# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MINUTES MEETING OF DECEMBER 22, 2014

## **MEMBERS OF THE COMMISSION**

## **NEW JERSEY**

## HONORABLE DAVID R. DEGEROLAMO Chairman

HONORABLE GEOFFREY S. STANLEY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE WILLIAM J. HODAS

HONORABLE YUKI MOORE LAURENTI

## **PENNSYLVANIA**

HONORABLE GAETAN J. ALFANO
Vice Chairman

**VACANT** 

HONORABLE JOESEPH ULIANA

Secretary-Treasurer

HONORABLE DANIEL GRACE

HONORABLE JACK MUEHLHAN

## **STANDING COMMITTEES**

## FINANCE, INSURANCE, MANAGEMENT OPERATIONS

PENNSYLVANIA: Alfano\*, Muehlhan NEW JERSEY: Laurenti, ,Stanley

## PROJECTS, PROPERTY AND EQUIPMENT

NEW JERSEY: DeGerolamo\*, Van Vliet PENNSYLVANIA: Uliana, Grace

## PROFESSIONAL SERVICES COMMITTEE

PENNSYLVANIA: Uliana\*, Muehlhan NEW JERSEY: Laurenti, Van Vliet

## **PERSONNEL**

NEW JERSEY: Stanley\*, Hodas PENNSYLVANIA: Uliana, Grace

## **AUDIT COMMITTEE**

PENNSYLVANIA: Alfano\*, Uliana, NEW JERSEY: DeGerolamo, Stanley

## **ADMINISTRATIVE COMMITTEE**

NEW JERSEY: Laurenti\*, Stanley, PENNSYLVANIA: Muehlhan\*,Grace Odessa Barkley, John Anderson, Sean McNeeley

\*Chairman of Committee

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION RECAPITULATION OF COMMITTEE MEMBERSHIP

DeGerolamo	(1) (2)	Ex-Officio of all Committees Projects Property and Equipment Committee*
	(3)	Audit Committee
Alfano	(1)	Finance, Insurance, Management Operations Committee*
	(2)	Audit Committee*
Grace	<b>(</b> 1)	Projects, Property and Equipment Committee
	(2)	Personnel Committee
	(3)	Administrative Committee*
Hodas	(1)	Personnel Committee
Laurenti	(1)	Finance, Insurance, Management Operations Committee
	(2)	Professional Services Committee
	(4)	Administrative Committee*
Muehlhan	(1)	Finance, Insurance Management and Operations Committee
111111111111111111111111111111111111111	(2)	Professional Services Committee
	(3)	Administrative Committee
Stanley	(1)	Finance, Insurance Management and Operations Committee
•	(2)	Personnel Committee*
	(3)	Administrative Committee
	(4)	Audit Committee
Uliana	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee*
	(3)	Personnel
	(4)	Audit Committee
Van Vliet	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services
VACANT		

## PROFESSIONAL ASSOCIATES

## **CONSULTING ENGINEERS**

TRANSYSTEMS CONSULTING ENGINEERS
Paramus, New Jersey

## **LEGAL COUNSEL**

STRADLEY, RONON, STEVENS & YOUNG Philadelphia, Pennsylvania FLORIO, PERRUCCI, STEINHARDT & FADER Phillipsburg, New Jersey

## **EMPLOYMENT COUNSEL**

STEVENS & LEE Philadelphia, Pennsylvania WOLFF AND SAMSON West Orange, New Jersey

## **AUDITOR**

BOWMAN & COMPANY Voorhees, New Jersey

## FINANCIAL ADVISOR

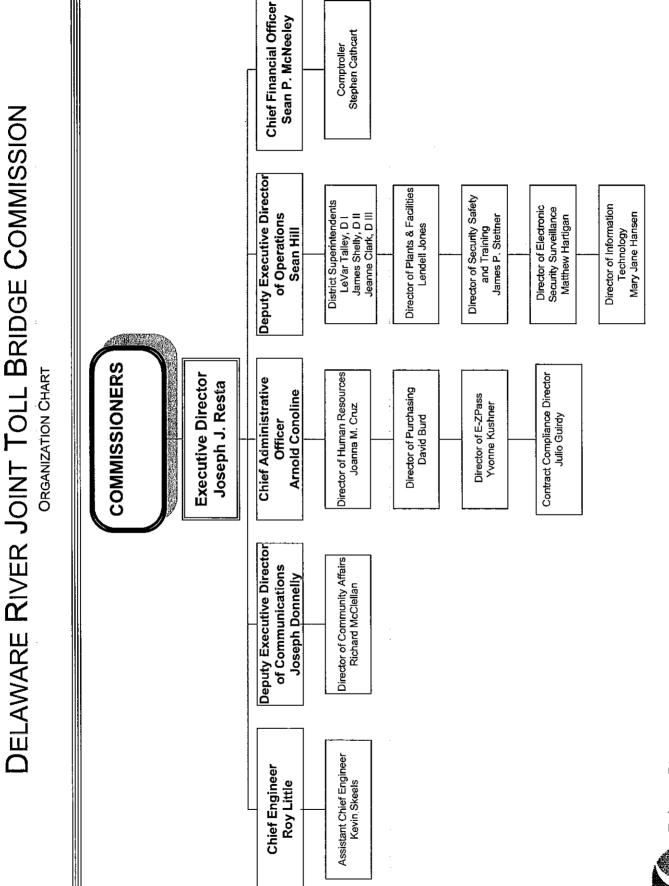
NW FINANCIAL GROUP Jersey City, New Jersey

## **COMMUNICATIONS CONSULTANT**

INVESTMENT ADVISOR

BRABENDER COX Pittsburgh, Pennsylvania PFM BANK Pennsylvania

Revised 2012





## Meeting of December 22, 2014

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## Meeting of December 22, 2014

## CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, December 22, 2014 at 10:31 a.m. pursuant to notice properly forwarded to each member in compliance with the bylaws. David DeGerolamo, Chairman, presided at this Meeting. The Commission met in Executive Session to discuss legal and personnel matters prior to this meeting.

## **APPEARANCES**

## **COMMISSION MEMBERS:**

Hon. Gaetan Alfano (Pennsylvania)

Hon. David DeGerolamo (New Jersey)

Hon. Daniel Grace (Pennsylvania)

Hon. William Hodas (New Jersey)

Hon. Yuki Moore Laurenti (New Jersey)

Hon. Jack Muehlhan (Pennsylvania)

Hon. Garrett Van Vliet (New Jersey)

Hon. Geoffrey S. Stanley (New Jersey)

Hon. Joseph Uliana (Pennsylvania)

## COMMISSION GENERAL COUNSEL:

Jonathon Bloom, Stradley, Ronon, Stevens & Young Pennsylvania Douglas Steinhardt, Florio, Perrucci, Steinhardt & Fader, New Jersey

## **COMMISSION LABOR COUNSEL:**

William Payne, Stevens and Lee, Pennsylvania

## **GOVERNORS REPRESENTATIVES:**

Michael Collins, NJ Authorities Unit Catharine Thurston, PA Governors Office

## **COMMISSION STAFF MEMBERS:**

Stephen Cathcart, Comptroller

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Chief Engineer
Joseph Donnelly, Deputy Executive Director of Communications
Arnold Conoline, Chief Administrative Officer
Sean McNeeley, Chief Financial Officer

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Joanna Cruz, Director of Human Resources
Julio Guridy, Director of Contract Compliance
Wendy Reading, Administrative Services Director/ Assistant Secretary Treasurer to the
Commission

## **OTHERS:**

Edward Smith, Former Commissioner Gloria Decker, Former Commissioner George Alexandridis, Commission Retiree Frank McCartney, Commission Retiree Phil Mugavero, Former Commissioner Frank Tolotta, Commission Retiree Leonard Miller, Former Commissioner Tom Cherico, Commission Employee Roy Bubigkeit, Commission Retiree John McCallum, Commission Employee Jim McManimon. Former Commissioner Ginie Littell, Wife of Former Senator Littell Alison Littell McHose, Assembly Woman 24th District Gail Hodas, Wife of Commissioner Hodas Robin Weissmann, Former Commissioner Alan Fowler, Former Commissioner John Prevoznik, Former Commissioner

## ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

## WELCOMING REMARKS OF CHAIRMAN

Chairman DeGerolamo welcomed those persons whose identities are set forth hereinabove under "Appearances".

## INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman DeGerolamo addressed the meeting and invited any comments from the public on items pertaining to today's Agenda.

## **EXECUTIVE DIRECTOR'S REPORT**

Joseph Resta, Executive Director, addressed the meeting and said;

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"We have a very special event planned for today's meeting, so I want to thank everyone for making the effort to attend.

"But before we turn to those proceedings, I'll highlight some recent Commission developments. First and foremost, the Easton-Phillipsburg Toll Bridge Rehabilitation Project achieved substantial completion, as scheduled, on December 8. The last uninterrupted lane closure implemented for the project way back in March was lifted — returning Route 22 to two lanes in each direction through the project area. Going forward, only occasional short-duration, off-peak lane or ramp closures are expected until the entire project reaches final completion in spring 2015. This has been a very challenging project on several fronts, the project entailed: A ¾ mile work zone with traffic continuously moving in each direction, narrow, confined construction areas, extended periods of single-lane travel restrictions along Route 22, multiple ramp and street closures.

It takes a good plan and good execution to carry out a project of this nature, so there are a lot of congratulations to go around, we'll provide acknowledgments for the project team in the spring when the project reaches final completion.

"But for now, I want like to commend Senior Project Manager Chris Harney and Chief Engineer Roy Little for shepherding this undertaking from concept to completion over the past five years. Equally important, kudos is owed to the drivers who exhibited patience and understanding over the past 18 months.

"One such driver, from Palmer Township, PA, provided an email last week that sums up what some of our collectors have heard from motorists, and I'll quote:

'Let me be the first to say thank you for a job well done. The bridge and the toll area look amazing... I just wanted to take the time out to tell everyone what an amazing job you did on the bridge and your work does not and did not go unnoticed.'

"Two Route 22 approach structures that were previously classified as structurally deficient have been replaced or completely overhauled under this project. One is the overpass that carries Route 22 across Route 611 in Easton; this short-distance bridge was completely replaced. Meanwhile, corroding steel supports were replaced at the Broad Street viaduct on the toll bridge's Phillipsburg side. As a result of this work, the Commission's entire network of 22 river bridges and 34 approach bridges no longer contains a single span classified as "structurally deficient.

"Turning to finances, Moody's Investors Service early this month upgraded its rating on the Commission's revenue bonds to A1 from A2 while assigning a stable outlook to the Commission. Among other things, Moody's cited the Commission's

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improved debt service coverage ratios as a prime driver behind the improved rating status. Moody's stated in its recent assessment, 'The Commission is well positioned at its current rating, given the risks associated with the capital plan and mature state of the service area'.

"This is our second ratings upgrade this year, if you recall, in May, Standard & Poor's upgraded the Commission to A with a stable outlook from the previous Amark.

"These ratings reflect well on the Commission's underlying financial health, in the past several years, we have strengthened our financial condition by restructuring debt through the availability of record-low interest rates and by improving institutional liquidity.

"Not only are these improved ratings the result of policy decisions made by current Commissioners, but former Commissioners and executives who are with us today played key roles in this achievement as well.

"Today's agenda includes resolutions for the 2015 operating budget and the 2015-16 capital budget. I want to thank the Commissioners for their hard work and input on these fiscal documents, we know these materials are voluminous and the review process is time consuming and challenging. Our Commissioners serve without compensation and it takes an extraordinary amount of time and effort on their part to pore over the budgets and the support documents that go with them.

"Also on today's agenda, we have an array of resolutions to restructure two vital components of Commission's operations — our Electronic Security and Surveillance Department and our corps of bridge personnel who protect our weight-restricted bridges. The changes in the ESS system will provide an enhanced level of supervision and accountability, and provide the coverage necessary to man the 24/7 Primary Control Center. Additionally, the Security, Safety and Training Department will provide oversight and training to bridge personnel whose job description and duties, aptly named Bridge Monitors, will be modernized to meet the emerging needs of the Commission. These changes are the latest manifestation of an ongoing scrubbing of job descriptions to create efficiencies, improve oversight and bring job titles in line with the actual duties performed by the individuals in these positions. These changes also should help strengthen the Commission's ability to better utilize its workforce in the delivery of needed services.

"Normally, the end of the December operations report is an opportunity to wish everyone a safe and joyous winter holiday season.

"But today's meeting is a complete departure from standard procedure.

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"Today, we want to use this occasion to recognize and say thank you to a man who has to be one of the most — if not 'the' most — revered Commissioners in the agency's history: the Honorable William J. Hodas of Sussex County, N.J..

"Mr. Hodas has served on the Commission for 17-1/2 years – the most in the Commission's 80-year history.

"I have had the opportunity to work with Bill for less than two years, but in that relatively short time, Bill continually demonstrates to me what true public service is all about.

"Mr. Hodas, I believe I speak for all Commission staff – now and in the past — in saying thank you for graciousness, dedication and commitment, and for teaching the rest of us what it means to be a true gentleman.

"Mr. Chairman that concludes my report".

## APPROVAL OF MINUTES FOR COMMISSION MEETING HELD NOVEMBER 24, 2014

## R: 2671-12-14- ADM-01-12-14

Chairman DeGerolamo addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held November 24, 2014.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Uliana seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, that the Minutes of the Regular Commission Meeting held on November 24, 2014 be and the same hereby are approved."

Chairman DeGerolamo then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

## APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF NOVEMBER, 2014

## R: 2672-12-14- ADM-02-12-14

Chairman DeGerolamo addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Uliana seconded the adoption of the following Resolution:

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"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, that the Operations Report, which reflects Commission activity for the month of November are hereby approved."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## APPROVAL OF 2015 OPERATING BUDGET

## R: 2673-12-14- FIN-01-12-14

Chairman DeGerolamo addressed the meeting and asked the Commission Members if, after there review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, that the Commission adopt the 2015 Operating Budget; and

"WHEREAS, the said Final Draft Budget for 2015 was transmitted to the Commission Members prior to the conduct of this Meeting; and

"WHEREAS, the preparation of the Final Draft of the Proposed Budget for 2015, as distributed to the Commission was preceded by analysis of matters pertinent to such Budget; and

"WHEREAS, the Commission's Chairman, David DeGerolamo, complied with the spirit, as well as the letter of the Commission's By-Laws, by appointing all of the Commission Members from both the State of New Jersey and the Commonwealth of Pennsylvania, as, the Commission's 'Executive Committee' to review the said Budget for 2015; and

"WHEREAS, the Members of the Commission from the State of New Jersey, William Hodas, Geoffrey Stanley, Yuki Laurenti, Garrett Van Vliet and Chairman David DeGerolamo along with the Members of the Commonwealth of Pennsylvania, Joseph Uliana, Jack Muehlhan, Daniel Grace and Vice Chairman Gaetan Alfano, have met the responsibilities while functioning as the Commission's 'Executive Committee' and have thoroughly reviewed the aforementioned Final Draft of the said 2015 Budget supported by narrative details and schedules contained in the 2015 Budget, have satisfied themselves that such Budget, as presented contains all pertinent ramifications associated with the operation of the Commission are therein; and

"WHEREAS, such Members of the Commission, while functioning as the 'Executive Committee,' note and approve the 2015 Operating Budget in the amount of \$54,970,817 in addition, state herein, for the public record, satisfaction that such Budget, in such amount is set forth in its entirety and supported in all respects, by the details which are attached to such Budget;

## Meeting of December 22, 2014

"NOW THEREFORE, BE IT RESOLVED, by the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, that it hereby approves the 2015 Operating Budget in the amount of \$54,970,817;

"AND BE IT FURTHER RESOLVED, The arrangements detailed in the support of the 2015 Budget, set forth the 2015 Gross Salary by department, as well as fringe benefits previously approved by the Commission for each authorized employee, and provides the basis for the figures contained in the Budget items and respectively entitled, (a) 'Salaries and Wages;' (b) 'Overtime Wages:' (c) 'Pennsylvania Pension Contributions;' and (e) 'Group Insurance,' as embodied in the aforementioned 2015 Budget shown on Pages of the said Supplement;

"AND BE IT FURTHER RESOLVED, that the adoption of the said 2015 Operating Budget additionally authorizes its implementation, in behalf of the Commission, by the Executive Director, Joseph J. Resta, and such implementation is to be applicable and effective commencing January 1, 2015;

"AND BE IT FURTHER RESOLVED, that the Commission identifies the Operating Fund and the Revenue Fund as the source of funds required for any and all disbursements occasioned as an outgrowth of execution of the authorities contained herein."

Executive Director Resta addressed the meeting and said:

"Thank you, Mr. Chairman. Just a note, today, once we actually exclude the program increasing the benefits cost, the proposed 2015 operating budget is only .25 percent higher than the 2014 operating budget. We actually will, after we get the actuarial report of the OPEB trust, revisit the Annual Required Contribution amount for 2015 in the near future. The Commission is essentially committed to the OPEB trust and its continued contributions to it. Once we square away what those annual contributions should be in to the near future, we will revisit that."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## APPROVAL OF 2015 - 2016 CAPITAL PLAN

## R-2674-12-14 -FIN-02-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Muehlhan moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 22<sup>nd</sup> day of December 2014 that the Commission, adopts the 2015-2016 Capital Plan in the amount of \$122,904,877; and

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"RESOLVED, Identify the General Reserve Fund as the source of funds required."

Executive Director Resta addressed the meeting and said:

"Thank you Mr. Chairman, I just wanted to take a moment to comment that this two year, \$122,904,877 2015-2016 Capital Plan, contains all capital funding on a "pay-as-you-go" basis, including the upfront spending on the Scudder Falls project. We have yet to have the need to go back to the bond market for these capital projects. The next time for a bond market opportunity will be for the large construction contracts in connection with the Scudder Falls Bridge Replacement Project."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## RATIFICATION OF DECEMBER 1, 2014 BINDING OF EP UNDERGROUND STORAGE TANK BUSINESS INSURANCE

## R: 2675-12-14- INS-01-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Alfano moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of December, 2014, via the resolution, that the Commission authorizes renewal of the following insurance policy with incumbent carrier for the term December 1, 2014 to December 1, 2015: Pollution Liability Coverage: Underground Tank, E-P

"RESOLVED: that the Commission authorizes the Executive Director to affect this renewal, as applicable, of the aforementioned insurance policy."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## WEBSITE DESIGN, PROGRAMMING, MAINTENANCE, HOSTING & CONSULTING SERVICES CONTRACT NO. C-606A

### R: 2676-12-14- PROF-01-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Uliana moved and Commissioner Grace seconded the adoption of the following Resolution:

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"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the Executive Director to negotiate scope and fee with the website consulting firm whose proposal has been deemed qualified through the RFP procurement process and determined to be fair, reasonable, and in the Commission's best interest."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## GOVERNMENTAL DIVERSITY MANAGEMENT SOFTWARE PURCHASE

## R: 2677-12-14- PROF-02-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorize the Executive Director to issue a purchase order for the implementation and installation of software for the Commission's Contract Compliance Department to B2Gnow in the amount of \$31,700.00.

"RESOLVED: Identify the General Reserve Fund as the source of funds.

"RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC."

Commissioner Stanley requested to be recorded as voting no on this Resolution.

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was adopted.

## TRANSFER OF ROBERT SAVELLI TO MAINTENANCE WORKER III POSITION-EASTON PHILLIPSBURG TOLL BRIDGE

## R: 2678-12-14- PER-01-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Uliana seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorize the transfer of Robert

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Savelli to the position of Maintenance Worker III at the Easton-Phillipsburg Toll Bridge with starting compensation set at \$31,714 per annum, which is the minimum step in the pay range for the Maintenance Worker III position (\$31,714 - \$40,467), pending satisfactory completion of the required personnel processing."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## PROMOTION OF JOSEPH LARRISEY FROM TOLL COLLECTOR TO TOLL CORPORAL NEW HOPE LAMBERTVILLE TOLL BRIDGE

## R: 2679-12-14- PER-02-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Uliana seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the promotion of Joseph Larrisey to the position of Toll Corporal at the New Hope-Lambertville Toll Bridge with starting compensation set at \$43,775 per annum, which is the minimum step in the pay range for the Toll Corporal position (\$43,775 - \$55,868), pending satisfactory completion of the required personnel processing

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## ELIMINATE ASSISTANT TO PURCHASING AGENT

## R: 2680-12-14- PER-03-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Hodas seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the Executive Director to effect the elimination of the Assistant to the Purchasing Agent position in the Purchasing Department."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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## CREATE THE POSITION OF SUPPLY CHAIN ANALYST AND PROMOTE JOSEPH LATER TO THAT POSITION

## R: 2681-12-14- PER-04-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Stanley seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the Executive Director to create a one position classification of Supply Chain Analyst at a salary range of \$58,681 - \$74,121 and to promote Joseph Later to that position in the Purchasing Department with starting compensation fixed at \$58,681 per annum, which is the introductory step in the recommended pay range, pending satisfactory completion of the required personnel processing."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **ELIMINATE THE ESS MONITOR POSITIONS- (7)**

## R: 2682-12-14- PER-05-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the elimination of the seven (7) ESS Monitor positions in the Electronic Security and Surveillance Department."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## CREATE FIVE (5) ESS II POSITIONS, AND PROMOTE FOUR (4) ESS MONITORS TO ESS MONITORS II

## R: 2683-12-14- PER-06-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Muehlhan moved and Vice Chairman Alfano seconded the adoption of the following Resolution:

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"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the Executive Director to create five ESS Monitor II positions at a salary range of \$39,214 - \$49,770 and to promote four (4) ESS Monitors to that position in the ESS department, and defer the appointment of one (1) ESS Monitor, all with a starting compensation to be determined, in accordance with Commission policy."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## CREATE ONE (1) ESS MONITOR 1 POSITION AND PROMOTE ONE (1) ESS MONITOR TO ESS MONITOR 1 POSITION

## R: 2684-12-14- PER-07-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Uliana seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the Executive Director to create one ESS Monitor I position at a salary range of \$41,691 - \$53,206 and to authorize the promotion of one (1) ESS Monitor to that position in the ESS Department, with a starting compensation to be determined, in accordance with Commission policy."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## CREATE TWO (2) ESS ASSISTANT COORDINATOR POSITIONSAND PROMOTE TWO (2) ESS MONITORS TO ESS ASSISTANT COORDINATOR POSITIONS

## R: 2685-12-14- PER-08-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Uliana seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the Executive Director to create two ESS Assistant Coordinator positions at a salary range of \$43,774 - \$55,868 and to authorize the promotion of two (2) ESS Monitors to that position in the ESS Department, with a starting compensation to be determined, in accordance with Commission policy."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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ELIMINATE THE COORDINATOR OF ELECTRONIC SECURITY & SURVEILLANCE, CREATE AN ELECTRONIC SECURITY AND SURVEILLANCE PROJECT COORDINATOR POSITION AND PROMOTE MATTHEW CORRIGAN TO THAT POSITION

## R: 2686-12-14- PER-09-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the elimination of the Coordinator of Electronic Security & Surveillance position in the Electronic Security and Surveillance Department.

"RESOLVED, that the Commission authorizes the Executive Director to create one Electronic Security & Surveillance Project Coordinator position at a salary range of \$53,485 - \$67,492 and to authorize the promotion of Matthew Corrigan to that position in the ESS Department, with a starting compensation of \$61,495 which is step 4 in the proposed salary range."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## CREATE ELECTRONIC SECURITY AND SURVEILLANCE SYSTEMS MANAGER POSITION

## R: 2687-12-14- PER-10-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Hodas seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, the Executive Director to create one Electronic Security & Surveillance Systems Manager position at a salary range of \$66,369 - \$83,933, appointment deferred to a future date."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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ELIMINATE 35 BRIDGE OFFICER II POSITIONS UNDER THE SUPERVISION OF THE DISTRICT SUPERINTENDENTS, CREATE 35 BRIDGE MONITOR II POSITIONS UNDER THE SUPERVISION OF THE DIRECTOR OF SECURITY, SAFETY & TRAINING AND PROMOTE 35 BRIDGE OFFICERS II TO THE POSITION OF BRIDGE MONITOR II

## R: 2688-12-14- PER-11-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the elimination of 35 Bridge Officer II positions, under the supervision of the District Superintendent.

"RESOLVED, that the Commission authorizes the Executive Director to create 35 Bridge Monitor II positions, under the supervision of the Director of Security, Safety & Training, at a salary range of \$34,960 - \$44,617 and to authorize the promotion of 35 Bridge Monitors II to that position in the Security, Safety and Training Department, with a starting compensation to be determined, commensurate with the Commission's existing policies."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

ELIMINATE 16 BRIDGE OFFICER I POSITIONS UNDER THE SUPERVISION OF THE DISTRICT SUPERINTENDENTS, CREATE 16 BRIDGE MONITOR I POSITIONS UNDER THE SUPERVISION OF THE DIRECTOR OF SECURITY, SAFETY & TRAINING AND PROMOTE 16 BRIDGE OFFICERS I TO THE POSITION OF BRIDGE MONITOR I

## R: 2689-12-14- PER-12-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner VanVliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the elimination of 16 Bridge Officer I positions, under the supervision of the District Superintendent.

**"FURTHER RESOLVED**, that the Commission authorizes the Executive Director to create 16 Bridge Monitor I positions, under the supervision of the Director of Security, Safety & Training, at a salary range of \$39,214 - \$49,770 and to authorize the promotion of 16 Bridge Monitors I to

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that position in the Security, Safety and Training Department, with a starting compensation to be determined, commensurate with the Commission's existing policies. Four (4) Bridge Monitor positions shall be eliminated and replaced with created (4) Security, Safety & Training Assistant Coordinator and appointments to said positions made at a future date"

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

# CREATE THE POSITION OF SECURITY SAFETY AND TRAINING MANAGER IN THE SECURITY SAFETY & TRAINING DEPARTMENT AND APPOINT JOHN MILLS TO THAT POSITION

## R: 2690-12-14- PER-13-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the Executive Director to create a one position classification of Security, Safety & Training Manager at a salary range of \$66,369-\$83,933 and to authorize the appointment of John Mills to that position in the Security Safety & Training Department with a starting compensation fixed at \$66,369 per annum, which is the minimum step of the recommended pay range for the class pending satisfactory completion of the required personnel processing."

Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## APPOINTMENT OF MARK LEARY, JR. – BRIDGE MONITOR II-SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

### R: 2691-12-14- PER-14-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Stanley seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22<sup>nd</sup> day of December, 2014, via the resolution, authorizes the appointment of Mark Leary, Jr., to Bridge Monitor position at the District I Toll Supported Bridges with compensation set at \$34,960 per annum, which is the minimum step in the pay range for the Bridge Monitor Position (\$34,960-\$44,617), pending satisfactory completion of the required personnel processing"

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Chairman DeGerolamo then invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## APPROVAL FOR PAYMENT OF INVOICE STRADLEY RONON, PA LEGAL COUNSEL

## R: 2692-12-14- ACCT -01-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of December, 2014, via this Resolution authorizing payment of invoices #10344650, #10344652 and #10344653 in the total amount of \$9,198.00 for Professional Services Rendered to Stradley Ronon, PA Legal Counsel.; and

"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## APPROVAL FOR PAYMENT OF INVOICE FLORIO, PERRUCCI, STEINHARDT AND FADER, NJ LEGAL COUNSEL

## R: 2693-12-14- ACCT -02-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of December, 2014, via this Resolution authorizing payment of invoices, number #100884, #100883, #100882, and #100886, in the total amount due of \$4,070.00 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Fader, NJ Legal Counsel.; and

"RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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## APPROVAL FOR PAYMENT OF INVOICE STEVENS & LEE, PA LABOR COUNSEL

R: 2694-12-14- ACCT -03-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of December, 2014, via this Resolution, and authorizes payment of invoice invoices #428700, #428698, #428696 and #428699 in the total amount due of \$13,654.12 for Professional Services Rendered; and

"RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## APPROVAL FOR PAYMENT OF INVOICE WOLFF & SAMSON, NJ LABOR COUNSEL

## R: 2695-12-14- ACCT -04-12-14

Chairman DeGerolamo addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

Chairman DeGerolamo then addressed the meeting recused himself from this Item. He will be recorded as abstaining from this vote.

At the conclusion of the review, Commissioner Hodas moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 22nd day of December, 2014, via this Resolution authorizing payment of invoice #306388 and #306386 in the total amount due of \$ 2,000.96 for professional services rendered to Wolff and Samson, New Jersey Labor Counsel; and

"RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman DeGerolamo invited questions on the Resolution. No questions were presented and the Resolution was adopted

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## INVITE ANY COMMENTS FROM PUBLIC

Chairman DeGerolamo addressed the meeting and invited any comments from the Public. If there is anyone that would like to speak with regard to Commissioner Hodas, I would ask that you please wait, and I'm going to re-open up the meeting after we move forward. So unless someone has something else to say now is your opportunity. None being heard, we will move on.

## Chairman DeGerolamo then said:

"At this time I would like to do the resolution of Commissioners to Commissioner William J. Hodas. and I'm going to make a request of my Vice-Chair because there are a number of things that I'm going to be presenting to Commissioner Hodas. Commissioner Hodas has served with both of us over the last — for me over the last nine years and Vice-Chair Alfano, I think you have been here approximately about the same. So I would kindly ask that Vice-Chairman Alfano read this resolution in to the record for Commissioner Hodas."

Vice Chairman Alfano replied it would be an honor.

## RESOLUTION OF COMMISSIONERS TO COMMISSIONER HODAS

## R: 2696-12-14- ADM -03-12-14

"WHEREAS, the Delaware River Joint Toll Bridge Commission was established in 1934 as a bistate transportation agency with a 140-mile jurisdiction extending from the Philadelphia/Bucks County line in the south to the New Jersey/New York boundary in the north; and

"WHEREAS, oversight of this vital agency is provided by a 10-member board consisting of five Commissioners from each of the two jurisdictional states; and

"WHEREAS, William J. Hodas of Franklin Borough, Sussex County, N.J. first became a New Jersey Commissioner in May 1976, serving two three-year terms that ended in April 1982; and

"WHEREAS, he returned to the Commission in July 2003, was subsequently reappointed to two additional terms in 2005 and 2009, and has continued to serve in his uncompensated volunteer capacity through 2014; and

"WHEREAS, his terms of service at the Commission have spanned the administrations of multiple Governors, both Republican and Democrat; and

"WHEREAS, Commissioner Hodas has served terms as Chairman, Vice Chairman, and Secretary-Treasurer; and

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- "WHEREAS, he always was intensely interested in Commission projects and operations; and
- "WHEREAS, his previous experience as Mayor of Franklin Borough and as an insurance industry executive proved of great value to the Commission; and
- "WHEREAS, he played an important role in advancing and supporting the most expansive Capital Improvement Program in the Commission's history; and
- "WHEREAS, Commissioner Hodas has served a total 17-1/2 years on the Commission's board of directors the longest total amount of service in the agency's 80-year history; and
- "WHEREAS, his pleasant personality, great friendliness, and professionalism endeared him to his colleagues and gained the high affection and respect of all those he met in Commission affairs; and
- "WHEREAS, his outstanding characteristics of integrity and devotion to public service, coupled with his professional abilities and collegial demeanor, were admirable assets to the Commission; and
- "WHEREAS, his valuable advice and counsel furthered the Commission's public service mission and assisted the agency in the attainment of its objectives; now, therefore,
- **"BE IT RESOLVED** by the Delaware River Joint Toll Bridge Commission assembled for a Meeting at New Hope, Pennsylvania this 22<sup>nd</sup> day of December 2014: That this Commission hereby Congratulates the Honorable William J. Hodas Commends his 17-1/2 years of dedication and service to the Commission; expresses profound appreciation for his judgment, understanding and decisions on behalf of the public's interest; and extends best wishes to him and his wife, Gail;
- "BE IT FURTHER RESOLVED: That this Resolution be included in the Minutes of this Meeting and a duly authenticated ceremonial copy be transmitted to the Honorable William J. Hodas.

Chairman DeGerolamo addressed the meeting and said:

"At this time we have some special guests here with us today. From the 24th legislative district Assemblywoman Alison Little McHose, who has something that she would like to read in to the record as well."

Assembly Woman Alison Littell McHose addressed the meeting and said:

"Thank you so much. I am very, very honored to be here today on behalf of Senator Steve Oroho and Senator Parker Space, and to present this joint resolution signed by Senate President Steve Sweeney and Assemblyman Vincent Prieto. Normally I don't read these because you know, they are sort of perfunctory. However, because of Bill Hodas' exemplary career, I feel the need to read it to

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you, and you may learn something that you may not know about Bill, and also I just want to tell you that over the years, for those of you who knew my dad, Senator Bob Littell, he always worked in a very bipartisan manner to get things accomplished in the legislature, and he served there for 40 years, and certainly Bill Hodas was one of his best friends and always by his side. So with that:

## RESOLUTION-SENATE AND GENERAL ASSEMBLY OF THE STATE OF NEW JERSEY

I would like to announce that the Senate and the General Assembly of the State of New Jersey are pleased to honor and salute William J. Hodas, a highly esteemed member of his Garden State community upon the conclusion of his outstanding tenure of service as the Commissioner of the Delaware River Joint Toll Bridge Commission that has exemplified the true meaning of selfless public service and which has spanned more than seventeen years; and

- "WHEREAS, William J. Hodas is respected as the longest servicing Commissioner in the history of the Delaware River Joint Toll Commission, has served with the distinction as secretary treasurer, Vice-Chairman and Chairman; and
- "WHEREAS, the Honorable William J. Hodas has demonstrated his uncommon degree of public service through his efforts as the Mayor of Franklin Borough of Sussex County for two decades as Chair of the Franklin Borough Economic Development Committee; and
- "WHEREAS, a licensed funeral director William J. Hodas retired after a super career as vicepresident of administration for Selective Insurance Company, and he has given generously of his time and energy as a trustee and member of the finance committee of Immaculate Conception Church and within the Saint Clare's Hospital Community Advisory Board; and
- "WHEREAS, within all the spheres of his life and work William J. Hodas has set a standard of excellence and in so doing, provided a model of faithful commitment worth of emulation; and
- **"WHEREAS**, William J. Hodas will be acknowledged and his many significant contributions recalled during the meeting of the Board of Directors of the Delaware River Joint Toll Bridge Commission on December 22, 2014; and
- "NOW THEREFORE BE IT RESOLVED, the Senate and General Assembly of the State of New Jersey, that the legislature hereby honors and commends William J. Hodas upon the occasion of his retirement as a Commissioner of the Delaware River Joint Toll Bridge Commission salutes his distinguished record of service and leadership and expresses sincere best wishes for success in all future endeavors.
- **"BE IT FURTHER RESOLVED** that a duly-authenticated copy of this resolution signed by the Senate president and Assembly Speaker and attested to by the Senate secretary and Assembly clerk be transmitted to William J. Hodas.

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Assembly Alison Littell McHose then addressed the meeting and said:

"I am proud to do that very thing today, so thank you very much.

## Chairman DeGerolamo addressed the meeting and said:

"We have another plaque for you. That is what we present to our Commissioners, but you are not just a Commissioner, so presented to William J. Hodas, the New Jersey Commissioner member, the Delaware River Joint Toll Bridge Commission, in recognition of the outstanding contributions in advancing the Commission's programs for new and improved bridge facilities over the Delaware River between New Jersey and Pennsylvania. This plaque shows the crossings of the Delaware Joint Toll Bridge Commission. And on behalf of the Commissioners, I would like Joe Resta, our executive director, to present this next."

## Executive Director Resta addressed the meeting and said:

"Commissioner Hodas, this is actually just a little memento in recognition of your seventeen and a half years of dedicated services. It is the longest tenure in Commission history, and I would assume not soon to be repeated, so thank you very much."

## Chairman DeGerolamo addressed the meeting and said:

You will have to have another room added on to the house. Normally I would probably wait until the end to speak, but I'm going to go now, and we will let everyone else come up and speak. I get a little emotional when I try to do these things for someone that means a lot to me, so I'll try my best, so congratulations. Bill has been my right-hand man sometimes maybe less is more, Bill has been my right-hand man on this Commission. He has taught me how to be the Commissioner I am today. He taught me how to be the chairman I am today. He taught me how to cross political lines, and that was a lesson that I learned from Bill Hodas. It is a lesson I will never forget, but more important than the politics of everything, Bill Hodas helped me understand how to take the politics out of the Commission to do what is right for not only the commuting public, but those men and women that work for the Commission and work for all of us. He taught me how to deal with the difficult situations to come up between Commissioners. He was my right-hand man. When I had a difficult situation to deal with, he would take it upon himself to talk to other Commissioners and assist me in trying to gain a consensus and consensus is one of the biggest and most important things that we can have here at this Commission as we all work together. Bill is like a second father to me. We've had many conversations. I respect him more and more than anyone can ever imagine. He has taught me, you know, the reality is a man's worth is not really in regard to the amount of money that he's made in his lifetime, but

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instead by the number of lives that he's touched. And Bill Hodas has touched hundreds and hundreds of lives, and he's touched mine.

"And I want to present to you two frames. The first one is the resolution appointing you in 1976 from the minutes of the meeting with the Toll Bridge Commission.

'Introduction and welcome to new Commission Members, William J. Hodas, Sussex County, New Jersey. Joel A. Covert, Warren County, New Jersey.'

"Small, little world that we live in as I was on Council, Joe Covert was the attorney for the Town of Phillipsburg that I served with. So I would like to present this to you as well. And then in 2003,

'Commissioner, Welcoming of the new Commission Member William J. Hodas, the State of New Jersey. Chairman Parker addressed the meeting and welcomed William J. Hodas to the Board of Commissioners as Commissioner representing the State of New Jersey.'

"And on it I included a picture of our signature bridge, Trenton Makes, The World Takes. A man's worth isn't measured by the money he has earned, but the lives he has touched. At this time I would like to ask Ms. Ginie Littell to say a few words.

Ginie Littell, wife of Former Senator Littell, addressed the meeting and said:

"This is something that was a surprised; right? My daughter talked about bipartisanship, talked about Bill, the Democrat; my husband, the Republican. When I met Bob Littell in the mid-60s Bill and my husband were serving on the Franklin Borough Council, and the Democrats actually were in control of the town. That's not happening now, but at that time they did then for our municipality what needed to be done, which was to cite city water and city sewers, and Bill and Bob got involved and convinced the rest of the Council and really truly to serve the public is to not bring your party in to the meeting, but rather have your party outside the building, do the people's work. That's what everybody is supposed to do. Some people lose their minds a little bit, but Bill has always been able to, as you so very sweetly remarked, been able to do what he did because he truly cares about what happens to, in this instance, our bridges and roadways. And my husband was, obviously, a very big fan of not only Bill, but of transportation and anything that had to do with infrastructure. And we don't want to forget that, and I know that Alison has heard her father talking her whole life about the importance of keeping our citizens safe. So Bill, I love you. You know that, and I'll see you in church."

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Chairman DeGerolamo addressed the meeting and said:

"At this time before I open it up to Commissioners, we'll end with the Commissioners, but if there is anyone in the public that would like to say anything for the record to Commissioner William J. Hodas, I would like to invite you up."

Thomas Cherico, Commission Employee, addressed the meeting and said:

"My name is Tom Cherico, Milford maintenance department. Been there 37 years. Just have to say I never thought I would talk to anybody like this, but it's been an honor driving you, Bill, and knowing you personally. I will never ever be so thankful in my life that I met a man like you in my life, and I appreciate all of what you have done for us. A little thing I have to share with everyone is I was 15 years old, and I painted his fence, and I fell under it, and I got paint all over me. Thank God I had most of the fence done, and he saw the good job that I did. And he said, son, come inside and, obviously, people that remember the old Dixie Cups, the ice cream Dixie Cups. He said, sit down. You deserve one of these. Have one of these. I often wondered if he actually got them for me or if that's what he actually had for a snack because his freezer was filled with them. But he said to my parents, this boy needs to be on the Bridge Commission. He's an excellent worker, and I think he would be a good asset to the bridge as a maintenance man. Like I said, I'm here 35 years. My retirement date is January 30th of 2015, and I can thank; if I decide to leave, I can thank Bill for that, and I appreciate it. Thank you."

Frank McCartney, former DRJTBC Executive Director addressed the meeting and said:

"Bill Hodas, thank you. Thank you for being you. Dave, I have that same issue. Bill was always the first Commissioner to arrive whether it was committee meeting or the board meeting, and he traveled the farthest, and it didn't matter the weather. It didn't matter the issue. He was always here and always worrying and wondering if the rest of you were going to show up. But, Bill, first and foremost, with all the great things that have been said about you, and I agree with everyone, your concern was, first and foremost, was the employees of this Commission. Every meeting, every day, every conversation we had involved some aspect of the welfare of these employees, so thank you for being you and good luck with the rest of your activities."

Robin Wiessmann, former Commissioner addressed the meeting and said:

"Good morning, everyone. I'm Robin Weissmann, and I served on the Commission for the State of Pennsylvania, and I'm so glad to be here to say this to you, Bill, and I also, I see we have a number of other of my compatriots here as well. I'll be brief because I have the feeling some other people are going to make comments as well. But I made a real effort to be here this morning for what are obvious reasons. I think the depth of feeling and emotion and respect for Bill is clearly pretty universal in this room, and I found when I first came on the Commission and a

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number of the other Commissioners know, it was very separated, the New Jersey side and the Pennsylvania side and, obviously, that was a big goal of many of us around the table to try and bring us together more and have more constructive conversations, and I think we started doing that pretty well and, obviously, you've carried on that tradition. But I think what Bill really brings to the table and of all the personal testimony and all that is just a given, but I think from a business standpoint the attributes that I think you brought that were so valuable were perspective and judgment. And the reason I respected you so much besides that and the contributions you made is because in very, very simple language, Bill Hodas is a class act. And I like class acts, and I wish you the best going forward, and I'm happy to have been thought of to come back today, so thank you very much."

## Michael Perrucci, Commission Legal Counsel addressed the meeting and said:

"Good morning, everyone. My name is Mike Perrucci. I'm one of the attorneys for the Bridge Commission, although I haven't been here in a while. But I go back to the 1970s with Bill Hodas and Governor Byrne, and Bill was the chairman. And this Commission now is a great Commission. It's kind of automatic pilot, but back then it was a little rockier, and we had some issues, and Bill was just this incredible chairman that saw this Commission on a bipartisan basis and a bi-state basis get through some rocky days. And I'm proud to call Bill a life-long friend. He did a lot for me as a young attorney coming on to this Commission. And he really did some remarkable things, not only here, but in Sussex County, so, Bill, I came all the way back from Italy just to be here today, so congratulations."

## Edward Smith, former Commissioner addressed the meeting and said;

"Bill, you and I haven't always saw eye to eye, and it was funny. I kept waiting for the day you weren't going to come because then there would be a shot I could stop things, but Bill was always here, to your credit. But what's happened is that we did truly find that middle ground, and I consider you to be a dear friend. When it came to the welfare of the employees, we were always on the same page. The projects we may not see eye to eye even today, but I think that you always argued your position from your heart, and I respect that, and it was a real pleasure to serve with you on the Commission. And just because I left, you didn't have to leave, but I can see where the fun might have come out of the whole battle part. So that being said, God bless, and I wish the best."

## Leonard Miller former Commissioner addressed the meeting and said:

"Good morning, everyone. I went on to the Bridge Commission in 1976 with Bill Hodas. The first day with Commissioner Bill Martin in Hunterdon County. I want to illustrate two stories based on the chairman's excellent remarks. The first is a light story. When I came on as New Jersey Commissioner, when we came on, the

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only time that Hodas and Martin and I received a direct call, personal call, from the Governor was, you're not allowed to go to Paris to the international bridge and tunnel thing. That was -- and that was it. He said he did not want to be written through the newspapers. So we go to the first convention, which we were allowed to go to was in Seattle, Washington, and we had time to do a little tourist traveling around. so we decided, Hodas, Martin and I to go up to Mount Rainier. So we got up to Mount Rainier at 8,000 feet, and I'm driving up, so Commissioner Martin says, let's see how fast you can go down the side of the mountain. So I almost lost the car at 6,000 feet. So we go down to the bottom and, of course, the officers, the sergeant of the guard, Arnie, the sergeant of the guard, and the park police came out and Hodas was always, to this day, he always had a suit and coat on, sport. He always was real right there. So I'm driving the car, Martin, we are dressed like tourists. Hodas is in the back of the car. The officer looks at me. He discounted me quick. He looks at Hodas in the back of the car and said, 'who's this? What are you guys driving down this mountain here like you are in a James Bond movie'. And Hodas said, 'I'm the chairman of the Delaware River Joint Toll Bridge Commission. We're out here to see if so and so and so'. So he said, 'you tell your chauffeur don't drive like that'. Hodas said, 'I have to go to the bathroom'. True story. True story. On a serious note, the chairman of the previous Commissions that spoke before me, they have all the same stories. Hodas is committed to the employees and to the stability of this Bridge Commission like no other person. For example, this is my last story. We had a serious -- when we came on the Bridge Commission in '76 all the officers had firearms, .32 caliber. One officer at night got in to a bad altercation with his wife, and he shot past and nicked her ear. Everything was in the newspapers. You know what that does. So we go on to a knee-jerk reaction because the Commission meeting was coming up like the next three or four days. Panic sets in. So Commissioners on both sides of the river, two political parties, everyone tried to work together on the issue and the idea was to get rid of the firearms. Hodas said no. When it came to the vote, Bill abstained so it did not carry. And Bill said that the employees have to be respected. We have to have interviews. We have to look at the history of the use of firearms on these bridges before we should vote, and I developed an extraordinary respect for him at that time because he did not give in to a knee-jerk reaction, Love you, Bill. We are going down Mount Rainier one more time."

## James McManimon, former Commissioner addressed the meeting and said:

"That's a hard act to follow. Still, good morning. Thank you. It is an honor to be here today for many, many reasons. Many don't know this, but I met Bill Hodas in 1976 when the Commission meetings were -- he was commuting from Franklin Township to Morrisville, Pennsylvania. He went down to the Trenton Makes Bridge where all the Commission meetings happened. That year I had a summer assignment. I was a summer intern. You know, one of those 40 kids that were supposed to look busy all summer, but never got caught sitting down on their bridge. Well, I was assigned to plant the red, white and blue flowers along the

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bridges on both sides of the river because we were celebrating the centennial that year. Well, I got in a little trouble because one of the groups I was in charged with, I got a whole crew of females because they were better at the detail of planting the flowers and maintaining them, but they came down with a heavy case of poison ivy, so we were stuck back in the building. We also had a Commission meeting that day. So that's the first time I was assigned to clean the Commission room similar to this, but it was a long table that since been cut in half, I believe. That's where I met Bill Hodas because the Commission employees, summer employees, got to work at 7:00 o'clock. He got there at 7:30 in the morning for the Commission meeting, and we just had a nice talk about what the summer kids did and where was I from and who was I related to. More importantly, how I got my summer job. Mrs. Littell would understand that because I had a relative in the State Legislature at that time which didn't hurt, but the Commission Chairperson Director then was Mr. Johnson, followed by a more challenging director, Mr. Mitchell, And we also had to make sure the New York -- Chrysler New Yorker cars were cleaned every single day and sprayed with Lysol, but when the Commissioners were coming down, the whole property had to be cleaned to look like you could walk on it or eat off the ground. I was so privileged many years later to then become a Commissioner along with Dave and Phil Mugavero who is back there and to sit next to Bill. My first meeting gave then Executive Director Frank McCartney a very hard time, Bill kept sitting next to me and saving, 'Jim, calm down, Calm down'. As it went with Robin Wiessmann over there and Dave and Phil, we did start to get along pretty well and got a lot of work done. Bill was always to my left. and he was always a calming effect for my rather round-up perspective. Thank you, Bill, for your friendship and the other note is he married a beautiful Hungarian lady who loves Hungarian food. No. She married him. But they go to Hungary. My wife is Hungarian, and I love Hungarian food for the same reason. You married right, I eat well, Bill eats well, Thank you, Bill,"

## Phil Mugavero, former Commissioner addressed the meeting and said:

"How are you doing? Okay. Bill, you know, Mickey Mantle was always my hero, and in 1969 I watched his ceremony when they retired his number. He only got four standing ovations. I counted yours. You got seven. Seven standing ovations, and I don't think it's done yet either. I'd like to thank Chairman DeGerolamo, Executive Director Resta and the rest of the Commission. I truly appreciate being invited here to honor you. Bill, as has been mentioned, epitomizes public service in its fullest degree. His earnestness is vitality. He is the epitome of a public servant, and that's what I always thought about him. You know, Chairman DeGerolamo mentioned how he would seek the advice and counsel of Bill, and I used to talk to Bill when I was on the Commission two and three and four times a week sometimes. And Bill's strength has also been alluded to is his ability to bridge the gap, no pun intended with bridge, but bridge the gap between not only a bistate agency, which is difficult at times, but also the politics of a two-party system, and Bill comes from a county where if you are a Democrat, you shouldn't be caught up

## Meeting of December 22, 2014

there after dark. But he was able to negotiate that, and he gave me a great amount of insight and wisdom as Chairman DeGerolamo has said, and it really is true. He possessed so much wisdom in that area and realized that there had to be a bipartisan solution to problems and concerns, especially on the Bridge Commission because of its makeup. And that's what I'll always remember about him and his greatness as a public servant. I looked for a quote that could appropriately express my feeling about him as a man and a public servant. The one I came up with is from Michel DeMontaigne, who was a French classical literature writer, and I take this from his - it's called essay-, and I really like this quote as it applies to Bill: 'the great and glorious masterpiece of man is to know how to live to purpose'. And to me, that's what Bill epitomizes, and I was just so lucky and fortunate to serve with him. I wish him all the best in his future travels, even if it is Mount Rainier again, but I wish him all the luck in the world and to truly one of the greatest gentleman I have ever known and God bless and God speed to you, Bill."

Chairman DeGerolamo asked if there was anyone else from the public that would like to speak. There being none, he open up to the Commissioners to speak.

Commissioner Muehlhan addressed the meeting and said:

"Thank you. I came back on the Commission four years ago, I was always trained vou come to a meeting early. If you are not there early, you are late, so I tried to get here early and walk in, the first person I saw, the only person I saw was Commissioner Hodas sitting over there going over his notes. And the last four vears I tried to get here earlier than he did, and no matter what time I got here, I could never beat him. I found out he has breakfast at the Country Grill in Flemington, so when I would come by there in the morning, I would always look to see if he was there, and he was gone already. One morning I came by and he was coming out, and I thought today is the day I'm going to beat him to get here. I got here, He was here, and I still don't know how he did that. But he's a man of few words, but still water runs deep and Commissioner Hodas is a man of great depth. He taught me a lot. Crossed the lines. I come second farthest distance that he does. We share a great concern for the entire Commission, but also district three, and one of things that was high on his list was to get a maintenance building at Delaware Water Gap, and I can say that through his persistence and hard work and arm twisting and whatever else it took, that building is now there, and I will always remember him beaming with pride that day we dedicated that building at Delaware Water Gap, and he climbed up in those big dump trucks and everything else and just mission accomplished. I can tell you the people at Delaware Water Gap, the maintenance crew, will be eternally grateful for that building and what it means to keep their equipment in top shape and not have to put chains on trucks in ice and snow and so on and so forth. So it's a great day. It is not the end, but it is just the next step of the way and, Commissioner Hodas and Mrs. Hodas, I think I made a real friend in both of you, and I feel like I'm almost part of the family. I'm

### Meeting of December 22, 2014

going to miss you, but great memories, and I know I have a friend in Franklin, and you know that you've made lots of friends here. And I just want to thank you for what you have meant to the Commission and to myself. Thank you very much and God bless."

### Commissioner Grace addressed the meeting and said:

"Commissioner Hodas, I want to thank you for all that you taught me and showed me, and I knew my place because I knew that I would never beat you in here and then Jack was always second, so I was third. So I guess I will be second now and talk with my pal Jack. But I want to truly say thank you for early morning coffee that we have been talking about. No matter what it was you always had a perspective on it that I always paid attention to whether it was the Commission or things in our personal life that you always said, 'no. Maybe we should do it this way'. So from me to you, thank you, my friend. Good luck in your retirement or whatever you do."

### Commissioner Uliana addressed the meeting and said:

"Bill, best of luck. It has been a pleasure serving with you for three years, and I look forward, most importantly, to hearing your words of wisdom. As a man of few words at our meetings, I look forward to some interesting thoughts here of your seventeen years serving and leading this Commission. So thank you and best of luck in the next step of your life."

### Vice Chairman Alfano addressed the meeting and said:

"If you can just indulge me. Bill, somebody much smarter than I once said that there are two types of people in this world. Those that are born humble and those who are about to become humbled. And you're, I think, quintessential example of the first type of person, and I think that your humility is even more remarkable because when I look at your years of service and when I look at the number of employees whose lives you have affected here, I think if we took a count of that, if you took a count of the number of resolutions that all bear our names, I think you are at the top of the list, head and shoulders at the top of the list. And despite your intrinsic authority over this Commission, everything you've accomplished, you've accomplished with grace, with professionalism, and with wisdom and not simply on the basis of your authority here. I think you set a very, very high bar for public service, as well as a high bar for all of us in terms of how we conduct ourselves in our daily lives. I just want you to know that if at the end of today you get in that car and you head north, and you change your mind, there is still a fifth seat here that's available, and we would take you on this side in a heartbeat. Thanks."

### Meeting of December 22, 2014

Commissioner Van Vliet addressed the meeting and said:

"Being the youngest member of the Commission, I've only been serving since September, I really haven't gotten to know Mr. Hodas for a long time. My first day here he was one of the first ones to congratulate me and come on board and in our short conversation, I'm sitting here, and he kind of relaxed me when I came in, but as soon as we had a few words together, I realize that this bar is going to be real high to obtain here. He is an absolute constant gentleman in everything he said to me, and I appreciate his words of wisdom. Maybe they were falling on deaf ears there for being a little nervous the first day. One of the things I didn't realize is that when he first came on, they were going to go to Paris for the International Bridge — Toll Bridge Commission meeting, and the first thing that the young lady at the desk downstairs told me when I came in was I don't get free E-Z Pass. So on those lines, I wish you all the best in your future endeavors, good health, good luck in everything. It's been a pleasure to serve with you, and it has been more a pleasure just to know you. So thank you very much."

### Commissioner Stanley addressed the meeting and said:

"Bill Hodas. What's all this I keep hearing about Paris? First off, I want to know apparently you went, and we can't ever go back. That being said, you and I share something that's unique in this organization. We are both Navy Veterans, and you were in during World War II. By my calculations, you were seven when you went in, so it was kind of what I figured, but at any rate, it's been a pleasure to work with you. You have been the epitome of a genteel man, which is a rare thing to say anywhere. So I thank you for your — the input and just the stable ship you have been here. It's been a joy serving with you and to be serving with someone who is still a part of that bridge generation that served our country so ably and nobly in a difficult time and apparently you didn't stop there because you have been going and going and I, sir, am in awe of your energy level. Thank you very much. It's been a joy, sir. Thank you."

### Commissioner Laurenti addressed the meeting and said:

"So, Mr. Hodas, when I started over five years ago, Frank, you are right. It is over five years. I started at the end where Mr. VanVliet was and have moved my way, but in the summer of 2009, my son drove me up to the dedication of the Milford-Montague Bridge. I didn't know where the heck that was. And I had great respect for the amount of distance that you travel that everybody is talking about. Of course, as everybody here who comes often knows, I live the closest, and I'm always last. Once I came to the dedication of that bridge, I had a greater appreciation of the distance you were traveling and also the area in which you are from, and I am pleased to say based on that, I now have visited every bridge including the one that we don't have that has a toll, and it was really because of you and looking at the people and that work on this staff. I just reiterate everything

### Meeting of December 22, 2014

that everybody has said. Your dedication, your commitment. I wrote down my first note was gentleman. That you are a true gentleman and it is just really an honor. But Mrs. Hodas, I am so delighted to see you in person. I want you to know. This will make me cry. I hope that my husband talks about me when I'm not present as he does about you. Yes. We always talk -- I always ask how are you, how is your mother, and there is great love and concern that I can feel, and that's what I'm going to miss."

Chairman DeGerolamo addressed the meeting and stated that Executive Director Resta would like to say a few words before he turns the mic over to Commissioner Hodas

Executive Director Resta addressed the meeting and said:

"As I really look around the room, I see a kind of very large family. We're many times a very large dysfunctional family, but you really are our patriarch, and we will miss you. We know we always have you as a resource, but the day to day is what we will miss with you. And the experience that you have brought to us and the kind of respect that you give to the Commission allows us, honestly, as executive staff and as staff persons at the Commission actually take pride in our own jobs and help us to do a better job, so I thank you for your service. We will miss you terribly. Thank you."

### Commissioner Hodas addressed the meeting and said:

"I'm overwhelmed. I got to get my thoughts together to say, our guests who came here to appreciate what I have done. As they said, I have been very quiet, but I left my colleagues in the background do the work, but I work quietly behind the scenes. But I would be remiss if I didn't say I have been privileged to be here. By Senator Littell, by Senator Oroho, all these years and through five governors which the Corzine administration I thank, also, I want to thank all the attorneys that I've worked with and all the staff which makes these employees make this organization work. The Commissioners set the policy, but it's the employees who make it work. And this is important because I've always thought that we should take care of those people who help us. I want to thank the Pennsylvania Commissioners, Gaetan, and your staff has been superior working across the lines. Jack, I'll miss you tremendously. You and I have had a great relationship. Working in district three, we have accomplished a lot, I don't want to go over all the accomplishments that we have seen in seventeen years, but they have been many. I want to thank the New Jersey Commissioners for their assistance and to the chairman and the vice-chair and the executive director and the administrative staff, who is very important to this organization. They see it. They follow through, and they make it work. I want to thank the honored guests that are here today who did take time to come to see me go off, and I want to thank Mrs. Littell, assemblywoman, and my wife I have to thank because she's put up with me all these years. She did all the communications that I needed, and I certainly have to thank Wendy who has put up with me all the

### Meeting of December 22, 2014

phone calls in fourteen years, and it's been a pleasure. So, as I always said, Commissioners are like ships in the night. They come and go. They set the policy, but it's the employees who make it work. Thank you all for coming for honoring. I'm overwhelmed and really speechless."

Chairman DeGerolamo then stated there is just no more to be said. Thank you. Thank you. Thank you.

### SCHEDULING OF THE JANUARY 26, 2015 MEETING

Chairman DeGerolamo addressed the Meeting and stated that the Commission's next meeting will be held January 26, 2015.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

### ADJOURNMENT

Chairman DeGerolamo then surrendered the gavel over to Commissioner Hodas to conclude the remainder of the Meeting.

Commission Hodas invited a motion for Adjournment.

Commissioner Grace then moved that the Meeting be adjourned and Commissioner Stanley seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 11:52 a.m., Monday, December 22, 2014.

Prepared and submitted by:

WENDY VADOLA READING

Assistant Secretary Treasurer to the Commission

Vall 18

Approved by:

Executive Directo

### Meeting of December 22<sup>nd</sup>, 2014

### **FINANCE**

The following pages reflect a report on those items assigned to the Finance, Insurance and Management Committee.

Each item is reported separately and page numbered accordingly hereunder.

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### Meeting of December 22, 2014

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at November 30, 2014	1
Accounting	Status of Bond Retirement at November 30, 2014	2
Accounting	Status of Investments at November 30, 2014	3–6
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of November 2014 Compared with Month of November 2013	7-20
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period November 1, 2014 through November 30, 2014	21-33
Accounting	Statement of Revenue and Expenses: Eleven Months Period ending November 30, 2014	34

### Meeting of December 22, 2014

There follows Cash Balances of the Commission at November 30, 2014 for the information and review of the Members:

### COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund 15,670,215
Payroll Fund 50,530
Insurance Clearing Account 450,000

TOTAL \$ 16,170,745

### CASH DEPOSIT GUARANTEES

Wells Fargo Bank PA ACT 72 FULL BALANCE

### Meeting of December 22, 2014

# STATUS OF BRIDGE SYSTEM REVENUE BONDS at NOVEMBER 30, 2014

Total	Average Remaining	1	•	•	•	•	•	•	•	•	•	•		_	338% 15,855,000	3.50% 16,510,000	3.92% 13,565,000	Γ	3.26% 15,035,000	3,61% 12,650,000	2,33% 3,165,000		49% 17,255,000		_		_	3.12% 2,000,000			_	_	523% 9,800,000	•	4,39% 390,000	4.39% 15,435,000	_		\$ 329,345,000
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3B	Materaties & Calls										3,430,000	3,360,000								•																			20,665,000 \$ 6,790,000
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(2A	Matarities & Calls					•					4,435,000																1,210,000												\$ 5,645,000
SERIES 2012A	Principal Amount										4,435,000	NA	N/A	1,030,000	1,065,000	1,100,000	1,145,000	1,195,000	6,825,000	4,000,000	3,165,000	7,445,000	7,815,000	8,205,000	2,000,000	3,620,000	7,015,000	2,000,000	9355,000	345,000	385,000	K/A	ΝΆ	×Z	NA	N/A	N/A	N/A	\$ 77,145,000 \$ 5,645,000
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07B	Maturities & Calls			1123		S 3,350,000 B	3,350,000	3,650,000	3,850,000	3,950,000	4,200,000	4,350,000	****	2.50	: 1 <u>:</u>	and.	eac.				***	ιō								25	7-31	•:4		G\$ -					3 26,700,000
SERIES 2007B	Principal Amount	A'N A'A	Υ/A	Υ <u>N</u>	××	3,350,000	3,350,000	3,650,000	3,850,000	3,950,000	4,200,000	4,350,000	4,450,000	4,800,000	4,950,000	5,250,000	5,450,000	3,650,000	5,950,000	6,250,000		6,550,000	6,800,000	7,150,000	7,450,000		7,800,000		200,000	8,550,000	8,900,000	9,350,000	9,800,000	Ş	¥,Z	N/A	N/A	N/A	\$ 150,000,000 \$ 26,700,000
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2007A	Maturities & Calls					\$ 470,000		1,410,000	245,000	1,670,000	1,650,000	1,450,000				چير به ا	-													2			3,595,000	14,000,000	14,310,000		<b>100</b>		41,725,000
SERIES 20	Principal Amount	Z Z Z	N/A	ΝA	Ϋ́Α		1,615,000	1,410,000	1,545,000	1,670,000	1,660,000	1,450,000	1,920,000	1,760,000	2,000,000	2,010,000	2,135,000	2,275,000	2,260,000	2,400,000		2,490,000	2,640,000	2,710,000	2,855,000		2,925,000		3,050,000	000,002, E	3,375,000	3,475,000	3,595,000	14,000,000	14,700,000	15,435,000	16,205,000	16,935,000	\$ 134,170,000 \$ 41,725,000
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105A	Maturities & Calls		S 330,000	000'568	0000066	965,000	1,005,000	1,045,000	1,095,000	1,150,000	1,210,000	2,000,000		•	_	1,565,000	_		1,825,000	1,920,000		2,020,000			2,345,000		2,450,000		2,560,000	2,675,000 (8)	2,795,000								\$ 44,420,900
SERIES 2005A	Principal Amount	N/A N/A	330,000	855,000	930,000	965,000	1,003,000	1,045,000	1,095,000	1,150,000	1,210,000	5,000,000	5,220,000	5,540,000	5,835,000	6,155,000	6,480,000	6,840,000	1,825,000	1,920,000		7,020,000	2,125,000	2,235,000	2,345,000	:	2,450,000		2,560,000	2,675,000	2,795,000	W/A	N/A	A/V	N/A	N/A	Z/A	N/A	72,645,000 \$ 44,420,800
	P Z			2,50%	2.76%	2,90%	3,06%	333%	3.39%	3.53%	%99°E	<b>3.76%</b>	3,85%	3.96%	4.82	8	4.05%	4.13%	4.14%	4.19%		2, 2, 3,	4,35%	4,35%	4.67%	- C	4.67%	į	4,57%	4.07.70	4.67%	C/am				-			in
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Footnote: 2012 Series Bonds Refunded remaining balance of 2003A Series and \$30,795,000 of the 2005A Series Bonds.



### Delaware River Joint TBC Purchases Report Sorted by Fund - Maturity Date November 1, 2014 - November 30, 2014

Ending Book Value		2,501,195.10	2,497,548,61	4,998,743.71	4,998,743,71
Ĕ		0.569	0.650		
Maturity Date		0.600 06/27/2016	0,600 11/17/2016		
Refe at		0.600	0,600		
Accrued Interest Rate at Maturity at Purchase Purchase Date		5,333,33		. 5,333,33	5,333,33
Principal Purchased		2,501,250,00	2,497,500,00	4,998,750.00	4,998,750.00
Purchase Data Payment Periods		2,500,000.00 11/05/2014 12/27 - 06/27	2,500,000,00 11/17/2014 05/17 - 11/17		
Original F Par Value		2,500,000,00	2,500,000.00	5,000,000,00	5,000,000,00
Sec. Type Issuer		FAC FHLMC	FAC FHLMC	Subtotal	Total Purchases
Fund		OIGRE	OTGRE		
Investment# Fund	, Fund	10335	10335		
CUSIP	General Reserve Fund	3134G4YE2	313465LS2		



Delaware River Joint TBC Investment Classification Sorted by Fund - Maturity Date November 30, 2014

CUSIP	Investment#	Fund	Jenss	Investment Class	Par Value	Maturity YTM Date	Market	· Market Date	Market Value	Book Value	Reported Value
Debt Service Fund	pun										
38145C752	10113	01DSF	Goldman Sachs Ita Fed Port	Amort	749,820.02	0.005	100.000	100.000 11/30/2014	749,820.02	749,820.02	749,820.02
				Subtotal	749,820,02	0.005			749,820,02	749,820.02	749,820.02
General Reserve Fund	ve Fund		-								
38145C752	10115	01GRF	Goldman Sachs IIa Fed Port	Amort	18,105,011,95	0.005	100.000	11/30/2014	18,105,011,95	18,105,011.95	18,106,011,95
PAINVEST	10050	OIGRE	PA Invest	Amort	5,077,801.90	090'0	100.000	11/30/2014	5,077,801,90	5,077,801.90	5,077,801.90
912828RV4	10261	OIGRE	U.S. Treasury	Fair	3,500,000.00	0.258 12/15/2014	100,006	11/30/2014	3,500,210.00	3,499,989,65	3,500,210.00
3135G0FY4	10219	OJGRF	Federal National Mtg Assn	Fair	4,500,000.00	0.432 12/19/2014	100.034	11/30/2014	4,501,530,00	4,500,710.21	4,501,530,00
3135G0FY4	10258	OIGRE	Federal National Mtg Assn	Fair	10,000,000.00	0.287 12/19/2014	100.034	11/30/2014	10,003,400.00	10,002,306.93	10,003,400.00
912828ME7	10298	OTGRF	U.S. Treasury	Fair	5,000,000.00	0.211 12/31/2014	105.207	11/30/2014	5,010,350,80	5,009,879,59	5,010,350.00
7562E1NP5	10324	OIGRE	JP Morgan chase & Co CP	Fair	5,000,000.00	0.160 01/23/2015	99,945	11/30/2014	4,997,266.67	4,998,822.22	4,997,266,67
67983UP49	10330	OIGRE	Credit Suisse 355	Fair	5,000,000,00	0,170 02/04/2015	99,943	11/30/2014	4,997,166.67	4,998,465,28	4,997,156,67
36959JQP1	10322	O1GRF	General Elec Cap Corp	Fair	5,000,000,00	0,200 03/23/2015	99.898	11/30/2014	4,994,944,44	4,996,888.89	4,994,944.44
31359MA45	10220	OIGRE	Federal National Mtg Assn	Fair	3,465,000,00	0.495 04/15/2015	101.810	11/30/2014	3,548,078,50	3,542,890.59	3,548,078.50
89233HSK1	10323	01GRF	TOYOTA Motor Credit CP	Fair	5,000,000,00	0.242 05/19/2015	99,840	11/30/2014	4,992,033,33	4,994,366.66	4,992,033,33
69349KTB3	10325	OIGRE	JP Morgan chase & Co CP	Fair	5,000,000.00	0.283 06/08/2015	99,798	11/30/2014	4,989,927.78	4,892,650.00	4,989,927.78
35959JTK9	10334	MGRF	General Elec Cap Corp	Fair	5,000,000,00	0.223 06/19/2015	99.853	11/30/2014	4,892,666.67	4,993,888,89	4,992,666,67
8923A1TN1	10333	01GRF	TOYOTA Motor Credit CP	Fair	5,000,000.00	0.263 06/22/2015	99.824	11/30/2014	4,991,225.00	4,992,669.44	4,991,225,00
191221BTR0	10332	OTGRF	Bank of America	Fair	5,000,000,00	0.243 06/25/2015	99,831	11/30/2014	4,991,568.70	4,993,133.34	4,991,566.70
912828NL0	10221	OTGRF	U.S. Treasury	Fair	6,000,000,00	0.508 06/30/2015	101.047	11/30/2014	6,062,820,00	6,046,969.95	6,062,820,00
912828NP1	10308	OTGRF	Federal Home Loan Benk	Fair	3,880,000.00	0.261 07/31/2015	101.102	11/30/2014	3,922,757.60	3,918,267.30	3,922,757.50
31338V81	10297	OTGRF	Federal Home Loan Benk	Fair	7,500,000,00	0.401 08/28/2015	100,153	11/30/2014	7,512,225.30	7,498,512.59	7,512,225.00
313383V81	10306	OTGRF	Federal Home Loan Bank	Rair	9,980,000,00	0,301 08/28/2015	100.163	11/30/2014	9,996,257.40	9,985,400.73	9,996,267.40
912828NZ9	10312	01GRF	Federal Home Loan Bank	Fair	4,000,000.00	0.234 08/30/2015	100,946	11/30/2014	4,037,840.00	4,033,624.37	4,037,840.00
912828PE4	10299	DIGRE	U.S. Treasury	Fair	5,000,000.00	0.419 10/31/2015	101,031	11/30/2014	5,051,550.00	5,037,788.70	5,051,550,00
912828PJ3	10317	OIGRE	Federal Home Loan Bank	Fair	10,000,000,01	0.273 11/30/2015	101,211	11/30/2014	10,121,100.00	10,109,508,18	10,121,100.00
3130ADGK0	10305	OTGRF	Federal Home Loan Bank	Fair	10,000,000,00	0.407 12/30/2015	100,174	11/30/2014	10,017,400.00	9,996,488.19	10,017,400,00
3133EDWA6	10328	OTGRE	Federal Farm Credit Bank	Fair	6,000,000,00	0.345 01/26/2016	100,190	11/30/2014	6,011,400,00	5,998,962,50	6,011,400.00
3130A0SD3	10313	OIGRE	Federal Home Loan Bank	Fair	4,000,000.00	0,356 02/19/2016	100,182	11/30/2014	4,007,280.00	4,000,889.22	4,007,280.00
912828QA1	10320	OIGRE	Federal Home Loan Bank	nair air	5,015,000,00	0,381 03/31/2016	102,680	11/30/2014	5,149,402.00	5,139,037.72	5,149,402.00
912828QF0	10311	OIGRE	Federal Home Loan Bank	Fair	4,000,000.00	0,390 04/30/2016	102.482	11/30/2014	4,059,580,00	4,090,479.17	4,099,680.00
912828QP6	10309	OJGRF	Federal Home Loan Bank	Flair	4,850,000.00	0.533 05/31/2016	102.227	11/30/2014	4,958,009,50	4,937,651.50	4,958,009.50

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Delaware River Joint TBC Investment Classification November 30, 2014

CUSIP	Investment#	Fund	lssuer	Investment Class	. Par Value	Maturity YTM Date	Market	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund	arve Fund										
3134G4YE2	10335	OTGRE	Federal Home Loan Mtg Corp	Fair	2,500,000.00	0.569 06/27/2016	100.028	11/30/2014	2,500,700.00	2,501,195.10	2,500,700.00
9128Z8QX1	10321	OTGRE	Federal Home Loan Bank	Fair	3,900,000,00	0.512 07/31/2018	101,922	11/30/2014	3,974,958,00	3,963,713.15	3,974,958,00
3134G5L\$2	10336	OJGRF	Federal Home Loan Mtg Corp	Fair	2,500,000.00	0.650 11/17/2016	89,824	11/30/2014	2,498,100.00	2,497,548.61	2,498,100.00
				Subtotal	178,792,813.85	0,293			179,614,669,11	179,455,512,52	179,614,669.11
Operating Fund	nd										
38145C752	10108	910F	Goldman Sachs Ila Fed Port	Amort	200,803.32	0.005	100.000	11/30/2014	200,803,32	200,803.32	200,803.32
3135G0FY4	10289	NOF	Federal National Mtg Assn	Fair	1,875,000,00	0.264 12/19/2014	100,034	11/30/2014	1,875,637,50	1,875,454.30	1,875,637,50
313381H24	10274	910F	Federal Home Loan Bank	Fair	1,975,000.00	0.300 01/16/2015	100.011	11/30/2014	1,975,375.25	1,974,876.53	1,975,375,25
•				Subfotal	4,050,803.32	0.268			4,051,816.97	4,051,134.15	4,051,816.07
Reserve Mair	Reserve Maintenance Fund										
381450752	10106	OTRME	Goldman Sachs Ila Fed Port	Amort	108,342.27	0.005	100,000	11/30/2014	108,342.27	108,342.27	108,342.27
3135G0FY4	10291	OIRME	Federal National Mtg Assn.	Fair	935,000,00	0.264 12/19/2014	100.034	11/30/2014	935,317,90	935,226.55	935,317.90
313381H24	10275	OTRME	Federal Home Loan Bank	Fair	1,085,000.00	0.300 01/16/2015	100.019	11/30/2014	1,085,206.15	1,084,932.17	1,085,206,15
				Subtotal	2,128,342.27	0.269			2,128,866,32	2,128,500.99	2,128,866.32
or Construction Fund 2005A	Fund 2005A										
38145C752	10112	DSCFDS	Goldman Sachs Ila Fed Port	Amort	0,02	0.006	100,000	100,000 11/30/2014	0.02	0.02	0.02
				Subtotal	0.02	0.006			0.02	6,02	0.02
Debt Service	Debt Service Reserve 2005A										
38145C752	10110	05DSRF05	Goldman Sachs Ita Fed Port	Amort	48,050.01	0.005	100,000	11/30/2014	48,060,01	48,060.01	48,060.01
3135G0SB0	10292	05DSRF05	Federal National Mtg Assn	Fair	1,490,000.00	0.478 12/21/2015	100.148	11/30/2014	1,492,175.40	1,488,377.85	1,492,175.40
3130A0SD3	10314	05DSRF05	Federal Home Loan Bank	Fair	1,445,000,00	0.359 02/19/2016	100.162	11/30/2014	1,447,629.90	1,445,321.23	1,447,629.90
				Subtotal	2,983,060.01	0.412			2,987,865.31	2,981,759.09	2,987,865.31
Construction Fund 2007	Fund 2007										
38145C752	10114	98CF07	Goldman Sachs Ila Fed Port	Amort	2,382,679.14	0,005	100.000	11/30/2014	2,382,679.14	2,382,679,14	2,382,679,14
3773E3M95	10331	OSCF07	Goldman Sachs Ila Fed Port	Fair	2,000,000.00	0.110 12/09/2014	99,981	11/30/2014	1,999,633,33	1,999,951,11	1,999,633.33
2082P3MC3	10326	OSCF07	Bank of America	Fair	2,000,000.00	0.120 12/12/2014	99,974	11/30/2014	1,999,480.00	1,999,928.67	1,999,480.00
				Subtotal	6,382,679.14	0.074			6,381,792.47	6,382,556.92	6,381,792.47
Clearing Fund 2012A	1 2012A										
38145C752	10294	06CLEAR12	06CLEAR12 Goldman Sachs IIa Fed Port	Amont	145,242,44	0.005	100,000	100,000 11/30/2014	145,242.44	145,242,44	145,242,44
				Subtotal	145,242,44	0.005			145,242,44	145,242,44	145,242.44

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Delaware River Joint TBC Investment Classification November 30, 2014

Debt Service Reserve Fund 12A         Amort 28.50 Mont 12A         40,728.26         0,005         11,302/014         40,728.26         40,728.28         <	CUSIP	Investment # Fund	Fund	lssuer	Investment Class	t Par Value YTM		Maturity N Date	Market Price	Market Date	Market Value	Book Value	Reported Value
10260 06DSRF12A Goldman Sachs Illa Fed Port Amort 40,728.26 0.005 100.000 11/30/2014 40,728.26 40,728.26 40,728.28 100.242 11/30/2014 40,728.26 2848,072.60 2848,0	Debt Service	Reserve Fund 12	A										
Ce Reserve Fund 07A       Subtotal       2,886,728.26       0.362       100.000       11/30/2014       2,892,613.16       2,888,390.86       2,888,390.86       345,968.39       345,96	38145C752 3135G0NV1	10260 10264	06DSRF12/ 08DSRF12/	A Goldman Sachs Ila Fed Port A Federal National Mtg Assn	Amon Fair	40,726.26 2,845,000,00	0.005	11 28/2015 10	70,000 1	1/30/2014 1/30/2014	40,728.26 2,851,884.90	40,728.26	40,728.26 2,851,884.90
Total 07A         10111       DSDSRF7A       Goldman Sachs Illa Fed Port       Amort       345,968.39       0.005       10,005       11,302/21       100,000       11,730/2014       3786,968.39       345,868.39       345,868.39       345,868.39       345,868.39       345,868.39       345,868.39       345,868.39       345,868.39       345,868.39       5,730,707,35       5,730,519,50       5,730,519,519       5,730,519,519 <td></td> <td>-</td> <td></td> <td></td> <td>Subtotal</td> <td>2,885,728.26</td> <td>0,362</td> <td></td> <td></td> <td></td> <td>2,892,613.16</td> <td>2,888,800.86</td> <td>2,892,613.16</td>		-			Subtotal	2,885,728.26	0,362				2,892,613.16	2,888,800.86	2,892,613.16
10293 05DSRF7A Federal Maional Mtg Assn Fair 5,780,000,00 0,478 12/21/2015 100,146 11/30/2014 5,789,438.50 5,773,707,35 5, 10315 05DSRF7A Federal Home Loan Bank Fair 5,780,000,00 0,478 12/21/2015 100,146 11/30/2014 5,789,438.50 5,731,2707,35 5, 10315 05DSRF7A Federal Home Loan Bank Fair 5,780,000,00 0,356 02/19/2016 10,162 11/30/2014 5,790,519.60 5,731,284.52 5, 11/300,960.66 111,305,968.39 0,405 11,305,968.39 0,203 210,877,611,71 210,884,281.57 210,810 210,877,611,71 210,884,281.57 210,810	Debt Service	Reserve Fund 07	4				   						
10293 08DSRF7A Federal National Mig Assn Fair 5,780,000.00 0.478 12/12015 100.146 11/30/2014 5,784,328.30 5,773,707.35 5,780,000.00 0.356 02/19/2016 100.162 11/30/2014 5,790,519.60 5,781,284,52 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781,284,58 5,781	38145C752	10111	06DSRF7A	Goldman Sachs lia Fed Port	Amont	345,968,39	0.005	11.	10,000 1	1,30,2014	345,968.39	345,968,39	345,968,39
10315 06DSRF7A Federal Home Loan Bank Fair 5,780,000.00 0.356 02/19/2016 100.162 11/30/2014 5,790,519.60 5,781,284,52 Subtotal 11,905,968.39 0.405 11,924,926.79 11,900,960.66 1	3135G0SB0	10293	06DSRF7A	Federal National Mtg Assn	Fair	5,780,000,00	0,478 125	21/2015 10		1/30/2014	5,788,438,80	5,773,707,35	5.788.438.80
11,905,968.39 0.405 11,924,926.79 11,900,960.66 1 210,024,457.72 0.293 210,877,611.71 210,684,287.67 21	3130A0SD3	10315	06DSRF7A	Federal Home Loan Bank	Fair	5,780,000.00	0,356 02/	19/2016 10		1,30,2014	5,790,519.60	5,781,284.92	5,790,519.60
210,024,457.72 0,293 210,877,611,71 210,684,287,67				,	Subfotal	11,905,968.39	0.405				11,924,926.79	11,906,960,66	11,924,926.79
					Total	210,024,457.72	0,293				210,877,611.71	210,684,287.67	210,877,611.71

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### DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of December 22, 2014 TOLL TRAFFIC AND REVENUE STATISTICS (November, 2014)

Summary: The Commission experienced an increase in total toll revenue for November 2014 in comparison to the November 2013 traffic and revenue statistics. Total toll traffic also reflected an increase for the month of November. This is the eighth consecutive month that toll traffic has reflected an increase. In addition, both YTD 2014 traffic and revenue totals reflected increases for the second month when compared to YTD 2013 totals.

### Analysis of November 2014 / November 2013 toll revenue data comparison:

- An overall toll revenue increase of 1.34 percent was recorded at the Commission's seven toll bridges for the month.
- Commercial-vehicle toll revenue reflected a 2,44 percent increase.
- Passenger-vehicle toll revenue generated a 1.58 percent decrease.

### Analysis of November 2014 / November 2013 traffic data comparison:

- Total toll traffic increased by 25,036 vehicles, or 0.82 percent for the month.
- Commercial-vehicle traffic increased by 14,274 vehicles, or 3.50 percent.
- Passenger-vehicle toll traffic increased by 10,762 vehicles, or 0.41 percent.
- Total recorded westbound traffic at the 11 vehicular toll supported bridges for November 2014 decreased by 25,630 vehicles, or 1.02 percent as compared to November 2013. Average daily westbound traffic at these toll supported bridges for November 2014 was 82,695 vehicles as compared for 83,549 vehicles in November 2013.

### Traffic analysis for 2014 YTD:

- Average daily toll traffic for the Commission's seven toll bridges for November 2014 was 102,273 total vehicles as compared to 101,439 total vehicles in November 2013. Total YTD toll traffic at these bridges is reflecting a 0.12% increase through November as compared to the same eleven-month period in 2013.
- Recorded westbound traffic on the 11 toll supported bridges is reflecting a 1.52% decrease through the first eleven months of 2014 as compared to the same period in 2013.

### DISTRICT REVIEW:

### District 1

Total toll traffic at Trenton-Morrisville (TM) for November 2014 reflected a 0.83 percent increase when compared to November 2013 as the result of the increases of 4,086 cars and 1,231 trucks. At New Hope-Lambertville (NHL), the decrease of 345 cars and the increase of 146 trucks combined to generate an overall decrease in total toll traffic of 0.12 percent for November 2014 as compared to November 2013.

### District II

The I-78 Toll Bridge generated an increase of 1.36 percent in total toll traffic for the month of November 2014 compared to November 2013 as the result of increases of 2,272 cars and 10,250 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the increase of 4,069 passenger vehicles and the decrease of 1,241 trucks produced a 0.72 percent increase in total toll traffic for November 2014. (It should be noted that the construction related to the Toll Bridge Rehabilitation Project at the Easton-Phillipsburg Toll Bridge has resulted in lane closures and the diversion of traffic to the I78 Toll Bridge).

### District III

Portland-Columbia (PC) experienced a 4.11 percent increase in total toll traffic during November 2014 as a result of increases of 2,342 automobiles and 1,407 trucks as compared to November 2013. At the Delaware Water Gap (DWG) Toll Bridge, the decrease of 3,944 passenger vehicles combined with the increase of 2,412 trucks to produce a 0.21 percent decrease in total toll traffic for November 2014 as compared to November 2013. At Milford-Montague (MM), combined increases of 2,282 cars and 69 trucks generated an increase of 2.45 percent in total toll traffic for the month of November 2014.

### **E-ZPass** Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of November, 2014 and November, 2013, and the year-to-date periods ending November 30, 2014 and November 30, 2013.

			E-ZP	ass PENET	RATION	RATES	
	: ;	NOV. 2014	NOV. 2013	Change in Monthly Percentage	YTD 2014	YTD 2013	Change in YTD Percentage
A 11 PR 11	Cars	63.09	62.69	0.40	62.69	62.00	0.69
All Toll Bridges	Trucks	83.64	81.64	2.00	82.70	81.09	1,61
Driuges	Total	65.92	65.23	0.69	65.43	64.58	0.85
	Cars	60.81	60.25	0.56	60.66	60.20	0.46
Trenton - Morrisville	Trucks	89.25	87.88	1.37	89.18	87.96	1,22
WOTFISVINE	Total	62.80	62.14	0.66	62.71	62.11	0.60
	Cars	76.54	75.17	1.37	75.65	74.42	1.23
New Hope ~ Lambertville	Trucks	80.70	78,34	2.36	80.68	79.56	1.12
Lambertante	Total	76.78	75.36	1,42	75.96	74.74	1.22
· <u>·</u>	Cars	64.46	63.71	0.75	63.67	62,60	1.07
I-78	Trucks	83.81	81.63	2.18	82,76	81,23	1.53
	Total	69.15	67.91	1.24	68.29	67.07	1.22
Easton -	Cars	65.75	65.57	0.18	65.29	65.02	0.27
Phillipsburg	Trucks	81.16	80.01	1.15	80.51	80,01	0.50
r minpsourg	Total	66.62	66.44	0.18	66.21	66.03	0.18
Portland -	Cars	58.07	57.91	0.16	58.03	56.76	1.27
Columbia	Trucks	78.67	73.72	4.95	78.97	77,53	1.44
COMINIA	Total	59.53	58.83	0.70	59.41	58.05	1.36
Delaware	Cars	60,54	60.51	0.03	60.50	59,82	0.68
Water Gap	Trucks	82.19	80.28	1.91	80.77	78.78	1.99
water Gap	Total	63.76	63.38	0.38	63.46	62,58	0.88
Milford -	Cars	56.71	57.82	-1.11	57.47	57.49	-0.02
Montague	Trucks	76.78	74.43	2.35	77.62	73.95	3.67
montague	Total	57.24	58.26	-1.02	58.05	57.95	0.10

ALL TOLL BRIDGES

## COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

F 2013	TOTAL REVENUE	2,648,880.75 (90,504,05) 2,558,056.70	428,958,40 365,221,20 436,033,60	5,367,962.00 185,272.80 21,899,60	6,805,407.60	9,363,464.30 312,115.48	0.82% 0.41% 3.50% 1.34% -1.58% 2.44%
MONTH OF VEMBER 20 30 DAYS		V9 49			19	67	
MONTH OF NOVEMBER 2013 30 DAYS	NUMBER OF VEHICLES	2,636,200	96,482 30,874 27,941	273,893 7,981 791	407,963	3,043,163 101,439	Rate Change Traffic (toll) Autos Trucks Trucks Autos
75 2014 7S	TOTAL REVENUE	2,659,970.00 (142,346,65) 2,517,623,35	472,979,00 371,967.60 529,830,40	5,384,994.00 168,572.80 23,142.00	°. 6,971,485.80	9,489,109.15 318,303.84	84, 8,
MONTH OF VEMBER 20 30 DAYS		ts ts			w	w	
MONTH OF NOVEMBER 2014 30 DAYS	NUMBER OF VEHICLES	2,645,962 - 2,845,962	73,297 31,424 33,836	27,472 8,120 840	- 422,237	3,068,199	
	VEHICLE GLASS	Pessenger Discounts * TOTAL PASSENGER	2-Axie Trucks 3-Axie Trucks 4-Axie Trucks	5-Axle Trucks 6-Axle Trucks 7-Axle Trucks	Permits TOTAL TRUCKS	108,614,489,46 TOTAL TOLL VEHICLES 325,183.02 DAILY AVERAGE	
, 2014 .0, 2014 .YS	TOTAL	30,265,482,00 (1,172,763,25) 29,092,718.75	5,104,294,00 4,107,151,20 5,551,419,20	62,344,076.00 2,149,021.00 264,637.20	952.10 79,521,750,70	108,614,489,45 °	
CUARY 1, 20 EMBER 30, 3		49 44 00 00	_ + 10	<b>7</b> 12 10	69 (O ID	on on	
JANUARY 1, 2014 NOVEMBER 30, 2014 334 DAYS	NUMBER OF VEHICLES	30,089,809 30,089,909	791,391 346,844 355,065	3,179,919 82,405 9,495	16 4,775,135	34,885,044	
2013 9, 2013 f'S	TOTAL REVENUE	30,287,782,00 (953,839,69) 29,333,842,31	5,030,553,80 4,152,262,80 5,184,115,20	61,685,439,00 2,224,917,60 267,939,60	1,351.50 78,548,579.50	107,880,521,81 322,985,57	D.12% -0.06% 1.31% 0.68% -0.82%
IUARY 1, 20 IMBER 30, 3 334 DAYS		69 69			49	67 <b>64</b>	
JANUARY 1, 2013 NOVEMBER 30, 2013 334 DAYS	NUMBER OF VEHICLES	30,108,721 30,108,721	779.825 767,727 27,712	3,145,868 95,573 9,606	25 4,713,406	34,822,127 104,258	Rate Change Traffic (toll) Autos Trucks Revenue Autos

NOTE: Several snow and ice events during 2014 resulted in decreases in both automobile and truck traffic in all three Districts.

<sup>\*</sup> Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 15 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

### TRENTON - MORRISVILLE TOLL BRIDGE

## COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

rs	TOTAL REVENUE	601,618.00 (18.043.34) 583,574.66	111,494.50 78,390.40 95,395.20 276,226.00 3,873.80 84,00	586,053.70 1.149,828.36	38,320.95	0.83% 0.68% 2.78% 1.22% -1.03%
ONTH OF EMBER 201 36 DAYS	. 5	<b>1</b> 4 (a		<b>н</b> 49	₩	
MONTH OF NOVEMBER 2013 38 DAYS	NUMBER OF VEHICLES	564,953	17,257 6,644 6,085 14,105 167	644,212	21,474	Rate Change Traffic (tolf) Trafes Trucks Revenue Autos
ეF 2014 1∕S	TOTAL REVENUE	605,628.00 (28,087.77) 577,558.23	112,366.15 80,071.20 109,360.00 282,030.00 2,080.80 172.00	586,080.15	38,787,95	α¢ · · α · ·
MONTH OF NOVEMBER 2014 30 DAYS		D D	402 707 919 88	89 A9	64 TC	
NOVE	NUMBER OF VEHICLES	604,039 604,039	17,402 6,707 6,919 14,367 89	45,490 649,529	71,653	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axia Trucks 3-Axia Trucks 4-Axia Trucks 5-Axia Trucks 7-Axia Trucks Permits	6,809,713.55 TOTAL TRUCKS 13,604,320,80 TOTAL TOLL VEHICLES	DAILY AVERAGE	
.2014 0, 2014 YS	TOTAL	6,926,598,00 (231,990,65) 6,894,607,35	1,315,357,55 918,008,60 1,256,873,40 3,399,310,00 37,500,00 2,658,00	6,809,713,55 13,604,320,80	40,731.50	
IJARY 1, 20 MBER 30, 2 334 DAYS		en es	r 10 m 40 m m	<b>м</b> н	4	
JANUARY 1, 2014 NOVEMBER 30, 2014 334 DAYS	NUMBER OF VEHICLES	885,808,8	203,761 77,077 903,87 15,286 83,1	534,253	22,284	
. 2013 9, 2013 YS	TOTAL REVENUE	6,897,968.75 (186,992.85) 6,710,975.90	1,283,966.60 882,313.20 1,032,091.20 3,364,190.00 39,811.20 1,237.20	6,583,608.40	39,804.15	0.77% 0.45% 5.06% 2.33% -0.24% 4.95%
WARY 1, 20 WBER 30, 3		ы н н	യത്ത്രത്ത	is es	es 10	
JANUARY 1, 2013 NOVEMBER 39, 2013 334 DAYS	NUMBER OF VEHICLES	6,877,78,8 987,778,8	195,598 74,113 65,543 171,542 1,698	508,537 7,386,326	22,115	Rate Change Traffic (tol) Autos Trucks Revenue Autos Trucks

\* Oiscounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

### NEW HOPE - LAMBERTVILLE TOLL BRIDGE

## COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

ا- 2013 کا	TOTAL REVENUE	154,313,00 (5,565,59) 148,747,41	31,426,85	9,497.50 44,712.00 1,000.80	172.00	106,528,85	255,278,28	8,509.21	-0.12% -0.22% 1.55% 0.83% -2.89% 6.02%
MONTH OF NOVEMBER 2013 10 DAYS	NUMBER OF VEHICLES	153,507 \$ 153,507 \$	4,856 1,653	613 2.277 42	φ	9,447 \$	162,854 \$	5,432 \$	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
0F 1.2014 YS	TOTAL REVENUE	153,959.00 (9,514,71) 144,444,29	28,150.85	10,088.00 49,656.00 907.20	98.00	112,942,05	257,386,34	8,579.54	Rate A Target A Service A
MONTH OF NOVEMBER 2014	NUMBER OF VEHICLES	153,182 \$ 153,182 \$	4,355 2,016	2,528 38	<b>N</b>	\$ 683	162,755 \$	5,425 \$	
	VEHICLE CLASS	Passenger Discounts <sup>±</sup> TOTAL PASSENGER	2-Axie Trucks 3-Axie Trucks	4-Axie Trucks 5-Axie Trucks 6-Axie Trucks	7-Azde Trucks Permits	TOTAL TRUCKS	2,884,104.82 TOTAL TOLL VEHICLES	DAILY	
, 2014 0, 2014 YS	TOTAL	1,698,276,30 (77,903,13) 1,618,372,87	352,489.15	116,624,00 570,360,00 14,637,60	1,310.00	1,265,731.95	2,884,104.82	8,635.04	
JANUARY 1, 2014 NOVEMBER 30, 2014 334 DAYS	NUMBER OF VEHICLES	1,885,825 \$	54,511 17,455	29,053 620	4 '	109,334 \$	1,795,159 \$	\$ 575,8	
, 2013 0, 2013 YS	TOTAL REVENUE	1,876,255,25 (63,504,04) 1,812,751,21	372,314,15	124, 154,00 528,732,00 12,084,00	1,302.00	1,242,824.95	2,855,576,18	8,549,63	1.09% 1.22% -0.83% 1.00% 0.35%
JANUARY 1, 2013 NOVEMBER 30, 2013 334 DAYS	NUMBER OF VEHICLES	1,665,532 \$	57,538 17,633	26,795 26,795 507	46	110,245 \$	1,775,777 \$	5,317 &	Rate Change Traffic (tol) Autos Trucks Revenue Autos

\* Discounts represents relates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

### 78 TOLL BRIDGE

## COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

### NOVEMBER, 2014

5	TOTAL REVENUE	710,167,25 (26,561,07) 683,570,18	128,8956,75 134,898,80 187,640,00 3,282,728,00 122,308,80 17,549,20	3,854,137 <i>.5</i> 5 4,537,707.73	151 256.92 1.35% 0.32% 4.74% 2.78% -1.30% 3.61%
ONTH OF EMBER 20 30 DAYS		<b>69</b>		t <del>)</del> (4	<del>vr</del>
MONTH OF INOVEMBER 2013 30 DAYS	NUMBER OF VEHICLES	704,981	20,015 11,451 12,088 168,578 5,278 838	216,048 921,029	30,701  Rate Change Traffic (toll)  Autos  Revenue  Autos  Tracks  Tracks  Tracks  Tracks  Tracks  Tracks  Tracks
7F 2D14 YS	TOTAL REVENUE	712,809.00 (42,035.77) 670,573,23	150,047,95 140,289,20 260,888,80 3,291,884,00 131,051,60 19,265,80	3,993,227,15	155,460.01 F
MONTH OF VEMBER 20 30 DAYS		B9 49		ι <b>Α</b> εσ	<del>47</del>
MONTH OF NOVEMBER 2014 30 DAYS	NUMBER OF VEHICLES	707,253 707,253	23,282 11,908 16,732 168,034 5,639 703	226,298	31.18
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axde Trucks 3-Axde Trucks 4-Axde Trucks 5-Axie Trucks 7-Axie Trucks Permits	44,901,712,25 TOTAL TRUCKS \$2,529,825,60 TOTAL TOLL VEHICLES	DAILY AVERAGE
2014 0, 2014 YS	TOTAL	7,987,155.50 (339,042.15) 7,628,113.35	1,530,498,45 1,497,915,60 2,550,681,60 37,666,816,00 1,448,891.40 206,809,20	44,901,712,25 52,529,825,60	157,274,93
LUARY 1, 20 INBER 30, 3		49 49		£4 £4	<del>tr</del>
JANUARY 1, 2014 NOVEMBER 30, 2014 334 DAYS	NUMBER OF VEHICLES	7,903,599	227,634 128,984 168,878 1,922,560 62,339 7,495	2,520,990	91,211
2013 7, 2013 7S	TOTAL REVENUE	7,795,343,50 (270,965,31) 7,524,378.19	1,488,938,25 1,497,834.80 2,250,484.00 36,860,814.00 1,438,894.40 212,130,00	43,530,384.69	152,858.57 2,48% 2,22% 3,30% 2,89% 1,39% 3,15%
IJARY 1, 20 IMBER 30, 3 334 DAYS		44 44		<b>19</b> 19	<del>o</del>
JANUARY 1, 2013 NOVEMBER 30, 2013 334 DAYS	NUMBER OF VEHICLES	7,731,714	228,278 127,059 14,188 1,870,675 17,0,73 3	2,440,505	30,456 Rate Change Traffic (toll) Autos Autos Trucks Trucks Trucks Trucks

NOTE: Construction and lane closures at the Easton-Philipsburg Toli Bridge are causing traffic diversion to the (78 Toll Bridge.

<sup>\*</sup> Discounts represents relates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

### EASTON - PHILIPSBURG TOLL BRIDGE

## COMPARATIVE STATEMENT OF YOLL TRAFFIC AND REVENUE

### NOVEMBER, 2014

JANUARY 1, 2013 NOVEMBER 30, 2013 334 DAYS		JANUARY 1, 2014 NOVEMBER 30, 2014 334 DAYS	2014 0, 2014 YS		MONTH OF NOVEMBER 2014 30 DAYS	OF 2 2014 1YS	MONTH OF NOVEMBER 2013	0F 12013 175
F 111	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL
4 :	4,432,577,00	4,223,740 \$	4,242,933,00 (163,226,92)	Passenger Discounts	374,684 \$	378,136.00 (19,482.68)	370,615 \$	371,941,25
- F3	4,296,044,78	4,223,740 \$	4,079,705,08	TOTAL PASSENGER	374,684 \$	356,653,32	370,615 \$	359,166.74
ř.	790,703.00	114,552	739,068.20	2-Axie Trucks	B,612	62,012.60	10,079	65,049.40
4	446,893.20	30,700	364,117,20	3-Axie Trucks	2,687	31,837.20	3,075	36,522,00
'n	575,278.40	28,371	450,690.00	4-Axle Trucks	2,498	39,692,60	2772	43,979.20
ų	2,346,695.00	99,109	1,950,154,00	5-Axle Trucks	7,743	152,220.00	7,946	154,136.00
**	33,828,00	1,067	25,077,60	6-Axle Trucks	7.	1,680.00	11	1,826.40
	912,80	8	610.40	7-Auria Trucks	•	28,00	4	116.00
				Permits	1			
₹.	4,194,310.40	273,815 \$	3,529,907.40	TOTAL TRUCKS	22,512 \$	287,470,50	23,853 \$	301,629.00
₩.	8,489,355.18	4,497,555 \$	7,608,613,48	7,605,613.48 TOTAL TOLL VEHICLES	397,296	644,123.92	364,468 \$	660,795.74
••	25,417.23	13,486 \$	22,783.27	DAILY AVERAGE	13,243 \$	21,470.80	13,149 \$	22,028.52
	7 8					ŭ, t	Rate Change Traffic (foll)	0.72%
	4 20%						Autos	1,10%
	-13.79%						Trucks	-520%
	-10,36%					2	Ravenue	-2.52%
	-501%						Autos	#0.7°
	-15.84%						Trucks	4.69%

Note: Construction and lane closures are causing traffic diversion to the 178 Toll Bridge.

<sup>•</sup> Discourts represents rebetos for commuter discounts eamed when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employae's and Commission vehicle's non-revenue crossings.

### PORTLAND - COLUMBIA TOLL BRIDGE

## COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

<del>0</del>	TOTAL REVENUE	86,486,00 (3,681,58) 82,814,42	12,385,75 11,452,80	9,332,80 36,112.00	333.60	69,616.95	152,431,37	5,081.05	4.11% 2.73% 26.59% 15.36% 1.02% 33.72%
ONTH OF EMBER 201 30 DAYS	Œ	6 <del>4</del> 64				64	**	4	
MONTH OF NOVEMBER 2013 30 DAYS	NUMBER OF VEHICLES	85,900	1,912	585 1,824	<u>4</u>	5.283	91,133	3,040	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
7F 2D14 1S	TOTAL REVENUE	88,909.00 (5,246.11) 83,662.89	12,626,25	18,491,20	405.60	93,091.45	176,754.34	5,891.81	# ¢ · · & · ·
MONTH OF VEMBER 20 30 DAYS		69 64 OL OL		en 10		<b>₩</b>	₩.	64	
MONTH OF NOVEMBER 2014 30 DAYS	NUMBER OF VEHICLES	88.242 B8.242	1,950	1,158	, 5	9,700	94,942	3,165	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axle Trucks 3-Axle Trucks	4-Axfe Trucks 5-Axfe Trucks	8-Axie Trucks 7-Axie Trucks Permits	TOTAL TRUCKS	1,960,548.47 TOTAL TOLL VEHICLES	DAILY AVERAGE	
014 2014	TOTAL REVENUE	1,030,125,00 (48,428,23) 881,686,77	152,933,30	139,609,60	4,912,80 56.00	978,849.70	1,960,548.47	5,869,90	
IJARY 1, 20 IMBER 30, 2 334 DAYS		in in				4	69	u)	
JANUARY 1, 2014 INDVEMBER 30, 2014 334 DAYS	NUMBER OF VEHICLES	1,021,423	23,620	8,753	206	71,980	1,093,403	3,274	
, 2013 0, 2013 YS	TOTAL REVENUE	1,038,064,75 (42,783.94) 995,280.81	148,670.50	168,499.20	6,060,00 28.00	926,437.80	1,927,718.61	5,753,65	-0.45% -0.84% 5.44% 2.02% -1.38% 5.88%
IUARY 1, 20 ENBER 30, 3		64 KA	81.15		<b>.</b>	<del>.,</del>	₩	69	
JANUARY 1, 2013 NOVEMBER 30, 2013 334 DAYS	NUMBER OF VEHICLES	1,030,095 1,030,095	22,952 10,305	10,547	253	68,289	1,098,364	3,289	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

### DELAWARE WATER GAP TOLL BRIDGE

## COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

ጉ የ013	TOTAL REVENUE	630,226,25 (20,863,04) 606,363,21	68,669.25 81,476.40 88,624.00 1,582,758.00 55,909.60	1,881,287,65 2,490,650,86	40.27% 40.65% 2.28% 2.05% 4.050%
MONTH OF NOVEMBER 2013 30 DAYS	NUMBER OF VEHICLES	626,714 \$	10,664 6,911 5,700 90,698 2,398 138	108,509 \$ 733,223 \$	
Ͻϝ (2014 ΥS	TOTAL REVENUE	628,238.00 (33,027.42) 593,208.58	96,484,05 79,805.60 89,838.80 1,550,330,00 52,197,60 3,582,40	1,871,846,45 2,465,055,03	
MONTH OF NOVEMBER 2014	NUMBER OF VEHICLES	8 077,238 8 077,238	14,945 6,759 5,768 79,065 2,256	108,921 \$	
	VEHICLE CLASS	Passenger Discounts * TOTAL PASSENGER	2-Axia Trucks 3-Axie Trucks 4-Axie Trucks 5-Axie Trucks 7-Axie Trucks Parmitte	21,800,171.45 TOTAL TRUCKS 28,897,566,41 TOTAL TOLL VEHICLES	
, 2014 0, 2014 YS	TOTAL	7,281,010,50 (283,815,54) 6,997,394,96	971,254,15 931,621,20 1,029,729,80 18,097,440,00 616,144,80 53,025,60	21,800,171.45	P
JANUARY 1, 2014 NOVEMBER 30, 2014 334 DAYS	NUMBER OF VEHICLES	7.215,037 \$ 7.215,037 \$	135,214 78,936 88,226 82,626 28,520 1,840		•
, 2013 0, 2013 YS	TOTAL REVENUE	7,316,780.75 (214,545.80) 7,102,134.95	858,104,00 944,511.80 1,008,452.80 18,175,278,00 52,570,40 52,001.80	21,732,218,66	0.75% -0.75% -0.36% -1.47%
JANUARY 1, 2013 NOVEMBER 30, 2013 334 DAYS	NUMBER OF VEHICLES	7,269,586 \$	133,349 79,869 64,840 926,414 29,679 1,800		Ca,450 o cange Traffic (toil) Autos Trucks Revenue Autos

\* Discounts represents relates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for amployee's and Commission vehicle's non-revenue crossings.

### MILFORD - MONTAGUE TOLL BRIDGE

## COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MOVEMBER 2013 30 DAYS	OF TOTAL S REVENUE	83,530 \$ 94,205,00 (3,384,32) 83,530 \$ 90,820,08	1,689 10,975,90 182 2,173,20 98 1,564,80	-	2,554 \$ 26,153,90 96,084 \$ 116,973,88	3,203 \$ 3,899,13	2.45% 2.40% 1.18% 0.77%
¥	L NUMBER OF UE VEHICLES	98,495,00 s9 (4,572.19) 91,522.81 s	11,291,15 2,124,00 1,662.80	11,480.00 240.00	28,827.95	3,945,03	Rate Change Traffic (toll) Autos Trucks Revenue Autos Trucks
MONTH OF NOVEMBER 2014 30 DAYS	ER OF TOTAL LES REVENUE	95,812 \$ 98 (4 95,812 \$ 91	1,750 11 178 2 107	-	2,623 \$ 28	3,281 \$ 3	
	NUMBER OF VEHICLE CLASS VEHICLES	Passenger Discounts * TOTAL PASSENGER	2-Axte Trucks 3-Axte Trucks 4-Axte Trucks	S-Axte Trucks S-Axte Trucks 7-Axte Trucks Permits	TOTAL TRUCKS AL TOLL VEHICLES	DAILY AVERAGE	
2014 7, 2014 7S	TOTAL REVENUE VI	1,141,384.00 (48,556.83) 1,092,827.37 TOT	142,693,20 37,472,40 25,016.00		335,864.40 TOTAL TRUCKS	4,276,92 D4	
JANUARY 1, 2014 NOVEMBER 30, 2014 334 DAYS	NUMBER OF VEHICLES	1,131,699 \$	22,089 3,138 1,577	6,490 74 5	33,383 \$	3,488 \$	
1, 2013 30, 2013 4YS	TOTAL REVENUE	1,130,692,00 (37,315,53) 1,093,376,47	126,859,20 47,255,20 29,145.60	131,658.00 1,588.80 288.00	336,793,60	4,281,95	1.02% 0.94% 3.79% -0.12% -0.12%
JANUARY 1, 2013 NOVEMBER 10, 2013 334 DAYS	NUMBER OF VEHICLES	1,121,155 \$	19,538 3,960 1,857	8,633 66 9	32,163 \$	3,453 \$	Rate Change Traffic (toll) Aufos Trucks Revenue Autos Trucks

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period as well as discounts for employee's and Commission vehicle's non-revenue crossings.

Toll Supported Bridge - Westbound Traffic Counts Delaware River Joint Toll Bridge Commission

November 2014

				Westbound Volume	Volume		
Bridge	November 2014	er 2014	November 2013	% Change	YTD 2014	YTD 2013	% Change
Lower Trenton		337,127	343,196	-1.77%	3,994,251	4,156,005	.3.89%
Calhoun Street		250,494	250,839	-0.14%	2,852,243	2,882,353	-1.04%
Scudder Falls <sup>1</sup>		935,787	917,111	2.04%	10,335,532	10,246,781	0.87%
Washington Crossing		118,159	130,507	-9.46%	1,455,622	1,499,083	-2.90%
New Hope - Lambertville	_	183,925	191,515	-3.96%	2,172,547	2,239,783	-3.00%
Centre Bridge - Stockton		60,657	62,973	-3.68%	722,118	759,813	-4.96%
Uhlerstown - Frenchtown		56,934	58,346	-2.42%	679,158	702,464	-3.32%
Upper Black Eddy - Milford		52,199	, 50,373	3.62%	603,172	549,542	9.76%
Riegelsville		55,004	55,206	-0.37%	637,634	669,434	4.75%
Northampton Street		363,455	376,440	-3.45%	4,119,710	4,289,783	-3.96%
Riverton - Belvidere		65,79	69,964	4.09%	789,268	804,637	-1.91%
Total	2,4	2,480,840	2,506,470	-1.02%	28,361,254	28,799,677	-1.52%
	-						

Notes: (1) Counter down 11-13-14 to 11-30-14. Data interpolated and increased by 1%.

Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts

### November 2014

			Total Volume	lume		
Bridge	November 2014	November 2013	% Change	YTD 2014	YTD 2013	% Change
Lower Trenton	444,544	444,246	%20'0	5,278,766	5,414,537	-2.51%
Calhoun Street	494,140	492,010	0.43%	5,648,744	5,674,099	-0.45%
Scudder Falls <sup>1</sup>	1,762,046	1,747,797	0.82%	19,451,256	19,563,406	-0.57%
Washington Crossing	201,317	222,320	-9.45%	2,479,451	2,539,828	-2.38%
New Hope - Lambertville	393,794	411,467	4.30%	4,630,376	4,762,153	-2.77%
Centre Bridge - Stockton	131,853	137,653	4.21%	1,568,817	1,635,347	-4.07%
Uhlerstown - Frenchtown	112,498	115,532	-2.63%	1,338,233	1,395,710	4.12%
Upper Black Eddy - Milford	105,802	103,082	2.64%	1,227,421	1,121,288	9.47%
Riegelsville	93,097	94,655	.1.65%	1,069,359	1,124,996	-4.95%
Northampton Street	605,880	659,958	-8.19%	6,887,202	7,010,416	-1.76%
Riverton - Belvidere	126,299	132,570	4.73%	1,475,679	1,509,268	-2.23%
Total	4,471,270	4,561,290	-1.97%	51,055,304	51,751,047	-1,34%

Notes: (1) Counter down 11-13-14 to 11-30-14. Data interpolated and increased by 1%.

Delaware River Joint Toll Bridge Commission Toll Bridge - Two Way Traffic Counts November 2014

		) T	Hal Wollime	Total Volume (all clacede)		
		-		(an chasses)		
Bridge	November 2014	November 2014 November 2013 % Change	% Change	YTD 2014	YTD 2013	% Change
Trenton - Morrisville 1	1,632,018	1,628,132	0.24%	18,540,551	18,627,576	-0.47%
New Hope - Lambertville	363,136	336,963	7.77%	4,003,604	3,526,791	13.52%
Interstate 78	1,920,842	1,887,676	1.76%	21,534,737	20,882,518	3.12%
Easton - Phillipsburg	870,978	957,275	-9.01%	10,188,642	11,316,298	-9.96%
Portland - Columbia	206,247	190,365	8.34%	2,364,140	2,329,661	1.48%
Delaware Water Gap	1,463,256	1,460,979	. 0.16%	16,855,621	16,986,800	-0.77%
Milford - Montague	182,317	175,739	3.74%	2,094,146	2,106,661	-0.59%
Total	6,638,794	6,637,129	0.03%	75,581,440	75,776,305	-0.26%

Notes: (1) Counter out of service from 11/1/14 - 11/30/14 for paving project, Used 2013 data,interpolated and increased by 1%.

### Meeting of December 22, 2014

### STATISTICAL SUMMARY OF EXPENDITURES

This includes reports entitled "Budget vs Actual" covering the month of November 2014 and the eleven month year-to-date operations of fiscal year 2014 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total expense plus encumbrance totaled \$4,194,072 for the month of November. For the 2014 fiscal year-to-date period, total expense plus encumbrances amounted to \$47,882,358 or 98.36% of the year-to-date operating budget.

Most of the expense line categories are within their line item budget except for the following; Part-time wages are \$111,000 or 31.0%, Regular Employee Healthcare Benefits \$239,000 or 3.3% over their respective year-to-date budgets. Additionally, Business Insurance is \$119,000 or 5.0% over the year-to-date operating budget due to higher than anticipated rates for business insurance and a higher than budget Workers Compensation Retro payment for 2013. Professional Services are currently \$229,000 or 21.2% ahead of the YTD operating budget mainly due to higher than anticipates non-retainer Legal Fees, Investment Advisory fees and Engineering Specialized Staff expense. And EZPass operating expenses are running \$357,000 or 8.7% due to some duplication of cost resulting from the CSC conversion from ETCC to NJ Service center.

There were no unusual items charged to expense in the month of November.

### TOTAL COMMISSION

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$17,033,303	\$1,329,362	\$15,762,445	\$0	\$1,270,858
Part-Tiime Employee Wages	388,500	31,826	468,941	0	(80,441)
Summer Employee Wages	87,855	0	85,325	0	2,530
Overtime Wages	339,837	10,781	305,175	0	34,662
Pension Contributions	3,181,511	155,126	2,534,142	0	647,370
FICA Contributions	1,438,372	104,165	1,313,574	0	124,798
Regular Employee Healthcare Benefits	8,017,833	797,987	7,590,400	0	427,433
Life Insurance Benefits	111,073	11,731	116,459	0	(5,386)
Unemployment Compensation Benefits	45,000	0	19,209	0	25,791
Retirees Expense	2,200,000	0	1,650,000	0	550,000
Utility Expense	884,041	84,436	701,136	43,979	138,926
Office Expense	255,820	18,823	180,695	24,779	50,346
Telecommunication Expense	654,203	68,718	503,210	4,686	146,308
Information Technology Expense	445,700	14,277	<b>325,5</b> 10	1,668	118,522
Professional Development/Meetings/Memberships	194,530	5,631	99,735	0	94,795
Vehicle Maintenance Expense and Fuel	388,804	18,836	343,445	111,558	(66,199)
Operations Maintenance Expense	1,001,041	37,399	690,497	132,395	178,149
ESS Operating Maintenance Expense	1,500,000	157,360	1,104,543	22,624	372,833
Commission Expense	22,500	1,214	11,827	0	10,673
Toll Collection Expense	64,800	9,269	43,107	4,422	17,271
Uniform Expense	169,140	25,553	51,233	112,788	5,119
Business Insurance	2,753,987	233,165	2,497,324	0	256,662
Licenses & Inspections Expense	6,950	646	3,363	0	3,587
Advertising	60,500	1,913	8,939	0	51,561
Professional Services	1,146,616	50,079	1,198,315	108,770	(160,469)
State Police Bridge Security	4,685,759	421,164	4,273,168	0	412,591
EZPass Equipment/Maintenance	1,074,784	78,367	881,162	10,397	183,224
General Contingency	300,000	0	32,599	78,533	188,869
EZPass Operating Expense	4,443,576	479,995	4,430,282	0	13,294
Total	\$52,896,036	\$4,147,823	\$47,225,760	\$656,598	\$5,013,677

### **ADMINISTRATION\***

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$3,216,199	\$251,792	\$3,002,613	\$0	\$213,586
Summer Employee Wages	8,196	0	11,995	0	(3,799)
Overtime Wages	1,200	1,151	11,882	0	(10,682)
Pension Contributions	558,862	24,805	405,209	0	153,653
FICA Contributions	246,758	15,758	224 <b>,7</b> 24	0	22,034
Regular Employee Healthcare Benefits	1,036,405	103,594	994,663	0	41,742
Life Insurance Benefits	20,146	2,173	21,685	0	(1,539)
Unemployment Compensation Benefits	45,000	0	19,209	0	25,791
Retirees Expense	2,200,000	0	1,650,000	0	550,000
Office Expense	206,299	13,660	148,022	21,185	37,092
Telecommunication Expense	191,696	20,580	141,208	0	50,488
Information Technology Expense	417,000	14,277	299,110	1,668	116,222
Professional Development/Meetings/Memberships	149,460	1,647	59,358	0	90,102
Vehicle Maintenance Expense and Fuel	2,824	0	2,857	0	(33)
Commission Expense	22,500	1,214	11,827	0	10,673
Business Insurance	279,452	10,276	126,478	0	152,974
Advertising	60,500	1,913	8,939	0	51,561
Professional Services	911,616	50,079	1,020,585	15,162	(124,131)
General Contingency	300,000	0	32,599	78,533	188,869
TOTAL	\$9,874,113	\$512,920	\$8,192,964	\$116,548	\$1,564,602

<sup>\*</sup> includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

### **ADMINISTRATION - OPERATIONS\***

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$974,027	\$88,776	\$920,756	\$0	\$53,271
Part-Time Employee Wages	0	0	11,569	0	(11,569)
Overtime Wages	9,000	959	10,786	0	(1,786)
Pension Contributions	334,570	15,109	246,825	0	87,744
FICA Contributions	144,220	10,127	127,167	0	17,053
Regular Employee Healthcare Benefits	540,119	54,315	493,141	0	46,977
Life Insurance Benefits	11,703	1,127	11,867	0	(163)
Office Expense	17,550	2,754	7,801	1,940	7,810
Telecommunication Expense	86,882	4,982	45,453	1,950	39,479
Professional Development/Meetings/Memberships	28,550	1,490	22,503	0	6,047
Vehicle Maintenance Expense and Fuel	1,000	0	37	0	963
ESS Operating Maintenance Expense	1,500,000	157,360	1,104,543	22,624	372,833
Uniform Expense	3,000	422	1,430	849	721
Business Insurance	50,693	4,018	44,399	0	6,294
Professional Services	235,000	0	177,730	93,608	(36,338)
TOTAL	\$3,936,314	\$341,440	\$3,226,008	\$129,971	\$589,335

<sup>\*</sup> Includes Engineering, Security, Safety & Training, Plant & Facility, and Electronic Security & Surveillance.

### TRENTON - MORRISVILLE TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,445,032	\$124,412	\$1,417,276	\$0	\$27,756
Part-Tilme Employee Wages	60,000	5,376	97,608	0	(37,608)
Summer Employee Wages	26,993	0	24,364	0	2,629
Overtime Wages	32,000	(465)	17,915	0	14,085
Pension Contributions	256,561	13,667	223,258	0	33,303
FICA Contributions	119,648	9,969	118,778	0	870
Regular Employee Healthcare Benefits	742,663	80,868	730,998	0	11,665
Life Insurance Benefits	8,930	1,039	10,111	0	(1,181)
Utility Expense	154,950	20,649	134,060	16,343	4,547
Office Expense	2,925	868	3,394	360	(829)
Telecommunication Expense	62,598	6,719	55,218	1,267	6,113
Information Technology Expense	7,400	0	6,875	0	525
Professional Development/Meetings/Memberships	1,500	1,305	2,777	O	(1,277)
Vehicle Maintenance Expense and Fuel	67,080	1,857	60,954	6,747	(621)
Operations Maintenance Expense	166,195	7,629	126,680	21,925	17,590
Toll Collection Expense	13,000	2,139	10,489	619	1,891
Uniform Expense	31,400	12,498	15,152	16,316	(69)
Business Insurance	353,011	31,660	328,468	0	24,543
Licenses & Inspections Expense	480	0	325	0	155
State Police Bridge Security	684,589	61,532	602,715	0	81,874
EZPass Equipment/Maintenance	158,056	15,854	135,649	1,625	20,782
EZPass Operating Expense	906,045	97,872	900,551	0	5,494
TOTAL	\$5,301,057	8495,446	\$5,023,616	\$65,202	\$212,239

### NEW HOPE - LAMBERTVILLE TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$959,124	\$73,500	\$938,769	\$0	\$20,354
Part-Tiime Employee Wages	12,000	826	6,353	0	5,647
Summer Employee Wages	4,296	0	0	0	4,296
Overtime Wages	24,800	872	32,220	0	(7,420)
Pension Contributions	170,908	8,516	139,124	0	31,783
FICA Contributions	7 <b>8,</b> 04 <b>7</b>	5,715	74,338	0	3,709
Regular Employee Healthcare Benefits	473,782	47,957	440,578	0	33,204
Life Insurance Benefits	5,945	563	5,949	0	(4)
Utility Expense	151,990	6,434	114,621	240	37,130
Office Expense	2,425	102	1,416	102	907
Telecommunication Expense	48,862	6,119	44,931	0	3,931
Information Technology Expense	7,900	0	7,665	0	235
Professional Development/Meetings/Memberships	1,120	69	2,314	0	(1,194)
Vehicle Maintenance Expense and Fuel	69,260	6,393	59,678	10,868	(1,286)
Operations Maintenance Expense	130,800	7,574	83,120	16,170	31,510
Toll Collection Expense	6,200	1,108	4,218	433	1,549
Uniform Expense	3,000	2,276	3,000	0	0
Business Insurance	247,866	21,868	239,704	0	8,162
Licenses & Inspections Expense	240	0	325	0	(85)
State Police Bridge Security	131,201	11,793	117,450	0	13,751
EZPass Equipment/Maintenance	126,445	4,537	100,656	1,300	24,489
EZPass Operating Expense	263,060	28,413	259,930	0	3,129
TOTAL	\$2,919,270	\$234,637	\$2,676,359	\$29,113	\$213,798

### INTERSTATE - 78 TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,101,831	\$170,226	\$1,878,725	\$0	\$223,106
Part-Tlime Employee Wages	80,000	3,680	61,244	0	18,756
Summer Employee Wages	8,900	0	8,878	0	22
Overtime Wages	47,900	1,318	50,211	0	(2,311)
Pension Contributions	373,418	17,452	285,091	0	88,327
FICA Contributions	172,049	13,281	151,806	0	20,243
Regular Employee Healthcare Benefits	1,080,237	104,828	974,296	0	105,941
Life Insurance Benefits	12,742	1,463	14,126	0	(1,384)
Utility Expense	131,000	11,853	95,174	16,315	19,511
Office Expense	6,950	342	4,369	295	2,286
Telecommunication Expense	52,500	5,684	40,714	0	11,786
Information Technology Expense	4,000	0	2,660	0	1,340
Professional Development/Meetings/Memberships	3,100	0	3,227	0	(127)
Vehicle Maintenance Expense and Fuel	72,380	2,679	60,893	17,922	(6,436)
Operations Maintenance Expense	182,722	(599)	94,761	34,913	53,048
Toll Collection Expense	12,000	1,641	7,633	1,705	2,662
Uniform Expense	27,500	608	5,889	20,466	1,144
Business Insurance	426,416	38,775	413,275	0	13,142
Licenses & Inspections Expense	1,000	233	585	0	416
State Police Bridge Security	769,402	69,155	703,393	0	66,008
EZPass Equipment/Maintenance	221,279	23,612	182,318	1,949	37,011
EZPass Operating Expense	1,351,291	145,961	1,342,208	0	9,083
TOTAL	\$7,138,618	\$612,191	\$6,381,477	\$93,566	\$663,575

### EASTON - PHILLIPSBURG TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,507,005	\$116,935	\$1,410,250	<b>\$0</b> .	\$96,755
Part-Tilme Employee Wages	86,000	9,944	101,547	0	(15,547)
Summer Employee Wages	24,300	0	24,919	0	(619)
Overtime Wages	35,000	1,216	35,743	0	(743)
Pension Contributions	267,846	14,815	242,011	0	25,836
FICA Contributions	1 <b>26,40</b> 1	9,733	119,462	0	6,939
Regular Employee Healthcare Benefits	700,195	71,475	683,936	0	16,259
Life Insurance Benefits	9,326	1,045	10,580	0	(1,254)
Utility Expense	. 137,000	7,491	93,503	0	43,497
Office Expense	6,200	228	3,448	193	2,559
Telecommunication Expense	68,500	8,043	61,938	1,469	5,094
Information Technology Expense	2,200	0	2,300	0	(100)
Professional Development/Meetings/Memberships	3,050	0	2,943	0	107
Vehicle Maintenance Expense and Fuel	48,300	5,128	40,506	46,263	(38,468)
Operations Maintenance Expense	119,804	5,677	119,808	11,092	(11,096)
Toll Collection Expense	12,500	1,306	6,950	479	5,071
Uniform Expense	23,400	137	2,724	18,919	1,757
Business Insurance	173,347	15,924	164,617	0	8,729
Licenses & Inspections Expense	1,600	0	148	0	1,452
State Police Bridge Security	414,690	37,273	386,549	0	28,141
BZPass Equipment/Maintenance	158,056	11,379	131,175	1,625	25,257
EZPass Operating Expense	616,324	66,590	627,357	0	(11,033)
TOTAL	\$4,541,044	\$384,340	\$4,272,412	\$80,040	\$188,592

### PORTLAND - COLUMBIA TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$727,826	\$52,490	\$634,945	\$0	\$92,881
Part-Tilme Employee Wages	22,000	1,472	30,519	0	(8,519)
Overtime Wages	20,945	604	18,266	0	2,679
Pension Contributions	130,061	6,469	105,674	0	24,388
FICA Contributions	60,009	4,153	52,206	0	7,803
Regular Employee Healthcare Benefits	337,574	32,324	317,767	0	19,808
Life Insurance Benefits	4,507	376	4,443	0	64
Utility Expense	58,020	2,536	47,040	4,688	6,291
Office Expense	3,423	167	2,760	167	497
Telecommunication Expense	38,454	4,484	32,124	0	6,330
Information Technology Expense	2,400	0	2,300	0	100
Professional Development/Meetings/Memberships	1,200	0.	646	0	554
Vehicle Maintenance Expense and Fuel	21,720	133	23,679	12,195	(14,154)
Operations Maintenance Expense	77,195	1,495	51,105	14,806	11,284
Toll Collection Expense	7,900	697	3,746	447	3,707
Uniform Expense	27,155	0	2,301	24,831	22
Business Insurance	131,620	11,825	124,830	0	6,791
Licenses & Inspections Expense	600	. 44	344	0	256
State Police Bridge Security	85,281	7,665	81,183	0	4,098
EZPass Equipment/Maintenance	94,834	2,437	74,173	975	19,685
EZPass Operating Expense	126,198	13,637	131,068	0	(4,870)
TOTAL	\$1,978,922	\$143,008	\$1,741,117	\$58,109	\$179,695

### DELAWARE WATER GAP TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,121,471	\$162,478	\$1,973,135	\$0	\$148,336
Part-Tilme Employee Wages	110,000	7,538	114,366	0	(4,366)
Summer Employee Wages	3,026	0	3,026	0	0
Overtime Wages	37,230	2,043	41,926	0	(4,696)
Pension Contributions	374,966	20,865	340,842	0	34,124
FICA Contributions	174,183	13,074	162,122	0	12,061
Regular Employee Healthcare Benefits	1,102,742	108,798	1,052,355	0	50,387
Life Insurance Benefits	13,121	1,524	14,358	0	(1,237)
Utility Expense	77,400	3,698	55,881	0	21,519
Office Expense	5,649	519	6,176	362	(889)
Telecommunication Expense	48,748	7,144	40,410	0	8,338
Information Technology Expense	2,400	0	2,300	0	100
Professional Development/Meetings/Memberships	2,000	1,068	3,364	0	(1,364)
Vehicle Maintenance Expense and Fuel	59,000	1,849	57,982	13,503	(12,485)
Operations Maintenance Expense	115,270	8,425	89,178	18,622	7,470
Toll Collection Expense	7,900	1,705	6,540	512	848
Uniform Expense	30,174	1,956	8,565	21,609	0
Business Insurance	362,844	32,861	347,374	0	15,470
Licenses & Inspections Expense	1,000	103	508	0	492
State Police Bridge Security	624,143	56,099	573,934	0	50,209
EZPass Equipment/Maintenance	221,279	18,267	183,173	1,947	36,158
EZPass Operating Expense	1,049,573	113,362	1,040,371	. 0	9,202
TOTAL	\$6,544,120	<b>\$563,375</b>	\$6,117,886	\$56,556	\$369,677

#### Delaware River Joint Toll Bridge Commission Budget vs Actual For the Eleven Months Ending November 30, 2014

#### MILFORD - MONTAGUE TOLL BRIDGE

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$725,912	\$54,I74	\$682,530	\$0	\$43,381
Part-Tilme Employee Wages	18,500	2,990	45,736	0	(27,236)
Summer Employee Wages	12,144	0	12,144	0	0
Overtime Wages	24,250	1,618	24,514	0	(264)
Pension Contributions	130,303	6,826	111,502	0	18,801
FICA Contributions	59,847	4,459	58,110	0	1,737
Regular Employee Healthcare Benefits	337,574	32,321	317,494	. 0	20,080
Life Insurance Benefits	4,498	443	4,258	0	240
Utility Expense	56,050	3,411	57,565	6,393	(7,908)
Office Expense	3,398	182	2,852	175	371
Telecommunication Expense	31,362	3,528	25,807	0	5,555
Information Technology Expense	2,400	0	2,300	0	100
Professional Development/Meetings/Memberships	1,200	52	1,088	0	112
Vehicle Maintenance Expense and Fuel	27,120	429	31,429	4,060	(8,369)
Operations Maintenance Expense	81,635	3,832	59,830	2,484	19,320
Toll Collection Expense	5,300	673	3,531	227	1,543
Uniform Expense	6,011	723	2,962	3,039	11
Business Insurance	103,869	9,485	96,641	0	7,228
Licenses & Inspections Expense	500	136	288	0	212
State Police Bridge Security	76,846	6,907	69,353	0	7,493
EZPass Equipment/Maintenance	94,834	2,280	74,017	975	19,842
EZPass Operating Expense	131,085	14,160	128,797	0	2,288
TOTAL	\$1,934,640	\$148,629	\$1,812,749	\$17,353	\$104,537

#### Delaware River Joint Toll Bridge Commission Budget vs Actual

#### For the Eleven Months Ending November 30, 2014

#### SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,775,670	\$118,933	\$1,527,114	\$0	\$248,556
Overtime Wages	56,320	538	26,530	0	29,790
Pension Contributions	318,217	14,396	235,168	0	83,048
FICA Contributions	140,147	9,055	117,822	0	22,325
Regular Employee Healthcare Benefits	923,880	84,098	861,546	0	62,334
Life Insurance Benefits	11,008	1,087	10,610	0	398
Utility Expense	63,240	25,209	70,475	0	(7,235)
Telecommunication Expense	8,100	356	5,942	0	2,158
Professional Development/Meetings/Memberships	2,250	0	413	0	1,837
Vehicle Maintenance Expense and Fuel	14,300	69	3,256	0	11,044
Operations Maintenance Expense	86,420	749	32,178	8,548	45,695
Uniform Expense	12,200	6,934	8,747	1,954	1,499
Business Insurance	443,091	39,788	432,231	0	10,860
Licenses & Inspections Expense	900	130	715	0	185
State Police Bridge Security	1,453,991	130,687	1,334,598	0	119,393
TOTAL	\$5,309,734	\$432,032	\$4,667,346	\$10,502	\$631,887

#### Delaware River Joint Toll Bridge Commission Budget vs Actual

#### For the Eleven Months Ending November 30, 2014

#### NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2014	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,479,208	\$115,645	\$1,376,333	\$0	\$102,875
Overtime Wages	51,192	926	35,183	0	16,009
Pension Contributions	265,800	12,208	199,437	0	66,363
FICA Contributions	117,062	8,841	107,039	0	10,023
Regular Employee Healthcare Benefits	742,663	77,408	723,626	0	19,037
Life Insurance Benefits	9,145	891	8,472	0	673
Utility Expense	54,391	3,155	32,816	0	21,575
Office Expense	1,000	0	457	0	543
Telecommunication Expense	16,500	1,078	9,465	0	7,035
Professional Development/Meetings/Memberships	1,100	0	1,100	. 0	0
Vehicle Maintenance Expense and Fuel	5,820	300	2,174	0	3,646
Operations Maintenance Expense	41,000	2,616	33,837	3,835	3,329
Uniform Expense	5,300	0	462	4,804	34
Business Insurance	181,777	16,685	179,307	0	2,470
Licenses & Inspections Expense	630	0	125	0	505
State Police Bridge Security	445,616	40,053	403,993	0	41,623
TOTAL	\$3,418,204	\$279,806	\$3,113,825	\$8,639	\$295,741

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM STATEMENT OF REVENUE AND EXPENSES FOR THE ELEVEN MONTHS ENDED NOVEMBER 30, 2014

	F.	NFL	1-78	43	ž	DWG	M-M	ETOS	STON	ADM	TOTAL 2014	% of Revenue	TOTAL 2013	% of Revenue
TOLL REVENUE		1 1 1 1 1 1		*	1 2 9 6 E 6		, , , , , , ,	* * * * * * * * * * * * * * * * * * *		! ! ! !			 	
Not The Revenue	13.63	2.879,443	200000000000000000000000000000000000000	7,885,853	2,101,540	27,545,972	1,424,333	•	•	•	108,949,039		108,633,919	
EZPau Fee	St. Care	13,11	216,789	103,453	Stages	178,279	21,396	•	,	4,157	750,078		25,220	
Net Vialishon Fee fraction	07.425E	66,109	1,239,270	(ಬಾಕಿದ)	(319,146)	SBU-108	38,725	•	ī	•	1,602,925		1,548,315	
revenue from tollactivity	\$ 14,029,746	S. J.otzi,685	5 53,895,712	S 7,709,403	S 1,500,460	\$ 29,324,461	\$ 1,485,055	3	5	\$457	\$ 111,202,032		\$ 110,577,342	
OPERATING EXPENSE														
Regular Repolette Salaries	1,417,276	938,769	1,578,725	3,419,250	54,245	1.573,135	682.530	1,577,114	1176,111	3,921,169	15,702,445	14.77	15,757,51	14.28%
Party Time Employee Wages	97.508	CRT)	1779	101,527	34,519	334,346	15,730		•	11.569	468,943	7574	40.577	46.03%
Summer Employee Wages	36,35	•	S, STR	24,319	•	35.045	12,344	•	•	866,11	25,225	9490'0	93,139	463%
Overtine Wager	21571	M.T.	50,233	27,28	38,7248	72.414	24,514	26,530	CALAI	27/12	345,175	8.17%	200,200	#213#
Penulos Contributions	ST II	121,641	285,091	242,011	105,674	THE ST.	205,111	235,169	724,881	SERVES	1,54,402	Ä	3,060,244	1.67×
FICA Contributions	277,2KB	24,338	151,806	139,462	20,206	स्तित	58,710	17.87.01	107,039	ECT ISE	1,711,574	7117	CITOLES.	1.19%
Begalar Employee Beatlacure Benefits	731,539	8/5 <sup>011</sup>	974,236	683,936	317,747	35£25#1	317,494	775°198	22,626	1,487,804	7,590,480	C82*	275,000,5	A MA
Life Insurance Benefits	11,01	eje 5	14,126	10,580	4,443	14,458	151 T	10,630	E.	CS OR	116,459	r)dx	105,645	0,10%
Uncaployment Compensation Bearfits	•	1	•	•	•		•	•	1	19,209	<b>687</b> 61	X-00-	200,51	7
Relited Expense	•	•	•	•	•	•	•	•	•	1,650,080	1,650,000	7.87	•	9600'0
Dilly Expense	134,460	129"1:11	15,174	635.69	47,04B	186755	57,565	20,475	37,516	1	711 TA	*(9)×	166,314	74650
Office Expense	Ž	Z .	9	37448	325	6,176	347	• ;	<b>1</b>	Tarket I	184 005	K917	14. A	0.16%
Teknommentation Kapmie	56,218	E 1	11,0	51.9.18	32,121	017/01	18,50	25	3,463	196,661	\$02,218 20,218	* ST 3		
Designation of the second Section in the	100	į	1	32	333	37.		' ij	1.190	81 663	94.734	1	60	7,100
Vehicle Malatenance Expense and Fuel	156.09	S G	ECM.D2	905'04	a	27.582	31,129	357	7,17	187	317271	, 150 150	277,116	A A
Operations Mulmonance Expense	126,630	021,23	194,46	119,400	51,105	E3,128	59,530	32,178	33,857	1	630,497	7/2970	564,410	42134
ESS Operating Maintenance Expense	•	٠	•		٠	1	•	•	•	\$1,04,543	CAS, POL, E	Š	1,142,007	1.04%
Commission Expense	•	•	•	•	•	•	1	•	•	728,11	72K,11	Ę	10,757	2,01%
Tell Callection Exposes	10,489	F	2007	6,950	3,746	D15.0	ž	•	1		73,107	* 104	7.C.	×400
Uniform Expense	<u> </u>	3,000	Start S	17.	1	595	200	H-747	<b>19</b>	1,00	S1,270	16 PE	# T	0.05%
Bedace faminance	335,468	77.67	413,73	164,617	17. 18.	47,74	76.61	11	17.167	170,478	47.07	224%	1,4E 589	135%
Libraries & Inspections Expenses	ង	ŭ	SHS	<b>1</b>	7	<b>89</b> 2	Ŕ	212	អ៊	t	טליל י	2000	4,266	2,000 10,
Adventidaç	•	t	•	•	1	•	•	•	•			¥(90	8,577	\$ E96
Professional Services	•	•	• :	•	• ;	•	*	•	•	3,198,135	2,136,135	7 7	815,156	0.77%
State Public Bridge Security	602,715	117.450	200 TOTAL	186.49	83,163	100°C				•	4,273,168	4	196568	K .
E.Z.P. are Equipment (Maintenance	6750	100,6%	XI CEL	134,175	74.73	200	71017	•	•	' !	797100		111,028	£13%
General Continues:	1 11 11	1	, ,	' 5	1 700		- cr			-			OL COL	
	ICTURK	20,000	T.	) Cr4/27	usuring.	7) Crimberts	16/4077			•			Land o Capita	
TOTAL OP, NEAINT, & ADM	55,423,616	\$2,676,199	5 6,381,177	\$ 1272,412	S 1,741,117	5 6,117,536	\$ 1,812,749	3 4,667,246	\$ 3,15,525	5 11,418,972	S 47,225,740	%S7"C	5 42,498,454	¥65 #
NET OPERATING REVENUE	\$5,086,129	\$ 325,336	SEC. N.C. 17 S	366,352,53	S 60,292	\$ 23,2006,775	\$(317,095)	(944,732,4)2	(इद्धारा राज	ほぼすけい	\$ 64,034,272	57.52.72	\$ 67,474,909	7405 79
OTHER OPERATING INCIEXE														
Other Operating Income	•	•	E.	1,078	•	•	1	1	•	107,702	231,852	27.4	75,133	£07%
TOTAL OTHER OPERATING INC	ņ	4	35.238	\$ 1,075	۶.	3-	-5	'n	-\$	\$ 237,831	\$ 299,185	0.27%	\$ 72,333	£.07%
Administration Allocated Expense	(1,452,964)	(624,2565)	(1,92×315)	(1217,285)	(122,023)	(905'5)(8'1)	(289,190)	(1,775,146)	(אבנידעב,נו)	11,116,783				
net operating inc	57,553,166	5(489,539)	S(489,539) \$45,590,19E	52,720,784	5(439,539)	695,125,158	5(916,384)	5(6,047,497)	5(4,411,194)		\$ 64,135,457	*22.72	5 67,954,042	%45 I9
NON-OPERATING REVIEXE														
Interest Restmen											402,238	#23.K	677,683	7.150
Other Non-Operating Martinuc											ı	K000	11,544	%H3
Designation Design											1		•	

CHANGE IN NET ASSETS

TOTAL NON-OPERATING REVIEXP

Emergenery Repair Internet Expense Depreciation Expense OPER Amort Expense

0,88% 0,88% 17.75% 1.2.51% 0,08%

(19,533,850) (13,410,553)

0.00% 0.00% -12.31% -15.78% 0.00%

(13,098,35T) (17,55T,889)

31.38%

\$35,301,361

1:57 pm

12/02/20/4

S(116), (116)

27.17%

\$(30,563,146) 533,772,312

Meeting of December 22<sup>nd</sup>, 2014

#### **ADMINISTRATION**

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

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#### Meeting of December 22, 2014

#### PURCHASING REPORT INDEX

#### **MONTH OF NOVEMBER 2014**

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of November, 2014	1-4
Purchasing	Supplemental Monthly Purchase Report Lessors, Maintenance and Service Contracts Expiring Between January 2015 and March 2015	5-7

#### Meeting of December 22, 2014

#### MONTHLY PURCHASING REPORT

#### **NOVEMBER 2014**

This report itemizes all orders for purchases made for the month of November 2014, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Superintendent

The purchasing activities for the month culminated in the preparation and placement of 49 purchase orders in the total amount of \$201,682.31. To secure competitive prices on items being purchased, 59 price inquiries were sent out for 19 of the requisitions leading to purchase orders, an average of 3.10 per order (59/19 = 3.10).

Some of the larger procurements of over \$5,000.00 during the period are shown below:

- ➤ Eight Purchase Orders were let, in the total amount of \$94,675.15, for Commission Uniform needs for Operations.
- ➤ A Purchase Order was issued, in the total amount of \$32,285.00, for the Water Backflow Prevention Project at the Commission's I-78 Toll Bridge Facility.
- ➤ A Purchase Order was issued, in the total amount of \$11,299.00, for the Roof Snow Guard addition at the Commission's New Hope-Lambertville Toll Bridge Facility.
- ➤ A Purchase Order was issued, in the total amount of \$7,538.44, for tires for Commission vehicles at our Portland-Columbia and Delaware Water Gap Facilities.
- A Purchase Order was issued, in the total amount of \$7,295.00, at the request of the Electronic Security and Surveillance Department, for an ESS Card printer, software and installation.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES November 2014

Number	Vendor Name	General Description	Req Dept	Contract/Resolution/	** BY AUTH Commission	** BY AUTHORITY OF ** sion Director	Dist. Supt.
20140505	SCHIELDS TIRE SERVICE, INC.	TRES-32	DWG	-		7,538.44	
20140506	CAMDEN BAG & PAPER CO.	JANITORIAL SUPPLIES	Ž			2,283.10	
20140507	S & G WATER CONDITIONING	WATER CONDITIONING	JHZ JHZ			164.00	:
20140508	WAREHOUSE BATTERY OUTLET INC	TRUCK BATTERIES	T.W.			699.54	:
20140509	CLEAN FUELS	DIESEL TANK CLEANING	¥.	PA 440000973.1		710.00	:
20140510	ABC SUPPLY CORP CAPITAL RESERVE	GUTTER AND SNOW GUARD PARTS	178	FIN-2401-12-13	227.50		
20140511	RRR CONTRACTORS, INC. CAPITAL RESERVE	ROOF SNOW GAURD ADDITION	THZ	FIN-2401-12-13	11,299.00		:
20140512	SCHNEIDER ELECTRIC BUIDING AMERICAS, INC.	ESS ID CARD PRINTER	ESS			7,295.00	;
20140513	GREEN POWER	JANITORIAL - LANE DEGREASER	DWG			580.00	
20140514	JOHNSON DISTRIBUTING, INC.	VEHICLE CLEANER	DWG			529.80	
20140515	MONROE COUNTY CONTROL CENTER	ANNUAL RADIO TOWER ELETRIC	DWG			1,200.00	
20140516	CAMDEN BAG & PAPER CO.	JANITORIAL SUPPLIES	178			1,182.00	
20140517	CAMDEN BAG & PAPER CO.	PAPER & PLASTIC PRODUCTS	DWG			2,150.90	
20140518	CAMDEN BAG & PAPER CO.	JANITORIAL SUPPLIES & EQUIP.	DWG			1,286.10	
20140519	WOODCRAFT	STOPSAW TABLE SAW	DWG			3,128.00	
20140520	E.M. KUTZ, INC.	SALT SPRAY SYSTEM CONTROL BOX	178			363.00	
20140521	NUCHEM CORP	BOILER WATER TREATMENT	178			400.00	1
20140522	CAMDEN BAG & PAPER CO.	PAPER & PLASTIC PRODUCTS	178			2,521.40	
201,40523	SOURCE NORTH AMERICA	МАМНОГЕ	Ā			1,331.40	
20140524	STARR UNIFORM	CLOTHING: ESS UNIFORM	ESS	PA COSTARS 12		721.30	

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES November 2014

æ					AND	17 40
Number	Vendor Name	General Description	Req Dept	Contract/Resolution/	Commission Director	r Or ctor Dist. Supt.
20140525	CAMDEN BAG & PAPER CO.	JANITORIAL SUPPLIES	EP		6,744.21	:21
20140526	STARR UNIFORM	EMPLOYEE UNIFORMS	· 급	PA COSTARS 12	23,723.43	.43
20140527	CAMDEN BAG & PAPER CO.	JANITORIAL SUPPLIES	NHL		2,418.75	57.)
20140528	ARAMSCO	WORK GLOVES	DWG	, , , , , , , , , , , , , , , , , , ,	419,40	,40
20140529	STARR UNIFORM	EMPLOYEE UNIFORMS	MI	PA COSTARS 12	647.05	:05
20140530	STARR UNIFORM	EMPLOYEE UNIFORMS	DWG	PA COSTARS 12	21,823.55	.55
20140531	GRAINGER	HVAC AIR FILTERS	·····································		318.00	00
20140532	RUTGERS UNIV CNTR FR INFRASTRUCTURE AND TRANS	TRAFFIC COORDINATOR WORKSHOP	MULTI		2,175.00	00
20140533	INNOVATIVE SURFACE SOLUTIONS	MAGNESIUM CHLORIDE	DWG		2,266.00	00
20140534	INNOVATIVE SURFACE SOLUTIONS	MAGNESIUM CHLORIDE	MM		1,543.97	76
20140535	GRAINGER	SPEEDY DRY ABSORBENT	DWG		337.00	00
20140536	GOVCONNECTION, INC.	PRINTER SUPPLIES - HP9500	ENG		2,140.64	.64
20140537	PITNEY BOWES	POSTAGE FOR TM MAIL MACHINE	E0		2,000.00	00:
20140538	CONTROL, INC.	TOLL COLLECTION SUPPLIES	178		785.05	.05
20140539	FIVE STAR INDUSTRIAL	CLUTCH FAN	<u>2</u>		421.19	
20140540	LIBERTEL ASSOCIATES	RADIO HEADSETS	ESS		1,027.64	
20140541	STARR UNIFORM	EMPLOYEE UNIFORMS	DWG	PA COSTARS 12	23,391.77	TT.
20140542	STARR UNIFORM	EMPLOYEE UNIFORMS	178	PA COSTARS 12	7,928.94	76
20140543	STARR UNIFORM	EMPLOYEE UNIFORMS	178	PA COSTARS 12	12,537.55	55
20140544	JAMMER DOORS	GARAGE DOOR REPAIRS	¥		1,450.00	00
20140545	ABE MATERIALS EASTON	STONE FOR SLOPE PROTECTION	Ξ		446.82	82
20140546	EASTERN INDUSTRIES, INC	STONE FOR SLOPE PROTECTION	ΕP		1,629.63	63
		•				

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION REPORT OF PURCHASING ACTIVITIES November 2014

Ю				** BY A	** BY AUTHORITY OF **	
Number	Vendor Name	General Description	Contract/Resolution/ Req Dept	Commission	Director	Dist. Supt.
20140547	NAZABETH BI ATE CHASS CO. INC.	appa anna my say is apa y idaa	Y70		00 00	
/+00+107	incential frais drass CO, inc	NET LACE GLASS IN ENTANCE DOOR	77.0		482.00	
20140548	WASTE MANAGEMENT	30 YARD ROLL OFF DUMPSTER	an and an and an		684.87	
20140549	TILLEY FIRE EQUIPMENT INC.	SMOKE DETECTOR REPLACEMENT	NEL		307.76	:
20140550	BRABENDER COX LLC	COMPLIANCE BROCHURES	COMPLIAN		1,810.05	:
20140551	HTLYONS CAPITAL RESERVE	WATER BACKFLOW PREVENTION SYS	178	32,285.00		•
20140552	STARR UNIFORM	BMPLOYEE UNIFORM	DWG PA COSTARS 12		3,901.56	
20140553	BAYARD PUMP & TANK CO., INC	ANNUAL UST INSPECTION	NEL		425.00	
. <b>a</b>	Purchase Order Count: 49		AUTHORITY TOTALS:	\$43,811.50	\$157,870.81	\$0.00

GRAND TOTAL:

#### Meeting of December 22, 2014

#### SUPPLEMENTAL MONTHLY PURCHASING REPORT LESSORS, MAINTENANCE AND SERVICE CONTRACTS EXPIRING BETWEEN JANUARY 2015 AND MARCH 2015

As requested by Commission Members at the August 31, 1998 meeting, reproduced hereunder are all lessors, maintenance and service contracts that will expire within a three-month period, from January, 2015 through March, 2015.

A compendium of existing lessors, maintenance and service contracts has been transmitted to all Commission Members under separate cover.

### DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MEETING OF DECEMBER 22, 2014

#### LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

		ADMINISTRATION	
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD
Associated Imaging	\$27,323.87	Lease of Sharp Copiers Located at T-M (3) MX-4111N, (5) MX-C402SC, NHL (1) MX-4111N, (1) MX-5001N, (1) MX-B402SC, (1) MX-C402SC, (1) MX-6201N, I-78 (1) MX-2610N, DWG (1) MX-2610N, (1) MX-B402SC	4/1/2012 through 3/31/2015

	TRENT	ON-MORRISVILLE TOLL BRIDGE	
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD
Associated Imaging	\$1,224.60	Lease of Sharp Copier MX- B402SC	4/12/2012 through 3/31/2015

	NEW HO	PE-LAMBERTVILLE TOLL BRIDG	E
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD
Associated Imaging	\$1,224.60	Lease of Sharp Copier MX- B402SC	4/12/2012 through 3/31/2015

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MEETING OF DECEMBER 22, 2014 LESSOR'S, MAINTENANCE AND SERVICE CONTRACTS

# EASTON-PHILLIPSBURG TOLL BRIDGE VENDOR PAYMENT AMOUNT DESCRIPTION OF SERVICES PAYMENT/CONTRACT PERIOD Associated \$2,314.54 Lease of Sharp Copier MX-2610N 4/12/2012 through 3/31/2015

**Imaging** 

		I-78 TOLL BRIDGE	
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD
Associated Imaging	\$3,539.14	Lease of Sharp Copier MX-B402SC	4/12/2012 through 3/31/2015

	DE	ELAWARE WATER GAP TOLL BRIDGE	
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD
Associated Imaging	\$4,349.03	Lease of Sharp Copier MX-B402SC	4/12/2012 through 3/31/2015

	ľ	MILFORD-MONTAGUE TOLL BRIDGE	
VENDOR	PAYMENT AMOUNT	DESCRIPTION OF SERVICES	PAYMENT/CONTRACT PERIOD
Associated Imaging	\$2,098.23	Lease of Sharp Copier MX-2610N	4/12/2012 through 3/31/2015

### E-Z PASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM NOVEMBER 2014

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC	E-ZPass CSC/VPC Operations Report	
Operations Report	November	1-3

### E-Z PASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM NOVEMBER 2014

E-ZPass Migrated Account and Transponder Information as reported by Xerox State and Local Solutions, Inc. (CSC/VPC Provider)

#### Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Business Accounts	Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	2,455,551

#### Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Business Account Transponders	Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	4,876,303

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

#### E-Z PASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC) OPERATIONS REPORT FOR THE E-ZPASS SYSTEM NOVEMBER 2014

E-ZPass Department Call Activity	Total Calls for the Month of November
CSC/VPC Inquiries	
Replenishment Inquiries	5
Billing Inquiries	13
Account Modification Requests	109
Requests to Close Account	3
Violation Notification Inquires	73
Website Inquiries	3
Cash Lane Violation Inquiries	0
Violation Payments	8
General Commission Inquiries	
Calls referred to Other Departments (H.R., Eng., ESS)	9
TOTAL NUMBER OF CALLS	223

E-ZPass account modification and violation inquiries represent an increase in calls to the E-ZPass Department in November.

#### E-Z PASS REPORT CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC) OPERATIONS REPORT FOR THE E-ZPASS SYSTEM NOVEMBER 2014

#### DRJTBC Contract No. DB-427D, Capital Project 0454A:Customer Service Center/Violation Processing Center DBOM: Transmittal of Original Executed Change Order No. 02

Electronic Transaction Consultants (ETC) received notification from the Commission to terminate all Customer Service Center/Violation Processing Center (CSC/VPC) post-migration services as of December 31, 2014.

#### CSC/VPC Pre-Migration Collection Accounts:

Stradley Ronon is reviewing the Contracting Agreement between the Commission and Law Enforcement Systems, LLC a Duncan Solutions Company. The purpose of the Contract is to continue collection services of CSC/VPC pre-migration collection accounts. Aon's representative reviewed the Contract and insurance certificates in order to confirm that all insurance requirements are noted.

#### E-ZPass Data Breach Insurance Coverage

The Professional Services Agreement (PSA) with Xerox does not specifically require that Xerox maintain a cyber-insurance policy in the event of a data breach with the customer accounts. However, section 35.7 Indemnification against Enumerated Risks Borne by Contractor and section 36.0 Contractor's Liability and Indemnification requires Xerox to indemnify the New Jersey Turnpike Authority (NJTA) and the Agencies in a broad number of areas. The NJTA purchased a cyber-insurance policy primarily to cover its own operations. In the CSC RFP cyber insurance coverage has been contemplated and is a requirement that the successful bidder will have to provide such coverage.

The Commission provided Aon Risk Solutions with a copy of the Executed Amendment No. 3 to the NJTA Professional Services Contract for the New Jersey E-ZPass Customer Service Center between the NJTA and the Consortium including screen shots of E-ZPass account information available to select employees at DRJTBC. Aon will review the information provided and respond with a recommendation to obtain an insurance policy in the event of a data breach with the customer accounts.

#### IAG Reciprocity Committee, PR& Marketing Committee and Project Status Meetings

Represent the Commission at the IAG Reciprocity Committee Meetings, PR & Marketing Committee Meetings and New Jersey Turnpike Authority Project Status Meetings.

### ELECTRONIC TOLL COLLECTION PROGRAM MONTH OF NOVEMBER 2014

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-3

#### ELECTRONIC TOLL COLLECTION PROGRAM MONTH OF NOVEMBER 2014

The following items were recently initiated, accomplished or performed during the above noted month:

#### Activities for the In-Lane Toll System

- 1. Xerox continues to perform preventative maintenance for the electronic toll collection system and violation enforcement system.
- 2. The toll data from the conventional toll lanes is archived on a separate dedicated Commission database that is maintained by the IT Department. The data from the ORT lanes is currently not being displayed in the reports developed from this database. Xerox submitted a proposal and it is under review.
- 3. Xerox continues to acquire the annual 2014 spare parts/consumables as required by the purchase order that was issued by Commission Staff. We are waiting for delivery of one remaining item to complete the purchase order..
- 4. RK&K and Commission Staff facilitated a second half day workshop to discuss the existing system, likes and dislikes, plus functionality of the new system with Commission Staff and RK&K. The workshop continued with a discussion of each task and subtask that will be included in the technical requirements of the Request for Proposal (RFP). Representatives from Engineering, Finance, Operations and E-ZPass participated in the workshop.

#### Activities for the E-ZPass Customer Service Center/Violation Processing Center

- 1. ETC is providing continued operation of the violation processing center on a month to month basis. This activity includes processing violations that have reached the collection agency.
- 2. A letter was issued to ETC providing notice of completion of services as of December 31, 2014. These services include the continued operation of the violation processing center and collection agency portion of the agreement. Additional services included the operations of the lockbox used by the CSC for receipt of all account replenishment and general correspondence, operation of the violations payment lockbox and forwarding calls made to the CSC toll free number..
- 3. Xerox continues to provide E-ZPass Customer Service Center / Violation Processing Center (CSC/VPC) services.

#### General Electronic Toll Collection Program Activities

- 1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee, Policy Committee and Screening Committee meetings.
- 2. Mr. Stracciolini served on the Purchasing Policy subgroup for the IAG. This subgroup prepared a draft Purchasing Policy for the IAG. The document will be submitted to the Executive Management Committee for acceptance.
- 3. Mr. Stracciolini served on the Non-toll Opportunities subgroup for the IAG. This subgroup is preparing a policy and procedure document that provides a method for the IAG to follow for non-toll opportunities, such as use of the E-ZPass transponder system at parking garages or drive-thru services.

Meeting of December 22, 2014

#### CONTRACT COMPLIANCE REPORT

#### **OPERATION REPORT INDEX**

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report November 2014	1-4

Meeting of December 22, 2014

In last month's report the director indicated that the Contract Compliance Department (CCD) had participated in a B2GNow software webinar presentation which interfaced well with the Commission's existing financial program, Tyler-Munis. In November the CCD in coordination with the IT department moved forward and also had a webinar presentation from a Tyler Munis program manager to demonstrate the availability of this software to modify the IBEs classification and create a financial trail of prime and subs.

The following step is to purchase the appropriate module(s) from B2GNow to interface with Munis and create the necessary reports from the interfacing of both programs. Part of the objective of the CCD is that once both programs are up and running and the staff is trained in these programs to upload the legacy data from prior and current projects into the new system.

The CCD is working with the engineering department and Rich Rash, AECOM's Program Management Services Contract to complete a Contract Agreement with Qwic, Inc. to provide support services to the CCD.

- ❖ The CCD Director attended the pre-proposal Submission Meeting associated with the procurement for Contract CI-566A, Professional Engineering Services for the Construction Inspection Services for Contract T-566A PCTB Approach Roadways Improvements.
- The CCD Director attended the New Jersey League of Municipalities 99th Conference in Atlantic City.
- The CCD Director attended the Greater Lehigh Valley Chamber of Commerce Annual meeting.
- The Manager attended the Pre-Bid Meeting for Contract TS-639B Lower Trenton Toll-Supported Bridge Approach Roadways Improvements.
- ❖ The total amount of contracts awarded under the Capital Program and having MWSBE requirements is seventy-nine (79), of that, forty-five (45) contracts have been completed to date and thirty-three (34) remain open for both programs. Over One hundred thirty-one (132) Minority, Women, & Small Businesses will participate in the Commission's MWSBE Program.
- This month (1) new contract was awarded under the new CCP.
- The MBE/WBE/SBE program goals were:
  - a. For Pennsylvania assigned Professional Services contracts the goals were 7% MBE and a 3% WBE goal.
  - **b.** For New Jersey assigned Professional Services contracts the goal was 25% SBE.

#### Delaware River Joint Toll Bridge Commission

#### Meeting of December 22, 2014

- c. For Professional Services contracts with no State assignment there was a 7% MBE goal, and a 3%WBE goal.
- **d.** For Capital Plan Construction Contracts there was a 7% MBE goal and a 3%WBE goal.
- ❖ The new Contract Compliance target of 25% was effective July 1, 2014.
- ❖ Projects that are put out for bids after July 1, 2014 will fall into the new IBE status with a projected target to be or exceed 25% IBEs participation of the total project award amount.
- Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE program with the Commission's engineering contracts with prime consultants/contractors and their sub-consultants/subcontractors.
- ❖ The CCD is now monitoring the previous program M/W/SBE and the new target of 25% for all IBEs participation as well as attending relevant engineering meetings and doing outreach to various organizations to promote and enhance the participation of Prime Consultants and IBE sub-consultants as well as contractors and subcontractors.

# CONTRACT COMPLIANCE PROJECTIONS REPORT FOR NOVEMBER 2014

	TOTAL FOR MWBE	2014			TOTAL FOR SBE	
MBE/WBE/SBERROIECTIONS TO THE WINDE/WBERRINER	\$6,011,857	(4 M/WBE accts open)		SBE PRIME	\$1,139,632	(3 SBE accts open)
THE WAS AWARD FOR BEINBEDANNENESS MANHEBALANCE	WBE AWARD	WBE PAYMENTS	WBE BALANCE	SBE AWARD	SBE PAYMENTS	SBE BALANCE
	PROJECTED	ACTUAL	ANTICIPATED	PROJECTED	ACTUAL	ANTICIPATED
### ### ### ### ### ### ##############	405,028.00	\$0.070,04	\$ 90,747.60	\$ 125,527.57	\$ 14,751.00	\$ 82,289.00
WE STATE THE TAX OF THE PROPERTY OF THE PROPERTY OF THE TAX OF THE	7.00%	<b>%</b> 06:0	1.50%	11.00%	1.60%	7.00%
	TOTAL FOR MWBE	2013			TOTAL FOR SBE	
ગાંકભાવાડ	\$40,909,112	(9 M/WBE accts open)		SBE PRIME	\$4,447,476	(3 SBE accts open)
EXPERIMENTAL SERVICES OF THE PARTY.	WBE AWARD	WBE PAYMENTS	WBE BALANCE	SBE AWARD	SBE PAYMENTS	SBE BALANCE
	PROJECTED	ACTUAL	ANTICIPATED	PROJECTED	ACTUAL	ANTICIPATED
(5) 15 15 15 15 15 15 15 15 15 15 15 15 15	1,507,061.26	\$ 1,092,993.45	\$ 414,067.81	\$ 1,345,832.60	\$ 651,629.30	\$ 694,203.30
10.000 per properties (10.000 per	3.70%	2.70%	1.00%	30.26%	15.00%	16.00%
Payment over Commitments \$22,863	TOTAL FOR MWBE	2012			TOTAL FOR SBE	
MBE/WBE/SBEPROJECTIONS - FOR THE MBE/WBEPRIME	\$22,586,709	(5 M/WBE accts open)		SBE PRIME	\$3,399,196	(3 SBE accts open)
THE METAWARD THE METAWARD TO THE METANGEN	WBE AWARD	WBEPAYMENTS	WBE BALANCE	SBE AWARD	SBEPAYMENTS	SBE BALANCE
	PROJECTED	ACTUAL	ANTICIPATED	PROJECTED	ACTUAL	ANTICIPATED
(5)	1,084,358.78	\$ 802,913.00	\$ 281,446.00	\$ 874,509.40	\$ 744,230.00	\$ 130,279.00
(1)	4.80%	3.60%	1.20%	25.70%	21.90%	3.80%
Payment over Commitments \$5,252.50	TOTAL FOR MWBE	2011	\$1,005.67		TOTAL FOR SBE	
one and	\$12,028,150.71	(6 M/WBE accts open)		SBE PRIME	\$2,722,599	(4 SBE accts open)
CEAN METAWARD WAT BAMBEDAYMENING WINNESS WINNESS	WBE AWARD	WBE PAYMENTS	WBE BALANCE	SBE AWARD	SBE PAYMENTS	SBE BALANCE
THE CONTRIBET OF THE CONTRIBET OF THE PROPERTY	PROJECTED	ACTUAL	ANTICIPATED	PROJECTED	ACTUAL	ANTICIPATED
(5) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4	\$ 860,529.00	\$ 698,351.19	\$ 162,178.00	\$ 492,004.00	\$ 230,288.00	\$ 261,715.00
	%86'9		3.00%		l	
	TOTAL FOR MWBE	2010			TOTAL FOR SBE	\$22,880.94
MBEAMBE/SBEPROIECTIONS	\$59,629,701.12	(I:M/WBE acct open)		SBE PRIME	\$4,873,543.63	(3 SBE accts open)
WASE AWARD	WBE AWARD	WBE PAYMENTS	WBEBALANCE	SBE AWARD	SBE PAYMENTS	SBE BALANCE
AROJEGIJE - KEJULOV KOJEGIJE - KO	PROJECTED	ACTUAL	ANTICIPATED	PROJECTED	ACTUAL	ANTICIPATED
03 057 805 1 4 5 24 34 66 6 1 5 25 50 20 45 1 5 1 5	\$ 4,638,781.67	\$ 4,248,241.41	\$ 390,540.26	\$ 1,536,230.58	\$ 935,270.62	\$ 600,959.96
。	_	7,12%	%99'0	31.52%	19.19%	
_	TOTAL FOR MWBE	PILOT PROGRAMI 2009			TOTAL FOR SBE	
TONS!	\$10,173,819	(2 M/WBE accts open)		SBE PRIME	\$1,928,682	(3 SBE accts open)
	WBE AWARD	WBE PAYMENTS	WBE BALANCE	SBE AWARD	SBE PAYMENTS	SBE BALANCE
i i Activali	PROJECTED	ACTUAL	ANTICIPATED	PROJECTED	ACTUAL	ANTICIPATED
	\$ 2,279,931.07	\$ 2,124,575.69	\$ 155,355.38	\$ 700,399.61	\$ 217,091.34	\$ 483,308.27
KEROMERAN KOLONIA KOLONIA KANDA	22.10%	20:60%	1.50%	28.80%	8.93%	19.87%
	TOTAL FOR MWBE	PILOT PROGRAM 2008				
	\$19,022,653	(1 M/WBE acct(s) open)				
PROJECTED AND AND AND AND AND AND AND AND AND AN	PROJECTED	WOE PATIMENTS ACTUAL	WEE BALANCE			
98,86	\$ 497,419.97	\$ 133,322.96	\$ 364,097.01			
8.30% Table 1.50%	2.61%	0.70%	1.91%			
ESTABLISH SAMERAN CONTROL SECTION AND STREET, AND SECTION OF	I					

# \* Please note that in 2014 there are no SBE awards yet

MBE goal = 7%, WBE goal = 3%, and SBE goal = 25%

Example of Calculation in 2012

Actual Payment to date \$1,381,151.36

Overpayment to date (-) 22,863.00

Expected Payment to date 1,358,288.36

Anticipated Payment Balance +471,506.49

Total Projected Award Payment \$1,829,794.85 + (22, 863) = 1,852,657.85

Open Accounts 2014 2013	Accounts	ats.	Open Accounts	Open Accounts	Open Accounts	Open Accounts	
C-628A	7.4.A	C-437R	C-07-11	C.539A	-	<b>2008</b>	
C-639A	T-453A				C-455A		
C-627B	C-628B	C-543A		C-538A			
C-629A	DB-575A (no goal)	C-598B	C-505A	CM-472A			
C-629B	T-437A	CM-506A	C-600A				
	CM-437A	T-506A	C-506A				
	CM-543A				:		
	C-621A		C-599A				
	C-549AR		C-599B				
	C-627A						
Closed Accounts   Closed Accounts   Closed Accounts   2013   2011	Closed Accounts 2012		Closed Accounts 2010	Closed Accounts 2010	Closed Accounts   Closed Accounts 2009   2008	Closed Accounts 2008	
T-624A	TS-505A	TTS-573A	CM-447B	CM-445A	CM-498A	C-440A	
		C-474A	TS-447B	CM-442A	T-498A	C-447B	
		CM-443A	T-441A	CM-444A	C-445A		
		TS-443A	CM-440B	TTS-476A-1	C-440B		
		T-474A	C-454B	TTS-476A-2	DB-427B		
		CM-573A	TS-445A	T-472A	T-554A		
		TS-505A	T-440BR	DB-562A	CM-427B		
		C-443A	TS-442A	DB-563A	T-475A		
		C-598A		C-437A	C-453A		
					C-453B		
					C-454A		
			CM-476A	TS-444A	C-530A		

Meeting of December 22<sup>nd</sup>, 2014

#### **COMMUNICATIONS**

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

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#### Meeting of December 22, 2014

#### Operation Index For Communications

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of	1-3
	November 2014	

#### COMMUNICATIONS REPORT

November 2014

#### COMMISSION AWARENESS EFFORTS:

Easton-Phillipsburg Toll Bridge Rehabilitation -- Worked with the project team to inform the driving public of the removal of travel restrictions along Route 22 and all ramps in the immediate vicinity of the E-PTB prior to the Thanksgiving holiday weekend. The reopening came as a surprise because we previously warned the public that an early reopening might not be possible due to mid-November's unseasonably cold weather. The good news generated coverage by the area's television, radio, newspaper and internet outlets. A press release was distributed and traffic alerts posted on the NJ511 system in March were cancelled. An item also was posted on the Commission's website. The only outstanding 24/7 lane closure is along Route 22 EB between 13<sup>th</sup> and 4<sup>th</sup> streets in Easton. Once that is lifted, banners will be installed to thank the motoring public for their patience during the construction stages. The banners were designed and ordered and will be affixed to the bridge in a safe, secure and wind-resistant manner.

**Annual Report** – Completed submission of all photographs and vetted copy to Brabender Cox. Design team completed first version before Thanksgiving. The product was being tweaked for posting on the agency website and distribution via card-enclosed thumb drives.

#### MEDIA RELATIONS:

Hot Topics: Solebury, Pa. receives grants to augment project near Commission's Route 202 facilities; theater near Calhoun Street Bridge opens new show; Lincoln Highway signs reinstalled at Calhoun Street and Lower Trenton bridges; 3<sup>rd</sup> annual Trenton Half Marathon impedes two bridges; new push for made-in-America legislation in NJ; traffic slowdowns for Easton-Phillipsburg demobilization work; Commission bridges cited in 10 most scenic roadways article; Route 611 connector roadway reopens at E-PTB in Easton; Battle of Bridges football game between high schools serving Lambertville and New Hope; former employee Richard Collins obituary; Commission prepares for first measurable snow storm; all four lanes on Easton-Phillipsburg Toll Bridge reopened to traffic ahead of schedule.

#### COMMUNITY AFFAIRS:

The agency performed outreach with the Trenton Half-Marathon, the Easton-Phillipsburg Toll Bridge Rehabilitation Project, HART transportation information services, Central Jersey Transportation Forum and the Greater Lehigh Valley Chamber of Commerce. Answered questions relative to planned time capsules at the Centre Bridge-Stockton and New Hope-Lambertville bridges from the New Hope Historical Society and Stockton Mayor Steve Giocondo. There will not be a separate report this month.

#### CAPITAL IMPROVEMENT PROGRAM

Trenton-Morrisville Approaches Project – Drafted press release to announce the formal end to the project and its various lane and ramp closures.

**Easton-Phillipsburg Toll Bridge Rehabilitation Project** – Posted various travel updates on the website and on NJ511. Drafted and distributed press releases announcing project progress and status of traffic restrictions.

#### WEBSITE

Contract Compliance Webpage – Uploaded completed Contract Compliance Plan Program for Construction services. Also individually posted 11 forms associated with this document. The next phase for this webpage will be monthly or quarterly reporting, once that monitoring system is fully established and matured.

#### **INTERNAL/EXTERNAL COMMUNICATIONS**

- A total of 6 press releases/travel alerts produced, distributed or posted to the
  website during the month. Topics included the lifting of travel restrictions at the
  E-PTB, preparations for the season's first snowfall, last lane restrictions for the TMTB approaches project, Route 611 connector roadway reopening, Trenton HalfMarathon travel alert, and traffic slowdowns at the E-PTB.
- Recorded 10,898 sessions (visits) to Commission's website in October.
- Attended Greater Lehigh Valley Chamber of Commerce transportation committee meeting in Allentown, PA.
- Performed follow-up work for October 31 Lincoln Highway sign unveiling event at the Calhoun Street Bridge.
- Delivered framed resolution on Centre Bridge-Stockton bridge anniversary to Stockton municipal building for hanging/posterity.
- Prepared Community Affairs report for October.
- Attended meeting on use of facilities and municipal proof of insurance.
- Proofread opening section of Contract Compliance Plan Program for Construction services and flagged inconsistencies.
- Compiled and reviewed entire historic list of individuals who served as members
  of the Delaware River Joint Toll Bridge Commission and the predecessor Joint
  Commission for Elimination of Toll Bridges; previous annual report versions had
  numerous errors.
- Acquired various photographs for Commission and annual report purposes, including the 2013 peace group march across the Lower Trenton Bridge.
- Contacted Kathy Drulis of Anchor House for permission to use photographs of annual long-distance bike riders crossing the NH-LTSB in 2013.
- Corresponded with support group for former U.S. Marine and long-distance biking amputee Rob Jones regarding photographs of crossing Commission bridge in 2013. Obtained photograph of Jones from Dominik Lobkowicz of the Lincoln County News in Maine.
- Secured multiple I-78 project photos for report.

- Draft proclamation commending life-saving actions of Northampton Street bridge officer Thomas Mugavero for preventing an apparent suicide in October.
- Purchased high-rez aerial photo of the rehabilitated Milford-Montague Toll Bridge.
- Designed mock-up of E-P thank you banner, had it refined by Brabender Cox art department and provided to banner production firm in Easton.
- Proofread annual Commission calendar produced by Sgt. Alan Clarkson of the Safety Commission.
- Ordered additional Lincoln Highway signs for installation at the Lower Trenton Bridge.
- Created simplified redirect web address for Winter Travel Safety page in the News and Travel section of the Commission's website.
- Made various corrections to website, including an overridden press release posted in January 2013.
- Participated in conference calls on review of annual report design.
- Provided interview for Jennifer Close of Lehigh Valley Business Magazine regarding the Easton-Phillipsburg Toll Bridge Rehabilitation Project.
- Acquired Washington Crossing photograph from Bucks County photographer Nancy Henderson.
- Provided news interviews for WRNJ radio station in Warren County, N.J. and Channel 69 television news in the Lehigh Valley.

Meeting of December 22<sup>nd</sup>, 2014

#### **ENGINEERING**

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

Meeting of December 22, 2014

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Administration Building	RJZ/RWL	Administration Building Improvements  • Space Program and Concept Study, C-598B-3	1
Trenton-Morrisville TB & Lower Trenton TSB	CLR/KMS	Trenton-Morrisville Toll & Lower Trenton Toll Supported Bridges Approach Roadways Improvements  • Design, C-639A	2
Trenton-Morrisville Toll Bridge	VMF/CLR/KMS	Trenton-Morrisville Toll Bridge Approach Roadways Improvements  Construction, T-639A  Construction Management, C-627B-1	2-3
Scudder Falls Toll Supported Bridge	KMS/RWL	<ul> <li>Replacement Project</li> <li>Preliminary Engineering and Environmental         Documentation for 1-95/Scudder Falls Toll             Supported Bridge — Study, Contract C-393A     </li> <li>Capital Program Management Consultant (CPMC) &amp;         Design Management Consultant (DMC) Services for the         I-95/Scudder Falls Bridge Improvement Project         CPMC Services — Year 2014, C-502A-1I         DMC Advanced Engineering Support Services for Priority Items of Work, C-502A-2D         C-502A-2F DMC Services — Year 2013     </li> </ul>	3-5
	CLR/KMS	I-95 Scudder Falls Bridge Deck Condition Survey  • Design, C-599A-6	5
	RFM/KMS	Interim Deck Repairs  Task Order Assignment C-628A-2	6
New Hope-Lambertville Toll Supported Bridge	RJZ/RWL	Fire House Condition Assessment  C-598B-5	6
New Hope-Lambertville Toll Bridge	VMF/CLR/KMS	Pavement Rehabilitation & Approach Bridges Repairs  Design, C-543A  Construction Management/Construction Inspection, CM-543A  Construction, T-543A	7
	RFM/KMS	Pin and Hanger Evaluation and Improvement Study  Task Order Assignment C-628B-2	8
I-78 Toll Bridge	RJZ/RWL	I-78 Toll Bridge Maintenance Garage Space Program and Concept Study, C-627A-2	8

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Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

Program Area Manager Legend

WMC - M. Cane CTH - C. Harney RSL - R. Luciani

KMS-K. Skeels RJZ -- R. Zakharia CAS - C. Stracciolini

VMF - V. Fischer

RLR - R. Rash

RFM - Ronald Mieszkowski CLR - C. Rood

#### Meeting of December 22, 2014

Easton-Phillipsburg Toll Bridge	CTH/RWL	<ul> <li>Rehabilitation Scoping/Concept Study</li> <li>Preliminary, Final, and Post Design Services, C-437B</li> <li>Construction Management, CM-437A</li> <li>Construction, T-437A</li> </ul>	9
	CTH/RWL	Ramp C Slope Stabilization Concept Study  Task Order Assignment C-628B-1	10
Riverton-Belvidere Toll Supported Bridge	WMC/RWL	Riverton-Belvidere Slope Stabilization  • Approach Slope Stabilization Analysis C-628A-1	10
Portland Columbia Toll Bridge	VMF/CLR/KMS	Toll Bridge Approach Roadway Improvements  • Design, C-566A	10
Multiple Facilities and/or Commission-Wide	CTH/RWL	Gusset Plate Analysis and Improvement Study  Task Order Assignment C-598B-4	11
	CLR/KMS	District Three Toll Facilities Emergency Standby Generator Study  Task Order Assignment No. C-627A-1	11
	WMC/RWL	RFP development, Procurement Support and Transition Services, C-539A-5     ESS Maintenance Contract, DB-575A	11-12
	CAS/RWL	<ul> <li>Electronic Toll Collection</li> <li>In-Lane Toll System Design-Build-Maintain, DB-427C</li> <li>Customer Service Center/ Violation Processing Center Design-Build-Operate-Maintain, DB-427D</li> <li>Customer Service Center/Violation Processing Center Project, DB-584A</li> </ul>	12-13
Multiple Facilities and/or Commission-Wide	RSL/CAS	Electronic Toll Collection / Tolling Task Order Consultant - 2010  Traffic Count Program Design, C-538A-8	13
	CAS/RSL	Traffic Count Program Upgrade, DR-550A	13
	CAS/RWL	Electronic Toll Collection / Tolling Task Order Consultant - 2013  • In-Lane Toll System Review and Request for Proposal Development, C-621A-1	13
	WMC/RWL	Bridge Monitoring System  • Study for Select Vehicular Bridges, C-556A	14
	CAS/RWL	Level 3 Investment Grade Traffic & Revenue Forecasts  C-549AR	14
	CTH/RWL	General Engineering Consultant Annual Inspections  • 2014 Toll-Supported Bridge Inspections, C-07-11D	14-15

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Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

Program Area Manager Legend

WMC - M. Cane CTH - C. Harney RSL - R. Luciani VMF - V. Fischer KMS - K. Skeels RJZ – R. Zakharia CAS - C. Stracciolini

RFM - Ronald Mieszkowski CLR - C. Rood

RLR – R. Rash

#### Meeting of December 22, 2014 PROJECT STATUS REPORT

#### TRENTON MORRISVILLE ADMINISTRATION BUILDING IMPROVEMENTS

SPACE PROGRAM AND CONCEPT STUDY Task Order Assignment No. C-598B-3

This Task Order Assignment is for a Space Program and Concept Study for the Trenton Morrisville Toll Bridge Administration Building. The purpose of this assignment is to provide the Commission with guidance in enhancing operational efficiency and facility space utilization. The Space Program will include a detailed analysis of the current versus required space to support the Commission's current as well as the projected operational, administrative and maintenance needs at the T-M facility. Three (3) proposed alternatives will be identified by the Consultant for review and consideration by the Commission

A kick-off meeting was held with Gannet Fleming on February 25, 2014. The Consultant collected as-built drawings, and reviewed building systems deficiencies and improvement recommendations as presented under various recently completed concept studies. An executive staff work session was held on March 14, 2014. A Draft Space Program report was received on April 4, 2014 and a meeting was held with the Consultant on May I to share the Commission's comments.

A revised Space Utilization Program report was received on June 30, 2014 and a meeting was held with the Consultant on July 8, 2014. Subsequent to this meeting, the Commission asked Gannet Fleming to explore an additional fourth option to this Project for enhanced maintenance capabilities at the Trenton-Morrisville site that could serve District I wide Maintenance and Operations' needs. A Preliminary Draft Submission was received from the Consultant on November 13<sup>th</sup> and a submission review meeting was held with the Commission executive staff on November 17, 2014. Commission comments were shared with the Consultant on November 25<sup>th</sup> to incorporate and advance this fourth option into a Draft Submission.

#### Meeting of December 22, 2014 PROJECT STATUS REPORT

### TRENTON-MORRISVILLE TOLL AND LOWER TRENTON TOLL-SUPPORTED BRIDGES APPROACH ROADWAYS IMPROVEMENTS

#### DESIGN Contract No. C-639A

Cherry, Weber and Associates, P.C. (CWA) was issued Notice of Award and Limited Notice to Proceed effective February 25, 2014. This contract is for the Scope Development, Preliminary and Final Design and Post-Design Services for work at both the Trenton-Morrisville Toll Bridge Approach Roadways and the Lower Trenton Toll-Supported Bridge Approach Roadways. The Preliminary and Final Design effort under this contract is developing two (2) separate construction contracts: T-639A Trenton-Morrisville Toll Bridge Approach Roadways Improvements which is presently under construction; and TS-639B Lower Trenton Toll-Supported Bridge Approach Roadways Improvements for construction in spring 2015.

For Contract T-639A, CWA completed their Post-Design Services, which included reviewing submittals, responding to Requests for Information (RFIs) and participating in T-639A Progress and Schedule Meetings as needed. For TS-639B, CWA submitted the Final Design Submission which the Commission and CPMC Staff found acceptable and subsequently Contract TS-639B was advertised for Bidding on November 6th.

#### TRENTON-MORRISVILLE TOLL BRIDGE APPROACH ROADWAYS IMPROVEMENTS

#### CONSTRUCTION Contract No. T-639A

Road-Con, Inc. (R-C) was awarded the construction contract at the Commission's June meeting and given the full Notice to Proceed on July 25, 2014. Substantial completion for this project was achieved on October 31, 2014, on schedule. Through November R-C: completed all punchlist work including the additional work of installing new traffic counter loops in the northbound direction and installing additional signs on Pennsylvania Avenue and Route 1 north. Invoice No. 4, which includes all final quantities, is being processed and the final Change Order is being developed, which will show a net reduction in the final contract value. The CPMC is waiting for the required closeout documentation from R-C, i.e., release of liens and verification that all subcontracts have been paid in full, before the remaining retainage will be released and this construction contract closed.

#### Meeting of December 22, 2014 PROJECT STATUS REPORT

#### CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION Task Order Assignment Contract No. C-627B-1

This is a Task Order Agreement Assignment to French & Parrello Associates (F&P) for inspection services associated with the T-639A Trenton-Morrisville Toll Bridge Approach Roadways Improvements Project. This Task Order Assignment, to provide a full-time inspector and a part-time scheduler to assist the Resident Engineer from AECOM's CPMC in providing CM/CI over sight of the construction project, was completed on November 14, 2014 with the completion of the construction project. The Commission is awaiting F&P's final invoice, which once processed will conclude this Task Order Assignment.

#### PRELIMINARY ENGINEERING AND ENVIRONMENTAL DOCUMENTATION FOR I-95/SCUDDER FALLS TOLL SUPPORTED BRIDGE

#### STUDY Contract No. C-393A

On June 14, 2012 FHWA issued the NEPA decision of a "Finding of No Significant Impact" (FONSI) for the I-95/Scudder Falls Bridge Improvement Project in Bucks County, Pennsylvania and Mercer County in New Jersey. This is a determination that the proposed action will have no significant impact on the human environment.

This completes the Preliminary Design and Environmental Documentation Phase of the I-95/Scudder Falls Bridge Improvement Project. AECOM is continuing further work efforts for the I-95/Scudder Falls Bridge Improvement Project under various Task Order Assignments associated with Contract C-502A Capital Program Management Consultant & I-95/Scudder Falls TS Bridge Improvement Design Management Consultant Professional Services.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

# CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

#### CPMC SERVICES - YEAR 2014

Task Order Assignment No. C-502A-11

The Capital Program Management Consultant (CPMC) services are being continued under this Task Order Assignment, which began in March 2014. AECOM is providing one (1) full-time Project Manager and one (1) full-time Program Area Manager to oversee and manage various design and construction projects that are being advanced in the Capital Improvement Program. CPMC Staff have been providing management oversight of the Final Design of the Trenton-Morrisville Toll and Lower Trenton Toll-Supported Bridges Approach Roadway Improvements, as well as Contract C-566A, Final Design of the Portland – Columbia Toll Bridge Approach Roadway Improvements. CPMC Staff have also been providing: Resident Engineer (RE) oversight of the T-639A, Trenton – Morrisville Toll Bridge Approach Roadway Improvements Contract; administration of Task Order Assignment C-627B-1 for Construction Inspection Services for same; and management oversight of Task Order Assignment C-627A-1, District 3 Standby Generator Study, which was authorized on June 27, 2014.

# DMC ADVANCED ENGINEERING SERVICES FOR PRIORITY ITEMS OF WORK

Task Order Assignment No. C-502A-2D

The AECOM team continued to perform **Public Involvement** activities with the monitoring of the Project Hotline.

The Right of Way (ROW) impacts to adjacent property owners have been reassessed for the proposed project, based on the final grading and drainage plan detail that has been developed. Updated draft ROW Plans for the Pennsylvania section of the project have been submitted and have been reviewed by Engineering. The ROW documents are currently being finalized based on the latest comments. A meeting was held with the Commission's Legal Counsel on November 19<sup>th</sup> to begin the legal coordination and involvement with the ROW acquisition process. The meeting discussion included the process for moving forward with the ROW acquisition process, property owner outreach and Legal Counsel involvement. A meeting was held on November 19<sup>th</sup> with representatives from each of the Commission's Legal Counsel firms. The schedule for moving forward with the ROW acquisition process is currently being updated and will include input from Legal Counsel.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

# DMC SERVICES - YEAR 2013 - 2014

Task Order Assignment No. C-502A-2F

AECOM's Design Management Consultant (DMC) Services continued through 2013 and into 2014 under this Task order Assignment (TOA), to advance the Scudder Falls Bridge Replacement Project. AECOM continued management services for: the public involvement program; the environmental permitting; and the ROW plan development efforts. Additional efforts under this TOA include establishing the PennDOT Inter-Governmental Agreement and NJDOT Memorandum of Agreement (MOA) for project interface and interaction with the respective DOT's during the Final Design and Construction Phases of the project; the MOA with NJDEP-Green Acres/NJDOT/Delaware & Raritan Canal Commission/NJ Water Supply Authority for the NJ Pedestrian/Bicycle Facility; and, coordination and support of Commission staff in advancing the project into final design and construction via the RFP design procurement process.

Environmental permitting agency coordination continues as well as preparation of the USACE and PADEP permit application packages, including all back-up documentation. A meeting was held on November 14<sup>th</sup> with NJDEP – Green Acres to review permit requirements and discuss the status of the draft MOA for the pedestrian/bicycle facility in NJ. Coordination continues with the NJDOT Right-of-Way Unit regarding NJDOT input on existing easement language for the I-95 and Route 29 bridge structures over the D&R Canal. The NJDEP Green Acres Parkland Diversion (Right-of-way impacts) involves an expansion of the existing I-95 easement over the Delaware &Raritan Canal in New Jersey. The associated permit process requires the Project Team to develop language for the existing easement, because copies of the existing easement cannot be located within the State's archives.

The RFP for final design services was finalized and posted on the Commission's website on August 20, 2014. Ten (10) Technical Proposals for Final Design Services for the SFB Project were received on October 30<sup>th</sup>, 2014. The proposals are under review by a TEC comprised of Commission staff.

#### I-95/SCUDDER FALLS BRIDGE DECK CONDITION SURVEY

Deck Condition Survey
Task Order Assignment No. C-599A-6

Under this Task Order Assignment (TOA) the Consultant, McCormick Taylor (MT), performed a bridge deck condition assessment of the Scudder Falls Bridge. MT submitted the Final Report on June 23<sup>rd</sup>, which was subsequently accepted by Commission. The Commission is awaiting the final invoice from MT. Upon receipt, this invoice will be processed, and this TOA will be closed.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

# SCUDDER FALLS BRIDGE INTERIM DECK REPAIRS

Task Order Assignment No. C-628A-2

Under this Task Order Assignment the Consultant, Dewberry Engineers Inc., will prepare plans for a contract to do deck repairs on the Scudder Falls Bridge. The existing deck is deteriorating and needs to be repaired to provide a satisfactory riding surface until the new bridge is constructed. The purpose of this task order is prepare plans for a deck patching contract for anticipated award in the spring of 2015; and then have the Contractor retained on an on-call basis for the following two (2) years to repair new potholes as they develop. The Commission will also have an additional one (1) year option with the Contractor for the deck repairs. Dewberry Engineers was issued a Notice to Proceed effective September 2, 2014. A kick-off meeting was held September 16, 2014. Consultant submitted 60% plans November 5, 2014. Comments will be given to the Consultant by December 15, 2014. The original plan to start construction in March 2015. Absent an emergency repair need, the start of work will be delayed until August 1, 2015 due to a Peregrine Falcon nesting on the bridge. Coordination efforts are underway with the Pennsylvania Game Commission to identify work restrictions in the vicinity of the nesting Falcon, which could affect the construction timeframe.

#### NEW HOPE TOLL SUPORTED BRIDGE

FIRE HOUSE CONDITION ASSESSMENT Task Order Assignment No. C-598B-5

This Task Order Assignment is for a Condition Assessment of the former New Hope Fire House located in New Hope Historic District, within the Commission property next to the New Hope Toll Supported Bridge Officer shelter. This building is currently being used by Commission staff for light equipment & material storage space.

A kick-off Meeting was held on May 1, 2014, and the Consultant is currently gathering as built and survey information of the site. Building inspection was concluded on June 20, 2014, property Appraisal, Environmental Screening and Draft Condition Assessment Report was received on August 5, 2014. Consultant presented the report on August 19, 2014 and comments were shared with the Consultant.

A Draft Final Report was received on September 25, reviewed by the Commission and the Final Report is anticipated to be received by December 14, 2014.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

# NEW HOPE-LAMBERTVILLE TOLL BRIDGE PAVEMENT REHABILITATION & APPROACH BRIDGES REPAIRS

# DESIGN Contract No. C-543A

Cherry, Weber and Associates (CWA) completed their post-design services phase of their contract in September and their final invoice is being processed. The no-cost contract closeout modification is being developed and once executed, this contract will be closed.

# CONSTRUCTION MANAGEMENT / CONSTRUCTION INSPECTION Contract No. CM-543A

Johnson, Mirmiran & Thompson, Inc. (JMT) final invoice and the closeout agreement modification have been processed. This contract with JMT is now closed.

# CONSTRUCTION Contract No. T-543A

James D. Morrissey, Inc. (JDM) completed the remaining asphalt punch-list repair items on Route 202 on September 11<sup>th</sup>. The contract closeout change order and final invoice have been processed. All close-out documentation has been received and this contract is now closed.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

# NEW HOPE-LAMBERTVILLE TOLL BRIDGE PIN AND HANGER EVALUATION AND IMPROVEMENT STUDY

Task Order Assignment No. C-628B-2

The Consultant, The Louis Berger Group, was given notice to proceed on August 15, 2014 and a kick-off meeting was held on August 20, 2014. This Task Order Assignment is to evaluate the condition of the pin and hanger structural details on the New Hope-Lambertville Toll Bridge by performing ultrasonic testing of the pins, and non-destructive testing of the hangers. The purpose of this assignment is to check the condition of the pin and hangers to make sure they are functioning as intended. Field work began on September 15, 2014 and was completed that week. Because of access problems, difficulty removing pin covers and the concern of damaging the pins in the removal process it was decided to do a sampling of the pins. No defects were observed in the tested pins. All hangers were inspected. The Consultant submitted a draft report November 3, 2014, which has been reviewed by Commission staff. The Consultant will now finalize and submit the Final Report.

# I-78 TOLL BRIDGE MAINTENANCE GARAGE

# SPACE PROGRAM AND CONCEPT STUDY Task Order Assignment No. C-627A-2

This Task Order Assignment is for a Space Program and Concept Study for the I-78 Toll Bridge Maintenance Garage. The purpose of this assignment is to provide the Commission with guidance in enhancing operational efficiency and facility space utilization. The Space Program will include a detailed analysis of the current versus required space to support the Commission's current as well as the projected operational, and maintenance needs at the facility.

At the conclusion of the Space Program, a Concept Study Report will be prepared to include three (3) proposed alternatives for review and consideration by the Commission in selecting the preferred alternative to be advanced to Final Design under a separate procurement process. As part of each alternative, the mechanical, electrical, plumbing, and life and safety improvements will be presented. Also, Building Management Systems will be part of each design concept which will reduce building systems' energy use and benefit the Commission in a long-term energy cost saving.

A kick-off meeting was held with Buchart Horn, Inc. / BASCO Associates on September 8, 2014 and a space utilization program interview was conducted on October 2, 2013. A draft Space utilization Program report was received on November 24, 2014 and a submission review meeting is scheduled to be conducted on December 3, 2014.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

# EASTON-PHILLIPSBURG TOLL BRIDGE REHABILITATION, PRELIMINARY, FINAL & POST DESIGN SERVICES

# DESIGN Contract No. C-437B

This project was awarded to Parsons Brinckerhoff (PB) at the February 28, 2012 Commission meeting. PB provided the Commission their final design submission on February 22, 2013. Construction bids were received on April 11, 2013. PB continues to provide post-design services and regularly attends project progress meetings.

# CONSTRUCTION MANAGEMENT Contract No. CM-437A

This project was awarded to Greenman-Pedersen, Inc (GPI) at the April 29, 2013 Commission meeting. GPI was provided with a Notice to Proceed on May 30, 2013 and has participated in pre-activity and progress meetings since the start of construction. GPI is currently providing construction management and inspection staff on-site to monitor the contractor's progress.

# CONSTRUCTION Contract No. T-437A

J.D. Eckman. Inc. (JDE) was awarded this construction contract at the Commission's April 29, 2013 meeting. JDE was provided a Notice of Award/Limited Notice-to-Proceed the following day and issued a Notice to Proceed effective May 29, 2013. JDE has participated in pre-activity and progress meetings since the start of construction in June 2013. JDE completed a major construction stage on December 12, 2013, slightly ahead of schedule. All lanes on the roadway were open to traffic during the 2013-2014 winter work shutdown period. Traffic restricting staged construction was reintroduced on March 5, 2014. The final construction stage is substantially complete and the roadway is open to unrestricted traffic during peak periods. Remaining work consists of various punch list items and site restoration work which will be completed by early spring 2015.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

#### EASTON-PHILLIPSBURG TOLL SUPORTED BRIDGE

RAMP C SLOPE STABILIZATION CONCEPT STUDY Task Order Assignment No. C-628B-1

This Task Order Assignment is to perform an evaluation of the site for slope stabilization efforts and to identify short term and long term repair options that would reinforce and stabilize the rock side slope at this section of roadway.

Field assessments were performed in June and a draft concept study report submitted in July. Comments have been generated and shared with the Consultant. The Commission is reviewing the revised report.

# RIVERTON-BELVIDERE SLOPE STABILIZATION

RIVERTON-BELVIDERE TSB APPROACH SLOPE STABILIZATION ANALYSIS Contract No. C-628A-1

Dewberry Engineers was issued Notice-to-Proceed on December 1, 2014 for an analysis of the Pennsylvania and New Jersey approaches to the Riverton-Belvidere Toll-Supported Bridge to identify and evaluate alternative methods of storm water treatment as well as opportunities for slope stabilization.

# PORTLAND-COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS

# DESIGN CONTRACT NO. C-566A

Greenman-Pederson, Incorporated (GPI) was issued Notice of Award and Limited Notice to Proceed effective July 1, 2014. This contract is for the Scope Development, Preliminary, Final, and Post-Design Services for improvements to both the Pennsylvania and New Jersey approach roadways and ramps at this facility; work adjacent to the toll plaza; and, on the top side of the bridge decks of the main river bridge, the NJ Route 94 bridge over US Route 46, and the Locust Street Bridge. GPI submitted the Pre-Final Design Submission on November 19<sup>th</sup> and a review meeting with GPI was held on November 25<sup>th</sup> to discuss comments by Commission and CPMC Staff.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

#### VARIOUS BRIDGES

GUSSET PLATE ANALYSIS AND IMPROVEMENT STUDY Task Order Assignment No. C-598B-4

This Task Order Assignment is phase 2 of the effort to perform analysis of gusset plates at 7 structures as necessary to meet current FHWA and PennDOT requirements. The first phase of analysis was previously completed by Gannett Fleming for 3 of the Commission's structures (Centre Bridge-Stockton, Riverton-Belvidere and Washington Crossing). This assignment includes performing an updated evaluation based on recent inspection data gathered during this year's GEC bridge inspection. In addition, gusset plate analysis for 3 additional Toll Supported Bridges (Lower Trenton, Uhlerstown-Frenchtown, Upper Black Eddy-Milford) and Milford-Montague Toll Bridge is included as part of the work under this Task Order Assignment.

Analysis was performed by the Consultant and a draft report was submitted in June. Comments have been generated and shared with the Consultant. The Commission has reviewed and accepted the revised report. This assignment is being closed out.

# DISTRICT 3 TOLL FACILITIES EMERGENCY STANDBY GENERATOR STUDY

Standby Generator Study
Task Order Assignment No. C-627A-1

Under this Task Order Assignment the Consultant, Buchart Horn, Inc./BASCO Associates (BH-BA) is performing a study of the existing Standby Generators and entire electrical systems at each of the three District 3 Toll Facilities (PCTB, DWGTB and MMTB) and developing recommendations for placing each of these facilities completely on Standby generators. BH-BA was issued a Notice to Proceed effective July 2, 2014. BH-BA's Final Study Report was submitted on November 12th. The Commission is awaiting the final invoice from BH-BA. Upon receipt, this invoice will be processed, and this TOA will be closed.

## ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

RFP DEVELOPMENT, PROCUREMENT SUPPORT AND TRANSITION SERVICES
Task Order Assignment No. C-539A-5

URS Corporation continued to provide the Commission with technical support with regard to the implementation of Technology Updates for the Electronic Surveillance / Detection System by Schneider Electric Building Americas, Inc.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

# ESS MAINTENANCE CONTRACT Contract No. DB-575A

Schneider Electric Building Americas, Inc. continues to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Electronic Security and Surveillance Staff, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

## **ELECTRONIC TOLL COLLECTION SYSTEM**

DESIGN-BUILD Contract No. DB-427

# In-Lane Toll System Design-Build-Maintain Project TO-427C

Xerox continues to perform preventative maintenance for the electronic toll collection system and violation enforcement system.

The toll data from the conventional toll lanes is archived on a separate dedicated Commission database that is maintained by the IT Department. The data from the ORT lanes is currently not being displayed in the reports developed from this database. Xerox submitted a proposal and it is under review.

Xerox continues to acquire the annual 2014 spare parts/consumables as required by the purchase order that was issued by Commission Staff. We are waiting for delivery of one remaining item to complete the purchase order.

# <u>Customer Service Center/Violation Processing Center Design-Build-Operate-</u> <u>Maintain Project TO-427D</u>

ETC is providing continued operation of the violation processing center on a month to month basis. This activity includes processing violations that have reached the collection agency.

A letter was issued to ETC providing notice of completion of services as of December 31, 2014. These services include the continued operation of the violation processing center and collection agency portion of the agreement. Additional services included the operations of the lockbox used by the CSC for receipt of all account replenishment and general correspondence, operation of the violations payment lockbox and forwarding calls made to the CSC toll free number.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

# Cnstomer Service Center/Violation Processing Center Project DB-584

Xerox continues to provide E-ZPass Customer Service Center / Violation Processing Center (CSC/VPC) services. A quarterly CSC/VPC operations meeting was hosted by the South Jersey Transportation Authority.

# ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT - 2010

# TRAFFIC COUNT PROGRAM DESIGN

Task Order Assignment No. C-538A-8

This task order assignment was closed out.

# Traffic Count Program Upgrade DR-550A

Commission Staff is preparing a purchase order that will be issued in 2015. The purchase order will include twenty (20) traffic counters and software to be purchased through the PA Department of General Services COSTARS program. Commission maintenance will install one new counter at one site for "fit-up" and "de-bugging" followed by installation of traffic counters at the remaining seventeen (17) sites.

# ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT 2013

# IN-LANE TOLL SYSTEM REVIEW AND REQUEST FOR PROPOSAL DEVELOPMENT

Task Order Assignment No. C-621A-1

RK&K and Commission Staff facilitated a second half day workshop to discuss the existing system, likes and dislikes, plus functionality of the new system with Commission Staff and RK&K. The workshop continued with a discussion of each task and subtask that will be included in the technical requirements of the Request for Proposal (RFP). Representatives from Engineering, Finance, Operations and E-ZPass participated in the workshop.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

#### BRIDGE MONITORING SYSTEM

# BRIDGE MONITORING SYSTEM STUDY FOR SELECT VEHICULAR BRIDGES Contract No. C-556A

A Progress Meeting was held on November 6, 2014 at the Commission's Trenton-Morrisville Toll Bridge facility and was attended by representatives of Pennoni Associates as well as members of Commission staff. Key items discussed at the meeting included concept of operations for vehicle detection system, load rating analysis as well as an outline for the Feasibility Report.

# LEVEL 3 – INVESTMENT GRADE TRAFFIC AND REVENUE FORECASTS C-549AR

The agreement will remain open as there are two options included to update the traffic and revenue forecasts as needed by the Commission.

# GENERAL ENGINEERING CONSULTANT (GEC) ANNUAL INSPECTIONS

#### 2014 TOLL-SUPPORTED BRIDGE INSPECTIONS

Assignment C-07-11D

A kick-off meeting was held on March 18, 2014 at the Easton - Phillipsburg Toll Bridge Administration Building and attended by representatives from District 1, District 2, Operations, Engineering and TranSystems (TS). Inspections of the toll-supported bridges began March 27 at the Riverton — Belvidere Toll Supported Bridge. The Inspections have now been completed at all Toll-Supported Bridges including Scudder Falls which was completed on August 5 and August 6.

During inspection of the Scudder Falls Toll-Supported Bridge in April, TS encountered two very protective Peregrine falcons. Based on recommendations from Art McMorris, Ph.D., Peregrine Falcon Coordinator for the Pennsylvania Game Commission, the remainder of the bridge was inspected post July 31<sup>st</sup>, after nesting season for the factors. To avoid this situation in the future, the PennDOT BMS will be updated to show an August inspection date and the 2-year inspection cycle will be moved to August in the future to avoid problems with the Peregrine falcons and their nesting season.

# Meeting of December 22, 2014 PROJECT STATUS REPORT

Facilities inspections occurred on June 16 in District 1 at Lower Trenton, Calhoun Street and New Hope – Lambertville Toll-Supported Bridges. Those in attendance were maintenance personnel, District 1 Superintendent and Assistant Superintendent, Director of Plants & Facilities, Deputy Executive Director of Operations, Executive Director, Engineering and TS. Facility Inspections were completed in District 1 on July 29 at Centre Bridge – Stockton and Lumberville – Raven Rock Toll-Supported Bridges, as well as the house at Scudder Falls. Those in attendance were maintenance personnel, District 1 Superintendent and Assistant Superintendent, Deputy Executive Director of Operations, Executive Director, Engineering and TS.

District 2 facilities inspections were performed on June 24. Those in attendance were maintenance personnel, District 2 Superintendent, Deputy Executive Director of Operations, and Engineering.

Draft Maintenance Reports were submitted by TS and distributed to maintenance personnel for review on August 19. Meetings to review the draft report with maintenance and TS have been scheduled for the week of September 15.

Sign retroreflectivity testing was performed at the District 2 Toll-Supported Bridges on Monday, September 29 and at the District 1 Toll-Supported Bridges (sans I-95/Scudder Falls) on Tuesday, September 30.

Draft Inspection Reports were submitted by TS on September 26 and distributed to engineering personnel for review on October 2 and are currently under review.

Meeting of December 22<sup>nd</sup>, 2014

# **OPERATIONS**

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

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# Meeting of December 22, 2014

# Operation Report Index For Department of Security, Safety & Training

SUBJECT	DESCRIPTION	PAGE NUMBER
Department of Security, Safety & Training	Month of November 2014 Status Reports	1-2

# Meeting of December 22, 2014

November 12<sup>th</sup> T-437A Easton Phillipsburg Bridge Re-habilitation meeting at the Phillipsburg Office

November 20<sup>th</sup> Attended and facilitated the monthly workplace Safety Committee Meeting at the Trenton Morrisville facility.

November 25<sup>th</sup> T-437A Easton Phillipsburg Bridge RE-habilitation meeting at the Phillipsburg facility.

Several dates in November attended meetings at the New Hope facility on various subjects to include Toll supported Bridge Officers and upcoming training needs as well as the Comcast metro Ethernet services meeting.

November 26<sup>th</sup> Attended meetings with the Easton Police and Phillipsburg and our Liaisons for the coverage of the Easton Phillipsburg Football game to be played on thanksgiving.

During the month of November 2014; State Police coverage was requested for (14) details. These were scheduled and supplied.

The SST department continued to coordinate with the ESS department and several local police departments on criminal activity at or near our bridges.

# November 2014

Bridges	1	/R dents		ffic dents	1	orist sists	Ot	her
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-	0	0	0	0	0	0	0	0
Montague 40								
Delaware Water	0	0	0	0	0	0	0	2
Gap 41								
Portland	0	0	0	0	0	0	4	1
Pedestrian 42								
Portland –	0	0	0	0	0	1	0	0
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Riverton –	0	0	0	0	0	0	5	1
Belvidere 44		1 7 74 1.7			· · · · · · · · · · · · · · · · · · ·			
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Upper Black Eddy	0	0	0	0	0	0	0	0
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Uhlerstown	0	0	1	0	0	0	0	0
Frenchtown 50					;			
Lumberville	0	0	0	0	.0-	0	1.	0
Raven Rock 51								
Centre Bridge	0	0	0	0	0	0	1	0
Stockton 52					<u> </u>			
New Hope	0	0	1	0	0	0	0	1 - 1
Lambertville Toll								
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New Hope	0	0	0	0	0	0	5	0
Lambertville 54		 	. 0	877 X 17		Δ.		
Washington	0	0	0	0	0	0	4	0
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Morrisville	0	1	0	1	0	0	3	3
Trenton 59							~	
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	Citations	Warnings	Security Checks
New Jersey State Police	13	14	371
Pennsylvania State Police	81	40	773

Meeting of December 22, 2014

# **Operations Report Index**

# ELECTRONIC SECURITY AND SURVEILLANCE REPORT

Subject	Description	Page Numbers
Electronic Security and Surveillance	Status Report for the Month of November 2014.	1 - 4

# Meeting of December 22, 2014

# ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF NOVEMBER 2014

The below-listed items represent meetings, communications, tasks, and projects involving the Electronic Security and Surveillance Department:

# Radio System

- During the month of November 2014, ESS personnel continued to work with the NJ State Police and Motorola to initiate the radio system upgrade to the new P25 system.
- During the month of November 2014, ESS personnel worked with NJ State Police Radio Technicians to complete the re-programing of all portable and mobile radios so the emergency button will alert the ESS Primary Control Center of an emergency.
- During the month of November 2014, ESS personnel wrote an SOG concerning the activation of the emergency button on the Commission radios.
- During the month of November 2014, ESS personnel continued to work with the New Jersey State Police Radio Technicians to develop a plan to enhance the radio coverage in the tunnel area at the Easton-Phillipsburg Toll Bridge.
- ESS personnel arranged for various radio installations and repairs during the month of November 2014.
- ESS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- ESS personnel worked with the Districts to create a truck/vehicle numbering system that will correspond to the radios utilized by specific trucks and personnel. This system will help identify the employee if the emergency button is activated.
- ESS personnel updated the Cartegraph radio inventory database.

## Access Control System/Toll Lane Account Access

 During the month of November 2014, ESS personnel continued to work with Schneider Electric to iron out issues resulting from the installation of the new access control system.

# Meeting of December 22, 2014

# ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF NOVEMBER 2014

- During the month of November 2014, ESS personnel investigated various access issues for all Districts.
- During the month of November 2014, ESS personnel worked with General Supply (Commission's lock smith) to address various lock issues within the Districts.
- In November 2014, ESS personnel created 1D badges for new employees and consultants. Additionally, ESS continued making "Essential Employee" ID badges for current employees.
- During the month of November 2014, the ACS database was audited and the system was purged of invalid employee and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed both during and after normal working hours.
- Numerous toll lane swipe cards were made and issued to Toll personnel to allow them to open a toll lane and collect tolls.

#### **ESS**

- On November 20, 2014, ESS personnel worked with the Easton-Phillipsburg Toll Bridge rehabilitation team to finalize the testing of the new ESS equipment.
- On November 21, 2014, ESS personnel organized an "Activu" interactive software presentation which would be utilized by the Primary Control Center to create interoperability with other allied agencies when necessary.
- During the month of November 2014, ESS personnel continued to work with Schneider Electric to test the new analytics being proposed by Schneider Electric to replace the current Mate analytics.
- ESS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- ESS personnel worked during, and after normal working hours on numerous ESS issues and problems raised by Commission members.

# Meeting of December 22, 2014

# ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF NOVEMBER 2014

- The ESS Primary Control Center continues to operate 24/7 and detected, documented, and assisted the District bridges with various emergencies, traffic, weather events, and security related incidents.
- During the month of November 2014, ESS personnel investigated and processed the following seven video requests:
  - 1. On 11/02/14, District I requested a video search from the Calhoun Street Toll Supported regarding a motor vehicle accident.
  - 2. On 11/09/14, District III requested a video search from the Milford-Montague Toll Bridge regarding a motor vehicle accident.
  - 3. On 11/17/14, District II requested a video search from the Northampton Street Toll Supported Bridge regarding a motor vehicle accident.
  - 4. On 11/17/14, District I requested a video search from the Scudder Falls Toll Supported Bridge reference a hit and run accident.
  - 5. On 11/19/14, District I requested a video search from the Lower Trenton Toll Supported Bridge regarding damage to Commission property.
  - 6. On 11/23/14, the West Amwell Township, NJ Police Department requested a video search from the New Hope-Lambertville Toll Bridge regarding a police chase.
  - 7. On 11/27/14, Mr. Donnelly requested a video search from the Calhoun Street Toll Supported Bridge regarding a website complaint involving an oversize vehicle.

# Miscellaneous

- On November 6, 2014, ESS personnel attended the DRJTBC Staff and Operations Meeting at New Hope Headquarters.
- On November 12, 2014, ESS personnel attended the District I Operations Meeting.

# Meeting of December 22, 2014

# ELECTRONIC SECURITY AND SURVEILLANCE REPORT MONTH OF NOVEMBER 2014

- On November 13, 2014, ESS personnel attended a Snow Operations Meeting.
- On November 18, 2014, ESS personnel attended a meeting with Comcast and other members of the Commission concerning a proposal to increase the Commission's bandwidth for less than the current cost the Commission is paying to Verizon.
- On November 19, 2014, ESS personnel attended the Commission's Committee Meeting.
- On November 21, 2014, ESS personnel instructed the Human Resources Department in the use of "Swiftreach," the Commissions notification system.
- On November 22, 2014, ESS personnel met with a private attorney requesting video from a motor vehicle accident that occurred near the New Hope-Lambertville Toll Supported Bridge.
- During the month of November 2014, ESS personnel assisted Human Resources with various internal investigations.

Meeting of December 22<sup>nd</sup>, 2014

## SUPPLEMENTAL PROJECTS REPORT

# OVERVIEW REPORT OF GENERAL UPKEEP, PREVENTATIVE MAINTENANCE, MAINTENANCE PROJECTS AND UPDATE OF MOTOR ASSIST PROGRAM

# DISTRICT I, II AND III

## Month of November 2014

Report as shown directly hereunder and have been submitted by Lendell Jones, Director of Plants and Facilities, to keep the Commission Members apprised of the above captioned items at all three districts.

\*\*\*

District I
LeVar Talley, Superintendent
Michele Gara, Asst. Superintendent
Larry Dubin, Foreman of Maintenance, Trenton-Morrisville
Daniel Pascuillo, Foreman of Maintenance, New Hope-Lambertville

Trenton-Morriville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	Total Man-hours
Bridge Maintenance	176	128	208	424	376	320	336.0	264	288	360			3,080
Bldg./Facilities Maintenance	760	536	904	904	768	848	888.0	824	888	984	664	-	8,968
Grounds Maintenance	192	128	176	216	336	464	464.0	328	360	424	184		3,272
Road Maintenance	184	128	232	216	224	360	352.0	248	320	312	184		2,760
Snow/Ice Maintenance	603	838	359	176	176	280	304.0	384	320	320	357	_	4,117
Vehicle Maintenance	304	184	440	352	288	432	472.0	400	584	640	408		4,504
Miscellaneous	200	152	168	208	200	288	352.0	248	288	328	224		2,656
Total Man-hours	2,419	2,094	2,487	2,496	2,368	2,992	3,168.0	2,696	3,048	3,368	2,221	0,0	

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	Total Man-hours
Bridge Maintenance	226	176	360	676	582	424	342.0	540	508	434	301		4,569
Bldg./Facilities Maintenance	430	496	584	500	552	696	468.0	734	883	650	464		6,457
Grounds Maintenance	202	168	320	296	330	382	624.0	532	639	578	359		4,430
Road Maintenance	162	216	248	152	168	252	184.0	464	344	364	183		2,737
Snow/Ice Maintenance	533	509	272	152	128	120	128,0	280	344	300	356		3,122
Vehicle Maintenance	154	168	160	168	152	120	136.0	288	352	268	211		2,177
Miscellaneous	194	152	152	168	168	184	208.0	312	384	348	239		2,509
Total Man-hours	1,901	1,885	2,096	2,112	2,080	2,178	2,090.0	3,150	3,454	2,942	2,113	0.0	

Southern Division Toll Supported Bridges

	1100 - 0110	,,,,,											
Task	_ JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV		Total Man-hours
Bridge Maintenance	173	152	216	598	296	40	72.0	104	104	120	56		1,931
Bidg./Facilities Maintenance	715	544	800	464	608	576	560.0	512	504	416	448		6,147
Grounds Maintenance	172	192	320	360	630	480	571.0	488	567	680	220		4,680
Road Maintenance	165	256	184	256	208	208	152.0	112	88	32	24		1,685
Snow/Ice Maintenance	897	1,122	321	88	128	. 0	0.0	88	24	0	132		2,800
Vehicle Maintenance	403	296	304	272	224	72	96.0	184	210	236	167		2,464
Miscellaneous	229	176	160	160	352	104	136.0	40	24	96	48		1,525
Total Man-hours	2,754	2,738	2,305	2,198	2,446	1,480	1,587.0	1,528	1.521	1.580	1.095	0.0	21.232

District II
James Shelly, Superintendent
Harry Brown, Asst. Superintendent
Robert Varju, Foreman of Maintenance, I-78
Mark W. Dilts, Foreman of Maintenance, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

					[			· ·		Γ	[		Total
Task	JAN	FEB	MAR	APR .	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	Man-hours
Bridge Maintenance	198	174	352	507	360	631	564	338	618	372	249		4,363
Bldg./Facilities Maintenance	748	547	715	509	. 441	408	472	418	502	585	370		5,715
Grounds Maintenance	260	198	342	281	412	356	420	348	447	396	313		3,773
Road Maintenance	284	230	374	425	366	160	292	172	527	448	279	-	3,557
Snow/Ice Maintenance	678	819	230	113	122	136	128	64	159	119	188		2,756
Vehicle Maintenance	300	274	301	159	222	204	152	64	235	235	181		2,327
Miscellaneous	234	231	208	144	222	208	188	192	222	183	181		2,213
Total Man-hours	2,702	2,473	2,522	2,138	2,145	2,103	2,216	1,596	2,710	2,338	1.761	0	54.754

I-78 Toll Bridge

TTT TON STRAIGS													
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	Total Man-hours
Bridge Maintenance	0	40	107	210	108	104	76	170	287	232	96	_	1,430
Bldg./Facilities Maintenance	1,082	603	841	739	789	802	896	834	777	835	623	-	8,821
Grounds Maintenance	0	0	176	488	679	585	640	599	598	510	267		4,542
Road Maintenance	106	44	333	302	130	136	120	112	236	372	104		1,995
Snow/Ice Maintenance	841	1,070	246	24	0	8	0	0	0	16	296		2,501
Vehicle Maintenance	198	81	254	157	135	236	112	164	136	140	110		1,723
Miscellaneous	172	88	72	80	168	124	104	136	124	188	284		1,540
Total Man-hours	2,399	1,926	2029	2,000	2,009	1,995	1,948	_ 2,015	2,158	2,293	1,780	Ō	22,552

Northern Division Toll Supported Bridges

													Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	181	162	311	572	440	594	576	366	557	439	271		4,469
Bldg./Facilities Maintenance	672	414	483	149	190	228	312	264	333	352	340		3,737
Grounds Maintenance	245	194	330	166	446	415	408	398	461	556	257		3,874
Road Maintenance	237	178	368	207	260	146	344	432	530	487	269		3,458
Snow/tce Maintenance	499	755	229	15:	64	138	128	160	146	168	202		2,504
Vehicle Maintenance	257	225	344	151	188	270	292	296	341	356	217		2,937
Miscellaneous	157	210	154	23:	72	152	136	248	154	184	121		1,611
Total Man-hours	2,248	2,138	2,219	1,283	1,660	1,943	2,196	2,162	2,522	2,542	1,677	0	22,590

District III
Jeanne P. Clark, Superintendent
Richard Taitt, Assistant Superintendent
Steve Cerra, Foreman of Maintenance

Portland-Columbia Toll Bridge

											Γ		Total
Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	Man-hours
Bridge Maintenance	40	40	112	136	80	100	208	200	212	150	96		1,374
Bldg./Facilities Maintenance	118	152	362	213	188	218	208	222	320	158	199		2,358
Grounds Maintenance	92	80	220	306	232	240	264	305	280	248	184		2,451
Road Maintenance	76	88	128	230	216	204	144	152	212	190	104		1,744
Snow/ice Maintenance	218	423	151	140	64	80	120	112	128	134	165		1,735
Vehicle Maintenance	187	112	201	261	140	136	180	172	232	185	212		2,018
Miscellaneous	116	88	181	191	144	132	208	245	164	214	200		1,883
Total Man-hours	847	983	1,355	1,477	1,064	1,110	1,332	1,408	1,548	1,279	1,160	0	13,563

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	Total Man-hours
Bridge Maintenance	8	24	8	0	160	32	52	64	88	160			714
Bldg./Facilities Maintenance	1,072	616	1,045	872	1,080	1,294	1,188	1,084	832	1,200	790	•	11,073
Grounds Maintenance	32	40	78	136	. 80	64	64	180	428	336	334	_	1,772
Road Maintenance	8	48	16	80	112	32	84	48	64	192	142		826
Snow/Ice Maintenance	359	680	49	0	16	8	8	32	64	160	152		1,528
Vehicle Maintenance	304	328	328	256	168	184	152	256	204	304	230		2,714
Miscellaneous	216	208	240	200	272	248	296	288	232	328	262		2,790
Total Man-hours	1,999	1944	1,764	1,544	1,888	1,862	1,844	1,952	1,912	2,680	2,028	0	21,417

Milford-Montague Toll Bridge

								l''''					Total
Task	JAN	FEB	MAR .	APR .	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Man-hours
Bridge Maintenance	176	104	144	256	128	176	308	276	364	232	88		2,252
Bldg./Facilities Maintenance	444	184	485	34B	303	344	240	312	268	302	242	_	3,472
Grounds Maintenance	184	104	156	244	403	346	448	280	328	260	164	_	2,917
Road Maintenance	228	104	220	224	180	128	230	192	164	212	200		2,082
Snow/Ice Maintenance	553	472	192	152	128	128	160	160	156	184	154		2,439
Vehicle Maintenance	292	208	292	232	214	256	260	288	224	232	132		2,630
Miscellaneous	176	144	168	172	188	136	224	168	172	160	96		1,804
Total Man-hours	2,053	1,320	1,657	1,628	1,544	1,514	1,870	1,676	1,676	1,582	1,076	0	17,596

443	Delaware Blver Joint Toll Bridge Commission					2	lonthly Mc	otor Assis Novemi	Monthly Motor Assistance Program Report November 2014	ат Керог				
			AAA Called	Tire Ass't	Cleared Vehicle	Unleaded	Diesel Fuel	Jump Start	Radiator	Washer	Ceil	Traffic	Transport Motorist	Other
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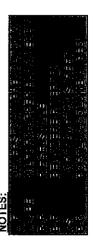
				Σ	Monthly Motor Assistance Program Report	otor Ass	istance l	Program l	Report				_
						Year to	Year to Date 2014	14					
District		AAA	Tire Ass't	Cleared Vehicle	Unleaded Gas	Diesel Fuel	Jump Start	Radiator Fill	Washer Fill	Cell Phone	Traffic Control	Transport Motorist	Other
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2	1-78	22	56	55	16	0	7	83	0	10	29	1	22
m	DWG	17	21	25	15	1	7	2	0	1	21	1	31
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ю	5	2	2	1	2	0	0	0	0	1	3	0	4
Totals		73	64	120	47	2	25	16	1	24	122	4	74

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MONTHLY ACTIVITY SERVICES RENDERED REPORT

# DISTRICT NORTHERN DIVISION

YEAR NOVEMBER 2014

ACTIVITY/SERVICE	U-F	M-UBE	R-R	B-R	SN	P-C	TOTAL
Disabled Vehicle Removal	0	0	0	. 0	0	0	0
Shift/Hours On Duty	704	212	11646	6878.5	14557.4	0	33997.9
Patrols/Crossovers	328	105	3284	3319	7335	0	14371
Complaints Received	25	0	42	4	22	0	93
Co-Operation W/Other Agencies	119	19	1773	176	994	0	3081
Services Rendered	331	38	2736	844	10364	0	14313
First Aid	o.	0	_	0	_	0	7
Advisories: Pedestrians, Bikers & Automobiles	239	32	1186	301	2561.7	0	4319.7
Traffic Control Assistance	103	7	391	134	2709.45	0	3344.45
River Readings	84	8	696	447	1007.2	0	2510.2
Vehicles Refused Passage	32	L	433	168	2304	0	2938
Medical Emergencies (911 Calls)	0	Ļ	0	2	9	0	80
Calls For Assistance (State Police)	4-	↓.	2	2	10	0	16
TOTAL	1975	419	22463	12275.5	41870.75	0	79003.25



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION MONTHLY ACTIVITY SERVICES RENDERED REPORT

# DISTRICT SOUTHERN DIVISION

YEAR

ACTIVITY/SERVICE		WC	]-HZ	LT	CB-S	L-R	TOTAL
Disabled Vehicle Removal	282	172	4	0	0	0	458
Shift/Hours On Duty	12740	7254	14576	1465	1176	0	37211
Patrols/Crossovers	5197	3462	6578	650	548	0	16435
Other Inspections	7	0	0	0	0	0	7
Complaints Received	194	ო	7	7-	2	0	207
Co-Operation W/Other Agencies	68	127	143	57	4	0	399
Services Rendered	1486	1056	2120	69	47	0	4778
First Aid	ō	2	5	5	0	0	24
Advisories: Pedestrians, Bikers & Automobiles	1763	436	2365	32	55	0	4651
Traffic Control Assistance	470	205	131	90	14	0	880
River Readings	674	770	484	4	94	0	2026
Vehicles Refused Passage	1402	168	396	22	19	0	2007
Medical Emergencies (911 Calls)	19	2	16	0	0	0	37
Calls For Assistance (State Police)	22	13	35	50	1	0	121
Other Incidents	0	0	0	0	0	0	0
TOTAL	24333	13673	26860	2415	1960	0	69241
NOTES.							

# Meeting of December 22, 2014

# USE OF FACILITIES REQUEST REPORT MONTH OF NOVEMBER 2014

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Use of Facilities	Use of Facilities Request-Month of November 2014	1

# Meeting of December 22, 2014

# PROPERTY REPORT

# **Use of Commission Facilities**

Facility	Organization	Date/Time	Description of Use
New Hope Lambertville Toll Supported Bridge	Town of Lambertville, NJ.	November 14, 2014 November 28, 2014	DI-Roxey Ballet Co Banner
Lower Trenton Bridge	City of Trenton	October 24, 2014 – November 9, 2014	Banner hung for Trenton Marathon

# Meeting of December 22, 2014

# **Operations Report Index**

# Plants and Facilities

SUBJECT	DESCRIPTION	PAGE NUMBER
Plants and Facilities	Status report Month of November 2014	1-2

# Meeting of December 22, 2014

# PLANTS AND FACILITIES REPORT MONTH OF NOVEMBER 2014

- Oversaw and monitored activities for the Motorist Assistance Program during the month of November 2014. Forwarded the monthly report to the Executive Director of Operations.
- Prepared Motorist Assist activity spreadsheet with year to date totals of services provided to patrons to the Deputy Executive Director of Operations.
- Attended snow operations meetings to discuss snow emergency preparedness and protocol for maintenance employees to report for snow duty.
- Attended meeting to discuss C-598B-3 TMTB Admin. & Ops. Bldgs. (Option #4 DRAFT Submission Review).
- Reviewed final draft report for C-627A-1: District 3 Toll Facilities Emergency Standby Generator Study Task Order Assignment.
- Attended November monthly staff meeting at New Hope Lambertville Toll Bridge Facility.
- Attended November monthly Superintendents/Operations meeting at New Hope Lambertville Toll Bridge Facility and provided update of facility Capital Projects.
- Attended conference call with representatives from Clean Fuels Associates to discuss quotes for diesel and emergency generator fuel cleaning at Commission facilities.
- Oversaw guide rail repairs on Bridge Commission property as part of TTS-634AR on call Guide Rail repair contract.
- Reviewed fall preventative maintenance repair recommendations from Integrity Mechanical to determine best course of action to complete repairs.
- Attended Foreman's meeting at Easton Phillipsburg Toll Bridge Facility.
   Discussed ongoing Capital Projects and HVAC preventative maintenance schedule.

# Meeting of December 22, 2014

# PLANTS AND FACILITIES REPORT MONTH OF NOVEMBER 2014

- Prepared monthly report for November 2014 Superintendents / Operations staff meeting at New Hope Lambertville administration meeting.
- Reviewed the Accident Log/Property Damage Reports for the month of November 2014. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Continued site visits of Commission Facilities during the month of November 2014 to review plant operations, maintenance procedures and related issues.
- Forwarded the report on Use of Commission Facilities requests for the month of November 2014 to the Deputy Executive Director of Operations.

# Meeting of December 22, 2014

# INFORMATION TECHNOLOGY DEPARTMENT REPORT

# **MONTH OF NOVEMER 2014**

		PAGE
SUBJECT	DESCRIPTION	NUMBER
Information	Monthly Information Technology Department	1 - 3
Technology	Report Covering the Month of November 2014	

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of December 22, 2014

# Information Technology Department Report Month of November 2014

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

# Helpdesk/Communications/Network/desktops:

- Record commission meeting and provide file to executive office.
- Processed 139 help desk work orders for the month November. Work orders include all software support including MUNIS, Cartegraph and KRONOS. IT daily tasks, printer issues, hardware and office software support, job postings, news posting, postings to the external web site, processing of IT security forms, moves, and telephone support.

# Projects:

#### ➤ MUNIS

- Contract Compliance
- Scheduled training for CC department and Executive office to discuss vendor setup and the configuration of MBE/SBE contracts
  - Discussion with Tyler regarding MBE/SBE tracking and processing.
- IT director works with Tyler to support MUNIS new version. Users contact IT when issues involving Tyler support and IT provides remote access.
- Requested Invoice report returned and in the process of being analyzed.
- Ongoing support for MUNIS including user support and issues.
- Apply MUNIS software program updates nightly. Averages 12 per day.

# Cartegraph

- The following implementations are being worked on and will be implemented:
  - Inventory/material module to track stock items. Target go live date Dec 15, 2014
  - Implementing Material inventory to include road and rock salt, unleaded and diesel gasoline and magnesium chloride. Continual monitoring of system to determine user usage
- Turnover completed for inspection/equipment from purchasing to IT.

# > Website redesign.

• Infrastructure architect chairs the TEC. Next step is oral interviews.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION Meeting of December 22, 2014

- KRONOS Time and Attendance
  - Rules changed to accept 6 minute requirement.
  - Continued meetings with KRONOS to resolve issues.
  - Attendance module to be reviewed and completed in January 2015
  - IT will update schedules now instead of Assistant Supers. Assistants will update part time schedules. Schedule patterns have been developed and maintained by IT

# Intranet:

- > Update news clipping and engineering requests.
- > Update all documentation and forms on internal website including maintaining morning report program
- Maintain all job postings on Intranet

#### Miscellaneous:

- Met with MBE/SBE consultant gathering requirements for program
- > Scan, and approve Verizon communications invoices for payment.
- Develop and maintain InfoPath forms and Access DB for commission operations reporting functions.
- Working with Consultant to determine IT processes and responsibilities.