fleming	\$	367,353.90							8.95%	\$	32,878.17
C-566A	Greenman Pedersen	\$	350,675.02	9.54%	\$	33,464.64	0.83%	\$	2,924.37			
C-599B	Greenman Pedersen	\$	1,000,000.00							4.00%		40,000.00
CM-437A	Greenman Pedersen	\$	2,559,020.59							19.50%	\$	499,009.02
CM-440B	Greenman Pedersen	\$	753,336.71							17.64%	\$	132,888.60
T-441A	H & G Contractors	\$	1,586,698.00	6.60%	\$	5 104,722.07	1.57%	\$	24,911.16			
C-530A	Hill International	\$	400,000.00	2.50%	\$	5 10,000.00	0.00%					
CM-427B	Hill International	\$	629,749.00							13.60%		85,645.86
CM-442A	Hill International	\$	319,826.73							25.14%	\$	80,404.44
CM-447B	Hill International	\$	973,401.52	4.10%	-		2.10%	\$	20,441.43			
CM-573A	Hill International	\$	1,038,384.48	6.20%	\$	64,379.84	5.80%	\$	60,226.30			
T-506A	HRI	\$	13,727,411.69	7.17%	\$	984,255.42	2.91%	\$	399,467.68			
TS-505A	IEW	\$	661,352.00	55.00%	-		8.93%		59,058.73			
DB-563A	J. Fletcher Creamer	\$	1,283,717.00	15.00%	\$	192,557.55	4.00%	_	51,348.68			
TTS-634AR	J. Fletcher Creamer	\$	896,808.00	8.35%	\$	5 74,885.53	0.42%	\$	3,755.75			
T-437A	J.D. Eckman	\$	24,412,321.90	7.48%	-		3.04%	\$	742,134.59			
C-549AR	Jacobs Engineering	\$	445,549.98	8.02%	_		3.11%	_	13,866.11			
TS-442A	James A. Anderson	\$	2,149,268.62	6.30%	_		1.30%		27,940.49			
TS-443A	James A. Anderson	\$	2,461,975.00	0.00%	\$	- i	6.10%	\$	150,180.48			
T-543A	James D. Morrisey	\$	6,683,640.40	4.80%	<u> </u>	,	8.64%		577,466.53			
CM-444A	JMT	\$	905,196.00	9.50%	_		2.80%	_	25,345.49			
CM-506A	JMT	\$	1,459,000.00	7.65%	\$	5 111,613.50	2.40%	\$	35,016.00			
CM-543A	JMT	\$	752,729.58							30.60%	\$	230,335.25
C-506A	KS Engineers	\$	1,156,622.33	63.38%	\$	5 733,067.23	13.44%	\$	155,450.04			
TTS-476A-1	Kyle Conti	\$	4,128,641.00	0.09%	\$	3,715.78	9.00%	\$	371,577.69			
DB-562A	M.L. Ruberton	\$	344,492.68	8.30%	\$	28,592.89	3.80%	\$	13,090.72			
C-629B	Michael Baker	\$	500,000.00							2.79%	\$	13,937.96
T-475A	Miniscalco	\$	68,229.51	2.25%	-		1.20%	_	818.75			
TS-445A	Neshaminy Contractors	\$	6,285,926.10	16.90%	\$	5 1,062,321.51	2.70%	\$	169,720.00			
TS-447B	Neshaminy Contractors	\$	8,955,586.24	8.60%	\$	5 770,180.42	2.58%	\$	231,054.12			
C-437B	Parsons Brinkerhoff	\$	2,254,674.00		L					22.54%		508,203.52
C-437A	Pennoni Associates	\$	764,181.39		L					24.00%	\$	183,403.53
C-455B	Remington & Vernick	\$	400,000.00		L					2.49%	\$	9,960.00
T-639A	Road-Con	\$	3,324,313.00	0.00%	\$; -	13.90%	\$	462,079.51			
TS-444A	Road-Con	\$	7,814,850.68	4.87%	\$	380,583.23	0.31%	\$	24,226.04			
C-621A	Rummel, Klepper & Kahl	\$	487,881.64	9.01%	\$	6 43,941.24	3.16%	\$	15,427.54			
T-624A	Sparwick	\$	874,601.00	7.60%	\$	66,469.68	0.75%	\$	6,559.51			
C-440A	Stantec	\$	405,011.03	4.80%	\$	5 19,440.53	6.60%	\$	26,730.73			
C-440B	Stantec	\$	728,011.79	4.75%	\$	34,580.56	2.80%	\$	20,384.33			

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR/ CONSULTANT	C	ONTRACT VALUE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS		SBE GOAL 25 %	P/	SBE AYMENTS
C-538A	STV	\$	500,000.00	1.25%	\$ 6,250.00	31.20%	\$	156,000.00			
C-600A	STV	\$	800,000.00						12.60%	\$	100,800.00
CM-443A	STV	\$	204,152.63	16.75%	\$ 34,195.57	11.00%	\$	22,456.79			
CM-445A	STV	\$	682,064.44						26.00%	\$	177,336.75
CM-472A	STV	\$	1,728,385.40						23.80%	\$	411,355.73
CM-474A	STV	\$	291,172.17	0.00%	\$-	0.00%	\$	-			
CM-498A	STV	\$	571,665.66	12.00%	\$ 68,599.88	2.40%	\$	13,719.98			
C-453B	T & M Associates	\$	1,000,000.00						18.90%	\$	189,000.00
C-07-11	Transystems	\$	747,493.55						21.05%	\$	157,347.39
C-447B	Transystems	\$	666,016.64	8.00%	\$ 53,281.33	2.00%	\$	13,320.33			
CM-476A	Trumbull	\$	699,250.00	13.60%	\$ 95,098.00	6.10%	\$	42,654.25			
C-505A	Urban Engineers	\$	154,598.70						36.50%	\$	56,428.53
C-539A	URS Corporation	\$	265,070.69						0.00%	\$	-

*Categories highlighted below indicates the Prime has either met or exceeded the target.